

# — CITY OF DALLAS —

## ANNUAL BUDGET For Fiscal Year 2015-2016

October 1, 2015 – September 30, 2016

***As Approved on September 22, 2015 by  
The Honorable Mayor and Members of the Dallas City Council***

*Passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code requires that the following information be included on the cover page of a budget:*

| Adoption of the Fiscal Year 2015-2016 Annual Budget |             |                     |             |                    |             |
|-----------------------------------------------------|-------------|---------------------|-------------|--------------------|-------------|
| Council Member                                      | Record Vote | Council Member      | Record Vote | Council Member     | Record Vote |
| Mayor Michael S. Rawlings                           | Yes         | Casey Thomas, II    | Yes         | B. Adam McGough    | Yes         |
| MPT Monica R. Alonzo                                | Yes         | Carolyn King Arnold | No          | Lee M. Kleinman    | Yes         |
| DMPT Erik Wilson                                    | Yes         | Rickey D. Callahan  | Yes         | Sandy Greyson      | Yes         |
| Scott Griggs                                        | Yes         | Tiffinni A. Young   | Yes         | Jennifer S. Gates  | Yes         |
| Adam Medrano                                        | Yes         | Mark Clayton        | Yes         | Philip T. Kingston | No          |

|                                               | FY 2014-2015 | FY 2015-2016 |
|-----------------------------------------------|--------------|--------------|
| Adopted Property Tax Rate                     | \$0.797000   | \$0.797000   |
| Effective Tax Rate                            | \$0.760150   | \$0.759895   |
| Effective Maintenance and Operations Tax Rate | \$0.526116   | \$0.529394   |
| Rollback Tax Rate                             | \$0.800605   | \$0.804145   |
| Debt Rate                                     | \$0.232400   | \$0.232400   |

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/15 is \$1,725,336,063.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$57,230,390, which is a 7.71% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$16,090,908.



## DALLAS CITY COUNCIL

**Michael S. Rawlings**, Mayor

**Monica R. Alonzo**, Mayor Pro Tem (MPT)

**Erik Wilson**, Deputy Mayor Pro Tem (DMPT)

**Scott Griggs**

**Adam Medrano**

**Casey Thomas, II**

**Carolyn King Arnold**

**Rickey D. Callahan**

**Tiffinni A. Young**

**Mark Clayton**

**B. Adam McGough**

**Lee M. Kleinman**

**Sandy Greyson**

**Jennifer S. Gates**

**Philip T. Kingston**

District 6

District 8

District 1

District 2

District 3

District 4

District 5

District 7

District 9

District 10

District 11

District 12

District 13

District 14





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Dallas  
Texas**

For the Fiscal Year Beginning

**October 1, 2014**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Dallas for its annual budget for the fiscal year beginning October 1, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and are submitting it to GFOA to determine its eligibility for another award.





## **To: The Honorable Mayor and Members of the Dallas City Council**

We have come a long way in the past fiscal year and, as you will see, we have a lot of exciting opportunities to achieve even more for the City we love in FY 2015-16. The City of Dallas continues to build momentum. We have added stability. We have sustained economic growth. We have the positive energy of our citizens to work with us to make BIG things happen here. With an expanding tax base, we are establishing the financial strength to focus on a range of services *from infrastructure to innovation* to improve the quality of life for residents, businesses and visitors.

In our survey of residents last year, we asked them to share their priorities and we listened. We recently met with each of you to gain an understanding of your vision for our City, and we have responded with a balanced budget that invests in improving street conditions; code compliance and animal services; the arts and libraries; technology to give citizens greater access to information; as well as, revitalizing neighborhoods throughout Dallas and continuing our commitment to Public Safety. While there is always more that we would like to do, we have worked hard to address these priorities well and deliver a balanced budget.

## **A LOOK BACK AT WHAT WE'VE ACHIEVED TOGETHER IN THE RECENT PAST**

The City, our partners and the Dallas community as a whole have accomplished BIG things. Looking back over the recent past, an impressive list can be compiled of BIG things that have been done, even in some difficult times. But the City moved forward through those difficult years, has successfully recovered, and even grown to new heights. A quick look back provides a list of accomplishments that everyone should be proud of. The short list below provides the momentum to keep our great City moving forward:

- Tax base has grown 22% since the Great Recession
- Unemployment rate in Dallas is lower than both Texas and U.S. national levels
- 6.9 million square feet of empty CBD office space has been repurposed
- More than 5,500 housing units are located within the central business district and another 3,400 are planned or under construction
- Crime rate has been reduced by 50% over the last decade
- Dallas Zoo and Farmers Market have both been privatized
- Wright Amendment has been repealed and resulted in a 50% increase in traffic at Dallas Love Field
- Connections have been opened to West Dallas (Margaret Hunt Hill, Continental, and Sylvan bridges)
- Trolley/Streetcar projects are enhancing transportation options
- Orange Line to DFW Airport connects downtown Dallas to one of the top 10 busiest airports in the world
- Groundwork has been laid for future high-speed rail connecting Dallas to other regions
- Largest contiguous urban arts district in the nation has seen continued growth
- New interactive exhibits at Rory Meyers Children's Garden at Dallas Arboretum have opened
- Per capita water consumption has been reduced by 26% since 2001
- Integrated Pipeline Project with Tarrant Regional Water District is underway and will save Dallas rate payers about \$200 million
- Over 14 miles of trails have opened in the last 3 years
- Chronic homelessness has been reduced by 65% since 2004
- 2 new buildings at UNT have been approved by the 2015 State Legislature
- AT&T Byron Nelson Golf Classic is moving to Dallas by 2019
- Texas Horse Park opened
- Solid waste recycling increased by 87% since 2008

## **A LOOK FORWARD TO WHERE OUR ECONOMY IS GOING**

The Dallas economy has had strong growth as evidenced by key indicators. First and foremost, property values within the City have grown by 7.71% since this time last year. This marks the fourth consecutive year of growth in the property tax base and marks an all-



time high for the appraised value of property within the City, over \$100 billion of value. This is significant given that revenue from property tax is the City's single largest revenue source accounting for almost half of the General Fund. This growth is not only driven by reappraisal of property, but is also driven by more than \$2 billion of new construction in the last year alone. Beyond property values, sales tax growth is a sign of the economic well-being of the City. Sales tax revenues from current collections have grown for 62 out of 63 consecutive months and are expected to grow 3.3% above the current year estimate.

Other indicators of economic health such as unemployment show Dallas to be out performing the state and the nation with Dallas' unemployment rate falling to 3.7% versus that of the state being 4.2% and the nation being 5.3%.

With a growing economy, developing the budget for the City of Dallas is still a long, challenging process. The focus shifts from recovery to focusing on the priorities to continue the momentum.

## **HOW WE RESPONDED TO YOUR PRIORITIES FOR FY 2015-16**

By starting the budget development process earlier, we were able to hear the Council priorities and direction at a much earlier point than in previous years. Council direction provided at the January 2015 retreat included the following:

- 1) Invest in technology to improve services and efficiencies
- 2) Focus on the top three priorities identified in the citizen survey: maintenance of infrastructure, code compliance, and police services
- 3) Phase in increases to the budget allocated to Culture, Arts, Recreation and Education (CARE) Key Focus Area
- 4) Scrutinize services for efficiencies and reductions

## **COUNCIL PRIORITY: TECHNOLOGY**

From the January 2015 Council retreat, it was clear that technology is a top priority. Priorities expressed included a variety of technology essentials such as City-to-Citizen communication, modernizing the traffic system, website, Wi-Fi, open data, making the Jefferson front/back operations totally electronic, upgrading communication infrastructure, increasing computing capacity and retirement of the legacy mainframe system.

The FY 2015-16 budget continues to modernize core applications and present new technologies, enabling positive change in service delivery and providing new ways to engage citizens and business partners. Initiatives include implementing the Fire-Rescue inspection system; increasing the number of open data sets available to the public; upgrading network and Wi-Fi capacity at Park & Recreation facilities; upgrading computers in public safety vehicles; launching a big data platform to enable data-sharing across systems; data visualization and analytics to improve the ability to analyze and predict business outcomes; and additional automation for building inspection and land transfer processes. An initiative to address the “digital divide” in Dallas will be launched to engage the private sector to participate in building out citywide infrastructure to provide digital access to those who are not able to regularly access the Internet today.

#### **COUNCIL PRIORITY: MAINTENANCE OF INFRASTRUCURE**

The most recent citizen survey identified maintenance of infrastructure as the service area most important to citizens. To truly impact the condition of streets and alleys in the City and bring them to the 87% satisfactory goal, significant funding will be required over several years. With the next potential General Obligation Bond Program a few more years out, it is necessary to start investing cash resources now. The recommended budget adds \$16.8 million to Street Services’ base budget for street and alley maintenance and repair which will provide an increase of 17% in the number of street lane miles and 33% increase in the number of alley lane miles that will be serviced in the upcoming year. This coupled with the expenditure of about \$67 million of bonds previously approved by voters will begin to move in the direction of the Council’s goal.

Other initiatives to improve the City’s infrastructure include investing \$1 million over three years to leverage \$6.2 million of federal grants to begin the process that will result in the replacement of 19 traffic signals at high accident intersections.

#### **COUNCIL PRIORITY: CODE COMPLIANCE**

With code compliance being the second most important service according to the citizen survey, the FY 2015-16 budget will focus funds accordingly. The addition of a code inspector and a community prosecutor will further efforts to address compliance issues. Response to loose dog complaints, which have been trending down over recent years, will be further reduced with the addition of \$1.4 million and 15 new positions for Dallas Animal Services. Alley enforcement and clean-up will receive enhanced funding in the new year.

Resources are being aligned to support Neighborhood Plus goals through the addition of 3 positions to assist with multi-family property inspections. Additionally, two Transportation Regulation positions are being added at Love Field to improve transportation-for-hire initiatives.

### **COUNCIL PRIORITY: POLICE SERVICES**

As every year, police service and protection of the City is a significant budget expenditure. These investments have paid off with Dallas experiencing 11 consecutive years of crime reduction. To continue these efforts, FY 2015-16 will see the hiring of 200 officers for attrition and the addition of 30 public service officers (civilians). Funds will be added for overtime initiatives to address violent crime. As a result of recent events at the Jack Evans Police Headquarters, \$1 million is being set aside to begin addressing security at the headquarters and substations. FY 2015-16 will be the third year of the Council approved Meet and Confer agreement with uniform personnel who will receive step pay increases per the agreement.

### **COUNCIL PRIORITY: CARE KEY FOCUS AREA**

All current year services within Office of Cultural Affairs, Park and Recreation, and Library will be continued with some key enhancements being added in FY 2015-16. Pending changes to the DCVB contract, \$1.4 million of Hotel Occupancy Tax will fund cultural programming contracts. There will also be an increase in the general fund for cultural programming to be allocated by the Cultural Affairs Commission. A Senior Program Division will be restored within Park and Recreation for dedicated programming for senior citizens. FY 2015-16 will fulfill the second of two-year plan to expand library services. With the new hours added, the Library system will be at a new peak and will have 13.3% more hours than in FY 2008-09, and will continue at the new peak level for materials funding.

### **COUNCIL PRIORITY: EFFICIENCIES AND COST REDUCTIONS**

The budget development process is a continuous effort to identify efficiencies and reduce costs where appropriate. Several initiatives started in FY 2014-15 including the Sunset Review and Center for Performance Excellence's Lean/Six Sigma program that are designed to reduce costs and improve operations. Although the strategies are multi-year efforts, they do promise to create positive results for the organization given the opportunity to run their course.

The FY 2015-16 budget includes enhancements to certain services while strategically rebalancing existing services and costs. More than \$15.5 million of reductions were made to the current budget to help absorb increased operations and maintenance costs and to add new programs. Examples of the reductions include: optimizing staffing levels within the municipal court operations (Courts, Judiciary, and Attorneys); making adjustments in salary budgets to recognize vacancies and delays in hiring; reduction for improved fuel prices; adjustments to contracts such as Lew Sterrett jail and electricity contracts; elimination of one-time costs; and reductions from line-item review.

## **FOCUS ON NEIGHBORHOODS**

Recognizing that Dallas is a city of neighborhoods, the new Neighborhood Plus plan focuses on building a better Dallas one neighborhood at a time. This will call for a strategic shift towards a neighborhood-based approach to planning and service delivery aimed at enhancing our collective impact. The FY 2015-16 budget includes resources within the reorganized Office of Planning and Urban Design to begin the first phase of implementing Neighborhood Plus. Ten positions will be dedicated to working with citizens, stakeholders, other City departments and partner agencies to develop and implement strategic action plans in target neighborhoods. This will begin with the Mayor's three GrowSouth target neighborhoods and add four more neighborhoods throughout the City during the course of the year. Simultaneously, we will work with partner agencies providing key social, educational, and job training services to develop six innovative pilot programs for citywide implementation to address poverty, blight, and attract/retain the middle class. We will also work to partner with the private sector to attract investments that can bring new vitality to the target neighborhoods.

## **NEEDED SUPPORT FOR OTHER CITY SERVICES**

- Fire-Rescue will hire 80 new fire recruits for attrition; provide paramedic training for 65 firefighters, add 8 paramedics for the expanding Mobile Community Healthcare Program, improve firefighter safety, and continue investment in the annual replacement of firefighting apparatus.
- An additional Community Court will be created and an additional community prosecutor will be added within the City Attorney's Office.
- Twelve positions are being added in the Marshal's Office for warrant enforcement initiatives.
- Operation and maintenance of the Oak Cliff Streetcar will be funded.
- A new retail rehabilitation demonstration program will be funded at \$1 million.

- The budget adds funds to begin a dialogue with youth/teens within the City by way of a Youth Commission and outreach.
- Dallas has been selected as one of 100 cities in the world to receive a Rockefeller Foundation grant, and will fund a Resiliency Officer to lead the development and implementation of a coherent Resilience Strategy for the City of Dallas and the greater Dallas region.
- A position has been added within the Office of Ethics and Diversity to further the office's initiatives especially in regards to the Employee Advisory Committees.
- And, public information funding is added to the Mayor and City Council office for production of marketing and outreach materials.

## **WORKFORCE IMPACTS**

Employees of the City of Dallas are dedicated hard working individuals who are responsible for service delivery from public safety to street repair, from fire protection to garbage pick-up, from code enforcement to park maintenance, and so on. The work of these individuals is often thankless. However, they are all critical to the operation of the City and they account for the single largest expenditure of City funds. The FY 2015-16 budget includes:

- For uniform employees - full-year funding for FY 2014-15 step pay, full-year funding for 4% across-the-board pay increase, and partial year funding for FY 2015-16 step pay (\$24.4 million), and
- For civilian employees - full-year funding for FY 2014-15 merit increase and partial-year funding for an average 3% merit increase effective December 2, 2015 (\$8.6 million).

## **CITY UTILITY RATES**

Dallas Water Utilities – The utility has revenue increase requirements that are being driven by the rate dispute with Sabine River Authority, continued need to fund rehab and replacement of the system, and the continued need to develop additional water supply resources. The City continues to focus on maintaining infrastructure, conserving resources and providing for future needs through: rehabilitation and/or replacement of 75 miles of aging water and wastewater mains; pump stations; storage tanks; water treatment plant improvements to enhance reliability and water quality and increase capacity; and continued water conservation efforts. To achieve these goals, a 5.3% retail revenue increase is required. This will result in the typical residential bill increasing from \$60.54 to \$63.54 per month.

Sanitation Services – Starting in FY2015-16, Sanitation will operate as an enterprise fund rather than as part of the General Fund. This change will not impact service delivery. All services provided to residential customers and landfill customers will be continued. Increasing operational costs such as fleet maintenance/replacement, labor, and a franchise fee will increase the residential sanitation fee by \$1.48 per month from \$21.31 to \$22.79. The new fee is lower than the fee in FY 2008-09, when adjusted for inflation.

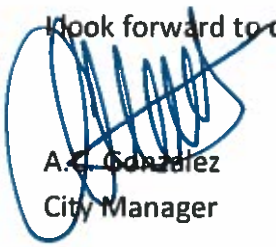
## WHAT'S NEXT

Almost anywhere you walk, bike or drive around our City, you experience the “wow factor” created by successful public/private partnerships. As we move forward, we will continue to work together to achieve ambitious goals that benefit Dallas. Right now, we are facilitating exciting game changing projects, such as high-speed rail, which will move Dallas further to the forefront of transportation. This is just one example of how we are addressing present priorities and anticipating future opportunities, so we can attract – and keep – the businesses and people who energize Dallas.

As your City Staff, we are committed to continuous improvement in the way we do business. Our initiatives, which include professional development training, will cultivate a culture that is consistently **Respectful, Responsive and Resourceful** at every point of contact.

By 2040, North Texas will be home to an estimated 10.5 million people and employ more than 6.6 million. These increases will demand both strong infrastructure and exciting innovation... and that's exactly what we are laying the foundation for in our proposed budget.

Look forward to our continued work together for the City of Dallas.



A. J. Gonzalez  
City Manager

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## EXPENDITURE AND PROPERTY TAX OVERVIEW

The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

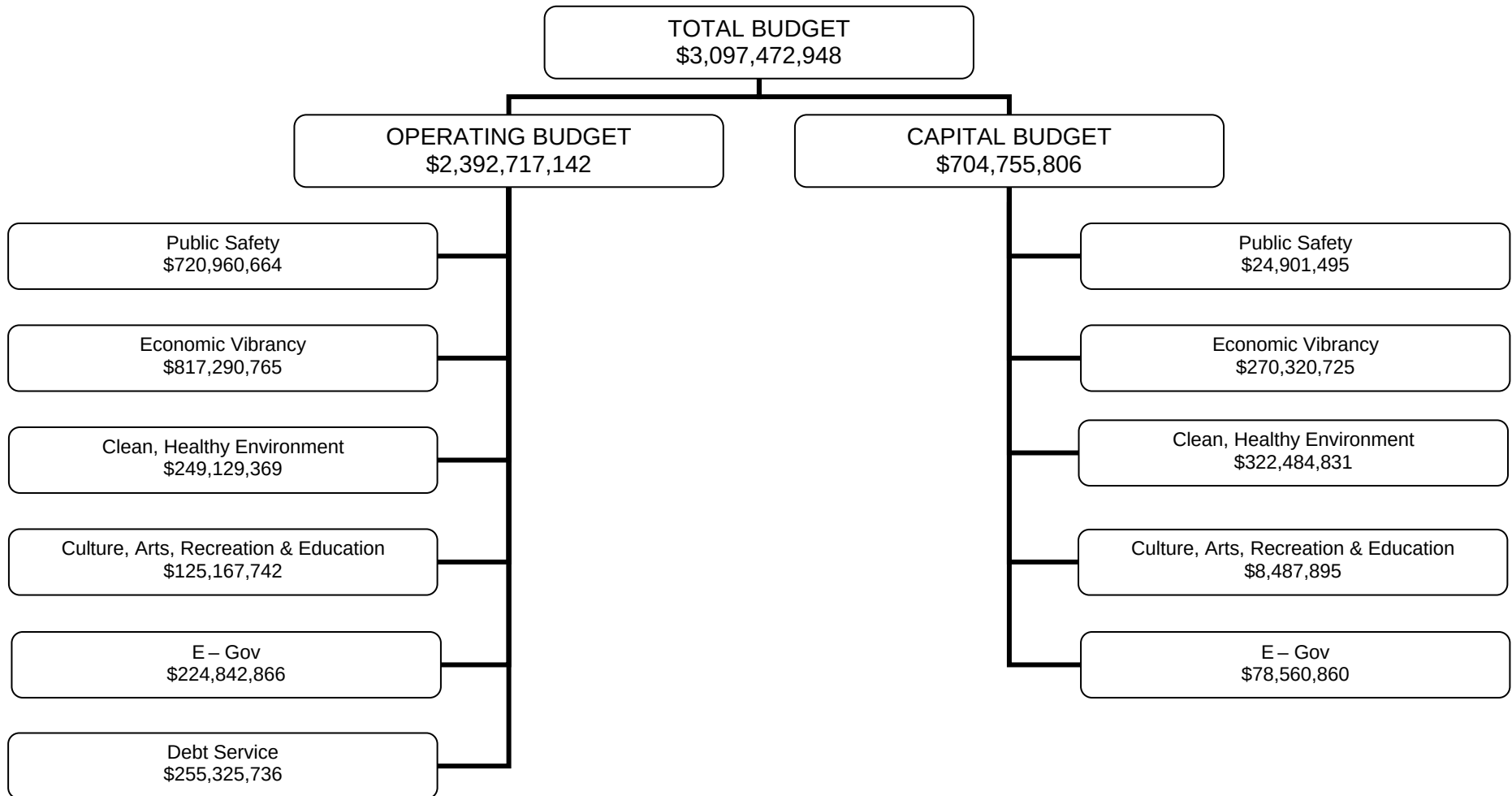
Property values increased 7.71% from \$93.14 billion in 2015 to \$100.32 billion in 2016. The adopted tax rate of \$0.7970 per \$100 valuation remains the same as the FY 2014-15 adopted tax rate. The adopted tax rate is split into two rates with \$0.5646 (70.8%) used to pay for operating and maintenance costs incurred in the General Fund, and \$0.2324 (29.2%) used to pay principal and interest on the City's outstanding general obligation debt. The City's property tax, sales tax receipts and other revenues support this budget.

| <b>Expenditures</b>                      | <b>FY 2014-15<br/>AMENDED<br/>BUDGET*</b> | <b>FY 2015-16<br/>ADOPTED<br/>BUDGET</b> | <b>% CHANGE</b> |
|------------------------------------------|-------------------------------------------|------------------------------------------|-----------------|
| General Fund                             | \$1,170,363,101                           | \$1,144,800,000                          | -2.18%          |
| Aviation                                 | 90,944,784                                | 93,875,967                               | 3.22%           |
| Convention and Event Services            | 82,045,050                                | 82,938,892                               | 1.09%           |
| Municipal Radio                          | 2,061,761                                 | 2,054,549                                | -0.35%          |
| Sanitation Services**                    | N/A                                       | 86,480,147                               | 100.00%         |
| Storm Drainage Management                | 53,598,761                                | 51,416,846                               | -4.07%          |
| Sustainable Development and Construction | 26,838,534                                | 30,696,618                               | 14.38%          |
| Water Utilities                          | 614,521,177                               | 645,128,387                              | 4.98%           |
| Debt Service                             | 229,908,362                               | 255,325,736                              | 11.06%          |
| <b>Total Operating Budget</b>            | <b>\$2,270,281,530</b>                    | <b>\$2,392,717,142</b>                   | <b>5.39%</b>    |
| Capital Budget                           | 554,534,681                               | 704,755,806                              | 27.09%          |
| <b>Total Budget</b>                      | <b>\$2,824,816,211</b>                    | <b>\$3,097,472,948</b>                   | <b>9.65%</b>    |

\* FY 2014-15 budget has been restated to reflect adjustments approved by City Council on August 26, 2015.

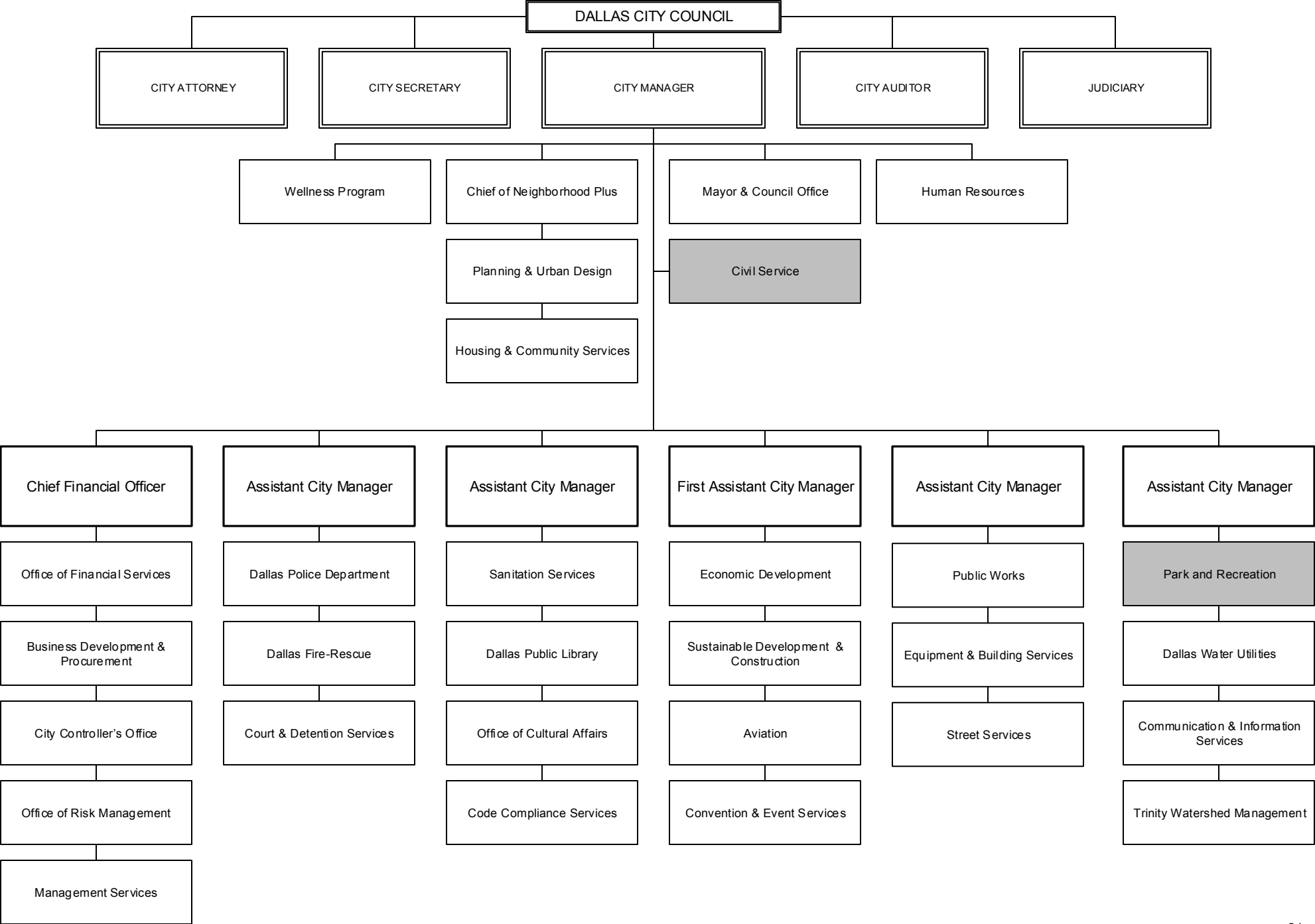
\*\* In FY 2015-16, Sanitation Services will convert to an enterprise fund.

# ORGANIZATION OF THE TOTAL BUDGET FOR FY 2015-16 BY KEY FOCUS AREA



\*Operating Budget includes dollars from general fund and enterprise. Dollars from internal service funds and additional resources are not included.

CITY OF DALLAS ORGANIZATION CHART



Note: Shading Indicates Liaison Relationship

# **BUDGET PROCESS**

## **Preparing the Budget**

- In December, early revenue and expense projections are provided to council in a preliminary budget outlook briefing.
- In January, a City Council planning session is held and includes exercises designed for Council Members to define budget priorities and goals for the upcoming budget.
- In January, Office of Financial Services staff use preliminary revenue projections to create a starting point for the upcoming budget. Money is allocated by department.
- February-March, departments begin to submit service bids to address the City Council's Key Focus Area goals. Staff from the Office of Financial Services oversee this process.
- April-May, City management meets with departmental staff to review and discuss budget requests.

## **Reviewing the Budget**

- In May, the City Manager presents an updated outlook to Council. A citywide citizen public hearing is held later in the month to receive citizen input. The City Manager and Office of Financial Services take the input given to them from citizens and Council and make adjustments where feasible.
- In June, a citizen budget survey is conducted to receive additional citizen input on priorities for the upcoming budget.
- By late June, a briefing is provided to Council on the preliminary budget outlook. This includes a list of services currently considered "funded". This is the first draft version of the budget seen by Council and the public.
- In August, the City Manager's Proposed Budget is presented to Council and Council Members hold Budget Town Hall Meetings with citizens in their districts to receive opinions about the City Manager's Proposed Budget.
- In late August, a budget workshop and a public hearing allow Council and citizens an opportunity to collectively share opinions on the proposed operating, capital, and grants & trust budgets.

## **Amending the Budget**

- In September, City Council holds a Budget Amendment Workshop where Council Members submit proposed amendments to the City Manager's Proposed Budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote decides if the amendment is included in the final budget.

## **Adopting the Budget**

- Early September, City Council adopts the budget on its first reading.
- Late September, City Council adopts the upcoming year operating, capital and grants & trusts budget on the second reading. Any approved amendments are included in this adoption.

## BUDGET PROCESS CALENDAR

The City of Dallas' budget process consists of a nine month schedule of presentations, hearings, and deliberations. The FY 2015-16 budget process dates are as follows:

|                                |                                                                                                                                                                                                                                                         |
|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b><u>December 3</u></b>       | City Council Briefing – FY 2015-16 Preliminary Outlook                                                                                                                                                                                                  |
| <b><u>January 15-16</u></b>    | City Council Planning Session                                                                                                                                                                                                                           |
| <b><u>February 4</u></b>       | City Council Briefing – FY 2015-16 Budget Update                                                                                                                                                                                                        |
| <b><u>February 13</u></b>      | Budget kick-off - City departments receive instructions on development of FY 2015-16 budgets for all services                                                                                                                                           |
| <b><u>March 25</u></b>         | Public Hearing on the Operating, Capital, and Grants and Trusts Budgets                                                                                                                                                                                 |
| <b><u>April – July 31</u></b>  | City Manager's Office holds budget deliberations including individual department presentations                                                                                                                                                          |
| <b><u>May 20</u></b>           | City Council Briefing – FY 2015-16 Budget Update                                                                                                                                                                                                        |
| <b><u>May 27</u></b>           | Public hearing on the Operating, Capital, and Grants and Trust Budget<br>City Council Consolidated Plan Budget Public Hearing                                                                                                                           |
| <b><u>June 24</u></b>          | City Council Briefing – FY 2015-16 Budget Update                                                                                                                                                                                                        |
| <b><u>August 11</u></b>        | City Manager's FY 2015-16 Proposed Budget presented to City Council in a formal Council briefing.<br>Council feedback is received.                                                                                                                      |
| <b><u>August 11-Sept 1</u></b> | City Council Budget Town Hall Meetings – Scheduled by the individual Councilmembers. Presentation of the City Manager's recommended budget to those in attendance and the Councilmember receives comments and feedback from constituents on the budget. |

## **BUDGET PROCESS CALENDAR**

### **August 19**

City Council Budget Workshop – Specific budget related topics are briefed to the Council. Councilmembers provide comments on possible changes to the recommended budget. Discussion of FY 2015-16 tax rate.

### **August 26**

Public Hearing on the Operating, Capital, and Grants & Trusts Budget

### **September 2**

City Council Budget Workshop. First public hearing on property tax rate.

### **September 9**

City Council adopts budget on first reading (requires a majority vote).

### **September 16**

City Council Budget Amendments Workshop – Council members submit proposed amendments to the City Manager's recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority "straw" vote is required for an amendment to be included in the recommended budget. Second public hearing on property tax rate.

### **September 22**

City Council adopts FY 2015-16 Operating, Capital, and Grants & Trusts Budget on second reading and sets property tax rate (requires a majority vote).





# Business Development and Procurement Services

Conduct procurement in a deliberate, fair, transparent and ethical manner. Purchase the proper good or services to meet the needs of the City.

|                                |      | FY 2014-15 Budget |        |           | FY 2014-15 Estimate |        |           | FY 2015-16 Adopted |        |           |
|--------------------------------|------|-------------------|--------|-----------|---------------------|--------|-----------|--------------------|--------|-----------|
| Service                        | KFA  | GF                | Other  | Total     | GF                  | Other  | Total     | GF                 | Other  | Total     |
| Vendor Development             | EV   | 208,323           | 0      | 208,323   | 200,678             | 0      | 200,678   | 215,758            | 0      | 215,758   |
| BID Compliance Monitoring      | EGOV | 451,934           | 79,918 | 531,852   | 451,656             | 79,918 | 531,574   | 497,667            | 77,110 | 574,777   |
| Purchasing/Contract Management | EGOV | 2,194,305         | 0      | 2,194,305 | 2,194,249           | 0      | 2,194,249 | 2,170,927          | 0      | 2,170,927 |
| Total                          |      | 2,854,562         | 79,918 | 2,934,480 | 2,846,583           | 79,918 | 2,926,501 | 2,884,352          | 77,110 | 2,961,462 |



## Department: Business Development & Procurement Services

### Vendor Development

Key Focus Area 2: Economic Vibrancy

- 2.51** **Description:** Business Development and Procurement Services, through the ResourceLink team (RLT) (the "sales force" of the City) recruits and educates local, small and minority vendors on the City's procurement process for increased competition, which results in competitive pricing.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$208,323 2.5                            | \$200,678 2.3                              | \$215,758 2.5                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$208,323 2.5                            | \$200,678 2.3                              | \$215,758 2.5                             |

| <i>Performance Measures</i>                                     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percentage spent with local businesses                          | 40%                      | 48.5%                      | 45%                       |
| Number of increase in new registered vendors over previous year | 250                      | 150                        | 175                       |
| Number of awareness events                                      | 125                      | 115                        | 130                       |

**FY 14-15 Performance Measure Status:**  
*Not on Track*



*Awareness events are being consolidated by partnering with community agencies to increase the scope of vendor inclusion.*

**Service Target FY 2015-16:** Increase number of new registered vendors through awareness and training events.

**Major Budget Items:** None

## Department: Business Development & Procurement Services

### Business Inclusion & Development Compliance Monitoring

Key Focus Area 5: E-Gov

- 5.11 Description:** The Business Inclusion and Development (BID) program is a City Council policy that requires inclusion of Minority/Women Business Enterprises (M/WBEs) to the greatest extent feasible in the City's procurement solicitations. Business Development and Procurement Services' BID Contract Compliance Group (CCG) provides a centralized service to ensure all procurements and construction contracts adhere to this policy.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$451,934 5.5                            | \$451,656 5.3                              | \$497,667 5.5                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$79,918 0.0                             | \$79,918 0.0                               | \$77,110 0.0                              |
| <i>Total</i>                         | \$531,852 5.5                            | \$531,574 5.3                              | \$574,777 5.5                             |

| <i>Performance Measures</i>                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Overall M/WBE participation                        | 20%                      | 22%                        | 20%                       |
| Percentage of contracts that meet BID policy       | 100%                     | 100%                       | 100%                      |
| Percentage of agenda items reviewed within 10 days | 98%                      | 98%                        | 98%                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Continue to ensure City's contracts meet the requirements of the BID policy to include MWBE participation to the greatest extent possible.

***Major Budget Items:***

Additional resources includes reimbursement from Dallas Water Utilities for Intergrated Pipeline Project Coordinator.

## Department: Business Development & Procurement Services

### Purchasing/Contract Management

Key Focus Area 5: E-Gov

- 5.49** ***Description:*** The Purchasing/Contract Management Division is responsible for the centralized purchasing for all goods and services used in the operations of the City. Centralization is more efficient and allows for aggregation which encourages increased competition which results in better pricing for the City. The Purchasing Division also ensures all purchases are in compliance with the state and federal requirements, the City's charter and administrative directives.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$2,194,305 24.0                         | \$2,194,249 23.1                           | \$2,170,927 23.7                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$2,194,305 24.0                         | \$2,194,249 23.1                           | \$2,170,927 23.7                          |

| <i>Performance Measures</i>                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percentage of spend captured on contract             | N/A                      | 93%                        | 94%                       |
| Average number of bids received per solicitation     | 5                        | 5                          | 5                         |
| Number of days for processing informal solicitations | 7                        | 7                          | 7                         |
| Percentage of contracts renewed before expiration    | 95%                      | 82%                        | 85%                       |

***FY 14-15 Performance Measure Status:***

*Not on Track*



*Staffing turnover and urgent need procurements caused delays in BDPS' ability to proactively renew contracts timely but through reprioritizing workloads customer's needs were met.*

***Service Target FY 2015-16:*** Continue to maximize the value of public funds through a transparent and competitive bidding process.

***Major Budget Items:*** None





# City Attorney's Office

The mission of the City Attorney's Office is to provide the highest quality legal services with integrity, efficiency, independence, and professionalism.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                  | KFA  | GF                | Other            | Total             | GF                | Other            | Total             | GF                | Other            | Total             |
|------------------------------------------|------|-------------------|------------------|-------------------|-------------------|------------------|-------------------|-------------------|------------------|-------------------|
| Municipal Prosecution                    | PS   | 2,032,517         | 0                | 2,032,517         | 1,944,321         | 0                | 1,944,321         | 2,090,144         | 0                | 2,090,144         |
| Police Legal Liaison                     | PS   | 484,971           | 0                | 484,971           | 475,387           | 0                | 475,387           | 630,512           | 0                | 630,512           |
| Code Litigation                          | CHE  | 954,778           | 0                | 954,778           | 951,537           | 0                | 951,537           | 1,042,162         | 0                | 1,042,162         |
| Community Prosecution & Community Courts | CHE  | 1,318,503         | 1,106,471        | 2,424,974         | 1,321,728         | 1,110,559        | 2,432,287         | 1,844,859         | 1,096,534        | 2,941,393         |
| Environmental Enforcement                | CHE  | 0                 | 96,533           | 96,533            | 0                 | 81,818           | 81,818            | 0                 | 96,308           | 96,308            |
| DFW Int'l Airport Legal Counsel          | EGOV | 546,176           | 0                | 546,176           | 545,042           | 0                | 545,042           | 554,501           | 0                | 554,501           |
| General Counsel                          | EGOV | 4,667,781         | 106,203          | 4,773,984         | 4,653,803         | 106,203          | 4,760,006         | 4,574,370         | 93,701           | 4,668,071         |
| Litigation                               | EGOV | 4,992,070         | 84,544           | 5,076,614         | 5,047,425         | 84,544           | 5,131,969         | 5,149,559         | 120,842          | 5,270,401         |
| <b>Total</b>                             |      | <b>14,996,796</b> | <b>1,393,751</b> | <b>16,390,547</b> | <b>14,939,243</b> | <b>1,383,124</b> | <b>16,322,367</b> | <b>15,886,107</b> | <b>1,407,385</b> | <b>17,293,492</b> |





## Department: City Attorney's Office

### Municipal Prosecution

Key Focus Area 1: Public Safety

- 1.19 Description:** Municipal Prosecution prosecutes all Class C misdemeanors and fine-only city ordinance violations in the municipal courts. Municipal Prosecution also represents the City of Dallas in the Hearing Officer's Court and in civil proceedings pertaining to animal cruelty, bond forfeiture, dangerous dog appeals, non-compliance, red light, parking, and school bus stop arm violations. This service also provides the specialized Family Violence, Juvenile, and Environmental dockets.

| Source of Funds:                     | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|--------------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| <b>General Fund</b>                  | \$2,032,517 30.0                 | \$1,944,321 26.5                   | \$2,090,144 26.0                  |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Additional Resources</b>          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                         | \$2,032,517 30.0                 | \$1,944,321 26.5                   | \$2,090,144 26.0                  |

| Performance Measures                                                                                                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of median staff attorney hourly rate to median hourly rate of government/administrative practice area attorneys in DFW Metroplex | N/A               | 0.17                | 0.17               |
| Number of family violence cases prosecuted                                                                                             | N/A               | 2,000               | 2,000              |
| Number of trials held                                                                                                                  | N/A               | 350                 | 350                |
| Number of cases prosecuted in municipal court                                                                                          | 250,000           | 191,591             | 200,000            |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Prosecute Class C misdemeanors, increase fines collected, and reduce dismissals.

**Major Budget Items:**

In FY 2015-16, Municipal Prosecution is split from Police Legal Liaison into a separate service. Projected savings for FY 2014-15 are primarily due to vacancies during the year. FY 2015-16 expense and FTE decrease is due to eliminating 2 vacant prosecutor positions during FY 2014-15 Sunset Review process and moving 2 FTEs to Police Legal Liaison and Litigation. Department-wide administrative support costs are allocated to this service in FY 2015-16.

## Department: City Attorney's Office

### Police Legal Liaison

Key Focus Area 1: Public Safety

- 1.28 Description:** Police Legal Liaison serves as general legal counsel to the Dallas Police Department. This service provides legal support to the police department's daily operations by providing legal training to Police Academy recruits; providing legal advice regarding subpoenas, public information requests, and expunctions; researching and preparing legal opinions and legal bulletins; requesting decisions from the Attorney General; and filing answers in state courts.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$484,971 5.0                    | \$475,387 5.0                      | \$630,512 6.0                     |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$484,971 5.0</b>             | <b>\$475,387 5.0</b>               | <b>\$630,512 6.0</b>              |

| Performance Measures                                                                                                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of median staff attorney hourly rate to median hourly rate of government/administrative practice area attorneys in DFW Metroplex | N/A               | 0.25                | 0.26               |
| Number of training courses taught for DPD                                                                                              | 30                | 36                  | 30                 |
| Number of open records responses processed for DPD                                                                                     | 2,000             | 1,395               | 2,000              |
| Number of legal opinions and legal bulletins written for DPD                                                                           | 5                 | 20                  | 5                  |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Handle all open records requests submitted for review, all subpoenas, expunctions, legal advice, opinions, and bulletins for the Dallas Police Department in a timely manner.

**Major Budget Items:**

In FY 2015-16, Police Legal Liaison is split from Municipal Prosecution into a separate service. FY 2015-16 budget and FTE increase is due to transferring 1 FTE from Municipal Prosecution into Police Legal Liaison to meet the increase in complex and time-consuming public information requests. Additionally, department-wide administrative support costs are allocated to this service in FY 2015-16.

## Department: City Attorney's Office

### Code Litigation

Key Focus Area 3: Clean, Healthy Environment

- 3.6** **Description:** Code Litigation provides legal services to support the enforcement of code, zoning, criminal nuisance, and fair housing laws aimed at increasing positive environmental behaviors and sustainable land use practices within the City of Dallas. Code Litigation also enforces city ordinances relating to the operation of sexually oriented businesses and assists in closing businesses operating as a front for human trafficking and exploitation.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$954,778 11.0                   | \$951,537 10.8                     | \$1,042,162 11.0                  |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$954,778 11.0</b>            | <b>\$951,537 10.8</b>              | <b>\$1,042,162 11.0</b>           |

| Performance Measures                                                                                                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of median staff attorney hourly rate to median hourly rate of government/administrative practice area attorneys in DFW Metroplex | N/A               | 0.24                | 0.25               |
| Number of fair housing complaints handled                                                                                              | N/A               | 60                  | 60                 |
| Number of code cases and nuisance abatements resolved                                                                                  | N/A               | 50                  | 50                 |
| Number of demolition orders obtained                                                                                                   | N/A               | 250                 | 250                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Assist departments and the community in resolving ongoing neighborhood quality of life issues through litigation and mediation.

**Major Budget Items:** In FY 2015-16, Code Litigation is split from Community Prosecution & Community Courts into a separate service. FY 2015-16 budget increase is primarily due to allocation of department-wide administrative support costs to this service.

Community Prosecution & Community Courts

Key Focus Area 3: Clean, Healthy Environment

- 3.7** **Description:** Community Prosecution and Community Courts utilizes civil and criminal litigation and creative problem-solving strategies to address and abate code violations, improve the quality of life, increase public safety, and strengthen communities throughout the City of Dallas. Community prosecutors office within the neighborhoods they serve, file lawsuits related to substandard housing and illegal businesses, prosecute criminal offenders, and serve as the prosecutors in the community courts.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,318,503 17.0                         | \$1,321,728 16.9                           | \$1,844,859 20.9                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$1,106,471 12.0                         | \$1,110,559 12.0                           | \$1,096,534 11.5                          |
| <b>Total</b>                         | \$2,424,974 29.0                         | \$2,432,287 28.9                           | \$2,941,393 32.4                          |

| <i>Performance Measures</i>                                                                                                            | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Ratio of median staff attorney hourly rate to median hourly rate of government/administrative practice area attorneys in DFW Metroplex | N/A                      | 0.21                       | 0.21                      |
| Number of cases resolved through voluntary compliance                                                                                  | 250                      | 183                        | 250                       |
| Number of criminal and civil cases prosecuted                                                                                          | 100                      | 125                        | 100                       |
| Number of cases handled by community courts                                                                                            | 5,500                    | 3,048                      | 5,000                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Strengthen communities throughout the City of Dallas through legal strategies and creative problem-solving.

**Major Budget Items:**

In FY 2015-16, Community Prosecution & Community Courts is split from Code Litigation. Increase in FY 2015-16 budget and FTEs is due to addition of a new community court with 2 new staff positions (one fully reimbursed by Vickery Meadow PID) , 2 Community Prosecutors (one focused on multi-family complexes city-wide), 1 formerly grant-funded part-time FTE, and other court operating expenses. Additional resources include CDBG and JAG grant funds.

## Department: City Attorney's Office

### Environmental Enforcement, Compliance, and Support (Legal Services)

Key Focus Area 3: Clean, Healthy Environment

- 3.13** **Description:** Environmental Enforcement, Compliance, and Support (Legal Services) prosecutes environmental violations, manages environment-related litigation and provides legal advice to City departments regarding environmental compliance.

| Source of Funds:              | FY 2014-15 Budget |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars           | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$0               | 1.0        | \$0                 | 0.8        | \$0                | 1.0        |
| Enterprise/Internal Svc/Other | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Additional Resources          | \$96,533          | 0.0        | \$81,818            | 0.0        | \$96,308           | 0.0        |
| <b>Total</b>                  | <b>\$96,533</b>   | <b>1.0</b> | <b>\$81,818</b>     | <b>0.8</b> | <b>\$96,308</b>    | <b>1.0</b> |

| Performance Measures                                                                                                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of median staff attorney hourly rate to median hourly rate of government/administrative practice area attorneys in DFW Metroplex | N/A               | 0.18                | 0.19               |
| Number of wastewater, illegal dumping, and other environmental related cases prosecuted in municipal court                             | 60                | 189                 | 100                |
| Number of Stormwater related cases prosecuted in municipal court                                                                       | 185               | 281                 | 200                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide timely legal support and assistance to enforcement programs regarding all applicable environmental laws.

**Major Budget Items:** This service is fully reimbursed through Storm Drainage Management Fund.

## Department: City Attorney's Office

### DFW International Airport Legal Counsel

Key Focus Area 5: E-Gov

- 5.25 Description:** DFW International Airport Legal Counsel provides legal services for the DFW International Airport Board and staff focusing largely on federal regulatory matters, contracts with airlines, commercial real estate, labor law, environmental law, contract compliance and procurement, and ground transportation regulations. By contract, DFW Airport reimburses the City for all DFW Legal Counsel expenses, including salaries and benefits for three attorneys.

| Source of Funds:              | FY 2014-15 Budget |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars           | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$546,176         | 3.0        | \$545,042           | 3.0        | \$554,501          | 3.0        |
| Enterprise/Internal Svc/Other | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Additional Resources          | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| <b>Total</b>                  | <b>\$546,176</b>  | <b>3.0</b> | <b>\$545,042</b>    | <b>3.0</b> | <b>\$554,501</b>   | <b>3.0</b> |

| Performance Measures                            | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------|-------------------|---------------------|--------------------|
| Number of contracts written (reviewed)          | 125               | 163                 | 125                |
| Number of resolutions drafted/reviewed          | 10                | 296                 | 120                |
| Number of board and committee meetings attended | 30                | 60                  | 30                 |
| Number of open records responses                | 1,300             | 1,433               | 1,300              |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide timely preparation and review of all contracts, legal opinions and other legal support to DFW Airport.

**Major Budget Items:** Reimbursements received from DFW International Airport, which cover 100% of cost and are recorded as revenue in the City Attorney's budget.

## Department: City Attorney's Office

### General Counsel

Key Focus Area 5: E-Gov

- 5.34 Description:** General Counsel provides legal support to City departments, boards, commissions, and the City Council. The City Charter requires the City Attorney's Office to approve all proposed ordinances; to draft ordinances granting franchises; to review and approve all papers, documents, contracts, and other instruments; to be the legal adviser to the City Manager, the City Council, committees, boards, commissions, City officers and employees; and to advise the City concerning legislation.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$4,667,781 39.4                         | \$4,653,803 37.9                           | \$4,574,370 40.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$106,203 0.0                            | \$106,203 0.0                              | \$93,701 0.0                              |
| <b>Total</b>                         | \$4,773,984 39.4                         | \$4,760,006 37.9                           | \$4,668,071 40.0                          |

| <i>Performance Measures</i>                                                                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of opinions given/open records requests (at two year average service cost of \$60.19 per hour) | N/A                      | 811                        | 811                       |
| Number of contracts/agreements/Administrative Actions completed                                       | N/A                      | 4,500                      | 4,760                     |
| Number of ordinances and resolutions prepared                                                         | N/A                      | 448                        | 450                       |
| Number of real estate matters completed                                                               | 2,200                    | 2,975                      | 2,500                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Provide timely preparation and review of all contracts, ordinances and resolutions and provide legal support to City Council and at Board and Commission meetings.

**Major Budget Items:**

FY 2015-16 budget and FTEs reflects full year funding for 3 FTEs that were partially funded in FY 2014-15. Decrease in FY 2015-16 budget is due to reallocation of department-wide administrative support costs to other services. Additional resources include reimbursement from Dallas Water Utilities for 1 FTE.

Litigation

Key Focus Area 5: E-Gov

- 5.45** **Description:** Litigation represents the City, its officers and its employees in lawsuits, claims, and appeals. Litigation handles matters involving civil rights, personal injuries, employment, contracts, collections, eminent domain, bankruptcy, city ordinances, open records, open meetings, zoning, land use, the environment, public utilities, and other issues. This includes the City's most challenging and high-profile cases, such as cases regarding Love Field gates and the gas drilling ordinance.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$4,992,070        | 44.6        | \$5,047,425         | 44.6        | \$5,149,559        | 46.0        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$84,544           | 0.0         | \$84,544            | 0.0         | \$120,842          | 0.0         |
| <b>Total</b>                  | <b>\$5,076,614</b> | <b>44.6</b> | <b>\$5,131,969</b>  | <b>44.6</b> | <b>\$5,270,401</b> | <b>46.0</b> |

| Performance Measures                                                                                                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of median staff attorney hourly rate to median hourly rate of government/administrative practice area attorneys in DFW Metroplex | N/A               | 0.29                | 0.31               |
| Amount of money collected                                                                                                              | \$2,400,000.00    | \$2,905,779.00      | \$2,550,000.00     |
| Number of properties acquired                                                                                                          | 20                | 11                  | 20                 |
| Number of claims and lawsuits resolved                                                                                                 | 230               | 289                 | 230                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Provide competent and diligent handling of all lawsuits and claims filed against the City as well as the lawsuits the City files to acquire properties for City projects or collect funds owed to the City.

**Major Budget Items:**

Increase in FY 2015-16 budget and FTEs reflects full year funding for 2 FTEs that were only partially-funded in FY 2014-15, and 1 FTE transferred in from Municipal Prosecution to assist with collection of delinquent accounts on behalf of City. Additional resources include Dallas Water Utilities reimbursement for 1 FTE.





# City Auditor's Office

Our mission is to promote public trust and advance accountability by providing independent, objective and useful professional services.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                                 | KFA          | GF        | Other | Total     | GF        | Other | Total     | GF        | Other | Total     |
|-----------------------------------------|--------------|-----------|-------|-----------|-----------|-------|-----------|-----------|-------|-----------|
| Audits, Attestations and Investigations | EGOV         | 2,784,107 | 0     | 2,784,107 | 2,723,995 | 0     | 2,723,995 | 3,004,057 | 0     | 3,004,057 |
|                                         | <b>Total</b> | 2,784,107 | 0     | 2,784,107 | 2,723,995 | 0     | 2,723,995 | 3,004,057 | 0     | 3,004,057 |



## Department: City Auditor's Office

### Audits, Attestations and Investigations

Key Focus Area 5: E-Gov

- 5.8** **Description:** The Office of the City Auditor is established by the City Charter, Chapter IX as an independent audit function with the primary responsibility of serving at the direction of the City Council. Information to City Council is provided on: (A) accountability of City resources; (B) adequacy of internal controls; (C) accuracy of information; and, (D) efficiency and effectiveness of City programs, projects, and departments.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,784,107 23.1                         | \$2,723,995 22.4                           | \$3,004,057 25.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,784,107 23.1                         | \$2,723,995 22.4                           | \$3,004,057 25.0                          |

| <i>Performance Measures</i>                                                                                              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per direct audit hour                                                                                               | \$87.19                  | \$81.06                    | \$81.00                   |
| Percent of audit report recommendations agreed to by management                                                          | 90%                      | 89.3%                      | 90%                       |
| Percent of department hours completed on direct project services                                                         | 73%                      | 77.88%                     | 75%                       |
| Number of deliverables (comprised of audit and attestation reports, non-audit service deliverables, presentations, etc.) | 60                       | 59                         | 60                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Produce 60 deliverables, including audits, attestation reports, non-audit service deliverables, investigative reports, and presentations.

**Major Budget Items:**

Includes: (1) full funding for 25 authorized positions less 5% projected turnover; (2) funding for Peer Review Services (\$12,500) required once every three years; and, (3) funding for four VMware support licenses for three-year period (\$8,675).





# City Controller's Office

The Controller's Office mission is to provide timely, accurate, transparent and complete financial information to City departments, citizens, vendors, investors and overall community by Controller's Office staff who exhibit integrity, dedication and excellence; provide professional support to City departments, so that assets are properly protected; and encourage continuous improvement and professional service among the Controller's Office staff.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                  | KFA  | GF        | Other   | Total     | GF        | Other   | Total     | GF        | Other   | Total     |
|--------------------------|------|-----------|---------|-----------|-----------|---------|-----------|-----------|---------|-----------|
| Accounts Payable         | EGOV | 1,147,790 | 0       | 1,147,790 | 1,058,148 | 0       | 1,058,148 | 1,042,106 | 0       | 1,042,106 |
| Cash and Debt Management | EGOV | 633,572   | 0       | 633,572   | 647,497   | 0       | 647,497   | 664,430   | 0       | 664,430   |
| Deferred Compensation    | EGOV | 110,117   | 158,300 | 268,417   | 109,575   | 158,300 | 267,875   | 118,198   | 105,300 | 223,498   |
| Financial Reporting      | EGOV | 1,763,124 | 0       | 1,763,124 | 1,920,911 | 0       | 1,920,911 | 2,150,742 | 0       | 2,150,742 |
| Independent Audit        | EGOV | 921,253   | 0       | 921,253   | 921,253   | 0       | 921,253   | 786,374   | 0       | 786,374   |
| Payroll                  | EGOV | 677,298   | 0       | 677,298   | 532,251   | 0       | 532,251   | 565,486   | 0       | 565,486   |
| <b>Total</b>             |      | 5,253,154 | 158,300 | 5,411,454 | 5,189,635 | 158,300 | 5,347,935 | 5,327,336 | 105,300 | 5,432,636 |



## Department: City Controller's Office

### Accounts Payable

Key Focus Area 5: E-Gov

- 5.2** **Description:** The Accounts Payable Division of the City Controller's Office is responsible for data entry, quality control and check distribution of all City payments disbursed to vendors for the purchase of goods and services used in the operations of the City. The Accounts Payable Division also ensures vendor invoices and employee reimbursements are in compliance with the City Administrative Directives, which helps to prevent duplication and overpayments to vendors.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,147,790 18.8                         | \$1,058,148 19.5                           | \$1,042,106 16.2                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$1,147,790 18.8                         | \$1,058,148 19.5                           | \$1,042,106 16.2                          |

| <i>Performance Measures</i>                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per check disbursed                     | \$11.36                  | \$11.11                    | \$11.25                   |
| Percent of invoices processed within 30 days | 98.5%                    | 98.55%                     | 98.6%                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue to meet the 30 day disbursement goal and reduce the cost per check disbursed

**Major Budget Items:** In FY 2015-16, a vacancy rate adjustment has been included.

## Department: City Controller's Office

### Cash and Debt Management

Key Focus Area 5: E-Gov

- 5.12** **Description:** The Cash and Debt Management Division is responsible for managing the City's investment portfolio, coordinating bond sales, and maintaining banking services. The Division manages Citywide cash flow by purchasing investments and reporting on portfolio activities. The portfolio is approximately \$1.5 billion in size. Proceeds from bond sales fund capital improvement projects.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$633,572 5.4                            | \$647,497 5.0                              | \$664,430 5.2                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$633,572 5.4                            | \$647,497 5.0                              | \$664,430 5.2                             |

| <i>Performance Measures</i>                                                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Management costs per \$100 invested                                                   | \$0.04                   | \$0.04                     | \$0.04                    |
| Percent of investment transactions in compliance with portfolio investment strategies | 100%                     | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain compliance with portfolio investment strategies while ensuring the City's banking services and debt structures are used in the most effective and efficient way which benefits both internal and external customers.

**Major Budget Items:** None



## Department: City Controller's Office

### Deferred Compensation

Key Focus Area 5: E-Gov

- 5.24 Description:** The Deferred Compensation Division of the City Controller's Office is responsible for oversight of the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans have assets of \$502 million. The Division facilitates communication and education services to support City employees in their efforts to achieve a financially secure retirement.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$110,117 2.0                    | \$109,575 2.0                      | \$118,198 2.2                     |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$158,300 0.0                    | \$158,300 0.0                      | \$105,300 0.0                     |
| <b>Total</b>                  | <b>\$268,417 2.0</b>             | <b>\$267,875 2.0</b>               | <b>\$223,498 2.2</b>              |

| Performance Measures                                                            | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Operational cost per participant in City's Voluntary Deferred Compensation Plan | \$11.46           | \$11.48             | \$9.10             |
| Percent of employees enrolled in City's Voluntary Deferred Compensation Plans   | 47.7%             | 47%                 | 47.4%              |
| Number of employees that meet with retirement counselor                         | 2,050             | 2,050               | 2,075              |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Increase overall participation in the Voluntary Plans 1.0% by increasing the communication and education services for all non-enrolled employees.

**Major Budget Items:**

Additional Resources includes reimbursements from the plan administrative expense account. Reimbursements for this service are decreasing because expenditures for an investment consultant and Board member election are not being proposed.

Financial Reporting

Key Focus Area 5: E-Gov

- 5.32** **Description:** The Financial Reporting service is responsible for the preparation of the City's Comprehensive Annual Financial Report (CAFR) and the annual financial statements for the Water Utilities, Aviation, Economic Development Tax Increment Finance funds and Local Government Corporations. Financial Reporting also includes Reconciliation and Cost Accounting / Fixed Assets which are responsible for ensuring the accuracy of the City's cash balance and fixed asset system.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,763,124 25.1                         | \$1,920,911 20.4                           | \$2,150,742 22.4                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$1,763,124 25.1                         | \$1,920,911 20.4                           | \$2,150,742 22.4                          |

| <i>Performance Measures</i>                                     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of accuracy of financial data through no audit findings | 99.5%                    | 100%                       | 99%                       |
| Percent of transactions approved before month end close         | 99%                      | 98.75%                     | 98.5%                     |
| Number of days to complete bank reconciliation after month end  | 60                       | 62                         | 58                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Complete audit with no more than two external audit findings

**Major Budget Items:** In FY 2015-16, a vacancy rate adjustment has been included.

Independent Audit

Key Focus Area 5: E-Gov

- 5.40** **Description:** The annual audit is performed by the independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the Comprehensive Annual Financial Report (CAFR). The audit is performed in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States.

| Source of Funds:              | FY 2014-15 Budget |     | FY 2014-15 Estimate |     | FY 2015-16 Adopted |     |
|-------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
|                               | Dollars           | FTE | Dollars             | FTE | Dollars            | FTE |
| General Fund                  | \$921,253         | 0.0 | \$921,253           | 0.0 | \$786,374          | 0.0 |
| Enterprise/Internal Svc/Other | \$0               | 0.0 | \$0                 | 0.0 | \$0                | 0.0 |
| Additional Resources          | \$0               | 0.0 | \$0                 | 0.0 | \$0                | 0.0 |
| Total                         | \$921,253         | 0.0 | \$921,253           | 0.0 | \$786,374          | 0.0 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Complete CAFR by March 31, 2016

**Major Budget Items:**

Audit fees have decreased as a result of significant ongoing efforts and improvements made by the financial reporting team in the quality of financial reporting. These improvements reduce the external audit effort in expressing an opinion on the financial statements.

## Department: City Controller's Office

### Payroll

Key Focus Area 5: E-Gov

- 5.47** **Description:** The Payroll Division is responsible for managing the payroll function for all City of Dallas employees. The Payroll Division processes employees' pay, monitors time entries, files payroll tax forms, and remits benefit payments.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$677,298 8.5                            | \$532,251 6.2                              | \$565,486 5.7                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$677,298 8.5                            | \$532,251 6.2                              | \$565,486 5.7                             |

| <i>Performance Measures</i>                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average Cost Per Payroll Transaction              | \$1.35                   | \$1.27                     | \$1.22                    |
| Percent of employees using direct pay or pay card | 100%                     | 99%                        | 100%                      |
| Number of payment transactions annually           | 433,894                  | 436,723                    | 437,250                   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Reduce the cost per payroll transaction to \$1.22.

**Major Budget Items:** Three Payroll Specialists were transferred to the Human Resources Department.



# City Manager's Office

The mission of the City Manager's Office is to provide strategic, fiscal, and management oversight for all operations of the City of Dallas consistent with the adopted policies of the City Council.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service             | KFA          | GF        | Other   | Total     | GF        | Other   | Total     | GF        | Other   | Total     |
|---------------------|--------------|-----------|---------|-----------|-----------|---------|-----------|-----------|---------|-----------|
| City Administration | EGOV         | 1,829,414 | 584,234 | 2,413,648 | 1,829,389 | 584,234 | 2,413,623 | 1,972,061 | 597,607 | 2,569,668 |
|                     | <b>Total</b> | 1,829,414 | 584,234 | 2,413,648 | 1,829,389 | 584,234 | 2,413,623 | 1,972,061 | 597,607 | 2,569,668 |



## Department: City Manager's Office

### City Administration

Key Focus Area 5: E-Gov

- 5.14** **Description:** Oversee the daily operations and fiscal health of the municipal organization, with approximately 14,300 employees and a budget of over \$3.1 billion, in order to provide effective service delivery to the citizens of Dallas.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,829,414 14.0                         | \$1,829,389 14.8                           | \$1,972,061 14.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$584,234 0.0                            | \$584,234 0.0                              | \$597,607 0.0                             |
| <b>Total</b>                         | \$2,413,648 14.0                         | \$2,413,623 14.8                           | \$2,569,668 14.0                          |

| <i>Performance Measures</i>                                                                                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Overall satisfaction index with the quality of City services (Community Survey)                                      | 104.3                    | 103.5                      | 103.8                     |
| Percent of Community Survey respondents who believe City government welcomes citizen involvement                     | 43%                      | 41%                        | 43%                       |
| Percent of Community Survey respondents who feel Dallas is an excellent or good place to live, work, and do business | 83%                      | 83%                        | 84%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain the percent of Community Survey respondents that feel Dallas is an excellent or good place to live, work, and do business equal or greater than 83 percent.

**Major Budget Items:** Increase in FY 2015-16 due to civilian merit increases and associated benefit and pension contributions.







# City Secretary's Office

Established in 1871, the mission of the City Secretary's Office is to provide professional standards of administration, preserving city history and ensure transparency in the municipality's conduct of business.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                        | KFA  | GF        | Other | Total     | GF        | Other | Total     | GF        | Other | Total     |
|--------------------------------|------|-----------|-------|-----------|-----------|-------|-----------|-----------|-------|-----------|
| Archives                       | EGOV | 137,512   | 0     | 137,512   | 112,345   | 0     | 112,345   | 171,583   | 0     | 171,583   |
| Boards and Commissions Support | EGOV | 356,691   | 0     | 356,691   | 356,851   | 0     | 356,851   | 340,158   | 0     | 340,158   |
| City Council Support           | EGOV | 700,995   | 0     | 700,995   | 733,343   | 0     | 733,343   | 698,647   | 0     | 698,647   |
| Customer Service               | EGOV | 206,601   | 0     | 206,601   | 193,754   | 0     | 193,754   | 205,068   | 0     | 205,068   |
| Elections                      | EGOV | 2,157,304 | 0     | 2,157,304 | 2,147,028 | 0     | 2,147,028 | 96,828    | 0     | 96,828    |
| Records Management             | EGOV | 527,110   | 0     | 527,110   | 542,892   | 0     | 542,892   | 589,150   | 0     | 589,150   |
| <b>Total</b>                   |      | 4,086,213 | 0     | 4,086,213 | 4,086,213 | 0     | 4,086,213 | 2,101,434 | 0     | 2,101,434 |



## Department: City Secretary's Office

### Archives

Key Focus Area 5: E-Gov

- 5.7** **Description:** Municipal Archives manages, preserves, and provides access to over 2,000 cu. ft. of permanently valuable historical city documents, including ledgers, manuscripts, maps, photographs, microforms, and printed materials. Historical records received from city departments are catalogued, maintained, and made available to citizens, Council, and City staff. The unit also provides disaster recovery for permanent City Secretary files in accordance with Texas statutes and retention requirements.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$137,512 1.0                            | \$112,345 1.0                              | \$171,583 2.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$137,512 1.0                            | \$112,345 1.0                              | \$171,583 2.0                             |

| <i>Performance Measures</i>                                                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of community outreach events                                               | 2                        | 2                          | 2                         |
| Number of guides for historical collection (264 pending completion as of 10/1/15) | 8                        | 8                          | 8                         |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Update Disaster Plan.

**Major Budget Items:** In FY 2015-16, added a new Coordinator III position.

## Department: City Secretary's Office

### Boards and Commissions Support

Key Focus Area 5: E-Gov

- 5.10** **Description:** Boards & Commissions (B&C) oversees the process of receiving nominations for 53 boards & commissions, conducts 450+ background checks, and coordinates departments that work directly with each board. B&C serves as the coordinating unit for the Permit & License Appeal Board and the Ethics Advisory Commission and documents compliance of the gift & financial disclosure reports, personal financial statements from those required to file under Chapter 12A (Dallas City Code) and state law.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$356,691 3.0                            | \$356,851 3.0                              | \$340,158 3.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$356,691 3.0                            | \$356,851 3.0                              | \$340,158 3.0                             |

| <i>Performance Measures</i>                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of community outreach events                           | 2                        | 10                         | 5                         |
| Number of trainings provided to boards & commissions members  | 7                        | 11                         | 4                         |
| Percent of background checks initiated within 3 business days | 100%                     | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Identify boards and commissions program that provides for dual entry - term date and application.

**Major Budget Items:** None

## Department: City Secretary's Office

### City Council Support

Key Focus Area 5: E-Gov

- 5.16** **Description:** Council Support provides leadership and administration support to City Council, and other department divisions which are sole source for the services provided by attending all meetings of the City Council and keeping accurate records of all actions taken, preparing minutes of City Council meetings, managing and certifying official records of the City, performing specific functions mandated by various statutes, charter and code provisions.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$700,995 6.0                            | \$733,343 6.0                              | \$698,647 6.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$700,995 6.0                            | \$733,343 6.0                              | \$698,647 6.0                             |

| <i>Performance Measures</i>                                                                                            | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of quarterly reports distributed to City Council                                                               | 100%                     | 100%                       | 100%                      |
| Percent of Council voting agenda items distributed to departments/placed on-line within 10 working days of the meeting | 100%                     | 98%                        | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Enhancement of the Lobbyist Program system.

**Major Budget Items:** None

## Department: City Secretary's Office

### Customer Service

Key Focus Area 5: E-Gov

- 5.23** **Description:** Customer service is the first point of contact for City Council, city staff and citizens in person, telephone and/or email. Posts meeting notices for Council and all city boards, accepts legal notices served to the city, registers citizens to speak at council meetings, processes Administrative Actions/council documents, provides copies to departments, prepares certifications for legal proceedings, processes payments, indexes official documents filed with the City Secretary as required by law.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget</i> |            | <i>FY 2014-15 Estimate</i> |            | <i>FY 2015-16 Adopted</i> |            |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
|                                      | <i>Dollars</i>           | <i>FTE</i> | <i>Dollars</i>             | <i>FTE</i> | <i>Dollars</i>            | <i>FTE</i> |
| <b>General Fund</b>                  | \$206,601                | 3.0        | \$193,754                  | 3.0        | \$205,068                 | 3.0        |
| <b>Enterprise/Internal Svc/Other</b> | \$0                      | 0.0        | \$0                        | 0.0        | \$0                       | 0.0        |
| <b>Additional Resources</b>          | \$0                      | 0.0        | \$0                        | 0.0        | \$0                       | 0.0        |
| <b>Total</b>                         | \$206,601                | 3.0        | \$193,754                  | 3.0        | \$205,068                 | 3.0        |

| <i>Performance Measures</i>                                         | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of public meeting notices processed & posted within 2 hours | 100%                     | 100%                       | 100%                      |
| Percent of service requests completed within 10 business days       | 99%                      | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Implement an on-line speaker registration program.

**Major Budget Items:** None

## Department: City Secretary's Office

### Elections

Key Focus Area 5: E-Gov

- 5.27** **Description:** In accordance with Dallas City Charter, Chapter IV, all municipal elections shall be held under the provisions of the Charter unless the laws of the State of Texas applicable to city elections require otherwise. Chapter IIIA, Section 3, states the City Secretary shall serve as the election official for all city elections. The Elections Manager is appointed by the City Secretary to manage the joint election contracts with Dallas, Denton and Collin Counties.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,157,304 1.0                          | \$2,147,028 1.0                            | \$96,828 1.0                              |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,157,304 1.0                          | \$2,147,028 1.0                            | \$96,828 1.0                              |

| <i>Performance Measures</i>                                                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of Campaign Finance Reports locked down/reported within 1 business day | 100%                     | 100%                       | 100%                      |
| Percent of service requests initiated within 3 business days                   | 100%                     | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Purchase petition verification program and enhancement of the campaign finance system.

**Major Budget Items:** FY 2014-15 budget and estimate include general and run-off election costs. This cost will not occur in FY 2015-16.

Records Management

Key Focus Area 5: E-Gov

- 5.50** **Description:** Records Management oversees city-wide program as required by Texas statute and City Code 39C. Advises the records management policy committee on program policies; ascertains the City's compliance with recordkeeping requirements including electronic records; facilitates access to public information; applies record retention and disposition schedules; operates the Records Center; trains City staff; quality controls Council action files; posts resolutions to the web and creates minute books.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$527,110 3.0                            | \$542,892 3.0                              | \$589,150 3.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$527,110 3.0                            | \$542,892 3.0                              | \$589,150 3.0                             |

| <i>Performance Measures</i>                                                                 | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of Authorization for Records Disposal (AFRD) forms processed within 3 business days | 100%                     | 100%                       | 100%                      |
| Percent of open records request completed within 10 business days                           | 100%                     | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Purchase of electronic Document Management System and support systems.

**Major Budget Items:** Offsite record storage contract expense increased in FY 2015-16.





# Civil Service

The mission of the Civil Service Department is to ensure that employment and promotion are based on merit, fitness, and job-related factors independent of political or other influence.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                            | KFA  | GF        | Other | Total     | GF        | Other | Total     | GF        | Other | Total     |
|------------------------------------|------|-----------|-------|-----------|-----------|-------|-----------|-----------|-------|-----------|
| Analysis/Development & Validation  | EGOV | 638,209   | 0     | 638,209   | 574,739   | 0     | 574,739   | 805,325   | 0     | 805,325   |
| Applicant Processing - Civilian    | EGOV | 734,553   | 0     | 734,553   | 725,117   | 0     | 725,117   | 765,064   | 0     | 765,064   |
| Applicant Processing - Uniform     | EGOV | 544,378   | 0     | 544,378   | 545,669   | 0     | 545,669   | 561,883   | 0     | 561,883   |
| Civil Service Board Administration | EGOV | 402,830   | 0     | 402,830   | 468,355   | 0     | 468,355   | 422,904   | 0     | 422,904   |
| Fire - Physical Abilities Testing  | EGOV | 44,545    | 0     | 44,545    | 44,642    | 0     | 44,642    | 43,807    | 0     | 43,807    |
| <b>Total</b>                       |      | 2,364,515 | 0     | 2,364,515 | 2,358,522 | 0     | 2,358,522 | 2,598,983 | 0     | 2,598,983 |



## Department: Civil Service

### Analysis/Development and Validation

Key Focus Area 5: E-Gov

- 5.4** **Description:** This division provides job-related tests for Civil Service positions, promotional and otherwise, under the authority of City Charter Chapter XVI, Sections 5 and 6, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV, and other guidelines as prescribed by law. Examinations must be developed and administered to establish new lists from which departments can hire.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$638,209 5.5                            | \$574,739 4.2                              | \$805,325 5.5                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$638,209 5.5                            | \$574,739 4.2                              | \$805,325 5.5                             |

| <i>Performance Measures</i>                                 | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of written complaints regarding test administration | 4%                       | 1%                         | 4%                        |
| Cost per candidate processed                                | \$140.00                 | \$117.00                   | \$164.00                  |
| Number of candidates processed                              | 6,050                    | 4,900                      | 4,900                     |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** 4900 candidates will be processed for public safety and other tests.

***Major Budget Items:*** In FY2015-16, \$200k added for Police Job Analyses.

## Department: Civil Service

### Applicant Processing - Civilian

Key Focus Area 5: E-Gov

- 5.5** **Description:** The Civilian Applicant Processing service handles recruitment activities, develops minimum qualifications for approximately 800 job titles/subsets, and uses multiple strategies to seek job applicants. In addition, the reduction-in-force (RIF) rules and process are overseen by this unit. These services are performed under the guidelines of City Charter Chapter XVI, Sections 5, 6, and 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XV, and XXX.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$734,553 9.0                            | \$725,117 8.9                              | \$765,064 9.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$734,553 9.0                            | \$725,117 8.9                              | \$765,064 9.0                             |

| <i>Performance Measures</i>                                                                                                                                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per civilian applicant processed                                                                                                                                 | \$10.00                  | \$10.00                    | \$11.00                   |
| Percent of time requisition remains unprocessed due to incomplete/inaccurate information                                                                              | 50%                      | 52%                        | 52%                       |
| Percent of certified registers provided to hiring authority within 20 business days of close of announcement or 10 business days of the administration of examination | 83%                      | 83%                        | 83%                       |
| Number of applications processed                                                                                                                                      | 75,000                   | 70,000                     | 70,000                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** 83% of the first candidates qualified on the certified registers provided to hiring authority within 20 business days of close of announcement or 10 business days of the administration of examination.

**Major Budget Items:** None

## Department: Civil Service

### Applicant Processing - Uniform

Key Focus Area 5: E-Gov

- 5.6** **Description:** The Uniform Applicant Processing service screens applicants for entry-level and promotional Police and Fire Department positions under the guidelines of City Charter Chapter XVI, Sections 5, 6, and 13 and Civil Service Rules VI, VII, VIII, IX, X, XI, XIV, XXIII, XXIV, and XXX. Certified registers of qualified candidates are provided to the Police and Fire Departments after evaluation of employment applications, personnel files, and applicable tests.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$544,378 7.0                            | \$545,669 7.0                              | \$561,883 7.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$544,378 7.0                            | \$545,669 7.0                              | \$561,883 7.0                             |

| <i>Performance Measures</i>                                                                                                                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per uniform applicant processed                                                                                                                 | \$74.00                  | \$77.00                    | \$80.00                   |
| Percent of certified registers provided to hiring authority within 10 business days of close of announcement period or administration of examination | 95%                      | 95%                        | 95%                       |
| Number of Uniform Applications processed per FTE                                                                                                     | 1,029                    | 1,000                      | 1,000                     |
| Number of Uniform Applications processed                                                                                                             | 7,200                    | 7,000                      | 7,000                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Achieve a 95% success rate for providing certified registers to hiring authorities within 10 business days of the close of the announcement period or within 10 business days of the administration of the examination.

**Major Budget Items:**

None

## Department: Civil Service

### Civil Service Board Administration/Employee Appeals Process

Key Focus Area 5: E-Gov

- 5.20** **Description:** The Civil Service Department Administrative Division is responsible for the coordination of the employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI Sections 12 and 12.1 and Personnel Rule Sections 34-38, 34-39 and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and Council approved Civil Service Rules and Regulations.

| Source of Funds:              | FY 2014-15 Budget |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars           | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$402,830         | 3.0        | \$468,355           | 3.1        | \$422,904          | 3.0        |
| Enterprise/Internal Svc/Other | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Additional Resources          | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| <b>Total</b>                  | <b>\$402,830</b>  | <b>3.0</b> | <b>\$468,355</b>    | <b>3.1</b> | <b>\$422,904</b>   | <b>3.0</b> |

| Performance Measures                                                                                                                                                                                                      | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of appeals scheduled within 60-90 day timeframe specified by City of Dallas Personnel Rules                                                                                                                       | 100%              | 100%                | 100%               |
| Cost per hearing conducted                                                                                                                                                                                                | \$161.00          | \$167.00            | \$169.00           |
| Number of Appeals and Grievance Actions, including scheduling trials, corresponding with board members, Judges, attorneys, witnesses, department directors, city attorneys, issuing subpoenas, and posting public notices | 2,500             | 2,800               | 2,500              |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Schedule appeal hearings within a 60-90 day timeframe as specified by the Personnel Rules.

**Major Budget Items:** None

## Department: Civil Service

### Fire Applicant - Physical Abilities Testing

Key Focus Area 5: E-Gov

- 5.33** **Description:** The Fire Candidate Physical Ability Test is administered by Civil Service Department staff to applicants in order to assess the physical abilities of candidates on the performance of firefighting duties pursuant to City Charter Chapter XVI, Sec. 5 and Sec. 13 and Civil Service Rule XXIV, Sec. 1(5).

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$44,545 0.5                             | \$44,642 0.5                               | \$43,807 0.5                              |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$44,545 0.5                             | \$44,642 0.5                               | \$43,807 0.5                              |

| <i>Performance Measures</i>                                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of complaints and challenges regarding test administration | 3%                       | 3%                         | 3%                        |
| Cost per applicant tested                                          | \$105.00                 | \$125.00                   | \$109.00                  |
| Number of physical abilities tests administered                    | 425                      | 358                        | 400                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Conduct 400 Fire Candidate Physical Ability Tests (CPAT).

***Major Budget Items:*** None







# Code Compliance Services

The mission of the Department of Code Compliance is to foster clean, healthy, safe, enriching communities while preventing physical blight from Dallas neighborhoods.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                               | KFA | GF         | Other     | Total      | GF         | Other     | Total      | GF         | Other     | Total      |
|---------------------------------------|-----|------------|-----------|------------|------------|-----------|------------|------------|-----------|------------|
| Regulation of For Hire Transportation | EV  | 815,855    | 60,737    | 876,592    | 1,048,460  | 91,106    | 1,139,566  | 1,377,617  | 168,168   | 1,545,785  |
| Consumer Health                       | CHE | 2,874,648  | 238,288   | 3,112,936  | 2,724,479  | 238,288   | 2,962,767  | 2,941,499  | 204,560   | 3,146,059  |
| Dallas Animal Services                | CHE | 8,874,330  | 200,000   | 9,074,330  | 8,952,796  | 200,000   | 9,152,796  | 10,864,301 | 200,000   | 11,064,301 |
| Neighborhood Code Compliance          | CHE | 17,167,866 | 3,964,334 | 21,132,200 | 16,653,564 | 1,719,088 | 18,372,652 | 17,995,948 | 1,723,433 | 19,719,381 |
| Neighborhood Nuisance Abatement       | CHE | 5,459,906  | 937,204   | 6,397,110  | 5,663,306  | 937,204   | 6,600,510  | 5,389,948  | 893,597   | 6,283,545  |
| <b>Total</b>                          |     | 35,192,605 | 5,400,563 | 40,593,168 | 35,042,605 | 3,185,686 | 38,228,291 | 38,569,313 | 3,189,758 | 41,759,071 |



## Department: Code Compliance Services

### Regulation and Enforcement of For Hire Transportation

Key Focus Area 2: Economic Vibrancy

- 2.36** **Description:** Transportation Regulation promotes safety and quality in transportation-for-hire services in the city of Dallas. The work undertaken by Transportation supports the City of Dallas mission by ensuring that transportation-for-hire services continue to be a viable component of the transportation system and allowing consumers to select the type of transportation services they prefer to use.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$815,855 13.0                           | \$1,048,460 11.0                           | \$1,377,617 15.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$60,737 0.0                             | \$91,106 0.0                               | \$168,168 0.0                             |
| <b>Total</b>                         | \$876,592 13.0                           | \$1,139,566 11.0                           | \$1,545,785 15.0                          |

| <i>Performance Measures</i>                                     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per license/permit for processing & enforcement activities | \$58.00                  | \$25.39                    | \$29.00                   |
| Percent of proactive cases created by Transportation Inspectors | 75%                      | 68%                        | 75%                       |
| Total number of permits/licenses issued                         | 9,180                    | 40,000                     | 43,000                    |
| Percent of complaints resolved within 15 days                   | 90%                      | 94%                        | 95%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Increase the percentage of complaints resolved within 15 days to 95%.

**Major Budget Items:**

FY 2015-16 includes 2 additional FTEs assigned to Dallas Love Field and reimbursed by Aviation. Additional funding included to manage the new Transportation-for-Hire Program approved by City Council in December 2014. The expanded program added more transportation-for-hire models which increased the number of permits issued for drivers/vehicles from 9,160 to 43,000. Fees do not recover inspection/enforcement costs.

## Department: Code Compliance Services

### Consumer Health

Key Focus Area 3: Clean, Healthy Environment

- 3.10** **Description:** Consumer Health is committed to enhancing the health and safety of the citizens of Dallas. The Consumer Health Division contains two specialized programs that work to ensure all residents and visitors have access to food that is safe through the efforts of the Food Protection/Education unit and protection from mosquito-borne diseases through the efforts of the Mosquito Abatement unit.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,874,648 37.0                         | \$2,724,479 37.0                           | \$2,941,499 37.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$238,288 0.0                            | \$238,288 0.0                              | \$204,560 0.0                             |
| <b>Total</b>                         | \$3,112,936 37.0                         | \$2,962,767 37.0                           | \$3,146,059 37.0                          |

| <i>Performance Measures</i>                                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Complete mosquito control activities within 48 hours of report          | 95%                      | 96%                        | 95%                       |
| Average weekly cost to maintain a mosquito trap (May - Nov)             | \$175.00                 | \$164.50                   | \$160.00                  |
| Number of Food Establishment inspections conducted per FTE - Sanitarian | 850                      | 870                        | 880                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Provide response to mosquito investigations within 48 hours.

**Major Budget Items:**

The mosquito abatement program will use temporary help to maintain mosquito traps. This approach will reduce the average cost per trap and allow the department to maintain existing service levels.

## Department: Code Compliance Services

### Dallas Animal Services

Key Focus Area 3: Clean, Healthy Environment

- 3.12 Description:** Dallas Animal Services fosters a cleaner, healthier City environment and supports public safety through the care and control of animals and the management of a shelter facility. Personnel provide prioritized response to over 50,000 animal related service requests annually. The division continues to seek increased community partnerships to enhance outreach initiatives and strengthen responsible pet ownership.

| Source of Funds:              | FY 2014-15 Budget  |              | FY 2014-15 Estimate |             | FY 2015-16 Adopted  |              |
|-------------------------------|--------------------|--------------|---------------------|-------------|---------------------|--------------|
|                               | Dollars            | FTE          | Dollars             | FTE         | Dollars             | FTE          |
| General Fund                  | \$8,874,330        | 101.5        | \$8,952,796         | 87.0        | \$10,864,301        | 116.5        |
| Enterprise/Internal Svc/Other | \$0                | 0.0          | \$0                 | 0.0         | \$0                 | 0.0          |
| Additional Resources          | \$200,000          | 0.0          | \$200,000           | 0.0         | \$200,000           | 0.0          |
| <b>Total</b>                  | <b>\$9,074,330</b> | <b>101.5</b> | <b>\$9,152,796</b>  | <b>87.0</b> | <b>\$11,064,301</b> | <b>116.5</b> |

| Performance Measures                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|--------------------------------------------------------|-------------------|---------------------|--------------------|
| Shelter intake per capita                              | N/A               | 0.02                | 0.02               |
| Percent of reduction in loose animal service request   | N/A               | 4%                  | 5%                 |
| Live Release Rate                                      | 47%               | 50%                 | 50%                |
| Cost of Animal Services in-house spay neuter surgeries | N/A               | \$82.68             | \$80.00            |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Reduce loose animal service requests through increased community engagement, expanded education, and community partnerships.

**Major Budget Items:**

The FY 2015-16 budget adds \$1.4m and 15 new positions for targeted initiatives. The increased funding will be used to strengthen and engage targeted neighborhoods' sense of responsibility for animals and address existing animal issues. The staffing will include: 1 Manager, 2 Coordinator IIs, 4 Animal Service Officers, 2 Office Assistant IIs, 2 Crew Leaders, 1 Veterinarian, 1 Manager II, 1 Coordinator III and 1 Animal Keeper II.

## Department: Code Compliance Services

### Neighborhood Code Compliance Services

Key Focus Area 3: Clean, Healthy Environment

- 3.17** **Description:** Neighborhood Code Compliance fosters safe, healthy and clean neighborhoods through public education, community outreach programs, and enforcement of City Code. The division is responsible for seven Neighborhood Code Districts as well as specialized units, including Demolition, Multi-Tenant Inspection, Consumer Protection, Community Prosecution and Boarding Homes.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$17,167,866 220.0                       | \$16,653,564 207.0                         | \$17,995,948 216.8                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$3,964,334 17.0                         | \$1,719,088 8.0                            | \$1,723,433 8.0                           |
| <b>Total</b>                         | \$21,132,200 237.0                       | \$18,372,652 215.0                         | \$19,719,381 224.8                        |

| <i>Performance Measures</i>                                                              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of 311 service requests responded to within stated Estimated Response Time (ERT) | 80%                      | 90%                        | 92%                       |
| Percent of citizens that rate Code Compliance customer service as fair or better         | 85%                      | 78%                        | 85%                       |
| Number of commercial/residential properties demolished                                   | 302                      | 250                        | 300                       |
| Percent of proactive Service Requests created                                            | 65%                      | 60%                        | 65%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Implement Sunset Review recommendation to improve Non-Owner Occupied Rental Program with support from Lean Six Sigma.

**Major Budget Items:** The FY 2014-15 additional resources included \$2.8m for single-use carry out bag program that has been repealed. The FY 2015-16 budget adds 3 code inspectors to address multi-family properties and 1 code inspector to enhance Community Prosecution efforts.

## Department: Code Compliance Services

### Neighborhood Nuisance Abatement

Key Focus Area 3: Clean, Healthy Environment

- 3.18** **Description:** The Neighborhood Nuisance Abatement Division brings properties with code violations into compliance after all enforcement options have been exhausted. In order to efficiently foster a clean and healthy environment, abatement crews remove high weeds/grass, litter, obstructions, graffiti, tires and debris resulting from illegal dumping.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$5,459,906 79.0                         | \$5,663,306 64.0                           | \$5,389,948 75.3                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$937,204 0.0                            | \$937,204 0.0                              | \$893,597 0.0                             |
| <b>Total</b>                         | \$6,397,110 79.0                         | \$6,600,510 64.0                           | \$6,283,545 75.3                          |

| <i>Performance Measures</i>                                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost of lots mowed/cleaned                                            | \$158.84                 | \$141.83                   | \$149.00                  |
| Percent of lots completed within Service Level Agreement (SLA) after referral | 90%                      | 96%                        | 95%                       |
| Number of lots mowed and cleaned                                              | 35,150                   | 35,500                     | 36,210                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Implement Sunset Review recommendation to review the mow/clean lien process for efficiency and effectiveness with support from Lean Six Sigma.

**Major Budget Items:** The FY 2015-16 Budget includes a vacancy rate adjustment and an additional \$100,000 for alley inspection and abatement.







# Court and Detention Services

To manage and operate the Dallas Municipal Court that adjudicates Class C Misdemeanors and civil cases – Chapter 54, provide support as Official Clerk of the Court of Record, direct and manage the activity of the Municipal Court, the Dallas Marshal, the Dallas Inebriate Detention Center, and the incarceration of City of Dallas prisoners at the Dallas County Lew Sterrett Justice Center Facility.

|                          |     | FY 2014-15 Budget |         |            | FY 2014-15 Estimate |         |            | FY 2015-16 Adopted |         |            |
|--------------------------|-----|-------------------|---------|------------|---------------------|---------|------------|--------------------|---------|------------|
| Service                  | KFA | GF                | Other   | Total      | GF                  | Other   | Total      | GF                 | Other   | Total      |
| City Detention Center    | PS  | 1,455,085         | 0       | 1,455,085  | 1,385,721           | 0       | 1,385,721  | 1,518,544          | 0       | 1,518,544  |
| Dallas City Marshal      | PS  | 2,221,663         | 0       | 2,221,663  | 2,083,425           | 0       | 2,083,425  | 2,845,905          | 0       | 2,845,905  |
| Jail Contract            | PS  | 7,983,142         | 0       | 7,983,142  | 7,983,142           | 0       | 7,983,142  | 7,557,391          | 0       | 7,557,391  |
| Municipal Court Services | PS  | 8,350,026         | 0       | 8,350,026  | 8,415,204           | 0       | 8,415,204  | 7,198,341          | 0       | 7,198,341  |
| Illegal Dump Team        | CHE | 0                 | 846,910 | 846,910    | 60,231              | 846,910 | 907,141    | 0                  | 913,180 | 913,180    |
| <b>Total</b>             |     | 20,009,916        | 846,910 | 20,856,826 | 19,927,723          | 846,910 | 20,774,633 | 19,120,181         | 913,180 | 20,033,361 |



## Department: Court and Detention Services

### City Detention Center

Key Focus Area 1: Public Safety

- 1.2** **Description:** The City Detention Center (CDC) detains prisoners arrested for public intoxication and/or class C misdemeanor warrants 24 hours daily, 7 days a week, 365 days per year.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$1,455,085        | 27.0        | \$1,385,721         | 26.5        | \$1,518,544        | 27.0        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| <b>Total</b>                  | <b>\$1,455,085</b> | <b>27.0</b> | <b>\$1,385,721</b>  | <b>26.5</b> | <b>\$1,518,544</b> | <b>27.0</b> |

| Performance Measures                                             | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of prisoners processed due to public intoxication arrests | 7,920             | 6,531               | 6,168              |
| Number of prisoners processed due to misdemeanor warrant arrests | 8,580             | 7,076               | 6,682              |
| Average prisoner processing time (minutes)                       | 15                | 12                  | 10.64              |
| Cost per prisoner processed                                      | \$88.19           | \$101.84            | \$118.64           |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue services that maintain a safe environment for prisoners, staff and officers.

**Major Budget Items:** None

## Department: Court and Detention Services

### Dallas City Marshal

Key Focus Area 1: Public Safety

- 1.6** **Description:** Dallas City Marshal's Office provides law enforcement and clerical support for the Dallas Municipal Court. Staff assists the Clerk of the Court. The enforcement duties include: warrant enforcement, prisoner transfers, internal investigations and responding to inquiries/complaints. Clerical support duties include: warrant confirmation, courtroom support, docket preparation, Court Case Management System updates, bond processing and the collection of fines and fees.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,221,663 33.5                         | \$2,083,425 33.3                           | \$2,845,905 45.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,221,663 33.5                         | \$2,083,425 33.3                           | \$2,845,905 45.0                          |

| <i>Performance Measures</i>                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Warrants confirmed                                    | 30,000                   | 59,743                     | 59,000                    |
| Prisoners transferred by warrant enforcement officers | 2,250                    | 1,267                      | 2,256                     |
| Warrant enforcement arrests                           | 1,500                    | 1,079                      | 1,950                     |
| Warrants cleared                                      | 12,400                   | 13,491                     | 18,600                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Ensure compliance with State laws and City ordinances.

**Major Budget Items:** FY 2015-16 budget includes the hiring of 12 additional marshals to investigate and make arrests on warrants signed by judges.

## Department: Court and Detention Services

### Low Sterrett Jail Contract

Key Focus Area 1: Public Safety

- 1.16** **Description:** Dallas County provides jail services to the City of Dallas for the Dallas Police Department and Dallas City Marshal's Office through the Low Sterrett Jail Contract. The jail services include jail administration, intake, release, and housing (including 100 beds for Class C prisoners).

| Source of Funds:              | FY 2014-15 Budget  |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|--------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars            | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$7,983,142        | 0.0        | \$7,983,142         | 0.0        | \$7,557,391        | 0.0        |
| Enterprise/Internal Svc/Other | \$0                | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Additional Resources          | \$0                | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| <b>Total</b>                  | <b>\$7,983,142</b> | <b>0.0</b> | <b>\$7,983,142</b>  | <b>0.0</b> | <b>\$7,557,391</b> | <b>0.0</b> |

| Performance Measures          | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------|-------------------|---------------------|--------------------|
| Cost per prisoner processed   | \$394.31          | \$446.48            | \$388.50           |
| Number of prisoners arraigned | 12,322            | 15,660              | 14,761             |
| Number of prisoners processed | 20,246            | 17,880              | 19,453             |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue to meet with County staff and monitor service levels and prisoner counts.

**Major Budget Items:** Decrease in FY 2015-16 is the result of reduced City of Dallas Class C only violation incarcerations.

## Department: Court and Detention Services

### Municipal Court Services

Key Focus Area 1: Public Safety

- 1.17 Description:** Municipal Court Services provides administrative and clerical support for the Dallas Municipal Court. Staff assists the Clerk of the Court by processing criminal and civil cases. Responsibilities include: administering court programs; providing courtroom support; collecting fines and fees; preparing court dockets; managing court records, providing oversight of contract compliance and financial services, and responding to information requests.

| Source of Funds:              | FY 2014-15 Budget |       | FY 2014-15 Estimate |      | FY 2015-16 Adopted |      |
|-------------------------------|-------------------|-------|---------------------|------|--------------------|------|
|                               | Dollars           | FTE   | Dollars             | FTE  | Dollars            | FTE  |
| General Fund                  | \$8,350,026       | 102.0 | \$8,415,204         | 97.8 | \$7,198,341        | 93.0 |
| Enterprise/Internal Svc/Other | \$0               | 0.0   | \$0                 | 0.0  | \$0                | 0.0  |
| Additional Resources          | \$0               | 0.0   | \$0                 | 0.0  | \$0                | 0.0  |
| <b>Total</b>                  | \$8,350,026       | 102.0 | \$8,415,204         | 97.8 | \$7,198,341        | 93.0 |

| Performance Measures                                              | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per case disposed                                            | \$46.58           | \$46.67             | \$38.31            |
| Customer satisfaction survey score                                | 88%               | 89.87%              | 90%                |
| Percent of defendants responding within the first 21 day deadline | 40%               | 39%                 | 42%                |
| Average window wait time (minutes)                                | 5                 | 5                   | 5                  |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Continue exit surveys to maintain a high level of customer service and efficiency.

**Major Budget Items:**

Reduction of 9 vacant FTEs and various other expenses as a result of declining citation trends and through the Sunset Review process.

## Department: Court and Detention Services

### Illegal Dump Team - Criminal Investigations and Arrests

Key Focus Area 3: Clean, Healthy Environment

- 3.15** **Description:** The Illegal Dump Team conducts criminal investigations of environmental offenses cited in the Texas Health and Safety Code and the Texas Water Code, and arrests individuals violating city, state, and federal statutes related to these crimes. IDT duties include monitoring chronic dumpsites, filing criminal cases, patrolling the Trinity River Corridor and enforcing City Ordinances including Transport, Motor Vehicle Idling, Unsecured Loads, and Scrap Tire violations.

| Source of Funds:              | FY 2014-15 Budget |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|-------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars           | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$0               | 13.0        | \$60,231            | 11.3        | \$0                | 13.0        |
| Enterprise/Internal Svc/Other | \$0               | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$846,910         | 0.0         | \$846,910           | 0.0         | \$913,180          | 0.0         |
| <b>Total</b>                  | <b>\$846,910</b>  | <b>13.0</b> | <b>\$907,141</b>    | <b>11.3</b> | <b>\$913,180</b>   | <b>13.0</b> |

| Performance Measures                                                | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per enforcement action                                         | \$542.63          | \$315.53            | \$311.67           |
| Number of enforcement actions per square mile of the city of Dallas | 4.12              | 7.5                 | 7.6                |
| Number of arrests filed on environmental violators per FTE          | 15                | 12.61               | 16                 |
| Number of citations issued for environmental violators per FTE      | 39.3              | 61.73               | 62                 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide enforcement of environmental laws, enhanced patrol of the Trinity River Corridor, and expanded community outreach/education by IDT staff.

**Major Budget Items:** Additional Resources are Storm Drainage Management Funds \$913,180.







# Equipment & Building Services

Equipment and Building Services is committed to providing effective and efficient facility and fleet services to 13,000 City employees as they Build, Innovate, and Give to make Dallas a great place to live, work, and play.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                           | KFA  | GF                | Other            | Total             | GF                | Other            | Total             | GF                | Other            | Total             |
|---------------------------------------------------|------|-------------------|------------------|-------------------|-------------------|------------------|-------------------|-------------------|------------------|-------------------|
| Security Service for City Facilities              | PS   | 3,994,797         | 436,425          | 4,431,222         | 3,829,099         | 527,452          | 4,356,551         | 3,937,207         | 436,425          | 4,373,632         |
| Bullington Truck Terminal and Thanksgiving Square | EV   | 674,621           | 0                | 674,621           | 565,026           | 0                | 565,026           | 629,324           | 0                | 629,324           |
| Custodial Maintenance                             | CHE  | 3,484,102         | 102,829          | 3,586,931         | 3,230,632         | 229,959          | 3,460,591         | 3,375,889         | 102,829          | 3,478,718         |
| City Facility Operation, Maintenance and Repair   | EGOV | 12,159,853        | 653,544          | 12,813,397        | 12,821,606        | 2,390,057        | 15,211,663        | 12,855,339        | 853,544          | 13,708,883        |
| Energy Procurement and Monitoring                 | EGOV | 3,582,444         | 159,493          | 3,741,937         | 3,339,499         | 567,677          | 3,907,176         | 3,033,136         | 159,493          | 3,192,629         |
| <b>Total</b>                                      |      | <b>23,895,817</b> | <b>1,352,291</b> | <b>25,248,108</b> | <b>23,785,862</b> | <b>3,715,145</b> | <b>27,501,007</b> | <b>23,830,895</b> | <b>1,552,291</b> | <b>25,383,186</b> |



## Department: EBS - Building Services

### Security Service for City Facilities

Key Focus Area 1: Public Safety

- 1.32 Description:** This service provides security services at 16 City facilities including City Hall, Municipal Court Complex, Martin Luther King, Jr. Multi-Purpose Center, Oak Cliff Municipal Center, West Dallas Multi-Purpose Center, Southeast Service Center, Bullington Truck Terminal, Trinity River Audubon Center, Union Station, and others.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$3,994,797 65.1                 | \$3,829,099 63.6                   | \$3,937,207 58.1                  |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$436,425 0.0                    | \$527,452 0.0                      | \$436,425 0.0                     |
| <b>Total</b>                  | <b>\$4,431,222 65.1</b>          | <b>\$4,356,551 63.6</b>            | <b>\$4,373,632 58.1</b>           |

| Performance Measures                                             | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of security services per square foot patrolled              | \$1.25            | \$1.23              | \$1.09             |
| Percent of security staff completing enhanced readiness training | 90%               | 90%                 | 92%                |
| Number of in-house security hours provided                       | 130,200           | 137,888             | 118,200            |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Complete installation of access control and surveillance system in City Hall by March 2016.

**Major Budget Items:**

Replace six security officer positions with contract officers and increase coverage an extra 16 hours per week at the Martin Luther King, Jr. and West Dallas Multi-Purpose Centers. Additional resources includes reimbursements from Convention Center and Storm Drainage Management.

## Department: EBS - Building Services

### Bullington Truck Terminal and Thanksgiving Square

Key Focus Area 2: Economic Vibrancy

- 2.3** **Description:** The service operates the Bullington Truck Terminal and Thanksgiving Square Pedestrian Way and includes a contractually-obligated payment to Thanksgiving Square Foundation.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$674,621 1.0                            | \$565,026 1.0                              | \$629,324 1.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$674,621 1.0                            | \$565,026 1.0                              | \$629,324 1.0                             |

| <i>Performance Measures</i>                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Total operational cost                                | \$300,972.00             | \$197,789.00               | \$261,723.00              |
| Total operational cost per delivery at truck terminal | \$17.70                  | \$12.36                    | \$15.86                   |
| Deliveries received in truck terminal                 | 17,000                   | 16,000                     | 16,500                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Expand terminal operation hours by 10 per week to better serve tenants.

**Major Budget Items:**

FY 2015-16 budget includes 10 additional hours per week to support residents/tenants of Mosaic Tower, reduced electricity expenses(\$68k) based on recent actual expenses and Thanksgiving Foundation payment (\$367k).

## Department: EBS - Building Services

### Custodial Maintenance

Key Focus Area 3: Clean, Healthy Environment

- 3.11** *Description:* This service regularly cleans 100 City facilities (3.5m square feet of service area). City staff maintain nine facilities and contracted custodial services maintain 91 facilities.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$3,484,102 47.1                         | \$3,230,632 35.8                           | \$3,375,889 44.7                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$102,829 0.0                            | \$229,959 0.0                              | \$102,829 0.0                             |
| <i>Total</i>                         | \$3,586,931 47.1                         | \$3,460,591 35.8                           | \$3,478,718 44.7                          |

| <i>Performance Measures</i>                         | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost of custodial services per square foot cleaned  | \$0.93                   | \$0.91                     | \$0.92                    |
| Customer satisfaction rating for custodial services | 75%                      | 73%                        | 80%                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Increase the customer satisfaction rating from 75% to 80% with the implementation of a work order management system to better plan and track custodial-related work.

***Major Budget Items:*** None

## Department: EBS - Building Services

### City Facility Operation, Maintenance and Repair

Key Focus Area 5: E-Gov

- 5.17 Description:** This service performs operations, routine maintenance and repairs of mechanical, electrical, plumbing, and roofing systems in 741 City facilities (11 million square feet). Preventive maintenance and emergency repairs are needed to keep the City's facilities fully operational and publicly accessible. This service includes Dallas City Hall, libraries, fire and police sub-stations, recreational and cultural centers, and other facilities.

| Source of Funds:              | FY 2014-15 Budget   |              | FY 2014-15 Estimate |              | FY 2015-16 Adopted  |              |
|-------------------------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|
|                               | Dollars             | FTE          | Dollars             | FTE          | Dollars             | FTE          |
| General Fund                  | \$12,159,853        | 150.2        | \$12,821,606        | 156.5        | \$12,855,339        | 149.7        |
| Enterprise/Internal Svc/Other | \$0                 | 0.0          | \$0                 | 0.0          | \$0                 | 0.0          |
| Additional Resources          | \$653,544           | 0.0          | \$2,390,057         | 0.0          | \$853,544           | 0.0          |
| <b>Total</b>                  | <b>\$12,813,397</b> | <b>150.2</b> | <b>\$15,211,663</b> | <b>156.5</b> | <b>\$13,708,883</b> | <b>149.7</b> |

| Performance Measures                                                          | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of facility operation, maintenance and repair per square foot maintained | \$1.16            | \$1.38              | \$1.22             |
| Customer satisfaction rating for facility operation, maintenance and repair   | 90%               | 89%                 | 92%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase customer satisfaction rating to 92% with the implementation of a work order management system.

**Major Budget Items:** FY 2015-16 includes increases for merits, benefits and insurance; additional overtime (\$85k) based on recent actual overtime expenses; and elevator repair transferred from the Public Works Department to EBS (\$328k). FY 2014-15 additional resources estimate includes reimbursements from Dallas Water Utilities, Building Inspection, and other departments for renovations and repairs.

## Department: EBS - Building Services

### Energy Procurement and Monitoring

Key Focus Area 5: E-Gov

**5.29** *Description:* This service procures and monitors the City's electricity contract.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$3,582,444 2.0                          | \$3,339,499 2.0                            | \$3,033,136 2.0                           |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$159,493 0.0                            | \$567,677 0.0                              | \$159,493 0.0                             |
| <i>Total</i>                         | \$3,741,937 2.0                          | \$3,907,176 2.0                            | \$3,192,629 2.0                           |

| <i>Performance Measures</i>                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost of annual electricity EBS/Multi per kwh  | \$0.09                   | \$0.09                     | \$0.08                    |
| Electricity consumed annually citywide (kwh)  | 723,923,927              | 695,625,490                | 716,879,451               |
| Electricity consumed annually EBS/Multi (kwh) | 28,140,467               | 26,548,140                 | 27,538,166                |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Increase monthly electricity bill audits from 1.5% to 5%

***Major Budget Items:***

FY 2015-16 additional resources includes a reimbursement from Convention Center for electricity costs at City Hall parking garage. FY 2014-15 additional resources estimate includes reimbursements from various departments for Renewable Energy Credits (\$408k).







# Dallas Fire Rescue

To prevent and suppress fires, educate and rescue citizens, provide emergency medical services, promote public safety and foster community relations.

|                                                     |     | FY 2014-15 Budget  |                   |                    | FY 2014-15 Estimate |                   |                    | FY 2015-16 Adopted |                   |                    |
|-----------------------------------------------------|-----|--------------------|-------------------|--------------------|---------------------|-------------------|--------------------|--------------------|-------------------|--------------------|
| Service                                             | KFA | GF                 | Other             | Total              | GF                  | Other             | Total              | GF                 | Other             | Total              |
| EMS Administration, Contracts, and Community Health | PS  | 13,187,636         | 0                 | 13,187,636         | 12,347,462          | 0                 | 12,347,462         | 15,631,344         | 0                 | 15,631,344         |
| Fire and Rescue Emergency Response                  | PS  | 166,261,705        | 435,010           | 166,696,715        | 169,439,730         | 435,010           | 169,874,740        | 174,937,253        | 264,000           | 175,201,253        |
| Fire Dispatch and Communications                    | PS  | 12,777,687         | 3,785,000         | 16,562,687         | 12,811,786          | 3,785,000         | 16,596,786         | 11,786,594         | 3,461,000         | 15,247,594         |
| Fire Investigation & Explosive Ordnance Disposal    | PS  | 4,444,533          | 0                 | 4,444,533          | 4,094,283           | 0                 | 4,094,283          | 4,234,978          | 0                 | 4,234,978          |
| Fire Training and Recruitment                       | PS  | 13,752,961         | 0                 | 13,752,961         | 12,061,263          | 0                 | 12,061,263         | 13,692,875         | 0                 | 13,692,875         |
| Equipment Maintenance and Supply                    | PS  | 8,858,244          | 227,089           | 9,085,333          | 7,442,983           | 227,089           | 7,670,072          | 8,865,832          | 133,017           | 8,998,849          |
| Inspection and Life Safety Education                | PS  | 7,429,553          | 74,275            | 7,503,828          | 8,926,952           | 74,275            | 9,001,227          | 9,217,340          | 74,275            | 9,291,615          |
| Special Operations                                  | PS  | 797,444            | 5,654,404         | 6,451,848          | 373,355             | 5,754,404         | 6,127,759          | 594,781            | 5,951,946         | 6,546,727          |
| Fire Inspection for New Construction                | EV  | 548,813            | 1,000,000         | 1,548,813          | 510,762             | 1,000,000         | 1,510,762          | 606,344            | 1,000,000         | 1,606,344          |
| <b>Total</b>                                        |     | <b>228,058,576</b> | <b>11,175,778</b> | <b>239,234,354</b> | <b>228,008,576</b>  | <b>11,275,778</b> | <b>239,284,354</b> | <b>239,567,341</b> | <b>10,884,238</b> | <b>250,451,579</b> |



## Department: Fire

### Emergency Medical Services Administration, Contracts, and Community Health

Key Focus Area 1: Public Safety

- 1.8** **Description:** Emergency Medical Services (EMS) provides administrative oversight for constant delivery of emergency and non-emergency EMS response within the City of Dallas. Oversight is accomplished through staffing emergency response apparatus at 58 fire stations strategically located throughout the city. This includes EMS billing, collections, compliance, medical direction, initial training of paramedics, and required continuing education for existing paramedics and communicable disease testing.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$13,187,636 65.0                        | \$12,347,462 68.0                          | \$15,631,344 83.5                         |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$13,187,636 65.0                        | \$12,347,462 68.0                          | \$15,631,344 83.5                         |

| <i>Performance Measures</i>                                                               | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per citizen for EMS operations                                                       | \$10.49                  | \$9.82                     | \$12.43                   |
| Percent of customers rating EMS services as "Good" or "Excellent" (Annual Citizen Survey) | 84%                      | 84%                        | 85%                       |
| Percent of patients receiving CPR that resume a pulse                                     | 17.31%                   | 22.42%                     | 23%                       |
| Average response time for 1st paramedic on scene for EMS calls (in minutes)               | 5.2                      | 5.15                       | 5.25                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Achieve a 90% first fire company average response time within 5:20. Respond to EMS calls within 9 minutes or less at least 90% of the time.

**Major Budget Items:**

FY 2014-15 estimate due to ASPP reduced contractual payments and increased overtime FTEs. FY 2015-16 includes step pay increases according to the Meet and Confer agreement approved by City Council on 12/11/13, 8 MCHP FTEs - \$910k increase in revenue from contracts, training for 65 paramedics (12.5 overtime FTEs), and 2 FTEs transferred to MGT. The required full cost recovery review by an independent consultant of fees and charges resulted in a recommended increase in EMS transport fees.

## Department: Fire

### Fire and Rescue Emergency Response

Key Focus Area 1: Public Safety

- 1.9** **Description:** Fire and Rescue Emergency Response provides for constant delivery of emergency and non-emergency fire and EMS response within the City of Dallas. Currently, this is accomplished through staffing emergency response apparatus at 58 fire stations throughout the city. This equipment includes 57 fire engines, 22 ladder trucks and 43 ambulances.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$166,261,705 1,594.6                    | \$169,439,730 1,591.0                      | \$174,937,253 1,584.0                     |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$435,010 0.0                            | \$435,010 0.0                              | \$264,000 0.0                             |
| <b>Total</b>                         | \$166,696,715 1,594.6                    | \$169,874,740 1,591.0                      | \$175,201,253 1,584.0                     |

| <i>Performance Measures</i>                                                                                                                      | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per hour (personnel) for 1 Alarm Fires                                                                                              | \$727.00                 | \$1,032.74                 | \$1,083.80                |
| Percent of customers rating Fire services as "Good" or "Excellent" (Annual Citizen Survey)                                                       | 90%                      | 90%                        | 95%                       |
| Percent of EMS Responses within 9 minutes or less (National Fire Protection Agency Standard 1710)                                                | 90%                      | 89.8%                      | 90.5%                     |
| Percent of 1st Company responding to structure fires within 5 minutes and 20 seconds of dispatch (National Fire Protection Agency Standard 1710) | 90%                      | 87.51%                     | 90%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Achieve a 90% first fire company average response time within 5:20. Respond to EMS calls within 9 minutes or less at least 90% of the time.

**Major Budget Items:** FY 2014-15 estimate due to overtime for officer training and new recruits transferring to stations. FY 2015-16 includes step pay increases according to the Meet and Confer agreement approved by City Council on 12/11/13, and reallocation of workers compensation and property insurance from Fire Dispatch and Communications and paramedic funding and FTEs to EMS Administration, Contracts, and Community Health.

## Department: Fire

### Fire Dispatch and Communications

Key Focus Area 1: Public Safety

- 1.10 Description:** Fire Dispatch and Communications is critical to the City's efficient and effective handling of 9-1-1 emergency calls. Highly trained dispatchers handle a myriad of requests for emergency services. This Division supports inventory of technology equipment required for timely service delivery. The "Personnel Support" operations include Chaplain Services, Workers Compensation and other personnel functions that sustain employee support in a physically and emotionally demanding profession.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$12,777,687 70.4                | \$12,811,786 71.8                  | \$11,786,594 70.4                 |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$3,785,000 0.0                  | \$3,785,000 0.0                    | \$3,461,000 0.0                   |
| <b>Total</b>                  | <b>\$16,562,687 70.4</b>         | <b>\$16,596,786 71.8</b>           | <b>\$15,247,594 70.4</b>          |

| Performance Measures                                  | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------|-------------------|---------------------|--------------------|
| Average salary cost per dispatch of resources         | \$12.19           | \$11.25             | \$11.38            |
| Number of calls dispatched (runs) EMS only            | 174,482           | 200,850             | 206,875            |
| Number of calls dispatched Fire only                  | 45,404            | 44,000              | 45,000             |
| Number of incidents dispatched and monitored annually | 226,000           | 244,850             | 251,875            |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Process calls within 1 minute 70% of the time.

**Major Budget Items:** FY 2015-16 budget include step pay increases according to the Meet and Confer agreement approved by City Council on 12/11/13. Worker's Compensation and property insurance moved to Fire and Rescue Emergency Response. Additional resources include 911 reimbursement.

## Department: Fire

### Fire Investigation & Explosive Ordnance Disposal

Key Focus Area 1: Public Safety

- 1.11 Description:** The Fire Investigation and Explosive Ordnance Disposal Division of the Fire Prevention and Investigations Bureau investigates the origin of over 1,500 fires annually, while also preventing and reducing crime through the prosecution of Arsonists and counseling through the Juvenile Firesetter Intervention program. In addition, this Division investigates bomb threats and renders safe explosive ordnances.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$4,444,533 32.3                         | \$4,094,283 29.1                           | \$4,234,978 32.3                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$4,444,533 32.3                         | \$4,094,283 29.1                           | \$4,234,978 32.3                          |

| <i>Performance Measures</i>                                                                                         | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| ICMA standard of 1 fire fatality per 100,000 population (October 17, 2014 standard)                                 | 1.4                      | 1.1                        | 1.3                       |
| Average cost per explosive ordnance incident response                                                               | \$954.00                 | \$989.00                   | \$1,050.00                |
| Percent Clearance rate for all arson fires (National average for 1M + population is 11.4%)                          | 28%                      | 20.33%                     | 24%                       |
| Percent of juveniles enrolled in the Juvenile Firesetters Program that do not have a repeat offense within one year | 100%                     | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Achieve two times the national average of Arson Clearance rate of 11.4%.

**Major Budget Items:** FY 2015-16 budget include step pay increases according to the Meet and Confer agreement approved by City Council on 12/11/13.

## Department: Fire

### Fire Training and Recruitment

Key Focus Area 1: Public Safety

- 1.12** **Description:** This bureau provides recruitment, selection and screening, hiring and training of new fire and rescue officers; facilitates professional development opportunities for incumbent firefighters and officers; manages the Wellness-Fitness Program designed to prevent and/or detect life-threatening diseases; and funds hiring of firefighter recruits for replacements due to retirements or terminations.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$13,752,961 138.0                       | \$12,061,263 98.0                          | \$13,692,875 138.0                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$13,752,961 138.0                       | \$12,061,263 98.0                          | \$13,692,875 138.0                        |

| <i>Performance Measures</i>                                | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per new recruit                               | \$66,501.00              | \$66,501.00                | \$69,161.00               |
| Percent of recruits graduating from DFR academy (annually) | 97%                      | 96.22%                     | 97%                       |
| Number of applicants screened (annually)                   | 800                      | 850                        | 900                       |
| Number of applicants hired (annually)                      | 103                      | 103                        | 88                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide a recruit trainee pass rate of at least 97% or better.

**Major Budget Items:** FY 2014-15 estimate reflects new recruits graduating and transferring to stations.

## Department: Fire

### Fire-Rescue Equipment Maintenance and Supply

Key Focus Area 1: Public Safety

- 1.13** **Description:** Equipment Facility Maintenance and Supply is the hub of all the Dallas Fire-Rescue Department's emergency fire apparatus and equipment purchases and maintenance. It ensures uniformed personnel are properly equipped, supplied, and clothed for performance of duties. Additionally, the service provides supplies to all 58 fire stations in the City of Dallas.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$8,858,244 72.1                         | \$7,442,983 70.6                           | \$8,865,832 72.1                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$227,089 0.0                            | \$227,089 0.0                              | \$133,017 0.0                             |
| <b>Total</b>                         | \$9,085,333 72.1                         | \$7,670,072 70.6                           | \$8,998,849 72.1                          |

| <i>Performance Measures</i>                                              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost of preventative maintenance per rescue unit (parts & labor) | \$2,250.00               | \$2,100.00                 | \$2,175.00                |
| Percent of fleet in optimal state of readiness for delivery of service   | 93%                      | 93%                        | 89%                       |
| Number of apparatus maintained (monthly)                                 | 340                      | 340                        | 325                       |
| Number of environmental compliance inspections conducted annually        | 249                      | 249                        | 253                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain 89% of fleet in optimal state of readiness for delivery of service.

**Major Budget Items:**

FY 2014-15 estimate includes vacancies, in addition to inventory and supplies budgeted in this service and charged to service units. FY 2015-16 includes one-time reduction in clothing (\$526k). Additional resource estimates include Water Conservation Grant and Storm Drainage Management reimbursement. FY 2015-16 only includes Storm Drainage Management reimbursement.



## Department: Fire

### Inspection and Life Safety Education

Key Focus Area 1: Public Safety

- 1.14 Description:** The Inspection and Life Safety Education Division improves safety throughout the city by preventing the occurrence of fire and fire-related deaths and injuries through municipal code development, enforcement and public fire safety education. The Division provides over 5,250 fire safety and injury prevention presentations to over 100,000 individuals on "all hazards" injury prevention in addition to conducting inspections.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$7,429,553 76.4                         | \$8,926,952 78.9                           | \$9,217,340 76.4                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$74,275 0.0                             | \$74,275 0.0                               | \$74,275 0.0                              |
| <b>Total</b>                         | \$7,503,828 76.4                         | \$9,001,227 78.9                           | \$9,291,615 76.4                          |

| <i>Performance Measures</i>                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per educational presentation             | \$57.00                  | \$57.00                    | \$60.00                   |
| Number of inspections and reinspections performed     | 105,000                  | 65,000                     | 105,000                   |
| Educational presentations made per uniformed educator | 1,750                    | 1,983                      | 1,800                     |
| Number of smoke detectors installed                   | 5,790                    | 6,000                      | 6,500                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain completion rate of service requests within the established service level agreement (98%).

**Major Budget Items:**

FY 2014-15 estimate reflects current members assigned to this service and overtime FTEs. FY 2015-16 budget includes step pay increases according to the Meet and Confer agreement approved by City Council on 12/11/13. The required full cost recovery review by an independent consultant of fees and charges resulted in a recommended increase in inspection permits and fees.

Additional resources include CDBG Grant for two SAFE Team inspectors.

## Department: Fire

### Special Operations

Key Focus Area 1: Public Safety

- 1.33** **Description:** The Special Operations Division provides all-hazards response and mitigation capability for the City of Dallas and the North Central Texas Region (16 counties) by the acceptance of several cooperative agreements. This includes hazardous materials response, urban search and rescue, trench and confined space rescue, swift water rescue, aircraft firefighting and rescue at Dallas Love Field and Executive Airport, rescue operations on Lake Ray Hubbard and wildland fire response.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$797,444 46.7                           | \$373,355 43.3                             | \$594,781 46.7                            |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$5,654,404 0.0                          | \$5,754,404 0.0                            | \$5,951,946 0.0                           |
| <b>Total</b>                         | \$6,451,848 46.7                         | \$6,127,759 43.3                           | \$6,546,727 46.7                          |

| <i>Performance Measures</i>                                                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per hour (personnel) for HAZMAT response                                | \$243.00                 | \$359.56                   | \$410.16                  |
| Percent of time Urban Search and Rescue responders arrive on scene within 20 minutes | 52%                      | 52.17%                     | 52%                       |
| Percent of time ARFF responders arrive on scene within 4 minutes                     | 90%                      | 88.5%                      | 90%                       |
| Hazmat average response time (minutes)                                               | 15                       | 19.31                      | 15                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Response time of ARFF responders to arrive on scene within 4 minutes and Hazmat within 15 minutes. Response time of Urban Search and Rescue responders arrive on scene within 20 minutes.

**Major Budget Items:**

FY 2015-16 budget includes step pay increases according to the Meet and Confer agreement approved by City Council on 12/11/13. Additional resources include Storm Drainage Management and Aviation reimbursements.

## Department: Fire

### Fire Inspection for New Construction

Key Focus Area 2: Economic Vibrancy

- 2.18 Description:** The Fire Inspection for New Construction Division performs fire inspections and tests life-safety systems at construction sites to assure the general public and future occupants that structures are safe. New Construction also conducts over thirty-six (36) different life-safety examinations to streamline the certificate of occupancy approval process.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$548,813 14.1                           | \$510,762 15.9                             | \$606,344 14.1                            |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$1,000,000 0.0                          | \$1,000,000 0.0                            | \$1,000,000 0.0                           |
| <i>Total</i>                         | \$1,548,813 14.1                         | \$1,510,762 15.9                           | \$1,606,344 14.1                          |

| <i>Performance Measures</i>                                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average monthly cost per new construction test                     | \$30.00                  | \$24.00                    | \$24.00                   |
| Percent of tests conducted within contractor expectations (4 days) | 98%                      | 99%                        | 98%                       |
| Construction tests performed per FTE                               | 1,352                    | 3,000                      | 3,250                     |
| Construction inspections made per FTE                              | 1,200                    | 2,250                      | 2,500                     |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Conduct 98% of tests and/or inspection within four (4) days of contractor request.

***Major Budget Items:***

FY 2014-15 estimate reflects overtime FTEs. FY 2015-16 budget includes step pay increases according to the Meet and Confer agreement approved by City Council on 12/11/13. Additional resources include Sustainable Development and Construction reimbursement.





# Housing/Community Services

Housing/Community Services is a multi-dimensional service based department dedicated to serving the citizens of Dallas through providing housing and community services. We plan to increase the quality of life with affordable housing, rehabilitation, home repair, mortgage assistance, community center activities, services for our senior citizens and homeless residents, financial literacy and assistance, and Women Infants and Children (WIC).

|                                      |      | FY 2014-15 Budget |                   |                   | FY 2014-15 Estimate |                   |                   | FY 2015-16 Adopted |                   |                   |
|--------------------------------------|------|-------------------|-------------------|-------------------|---------------------|-------------------|-------------------|--------------------|-------------------|-------------------|
| Service                              | KFA  | GF                | Other             | Total             | GF                  | Other             | Total             | GF                 | Other             | Total             |
| Home Ownership/ Development          | EV   | 350,957           | 6,230,975         | 6,581,932         | 331,800             | 5,330,975         | 5,662,775         | 338,405            | 7,124,105         | 7,462,510         |
| Housing Preservation                 | EV   | 0                 | 4,973,491         | 4,973,491         | 0                   | 4,771,283         | 4,771,283         | 0                  | 5,161,392         | 5,161,392         |
| Community/Senior Services            | CHE  | 3,252,708         | 21,204,247        | 24,456,955        | 3,199,292           | 21,080,335        | 24,279,627        | 3,545,845          | 21,485,962        | 25,031,807        |
| Comprehensive Homeless Outreach      | CHE  | 7,174,821         | 5,801,825         | 12,976,646        | 7,250,447           | 5,800,000         | 13,050,447        | 7,293,230          | 5,030,901         | 12,324,131        |
| Housing Management /Contract Support | EGOV | 729,487           | 1,547,362         | 2,276,849         | 629,948             | 1,405,362         | 2,035,310         | 758,144            | 1,556,442         | 2,314,586         |
| <b>Total</b>                         |      | <b>11,507,973</b> | <b>39,757,900</b> | <b>51,265,873</b> | <b>11,411,487</b>   | <b>38,387,955</b> | <b>49,799,442</b> | <b>11,935,624</b>  | <b>40,358,802</b> | <b>52,294,426</b> |



## Department: Housing / Community Services

### Home Ownership/Development

Key Focus Area 2: Economic Vibrancy

- 2.24** **Description:** Provides financing for housing construction, land acquisition and development infrastructure through mortgage subsidy, development loans and grants, nonprofit operating assistance and homebuyer counseling assistance services.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$350,957 4.0                            | \$331,800 4.0                              | \$338,405 4.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$6,230,975 19.0                         | \$5,330,975 16.0                           | \$7,124,105 22.0                          |
| <i>Total</i>                         | \$6,581,932 23.0                         | \$5,662,775 20.0                           | \$7,462,510 26.0                          |

| <i>Performance Measures</i>                               | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average amount of approved loans for 1st time home buyers | \$13,500.00              | \$12,370.00                | \$13,500.00               |
| Number of mortgage loans closed                           | 120                      | 115                        | 120                       |
| Average subsidy per unit                                  | \$50,000.00              | \$47,000.00                | \$50,000.00               |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Continue to provide affordable housing units for the citizens of Dallas.

**Major Budget Items:**

This service combines: Urban Land Bank, Support for Housing Development, Housing Development Loan, Housing Services, Mortgage Assistance Program, Neighborhood Non-Profits Housing Development, Residential Development Acquisition Loan Program, Community Based Development Organization. The additional resources for FY 2015-16 proposed budget reflects the transfer of the NEP & NIP Programs from PNV to HOU.

Additional Resources: CDBG/HOME \$7,124,105

## Department: Housing / Community Services

### Housing Preservation

Key Focus Area 2: Economic Vibrancy

- 2.25** **Description:** This service is designed to help improve the quality of neighborhoods in decline, assist homeowners and businesses with financial assistance to adequately upgrade/and or maintain property, repair or replace structures, and prevent unnecessary deterioration.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$4,973,491 35.0                         | \$4,771,283 32.0                           | \$5,161,392 35.0                          |
| <i>Total</i>                         | \$4,973,491 35.0                         | \$4,771,283 32.0                           | \$5,161,392 35.0                          |

| <i>Performance Measures</i>                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of owner-occupied homes that received repairs | N/A                      | N/A                        | 481                       |
| Average cost of materials per home repaired          | \$1,165.00               | \$1,165.00                 | \$1,165.00                |
| Percent of customers satisfied                       | 100%                     | 95%                        | 96%                       |
| Number of applications for assistance submitted      | 1,000                    | 1,127                      | 1,100                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide assistance for home repairs or reconstruction

**Major Budget Items:** This service combines: Housing/Community Services Consolidated Plan for U.S. Department of Housing and Urban Development Programs: Home Repair – South Dallas/Fair Park, Support for Home Repair/Replacement Programs, Reconstruction Program, Major Systems Repair Program, People Helping People.

Additional Resources: CDBG \$5,161,392



## Department: Housing / Community Services

### Community/Senior Services

Key Focus Area 3: Clean, Healthy Environment

- 3.8 Description:** Community services provide and coordinate essential services such as senior medical transportation, dental health care, child care services, and emergency assistance to citizens in crisis. The Community Centers house community agencies and City of Dallas' departments that address issues such as homelessness, health, education and employment. Senior Services provide ombudsman services, outreach, education, bilingual case management and support to the Senior Affairs Commission.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$3,252,708 27.0                         | \$3,199,292 23.8                           | \$3,545,845 27.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$21,204,247 254.0                       | \$21,080,335 179.0                         | \$21,485,962 254.0                        |
| <b>Total</b>                         | \$24,456,955 281.0                       | \$24,279,627 202.8                         | \$25,031,807 281.0                        |

| <i>Performance Measures</i>                                                                                | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of clients served - Senior Medical Transportation                                                   | 1,500                    | 1,300                      | 1,400                     |
| Cost per HIV/AIDS household served (Fin Asst/Case Mgmt)                                                    | \$5,407.00               | \$5,350.00                 | \$5,300.00                |
| Number of Community Center clients assisted (financial, food, referrals, donations) per caseworker         | 6,875                    | 6,500                      | 6,500                     |
| Percent of families receiving WIC nutrition education or nutrition counseling at time of benefits issuance | 96%                      | 96%                        | 97%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Provide direct services to citizens

**Major Budget Items:**

This service combines: Community Centers -MLK/WDMC, HIV/AIDS Housing and Services, Sr. Medical Transportation, Sr. Dental Health Services, Senior Services, City Child Care Services and the Supplemental Nutrition Program for Women, Infants and Children. In FY 2015-16, \$216k added for senior home repairs.

Additional Resources: TXU Energy Aid \$210k; Reliant Energy CARE Program \$30k; DWU Operation Water Share \$30k; ATMOS Energy \$10k; ESG \$80k; HOPWA \$5,637,374; CDBG \$804,254, WIC \$14,684,33

## Department: Housing / Community Services

### Comprehensive Homeless Outreach

Key Focus Area 3: Clean, Healthy Environment

- 3.9 Description:** This service supports the contract operation of The Bridge Homeless Assistance Center, Homeless Housing Services, Homeless Administration, Ex-Offender Services and Emergency Social Services. Under the contract operation, The Bridge provides services for as many as 2,750 adults experiencing homelessness on a monthly basis. The Bridge delivers and coordinates extensive social services that benefit homeless individuals that are already under-served.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$7,174,821 24.0                 | \$7,250,447 23.3                   | \$7,293,230 24.0                  |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$5,801,825 13.0                 | \$5,800,000 13.0                   | \$5,030,901 13.0                  |
| <b>Total</b>                  | <b>\$12,976,646 37.0</b>         | <b>\$13,050,447 36.3</b>           | <b>\$12,324,131 37.0</b>          |

| Performance Measures                                                                      | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of ex-offenders that remain in compliance with conditions of parole/probation  | 80%               | 75%                 | 80%                |
| Number of clients receiving case management                                               | 15,000            | 19,818              | 17,000             |
| Annual average cost per person housed                                                     | \$6,983.00        | \$7,000.00          | \$7,057.00         |
| Percent of clients staying in permanent supportive housing for seven (7) months or longer | 95%               | 90%                 | 92%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Ensure provision of services to persons that are homeless with 100% compliance with federal, state and local rules and regulations.

**Major Budget Items:**

This service combines Comprehensive Homeless Outreach, Ex-Offender Services, and Emergency Social Services Contract. The City's contribution to the Bridge is \$3.8 million. Dallas County maintained funding to MDHA for the Bridge contract of \$1 million passes through the General Fund.

Additional Resources: ESG \$1,129,806; Continuum of Care (CoC) \$3,174,719; HOME \$130,000; HOPWA \$596,376.

## Department: Housing / Community Services

### Housing Management/Contract Support

Key Focus Area 5: E-Gov

- 5.37 Description:** This service provides for management oversight, and support for contract administration for Housing/Community Services. Included in this service are technical assistance, compliance monitoring and regulatory reporting of activities for public service, and portfolio management of housing loans. This service addresses the legal mandates for the City of Dallas to appoint a public health authority through an inter-local agreement with Dallas County.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$729,487 6.4                    | \$629,948 5.5                      | \$758,144 5.5                     |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$1,547,362 19.0                 | \$1,405,362 17.0                   | \$1,556,442 19.0                  |
| <b>Total</b>                  | <b>\$2,276,849 25.4</b>          | <b>\$2,035,310 22.5</b>            | <b>\$2,314,586 24.5</b>           |

| Performance Measures                                    | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per affordability/technical review         | \$27.78           | \$29.17             | \$30.05            |
| Percent of projects in compliance based on reviews      | 98%               | 99%                 | 99%                |
| Average number of compliance monitoring reviews for FTE | 321               | 319                 | 320                |
| Number of Property Liens Released                       | 650               | 650                 | 675                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Administer/management oversight of all resources.

**Major Budget Items:** This service combines: Housing Contract Administration and Housing Management Support. Both services provide oversight, monitoring and compliance with federal, state and local funding regulations.

Additional Resources: CDBG/HOME: \$1,556,442





# Human Resources

Human Resources exists to provide and administer personnel programs, rules, regulation, procedures, and actions affecting employment.

|                                      |      | FY 2014-15 Budget |           |           | FY 2014-15 Estimate |       |           | FY 2015-16 Adopted |       |           |
|--------------------------------------|------|-------------------|-----------|-----------|---------------------|-------|-----------|--------------------|-------|-----------|
| Service                              | KFA  | GF                | Other     | Total     | GF                  | Other | Total     | GF                 | Other | Total     |
| Compensation Analysis/Classification | EGOV | 540,489           | 0         | 540,489   | 436,936             | 0     | 436,936   | 481,273            | 0     | 481,273   |
| HRIS and HR Payroll Services         | EGOV | 1,489,625         | 0         | 1,489,625 | 1,644,890           | 0     | 1,644,890 | 1,730,602          | 0     | 1,730,602 |
| Human Resource Consulting            | EGOV | 2,608,307         | 2,550,835 | 5,159,142 | 2,550,835           | 0     | 2,550,835 | 2,576,549          | 0     | 2,576,549 |
| <b>Total</b>                         |      | 4,638,421         | 2,550,835 | 7,189,256 | 4,632,661           | 0     | 4,632,661 | 4,788,424          | 0     | 4,788,424 |



## Department: Human Resources

### Compensation Analysis / Classification

Key Focus Area 5: E-Gov

- 5.21 Description:** The mission of the HR Compensation and Analysis Division is to ensure that employees are in the correct job classification and at the correct pay grade. This division provides compensation, job classification and position management services to ensure that jobs are classified in pay grades commensurate with market-competitive pay. In order to build a sustainable workforce, the City must offer a competitive compensation package and career path to attract/retain a competent and skilled workforce.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$540,489 4.0                            | \$436,936 3.2                              | \$481,273 4.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$540,489 4.0                            | \$436,936 3.2                              | \$481,273 4.0                             |

| <i>Performance Measures</i>                                                                                                                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per compensation survey                                                                                                                   | \$74.51                  | \$74.25                    | \$64.57                   |
| Cost per hour for compensation consulting and analysis                                                                                         | \$60.43                  | \$60.00                    | \$57.70                   |
| Number of job classifications reviewed in the annual one-fourth review (includes a review of all employees who work in the job classification) | 103                      | 103                        | 65                        |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Continue to monitor the City's compensation plan compared to the market.

***Major Budget Items:*** None

## Department: Human Resources

### HRIS and HR Payroll Services

Key Focus Area 5: E-Gov

- 5.38** **Description:** The HRIS/Payroll Division maintains the Human Resources Information System (HRIS) database which stores all employee records and personnel data. Division staff completes all database entries including approximately 30,000 pay change requests and/or adjustments per year and provides support to employees regarding pay and leave questions. Additionally, one staff member in this division recruits, interviews and hires all laborers and truck drivers.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,489,625 18.0                         | \$1,644,890 18.0                           | \$1,730,602 20.4                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$1,489,625 18.0                         | \$1,644,890 18.0                           | \$1,730,602 20.4                          |

| <i>Performance Measures</i>                                                                                                                     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per employee per month to manage employee master file data in Lawson                                                                       | \$3.25                   | \$3.35                     | \$3.44                    |
| Cost per job to recruit, interview and place laborers and truck drivers                                                                         | \$463.00                 | \$477.00                   | \$400.00                  |
| HR cost to process each paycheck                                                                                                                | \$1.49                   | \$1.53                     | \$1.58                    |
| Number of payroll / HR training sessions for managers and employees to enhance user knowledge of payroll / HR systems and decrease entry errors | 15                       | 9                          | 12                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Expand Kronos functionality to eliminate dual entry to set up employees.

**Major Budget Items:**

In FY 2015-16, three positions were transferred from City Controller's Office payroll section to Human Resources payroll section to improve internal control.



## Department: Human Resources

### Human Resource Consulting

Key Focus Area 5: E-Gov

- 5.39** **Description:** Members of the Employee Relations Division (ER) are the first responders for employees' Human Resources questions, issues, and concerns. ER Division staff provides assistance to all employees with matters related to employee on-boarding, grievances and appeals, performance management, training and coaching. This Division conducts investigations and works with management to ensure that discipline is applied appropriately.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,608,307 21.0                         | \$2,550,835 20.5                           | \$2,576,549 21.8                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,608,307 21.0                         | \$2,550,835 20.5                           | \$2,576,549 21.8                          |

| <i>Performance Measures</i>                                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per investigation of personnel related issues                | \$5,500.00               | \$3,219.00                 | \$3,219.00                |
| Cost for each disciplinary action, appeal and grievance           | \$267.30                 | \$309.00                   | \$309.00                  |
| Cost per executive to recruit, interview and place each executive | \$7,136.00               | \$3,850.00                 | \$3,850.00                |
| Number of Supervisors trained on supervisory development annually | 240                      | 450                        | 450                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Develop and implement additional Employee and Leadership Development Training

**Major Budget Items:**

In FY 2015-16, one position added to conduct investigations related to employee grievances, Equal Employment Opportunity Commission (EEOC), Department of Labor (DOL) complaints, Texas Workforce Commission (TWCC) Unemployment Claims or subsequent litigation.





# Judiciary

In keeping with the American concepts of justice, the rule of law, and the integrity and independence of the judiciary, our mission is to provide the citizens of Dallas with an independent, impartial and efficient court system which will interpret and apply the laws fairly.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                         | KFA | GF        | Other   | Total     | GF        | Other   | Total     | GF        | Other   | Total     |
|---------------------------------|-----|-----------|---------|-----------|-----------|---------|-----------|-----------|---------|-----------|
| Civil Adjudication Court        | PS  | 442,543   | 0       | 442,543   | 426,962   | 0       | 426,962   | 437,565   | 0       | 437,565   |
| Community Court                 | PS  | 33,063    | 49,957  | 83,020    | 25,103    | 49,957  | 75,060    | 30,404    | 49,957  | 80,361    |
| Court Security                  | PS  | 791,896   | 179,638 | 971,534   | 809,486   | 179,638 | 989,124   | 592,430   | 292,100 | 884,530   |
| Municipal Judges/Cases Docketed | PS  | 2,427,754 | 0       | 2,427,754 | 2,426,948 | 0       | 2,426,948 | 2,170,117 | 0       | 2,170,117 |
| <b>Total</b>                    |     | 3,695,256 | 229,595 | 3,924,851 | 3,688,499 | 229,595 | 3,918,094 | 3,230,516 | 342,057 | 3,572,573 |



## Department: Judiciary

### Civil Adjudication Court

Key Focus Area 1: Public Safety

- 1.3** **Description:** Responsible for the adjudication of civil hearings under which administrative penalties may be imposed for property code violations. Provides an appellate process for red light and parking violations, appeals from an order of the hearing officer and the disposition of urban rehabilitation (Chapter 27 and Chapter 54) causes of action.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$442,543 4.0                            | \$426,962 3.0                              | \$437,565 4.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$442,543 4.0                            | \$426,962 3.0                              | \$437,565 4.0                             |

| <i>Performance Measures</i>                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per adjudicated case                               | \$59.00                  | \$34.82                    | \$54.69                   |
| Percent of cases disposed of within 60 days of citation | 95%                      | 81%                        | 90%                       |
| Number of Safe (red) Light Appeals                      | 55                       | 26                         | 40                        |
| Number of cases docketed                                | 7,500                    | 12,262                     | 10,000                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase compliance rate by educating the public on various laws, ordinances, and procedures related to public nuisance offenses.

**Major Budget Items:** None

## Department: Judiciary

### Community Court

Key Focus Area 1: Public Safety

- 1.4** **Description:** Provide a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities and private organizations to promote public safety and enhance neighborhood quality of life.

| Source of Funds:              | FY 2014-15 Budget |     | FY 2014-15 Estimate |     | FY 2015-16 Adopted |     |
|-------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
|                               | Dollars           | FTE | Dollars             | FTE | Dollars            | FTE |
| General Fund                  | \$33,063          | 0.6 | \$25,103            | 0.6 | \$30,404           | 0.6 |
| Enterprise/Internal Svc/Other | \$0               | 0.0 | \$0                 | 0.0 | \$0                | 0.0 |
| Additional Resources          | \$49,957          | 0.0 | \$49,957            | 0.0 | \$49,957           | 0.0 |
| Total                         | \$83,020          | 0.6 | \$75,060            | 0.6 | \$80,361           | 0.6 |

| Performance Measures                                      | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-----------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per adjudicated case                                 | \$6.64            | \$6.61              | \$6.42             |
| Average time (in days) to adjudicate cases                | 5                 | 5                   | 5                  |
| Total number of cases docketed                            | 5,200             | 4,899               | 5,000              |
| Number of community service hours performed by defendants | 12,500            | 11,351              | 12,500             |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Ensure clean, well-planned, and functional communities through coordination and interaction with other city departments and the private sector to promote public safety and enhance neighborhood quality of life.

**Major Budget Items:** None

## Department: Judiciary

### Court Security

Key Focus Area 1: Public Safety

- 1.5** **Description:** Maintain order, security and decorum in 11 municipal courtrooms, 3 Community Courts, 2 Jail Arraignment Dockets, Civil Hearing Officer's Court. Provides additional protection to the occupants of the Municipal Courts Building.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$791,896 15.3                           | \$809,486 14.3                             | \$592,430 14.3                            |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$179,638 0.0                            | \$179,638 0.0                              | \$292,100 0.0                             |
| <i>Total</i>                         | \$971,534 15.3                           | \$989,124 14.3                             | \$884,530 14.3                            |

| <i>Performance Measures</i>     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------|--------------------------|----------------------------|---------------------------|
| Security cost per case docketed | \$3.90                   | \$6.20                     | \$3.95                    |
| Number of jury trials held      | 62                       | 71                         | 75                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Protect the integrity and safety of the City's court system and its participants by effectively evaluating, planning, and proactively managing potential threats through a remote satellite office surveillance system.

**Major Budget Items:** In FY 2015-16, expense and FTE decrease due to elimination of vacant bailiff positions during Sunset Review process. Additional resources received from Court Security Funds.

## Department: Judiciary

### Municipal Judges/Cases Docketed

Key Focus Area 1: Public Safety

- 1.18** **Description:** Provides fair and impartial trials within a reasonable period of time to persons charged with violations of class 'C' misdemeanors, State statutes, City ordinances and traffic offenses. Serves as Magistrate in the issuance of search warrants and arrest warrants for all criminal offenses, including capital murder.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,427,754 20.2                         | \$2,426,948 18.2                           | \$2,170,117 20.2                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,427,754 20.2                         | \$2,426,948 18.2                           | \$2,170,117 20.2                          |

| <i>Performance Measures</i>                                            | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per adjudicated case                                              | \$12.14                  | \$18.79                    | \$14.48                   |
| Percent of case dispositions per new cases filed (Case Clearance Rate) | 95%                      | 97%                        | 95%                       |
| Number of alias and capias warrants issued                             | 105,750                  | 220,000                    | 175,000                   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Ensure prompt and fair adjudication of all cases, and improve public confidence in the Courts through increased accessibility, communication, and education.

**Major Budget Items:**

In FY 2015-16, expense decrease due to a reduction in funding for associate judges during Sunset Review process.





# Library

The mission of the Dallas Public Library is to link resources and customers to enhance lives. The Library is committed to inform, entertain, enrich, and to foster the self-learning process by facilitating access to its collections, services, and facilities to all members of the community. All service efforts will focus on customer expectations and needs.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                                                | KFA  | GF         | Other   | Total      | GF         | Other   | Total      | GF         | Other   | Total      |
|--------------------------------------------------------|------|------------|---------|------------|------------|---------|------------|------------|---------|------------|
| Materials & Collection Management                      | CARE | 7,218,093  | 435,403 | 7,653,496  | 7,128,129  | 435,403 | 7,563,532  | 7,113,563  | 435,403 | 7,548,966  |
| Operations & Public Service                            | CARE | 18,211,666 | 208,988 | 18,420,654 | 18,250,070 | 191,988 | 18,442,058 | 22,552,543 | 208,988 | 22,761,531 |
| Literacy Initiatives, Education & Community Engagement | CARE | 713,871    | 0       | 713,871    | 765,431    | 0       | 765,431    | 842,571    | 0       | 842,571    |
| <b>Total</b>                                           |      | 26,143,630 | 644,391 | 26,788,021 | 26,143,630 | 627,391 | 26,771,021 | 30,508,677 | 644,391 | 31,153,068 |



## Department: Library

### Library Materials & Collection Management

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.6** **Description:** Library Materials & Collection Management provides access to library books, media, online databases, downloadable materials, the Library catalog, and maintains a delivery system through which customers can request materials be delivered to their location of choice.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$7,218,093 21.5                         | \$7,128,129 19.8                           | \$7,113,563 21.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$435,403 0.0                            | \$435,403 0.0                              | \$435,403 0.0                             |
| <b>Total</b>                         | \$7,653,496 21.5                         | \$7,563,532 19.8                           | \$7,548,966 21.0                          |

| <i>Performance Measures</i>                                                              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Value of materials circulated                                                            | \$111,228,568.00         | \$106,016,549.00           | \$112,340,853.00          |
| Total number of library materials used annually                                          | 10,840,991               | 10,332,997                 | 10,949,401                |
| Materials expenditure per capita                                                         | \$3.43                   | \$3.43                     | \$3.34                    |
| Customers rating overall variety of materials as "excellent" or "good" (internal survey) | 93%                      | 95.18%                     | 95%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Continue to utilize evidence-based trend reports to fine tune collection purchases to optimize usage and better meet citizen needs.

**Major Budget Items:**

FY 2015-16 budget maintains \$4,200,000 for materials expenditure of books, media, databases and e-materials. Additional expenditures in this service include collection management personnel, the acquisition and cataloging of materials, delivery to branch libraries, online resources and Polaris (Library online catalog) maintenance fees.

## Department: Library

### Library Operations & Public Service

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.7** **Description:** The Dallas Public Library's 29 locations provide lifelong learning opportunities through a wide-variety of materials and professional expertise, as well as educational, arts, cultural and recreational programs designed to meet individual neighborhood needs.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$18,211,666 315.5                       | \$18,250,070 287.8                         | \$22,552,543 356.0                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$208,988 1.5                            | \$191,988 1.5                              | \$208,988 1.5                             |
| <b>Total</b>                         | \$18,420,654 317.0                       | \$18,442,058 289.3                         | \$22,761,531 357.5                        |

| <i>Performance Measures</i>                                                            | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Visits (in-person and virtual) per capita                                              | 4.96                     | 5.42                       | 5.43                      |
| Cost per visit (in-person and virtual)                                                 | \$4.31                   | \$3.94                     | \$4.47                    |
| Number of visitors (in-person and virtual)                                             | 6,068,915                | 6,629,714                  | 6,828,605                 |
| Customers rating overall quality of service as "excellent" or "good" (internal survey) | 98%                      | 98.41%                     | 98.5%                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Complete the renovation and re-open the 7th floor of the Central Library. Complete and begin implementation of a 3-year Strategic Plan for the Dallas Public Library. Implement year 2 of 2-year plan to increase hours.

**Major Budget Items:**

FY 2015-16 budget adds 98 hours of service per week (beginning January 1, 2016) at 15 branches, Central Library and Bookmarks to complete year 2 of the 2-year expansion in hours of operation at all libraries. The total increase for the 2-year plan sets a new peak level of service, a 13.3% increase in hours over the FY09 peak, and an unprecedented 13 locations open 7-days per week.

## Department: Library

### Literacy Initiatives, Education & Community Engagement

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.8** **Description:** The Dallas Public Library provides City-wide educational enhancement programs and curriculum-based literacy classes for residents of all ages. Engagement services, via the Bookmobiles and Bookmarks @ NorthPark Center, enables the Library to provide vital services beyond City facilities and in non-traditional locations.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$713,871 13.0                           | \$765,431 13.0                             | \$842,571 14.0                            |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$713,871 13.0                           | \$765,431 13.0                             | \$842,571 14.0                            |

| <i>Performance Measures</i>                                                                                                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of library ESL students whose post-test scores indicate improvement in English proficiency upon completing an ESL class   | 75%                      | 75%                        | 75%                       |
| Number of library GED students who successfully pass all four of the official GED subject tests and receive their GED certificate | 40                       | 40                         | 40                        |
| Cost savings of volunteer hours for the Library system                                                                            | \$1,022,580.00           | \$991,903.00               | \$1,059,071.00            |
| Customers rating overall quality of programs/events as "excellent" or "good" (internal survey)                                    | 96%                      | 96.75%                     | 97%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Evaluate current programs based on customer input and community needs to develop a plan for future programming.

**Major Budget Items:** None





# Management Services

Provide effective, efficient government services to uphold and achieve the City's mission.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                           | KFA  | GF               | Other            | Total             | GF               | Other            | Total             | GF               | Other            | Total             |
|-----------------------------------|------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|-------------------|
| Emergency Management Operations   | PS   | 639,116          | 591,490          | 1,230,606         | 639,155          | 591,490          | 1,230,645         | 621,618          | 522,194          | 1,143,812         |
| Resiliency Office                 | EV   | 0                | 0                | 0                 | 0                | 0                | 0                 | 292,258          | 0                | 292,258           |
| Environmental Quality             | CHE  | 812,976          | 1,428,701        | 2,241,677         | 805,431          | 1,428,701        | 2,234,132         | 847,207          | 1,878,701        | 2,725,908         |
| 311 Customer Service Center       | EGOV | 2,481,450        | 4,209,358        | 6,690,808         | 2,432,146        | 4,209,358        | 6,641,504         | 2,415,034        | 4,129,653        | 6,544,687         |
| Boards and Commissions Liaison    | EGOV | 77,764           | 0                | 77,764            | 77,764           | 0                | 77,764            | 84,362           | 0                | 84,362            |
| Center for Performance Excellence | EGOV | 998,903          | 137,904          | 1,136,807         | 996,840          | 137,904          | 1,134,744         | 938,048          | 306,774          | 1,244,822         |
| City Agenda Process               | EGOV | 196,380          | 0                | 196,380           | 190,974          | 0                | 190,974           | 203,829          | 0                | 203,829           |
| EMS Compliance Program            | EGOV | 311,851          | 0                | 311,851           | 320,921          | 0                | 320,921           | 553,321          | 0                | 553,321           |
| Ethics and Diversity              | EGOV | 194,548          | 0                | 194,548           | 227,035          | 41,752           | 268,787           | 313,930          | 22,529           | 336,459           |
| Fair Housing                      | EGOV | 75,515           | 937,798          | 1,013,313         | 109,534          | 933,203          | 1,042,737         | 136,324          | 961,528          | 1,097,852         |
| Intergovernmental Services        | EGOV | 332,175          | 476,522          | 808,697           | 287,152          | 435,962          | 723,114           | 492,741          | 332,215          | 824,956           |
| Internal Control Task Force       | EGOV | 416,744          | 0                | 416,744           | 403,756          | 0                | 403,756           | 446,830          | 0                | 446,830           |
| Public Information Office         | EGOV | 1,203,917        | 265,000          | 1,468,917         | 1,180,966        | 265,000          | 1,445,966         | 1,198,868        | 322,573          | 1,521,441         |
| <b>Total</b>                      |      | <b>7,741,339</b> | <b>8,046,773</b> | <b>15,788,112</b> | <b>7,671,674</b> | <b>8,043,370</b> | <b>15,715,044</b> | <b>8,544,370</b> | <b>8,476,167</b> | <b>17,020,537</b> |





## Department: Management Services

### Emergency Management Operations

Key Focus Area 1: Public Safety

- 1.7 Description:** The Office of Emergency Management (OEM) is responsible for coordinating response for all departments for large-scale incidents and staffing the Emergency Operations Center during significant emergencies. OEM is also responsible for writing and maintaining emergency plans and procedures and managing a multitude of emergency response programs and projects including: severe weather, hazardous materials, pandemic flu, other public health programs, disaster exercises, and public outreach programs.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$639,116 6.0                            | \$639,155 6.0                              | \$621,618 7.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$591,490 2.0                            | \$591,490 3.5                              | \$522,194 3.5                             |
| <i>Total</i>                         | \$1,230,606 8.0                          | \$1,230,645 9.5                            | \$1,143,812 10.5                          |

| <i>Performance Measures</i>                                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Dollars spent on emergency preparedness per resident                          | \$0.99                   | \$0.99                     | \$0.92                    |
| Number of emergency management social media followers                         | 5,000                    | 5,500                      | 7,000                     |
| Hours of public education, training courses or exercises provided to citizens | 150                      | 175                        | 200                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Conduct minimum of four table top exercises to continue to increase emergency preparedness.

**Major Budget Items:**

During FY 2014-15, 1.5 FTE added using grant funds. In FY 2015-16, added a mitigation specialist position which is fully reimbursed by Dallas Water Utilities and Storm Drainage Management funds. Additional resources includes reimbursements from emergency management federal grant funds.

## Department: Management Services

### Resiliency Office

Key Focus Area 2: Economic Vibrancy

- 2.37 Description:** This senior executive position has been established in partnership with 100 Resilient Cities Initiative, pioneered by the Rockefeller Foundation. The CRO will interface with executive and managerial levels of city/local government and outside agencies to serve as the representative for the City Manager and operate within a broad policy framework that includes the 100 Resilient Cities Global Network.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$292,258 1.8                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$0 0.0                                  | \$0 0.0                                    | \$292,258 1.8                             |

| <i>Performance Measures</i>                                                                     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of external stakeholder engagement meetings                                              | N/A                      | N/A                        | 8                         |
| Number of opportunities identified by inter-departmental taskforce for resilience collaboration | N/A                      | N/A                        | 10                        |

***FY 14-15 Performance Measure Status:***

*New Service*



***Service Target FY 2015-16:*** Develop a framework approach for a resilience strategy. Early testing and prototyping of key initiatives.

***Major Budget Items:*** In FY 2015-16, added a Chief Resiliency Officer that is fully reimbursed by a grant from the Rockefeller Foundation and added an Executive Assistant position.

## Department: Management Services

### Environmental Quality

Key Focus Area 3: Clean, Healthy Environment

- 3.14 Description:** Office of Environmental Quality (OEQ) assists City departments in reducing the impacts of their operations, conducting compliance audits to avoid regulatory penalties, and providing training to both City employees and citizens on pollution prevention methods. The Environmental Management System (EMS) saves money by promoting regulatory compliance, reducing pollution at its source, and increasing operations efficiency. The City's Sustainability Plan includes goals from the EMS and Strategic Plan.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$812,976          | 23.4        | \$805,431           | 21.9        | \$847,207          | 23.4        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$1,428,701        | 0.0         | \$1,428,701         | 0.0         | \$1,878,701        | 0.0         |
| <b>Total</b>                  | <b>\$2,241,677</b> | <b>23.4</b> | <b>\$2,234,132</b>  | <b>21.9</b> | <b>\$2,725,908</b> | <b>23.4</b> |

| Performance Measures                                                                                  | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of MSD applications processed within 9 months                                              | N/A               | 33%                 | 80%                |
| Average number of compliance internal audit nonconformances per 100 COD business unit internal audits | 25                | 19                  | 25                 |
| Cost savings of OEQ Spill Team cleaning up spills rather than a contractor                            | \$817,000.00      | \$918,000.00        | \$990,000.00       |
| Percent of positive environmental training course evaluation responses                                | 95%               | 92%                 | 95%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Continue to reduce environmental impact of City operations by completing assessment and revision of citywide and multi-departmental objectives and targets.

**Major Budget Items:**

FY 2014-15 budget has been restated to reflect the transfer of the Quality Management division to the Center for Performance Excellence. In FY 2015-16, funding was added for the City of Dallas Litter Study. Additional resources include reimbursements from Storm Drainage Management, Dallas Water Utilities, Aviation and for the City of Dallas Litter Study.

## Department: Management Services

### 311 Customer Service Center

Key Focus Area 5: E-Gov

- 5.1 Description:** The 311 Customer Service Center provides 24/7 direct access for residents requesting City services, information, water billing assistance, and Court & Detention Services information. The CRM system routes service requests directly to front line departments to resolve residents' concerns. City Hall on the Go! includes a vehicle equipped with technology to enable residents to submit service requests, pay bills, and get information about city services without traveling to City Hall.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,481,450 103.5                        | \$2,432,146 111.6                          | \$2,415,034 103.3                         |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$4,209,358 0.0                          | \$4,209,358 0.0                            | \$4,129,653 0.0                           |
| <b>Total</b>                         | \$6,690,808 103.5                        | \$6,641,504 111.6                          | \$6,544,687 103.3                         |

| <i>Performance Measures</i>                         | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of caller hang-ups (all phone queues)       | 9%                       | 7.5%                       | 7.5%                      |
| Percent of calls answered within 90 seconds         | 70%                      | 78.8%                      | 80%                       |
| Percent of customers satisfied with call experience | 75%                      | 92.3%                      | 94%                       |
| Cost per call (salaries only)                       | \$3.67                   | \$3.45                     | \$3.45                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Implement technology upgrades to improve caller experience (automate post-call customer surveys, upgrade call recording software and CRM software).

**Major Budget Items:** FY 2014-15 estimate is over budget due to overtime and temporary help services expenses to cover vacancies. Additional resources includes reimbursements from Dallas Water Utilities and Sanitation.

## Department: Management Services

### Boards and Commissions Liaison

Key Focus Area 5: E-Gov

- 5.9** **Description:** The Boards & Commissions Liaison provides administrative support to the Public Safety Committee, Citizens/Police Review Board, Judicial Nominating Commission, and the Ad Hoc Judicial Nominating Committee.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$77,764 1.0                             | \$77,764 1.0                               | \$84,362 1.0                              |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$77,764 1.0                             | \$77,764 1.0                               | \$84,362 1.0                              |

| <i>Performance Measures</i>                            | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per meeting                                       | \$1,296.07               | \$1,555.28                 | \$1,298.66                |
| Percent of agendas posted within prescribed timeframes | 100%                     | 100%                       | 100%                      |
| Number of Boards and Commissions meetings              | 60                       | 50                         | 65                        |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Continue to achieve a rating of 100% related to number of agendas posted within prescribed timeframes.

***Major Budget Items:*** FY 2015-16 increase due to civilian merit increases and benefit and pension expenses.

## Department: Management Services

### Center for Performance Excellence

Key Focus Area 5: E-Gov

- 5.13** **Description:** Encourages accountability through monitoring of measures and benchmarking City departments against other entities; oversees the City's strategic plan and departmental business plans; promotes continuous improvement through implementation of ISO 9001 Quality Management Services and LEAN Six Sigma program; leads customer service training initiatives citywide; reports and shares City services data; and supports citywide initiatives such as the COOP and Sunset Review process.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$998,903 10.8                           | \$996,840 7.3                              | \$938,048 9.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$137,904 0.0                            | \$137,904 0.0                              | \$306,774 0.0                             |
| <b>Total</b>                         | \$1,136,807 10.8                         | \$1,134,744 7.3                            | \$1,244,822 9.0                           |

| <i>Performance Measures</i>                                                                                | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of employees trained in LSS methodology (Blue, Green, Black Belts)                                  | N/A                      | 75                         | 200                       |
| Number of internal ISO audits performed                                                                    | N/A                      | 90                         | 90                        |
| Percent of attendees who initiate action plan 30 days after customer service or critical thinking training | N/A                      | 40%                        | 65%                       |
| Cost per training session per attendee                                                                     | \$12.71                  | \$6.00                     | \$15.00                   |

**FY 14-15 Performance Measure Status:**

Combined/Separated Service



**Service Target FY 2015-16:**

Complete minimum of 80 LEAN Six Sigma projects in FY2015-16

**Major Budget Items:**

FY 2015-16 eliminates two positions from the Quality Management division. This service includes funding for services that moved from Office of Financial Services and the Office of Environmental Quality for FY 2015-16.

## Department: Management Services

### City Agenda Process

Key Focus Area 5: E-Gov

- 5.15** **Description:** The Council Agenda Process ensures that all departments present voting and briefing items to the City Council, citizens and concerned parties in an accurate, uniform, and consistent manner.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$196,380 3.0                            | \$190,974 2.9                              | \$203,829 3.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$196,380 3.0                            | \$190,974 2.9                              | \$203,829 3.0                             |

| <i>Performance Measures</i>                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per agenda item reviewed                                 | \$115.52                 | \$117.38                   | \$123.63                  |
| Percent of agenda items posted without correction or deletion | 99%                      | 96.26%                     | 97%                       |
| Average number of agenda items reviewed per year per FTE      | 566                      | 561                        | 550                       |
| Number of Agenda Items reviewed per year                      | 1,700                    | 1,627                      | 1,650                     |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Increase percent of agenda items posted without correction or deletion to 97%

***Major Budget Items:*** Increase due to civilian merit increases and associated benefit and pension contributions

## Department: Management Services

### EMS Compliance Program

Key Focus Area 5: E-Gov

- 5.28** *Description:* To promote a culture of compliance, within the City of Dallas, with state and federal laws and regulations as they relate to the provision of healthcare and to prevent, detect and mitigate noncompliance.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$311,851 2.0                            | \$320,921 2.0                              | \$553,321 4.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$311,851 2.0                            | \$320,921 2.0                              | \$553,321 4.0                             |

| <i>Performance Measures</i>                                                                                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percentage of billing errors in annual review of EMS payments from Medicare and Medicaid (acceptable error rate <5%) | 5%                       | 0%                         | 5%                        |
| Percent of employees who received mandatory compliance training within prescribed time frame                         | 100%                     | 99.8%                      | 100%                      |
| Number of employees who received mandatory compliance training                                                       | 2,200                    | 2,212                      | 2,220                     |
| Number of calls received by Compliance Hotline                                                                       | 150                      | 75                         | 50                        |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Provide oversight to the City's administration of federal health care programs and ambulance billing claims.

***Major Budget Items:***

In FY 2015-16, service transferred from Non-Departmental to Management Services. In FY 2015-16, transferred in 2 FTEs from Dallas Fire Rescue and increased funding for EMS Compliance training.



## Department: Management Services

### Ethics and Diversity

Key Focus Area 5: E-Gov

- 5.30** **Description:** The Ethics and Diversity Office (EDO) is responsible for employee awareness of Ethical issues/behaviors/dilemmas as per the City's Code of Ethics as well as Diversity/Inclusion activities. The office promotes and designs prevention and awareness programs/training and is available to assist employees with questions on these issues. EDO is also responsible for the support, guidance and consultation for the City's over 18 Departmental Employee Advisory Councils.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$194,548 2.0                            | \$227,035 3.9                              | \$313,930 2.8                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$41,572 0.0                               | \$22,529 0.0                              |
| <b>Total</b>                         | \$194,548 2.0                            | \$268,607 3.9                              | \$336,459 2.8                             |

| <i>Performance Measures</i>                                                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average hourly cost per ethics investigation                                      | N/A                      | \$78.00                    | \$78.00                   |
| Percent of Opportunity Innovation Form recommendations implemented within 90 days | N/A                      | 40%                        | 50%                       |
| Percent of citywide Diversity Work Plan developed                                 | N/A                      | 10%                        | 80%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Continue to raise awareness of ethical and diversity/inclusion issues in the workplace, while supporting the City's 18 Employee Advisory Councils.

**Major Budget Items:**

In FY 2015-16, service transferred from Non-Departmental to Management Services. In FY 2015-16, added funding for one position to support the City's 18 Employee Advisory Councils and funding added for citywide EAC event. Additional Resources include a reimbursement from Dallas Water Utilities.

## Department: Management Services

### Fair Housing and Human Rights Compliance

Key Focus Area 5: E-Gov

- 5.31 Description:** Fair Housing and Human Rights Compliance operates under a Memorandum of Understanding with the U.S. Department of Housing and Urban Development and is responsible for housing discrimination investigations and mediation under City Code Chapter 20A. The office also provides discrimination investigations in housing, employment, and public accommodation based on sexual orientation under City Code Chapter 46, and educates the community on fair housing laws, human rights laws and responsibilities.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$75,515 1.0                             | \$109,534 0.8                              | \$136,324 2.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$937,798 10.0                           | \$933,203 9.5                              | \$961,528 10.0                            |
| <i>Total</i>                         | \$1,013,313 11.0                         | \$1,042,737 10.3                           | \$1,097,852 12.0                          |

| <i>Performance Measures</i>                                               | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of non-litigated cases closed within 120 days                     | 75%                      | 70%                        | 70%                       |
| Number of fair housing education and outreach events                      | 70                       | 50                         | 70                        |
| Number of citizen assistance inquiries processed and/or referred annually | 1,550                    | 2,500                      | 2,500                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide 70 outreach and education events and process approximately 2,500 citizen assistance inquiries.

**Major Budget Items:** In FY 2015-16, added funding for one position for ADA & Title VI Compliance. Additional Resources include Community Development Block Grant (CDBG) and Fair Housing Assistance Program (FHAP) grant.

## Department: Management Services

### Intergovernmental Services

Key Focus Area 5: E-Gov

- 5.41 Description:** The Office of Intergovernmental Services supports the City's legislative activities and secures grants to fill critical gaps in City funding. The Fund Development Team is the city's clearinghouse for identifying, writing, submitting and managing competitive grants from private sector and governmental sources. The legislative services team advances the City's interest with local, state and federal legislators and agencies to achieve Dallas' legislative priorities.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$332,175 9.0                            | \$287,152 7.1                              | \$492,741 9.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$476,522 0.0                            | \$435,962 0.0                              | \$332,215 0.0                             |
| <b>Total</b>                         | \$808,697 9.0                            | \$723,114 7.1                              | \$824,956 9.0                             |

| <i>Performance Measures</i>                                                                                                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Grant dollars received per general fund dollar spent on fund development salaries                                                     | N/A                      | \$43.09                    | \$40.00                   |
| Number of policy positions or legislative analyses prepared per legislative FTE                                                       | 50                       | 50                         | 35                        |
| Percent of customers that agree or strongly agree that IGS staff is knowledgeable as indicated in the annual internal services survey | 95%                      | 90%                        | 92%                       |
| Percent of legislative priorities achieved (Federal and State)                                                                        | 62%                      | 67%                        | 65%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Submit 20 grants per grant writer

**Major Budget Items:** Increase in FY 2015-16 General Fund due to a reduction in Justice Assistance Grant reimbursement and additional funding for Youth Commission.

## Department: Management Services

### Internal Control Task Force

Key Focus Area 5: E-Gov

- 5.42** **Description:** The Internal Control Task Force, formed October 1, 2012, evaluates, documents and improves the City's internal controls. The Task Force serves as a resource for internal control questions and concerns, and provides training such as classes in Cash Handling and Internal Control. The Task Force closely monitors implementation of City Auditor audit recommendations and works with departments to ensure audit recommendations are fully implemented and associated risks are mitigated.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$416,744 4.0                            | \$403,756 3.7                              | \$446,830 4.0                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$416,744 4.0                            | \$403,756 3.7                              | \$446,830 4.0                             |

| <i>Performance Measures</i>                                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percentage of audit recommendations implemented              | 80%                      | 93%                        | 90%                       |
| Number of training classes held to improve internal controls | 10                       | 10                         | 10                        |
| Number of recommendations to improve internal controls       | 75                       | 80                         | 50                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Achieve 90% management judged implementation rate for audit recommendations made by the City Auditor.

**Major Budget Items:** In FY 2015-16, service transferred from Non-Departmental to Management Services.

## Department: Management Services

### Public Information Office / Communications & Broadcasting

Key Focus Area 5: E-Gov

- 5.48** **Description:** The Public Information Office (PIO) communicates information about City news, events and services via DallasCityHall.com, DallasCityNews.net, government cable channels, social media, traditional media and community outreach. PIO also manages the processing of open records requests for every department in the City except DPD. The Dallas City News (DCN) broadcast team provides A/V, broadcasting and online archiving services. DCN manages the City cable channels and the City's TV studio.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,203,917 15.0                         | \$1,180,966 14.0                           | \$1,198,868 16.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$265,000 0.0                            | \$265,000 0.0                              | \$322,573 0.0                             |
| <b>Total</b>                         | \$1,468,917 15.0                         | \$1,445,966 14.0                           | \$1,521,441 16.0                          |

| <i>Performance Measures</i>                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of videos produced and posted on social media | 0                        | 51                         | 84                        |
| Percent increase in Twitter audience growth          | N/A                      | 7%                         | 9%                        |
| Percent increase in Facebook audience growth         | N/A                      | 5%                         | 7%                        |
| Percent reduction in ORRs processed by staff monthly | N/A                      | N/A                        | 1%                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide two to three daily content updates to DallasCityNews.net.

**Major Budget Items:** In FY 2015-16, added one position in order to manage the additional broadcasting and online archiving of meetings. Additional resources include reimbursements from Aviation, Dallas Water Utilities, and Sanitation.





# Mayor and Council

To enrich the quality of life for all citizens by providing excellent government services, grow a sustainable economy, enhance public safety, create sustainable neighborhoods and a clean healthy environment.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                | KFA          | GF        | Other | Total     | GF        | Other | Total     | GF        | Other | Total     |
|------------------------|--------------|-----------|-------|-----------|-----------|-------|-----------|-----------|-------|-----------|
| Mayor and City Council | EGOV         | 4,154,178 | 0     | 4,154,178 | 4,114,863 | 0     | 4,114,863 | 4,243,189 | 0     | 4,243,189 |
|                        | <b>Total</b> | 4,154,178 | 0     | 4,154,178 | 4,114,863 | 0     | 4,114,863 | 4,243,189 | 0     | 4,243,189 |





## Department: Mayor and Council

### Administrative Support for the Mayor and City Council

Key Focus Area 5: E-Gov

- 5.3** **Description:** Provides professional, administrative and secretarial support to the Mayor and 14 City Councilmembers as needed for the performance of their official duties. Support staff provides customer service to the citizens of Dallas including resolving issues, directing citizens' requests to the appropriate staff member, responding to questions regarding city services, and coordinating approximately 50 town hall meetings annually.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$4,154,178 35.5                         | \$4,114,863 39.0                           | \$4,243,189 35.5                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$4,154,178 35.5                         | \$4,114,863 39.0                           | \$4,243,189 35.5                          |

| <i>Performance Measures</i>                                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per citizen contact                                           | \$15.96                  | \$14.61                    | \$14.50                   |
| Number of citizen phone calls                                      | 39,750                   | 39,183                     | 41,000                    |
| Number of Service Requests created by Mayor & Council Office staff | 3,250                    | 5,600                      | 5,500                     |
| Number of neighborhood meetings                                    | 1,250                    | 1,375                      | 1,250                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase number of Service Requests created by Mayor and Council staff.

**Major Budget Items:** FY 2015-16 includes funds for community outreach, full year funding for salary increases for the Mayor and members of the City Council, and funding for council travel that was moved from Non-Departmental.





# Non-Departmental and Reserves & Transfers

Ensure that funding is available to meet commitments and contractual obligations of a city-wide nature.

|                                   |              | FY 2014-15 Budget |       |            | FY 2014-15 Estimate |       |            | FY 2015-16 Adopted |       |            |
|-----------------------------------|--------------|-------------------|-------|------------|---------------------|-------|------------|--------------------|-------|------------|
| Service                           | KFA          | GF                | Other | Total      | GF                  | Other | Total      | GF                 | Other | Total      |
| TIF Districts Payments            | EV           | 21,052,443        | 0     | 21,052,443 | 20,717,356          | 0     | 20,717,356 | 26,537,783         | 0     | 26,537,783 |
| Commercial Paper and Master Lease | EGOV         | 12,497,176        | 0     | 12,497,176 | 12,297,176          | 0     | 12,297,176 | 15,697,733         | 0     | 15,697,733 |
| Non-Departmental                  | EGOV         | 14,719,112        | 0     | 14,719,112 | 15,132,551          | 0     | 15,132,551 | 15,690,596         | 0     | 15,690,596 |
| Contingency Reserve               | EGOV         | 450,000           | 0     | 450,000    | 450,000             | 0     | 450,000    | 2,628,101          | 0     | 2,628,101  |
| Liability/Claims Fund Transfer    | EGOV         | 4,169,788         | 0     | 4,169,788  | 4,169,788           | 0     | 4,169,788  | 1,994,219          | 0     | 1,994,219  |
| Salary and Benefit Reserve        | EGOV         | 818,500           | 0     | 818,500    | 1,468,500           | 0     | 1,468,500  | 2,000,000          | 0     | 2,000,000  |
|                                   | <b>Total</b> | 53,707,019        | 0     | 53,707,019 | 54,235,371          | 0     | 54,235,371 | 64,548,432         | 0     | 64,548,432 |



## Department: Non-Departmental

### Tax Increment Financing Districts Payments

Key Focus Area 2: Economic Vibrancy

**2.46** *Description:* The City's General Fund required payment to 18 tax increment financing (TIF) districts based on TIF agreements.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$21,052,443 0.0                         | \$20,717,356 0.0                           | \$26,537,783 0.0                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$21,052,443 0.0                         | \$20,717,356 0.0                           | \$26,537,783 0.0                          |

*FY 14-15 Performance Measure Status:*

*On Track*



*Service Target FY 2015-16:* Transfer increment payments to TIF funds by May 1, 2016.

*Major Budget Items:* Increase in FY 2015-16 expense due to 13.7% growth in property value within TIF districts.

## Department: Non-Departmental

### General Obligation Commercial Paper and Master Lease Programs

Key Focus Area 5: E-Gov

- 5.35** **Description:** The General Obligation Commercial Paper Program funds interim financing for capital improvement projects. Expenditures include credit facility fees and paying agent fees. Commercial Paper interest costs are paid by the Debt Service Fund. Commercial Paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements and expenditures include payments for principal and interest.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$12,497,176 0.0                         | \$12,297,176 0.0                           | \$15,697,733 0.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$12,497,176 0.0                         | \$12,297,176 0.0                           | \$15,697,733 0.0                          |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Continue the Commercial Paper and Master Lease Programs to provide "just-in-time" borrowing and reduce the City's debt cost.

**Major Budget Items:**

Master Lease funding is used to pay debt on equipment approved in FY 2010-11 through FY 2014-15. In FY 2015-16, an additional \$30m in equipment and technology will be purchased resulting in an increase in the City's debt cost in future years.

## Department: Non-Departmental

### Non-Departmental

Key Focus Area 5: E-Gov

- 5.46** **Description:** Non-Departmental provides funds for miscellaneous items not falling within a single department. Some of the most significant items funded in this service include the general fund's portion of unemployment payment, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County Tax Collection contract, contract wrecker services, city-wide memberships, and Public Improvement District (PID) assessment payments.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$14,719,112 1.0                         | \$15,132,551 1.9                           | \$15,690,596 0.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$14,719,112 1.0                         | \$15,132,551 1.9                           | \$15,690,596 0.0                          |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain a balanced General Fund budget.

**Major Budget Items:**

FY 2014-15 budget has been restated to reflect the transfer of Ethics & Diversity, Internal Control Task Force, and EMS Compliance to Management Services. In FY 2015-16, the Wellness Program was transferred to the Employee Benefits fund. FY 2015-16 includes funding for transitional reinsurance related to the Affordable Care Act and additional funding for the Oak Cliff street car.

## Department: Reserves and Transfers

### Contingency Reserve

Key Focus Area 5: E-Gov

- 5.22** **Description:** The Contingency Reserve provides funds for unanticipated expenditures of a non-recurring nature, including: expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget</i><br><i>Dollars</i> <i>FTE</i> | <i>FY 2014-15 Estimate</i><br><i>Dollars</i> <i>FTE</i> | <i>FY 2015-16 Adopted</i><br><i>Dollars</i> <i>FTE</i> |
|--------------------------------------|-------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------|
| <i>General Fund</i>                  | \$450,000 0.0                                         | \$450,000 0.0                                           | \$2,628,101 0.0                                        |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                               | \$0 0.0                                                 | \$0 0.0                                                |
| <i>Additional Resources</i>          | \$0 0.0                                               | \$0 0.0                                                 | \$0 0.0                                                |
| <i>Total</i>                         | \$450,000 0.0                                         | \$450,000 0.0                                           | \$2,628,101 0.0                                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain a Contingency Reserve level ranging from 0.5% to 1.0% of budgeted General Fund department expenditures in compliance with the City's Financial Management Performance Criteria (FMPC).

**Major Budget Items:**

In FY 2014-15, Contingency Reserve funding was used for unbudgeted expenses related to Council elections, Bridge Steps operational costs, technology projects, and DPD squad cars. FY 2015-16 budget of \$2.6m is needed to replenish the Contingency Reserve Fund to a minimum of 0.5% (\$5.8m) of budgeted departmental expenses in accordance with City's Financial Management Performance Criteria (FMPC).



## Department: Reserves and Transfers

### Liability/Claims Fund Transfer

Key Focus Area 5: E-Gov

- 5.44** *Description:* The Liability and Claims Fund is used by the City to pay claims, settlements and judgments for damages to real or personal property and for personal injury suffered by any member of the public that results from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$4,169,788 0.0                          | \$4,169,788 0.0                            | \$1,994,219 0.0                           |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$4,169,788 0.0                          | \$4,169,788 0.0                            | \$1,994,219 0.0                           |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Ensure sufficient funding for FY 2015-16 for the payments of claims, settlements, and judgments against the City.

***Major Budget Items:*** Beginning in FY 2015-16, small claims expenses are allocated to individual General Fund departments.

## Department: Reserves and Transfers

### Salary and Benefit Reserve

Key Focus Area 5: E-Gov

**5.51** *Description:* The Salary and Benefit Reserve is a central location for the payment of General Fund civilian employees' termination payments.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$818,500 0.0                            | \$1,468,500 0.0                            | \$2,000,000 0.0                           |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$818,500 0.0                            | \$1,468,500 0.0                            | \$2,000,000 0.0                           |

*FY 14-15 Performance Measure Status:*

*On Track*



*Service Target FY 2015-16:*

Ensure sufficient funding for FY 2015-16 for termination payments associated with resignations and retirements.

*Major Budget Items:*

In FY 2015-16, allocation for termination payments removed from individual department budgets and added to Salary and Benefit Reserve.



# Office of Cultural Affairs

To establish a cultural system that ensures all Dallas citizens and visitors have an opportunity to experience the finest in arts and culture.

|                             |              | FY 2014-15 Budget |         |            | FY 2014-15 Estimate |         |            | FY 2015-16 Adopted |           |            |
|-----------------------------|--------------|-------------------|---------|------------|---------------------|---------|------------|--------------------|-----------|------------|
| Service                     | KFA          | GF                | Other   | Total      | GF                  | Other   | Total      | GF                 | Other     | Total      |
| City-Owned Cultural Venues  | CARE         | 11,920,721        | 0       | 11,920,721 | 12,021,726          | 0       | 12,021,726 | 11,971,824         | 0         | 11,971,824 |
| Cultural Services Contracts | CARE         | 5,216,935         | 0       | 5,216,935  | 5,114,694           | 0       | 5,114,694  | 5,509,238          | 1,400,000 | 6,909,238  |
| Public Art for Dallas       | CARE         | 150,000           | 266,429 | 416,429    | 149,969             | 213,143 | 363,112    | 190,000            | 266,429   | 456,429    |
|                             | <b>Total</b> | 17,287,656        | 266,429 | 17,554,085 | 17,286,389          | 213,143 | 17,499,532 | 17,671,062         | 1,666,429 | 19,337,491 |



## Department: Office of Cultural Affairs

### City-Owned Cultural Venues

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.2 Description:** Manages and supports the operations of 22 City-owned cultural centers and facilities in the downtown area (Arts District and Historic District), Fair Park/South Dallas, Uptown, East Dallas and Oak Cliff. This service supports programming at 7 OCA-managed cultural centers, contract administration with 11 nonprofit partners for the management of 15 City-owned arts venues, and payment of utilities and operational support for venues.

| Source of Funds:                     | FY 2014-15 Budget |      | FY 2014-15 Estimate |      | FY 2015-16 Adopted |      |
|--------------------------------------|-------------------|------|---------------------|------|--------------------|------|
|                                      | Dollars           | FTE  | Dollars             | FTE  | Dollars            | FTE  |
| <b>General Fund</b>                  | \$11,920,721      | 62.6 | \$12,021,726        | 70.9 | \$11,971,824       | 62.1 |
| <b>Enterprise/Internal Svc/Other</b> | \$0               | 0.0  | \$0                 | 0.0  | \$0                | 0.0  |
| <b>Additional Resources</b>          | \$0               | 0.0  | \$0                 | 0.0  | \$0                | 0.0  |
| <b>Total</b>                         | \$11,920,721      | 62.6 | \$12,021,726        | 70.9 | \$11,971,824       | 62.1 |

| Performance Measures                                                                                            | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-----------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Dollars leveraged by facilities partners to support operations of city-owned venues                             | \$98,325,000.00   | \$100,936,563.00    | \$101,700,000.00   |
| Number of attendees at cultural events in city-owned cultural venues (cultural centers and facilities partners) | 4,110,000         | 4,394,265           | 4,410,200          |
| Number of cultural events in city-owned cultural venues (cultural centers and facilities partners)              | 34,250            | 33,287              | 34,425             |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue to support programs and events at the cultural centers and facilities at current level.

**Major Budget Items:** FY 2015-16 FTE count reduced due to vacancy rate adjustment. FY 2014-15 estimate projected to be over budget due to increased event costs at the Majestic Theatre as a result of higher than anticipated facility rental (offset by increased revenue).

## Department: Office of Cultural Affairs

### Cultural Services Contracts

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.3** **Description:** Manages cultural services contracts with over 70 nonprofit cultural organizations that leverage private sector support and provide over 75,000 cultural services in destinations throughout the City. Contracted services include free and low-cost cultural programs, festivals, museum exhibitions, plays, concerts, and workshops that reach over 5.0 million people annually.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$5,216,935 3.8                  | \$5,114,694 3.7                    | \$5,509,238 3.0                   |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$1,400,000 2.0                   |
| <b>Total</b>                  | <b>\$5,216,935 3.8</b>           | <b>\$5,114,694 3.7</b>             | <b>\$6,909,238 5.0</b>            |

| Performance Measures                                                    | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Dollars leveraged by contracted arts organizations                      | \$143,200,000.00  | \$144,600,000.00    | \$143,800,000.00   |
| Cost per citizen served by contracted arts organizations                | \$0.98            | \$0.97              | \$0.93             |
| Attendance at cultural events                                           | 5,070,000         | 5,273,824           | 5,801,206          |
| Number of cultural services provided to citizens and visitors of Dallas | 63,000            | 77,892              | 78,892             |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase attendance at cultural events as a result of additional funds from Hotel Occupancy Tax allocation.

**Major Budget Items:** In FY 2015-16, \$300k added for cultural programming to be allocated by the Cultural Affairs Commission. FY 2015-16 additional resources assumes \$1.4 million in Hotel Occupancy Tax allocation, pending City Council consideration of a renegotiated Convention & Visitors Bureau contract. General Fund FTE count reduced due to staffing efficiencies between this service and the City-Owned Cultural Venues Service.

## Department: Office of Cultural Affairs

### Public Art for Dallas

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.11** *Description:* Manages and implements the City of Dallas' Public Art Ordinance through the commission, acquisition, and maintenance of public artworks for City facilities such as libraries, fire stations, Love Field Airport, parks, recreation centers and other publicly-accessible spaces.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$150,000 4.9                            | \$149,969 3.2                              | \$190,000 4.0                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$266,429 0.0                            | \$213,143 0.0                              | \$266,429 0.0                             |
| <i>Total</i>                         | \$416,429 4.9                            | \$363,112 3.2                              | \$456,429 4.0                             |

| <i>Performance Measures</i>                                                                                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of public art projects awarded to new/emerging artists                                                     | 20%                      | 22%                        | 30%                       |
| Percentage of public art collection reviewed annually to determine condition and identify maintenance requirements | 33%                      | 25%                        | 35%                       |
| Number of public art projects initiated                                                                            | 15                       | 14                         | 15                        |
| Number of public art projects completed                                                                            | 10                       | 9                          | 12                        |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Incremental increase in percent of public art projects awarded to new/emerging artists from 20% to 30%. Identification of public art maintenance requirements will increase through enhanced annual review efforts.

***Major Budget Items:***

Staff and conservation/maintenance funding for City-owned Public Art Collection. FY 2015-16 increase due to Cultural Affairs Commission allocation of \$40,000 to Public Art from \$225,000 budget amendment by Council to OCA during FY 2014-15 budget development. Additional resources are reimbursements by other departments from bond funds for staff time and other administrative costs of public art project implementation.







# Office of Economic Development

Putting people and resources back to work.

|                                   |              | FY 2014-15 Budget |           |           | FY 2014-15 Estimate |           |           | FY 2015-16 Adopted |           |           |
|-----------------------------------|--------------|-------------------|-----------|-----------|---------------------|-----------|-----------|--------------------|-----------|-----------|
| Service                           | KFA          | GF                | Other     | Total     | GF                  | Other     | Total     | GF                 | Other     | Total     |
| Area Redevelopment                | EV           | 112,756           | 773,867   | 886,623   | 112,007             | 776,117   | 888,124   | 136,125            | 773,867   | 909,992   |
| Business Development              | EV           | 238,130           | 930,789   | 1,168,919 | 237,859             | 707,116   | 944,975   | 292,733            | 930,673   | 1,223,406 |
| Dallas Film Commission            | EV           | 213,797           | 201,566   | 415,363   | 212,765             | 86,268    | 299,033   | 235,328            | 201,298   | 436,626   |
| Major Projects & Other Programs   | EV           | 364,117           | 347,065   | 711,182   | 357,760             | 260,524   | 618,284   | 386,998            | 346,752   | 733,750   |
| Research and Information Services | EV           | 19,586            | 511,190   | 530,776   | 18,361              | 492,280   | 510,641   | 59,808             | 511,191   | 570,999   |
| Small Business Initiatives        | EV           | 628,214           | 2,168,724 | 2,796,938 | 637,848             | 1,981,750 | 2,619,598 | 707,431            | 2,108,925 | 2,816,356 |
|                                   | <b>Total</b> | 1,576,600         | 4,933,201 | 6,509,801 | 1,576,600           | 4,304,055 | 5,880,655 | 1,818,423          | 4,872,706 | 6,691,129 |



## Department: Office of Economic Development

### Area Redevelopment

Key Focus Area 2: Economic Vibrancy

- 2.1 Description:** Coordinates and implements redevelopment efforts within the Tax Increment Financing Districts (TIFs), Public Improvement Districts (PIDs) and Municipal Management Districts (MMDs) to promote dense, mixed-use, pedestrian-friendly development. Develop and implement economic development, land use, transportation and infrastructure planning activity for these neighborhoods including retail recruitment, parking, open space, transit and reuse of vacant/underdeveloped buildings.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$112,756 10.0                           | \$112,007 9.5                              | \$136,125 10.0                            |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$773,867 0.0                            | \$776,117 0.0                              | \$773,867 0.0                             |
| <b>Total</b>                         | \$886,623 10.0                           | \$888,124 9.5                              | \$909,992 10.0                            |

| <i>Performance Measures</i>                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Leveraged private investment per public dollar     | \$5.00                   | \$7.17                     | \$6.00                    |
| Projects Managed per FTE                           | 30                       | 38                         | 34                        |
| Private investment committed per FTE               | \$40,000,000.00          | \$85,110,902.00            | \$60,000,000.00           |
| Downtown residential units added to existing stock | 592                      | 315                        | 1,010                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Supports the Economic Development Strategic Plan by targeting redevelopment in special districts, including the greater downtown area.

**Major Budget Items:** None

## Department: Office of Economic Development

### Business Development

Key Focus Area 2: Economic Vibrancy

- 2.4** **Description:** Facilitates business development by recruiting new businesses and retention/expansion of existing companies. Mission is job creation, leveraging private investment in the tax base, and expansion of retail opportunities in southern Dallas. Provides marketing, communication, and incentive strategies to support these efforts.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |            | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE        | Dollars            | FTE         |
| General Fund                  | \$238,130          | 11.0        | \$237,859           | 6.5        | \$292,733          | 10.1        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0        | \$0                | 0.0         |
| Additional Resources          | \$930,789          | 0.0         | \$707,116           | 0.0        | \$930,673          | 0.0         |
| <b>Total</b>                  | <b>\$1,168,919</b> | <b>11.0</b> | <b>\$944,975</b>    | <b>6.5</b> | <b>\$1,223,406</b> | <b>10.1</b> |

| Performance Measures                         | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------|-------------------|---------------------|--------------------|
| Businesses attracted per FTE                 | 2.5               | 4                   | 4                  |
| Private investment negotiated per FTE        | \$30,000,000.00   | \$66,000,000.00     | \$40,000,000.00    |
| Qualified requests for information completed | 80                | 60                  | 60                 |
| Private investment leveraged                 | \$150,000,000.00  | \$264,000,000.00    | \$200,000,000.00   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Secure commitments for 2,500 jobs created or retained.

**Major Budget Items:** None

## Department: Office of Economic Development

### Dallas Film Commission

Key Focus Area 2: Economic Vibrancy

- 2.11** **Description:** Promotes Dallas through the production of film, television, creative media projects and ancillary services. Serves as a resource/primary liaison and advocates for support and cooperation. Dallas' appearance in the media is a powerful promotional tool, and creates awareness of the city's attributes and diversity. \$94.1m in direct spending in the Dallas area economy and 2,939 shoot days are proposed for FY 2015-16.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$213,797 5.0                    | \$212,765 1.9                      | \$235,328 5.0                     |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$201,566 0.0                    | \$86,268 0.0                       | \$201,298 0.0                     |
| <b>Total</b>                  | <b>\$415,363 5.0</b>             | <b>\$299,033 1.9</b>               | <b>\$436,626 5.0</b>              |

| Performance Measures                                                  | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-----------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Number of productions                                                 | 350               | 365                 | 355                |
| Business attracted per FTE - direct spend as reported/tracked         | \$31,000,000.00   | \$31,250,000.00     | \$28,050,179.00    |
| Number of shoot days completed                                        | 3,000             | 3,050               | 2,939              |
| Economic impact, induced and indirect - using standard 2.3 multiplier | \$210,000,000.00  | \$213,280,000.00    | \$193,546,239.00   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** \$94.1m in direct spending in the Dallas area economy.

**Major Budget Items:** None

## Department: Office of Economic Development

### Economic Development Major Projects & Other Programs

Key Focus Area 2: Economic Vibrancy

- 2.13** **Description:** Contributes to economic development through major investment opportunities and job creation. Recruits international business and foreign investors to Dallas, primarily through the City of Dallas Regional Center (CDRC) EB-5 Program and other marketing efforts. Objective is to increase the City's tax base and increase the number of jobs available to City residents with special focus in the southern sector and International Inland Port.

| Source of Funds:              | FY 2014-15 Budget |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars           | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$364,117         | 5.0        | \$357,760           | 4.3        | \$386,998          | 5.0        |
| Enterprise/Internal Svc/Other | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Additional Resources          | \$347,065         | 0.0        | \$260,524           | 0.0        | \$346,752          | 0.0        |
| <b>Total</b>                  | <b>\$711,182</b>  | <b>5.0</b> | <b>\$618,284</b>    | <b>4.3</b> | <b>\$733,750</b>   | <b>5.0</b> |

| Performance Measures                                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Private Investment Leveraged CDRC Commitments                          | \$350,000,000.00  | \$352,000,000.00    | \$262,500,000.00   |
| Value of new project commitments (International Inland Port of Dallas) | \$25,000,000.00   | \$42,500,000.00     | \$30,000,000.00    |
| Jobs created by CDRC Investments in Dallas                             | 2,000             | 2,200               | 2,000              |
| CDRC Commitments subscribed                                            | \$100,000,000.00  | \$98,000,000.00     | \$75,000,000.00    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Mayor's International Recruitment Fund (MIRF) Protocol: Fundraising goal - \$35,000

**Major Budget Items:** None

## Department: Office of Economic Development

### Economic Development Research and Information Services

Key Focus Area 2: Economic Vibrancy

- 2.14** **Description:** Produces real estate and economic data, analysis and policy guidance used by City Council, City Management, other City departments, outside government agencies and firms to make business decisions that impact business investment, employment and the tax base in Dallas. Assists with strategic planning and marketing for the Office of Economic Development.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$19,586 5.8                     | \$18,361 5.6                       | \$59,808 6.2                      |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$511,190 0.0                    | \$492,280 0.0                      | \$511,191 0.0                     |
| <b>Total</b>                  | <b>\$530,776 5.8</b>             | <b>\$510,641 5.6</b>               | <b>\$570,999 6.2</b>              |

| Performance Measures                 | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|--------------------------------------|-------------------|---------------------|--------------------|
| Average cost per item completed      | \$2,223.80        | \$2,290.18          | \$2,583.00         |
| Projects per unit staff              | 53.8              | 63.4                | 56.2               |
| Research workplan projects completed | 69                | 67                  | 86                 |
| Ad-hoc research requests completed   | 200               | 250                 | 225                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** 95% of research work plan projects completed during the fiscal year.

**Major Budget Items:** None

## Department: Office of Economic Development

### Small Business Initiatives

Key Focus Area 2: Economic Vibrancy

- 2.40** **Description:** Encourage small business startup and expansion to increase job creation and/or retention. Small businesses are major contributors to the City's tax base. They employ nearly one third of the city's workforce. New Markets Tax Credits (NMTC's), the Mayor's GrowSouth Initiative, the Southern Dallas Development Corporation, the South Dallas Fair Park Trust Fund, CDBG programs and the SourceLink program are all resources that impact and benefit small businesses.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$628,214 8.7                            | \$637,848 8.5                              | \$707,431 9.7                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$2,168,724 3.0                          | \$1,981,750 2.6                            | \$2,108,925 2.0                           |
| <b>Total</b>                         | \$2,796,938 11.7                         | \$2,619,598 11.1                           | \$2,816,356 11.7                          |

| <i>Performance Measures</i>                                                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Small Business Loan Commitments Public/Private Partnership Funds and CDBG Revolving Loan Fund | \$575,000.00             | \$650,000.00               | \$750,000.00              |
| Grants/Loans Approved - S. Dallas/Fair Park Trust Fund                                        | 20                       | 20                         | 20                        |
| Applications Processed - S. Dallas/Fair Park Trust Fund                                       | 35                       | 28                         | 38                        |
| New Markets Tax Credit Projects Closed                                                        | 1                        | 1                          | 2                         |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Small Business Initiatives will finish opening and support operation of a small business hub at the J Erik Jonsson Central Library.

**Major Budget Items:** Program support level adjusted to \$500k for the South Dallas Fair Park Trust Fund. \$300k included for the Earned Income Tax-Credit program.





# Office of Financial Services

The mission of the Office of Financial Services is to protect the financial resources of the City of Dallas through fiscally responsible forecasting, allocation of resources, monitoring of revenues and expenditures, and compliance with applicable rules and laws in order to ensure the goals and objectives of the City are met.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                               | KFA  | GF        | Other   | Total     | GF        | Other   | Total     | GF        | Other   | Total     |
|---------------------------------------|------|-----------|---------|-----------|-----------|---------|-----------|-----------|---------|-----------|
| Citywide Capital and Operating Budget | EGOV | 1,200,434 | 0       | 1,200,434 | 1,165,479 | 0       | 1,165,479 | 1,251,817 | 0       | 1,251,817 |
| Grant Administration                  | EGOV | 1,223,508 | 649,774 | 1,873,282 | 1,209,565 | 638,950 | 1,848,515 | 1,361,754 | 673,984 | 2,035,738 |
| Utility Management                    | EGOV | 337,304   | 0       | 337,304   | 333,928   | 0       | 333,928   | 343,806   | 0       | 343,806   |
| <b>Total</b>                          |      | 2,761,246 | 649,774 | 3,411,020 | 2,708,972 | 638,950 | 3,347,922 | 2,957,377 | 673,984 | 3,631,361 |



## Department: Office of Financial Services

### Citywide Capital and Operating Budget Development and Monitoring

Key Focus Area 5: E-Gov

- 5.19** **Description:** This service provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets and funds. This division manages production of the Annual Budget, monthly Financial Forecast Reports, and provides financial analysis to the City Manager, City Council, and all City Departments.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$1,200,434        | 12.0        | \$1,165,479         | 11.2        | \$1,251,817        | 12.0        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| <b>Total</b>                  | <b>\$1,200,434</b> | <b>12.0</b> | <b>\$1,165,479</b>  | <b>11.2</b> | <b>\$1,251,817</b> | <b>12.0</b> |

| Performance Measures                                         | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|--------------------------------------------------------------|-------------------|---------------------|--------------------|
| Internal customers rating services satisfactory              | N/A               | 87%                 | 85%                |
| General Fund End of Year revenues as a percent of budget     | 99%               | 99.99%              | 99%                |
| General Fund End of Year expenditures as a percent of budget | 99%               | 99.99%              | 99%                |
| Number of Financial Forecast Reports completed               | 10                | 10                  | 10                 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain a balanced General Fund budget and utilize new budget preparation management system to improve the quality and timeliness of information used in decision making.

**Major Budget Items:** None

## Department: Office of Financial Services

### Grant Administration

Key Focus Area 5: E-Gov

- 5.36** **Description:** This service provides planning; program oversight and compliance; and management of grant funds for the City's Consolidated Plan and other government grants in accordance with applicable federal and state regulations. Staff also provides on-site monitoring of sub-recipients, oversees budget development, maintains timely reporting to grant agencies, monitors citizen participation and serves as the City's liaison to various federal and state agencies from which the City receives grant funding.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,223,508 14.5                         | \$1,209,565 14.0                           | \$1,361,754 14.2                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$649,774 7.0                            | \$638,950 7.0                              | \$673,984 7.0                             |
| <b>Total</b>                         | \$1,873,282 21.5                         | \$1,848,515 21.0                           | \$2,035,738 21.2                          |

| <i>Performance Measures</i>                                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of compliance reviews completed                                        | N/A                      | 90                         | 110                       |
| Percent of citizens reporting that presentations were helpful and informative | 92%                      | 91%                        | 95%                       |
| Percent of financial reports produced according to schedule                   | 98%                      | 97%                        | 98%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Administer and monitor grant funds in accordance with prescribed guidelines.

**Major Budget Items:** Vacancy rate assumed.

## Department: Office of Financial Services

### Utility Management

Key Focus Area 5: E-Gov

- 5.52** **Description:** Utility Management oversees and manages franchised utilities and certificated telecommunication providers use of the public rights-of-way including electric, natural gas, and cable television.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$337,304 1.5                            | \$333,928 1.5                              | \$343,806 1.5                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$337,304 1.5                            | \$333,928 1.5                              | \$343,806 1.5                             |

| <i>Performance Measures</i>                                                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per franchised utility and certificated telecommunication provider monitored | N/A                      | \$2,018.00                 | \$2,105.00                |
| Percent of complaints responded to within 30 days                                 | 100%                     | 100%                       | 100%                      |
| Number of complaints reviewed                                                     | 200                      | 180                        | 200                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Provide oversight in accordance with guidelines.

***Major Budget Items:*** FY 2015-16 budget includes \$120k for rate case expenses that are offset by reimbursement paid by utilities.





# Park and Recreation

Champion lifelong recreation and serve as responsible stewards of the city's parks, trails and open spaces.\*

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                           | KFA  | GF                | Other             | Total             | GF                | Other             | Total             | GF                | Other             | Total             |
|-----------------------------------|------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Operation of Fair Park            | EV   | 10,563,643        | 573,497           | 11,137,140        | 10,770,615        | 481,161           | 11,251,776        | 10,712,612        | 48,670            | 10,761,282        |
| Aquatic Services                  | CARE | 3,090,380         | 0                 | 3,090,380         | 3,068,351         | 0                 | 3,068,351         | 3,261,019         | 0                 | 3,261,019         |
| Golf and Tennis Centers           | CARE | 4,331,751         | 2,581,785         | 6,913,536         | 4,632,630         | 2,581,785         | 7,214,415         | 4,607,986         | 1,394,478         | 6,002,464         |
| Leisure Venue Management          | CARE | 17,780,631        | 100,000           | 17,880,631        | 17,891,054        | 0                 | 17,891,054        | 18,123,257        | 0                 | 18,123,257        |
| Park Land Maintained              | CARE | 27,033,753        | 6,201,593         | 33,235,346        | 26,953,478        | 6,201,593         | 33,155,071        | 28,359,094        | 5,051,539         | 33,410,633        |
| Planning, Design and Construction | CARE | 2,481,967         | 100,000           | 2,581,967         | 2,399,339         | 100,000           | 2,499,339         | 2,682,729         | 100,000           | 2,782,729         |
| Recreation Services               | CARE | 17,194,513        | 3,709,385         | 20,903,898        | 16,671,773        | 3,709,385         | 20,381,158        | 17,899,369        | 3,857,249         | 21,756,618        |
| <b>Total</b>                      |      | <b>82,476,638</b> | <b>13,266,260</b> | <b>95,742,898</b> | <b>82,387,240</b> | <b>13,073,924</b> | <b>95,461,164</b> | <b>85,646,066</b> | <b>10,451,936</b> | <b>96,098,002</b> |

\*Pending Park Board approval





## Department: Park and Recreation

### Operation & Maintenance of Fair Park

Key Focus Area 2: Economic Vibrancy

- 2.30** **Description:** Fair Park is a 277-acre tourist destination and Texas' most visited public park with diverse offerings, sporting events, and first class entertainment at multiple event venues. Over 5.2 million patrons visit Fair Park annually attending over 1,000 special events. This service provides Fair Park maintenance, operations, event sales and centralized departmental marketing.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$10,563,643 59.6                        | \$10,770,615 49.6                          | \$10,712,612 58.9                         |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$573,497 0.0                            | \$481,161 0.0                              | \$48,670 0.0                              |
| <b>Total</b>                         | \$11,137,140 59.6                        | \$11,251,776 49.6                          | \$10,761,282 58.9                         |

| <i>Performance Measures</i>                                                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Total number of annual events and activities                                            | 675                      | 927                        | 1,000                     |
| Percent of Fair Park lessees rating facilities and service quality as good to excellent | 85%                      | 88%                        | 90%                       |
| Annual value of volunteer hours for Fair Park                                           | \$247,080.00             | \$535,174.00               | \$545,000.00              |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Host 5.27 million visitors in FY 2015-16.

**Major Budget Items:** Includes \$1.25m out of \$2m Mayor's Initiative funding and \$275k in O&M and 2 FTEs added for new and renovated facilities. FY 2015-16 budget also includes increases for merit, pension, benefits, and internal service charges.

Additional resources include revenue from parking surcharge.

## Department: Park and Recreation

### Aquatic Services

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.1 Description:** This service funds the operation and maintenance of 17 community swimming pools, Bahama Beach Waterpark and Bachman indoor pool at current year service levels. The community pools and Bachman will serve approximately 130,000 participants with a variety of aquatic programs. Bahama Beach is the nation's first publicly owned urban waterpark, serving an average of 51,000 visitors each year. This service also provides year round water safety education, training and summer jobs for 215 young adults.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$3,090,380 65.2                         | \$3,068,351 65.2                           | \$3,261,019 65.5                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$3,090,380 65.2                         | \$3,068,351 65.2                           | \$3,261,019 65.5                          |

| <i>Performance Measures</i>                                                 | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per visitor to Bahama Beach                                            | \$5.50                   | \$5.06                     | \$5.45                    |
| Percent of customers rating aquatic facilities service as good or excellent | 85%                      | 85.2%                      | 87%                       |
| Annual number of daily visits to programs or facilities                     | 189,280                  | 188,373                    | 189,659                   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain a customer satisfaction rating of 87% good to excellent for aquatic facilities services.

**Major Budget Items:** Funds 17 community swimming pools, Bachman indoor pool and Bahama Beach waterpark at FY 2014-15 service levels. FY 2015-16 budget includes increases to merit, pension, health benefits, and internal service charges.

## Department: Park and Recreation

### Golf and Tennis Centers

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.4** **Description:** This service provides for the management of six golf courses and five tennis centers. These facilities are open to the public 7 days per week, 364 days per year and are successfully managed through a combination of city staff and contracted professionals.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$4,331,751 59.7                         | \$4,632,630 61.6                           | \$4,607,986 60.6                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$2,581,785 11.5                         | \$2,581,785 11.5                           | \$1,394,478 13.5                          |
| <i>Total</i>                         | \$6,913,536 71.2                         | \$7,214,415 73.1                           | \$6,002,464 74.1                          |

| <i>Performance Measures</i>                                                 | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Annual number of visits to programs or facilities                           | 314,048                  | 288,925                    | 300,000                   |
| Percent of participants rating service as good or higher in customer survey | 98%                      | 90%                        | 93%                       |
| Average amount of revenue generated per participant visit                   | \$8.63                   | \$9.45                     | \$9.97                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Customer surveys reflect a satisfaction rating of Golf Course and Tennis Centers of at least 98%.

**Major Budget Items:**

FY 2015-16 includes additional funding for tennis center amenities, increased security costs, and O&M funding. Additional funding also included for merit, pension, benefits, and internal service charges.

In FY 2015-16, additional resources reduction due to decreased revenue resulting from flooded golf courses.

## Department: Park and Recreation

### Leisure Venue Management

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.5 Description:** Leisure Venue Management provides financial support and/or contract management for seven visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, Elm Fork Soccer Complex, and Klyde Warren Park. Partners provide outdoor educational, scientific and leisure exhibits and programs. The service also provides oversight of Elm Fork Gun Range, outdoor programs and concessions in Dallas.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$17,780,631 3.1                         | \$17,891,054 2.3                           | \$18,123,257 3.1                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$100,000 0.0                            | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$17,880,631 3.1                         | \$17,891,054 2.3                           | \$18,123,257 3.1                          |

| <i>Performance Measures</i>                                                                                                                                                                                            | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of survey respondents who rate overall visitor experience as good to excellent (DZM, DABS, TDG, CRP, TRAC)                                                                                                     | 85%                      | 84%                        | 87%                       |
| Average stipend/mgmt fee dollar allocated per visitor (DZM, DABS, TDG, CRP, TRAC)                                                                                                                                      | \$5.70                   | \$5.70                     | \$5.63                    |
| Annual number of visits to partnership programs/facilities including the Dallas Arboretum, Texas Discovery Garden, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo and Children's Aquarium at Fair Park | 2,599,332                | 2,598,811                  | 2,651,319                 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Partnership program facilities including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, and the Trinity River Audubon Center will provide 125,000 educational units to children annually.

**Major Budget Items:**

FY 2015-16 includes increases in stipends to partner agencies and increase to contractually obligated management fee to Dallas Zoo Management, Inc.

## Department: Park and Recreation

### Park Land Maintained

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.9 Description:** This service provides maintenance, infrastructure improvements, departmental reservations and volunteer coordination services for over 21,000 acres of park land including hundreds of park facilities, trails, athletic fields and playgrounds. The service provides graffiti removal, horticulture, forestry and reforestation efforts, irrigation, pesticide applications, athletic field lighting, security lights, and routine infrastructure repairs for the City of Dallas Park System.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$27,033,753 418.7               | \$26,953,478 385.6                 | \$28,359,094 424.2                |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$6,201,593 0.0                  | \$6,201,593 0.0                    | \$5,051,539 0.0                   |
| <b>Total</b>                  | <b>\$33,235,346 418.7</b>        | <b>\$33,155,071 385.6</b>          | <b>\$33,410,633 424.2</b>         |

| Performance Measures                                                                         | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average minimum litter pick-up and removal cycles per week                                   | 4                 | 4                   | 4                  |
| Average frequency of grounds maintenance per park in days (includes mowing and horticulture) | 10                | 11.8                | 10                 |
| Annual value of volunteer hours for parks                                                    | \$187,200.00      | \$195,000.00        | \$203,000.00       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Mow parks on an average of every 10 days during the peak mowing season.

**Major Budget Items:**

FY 2014-15 estimate includes flood related expenses. FY 2015-16 includes increase of 4.5 FTEs and \$173k in O&M funding for new and renovated facilities. Additional funding provided for merit, pension, benefits, and internal service charges. FY 2015-16 funding maintains current year park maintenance service levels.

## Department: Park and Recreation

### Planning, Design and Construction & EMS and Environmental Compliance

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.10 Description:** This service manages the implementation of the Park and Recreation Department's capital program; the department's Environmental Management System (EMS); the management of the environmental compliance program as required by the EPA Consent Decree; and maintenance of park facilities. These services include site and facility planning; land acquisition; maintenance; management of design and construction projects; management of the EMS program; and environmental inspections, audits and training.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$2,481,967 23.9                         | \$2,399,339 23.9                           | \$2,682,729 23.9                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$100,000 0.0                            | \$100,000 0.0                              | \$100,000 0.0                             |
| <b>Total</b>                         | \$2,581,967 23.9                         | \$2,499,339 23.9                           | \$2,782,729 23.9                          |

| <i>Performance Measures</i>                                                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of park development and facility improvement projects completed               | 50                       | 100                        | 75                        |
| Percent of 2006 Capital Bond Program budget expended                                 | 90%                      | 95%                        | 98%                       |
| Percentage increase in number of compliance assessments and/or inspections performed | 5%                       | 5%                         | 7%                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Award 90% of the projects in the annual work plan within 90 days of the established schedule.

**Major Budget Items:** FY 2015-16 budget includes increases to merit, pension, health benefits, FICA and sacred codes.

## Department: Park and Recreation

### Recreation Services

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.12** **Description:** This service operates 42 recreation centers at current service levels and an enhanced Senior Program Division. Recreation centers are destinations where over 1M visitors annually experience the benefits of innovative and inclusive recreational programs and activities for all ages and socioeconomic groups. Recreation centers are the hub of the community where people go to enjoy themselves, interact with others, and pursue lifelong physical and recreational interests.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$17,194,513 307.3                       | \$16,671,773 287.1                         | \$17,899,369 313.5                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$3,709,385 39.5                         | \$3,709,385 39.8                           | \$3,857,249 37.0                          |
| <b>Total</b>                         | \$20,903,898 346.8                       | \$20,381,158 326.9                         | \$21,756,618 350.5                        |

| <i>Performance Measures</i>                                                                                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average operating expenditure per recreation center visitor                                                             | \$13.10                  | \$13.07                    | \$13.39                   |
| Percent increase in activity attendees annually                                                                         | 10%                      | 10.02%                     | 3.07%                     |
| Percent of survey respondents who rate Community Development Block Grant After School programs as satisfactory or above | 87.5%                    | 88.1%                      | 90.25%                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Offer a total of 136,605 operational hours.

**Major Budget Items:** FY 2015-16 includes an additional 5.25 FTEs and \$485k for partial year funding of the Senior Programs Division and funding for O&M of new and renovated facilities. Additional funding also included for merit, pension, benefits, and internal service charges.







# Planning and Urban Design

To practice and promote multi-disciplinary, collaborative planning and implementation through integration of related projects and activities across departments and external partners to achieve the strategic advancement of livability, resiliency and economic vibrancy in all Dallas neighborhoods.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                    | KFA | GF        | Other     | Total     | GF        | Other   | Total     | GF        | Other   | Total     |
|----------------------------|-----|-----------|-----------|-----------|-----------|---------|-----------|-----------|---------|-----------|
| Mobility Planning          | EV  | 870,498   | 0         | 870,498   | 891,898   | 0       | 891,898   | 1,577,891 | 0       | 1,577,891 |
| Neighborhood Vitality      | EV  | 1,187,280 | 1,968,107 | 3,155,387 | 1,223,396 | 332,272 | 1,555,668 | 1,189,997 | 0       | 1,189,997 |
| Planning and Design Studio | EV  | 819,282   | 188,303   | 1,007,585 | 701,055   | 0       | 701,055   | 1,464,293 | 293,405 | 1,757,698 |
| <b>Total</b>               |     | 2,877,060 | 2,156,410 | 5,033,470 | 2,816,349 | 332,272 | 3,148,621 | 4,232,181 | 293,405 | 4,525,586 |



## Department: Planning and Urban Design

### Mobility Planning

Key Focus Area 2: Economic Vibrancy

- 2.27 Description:** Mobility Planning provides technical analysis for transportation projects related to pedestrian, bicycle and transit facilities, thoroughfares and freeways/tollways. This includes identification & definition of transportation-related infrastructure needed to support economic development and enhance quality of life that can be funded through bond programs and interagency partnerships. Extensive collaboration with other City departments and outside agencies is a significant part of this service.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$870,498 8.4                            | \$891,898 5.6                              | \$1,577,891 10.0                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$870,498 8.4                            | \$891,898 5.6                              | \$1,577,891 10.0                          |

| <i>Performance Measures</i>                                                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per Thoroughfare Plan amendment                                   | N/A                      | N/A                        | \$3,500.00                |
| Percent of Thoroughfare Plan amendments incorporating complete street elements | 95%                      | 91.6%                      | 95%                       |
| Average number of months to complete a Thoroughfare Plan Study                 | 4.5                      | 4                          | 4.5                       |
| Percent of work plan completed                                                 | 90%                      | 88.5%                      | 90%                       |

**FY 14-15 Performance Measure Status:**

Combined/Separated Service



**Service Target FY 2015-16:**

Advance Council multi-modal mobility priorities including the D2 alignment, complete streets manual adoption and bike lane implementation.

**Major Budget Items:**

The Mobility division will be comprised of two sections -- Thoroughfare Planning & Interagency Projects and Complete Streets & Bike Planning. This service funds the FTEs needed to provide the planning, technical analysis and information necessary to achieve the City's vision of a sustainable and livable city. FY 2015-16 includes the transfer of one Senior Engineer (Bicycle) and funding for bike lane striping (\$0.5m) from Public Works.

## Department: Planning and Urban Design

### Neighborhood Vitality

Key Focus Area 2: Economic Vibrancy

- 2.28** **Description:** Neighborhood Vitality is reorganized to facilitate a shift in the City's approach to service delivery towards a neighborhood-based, collective impact model. This service positions the City to focus neighborhood revitalization in targeted areas and to effectively collaborate and leverage resources with other public and private agencies to enhance collective impact. This service will focus initially on the Mayor's GrowSouth target areas and will expand to other Council priority areas.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,187,280 12.0                         | \$1,223,396 15.9                           | \$1,189,997 11.1                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$1,968,107 5.0                          | \$332,272 2.0                              | \$0 0.0                                   |
| <b>Total</b>                         | \$3,155,387 17.0                         | \$1,555,668 17.9                           | \$1,189,997 11.1                          |

| <i>Performance Measures</i>                                                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per neighborhood outreach event                                 | N/A                      | N/A                        | \$600.00                  |
| Number of new Neighborhood Plus programs developed for Council consideration | N/A                      | N/A                        | 6                         |
| Number of Neighborhood Plus stakeholder meetings hosted or attended          | N/A                      | N/A                        | 30                        |
| Percent of work plan completed                                               | N/A                      | N/A                        | 90%                       |

**FY 14-15 Performance Measure Status:**

Combined/Separated Service



**Service Target FY 2015-16:** Coordinate implementation of Neighborhood Plus Plan.

**Major Budget Items:** This service will provide the staff necessary to facilitate the City's implementation coordination of the new Neighborhood Plus Plan. In FY 2015-16, six positions transferred to Planning and Design Studio and six new positions were added. FY 2014-15 additional resources includes \$1.7m of CDBG grant funding that will move to Housing in FY 2015-16.

## Department: Planning and Urban Design

### Planning and Design Studio

Key Focus Area 2: Economic Vibrancy

- 2.32 Description:** The Planning & Design Studio develops plans & policies to achieve neighborhood livability, economic vibrancy & resiliency & employs a multi-disciplinary, collaborative process to integrate projects and activities across departments & external partners. Through the practice of planning and urban design, the Studio works to leverage public investments with private initiatives to build a connected city, enhance the quality of life in neighborhoods for all citizens and increase the tax base.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$819,282 8.9                            | \$701,055 7.9                              | \$1,464,293 19.1                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$188,303 0.0                            | \$0 0.0                                    | \$293,405 0.0                             |
| <b>Total</b>                         | \$1,007,585 8.9                          | \$701,055 7.9                              | \$1,757,698 19.1                          |

| <i>Performance Measures</i>                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per direct design project            | N/A                      | N/A                        | \$5,500.00                |
| Percent of work plan completed                    | N/A                      | N/A                        | 90%                       |
| Projects submitted for City Council consideration | N/A                      | N/A                        | 4                         |
| Number of outreach events held                    | 36                       | 41                         | 36                        |

**FY 14-15 Performance Measure Status:**

Combined/Separated Service



**Service Target FY 2015-16:**

Complete Downtown 360 update & advance high speed rail initiative. Draft Urban Design policy & complete adoption of Neighborhood+ Plan & Complete Street policy into forwardDallas! Initiate/complete 7 GrowSouth/Neighborhood+ strategic plans.

**Major Budget Items:**

In FY 2015-16, Land Use division of Planning & Neighborhood Vitality is merged with the City DesignStudio to form the Planning & Design Studio. This division is comprised of three sections - Urban Design, Community Engagement and Strategic Planning & Policy. This service includes six positions transferred from Neighborhood Vitality and added four new positions. Additional resources includes reimbursements from TIF and Sustainable Development and Construction.





# Police

The Police Department, in serving the people of Dallas, strives to reduce crime and provide a safe city.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                        | KFA | GF                 | Other             | Total              | GF                 | Other             | Total              | GF                 | Other             | Total              |
|--------------------------------|-----|--------------------|-------------------|--------------------|--------------------|-------------------|--------------------|--------------------|-------------------|--------------------|
| Juvenile Case Managers         | PS  | 0                  | 462,813           | 462,813            | 0                  | 348,280           | 348,280            | 0                  | 489,854           | 489,854            |
| Police Academy                 | PS  | 16,324,749         | 250,000           | 16,574,749         | 17,495,674         | 250,000           | 17,745,674         | 20,039,222         | 250,000           | 20,289,222         |
| Police Administrative Support  | PS  | 29,725,003         | 302,809           | 30,027,812         | 29,981,211         | 302,809           | 30,284,020         | 28,615,193         | 325,051           | 28,940,244         |
| Police Community Outreach      | PS  | 1,733,463          | 0                 | 1,733,463          | 1,639,490          | 0                 | 1,639,490          | 1,756,560          | 0                 | 1,756,560          |
| Police Criminal Investigations | PS  | 57,853,146         | 1,703,361         | 59,556,507         | 59,775,765         | 1,943,829         | 61,719,594         | 58,792,237         | 1,800,671         | 60,592,908         |
| Police Field Patrol            | PS  | 249,102,580        | 51,994            | 249,154,574        | 247,565,917        | 51,994            | 247,617,911        | 257,328,755        | 46,122            | 257,374,877        |
| Police Intelligence            | PS  | 8,774,049          | 86,500            | 8,860,549          | 9,462,097          | 86,500            | 9,548,597          | 9,618,506          | 86,500            | 9,705,006          |
| Vice Related Crimes            | PS  | 4,066,417          | 165,350           | 4,231,767          | 3,630,744          | 224,667           | 3,855,411          | 3,749,708          | 211,375           | 3,961,083          |
| Narcotics Related Crimes       | PS  | 12,937,463         | 3,800,065         | 16,737,528         | 13,148,661         | 5,780,065         | 18,928,726         | 13,315,063         | 5,880,065         | 19,195,128         |
| Police Operation Support       | PS  | 24,780,808         | 10,295,000        | 35,075,808         | 22,368,309         | 10,354,443        | 32,722,752         | 23,949,087         | 9,419,000         | 33,368,087         |
| Recruiting and Personnel       | PS  | 8,111,405          | 200,000           | 8,311,405          | 8,012,414          | 200,000           | 8,212,414          | 8,182,592          | 200,000           | 8,382,592          |
| Special Operations             | PS  | 27,128,761         | 8,736,443         | 35,865,204         | 27,417,152         | 9,162,881         | 36,580,033         | 26,535,382         | 10,366,545        | 36,901,927         |
| <b>Total</b>                   |     | <b>440,537,844</b> | <b>26,054,335</b> | <b>466,592,179</b> | <b>440,497,434</b> | <b>28,705,468</b> | <b>469,202,902</b> | <b>451,882,305</b> | <b>29,075,183</b> | <b>480,957,488</b> |





## Department: Police

### Juvenile Case Managers/First Offender Program

Key Focus Area 1: Public Safety

- 1.15 Description:** The Juvenile Case Managers Program (JCM) combats the high rate of truancy that exists in the City of Dallas and significantly contributes to the number of incidences of juvenile crime, juvenile violence, and juvenile gang activity occurring during school hours. The First Offender Program (FOP) reduces the recidivism rate among juveniles by providing counseling and educational programs to juvenile offenders before their first conviction.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 7.0                          | \$0 5.0                            | \$0 7.0                           |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$462,813 0.0                    | \$348,280 0.0                      | \$489,854 0.0                     |
| <b>Total</b>                  | <b>\$462,813 7.0</b>             | <b>\$348,280 5.0</b>               | <b>\$489,854 7.0</b>              |

| Performance Measures                              | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per juvenile who successfully completes FOP  | \$936.00          | \$1,791.15          | \$2,204.34         |
| Number of juveniles who successfully complete FOP | 445               | 175                 | 200                |
| Percent juvenile recidivism rate                  | 10.1%             | 11%                 | 11%                |
| Referrals to outside agencies                     | 600               | 360                 | 360                |

**FY 14-15 Performance Measure Status:**  
Caution



Projections were directly impacted by the DISD zero tolerance policy change, based on the 83rd Legislative Session of the Texas Criminal Justice Coalition (2013).

**Service Target FY 2015-16:**

Provide a program to teach skills to modify an adolescent's inappropriate behavior, strengthen family relationships, and improve communication and decision making skills.

**Major Budget Items:**

This service is fully reimbursed by the Juvenile Case Manager Fund. FY 2014-15 Estimate include 2 vacancies.

## Department: Police

### Police Academy and In-service Training

Key Focus Area 1: Public Safety

- 1.20** **Description:** Police Academy and In-Service Training provides a complete 36 week basic training for new recruits and year round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications for all sworn members of the department. The unit also conducts the Citizen's Police Academy.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$16,324,749 203.2                       | \$17,495,674 215.1                         | \$20,039,222 251.3                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$250,000 0.0                            | \$250,000 0.0                              | \$250,000 0.0                             |
| <b>Total</b>                         | \$16,574,749 203.2                       | \$17,745,674 215.1                         | \$20,289,222 251.3                        |

| <i>Performance Measures</i>                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost to train a recruit                               | \$62,601.00              | \$62,601.00                | \$65,804.00               |
| Hours of in-service training per officer              | 14                       | 30                         | 31                        |
| Number of recruits starting the Police Academy        | 165                      | 188                        | 200                       |
| Percent of recruits passing TCOLE test on 1st attempt | 97%                      | 93%                        | 94%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Hire and train 200 recruits for attrition

**Major Budget Items:**

In FY 2013-14, hired 23 officers short of hiring goal; the FY 2014-15 estimate reflects an increase in hiring to meet FY 2014-15 sworn strength goal. The FY 2015-16 budget includes hiring 200 officers for attrition & adding 21 civilian positions to redeploy 21 officers to field service assignments. FY 2015-16 budget includes Step Pay & 4% across-the-board full year funding according to the Meet and Confer Agreement. Additional Resources includes El Centro funding for training.

## Department: Police

### Police Administrative Support

Key Focus Area 1: Public Safety

- 1.21** **Description:** Police Administrative Support provides clothing & equipment for over 4,000 employees; management of Police Headquarters including power, janitorial, security & parking garage costs; management & tracking of general fund budget, grant budgets, red light camera contract costs and payments to the State of Texas; filing of criminal cases and distribution of court notices & subpoenas; and includes all departmental programming costs for computer aided dispatch, networks, & information systems.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$29,725,003 108.3                       | \$29,981,211 105.5                         | \$28,615,193 108.7                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$302,809 0.0                            | \$302,809 0.0                              | \$325,051 0.0                             |
| <b>Total</b>                         | \$30,027,812 108.3                       | \$30,284,020 105.5                         | \$28,940,244 108.7                        |

| <i>Performance Measures</i>                      | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per report processed by Records Unit        | \$5.82                   | \$6.64                     | \$6.87                    |
| Percent of media requests answered by deadline   | 98%                      | 98%                        | 98%                       |
| Percent of cases filed with the DA within 2 days | 100%                     | 100%                       | 100%                      |
| Number of Open Records requests processed        | 15,000                   | 21,037                     | 21,000                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** File 100% of cases with the District Attorney's Office within 2 days of submission by the Investigative Unit.

**Major Budget Items:** FY 2014-15 estimate includes uniform overtime and Equipment and Building Services costs for security expenses. FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources include Storm Drainage Management reimbursement.

## Department: Police

### Police Community Outreach

Key Focus Area 1: Public Safety

- 1.22 Description:** Police Community Outreach serves as a liaison between the police department, its employees and the community by establishing and maintaining a positive relationship. Community Outreach provides safety and educational programs such as 10-70-20, Chief on the Beat, and Coffee with Cops. The unit also consists of Crisis Intervention, which provides advocacy services to citizens experiencing neglect or mental illness.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$1,733,463 21.1                         | \$1,639,490 19.8                           | \$1,756,560 21.2                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$1,733,463 21.1                         | \$1,639,490 19.8                           | \$1,756,560 21.2                          |

| <i>Performance Measures</i>                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per client assessed by Crisis Assistance           | \$753.98                 | \$752.79                   | \$855.37                  |
| Number of outreaches by Crisis Intervention per FTE     | 224                      | 263                        | 265                       |
| Percent of clients with stabilization plans / placement | 56%                      | 63%                        | 65%                       |
| Number of clients assessed by Crisis Assistance         | 900                      | 791                        | 815                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Continue to assist clients assessed by Crisis Assistance case workers.

***Major Budget Items:***

FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13.

## Department: Police

### Police Criminal Investigations

Key Focus Area 1: Public Safety

- 1.23** **Description:** Police Criminal Investigations provides investigation for all crimes related to the following: homicide; assault; sexual assault; robbery; kidnapping; property and financial theft; domestic violence; offenses involving juveniles; and gang activity.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$57,853,146 495.4                       | \$59,775,765 498.0                         | \$58,792,237 488.5                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$1,703,361 13.5                         | \$1,943,829 14.5                           | \$1,800,671 15.5                          |
| <b>Total</b>                         | \$59,556,507 508.9                       | \$61,719,594 512.5                         | \$60,592,908 504.0                        |

| <i>Performance Measures</i>              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per homicide investigation          | \$25,425.00              | \$23,436.04                | \$23,547.95               |
| Homicide clearance rate                  | 65%                      | 60%                        | 60%                       |
| Family violence offense clearance rate   | 89%                      | 80%                        | 80%                       |
| Number of burglary offenses investigated | 11,498                   | 10,951                     | 11,170                    |

**FY 14-15 Performance Measure Status:**  
Caution



Historically, family violence offense clearance rate is 80%

**Service Target FY 2015-16:**

Meet or exceed annual clearance rate of 80% for child abuse offenses.

**Major Budget Items:**

FY 2014-15 estimate includes \$1.9M in overtime and new grant award for property intelligence. FY 2015-16 budget includes a reduction in the awarded amount for Commercial Auto Theft grant. FY 2015-16 Budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources include Sexual Assault Training, Victim Services, Commercial Auto Theft and Internet Crimes Against Children grants.

## Department: Police

### Police Field Patrol

Key Focus Area 1: Public Safety

- 1.24 Description:** Police Field Patrol is the primary responder for police service calls for the 1.2 million+ citizens of Dallas. The Patrol watches are the primary responders for citizen calls for service. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the police department.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$249,102,580 2,362.6                    | \$247,565,917 2,373.0                      | \$257,328,755 2,369.2                     |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$51,994 1.0                             | \$51,994 1.0                               | \$46,122 1.0                              |
| <b>Total</b>                         | \$249,154,574 2,363.6                    | \$247,617,911 2,374.0                      | \$257,374,877 2,370.2                     |

| <i>Performance Measures</i>          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per Priority I call             | \$124.00                 | \$136.25                   | \$142.44                  |
| Number of Priority I calls answered  | 28,500                   | 30,280                     | 30,000                    |
| Percent reduction in Part I offenses | 5%                       | 3%                         | 2%                        |
| Number of arrests - Field Patrol     | 44,000                   | 39,747                     | 37,000                    |

**FY 14-15 Performance Measure Status:**  
Not on Track



We are on track for the 12th consecutive year of crime reduction.

**Service Target FY 2015-16:** Reduce overall crime by 2%

**Major Budget Items:** FY 2014-15 estimate includes a fuel savings, deferred costs for PAL program lease, and overtime FTEs for call response. FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources includes SAFE CDBG Grant.

## Department: Police

### Police Intelligence

Key Focus Area 1: Public Safety

- 1.25** **Description:** Police Intelligence is responsible for providing the Police Department, City Hall, outside agencies and the citizens of Dallas with accurate and timely information to keep them informed on matters of general crime activity, organized crime, business fraud, terrorism and public disturbances.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$8,774,049 79.1                         | \$9,462,097 82.2                           | \$9,618,506 80.8                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$86,500 0.0                             | \$86,500 0.0                               | \$86,500 0.0                              |
| <i>Total</i>                         | \$8,860,549 79.1                         | \$9,548,597 82.2                           | \$9,705,006 80.8                          |

| <i>Performance Measures</i>                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per protest assignment                             | \$2,215.00               | \$2,093.38                 | \$1,925.10                |
| Number of protest assignments per Intelligence officer  | 50                       | 77                         | 65                        |
| Number of criminal bulletins developed by Fusion Center | 380                      | 292                        | 325                       |

**FY 14-15 Performance Measure Status:**  
Caution



More protests than expected due to national incidents

**Service Target FY 2015-16:**

Conduct over 500 investigations, protective assignments and protest assignments.

**Major Budget Items:**

FY 2014-15 estimate includes additional overtime. FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources include a reimbursement from the Criminal Intelligence Task Force.

**Department: Police****Police Investigation of Vice Related Crimes**

Key Focus Area 1: Public Safety

- 1.26** **Description:** Police Investigation of Vice Related Crimes involving prostitution, gambling, and obscenity offenses. Vice related offenses can often be associated with theft, robbery, sexual assault and murder; therefore, combating vice related crimes is an essential part of police operations.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$4,066,417 31.9                         | \$3,630,744 32.5                           | \$3,749,708 31.8                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$165,350 0.0                            | \$224,667 0.0                              | \$211,375 0.0                             |
| <i>Total</i>                         | \$4,231,767 31.9                         | \$3,855,411 32.5                           | \$3,961,083 31.8                          |

| <i>Performance Measures</i>                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per arrest                                    | \$2,821.00               | \$2,596.24                 | \$2,645.39                |
| Number of arrests - Vice                           | 1,500                    | 1,485                      | 1,500                     |
| Number of complaints worked per detective          | 24                       | 24                         | 24                        |
| Number of license enforcement operations conducted | 48                       | 49                         | 48                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Conduct 165 Prostitution Enforcement Operations.

**Major Budget Items:** FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources include Multi-Disciplinary Anti-Trafficking Grant, Tobacco Compliance Grant and Vice Taskforce.



## Department: Police

### Police Investigations of Narcotics Related Crimes

Key Focus Area 1: Public Safety

**1.27** *Description:* Police Investigations of Narcotics Related Crimes involving the illegal selling, buying and possession of dangerous drugs or narcotics.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$12,937,463 121.9                       | \$13,148,661 116.5                         | \$13,315,063 120.1                        |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$3,800,065 0.0                          | \$5,780,065 0.0                            | \$5,880,065 0.0                           |
| <i>Total</i>                         | \$16,737,528 121.9                       | \$18,928,726 116.5                         | \$19,195,128 120.1                        |

| <i>Performance Measures</i>                                               | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per arrest                                                           | \$18,597.00              | \$24,061.94                | \$21,348.58               |
| Percent of search warrants resulting in narcotics/guns seized and arrests | 90%                      | 99%                        | 95%                       |
| Number of operations conducted per detective                              | 12.5                     | 11.46                      | 12.5                      |
| Total arrests by Narcotics Division                                       | 900                      | 787                        | 900                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Conduct over 700 Narcotic operations and investigations.

***Major Budget Items:***

FY 2014-15 estimate includes increased payment to SWIFs for DNA Evidence in Court and \$1.2M in overtime from confiscated funds. FY 2015-16 budget includes maintaining SWIF payments. FY 2015-16 budget includes Step Pay and 4% across-the board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources includes Confiscated Funds, Southwest Boarder Anti-Money Laundering Grant and Various Task Forces.

## Department: Police

### Police Operational Support

Key Focus Area 1: Public Safety

- 1.29** *Description:* Police Operational Support manages the operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, confirmation of adult arrests through detention services, investigation and storage of property used for evidence and returning recovered property to the lawful owner.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$24,780,808 435.2                       | \$22,368,309 439.9                         | \$23,949,087 430.6                        |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$10,295,000 0.0                         | \$10,354,443 0.0                           | \$9,419,000 0.0                           |
| <i>Total</i>                         | \$35,075,808 435.2                       | \$32,722,752 439.9                         | \$33,368,087 430.6                        |

| <i>Performance Measures</i>                     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per prisoner processed                     | \$87.00                  | \$100.75                   | \$103.60                  |
| Percent of environmental audits in compliance   | 90%                      | 100%                       | 100%                      |
| Percent of 911 calls answered within 10 seconds | 90%                      | 94%                        | 90%                       |
| Number of prisoners processed                   | 40,000                   | 34,500                     | 35,000                    |

***FY 14-15 Performance Measure Status:***  
*Caution*



*Number of arrests are down; however, crime rate still shows a decrease*

***Service Target FY 2015-16:*** Answer 90% of 911 calls within 10 seconds.

***Major Budget Items:*** FY 2014-15 estimate and FY 2015-16 budget includes a reduction of 12 sworn positions from Auto Pound that were redeployed to field services. FY 2015-16 Budget includes an increase of (9) positions in 911 and \$876k decrease in 911 reimbursement. FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement. Additional Resources include 911 Reimbursement, NIBIN Program Grant, and AFIS Technology Program Grant.

## Department: Police

### Police Recruiting and Personnel Service

Key Focus Area 1: Public Safety

- 1.30** **Description:** Police Recruiting and Personnel Services are responsible for recruiting and completing background investigations for all police and civilian applicants for employment with the police department.

| Source of Funds:              | FY 2014-15 Budget |      | FY 2014-15 Estimate |      | FY 2015-16 Adopted |      |
|-------------------------------|-------------------|------|---------------------|------|--------------------|------|
|                               | Dollars           | FTE  | Dollars             | FTE  | Dollars            | FTE  |
| General Fund                  | \$8,111,405       | 69.3 | \$8,012,414         | 68.3 | \$8,182,592        | 71.0 |
| Enterprise/Internal Svc/Other | \$0               | 0.0  | \$0                 | 0.0  | \$0                | 0.0  |
| Additional Resources          | \$200,000         | 0.0  | \$200,000           | 0.0  | \$200,000          | 0.0  |
| Total                         | \$8,311,405       | 69.3 | \$8,212,414         | 68.3 | \$8,382,592        | 71.0 |

| Performance Measures                                            | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-----------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per recruit hired                                          | \$37,779.00       | \$31,964.42         | \$36,974.60        |
| Percent of recruits remaining with the department after 2 years | 80%               | 94%                 | 94%                |
| Percent of applicants hired                                     | 13%               | 14%                 | 13%                |
| Number of hours worked by Reserve officers                      | 14,904            | 16,690              | 15,000             |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Recruit and hire 200 officers. Continue analysis of civilianization opportunities

**Major Budget Items:**

FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources includes LEOSE funds for training.

## Department: Police

### Police Special Operations

Key Focus Area 1: Public Safety

- 1.31** **Description:** Police Special Operations provides support for patrol activities by responding to emergency calls using special weapons and tactics, assisting patrol calls from an aerial perspective, enforcing vehicle and traffic laws, providing security at Love Field Airport and a visible presence at events.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$27,128,761 305.0                       | \$27,417,152 290.6                         | \$26,535,382 302.5                        |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$8,736,443 0.0                          | \$9,162,881 0.0                            | \$10,366,545 0.0                          |
| <i>Total</i>                         | \$35,865,204 305.0                       | \$36,580,033 290.6                         | \$36,901,927 302.5                        |

| <i>Performance Measures</i>                                                 | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per Helicopter call response                                           | \$698.00                 | \$798.61                   | \$825.75                  |
| Percent of Canine resulting in arrests, seizure or evidence recovery        | 23%                      | 24%                        | 25%                       |
| Percent of time Love Field officers respond to check point within 5 minutes | 99%                      | 100%                       | 99%                       |
| Number of vehicle accidents worked by Accident Investigators                | 6,100                    | 5,712                      | 6,100                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Helicopter Units will provide support with average response time within four minutes

**Major Budget Items:**

FY 2014-15 estimate includes additional overtime. FY 2015-16 budget includes an increase of Love Field reimbursement for overtime. FY 2015-16 budget includes Step Pay and 4% across-the-board full year funding according to the Meet and Confer Agreement approved by Council on 12/11/13. Additional Resources include Traffic Grant, Love Field, Bomb Squad, and Task Force reimbursements.



# Public Works

To preserve, improve and construct Dallas' infrastructure and facilities to provide effective, safe, and efficient protection of property, movement of people and goods, and access to city facilities for citizens of Dallas.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                              | KFA  | GF               | Other            | Total             | GF               | Other            | Total             | GF               | Other            | Total             |
|------------------------------------------------------|------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|-------------------|
| Adjudication Office                                  | PS   | 467,679          | 0                | 467,679           | 500,316          | 0                | 500,316           | 487,184          | 0                | 487,184           |
| Capital and Implementation Program                   | EV   | 1,765,413        | 4,617,240        | 6,382,653         | 1,815,522        | 4,617,240        | 6,432,762         | 1,378,832        | 5,164,604        | 6,543,436         |
| Capital Facilities                                   | EV   | 1,579,272        | 1,038,130        | 2,617,402         | 1,663,548        | 1,108,130        | 2,771,678         | 1,207,142        | 1,089,826        | 2,296,968         |
| Interagency and Transportation Administration        | EV   | 1,499,543        | 590,469          | 2,090,012         | 1,463,541        | 513,469          | 1,977,010         | 1,270,306        | 704,867          | 1,975,173         |
| Pavement Management                                  | EV   | 265,900          | 0                | 265,900           | 258,037          | 0                | 258,037           | 284,537          | 0                | 284,537           |
| Street Cut and Right-of-Way Management (Cut Control) | EV   | 318,760          | 374,790          | 693,550           | 244,821          | 374,790          | 619,611           | 246,435          | 455,553          | 701,988           |
| Air Quality Compliance                               | CHE  | 258,640          | 525,117          | 783,757           | 166,146          | 525,117          | 691,263           | 214,504          | 525,117          | 739,621           |
| Ambient Air Monitoring                               | CHE  | 206,201          | 741,278          | 947,479           | 213,447          | 741,278          | 954,725           | 269,344          | 741,278          | 1,010,622         |
| Underground Storage Tank Replacement and Inspection  | CHE  | 397,431          | 0                | 397,431           | 362,275          | 0                | 362,275           | 385,642          | 0                | 385,642           |
| Land Surveying Services                              | EGOV | 102,316          | 670,135          | 772,451           | 88,569           | 670,135          | 758,704           | 166,927          | 623,819          | 790,746           |
| <b>Total</b>                                         |      | <b>6,861,155</b> | <b>8,557,159</b> | <b>15,418,314</b> | <b>6,776,222</b> | <b>8,550,159</b> | <b>15,326,381</b> | <b>5,910,853</b> | <b>9,305,064</b> | <b>15,215,917</b> |



## Department: Public Works

### Adjudication Office

Key Focus Area 1: Public Safety

- 1.1** **Description:** Provides an effective and efficient administrative appeal process for citizens to contest parking, red light and school bus stop-arm citations. The administrative appeal or hearing process is a civil (not a criminal) proceeding managed by the Public Works Department.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$467,679 6.4                            | \$500,316 6.3                              | \$487,184 6.4                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$467,679 6.4                            | \$500,316 6.3                              | \$487,184 6.4                             |

| <i>Performance Measures</i>                                                                               | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of contested parking, safelight and stop-arm hearings                                              | 16,500                   | 15,500                     | 15,500                    |
| Budget expense per case heard                                                                             | \$27.00                  | \$32.00                    | \$31.00                   |
| Number of hearings (for parking, red-light and school bus stop-arm tickets) conducted per hearing officer | 3,300                    | 3,800                      | 3,875                     |
| Average number of days to close out mail hearings and continued hearings                                  | 33                       | 28                         | 32                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

To provide a forum for citizens to contest parking, school bus, and red light citations that reduces the workload to the municipal courts such that no more than 2% of cases are appealed.

**Major Budget Items:**

None

## Department: Public Works

### Capital and Implementation Program

Key Focus Area 2: Economic Vibrancy

- 2.5 Description:** Create and maintain the fundamental transportation infrastructure systems required for economic growth by planning, designing, and constructing barrier-free pedestrian ramps, sidewalks, alleys, streets, trails, and bridges included in the Capital Bond Programs.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$1,765,413        | 79.3        | \$1,815,522         | 63.7        | \$1,378,832        | 78.3        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$4,617,240        | 0.0         | \$4,617,240         | 0.0         | \$5,164,604        | 0.0         |
| <b>Total</b>                  | <b>\$6,382,653</b> | <b>79.3</b> | <b>\$6,432,762</b>  | <b>63.7</b> | <b>\$6,543,436</b> | <b>78.3</b> |

| Performance Measures                                                                               | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Service Quality - Percent of projects awarded within 90 days of the planned date                   | 90%               | 89%                 | 90%                |
| Total amount of awards for design and construction of Street Improvements and Resurfacing Projects | \$90,635,908.00   | \$88,500,000.00     | \$85,700,000.00    |
| Average number of projects under construction                                                      | 120               | 118                 | 124                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Award 120 of the scheduled design and construction contracts.

**Major Budget Items:** Reimbursements were increased due to labor distribution calculated for project management time of capital projects including flood control project reimbursements, and Dallas Water Utilities. This service also includes a \$57k decrease for vacancy rate adjustment.



## Department: Public Works

### Capital Facilities

Key Focus Area 2: Economic Vibrancy

- 2.7** **Description:** Provides project management for over \$600m in capital facility projects supporting economic growth, business attraction, retention, and quality of life in the City of Dallas. Projects include the design and construction of City facilities and major maintenance projects from over 800 City-owned buildings.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$1,579,272        | 20.2        | \$1,663,548         | 19.2        | \$1,207,142        | 20.2        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$1,038,130        | 0.0         | \$1,108,130         | 0.0         | \$1,089,826        | 0.0         |
| <b>Total</b>                  | <b>\$2,617,402</b> | <b>20.2</b> | <b>\$2,771,678</b>  | <b>19.2</b> | <b>\$2,296,968</b> | <b>20.2</b> |

| Performance Measures                                                                           | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percentage of project management cost to total annual (design and construction) project awards | 3.86%             | 3.86%               | 4.38%              |
| Number of new LEED certified buildings                                                         | 3                 | 4                   | 3                  |
| Service Quality - Percent of projects awarded within 90 days of the planned date               | 90%               | 90%                 | 90%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Award 90% of the projects in the annual work plan within 90 days of the established schedule.

**Major Budget Items:** Reimbursements were increased due to labor distribution calculated for project management time of capital projects and Aviation. In FY 2015-16, elevator repair transferred to Equipment and Building Services.

## Department: Public Works

### Interagency and Transportation Administration

Key Focus Area 2: Economic Vibrancy

- 2.26 Description:** Provides technical analysis for transportation projects related to bike/pedestrian infrastructure, transit, freeways/tollways, bridges, intersection improvements, and thoroughfares. It also plans, designs, and constructs the fundamental transportation systems required for supporting economic growth, improving air quality, and enhancing safety. Much of this work is accomplished through collaboration and funding partnerships with TxDOT, NTTA, NCTCOG, Dallas County, DART, and neighboring cities.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,499,543 15.1                         | \$1,463,541 11.5                           | \$1,270,306 13.7                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$590,469 0.0                            | \$513,469 0.0                              | \$704,867 0.0                             |
| <b>Total</b>                         | \$2,090,012 15.1                         | \$1,977,010 11.5                           | \$1,975,173 13.7                          |

| <i>Performance Measures</i>                                      | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Total funds leveraged from other agencies                        | N/A                      | \$27,000,000.00            | \$10,000,000.00           |
| Dollars leveraged from other agencies for each City dollar spent | N/A                      | 2.8                        | 2                         |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain City's interests in coordinating Major Corridor projects with TxDOT, NTTA, DART, and Dallas County.

**Major Budget Items:**

In FY 2015-16, \$348k added for sidewalks near DART stations and the Safe Routes program. Additionally, \$500k for bike lanes and 1 FTE were transferred to Planning and Urban Design. Reimbursements were increased due to labor distribution calculated for project management time for Capital Improvement projects.

## Department: Public Works

### Pavement Management

Key Focus Area 2: Economic Vibrancy

- 2.31** *Description:* Collects data and assesses the condition of streets and alleys throughout Dallas. Analyzes data to identify current and projected pavement conditions, in support of both street maintenance programs and capital improvement programs.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$265,900 3.2                            | \$258,037 2.5                              | \$284,537 3.2                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$265,900 3.2                            | \$258,037 2.5                              | \$284,537 3.2                             |

| <i>Performance Measures</i>                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Budgeted operational cost per lane-miles assessed       | \$30.00                  | \$60.00                    | \$38.00                   |
| Percentage of total street lane miles assessed per year | 65%                      | 37%                        | 55%                       |
| Vehicle miles traveled per lane mile of data collected  | 2.8                      | 2.7                        | 2.8                       |
| Lane mile of streets assessed                           | 9,000                    | 4,300                      | 7,500                     |

***FY 14-15 Performance Measure Status:***  *Data collection van required major maintenance which caused it to be inactive for four months.*  
*Not on Track*

***Service Target FY 2015-16:*** Demonstrate 7,500 lane-miles of accurately updated street data to the City Pavement Condition Inventory.

***Major Budget Items:*** In FY 2015-16, a new data collection van will be purchased to assess street conditions.

## Department: Public Works

### Street Cut and Right-of-Way Management (Cut Control)

Key Focus Area 2: Economic Vibrancy

- 2.41 Description:** Monitors and enforces activities within the public infrastructure by permitting and inspecting construction, repair and modifications for water, sewer, storm drainage, paving, electric, gas, phone, cable TV, and communication facilities. Sidewalks and drive approach construction within the public Right-of-Way are also our responsibility. This service is vital to maintaining the street infrastructure necessary to support Economic Vibrancy, Public Safety and Quality of Life.

| Source of Funds:              | FY 2014-15 Budget |             | FY 2014-15 Estimate |            | FY 2015-16 Adopted |             |
|-------------------------------|-------------------|-------------|---------------------|------------|--------------------|-------------|
|                               | Dollars           | FTE         | Dollars             | FTE        | Dollars            | FTE         |
| General Fund                  | \$318,760         | 10.7        | \$244,821           | 8.1        | \$246,435          | 10.7        |
| Enterprise/Internal Svc/Other | \$0               | 0.0         | \$0                 | 0.0        | \$0                | 0.0         |
| Additional Resources          | \$374,790         | 0.0         | \$374,790           | 0.0        | \$455,553          | 0.0         |
| <b>Total</b>                  | <b>\$693,550</b>  | <b>10.7</b> | <b>\$619,611</b>    | <b>8.1</b> | <b>\$701,988</b>   | <b>10.7</b> |

| Performance Measures                                               | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|--------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Net cost per Street Cut and Excavation Permits                     | \$35.65           | \$36.12             | \$36.97            |
| Percent of written violations resolved prior to becoming citations | 95%               | 95%                 | 95%                |
| Number of Street Cut and Excavation Permits issued                 | 16,490            | 16,480              | 16,500             |
| Number of written violations issued                                | 40                | 39                  | 36                 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue to work with service providers to protect the City infrastructure and minimize violations.

**Major Budget Items:** Reimbursements were increased due to labor distribution calculated for project management time of Dallas Water Utility projects.

## Department: Public Works

### Air Quality Compliance

Key Focus Area 3: Clean, Healthy Environment

**3.1** *Description:* Provides regulatory investigations and inspections of industries and businesses with the potential to emit air pollutants, including citizen complaints.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$258,640 9.7                            | \$166,146 7.9                              | \$214,504 8.7                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$525,117 0.0                            | \$525,117 0.0                              | \$525,117 0.0                             |
| <i>Total</i>                         | \$783,757 9.7                            | \$691,263 7.9                              | \$739,621 8.7                             |

| <i>Performance Measures</i>                                      | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of complaints worked within 2 working days after receipt | 98%                      | 90%                        | 95%                       |
| Percent of complaints resolved after initial investigation       | 95%                      | 92%                        | 93%                       |
| Number of regulated source investigations                        | 795                      | 795                        | 800                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Maintain the percentage of facilities that are in compliance with the air regulations, through annual investigations, at or above 92%.

***Major Budget Items:*** Eliminate Used Car Lot Inspections, including an Environmental Specialist, and associated fees.

## Department: Public Works

### Ambient Air Monitoring

Key Focus Area 3: Clean, Healthy Environment

- 3.2 Description:** Provides four air monitoring networks across Dallas that measure air contaminants designated by the U.S. Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ) and the Department of Homeland Security (DHS) to have the potential to be injurious to or to adversely affect human health and the environment. Measured air quality is compared to National Standards with the ultimate goal of attaining and maintaining clean air.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$206,201 11.4                           | \$213,447 11.1                             | \$269,344 11.4                            |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$741,278 0.0                            | \$741,278 0.0                              | \$741,278 0.0                             |
| <b>Total</b>                         | \$947,479 11.4                           | \$954,725 11.1                             | \$1,010,622 11.4                          |

| <i>Performance Measures</i>           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------|--------------------------|----------------------------|---------------------------|
| BioWatch air sample collected per FTE | 650                      | 650                        | 660                       |
| Cost per ambient air sample collected | \$1.28                   | \$1.28                     | \$1.26                    |
| Percent of valid sample collected     | 96.55%                   | 97%                        | 97.1%                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain the percentage of valid samples collected above the minimum standard of 85.0% as stipulated by TCEQ in contract agreement

**Major Budget Items:** None

## Department: Public Works

### Underground Storage Tank Replacement and Inspection

Key Focus Area 3: Clean, Healthy Environment

**3.23** *Description:* Provides management of Underground Storage Tank (UST) Program at City-owned facilities. Public Works manages the replacement of city-wide existing USTs at City facilities to provide a reliable, safe, and effective year 2 of the tank compliance management program.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$397,431 1.4                            | \$362,275 1.1                              | \$385,642 1.4                             |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$397,431 1.4                            | \$362,275 1.1                              | \$385,642 1.4                             |

| <i>Performance Measures</i>                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per tank replacement design                        | N/A                      | \$36,460.00                | \$41,500.00               |
| Number of underground storage tanks designed annually   | 2                        | 7                          | 4                         |
| Number of underground storage tanks replaced annually   | 2                        | 2                          | 3                         |
| Percent of underground storage tank costs within budget | 100%                     | 100%                       | 100%                      |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Manage the replacement of 3 underground storage tanks, the cost of which is included in the Capital Budget.

***Major Budget Items:*** None

## Department: Public Works

### Land Surveying Services

Key Focus Area 5: E-Gov

- 5.43** **Description:** Provides land surveying services, project management and review of consultant proposals and submittals for land surveying for all City departments. Review of consultant proposals and work products provides quality control and assures compliance with City of Dallas ordinances, and State of Texas Surveying Act and Rules.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$102,316 10.6                           | \$88,569 9.4                               | \$166,927 10.6                            |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$670,135 0.0                            | \$670,135 0.0                              | \$623,819 0.0                             |
| <b>Total</b>                         | \$772,451 10.6                           | \$758,704 9.4                              | \$790,746 10.6                            |

| <i>Performance Measures</i>                                                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Net cost per research request                                                | \$108.49                 | \$97.15                    | \$97.68                   |
| Percentage of survey requests completed by survey division by requested date | 90%                      | 90%                        | 90%                       |
| Number of completed research requests                                        | 6,600                    | 8,000                      | 8,400                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Provide Land Surveying services, consultant submittal reviews, research and surveys within required time for 90% of requests received.

**Major Budget Items:** None





# Street Services

To ensure safety of streets and mobility within the City of Dallas, enhancing economic vibrancy and quality of life.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                  | KFA | GF         | Other     | Total      | GF         | Other     | Total      | GF         | Other     | Total      |
|------------------------------------------|-----|------------|-----------|------------|------------|-----------|------------|------------|-----------|------------|
| ROW Maintenance and Inspections          | EV  | 10,210,981 | 954,000   | 11,164,981 | 9,893,367  | 956,552   | 10,849,919 | 10,616,900 | 954,000   | 11,570,900 |
| Service Maintenance Areas                | EV  | 11,440,438 | 3,933,443 | 15,373,881 | 11,024,216 | 3,424,818 | 14,449,034 | 11,219,120 | 3,425,443 | 14,644,563 |
| Street Lighting                          | EV  | 17,922,510 | 0         | 17,922,510 | 17,922,525 | 0         | 17,922,525 | 17,525,192 | 0         | 17,525,192 |
| Street Repair Division - Asphalt         | EV  | 13,945,915 | 0         | 13,945,915 | 13,136,990 | 0         | 13,136,990 | 13,212,569 | 0         | 13,212,569 |
| Street Repair Division - Concrete        | EV  | 18,690,231 | 1,467,063 | 20,157,294 | 19,246,968 | 1,975,063 | 21,222,031 | 25,422,066 | 1,975,063 | 27,397,129 |
| Traffic Operations Maintenance           | EV  | 7,122,719  | 872,149   | 7,994,868  | 7,421,768  | 896,441   | 8,318,209  | 7,153,824  | 837,449   | 7,991,273  |
| Traffic Safety and Congestion Management | EV  | 5,103,797  | 360,190   | 5,463,987  | 5,727,561  | 189,865   | 5,917,426  | 3,906,708  | 195,029   | 4,101,737  |
| <b>Total</b>                             |     | 84,436,591 | 7,586,845 | 92,023,436 | 84,373,395 | 7,442,739 | 91,816,134 | 89,056,379 | 7,386,984 | 96,443,363 |



## Department: Street Services

### Rights-of-Way Maintenance Contracts and Inspections Group

Key Focus Area 2: Economic Vibrancy

- 2.38** **Description:** The Rights-of-Way (ROW) Maintenance Contracts and Inspection Group administers contracted services including major thoroughfare sweeping, median/ROW mowing, TxDOT ROW mowing, slurry and micro surfacing, and oversees the MOWmentum Program. This service provides inspections for departmental program work and outside contractors to ensure quality control. Internal inspections are conducted on concrete repair, asphalt repair, pothole repair, storm sewer inlet repair, guardrail repair, etc.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$10,210,981 24.0                        | \$9,893,367 25.2                           | \$10,616,900 24.0                         |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$954,000 0.0                            | \$956,552 0.0                              | \$954,000 0.0                             |
| <b>Total</b>                         | \$11,164,981 24.0                        | \$10,849,919 25.2                          | \$11,570,900 24.0                         |

| <i>Performance Measures</i>                                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percentage of internal inspection pass rate                             | 97%                      | 98.9%                      | 99%                       |
| Street sweeping initial inspection pass rate                            | 99%                      | 95%                        | 95%                       |
| Median maintenance initial inspection pass rate                         | 99%                      | 99%                        | 95%                       |
| Total number of lane miles of street preventative maintenance completed | 335                      | 335                        | 335                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue to increase internal inspection pass rate.

**Major Budget Items:** Reimbursement from Storm Drainage Management in the amount of \$954k for storm water related activities, and \$275k for specialty landscaping to coincide with on-going bond program projects.

## Department: Street Services

### Service Maintenance Areas

Key Focus Area 2: Economic Vibrancy

- 2.39 Description:** The Department of Street Services has four Service Maintenance Areas (SMAs) that serve as the primary intake for approximately 35,000 customer service requests annually. SMAs provide daily maintenance and repair activities associated with streets, alleys, and rights-of-way, as well as street sweeping in the Central Business District (CBD).

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$11,440,438 220.5                       | \$11,024,216 210.1                         | \$11,219,120 214.7                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$3,933,443 0.0                          | \$3,424,818 0.0                            | \$3,425,443 0.0                           |
| <b>Total</b>                         | \$15,373,881 220.5                       | \$14,449,034 210.1                         | \$14,644,563 214.7                        |

| <i>Performance Measures</i>                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per square yard of asphalt level-ups  | \$16.00                  | \$16.05                    | \$16.00                   |
| Average cost per pothole repaired                  | \$15.00                  | \$17.65                    | \$15.00                   |
| Number of square yards of asphalt repair level-ups | 74,000                   | 77,400                     | 74,000                    |
| Number of potholes repaired                        | 30,000                   | 40,500                     | 30,000                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase the percentage of service requests that are closed within service level agreement.

**Major Budget Items:** Additional resources include reimbursement of \$3.4m from Storm Drainage Management.

## Department: Street Services – Street Lighting

### Street Lighting

Key Focus Area 2: Economic Vibrancy

**2.42** *Description:* Street Lighting provides funding for electricity and maintenance of approximately 89,506 street lights on City streets and freeways

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$17,922,510 1.0                         | \$17,922,525 1.0                           | \$17,525,192 4.0                          |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$17,922,510 1.0                         | \$17,922,525 1.0                           | \$17,525,192 4.0                          |

| <i>Performance Measures</i>                                                                | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost to operate one of City's street lights (includes electricity and maintenance) | \$185.00                 | \$173.00                   | \$176.00                  |
| Percent of service requests meeting service level agreement                                | 99%                      | 99.5%                      | 99%                       |
| Percent of surveyed thoroughfare street lights working                                     | 97%                      | 95.7%                      | 96%                       |
| Number of thoroughfare street lights surveyed monthly for outages                          | 7,800                    | 6,950                      | 7,000                     |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Maintain the number of thoroughfare street lights surveyed monthly for outages.

***Major Budget Items:***

Redirected contract funds as an efficiency measure by adding 3.0 FTEs to provide oversight for contracts at Klyde Warren Park, undertake upgrade projects, and conduct repairs to approximately 4,000 specialty pedestrian lighting locations. Electricity reductions included in FY 2015-16.

## Department: Street Services

### Street Repair Division - Asphalt

Key Focus Area 2: Economic Vibrancy

- 2.43 Description:** Street Repair Division-Asphalt maintains an inventory of approximately 6,200 lane miles of asphalt streets and 1,200 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Street Rehabilitation and Street Restoration Programs.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$13,945,915 112.8                       | \$13,136,990 103.6                         | \$13,212,569 107.6                        |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$13,945,915 112.8                       | \$13,136,990 103.6                         | \$13,212,569 107.6                        |

| <i>Performance Measures</i>                                 | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of service requests meeting service level agreement | 92%                      | 75%                        | 90%                       |
| Number of lane miles of asphalt street restoration          | 12                       | 12                         | 56                        |
| Number of lane miles of asphalt street rehabilitation       | 30                       | 30                         | 30                        |
| Number of lane miles full depth asphalt street repair       | 60                       | 60                         | 60                        |

**FY 14-15 Performance Measure Status:**  
Caution



The caution is due to extreme winter and record rainfalls during April and May 2015.

**Service Target FY 2015-16:** Increase the percentage of service requests completed within the service level agreement.

**Major Budget Items:** In FY 2015-16, Street Repair Division - Asphalt/Concrete to receive \$16.7m of dedicated capital funds to allow for an enhanced level of street and alley maintenance citywide. Reduction of 5.2 FTEs due to vacancy rate adjustment.

## Department: Street Services

### Street Repair Division - Concrete

Key Focus Area 2: Economic Vibrancy

- 2.44 Description:** Street Repair Division-Concrete maintains an inventory of approximately 5,500 lane miles of concrete streets and 1,200 miles of paved alleys. Services include major maintenance repairs on streets and alleys generated by customer service requests and by planned program work such as the Partial Reconstruction Program.

| Source of Funds:              | FY 2014-15 Budget   |              | FY 2014-15 Estimate |              | FY 2015-16 Adopted  |              |
|-------------------------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|
|                               | Dollars             | FTE          | Dollars             | FTE          | Dollars             | FTE          |
| General Fund                  | \$18,690,231        | 143.5        | \$19,246,968        | 136.2        | \$25,422,066        | 143.5        |
| Enterprise/Internal Svc/Other | \$0                 | 0.0          | \$0                 | 0.0          | \$0                 | 0.0          |
| Additional Resources          | \$1,467,063         | 0.0          | \$1,975,063         | 0.0          | \$1,975,063         | 0.0          |
| <b>Total</b>                  | <b>\$20,157,294</b> | <b>143.5</b> | <b>\$21,222,031</b> | <b>136.2</b> | <b>\$27,397,129</b> | <b>143.5</b> |

| Performance Measures                                             | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per square yard of permanent concrete street repair | \$75.25           | \$76.75             | \$78.00            |
| Percent of service requests meeting service level agreement      | 92%               | 80%                 | 92%                |
| Number of lane miles of partial reconstruction                   | 115               | 115                 | 163                |
| Number of linear feet of curb and gutter repaired                | 79,000            | 74,110              | 79,000             |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase the percentage of service requests completed within the service level agreement.

**Major Budget Items:** In FY 2015-16, Street Repair Division - Asphalt/Concrete to receive \$16.7m of dedicated capital funds to allow for an enhanced level of street and alley maintenance citywide. Reallocated \$508k in Storm Drainage Management reimbursements from Service Maintenance Area Division.

## Department: Street Services

### Traffic Operations Maintenance

Key Focus Area 2: Economic Vibrancy

- 2.47** **Description:** Traffic Operations Maintenance is responsible for the installation and maintenance of traffic signals, traffic control signs, and pavement markings to allow for the safe and efficient flow of traffic.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$7,122,719 65.7                 | \$7,421,768 54.4                   | \$7,153,824 68.7                  |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Additional Resources          | \$872,149 0.0                    | \$896,441 0.0                      | \$837,449 0.0                     |
| <b>Total</b>                  | <b>\$7,994,868 65.7</b>          | <b>\$8,318,209 54.4</b>            | <b>\$7,991,273 68.7</b>           |

| Performance Measures                                                    | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost to perform traffic signal repairs                          | \$0.00            | \$0.00              | \$191.00           |
| Percent of streets with visible striping                                | 65%               | 59%                 | 58%                |
| Average response time in minutes for emergency traffic sign calls       | 27                | 26                  | 27                 |
| Average response time in minutes for emergency signal malfunction calls | 57                | 56                  | 57                 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain average response time for emergency signal malfunction calls.

**Major Budget Items:** Redirected contract funds as an efficiency measure by adding 3 FTEs to stripe crosswalks.



## Department: Street Services

### Traffic Safety and Congestion Management

Key Focus Area 2: Economic Vibrancy

- 2.48** **Description:** Traffic Safety and Congestion Management oversees the design, construction and operation of traffic control devices citywide. It ensures safety and mobility through the design and installation of traffic signals, traffic control signs and pavement markings based on approved standards. Engineers conduct field studies and implement measures to prevent accidents, reduce congestion and improve way-finding.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$5,103,797        | 31.8        | \$5,727,561         | 29.1        | \$3,906,708        | 32.7        |
| Enterprise/Internal Svc/Other | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Additional Resources          | \$360,190          | 0.0         | \$189,865           | 0.0         | \$195,029          | 0.0         |
| <b>Total</b>                  | <b>\$5,463,987</b> | <b>31.8</b> | <b>\$5,917,426</b>  | <b>29.1</b> | <b>\$4,101,737</b> | <b>32.7</b> |

| Performance Measures                                                                     | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average cost per traffic study                                                           | \$205.00          | \$322.00            | \$210.00           |
| Percent of traffic engineering service requests completed within service level agreement | 90%               | 95%                 | 95%                |
| Percent of traffic signals with working communications to central computer               | 96%               | 95.7%               | 96%                |
| Total traffic studies completed                                                          | 4,700             | 4,750               | 4,750              |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain percent of traffic signals with working communication to central computer.

**Major Budget Items:**

Reduction of \$1.475m for one-time project costs for Advanced Traffic Management System project (\$1.3m) and for Highway Safety Improvement Program projects (\$175k). Provides \$675k to leverage \$6.2m in funds to design and build 19 traffic signals and the construction match for 8 of those signals. Additional City match (\$399k) required in future fiscal years.





# Sustainable Development & Construction

Guide development of the City and increase its tax base in a responsible and sustainable manner by assisting customers with their development-related requests while ensuring conformance of proposed plans with current ordinances and codes.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                    | KFA | GF        | Other     | Total     | GF        | Other     | Total     | GF        | Other     | Total     |
|----------------------------|-----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Authorized Hearings        | EV  | 309,648   | 0         | 309,648   | 337,919   | 0         | 337,919   | 381,936   | 0         | 381,936   |
| Historic Preservation      | EV  | 703,044   | 78,202    | 781,246   | 614,939   | 78,202    | 693,141   | 681,832   | 74,033    | 755,865   |
| Real Estate and Relocation | EV  | 427,007   | 1,729,486 | 2,156,493 | 426,845   | 1,634,418 | 2,061,263 | 373,974   | 1,975,366 | 2,349,340 |
| <b>Total</b>               |     | 1,439,699 | 1,807,688 | 3,247,387 | 1,379,703 | 1,712,620 | 3,092,323 | 1,437,742 | 2,049,399 | 3,487,141 |



## Department: Sustainable Development and Construction

### Authorized Hearings

Key Focus Area 2: Economic Vibrancy

- 2.2** **Description:** This service provides support to the City Council, Council Committees, and City Plan Commission (CPC) on City-initiated zoning hearings and code amendments.

| Source of Funds:                     | FY 2014-15 Budget |     | FY 2014-15 Estimate |     | FY 2015-16 Adopted |     |
|--------------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
|                                      | Dollars           | FTE | Dollars             | FTE | Dollars            | FTE |
| <b>General Fund</b>                  | \$309,648         | 4.1 | \$337,919           | 3.1 | \$381,936          | 4.1 |
| <b>Enterprise/Internal Svc/Other</b> | \$0               | 0.0 | \$0                 | 0.0 | \$0                | 0.0 |
| <b>Additional Resources</b>          | \$0               | 0.0 | \$0                 | 0.0 | \$0                | 0.0 |
| <b>Total</b>                         | \$309,648         | 4.1 | \$337,919           | 3.1 | \$381,936          | 4.1 |

| Performance Measures                                         | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|--------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per authorized hearing and code amendment               | N/A               | \$48,274.14         | \$27,296.00        |
| Number of Authorized Hearings greater than 50 acres annually | 2                 | 1                   | 2                  |
| Authorized hearings processed per planner annually           | 2                 | 1                   | 2                  |
| Number of Development Code amendments processed annually     | 6                 | 5                   | 6                  |

**FY 14-15 Performance Measure Status:**  
Not on Track



Additional public input was necessary for Oak Cliff Gateway; lost 2 staff members (to be replaced by end of FY14-15); remaining staff members processed code amendments requested by City Council.

**Service Target FY 2015-16:** Initiate work on eight City Council or City Plan Commission (CPC) initiated rezoning cases and six code amendments.

**Major Budget Items:** None

## Department: Sustainable Development and Construction

### Historic Preservation

Key Focus Area 2: Economic Vibrancy

- 2.23** **Description:** Historic Preservation maintains and preserves Dallas' historic heritage and distinctive character by supporting preservation and conservation efforts of neighborhoods and establishing and managing historic and conservation districts.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$703,044 7.1                            | \$614,939 6.3                              | \$681,832 7.9                             |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$78,202 0.0                             | \$78,202 0.0                               | \$74,033 0.0                              |
| <b>Total</b>                         | \$781,246 7.1                            | \$693,141 6.3                              | \$755,865 7.9                             |

| <i>Performance Measures</i>                                                          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per CD work review                                                              | N/A                      | \$191.80                   | \$232.68                  |
| Number of work reviews approved annually                                             | 580                      | 710                        | 710                       |
| Number of Certificates of Appropriateness processed to Landmark per planner annually | 60                       | 60                         | 60                        |
| Number of Certificates of Eligibility processed annually                             | 20                       | 13                         | 20                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Timely review of all work review forms (2 weeks) and routine certificate of appropriateness (2 weeks).

**Major Budget Items:** Transfer out one (1) position, (GIS Analyst III) to GIS Mapping for Private Development function. Addition of two (2) positions (Chief Planner & Planner).

## Department: Sustainable Development and Construction

### Real Estate and Relocation

Key Focus Area 2: Economic Vibrancy

- 2.35 Description:** Real Estate and Relocation provides three main services: (1) acquires easements and property for public use for Dallas Water Utilities, Public Works, Park and Recreation and other City departments; (2) provides necessary relocation benefits to qualified persons and businesses displaced as a result of public acquisitions; and (3) assists property owners and developers in obtaining abandonments, licenses and leases, plus sells surplus and tax foreclosed properties.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$427,007 26.4                           | \$426,845 24.9                             | \$373,974 28.5                            |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$1,729,486 0.0                          | \$1,634,418 0.0                            | \$1,975,366 0.0                           |
| <b>Total</b>                         | \$2,156,493 26.4                         | \$2,061,263 24.9                           | \$2,349,340 28.5                          |

| <i>Performance Measures</i>                                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per abandonment                                           | N/A                      | \$9,500.00                 | \$8,300.00                |
| Days to complete public real estate transactions               | 65                       | 55                         | 51                        |
| Public real estate transactions per FTE                        | 32                       | 28                         | 26                        |
| Number of public, private and relocation property transactions | 960                      | 1,150                      | 1,200                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain service level and internal customer satisfaction for acquisitions, relocations and assisting with private development-related activities.

**Major Budget Items:** The projected number of real estate transactions will increase for FY 2015-16 to reflect an increase in tax foreclosure transactions. Additional resources include reimbursements for property acquisition and relocation services rendered to City departments. Revenue is generated through property sales, and fees for applications, abandonments, licenses and leases. Addition of two (2) FTEs (Manager III & Coordinator II).







# Trinity Watershed Management

Building and Innovating the City's drainage system to Give stewardship of the Trinity River system.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                           | KFA          | GF        | Other   | Total     | GF        | Other   | Total     | GF        | Other | Total     |
|-----------------------------------|--------------|-----------|---------|-----------|-----------|---------|-----------|-----------|-------|-----------|
| Trinity River Corridor Operations | EV           | 1,200,771 | 584,457 | 1,785,228 | 1,149,062 | 584,457 | 1,733,519 | 1,526,320 | 0     | 1,526,320 |
|                                   | <b>Total</b> | 1,200,771 | 584,457 | 1,785,228 | 1,149,062 | 584,457 | 1,733,519 | 1,526,320 | 0     | 1,526,320 |



## Department: Trinity Watershed Management

### Trinity River Corridor Operations

Key Focus Area 2: Economic Vibrancy

- 2.49** **Description:** This service provides coordination and development of capital projects in and along the Trinity River Corridor ("The Trinity") as part of the implementation of the Balanced Vision Plan. Provides operations, maintenance, and event management in a concerted effort to attract residents, businesses, and visitors to The Trinity once amenities are open to the public.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$1,200,771 17.6                         | \$1,149,062 11.8                           | \$1,526,320 16.5                          |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Additional Resources</b>          | \$584,457 0.0                            | \$584,457 0.0                              | \$0 0.0                                   |
| <b>Total</b>                         | \$1,785,228 17.6                         | \$1,733,519 11.8                           | \$1,526,320 16.5                          |

| <i>Performance Measures</i>                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per programmed hour                       | \$130.00                 | \$120.76                   | \$130.00                  |
| Number of visitors annually                    | 52,500                   | 210,000                    | 200,000                   |
| Number of public and volunteer events annually | 25                       | 36                         | 35                        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Continue to provide coordination and development of destination areas in and along the Trinity River Corridor in accordance with the Trinity River Corridor Balanced Vision Plan.

**Major Budget Items:**

This service transferred out one FTE in FY 2015-16.





# Aviation

It is the mission of the Department of Aviation to create an innovative Airport experience by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community and contributing a positive economic impact.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                               | KFA | EF         | Other | Total      | EF         | Other | Total      | EF         | Other | Total      |
|---------------------------------------|-----|------------|-------|------------|------------|-------|------------|------------|-------|------------|
| Capital Construction and Debt Service | EV  | 33,287,818 | 0     | 33,287,818 | 33,882,495 | 0     | 33,882,495 | 27,321,892 | 0     | 27,321,892 |
| Dallas Love Field                     | EV  | 53,490,590 | 0     | 53,490,590 | 53,305,399 | 0     | 53,305,399 | 61,495,791 | 0     | 61,495,791 |
| Dallas Executive Airport & Vertiport  | EV  | 4,166,376  | 0     | 4,166,376  | 3,572,662  | 0     | 3,572,662  | 5,058,284  | 0     | 5,058,284  |
| <b>Total</b>                          |     | 90,944,784 | 0     | 90,944,784 | 90,760,556 | 0     | 90,760,556 | 93,875,967 | 0     | 93,875,967 |



## Department: Aviation

### Capital Construction and Debt Service

Key Focus Area 2: Economic Vibrancy

- 2.6** **Description:** This services provides for the principal and interest payments towards revenue supported bond indebtedness for the Love Field Modernization Program (LFMP) Terminal construction debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements to the Capital Construction Fund for Aviation capital-intensive project expenses.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$33,287,818 0.0                         | \$33,882,495 0.0                           | \$27,321,892 0.0                          |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$33,287,818 0.0                         | \$33,882,495 0.0                           | \$27,321,892 0.0                          |

| <i>Performance Measures</i>           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------|--------------------------|----------------------------|---------------------------|
| Capital project revenue transfer      | \$13,597,427.00          | \$18,597,427.00            | \$12,333,923.00           |
| Debt service cost per passenger       | \$0.97                   | \$0.97                     | \$0.89                    |
| Capital project revenue per passenger | \$1.28                   | \$1.40                     | \$0.67                    |
| Debt service payments                 | \$12,843,977.00          | \$12,843,977.00            | \$12,820,000.00           |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain Facilities and Infrastructure to provide continued opportunity for air transportation growth of 50% in General Aviation over the next 8 years.

**Major Budget Items:** Decrease in FY 2015-16 primarily due to reduction in transfer to Aviation Capital Improvement Program.

## Department: Aviation

### Dallas Love Field

Key Focus Area 2: Economic Vibrancy

- 2.12** **Description:** The City of Dallas owns and operates Dallas Love Field, a commercial service airport. The airfield is located seven miles northwest of the downtown central business district and is managed by the City's Department of Aviation.

| Source of Funds:              | FY 2014-15 Budget   |              | FY 2014-15 Estimate |              | FY 2015-16 Adopted  |              |
|-------------------------------|---------------------|--------------|---------------------|--------------|---------------------|--------------|
|                               | Dollars             | FTE          | Dollars             | FTE          | Dollars             | FTE          |
| General Fund                  | \$0                 | 0.0          | \$0                 | 0.0          | \$0                 | 0.0          |
| Enterprise/Internal Svc/Other | \$53,490,590        | 221.6        | \$53,305,399        | 200.9        | \$61,495,791        | 226.0        |
| Additional Resources          | \$0                 | 0.0          | \$0                 | 0.0          | \$0                 | 0.0          |
| <b>Total</b>                  | <b>\$53,490,590</b> | <b>221.6</b> | <b>\$53,305,399</b> | <b>200.9</b> | <b>\$61,495,791</b> | <b>226.0</b> |

| Performance Measures                         | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------|-------------------|---------------------|--------------------|
| Operation and Maintenance cost per passenger | \$5.17            | \$4.13              | \$4.35             |
| Public Safety cost per passenger             | \$1.21            | \$0.97              | \$0.99             |
| Total cost per passenger                     | \$7.77            | \$6.59              | \$5.99             |
| Number of enplaned passengers                | 5,300,000         | 6,619,111           | 7,196,319          |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain Facilities and Infrastructure to provide continued opportunity for air transportation growth of 50% in General Aviation over the next 8 years.

**Major Budget Items:** FY 2015-16 includes full year funding of positions and 6 new FTEs (Coordinator I, Coordinator II, 2 Customer Svc. Rep., 2 Environmental Specialist III), \$2.5m Off-Site Parking Lease, DPD FY16 budget increase of \$1.8m (includes \$1.1m in Salaries), \$1.2m increase - Private Security, \$1m Perimeter Fence and Pavement Maintenance Program, \$706k Network Services, \$400k New ACS/CCTV System. In FY 2015-16, transfers 2 existing FTEs to Dallas Executive Airport.



## Department: Aviation

### General Aviation Facilities - Dallas Executive Airport & Vertiport

Key Focus Area 2: Economic Vibrancy

- 2.21 Description:** The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport, providing outstanding infrastructure for the City and Region's General Aviation Community. Dallas Executive Airport is located on a 1,040-acre site in southwest Dallas, conveniently located 6.5 miles southwest of the central business district. The Vertiport is located atop the south end of the Kay Bailey Hutchison Convention Center Dallas.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |            | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE        | Dollars            | FTE         |
| General Fund                  | \$0                | 0.0         | \$0                 | 0.0        | \$0                | 0.0         |
| Enterprise/Internal Svc/Other | \$4,166,376        | 17.3        | \$3,572,662         | 9.0        | \$5,058,284        | 19.0        |
| Additional Resources          | \$0                | 0.0         | \$0                 | 0.0        | \$0                | 0.0         |
| <b>Total</b>                  | <b>\$4,166,376</b> | <b>17.3</b> | <b>\$3,572,662</b>  | <b>9.0</b> | <b>\$5,058,284</b> | <b>19.0</b> |

| Performance Measures                                | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-----------------------------------------------------|-------------------|---------------------|--------------------|
| Fuel Flowage (in Gallons)                           | 500,000           | 600,000             | 385,000            |
| Number of public outreach events                    | 18                | 21                  | 21                 |
| Operation and Maintenance cost per flight operation | \$102.00          | \$79.41             | \$94.60            |
| Number of tenant employees                          | 125               | 125                 | 125                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain Facilities and Infrastructure to provide continued opportunity for air transportation growth of 50% in General Aviation over the next 8 years.

**Major Budget Items:**

FY 2015-16 increases include full year funding for all positions, \$371k in service increases for building maintenance, contracted mowing and hangar maintenance, and \$253k for capital equipment. FY 2014-15 FTE estimate below budget due to vacancies with work being completed by current Dallas Love Field employees. 2 FTEs from Dallas Love Field transferred into Dallas Executive Airport for FY 2015-16.





# Convention and Event Services

To serve as an economic engine for the city of Dallas, through efficient management, marketing and promotion of the Kay Bailey Hutchison Convention Center Dallas and the Office of Special Events, while providing a quality customer experience.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                | KFA | EF         | Other | Total      | EF         | Other | Total      | EF         | Other | Total      |
|----------------------------------------|-----|------------|-------|------------|------------|-------|------------|------------|-------|------------|
| Convention Center Debt Service Payment | EV  | 20,868,820 | 0     | 20,868,820 | 20,868,820 | 0     | 20,868,820 | 21,583,800 | 0     | 21,583,800 |
| Dallas Convention Center               | EV  | 59,911,933 | 0     | 55,211,933 | 59,949,780 | 0     | 59,949,780 | 60,009,042 | 0     | 60,009,607 |
| Office of Special Events               | EV  | 493,297    | 0     | 493,297    | 438,596    | 0     | 438,596    | 492,686    | 0     | 492,121    |
| Union Station                          | EV  | 771,000    | 0     | 771,000    | 771,000    | 0     | 771,000    | 853,364    | 0     | 853,364    |
| <b>Total</b>                           |     | 82,045,050 | 0     | 77,345,050 | 82,028,196 | 0     | 82,028,196 | 82,938,892 | 0     | 82,938,892 |



## Department: Convention and Event Services

### Convention Center Debt Service Payment

Key Focus Area 2: Economic Vibrancy

- 2.9** **Description:** Provides for the payment of the principal and interest on approximately 2.8 million square feet of facilities on the Convention Center's outstanding revenue refunding and improvement bonds.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget</i> |            | <i>FY 2014-15 Estimate</i> |            | <i>FY 2015-16 Adopted</i> |            |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
|                                      | <i>Dollars</i>           | <i>FTE</i> | <i>Dollars</i>             | <i>FTE</i> | <i>Dollars</i>            | <i>FTE</i> |
| <i>General Fund</i>                  | \$0                      | 0.0        | \$0                        | 0.0        | \$0                       | 0.0        |
| <i>Enterprise/Internal Svc/Other</i> | \$20,868,820             | 0.0        | \$20,868,820               | 0.0        | \$21,583,800              | 0.0        |
| <i>Additional Resources</i>          | \$0                      | 0.0        | \$0                        | 0.0        | \$0                       | 0.0        |
| <i>Total</i>                         | \$20,868,820             | 0.0        | \$20,868,820               | 0.0        | \$21,583,800              | 0.0        |

| <i>Performance Measures</i>          | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------|--------------------------|----------------------------|---------------------------|
| Average indebtedness per square foot | \$199.28                 | \$199.28                   | \$191.88                  |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain sufficient fund reserves to pay debt principal and interest twice.

**Major Budget Items:** None

## Department: Convention and Event Services

### Dallas Convention Center

Key Focus Area 2: Economic Vibrancy

- 2.10 Description:** The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the region's most powerful economic engines. KBHCCD effectively generates dollars that reduce the burden to local taxpayers, create region-wide jobs and economic benefits, and serves as an important community gathering place. KBHCCD provides approximately one million square feet of exhibit hall space for conventions, trade and consumer shows.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$59,911,933 114.0               | \$59,949,780 109.0                 | \$60,009,042 110.5                |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$59,911,933 114.0</b>        | <b>\$59,949,780 109.0</b>          | <b>\$60,009,042 110.5</b>         |

| Performance Measures                                                                   | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| KBHCCD revenue generated per employee                                                  | \$152,738.00      | \$195,384.00        | \$175,604.00       |
| Percent of survey respondents who rated their overall experience "Excellent" or "Good" | 80%               | 78%                 | 80%                |
| Return on City investment (funding) with Economic Impact                               | \$10.64           | \$11.68             | \$12.70            |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Develop and implement an attendee survey and feedback program to provide better customer service and more accurately track customer satisfaction.

**Major Budget Items:**

FY 2014-15 includes a \$7.25m and FY 2015-16 includes a \$4m transfer to the Capital Construction Fund. FY 2015-16 assumes a reduction in the HOT allocation to the Dallas Convention & Visitors Bureau (DCVB), for promotion and advertising services, from 32.6% to 30%, and includes a 2.6% HOT allocation for the promotion of cultural arts, pending City Council consideration of a renegotiated DCVB contract. FY 2015-16 also includes a \$697,600 rental payment from the ancillary hotel development.

## Department: Convention and Event Services

### Office of Special Events

Key Focus Area 2: Economic Vibrancy

- 2.29** **Description:** The Office of Special Events facilitates the promotion of economic development in the City of Dallas by facilitating the development and growth of both new and existing outdoor special events and activities, banner permits and commercial filming activity.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$493,297 7.0                            | \$438,596 9.1                              | \$492,686 6.7                             |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$493,297 7.0                            | \$438,596 9.1                              | \$492,686 6.7                             |

| <i>Performance Measures</i>                                                                                       | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Overall experience related to applying for a special event permit rated excellent or good from customers surveyed | 80%                      | 92%                        | 90%                       |
| Ratio of revenue to expense                                                                                       | 18.45%                   | 20.82%                     | 20.12%                    |
| Average cost per permit                                                                                           | \$657.73                 | \$548.25                   | \$578.97                  |
| Number of permits issued by the Office of Special Events annually                                                 | 750                      | 800                        | 850                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Review policies and make recommendations to ease and align the permitting process for special events with City Code and current practices.

**Major Budget Items:** None

## Department: Convention and Event Services

### Union Station

Key Focus Area 2: Economic Vibrancy

- 2.50** **Description:** Union Station, a City of Dallas owned facility located at 401 S. Houston Street, serves as a hub for major transportation providers. The City leases space to the Dallas Area Rapid Transit for the light rail system and AMTRAK. Convention and Event Services is charged with the responsibility of overseeing the operations of Union Station.

| Source of Funds:              | FY 2014-15 Budget |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars           | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Enterprise/Internal Svc/Other | \$771,000         | 0.0        | \$771,000           | 0.0        | \$853,364          | 0.0        |
| Additional Resources          | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| <b>Total</b>                  | <b>\$771,000</b>  | <b>0.0</b> | <b>\$771,000</b>    | <b>0.0</b> | <b>\$853,364</b>   | <b>0.0</b> |

| Performance Measures                           | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------|-------------------|---------------------|--------------------|
| Ratio of Revenue to Expense                    | 2.8%              | 2.8%                | 2.53%              |
| Operation and maintenance cost per square foot | \$4.79            | \$4.79              | \$5.30             |
| Total Revenue                                  | \$21,616.00       | \$21,616.00         | \$21,616.00        |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain operation and maintenance cost of \$5.30 per square foot.

**Major Budget Items:** The FY 2015-16 proposed budget includes an increase in costs for contract security services.





# Office of Cultural Affairs - Municipal Radio

To establish a cultural system that ensures all Dallas citizens and visitors have an opportunity to experience the finest in arts and culture.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service             | KFA          | EF        | Other | Total     | EF        | Other | Total     | EF        | Other | Total     |
|---------------------|--------------|-----------|-------|-----------|-----------|-------|-----------|-----------|-------|-----------|
| WRR Municipal Radio | CARE         | 2,061,761 | 0     | 2,061,761 | 1,978,938 | 0     | 1,978,938 | 2,054,549 | 0     | 2,054,549 |
|                     | <b>Total</b> | 2,061,761 | 0     | 2,061,761 | 1,978,938 | 0     | 1,978,938 | 2,054,549 | 0     | 2,054,549 |



## Department: Office of Cultural Affairs – Municipal Radio

### WRR Municipal Radio Classical Music

Key Focus Area 4: Culture, Arts, Recreation and Education

- 4.13 Description:** Manages radio station WRR 101.1 FM that provides 24-hour broadcasts that include classical music and other select musical and talk programming, promotes cultural arts events, broadcasts City Council meetings, and serves as the City's Homeland Security station. The station uses a commercial radio model as licensed by the Federal Communications Commission (FCC) selling commercial air-time and sponsorships to generate revenue to fund operational costs.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$2,061,761 17.3                         | \$1,978,938 15.0                           | \$2,054,549 15.5                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,061,761 17.3                         | \$1,978,938 15.0                           | \$2,054,549 15.5                          |

| <i>Performance Measures</i>                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------|--------------------------|----------------------------|---------------------------|
| Revenues in excess of expenses               | \$63,667.80              | \$2,000.00                 | \$15,451.00               |
| Number of WRR community and marketing events | 38                       | 42                         | 100                       |
| Website visitors at www.wrr101.com annually  | 315,000                  | 320,000                    | 345,000                   |

**FY 14-15 Performance Measure Status:**  
Caution



Revenues from advertising sales lower than originally projected – offset by reductions in expenditures

**Service Target FY 2015-16:**

Maintain current service level, providing programming for listeners throughout the Metroplex.

**Major Budget Items:**

Reduction to expenditure budget due to market revenue trends industrywide. Approximately \$64,000 in net revenue was budgeted in FY 2014-15 based on strong first and second quarter sales forecasts; however, that trend was not able to be sustained in the second half of the year. In response, funding for Nielsen analytics has been budgeted for in order to better identify listening audience for potential advertisers. FTE count reduced due to efficiencies realized in sales and production.





# Sanitation Services

To benefit our community and environment while garnering benefit from our waste resources by providing excellent customer services that promote waste reduction, resource recovery, and support to the City of Dallas sustainability efforts.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                  | KFA | GF         | Other | Total      | GF         | Other | Total      | EF         | Other | Total      |
|------------------------------------------|-----|------------|-------|------------|------------|-------|------------|------------|-------|------------|
| Animal Remains Collection                | CHE | 548,798    | 0     | 548,798    | 490,612    | 0     | 490,612    | 624,251    | 0     | 624,251    |
| Brush/Bulk Waste Removal Services        | CHE | 13,114,952 | 0     | 13,114,952 | 13,673,426 | 0     | 13,673,426 | 14,902,248 | 0     | 14,902,248 |
| City Facility Services                   | CHE | 711,266    | 0     | 711,266    | 717,799    | 0     | 717,799    | 760,209    | 0     | 760,209    |
| Landfill Services                        | CHE | 16,933,737 | 0     | 16,933,737 | 16,474,548 | 0     | 16,474,548 | 21,263,747 | 0     | 21,263,747 |
| Recycling Collection and Waste Diversion | CHE | 11,097,002 | 0     | 11,097,002 | 10,706,022 | 0     | 10,706,022 | 11,013,531 | 0     | 11,013,531 |
| Residential Refuse Collection            | CHE | 33,588,595 | 0     | 33,588,595 | 33,931,443 | 0     | 33,931,443 | 37,916,161 | 0     | 37,916,161 |
| <b>Total</b>                             |     | 75,994,350 | 0     | 75,994,350 | 75,993,850 | 0     | 75,993,850 | 86,480,147 | 0     | 86,480,147 |



## Department: Sanitation Services

### Animal Remains Collection

Key Focus Area 3: Clean, Healthy Environment

- 3.3 Description:** Provides for the prompt and respectful recovery and disposal of approximately 27,000 animal remains annually from residences, rights-of-way, Dallas Animal Services, and veterinary clinics within Dallas city limits. Expenses are recovered through the residential sanitation fee and direct charges to veterinary clinics and customers (for animals 100 lbs or more).

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$548,798 9.5                    | \$490,612 8.0                      | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$0 0.0                          | \$0 0.0                            | \$624,251 9.5                     |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$548,798 9.5</b>             | <b>\$490,612 8.0</b>               | <b>\$624,251 9.5</b>              |

| Performance Measures                                                     | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|--------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per animal collected                                                | \$19.96           | \$17.46             | \$22.60            |
| Percent of service generated cases closed within service level agreement | 99.8%             | 99.9%               | 100%               |
| Number of animals collected annually                                     | 27,500            | 28,089              | 28,000             |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain a 100% of cases closed within the service level agreement (one day for residents and two days for veterinary clinics).

**Major Budget Items:** None

## Department: Sanitation Services

### Brush/Bulk Waste Removal Services

Key Focus Area 3: Clean, Healthy Environment

- 3.4** **Description:** Dallas households generate over 160,000 tons of brush/bulky waste each year. Sanitation service crews remove and dispose of waste on a monthly basis for approximately 240,000 households. This service is financially self-supporting through the monthly sanitation fee and cost-plus fees.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$13,114,952 136.4                       | \$13,673,426 143.6                         | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$14,902,248 136.4                        |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$13,114,952 136.4                       | \$13,673,426 143.6                         | \$14,902,248 136.4                        |

| <i>Performance Measures</i>                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of on time collection pickups          | 99.8%                    | 99.88%                     | 99.8%                     |
| Cost per customer served (annually)            | \$54.31                  | \$58.39                    | \$64.64                   |
| Cost of service per ton                        | \$87.43                  | \$78.52                    | \$90.29                   |
| Number of brush/bulk tons collected (annually) | 150,000                  | 174,138                    | 167,000                   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain response time for "missed service" at 2.6 days.

**Major Budget Items:** Sanitation Department will convert to an enterprise fund beginning in FY 2015-16. Cost increase includes personnel costs (merits, pension and benefits), fleet maintenance, 1% franchise fee and indirect cost.



## Department: Sanitation Services

### City Facility Services

Key Focus Area 3: Clean, Healthy Environment

- 3.5** **Description:** City Facility Services provides waste collection services for 196 facilities and 231 recycling collection locations which include City facilities and other neighborhood drop off sites.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$711,266 2.0                            | \$717,799 2.1                              | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$760,209 2.0                             |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$711,266 2.0                            | \$717,799 2.1                              | \$760,209 2.0                             |

| <i>Performance Measures</i>                                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per recycling ton                                       | \$86.78                  | \$83.68                    | \$84.28                   |
| Average number of tons collected per recycling drop off site | 14.96                    | 15.25                      | 15.15                     |
| Tons of recyclables collected annually                       | 3,457                    | 3,525                      | 3,500                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase city facility recycling tonnage by 1% for FY 2015-16.

**Major Budget Items:** None

## Department: Sanitation Services

### Landfill Services

Key Focus Area 3: Clean, Healthy Environment

- 3.16 Description:** The City's landfill is an essential asset in managing the vast waste stream generated by its customers. The facility accepts waste from residential and business customers and disposes of the waste in accordance with federal, state and local rules and regulations. The landfill utilizes innovation and cutting edge waste cell construction and landfill gas recovery technology to meet basic customer needs while creating positive revenue.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$16,933,737 159.0                       | \$16,474,548 143.5                         | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$21,263,747 159.0                        |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$16,933,737 159.0                       | \$16,474,548 143.5                         | \$21,263,747 159.0                        |

| <i>Performance Measures</i>                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------|--------------------------|----------------------------|---------------------------|
| Operational cost per ton annually            | \$12.07                  | \$10.09                    | \$12.40                   |
| Percent of landfill space used annually      | 1.33%                    | 1.46%                      | 1.33%                     |
| Revenue generated from commercial customers  | \$17,473,014.00          | \$21,532,986.00            | \$17,616,281.00           |
| Number of tons of waste received at landfill | 1,400,000                | 1,631,960                  | 1,400,000                 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase landfill gas production at McCommas Bluff Landfill by 5% for FY 2015-16.

**Major Budget Items:** The Sanitation Department will convert to an enterprise fund beginning in FY 2015-16. As an enterprise fund, Sanitation Services will pay indirect cost, as well as an annual land/facility lease payment to the General Fund.

## Department: Sanitation Services

### Recycling Collection and Waste Diversion

Key Focus Area 3: Clean, Healthy Environment

- 3.19** *Description:* Provides the city's weekly residential recycling collection services; the City's participation in Dallas County's Household Hazardous Waste Collection service; and waste diversion education and outreach programs. Revenue generated from the sale of recyclable materials helps defray the costs of the monthly sanitation fee.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$11,097,002 141.6                       | \$10,706,022 115.2                         | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$11,013,531 141.6                        |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$11,097,002 141.6                       | \$10,706,022 115.2                         | \$11,013,531 141.6                        |

| <i>Performance Measures</i>                         | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per customer served annually                   | \$61.65                  | \$57.68                    | \$59.78                   |
| Residential diversion rate (recycle/refuse+recycle) | 19.2%                    | 18.5%                      | 19.5%                     |
| Tons of recyclables collected annually              | 55,315                   | 55,523                     | 56,421                    |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Increase recycling tonnage by 2% in FY 2015-16.

***Major Budget Items:*** Sanitation Department will convert to an enterprise fund beginning in FY 2015-16. Cost increase includes personnel costs (merits, pension and benefits), fleet maintenance, 1% franchise fee and indirect cost. Some cost increases were partially offset by a reduction in debt service related to previous roll cart purchases.

## Department: Sanitation Services

### Residential Refuse Collection

Key Focus Area 3: Clean, Healthy Environment

- 3.20** **Description:** Dallas households generate approximately 233,000 tons of refuse each year. Sanitation Service crews remove and dispose of waste on a weekly basis for approximately 240,000 households. This service is financially self-supported through the monthly sanitation fee.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$33,588,595 412.9                       | \$33,931,443 381.9                         | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$0 0.0                                  | \$0 0.0                                    | \$37,916,161 412.9                        |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$33,588,595 412.9                       | \$33,931,443 381.9                         | \$37,916,161 412.9                        |

| <i>Performance Measures</i>           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per ton                          | \$144.16                 | \$138.74                   | \$160.49                  |
| Percent of on-time collection pickups | 99.8%                    | 99.71%                     | 99.8%                     |
| Cost per customer served (refuse)     | \$138.39                 | \$144.91                   | \$160.30                  |
| Tons of refuse collected              | 233,000                  | 244,573                    | 233,000                   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Maintain a response time for missed service to 1.5 days or less.

**Major Budget Items:**

Sanitation Department will convert to an enterprise fund beginning in FY 2015-16. Sanitation Services residential collection fee will increase by \$1.48 from \$21.31 to \$22.79 per month for FY 2015-16. Cost increase includes personnel costs, fleet maintenance, 1% franchise fee, indirect cost, and increased debt service cost to purchase \$2m in additional equipment to address equipment that has exceeded its useful life.



# Storm Drainage Management

Building and Innovating the City's drainage system to Give stewardship of the Trinity River system.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                              | KFA | EF         | Other  | Total      | EF         | Other | Total      | EF         | Other | Total      |
|--------------------------------------|-----|------------|--------|------------|------------|-------|------------|------------|-------|------------|
| Flood Control                        | EV  | 15,090,248 | 0      | 15,090,248 | 15,090,148 | 0     | 15,090,148 | 15,600,859 | 0     | 15,600,859 |
| Floodplain and Drainage Management   | EV  | 2,870,489  | 26,000 | 2,896,489  | 2,685,078  | 0     | 2,685,078  | 3,094,549  | 0     | 3,094,549  |
| Storm Drainage Management Fund       | CHE | 29,536,928 | 0      | 29,536,928 | 29,572,567 | 0     | 29,572,567 | 27,195,387 | 0     | 27,195,387 |
| Stormwater Regulations & Enforcement | CHE | 6,101,096  | 0      | 6,101,096  | 6,031,679  | 0     | 6,031,679  | 5,526,051  | 0     | 5,526,051  |
| <b>Total</b>                         |     | 53,598,761 | 26,000 | 53,624,761 | 53,379,472 | 0     | 53,379,472 | 51,416,846 | 0     | 51,416,846 |



## Department: Trinity Watershed Management – Storm Drainage Management

### Flood Control

Key Focus Area 2: Economic Vibrancy

- 2.19 Description:** Flood Protection, Storm Drainage System Maintenance, and Flooding Emergency Response are the primary services provided. These activities include maintenance and operation of: Dallas Floodway Levee System (pump stations, pressure sewers, levees, sumps, and flood walls), City-wide drainage structures and storm drainage pipes, City-owned creeks and channels, other storm drainage facilities (underground lift stations, City-owned detention basins, and dams), and Flooded Roadway Warning System.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$15,090,248 162.2                       | \$15,090,148 128.6                         | \$15,600,859 167.1                        |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$15,090,248 162.2                       | \$15,090,148 128.6                         | \$15,600,859 167.1                        |

| <i>Performance Measures</i>                                                                | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of preventative maintenance activities for Flooded Roadway Warning System           | 292                      | 290                        | 300                       |
| Percent uptime pump station                                                                | 91.25%                   | 96.54%                     | 94%                       |
| Cost per unit for electronic preventive maintenance for the Flooded Roadway Warning System | \$98.00                  | \$81.31                    | \$95.00                   |
| Cost per acre mowed                                                                        | \$28.00                  | \$38.07                    | \$32.40                   |

**FY 14-15 Performance Measure Status:**

Caution



Delayed mowing cycles due to wet weather and saturated ground conditions.

**Service Target FY 2015-16:**

Maintain the percentage of pump station uptime at 93% or greater.

**Major Budget Items:**

FY 2015-16 includes a transfer of four FTEs and transferring \$170,000 for wetland maintenance and methane monitoring from Stormwater Regulation & Enforcement to this service. There was an increase in the contract for mowing and additional areas were added.

## Department: Trinity Watershed Management – Storm Drainage Management

### Floodplain and Drainage Management

Key Focus Area 2: Economic Vibrancy

- 2.20** **Description:** Provides capital project implementation for drainage projects, initiates studies and mapping to ensure public/private infrastructures/developments are designed to avoid flooding, prohibits development in areas prone to flooding without required floodplain permit, qualifies Dallas property owners for a discount on flood insurance. Provides in-house construction management and inspections for TWM projects: storm drainage, erosion control, and other complex projects.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$2,870,489 27.0                         | \$2,685,078 22.9                           | \$3,094,549 31.5                          |
| <b>Additional Resources</b>          | \$26,000 0.0                             | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,896,489 27.0                         | \$2,685,078 22.9                           | \$3,094,549 31.5                          |

| <i>Performance Measures</i>                                                      | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per model update for stream study                                           | \$64,000.00              | \$44,000.00                | \$66,000.00               |
| Number of hydrologic and hydraulic model updates for stream studies initiated    | 11                       | 17                         | 16                        |
| Service Quality - Percent of projects awarded within 90 days of the planned date | 90%                      | 95%                        | 90%                       |
| Number of customers assisted                                                     | 2,500                    | 3,098                      | 2,700                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Assist customers outside the service request system on issues with floodplain management.

**Major Budget Items:** This service includes the addition of four FTEs as part of year two of implementing a construction inspection team for Trinity Watershed Management.



## Department: Trinity Watershed Management – Storm Drainage Management

### Storm Drainage Management Fund

Key Focus Area 3: Clean, Healthy Environment

- 3.21 Description:** The Storm Drainage Management Fund reimburses City departments for activities in support of compliance with the City's Stormwater permit issued by the Texas Commission on Environmental Quality (TCEQ), which includes maintenance of the storm drainage system, stormwater pollution prevention, enforcement, and education measures to comply with federal, state and local requirements.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$29,536,928 0.0                 | \$29,572,567 0.0                   | \$27,195,387 0.0                  |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$29,536,928 0.0</b>          | <b>\$29,572,567 0.0</b>            | <b>\$27,195,387 0.0</b>           |

| Performance Measures                                                       | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Average monthly cost maintenance and sampling of the sand/oil interceptors | \$79,462.33       | \$79,435.45         | \$89,335.92        |
| Number of sand/oil interceptor cleanings                                   | 500               | 442                 | 500                |
| Number of inlets inspected                                                 | 25,000            | 24,967              | 25,000             |
| Average number of active Stormwater accounts                               | 295,000           | 295,000             | 296,000            |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue to deliver quality stormwater services.

**Major Budget Items:** FY 2015-16 budget decreased due to \$1.1m decrease in debt service payments due to final payments in FY 2014-15 and \$0.5m decrease for one-time expense (fee study).

## Department: Trinity Watershed Management – Storm Drainage Management

### Stormwater Regulations & Enforcement

Key Focus Area 3: Clean, Healthy Environment

- 3.22** *Description:* Manages compliance with COD's TCEQ Stormwater Permit and associated local, state and federal regulations. Efforts include industrial and construction inspections, spill response, public outreach, creek and stream water quality monitoring, storm sewer inspections and inventory, and coordinating/documenting other required permit activities towards water quality improvements,

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$6,101,096 67.7                         | \$6,031,679 60.2                           | \$5,526,051 66.0                          |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$6,101,096 67.7                         | \$6,031,679 60.2                           | \$5,526,051 66.0                          |

| <i>Performance Measures</i>                                                                                                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of miles of underground storm sewers inspected                                                                                   | 180                      | 191                        | 180                       |
| Cost per Water Quality Sample (wet and dry weather, outfalls, inlets)                                                                   | \$135.00                 | \$134.46                   | \$135.00                  |
| Cost per inspection (industrial and construction)                                                                                       | \$165.00                 | \$126.00                   | \$130.00                  |
| Sum of base activities including industrial and construction inspections, presentations, publications, and wet and dry weather sampling | 13,425                   | 13,567                     | 13,425                    |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Submit the Stormwater permit renewal application.

***Major Budget Items:*** FY 2015-16 budget includes a transfer out of four FTEs, transfer in of one FTE, and transferring \$170,000 for wetland maintenance and methane monitoring from this service to Flood Control.



# Sustainable Development and Construction

Guide development of the City and increase its tax base in a responsible and sustainable manner by assisting customers with their development-related requests while ensuring conformance of proposed plans with current ordinances and codes.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                                     | KFA | EF         | Other   | Total      | EF         | Other   | Total      | EF         | Other   | Total      |
|-------------------------------------------------------------|-----|------------|---------|------------|------------|---------|------------|------------|---------|------------|
| Construction Plan Review and Permitting                     | EV  | 11,892,170 | 0       | 11,892,170 | 11,254,034 | 0       | 11,254,034 | 13,545,496 | 0       | 13,545,496 |
| Engineering & Inspection Review for Private Development     | EV  | 1,573,797  | 489,486 | 2,063,283  | 1,583,235  | 489,486 | 2,072,721  | 1,998,623  | 526,899 | 2,525,522  |
| Express Plan Review                                         | EV  | 1,536,188  | 0       | 1,536,188  | 1,502,664  | 0       | 1,502,664  | 1,578,615  | 0       | 1,578,615  |
| Field Inspections of Private Development Construction Sites | EV  | 7,815,061  | 0       | 7,815,061  | 7,838,268  | 0       | 7,838,268  | 8,779,832  | 0       | 8,779,832  |
| GIS Mapping for Private Development                         | EV  | 585,890    | 0       | 585,890    | 558,786    | 0       | 558,786    | 831,485    | 0       | 831,485    |
| Private Development Records and Archival Library            | EV  | 950,890    | 0       | 950,890    | 950,790    | 0       | 950,790    | 989,316    | 0       | 989,316    |
| Private Development Survey                                  | EV  | 402,372    | 0       | 402,372    | 369,400    | 0       | 369,400    | 605,401    | 0       | 605,401    |
| Subdivision Plat Review                                     | EV  | 467,868    | 0       | 467,868    | 467,868    | 0       | 467,868    | 579,598    | 0       | 579,598    |
| Zoning & Board of Adjustment                                | EV  | 1,614,298  | 79,891  | 1,694,189  | 1,626,952  | 79,891  | 1,706,843  | 1,788,252  | 86,388  | 1,874,640  |
| <b>Total</b>                                                |     | 26,838,534 | 569,377 | 27,407,911 | 26,151,997 | 569,377 | 26,721,374 | 30,696,618 | 613,287 | 31,309,905 |



## Department: Sustainable Development and Construction - Enterprise

### Construction Plan Review and Permitting

Key Focus Area 2: Economic Vibrancy

- 2.8** **Description:** The Building Inspection division's core responsibility is to safeguard the public health, safety and general welfare through a well-coordinated application of the City's comprehensive development codes and other federal and state mandates; to supplement a sustainable built environment base where citizens live, work and play; and to ensure safety to fire fighters and emergency responders during emergency operations.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$11,892,170 96.6                        | \$11,254,034 90.0                          | \$13,545,496 103.5                        |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$11,892,170 96.6                        | \$11,254,034 90.0                          | \$13,545,496 103.5                        |

| <i>Performance Measures</i>                                                              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per permit                                                                          | N/A                      | \$323.39                   | \$376.21                  |
| Business days to issue new single family dwelling permits                                | N/A                      | 2                          | 2                         |
| Business days for average time to completion of first plan review for commercial permits | N/A                      | 14                         | 12                        |
| Average wait time in minutes for over-the-counter construction plan review               | 25                       | 25                         | 20                        |

**FY 14-15 Performance Measure Status:**

Caution



*Under target due to several vacancies; management is expanding recruitment efforts to garner highly qualified candidates for the positions; interim solutions are under review to help eliminate the backlog until staff can be hired.*

**Service Target FY 2015-16:**

Decrease customer wait times by 20%.

**Major Budget Items:**

Transfers out two (2) FTEs (Office Assistant II) to Field Inspection. Addition of nine (9) FTEs (2 - Manager II, Senior Planner, 2 - Sr. Plans Examiner, Senior Office Assistant, Executive General Manager, Sr. Coordinator & GIS Manager) to this service.

## Department: Sustainable Development and Construction - Enterprise

### Engineering & Inspection Review for Private Development

Key Focus Area 2: Economic Vibrancy

- 2.15** **Description:** This service reviews and approves engineering plans for infrastructure improvements that will be dedicated to the City by private developers. This service also inspects the construction of the infrastructure improvements that will be dedicated to the City to ensure that all construction is to City standards and specifications.

| Source of Funds:              | FY 2014-15 Budget  |             | FY 2014-15 Estimate |             | FY 2015-16 Adopted |             |
|-------------------------------|--------------------|-------------|---------------------|-------------|--------------------|-------------|
|                               | Dollars            | FTE         | Dollars             | FTE         | Dollars            | FTE         |
| General Fund                  | \$0                | 0.0         | \$0                 | 0.0         | \$0                | 0.0         |
| Enterprise/Internal Svc/Other | \$1,573,797        | 21.5        | \$1,583,235         | 21.5        | \$1,998,623        | 24.5        |
| Additional Resources          | \$489,486          | 0.0         | \$489,486           | 0.0         | \$526,899          | 0.0         |
| <b>Total</b>                  | <b>\$2,063,283</b> | <b>21.5</b> | <b>\$2,072,721</b>  | <b>21.5</b> | <b>\$2,525,522</b> | <b>24.5</b> |

| Performance Measures                               | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per engineering review                        | N/A               | \$764.00            | \$702.00           |
| Review Time for Water and Wastewater Plans in days | 10                | 18                  | 10                 |
| Plans Reviewed (water and wastewater)              | 350               | 450                 | 500                |
| Plans Reviewed (pavement and drainage)             | 550               | 650                 | 700                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Fill vacant Engineer and Inspector positions to eliminate backlog for water and wastewater plan review requests.

**Major Budget Items:** Add three (3) FTEs (Senior Engineers) to this service.

## Department: Sustainable Development and Construction - Enterprise

### Express Plan Review

Key Focus Area 2: Economic Vibrancy

- 2.16** **Description:** Express Plan Review is an elective service that expedites a coordinated construction plan review process for an additional fee. Plan review and permits are required to safeguard the public health, safety and general welfare for new construction, remodels, renovations, and certificate of occupancies and ensure compliance with Dallas Development Codes, Building and Construction codes and applicable ordinances. Predevelopment meetings are offered for a fee for projects in the development phase.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$1,536,188 20.0                         | \$1,502,664 19.5                           | \$1,578,615 20.0                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$1,536,188 20.0                         | \$1,502,664 19.5                           | \$1,578,615 20.0                          |

| <i>Performance Measures</i>                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per project                                   | N/A                      | \$2,529.74                 | \$2,654.83                |
| Projects reviewed per year                         | 580                      | 594                        | 595                       |
| Predevelopment meetings scheduled                  | 195                      | 225                        | 215                       |
| Percentage of plan review meetings held within SLA | 96%                      | 96%                        | 97%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** 90% of in-house reviews within 5 days.

**Major Budget Items:** None

## Department: Sustainable Development and Construction - Enterprise

### Field Inspections of Private Development Construction Sites

Key Focus Area 2: Economic Vibrancy

- 2.17 Description:** Field Inspections ensures commercial and residential structures are constructed, reconstructed, or renovated to meet mandatory standards for quality of life and building safety. This service also supports and administers the enforcement of building, plumbing, mechanical, electrical, zoning, certificate of occupancy, green ordinance and sign code requirements through field inspection of construction activity and changes in property use.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$7,815,061 81.5                 | \$7,838,268 79.4                   | \$8,779,832 90.5                  |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$7,815,061 81.5</b>          | <b>\$7,838,268 79.4</b>            | <b>\$8,779,832 90.5</b>           |

| Performance Measures                                                               | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per inspection                                                                | N/A               | \$41.25             | \$45.71            |
| Maintain service delivery of same day inspection for requests received before 7 am | 98%               | 97%                 | 98%                |
| Inspections per FTE per year                                                       | 3,547             | 4,130               | 3,840              |
| Field Inspections completed annually                                               | 188,000           | 190,000             | 192,000            |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Perform 98% of requested inspections on the same day as requested.

**Major Budget Items:** Adds four (4) new FTEs (Inspector III) to this service to address increase in inspection demand. Transfer in four (4) FTEs from Construction Plan Review and Permitting (2 Inspector III & 2 Office Assistant II). Add one (1) new Assistant Building Official. Added staff will bring satellite office to full strength.



## Department: Sustainable Development and Construction - Enterprise

### GIS Mapping for Private Development

Key Focus Area 2: Economic Vibrancy

- 2.22** **Description:** GIS mapping for Private Development provides mapping, data, and applications for development activities, including zoning, platting, notification, and permitting. Specific activities include: 1) creating plat parcel GIS data to serve as the authoritative base for development activities; 2) maintaining the official zoning map of the City; 3) generating mandated notifications for public hearings; and 4) maintaining applications that provide data to staff and citizens.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$585,890 6.4                            | \$558,786 6.1                              | \$831,485 9.4                             |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$585,890 6.4                            | \$558,786 6.1                              | \$831,485 9.4                             |

| <i>Performance Measures</i>             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per notification processed         | N/A                      | \$95.00                    | \$107.95                  |
| Notification cases processed per month  | 50                       | 60                         | 55                        |
| Percent of workplan completed           | 95%                      | 100%                       | 97%                       |
| Public hearing notices produced on time | 100%                     | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Develop and launch web application to track and display City owned property.

**Major Budget Items:**

Three (3) additional FTEs are being added to this service, one FTE (1 - GIS Analyst III) transferred in from existing GIS function, and two (2) new positions (Senior GIS Support Technician & GIS Analyst II). These FTEs will provide additional support to current planning, both Zoning and Board of Adjustment, as well as develop and support additional applications to share data with staff and citizens.

## Department: Sustainable Development and Construction - Enterprise

### Private Development Records and Archival Library

Key Focus Area 2: Economic Vibrancy

- 2.33** **Description:** Central Files records and archives building plans and permits as required by state law and industry practice. Currently, the Central Files service maintains, retrieves, and provides historical records on permitted private development plans and inspection reports. Central Files responds to open records requests and provides certified records or absence of records for court proceedings.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$950,890 14.2                           | \$950,790 13.8                             | \$989,316 14.2                            |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$950,890 14.2                           | \$950,790 13.8                             | \$989,316 14.2                            |

| <i>Performance Measures</i>                                            | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per scanned document                                              | N/A                      | \$4.78                     | \$4.21                    |
| Percent of Open Records Requests answered in less than 10 working days | 99%                      | 100%                       | 99%                       |
| Documents scanned per FTE per month                                    | 2,400                    | 2,083                      | 2,176                     |
| Documents scanned                                                      | 225,000                  | 199,000                    | 235,000                   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Implement a procedure to train internal and external customers how to retrieve electronic records from the new Electronic Document Management System efficiently.

**Major Budget Items:**

None

## Department: Sustainable Development and Construction - Enterprise

### Private Development Survey

Key Focus Area 2: Economic Vibrancy

- 2.34** **Description:** The Private Development Survey group reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and State Professional Survey standards.

| Source of Funds:              | FY 2014-15 Budget |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars           | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Enterprise/Internal Svc/Other | \$402,372         | 4.1        | \$369,400           | 3.9        | \$605,401          | 6.1        |
| Additional Resources          | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| <b>Total</b>                  | <b>\$402,372</b>  | <b>4.1</b> | <b>\$369,400</b>    | <b>3.9</b> | <b>\$605,401</b>   | <b>6.1</b> |

| Performance Measures                        | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------|-------------------|---------------------|--------------------|
| Cost per survey review                      | N/A               | \$383.00            | \$433.00           |
| Average turn around time for reviews (days) | 10                | 19                  | 10                 |
| Plats reviewed (annually)                   | 450               | 600                 | 600                |
| Number of field notes reviewed (annually)   | 600               | 750                 | 800                |

**FY 14-15 Performance Measure Status:**  
Not on Track



Plat submittals increased as development has increased. Two new surveyors, a 50% increase, will start in September 2015.

**Service Target FY 2015-16:** Increase surveyor staffing from 4 to 6 to eliminate the current backlog of final plat reviews.

**Major Budget Items:** Addition of two (2) FTEs (Surveyors) to this service.

## Department: Sustainable Development and Construction - Enterprise

### Subdivision Plat Review

Key Focus Area 2: Economic Vibrancy

- 2.45** **Description:** Subdivision provides information on platting regulations to internal and external customers. This service also processes, reviews and formulates staff recommendations on subdivision applications in compliance with the Development Code, state law and accepted land use principles.

| Source of Funds:              | FY 2014-15 Budget |            | FY 2014-15 Estimate |            | FY 2015-16 Adopted |            |
|-------------------------------|-------------------|------------|---------------------|------------|--------------------|------------|
|                               | Dollars           | FTE        | Dollars             | FTE        | Dollars            | FTE        |
| General Fund                  | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| Enterprise/Internal Svc/Other | \$467,868         | 5.5        | \$467,868           | 5.5        | \$579,598          | 6.5        |
| Additional Resources          | \$0               | 0.0        | \$0                 | 0.0        | \$0                | 0.0        |
| <b>Total</b>                  | <b>\$467,868</b>  | <b>5.5</b> | <b>\$467,868</b>    | <b>5.5</b> | <b>\$579,598</b>   | <b>6.5</b> |

| Performance Measures                          | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-----------------------------------------------|-------------------|---------------------|--------------------|
| Cost of customers served daily                | N/A               | \$2,146.18          | \$2,989.51         |
| Number of preliminary plats reviewed annually | 215               | 240                 | 240                |
| Number of final plats reviewed annually       | 85                | 134                 | 150                |
| Number of customers served daily              | 190               | 218                 | 200                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Complete all preliminary plat reviews within 21 days of acceptance of application.

**Major Budget Items:** Transfer in one (1) FTE (Senior Planner) from Zoning & Board of Adjustment.

## Department: Sustainable Development and Construction - Enterprise

### Zoning & Board of Adjustment

Key Focus Area 2: Economic Vibrancy

- 2.55** *Description:* Zoning and Board of Adjustment (BDA) provides information on regulations to internal and external customers and processes, reviews, and formulates staff recommendations on development applications in compliance with the Development Code, state law and accepted land use principles.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget</i> |            | <i>FY 2014-15 Estimate</i> |            | <i>FY 2015-16 Adopted</i> |            |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
|                                      | <i>Dollars</i>           | <i>FTE</i> | <i>Dollars</i>             | <i>FTE</i> | <i>Dollars</i>            | <i>FTE</i> |
| <i>General Fund</i>                  | \$0                      | 0.0        | \$0                        | 0.0        | \$0                       | 0.0        |
| <i>Enterprise/Internal Svc/Other</i> | \$1,614,298              | 18.7       | \$1,626,952                | 18.7       | \$1,788,252               | 17.5       |
| <i>Additional Resources</i>          | \$79,891                 | 0.0        | \$79,891                   | 0.0        | \$86,388                  | 0.0        |
| <i>Total</i>                         | \$1,694,189              | 18.7       | \$1,706,843                | 18.7       | \$1,874,640               | 17.5       |

| <i>Performance Measures</i>                               | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-----------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost of Board of Adjustment case per panel                | N/A                      | \$18,716.00                | \$18,982.51               |
| Cases processed per Board Panel meeting                   | 5                        | 6                          | 6                         |
| Number of new zoning cases per CPC agenda                 | 8.5                      | 9                          | 9                         |
| Requests for zoning changes/amendments processed annually | 225                      | 238                        | 240                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Schedule a minimum of nine new zoning cases per City Plan Commission public hearing.

***Major Budget Items:*** Transfer out one (1) FTE (Senior Planner) to Subdivision Plat Review.





# Water Utilities

We provide services vital to the health and safety of Dallas citizens and our customers, the City's efforts towards economic development, environmental protection, and enhancement of quality of life. These services include water supply, treatment and distribution; and wastewater collection and treatment.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                                     | KFA  | EF                 | Other            | Total              | EF                 | Other            | Total              | EF                 | Other            | Total              |
|---------------------------------------------|------|--------------------|------------------|--------------------|--------------------|------------------|--------------------|--------------------|------------------|--------------------|
| Water Capital Funding                       | EV   | 296,114,544        | 0                | 296,114,544        | 218,644,122        | 0                | 218,644,122        | 302,977,526        | 0                | 302,977,526        |
| Water Production and Delivery               | EV   | 112,797,105        | 0                | 112,797,105        | 122,376,942        | 0                | 122,376,942        | 130,647,782        | 0                | 130,647,782        |
| Capital Program Management                  | EV   | 14,712,981         | 0                | 14,712,981         | 13,359,976         | 0                | 13,359,976         | 14,290,174         | 0                | 14,290,174         |
| Wastewater Collection                       | CHE  | 19,060,409         | 0                | 19,060,409         | 18,700,829         | 0                | 18,700,829         | 18,633,501         | 0                | 18,633,501         |
| Wastewater Treatment                        | CHE  | 50,707,472         | 0                | 50,707,472         | 50,664,730         | 0                | 50,664,730         | 51,543,398         | 0                | 51,543,398         |
| Water Conservation                          | CHE  | 6,655,785          | 0                | 6,655,785          | 4,160,733          | 0                | 4,160,733          | 3,740,507          | 0                | 3,740,507          |
| City GIS Services                           | EGOV | 435,997            | 976,461          | 1,412,458          | 396,160            | 976,461          | 1,372,621          | 432,078            | 976,461          | 1,408,539          |
| DWU General Expense                         | EGOV | 84,229,174         | 0                | 84,229,174         | 80,825,100         | 0                | 80,825,100         | 92,795,592         | 0                | 92,795,592         |
| Vital Statistics                            | EGOV | 0                  | 1,098,747        | 1,098,747          | 0                  | 1,098,747        | 1,098,747          | 0                  | 1,037,683        | 1,037,683          |
| Water Planning, Financial and Rate Services | EGOV | 3,923,148          | 0                | 3,923,148          | 3,761,026          | 0                | 3,761,026          | 3,560,053          | 0                | 3,560,053          |
| Water Utilities Customer Account Services   | EGOV | 25,884,562         | 576,915          | 26,461,477         | 24,780,597         | 576,915          | 25,357,512         | 26,507,776         | 576,915          | 27,084,691         |
| <b>Total</b>                                |      | <b>614,521,177</b> | <b>2,652,123</b> | <b>617,173,300</b> | <b>537,670,215</b> | <b>2,652,123</b> | <b>540,322,338</b> | <b>645,128,387</b> | <b>2,591,059</b> | <b>647,719,446</b> |





## Department: Water Utilities

### Water Capital Funding

Key Focus Area 2: Economic Vibrancy

- 2.52** **Description:** Provides funding related to the Water Utilities Capital Improvement Program through the issuance of long and short term debt, as well as cash funding to meet the City's Financial Management Performance Criteria (FMPC).

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$296,114,544 0.0                | \$218,644,122 0.0                  | \$302,977,526 0.0                 |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$296,114,544 0.0</b>         | <b>\$218,644,122 0.0</b>           | <b>\$302,977,526 0.0</b>          |

| Performance Measures                                                                                                                                                         | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Maintain minimum FMPC goal of at least 20% cash funding for capital improvement program-Ratio of annual cash transfer for construction to annual capital improvement program | 25.6%             | 3.74%               | 38.76%             |
| Maintain minimum annual bond ordinance coverage requirement of 1.25 with the FMPC goal of at least 1.50                                                                      | 1.67              | 1.35                | 1.79               |
| Annual percent of actual to budgeted transfers for construction - Ratio of annual actual transfers for construction to annual budgeted transfers for construction            | 100%              | 12.7%               | 100%               |
| Actual cash transfers for construction - Actual annual transfers from DWU's Operating Budget to DWU's Capital Budget for construction                                        | \$82,500,000.00   | \$10,479,706.00     | \$85,000,000.00    |

**FY 14-15 Performance Measure Status:**  
Caution



FY 2014-15 estimate includes reduced cash transfers to construction to offset loss of sales due to record setting rainfall.

**Service Target FY 2015-16:** Provide 100% of funding needed for capital projects, including cash and payment of debt.

**Major Budget Items:** FY 2014-15 estimate includes reduced cash transfers to construction to offset loss of sales revenue as well as debt service savings.  
FY 2015-16 includes a \$125m revenue bond sale to refund outstanding commercial paper.

## Department: Water Utilities

### Water Production and Delivery

Key Focus Area 2: Economic Vibrancy

- 2.53** **Description:** Operation and maintenance of facilities to provide drinking water and fire protection to over 2.4 million people in the City of Dallas, 23 customer cities and DFW Airport. This includes a 24/7 operation of three water purification plants, both treated water and raw water pump stations, elevated storage tanks, and approximately 4,923 miles of distribution system. Leak detection and back-flow prevention programs reduce water loss and protect the community from cross-connection contamination.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$112,797,105 610.8                      | \$122,376,942 583.0                        | \$130,647,782 610.8                       |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$112,797,105 610.8                      | \$122,376,942 583.0                        | \$130,647,782 610.8                       |

| <i>Performance Measures</i>                                                                      | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of annual system water loss                                                              | 10%                      | 10.4%                      | 10%                       |
| Cost per MG Treated & Delivered                                                                  | \$732.45                 | \$883.97                   | \$862.36                  |
| Annual percent of compliance with State and Federal Standards and Regulations for drinking water | 100%                     | 100%                       | 100%                      |
| MG Treated - Million gallons of water provided                                                   | 154,000                  | 138,440                    | 151,500                   |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Treatment plants will meet or exceed standards set by federal and state regulatory agencies established for safe, drinkable water and provide uninterrupted service 100% of the time.

**Major Budget Items:**

FY 2014-15 estimate and FY 2015-16 includes increased costs to fund the court ordered escrow account for the ongoing rate dispute with the Sabine River Authority for Lake Fork water.

## Department: Water Utilities

### Water Utilities Capital Program Management

Key Focus Area 2: Economic Vibrancy

- 2.54** **Description:** Service provides management for capital improvement projects from inception through start up. This includes capital budget planning; contract procurement; administration of professional and technical services; preparation of documents for right-of-way acquisition; design of utilities; review of plans for major development; relocation of pipelines in advance of outside agency paving projects; construction administration, inspection, testing, training & start up of the required improvements.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$14,712,981 166.0                       | \$13,359,976 149.6                         | \$14,290,174 166.0                        |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$14,712,981 166.0                       | \$13,359,976 149.6                         | \$14,290,174 166.0                        |

| <i>Performance Measures</i>                                                                 | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percentage of small diameter pipelines replaced annually                                    | 0.89%                    | 0.82%                      | 0.95%                     |
| Total capital projects awarded divided by total FTEs required to manage the Capital Program | \$1,933,728.00           | \$1,875,314.00             | \$1,321,102.00            |
| Total value of capital projects awarded                                                     | \$326,800,000.00         | \$280,547,000.00           | \$219,303,000.00          |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Award 95% of the projects in the annual work plan.

**Major Budget Items:** FY 2015-16 includes ongoing commitment to water and wastewater main replacement program. The capital budget has been sized based on system needs and in order to comply with Dallas Water Utilities Financial Management Performance Criteria (FMPC).

## Department: Water Utilities

### Wastewater Collection

Key Focus Area 3: Clean, Healthy Environment

- 3.24** **Description:** Provides operation and maintenance of approximately 4,016 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater including internal pipeline inspection and cleaning, root control, rehabilitation and replacement of mains, detection and mitigation of inflow and infiltration sources, and flow monitoring.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$19,060,409 229.6               | \$18,700,829 219.9                 | \$18,633,501 229.6                |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$19,060,409 229.6</b>        | <b>\$18,700,829 219.9</b>          | <b>\$18,633,501 229.6</b>         |

| Performance Measures                                                            | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Total system cost of operation and maintenance per mile                         | \$4,744.00        | \$4,657.00          | \$4,640.00         |
| Number of sanitary sewer spills per 100 miles of main                           | 6.2%              | 2.9%                | 6.2%               |
| Percentage of sewer system televised - miles televised/total miles of system    | 5.7%              | 5.22%               | 5.7%               |
| Percentage of sewer system cleaned annually - miles clean/total miles of system | 38.5%             | 38.58%              | 40%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain and clean 40% and televise 5.7% of the system.

**Major Budget Items:** FY 2015-16 program continues the commitment to meeting TCEQ Sanitary Sewer Overflow Initiative.

## Department: Water Utilities

### Wastewater Treatment

Key Focus Area 3: Clean, Healthy Environment

- 3.25 Description:** Operate and maintain two wastewater treatment plants that treat domestic and industrial wastewater, process and dispose of biosolids and provide reuse effluent water to local area golf courses as a service for the citizens of Dallas. Additionally, we perform wastewater treatment activities for 11 customer cities, operate an analytical laboratory, two process laboratories and provide environmental services related to wastewater discharges to meet federal and state regulatory requirements.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$50,707,472 308.2                       | \$50,664,730 287.4                         | \$51,543,398 308.2                        |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$50,707,472 308.2                       | \$50,664,730 287.4                         | \$51,543,398 308.2                        |

| <i>Performance Measures</i>                                                                              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Annual amount of power used by Southside WWTP from the cogeneration process - non-grid derived power     | 50%                      | 46%                        | 50%                       |
| Percent of time plants operate without permit violations                                                 | 100%                     | 99.98%                     | 100%                      |
| Cost/Million Gallons (MG) Treated                                                                        | \$808.73                 | \$904.73                   | \$859.06                  |
| Million Gallons Treated - Total wastewater flow processed plus flows treated by TRA and Garland annually | 62,700                   | 56,000                     | 60,000                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Ensure that any unauthorized discharges from the system are identified and stopped and that standards set by the Environmental Protection Agency (EPA) and other regulatory agencies are met or exceeded 100% of the time.

**Major Budget Items:**

FY 2015-16 includes increased funding for chemicals.

## Department: Water Utilities

### Water Conservation

Key Focus Area 3: Clean, Healthy Environment

- 3.26 Description:** Provides environmental protection, reduces drought rationing danger, addresses short-term and long-term water shortages, and mitigates the high costs of new water system improvements. The City has maintained a water conservation program since the early 1980s. Current efforts include mandatory requirements relating to lawn and landscape irrigation, education, regional outreach, and incentive initiatives aimed at reducing the growth rate of peak day demand and per capita consumption.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$6,655,785 13.0                         | \$4,160,733 11.0                           | \$3,740,507 13.0                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$6,655,785 13.0                         | \$4,160,733 11.0                           | \$3,740,507 13.0                          |

| <i>Performance Measures</i>                                                                     | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Number of million gallons of water saved through plumbing fixture replacement programs annually | 400                      | 460                        | 520                       |
| Added cash value for annual media buy placement and publicity for Public Awareness Campaign     | \$780,000.00             | \$750,000.00               | \$780,000.00              |
| Number of Gallons per capita consumption (excluding industrial usage)                           | 182                      | 174                        | 179                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Provide outreach and rebate programs aimed at reaching at least 9,000 families per year. Additional reduction in gallons per capita demand of 1.5% by 2016.

**Major Budget Items:**

FY 2014 -15 estimate and FY 2015-16 have a reduction in rebate program expenses as these programs are being re-aligned as part of the Water Conservation Five-Year Strategic Plan Update.

## Department: Water Utilities

### City GIS Services

Key Focus Area 5: E-Gov

- 5.18** **Description:** Maintains and delivers information to citizens and staff through Geographic Information System (GIS) technology. Services include, but are not limited to, the development and maintenance of the data used to route emergency response vehicles (CAD), data supporting Storm Water permit compliance reporting, data and tools for the 3-1-1 Customer Service system and the City's internet maps.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$435,997 16.4                           | \$396,160 15.4                             | \$432,078 16.4                            |
| <i>Additional Resources</i>          | \$976,461 0.0                            | \$976,461 0.0                              | \$976,461 0.0                             |
| <i>Total</i>                         | \$1,412,458 16.4                         | \$1,372,621 15.4                           | \$1,408,539 16.4                          |

| <i>Performance Measures</i>                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of customers satisfied with services received | 95%                      | 98%                        | 98%                       |
| Percent of Work Plan Completed                        | 100%                     | 90%                        | 100%                      |
| Number of Customer Training Hours by GIS staff        | 500                      | 520                        | 520                       |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** 100% complete on Work Plan Project hours and 320 (100%) Special Projects. Complete all work with 98% customers satisfaction.

***Major Budget Items:*** None

## Department: Water Utilities

### DWU General Expense

Key Focus Area 5: E-Gov

- 5.26** *Description:* Includes payments for services received by the Water Utilities Department from other City departments. Also includes Payment in Lieu of Taxes (PILOT) and Street Rental.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget</i> |            | <i>FY 2014-15 Estimate</i> |            | <i>FY 2015-16 Adopted</i> |            |
|--------------------------------------|--------------------------|------------|----------------------------|------------|---------------------------|------------|
|                                      | <i>Dollars</i>           | <i>FTE</i> | <i>Dollars</i>             | <i>FTE</i> | <i>Dollars</i>            | <i>FTE</i> |
| <i>General Fund</i>                  | \$0                      | 0.0        | \$0                        | 0.0        | \$0                       | 0.0        |
| <i>Enterprise/Internal Svc/Other</i> | \$84,229,174             | 0.0        | \$80,825,100               | 0.0        | \$92,795,592              | 0.0        |
| <i>Additional Resources</i>          | \$0                      | 0.0        | \$0                        | 0.0        | \$0                       | 0.0        |
| <i>Total</i>                         | \$84,229,174             | 0.0        | \$80,825,100               | 0.0        | \$92,795,592              | 0.0        |

| <i>Performance Measures</i>                                                               | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Annual ratio of actual payments to general fund as percent of budgeted amount of payments | 100%                     | 95.96%                     | 100%                      |
| Annual cost of Water's DWU General Expense as a percent of total Water Utilities budget   | 13.7%                    | 15.03%                     | 14.38%                    |
| Percent of actual payments made for Street Rental as a percent of budget                  | 100%                     | 88.06%                     | 100%                      |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:***

Provide payments to the general fund for services received from other City departments.

***Major Budget Items:***

Includes increased Street Rental at 6% of retail operating revenue instead of the prior year's 5%. This increase will be dedicated to street maintenance.



## Department: Water Utilities

### Vital Statistics

Key Focus Area 5: E-Gov

- 5.53** **Description:** The Bureau of Vital Statistics (BVS) registers and issues certified copies of birth and death certificates to qualified applicants in accordance with Texas Department of State Health Services; enforces regulations established by the Texas Administrative Code; issues burial transit and cremation permits that allow a body to be transported to another state; and preserves vital records.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$0 15.7                                 | \$0 15.7                                   | \$0 15.7                                  |
| <i>Additional Resources</i>          | \$1,098,747 0.0                          | \$1,098,747 0.0                            | \$1,037,683 0.0                           |
| <i>Total</i>                         | \$1,098,747 15.7                         | \$1,098,747 15.7                           | \$1,037,683 15.7                          |

| <i>Performance Measures</i>                                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|--------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Ratio of revenue collected to cost to provide service              | 1.36                     | 1.41                       | 1.36                      |
| Number of customers assisted or served by walk-in, mail and online | 45,303                   | 53,543                     | 52,818                    |
| Total number of deaths registered                                  | 12,634                   | 11,384                     | 11,340                    |
| Number of birth and death records sold per FTE                     | 6,106                    | 6,399                      | 6,436                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Sell 101,045 records.

**Major Budget Items:** None

## Department: Water Utilities

### Water Planning, Financial and Rate Services

Key Focus Area 5: E-Gov

- 5.54** **Description:** This service ensures that the City has water both now and in the future to meet the needs of the citizens of Dallas and customer cities while maintaining and acquiring water rights as needed. These divisions coordinate preparation of the capital budget to fund the water and wastewater infrastructure; develop and monitor the Department's annual operating budget; and conduct wholesale cost of service studies, and provide both wholesale and retail rate development.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$3,923,148 26.0                         | \$3,761,026 23.1                           | \$3,560,053 26.0                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$3,923,148 26.0                         | \$3,761,026 23.1                           | \$3,560,053 26.0                          |

| <i>Performance Measures</i>                                                                                                                                                  | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost/million dollars to maintain all financial activities associated with capital and operating budget                                                                       | N/A                      | N/A                        | \$1,417.15                |
| Percent of actual Department revenues to budgeted revenues                                                                                                                   | 100%                     | 87.49%                     | 100%                      |
| Percent of average residential bill to median income – Average annual residential water and wastewater bill should be less than or equal to 2% median income (EPA guideline) | 1.8%                     | 1.7%                       | 1.78%                     |
| Annual percent of compliance with water rights permit                                                                                                                        | 100%                     | 100%                       | 100%                      |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Meet required deadlines on regulatory and contractual reporting 100% of the time.

**Major Budget Items:** None

## Department: Water Utilities

### Water Utilities Customer Account Services

Key Focus Area 5: E-Gov

- 5.55** **Description:** Provides water meter reading, billing, collection, and customer service activities for over 300,000 water, wastewater, sanitation, and stormwater utility accounts on a monthly basis. It also includes billing and collection of other City of Dallas account receivables. It provides meter and account maintenance; payment processing: walk-in, online, auto-pay, lockbox; and supports/trains all billing system users.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$25,884,562 289.2                       | \$24,780,597 278.1                         | \$26,507,776 289.2                        |
| <b>Additional Resources</b>          | \$576,915 0.0                            | \$576,915 0.0                              | \$576,915 0.0                             |
| <b>Total</b>                         | \$26,461,477 289.2                       | \$25,357,512 278.1                         | \$27,084,691 289.2                        |

| <i>Performance Measures</i>                                                                           | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent of meter reading accuracy                                                                     | 99.93%                   | 99.94%                     | 99.94%                    |
| Annual cost to maintain each customer account                                                         | \$77.97                  | \$74.64                    | \$81.56                   |
| Number of service actions performed by field services to repair and test water meters per mile driven | 0.42                     | 0.4                        | 0.42                      |
| Number of security alarm permits renewed/issued                                                       | 62,500                   | 63,000                     | 64,000                    |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** A high level of financial accountability will be maintained through the accurate billing and collection of accounts.

**Major Budget Items:** FY 2015-16 includes increased funding for meter testing and replacement.





# Communication & Information Services

Our Vision is to Engage, Enrich, Enable & Empower citizens through technology that directly contribute to the mission of City departments resulting in business transformation, excellent customer service, secure infrastructures, and cost efficient performance.

**FY 2014-15 Budget**

**FY 2014-15 Estimate**

**FY 2015-16 Adopted**

| Service                                   | KFA  | IF         | Other | Total      | IF         | Other | Total      | IF         | Other | Total      |
|-------------------------------------------|------|------------|-------|------------|------------|-------|------------|------------|-------|------------|
| 9-1-1 Technology/Education Services       | EGOV | 17,439,255 | 0     | 17,439,255 | 17,400,125 | 0     | 17,400,125 | 16,292,461 | 0     | 16,292,461 |
| Business Technology Services              | EGOV | 21,148,535 | 0     | 21,148,535 | 21,181,566 | 0     | 21,181,566 | 21,596,823 | 0     | 21,596,823 |
| Internal Computer Support                 | EGOV | 7,788,566  | 0     | 7,788,566  | 7,930,457  | 0     | 7,930,457  | 6,000,220  | 0     | 6,000,220  |
| Internal Desktop Support                  | EGOV | 6,017,027  | 0     | 6,017,027  | 5,792,384  | 0     | 5,792,384  | 6,161,132  | 0     | 6,161,132  |
| Internal Radio Communication              | EGOV | 6,044,819  | 0     | 6,044,819  | 5,831,808  | 0     | 5,831,808  | 5,102,268  | 0     | 5,102,268  |
| Internal Telephone and Data Communication | EGOV | 11,800,145 | 0     | 11,800,145 | 12,716,378 | 0     | 12,716,378 | 13,045,478 | 0     | 13,045,478 |
| Public Safety Technology Support          | EGOV | 6,642,526  | 0     | 6,642,526  | 6,436,062  | 0     | 6,436,062  | 7,206,153  | 0     | 7,206,153  |
| Strategic Technology Management           | EGOV | 11,003,957 | 0     | 11,003,957 | 9,860,133  | 0     | 9,860,133  | 13,172,281 | 0     | 13,172,281 |
| <b>Total</b>                              |      | 87,884,830 | 0     | 87,884,830 | 87,148,913 | 0     | 87,148,913 | 88,576,816 | 0     | 88,576,816 |



## Department: Communication & Information Services

### 9-1-1 Technology/Education Services

Key Focus Area 5: E-Gov

**5.A** *Description:* Provides the IT infrastructure, hardware, software and technical support for processing 9-1-1 telephone calls.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$17,439,255 3.0                         | \$17,400,125 2.1                           | \$16,292,461 2.7                          |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$17,439,255 3.0                         | \$17,400,125 2.1                           | \$16,292,461 2.7                          |

| <i>Performance Measures</i>                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|---------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per call for technology support                          | \$1.62                   | \$1.62                     | \$1.55                    |
| System availability                                           | 100%                     | 100%                       | 100%                      |
| Availability of telecommunications devices for the deaf (TDD) | 100%                     | 100%                       | 100%                      |

***FY 14-15 Performance Measure Status:***

*On Track*



***Service Target FY 2015-16:*** Maintain system availability at all times

***Major Budget Items:*** FY 2014-15 includes one-time costs for the Next Generation 9-1-1 technology study. FY 2015-16 includes a reduction to the transfer to Police and Fire Departments.

## Department: Communication & Information Services

### Business Technology Services

Key Focus Area 5: E-Gov

5.C

**Description:** Provide technology expertise in the identification, selection, implementation and maintenance of systems that enable City departments to accomplish their respective missions. Services include package software implementations, custom developed software solutions, website designs, ecommerce, data exchange and integration, government-to-citizen, government-to-business, and 24/7 operational maintenance support of mission critical systems.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$21,148,535 58.0                | \$21,181,566 46.8                  | \$21,596,823 54.2                 |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$21,148,535 58.0</b>         | <b>\$21,181,566 46.8</b>           | <b>\$21,596,823 54.2</b>          |

| Performance Measures                                  | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of core business applications per user           | \$687.64          | \$614.62            | \$651.09           |
| Number of available data sets on the open data portal | 69                | 75                  | 90                 |
| Number of monthly hits to dallascityhall.com          | 1,000,000         | 949,235             | 1,100,000          |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain 99.8% core system availability during normal business hours.

**Major Budget Items:** FY 2015-16 includes funds to replace the City's human resources and payroll system along with the elimination of 2 positions.



## Department: Communication & Information Services

### Internal Computer Support

Key Focus Area 5: E-Gov

**5.K**

**Description:** Provides 24/7 computer operation support to the City's mainframe computers, data storage systems, tape data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers; installs, maintains, and manages applications to approximately 400 servers; and monitors the reliability and availability of information technology software applications and computer systems.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$7,788,566 39.5                         | \$7,930,457 32.3                           | \$6,000,220 33.6                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$7,788,566 39.5                         | \$7,930,457 32.3                           | \$6,000,220 33.6                          |

| <i>Performance Measures</i>                                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per server supported                                      | \$18,240.20              | \$18,572.50                | \$14,085.02               |
| Critical production server operating systems meeting standards | 99.7%                    | 99.86%                     | 99.9%                     |
| Server availability                                            | 99.8%                    | 99.86%                     | 99.9%                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Maintain 99.9% server availability while complying with industry standard practices.

**Major Budget Items:** FY 2015-16 includes savings from decommissioning all legacy mainframe systems and the elimination of 8 positions.

## Department: Communication & Information Services

### Internal Desktop Support

Key Focus Area 5: E-Gov

5.L

**Description:** Supports the City's desktop computers, laptops, smart phones/tablets and e-mail. Technical support includes problem resolution, desk-side support for PCs and software, anti-virus support, and hardware break/fix maintenance.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$6,017,027 1.0                  | \$5,792,384 0.1                    | \$6,161,132 0.8                   |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$6,017,027 1.0</b>           | <b>\$5,792,384 0.1</b>             | <b>\$6,161,132 0.8</b>            |

| Performance Measures                                                                | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Percent of priority 1 calls resolved within 8 hours or less                         | 96%               | 94.74%              | 96%                |
| Cost per service call                                                               | \$32.52           | \$32.67             | \$36.80            |
| Percent of service desk requests and incident tickets resolved within target levels | 90%               | 95%                 | 95%                |
| Percent Move-Add-Change (MAC) requests completed within the scheduled timeframe     | 90%               | 95%                 | 95%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Resolve 80% of all Priority 1 support calls in 8 business hours or less.

**Major Budget Items:** None

## Department: Communication & Information Services

### Internal Radio Communication

Key Focus Area 5: E-Gov

**5.M**

**Description:** Provides installation, repair, and replacement of handheld and fixed in-car mobile radio communication technology for City departments like Police, Fire, and Sanitation. Maintain all two-way radio and microwave communication networks for all City Departments to include UHF, VHF, 800 MHz and 700 MHz radio systems.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$6,044,819 30.0                         | \$5,831,808 28.2                           | \$5,102,268 31.0                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$6,044,819 30.0                         | \$5,831,808 28.2                           | \$5,102,268 31.0                          |

| <i>Performance Measures</i>                        | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost per radio installation                        | \$319.83                 | \$335.00                   | \$318.45                  |
| Percentage of uptime of the Citywide Radio Network | 99.8%                    | 99.8%                      | 99.6%                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Deliver reliable and quality radio communication services.

**Major Budget Items:** FY 2015-16 includes reductions for consulting service costs for the radio system replacement project and the current mobile data computer (MDC) vendor will not extend warranty on devices.

## Department: Communication & Information Services

### Internal Telephone and Data Communication

Key Focus Area 5: E-Gov

5.N

**Description:** Provides maintenance and support of the City's voice and data communication network system for over 19,000 landline telephones and data lines connecting City facilities.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$11,800,145 7.8                 | \$12,716,378 4.7                   | \$13,045,478 6.8                  |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$11,800,145 7.8</b>          | <b>\$12,716,378 4.7</b>            | <b>\$13,045,478 6.8</b>           |

| Performance Measures                                                | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per user                                                       | \$880.21          | \$954.32            | \$979.02           |
| Percentage of site type 1 trouble calls resolved in 4 hours or less | 99.5%             | 95.38%              | 99.5%              |
| Percentage of uptime of the Citywide Voice and Data network         | 99%               | 99.92%              | 99%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Deliver reliable and quality voice and data network services.

**Major Budget Items:**

FY 2014-15 includes one-time costs for hardware to replace the main telephone system and to improve Wi-Fi performance at City Hall. FY 2015-16 includes ongoing costs to increase internet capacity at City Hall, upgrade telecommunication connectivity at various Park and Recreation facilities and for growth of the City's voice and data network.

## Department: Communication & Information Services

### Public Safety Technology Support

Key Focus Area 5: E-Gov

5.0

**Description:** Public Safety Support Services provides technology expertise in the identification, selection, implementation and maintenance of public safety systems that enable the Dallas Police Department, Dallas-Fire Rescue, and Court and Detention Services to accomplish their respective missions. Services include package software implementations, custom developed software solutions, website support, data exchange and integration, and 24/7 operational maintenance support of mission critical systems.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$6,642,526 26.1                 | \$6,436,062 20.2                   | \$7,206,153 21.3                  |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$6,642,526 26.1</b>          | <b>\$6,436,062 20.2</b>            | <b>\$7,206,153 21.3</b>           |

| Performance Measures                                                     | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|--------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per user for core systems                                           | \$91.85           | \$88.10             | \$125.36           |
| Core system availability                                                 | 99.96%            | 99.94%              | 99.96%             |
| Percentage of priority 1 public safety requests resolved within 24 hours | 99.8%             | 89.5%               | 99.8%              |
| Defects per public safety application in the first year of production    | 2                 | 4                   | 2                  |

**FY 14-15 Performance Measure Status:**

Not on Track



Performance goals were not met due to the inability to repair repeated incidents to the Central Business District (CBD) camera network within 24 hours caused by inclement spring weather.

**Service Target FY 2015-16:**

Maintain 99.96% core system availability at all times (24 hours / 7 days a week) for public safety operations.

**Major Budget Items:**

FY 2015-16 includes costs for IT projects for fire inspections and security at Police Headquarters along with the elimination of 4 positions due to outsourcing of the Court Case Management System.

## Department: Communication & Information Services

### Strategic Technology Management

Key Focus Area 5: E-Gov

5.Q

**Description:** Lead the direction of IT governance, project management, financial and contract management, and citywide technology acquisitions in alignment with the City's Key Focus Areas.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$11,003,957 59.1                | \$9,860,133 42.3                   | \$13,172,281 58.3                 |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$11,003,957 59.1</b>         | <b>\$9,860,133 42.3</b>            | <b>\$13,172,281 58.3</b>          |

| Performance Measures                                                                            | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-------------------------------------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost per user                                                                                   | \$820.82          | \$739.97            | \$988.54           |
| Percent of IT budget to transform business                                                      | 5%                | 4.1%                | 5%                 |
| Percent of projects on-time, on budget and meeting functional requirements (actual vs. planned) | 92%               | 81%                 | 92%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Achieve 92% on time delivery of projects while complying with industry standard project management practices.

**Major Budget Items:**

FY 2014-15 costs are lower due to the early payoff of PC lease schedules. FY 2015-16 includes debt service payments for IT projects.



# Equipment & Building Services

Equipment and Building Services is committed to providing effective and efficient facility and fleet services to 13,000 City employees as they Build, Innovate, and Give to make the Dallas a great place to live, work, and play.

|                                                  |              | FY 2014-15 Budget |           |            | FY 2014-15 Estimate |           |            | FY 2015-16 Adopted |           |            |
|--------------------------------------------------|--------------|-------------------|-----------|------------|---------------------|-----------|------------|--------------------|-----------|------------|
| Service                                          | KFA          | IF                | Other     | Total      | IF                  | Other     | Total      | IF                 | Other     | Total      |
| City Fleet Asset Management                      | EGOV         | 3,108,354         | 0         | 3,108,354  | 3,337,110           | 0         | 3,337,110  | 3,368,297          | 0         | 3,368,297  |
| City Fleet Maintenance and Repair Services       | EGOV         | 26,977,882        | 794,089   | 27,771,971 | 29,235,638          | 213,376   | 29,449,014 | 29,271,282         | 353,376   | 29,624,658 |
| City Fleet Paint and Body Shop Coordination      | EGOV         | 1,230,092         | 0         | 1,230,092  | 1,694,590           | 0         | 1,694,590  | 1,157,297          | 0         | 1,157,297  |
| Environmental Services for City Fleet Operations | EGOV         | 800,337           | 1,496,984 | 2,297,321  | 710,865             | 1,166,984 | 1,877,849  | 809,263            | 1,243,962 | 2,053,225  |
| Fuel Procurement and Management                  | EGOV         | 22,314,859        | 340,726   | 22,655,585 | 18,829,380          | 268,128   | 19,097,508 | 15,902,995         | 387,231   | 16,290,226 |
|                                                  | <b>Total</b> | 54,431,524        | 2,631,799 | 57,063,323 | 53,807,583          | 1,648,488 | 55,456,071 | 50,509,134         | 1,984,569 | 52,493,703 |





## Department: EBS - Equipment Services

### City Fleet Asset Management

Key Focus Area 5: E-Gov

#### 5.D

**Description:** This service provides life-cycle coordination for most of the City's fleet (5,307 vehicles/equipment) used for service delivery by City departments. Major activities include specification and procurement of new fleet, preparation of new units for service, and disposal of units either by auction or salvage. Short-term departmental needs are provided by centralized outside equipment rental and an internal motor pool.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$3,108,354 22.4                         | \$3,337,110 14.5                           | \$3,368,297 23.2                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$3,108,354 22.4                         | \$3,337,110 14.5                           | \$3,368,297 23.2                          |

| <i>Performance Measures</i>                                             | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Units rented/leased from outside vendors for short term usage           | 225                      | 292                        | 255                       |
| Cost of service per unit                                                | \$585.71                 | \$628.81                   | \$634.69                  |
| Percentage of alternative fuel vehicles within the EBS maintained fleet | 40%                      | 38%                        | 35%                       |

#### **FY 14-15 Performance Measure Status:**

Caution



Increased outside rental due to new/special projects in customer departments and aging fleet.

#### **Service Target FY 2015-16:**

Increase Motor Pool use/mileage by 15% from 3,892 to 4,476 reservations and from 84,566 to 97,251 miles.

#### **Major Budget Items:**

FY 2015-16 budget includes full year implementation of Texas Department of Motor Vehicles' Two Step One Sticker Program. Two positions transferred from City Fleet Maintenance and Repair Services and one position eliminated.

## Department: EBS - Equipment Services

### City Fleet Maintenance and Repair Services

Key Focus Area 5: E-Gov

5.E

**Description:** This service repairs and maintains 5,307 City-owned vehicles/equipment. Staff performs both scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/rebuilds). In FY 2014-15, staff projects completing 158,841 repairs citywide. This service also manages parts inventory (new and rebuilt parts, salvaged parts, and "ready to install" tires/wheels).

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$26,977,882 228.0               | \$29,235,638 236.6                 | \$29,271,282 230.1                |
| Additional Resources          | \$794,089 0.0                    | \$213,376 0.0                      | \$353,376 0.0                     |
| <b>Total</b>                  | <b>\$27,771,971 228.0</b>        | <b>\$29,449,014 236.6</b>          | <b>\$29,624,658 230.1</b>         |

| Performance Measures                                      | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|-----------------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of service per repair                                | \$199.64          | \$185.40            | \$185.40           |
| Preventive maintenance services completed within 48 hours | 88%               | 92%                 | 90%                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Implement a maintenance/repair appointment scheduling system by April 2016.

**Major Budget Items:**

FY 2015-16 includes an increase of \$1.5m for new vehicle parts and outside vendor repairs related to aging fleet. Additionally, eliminated three positions, transferred one position in from Paint and Body, transferred one position out to Asset Management, and restored vacancy adjustments equal to five positions. Additional resources include reimbursements from Storm Drainage Management.

## Department: EBS - Equipment Services

### City Fleet Paint and Body Shop Coordination

Key Focus Area 5: E-Gov

5.F

**Description:** This service coordinates paint and body repairs of City equipment. Nearly all paint and body repairs are outsourced. Repair estimates are developed by a third-party appraisal company using industry standards.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$1,230,092 2.0                  | \$1,694,590 2.0                    | \$1,157,297 1.0                   |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$1,230,092 2.0</b>           | <b>\$1,694,590 2.0</b>             | <b>\$1,157,297 1.0</b>            |

| Performance Measures                              | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------|-------------------|---------------------|--------------------|
| Cost of service per repair                        | \$1,366.77        | \$2,003.06          | \$1,394.33         |
| Parts costs avoided by utilizing City-owned parts | \$200,000.00      | \$406,682.00        | \$250,000.00       |
| Number of repairs coordinated                     | 900               | 846                 | 830                |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Expand in-house wrecker services to transport damaged light-duty fleet to vendors improving average turn-around time from 10.5hrs to 4hrs.

**Major Budget Items:**

One position transferred to City Fleet Maintenance and Repair Services.

## Department: EBS - Equipment Services

### Environmental Services for City Fleet Operations

Key Focus Area 5: E-Gov

5.H

**Description:** This service supports Equipment and Building Services' (EBS) compliance with federal, state, and local environmental and safety regulations. Activities include support for the environmental, occupational health and safety, and quality management systems and the cleaning and maintenance of sand traps, parking lots, inlet protectors, and stormwater separators to minimize illicit discharges.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$800,337 8.8                            | \$710,865 8.5                              | \$809,263 7.7                             |
| <b>Additional Resources</b>          | \$1,496,984 0.0                          | \$1,166,984 0.0                            | \$1,243,962 0.0                           |
| <b>Total</b>                         | \$2,297,321 8.8                          | \$1,877,849 8.5                            | \$2,053,225 7.7                           |

| <i>Performance Measures</i>                              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost of service per square foot maintained               | \$0.22                   | \$0.18                     | \$0.20                    |
| Percentage of environmental incidents deemed preventable | 16%                      | 25%                        | 16%                       |
| Number of compliance monitoring visits                   | 4,828                    | 5,010                      | 5,135                     |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Increase compliance monitoring visits by 2.5% to reduce non-conformances and identify opportunities for improvement.

**Major Budget Items:** One position transferred to department support.

## Department: EBS - Equipment Services

### Fuel Procurement and Management

Key Focus Area 5: E-Gov

- 5.I** **Description:** This service maintains continuous fuel availability for the City fleet. The fleet requires multiple types of fuel including: unleaded, Texas Low Emission Diesel (TXLED), biodiesel, off-road diesel, and Compressed Natural Gas (CNG). In order to minimize the staff time required to fuel vehicles, over 6.8 million gallons of fuel are delivered to 94 City locations located throughout the City.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$22,314,859 15.7                        | \$18,829,380 16.6                          | \$15,902,995 14.6                         |
| <b>Additional Resources</b>          | \$340,726 0.0                            | \$268,128 0.0                              | \$387,231 0.0                             |
| <b>Total</b>                         | \$22,655,585 15.7                        | \$19,097,508 16.6                          | \$16,290,226 14.6                         |

| <i>Performance Measures</i>              | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------|--------------------------|----------------------------|---------------------------|
| Cost of service per gallon dispensed     | \$3.30                   | \$2.80                     | \$2.38                    |
| Percentage of alternative fuel dispensed | 22.5%                    | 25.9%                      | 25%                       |
| Total gallons of fuel dispensed          | 6,862,178                | 6,821,886                  | 6,845,890                 |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Upgrade remaining 86% of fuel island dispensers

**Major Budget Items:** FY 2015-16 reduces fuel budget expenses by \$6.3m due to projected market pricing and eliminates one support position through process improvements.





# Employee Benefits

Human Resources exists to provide and administer personnel programs, rules, regulation, procedures, and actions affecting employment.

|                                     |      | FY 2014-15 Budget |       |           | FY 2014-15 Estimate |       |           | FY 2015-16 Adopted |       |           |
|-------------------------------------|------|-------------------|-------|-----------|---------------------|-------|-----------|--------------------|-------|-----------|
| Service                             | KFA  | IF                | Other | Total     | IF                  | Other | Total     | IF                 | Other | Total     |
| HR Benefits Administration Services | EGOV | 1,370,147         | 0     | 1,370,147 | 1,332,064           | 0     | 1,332,064 | 1,126,137          | 0     | 1,126,137 |
| Wellness Program                    | EGOV | 0                 | 0     | 0         | 0                   | 0     | 0         | 429,603            | 0     | 429,603   |
| Total                               |      | 1,370,147         | 0     | 1,370,147 | 1,332,064           | 0     | 1,332,064 | 1,555,740          | 0     | 1,555,740 |





## Department: Employee Benefits

### HR Benefits Administration Services

Key Focus Area 5: E-Gov

#### 5.J

**Description:** The Benefits Division of the Human Resources Department administers the health benefits program for City employees, retirees and their eligible dependents. The benefits program is comprised of two self-funded Exclusive Provider Organization (EPO) Plans; Fully-Insured Retiree Medicare Plans; Employee and Retiree Prescription Drug Plans; Life Insurance; Dental and Vision Plans; Flexible Spending Accounts (Dependent Child Care and Health); Voluntary Benefits and the WellAware Program.

| Source of Funds:              | FY 2014-15 Budget |     | FY 2014-15 Estimate |     | FY 2015-16 Adopted |     |
|-------------------------------|-------------------|-----|---------------------|-----|--------------------|-----|
|                               | Dollars           | FTE | Dollars             | FTE | Dollars            | FTE |
| General Fund                  | \$0               | 0.0 | \$0                 | 0.0 | \$0                | 0.0 |
| Enterprise/Internal Svc/Other | \$1,370,147       | 9.0 | \$1,332,064         | 8.1 | \$1,126,137        | 7.0 |
| Additional Resources          | \$0               | 0.0 | \$0                 | 0.0 | \$0                | 0.0 |
| Total                         | \$1,370,147       | 9.0 | \$1,332,064         | 8.1 | \$1,126,137        | 7.0 |

| Performance Measures                                           | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|----------------------------------------------------------------|-------------------|---------------------|--------------------|
| Monthly per member cost to administer the Health Benefits Plan | \$3.76            | \$3.75              | \$3.65             |
| Number of participants using Concentra clinics (per quarter)   | 1,730             | 1,735               | 1,745              |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Educate employees on the efficient utilization of the benefits plan and 2016 enhanced Benefits tier.

**Major Budget Items:** In FY 2015-16, added a Communication Specialist position and transferred fitness staff to Wellness Program.

## Department: Employee Benefits

### Wellness Program

Key Focus Area 5: E-Gov

5.R

**Description:** The wellness group administers the citywide wellness program for City employees. The wellness program is designed to engage employees to participate in activities designed to improve the health of participants in the program and lower long-term health care costs. Program activities are designed to be incorporated into the workday. Program activities will be delivered through contracted services with private wellness service providers.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <i>General Fund</i>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Enterprise/Internal Svc/Other</i> | \$0 0.0                                  | \$0 0.0                                    | \$429,603 4.0                             |
| <i>Additional Resources</i>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <i>Total</i>                         | \$0 0.0                                  | \$0 0.0                                    | \$429,603 4.0                             |

| <i>Performance Measures</i>                                                   | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|-------------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Percent program participants rating wellness activities "good" or "excellent" | N/A                      | N/A                        | 80%                       |
| Number of employees engaged in wellness program                               | N/A                      | N/A                        | 1,500                     |

**FY 14-15 Performance Measure Status:**

*New Service*



**Service Target FY 2015-16:**

Engage a minimum of 1500 employees in wellness program activities and establish a baseline to measure the percent increase in healthcare costs vs. the National average increase for employer's health plans.

**Major Budget Items:**

FY 2015-16 includes expenses and staff transferred from General Fund (1 FTE) and Benefits Administrative Fund (3 FTEs).



# Express Business Center

Conduct procurement in a deliberate, fair, transparent and ethical manner. Purchase the proper good or services to meet the needs of the City.

## FY 2014-15 Budget

## FY 2014-15 Estimate

## FY 2015-16 Adopted

| Service                                           | KFA  | IF        | Other | Total     | IF        | Other | Total     | IF        | Other | Total     |
|---------------------------------------------------|------|-----------|-------|-----------|-----------|-------|-----------|-----------|-------|-----------|
| Business Services                                 | EGOV | 3,143,526 | 0     | 3,143,526 | 3,066,494 | 0     | 3,066,494 | 3,098,629 | 0     | 3,098,629 |
| Disposal of Surplus and Police Unclaimed Property | EGOV | 1,713,135 | 0     | 1,713,135 | 1,775,687 | 0     | 1,775,687 | 716,047   | 0     | 716,047   |
| <b>Total</b>                                      |      | 4,856,661 | 0     | 4,856,661 | 4,842,181 | 0     | 4,842,181 | 3,814,676 | 0     | 3,814,676 |



## Department: Express Business Center

### Business Services

Key Focus Area 5: E-Gov

5.B

**Description:** The Business Development and Procurement Services' Express Business Center (EBC) provides reprographic services, citywide U.S. Postal Services (USPS), processes water utility bills and cut-off notices daily. The EBC is also responsible for reviewing, reconciling, and processing bill payments for the office supply and the multi-functional devices contract.

| Source of Funds:              | FY 2014-15 Budget<br>Dollars FTE | FY 2014-15 Estimate<br>Dollars FTE | FY 2015-16 Adopted<br>Dollars FTE |
|-------------------------------|----------------------------------|------------------------------------|-----------------------------------|
| General Fund                  | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| Enterprise/Internal Svc/Other | \$3,143,526 8.0                  | \$3,066,494 8.0                    | \$3,098,629 8.0                   |
| Additional Resources          | \$0 0.0                          | \$0 0.0                            | \$0 0.0                           |
| <b>Total</b>                  | <b>\$3,143,526 8.0</b>           | <b>\$3,066,494 8.0</b>             | <b>\$3,098,629 8.0</b>            |

| Performance Measures                                                | FY 2014-15 Budget | FY 2014-15 Estimate | FY 2015-16 Adopted |
|---------------------------------------------------------------------|-------------------|---------------------|--------------------|
| Estimated Citywide postage savings through mail presort             | N/A               | \$381,000.00        | \$383,000.00       |
| Percentage of reprographic services that meet customer satisfaction | 100%              | 99%                 | 98%                |
| Percentage of water bills processed by 3:00 p.m. daily              | 98%               | 99%                 | 98%                |
| Number of Water Bill Inserts                                        | 3,150,000         | 3,200,000           | 3,250,000          |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:** Continue efforts to maximize reprographic opportunities.

**Major Budget Items:** None

## Department: Express Business Center

### Disposal of Surplus and Police Unclaimed Property

Key Focus Area 5: E-Gov

#### 5.G

**Description:** Business Development and Procurement Services (BDPS) is responsible for the disposition of City surplus, police confiscated and unclaimed property which complies with the Administrative Directive 6-1 and City Charter. BDPS utilizes public auctions, sealed bids and a storefront concept (City Store) to display and sell a wide range of property to the general public. This service generates approximately \$5 million annually of revenue for the City.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$1,713,135 3.0                          | \$1,775,687 3.0                            | \$716,047 3.0                             |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$1,713,135 3.0                          | \$1,775,687 3.0                            | \$716,047 3.0                             |

| <i>Performance Measures</i>                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Ratio of revenue per dollar spent              | 7                        | 7                          | 7                         |
| Percentage of surplus items reused by the City | 3%                       | 1%                         | 1%                        |
| Number of items made available for sale        | 20,000                   | 23,000                     | 20,000                    |

**FY 14-15 Performance Measure Status:**  
Caution



Items reused by the City are based on departments needs and availability of items.

**Service Target FY 2015-16:** Dispose of 100% of all property received, including sales and transfer.

**Major Budget Items:** FY 2014-15 included a \$1.0m one-time transfer to the General Fund.



# Office of Risk Management

To provide comprehensive Risk Management services to all of the City of Dallas' departments, employees, and residents in the areas of property and casualty insurance, loss prevention/loss control, occupational/non-occupational return-to-work, liability claims management, contract insurance requirements and vendor insurance compliance.

|                          |              | FY 2014-15 Budget |       |           | FY 2014-15 Estimate |       |           | FY 2015-16 Adopted |       |           |
|--------------------------|--------------|-------------------|-------|-----------|---------------------|-------|-----------|--------------------|-------|-----------|
| Service                  | KFA          | IF                | Other | Total     | IF                  | Other | Total     | IF                 | Other | Total     |
| Risk Management Services | EGOV         | 2,525,243         | 0     | 2,525,243 | 2,316,091           | 0     | 2,316,091 | 2,593,531          | 0     | 2,593,531 |
|                          | <b>Total</b> | 2,525,243         | 0     | 2,525,243 | 2,316,091           | 0     | 2,316,091 | 2,593,531          | 0     | 2,593,531 |





## Department: Risk Management

### Risk Management Services

Key Focus Area 5: E-Gov

5.P

**Description:** The Office of Risk Management (ORM) secures various types of insurance coverage by way of risk transfer to protect the City's assets (excess of \$3 billion). ORM develops, implements, manages, and monitors multiple safety programs that provide a safe working environment for 13,000+ employees; and guards against hazards that could adversely have an impact on City operations and its citizens.

| <i>Source of Funds:</i>              | <i>FY 2014-15 Budget<br/>Dollars FTE</i> | <i>FY 2014-15 Estimate<br/>Dollars FTE</i> | <i>FY 2015-16 Adopted<br/>Dollars FTE</i> |
|--------------------------------------|------------------------------------------|--------------------------------------------|-------------------------------------------|
| <b>General Fund</b>                  | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Enterprise/Internal Svc/Other</b> | \$2,525,243 28.0                         | \$2,316,091 24.5                           | \$2,593,531 28.0                          |
| <b>Additional Resources</b>          | \$0 0.0                                  | \$0 0.0                                    | \$0 0.0                                   |
| <b>Total</b>                         | \$2,525,243 28.0                         | \$2,316,091 24.5                           | \$2,593,531 28.0                          |

| <i>Performance Measures</i>                                    | <i>FY 2014-15 Budget</i> | <i>FY 2014-15 Estimate</i> | <i>FY 2015-16 Adopted</i> |
|----------------------------------------------------------------|--------------------------|----------------------------|---------------------------|
| Average cost per Work Comp claim (total incurred costs)        | \$6,895.00               | \$6,410.00                 | \$6,859.00                |
| Percent of subrogation monies recovered by the City            | 81%                      | 82.13%                     | 82%                       |
| Percent reduction in Work Comp claims count from previous year | 2%                       | 15%                        | 1%                        |
| Percent of CDL workforce drug tested annually                  | 55%                      | 55%                        | 51%                       |

**FY 14-15 Performance Measure Status:**

On Track



**Service Target FY 2015-16:**

Mitigate risks and improve process efficiency by use of a new centralized risk information management system (RMIS) that helps identify relevant trends and provide customizable reporting.

**Major Budget Items:**

Risk Management anticipates recovering \$296,074 from third-party damages.



# City of Dallas Strategic Plan

The Strategic Plan sets the course for the City of Dallas and serves as the foundation for the City's five Key Focus Areas. The Key Focus Areas and their goals, listed below, allow the City to align its efforts and resources to accomplish objectives and make positive progress for the residents of Dallas. The City's Strategic Plan can be found at [dallascityhall.com](http://dallascityhall.com).



## Public Safety

Enhance public safety to ensure people feel safe and secure where they live, work, and play



## Culture, Arts, Recreation & Education

Support lifelong opportunities for Dallas residents and visitors in cultural, artistic, recreational, and educational programs that contribute to Dallas' prosperity, health and well-being



## Economic Vibrancy

Grow a sustainable economy by job creation, private investment in the region, a broadened tax base, sustainable neighborhoods, and livability and quality of the built environment



## E – Gov

Provide excellent government services to meet the needs of the City



## Clean, Healthy Environment

Create a sustainable community with a clean, healthy environment



### Key Focus Area 1: Public Safety

| Service(s)                      |                                                                            | Department                   | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|---------------------------------|----------------------------------------------------------------------------|------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 1: Public Safety |                                                                            |                              |                                          |                                       |                                  |
| 1.1                             | Adjudication Office                                                        | Public Works                 | 487,184                                  | 487,184                               | 6.4                              |
| 1.2                             | City Detention Center                                                      | Court and Detention Services | 1,518,544                                | 1,518,544                             | 27.0                             |
| 1.3                             | Civil Adjudication Court                                                   | Judiciary                    | 437,565                                  | 437,565                               | 4.0                              |
| 1.4                             | Community Court                                                            | Judiciary                    | 80,361                                   | 30,404                                | .6                               |
| 1.5                             | Court Security                                                             | Judiciary                    | 884,530                                  | 592,430                               | 14.3                             |
| 1.6                             | Dallas City Marshal                                                        | Court and Detention Services | 2,845,905                                | 2,845,905                             | 45.0                             |
| 1.7                             | Emergency Management Operations                                            | Management Services          | 1,143,812                                | 621,618                               | 7.0                              |
| 1.8                             | Emergency Medical Services Administration, Contracts, and Community Health | Fire                         | 15,631,344                               | 15,631,344                            | 83.5                             |
| 1.9                             | Fire and Rescue Emergency Response                                         | Fire                         | 175,201,253                              | 174,937,253                           | 1,584.0                          |
| 1.10                            | Fire Dispatch and Communications                                           | Fire                         | 15,247,594                               | 11,786,594                            | 70.4                             |
| 1.11                            | Fire Investigation & Explosive Ordnance Disposal                           | Fire                         | 4,234,978                                | 4,234,978                             | 32.3                             |
| 1.12                            | Fire Training and Recruitment                                              | Fire                         | 13,692,875                               | 13,692,875                            | 138.0                            |
| 1.13                            | Fire-Rescue Equipment Maintenance and Supply                               | Fire                         | 8,998,849                                | 8,865,832                             | 72.1                             |
| 1.14                            | Inspection and Life Safety Education                                       | Fire                         | 9,291,615                                | 9,217,340                             | 76.4                             |
| 1.15                            | Juvenile Case Managers/First Offender Program                              | Police                       | 489,854                                  | 0                                     | 7.0                              |
| 1.16                            | Lew Sterrett Jail Contract                                                 | Court and Detention Services | 7,557,391                                | 7,557,391                             | 0.0                              |
| 1.17                            | Municipal Court Services                                                   | Court and Detention Services | 7,198,341                                | 7,198,341                             | 93.0                             |
| 1.18                            | Municipal Judges/Cases Docketed                                            | Judiciary                    | 2,170,117                                | 2,170,117                             | 20.2                             |
| 1.19                            | Municipal Prosecution                                                      | City Attorney's Office       | 2,090,144                                | 2,090,144                             | 26.0                             |
| 1.20                            | Police Academy and In-service Training                                     | Police                       | 20,289,222                               | 20,039,222                            | 251.3                            |
| 1.21                            | Police Administrative Support                                              | Police                       | 28,940,244                               | 28,615,193                            | 108.7                            |
| 1.22                            | Police Community Outreach                                                  | Police                       | 1,756,560                                | 1,756,560                             | 21.2                             |
| 1.23                            | Police Criminal Investigations                                             | Police                       | 60,592,908                               | 58,792,237                            | 488.5                            |
| 1.24                            | Police Field Patrol                                                        | Police                       | 257,374,877                              | 257,328,755                           | 2,369.2                          |
| 1.25                            | Police Intelligence                                                        | Police                       | 9,705,006                                | 9,618,506                             | 80.8                             |
| 1.26                            | Police Investigation of Vice Related Crimes                                | Police                       | 3,961,083                                | 3,749,708                             | 31.8                             |
| 1.27                            | Police Investigations of Narcotics Related Crimes                          | Police                       | 19,195,128                               | 13,315,063                            | 120.1                            |
| 1.28                            | Police Legal Liaison                                                       | City Attorney's Office       | 630,512                                  | 630,512                               | 6.0                              |
| 1.29                            | Police Operational Support                                                 | Police                       | 33,368,087                               | 23,949,087                            | 430.6                            |
| 1.30                            | Police Recruiting and Personnel Service                                    | Police                       | 8,382,592                                | 8,182,592                             | 71.0                             |
| 1.31                            | Police Special Operations                                                  | Police                       | 36,901,927                               | 26,535,382                            | 302.5                            |
| 1.32                            | Security Service for City Facilities                                       | EBS - Building Services      | 4,373,632                                | 3,937,207                             | 58.1                             |
| 1.33                            | Special Operations                                                         | Fire                         | 6,546,727                                | 594,781                               | 46.7                             |
| Total for Key Focus Area 1:     |                                                                            |                              | <b>\$761,220,761</b>                     | <b>\$720,960,664</b>                  | <b>6,693.7</b>                   |

Note: FY 2015-16 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

## Key Focus Area 2: Economic Vibrancy

| Service(s)                          |                                                                    | Department                                               | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|-------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 2: Economic Vibrancy |                                                                    |                                                          |                                          |                                       |                                  |
| 2.1                                 | Area Redevelopment                                                 | Office of Economic Development                           | 909,992                                  | 136,125                               | 10.0                             |
| 2.2                                 | Authorized Hearings                                                | Sustainable Development and Construction                 | 381,936                                  | 381,936                               | 4.1                              |
| 2.3                                 | Bullington Truck Terminal and Thanksgiving Square                  | EBS - Building Services                                  | 629,324                                  | 629,324                               | 1.0                              |
| 2.4                                 | Business Development                                               | Office of Economic Development                           | 1,223,406                                | 292,733                               | 10.1                             |
| 2.5                                 | Capital and Implementation Program                                 | Public Works                                             | 6,543,436                                | 1,378,832                             | 78.3                             |
| 2.6                                 | Capital Construction and Debt Service                              | Aviation                                                 | 27,321,892                               | 0                                     | 0.0                              |
| 2.7                                 | Capital Facilities                                                 | Public Works                                             | 2,296,968                                | 1,207,142                             | 20.2                             |
| 2.8                                 | Construction Plan Review and Permitting                            | Sustainable Development and Construction - Enterprise    | 13,545,496                               | 0                                     | 0.0                              |
| 2.9                                 | Convention Center Debt Service Payment                             | Convention and Event Services                            | 21,583,800                               | 0                                     | 0.0                              |
| 2.10                                | Dallas Convention Center                                           | Convention and Event Services                            | 60,009,042                               | 0                                     | 0.0                              |
| 2.11                                | Dallas Film Commission                                             | Office of Economic Development                           | 436,626                                  | 235,328                               | 5.0                              |
| 2.12                                | Dallas Love Field                                                  | Aviation                                                 | 61,495,791                               | 0                                     | 0.0                              |
| 2.13                                | Economic Development Major Projects & Other Programs               | Office of Economic Development                           | 733,750                                  | 386,998                               | 5.0                              |
| 2.14                                | Economic Development Research and Information Services             | Office of Economic Development                           | 570,999                                  | 59,808                                | 6.2                              |
| 2.15                                | Engineering & Inspection Review for Private Development            | Sustainable Development and Construction - Enterprise    | 2,525,522                                | 0                                     | 0.0                              |
| 2.16                                | Express Plan Review                                                | Sustainable Development and Construction - Enterprise    | 1,578,615                                | 0                                     | 0.0                              |
| 2.17                                | Field Inspections of Private Development Construction Sites        | Sustainable Development and Construction - Enterprise    | 8,779,832                                | 0                                     | 0.0                              |
| 2.18                                | Fire Inspection for New Construction                               | Fire                                                     | 1,606,344                                | 606,344                               | 14.1                             |
| 2.19                                | Flood Control                                                      | Trinity Watershed Management – Storm Drainage Management | 15,600,859                               | 0                                     | 0.0                              |
| 2.20                                | Floodplain and Drainage Management                                 | Trinity Watershed Management – Storm Drainage Management | 3,094,549                                | 0                                     | 0.0                              |
| 2.21                                | General Aviation Facilities - Dallas Executive Airport & Vertiport | Aviation                                                 | 5,058,284                                | 0                                     | 0.0                              |
| 2.22                                | GIS Mapping for Private Development                                | Sustainable Development and Construction - Enterprise    | 831,485                                  | 0                                     | 0.0                              |
| 2.23                                | Historic Preservation                                              | Sustainable Development and Construction                 | 755,865                                  | 681,832                               | 7.9                              |
| 2.24                                | Home Ownership/Development                                         | Housing / Community Services                             | 7,462,510                                | 338,405                               | 4.0                              |
| 2.25                                | Housing Preservation                                               | Housing / Community Services                             | 5,161,392                                | 0                                     | 0.0                              |
| 2.26                                | Interagency and Transportation Administration                      | Public Works                                             | 1,975,173                                | 1,270,306                             | 13.7                             |
| 2.27                                | Mobility Planning                                                  | Planning and Urban Design                                | 1,577,891                                | 1,577,891                             | 10.0                             |
| 2.28                                | Neighborhood Vitality                                              | Planning and Urban Design                                | 1,189,997                                | 1,189,997                             | 11.1                             |
| 2.29                                | Office of Special Events                                           | Convention and Event Services                            | 492,686                                  | 0                                     | 0.0                              |
| 2.30                                | Operation & Maintenance of Fair Park                               | Park and Recreation                                      | 10,761,282                               | 10,712,612                            | 58.9                             |
| 2.31                                | Pavement Management                                                | Public Works                                             | 284,537                                  | 284,537                               | 3.2                              |
| 2.32                                | Planning and Design Studio                                         | Planning and Urban Design                                | 1,757,698                                | 1,464,293                             | 19.1                             |
| 2.33                                | Private Development Records and Archival Library                   | Sustainable Development and Construction - Enterprise    | 989,316                                  | 0                                     | 0.0                              |
| 2.34                                | Private Development Survey                                         | Sustainable Development and Construction - Enterprise    | 605,401                                  | 0                                     | 0.0                              |
| 2.35                                | Real Estate and Relocation                                         | Sustainable Development and Construction                 | 2,349,340                                | 373,974                               | 28.5                             |
| 2.36                                | Regulation and Enforcement of For Hire Transportation              | Code Compliance Services                                 | 1,545,785                                | 1,377,617                             | 15.0                             |

Note: FY 2015-16 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

## Key Focus Area 2: Economic Vibrancy

| Service(s)                         |                                                           | Department                                            | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|------------------------------------|-----------------------------------------------------------|-------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| 2.37                               | Resiliency Office                                         | Management Services                                   | 292,258                                  | 292,258                               | 1.8                              |
| 2.38                               | Rights-of-Way Maintenance Contracts and Inspections Group | Street Services                                       | 11,570,900                               | 10,616,900                            | 24.0                             |
| 2.39                               | Service Maintenance Areas                                 | Street Services                                       | 14,644,563                               | 11,219,120                            | 214.7                            |
| 2.40                               | Small Business Initiatives                                | Office of Economic Development                        | 2,816,356                                | 707,431                               | 9.7                              |
| 2.41                               | Street Cut and Right-of-Way Management (Cut Control)      | Public Works                                          | 701,988                                  | 246,435                               | 10.7                             |
| 2.42                               | Street Lighting                                           | Street Services – Street Lighting                     | 17,525,192                               | 17,525,192                            | 4.0                              |
| 2.43                               | Street Repair Division - Asphalt                          | Street Services                                       | 13,212,569                               | 13,212,569                            | 107.6                            |
| 2.44                               | Street Repair Division - Concrete                         | Street Services                                       | 27,397,129                               | 25,422,066                            | 143.5                            |
| 2.45                               | Subdivision Plat Review                                   | Sustainable Development and Construction - Enterprise | 579,598                                  | 0                                     | 0.0                              |
| 2.46                               | Tax Increment Financing Districts Payments                | Non-Departmental                                      | 26,537,783                               | 26,537,783                            | 0.0                              |
| 2.47                               | Traffic Operations Maintenance                            | Street Services                                       | 7,991,273                                | 7,153,824                             | 68.7                             |
| 2.48                               | Traffic Safety and Congestion Management                  | Street Services                                       | 4,101,737                                | 3,906,708                             | 32.7                             |
| 2.49                               | Trinity River Corridor Operations                         | Trinity Watershed Management                          | 1,526,320                                | 1,526,320                             | 16.5                             |
| 2.50                               | Union Station                                             | Convention and Event Services                         | 853,364                                  | 0                                     | 0.0                              |
| 2.51                               | Vendor Development                                        | Business Development & Procurement Services           | 215,758                                  | 215,758                               | 2.5                              |
| 2.52                               | Water Capital Funding                                     | Water Utilities                                       | 302,977,526                              | 0                                     | 0.0                              |
| 2.53                               | Water Production and Delivery                             | Water Utilities                                       | 130,647,782                              | 0                                     | 0.0                              |
| 2.54                               | Water Utilities Capital Program Management                | Water Utilities                                       | 14,290,174                               | 0                                     | 0.0                              |
| 2.55                               | Zoning & Board of Adjustment                              | Sustainable Development and Construction - Enterprise | 1,874,640                                | 0                                     | 0.0                              |
| <b>Total for Key Focus Area 2:</b> |                                                           |                                                       | <b>\$853,423,731</b>                     | <b>\$143,168,398</b>                  | <b>961.8</b>                     |

### Key Focus Area 3: Clean, Healthy Environment

| Service(s)                                   |                                                                     | Department                                               | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|----------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 3: Clean, Healthy Environment |                                                                     |                                                          |                                          |                                       |                                  |
| 3.1                                          | Air Quality Compliance                                              | Public Works                                             | 739,621                                  | 214,504                               | 8.7                              |
| 3.2                                          | Ambient Air Monitoring                                              | Public Works                                             | 1,010,622                                | 269,344                               | 11.4                             |
| 3.3                                          | Animal Remains Collection                                           | Sanitation Services                                      | 624,251                                  | 0                                     | 0.0                              |
| 3.4                                          | Brush/Bulk Waste Removal Services                                   | Sanitation Services                                      | 14,902,248                               | 0                                     | 0.0                              |
| 3.5                                          | City Facility Services                                              | Sanitation Services                                      | 760,209                                  | 0                                     | 0.0                              |
| 3.6                                          | Code Litigation                                                     | City Attorney's Office                                   | 1,042,162                                | 1,042,162                             | 11.0                             |
| 3.7                                          | Community Prosecution & Community Courts                            | City Attorney's Office                                   | 2,941,393                                | 1,844,859                             | 20.9                             |
| 3.8                                          | Community/Senior Services                                           | Housing / Community Services                             | 25,031,807                               | 3,545,845                             | 27.0                             |
| 3.9                                          | Comprehensive Homeless Outreach                                     | Housing / Community Services                             | 12,324,131                               | 7,293,230                             | 24.0                             |
| 3.10                                         | Consumer Health                                                     | Code Compliance Services                                 | 3,146,059                                | 2,941,499                             | 37.0                             |
| 3.11                                         | Custodial Maintenance                                               | EBS - Building Services                                  | 3,478,718                                | 3,375,889                             | 44.7                             |
| 3.12                                         | Dallas Animal Services                                              | Code Compliance Services                                 | 11,064,301                               | 10,864,301                            | 116.5                            |
| 3.13                                         | Environmental Enforcement, Compliance, and Support (Legal Services) | City Attorney's Office                                   | 96,308                                   | 0                                     | 1.0                              |
| 3.14                                         | Environmental Quality                                               | Management Services                                      | 2,725,908                                | 847,207                               | 23.4                             |
| 3.15                                         | Illegal Dump Team - Criminal Investigations and Arrests             | Court and Detention Services                             | 913,180                                  | 0                                     | 13.0                             |
| 3.16                                         | Landfill Services                                                   | Sanitation Services                                      | 21,263,747                               | 0                                     | 0.0                              |
| 3.17                                         | Neighborhood Code Compliance Services                               | Code Compliance Services                                 | 19,719,381                               | 17,995,948                            | 216.8                            |
| 3.18                                         | Neighborhood Nuisance Abatement                                     | Code Compliance Services                                 | 6,283,545                                | 5,389,948                             | 75.3                             |
| 3.19                                         | Recycling Collection and Waste Diversion                            | Sanitation Services                                      | 11,013,531                               | 0                                     | 0.0                              |
| 3.20                                         | Residential Refuse Collection                                       | Sanitation Services                                      | 37,916,161                               | 0                                     | 0.0                              |
| 3.21                                         | Storm Drainage Management Fund                                      | Trinity Watershed Management – Storm Drainage Management | 27,195,387                               | 0                                     | 0.0                              |
| 3.22                                         | Stormwater Regulations & Enforcement                                | Trinity Watershed Management – Storm Drainage Management | 5,526,051                                | 0                                     | 0.0                              |
| 3.23                                         | Underground Storage Tank Replacement and Inspection                 | Public Works                                             | 385,642                                  | 385,642                               | 1.4                              |
| 3.24                                         | Wastewater Collection                                               | Water Utilities                                          | 18,633,501                               | 0                                     | 0.0                              |
| 3.25                                         | Wastewater Treatment                                                | Water Utilities                                          | 51,543,398                               | 0                                     | 0.0                              |
| 3.26                                         | Water Conservation                                                  | Water Utilities                                          | 3,740,507                                | 0                                     | 0.0                              |
| Total for Key Focus Area 3:                  |                                                                     |                                                          | <b>\$284,021,769</b>                     | <b>\$56,010,378</b>                   | <b>632.1</b>                     |



### Key Focus Area 4: Culture, Arts, Recreation and Education

| Service(s)                                                |                                                                      | Department                                   | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|-----------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 4: Culture, Arts, Recreation and Education |                                                                      |                                              |                                          |                                       |                                  |
| 4.1                                                       | Aquatic Services                                                     | Park and Recreation                          | 3,261,019                                | 3,261,019                             | 65.5                             |
| 4.2                                                       | City-Owned Cultural Venues                                           | Office of Cultural Affairs                   | 11,971,824                               | 11,971,824                            | 62.1                             |
| 4.3                                                       | Cultural Services Contracts                                          | Office of Cultural Affairs                   | 6,909,238                                | 5,509,238                             | 3.0                              |
| 4.4                                                       | Golf and Tennis Centers                                              | Park and Recreation                          | 6,002,464                                | 4,607,986                             | 60.6                             |
| 4.5                                                       | Leisure Venue Management                                             | Park and Recreation                          | 18,123,257                               | 18,123,257                            | 3.1                              |
| 4.6                                                       | Library Materials & Collection Management                            | Library                                      | 7,548,966                                | 7,113,563                             | 21.0                             |
| 4.7                                                       | Library Operations & Public Service                                  | Library                                      | 22,761,531                               | 22,552,543                            | 356.0                            |
| 4.8                                                       | Literacy Initiatives, Education & Community Engagement               | Library                                      | 842,571                                  | 842,571                               | 14.0                             |
| 4.9                                                       | Park Land Maintained                                                 | Park and Recreation                          | 33,410,633                               | 28,359,094                            | 424.2                            |
| 4.10                                                      | Planning, Design and Construction & EMS and Environmental Compliance | Park and Recreation                          | 2,782,729                                | 2,682,729                             | 23.9                             |
| 4.11                                                      | Public Art for Dallas                                                | Office of Cultural Affairs                   | 456,429                                  | 190,000                               | 4.0                              |
| 4.12                                                      | Recreation Services                                                  | Park and Recreation                          | 21,756,618                               | 17,899,369                            | 313.5                            |
| 4.13                                                      | WRR Municipal Radio Classical Music                                  | Office of Cultural Affairs – Municipal Radio | 2,054,549                                | 0                                     | 0.0                              |
| Total for Key Focus Area 4:                               |                                                                      |                                              | <b>\$137,881,828</b>                     | <b>\$123,113,193</b>                  | <b>1,350.9</b>                   |

## Key Focus Area 5: E-Gov

| Service(s)              |                                                                  | Department                                            | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|-------------------------|------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 5: E-Gov |                                                                  |                                                       |                                          |                                       |                                  |
| 5.1                     | 311 Customer Service Center                                      | Management Services                                   | 6,544,687                                | 2,415,034                             | 103.3                            |
| 5.2                     | Accounts Payable                                                 | City Controller's Office                              | 1,042,106                                | 1,042,106                             | 16.2                             |
| 5.3                     | Administrative Support for the Mayor and City Council            | Mayor and Council                                     | 4,243,189                                | 4,243,189                             | 35.5                             |
| 5.4                     | Analysis/Development and Validation                              | Civil Service                                         | 805,325                                  | 805,325                               | 5.5                              |
| 5.5                     | Applicant Processing - Civilian                                  | Civil Service                                         | 765,064                                  | 765,064                               | 9.0                              |
| 5.6                     | Applicant Processing - Uniform                                   | Civil Service                                         | 561,883                                  | 561,883                               | 7.0                              |
| 5.7                     | Archives                                                         | City Secretary's Office                               | 171,583                                  | 171,583                               | 2.0                              |
| 5.8                     | Audits, Attestations and Investigations                          | City Auditor's Office                                 | 3,004,057                                | 3,004,057                             | 25.0                             |
| 5.9                     | Boards and Commissions Liaison                                   | Management Services                                   | 84,362                                   | 84,362                                | 1.0                              |
| 5.10                    | Boards and Commissions Support                                   | City Secretary's Office                               | 340,158                                  | 340,158                               | 3.0                              |
| 5.11                    | Business Inclusion & Development Compliance Monitoring           | Business Development & Procurement Services           | 574,777                                  | 497,667                               | 5.5                              |
| 5.12                    | Cash and Debt Management                                         | City Controller's Office                              | 664,430                                  | 664,430                               | 5.2                              |
| 5.13                    | Center for Performance Excellence                                | Management Services                                   | 1,244,822                                | 938,048                               | 9.0                              |
| 5.14                    | City Administration                                              | City Manager's Office                                 | 2,569,668                                | 1,972,061                             | 14.0                             |
| 5.15                    | City Agenda Process                                              | Management Services                                   | 203,829                                  | 203,829                               | 3.0                              |
| 5.16                    | City Council Support                                             | City Secretary's Office                               | 698,647                                  | 698,647                               | 6.0                              |
| 5.17                    | City Facility Operation, Maintenance and Repair                  | EBS - Building Services                               | 13,708,883                               | 12,855,339                            | 149.7                            |
| 5.18                    | City GIS Services                                                | Water Utilities                                       | 1,408,539                                | 0                                     | 0.0                              |
| 5.19                    | Citywide Capital and Operating Budget Development and Monitoring | Office of Financial Services                          | 1,251,817                                | 1,251,817                             | 12.0                             |
| 5.20                    | Civil Service Board Administration/Employee Appeals Process      | Civil Service                                         | 422,904                                  | 422,904                               | 3.0                              |
| 5.21                    | Compensation Analysis / Classification                           | Human Resources                                       | 481,273                                  | 481,273                               | 4.0                              |
| 5.22                    | Contingency Reserve                                              | Office of Financial Services - Reserves and Transfers | 2,628,101                                | 2,628,101                             | 0.0                              |
| 5.23                    | Customer Service                                                 | City Secretary's Office                               | 205,068                                  | 205,068                               | 3.0                              |
| 5.24                    | Deferred Compensation                                            | City Controller's Office                              | 223,498                                  | 118,198                               | 2.2                              |
| 5.25                    | DFW International Airport Legal Counsel                          | City Attorney's Office                                | 554,501                                  | 554,501                               | 3.0                              |
| 5.26                    | DWU General Expense                                              | Water Utilities                                       | 92,795,592                               | 0                                     | 0.0                              |
| 5.27                    | Elections                                                        | City Secretary's Office                               | 96,828                                   | 96,828                                | 1.0                              |
| 5.28                    | EMS Compliance Program                                           | Management Services                                   | 553,321                                  | 553,321                               | 4.0                              |
| 5.29                    | Energy Procurement and Monitoring                                | EBS - Building Services                               | 3,192,629                                | 3,033,136                             | 2.0                              |
| 5.30                    | Ethics and Diversity                                             | Management Services                                   | 336,459                                  | 313,930                               | 2.8                              |
| 5.31                    | Fair Housing and Human Rights Compliance                         | Management Services                                   | 1,097,852                                | 136,324                               | 2.0                              |
| 5.32                    | Financial Reporting                                              | City Controller's Office                              | 2,150,742                                | 2,150,742                             | 22.4                             |
| 5.33                    | Fire Applicant - Physical Abilities Testing                      | Civil Service                                         | 43,807                                   | 43,807                                | .5                               |
| 5.34                    | General Counsel                                                  | City Attorney's Office                                | 4,668,071                                | 4,574,370                             | 40.0                             |
| 5.35                    | General Obligation Commercial Paper and Master Lease Programs    | Non-Departmental                                      | 15,697,733                               | 15,697,733                            | 0.0                              |
| 5.36                    | Grant Administration                                             | Office of Financial Services                          | 2,035,738                                | 1,361,754                             | 14.2                             |
| 5.37                    | Housing Management/Contract Support                              | Housing / Community Services                          | 2,314,586                                | 758,144                               | 5.5                              |

Note: FY 2015-16 Total Adopted includes dollars from the general fund, enterprise funds, internal service funds, and additional resources.

### Key Focus Area 5: E-Gov

| Service(s)                  |                                                           | Department                                            | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|-----------------------------|-----------------------------------------------------------|-------------------------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| 5.38                        | HRIS and HR Payroll Services                              | Human Resources                                       | 1,730,602                                | 1,730,602                             | 20.4                             |
| 5.39                        | Human Resource Consulting                                 | Human Resources                                       | 2,576,549                                | 2,576,549                             | 21.8                             |
| 5.40                        | Independent Audit                                         | City Controller's Office                              | 786,374                                  | 786,374                               | 0.0                              |
| 5.41                        | Intergovernmental Services                                | Management Services                                   | 824,956                                  | 492,741                               | 9.0                              |
| 5.42                        | Internal Control Task Force                               | Management Services                                   | 446,830                                  | 446,830                               | 4.0                              |
| 5.43                        | Land Surveying Services                                   | Public Works                                          | 790,746                                  | 166,927                               | 10.6                             |
| 5.44                        | Liability/Claims Fund Transfer                            | Office of Financial Services - Reserves and Transfers | 1,994,219                                | 1,994,219                             | 0.0                              |
| 5.45                        | Litigation                                                | City Attorney's Office                                | 5,270,401                                | 5,149,559                             | 46.0                             |
| 5.46                        | Non-Departmental                                          | Non-Departmental                                      | 15,690,596                               | 15,690,596                            | 0.0                              |
| 5.47                        | Payroll                                                   | City Controller's Office                              | 565,486                                  | 565,486                               | 5.7                              |
| 5.48                        | Public Information Office / Communications & Broadcasting | Management Services                                   | 1,521,441                                | 1,198,868                             | 16.0                             |
| 5.49                        | Purchasing/Contract Management                            | Business Development & Procurement Services           | 2,170,927                                | 2,170,927                             | 23.7                             |
| 5.50                        | Records Management                                        | City Secretary's Office                               | 589,150                                  | 589,150                               | 3.0                              |
| 5.51                        | Salary and Benefit Reserve                                | Office of Financial Services - Reserves and Transfers | 2,000,000                                | 2,000,000                             | 0.0                              |
| 5.52                        | Utility Management                                        | Office of Financial Services                          | 343,806                                  | 343,806                               | 1.5                              |
| 5.53                        | Vital Statistics                                          | Water Utilities                                       | 1,037,683                                | 0                                     | 0.0                              |
| 5.54                        | Water Planning, Financial and Rate Services               | Water Utilities                                       | 3,560,053                                | 0                                     | 0.0                              |
| 5.55                        | Water Utilities Customer Account Services                 | Water Utilities                                       | 27,084,691                               | 0                                     | 0.0                              |
| Total for Key Focus Area 5: |                                                           |                                                       | <b>\$238,371,039</b>                     | <b>\$101,547,367</b>                  | <b>683.2</b>                     |

### Key Focus Area 5: E-Gov

| Service(s)                         |                                                   | Department                          | FY 2015-16<br>Total Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>(Dollars) | FY 2015-16<br>GF Adopted<br>FTEs |
|------------------------------------|---------------------------------------------------|-------------------------------------|------------------------------------------|---------------------------------------|----------------------------------|
| Key Focus Area 5: E-Gov            |                                                   |                                     |                                          |                                       |                                  |
| 5.A                                | 9-1-1 Technology/Education Services               | Communication & Information Service | 16,292,461                               | 0                                     | 0.0                              |
| 5.B                                | Business Services                                 | Express Business Center             | 3,098,629                                | 0                                     | 0.0                              |
| 5.C                                | Business Technology Services                      | Communication & Information Service | 21,596,823                               | 0                                     | 0.0                              |
| 5.D                                | City Fleet Asset Management                       | EBS - Equipment Services            | 3,368,297                                | 0                                     | 0.0                              |
| 5.E                                | City Fleet Maintenance and Repair Services        | EBS - Equipment Services            | 29,624,658                               | 0                                     | 0.0                              |
| 5.F                                | City Fleet Paint and Body Shop Coordination       | EBS - Equipment Services            | 1,157,297                                | 0                                     | 0.0                              |
| 5.G                                | Disposal of Surplus and Police Unclaimed Property | Express Business Center             | 716,047                                  | 0                                     | 0.0                              |
| 5.H                                | Environmental Services for City Fleet Operations  | EBS - Equipment Services            | 2,053,225                                | 0                                     | 0.0                              |
| 5.I                                | Fuel Procurement and Management                   | EBS - Equipment Services            | 16,290,226                               | 0                                     | 0.0                              |
| 5.J                                | HR Benefits Administration Services               | Employee Benefits                   | 1,126,137                                | 0                                     | 0.0                              |
| 5.K                                | Internal Computer Support                         | Communication & Information Service | 6,000,220                                | 0                                     | 0.0                              |
| 5.L                                | Internal Desktop Support                          | Communication & Information Service | 6,161,132                                | 0                                     | 0.0                              |
| 5.M                                | Internal Radio Communication                      | Communication & Information Service | 5,102,268                                | 0                                     | 0.0                              |
| 5.N                                | Internal Telephone and Data Communication         | Communication & Information Service | 13,045,478                               | 0                                     | 0.0                              |
| 5.O                                | Public Safety Technology Support                  | Communication & Information Service | 7,206,153                                | 0                                     | 0.0                              |
| 5.P                                | Risk Management Services                          | Risk Management                     | 2,593,531                                | 0                                     | 0.0                              |
| 5.Q                                | Strategic Technology Management                   | Communication & Information Service | 13,172,281                               | 0                                     | 0.0                              |
| 5.R                                | Wellness Program                                  | Employee Benefits                   | 429,603                                  | 0                                     | 0.0                              |
| <b>Total for Key Focus Area 5:</b> |                                                   |                                     | <b>\$149,034,466</b>                     | <b>\$0</b>                            | <b>0.0</b>                       |

## Summary of Services By Department

| Service(s)                                                   |                                                                     | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|--------------------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b><u>General Fund</u></b>                                   |                                                                     |                                                 |                                                  |                                                 |
| <b>Business Development &amp; Procurement Services</b>       |                                                                     |                                                 |                                                  |                                                 |
| 2.51                                                         | Vendor Development                                                  | \$208,323                                       | \$200,678                                        | \$215,758                                       |
| 5.11                                                         | Business Inclusion & Development Compliance Monitoring              | \$451,934                                       | \$451,656                                        | \$497,667                                       |
| 5.49                                                         | Purchasing/Contract Management                                      | \$2,194,305                                     | \$2,194,249                                      | \$2,170,927                                     |
| <b>Total Business Development &amp; Procurement Services</b> |                                                                     | <b>\$2,854,562</b>                              | <b>\$2,846,583</b>                               | <b>\$2,884,352</b>                              |
| <b>City Attorney's Office</b>                                |                                                                     |                                                 |                                                  |                                                 |
| 1.19                                                         | Municipal Prosecution                                               | \$2,032,517                                     | \$1,944,321                                      | \$2,090,144                                     |
| 1.28                                                         | Police Legal Liaison                                                | \$484,971                                       | \$475,387                                        | \$630,512                                       |
| 3.6                                                          | Code Litigation                                                     | \$954,778                                       | \$951,537                                        | \$1,042,162                                     |
| 3.7                                                          | Community Prosecution & Community Courts                            | \$1,318,503                                     | \$1,321,728                                      | \$1,844,859                                     |
| 3.13                                                         | Environmental Enforcement, Compliance, and Support (Legal Services) | \$0                                             | \$0                                              | \$0                                             |
| 5.25                                                         | DFW International Airport Legal Counsel                             | \$546,176                                       | \$545,042                                        | \$554,501                                       |
| 5.34                                                         | General Counsel                                                     | \$4,667,781                                     | \$4,653,803                                      | \$4,574,370                                     |
| 5.45                                                         | Litigation                                                          | \$4,992,070                                     | \$5,047,425                                      | \$5,149,559                                     |
| <b>Total City Attorney's Office</b>                          |                                                                     | <b>\$14,996,796</b>                             | <b>\$14,939,243</b>                              | <b>\$15,886,107</b>                             |
| <b>City Auditor's Office</b>                                 |                                                                     |                                                 |                                                  |                                                 |
| 5.8                                                          | Audits, Attestations, and Investigations                            | \$2,784,107                                     | \$2,723,995                                      | \$3,004,057                                     |
| <b>Total City Auditor's Office</b>                           |                                                                     | <b>\$2,784,107</b>                              | <b>\$2,723,995</b>                               | <b>\$3,004,057</b>                              |
| <b>City Controller's Office</b>                              |                                                                     |                                                 |                                                  |                                                 |
| 5.2                                                          | Accounts Payable                                                    | \$1,147,790                                     | \$1,058,148                                      | \$1,042,106                                     |
| 5.12                                                         | Cash and Debt Management                                            | \$633,572                                       | \$647,497                                        | \$664,430                                       |
| 5.24                                                         | Deferred Compensation                                               | \$110,117                                       | \$109,575                                        | \$118,198                                       |
| 5.32                                                         | Financial Reporting                                                 | \$1,763,124                                     | \$1,920,911                                      | \$2,150,742                                     |
| 5.40                                                         | Independent Audit                                                   | \$921,253                                       | \$921,253                                        | \$786,374                                       |
| 5.47                                                         | Payroll                                                             | \$677,298                                       | \$532,251                                        | \$565,486                                       |
| <b>Total City Controller's Office</b>                        |                                                                     | <b>\$5,253,154</b>                              | <b>\$5,189,635</b>                               | <b>\$5,327,336</b>                              |
| <b>City Manager's Office</b>                                 |                                                                     |                                                 |                                                  |                                                 |
| 5.14                                                         | City Administration                                                 | \$1,829,414                                     | \$1,829,389                                      | \$1,972,061                                     |
| <b>Total City Manager's Office</b>                           |                                                                     | <b>\$1,829,414</b>                              | <b>\$1,829,389</b>                               | <b>\$1,972,061</b>                              |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                                |                                                             | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|-------------------------------------------|-------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>City Secretary's Office</b>            |                                                             |                                                 |                                                  |                                                 |
| 5.7                                       | Archives                                                    | \$137,512                                       | \$112,345                                        | \$171,583                                       |
| 5.10                                      | Boards and Commissions Support                              | \$356,691                                       | \$356,851                                        | \$340,158                                       |
| 5.16                                      | City Council Support                                        | \$700,995                                       | \$733,343                                        | \$698,647                                       |
| 5.23                                      | Customer Service                                            | \$206,601                                       | \$193,754                                        | \$205,068                                       |
| 5.27                                      | Elections                                                   | \$2,157,304                                     | \$2,147,028                                      | \$96,828                                        |
| 5.50                                      | Records Management                                          | \$527,110                                       | \$542,892                                        | \$589,150                                       |
| <b>Total City Secretary's Office</b>      |                                                             | <b>\$4,086,213</b>                              | <b>\$4,086,213</b>                               | <b>\$2,101,434</b>                              |
| <b>Civil Service</b>                      |                                                             |                                                 |                                                  |                                                 |
| 5.4                                       | Analysis/Development and Validation                         | \$638,209                                       | \$574,739                                        | \$805,325                                       |
| 5.5                                       | Applicant Processing - Civilian                             | \$734,553                                       | \$725,117                                        | \$765,064                                       |
| 5.6                                       | Applicant Processing - Uniform                              | \$544,378                                       | \$545,669                                        | \$561,883                                       |
| 5.20                                      | Civil Service Board Administration/Employee Appeals Process | \$402,830                                       | \$468,355                                        | \$422,904                                       |
| 5.33                                      | Fire Applicant - Physical Abilities Testing                 | \$44,545                                        | \$44,642                                         | \$43,807                                        |
| <b>Total Civil Service</b>                |                                                             | <b>\$2,364,515</b>                              | <b>\$2,358,522</b>                               | <b>\$2,598,983</b>                              |
| <b>Code Compliance Services</b>           |                                                             |                                                 |                                                  |                                                 |
| 2.36                                      | Regulation and Enforcement of For Hire Transportation       | \$815,855                                       | \$1,048,460                                      | \$1,377,617                                     |
| 3.10                                      | Consumer Health                                             | \$2,874,648                                     | \$2,724,479                                      | \$2,941,499                                     |
| 3.12                                      | Dallas Animal Services                                      | \$8,874,330                                     | \$8,952,796                                      | \$10,864,301                                    |
| 3.17                                      | Neighborhood Code Compliance Services                       | \$17,167,866                                    | \$16,653,564                                     | \$17,995,948                                    |
| 3.18                                      | Neighborhood Nuisance Abatement                             | \$5,459,906                                     | \$5,663,306                                      | \$5,389,948                                     |
| <b>Total Code Compliance Services</b>     |                                                             | <b>\$35,192,605</b>                             | <b>\$35,042,605</b>                              | <b>\$38,569,313</b>                             |
| <b>Court and Detention Services</b>       |                                                             |                                                 |                                                  |                                                 |
| 1.2                                       | City Detention Center                                       | \$1,455,085                                     | \$1,385,721                                      | \$1,518,544                                     |
| 1.6                                       | Dallas City Marshal                                         | \$2,221,663                                     | \$2,083,425                                      | \$2,845,905                                     |
| 1.16                                      | Lew Sterrett Jail Contract                                  | \$7,983,142                                     | \$7,983,142                                      | \$7,557,391                                     |
| 1.17                                      | Municipal Court Services                                    | \$8,350,026                                     | \$8,415,204                                      | \$7,198,341                                     |
| 3.15                                      | Illegal Dump Team - Criminal Investigations and Arrests     | \$0                                             | \$60,231                                         | \$0                                             |
| <b>Total Court and Detention Services</b> |                                                             | <b>\$20,009,916</b>                             | <b>\$19,927,723</b>                              | <b>\$19,120,181</b>                             |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                                |                                                                            | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|-------------------------------------------|----------------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>EBS - Building Services</b>            |                                                                            |                                                 |                                                  |                                                 |
| 1.32                                      | Security Service for City Facilities                                       | \$3,994,797                                     | \$3,829,099                                      | \$3,937,207                                     |
| 2.3                                       | Bullington Truck Terminal and Thanksgiving Square                          | \$674,621                                       | \$565,026                                        | \$629,324                                       |
| 3.11                                      | Custodial Maintenance                                                      | \$3,484,102                                     | \$3,230,632                                      | \$3,375,889                                     |
| 5.17                                      | City Facility Operation, Maintenance and Repair                            | \$12,159,853                                    | \$12,821,606                                     | \$12,855,339                                    |
| 5.29                                      | Energy Procurement and Monitoring                                          | \$3,582,444                                     | \$3,339,499                                      | \$3,033,136                                     |
| <b>Total EBS - Building Services</b>      |                                                                            | <b>\$23,895,817</b>                             | <b>\$23,785,862</b>                              | <b>\$23,830,895</b>                             |
| <b>Fire</b>                               |                                                                            |                                                 |                                                  |                                                 |
| 1.8                                       | Emergency Medical Services Administration, Contracts, and Community Health | \$13,187,636                                    | \$12,347,462                                     | \$15,631,344                                    |
| 1.9                                       | Fire and Rescue Emergency Response                                         | \$166,261,705                                   | \$169,439,730                                    | \$174,937,253                                   |
| 1.10                                      | Fire Dispatch and Communications                                           | \$12,777,687                                    | \$12,811,786                                     | \$11,786,594                                    |
| 1.11                                      | Fire Investigation & Explosive Ordnance Disposal                           | \$4,444,533                                     | \$4,094,283                                      | \$4,234,978                                     |
| 1.12                                      | Fire Training and Recruitment                                              | \$13,752,961                                    | \$12,061,263                                     | \$13,692,875                                    |
| 1.13                                      | Fire-Rescue Equipment Maintenance and Supply                               | \$8,858,244                                     | \$7,442,983                                      | \$8,865,832                                     |
| 1.14                                      | Inspection and Life Safety Education                                       | \$7,429,553                                     | \$8,926,952                                      | \$9,217,340                                     |
| 1.33                                      | Special Operations                                                         | \$797,444                                       | \$373,355                                        | \$594,781                                       |
| 2.18                                      | Fire Inspection for New Construction                                       | \$548,813                                       | \$510,762                                        | \$606,344                                       |
| <b>Total Fire</b>                         |                                                                            | <b>\$228,058,576</b>                            | <b>\$228,008,576</b>                             | <b>\$239,567,341</b>                            |
| <b>Housing / Community Services</b>       |                                                                            |                                                 |                                                  |                                                 |
| 2.24                                      | Home Ownership/Development                                                 | \$350,957                                       | \$331,800                                        | \$338,405                                       |
| 2.25                                      | Housing Preservation                                                       | \$0                                             | \$0                                              | \$0                                             |
| 3.8                                       | Community/Senior Services                                                  | \$3,252,708                                     | \$3,199,292                                      | \$3,545,845                                     |
| 3.9                                       | Comprehensive Homeless Outreach                                            | \$7,174,821                                     | \$7,250,447                                      | \$7,293,230                                     |
| 5.37                                      | Housing Management/Contract Support                                        | \$729,487                                       | \$629,948                                        | \$758,144                                       |
| <b>Total Housing / Community Services</b> |                                                                            | <b>\$11,507,973</b>                             | <b>\$11,411,487</b>                              | <b>\$11,935,624</b>                             |
| <b>Human Resources</b>                    |                                                                            |                                                 |                                                  |                                                 |
| 5.21                                      | Compensation Analysis / Classification                                     | \$540,489                                       | \$436,936                                        | \$481,273                                       |
| 5.38                                      | HRIS and HR Payroll Services                                               | \$1,489,625                                     | \$1,644,890                                      | \$1,730,602                                     |
| 5.39                                      | Human Resource Consulting                                                  | \$2,608,307                                     | \$2,550,835                                      | \$2,576,549                                     |
| <b>Total Human Resources</b>              |                                                                            | <b>\$4,638,421</b>                              | <b>\$4,632,661</b>                               | <b>\$4,788,424</b>                              |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                       |                                                           | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|----------------------------------|-----------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>Judiciary</b>                 |                                                           |                                                 |                                                  |                                                 |
| 1.3                              | Civil Adjudication Court                                  | \$442,543                                       | \$426,962                                        | \$437,565                                       |
| 1.4                              | Community Court                                           | \$33,063                                        | \$25,103                                         | \$30,404                                        |
| 1.5                              | Court Security                                            | \$791,896                                       | \$809,486                                        | \$592,430                                       |
| 1.18                             | Municipal Judges/Cases Docketed                           | \$2,427,754                                     | \$2,426,948                                      | \$2,170,117                                     |
| <b>Total Judiciary</b>           |                                                           | <b>\$3,695,256</b>                              | <b>\$3,688,499</b>                               | <b>\$3,230,516</b>                              |
| <b>Library</b>                   |                                                           |                                                 |                                                  |                                                 |
| 4.6                              | Library Materials & Collection Management                 | \$7,218,093                                     | \$7,128,129                                      | \$7,113,563                                     |
| 4.7                              | Library Operations & Public Service                       | \$18,211,666                                    | \$18,250,070                                     | \$22,552,543                                    |
| 4.8                              | Literacy Initiatives, Education & Community Engagement    | \$713,871                                       | \$765,431                                        | \$842,571                                       |
| <b>Total Library</b>             |                                                           | <b>\$26,143,630</b>                             | <b>\$26,143,630</b>                              | <b>\$30,508,677</b>                             |
| <b>Management Services</b>       |                                                           |                                                 |                                                  |                                                 |
| 1.7                              | Emergency Management Operations                           | \$639,116                                       | \$639,155                                        | \$621,618                                       |
| 2.37                             | Resiliency Office                                         | \$0                                             | \$0                                              | \$292,258                                       |
| 3.14                             | Environmental Quality                                     | \$812,976                                       | \$805,431                                        | \$847,207                                       |
| 5.1                              | 311 Customer Service Center                               | \$2,481,450                                     | \$2,432,146                                      | \$2,415,034                                     |
| 5.9                              | Boards and Commissions Liaison                            | \$77,764                                        | \$77,764                                         | \$84,362                                        |
| 5.13                             | Center for Performance Excellence                         | \$998,903                                       | \$996,840                                        | \$938,048                                       |
| 5.15                             | City Agenda Process                                       | \$196,380                                       | \$190,974                                        | \$203,829                                       |
| 5.28                             | EMS Compliance Program                                    | \$311,851                                       | \$320,921                                        | \$553,321                                       |
| 5.30                             | Ethics and Diversity                                      | \$194,548                                       | \$227,035                                        | \$313,930                                       |
| 5.31                             | Fair Housing and Human Rights Compliance                  | \$75,515                                        | \$109,534                                        | \$136,324                                       |
| 5.41                             | Intergovernmental Services                                | \$332,175                                       | \$287,152                                        | \$492,741                                       |
| 5.42                             | Internal Control Task Force                               | \$416,744                                       | \$403,756                                        | \$446,830                                       |
| 5.48                             | Public Information Office / Communications & Broadcasting | \$1,203,917                                     | \$1,180,966                                      | \$1,198,868                                     |
| <b>Total Management Services</b> |                                                           | <b>\$7,741,339</b>                              | <b>\$7,671,674</b>                               | <b>\$8,544,370</b>                              |
| <b>Mayor and Council</b>         |                                                           |                                                 |                                                  |                                                 |
| 5.3                              | Administrative Support for the Mayor and City Council     | \$4,154,178                                     | \$4,114,863                                      | \$4,243,189                                     |
| <b>Total Mayor and Council</b>   |                                                           | <b>\$4,154,178</b>                              | <b>\$4,114,863</b>                               | <b>\$4,243,189</b>                              |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.



## Summary of Services By Department

| Service(s)                                             |                                                                      | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|--------------------------------------------------------|----------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>Non-Departmental/Reserves &amp; Transfers</b>       |                                                                      |                                                 |                                                  |                                                 |
| 2.46                                                   | Tax Increment Financing Districts Payments                           | \$21,052,443                                    | \$20,717,356                                     | \$26,537,783                                    |
| 5.35                                                   | General Obligation Commercial Paper and Master Lease Programs        | \$12,497,176                                    | \$12,297,176                                     | \$15,697,733                                    |
| 5.46                                                   | Non-Departmental                                                     | \$14,719,112                                    | \$15,132,551                                     | \$15,690,596                                    |
| 5.22                                                   | Contingency Reserve Transfer                                         | \$450,000                                       | \$450,000                                        | \$2,628,101                                     |
| 5.44                                                   | Liability/Claims Fund Transfer                                       | \$4,169,788                                     | \$4,169,788                                      | \$1,994,219                                     |
| 5.51                                                   | Salary and Benefit Reserve                                           | \$818,500                                       | \$1,468,500                                      | \$2,000,000                                     |
| <b>Total Non-Departmental/Reserves &amp; Transfers</b> |                                                                      | <b>\$53,707,019</b>                             | <b>\$54,235,371</b>                              | <b>\$64,548,432</b>                             |
| <b>Office of Cultural Affairs</b>                      |                                                                      |                                                 |                                                  |                                                 |
| 4.2                                                    | City-Owned Cultural Venues                                           | \$11,920,721                                    | \$12,021,726                                     | \$11,971,824                                    |
| 4.3                                                    | Cultural Services Contracts                                          | \$5,216,935                                     | \$5,114,694                                      | \$5,509,238                                     |
| 4.11                                                   | Public Art for Dallas                                                | \$150,000                                       | \$149,969                                        | \$190,000                                       |
| <b>Total Office of Cultural Affairs</b>                |                                                                      | <b>\$17,287,656</b>                             | <b>\$17,286,389</b>                              | <b>\$17,671,062</b>                             |
| <b>Office of Economic Development</b>                  |                                                                      |                                                 |                                                  |                                                 |
| 2.1                                                    | Area Redevelopment                                                   | \$112,756                                       | \$112,007                                        | \$136,125                                       |
| 2.4                                                    | Business Development                                                 | \$238,130                                       | \$237,859                                        | \$292,733                                       |
| 2.11                                                   | Dallas Film Commission                                               | \$213,797                                       | \$212,765                                        | \$235,328                                       |
| 2.13                                                   | Economic Development Major Projects & Other Programs                 | \$364,117                                       | \$357,760                                        | \$386,998                                       |
| 2.14                                                   | Economic Development Research and Information Services               | \$19,586                                        | \$18,361                                         | \$59,808                                        |
| 2.40                                                   | Small Business Initiatives                                           | \$628,214                                       | \$637,848                                        | \$707,431                                       |
| <b>Total Office of Economic Development</b>            |                                                                      | <b>\$1,576,600</b>                              | <b>\$1,576,600</b>                               | <b>\$1,818,423</b>                              |
| <b>Office of Financial Services</b>                    |                                                                      |                                                 |                                                  |                                                 |
| 5.19                                                   | Citywide Capital and Operating Budget Development and Monitoring     | \$1,200,434                                     | \$1,165,479                                      | \$1,251,817                                     |
| 5.36                                                   | Grant Administration                                                 | \$1,223,508                                     | \$1,209,565                                      | \$1,361,754                                     |
| 5.52                                                   | Utility Management                                                   | \$337,304                                       | \$333,928                                        | \$343,806                                       |
| <b>Total Office of Financial Services</b>              |                                                                      | <b>\$2,761,246</b>                              | <b>\$2,708,972</b>                               | <b>\$2,957,377</b>                              |
| <b>Park and Recreation</b>                             |                                                                      |                                                 |                                                  |                                                 |
| 2.30                                                   | Operation & Maintenance of Fair Park                                 | \$10,563,643                                    | \$10,770,615                                     | \$10,712,612                                    |
| 4.1                                                    | Aquatic Services                                                     | \$3,090,380                                     | \$3,068,351                                      | \$3,261,019                                     |
| 4.4                                                    | Golf and Tennis Centers                                              | \$4,331,751                                     | \$4,632,630                                      | \$4,607,986                                     |
| 4.5                                                    | Leisure Venue Management                                             | \$17,780,631                                    | \$17,891,054                                     | \$18,123,257                                    |
| 4.9                                                    | Park Land Maintained                                                 | \$27,033,753                                    | \$26,953,478                                     | \$28,359,094                                    |
| 4.10                                                   | Planning, Design and Construction & EMS and Environmental Compliance | \$2,481,967                                     | \$2,399,339                                      | \$2,682,729                                     |
| 4.12                                                   | Recreation Services                                                  | \$17,194,513                                    | \$16,671,773                                     | \$17,899,369                                    |
| <b>Total Park and Recreation</b>                       |                                                                      | <b>\$82,476,638</b>                             | <b>\$82,387,240</b>                              | <b>\$85,646,066</b>                             |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                                        |                                                      | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|---------------------------------------------------|------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>Planning &amp; Urban Design</b>                |                                                      |                                                 |                                                  |                                                 |
| 2.27                                              | Mobility Planning                                    | \$870,498                                       | \$891,898                                        | \$1,577,891                                     |
| 2.28                                              | Neighborhood Vitality                                | \$1,187,280                                     | \$1,223,396                                      | \$1,189,997                                     |
| 2.32                                              | Planning and Design Studio                           | \$819,282                                       | \$701,055                                        | \$1,464,293                                     |
| <b>Total Planning &amp; Neighborhood Vitality</b> |                                                      | <b>\$2,877,060</b>                              | <b>\$2,816,349</b>                               | <b>\$4,232,181</b>                              |
| <b>Police</b>                                     |                                                      |                                                 |                                                  |                                                 |
| 1.15                                              | Juvenile Case Managers/First Offender Program        | \$0                                             | \$0                                              | \$0                                             |
| 1.20                                              | Police Academy and In-service Training               | \$16,324,749                                    | \$17,495,674                                     | \$20,039,222                                    |
| 1.21                                              | Police Administrative Support                        | \$29,725,003                                    | \$29,981,211                                     | \$28,615,193                                    |
| 1.22                                              | Police Community Outreach                            | \$1,733,463                                     | \$1,639,490                                      | \$1,756,560                                     |
| 1.23                                              | Police Criminal Investigations                       | \$57,853,146                                    | \$59,775,765                                     | \$58,792,237                                    |
| 1.24                                              | Police Field Patrol                                  | \$249,102,580                                   | \$247,565,917                                    | \$257,328,755                                   |
| 1.25                                              | Police Intelligence                                  | \$8,774,049                                     | \$9,462,097                                      | \$9,618,506                                     |
| 1.26                                              | Police Investigation of Vice Related Crimes          | \$4,066,417                                     | \$3,630,744                                      | \$3,749,708                                     |
| 1.27                                              | Police Investigations of Narcotics Related Crimes    | \$12,937,463                                    | \$13,148,661                                     | \$13,315,063                                    |
| 1.29                                              | Police Operational Support                           | \$24,780,808                                    | \$22,368,309                                     | \$23,949,087                                    |
| 1.30                                              | Police Recruiting and Personnel Service              | \$8,111,405                                     | \$8,012,414                                      | \$8,182,592                                     |
| 1.31                                              | Police Special Operations                            | \$27,128,761                                    | \$27,417,152                                     | \$26,535,382                                    |
| <b>Total Police</b>                               |                                                      | <b>\$440,537,844</b>                            | <b>\$440,497,434</b>                             | <b>\$451,882,305</b>                            |
| <b>Public Works</b>                               |                                                      |                                                 |                                                  |                                                 |
| 1.1                                               | Adjudication Office                                  | \$467,679                                       | \$500,316                                        | \$487,184                                       |
| 2.5                                               | Capital and Implementation Program                   | \$1,765,413                                     | \$1,815,522                                      | \$1,378,832                                     |
| 2.7                                               | Capital Facilities                                   | \$1,579,272                                     | \$1,663,548                                      | \$1,207,142                                     |
| 2.26                                              | Interagency and Transportation Administration        | \$1,499,543                                     | \$1,463,541                                      | \$1,270,306                                     |
| 2.31                                              | Pavement Management                                  | \$265,900                                       | \$258,037                                        | \$284,537                                       |
| 2.41                                              | Street Cut and Right-of-Way Management (Cut Control) | \$318,760                                       | \$244,821                                        | \$246,435                                       |
| 3.1                                               | Air Quality Compliance                               | \$258,640                                       | \$166,146                                        | \$214,504                                       |
| 3.2                                               | Ambient Air Monitoring                               | \$206,201                                       | \$213,447                                        | \$269,344                                       |
| 3.23                                              | Underground Storage Tank Replacement and Inspection  | \$397,431                                       | \$362,275                                        | \$385,642                                       |
| 5.43                                              | Land Surveying Services                              | \$102,316                                       | \$88,569                                         | \$166,927                                       |
| <b>Total Public Works</b>                         |                                                      | <b>\$6,861,155</b>                              | <b>\$6,776,222</b>                               | <b>\$5,910,853</b>                              |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                                            |                                                            | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|-------------------------------------------------------|------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>Sanitation Services</b>                            |                                                            |                                                 |                                                  |                                                 |
| 3.3                                                   | Animal Remains Collection                                  | \$548,798                                       | \$490,612                                        | \$0                                             |
| 3.4                                                   | Brush/Bulk Waste Removal Services                          | \$13,114,952                                    | \$13,673,426                                     | \$0                                             |
| 3.5                                                   | City Facility Services                                     | \$711,266                                       | \$717,799                                        | \$0                                             |
| 3.16                                                  | Landfill Services                                          | \$16,933,737                                    | \$16,474,548                                     | \$0                                             |
| 3.19                                                  | Recycling Collection and Waste Diversion                   | \$11,097,002                                    | \$10,706,022                                     | \$0                                             |
| 3.20                                                  | Residential Refuse Collection                              | \$33,588,595                                    | \$33,931,443                                     | \$0                                             |
| <b>Total Sanitation Services</b>                      |                                                            | <b>\$75,994,350</b>                             | <b>\$75,993,850</b>                              | <b>\$0</b>                                      |
| <b>Street Services</b>                                |                                                            |                                                 |                                                  |                                                 |
| 2.38                                                  | Right-of-Way Maintenance Contracts and Inspections Group   | \$10,210,981                                    | \$9,893,367                                      | \$10,616,900                                    |
| 2.39                                                  | Service Maintenance Areas                                  | \$11,440,438                                    | \$11,024,216                                     | \$11,219,120                                    |
| 2.43                                                  | Street Repair Division - Asphalt                           | \$13,945,915                                    | \$13,136,990                                     | \$13,212,569                                    |
| 2.44                                                  | Street Repair Division - Concrete                          | \$18,690,231                                    | \$19,246,968                                     | \$25,422,066                                    |
| 2.47                                                  | Traffic Operations Maintenance                             | \$7,122,719                                     | \$7,421,768                                      | \$7,153,824                                     |
| 2.48                                                  | Traffic Safety and Congestion Management                   | \$5,103,797                                     | \$5,727,561                                      | \$3,906,708                                     |
| <b>Total Street Services</b>                          |                                                            | <b>\$66,514,081</b>                             | <b>\$66,450,870</b>                              | <b>\$71,531,187</b>                             |
| <b>Street Services – Street Lighting</b>              |                                                            |                                                 |                                                  |                                                 |
| 2.42                                                  | Street Lighting                                            | \$17,922,510                                    | \$17,922,525                                     | \$17,525,192                                    |
| <b>Total Street Services – Street Lighting</b>        |                                                            | <b>\$17,922,510</b>                             | <b>\$17,922,525</b>                              | <b>\$17,525,192</b>                             |
| <b>Sustainable Development and Construction</b>       |                                                            |                                                 |                                                  |                                                 |
| 2.2                                                   | Authorized Hearings                                        | \$309,648                                       | \$337,919                                        | \$381,936                                       |
| 2.23                                                  | Historic Preservation                                      | \$703,044                                       | \$614,939                                        | \$681,832                                       |
| 2.35                                                  | Real Estate and Relocation                                 | \$427,007                                       | \$426,845                                        | \$373,974                                       |
| <b>Total Sustainable Development and Construction</b> |                                                            | <b>\$1,439,699</b>                              | <b>\$1,379,703</b>                               | <b>\$1,437,742</b>                              |
| <b>Trinity Watershed Management</b>                   |                                                            |                                                 |                                                  |                                                 |
| 2.49                                                  | Trinity River Corridor Project Implementation & Operations | \$1,200,771                                     | \$1,149,062                                      | \$1,526,320                                     |
| <b>Total Trinity Watershed Management</b>             |                                                            | <b>\$1,200,771</b>                              | <b>\$1,149,062</b>                               | <b>\$1,526,320</b>                              |
| <b>General Fund Total</b>                             |                                                            | <b>\$1,170,363,101</b>                          | <b>\$1,169,581,747</b>                           | <b>\$1,144,800,000</b>                          |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                                                 |                                                                    | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b><u>Enterprise Funds</u></b>                             |                                                                    |                                                 |                                                  |                                                 |
| <b>Aviation</b>                                            |                                                                    |                                                 |                                                  |                                                 |
| 2.6                                                        | Capital Construction and Debt Service                              | \$33,287,818                                    | \$33,882,495                                     | \$27,321,892                                    |
| 2.12                                                       | Dallas Love Field                                                  | \$53,490,590                                    | \$53,305,399                                     | \$61,495,791                                    |
| 2.21                                                       | General Aviation Facilities - Dallas Executive Airport & Vertiport | \$4,166,376                                     | \$3,572,662                                      | \$5,058,284                                     |
| <b>Total Aviation</b>                                      |                                                                    | <b>\$90,944,784</b>                             | <b>\$90,760,556</b>                              | <b>\$93,875,967</b>                             |
| <b>Convention and Event Services</b>                       |                                                                    |                                                 |                                                  |                                                 |
| 2.9                                                        | Convention Center Debt Service Payment                             | \$20,868,820                                    | \$20,868,820                                     | \$21,583,800                                    |
| 2.10                                                       | Dallas Convention Center                                           | \$59,911,933                                    | \$59,949,780                                     | \$60,009,042                                    |
| 2.29                                                       | Office of Special Events                                           | \$493,297                                       | \$438,596                                        | \$492,686                                       |
| 2.50                                                       | Union Station                                                      | \$771,000                                       | \$771,000                                        | \$853,364                                       |
| <b>Total Convention and Event Services</b>                 |                                                                    | <b>\$82,045,050</b>                             | <b>\$82,028,196</b>                              | <b>\$82,938,892</b>                             |
| <b>Office of Cultural Affairs -- Municipal Radio</b>       |                                                                    |                                                 |                                                  |                                                 |
| 4.13                                                       | WRR Municipal Radio Classical Music                                | \$2,061,761                                     | \$1,978,938                                      | \$2,054,549                                     |
| <b>Total Office of Cultural Affairs -- Municipal Radio</b> |                                                                    | <b>\$2,061,761</b>                              | <b>\$1,978,938</b>                               | <b>\$2,054,549</b>                              |
| <b>Sanitation Services</b>                                 |                                                                    |                                                 |                                                  |                                                 |
| 3.3                                                        | Animal Remains Collection                                          | \$0                                             | \$0                                              | \$624,251                                       |
| 3.4                                                        | Brush/Bulk Waste Removal Services                                  | \$0                                             | \$0                                              | \$14,902,248                                    |
| 3.5                                                        | City Facility Services                                             | \$0                                             | \$0                                              | \$760,209                                       |
| 3.16                                                       | Landfill Services                                                  | \$0                                             | \$0                                              | \$21,263,747                                    |
| 3.19                                                       | Recycling Collection and Waste Diversion                           | \$0                                             | \$0                                              | \$11,013,531                                    |
| 3.20                                                       | Residential Refuse Collection                                      | \$0                                             | \$0                                              | \$37,916,161                                    |
| <b>Total Sanitation Services</b>                           |                                                                    | <b>\$0</b>                                      | <b>\$0</b>                                       | <b>\$86,480,147</b>                             |
| <b>Storm Drainage Management</b>                           |                                                                    |                                                 |                                                  |                                                 |
| 2.19                                                       | Flood Control                                                      | \$15,090,248                                    | \$15,090,148                                     | \$15,600,859                                    |
| 2.20                                                       | Floodplain and Drainage Management                                 | \$2,870,489                                     | \$2,685,078                                      | \$3,094,549                                     |
| 3.21                                                       | Storm Drainage Management Fund                                     | \$29,536,928                                    | \$29,572,567                                     | \$27,195,387                                    |
| 3.22                                                       | Stormwater Regulations & Enforcement                               | \$6,101,096                                     | \$6,031,679                                      | \$5,526,051                                     |
| <b>Total Storm Drainage Management</b>                     |                                                                    | <b>\$53,598,761</b>                             | <b>\$53,379,472</b>                              | <b>\$51,416,846</b>                             |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                                                         |                                                             | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|--------------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>Sustainable Development and Construction - Enterprise</b>       |                                                             |                                                 |                                                  |                                                 |
| 2.8                                                                | Construction Plan Review and Permitting                     | \$11,892,170                                    | \$11,254,034                                     | \$13,545,496                                    |
| 2.15                                                               | Engineering & Inspection Review for Private Development     | \$1,573,797                                     | \$1,583,235                                      | \$1,998,623                                     |
| 2.16                                                               | Express Plan Review                                         | \$1,536,188                                     | \$1,502,664                                      | \$1,578,615                                     |
| 2.17                                                               | Field Inspections of Private Development Construction Sites | \$7,815,061                                     | \$7,838,268                                      | \$8,779,832                                     |
| 2.22                                                               | GIS Mapping for Private Development                         | \$585,890                                       | \$558,786                                        | \$831,485                                       |
| 2.33                                                               | Private Development Records and Archival Library            | \$950,890                                       | \$950,790                                        | \$989,316                                       |
| 2.34                                                               | Private Development Survey                                  | \$402,372                                       | \$369,400                                        | \$605,401                                       |
| 2.45                                                               | Subdivision Plat Review                                     | \$467,868                                       | \$467,868                                        | \$579,598                                       |
| 2.55                                                               | Zoning & Board of Adjustment                                | \$1,614,298                                     | \$1,626,952                                      | \$1,788,252                                     |
| <b>Total Sustainable Development and Construction - Enterprise</b> |                                                             | <b>\$26,838,534</b>                             | <b>\$26,151,997</b>                              | <b>\$30,696,618</b>                             |
| <b>Water Utilities</b>                                             |                                                             |                                                 |                                                  |                                                 |
| 2.52                                                               | Water Capital Funding                                       | \$296,114,544                                   | \$218,644,122                                    | \$302,977,526                                   |
| 2.53                                                               | Water Production and Delivery                               | \$112,797,105                                   | \$122,376,942                                    | \$130,647,782                                   |
| 2.54                                                               | Water Utilities Capital Program Management                  | \$14,712,981                                    | \$13,359,976                                     | \$14,290,174                                    |
| 3.24                                                               | Wastewater Collection                                       | \$19,060,409                                    | \$18,700,829                                     | \$18,633,501                                    |
| 3.25                                                               | Wastewater Treatment                                        | \$50,707,472                                    | \$50,664,730                                     | \$51,543,398                                    |
| 3.26                                                               | Water Conservation                                          | \$6,655,785                                     | \$4,160,733                                      | \$3,740,507                                     |
| 5.18                                                               | City GIS Services                                           | \$435,997                                       | \$396,160                                        | \$432,078                                       |
| 5.26                                                               | DWU General Expense                                         | \$84,229,174                                    | \$80,825,100                                     | \$92,795,592                                    |
| 5.53                                                               | Vital Statistics                                            | \$0                                             | \$0                                              | \$0                                             |
| 5.54                                                               | Water Planning, Financial and Rate Services                 | \$3,923,148                                     | \$3,761,026                                      | \$3,560,053                                     |
| 5.55                                                               | Water Utilities Customer Account Services                   | \$25,884,562                                    | \$24,780,597                                     | \$26,507,776                                    |
| <b>Total Water Utilities</b>                                       |                                                             | <b>\$614,521,177</b>                            | <b>\$537,670,215</b>                             | <b>\$645,128,387</b>                            |
| <b>Enterprise Funds Total</b>                                      |                                                             | <b>\$870,010,067</b>                            | <b>\$791,969,374</b>                             | <b>\$992,591,406</b>                            |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## Summary of Services By Department

| Service(s)                                            |                                                   | FY 2014-15<br>Operating<br>Adopted<br>(Dollars) | FY 2014-15<br>Operating<br>Estimate<br>(Dollars) | FY 2015-16<br>Operating<br>Adopted<br>(Dollars) |
|-------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|--------------------------------------------------|-------------------------------------------------|
| <b>Internal Services</b>                              |                                                   |                                                 |                                                  |                                                 |
| <b>Communication &amp; Information Services</b>       |                                                   |                                                 |                                                  |                                                 |
| 5.A                                                   | 9-1-1 Technology/Education Services               | \$17,439,255                                    | \$17,400,125                                     | \$16,292,461                                    |
| 5.C                                                   | Business Technology Services                      | \$21,148,535                                    | \$21,181,566                                     | \$21,596,823                                    |
| 5.K                                                   | Internal Computer Support                         | \$7,788,566                                     | \$7,930,457                                      | \$6,000,220                                     |
| 5.L                                                   | Internal Desktop Support                          | \$6,017,027                                     | \$5,792,384                                      | \$6,161,132                                     |
| 5.M                                                   | Internal Radio Communication                      | \$6,044,819                                     | \$5,831,808                                      | \$5,102,268                                     |
| 5.N                                                   | Internal Telephone and Data Communication         | \$11,800,145                                    | \$12,716,378                                     | \$13,045,478                                    |
| 5.O                                                   | Public Safety Technology Support                  | \$6,642,526                                     | \$6,436,062                                      | \$7,206,153                                     |
| 5.Q                                                   | Strategic Technology Management                   | \$11,003,957                                    | \$9,860,133                                      | \$13,172,281                                    |
| <b>Total Communication &amp; Information Services</b> |                                                   | <b>\$87,884,830</b>                             | <b>\$87,148,913</b>                              | <b>\$88,576,816</b>                             |
| <b>EBS - Equipment Services</b>                       |                                                   |                                                 |                                                  |                                                 |
| 5.D                                                   | City Fleet Asset Management                       | \$3,108,354                                     | \$3,337,110                                      | \$3,368,297                                     |
| 5.E                                                   | City Fleet Maintenance and Repair Services        | \$26,977,882                                    | \$29,235,638                                     | \$29,271,282                                    |
| 5.F                                                   | City Fleet Paint and Body Shop Coordination       | \$1,230,092                                     | \$1,694,590                                      | \$1,157,297                                     |
| 5.H                                                   | Environmental Services for City Fleet Operations  | \$800,337                                       | \$710,865                                        | \$809,263                                       |
| 5.I                                                   | Fuel Procurement and Management                   | \$22,314,859                                    | \$18,829,380                                     | \$15,902,995                                    |
| <b>Total EBS - Equipment Services</b>                 |                                                   | <b>\$54,431,524</b>                             | <b>\$53,807,583</b>                              | <b>\$50,509,134</b>                             |
| <b>Employee Benefits</b>                              |                                                   |                                                 |                                                  |                                                 |
| 5.J                                                   | HR Benefits Administration Services               | \$1,370,147                                     | \$1,332,064                                      | \$1,126,137                                     |
| 5.R                                                   | Wellness Program                                  | \$0                                             | \$0                                              | \$429,603                                       |
| <b>Total Employee Benefits</b>                        |                                                   | <b>\$1,370,147</b>                              | <b>\$1,332,064</b>                               | <b>\$1,555,740</b>                              |
| <b>Express Business Center</b>                        |                                                   |                                                 |                                                  |                                                 |
| 5.B                                                   | Business Services                                 | \$3,143,526                                     | \$3,066,494                                      | \$3,098,629                                     |
| 5.G                                                   | Disposal of Surplus and Police Unclaimed Property | \$1,713,135                                     | \$1,775,687                                      | \$716,047                                       |
| <b>Total Express Business Center</b>                  |                                                   | <b>\$4,856,661</b>                              | <b>\$4,842,181</b>                               | <b>\$3,814,676</b>                              |
| <b>Risk Management Services</b>                       |                                                   |                                                 |                                                  |                                                 |
| 5.P                                                   | Risk Management Services                          | \$2,525,243                                     | \$2,316,091                                      | \$2,593,531                                     |
| <b>Total Risk Management</b>                          |                                                   | <b>\$2,525,243</b>                              | <b>\$2,316,091</b>                               | <b>\$2,593,531</b>                              |
| <b>Internal Service/Other Funds Total</b>             |                                                   | <b>\$151,068,405</b>                            | <b>\$149,446,832</b>                             | <b>\$147,049,897</b>                            |

Note: FY 2014-15 Operating Budget restated to reflect reorganization of services within some departments.  
In FY 2015-16, Sanitation Services will convert to an enterprise fund.

## FY 2015-16 Projected Changes in Fund Balance

| <b>FUND</b>                              | <b>FY 2015-16<br/>BEGINNING<br/>BALANCE</b> | <b>FY 2015-16<br/>ADOPTED<br/>REVENUES</b> | <b>FY 2015-16<br/>ADOPTED<br/>EXPENDITURES</b> | <b>FY 2015-16<br/>ENDING<br/>BALANCE</b> |
|------------------------------------------|---------------------------------------------|--------------------------------------------|------------------------------------------------|------------------------------------------|
| <b>GENERAL FUND</b>                      | 119,974,799                                 | 1,144,800,000                              | 1,144,800,000                                  | 112,494,900                              |
| <b>ENTERPRISE FUNDS</b>                  |                                             |                                            |                                                |                                          |
| Aviation                                 | 16,775,317                                  | 93,875,967                                 | 93,875,967                                     | 16,775,317                               |
| Convention and Event Services            | 20,606,787                                  | 83,996,067                                 | 82,938,892                                     | 21,663,962                               |
| Municipal Radio                          | 1,182,661                                   | 2,070,000                                  | 2,054,549                                      | 1,198,112                                |
| Sanitation Services                      | 0                                           | 87,188,361                                 | 86,480,147                                     | 7,816,214                                |
| Storm Drainage Management                | 8,114,236                                   | 50,452,299                                 | 51,416,846                                     | 7,149,689                                |
| Sustainable Development and Construction | 33,841,806                                  | 29,621,767                                 | 30,696,618                                     | 32,766,955                               |
| Water Utilities                          | 86,190,720                                  | 645,128,387                                | 645,128,387                                    | 86,190,720                               |
| <b>INTERNAL SERVICE FUNDS</b>            |                                             |                                            |                                                |                                          |
| Information Technology                   | 9,715,725                                   | 63,098,665                                 | 67,182,087                                     | 5,632,303                                |
| Radio Services                           | 1,193,918                                   | 4,627,880                                  | 5,102,268                                      | 719,530                                  |
| Equipment Services                       | 4,129,102                                   | 50,509,134                                 | 50,509,134                                     | 4,129,102                                |
| Express Business Center                  | 1,223,331                                   | 3,963,450                                  | 3,814,676                                      | 1,372,105                                |
| <b>OTHER REVENUE FUNDS</b>               |                                             |                                            |                                                |                                          |
| 9-1-1 System Operations                  | 7,089,698                                   | 13,217,784                                 | 16,292,461                                     | 4,015,021                                |
| Employee Benefits                        | (5,665,392)                                 | 145,662,305                                | 145,662,305                                    | (5,665,392)                              |
| Risk Management                          | (14,600,539)                                | 19,535,161                                 | 22,012,154                                     | (17,077,532)                             |
| Debt Service                             | 12,108,879                                  | 250,942,990                                | 255,325,736                                    | 7,726,133                                |
| <b>TOTAL CITY FUNDS</b>                  | <b>301,881,047</b>                          | <b>2,688,690,217</b>                       | <b>2,703,292,227</b>                           | <b>286,907,138</b>                       |

# GENERAL FUND

## Statement of Revenues and Expenditures

|                                                             | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>ADOPTED** |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>                               | \$94,996,485         | \$114,913,765        | \$120,282,516         | \$122,660,249          | \$119,974,799           |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                         |
| Ad Valorem Taxes                                            | 450,752,434          | 483,297,035          | 520,321,181           | 520,067,180            | 559,636,084             |
| Sales Tax                                                   | 241,946,139          | 255,716,129          | 268,665,691           | 272,209,574            | 281,271,586             |
| Franchise Fees                                              | 104,380,417          | 109,461,585          | 102,359,689           | 105,356,992            | 107,198,289             |
| Licenses and Permits                                        | 9,786,100            | 9,760,474            | 9,857,148             | 9,952,957              | 6,067,340               |
| Interest Earnings                                           | 455,091              | 539,316              | 590,581               | 980,153                | 961,569                 |
| Intergovernmental                                           | 6,715,311            | 6,861,933            | 6,638,202             | 7,431,659              | 7,431,659               |
| Fines and Forfeitures                                       | 34,218,303           | 32,847,895           | 31,445,746            | 33,247,001             | 33,462,072              |
| Service Fees                                                | 136,070,984          | 155,816,902          | 152,954,026           | 149,210,403            | 71,580,853              |
| Interfund Revenue                                           | 46,551,925           | 61,102,471           | 65,390,817            | 60,242,549             | 67,122,857              |
| Miscellaneous                                               | 11,192,252           | 11,538,030           | 12,140,020            | 11,225,930             | 10,067,691              |
| <b>TOTAL REVENUES</b>                                       | <b>1,042,068,956</b> | <b>1,126,941,770</b> | <b>1,170,363,101</b>  | <b>1,169,924,398</b>   | <b>1,144,800,000</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>1,137,065,441</b> | <b>1,241,855,535</b> | <b>1,290,645,617</b>  | <b>1,292,584,647</b>   | <b>1,264,774,799</b>    |
| <b>EXPENDITURES:</b>                                        |                      |                      |                       |                        |                         |
| General Government & Support Services                       | 72,922,285           | 83,150,812           | 101,732,676           | 101,248,833            | 112,233,802             |
| Public Safety                                               | 631,073,870          | 672,434,578          | 692,301,592           | 692,122,232            | 713,800,343             |
| Street, Sanitation and Code Compliance                      | 177,095,867          | 184,728,945          | 195,623,546           | 195,409,850            | 127,625,692             |
| Public Works and Transportation                             | 27,299,997           | 33,085,296           | 31,957,743            | 31,711,146             | 31,268,068              |
| Culture, Library and Recreation                             | 108,220,385          | 117,553,041          | 125,907,924           | 125,817,259            | 133,825,805             |
| Env. Health, Comm. & Urban Development                      | 10,734,733           | 13,517,272           | 17,401,332            | 17,184,139             | 19,423,970              |
| Reserves and Transfers                                      | 3,829,932            | 14,779,132           | 5,438,288             | 6,088,288              | 6,622,320               |
| <b>TOTAL EXPENDITURES</b>                                   | <b>1,031,177,069</b> | <b>1,119,249,076</b> | <b>1,170,363,101</b>  | <b>1,169,581,747</b>   | <b>1,144,800,000</b>    |
| Changes in Encumbrances and other<br>Balance Sheet Accounts | 9,025,393            | 53,790               | 0                     | (3,028,101)            | (7,479,899)             |
| <b>ENDING FUND BALANCE***</b>                               | <b>\$114,913,765</b> | <b>\$122,660,249</b> | <b>\$120,282,516</b>  | <b>\$119,974,799</b>   | <b>\$112,494,900</b>    |

\*FY 2014-15 budget has been restated to reflect adjustments approved by City Council on August 26, 2015.

\*\*FY 2015-16 includes transfer of \$7.1m, or 30 days, of fund balance to new Sanitation Services enterprise fund

\*\*\*Ending Fund Balances have been restated to reflect GASB54



# ENTERPRISE FUNDS

## Statement of Revenues and Expenditures

| DEPARTMENT                                                  | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>ADOPTED |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|-----------------------|
| <b><u>AVIATION</u></b>                                      |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | \$13,296,495         | \$11,554,285         | \$12,042,916          | \$13,783,862           | \$16,775,317          |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Parking                                                     | 15,749,675           | 17,492,166           | 25,033,448            | 27,611,779             | 27,443,132            |
| Terminal Concessions                                        | 13,274,176           | 14,537,913           | 22,192,718            | 22,341,550             | 22,422,809            |
| Landing Fees                                                | 9,156,034            | 12,732,422           | 17,784,135            | 17,784,135             | 17,784,135            |
| Rental on Airport - Terminal                                | 4,247,808            | 7,594,030            | 13,831,063            | 13,831,063             | 13,831,063            |
| Rental on Airport - Field                                   | 10,084,219           | 12,225,294           | 8,864,148             | 8,790,713              | 9,067,221             |
| Fuel Flow Fees                                              | 1,141,769            | 1,214,650            | 1,235,631             | 1,215,399              | 1,225,397             |
| All Other                                                   | 1,800,386            | 2,174,365            | 2,003,641             | 2,177,372              | 2,102,210             |
| <b>TOTAL REVENUES</b>                                       | <b>55,454,067</b>    | <b>67,970,839</b>    | <b>90,944,784</b>     | <b>93,752,011</b>      | <b>93,875,967</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>68,750,562</b>    | <b>79,525,124</b>    | <b>102,987,700</b>    | <b>107,535,873</b>     | <b>110,651,284</b>    |
| <b>TOTAL EXPENDITURES</b>                                   | <b>51,859,896</b>    | <b>66,811,429</b>    | <b>90,944,784</b>     | <b>90,760,556</b>      | <b>93,875,967</b>     |
| Changes in Encumbrances and other<br>Balance Sheet Accounts | (5,336,381)          | 1,070,167            | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>11,554,285</b>    | <b>13,783,862</b>    | <b>12,042,916</b>     | <b>16,775,317</b>      | <b>16,775,317</b>     |
| <b><u>CONVENTION AND EVENT SERVICES</u></b>                 |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | 4,920,882            | 15,201,474           | 15,620,698            | 20,473,184             | 20,606,787            |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Hotel Occupancy Tax                                         | 42,133,281           | 46,981,172           | 50,347,510            | 50,347,510             | 54,001,830            |
| Alcoholic Beverage Tax                                      | 7,648,276            | 10,256,222           | 10,349,712            | 10,349,712             | 10,461,346            |
| Contract Services                                           | 12,202,374           | 9,610,383            | 10,263,386            | 10,272,656             | 9,118,826             |
| All Remaining Revenues                                      | 12,596,022           | 11,388,780           | 11,084,442            | 11,191,921             | 10,414,065            |
| <b>TOTAL REVENUES</b>                                       | <b>74,579,953</b>    | <b>78,236,557</b>    | <b>82,045,050</b>     | <b>82,161,799</b>      | <b>83,996,067</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>79,500,835</b>    | <b>93,438,031</b>    | <b>97,665,748</b>     | <b>102,634,983</b>     | <b>104,602,854</b>    |
| <b>TOTAL EXPENDITURES</b>                                   | <b>68,387,495</b>    | <b>73,421,024</b>    | <b>82,045,050</b>     | <b>82,028,196</b>      | <b>82,938,892</b>     |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 4,088,134            | 456,177              | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$15,201,474</b>  | <b>\$20,473,184</b>  | <b>\$15,620,698</b>   | <b>\$20,606,787</b>    | <b>\$21,663,962</b>   |

\*FY 2014-15 budget has been restated to reflect adjustments approved by City Council on August 26, 2015.

## ENTERPRISE FUNDS

### Statement of Revenues and Expenditures

| DEPARTMENT                                                  | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>ADOPTED |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|-----------------------|
| <b><u>MUNICIPAL RADIO</u></b>                               |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | \$1,297,447          | \$1,223,577          | \$1,233,823           | \$1,161,599            | \$1,182,661           |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Local and National Sales                                    | 1,968,169            | 1,886,198            | 2,114,500             | 1,992,910              | 2,058,200             |
| All Remaining Revenues                                      | 2,622                | 13,737               | 11,800                | 7,090                  | 11,800                |
| <b>TOTAL REVENUES</b>                                       | <u>1,970,791</u>     | <u>1,899,935</u>     | <u>2,126,300</u>      | <u>2,000,000</u>       | <u>2,070,000</u>      |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | 3,268,238            | 3,123,512            | 3,360,123             | 3,161,599              | 3,252,661             |
| <b>TOTAL EXPENDITURES</b>                                   | <u>2,055,410</u>     | <u>1,994,603</u>     | <u>2,061,761</u>      | <u>1,978,938</u>       | <u>2,054,549</u>      |
| Changes in Encumbrances and other<br>Balance Sheet Accounts | 10,749               | 32,690               | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <u>1,223,577</u>     | <u>1,161,599</u>     | <u>1,298,362</u>      | <u>1,182,661</u>       | <u>1,198,112</u>      |
| <b><u>SANITATION SERVICES*</u></b>                          |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | 0                    | 0                    | 0                     | 0                      | 0                     |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Residential Collection                                      | 0                    | 0                    | 0                     | 0                      | 66,537,267            |
| Cost Plus Bulk/Brush                                        | 0                    | 0                    | 0                     | 0                      | 114,043               |
| Sale of Recyclables                                         | 0                    | 0                    | 0                     | 0                      | 2,100,000             |
| City Facility Collection                                    | 0                    | 0                    | 0                     | 0                      | 761,229               |
| Landfill Revenue                                            | 0                    | 0                    | 0                     | 0                      | 17,675,822            |
| All Other                                                   | 0                    | 0                    | 0                     | 0                      | 0                     |
| <b>TOTAL REVENUES</b>                                       | <u>0</u>             | <u>0</u>             | <u>0</u>              | <u>0</u>               | <u>87,188,361</u>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | 0                    | 0                    | 0                     | 0                      | 87,188,361            |
| <b>TOTAL EXPENDITURES</b>                                   | <u>0</u>             | <u>0</u>             | <u>0</u>              | <u>0</u>               | <u>86,480,147</u>     |
| Changes in Encumbrances and other<br>Balance Sheet Accounts | 0                    | 0                    | 0                     | 0                      | 7,108,000             |
| <b>ENDING FUND BALANCE</b>                                  | <u>\$0</u>           | <u>\$0</u>           | <u>\$0</u>            | <u>\$0</u>             | <u>\$7,816,214</u>    |

\*New enterprise fund to be established in FY 2015-16. \$7.1m fund balance transferred from General Fund to new enterprise fund.

## ENTERPRISE FUNDS

### Statement of Revenues and Expenditures

| DEPARTMENT                                                  | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>ADOPTED |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|-----------------------|
| <b><u>STORM DRAINAGE MANAGEMENT</u></b>                     |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | \$11,219,169         | \$9,197,401          | \$4,619,567           | \$10,415,123           | \$8,114,236           |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Storm Water Fees                                            | 49,359,328           | 49,313,585           | 51,038,345            | 51,038,345             | 50,412,553            |
| Interest and Other                                          | 66,601               | 38,880               | 40,240                | 40,240                 | 39,746                |
| <b>TOTAL REVENUES</b>                                       | <u>49,425,929</u>    | <u>49,352,465</u>    | <u>51,078,585</u>     | <u>51,078,585</u>      | <u>50,452,299</u>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | 60,645,098           | 58,549,866           | 55,698,152            | 61,493,708             | 58,566,535            |
| <b>TOTAL EXPENDITURES</b>                                   | <u>54,982,058</u>    | <u>50,536,388</u>    | <u>53,598,761</u>     | <u>53,379,472</u>      | <u>51,416,846</u>     |
| Change in Encumbrances and other<br>Balance Sheet Accounts  | 3,534,361            | 2,401,645            | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <u>9,197,401</u>     | <u>10,415,123</u>    | <u>2,099,391</u>      | <u>8,114,236</u>       | <u>7,149,689</u>      |
| <b><u>SUSTAINABLE DEVELOPMENT AND CONSTRUCTION</u></b>      |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | 19,563,321           | 26,491,868           | 29,798,058            | 32,206,798             | 33,841,806            |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Building Permits                                            | 16,311,690           | 17,201,959           | 16,973,493            | 17,167,682             | 18,770,276            |
| Certificate of Occupancy                                    | 1,347,286            | 1,318,209            | 1,323,966             | 1,344,557              | 1,411,785             |
| Plan Review                                                 | 3,630,866            | 3,876,306            | 3,562,030             | 3,596,231              | 3,736,135             |
| Registration/License                                        | 1,145,254            | 1,148,775            | 1,017,632             | 1,017,632              | 1,027,808             |
| Special Plats                                               | 847,629              | 903,996              | 878,203               | 878,203                | 886,985               |
| Private Development                                         | 919,749              | 1,125,034            | 998,320               | 999,820                | 1,009,819             |
| Zoning                                                      | 1,022,776            | 1,155,716            | 1,172,193             | 1,172,193              | 1,183,915             |
| Interest Earnings                                           | 122,158              | 132,923              | 115,612               | 147,044                | 116,768               |
| All Remaining Revenues                                      | 1,529,560            | 1,539,586            | 1,463,643             | 1,463,643              | 1,478,276             |
| <b>TOTAL REVENUES</b>                                       | <u>26,876,968</u>    | <u>28,402,504</u>    | <u>27,505,092</u>     | <u>27,787,005</u>      | <u>29,621,767</u>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | 46,440,289           | 54,894,372           | 57,303,150            | 59,993,803             | 63,463,573            |
| <b>TOTAL EXPENDITURES</b>                                   | <u>20,229,740</u>    | <u>22,690,130</u>    | <u>26,838,534</u>     | <u>26,151,997</u>      | <u>30,696,618</u>     |
| Changes in Encumbrances and other<br>Balance Sheet Accounts | 281,319              | 2,556                | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <u>\$26,491,868</u>  | <u>\$32,206,798</u>  | <u>\$30,464,616</u>   | <u>\$33,841,806</u>    | <u>\$32,766,955</u>   |

# ENTERPRISE FUNDS

## Statement of Revenues and Expenditures

| DEPARTMENT                                                  | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>ADOPTED |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|-----------------------|
| <b><u>WATER UTILITIES</u></b>                               |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | \$70,886,078         | \$88,875,506         | \$71,875,506          | \$86,190,720           | \$86,190,720          |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Treated Water - Retail                                      | 247,222,825          | 246,929,230          | 271,965,324           | 230,641,002            | 286,483,388           |
| Treated Water - Wholesale                                   | 66,950,571           | 66,693,590           | 72,565,280            | 64,445,674             | 80,081,883            |
| Wastewater - Retail                                         | 201,538,001          | 206,926,320          | 219,097,777           | 201,125,380            | 232,648,981           |
| Wastewater - Wholesale                                      | 8,982,572            | 9,068,050            | 10,216,552            | 9,411,105              | 9,874,253             |
| All Remaining Revenues                                      | 25,945,122           | 35,132,351           | 40,676,244            | 32,047,053             | 36,039,882            |
| <b>TOTAL REVENUES</b>                                       | <b>550,639,091</b>   | <b>564,749,541</b>   | <b>614,521,177</b>    | <b>537,670,215</b>     | <b>645,128,387</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>621,525,169</b>   | <b>653,625,047</b>   | <b>686,396,683</b>    | <b>623,860,935</b>     | <b>731,319,107</b>    |
| <b>TOTAL EXPENDITURES</b>                                   | <b>535,070,665</b>   | <b>572,891,558</b>   | <b>614,521,177</b>    | <b>537,670,215</b>     | <b>645,128,387</b>    |
| Changes in Encumbrances and other<br>Balance Sheet Accounts | 2,421,002            | 5,457,231            | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$88,875,506</b>  | <b>\$86,190,720</b>  | <b>\$71,875,506</b>   | <b>\$86,190,720</b>    | <b>\$86,190,720</b>   |

# INTERNAL SERVICE FUNDS

## Statement of Revenues and Expenditures

| DEPARTMENT                                                  | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>ADOPTED |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|-----------------------|
| <b><u>INFORMATION TECHNOLOGY</u></b>                        |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | \$13,423,811         | \$9,925,044          | \$8,029,479           | \$12,317,220           | \$9,715,725           |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Interdepartmental Charges                                   | 35,493,331           | 44,481,068           | 51,934,301            | 51,934,301             | 52,798,784            |
| Telephones Leased                                           | 3,806,445            | 5,082,870            | 7,970,509             | 7,646,818              | 8,531,701             |
| Circuits                                                    | 1,623,390            | 1,682,035            | 1,501,011             | 937,266                | 1,366,868             |
| Desktop Services                                            | 0                    | 932,080              | 1,059,912             | 688,007                | 268,527               |
| Interest                                                    | 59,848               | 79,240               | 99,747                | 104,822                | 130,604               |
| Miscellaneous                                               | 3,128                | 5,377                | 2,181                 | 4,270                  | 2,181                 |
| <b>TOTAL REVENUES</b>                                       | <b>40,986,142</b>    | <b>52,262,670</b>    | <b>62,567,661</b>     | <b>61,315,485</b>      | <b>63,098,665</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>54,409,953</b>    | <b>62,187,714</b>    | <b>70,597,140</b>     | <b>73,632,705</b>      | <b>72,814,390</b>     |
| <b>TOTAL EXPENDITURES</b>                                   | <b>46,943,289</b>    | <b>51,496,290</b>    | <b>64,400,756</b>     | <b>63,916,980</b>      | <b>67,182,087</b>     |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 2,458,380            | 1,625,796            | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>9,925,044</b>     | <b>12,317,220</b>    | <b>6,196,384</b>      | <b>9,715,725</b>       | <b>5,632,303</b>      |
| <b><u>RADIO SERVICES</u></b>                                |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | 1,972,750            | 1,497,529            | 1,961,476             | 2,390,880              | 1,193,918             |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Equipment Rental                                            | 3,230,565            | 4,960,827            | 4,957,380             | 4,957,380              | 4,546,482             |
| Miscellaneous                                               | 286,064              | 280,089              | 74,862                | 227,283                | 74,862                |
| Interest                                                    | 11,533               | 8,723                | 2,749                 | 7,530                  | 6,536                 |
| <b>TOTAL REVENUES</b>                                       | <b>3,528,161</b>     | <b>5,249,639</b>     | <b>5,034,991</b>      | <b>5,192,194</b>       | <b>4,627,880</b>      |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>5,500,911</b>     | <b>6,747,168</b>     | <b>6,996,467</b>      | <b>7,583,074</b>       | <b>5,821,798</b>      |
| <b>TOTAL EXPENDITURES</b>                                   | <b>4,057,707</b>     | <b>4,447,097</b>     | <b>6,044,819</b>      | <b>5,831,809</b>       | <b>5,102,268</b>      |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 54,325               | 90,809               | 0                     | (557,347)              | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$1,497,529</b>   | <b>\$2,390,880</b>   | <b>\$951,648</b>      | <b>\$1,193,918</b>     | <b>\$719,530</b>      |

## INTERNAL SERVICE FUNDS

### Statement of Revenues and Expenditures

| DEPARTMENT                                                  | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>ADOPTED |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|-----------------------|
| <b><u>EQUIPMENT SERVICES</u></b>                            |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | \$2,097,670          | \$3,165,480          | \$3,165,480           | \$4,129,102            | \$4,129,102           |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Rental/Wreck                                                | 28,617,114           | 31,466,925           | 31,486,099            | 33,613,702             | 33,639,662            |
| Fuel                                                        | 22,247,801           | 22,004,174           | 22,596,919            | 19,034,914             | 16,179,836            |
| Auto Auction Tax/Non Taxable                                | 812,735              | 580,676              | 327,506               | 584,439                | 417,506               |
| Miscellaneous Revenue                                       | 235,361              | 473,808              | 16,000                | 573,528                | 267,130               |
| Interest and Other                                          | 0                    | 6,445                | 5,000                 | 1,000                  | 5,000                 |
| <b>TOTAL REVENUES</b>                                       | <b>51,913,011</b>    | <b>54,532,028</b>    | <b>54,431,524</b>     | <b>53,807,583</b>      | <b>50,509,134</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>54,010,681</b>    | <b>57,697,508</b>    | <b>57,597,004</b>     | <b>57,936,685</b>      | <b>54,638,236</b>     |
| <b>TOTAL EXPENDITURES</b>                                   | <b>51,728,222</b>    | <b>53,589,846</b>    | <b>54,431,524</b>     | <b>53,807,583</b>      | <b>50,509,134</b>     |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 883,021              | 21,440               | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>3,165,480</b>     | <b>4,129,102</b>     | <b>3,165,480</b>      | <b>4,129,102</b>       | <b>4,129,102</b>      |
| <b><u>EXPRESS BUSINESS CENTER</u></b>                       |                      |                      |                       |                        |                       |
| <b>BEGINNING FUND BALANCE</b>                               | 1,319,922            | 1,724,043            | 1,887,872             | 1,850,992              | 1,223,331             |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                       |
| Postage Sales                                               | 2,241,600            | 2,163,226            | 2,703,350             | 2,703,350              | 2,703,350             |
| All Other Revenues                                          | 1,597,429            | 1,493,044            | 1,323,100             | 1,511,169              | 1,260,100             |
| <b>TOTAL REVENUES</b>                                       | <b>3,839,029</b>     | <b>3,656,270</b>     | <b>4,026,450</b>      | <b>4,214,519</b>       | <b>3,963,450</b>      |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>5,158,951</b>     | <b>5,380,313</b>     | <b>5,914,322</b>      | <b>6,065,511</b>       | <b>5,186,781</b>      |
| <b>TOTAL EXPENDITURES</b>                                   | <b>3,438,802</b>     | <b>3,524,301</b>     | <b>4,856,661</b>      | <b>4,842,180</b>       | <b>3,814,676</b>      |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 3,894                | (5,020)              | 0                     | 0                      | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$1,724,043</b>   | <b>\$1,850,992</b>   | <b>\$1,057,661</b>    | <b>\$1,223,331</b>     | <b>\$1,372,105</b>    |

\*FY 2014-15 budget has been restated to reflect adjustments approved by City Council on August 26, 2015.

## OTHER FUNDS

### Statement of Revenues and Expenditures

| DEPARTMENT                                                  | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>PROPOSED |
|-------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|
| <b><u>9-1-1 SYSTEM OPERATIONS</u></b>                       |                      |                      |                       |                        |                        |
| <b>BEGINNING FUND BALANCE</b>                               | \$11,430,834         | \$8,506,254          | \$5,836,554           | \$11,236,038           | \$7,089,698            |
| <b>REVENUES:</b>                                            |                      |                      |                       |                        |                        |
| 9-1-1 Service Receipts - Wireless                           | 6,117,897            | 5,971,231            | 5,968,250             | 6,271,815              | 6,256,563              |
| 9-1-1 Service Receipts - Wireline                           | 7,937,369            | 7,036,056            | 6,908,793             | 6,898,463              | 6,898,463              |
| Cama Trunk Fees                                             | 6,545                | 5,625                | 6,545                 | 5,165                  | 5,165                  |
| Interest                                                    | 53,272               | 24,320               | 34,321                | 57,593                 | 57,593                 |
| <b>TOTAL REVENUES</b>                                       | <b>14,115,083</b>    | <b>13,037,232</b>    | <b>12,917,909</b>     | <b>13,233,036</b>      | <b>13,217,784</b>      |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>25,545,917</b>    | <b>21,543,486</b>    | <b>18,754,463</b>     | <b>24,469,074</b>      | <b>20,307,482</b>      |
| <b>TOTAL EXPENDITURES</b>                                   | <b>17,134,629</b>    | <b>10,385,583</b>    | <b>17,439,255</b>     | <b>17,400,125</b>      | <b>16,292,461</b>      |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 94,966               | 78,135               | 0                     | 20,749                 | 0                      |
| <b>ENDING FUND BALANCE</b>                                  | <b>8,506,254</b>     | <b>11,236,038</b>    | <b>1,315,208</b>      | <b>7,089,698</b>       | <b>4,015,021</b>       |

\*FY 2014-15 budget has been restated to reflect adjustments approved by City Council on August 26, 2015.

### **EMPLOYEE BENEFITS**

|                                                             |                      |                    |                      |                      |                      |
|-------------------------------------------------------------|----------------------|--------------------|----------------------|----------------------|----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | (14,284,350)         | (1,175,473)        | (3,858,714)          | 156,217              | (5,665,392)          |
| <b>REVENUES:</b>                                            |                      |                    |                      |                      |                      |
| Employee Contributions                                      | 36,182,660           | 37,866,539         | 37,724,903           | 38,216,196           | 39,165,702           |
| Retiree Contributions                                       | 26,792,459           | 27,195,898         | 28,272,367           | 26,783,681           | 27,272,756           |
| City Contributions                                          | 68,228,911           | 68,159,236         | 70,903,134           | 71,195,202           | 78,344,272           |
| Interest and Other                                          | 4,674                | 83,630             | 120,000              | 713,588              | 879,575              |
| <b>TOTAL REVENUES</b>                                       | <b>131,208,704</b>   | <b>133,305,303</b> | <b>137,020,404</b>   | <b>136,908,667</b>   | <b>145,662,305</b>   |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>116,924,354</b>   | <b>132,129,830</b> | <b>133,161,690</b>   | <b>137,064,884</b>   | <b>139,996,913</b>   |
| <b>TOTAL EXPENDITURES</b>                                   | <b>120,369,110</b>   | <b>132,555,115</b> | <b>142,022,809</b>   | <b>142,730,276</b>   | <b>145,662,305</b>   |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 2,269,283            | 581,502            | 0                    | 0                    | 0                    |
| <b>ENDING FUND BALANCE**</b>                                | <b>(\$1,175,473)</b> | <b>\$156,217</b>   | <b>(\$8,861,119)</b> | <b>(\$5,665,392)</b> | <b>(\$5,665,392)</b> |

\*\* Fund balance reflects incurred but not reported claims (IBNR). The City budgets for the cash claims expenses expected to occur in the upcoming fiscal year.

## OTHER FUNDS

### Statement of Revenues and Expenditures

| DEPARTMENT                                                                                                                                                                                 | FY 2012-13<br>ACTUAL | FY 2013-14<br>ACTUAL | FY 2014-15<br>BUDGET* | FY 2014-15<br>ESTIMATE | FY 2015-16<br>PROPOSED |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|
| <b><u>RISK MANAGEMENT</u></b>                                                                                                                                                              |                      |                      |                       |                        |                        |
| <b>BEGINNING FUND BALANCE</b>                                                                                                                                                              | (\$14,435,003)       | (\$14,091,388)       | (\$12,179,217)        | (\$3,904,452)          | (\$14,600,539)         |
| <b>REVENUES:</b>                                                                                                                                                                           |                      |                      |                       |                        |                        |
| Workers' Compensation                                                                                                                                                                      | 12,256,048           | 13,718,268           | 5,081,360             | 5,081,360              | 9,993,290              |
| Third Party Liability                                                                                                                                                                      | 5,447,600            | 12,805,444           | 5,411,981             | 5,411,981              | 6,166,529              |
| Purchased Insurance                                                                                                                                                                        | 2,390,358            | 2,953,870            | 2,355,342             | 2,355,342              | 3,095,917              |
| Interest and Other                                                                                                                                                                         | 425,430              | 491,520              | 443,703               | 491,166                | 279,425                |
| <b>TOTAL REVENUE</b>                                                                                                                                                                       | <b>20,519,436</b>    | <b>29,969,102</b>    | <b>13,292,386</b>     | <b>13,339,849</b>      | <b>19,535,161</b>      |
| <b>TOTAL RESOURCES AVAILABLE</b>                                                                                                                                                           | <b>6,084,433</b>     | <b>15,877,714</b>    | <b>1,113,169</b>      | <b>9,435,397</b>       | <b>4,934,622</b>       |
| <b>TOTAL EXPENDITURES</b>                                                                                                                                                                  | <b>20,524,392</b>    | <b>23,930,531</b>    | <b>22,375,850</b>     | <b>24,035,936</b>      | <b>22,012,154</b>      |
| Changes in Encumbrances and<br>other Balance Sheet Accounts                                                                                                                                | 348,571              | 4,148,365            | 0                     | 0                      | 0                      |
| <b>ENDING FUND BALANCE**</b>                                                                                                                                                               | <b>(14,091,388)</b>  | <b>(3,904,452)</b>   | <b>(21,262,681)</b>   | <b>(14,600,539)</b>    | <b>(17,077,532)</b>    |
| **Fund balance reflects the total current liability for Risk Management (WC/Liability/Property). The City budgets the amount estimated to be the cash expense in the upcoming fiscal year. |                      |                      |                       |                        |                        |
| <b><u>DEBT SERVICE</u></b>                                                                                                                                                                 |                      |                      |                       |                        |                        |
| <b>BEGINNING FUND BALANCE</b>                                                                                                                                                              | 6,223,036            | 5,720,990            | 2,011,688             | 3,483,528              | 12,108,879             |
| <b>REVENUES:</b>                                                                                                                                                                           |                      |                      |                       |                        |                        |
| Ad Valorem Taxes                                                                                                                                                                           | 209,639,298          | 204,508,103          | 214,354,152           | 214,402,070            | 230,475,333            |
| Interest/Transfers/Other                                                                                                                                                                   | 25,065,628           | 25,477,941           | 20,842,374            | 20,842,374             | 20,467,657             |
| <b>TOTAL REVENUE</b>                                                                                                                                                                       | <b>234,704,926</b>   | <b>229,986,044</b>   | <b>235,196,526</b>    | <b>235,244,444</b>     | <b>250,942,990</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                                                                                                                                                           | <b>240,927,962</b>   | <b>235,707,034</b>   | <b>237,208,214</b>    | <b>238,727,972</b>     | <b>263,051,869</b>     |
| <b>TOTAL EXPENDITURES</b>                                                                                                                                                                  | <b>235,268,513</b>   | <b>233,780,855</b>   | <b>229,908,362</b>    | <b>226,619,093</b>     | <b>255,325,736</b>     |
| Changes in Encumbrances and<br>other Balance Sheet Accounts                                                                                                                                | 61,541               | 1,557,349            | 0                     | 0                      | 0                      |
| <b>ENDING FUND BALANCE</b>                                                                                                                                                                 | <b>\$5,720,990</b>   | <b>\$3,483,528</b>   | <b>\$7,299,852</b>    | <b>\$12,108,879</b>    | <b>\$7,726,133</b>     |



# DEBT SERVICE

## GENERAL OBLIGATION DEBT

### Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City's outstanding general obligation bonds, certificates of obligation and equipment acquisition notes as well as interest on outstanding general obligation commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) addresses debt management and other requirements adopted by the City Council. The FMPC provides additional guidance on the issuance of debt including restricting the length of maturities and outlines the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the debt service fund is the ad valorem property tax. The proposed ad valorem tax rate of \$0.7970 per \$100 assessed value is split into two rates. Approximately 29% (\$0.2324) of the tax revenue is used to pay principal and interest on the City's outstanding general obligation debt as well as interest on outstanding general obligation commercial paper. The remainder (\$0.5646) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond sales, the principal and interest payments of the existing general obligation debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level debt service schedule.

### Credit Rating

The City of Dallas' long-term general obligation debt currently holds AA/Aa2 ratings from Standard & Poor's and Moody's Investors Service, respectively. These ratings reflect the strong financial management of the City and the market view of Dallas as a high quality investment allowing for the issuance of relatively low cost debt. These ratings were issued in October 2015.

| <u>Credit Rating Service</u> | <u>General Obligation Debt</u> | <u>Commercial Paper Notes</u> |
|------------------------------|--------------------------------|-------------------------------|
| Moody's Investors Service    | Aa2                            | P-1                           |
| Standard & Poor's            | AA                             | A-1+                          |

## DEBT SERVICE

### Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness, payable from taxation, to 10% of assessed property value. However, the City's Financial Management Performance Criteria (FMPC) limits the net general obligation debt to 4% of the true market valuation of the taxable property of Dallas. Existing debt plus new debt to be issued will constitute 1.8% of the assessed value of \$100.32 billion and 1.5% of the market value of taxable property of \$121.53 billion. Thus, the City will continue to comply with both requirements as of 9/30/2016.

|                                                 |                   |
|-------------------------------------------------|-------------------|
| Assessed Value                                  | \$100,318,936,973 |
| 10% Legal Debt Margin                           | \$10,031,893,697  |
| Projected GO Debt 9/30/16                       | \$1,804,815,086   |
| GO Debt as a percent of Assessed Property Value | 1.8%              |

|                                      |                   |
|--------------------------------------|-------------------|
| Market Value of Taxable Property     | \$121,527,598,213 |
| 4% FMPC Limit                        | \$4,861,103,929   |
| Projected GO Debt 9/30/16            | \$1,804,815,086   |
| GO Debt as a percent of Market Value | 1.5%              |

## DEBT SERVICE

### **FY 2015-16 Debt Service Budget**

The FY 2015-16 budget includes principal and interest payments on \$1.70 billion of existing general obligation debt. Principal and interest expense for existing debt in FY 2015-16 are \$120.52 million and \$91.04 million, respectively. In FY 2010-11, a commercial paper program was implemented to interim finance voter-approved capital improvement projects. The fees associated with the commercial paper program are included in the General Fund budget. The interest on outstanding commercial paper is paid by the Debt Service Fund. The City anticipates \$250.00 million in total financings during FY 2015-16. \$25.00 million of one-time debt service funds will be used to retire commercial paper in-lieu of issuing long term bonds and a \$225.00 million bond issue is planned for fall 2015 to fund ongoing bond projects. The FY 2015-16 budget includes a projected \$7.31 million interest payment for this new bond issue.

### **Selected Financial Management Performance Criteria - Debt Management**

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

| <b>Criteria</b>                                                                                                      | <b>09/30/14<br/>Actual</b> | <b>09/30/15<br/>Estimate</b> | <b>09/30/16<br/>Adopted</b> |
|----------------------------------------------------------------------------------------------------------------------|----------------------------|------------------------------|-----------------------------|
| Total direct plus overlapping debt not to exceed 8% of the market value of taxable property                          | 5.0 %<br>In compliance     | 4.7 %<br>In compliance       | 4.6 %<br>In compliance      |
| Weighted average general obligation bond maturities (exclusive of pension obligation bonds) not to exceed 10 years   | 6.3 years<br>In compliance | 6.3 years<br>In compliance   | 7.0 years<br>In compliance  |
| Certificate of obligation debt not to exceed 15% of total authorized and issued general obligation debt              | 1.4 %<br>In compliance     | 1.4 %<br>In compliance       | 1.1 %<br>In compliance      |
| Per capita general obligation debt not to exceed 10% of latest authoritative computation of per capita annual income | 2.8 %<br>In compliance     | 2.6 %<br>In compliance       | 2.8 %<br>In compliance      |

# DEBT SERVICE

## Statement of General Obligation Bonded Indebtedness As of 09/30/2015

| Series Number                                                                 | Issue Name                                                      | Issue Date | Original Issue Amount  | Term Years | Coupon Rate(s) | True Interest Cost | Outstanding Principal  |
|-------------------------------------------------------------------------------|-----------------------------------------------------------------|------------|------------------------|------------|----------------|--------------------|------------------------|
| 600                                                                           | Pension Obligation Bonds (Current Interest Bonds - Taxable)     | 01/19/2005 | 186,575,000            | 30         | 3.2%-5.0%      | 5.0%               | 118,845,000            |
| 601                                                                           | Pension Obligation Bonds (Capital Appreciation Bonds - Taxable) | 01/19/2005 | 137,772,609            | 30         | 4.1%-5.5%      | 5.4%               | 78,911,063             |
| 614                                                                           | General Obligation Improvement Bonds                            | 06/01/2007 | 130,775,000            | 20         | 5.0%-5.1%      | 4.6%               | 13,080,000             |
| 615                                                                           | General Obligation Refunding and Improvement Bonds              | 11/15/2007 | 363,240,000            | 19         | 4.0%-5.0%      | 4.1%               | 67,385,000             |
| 620                                                                           | General Obligation Improvement Bonds                            | 11/01/2008 | 209,815,000            | 19         | 4.5%-5.1%      | 4.7%               | 33,135,000             |
| 627                                                                           | General Obligation Refunding and Improvement Bonds              | 03/30/2010 | 196,615,000            | 10         | 3.0%-5.0%      | 2.8%               | 160,675,000            |
| 628                                                                           | General Obligation Improvement (Taxable -"Build America") Bonds | 03/30/2010 | 85,380,000             | 19         | 4.4%-5.6%      | 4.7%               | 85,380,000             |
| 631                                                                           | General Obligation Refunding Bonds                              | 11/09/2010 | 142,035,000            | 13         | 3.0%-5.0%      | 2.6%               | 105,320,000            |
| 632                                                                           | General Obligation Refunding Bonds (Taxable)                    | 11/09/2010 | 77,670,000             | 14         | 0.3%-5.0%      | 4.6%               | 76,135,000             |
| 637                                                                           | General Obligation Refunding and Improvement Bonds              | 10/31/2012 | 214,495,000            | 19         | 2.0%-5.0%      | 2.1%               | 200,330,000            |
| 638A                                                                          | General Obligation Refunding and Improvement Bonds              | 07/09/2013 | 194,470,000            | 19         | 2.0%-5.0%      | 3.5%               | 173,990,000            |
| 638B                                                                          | General Obligation Refunding Bonds (Taxable)                    | 07/09/2013 | 42,615,000             | 6          | 2.0%-5.0%      | 2.2%               | 42,315,000             |
| 1692                                                                          | General Obligation Refunding and Improvement Bonds              | 12/22/2014 | 529,365,000            | 20         | 5.00%          | 2.7%               | 524,745,000            |
| <b>Total General Obligation Bonds</b>                                         |                                                                 |            | <b>\$2,889,502,609</b> |            |                |                    | <b>\$1,680,246,063</b> |
| 617                                                                           | Certificates of Obligation                                      | 11/15/2007 | 5,500,000              | 10         | 3.5%-4.0%      | 3.7%               | 1,220,000              |
| 622                                                                           | Certificates of Obligation                                      | 11/01/2008 | 5,400,000              | 10         | 3.5%-5.0%      | 3.8%               | 1,800,000              |
| 629                                                                           | Certificates of Obligation                                      | 03/30/2010 | 21,575,000             | 10         | 2.0%-4.0%      | 1.2%               | 860,000                |
| 635                                                                           | Certificates of Obligation                                      | 05/30/2012 | 21,930,000             | 10         | 2.0%-5.0%      | 1.6%               | 16,210,000             |
| <b>Total Certificates of Obligation</b>                                       |                                                                 |            | <b>54,405,000</b>      |            |                |                    | <b>\$20,090,000</b>    |
| <b>Total General Obligation Debt (excluding Commercial Paper)</b>             |                                                                 |            | <b>\$2,943,907,609</b> |            |                |                    | <b>\$1,700,336,063</b> |
| General Obligation Commercial Paper Notes Projected Outstanding as of 9/30/15 |                                                                 |            |                        |            |                |                    | <b>25,000,000</b>      |
| <b>Total General Obligation Debt (including Commercial Paper)</b>             |                                                                 |            | <b>\$2,943,907,609</b> |            |                |                    | <b>\$1,725,336,063</b> |

Note: Outstanding commercial paper above does not include additional commitments made against the City's commercial paper program to award projects prior to issuing commercial paper.

## DEBT SERVICE

### General Obligation Debt Service Requirements As of 09/30/2015

| Fiscal<br>Year | Outstanding Debt       |                        |                        |
|----------------|------------------------|------------------------|------------------------|
|                | Principal              | Interest               | Total                  |
| 2016           | 120,520,977            | 91,039,205             | 211,560,182            |
| 2017           | 131,454,089            | 86,214,569             | 217,668,658            |
| 2018           | 128,668,560            | 81,009,487             | 209,678,047            |
| 2019           | 126,635,322            | 76,839,495             | 203,474,817            |
| 2020           | 116,431,699            | 72,577,444             | 189,009,143            |
| 2021           | 138,310,000            | 47,343,037             | 185,653,037            |
| 2022           | 138,785,000            | 40,432,767             | 179,217,767            |
| 2023           | 139,705,000            | 33,586,406             | 173,291,406            |
| 2024           | 133,990,000            | 26,925,063             | 160,915,063            |
| 2025           | 95,231,834             | 55,665,434             | 150,897,268            |
| 2026           | 86,125,114             | 52,922,655             | 139,047,769            |
| 2027           | 74,807,693             | 50,738,322             | 125,546,015            |
| 2028           | 53,169,062             | 49,404,261             | 102,573,323            |
| 2029           | 42,423,642             | 48,885,344             | 91,308,986             |
| 2030           | 42,725,730             | 48,667,494             | 91,393,224             |
| 2031           | 34,220,840             | 48,706,067             | 82,926,907             |
| 2032           | 34,218,960             | 49,158,479             | 83,377,439             |
| 2033           | 23,987,046             | 49,979,603             | 73,966,649             |
| 2034           | 23,989,198             | 51,050,091             | 75,039,289             |
| 2035           | 14,936,297             | 45,590,144             | 60,526,441             |
|                | <b>\$1,700,336,063</b> | <b>\$1,106,735,367</b> | <b>\$2,807,071,430</b> |

## DEBT SERVICE

### Statement of Revenues and Expenditures

|                                       | FY 2013-14<br>Actual  | FY 2014-15<br>Budget  | FY 2014-15<br>Estimate | FY 2015-16<br>Adopted |
|---------------------------------------|-----------------------|-----------------------|------------------------|-----------------------|
| <b>Beginning Cash Balance</b>         | <b>\$ 6,807,562</b>   | <b>\$ 1,582,365</b>   | <b>\$ 3,012,751</b>    | <b>\$ 11,638,101</b>  |
| <u>Revenues</u>                       |                       |                       |                        |                       |
| Ad Valorem Taxes                      | 204,508,103           | 214,354,153           | 214,402,070            | 230,475,333           |
| "Build America Bonds" Federal Subsidy | 1,395,744             | 1,372,426             | 1,372,426              | 1,372,426             |
| Interest/Transfers/Other              | 24,082,197            | 19,469,948            | 19,469,948             | 19,095,231            |
| <b>Total</b>                          | <b>229,986,044</b>    | <b>235,196,526</b>    | <b>235,244,444</b>     | <b>250,942,990</b>    |
| <b>Total Available Resources</b>      | <b>\$ 236,793,606</b> | <b>\$ 236,778,891</b> | <b>\$ 238,257,194</b>  | <b>\$ 262,581,091</b> |
| <u>Expenses</u>                       |                       |                       |                        |                       |
| Principal- Bonds                      | 143,956,830           | 126,426,841           | 126,426,841            | 120,520,977           |
| Principal- Commercial Paper           | 0                     | 0                     | 0                      | 25,000,000            |
| Interest Payments                     | 82,643,589            | 94,067,887            | 90,878,226             | 98,345,705            |
| Other Expenses                        | 7,180,436             | 9,413,634             | 9,314,026              | 11,459,054            |
| <b>Total</b>                          | <b>233,780,855</b>    | <b>229,908,362</b>    | <b>226,619,093</b>     | <b>255,325,736</b>    |
| <b>Ending Cash Balance</b>            | <b>\$ 3,012,751</b>   | <b>\$ 6,870,529</b>   | <b>\$ 11,638,101</b>   | <b>\$ 7,255,355</b>   |

FY 2015-16 includes projected \$7.3M interest payment on anticipated \$225M bond issue scheduled for November 2015 as well as one-time use of \$25M to retire commercial paper in-lieu of issuing bonds

## DEBT SERVICE

### CONVENTION CENTER

#### Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued \$324.94 million in refunding and improvement revenue bonds. This issue included the refunding of all of the Convention Center's \$261.36 million outstanding debt and \$63.58 million of new money. Of the new money issuance, \$60.80 million is being used for planned improvements to the Dallas Convention Center.

7% Hotel Occupancy Tax, non-operating revenue of the Convention Center Complex, and interest earned on cash balances in the bond reserve fund transferred to debt service funds are pledged for repayment of the debt. Operating revenues from the Convention Center Complex are transferred to the debt service fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center Complex, should a shortfall in Convention Center revenues occur.

#### Credit Rating

The Convention Center Complex currently holds A/A1 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds are rated AA/A1 based on the bond insurance policy that Assured Guaranty Insurance Corporation is providing.

#### FY 2015-16 Debt Service Budget

The FY2015-16 budget includes payments on existing debt of \$5.74 million in principal payments and \$15.87 million in interest payments.

#### Statement of Revenue Bonded Indebtedness, as of 09/30/15

| Series Number                            | Issue Name                                               | Date of Issue | Original Issue Amount | Term Years | Coupon Rate(s) | True Interest Cost | Outstanding Principal        |
|------------------------------------------|----------------------------------------------------------|---------------|-----------------------|------------|----------------|--------------------|------------------------------|
| 623                                      | Civic Center Convention Complex, Revenue Refunding Bonds | 02/15/2009    | \$324,940,000         | 30         | 3.0%-5.25%     | 5.2%               | \$ 309,075,000               |
| Total Convention Center Outstanding Debt |                                                          |               |                       |            |                |                    | <u><u>\$ 309,075,000</u></u> |

# DEBT SERVICE

## Convention Center Debt Service Requirements

### As of 09/30/2015

| Fiscal<br>Year | Outstanding Debt     |                      |                      |
|----------------|----------------------|----------------------|----------------------|
|                | Principal            | Interest             | Total                |
| 2016           | 5,740,000            | 15,866,413           | 21,606,413           |
| 2017           | 6,945,000            | 15,579,413           | 22,524,413           |
| 2018           | 8,250,000            | 15,232,163           | 23,482,163           |
| 2019           | 8,665,000            | 14,819,663           | 23,484,663           |
| 2020           | 9,095,000            | 14,386,413           | 23,481,413           |
| 2021           | 9,550,000            | 13,931,663           | 23,481,663           |
| 2022           | 10,030,000           | 13,454,163           | 23,484,163           |
| 2023           | 10,530,000           | 12,952,663           | 23,482,663           |
| 2024           | 11,055,000           | 12,426,163           | 23,481,163           |
| 2025           | 11,610,000           | 11,873,413           | 23,483,413           |
| 2026           | 12,190,000           | 11,292,913           | 23,482,913           |
| 2027           | 12,800,000           | 10,683,413           | 23,483,413           |
| 2028           | 13,440,000           | 10,043,413           | 23,483,413           |
| 2029           | 14,110,000           | 9,371,413            | 23,481,413           |
| 2030           | 14,815,000           | 8,665,913            | 23,480,913           |
| 2031           | 15,595,000           | 7,888,125            | 23,483,125           |
| 2032           | 16,415,000           | 7,069,388            | 23,484,388           |
| 2033           | 17,275,000           | 6,207,600            | 23,482,600           |
| 2034           | 18,180,000           | 5,300,663            | 23,480,663           |
| 2035           | 19,135,000           | 4,346,213            | 23,481,213           |
| 2036           | 20,140,000           | 3,341,625            | 23,481,625           |
| 2037           | 21,200,000           | 2,284,275            | 23,484,275           |
| 2038           | 22,310,000           | 1,171,275            | 23,481,275           |
|                | <b>\$309,075,000</b> | <b>\$228,188,359</b> | <b>\$537,263,359</b> |



**DEBT SERVICE**  
**Statement of Debt Service Revenues and Expenditures**  
***Convention Center***

|                                  | <b>FY 2013-14<br/>Actual</b> | <b>FY 2014-15<br/>Budget</b> | <b>FY 2014-15<br/>Estimate</b> | <b>FY 2015-16<br/>Adopted</b> |
|----------------------------------|------------------------------|------------------------------|--------------------------------|-------------------------------|
| <b>Beginning Cash Balance</b>    | <b>\$ 3,476,874</b>          | <b>\$ 3,478,090</b>          | <b>\$ 3,729,278</b>            | <b>\$ 3,903,246</b>           |
| <u>Revenues</u>                  |                              |                              |                                |                               |
| Transfers                        | 20,186,099                   | 20,868,820                   | 20,868,820                     | 21,583,800                    |
| Interest/Other                   | 23,469                       | 10,145                       | 43,561                         | 33,515                        |
| <b>Total</b>                     | <b>20,209,567</b>            | <b>20,878,965</b>            | <b>20,912,381</b>              | <b>21,617,315</b>             |
| <b>Total Available Resources</b> | <b>\$ 23,686,441</b>         | <b>\$ 24,357,055</b>         | <b>\$ 24,641,659</b>           | <b>\$ 25,520,561</b>          |
| <u>Expenses</u>                  |                              |                              |                                |                               |
| Principal Payments               | 3,675,000                    | 4,640,000                    | 4,640,000                      | 5,740,000                     |
| Interest Payments                | 16,282,163                   | 16,098,413                   | 16,098,413                     | 15,866,413                    |
| <b>Total</b>                     | <b>19,957,163</b>            | <b>20,738,413</b>            | <b>20,738,413</b>              | <b>21,606,413</b>             |
| <b>Ending Cash Balance</b>       | <b>\$ 3,729,278</b>          | <b>\$ 3,618,642</b>          | <b>\$ 3,903,246</b>            | <b>\$ 3,925,148</b>           |

# DEBT SERVICE

## WATER UTILITIES

### Introduction

The debt service component of the Operating Budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU's indebtedness. The budget for these payments is prescribed by the following standards:

- ◆ The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- ◆ Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- ◆ Financial criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 30 years or longer) either from debt or directly from revenues, to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes (CP), which are utilized for interim financing of capital construction projects. On at least a bi-annual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements DWU makes payments in proportion to its allocated share of the joint use facilities.

### Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Current ratings of the City's debt instruments are shown in the table below.

| <u>Credit Rating Service</u> | <u>Revenue Bonds</u> | <u>Commercial Paper Notes</u> |
|------------------------------|----------------------|-------------------------------|
| Moody's Investors Service    | Aa1                  | P-1                           |
| Standard & Poor's            | AAA                  | A-1+                          |

## DEBT SERVICE

### Revenue Bond and Commercial Paper Note Coverage

The following are established standards for DWU net revenue in relation to future debt service payments.

- ◆ Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- ◆ DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- ◆ Commercial Paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

For fiscal year 2015, coverage at September 30, 2015 is summarized in the table below.

#### **Debt Service Coverage Requirements FY 2014-15 (000 omitted)**

Coverage Net Revenue (CNR) FY14 = \$323,681

| <b>Authority</b> | <b>Ratio</b>               | <b>Requirement</b> | <b>Denominator \$</b> | <b>Actual</b> |
|------------------|----------------------------|--------------------|-----------------------|---------------|
| Bond Ordinance   | CNR/Max Year               | 1.25               | 182,860               | 1.77          |
| DWU Criteria     | CNR/Max Year               | 1.50               | 182,860               | 1.77          |
| DWU Criteria     | CNR/Max CP                 | 1.10               | 188,612               | 1.72          |
| Rating Agencies  | CNR/Average<br>Annual Debt | N/A                | 107,067               | 3.02          |

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

## DEBT SERVICE

### **FY 2015-16 Debt Service Budget**

The FY 2015-16 Budget provides principal and interest on existing debt of \$96.68 million and \$86.19 million, respectively. Commercial paper issues in FY 2015-16 are forecast at \$125 million with an estimated interest cost and fees of \$4.4 million, which is paid from the Water Utilities Operating Fund.

### **Water Utilities Financial Criteria for Debt Management**

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2015-16 unless otherwise noted (in italics).

- (1) Current revenues will be sufficient to support current expenditures including debt service and other obligations of the system.
- (2) Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.
- (3) Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
- (4) Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
- (5) An equity target will be maintained for each fiscal year-end of at least 20% of the total capital structure, excluding current liabilities.
- (6) Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
- (7) Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
- (8) Revenue bonds will be issued with serial maturities not to exceed thirty (30) years.
- (9) Debt refinancing will only be considered when the current refunding has an overall net present value savings is at least 3% of the principal amount to be refunded, and the advance refund has an overall net present value savings at 4% of the principal amount to be refunded.
- (10) Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

# DEBT SERVICE

## Statement of Dallas Water Utilities Indebtedness

### As of 09/30/15

| Series Number                                              | Issue Name                                                             | Issue Date | Issue Amount           | Term Years | Coupon Rate(s) | True Interest Cost | Outstanding Principal  |
|------------------------------------------------------------|------------------------------------------------------------------------|------------|------------------------|------------|----------------|--------------------|------------------------|
| <b>Revenue Bonds</b>                                       |                                                                        |            |                        |            |                |                    |                        |
| 610                                                        | Waterworks & Sewer System Refunding and Improvement, Series 2006       | 4/1/2006   | 255,375,000            | 30         | 4.3-5.5%       | 4.6%               | 19,710,000             |
| 613                                                        | Waterworks & Sewer System Revenue Refunding, Series 2007               | 3/15/2007  | 678,480,000            | 30         | 4.0-5.0%       | 4.3%               | 314,080,000            |
| 619                                                        | Waterworks & Sewer System Revenue Refunding, Series 2008               | 5/15/2008  | 158,655,000            | 30         | 5.0%           | 4.6%               | 33,290,000             |
| 624                                                        | Waterworks & Sewer System Revenue Refunding, Series 2009A <sup>1</sup> | 3/30/2009  | 15,100,000             | 20         | 3.3%-5.0%      | 2.4%               | 11,125,000             |
| 625                                                        | Waterworks & Sewer System Revenue Refunding, Series 2009B <sup>1</sup> | 3/30/2009  | 8,280,000              | 16         | 4.5%-5.0%      | 2.5%               | 7,385,000              |
| 626                                                        | Waterworks & Sewer System Revenue Refunding, Series 2009C <sup>1</sup> | 3/30/2009  | 94,723,000             | 17         | 5.0%-5.1%      | 2.1%               | 79,403,000             |
| 630                                                        | Waterworks & Sewer System Revenue Refunding, Series 2010               | 6/15/2010  | 295,850,000            | 30         | 4.0%-5.0%      | 4.2%               | 215,015,000            |
| 634                                                        | Waterworks & Sewer System Revenue Refunding, Series 2011               | 7/26/2011  | 239,425,000            | 30         | 4.5%-5.1%      | 2.8%               | 224,495,000            |
| 636A                                                       | Waterworks & Sewer System Revenue Refunding, Series 2012 A             | 9/19/2012  | 259,420,000            | 30         | 3.0%-5.0%      | 2.7%               | 254,175,000            |
| 636B                                                       | Waterworks & Sewer System Revenue Refunding, Series 2012 B             | 9/19/2012  | 106,720,000            | 12         | 3.0%-5.0%      | 2.7%               | 94,865,000             |
| 1530                                                       | Waterworks & Sewer System Revenue Refunding, Series 2013               | 9/17/2013  | 156,540,000            | 30         | 2.0%-5.0%      | 4.5%               | 153,975,000            |
| 9712A                                                      | Waterworks & Sewer System Revenue Refunding, Series 2015A              | 3/25/2015  | 453,630,000            | 30         | 1.0%-5.0%      | 3.4%               | 453,630,000            |
| 9712B                                                      | Waterworks & Sewer System Revenue Refunding, Series 2015B              | 3/25/2015  | 150,630,000            | 5          | 1.960%-2.796%  | 2.5%               | 150,630,000            |
| <b>Total Dallas Water Utilities Revenue Bonds</b>          |                                                                        |            | <b>\$2,872,828,000</b> |            |                |                    | <b>\$2,011,778,000</b> |
| <sup>1</sup> Texas Water Development Board Bonds           |                                                                        |            |                        |            |                |                    |                        |
| Commercial Paper Notes Projected Outstanding as of 9/30/15 |                                                                        |            | <b>87,750,000</b>      |            |                |                    | <b>87,750,000</b>      |
| <b>Total Dallas Water Utilities Debt</b>                   |                                                                        |            | <b>\$2,960,578,000</b> |            |                |                    | <b>\$2,099,528,000</b> |

# DEBT SERVICE

## Dallas Water Utilities Debt Service Requirements

### As of 09/30/2015

| Fiscal<br>Year | Outstanding Debt       |                        |                        |
|----------------|------------------------|------------------------|------------------------|
|                | Principal              | Interest               | Total                  |
| 2016           | 96,675,000             | 86,185,321             | 182,860,321            |
| 2017           | 98,450,000             | 81,814,898             | 180,264,898            |
| 2018           | 92,615,000             | 77,940,356             | 170,555,356            |
| 2019           | 97,950,000             | 73,808,427             | 171,758,427            |
| 2020           | 98,610,000             | 69,603,201             | 168,213,201            |
| 2021           | 97,245,000             | 65,960,898             | 163,205,898            |
| 2022           | 101,965,000            | 62,519,809             | 164,484,809            |
| 2023           | 96,080,000             | 58,876,239             | 154,956,239            |
| 2024           | 85,375,000             | 55,107,652             | 140,482,652            |
| 2025           | 76,725,000             | 51,509,787             | 128,234,787            |
| 2026           | 65,755,000             | 48,358,727             | 114,113,727            |
| 2027           | 68,715,000             | 45,373,771             | 114,088,771            |
| 2028           | 71,815,000             | 42,259,924             | 114,074,924            |
| 2029           | 75,163,000             | 38,911,747             | 114,074,747            |
| 2030           | 70,305,000             | 35,444,691             | 105,749,691            |
| 2031           | 58,745,000             | 32,377,041             | 91,122,041             |
| 2032           | 61,555,000             | 29,572,130             | 91,127,130             |
| 2033           | 65,065,000             | 26,592,759             | 91,657,759             |
| 2034           | 68,135,000             | 23,519,331             | 91,654,331             |
| 2035           | 71,275,000             | 20,383,053             | 91,658,053             |
| 2036           | 74,555,000             | 17,100,803             | 91,655,803             |
| 2037           | 63,000,000             | 13,918,894             | 76,918,894             |
| 2038           | 53,815,000             | 11,115,238             | 64,930,238             |
| 2039           | 46,155,000             | 8,708,297              | 54,863,297             |
| 2040           | 48,420,000             | 6,440,050              | 54,860,050             |
| 2041           | 36,120,000             | 4,426,666              | 40,546,666             |
| 2042           | 28,530,000             | 2,861,500              | 31,391,500             |
| 2043           | 20,410,000             | 1,638,000              | 22,048,000             |
| 2044           | 10,995,000             | 852,875                | 11,847,875             |
| 2045           | 11,560,000             | 289,000                | 11,849,000             |
|                | <b>\$2,011,778,000</b> | <b>\$1,093,471,085</b> | <b>\$3,105,249,085</b> |

**DEBT SERVICE**  
**Statement of Debt Service Revenues and Expenditures**  
***Dallas Water Utilities***

|                                      | <b>FY 2013-14<br/>Actual</b>     | <b>FY 2014-15<br/>Budget</b>     | <b>FY 2014-15<br/>Estimate</b>   | <b>FY 2015-16<br/>Adopted</b>    |
|--------------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| <b>Beginning Cash Balance</b>        | <b>\$ 131,479,269</b>            | <b>\$ 139,335,306</b>            | <b>\$ 138,228,824</b>            | <b>\$ 143,156,520</b>            |
| <u>Revenues</u>                      |                                  |                                  |                                  |                                  |
| Operating Fund Transfers             | 179,056,889                      | 187,337,418                      | 181,830,615                      | 187,152,526                      |
| General Fund Transfers               | 232,848                          | 226,825                          | 226,825                          | 0                                |
| General Fund (Sanitation) Transfers  | 295,064                          | 287,433                          | 287,433                          | 0                                |
| Storm Water Utility Transfers        | 943,465                          | 936,733                          | 936,733                          | 583,855                          |
| <b>Total</b>                         | <b>180,528,266</b>               | <b>188,788,409</b>               | <b>183,281,606</b>               | <b>187,736,381</b>               |
| <br><b>Total Available Resources</b> | <br><b>\$ 312,007,535</b>        | <br><b>\$ 328,123,715</b>        | <br><b>\$ 321,510,430</b>        | <br><b>\$ 330,892,901</b>        |
| <u>Expenses</u>                      |                                  |                                  |                                  |                                  |
| Principal Payments                   | 89,510,000                       | 94,545,000                       | 94,545,000                       | 96,675,000                       |
| Interest Payments                    | 84,268,711                       | 84,133,976                       | 83,808,910                       | 86,185,321                       |
| <b>Total</b>                         | <b>173,778,711</b>               | <b>178,678,976</b>               | <b>178,353,910</b>               | <b>182,860,321</b>               |
| <br><b>Ending Cash Balance</b>       | <br><b><u>\$ 138,228,824</u></b> | <br><b><u>\$ 149,444,739</u></b> | <br><b><u>\$ 143,156,520</u></b> | <br><b><u>\$ 148,032,580</u></b> |

*Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.*





# FY 2015-16 ADOPTED CAPITAL IMPROVEMENT BUDGET

The Adopted FY 2015-16 Capital Improvement Program budget is \$704.76 million consisting of \$462.97 million for General Purpose Capital Improvements and \$241.79 million for Enterprise Fund Capital Improvements. This compares to the amended FY 2014-15 Budget of \$554.53 million that consisted of \$204.79 million for General Purpose projects and \$344.58 million for Enterprise Fund projects.

## **General Purpose Capital Improvement Program**

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; the flood protection and storm drainage system; other City-owned facilities, and various economic initiatives. General obligation bonds are the primary financing mechanism for these capital improvements. On November 6, 2012 the citizens of Dallas overwhelmingly approved a \$642.00 million Capital Bond program. As of FY 2010-11, commercial paper has been utilized to interim finance capital improvement projects. The commercial paper will be refinanced and retired with general obligation bonds approved by voters in 1998, 2006 and 2012.

## **Enterprise Fund Capital Improvement Program**

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and air transportation facilities. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper and/or revenue bonds.

## **Capital Budget Process**

The FY 2015-16 Capital Improvement Program budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2006 and 2012 General Obligation Bond Programs. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and, public hearings.

## **How to Read the Capital Budget**

The Capital Improvement Budget portion of this document is comprised of the following sections:

**Summaries** – Includes tables and charts highlighting the City's priorities for project funding in the upcoming fiscal year. Projects are identified by the City Council's Key Focus Area, funding source, and capital improvement program.

**Bond Issuance Schedules** – Provides annual funded amounts, by proposition, for the 1998, 2003, 2006 and 2012 Bond Programs.

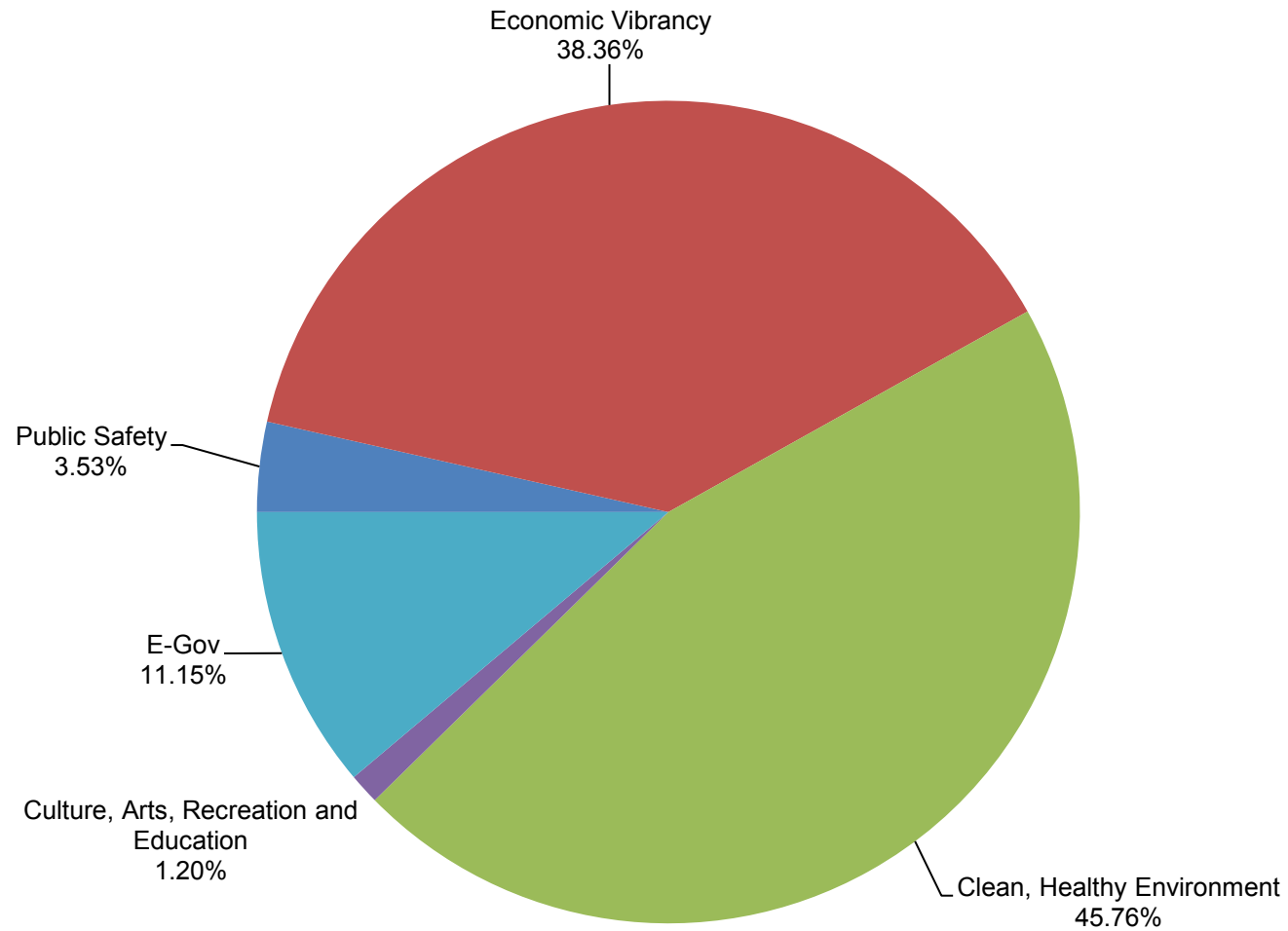
**Capital Program Sections** – Provides information by capital program, service and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and upcoming budget year objectives. Expenditures by funding source and service are summarized by capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are also included. Included in the project detail for each project is the service category, corresponding Council priority Key Focus Area, council district, funding source, the total project budget over the life of the project, remaining appropriations, and new appropriations for the upcoming budget year. Estimated costs for future phases of current projects beyond FY 2015-16 have been indicated when known. Identification of future cost is not a commitment of future funding.

The project costs used in developing the City's bond programs are estimated at the mid-point of the bond program timeframe. By doing this, projects completed earlier in the bond program will generally cost less than originally projected. These cost savings are accumulated in a project contingency reserve and then used to offset overruns for projects scheduled to be completed later in the bond program's life. The current appropriations for the contingency reserves are included in the detailed project listing by proposition. These appropriations are transferred to projects when needed to fully fund a bond program project.

## FY 2015-16 ADOPTED CAPITAL IMPROVEMENT BUDGET

| <b><u>Uses of Funds by Key Focus Areas</u></b> | <b><u>Budget<br/>as of<br/>04-30-15</u></b> | <b><u>Spent or<br/>Committed<br/>04-30-15</u></b> | <b><u>Remaining<br/>as of<br/>04-30-15</u></b> | <b><u>FY 2015-16<br/>Adopted</u></b> | <b><u>FY 2016-17<br/>Estimated</u></b> | <b><u>FY 2017-18<br/>Estimated</u></b> | <b><u>Future Cost</u></b> | <b><u>Total<br/>Estimated<br/>Cost</u></b> |
|------------------------------------------------|---------------------------------------------|---------------------------------------------------|------------------------------------------------|--------------------------------------|----------------------------------------|----------------------------------------|---------------------------|--------------------------------------------|
| Public Safety                                  | 201,194,416                                 | 160,914,808                                       | 40,279,608                                     | 24,901,495                           | 2,284,506                              | 0                                      | 0                         | 228,380,417                                |
| Economic Vibrancy                              | 4,256,942,500                               | 3,515,975,956                                     | 740,966,544                                    | 270,320,725                          | 356,101,992                            | 313,121,731                            | 568,932,200               | 5,765,419,148                              |
| Clean, Healthy Environment                     | 566,991,623                                 | 454,104,319                                       | 112,887,303                                    | 322,484,831                          | 22,897,745                             | 13,100,000                             | 27,200,000                | 952,674,199                                |
| Culture, Arts, Recreation and Education        | 455,056,886                                 | 300,526,504                                       | 154,530,382                                    | 8,487,895                            | 121,000                                | 27,000                                 | 279,000                   | 463,971,781                                |
| E-Gov                                          | 1,124,654,641                               | 909,145,355                                       | 215,509,286                                    | 78,560,860                           | 68,028,174                             | 68,792,163                             | 106,566,038               | 1,446,601,877                              |
| <b>Total</b>                                   | <b>\$6,604,840,066</b>                      | <b>\$5,340,666,943</b>                            | <b>\$1,264,173,123</b>                         | <b>\$704,755,806</b>                 | <b>\$449,433,417</b>                   | <b>\$395,040,894</b>                   | <b>\$702,977,238</b>      | <b>\$8,857,047,422</b>                     |

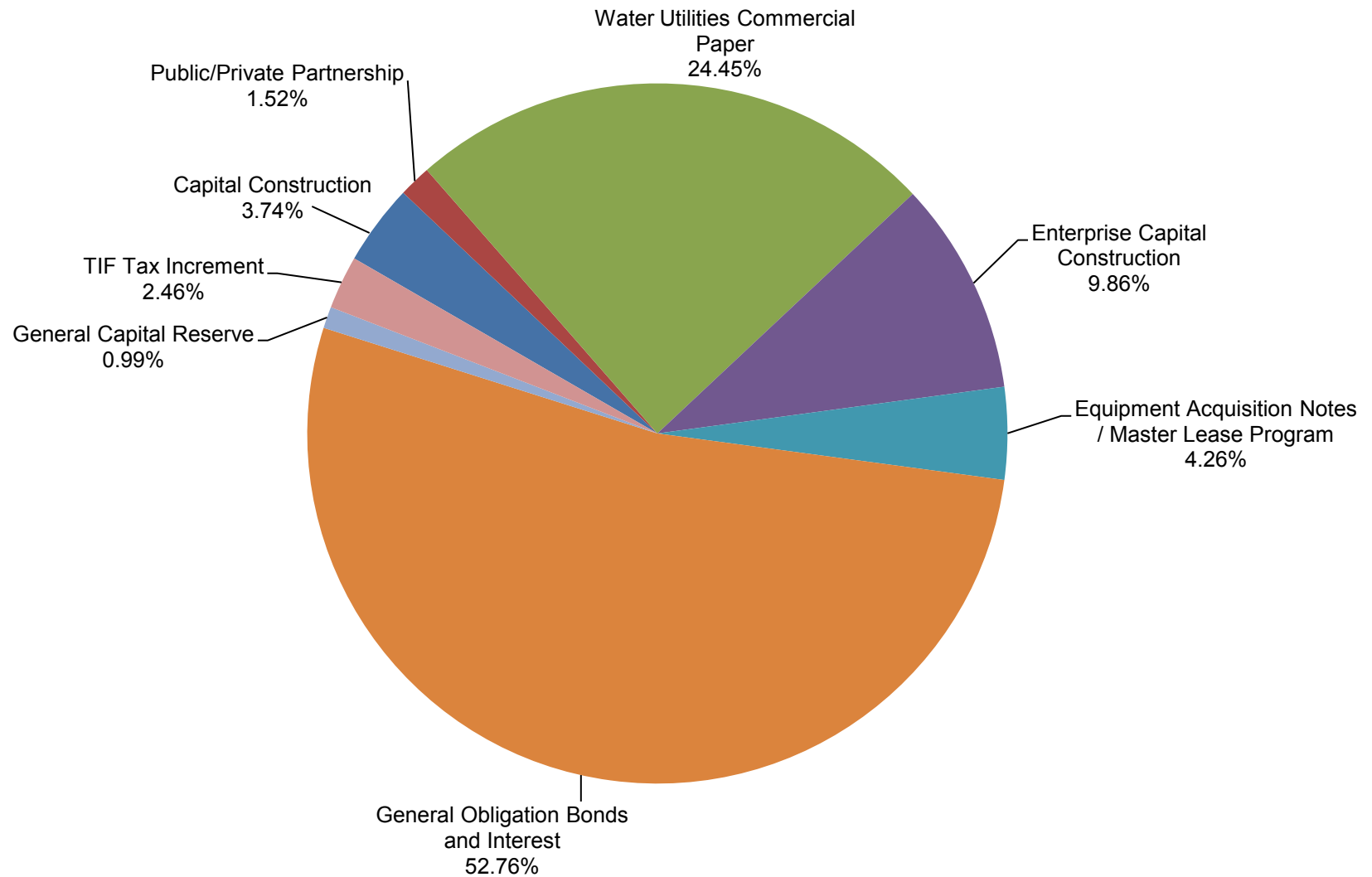
## FY 2015-16 ADOPTED CAPITAL BUDGET - KEY FOCUS AREAS



## FY 2015-16 ADOPTED CAPITAL IMPROVEMENT BUDGET

| <b>Source of Funds</b>                                        | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b>   | <b>Total<br/>Estimated<br/>Cost</b> |
|---------------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Aviation Capital Construction and Federal AIP Funds           | 141,386,566                          | 99,076,497                                 | 42,310,068                              | 12,333,923                    | 2,284,506                       | 0                               | 0                    | 156,004,995                         |
| Aviation Revenue Bonds                                        | 20,028,000                           | 14,957,302                                 | 5,070,698                               | 0                             | 0                               | 0                               | 0                    | 20,028,000                          |
| Capital Construction - General Purpose                        | 12,203,675                           | 4,300,953                                  | 7,902,722                               | 25,327,000                    | 0                               | 0                               | 0                    | 37,530,675                          |
| Capitall Projects Reimbursement                               | 27,954,060                           | 8,803,477                                  | 19,150,583                              | 0                             | 0                               | 0                               | 0                    | 27,954,060                          |
| Certificates of Obligation                                    | 9,163,388                            | 3,537,400                                  | 5,625,988                               | 0                             | 0                               | 0                               | 0                    | 9,163,388                           |
| Convention and Event Services Capital Construction            | 95,576,231                           | 88,080,723                                 | 7,495,509                               | 5,150,000                     | 0                               | 0                               | 0                    | 100,726,231                         |
| Equipment Acquisition Notes / Master Lease Program            | 115,053,215                          | 85,682,429                                 | 29,370,786                              | 30,000,000                    | 0                               | 0                               | 0                    | 145,053,215                         |
| General Capital Reserve                                       | 12,746,000                           | 9,134,000                                  | 3,612,000                               | 7,000,000                     | 0                               | 0                               | 0                    | 19,746,000                          |
| General Obligation Bonds and Interest                         | 1,201,879,207                        | 754,322,906                                | 447,556,301                             | 371,804,900                   | 53,917,911                      | 51,826,894                      | 3,124,238            | 1,682,553,150                       |
| Other                                                         | 25,932,446                           | 18,571,294                                 | 7,361,151                               | 0                             | 0                               | 0                               | 0                    | 25,932,446                          |
| Public/Private Partnership Funds                              | 78,660,713                           | 62,047,256                                 | 16,613,457                              | 10,500,000                    | 0                               | 0                               | 0                    | 89,160,713                          |
| Storm Water Capital Construction Fund                         | 18,227,896                           | 5,121,470                                  | 13,106,426                              | 5,000,000                     | 0                               | 0                               | 0                    | 23,227,896                          |
| Street Assessments                                            | 0                                    | 0                                          | 0                                       | 1,000,000                     | 0                               | 0                               | 0                    | 1,000,000                           |
| TIF Tax Increment and Interest                                | 158,352,782                          | 75,146,888                                 | 83,205,893                              | 17,336,983                    | 0                               | 0                               | 0                    | 175,689,765                         |
| Trinity River Corridor Project Cooperation and Donation Funds | 16,548,203                           | 16,136,297                                 | 411,906                                 | 0                             | 0                               | 0                               | 0                    | 16,548,203                          |
| Water Utilities Capital Construction                          | 1,184,868,429                        | 1,097,387,633                              | 87,480,795                              | 46,980,000                    | 39,865,000                      | 41,175,000                      | 69,140,000           | 1,382,028,429                       |
| Water Utilities Commercial Paper                              | 2,918,011,720                        | 2,439,943,821                              | 478,067,899                             | 172,323,000                   | 353,366,000                     | 302,039,000                     | 630,713,000          | 4,376,452,720                       |
| Water Utilities Revenue Bonds                                 | 568,247,538                          | 558,416,597                                | 9,830,941                               | 0                             | 0                               | 0                               | 0                    | 568,247,538                         |
| <b>Total</b>                                                  | <b>\$6,604,840,066</b>               | <b>\$5,340,666,943</b>                     | <b>\$1,264,173,123</b>                  | <b>\$704,755,806</b>          | <b>\$449,433,417</b>            | <b>\$395,040,894</b>            | <b>\$702,977,238</b> | <b>\$8,857,047,422</b>              |

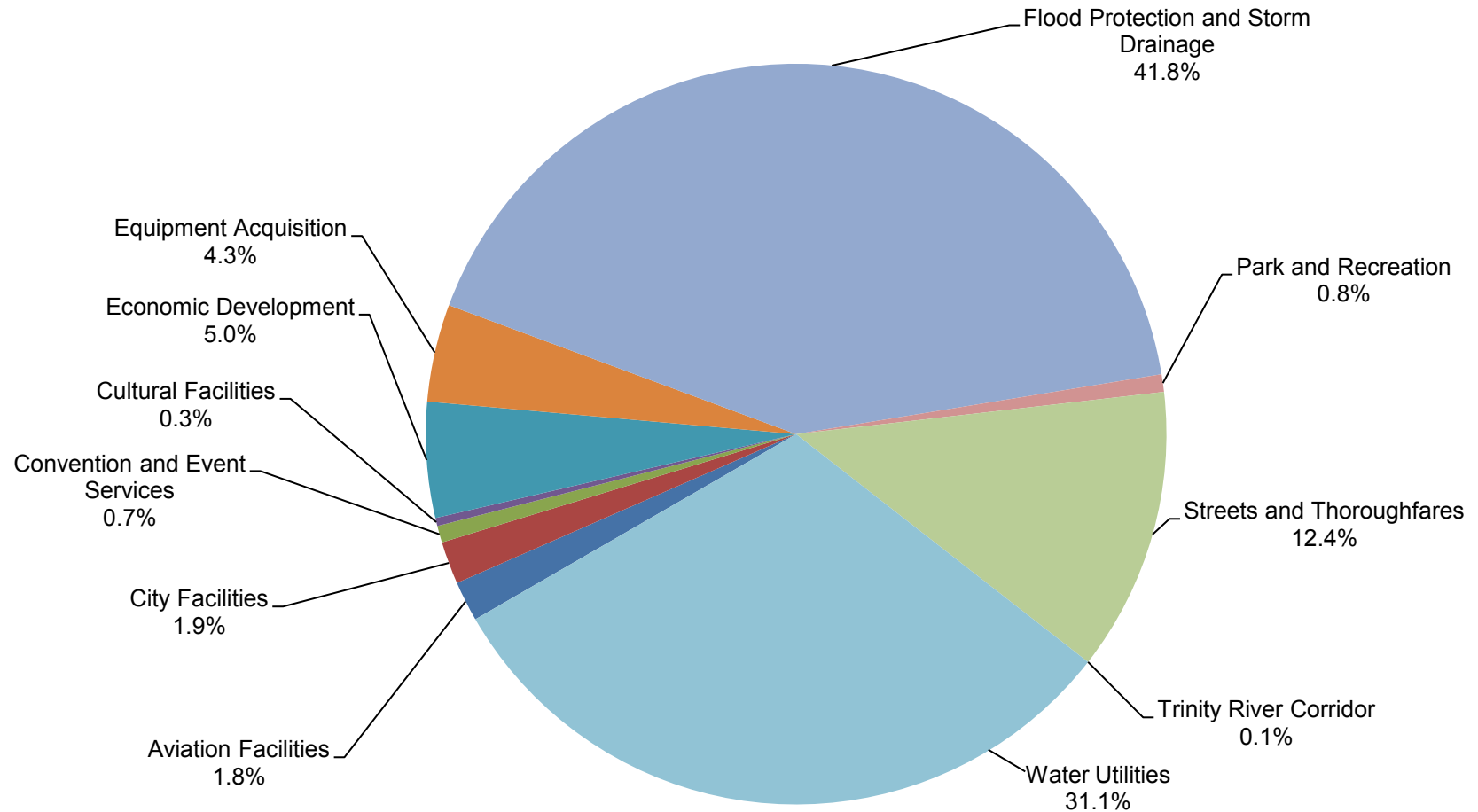
## FY 2015-16 ADOPTED CAPITAL BUDGET - SOURCES OF FUNDS



## FY 2015-16 ADOPTED CAPITAL IMPROVEMENT BUDGET

| <b><u>Use of Funds by Program</u></b> | <b><u>Budget<br/>as of<br/>04-30-15</u></b> | <b><u>Spent or<br/>Committed<br/>04-30-15</u></b> | <b><u>Remaining<br/>as of<br/>04-30-15</u></b> | <b><u>FY 2015-16<br/>Adopted</u></b> | <b><u>FY 2016-17<br/>Estimated</u></b> | <b><u>FY 2017-18<br/>Estimated</u></b> | <b><u>Future Cost</u></b> | <b><u>Total<br/>Estimated<br/>Cost</u></b> |
|---------------------------------------|---------------------------------------------|---------------------------------------------------|------------------------------------------------|--------------------------------------|----------------------------------------|----------------------------------------|---------------------------|--------------------------------------------|
| Aviation Facilities                   | 161,414,566                                 | 114,033,799                                       | 47,380,766                                     | 12,333,923                           | 2,284,506                              | 0                                      | 0                         | 176,032,995                                |
| City Facilities                       | 174,625,257                                 | 115,304,086                                       | 59,321,171                                     | 13,104,606                           | 0                                      | 13,549,000                             | 0                         | 201,278,863                                |
| Convention and Event Services         | 95,576,231                                  | 88,080,723                                        | 7,495,509                                      | 5,150,000                            | 0                                      | 0                                      | 0                         | 100,726,231                                |
| Cultural Facilities                   | 9,968,237                                   | 1,999,952                                         | 7,968,285                                      | 2,487,186                            | 0                                      | 0                                      | 0                         | 12,455,423                                 |
| Economic Development                  | 331,205,841                                 | 198,183,503                                       | 133,022,339                                    | 35,551,181                           | 0                                      | 0                                      | 0                         | 366,757,022                                |
| Equipment Acquisition                 | 116,716,603                                 | 86,684,236                                        | 30,032,367                                     | 30,000,000                           | 0                                      | 0                                      | 0                         | 146,716,603                                |
| Flood Protection and Storm Drainage   | 299,369,373                                 | 219,691,719                                       | 79,677,654                                     | 294,253,477                          | 9,842,745                              | 0                                      | 0                         | 603,465,595                                |
| Park and Recreation                   | 137,470,692                                 | 93,983,605                                        | 43,487,087                                     | 5,399,460                            | 0                                      | 0                                      | 0                         | 142,870,152                                |
| Streets and Thoroughfares             | 382,485,930                                 | 178,232,461                                       | 204,253,469                                    | 87,172,973                           | 44,075,166                             | 38,277,894                             | 3,124,238                 | 555,136,202                                |
| Trinity River Corridor                | 224,879,649                                 | 148,724,808                                       | 76,154,841                                     | 0                                    | 0                                      | 0                                      | 0                         | 224,879,649                                |
| Water Utilities                       | 4,671,127,686                               | 4,095,748,051                                     | 575,379,635                                    | 219,303,000                          | 393,231,000                            | 343,214,000                            | 699,853,000               | 6,326,728,686                              |
| <b>Total</b>                          | <b>\$6,604,840,066</b>                      | <b>\$5,340,666,943</b>                            | <b>\$1,264,173,123</b>                         | <b>\$704,755,806</b>                 | <b>\$449,433,417</b>                   | <b>\$395,040,894</b>                   | <b>\$702,977,238</b>      | <b>\$8,857,047,422</b>                     |

## FY 2015-16 ADOPTED CAPITAL BUDGET - USES OF FUNDS BY PROGRAM



City of Dallas, Texas  
Authorized General Obligation Bonds

| Proposition                                                                                                                   | Amount Authorized    | Amount Issued to Date | Unissued Balance    |
|-------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|---------------------|
| <b>1998 Bond Program- Authorized by voters May 1998</b>                                                                       |                      |                       |                     |
| 1 Street & Thoroughfare Improvements                                                                                          | 125,025,000          | 125,025,000           | -                   |
| 2 Park, Playground, Recreation and Community Facilities                                                                       | 47,560,000           | 47,560,000            | -                   |
| 3 Police Headquarters Facility                                                                                                | 42,280,000           | 42,280,000            | -                   |
| 4 Fire Protection Facilities                                                                                                  | 3,265,000            | 3,265,000             | -                   |
| 5 Library Facilities                                                                                                          | 10,050,000           | 10,050,000            | -                   |
| 6 Flood Protection and Storm Drainage Improvements                                                                            | 14,370,000           | 14,370,000            | -                   |
| 7 Cultural Arts Facilities Acquisition and Improvements                                                                       | 10,500,000           | 10,500,000            | -                   |
| 8 City Facilities Repair & Improvements                                                                                       | 24,350,000           | 24,350,000            | -                   |
| 9 Economic Development, Neighborhood Revitalization and Business Expansion Programs                                           | 16,600,000           | 16,600,000            | -                   |
| 10 Animal Control Facilities                                                                                                  | 3,500,000            | 3,500,000             | -                   |
| 11 Trinity River Corridor Project                                                                                             | 246,000,000          | 233,728,000           | 12,272,000          |
| <b>Total 1998 Bond Program</b>                                                                                                | <b>\$543,500,000</b> | <b>\$531,228,000</b>  | <b>\$12,272,000</b> |
| <b>2003 Bond Program- Authorized by voters May 2003</b>                                                                       |                      |                       |                     |
| 1 Street and Transportation Improvements                                                                                      | 198,960,000          | 198,960,000           | -                   |
| 2 Neighborhood and Community Park, Playground and Recreation Facilities                                                       | 57,290,000           | 57,290,000            | -                   |
| 3 Library Facilities                                                                                                          | 55,525,000           | 55,525,000            | -                   |
| 4 Flood Protection and Storm Drainage Facilities                                                                              | 16,435,000           | 16,435,000            | -                   |
| 5 Planning and Designing a Performing Arts Theater and Constructing Related Site Improvements in the Downtown Arts District   | 11,255,000           | 11,255,000            | -                   |
| 6 City Service and Maintenance Facilities                                                                                     | 16,825,000           | 16,825,000            | -                   |
| 7 Animal Control Facilities                                                                                                   | 11,755,000           | 11,755,000            | -                   |
| 8 Land Acquisition for the Development of Low and Moderate Income, Owner-Occupied Single Family Homes                         | 3,030,000            | 3,030,000             | -                   |
| 9 Flood Protection and Storm Drainage Facilities for the McCommas Bluff Landfill                                              | 24,000,000           | 24,000,000            | -                   |
| 10 Specified Street Projects Described in the Election Ordinance                                                              | 67,900,000           | 67,900,000            | -                   |
| 11 Major and Citywide Park and Recreation Facilities                                                                          | 43,230,000           | 43,230,000            | -                   |
| 12 Cultural Arts Facilities                                                                                                   | 17,665,000           | 17,665,000            | -                   |
| 13 Street, Utility and Other Infrastructure Improvements for Economic & Business Development in the Southern Area of the City | 6,000,000            | 6,000,000             | -                   |
| 14 Fire Station Facilities                                                                                                    | 19,750,000           | 19,750,000            | -                   |
| 15 Farmers Market Improvements                                                                                                | 3,200,000            | 3,200,000             | -                   |
| 16 Police Facilities                                                                                                          | 23,470,000           | 23,470,000            | -                   |
| 17 Homeless Assistance Facilities                                                                                             | 3,000,000            | 3,000,000             | -                   |
| <b>Total 2003 Bond Program</b>                                                                                                | <b>\$579,290,000</b> | <b>\$579,290,000</b>  | <b>\$0</b>          |



City of Dallas, Texas  
Authorized General Obligation Bonds

| Proposition                                                                             | Amount Authorized      | Amount Issued to Date  | Unissued Balance     |
|-----------------------------------------------------------------------------------------|------------------------|------------------------|----------------------|
| <b>2006 Bond Program- Authorized by voters November 2006</b>                            |                        |                        |                      |
| 1 Streets & Transportation Improvements                                                 | 390,420,000            | 312,635,000            | 77,785,000           |
| 2 Flood Protection & Storm Drainage Facilities                                          | 334,315,000            | 234,917,000            | 99,398,000           |
| 3 Park and Recreation Facilities                                                        | 343,230,000            | 326,866,000            | 16,364,000           |
| 4 Library Facilities                                                                    | 46,200,000             | 46,200,000             | -                    |
| 5 Cultural Arts Facilities                                                              | 60,855,000             | 56,123,000             | 4,732,000            |
| 6 City Hall, City Service and City Maintenance Facilities                               | 34,750,000             | 23,417,000             | 11,333,000           |
| 7 Land Bank for the Development of Low and Moderate Income Single Family Homes          | 1,500,000              | 955,000                | 545,000              |
| 8 Economic Development Programs                                                         | 41,495,000             | 41,495,000             | -                    |
| 9 Farmers' Market Improvements                                                          | 6,635,000              | 6,635,000              | -                    |
| 10 Land Acquisition in the Cadillac Heights area for future location of City facilities | 22,550,000             | 8,989,000              | 13,561,000           |
| 11 Court Facilities                                                                     | 7,945,000              | 7,945,000              | -                    |
| 12 Public Safety Facilities                                                             | 63,625,000             | 60,489,000             | 3,136,000            |
| <b>Total 2006 Bond Program</b>                                                          | <b>\$1,353,520,000</b> | <b>\$1,126,666,000</b> | <b>\$226,854,000</b> |
| <b>2012 Bond Program- Authorized by voters November 2012</b>                            |                        |                        |                      |
| 1 Streets & Transportation Improvements                                                 | 260,625,000            | 92,167,000             | 168,458,000          |
| 2 Flood Protection & Storm Drainage Facilities                                          | 326,375,000            | 78,097,000             | 248,278,000          |
| 3 Economic Development Programs                                                         | 55,000,000             | 23,553,000             | 31,447,000           |
| <b>Total 2012 Bond Program</b>                                                          | <b>\$642,000,000</b>   | <b>\$193,817,000</b>   | <b>\$448,183,000</b> |
|                                                                                         |                        |                        |                      |
| <b>Total 1998, 2003, 2006, 2012 Bond Programs</b>                                       | <b>\$3,118,310,000</b> | <b>\$2,431,001,000</b> | <b>\$687,309,000</b> |

# AVIATION FACILITIES CAPITAL IMPROVEMENTS

## **MISSION**

The Department of Aviation's Capital Improvement Program is directed toward: (1) meeting the obligations incumbent of the City's role in the National Airspace System to maintain safe, delay-free and cost effective airports; (2) maintaining existing systems, pavements and buildings at the City's three aviation facilities to meet federal, state and municipal standards for safety, security and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users; and (4) studying, designing and constructing facilities that enhance customer service and convenience.

The Department of Aviation's facilities include Dallas Love Field, the Downtown Vertiport and Dallas Executive Airport.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Completed construction of perimeter roads at Dallas Executive Airport.
2. Began Phase I and II runway reconstruction projects at Dallas Executive Airport (roads, taxiway improvements, etc.).
3. Completed construction for runway safety area project at Runway 13L at Dallas Love Field.
4. Completed construction of the airfield signage and wiring upgrades at Dallas Love Field.
5. Completed airfield pavement condition assessment at Dallas Love Field.
6. Completed the renovation of the Spirit of Flight Fountain at Dallas Love Field.
7. Began design of the runway hold position markings at Dallas Love Field.
8. Completed Taxiway A, B, and D reconstruction at Dallas Love Field.

9. Completed design of the field maintenance above-ground storage tanks.
10. Began design to rehabilitate Taxiway B from B2 to B4 and Connectors B3 & B4.
11. Began design to rehabilitate Runway 18-36 intersections with Taxiways P & C and remove TWJ.
12. Began design of Tom Braniff Taxi Queue Parking Facility
13. Began design of Love Field Parking Garage C

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Continue Phase I and II runway reconstruction projects at Dallas Executive Airport (roads, taxiway improvements, etc.).
2. Continue design of perimeter roads rehabilitation project at Dallas Love Field.
3. Begin fence replacement at Lemmon Ave and Mockingbird Lane.
4. Begin construction of runway holding position relocation at Dallas Love Field.
5. Begin design of perimeter security enhancements at Dallas Love Field.
6. Begin construction of the airfield maintenance above-ground storage tanks at Dallas Love Field.
7. Begin construction to rehabilitate Taxiway B from B2 to B4 and Connectors B3 & B4 at Dallas Love Field.
8. Begin construction to rehabilitate Runway 18-36 intersections with Taxiways P & C and remove TWJ at Dallas Love Field.
9. Begin design of miscellaneous storm drainage improvements at Dallas Love Field.

# AVIATION FACILITIES CAPITAL IMPROVEMENTS

## SERVICE DESCRIPTIONS

**Airfield Electrical** Federal Aviation Regulations establish very detailed requirements for the installation and operation of electrical lighting systems within the Airport Operating Area (AOA). These systems include runway and taxiway lighting, guidance signs, navigational aids and obstruction and apron lighting. Reconstruction and new installation projects are scheduled based on inspection findings and changes in federal regulations.

**Aviation Land Acquisition** Paragraph 5.4 of the Dallas Love Field Policies directs the Department of Aviation to acquire privately owned parcels within the area bounded by Mockingbird Lane, Lemmon Avenue, Denton Drive and Shorecrest Drive for transportation, aviation or other appropriate uses when such land becomes available for purchase and when City funding is available for such acquisition.

**Environmental** Federal and State regulations administered by the Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ), and Municipal Codes administered by the City's Environmental and Health Services Department (EHS), direct the environmental projects undertaken by the Department of Aviation.

**Landscaping** Both Dallas Love Field and Dallas Executive Airport are located within the Dallas city limits and are surrounded by, or in close proximity to, residential housing and retail businesses. The airports strive to maintain a "good neighbor" status and make every possible effort to be aesthetically pleasing.

**Parking** A Parking Garage Feasibility Study concluded that existing parking facilities at Dallas Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 4,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building.

**Pavement Maintenance/Construction** Federal Aviation Regulations establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement areas. These areas require daily inspections. Repair, reconstruction and new construction projects are scheduled based on

inspection findings.

**Safety/Security** Federal Aviation Regulations (FAR) Part 139 and Transportation Security Administration (TSA) Part 1540 and associated Advisory Circulars, establish very detailed requirements for safety and security at air carrier airports such as Dallas Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport; aircraft rescue and firefighting (ARFF); and ensuring the safety of personnel and aircraft within the confines of the airport's AOA. TSA Part 1540 focuses on securing the airport from intentional entry into the restricted areas of the airport by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

**Terminal** It is essential that the airport terminal facilities be clean, attractive in appearance and provide a high level of customer service. Last year over 8 million passengers passed through the Dallas Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updating, renovating and maintenance to maintain the traveling public's favorable impression of Dallas Love Field and the City of Dallas. Similar challenges exist at Dallas Executive Airport; however, in accordance with the Master Plan Study, a new replacement terminal building has been constructed to meet both projected special and service needs.

**Vertiport** The Vertiport is a public-use aviation related facility located in the Central Business District on the south end of the Kay Bailey Hutchison Convention Center Dallas; the flight deck covers approximately 169,000 square feet, or about four acres, and is 65 feet above ground. It houses two lighted landing/take-off pads which can be converted to a rollway for future tilt-rotor operations. In addition, there are five 60x60 parking/tie down areas for corporate size helicopters. The FAA established dedicated approach and departure corridors which are assets to the complex airspace model for the metroplex.

The Vertiport has a dedicated and secured parking area allowing for 26 vehicles at street level, and easy access to the flight deck from street level and the loading dock levels via a vehicular ramp. The Heliport also hosts a full service lobby with ground access, a passenger waiting area, small conference room, pilot's lounge, flight planning area and an operational area for staff.

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

| <b><u>Source of Funds</u></b>   | <b><u>Budget<br/>as of<br/>04-30-15</u></b> | <b><u>Spent or<br/>Committed<br/>04-30-15</u></b> | <b><u>Remaining<br/>as of<br/>04-30-15</u></b> | <b><u>FY 2015-16<br/>Adopted</u></b> | <b><u>FY 2016-17<br/>Estimated</u></b> | <b><u>FY 2017-18<br/>Estimated</u></b> | <b><u>Future Cost</u></b> | <b><u>Total<br/>Estimated<br/>Cost</u></b> |
|---------------------------------|---------------------------------------------|---------------------------------------------------|------------------------------------------------|--------------------------------------|----------------------------------------|----------------------------------------|---------------------------|--------------------------------------------|
| Aviation Revenue Bonds          | 20,028,000                                  | 14,957,302                                        | 5,070,698                                      | 0                                    | 0                                      | 0                                      | 0                         | 20,028,000                                 |
| Capital Construction            | 94,503,669                                  | 76,827,864                                        | 17,675,804                                     | 12,333,923                           | 2,284,506                              | 0                                      | 0                         | 109,122,098                                |
| FAA Airport Improvement Program | 46,882,897                                  | 22,248,633                                        | 24,634,264                                     | 0                                    | 0                                      | 0                                      | 0                         | 46,882,897                                 |
| <b>Total</b>                    | <b>\$161,414,566</b>                        | <b>\$114,033,799</b>                              | <b>\$47,380,766</b>                            | <b>\$12,333,923</b>                  | <b>\$2,284,506</b>                     | <b>\$0</b>                             | <b>\$0</b>                | <b>\$176,032,995</b>                       |

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

| <u>Use of Funds</u>                 | <u>Budget<br/>as of<br/>04-30-15</u> | <u>Spent or<br/>Committed<br/>04-30-15</u> | <u>Remaining<br/>as of<br/>04-30-15</u> | <u>FY 2015-16<br/>Adopted</u> | <u>FY 2016-17<br/>Estimated</u> | <u>FY 2017-18<br/>Estimated</u> | <u>Future Cost</u> | <u>Total<br/>Estimated<br/>Cost</u> |
|-------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Aviation Land Acquisition           | 19,609,844                           | 18,875,044                                 | 734,800                                 | 0                             | 0                               | 0                               | 0                  | 19,609,844                          |
| Love Field Major Maintenance        | 41,346,794                           | 34,334,174                                 | 7,012,620                               | 7,188,261                     | 2,284,506                       | 0                               | 0                  | 50,819,561                          |
| Parking                             | 20,529,782                           | 18,485,974                                 | 2,043,808                               | 3,684,212                     | 0                               | 0                               | 0                  | 24,213,994                          |
| Pavement Maintenance / Construction | 11,075,680                           | 8,429,308                                  | 2,646,372                               | 0                             | 0                               | 0                               | 0                  | 11,075,680                          |
| Public Private Partnership          | 2,000,000                            | 0                                          | 2,000,000                               | 0                             | 0                               | 0                               | 0                  | 2,000,000                           |
| Safety/Security                     | 4,242,661                            | 2,796,998                                  | 1,445,663                               | 1,461,450                     | 0                               | 0                               | 0                  | 5,704,111                           |
| Terminal                            | 62,609,805                           | 31,112,302                                 | 31,497,503                              | 0                             | 0                               | 0                               | 0                  | 62,609,805                          |
| <b>Total</b>                        | <b>\$161,414,566</b>                 | <b>\$114,033,799</b>                       | <b>\$47,380,766</b>                     | <b>\$12,333,923</b>           | <b>\$2,284,506</b>              | <b>\$0</b>                      | <b>\$0</b>         | <b>\$176,032,995</b>                |

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

| Project                                                               | Service                             | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|-------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Administrative Office Relocation                                      | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction | 881,650               | 733,111                     | 148,539                  | 0                  | 0                    | 0                    | 0           | 881,650              | 3rd/15          |
| Airport Perimeter Roads Rehabilitation, Sections 1 & 2 (Design)       | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 1,000,000          | 0                    | 0                    | 0           | 1,000,000            | Various         |
| Airport Planning and Advisory Services                                | Terminal                            | Economic Vibrancy | Citywide         | Capital Construction | 3,405,000             | 1,155,000                   | 2,250,000                | 0                  | 0                    | 0                    | 0           | 3,405,000            | 3rd/14          |
| ARFF Truck 2 Replacement                                              | Safety/Security                     | Public Safety     | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 461,450            | 0                    | 0                    | 0           | 461,450              | Various         |
| ARFF Vehicle                                                          | Safety/Security                     | Public Safety     | Citywide         | Federal AIP Grant    | 1,000,000             | 876,756                     | 123,244                  | 0                  | 0                    | 0                    | 0           | 1,000,000            | Various         |
| Aviation Land Acquisition                                             | Aviation Land Acquisition           | Economic Vibrancy | Citywide         | Capital Construction | 19,222,844            | 18,875,044                  | 347,800                  | 0                  | 0                    | 0                    | 0           | 19,222,844           | Various         |
| Aviation Parking Garage                                               | Parking                             | Public Safety     | Citywide         | Capital Construction | 329,863               | 299,415                     | 30,448                   | 0                  | 0                    | 0                    | 0           | 329,863              | Various         |
| Computerized Parking and Taxi System - Love Field                     | Parking                             | Public Safety     | Citywide         | Capital Construction | 3,461,494             | 1,478,054                   | 1,983,440                | 0                  | 0                    | 0                    | 0           | 3,461,494            | Various         |
| Construct Taxicab Queuing Lot over Tom Braniff Channel (Construction) | Parking                             | Public Safety     | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 3,684,212          | 0                    | 0                    | 0           | 3,684,212            | Various         |
| Conversion of Runway 18/36 to Taxiway                                 | Pavement Maintenance / Construction | Public Safety     | Citywide         | Capital Construction | 575,660               | 366                         | 575,294                  | 0                  | 0                    | 0                    | 0           | 575,660              | 2nd/17          |
| Dallas Executive Airport Platting                                     | Aviation Land Acquisition           | Economic Vibrancy | Citywide         | Capital Construction | 387,000               | 0                           | 387,000                  | 0                  | 0                    | 0                    | 0           | 387,000              | Various         |
| Dallas Executive Airport Runway Replacement                           | Pavement Maintenance / Construction | Public Safety     | Citywide         | Capital Construction | 7,069,800             | 7,069,800                   | 0                        | 0                  | 0                    | 0                    | 0           | 7,069,800            | Various         |

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

| Project                                                 | Service                             | Key Focus Area    | Council District | Funding Source                          | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------|-------------------------------------|-------------------|------------------|-----------------------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Intersection of 18/36 Reconstruction and Rehabilitation | Pavement Maintenance / Construction | Public Safety     | Citywide         | Capital Construction                    | 1,102,660             | 0                           | 1,102,660                | 0                  | 0                    | 0                    | 0           | 1,102,660            | 2nd/17          |
| Love Field Employee Parking Garage                      | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction                    | 3,267,388             | 2,562,380                   | 705,008                  | 0                  | 0                    | 0                    | 0           | 3,267,388            | 1st/15          |
| Love Field Modernization Program                        | Terminal                            | Economic Vibrancy | Citywide         | Revenue Bonds                           | 20,028,000            | 14,957,302                  | 5,070,698                | 0                  | 0                    | 0                    | 0           | 20,028,000           | Various         |
| Love Field Modernization Program                        | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction                    | 6,629,376             | 3,513,921                   | 3,115,455                | 3,213,261          | 0                    | 0                    | 0           | 9,842,637            | 2nd/15          |
| Love Field Perimeter Rd., Rehab-Phase I                 | Pavement Maintenance / Construction | Public Safety     | Citywide         | Aviation AIP Grant                      | 1,395,000             | 1,359,142                   | 35,858                   | 0                  | 0                    | 0                    | 0           | 1,395,000            | 3rd/15          |
| Love Field Platting                                     | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction                    | 1,472,510             | 1,472,510                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,472,510            | 3rd/15          |
| Miscellaneous Storm Drainage Improvements               | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction                    | 0                     | 0                           | 0                        | 1,000,000          | 0                    | 0                    | 0           | 1,000,000            | Various         |
| Parking Garage Expansion - Love Field                   | Parking                             | Public Safety     | Citywide         | Capital Construction                    | 16,738,425            | 16,708,506                  | 29,919                   | 0                  | 0                    | 0                    | 0           | 16,738,425           | Various         |
| Passenger Facility Charge Program                       | Terminal                            | Economic Vibrancy | Citywide         | Aviation Passenger Facility Charge Fund | 39,176,805            | 15,000,000                  | 24,176,805               | 0                  | 0                    | 0                    | 0           | 39,176,805           | Various         |
| Pavement Condition Analysis Equipment                   | Safety/Security                     | Public Safety     | Citywide         | Capital Construction                    | 2,637,661             | 1,369,188                   | 1,268,473                | 0                  | 0                    | 0                    | 0           | 2,637,661            | Various         |
| People-Mover Connector                                  | Love Field Major Maintenance        | Public Safety     | Citywide         | Aviation AIP Grant                      | 5,311,092             | 5,012,736                   | 298,356                  | 0                  | 0                    | 0                    | 0           | 5,311,092            | 4th/15          |
| Police Hangar and Apron at Dallas Executive Airport     | Safety/Security                     | Public Safety     | Citywide         | Capital Construction                    | 50,000                | 0                           | 50,000                   | 0                  | 0                    | 0                    | 0           | 50,000               | 4th/17          |

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

| Project                                                                                               | Service                             | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted  | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Program Management for Love Field Modernization Program (LFMP) and Capital Improvement Projects (CIP) | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction | 23,534,778            | 21,039,517                  | 2,495,261                | 0                   | 0                    | 0                    | 0           | 23,534,778           | Various         |
| Redbird Commemorative Air Force Project                                                               | Public Private Partnership          | Economic Vibrancy | Citywide         | Capital Construction | 2,000,000             | 0                           | 2,000,000                | 0                   | 0                    | 0                    | 0           | 2,000,000            | Various         |
| Rehabilitate Taxiway B from B1 to B3 and Connectors B3 & B4 (Construction)                            | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 619,052             | 0                    | 0                    | 0           | 619,052              | Various         |
| Runway 18-36 Conversion Phase 1 (Construction)                                                        | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 1,355,948           | 2,284,506            | 0                    | 0           | 3,640,454            | Various         |
| Runway Hold Position Relocation                                                                       | Safety/Security                     | Public Safety     | Citywide         | Capital Construction | 555,000               | 551,054                     | 3,946                    | 0                   | 0                    | 0                    | 0           | 555,000              | 1st/16          |
| Security Controls Enhancements (Construction)                                                         | Safety/Security                     | Public Safety     | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 1,000,000           | 0                    | 0                    | 0           | 1,000,000            | Various         |
| Taxiway B Reconstruction and Rehabilitation                                                           | Pavement Maintenance / Construction | Public Safety     | Citywide         | Capital Construction | 932,560               | 0                           | 932,560                  | 0                   | 0                    | 0                    | 0           | 932,560              | 2nd/17          |
| Tom Braniff Channel Cover Project                                                                     | Love Field Major Maintenance        | Public Safety     | Citywide         | Capital Construction | 250,000               | 0                           | 250,000                  | 0                   | 0                    | 0                    | 0           | 250,000              | 4th/17          |
| <b>Total Aviation Facilities Capital Improvements</b>                                                 |                                     |                   |                  |                      | <b>\$161,414,566</b>  | <b>\$114,033,799</b>        | <b>\$47,380,766</b>      | <b>\$12,333,923</b> | <b>\$2,284,506</b>   | <b>\$0</b>           | <b>\$0</b>  | <b>\$176,032,995</b> |                 |



# CITY FACILITIES CAPITAL IMPROVEMENTS

## **MISSION**

The purpose of this program is to protect the City's \$700 million investment in existing facilities, to ensure safe and usable facilities, and to provide a higher level of service to citizens. This is accomplished through extraordinary repair improvements to existing City facilities and when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion or replacement.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Complete construction of Fire Station #32 (Benning Ave. at Jim Miller Rd.).
2. Awarded construction of the 106 S. Harwood Exterior Renovation (Old City Hall).
3. Awarded construction contract of Fire Station #6 replacement (Harwood St. at Park Row Blvd.).
4. Completed the renovation of Central and Southwest Police stations.
5. Completed construction of the new Highland Hills Library.
6. Completed the renovation and expansion of Fretz Library.
7. Completed construction of Fire Station #27 (Douglas Ave. at NW Hwy).
8. Awarded construction of the Central Library's 7<sup>th</sup> Floor Renovation.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Award the design contract for the City Hall electrical upgrade.
2. Complete construction of the Exterior Renovation at 106 S. Harwood (Old City Hall).
3. Complete construction of Fire Station #44 (Frank St. at Lagow St.).
4. Complete construction of Fire Station #6.

5. Complete construction of the Central Library's 7<sup>th</sup> Floor Renovation.

## **SERVICE DESCRIPTIONS**

**Administrative, Internal Services and City Facilities** Repairs, modifications and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court Services, Streets Services, Equipment and Building Services, and Citywide training facilities.

**Animal Control Facilities** Repairs, modifications and improvements to the Westmoreland Animal Shelter facility which accommodates facilities for animal impoundment and pet adoption activities.

**Fire Protection Facilities** Projects include site acquisition, design and construction of new and the replacement of fire stations and other Dallas Fire-Rescue facilities.

**Land Acquisition** Funding for the purchase of land which will be used for the future location of City facilities. Additionally, the 2006 Bond Program included a proposition specifically for the acquisition of land from the Cadillac Heights area.

**Library Facilities** Site acquisition, design, renovation and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and branch libraries.

**Major Maintenance** Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

## CITY FACILITIES CAPITAL IMPROVEMENTS

**Municipal Court Facilities** Provides funding for improvements which may include the design, construction, renovation, equipping, furnishing and/or the acquisition of right-of-way for Court facilities.

**Police Facilities** Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs and reimbursements to the General Fund for professional staff services such as design, survey, engineering, as well as for land acquisition fees

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks, and for administration of the public art projects.

**Solid Waste Facilities** Construction of waste disposal cells, and levee/swale at the McCommas Bluff Landfill for the purpose of managing solid waste providing solid waste facilities improvements including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction; extension of the levee system; swale excavation/environmental protection; drainage improvements; and, relocation of utilities.

**Studies and Master Plans** Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

**Technology** This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

## CITY FACILITIES CAPITAL IMPROVEMENTS

| <b>Source of Funds</b>             | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds      | 16,042,982                           | 14,471,962                                 | 1,571,020                               | 0                             | 0                               | 0                               | 0                  | 16,042,982                          |
| 2003 General Obligation Bonds      | 15,100,170                           | 13,325,712                                 | 1,774,459                               | 0                             | 0                               | 0                               | 0                  | 15,100,170                          |
| 2006 General Obligation Bonds      | 117,165,759                          | 73,529,999                                 | 43,635,759                              | 109,606                       | 0                               | 13,549,000                      | 0                  | 130,824,365                         |
| 2008 Certificates of Obligation    | 5,500,000                            | 541,461                                    | 4,958,539                               | 0                             | 0                               | 0                               | 0                  | 5,500,000                           |
| Capital Construction               | 5,733,675                            | 4,300,953                                  | 1,432,722                               | 5,995,000                     | 0                               | 0                               | 0                  | 11,728,675                          |
| General Capital Reserve            | 12,746,000                           | 9,134,000                                  | 3,612,000                               | 7,000,000                     | 0                               | 0                               | 0                  | 19,746,000                          |
| Library Capital Gifts and Donation | 2,336,671                            | 0                                          | 2,336,671                               | 0                             | 0                               | 0                               | 0                  | 2,336,671                           |
| <b>Total</b>                       | <b>\$174,625,257</b>                 | <b>\$115,304,086</b>                       | <b>\$59,321,171</b>                     | <b>\$13,104,606</b>           | <b>\$0</b>                      | <b>\$13,549,000</b>             | <b>\$0</b>         | <b>\$201,278,863</b>                |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| <b>Use of Funds</b>                            | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Administrative and Internal Service Facilities | 4,285,000                            | 413,371                                    | 3,871,629                               | 0                             | 0                               | 0                               | 0                  | 4,285,000                           |
| City Facilities                                | 17,195,514                           | 5,756,012                                  | 11,439,502                              | 5,659,606                     | 0                               | 0                               | 0                  | 22,855,120                          |
| Environmental                                  | 0                                    | 0                                          | 0                                       | 600,000                       | 0                               | 0                               | 0                  | 600,000                             |
| Farmers Market Improvements                    | 9,778,427                            | 8,113,110                                  | 1,665,317                               | 0                             | 0                               | 0                               | 0                  | 9,778,427                           |
| Fire Protection Facilities                     | 44,621,528                           | 33,015,584                                 | 11,605,944                              | 0                             | 0                               | 0                               | 0                  | 44,621,528                          |
| Land Acquisition                               | 10,194,414                           | 8,002,395                                  | 2,192,019                               | 0                             | 0                               | 13,549,000                      | 0                  | 23,743,414                          |
| Library Facilities                             | 20,144,529                           | 12,451,005                                 | 7,693,524                               | 0                             | 0                               | 0                               | 0                  | 20,144,529                          |
| Major Maintenance - City Facilities            | 13,604,731                           | 2,177,572                                  | 11,427,159                              | 0                             | 0                               | 0                               | 0                  | 13,604,731                          |
| Major Maintenance - Public Safety              | 18,563,929                           | 15,272,614                                 | 3,291,315                               | 0                             | 0                               | 0                               | 0                  | 18,563,929                          |
| Municipal Courts Facilities                    | 11,603,171                           | 10,923,276                                 | 679,895                                 | 0                             | 0                               | 0                               | 0                  | 11,603,171                          |
| Police Facilities                              | 9,063,279                            | 8,069,581                                  | 993,699                                 | 0                             | 0                               | 0                               | 0                  | 9,063,279                           |
| Professional Services and Debt Issuance        | 13,389,061                           | 9,632,695                                  | 3,756,366                               | 6,845,000                     | 0                               | 0                               | 0                  | 20,234,061                          |
| Public Art                                     | 1,689,825                            | 1,075,765                                  | 614,061                                 | 0                             | 0                               | 0                               | 0                  | 1,689,825                           |
| Public Service Facilities                      | 261,850                              | 239,806                                    | 22,044                                  | 0                             | 0                               | 0                               | 0                  | 261,850                             |
| Roof Replacement                               | 230,000                              | 161,302                                    | 68,698                                  | 0                             | 0                               | 0                               | 0                  | 230,000                             |
| <b>Total</b>                                   | <b>\$174,625,257</b>                 | <b>\$115,304,086</b>                       | <b>\$59,321,171</b>                     | <b>\$13,104,606</b>           | <b>\$0</b>                      | <b>\$13,549,000</b>             | <b>\$0</b>         | <b>\$201,278,863</b>                |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                                                | Service                                 | Key Focus Area                          | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Animal Shelter - Major Maintenance                                     | Major Maintenance - City Facilities     | E-Gov                                   | Citywide         | 03 Bond Program      | 33,900                | 0                           | 33,900                   | 0                  | 0                    | 0                    | 0           | 33,900               | Various         |
| Animal Shelter - Major Maintenance                                     | Major Maintenance - City Facilities     | E-Gov                                   | Citywide         | 98 Bond Program      | 122,391               | 0                           | 122,391                  | 0                  | 0                    | 0                    | 0           | 122,391              | Various         |
| Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 10) | Land Acquisition                        | E-Gov                                   | Citywide         | 06 Bond Program      | 9,000,623             | 7,900,853                   | 1,099,770                | 0                  | 0                    | 13,549,000           | 0           | 22,549,623           | Various         |
| Cadillac Heights Land Acquisition - (2006 Bond Program Proposition 12) | Land Acquisition                        | E-Gov                                   | Citywide         | 06 Bond Program      | 1,193,791             | 101,542                     | 1,092,249                | 0                  | 0                    | 0                    | 0           | 1,193,791            | Various         |
| Central Library - 7th Floor Interior Renovation                        | Library Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program      | 258,616               | 76,753                      | 181,863                  | 0                  | 0                    | 0                    | 0           | 258,616              | Various         |
| Central Library- 7th Floor Renovation                                  | Library Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program      | 3,036,363             | 17,539                      | 3,018,824                | 0                  | 0                    | 0                    | 0           | 3,036,363            | 3rd/16          |
| Central Library- 7th Floor Renovation                                  | Library Facilities                      | Culture, Arts, Recreation and Education | Citywide         | Donation             | 2,336,671             | 0                           | 2,336,671                | 0                  | 0                    | 0                    | 0           | 2,336,671            | 3rd/16          |
| CIP Engineering - Animal Control Facilities                            | Professional Services and Debt Issuance | E-Gov                                   | Citywide         | 03 Bond Program      | 125,151               | 117,264                     | 7,887                    | 0                  | 0                    | 0                    | 0           | 125,151              | Various         |
| CIP Engineering - City Facilities                                      | Professional Services and Debt Issuance | E-Gov                                   | Citywide         | 03 Bond Program      | 506,321               | 381,431                     | 124,890                  | 0                  | 0                    | 0                    | 0           | 506,321              | Various         |
| CIP Engineering - Fire Facilities                                      | Professional Services and Debt Issuance | E-Gov                                   | Citywide         | 03 Bond Program      | 11,589                | 0                           | 11,589                   | 0                  | 0                    | 0                    | 0           | 11,589               | Various         |
| City Facilities - Fair Park and Other Park Facility Repairs            | City Facilities                         | E-Gov                                   | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 1,000,000          | 0                    | 0                    | 0           | 1,000,000            | Various         |
| City Facilities - Major Maintenance                                    | City Facilities                         | E-Gov                                   | Citywide         | Capital Construction | 2,719,571             | 1,313,269                   | 1,406,303                | 3,395,000          | 0                    | 0                    | 0           | 6,114,571            | Various         |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                                             | Service                             | Key Focus Area             | Council District | Funding Source             | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------|-------------------------------------|----------------------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| City Facilities - Police Facilities Safety Improvements             | City Facilities                     | E-Gov                      | Citywide         | Capital Construction       | 0                     | 0                           | 0                        | 1,000,000          | 0                    | 0                    | 0           | 1,000,000            | Various         |
| City Facility Major Maintenance - Various Projects                  | City Facilities                     | E-Gov                      | Citywide         | Capital Construction       | 3,014,104             | 2,987,684                   | 26,420                   | 0                  | 0                    | 0                    | 0           | 3,014,104            | Various         |
| City Hall - Electrical System Renovations                           | Major Maintenance - City Facilities | E-Gov                      | Citywide         | 06 Bond Program            | 4,959,184             | 363,587                     | 4,595,597                | 0                  | 0                    | 0                    | 0           | 4,959,184            | 4th/17          |
| City Hall - Install Automatic Fire Alarm                            | Major Maintenance - City Facilities | E-Gov                      | Citywide         | 06 Bond Program            | 1,693,540             | 1,035,911                   | 657,629                  | 0                  | 0                    | 0                    | 0           | 1,693,540            | 3rd/15          |
| City Hall - Tank Replacement                                        | Major Maintenance - City Facilities | E-Gov                      | Citywide         | 06 Bond Program            | 1,000,000             | 0                           | 1,000,000                | 0                  | 0                    | 0                    | 0           | 1,000,000            | 4th/15          |
| City Hall Data Center - Renovations                                 | Major Maintenance - City Facilities | E-Gov                      | Citywide         | Certificates of Obligation | 5,500,000             | 541,461                     | 4,958,539                | 0                  | 0                    | 0                    | 0           | 5,500,000            | Various         |
| Contingency                                                         | City Facilities                     | E-Gov                      | Citywide         | 98 Bond Program            | 37,811                | 0                           | 37,811                   | 0                  | 0                    | 0                    | 0           | 37,811               | Various         |
| Contingency                                                         | City Facilities                     | E-Gov                      | Citywide         | 06 Bond Program            | 1,369,313             | 0                           | 1,369,313                | 0                  | 0                    | 0                    | 0           | 1,369,313            | Various         |
| Contingency                                                         | Police Facilities                   | Public Safety              | Citywide         | 06 Bond Program            | 71,058                | 0                           | 71,058                   | 0                  | 0                    | 0                    | 0           | 71,058               | Various         |
| Contingency                                                         | City Facilities                     | E-Gov                      | Citywide         | 03 Bond Program            | 149,682               | 0                           | 149,682                  | 0                  | 0                    | 0                    | 0           | 149,682              | Various         |
| Contingency Reserve - 1998 Bond Program Fire Facilities Proposition | Fire Protection Facilities          | Public Safety              | Citywide         | 98 Bond Program            | 178,911               | 32,009                      | 146,902                  | 0                  | 0                    | 0                    | 0           | 178,911              | Various         |
| Cypress Waters Public Safety Facility                               | Public Service Facilities           | Clean, Healthy Environment | Citywide         | 06 Bond Program            | 261,850               | 239,806                     | 22,044                   | 0                  | 0                    | 0                    | 0           | 261,850              | 1st/16          |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                                                 | Service                           | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------|-----------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Farmers Market Improvements                                             | Farmers Market Improvements       | Economic Vibrancy | Citywide         | 06 Bond Program | 6,624,027             | 4,998,365                   | 1,625,662                | 0                  | 0                    | 0                    | 0           | 6,624,027            | Various         |
| Farmers Market Shed No. 2 - Renovations                                 | Farmers Market Improvements       | Economic Vibrancy | Citywide         | 03 Bond Program | 3,154,400             | 3,114,745                   | 39,655                   | 0                  | 0                    | 0                    | 0           | 3,154,400            | Various         |
| Fire Museum - Slab Replacement                                          | Major Maintenance - Public Safety | Public Safety     | Citywide         | 06 Bond Program | 90,000                | 0                           | 90,000                   | 0                  | 0                    | 0                    | 0           | 90,000               | 1st/16          |
| Fire Station #05 (N. St. Augustine at Bruton Rd.) - Window Improvements | Major Maintenance - Public Safety | Public Safety     | Citywide         | 06 Bond Program | 60,000                | 0                           | 60,000                   | 0                  | 0                    | 0                    | 0           | 60,000               | 1st/16          |
| Fire Station #06 (Harwood St. at Park Row Blvd) - Replacement           | Fire Protection Facilities        | Public Safety     | Citywide         | 06 Bond Program | 7,276,704             | 986,854                     | 6,289,850                | 0                  | 0                    | 0                    | 0           | 7,276,704            | 3rd/16          |
| Fire Station #07 (Davenport Rd. at Preston Rd.) - Parking Improvements  | Major Maintenance - Public Safety | Public Safety     | Citywide         | 06 Bond Program | 65,000                | 0                           | 65,000                   | 0                  | 0                    | 0                    | 0           | 65,000               | 2nd/16          |
| Fire Station #27 (Douglas Ave. at NW Hwy.) - Replacement                | Fire Protection Facilities        | Public Safety     | Citywide         | 06 Bond Program | 8,307,201             | 7,839,830                   | 467,371                  | 0                  | 0                    | 0                    | 0           | 8,307,201            | 4th/14          |
| Fire Station #29 (Shadow Way at Audelia Rd.) -Structural Improvements   | Major Maintenance - Public Safety | Public Safety     | Citywide         | 06 Bond Program | 53,092                | 4,384                       | 48,708                   | 0                  | 0                    | 0                    | 0           | 53,092               | 2nd/16          |
| Fire Station #3 - Roof Replacement                                      | Roof Replacement                  | E-Gov             | Citywide         | 06 Bond Program | 170,000               | 161,302                     | 8,698                    | 0                  | 0                    | 0                    | 0           | 170,000              | 3rd/15          |
| Fire Station #32 (Benning Ave. at Jim Miller Rd.) - Replacement         | Fire Protection Facilities        | Public Safety     | Citywide         | 06 Bond Program | 5,597,157             | 5,153,838                   | 443,319                  | 0                  | 0                    | 0                    | 0           | 5,597,157            | 2nd/14          |
| Fire Station #36 - Apparatus Bay Extension                              | Major Maintenance - Public Safety | Public Safety     | Citywide         | 06 Bond Program | 60,723                | 60,723                      | 0                        | 0                  | 0                    | 0                    | 0           | 60,723               | 4th/15          |
| Fire Station #37 (Greenville Ave. at Blackwell Dr.) - Replacement       | Fire Protection Facilities        | Public Safety     | Citywide         | 06 Bond Program | 7,820,386             | 7,308,042                   | 512,344                  | 0                  | 0                    | 0                    | 0           | 7,820,386            | 3rd/15          |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                                                                  | Service                                 | Key Focus Area                          | Council District | Funding Source          | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|-------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Fire Station #4 - Kitchen Roof Area Repair                                               | Roof Replacement                        | E-Gov                                   | Citywide         | 06 Bond Program         | 60,000                | 0                           | 60,000                   | 0                  | 0                    | 0                    | 0           | 60,000               | 1st/16          |
| Fire Station #44 (Frank St. at Lagow St.) - Replacement                                  | Fire Protection Facilities              | Public Safety                           | Citywide         | 06 Bond Program         | 5,899,884             | 5,210,663                   | 689,221                  | 0                  | 0                    | 0                    | 0           | 5,899,884            | 1st/16          |
| Fire Station #49 (S. Hampton Rd at Challenger) - Window Improvements                     | Major Maintenance - Public Safety       | Public Safety                           | Citywide         | 06 Bond Program         | 50,000                | 0                           | 50,000                   | 0                  | 0                    | 0                    | 0           | 50,000               | 2nd/16          |
| Fire Station #50 (Keeneland and Walton Walker) - New                                     | Fire Protection Facilities              | Public Safety                           | Citywide         | 06 Bond Program         | 6,632,559             | 5,177,447                   | 1,455,112                | 0                  | 0                    | 0                    | 0           | 6,632,559            | 3rd/12          |
| Fire Station No. 51 - Kitchen Improvements                                               | Major Maintenance - City Facilities     | E-Gov                                   | Citywide         | 06 Bond Program         | 34,037                | 0                           | 34,037                   | 0                  | 0                    | 0                    | 0           | 34,037               | Various         |
| Fire Station Roof Abatement - (Various Locations)                                        | Major Maintenance - Public Safety       | Public Safety                           | Citywide         | 06 Bond Program         | 560,000               | 23,259                      | 536,741                  | 0                  | 0                    | 0                    | 0           | 560,000              | 1st/16          |
| Fire Stations - Storm Water Modifications (Various Locations)                            | Fire Protection Facilities              | Public Safety                           | Citywide         | 06 Bond Program         | 2,908,727             | 1,306,901                   | 1,601,826                | 0                  | 0                    | 0                    | 0           | 2,908,727            | Various         |
| Fretz Park Branch Library                                                                | Library Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program         | 500,000               | 130,214                     | 369,786                  | 0                  | 0                    | 0                    | 0           | 500,000              | 1st/16          |
| Fretz Park Branch Library                                                                | Library Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program         | 6,032,566             | 4,749,733                   | 1,282,833                | 0                  | 0                    | 0                    | 0           | 6,032,566            | 1st/16          |
| General Capital Reserve Payment for Madill Corridor Easement from Dallas Water Utilities | City Facilities                         | E-Gov                                   | Citywide         | General Capital Reserve | 0                     | 0                           | 0                        | 155,000            | 0                    | 0                    | 0           | 155,000              | Various         |
| General Capital Reserve Transfer to Capital Construction                                 | Professional Services and Debt Issuance | E-Gov                                   | Citywide         | General Capital Reserve | 12,746,000            | 9,134,000                   | 3,612,000                | 6,845,000          | 0                    | 0                    | 0           | 19,591,000           | Various         |
| Highland Hills Branch Library-Construction                                               | Library Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program         | 608,653               | 608,525                     | 128                      | 0                  | 0                    | 0                    | 0           | 608,653              | 4th/14          |



## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                                       | Service                                        | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Highland Hills Branch Library- Construction                   | Library Facilities                             | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 6,042,662             | 5,539,718                   | 502,944                  | 0                  | 0                    | 0                    | 0           | 6,042,662            | 4th/14          |
| Jack Evans DPD Headquarters - Masonry Repairs                 | Major Maintenance - Public Safety              | Public Safety                           | Citywide         | 06 Bond Program | 230,000               | 138,068                     | 91,932                   | 0                  | 0                    | 0                    | 0           | 230,000              | 4th/15          |
| Jack Evans Headquarters-Parking Garage Drains                 | Major Maintenance - Public Safety              | Public Safety                           | Citywide         | 06 Bond Program | 75,000                | 0                           | 75,000                   | 0                  | 0                    | 0                    | 0           | 75,000               | 2nd/16          |
| McCommas Bluff Landfill - Heavy/Welding Shop Roof Replacement | Major Maintenance - City Facilities            | E-Gov                                   | Citywide         | 06 Bond Program | 261,679               | 236,613                     | 25,066                   | 0                  | 0                    | 0                    | 0           | 261,679              | 3rd/15          |
| Muchert Center Renovations                                    | Administrative and Internal Service Facilities | E-Gov                                   | Citywide         | 03 Bond Program | 40,057                | 8,767                       | 31,290                   | 0                  | 0                    | 0                    | 0           | 40,057               | 4th/16          |
| Muchert Center Renovations                                    | Administrative and Internal Service Facilities | E-Gov                                   | Citywide         | 06 Bond Program | 3,840,339             | 0                           | 3,840,339                | 0                  | 0                    | 0                    | 0           | 3,840,339            | 4th/16          |
| Muchert Center Renovations                                    | Administrative and Internal Service Facilities | E-Gov                                   | Citywide         | 06 Bond Program | 404,604               | 404,604                     | 0                        | 0                  | 0                    | 0                    | 0           | 404,604              | 4th/16          |
| Municipal Courts Building                                     | Municipal Courts Facilities                    | Public Safety                           | Citywide         | 98 Bond Program | 98,000                | 98,000                      | 0                        | 0                  | 0                    | 0                    | 0           | 98,000               | 2nd/15          |
| Municipal Courts Building                                     | Municipal Courts Facilities                    | Public Safety                           | Citywide         | 06 Bond Program | 3,575,621             | 3,516,394                   | 59,227                   | 0                  | 0                    | 0                    | 0           | 3,575,621            | 2nd/15          |
| Municipal Courts Building                                     | Municipal Courts Facilities                    | Public Safety                           | Citywide         | 06 Bond Program | 7,929,550             | 7,308,882                   | 620,668                  | 0                  | 0                    | 0                    | 0           | 7,929,550            | 2nd/15          |
| Municipal Courts Building - Renovation                        | Major Maintenance - Public Safety              | Public Safety                           | Citywide         | 98 Bond Program | 15,337,000            | 14,316,270                  | 1,020,730                | 0                  | 0                    | 0                    | 0           | 15,337,000           | Various         |
| Park Forest Branch Library - Site Acquisition                 | Library Facilities                             | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,328,997             | 1,328,523                   | 474                      | 0                  | 0                    | 0                    | 0           | 1,328,997            | Various         |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                                                   | Service                           | Key Focus Area | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------------|-----------------------------------|----------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Police Academy - Building Programming                                     | Police Facilities                 | Public Safety  | Citywide         | 03 Bond Program | 1,749,670             | 967,580                     | 782,090                  | 0                  | 0                    | 0                    | 0           | 1,749,670            | Various         |
| Police Academy - Phase I - Site Acquisition                               | Police Facilities                 | Public Safety  | Citywide         | 03 Bond Program | 6,228,775             | 6,212,035                   | 16,740                   | 0                  | 0                    | 0                    | 0           | 6,228,775            | Various         |
| Police Facilities - Emergency Generators                                  | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 320,000               | 0                           | 320,000                  | 0                  | 0                    | 0                    | 0           | 320,000              | 2nd/16          |
| Police Substation - Central - Design and Renovation                       | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 160,000               | 0                           | 160,000                  | 0                  | 0                    | 0                    | 0           | 160,000              | 4th/14          |
| Police Substation - Central - Design and Renovation                       | Police Facilities                 | Public Safety  | Citywide         | 06 Bond Program | 321,980               | 279,196                     | 42,784                   | 0                  | 0                    | 0                    | 0           | 321,980              | 4th/15          |
| Police Substation - Northeast - Skylight and Roof Replacement             | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 230,000               | 0                           | 230,000                  | 0                  | 0                    | 0                    | 0           | 230,000              | 1st/15          |
| Police Substation - Northwest - Emergency Generator                       | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 124,270               | 0                           | 124,270                  | 0                  | 0                    | 0                    | 0           | 124,270              | 2nd/16          |
| Police Substation - Southeast - Emergency Generator and HVAC Improvements | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 338,366               | 0                           | 338,366                  | 0                  | 0                    | 0                    | 0           | 338,366              | 2nd/16          |
| Police Substation - Southeast - Fuel/Car Wash Roof Replacement            | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 40,000                | 35,309                      | 4,691                    | 0                  | 0                    | 0                    | 0           | 40,000               | 4th/15          |
| Police Substation - Southeast - Sallyport Roof Replacement                | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 65,000                | 57,650                      | 7,350                    | 0                  | 0                    | 0                    | 0           | 65,000               | 2nd/16          |
| Police Substation - Southwest - Emergency Generator and HVAC Improvements | Major Maintenance - Public Safety | Public Safety  | Citywide         | 03 Bond Program | 375,904               | 375,904                     | 0                        | 0                  | 0                    | 0                    | 0           | 375,904              | 4th/15          |
| Police Substation - Southwest - Emergency Generator and HVAC Improvements | Major Maintenance - Public Safety | Public Safety  | Citywide         | 06 Bond Program | 270,858               | 261,046                     | 9,812                    | 0                  | 0                    | 0                    | 0           | 270,858              | 4th/15          |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                               | Service                           | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|-----------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Police Substation - Southwest - Design and Renovation | Major Maintenance - Public Safety | Public Safety                           | Citywide         | 06 Bond Program | 58,716                | 0                           | 58,716                   | 0                  | 0                    | 0                    | 0           | 58,716               | 4th/14          |
| Police Substation - Southwest - Design and Renovation | Police Facilities                 | Public Safety                           | Citywide         | 03 Bond Program | 691,797               | 610,769                     | 81,028                   | 0                  | 0                    | 0                    | 0           | 691,797              | 4th/15          |
| Public Art Administration - City Facilities           | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program | 55,149                | 1,719                       | 53,430                   | 0                  | 0                    | 0                    | 0           | 55,149               | Various         |
| Public Art Administration - City Facilities           | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 18,994                | 0                           | 18,994                   | 0                  | 0                    | 0                    | 0           | 18,994               | Various         |
| Public Art Administration - Court Facilities          | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 3,039                 | 0                           | 3,039                    | 0                  | 0                    | 0                    | 0           | 3,039                | Various         |
| Public Art Administration - Farmers Markets           | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 2,158                 | 0                           | 2,158                    | 0                  | 0                    | 0                    | 0           | 2,158                | Various         |
| Public Art Administration - Library Facilities        | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 94,448                | 58,464                      | 35,984                   | 0                  | 0                    | 0                    | 0           | 94,448               | Various         |
| Public Art Administration - Public Safety Facilities  | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 56,350                | 31,062                      | 25,288                   | 0                  | 0                    | 0                    | 0           | 56,350               | Various         |
| Public Art Projects - Animal Control Facilities       | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 133,831               | 128,480                     | 5,351                    | 0                  | 0                    | 0                    | 0           | 133,831              | Various         |
| Public Art Projects - City Facilities                 | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program | 213,720               | 23,964                      | 189,756                  | 0                  | 0                    | 0                    | 0           | 213,720              | Various         |
| Public Art Projects - City Facilities                 | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 75,974                | 0                           | 75,974                   | 0                  | 0                    | 0                    | 0           | 75,974               | Various         |
| Public Art Projects - Court Facilities                | Public Art                        | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 12,156                | 0                           | 12,156                   | 0                  | 0                    | 0                    | 0           | 12,156               | Various         |

## CITY FACILITIES CAPITAL IMPROVEMENTS

| Project                                            | Service         | Key Focus Area                          | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted  | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------|-----------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Projects - Farmers Market               | Public Art      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program      | 8,631                 | 0                           | 8,631                    | 0                   | 0                    | 0                    | 0           | 8,631                | Various         |
| Public Art Projects - Fire Station Facilities      | Public Art      | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program      | 173,143               | 171,255                     | 1,888                    | 0                   | 0                    | 0                    | 0           | 173,143              | Various         |
| Public Art Projects - Library Facilities           | Public Art      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program      | 93,982                | 43,663                      | 50,319                   | 0                   | 0                    | 0                    | 0           | 93,982               | Various         |
| Public Art Projects - Library Facilities           | Public Art      | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program      | 378,938               | 327,355                     | 51,583                   | 0                   | 0                    | 0                    | 0           | 378,938              | Various         |
| Public Art Projects - Police Department Facilities | Public Art      | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program      | 143,911               | 112,922                     | 30,989                   | 0                   | 0                    | 0                    | 0           | 143,911              | Various         |
| Public Art Projects - Public Safety Facilities     | Public Art      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program      | 225,402               | 176,880                     | 48,522                   | 0                   | 0                    | 0                    | 0           | 225,402              | Various         |
| Southeast Service Center - Construction            | City Facilities | E-Gov                                   | Citywide         | 06 Bond Program      | 9,905,032             | 1,455,059                   | 8,449,973                | 109,606             | 0                    | 0                    | 0           | 10,014,638           | Various         |
| Underground Storage Tank Removal                   | Environmental   | Clean, Healthy Environment              | Citywide         | Capital Construction | 0                     | 0                           | 0                        | 600,000             | 0                    | 0                    | 0           | 600,000              | Various         |
| <b>Total City Facilities Capital Improvements</b>  |                 |                                         |                  |                      | <b>\$174,625,257</b>  | <b>\$115,304,086</b>        | <b>\$59,321,171</b>      | <b>\$13,104,606</b> | <b>\$0</b>           | <b>\$13,549,000</b>  | <b>\$0</b>  | <b>\$201,278,863</b> |                 |

# CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

## **MISSION**

Facility improvements for the Department of Convention and Event Services is directed towards:

- (1) renovating, maintaining, and preserving existing facilities,
- (2) replacing equipment to enhance operational efficiency and occupant safety, and
- (3) expanding Convention Center facilities to ensure adequate space necessary to attract new clients, visitors and citizens to the facility. A variety of convention and event facilities are available to clients, citizens and visitors to Dallas, including the Kay Bailey Hutchison Convention Center Dallas and the Union Station Transportation Hub.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Completed the waterproofing project to correct water infiltration throughout the building.
2. Completed Phase II of the roof replacement for C, D, and E Buildings.
3. Completed building wide improvements of the fire alarm and emergency lighting systems with an emphasis on A and B Buildings.
4. Continued C Building renovation and D Lobby restrooms.
5. Began contract award for structural repairs for the Arena.
6. Completed the replacement of the 60 year-old waterline that services A and B Buildings.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Complete the renovations of C Building and D Lobby restrooms.
2. Replace lighting controls in A Ballroom.
3. Repair, replace, and add upgraded security cameras and recording equipment.

4. Improve and increase interior way-finding, including addition of digital signage.
5. Replace Carpet in the A & B Building.
6. Replace Ventilation System in East Kitchen.
7. Replace outdated and damaged plumbing fixtures.
8. Make needed repairs to Arena Roof.

## **SERVICE DESCRIPTIONS**

### **Convention Center Improvements**

The department of Convention and Event Services, with the assistance of the department of Public Works and HKS, Inc. architects, has identified a list of needs that has formed the basis for the capital improvement program that will be implemented in multiple phases. To date facility improvements have included: finish out of the D area meeting space and hotel connector integration into the Kay Bailey Hutchison Convention Center Dallas, HVAC improvements, life safety improvements, as well as a waterproofing package that included new roofing and interior improvements. The Department of Convention and Event Services will continue to implement facility improvements identified in the needs assessment.

### **Farmers Market Improvements**

City Council approved the development agreement for privatization of Dallas Farmers Market on February 27, 2013 and the sale and lease of real property at the Market on March 27, 2013. City ownership, management and operations of the Market ceased on June 17, 2013.

### **Union Station Renovations**

There are no current projects planned.

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

| <b><u>Source of Funds</u></b>          | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|----------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Asbestos Abatement Funds               | 933,409                              | 813,168                                    | 120,241                                 | 0                             | 0                               | 0                               | 0                  | 933,409                             |
| Capital Construction Convention Center | 94,642,822                           | 87,267,554                                 | 7,375,268                               | 5,150,000                     | 0                               | 0                               | 0                  | 99,792,822                          |
| <b>Total</b>                           | <b>\$95,576,231</b>                  | <b>\$88,080,723</b>                        | <b>\$7,495,509</b>                      | <b>\$5,150,000</b>            | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$100,726,231</b>                |

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

| <u>Use of Funds</u>            | Budget<br>as of<br>04-30-15 | Spent or<br>Committed<br>04-30-15 | Remaining<br>as of<br>04-30-15 | FY 2015-16<br>Adopted | FY 2016-17<br>Estimated | FY 2017-18<br>Estimated | Future Cost | Total<br>Estimated<br>Cost |
|--------------------------------|-----------------------------|-----------------------------------|--------------------------------|-----------------------|-------------------------|-------------------------|-------------|----------------------------|
| Convention Center Improvements | 95,576,231                  | 88,080,723                        | 7,495,509                      | 5,150,000             | 0                       | 0                       | 0           | 100,726,231                |
| <b>Total</b>                   | <b>\$95,576,231</b>         | <b>\$88,080,723</b>               | <b>\$7,495,509</b>             | <b>\$5,150,000</b>    | <b>\$0</b>              | <b>\$0</b>              | <b>\$0</b>  | <b>\$100,726,231</b>       |

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

| Project                                                            | Service                        | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------|--------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Asbestos Abatement                                                 | Convention Center Improvements | Economic Vibrancy | Citywide         | Asbestos Abatement   | 933,409               | 813,168                     | 120,241                  | 0                  | 0                    | 0                    | 0           | 933,409              | Various         |
| Civic Center Convention Complex                                    | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 69,275                | 54,360                      | 14,914                   | 0                  | 0                    | 0                    | 0           | 69,275               | Various         |
| Civic Center Convention Complex Improvements                       | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 20,905,989            | 15,721,787                  | 5,184,202                | 5,150,000          | 0                    | 0                    | 0           | 26,055,989           | Various         |
| Dallas Convention Center Capital Improvement Program               | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 24,748,155            | 24,748,155                  | 0                        | 0                  | 0                    | 0                    | 0           | 24,748,155           | Various         |
| DCC Upper Level D                                                  | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 15,907,034            | 15,875,373                  | 31,660                   | 0                  | 0                    | 0                    | 0           | 15,907,034           | Various         |
| Mechanical Electrical Plumbing (MEP) Project                       | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 3,350,127             | 3,339,380                   | 10,747                   | 0                  | 0                    | 0                    | 0           | 3,350,127            | Various         |
| Parking Lot Landscaping                                            | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 29,250                | 0                           | 29,250                   | 0                  | 0                    | 0                    | 0           | 29,250               | Various         |
| Project Contingency                                                | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 11,977,188            | 11,947,693                  | 29,495                   | 0                  | 0                    | 0                    | 0           | 11,977,188           | Various         |
| Retrofit and Equipment                                             | Convention Center Improvements | Economic Vibrancy | Citywide         | Capital Construction | 17,655,805            | 15,580,805                  | 2,075,000                | 0                  | 0                    | 0                    | 0           | 17,655,805           | Various         |
| <b>Total Convention and Event Services Facilities Improvements</b> |                                |                   |                  |                      | <b>\$95,576,231</b>   | <b>\$88,080,723</b>         | <b>\$7,495,509</b>       | <b>\$5,150,000</b> | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>  | <b>\$100,726,231</b> |                 |



# CULTURAL FACILITIES CAPITAL IMPROVEMENTS

## **MISSION**

This program provides funding for site acquisition, design, construction and/or renovation of the City's cultural facilities including the Meyerson Symphony Center, Dallas Museum of Art, Bath House Cultural Center, City Performance Hall, Latino Cultural Center, Majestic Theatre, Oak Cliff Cultural Center, South Dallas Cultural Center, and WRR 101.1FM. The program includes the strategic Cultural Facilities Master Plan to provide effective and efficient utilization of existing facilities, develop a plan for investment in the existing facilities and funding for any new facilities, as well as Public Art. Private funding participation consistent with the City of Dallas Cultural Policy is required for this program.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Awarded construction contract for HVAC Replacement at Kalita Humphreys Theater.
2. Awarded construction contract for Roofing and Water Infiltration Repairs at Perot Museum of Nature and Science at Fair Park.
3. Completed HVAC controls of Balcony and 5<sup>th</sup> floor units at the Majestic Theater.
4. Completed thirteen public art projects: Dallas Love Field (5) Luminaria at the front entrance, Baggage Hall Area, Tunnel to Baggage Hall, Medallions in the Ticketing Hall and historical stained glass installation in the Ticketing Hall; Bexar Street Police Department sculpture; Mural at the Jefferson Street Viaduct; Elm Fork Soccer Complex sculptures; Highland Hills Library glass installation; Arboretum sculpture; artwork at Fire Station #27 and #37; at the Texas Horse Park.
5. WRR upgraded its audio transmission lines and the consoles/equipment in the broadcast control room and production studios. WRR also replaced its phone system and station/s computer server.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Initiate twelve new public art works: five neighborhood park projects; Walnut Hill Park; Pleasant Oaks Park; Samuel Grand Park; Nash Davis Park, two Dallas Water Department Projects, and five Streets Services projects.
2. Complete nine public art projects: Fire Station #32; Fire Station #44; Dallas Zoo; Fire Station #6; Ross Ave Underpass; Coombs Creek Trail; Kiest Park; Fretz Park Library; Reinstallation of Alexander Lieberman sculpture.
3. Complete upgrade of the fire alarm system at the Majestic Theater.
4. Complete construction of the Kalita Humphreys Theatre HVAC replacement.

## **SERVICE DESCRIPTIONS**

**Cultural Facilities** Site acquisition, design, construction and/or renovation of the City's cultural facilities.

**Major Maintenance** Repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

**Municipal Radio Improvements** Projects include the upgrading and expanding of digital broadcast equipment to ensure high quality broadcast, uninterrupted service, and compliance with Federal Communications Commission requirements for a 100,000 Kw FM radio transmitter, and the construction of a new broadcast facility or renovation of existing broadcast facility, including building security and production studio improvements.

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| <b>Source of Funds</b>               | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|--------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds        | 500,000                              | 488,503                                    | 11,497                                  | 0                             | 0                               | 0                               | 0                  | 500,000                             |
| 2003 General Obligation Bonds        | 780,592                              | 621,067                                    | 159,525                                 | 0                             | 0                               | 0                               | 0                  | 780,592                             |
| 2006 General Obligation Bonds        | 7,947,837                            | 546,899                                    | 7,400,938                               | 2,487,186                     | 0                               | 0                               | 0                  | 10,435,023                          |
| Capital Projects Reimbursement Funds | 500,000                              | 343,483                                    | 156,517                                 | 0                             | 0                               | 0                               | 0                  | 500,000                             |
| Private Donations                    | 239,808                              | 0                                          | 239,808                                 | 0                             | 0                               | 0                               | 0                  | 239,808                             |
| <b>Total</b>                         | <b>\$9,968,237</b>                   | <b>\$1,999,952</b>                         | <b>\$7,968,285</b>                      | <b>\$2,487,186</b>            | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$12,455,423</b>                 |

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| <u>Use of Funds</u>                     | <u>Budget<br/>as of<br/>04-30-15</u> | <u>Spent or<br/>Committed<br/>04-30-15</u> | <u>Remaining<br/>as of<br/>04-30-15</u> | <u>FY 2015-16<br/>Adopted</u> | <u>FY 2016-17<br/>Estimated</u> | <u>FY 2017-18<br/>Estimated</u> | <u>Future Cost</u> | <u>Total<br/>Estimated<br/>Cost</u> |
|-----------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Cultural Facilities                     | 3,900,314                            | 1,352,399                                  | 2,547,915                               | 2,487,186                     | 0                               | 0                               | 0                  | 6,387,500                           |
| Major Maintenance - Cultural Facilities | 5,853,329                            | 498,474                                    | 5,354,856                               | 0                             | 0                               | 0                               | 0                  | 5,853,329                           |
| Public Art                              | 214,593                              | 149,079                                    | 65,514                                  | 0                             | 0                               | 0                               | 0                  | 214,593                             |
| <b>Total</b>                            | <b>\$9,968,237</b>                   | <b>\$1,999,952</b>                         | <b>\$7,968,285</b>                      | <b>\$2,487,186</b>            | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$12,455,423</b>                 |

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| Project                                                  | Service                                 | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Arts Incubator                                           | Cultural Facilities                     | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 539,401               | 471,988                     | 67,413                   | 0                  | 0                    | 0                    | 0           | 539,401              | Various         |
| Arts Incubator                                           | Cultural Facilities                     | Culture, Arts, Recreation and Education | Citywide         | Reimb           | 500,000               | 343,483                     | 156,517                  | 0                  | 0                    | 0                    | 0           | 500,000              | Various         |
| Dallas Museum of Art - Repair Paving at Sculpture Garden | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 2,000,000             | 219,995                     | 1,780,005                | 0                  | 0                    | 0                    | 0           | 2,000,000            | 4th/15          |
| Dallas Museum of Natural History - Waterproofing         | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,500,000             | 133,393                     | 1,366,607                | 0                  | 0                    | 0                    | 0           | 1,500,000            | 2nd/16          |
| Dallas Museum of Natural History - Replace HVAC          | Cultural Facilities                     | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 400,000               | 376                         | 399,624                  | 50,000             | 0                    | 0                    | 0           | 450,000              | 2nd/15          |
| Dallas Museum of Natural History - Roof Replacement      | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 200,000               | 16,599                      | 183,401                  | 0                  | 0                    | 0                    | 0           | 200,000              | 4th/16          |
| Dallas Theater Center - Replace HVAC                     | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 26,598                | 0                           | 26,598                   | 0                  | 0                    | 0                    | 0           | 26,598               | 2nd/16          |
| Dallas Theater Center - Replace HVAC                     | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide         | Donation        | 239,808               | 0                           | 239,808                  | 0                  | 0                    | 0                    | 0           | 239,808              | 2nd/16          |
| Dallas Theater Center - Replace HVAC                     | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 986,923               | 78,494                      | 908,429                  | 0                  | 0                    | 0                    | 0           | 986,923              | 2nd/16          |
| Latino Cultural Center                                   | Cultural Facilities                     | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program | 500,000               | 488,503                     | 11,497                   | 0                  | 0                    | 0                    | 0           | 500,000              | Various         |
| Latino Cultural Center - Phase II - Design               | Cultural Facilities                     | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 690,728               | 48,049                      | 642,679                  | 266,497            | 0                    | 0                    | 0           | 957,225              | Various         |
| Latino Cultural Center - Phase II -Black Box Theater     | Cultural Facilities                     | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,270,186             | 0                           | 1,270,186                | 2,170,689          | 0                    | 0                    | 0           | 3,440,875            | Various         |

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

| Project                                                    | Service                                 | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Morton H. Meyerson Symphony Center - Extend Existing Stage | Major Maintenance - Cultural Facilities | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 900,000               | 49,994                      | 850,006                  | 0                  | 0                    | 0                    | 0           | 900,000              | Various         |
| Public Art Administration - Cultural Arts Facilities       | Public Art                              | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 40,063                | 859                         | 39,204                   | 0                  | 0                    | 0                    | 0           | 40,063               | Various         |
| Public Art Administration - Performing Arts Theater        | Public Art                              | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 15,796                | 0                           | 15,796                   | 0                  | 0                    | 0                    | 0           | 15,796               | Various         |
| Public Art Projects - Cultural Arts Facilities             | Public Art                              | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 158,734               | 148,220                     | 10,514                   | 0                  | 0                    | 0                    | 0           | 158,734              | Various         |
| <b>Total Cultural Facilities Capital Improvements</b>      |                                         |                                         |                  |                 | <b>\$9,968,237</b>    | <b>\$1,999,952</b>          | <b>\$7,968,285</b>       | <b>\$2,487,186</b> | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>  | <b>\$12,455,423</b>  |                 |

# ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

## **MISSION**

The Economic Development Capital Improvement Program assists the creation of an adaptive and resilient economy by promoting job growth and increasing the tax base. Bond program projects include infrastructure improvements to protect the existing public and private assets, balance growth in all areas of the City, and adjust historical disparities in development and facilities. The Public/Private Partnership program facilitates private development by offsetting costs such as infrastructure and development fees. The projects for the City's tax increment financing districts (TIFs), in which the City participates, provide funding for TIF-eligible improvements within the boundaries of each TIF Reinvestment Zone.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Continued implementation of redevelopment plan for the Dallas Farmers Market and amended Farmers Market TIF Plan to accommodate changes (\$64M). Initiated construction of streetscape improvements and Shed 1.
2. Amended plan for the Deep Ellum TIF District to promote redevelopment of the historic core area.
3. Coordinated construction of new projects in City Center TIF District - Fairfield Apartments, 211 North Ervay, Thanksgiving Tower, 711 Elm, Liberty Bank, Hartford Building and Flora Lofts as result of City Center TIF District amended plan.
4. Made significant progress in Downtown Connection TIF District with approval of new deals for 1401 Elm and 1600 Pacific.
5. Negotiated incentives for Cedar Branch Town Home project – first TIF funded project with commitment for affordable, for-sale housing.
6. Made significant progress in redevelopment of Sports Arena TIF District. Funded initial infrastructure work including reconfiguration of Olive Street and Victory Park Lane and conversion of main roadways to two-way operations.
7. Initiated work on planned public improvement projects in Davis Garden TIF District – Rosemont Plaza, Rosemont Safe Routes and Kessler Theater streetscape.

8. Renewed the Downtown Improvement District (DID) and initiated the University Crossing Public Improvement District.
9. Completed construction of infrastructure supporting development of 2.7M sqft. of new distribution facility within IPOD.
10. Commenced Phase II construction of Telephone Road and DWU transmission line from Bonnie View to Dallas Avenue.
11. Secured commitments for six private developments totaling over 3.2M sqft. of new industrial facilities in southern Dallas.
12. Secured corporate commitments for the creation of over 3,000 jobs within the City.
13. Commenced construction of Grady Niblo extension east from Mt. Creek Parkway to facilitate the development of approximately 1.2M sqft. of new industrial development.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Initiate the Ground Floor Activation Program. Provide incentives to allow 25,000 square feet of currently vacant retail space to be 'white-boxed' and made ready for retail tenancy.
2. Negotiate two new projects in the North Oak Cliff/West Dallas area (Davis Garden, Fort Worth Avenue, Oak Cliff Gateway and Sports Arena TIF Districts).
3. Negotiate one additional project in the Transient-Oriented Development (TOD) TIF District.
4. Negotiate one additional project in the Parkland area (Southwestern Medical and Maple-Mockingbird TIF Districts).
5. Finalize redevelopment plans for Bishop Arts Village and consider expansion of an existing TIF District to facilitate successful implementation of this plan.
6. Complete area planning for 5 TOD project areas funded through the HUD Sustainable Community Challenge Planning Grant.

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

7. Pursue redevelopment of Highland Park Apartments in Southeast Oak Cliff.
8. Continue Telephone Road Phase II improvements near Dallas Avenue that will serve industrial development of the International Inland Port of Dallas (IIPOD).
9. Initiate construction of regional detention and Langdon Road improvements serving the IIPOD area which was delayed due to ROW acquisition.

### **SERVICE DESCRIPTIONS**

**Acquisition & Demolition** Economic development in the Southern area of the city, as well as other areas of the city in connection with transit oriented development, through planning, designing, constructing, improving, extending and expanding public street, utility and other infrastructure facilities, including the acquisition of land therefore, and through funding the city's programs for economic development including the acquisition of improved and unimproved properties, the demolition of existing structures, making loans and grants of bond proceeds and otherwise providing assistance for private commercial, industrial retail, residential and mixed-use development.

**Affordable Housing** Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes. These are housing related services and are provided by the Housing/Community Services Department.

**Cedars Tax Increment Financing District** Initiated in 1992, the Cedars Tax Increment Financing District provides infrastructure improvements in the Cedars area. The TIF District will expire in 2022.

**City Center Tax Increment Financing District** Initiated in 1996, the City Center Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The original portion of the TIF will expire in 2022; the expanded portion of the TIF District will expire in 2037.

**Cityplace Area Tax Increment Financing District** Initiated in 1992, the Cityplace Area Tax Increment Financing District consists of a program of public improvements intended to stimulate new private investment in the Cityplace neighborhood over a 20-year period. The TIF District expired in 2012.

**Cypress Waters Tax Increment Financing District** Initiated in 2011, the Cypress Waters Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Cypress Waters TIF District area. The TIF District will expire in 2040.

**Davis Garden Tax Increment Financing District** Initiated in 2007, the Davis Garden Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The TIF District will expire in 2039.

**Deep Ellum Tax Increment Financing District** Initiated in 2005, the Deep Ellum Tax Increment Financing District provides funding to encourage redevelopment of the Deep Ellum area. The TIF District will expire in 2028.

**Design District Tax Increment Financing District** Initiated in 2005, the Design District Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Design District area. The TIF District will expire in 2028.

**Downtown Connection Tax Increment Financing District** Initiated in 2005, the Downtown Connection Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund catalyst projects and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supporting the office market. The TIF District will expire in 2036.

**Farmers Market Tax Increment Financing District** Initiated in 1998, the Farmers Market Tax Increment Financing District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The TIF District will expire in 2028.



## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

**Fort Worth Avenue Tax Increment Financing District** Initiated in 2007, the Fort Worth Avenue Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete commercial development in the North Oak Cliff area in order to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The TIF District will expire in 2029.

**Grand Park South Tax Increment Financing District** Initiated in 2005, the Grand Park South Tax Increment Financing District provides funding for environmental remediation, historic preservation and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The TIF District will expire in 2036.

**Infrastructure Support** Provides funding for infrastructure support of economic development and Neighborhood Investment Program projects in Southern Dallas. It also provides funding for infrastructure support for transit-oriented development.

**Mall Area Redevelopment Tax Increment Financing District** Initiated in 2014, the Mall Area Redevelopment Tax Increment Financing District provides funding for public infrastructure improvements, economic development grants, and land acquisition/assembly for public open space for the Valley View-Galleria Mall area in Northern Dallas and the Southwest Center Mall area in southern Dallas. The TIF District will expire in 2044.

**Maple-Mockingbird Tax Increment Financing District** Initiated in 2008, the Maple-Mockingbird Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the area between Dallas Love Field Airport and the Southwestern Medical District. The TIF District will expire in 2033.

**Neighborhood Revitalization Initiatives** Funding for developer fee rebates and housing construction cost participation.

**Oak Cliff Gateway Tax Increment Financing District** Initiated in 1992, the Oak Cliff Gateway Tax Increment Financing District promotes the redevelopment, stabilization, and growth of the Oak Cliff Gateway TIF District area. The TIF District will expire in 2027.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Public Private Partnership** This program provides a funding source for qualified business related projects to facilitate private investment and job creation and real estate development in the City of Dallas. Funds are primarily targeted for business and other development projects occurring in Southern Dallas, the City's Enterprise Zones, targeted industries and transit oriented development. Eligible expenditures include economic development grants to offset infrastructure costs, development fees and other associated development costs for certain qualifying projects through special programmatic provisions.

**Skillman Corridor Tax Increment Financing District** Initiated in 2005, the Skillman Corridor Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure, fund environmental remediation in order to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The TIF District will expire in 2036.

**Southwestern Medical Tax Increment Financing District** Initiated in 2005, the Southwest Medical Tax Increment Financing District provides funding for environmental remediation and infrastructure improvements in the Southwestern Medical area. The TIF District will expire in 2028.

**Sports Arena Tax Increment Financing District** Initiated in 1998, the Sports Arena Tax Increment Financing District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in the area of Dallas. The original portion of the TIF District will expire in 2028; the Riverfront Gateway and West Dallas Sub-Districts of the TIF District will expire in 2042.

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

**State-Thomas Tax Increment Financing District** Initiated in 1989, the State-Thomas Tax Increment Financing District was the first to be created. The district has been successful at utilizing TIF funded public infrastructure improvements to attract and enable private sector development. Development, which has occurred in the State-Thomas TIF District, has resulted in a substantial impact on the surrounding community. The TIF expired in 2008. Final infrastructure improvements for the district are complete.

**TOD Tax Increment Financing District** Initiated in 2008, the TOD Tax Increment Financing District provides funding for environmental remediation infrastructure improvements in three areas along the DART line: the Lancaster-Corridor/8<sup>th</sup>& Corinth area; the Cedars West area; and the Mockingbird/Lovers Lane area. The TIF District will expire in 2038.

**Vickery Meadow Tax Increment Financing District** Initiated in 2005, the Vickery Meadow Tax Increment Financing District provides funding for grants, environmental remediation and infrastructure improvements in the Vickery Meadow area. The TIF District will expire in 2028.

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| <b>Source of Funds</b>                                       | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|--------------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds                                | 7,181,955                            | 7,094,056                                  | 87,899                                  | 0                             | 0                               | 0                               | 0                  | 7,181,955                           |
| 2003 General Obligation Bonds                                | 3,072,790                            | 3,009,298                                  | 63,492                                  | 0                             | 0                               | 0                               | 0                  | 3,072,790                           |
| 2006 General Obligation Bonds                                | 37,987,601                           | 36,522,916                                 | 1,464,685                               | 0                             | 0                               | 0                               | 0                  | 37,987,601                          |
| 2010 Certificates of Obligation                              | 2,000,000                            | 1,994,132                                  | 5,868                                   | 0                             | 0                               | 0                               | 0                  | 2,000,000                           |
| 2012 General Obligation Bonds                                | 43,950,000                           | 12,368,956                                 | 31,581,044                              | 7,714,198                     | 0                               | 0                               | 0                  | 51,664,198                          |
| Cedars Tax Increment Financing<br>District Fund              | 5,386,703                            | 3,590,896                                  | 1,795,806                               | 587,280                       | 0                               | 0                               | 0                  | 5,973,983                           |
| City Center Tax Increment Financing<br>District Fund         | 40,221,540                           | 32,227,075                                 | 7,994,464                               | 0                             | 0                               | 0                               | 0                  | 40,221,540                          |
| Cityplace Tax Increment Financing<br>District Fund           | 1,719,050                            | 1,113,224                                  | 605,826                                 | 0                             | 0                               | 0                               | 0                  | 1,719,050                           |
| Cypress Water Tax Increment<br>Financing District Fund       | 672,313                              | 22,612                                     | 649,701                                 | 1,165,249                     | 0                               | 0                               | 0                  | 1,837,562                           |
| Davis Garden Tax Increment Financing<br>District Fund        | 1,740,914                            | 654,072                                    | 1,086,842                               | 455,335                       | 0                               | 0                               | 0                  | 2,196,249                           |
| Deep Ellum Tax Increment Financing<br>District Fund          | 2,078,568                            | 762,889                                    | 1,315,679                               | 1,027,762                     | 0                               | 0                               | 0                  | 3,106,330                           |
| Design District Tax Increment<br>Financing District Fund     | 5,001,640                            | 324,706                                    | 4,676,934                               | 2,671,165                     | 0                               | 0                               | 0                  | 7,672,805                           |
| Downtown Connection Tax Increment<br>Financing District Fund | 51,664,631                           | 16,041,346                                 | 35,623,285                              | 0                             | 0                               | 0                               | 0                  | 51,664,631                          |
| Farmer's Market Tax Increment<br>Financing District Fund     | 4,200,094                            | 1,028,880                                  | 3,171,213                               | 1,341,532                     | 0                               | 0                               | 0                  | 5,541,626                           |
| Fort Worth Ave Tax Increment<br>Financing District Fund      | 835,288                              | 162,342                                    | 672,947                                 | 644,612                       | 0                               | 0                               | 0                  | 1,479,900                           |
| Grand Park South Tax Increment<br>Financing District Fund    | 247,728                              | 166,119                                    | 81,609                                  | 51,667                        | 0                               | 0                               | 0                  | 299,395                             |
| Maple/Mockingbird Tax Increment<br>Financing District Fund   | 1,568,453                            | 24,347                                     | 1,544,106                               | 1,573,906                     | 0                               | 0                               | 0                  | 3,142,359                           |
| Oak Cliff Gateway Tax Increment<br>Financing District Fund   | 7,488,196                            | 6,151,179                                  | 1,337,017                               | 1,568,123                     | 0                               | 0                               | 0                  | 9,056,319                           |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| <b>Source of Funds</b>                                                | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|-----------------------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Public/Private Partnership                                            | 78,660,713                           | 62,047,256                                 | 16,613,457                              | 10,500,000                    | 0                               | 0                               | 0                  | 89,160,713                          |
| Skillman Corridor Tax Increment<br>Financing District Fund            | 3,258,053                            | 311,579                                    | 2,946,474                               | 2,288,586                     | 0                               | 0                               | 0                  | 5,546,639                           |
| Southwestern Medical Tax Increment<br>Financing District Fund         | 3,422,199                            | 222,412                                    | 3,199,787                               | 879,463                       | 0                               | 0                               | 0                  | 4,301,662                           |
| Sports Arena Tax Increment Financing<br>District Fund                 | 20,005,606                           | 8,845,216                                  | 11,160,390                              | 0                             | 0                               | 0                               | 0                  | 20,005,606                          |
| Transit Oriented Development Tax<br>Increment Financing District Fund | 2,103,116                            | 67,909                                     | 2,035,207                               | 1,331,742                     | 0                               | 0                               | 0                  | 3,434,858                           |
| Vickery Meadow Tax Increment<br>Financing District Fund               | 6,738,690                            | 3,430,085                                  | 3,308,605                               | 1,750,561                     | 0                               | 0                               | 0                  | 8,489,251                           |
| <b>Total</b>                                                          | <b>\$331,205,841</b>                 | <b>\$198,183,503</b>                       | <b>\$133,022,339</b>                    | <b>\$35,551,181</b>           | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$366,757,022</b>                |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| <b>Use of Funds</b>                                  | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Acquisition and Demolition                           | 15,203,770                           | 15,195,853                                 | 7,917                                   | 0                             | 0                               | 0                               | 0                  | 15,203,770                          |
| Affordable Housing                                   | 3,030,000                            | 3,008,321                                  | 21,679                                  | 0                             | 0                               | 0                               | 0                  | 3,030,000                           |
| Cedars Tax Increment Financing District              | 2,842,698                            | 1,932,980                                  | 909,717                                 | 587,280                       | 0                               | 0                               | 0                  | 3,429,978                           |
| City Center Tax Increment Financing District         | 40,221,540                           | 32,227,075                                 | 7,994,464                               | 0                             | 0                               | 0                               | 0                  | 40,221,540                          |
| Cityplace Tax Increment Financing District           | 1,719,050                            | 1,113,224                                  | 605,826                                 | 0                             | 0                               | 0                               | 0                  | 1,719,050                           |
| Davis Garden Tax Increment Financing District        | 1,201,527                            | 144,489                                    | 1,057,038                               | 455,335                       | 0                               | 0                               | 0                  | 1,656,862                           |
| Deep Ellum Tax Increment Financing District          | 2,078,568                            | 762,889                                    | 1,315,679                               | 1,027,762                     | 0                               | 0                               | 0                  | 3,106,330                           |
| Design District Tax Increment Financing District     | 4,885,284                            | 224,600                                    | 4,660,684                               | 2,671,165                     | 0                               | 0                               | 0                  | 7,556,449                           |
| Downtown Connection Tax Increment Financing District | 38,734,231                           | 3,250,714                                  | 35,483,517                              | 0                             | 0                               | 0                               | 0                  | 38,734,231                          |
| Economic and Business Development                    | 31,471,902                           | 6,854,278                                  | 24,617,624                              | 3,664,198                     | 0                               | 0                               | 0                  | 35,136,100                          |
| Farmers Market Tax Increment Financing District      | 3,611,711                            | 1,028,880                                  | 2,582,830                               | 1,341,532                     | 0                               | 0                               | 0                  | 4,953,243                           |
| Fort Worth Ave Tax Increment Financing District      | 835,288                              | 162,342                                    | 672,947                                 | 644,612                       | 0                               | 0                               | 0                  | 1,479,900                           |
| Grand Park South Tax Increment Financing District    | 247,728                              | 166,119                                    | 81,609                                  | 51,667                        | 0                               | 0                               | 0                  | 299,395                             |
| Housing Infrastructure Improvements                  | 17,700,000                           | 10,373,060                                 | 7,326,940                               | 4,050,000                     | 0                               | 0                               | 0                  | 21,750,000                          |
| Infrastructure Support                               | 21,157,687                           | 20,088,817                                 | 1,068,871                               | 0                             | 0                               | 0                               | 0                  | 21,157,687                          |
| Land Bank                                            | 1,500,000                            | 1,238,247                                  | 261,753                                 | 0                             | 0                               | 0                               | 0                  | 1,500,000                           |
| Maple/Mockingbird Tax Increment Financing District   | 1,568,453                            | 24,347                                     | 1,544,106                               | 1,573,906                     | 0                               | 0                               | 0                  | 3,142,359                           |
| Oak Cliff Gateway Tax Increment Financing District   | 2,248,431                            | 1,291,573                                  | 956,859                                 | 1,568,123                     | 0                               | 0                               | 0                  | 3,816,554                           |
| PID/TIF Development                                  | 672,313                              | 22,612                                     | 649,701                                 | 1,165,249                     | 0                               | 0                               | 0                  | 1,837,562                           |
| Public Art                                           | 165,144                              | 977                                        | 164,168                                 | 0                             | 0                               | 0                               | 0                  | 165,144                             |
| Public Private Partnership                           | 114,166,739                          | 92,215,724                                 | 21,951,014                              | 10,500,000                    | 0                               | 0                               | 0                  | 124,666,739                         |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| <b><u>Use of Funds</u></b>                            | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|-------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Skillman Corridor Tax Increment Financing District    | 3,258,053                            | 311,579                                    | 2,946,474                               | 2,288,586                     | 0                               | 0                               | 0                  | 5,546,639                           |
| Southwestern Medical Tax Increment Financing District | 3,422,199                            | 222,412                                    | 3,199,787                               | 879,463                       | 0                               | 0                               | 0                  | 4,301,662                           |
| Sports Arena Tax Increment Financing District         | 10,421,720                           | 2,824,396                                  | 7,597,324                               | 0                             | 0                               | 0                               | 0                  | 10,421,720                          |
| TOD Tax Increment Financing District                  | 2,103,116                            | 67,909                                     | 2,035,207                               | 1,331,742                     | 0                               | 0                               | 0                  | 3,434,858                           |
| Vickery Meadow Tax Increment Financing District       | 6,738,690                            | 3,430,085                                  | 3,308,605                               | 1,750,561                     | 0                               | 0                               | 0                  | 8,489,251                           |
| <b>Total</b>                                          | <b>\$331,205,841</b>                 | <b>\$198,183,503</b>                       | <b>\$133,022,339</b>                    | <b>\$35,551,181</b>           | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$366,757,022</b>                |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                                   | Service                                      | Key Focus Area    | Council District | Funding Source             | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------------------------------|-------------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| 1400 Bellview Public Improvements                         | Public Private Partnership                   | Economic Vibrancy | 02               | Tax Incr Finance           | 1,657,916             | 1,657,916                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,657,916            | 2nd/15          |
| 1600 Pacific Building Redevelopment                       | Public Private Partnership                   | Economic Vibrancy | 14               | Tax Incr Finance           | 9,230,400             | 9,090,632                   | 139,768                  | 0                  | 0                    | 0                    | 0           | 9,230,400            | 3rd/16          |
| 2012 Bond Program-Economic Development Projects           | Public Private Partnership                   | Economic Vibrancy | Citywide         | 12 Bond Program            | 250,000               | 0                           | 250,000                  | 0                  | 0                    | 0                    | 0           | 250,000              | Various         |
| Bexar Street Redevelopment Investment Center              | Housing Infrastructure Improvements          | Economic Vibrancy | Citywide         | Certificates of Obligation | 2,000,000             | 1,994,132                   | 5,868                    | 0                  | 0                    | 0                    | 0           | 2,000,000            | 2nd/14          |
| Bonnieview/Langdon- Water and Sewer Improvements          | Economic and Business Development            | Economic Vibrancy | 08               | 98 Bond Program            | 1,222,527             | 1,135,655                   | 86,872                   | 0                  | 0                    | 0                    | 0           | 1,222,527            | 4th/14          |
| Cedars TIF Public Improvements                            | Cedars Tax Increment Financing District      | Economic Vibrancy | 02               | Tax Incr Finance           | 1,983,523             | 1,136,217                   | 847,305                  | 587,280            | 0                    | 0                    | 0           | 2,570,803            | Various         |
| Cedars TIF Administration                                 | Cedars Tax Increment Financing District      | Economic Vibrancy | 02               | Tax Incr Finance           | 859,175               | 796,763                     | 62,412                   | 0                  | 0                    | 0                    | 0           | 859,175              | Various         |
| Chapter 380 Grants- Various Projects                      | Economic and Business Development            | Economic Vibrancy | Citywide         | Public Private             | 100,000               | 72,695                      | 27,305                   | 0                  | 0                    | 0                    | 0           | 100,000              | Various         |
| City Center TIF - Administration                          | City Center Tax Increment Financing District | Economic Vibrancy | 02,14            | Tax Incr Finance           | 2,371,520             | 2,277,918                   | 93,602                   | 0                  | 0                    | 0                    | 0           | 2,371,520            | Various         |
| City Center TIF - Miscellaneous and Professional Services | City Center Tax Increment Financing District | Economic Vibrancy | 02,14            | Tax Incr Finance           | 165,000               | 140,337                     | 24,663                   | 0                  | 0                    | 0                    | 0           | 165,000              | Various         |
| City Center TIF - Parking Improvements                    | City Center Tax Increment Financing District | Economic Vibrancy | 02,14            | Tax Incr Finance           | 13,153,356            | 12,935,528                  | 217,828                  | 0                  | 0                    | 0                    | 0           | 13,153,356           | 4th/15          |
| City Center TIF - Repayment of Advances                   | City Center Tax Increment Financing District | Economic Vibrancy | 02,14            | Tax Incr Finance           | 12,808,152            | 8,700,507                   | 4,107,645                | 0                  | 0                    | 0                    | 0           | 12,808,152           | Various         |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                             | Service                                       | Key Focus Area                          | Council District | Funding Source   | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------|-----------------------------------------------|-----------------------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| City Center TIF - Streetscaping                     | City Center Tax Increment Financing District  | Economic Vibrancy                       | 02,14            | Tax Incr Finance | 3,369,130             | 3,170,304                   | 198,826                  | 0                  | 0                    | 0                    | 0           | 3,369,130            | Various         |
| City Center TIF - Tax Increment                     | City Center Tax Increment Financing District  | Economic Vibrancy                       | 02,14            | Tax Incr Finance | 8,156,382             | 4,939,483                   | 3,216,899                | 0                  | 0                    | 0                    | 0           | 8,156,382            | Various         |
| Cityplace TIF - Administration                      | Cityplace Tax Increment Financing District    | Economic Vibrancy                       | 02,14            | Tax Incr Finance | 1,519,050             | 1,005,224                   | 513,826                  | 0                  | 0                    | 0                    | 0           | 1,519,050            | Various         |
| Cityplace TIF - Miscellaneous/Professional Services | Cityplace Tax Increment Financing District    | Economic Vibrancy                       | 02,14            | Tax Incr Finance | 200,000               | 108,000                     | 92,000                   | 0                  | 0                    | 0                    | 0           | 200,000              | Various         |
| Continental Building Redevelopment Project          | Public Private Partnership                    | Economic Vibrancy                       | 02, 14           | Tax Incr Finance | 3,700,000             | 3,700,000                   | 0                        | 0                  | 0                    | 0                    | 0           | 3,700,000            | Various         |
| Cypress Waters - Repayment of Advances              | PID/TIF Development                           | Culture, Arts, Recreation and Education | 06               | Tax Incr Finance | 600,876               | 0                           | 600,876                  | 1,165,249          | 0                    | 0                    | 0           | 1,766,125            | Various         |
| Cypress Waters - TIF                                | PID/TIF Development                           | Culture, Arts, Recreation and Education | 06               | Tax Incr Finance | 71,437                | 22,612                      | 48,825                   | 0                  | 0                    | 0                    | 0           | 71,437               | Various         |
| Dallas Eco-Business Park (McCommas)                 | Public Private Partnership                    | Economic Vibrancy                       | 05               | Public Private   | 2,175,230             | 1,859,029                   | 316,201                  | 0                  | 0                    | 0                    | 0           | 2,175,230            | Various         |
| Davis Garden TIF - Administration                   | Davis Garden Tax Increment Financing District | Economic Vibrancy                       | 01,03            | Tax Incr Finance | 150,000               | 144,489                     | 5,511                    | 0                  | 0                    | 0                    | 0           | 150,000              | Various         |
| Davis Garden TIF - Repayment of Advances            | Davis Garden Tax Increment Financing District | Economic Vibrancy                       | 01,03            | Tax Incr Finance | 1,051,527             | 0                           | 1,051,527                | 455,335            | 0                    | 0                    | 0           | 1,506,862            | Various         |
| Davis Street Infrastructure Improvements            | Economic and Business Development             | Economic Vibrancy                       | 01,03            | Tax Incr Finance | 539,387               | 509,583                     | 29,804                   | 0                  | 0                    | 0                    | 0           | 539,387              | 4th/15          |
| Davis Street Infrastructure Improvements            | Economic and Business Development             | Economic Vibrancy                       | 01,03            | 03 Bond Program  | 3,790                 | 0                           | 3,790                    | 0                  | 0                    | 0                    | 0           | 3,790                | 4th/15          |



## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                                       | Service                                              | Key Focus Area             | Council District | Funding Source   | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|------------------------------------------------------|----------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Deep Ellum TIF - Administration                               | Deep Ellum Tax Increment Financing District          | Clean, Healthy Environment | 02,07,14         | Tax Incr Finance | 237,459               | 166,291                     | 71,168                   | 0                  | 0                    | 0                    | 0           | 237,459              | Various         |
| Deep Ellum TIF - Repayment of Advances                        | Deep Ellum Tax Increment Financing District          | Clean, Healthy Environment | 02,07,14         | Tax Incr Finance | 1,841,109             | 596,598                     | 1,244,511                | 1,027,762          | 0                    | 0                    | 0           | 2,868,871            | Various         |
| Design District TIF - Administration                          | Design District Tax Increment Financing District     | Clean, Healthy Environment | 02               | Tax Incr Finance | 275,000               | 224,600                     | 50,400                   | 0                  | 0                    | 0                    | 0           | 275,000              | Various         |
| Design District TIF - Repayment of Advances                   | Design District Tax Increment Financing District     | Clean, Healthy Environment | 02               | Tax Incr Finance | 4,610,284             | 0                           | 4,610,284                | 2,671,165          | 0                    | 0                    | 0           | 7,281,449            | Various         |
| Downtown Connection TIF - Increment                           | Downtown Connection Tax Increment Financing District | Economic Vibrancy          | 02, 14           | Tax Incr Finance | 11,167,585            | 3,220,789                   | 7,946,796                | 0                  | 0                    | 0                    | 0           | 11,167,585           | Various         |
| Downtown Connection TIF - Repayment of Advances               | Downtown Connection Tax Increment Financing District | Economic Vibrancy          | 02, 14           | Tax Incr Finance | 27,466,646            | 0                           | 27,466,646               | 0                  | 0                    | 0                    | 0           | 27,466,646           | Various         |
| East Dallas Chariot Drive - Single Family Development Project | Housing Infrastructure Improvements                  | Economic Vibrancy          |                  | 12 Bond Program  | 450,000               | 0                           | 450,000                  | 0                  | 0                    | 0                    | 0           | 450,000              | 4th/15          |
| Economic Development - Infrastructure Improvements            | Infrastructure Support                               | Economic Vibrancy          | Citywide         | 06 Bond Program  | 18,921,521            | 17,888,817                  | 1,032,705                | 0                  | 0                    | 0                    | 0           | 18,921,521           | Various         |
| Economic Development and Housing Demand Driven Projects       | Economic and Business Development                    | Economic Vibrancy          | Citywide         | 12 Bond Program  | 23,778,050            | 276,739                     | 23,501,311               | 3,664,198          | 0                    | 0                    | 0           | 27,442,248           | Various         |
| Economic Redevelopment                                        | Public Private Partnership                           | Economic Vibrancy          | Citywide         | Public Private   | 2,556,194             | 2,456,637                   | 99,557                   | 0                  | 0                    | 0                    | 0           | 2,556,194            | Various         |
| Elm St. Fire Corridor                                         | City Center Tax Increment Financing District         | Economic Vibrancy          | 14               | Tax Incr Finance | 198,000               | 63,000                      | 135,000                  | 0                  | 0                    | 0                    | 0           | 198,000              | Various         |
| Farmers Market Tax Increment                                  | Economic and Business Development                    | Economic Vibrancy          | 14               | Tax Incr Finance | 588,383               | 0                           | 588,383                  | 0                  | 0                    | 0                    | 0           | 588,383              | Various         |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                                  | Service                                           | Key Focus Area             | Council District | Funding Source   | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|---------------------------------------------------|----------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Farmers Market TIF Administration                        | Farmers Market Tax Increment Financing District   | Economic Vibrancy          | 14               | Tax Incr Finance | 673,890               | 651,521                     | 22,369                   | 0                  | 0                    | 0                    | 0           | 673,890              | Various         |
| Farmers Market TIF Miscellaneous/Professional Services   | Farmers Market Tax Increment Financing District   | Economic Vibrancy          | 14               | Tax Incr Finance | 50,000                | 4,000                       | 46,000                   | 0                  | 0                    | 0                    | 0           | 50,000               | Various         |
| Farmers Market TIF Public Improvement                    | Farmers Market Tax Increment Financing District   | Economic Vibrancy          | 14               | Tax Incr Finance | 2,324,061             | 50,380                      | 2,273,681                | 1,341,532          | 0                    | 0                    | 0           | 3,665,593            | Various         |
| Farmers Market Townhomes                                 | Farmers Market Tax Increment Financing District   | Economic Vibrancy          | 14               | Tax Incr Finance | 563,759               | 322,979                     | 240,780                  | 0                  | 0                    | 0                    | 0           | 563,759              | Various         |
| Fort Worth Ave TIF - Administration                      | Fort Worth Ave Tax Increment Financing District   | Clean, Healthy Environment | 03,06            | Tax Incr Finance | 165,000               | 162,342                     | 2,659                    | 0                  | 0                    | 0                    | 0           | 165,000              | Various         |
| Fort Worth Ave TIF - Repayment of Advances               | Fort Worth Ave Tax Increment Financing District   | Clean, Healthy Environment | 03,06            | Tax Incr Finance | 670,288               | 0                           | 670,288                  | 644,612            | 0                    | 0                    | 0           | 1,314,900            | Various         |
| Grand Park South - Repayment of Advances                 | Grand Park South Tax Increment Financing District | Economic Vibrancy          | 07               | Tax Incr Finance | 74,700                | 0                           | 74,700                   | 51,667             | 0                    | 0                    | 0           | 126,367              | Various         |
| Grand Park South - TIF Administration                    | Grand Park South Tax Increment Financing District | Economic Vibrancy          | 07               | Tax Incr Finance | 173,028               | 166,119                     | 6,909                    | 0                  | 0                    | 0                    | 0           | 173,028              | Various         |
| Heros House - Community Development Proejct 2120 52nd St | Housing Infrastructure Improvements               | Economic Vibrancy          |                  | 12 Bond Program  | 450,000               | 450,000                     | 0                        | 0                  | 0                    | 0                    | 0           | 450,000              | 4th/15          |
| Housing - Acquisition and Demolition                     | Acquisition and Demolition                        | Economic Vibrancy          | Citywide         | 06 Bond Program  | 15,203,770            | 15,195,853                  | 7,917                    | 0                  | 0                    | 0                    | 0           | 15,203,770           | Various         |
| Housing - Land Bank Funds                                | Land Bank                                         | Economic Vibrancy          | Citywide         | 06 Bond Program  | 1,500,000             | 1,238,247                   | 261,753                  | 0                  | 0                    | 0                    | 0           | 1,500,000            | Various         |
| Housing Demand Driven Projects                           | Housing Infrastructure Improvements               | Economic Vibrancy          | Citywide         | 12 Bond Program  | 12,025,000            | 6,428,928                   | 5,596,072                | 4,050,000          | 0                    | 0                    | 0           | 16,075,000           | Various         |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                                                                | Service                                              | Key Focus Area    | Council District | Funding Source   | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------------|------------------------------------------------------|-------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Inland Port - Consulting                                                               | Public Private Partnership                           | Economic Vibrancy | Citywide         | Public Private   | 1,807,500             | 1,765,975                   | 41,525                   | 0                  | 0                    | 0                    | 0           | 1,807,500            | Various         |
| Land Acquisition for development of low/mod Income, Owner-Occupied Single Family Homes | Affordable Housing                                   | Economic Vibrancy | Citywide         | 03 Bond Program  | 3,030,000             | 3,008,321                   | 21,679                   | 0                  | 0                    | 0                    | 0           | 3,030,000            | Various         |
| Malcolm X Boulevard Housing Project                                                    | Housing Infrastructure Improvements                  | Economic Vibrancy | Citywide         | 12 Bond Program  | 1,500,000             | 1,500,000                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,500,000            | Various         |
| Maple/Mockingbird TIF - Administration                                                 | Maple/Mockingbird Tax Increment Financing District   | Economic Vibrancy | 02               | Tax Incr Finance | 78,510                | 24,347                      | 54,163                   | 0                  | 0                    | 0                    | 0           | 78,510               | Various         |
| Maple/Mockingbird TIF - Repayment of Advances                                          | Maple/Mockingbird Tax Increment Financing District   | Economic Vibrancy | 02               | Tax Incr Finance | 1,489,943             | 0                           | 1,489,943                | 1,573,906          | 0                    | 0                    | 0           | 3,063,849            | Various         |
| Marsalis - Ann Arbor Shopping Center Development Support                               | Infrastructure Support                               | Economic Vibrancy | 04               | 06 Bond Program  | 2,236,166             | 2,200,000                   | 36,166                   | 0                  | 0                    | 0                    | 0           | 2,236,166            | 4th/15          |
| Mercantile Building Redevelopment                                                      | Downtown Connection Tax Increment Financing District | Economic Vibrancy | 14               | Tax Incr Finance | 100,000               | 29,925                      | 70,075                   | 0                  | 0                    | 0                    | 0           | 100,000              | Various         |
| Miscellaneous Economic Redevelopment Area Wide                                         | Public Private Partnership                           | Economic Vibrancy | Citywide         | Public Private   | 47,565,528            | 41,923,783                  | 5,641,745                | 0                  | 0                    | 0                    | 0           | 47,565,528           | Various         |
| Mountain Creek Industrial Business Park                                                | Public Private Partnership                           | Economic Vibrancy | 08               | 98 Bond Program  | 5,959,428             | 5,958,401                   | 1,027                    | 0                  | 0                    | 0                    | 0           | 5,959,428            | Various         |
| Neighborhood Street Assessment Program                                                 | Public Private Partnership                           | Economic Vibrancy | Citywide         | Public Private   | 25,000                | 0                           | 25,000                   | 0                  | 0                    | 0                    | 0           | 25,000               | Various         |
| North Parking Garage Project                                                           | Public Private Partnership                           | Economic Vibrancy | 02               | Tax Incr Finance | 6,078,886             | 6,020,820                   | 58,066                   | 0                  | 0                    | 0                    | 0           | 6,078,886            | Various         |
| Oak Cliff Gateway Public Improvements                                                  | Oak Cliff Gateway Tax Increment Financing District   | Economic Vibrancy | 01,03            | Tax Incr Finance | 1,532,709             | 591,189                     | 941,520                  | 1,568,123          | 0                    | 0                    | 0           | 3,100,832            | Various         |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                                                  | Service                                            | Key Focus Area                          | Council District | Funding Source   | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Oak Cliff Gateway TIF Administration                                     | Oak Cliff Gateway Tax Increment Financing District | Economic Vibrancy                       | 01,03            | Tax Incr Finance | 715,722               | 700,384                     | 15,339                   | 0                  | 0                    | 0                    | 0           | 715,722              | Various         |
| Plaza Hotel Project                                                      | Public Private Partnership                         | Economic Vibrancy                       | 02               | Tax Incr Finance | 886,089               | 0                           | 886,089                  | 0                  | 0                    | 0                    | 0           | 886,089              | 4th/16          |
| Public Art Administration - Economic Development                         | Public Art                                         | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program  | 25,551                | 0                           | 25,551                   | 0                  | 0                    | 0                    | 0           | 25,551               | Various         |
| Public Art Administration - Economic Development                         | Public Art                                         | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program  | 7,800                 | 977                         | 6,824                    | 0                  | 0                    | 0                    | 0           | 7,800                | Various         |
| Public Art Projects - Economic Development                               | Public Art                                         | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program  | 100,593               | 0                           | 100,593                  | 0                  | 0                    | 0                    | 0           | 100,593              | Various         |
| Public Art Projects - Economic Development                               | Public Art                                         | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program  | 31,200                | 0                           | 31,200                   | 0                  | 0                    | 0                    | 0           | 31,200               | Various         |
| Public Private Economic Development Infrastructure (PILOT)               | Public Private Partnership                         | Economic Vibrancy                       | Citywide         | Public Private   | 20,398,273            | 10,147,054                  | 10,251,219               | 9,500,000          | 0                    | 0                    | 0           | 29,898,273           | Various         |
| Public Private Infrastructure Cost Participation                         | Public Private Partnership                         | Economic Vibrancy                       | Citywide         | Public Private   | 3,582,988             | 3,524,640                   | 58,348                   | 0                  | 0                    | 0                    | 0           | 3,582,988            | Various         |
| Public Private Partnership - Retail Rehabilitation Demonstration Project | Public Private Partnership                         | Economic Vibrancy                       | Citywide         | Public Private   | 0                     | 0                           | 0                        | 1,000,000          | 0                    | 0                    | 0           | 1,000,000            | Various         |
| SD Adaptive Reuse Program                                                | Public Private Partnership                         | Economic Vibrancy                       | Citywide         | Public Private   | 150,000               | 90,000                      | 60,000                   | 0                  | 0                    | 0                    | 0           | 150,000              | Various         |
| Skillman Corridor TIF - Administration                                   | Skillman Corridor Tax Increment Financing District | Clean, Healthy Environment              | 09,10,13,14      | Tax Incr Finance | 333,635               | 286,579                     | 47,055                   | 0                  | 0                    | 0                    | 0           | 333,635              | Various         |
| Skillman Corridor TIF - Repayment of Advances                            | Skillman Corridor Tax Increment Financing District | Clean, Healthy Environment              | 09,10,13,14      | Tax Incr Finance | 2,924,418             | 25,000                      | 2,899,418                | 2,288,586          | 0                    | 0                    | 0           | 5,213,004            | Various         |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                                | Service                                               | Key Focus Area    | Council District           | Funding Source   | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|-------------------------------------------------------|-------------------|----------------------------|------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Small Business Façade                                  | Public Private Partnership                            | Economic Vibrancy | Citywide                   | Public Private   | 100,000               | 33,725                      | 66,275                   | 0                  | 0                    | 0                    | 0           | 100,000              | Various         |
| Southern Sector - Action Plan                          | Public Private Partnership                            | Economic Vibrancy | 01,02,03,04<br>05,06,07,08 | Public Private   | 200,000               | 173,719                     | 26,281                   | 0                  | 0                    | 0                    | 0           | 200,000              | Various         |
| Southwestern Medical TIF - Administration              | Southwestern Medical Tax Increment Financing District | Economic Vibrancy | 02                         | Tax Incr Finance | 230,514               | 222,412                     | 8,102                    | 0                  | 0                    | 0                    | 0           | 230,514              | Various         |
| Southwestern Medical TIF - Repayment of Advances       | Southwestern Medical Tax Increment Financing District | Economic Vibrancy | 02                         | Tax Incr Finance | 3,191,685             | 0                           | 3,191,685                | 879,463            | 0                    | 0                    | 0           | 4,071,148            | Various         |
| Sports Arena TIF - Administration                      | Sports Arena Tax Increment Financing District         | Economic Vibrancy | 02                         | Tax Incr Finance | 692,000               | 67,447                      | 624,553                  | 0                  | 0                    | 0                    | 0           | 692,000              | Various         |
| Sports Arena TIF - Miscellaneous/Professional Services | Sports Arena Tax Increment Financing District         | Economic Vibrancy | 02                         | Tax Incr Finance | 48,000                | 25,000                      | 23,000                   | 0                  | 0                    | 0                    | 0           | 48,000               | Various         |
| Sports Arena TIF - Repayment of Advances               | Sports Arena Tax Increment Financing District         | Economic Vibrancy | 02,14                      | Tax Incr Finance | 4,330,932             | 1,324,015                   | 3,006,917                | 0                  | 0                    | 0                    | 0           | 4,330,932            | Various         |
| Sports Arena TIF - Tax Increment                       | Sports Arena Tax Increment Financing District         | Economic Vibrancy | 02                         | Tax Incr Finance | 5,350,788             | 1,407,935                   | 3,942,853                | 0                  | 0                    | 0                    | 0           | 5,350,788            | Various         |
| The Canyon Project                                     | Public Private Partnership                            | Economic Vibrancy | Citywide                   | 12 Bond Program  | 2,000                 | 273                         | 1,727                    | 0                  | 0                    | 0                    | 0           | 2,000                | Various         |
| The Canyon Project                                     | Public Private Partnership                            | Economic Vibrancy | Citywide                   | 12 Bond Program  | 4,219,951             | 3,713,016                   | 506,935                  | 0                  | 0                    | 0                    | 0           | 4,219,951            | Various         |
| Transit Oriented TIF - Administration                  | TOD Tax Increment Financing District                  | Economic Vibrancy | 02, 04, 05,<br>07, 08, 14  | Tax Incr Finance | 2,103,116             | 67,909                      | 2,035,207                | 1,331,742          | 0                    | 0                    | 0           | 3,434,858            | Various         |
| Trinity Groves Improvement                             | Public Private Partnership                            | Economic Vibrancy | 02                         | Tax Incr Finance | 3,505,000             | 0                           | 3,505,000                | 0                  | 0                    | 0                    | 0           | 3,505,000            | 4th/15          |

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

| Project                                                           | Service                                         | Key Focus Area             | Council District | Funding Source   | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted  | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------|-------------------------------------------------|----------------------------|------------------|------------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Turtle Creek Median Improvements                                  | Public Private Partnership                      | Economic Vibrancy          | 02               | Tax Incr Finance | 116,356               | 100,105                     | 16,251                   | 0                   | 0                    | 0                    | 0           | 116,356              | Various         |
| Vickery Meadow TIF - Administration                               | Vickery Meadow Tax Increment Financing District | Clean, Healthy Environment | 09,13            | Tax Incr Finance | 275,000               | 208,378                     | 66,622                   | 0                   | 0                    | 0                    | 0           | 275,000              | Various         |
| Vickery Meadow TIF - Repayment of Advances                        | Vickery Meadow Tax Increment Financing District | Clean, Healthy Environment | 09,13            | Tax Incr Finance | 6,463,690             | 3,221,707                   | 3,241,983                | 1,750,561           | 0                    | 0                    | 0           | 8,214,251            | Various         |
| West Dallas - Singleton Blvd. - Single Family Development Project | Housing Infrastructure Improvements             | Economic Vibrancy          |                  | 12 Bond Program  | 1,275,000             | 0                           | 1,275,000                | 0                   | 0                    | 0                    | 0           | 1,275,000            | 4th/15          |
| Zang Triangle at 1335 N. Zang                                     | Economic and Business Development               | Economic Vibrancy          | 01,03            | Tax Incr Finance | 5,239,765             | 4,859,607                   | 380,158                  | 0                   | 0                    | 0                    | 0           | 5,239,765            | 4th/15          |
| <b>Total Economic Development Programs and Initiatives</b>        |                                                 |                            |                  |                  | <b>\$331,205,841</b>  | <b>\$198,183,503</b>        | <b>\$133,022,339</b>     | <b>\$35,551,181</b> | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>  | <b>\$366,757,022</b> |                 |

# EQUIPMENT ACQUISITION

## **MISSION**

This program provides funding for the purchase of capital equipment used in the day-to-day operations of the City.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Purchased 5 Engines, 2 Aerial Trucks, 2 Type-3 Wildland Pumper Trucks and 4 General Fleet for Dallas Fire-Rescue.
2. Improved public safety through the addition of 90 Cameras (10 per Targeted Area Action Grid (TAAG)), 400 body-worn video cameras, 130 in-car video systems for DPD and Marshals.
3. Purchased 28 pieces of replacement Sanitation equipment and 101 General Fleet replacement vehicles.
4. Continued support of PC/Laptop refresh cycle through the purchase of approximately 2,600 PCs for various City departments.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Replace 5 Engines, 3 Aerial Ladder Trucks, 14 Ambulances and 1 Booster Pumper Truck (Type 6) for Dallas Fire-Rescue.
2. Replace 11 Brush Trucks, 1-11 C/Y Rear Loader, 12-20 C/Y Automated Loader Trucks, 4-20 C/Y Rear Loaders, 1 Landfill Compactor, 1 Landfill Front-End Loader, 1 Landfill Heavy Truck, 4 Brush Trailers, 2 Transfer Trucks and 4 Transfer Trailers for the Sanitation Department.
3. Continue Citywide General Fleet program with specific monies to be allocated towards Streets Services vehicles and equipment.
4. Continue upgrades to end of life technology equipment such as PCs, Servers and Mobile Data Computers (MDCs).
5. Replace software and hardware used for Electronic Patient Care Reporting by Dallas Fire-Rescue and implement Citywide Big Data and 311 Voice Recognition solution.

## **SERVICE DESCRIPTIONS**

**Fleet Replacement** This category includes purchases of fleet such as trucks, sedans, vans, dump trucks, backhoes, motorcycle; landfill equipment such as compactors, rotobooms, loaders and bulldozers; and fire emergency apparatus such as pumpers and trucks.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

**Technology** This category includes the purchase of equipment, software and related professional services that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

**Operational Equipment** Provides for the purchases of new and/or replacement equipment used to deliver services to the public on a daily basis. Equipment purchases in this category include, but are not limited to, mowers, sanders, concrete saws, street striping machines, tractors, flood warning systems, and paving breakers.

## EQUIPMENT ACQUISITION

| <b>Source of Funds</b>                                | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|-------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 2010 Certificates of Obligation                       | 1,663,388                            | 1,001,807                                  | 661,581                                 | 0                             | 0                               | 0                               | 0                  | 1,663,388                           |
| Equipment Acquisition Notes / Master<br>Lease Program | 115,053,215                          | 85,682,429                                 | 29,370,786                              | 30,000,000                    | 0                               | 0                               | 0                  | 145,053,215                         |
| <b>Total</b>                                          | <b>\$116,716,603</b>                 | <b>\$86,684,236</b>                        | <b>\$30,032,367</b>                     | <b>\$30,000,000</b>           | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$146,716,603</b>                |



## EQUIPMENT ACQUISITION

| <u>Use of Funds</u>               | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|-----------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Fleet Replacement                 | 41,750,930                           | 35,453,335                                 | 6,297,595                               | 12,269,155                    | 0                               | 0                               | 0                  | 54,020,085                          |
| Fleet Replacement - Public Safety | 32,276,452                           | 24,367,070                                 | 7,909,382                               | 9,646,871                     | 0                               | 0                               | 0                  | 41,923,323                          |
| Fleet Replacement - Sanitation    | 14,683,986                           | 10,105,670                                 | 4,578,316                               | 3,083,974                     | 0                               | 0                               | 0                  | 17,767,960                          |
| Operational Equipment             | 797,637                              | 736,772                                    | 60,865                                  | 0                             | 0                               | 0                               | 0                  | 797,637                             |
| Technology                        | 25,188,773                           | 14,052,477                                 | 11,136,296                              | 4,257,156                     | 0                               | 0                               | 0                  | 29,445,929                          |
| Technology - Public Safety        | 2,018,825                            | 1,968,911                                  | 49,914                                  | 742,844                       | 0                               | 0                               | 0                  | 2,761,669                           |
| <b>Total</b>                      | <b>\$116,716,603</b>                 | <b>\$86,684,236</b>                        | <b>\$30,032,367</b>                     | <b>\$30,000,000</b>           | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$146,716,603</b>                |

## EQUIPMENT ACQUISITION

| Project                                                                            | Service                           | Key Focus Area | Council District | Funding Source                                     | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------------------|-----------------------------------|----------------|------------------|----------------------------------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| AMS Financial System Upgrade                                                       | Technology                        | E-Gov          | Citywide         | Equipment Acquisition Notes / Master Lease Program | 1,864,000             | 989,170                     | 874,830                  | 0                  | 0                    | 0                    | 0           | 1,864,000            | Various         |
| Court and Detention Services - eCitation                                           | Technology                        | E-Gov          | Citywide         | Certificates of Obligation                         | 1,105,000             | 1,001,807                   | 103,193                  | 0                  | 0                    | 0                    | 0           | 1,105,000            | Various         |
| Court and Detention Services- Case Management System Replacement                   | Technology                        | E-Gov          | Citywide         | Equipment Acquisition Notes / Master Lease Program | 3,379,178             | 3,260,568                   | 118,611                  | 0                  | 0                    | 0                    | 0           | 3,379,178            | Various         |
| Dallas Fire- Rescue - Ambulance Replacement                                        | Fleet Replacement - Public Safety | Public Safety  | Citywide         | Equipment Acquisition Notes / Master Lease Program | 6,906,973             | 5,022,688                   | 1,884,286                | 2,972,746          | 0                    | 0                    | 0           | 9,879,719            | Various         |
| Dallas Fire- Rescue - Apparatus Replacement                                        | Fleet Replacement - Public Safety | Public Safety  | Citywide         | Equipment Acquisition Notes / Master Lease Program | 25,369,479            | 19,344,383                  | 6,025,096                | 6,674,125          | 0                    | 0                    | 0           | 32,043,604           | Various         |
| Dallas Fire-Rescue - Technology Upgrades                                           | Technology - Public Safety        | Public Safety  | Citywide         | Equipment Acquisition Notes / Master Lease Program | 0                     | 0                           | 0                        | 742,844            | 0                    | 0                    | 0           | 742,844              | Various         |
| Dallas Fire-Rescue Department/Dallas Police Department- CAD Server and Workstation | Technology - Public Safety        | Public Safety  | Citywide         | Equipment Acquisition Notes / Master Lease Program | 2,018,825             | 1,968,911                   | 49,914                   | 0                  | 0                    | 0                    | 0           | 2,018,825            | Various         |
| Dallas Police Department - Technology Upgrades                                     | Technology                        | E-Gov          | Citywide         | Equipment Acquisition Notes / Master Lease Program | 1,725,000             | 832,558                     | 892,442                  | 2,540,000          | 0                    | 0                    | 0           | 4,265,000            | Various         |
| Enterprise Virtual Tape Library                                                    | Technology                        | E-Gov          | Citywide         | Equipment Acquisition Notes / Master Lease Program | 1,580,304             | 1,523,998                   | 56,306                   | 0                  | 0                    | 0                    | 0           | 1,580,304            | Various         |
| Equipment and Building Services - Street Services Fleet                            | Fleet Replacement                 | E-Gov          | Citywide         | Equipment Acquisition Notes / Master Lease Program | 0                     | 0                           | 0                        | 3,661,260          | 0                    | 0                    | 0           | 3,661,260            | Various         |
| Equipment and Building Services- Fleet Replacement                                 | Fleet Replacement                 | E-Gov          | Citywide         | Certificates of Obligation                         | 558,388               | 0                           | 558,388                  | 0                  | 0                    | 0                    | 0           | 558,388              | Various         |
| Equipment and Building Services- Fleet Replacement                                 | Fleet Replacement                 | E-Gov          | Citywide         | Equipment Acquisition Notes / Master Lease Program | 8,461,163             | 7,501,939                   | 959,224                  | 0                  | 0                    | 0                    | 0           | 8,461,163            | Various         |

## EQUIPMENT ACQUISITION

| Project                                                | Service                        | Key Focus Area             | Council District | Funding Source                                     | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted  | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|--------------------------------|----------------------------|------------------|----------------------------------------------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Equipment and Building Services- Fleet Replacement     | Fleet Replacement              | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 15,883,378            | 15,370,946                  | 512,432                  | 3,588,903           | 0                    | 0                    | 0           | 19,472,281           | Various         |
| Financial Development Software                         | Technology                     | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 2,200,000             | 1,648,374                   | 551,626                  | 0                   | 0                    | 0                    | 0           | 2,200,000            | Various         |
| IT Improvements - 311 Voice Recognition System Upgrade | Technology                     | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 0                     | 0                           | 0                        | 817,156             | 0                    | 0                    | 0           | 817,156              | Various         |
| IT Improvements (Various Systems)                      | Technology                     | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 13,099,731            | 4,572,677                   | 8,527,054                | 900,000             | 0                    | 0                    | 0           | 13,999,731           | Various         |
| Library Public-Use Computers                           | Technology                     | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 235,560               | 223,324                     | 12,236                   | 0                   | 0                    | 0                    | 0           | 235,560              | Various         |
| Sanitation - Fleet Replacement                         | Fleet Replacement              | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 14,440,840            | 10,272,063                  | 4,168,777                | 5,018,992           | 0                    | 0                    | 0           | 19,459,832           | Various         |
| Sanitation - Fleet Replacement - EAN                   | Fleet Replacement - Sanitation | Clean, Healthy Environment | Citywide         | Equipment Acquisition Notes / Master Lease Program | 8,270,000             | 7,878,799                   | 391,201                  | 0                   | 0                    | 0                    | 0           | 8,270,000            | Various         |
| Sanitation- Landfill Equipment                         | Fleet Replacement - Sanitation | Clean, Healthy Environment | Citywide         | Equipment Acquisition Notes / Master Lease Program | 6,413,986             | 2,226,871                   | 4,187,115                | 3,083,974           | 0                    | 0                    | 0           | 9,497,960            | Various         |
| Storm Drainage Management- Fleet Replacement           | Fleet Replacement              | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 2,407,161             | 2,308,387                   | 98,774                   | 0                   | 0                    | 0                    | 0           | 2,407,161            | Various         |
| Street Services- Equipment                             | Operational Equipment          | E-Gov                      | Citywide         | Equipment Acquisition Notes / Master Lease Program | 797,637               | 736,772                     | 60,865                   | 0                   | 0                    | 0                    | 0           | 797,637              | Various         |
| <b>Total Equipment Acquisition</b>                     |                                |                            |                  |                                                    | <b>\$116,716,603</b>  | <b>\$86,684,236</b>         | <b>\$30,032,367</b>      | <b>\$30,000,000</b> | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>  | <b>\$146,716,603</b> |                 |

# FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

## **MISSION**

This program provides for the preparation of plans, specifications, and construction to improve storm drainage and reduce the loss of property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of flood plain management plans to improve the flood protection system.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Begin construction on Able Sump Station improvements.
2. Begin construction of Mill Creek, Middle Peaks Branch, and State Thomas flood protection and storm drainage improvements.
3. Complete construction of Baker (Hampton-Oak Lawn) pump station.
4. Complete construction on State Thomas- Antique District and State Thomas- McKinney Avenue storm drainage relief systems.
5. Begin construction of Trinity Trails – Phase IIB.
6. Begin construction of West Dallas – Westmoreland Hampton Sump Basin.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Continue construction on Able Sump Station improvements.
2. Continue construction of Mill Creek, Middle Peaks Branch, and State Thomas flood protection and storm drainage improvements.
3. Complete construction of Trinity Trails – Phase IIB.
4. Complete construction of West Dallas – Westmoreland Hampton Sump Basin.

## **SERVICE DESCRIPTIONS**

**Erosion Control** Comprises recommended improvements for structures and other infrastructure threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. Hard and soft armoring of natural creek banks protects soils and vegetation from further erosion losses.

**Flood Management** Comprises projects recommended in floodplain management studies of creeks and tributaries. The emphasis is on reducing severe flood impacts on bridges and neighborhoods bordering flood prone areas. Typical projects include bridge and culvert replacement, creek and channel improvement, detention basins and construction of flood protection levees.

**Storm Drainage Relief System** Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate because of continued development and the fact that many of the older systems were designed to a lesser standard than is used today. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for design and construction by phases.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| <b>Source of Funds</b>                    | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|-------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds             | 31,442,718                           | 20,031,656                                 | 11,411,062                              | 0                             | 0                               | 0                               | 0                  | 31,442,718                          |
| 2003 General Obligation Bonds             | 217,454                              | 80,987                                     | 136,467                                 | 0                             | 0                               | 0                               | 0                  | 217,454                             |
| 2006 General Obligation Bonds             | 151,875,805                          | 116,755,471                                | 35,120,334                              | 70,326,723                    | 0                               | 0                               | 0                  | 222,202,528                         |
| 2012 General Obligation Bonds             | 97,605,501                           | 77,702,135                                 | 19,903,365                              | 218,926,754                   | 9,842,745                       | 0                               | 0                  | 326,375,000                         |
| Storm Water Capital Construction<br>Funds | 18,227,896                           | 5,121,470                                  | 13,106,426                              | 5,000,000                     | 0                               | 0                               | 0                  | 23,227,896                          |
| <b>Total</b>                              | <b>\$299,369,373</b>                 | <b>\$219,691,719</b>                       | <b>\$79,677,654</b>                     | <b>\$294,253,477</b>          | <b>\$9,842,745</b>              | <b>\$0</b>                      | <b>\$0</b>         | <b>\$603,465,595</b>                |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| <u>Use of Funds</u>          | <u>Budget<br/>as of<br/>04-30-15</u> | <u>Spent or<br/>Committed<br/>04-30-15</u> | <u>Remaining<br/>as of<br/>04-30-15</u> | <u>FY 2015-16<br/>Adopted</u> | <u>FY 2016-17<br/>Estimated</u> | <u>FY 2017-18<br/>Estimated</u> | <u>Future Cost</u> | <u>Total<br/>Estimated<br/>Cost</u> |
|------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Erosion Control              | 1,718,601                            | 56,500                                     | 1,662,101                               | 326,754                       | 9,842,745                       | 0                               | 0                  | 11,888,100                          |
| Flood Management             | 195,875,991                          | 157,989,832                                | 37,886,159                              | 223,821,524                   | 0                               | 0                               | 0                  | 419,697,515                         |
| Public Art                   | 1,083,249                            | 0                                          | 1,083,249                               | 0                             | 0                               | 0                               | 0                  | 1,083,249                           |
| Storm Drainage Relief System | 64,674,989                           | 36,965,058                                 | 27,709,931                              | 70,105,199                    | 0                               | 0                               | 0                  | 134,780,188                         |
| Trinity River Projects       | 36,016,543                           | 24,680,328                                 | 11,336,215                              | 0                             | 0                               | 0                               | 0                  | 36,016,543                          |
| <b>Total</b>                 | <b>\$299,369,373</b>                 | <b>\$219,691,719</b>                       | <b>\$79,677,654</b>                     | <b>\$294,253,477</b>          | <b>\$9,842,745</b>              | <b>\$0</b>                      | <b>\$0</b>         | <b>\$603,465,595</b>                |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                                               | Service                      | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Abrams Road Bridge- Hike & Bike Trail                                 | Erosion Control              | Clean, Healthy Environment | 10               | 12 Bond Program | 7,200                 | 0                           | 7,200                    | 0                  | 40,800               | 0                    | 0           | 48,000               | 4th/17          |
| Anderson Bonner Park Site 1- Hike & Bike Trail (WRC 164)              | Erosion Control              | Clean, Healthy Environment | 11               | 12 Bond Program | 34,710                | 0                           | 34,710                   | 0                  | 196,690              | 0                    | 0           | 231,400              | 4th/17          |
| Ash Creek - S. Fork - Bridges at Lakeland                             | Flood Management             | Clean, Healthy Environment | 09               | 03 Bond Program | 65,385                | 60,987                      | 4,398                    | 0                  | 0                    | 0                    | 0           | 65,385               | 1st/17          |
| Ash Creek - S. Fork - Bridges at Lakeland                             | Flood Management             | Clean, Healthy Environment | 09               | 06 Bond Program | 3,886,684             | 224,624                     | 3,662,060                | 0                  | 0                    | 0                    | 0           | 3,886,684            | 1st/17          |
| Ash Creek Estates at Meadow Way                                       | Storm Drainage Relief System | Clean, Healthy Environment | 07               | 06 Bond Program | 368,447               | 55,541                      | 312,907                  | 48,136             | 0                    | 0                    | 0           | 416,583              | 1st/17          |
| Audelia 11601 (Audelia Branch - E. Bank Downstream of Audelia Bridge) | Erosion Control              | Clean, Healthy Environment | 10               | 12 Bond Program | 92,655                | 0                           | 92,655                   | 0                  | 525,045              | 0                    | 0           | 617,700              | 4th/17          |
| Bahama Drive Relief System                                            | Flood Management             | Clean, Healthy Environment | 01               | 12 Bond Program | 596,500               | 119,418                     | 477,083                  | 0                  | 0                    | 0                    | 0           | 596,500              | 3rd/16          |
| Bainbridge 2733                                                       | Erosion Control              | Clean, Healthy Environment | 03               | 12 Bond Program | 13,710                | 0                           | 13,710                   | 0                  | 77,690               | 0                    | 0           | 91,400               | 4th/17          |
| Beechmont Dr. 2507                                                    | Erosion Control              | Clean, Healthy Environment | 09               | 12 Bond Program | 8,220                 | 0                           | 8,220                    | 0                  | 46,580               | 0                    | 0           | 54,800               | 4th/17          |
| Blackstone 2709                                                       | Erosion Control              | Clean, Healthy Environment | 03               | 12 Bond Program | 17,145                | 0                           | 17,145                   | 0                  | 97,155               | 0                    | 0           | 114,300              | 4th/17          |
| Blackstone 2729                                                       | Erosion Control              | Clean, Healthy Environment | 03               | 12 Bond Program | 13,710                | 0                           | 13,710                   | 0                  | 77,690               | 0                    | 0           | 91,400               | 4th/17          |
| Blackstone 2745                                                       | Erosion Control              | Clean, Healthy Environment | 03               | 12 Bond Program | 33,075                | 0                           | 33,075                   | 0                  | 187,425              | 0                    | 0           | 220,500              | 4th/17          |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                                      | Service                      | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Blue Ridge 3721                                              | Erosion Control              | Clean, Healthy Environment | 03               | 12 Bond Program | 18,525                | 0                           | 18,525                   | 0                  | 104,975              | 0                    | 0           | 123,500              | 4th/17          |
| Burninglog 13156                                             | Erosion Control              | Clean, Healthy Environment | 10               | 12 Bond Program | 10,290                | 0                           | 10,290                   | 0                  | 58,310               | 0                    | 0           | 68,600               | 4th/17          |
| Caracas 5410 and 5416                                        | Erosion Control              | Clean, Healthy Environment | 03               | 12 Bond Program | 25,710                | 0                           | 25,710                   | 0                  | 145,690              | 0                    | 0           | 171,400              | 4th/17          |
| Cavender 445                                                 | Erosion Control              | Clean, Healthy Environment | 01               | 12 Bond Program | 10,965                | 0                           | 10,965                   | 0                  | 62,135               | 0                    | 0           | 73,100               | 4th/17          |
| Cedar Springs 5910                                           | Erosion Control              | Clean, Healthy Environment | 02               | 12 Bond Program | 27,765                | 0                           | 27,765                   | 0                  | 157,335              | 0                    | 0           | 185,100              | 4th/17          |
| Church Road 9233                                             | Erosion Control              | Clean, Healthy Environment | 10               | 12 Bond Program | 24,000                | 0                           | 24,000                   | 0                  | 136,000              | 0                    | 0           | 160,000              | 4th/17          |
| Clarendon 3435                                               | Erosion Control              | Clean, Healthy Environment | 01               | 12 Bond Program | 16,680                | 0                           | 16,680                   | 0                  | 94,520               | 0                    | 0           | 111,200              | 4th/17          |
| Clubhouse Circle 6523 and 6527                               | Erosion Control              | Clean, Healthy Environment | 11               | 12 Bond Program | 17,145                | 0                           | 17,145                   | 0                  | 97,155               | 0                    | 0           | 114,300              | 4th/17          |
| Colorado (W) 705                                             | Erosion Control              | Clean, Healthy Environment | 01               | 12 Bond Program | 11,655                | 0                           | 11,655                   | 0                  | 66,045               | 0                    | 0           | 77,700               | 4th/17          |
| Conrad 216 - 221                                             | Storm Drainage Relief System | Clean, Healthy Environment | 04               | 06 Bond Program | 14,650                | 14,650                      | 0                        | 80,159             | 0                    | 0                    | 0           | 94,809               | Various         |
| Contingency                                                  | Flood Management             | Clean, Healthy Environment | Citywide         | 06 Bond Program | 219,457               | 0                           | 219,457                  | 0                  | 0                    | 0                    | 0           | 219,457              | Various         |
| Country Brook Pond between Park Grove Ln and Quail Hollow Rd | Erosion Control              | Clean, Healthy Environment | 12               | 12 Bond Program | 6,000                 | 0                           | 6,000                    | 0                  | 34,000               | 0                    | 0           | 40,000               | 4th/17          |



## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                 | Service          | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------|------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Dallas Floodway Levee Land Acquisition  | Flood Management | Clean, Healthy Environment | Citywide         | 06 Bond Program | 549,200               | 353,319                     | 195,881                  | 0                  | 0                    | 0                    | 0           | 549,200              | Various         |
| Deep Hill Circle 2671, 2675, 2679, 2683 | Erosion Control  | Clean, Healthy Environment | 03               | 12 Bond Program | 83,025                | 0                           | 83,025                   | 0                  | 470,475              | 0                    | 0           | 553,500              | 4th/17          |
| Dixon Branch at Easton Road             | Erosion Control  | Clean, Healthy Environment | 09               | 12 Bond Program | 27,420                | 0                           | 27,420                   | 0                  | 155,380              | 0                    | 0           | 182,800              | 4th/17          |
| Elmwood Branch Bridge at Franklin       | Flood Management | Clean, Healthy Environment | 01               | 06 Bond Program | 52,579                | 52,506                      | 74                       | 320,910            | 0                    | 0                    | 0           | 373,489              | 1st/17          |
| Fair Oaks Crossing 8201                 | Erosion Control  | Clean, Healthy Environment | 10               | 12 Bond Program | 17,145                | 0                           | 17,145                   | 0                  | 97,155               | 0                    | 0           | 114,300              | 4th/17          |
| Fair Oaks Crossing 8849                 | Erosion Control  | Clean, Healthy Environment | 10               | 12 Bond Program | 42,840                | 0                           | 42,840                   | 0                  | 242,760              | 0                    | 0           | 285,600              | 4th/17          |
| Five Mile Pkwy W. 922                   | Erosion Control  | Clean, Healthy Environment | 04               | 12 Bond Program | 33,360                | 0                           | 33,360                   | 0                  | 189,040              | 0                    | 0           | 222,400              | 4th/17          |
| Glen Oaks 326                           | Flood Management | Clean, Healthy Environment | 04               | 06 Bond Program | 193,998               | 4,451                       | 189,547                  | 0                  | 0                    | 0                    | 0           | 193,998              | Various         |
| Glen Oaks 816                           | Erosion Control  | Clean, Healthy Environment | 04               | 12 Bond Program | 20,565                | 0                           | 20,565                   | 0                  | 116,535              | 0                    | 0           | 137,100              | 4th/17          |
| Glendale Park Site 1- Pavilion          | Erosion Control  | Clean, Healthy Environment | 03               | 12 Bond Program | 10,290                | 0                           | 10,290                   | 0                  | 58,310               | 0                    | 0           | 68,600               | 4th/17          |
| Glendale Park Site 3- S. of footbridge  | Erosion Control  | Clean, Healthy Environment | 03               | 12 Bond Program | 5,145                 | 0                           | 5,145                    | 0                  | 29,155               | 0                    | 0           | 34,300               | 4th/17          |
| Glendale Park Site 4- N. of footbridge  | Erosion Control  | Clean, Healthy Environment | 01               | 12 Bond Program | 5,145                 | 0                           | 5,145                    | 0                  | 29,155               | 0                    | 0           | 34,300               | 4th/17          |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                         | Service          | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------|------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Green Oaks Circle 9032                          | Erosion Control  | Clean, Healthy Environment | 10               | 12 Bond Program | 20,565                | 0                           | 20,565                   | 0                  | 116,535              | 0                    | 0           | 137,100              | 4th/17          |
| Greenville Avenue 9320/Vista View 8915          | Erosion Control  | Clean, Healthy Environment | 10               | 12 Bond Program | 29,655                | 0                           | 29,655                   | 0                  | 168,045              | 0                    | 0           | 197,700              | 4th/17          |
| Hampton Road (S) 3817                           | Erosion Control  | Clean, Healthy Environment | 03               | 12 Bond Program | 34,275                | 0                           | 34,275                   | 0                  | 194,225              | 0                    | 0           | 228,500              | 4th/17          |
| Harry Moss Park Site 1- S. of pedestrian bridge | Erosion Control  | Clean, Healthy Environment | 10               | 12 Bond Program | 10,290                | 0                           | 10,290                   | 0                  | 58,310               | 0                    | 0           | 68,600               | 4th/17          |
| Healey 2116 and Kingsman 9869                   | Erosion Control  | Clean, Healthy Environment | 09               | 12 Bond Program | 20,565                | 0                           | 20,565                   | 0                  | 116,535              | 0                    | 0           | 137,100              | 3rd/17          |
| Inland Port Area - Regional Detention           | Flood Management | Clean, Healthy Environment | 08               | 06 Bond Program | 2,694,090             | 2,020,146                   | 673,944                  | 0                  | 0                    | 0                    | 0           | 2,694,090            | 1st/16          |
| Kalani 6323                                     | Erosion Control  | Clean, Healthy Environment | 11               | 12 Bond Program | 11,865                | 0                           | 11,865                   | 0                  | 67,235               | 0                    | 0           | 79,100               | 4th/17          |
| Kiesthill Drive 3431                            | Erosion Control  | Clean, Healthy Environment | 03               | 12 Bond Program | 33,360                | 0                           | 33,360                   | 0                  | 189,040              | 0                    | 0           | 222,400              | 4th/17          |
| Kildare 4927                                    | Erosion Control  | Clean, Healthy Environment | 03               | 12 Bond Program | 12,855                | 0                           | 12,855                   | 0                  | 72,845               | 0                    | 0           | 85,700               | 4th/17          |
| Kiltartan 1511                                  | Erosion Control  | Clean, Healthy Environment | 09               | 12 Bond Program | 26,685                | 0                           | 26,685                   | 0                  | 151,215              | 0                    | 0           | 177,900              | 4th/17          |
| Kiowa Parkway Hike and Bike Trail               | Erosion Control  | Clean, Healthy Environment | 11               | 12 Bond Program | 12,345                | 0                           | 12,345                   | 0                  | 69,955               | 0                    | 0           | 82,300               | 4th/17          |
| Lanett Circle N. 10741                          | Erosion Control  | Clean, Healthy Environment | 10               | 12 Bond Program | 21,420                | 0                           | 21,420                   | 0                  | 121,380              | 0                    | 0           | 142,800              | 4th/17          |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                            | Service          | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------|------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Langdale Circle 8668 and 8656                      | Erosion Control  | Clean, Healthy Environment | 10               | 12 Bond Program | 42,840                | 0                           | 42,840                   | 0                  | 242,760              | 0                    | 0           | 285,600              | 4th/17          |
| Levee Drainage System - Hampton-Oak Lawn Sump      | Flood Management | Clean, Healthy Environment | Citywide         | 06 Bond Program | 59,605,584            | 59,225,118                  | 380,465                  | 0                  | 0                    | 0                    | 0           | 59,605,584           | 3rd/15          |
| Levee Drainage System - Pressure Sewers            | Flood Management | Clean, Healthy Environment | 01, 06           | 06 Bond Program | 642,240               | 642,239                     | 0                        | 4,900,614          | 0                    | 0                    | 0           | 5,542,854            | 1st/20          |
| Levee Drainage System - Sump A (Able Pump Station) | Flood Management | Clean, Healthy Environment | 01, 02, 06       | 06 Bond Program | 10,158,925            | 10,133,947                  | 24,978                   | 0                  | 0                    | 0                    | 0           | 10,158,925           | 4th/17          |
| Levee Drainage System- Sump A (Able Pump Station)  | Flood Management | Clean, Healthy Environment | Citywide         | 12 Bond Program | 91,700,000            | 75,252,398                  | 16,447,602               | 0                  | 0                    | 0                    | 0           | 91,700,000           | 4th/17          |
| Levee Peer Review                                  | Flood Management | Clean, Healthy Environment | Citywide         | 06 Bond Program | 1,184,993             | 1,184,993                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,184,993            | Various         |
| Lyre Lane 6909 and Chantilly Court                 | Erosion Control  | Clean, Healthy Environment | 09               | 12 Bond Program | 10,290                | 0                           | 10,290                   | 0                  | 58,310               | 0                    | 0           | 68,600               | 4th/17          |
| Martin Weiss Park Site 1- Pavilion                 | Erosion Control  | Clean, Healthy Environment | 01               | 12 Bond Program | 10,290                | 0                           | 10,290                   | 0                  | 58,310               | 0                    | 0           | 68,600               | 4th/17          |
| Martin Weiss Park Site 3- Pedestrian Bridge        | Erosion Control  | Clean, Healthy Environment | 01               | 12 Bond Program | 5,235                 | 0                           | 5,235                    | 0                  | 29,665               | 0                    | 0           | 34,900               | 4th/17          |
| McCree Branch - White Rock Trail Bridge            | Flood Management | Clean, Healthy Environment | 10               | 06 Bond Program | 1,311,134             | 123,469                     | 1,187,665                | 0                  | 0                    | 0                    | 0           | 1,311,134            | 4th/16          |
| McKamy Swale from Mapleshade Ln to Villa Rd        | Flood Management | Clean, Healthy Environment | 12               | 06 Bond Program | 1,196,928             | 1,196,928                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,196,928            | 4th/14          |
| McKamy Swale from Mapleshade Ln to Villa Rd        | Flood Management | Clean, Healthy Environment | 12               | 12 Bond Program | 1,219,155             | 0                           | 1,219,155                | 0                  | 0                    | 0                    | 0           | 1,219,155            | 4th/14          |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                                         | Service                      | Key Focus Area                          | Council District | Funding Source        | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------|------------------------------|-----------------------------------------|------------------|-----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Mercedes 6607, 6615, 6621                                       | Erosion Control              | Clean, Healthy Environment              | 09               | 12 Bond Program       | 17,145                | 0                           | 17,145                   | 0                  | 97,155               | 0                    | 0           | 114,300              | 4th/17          |
| Mercedes Ave. 5500 Blk at Worcola                               | Storm Drainage Relief System | Clean, Healthy Environment              | 14               | 06 Bond Program       | 15,316                | 0                           | 15,316                   | 86,788             | 0                    | 0                    | 0           | 102,104              | 1st/20          |
| Middle Peaks Branch - Phase I - to Fair Park                    | Storm Drainage Relief System | Clean, Healthy Environment              | 02,07            | 06 Bond Program       | 14,259,863            | 4,259,863                   | 10,000,000               | 8,080,492          | 0                    | 0                    | 0           | 22,340,355           | 1st/20          |
| Middle Peaks Branch - Phase II - Fair Park to Haskell           | Storm Drainage Relief System | Clean, Healthy Environment              | 02,07            | 06 Bond Program       | 2,978,777             | 2,978,777                   | 0                        | 9,587,673          | 0                    | 0                    | 0           | 12,566,450           | 1st/20          |
| Mill Creek Drainage Relief System - Phase I                     | Storm Drainage Relief System | Clean, Healthy Environment              | 02, 07           | 06 Bond Program       | 16,698,958            | 10,648,037                  | 6,050,921                | 47,082,943         | 0                    | 0                    | 0           | 63,781,901           | 1st/20          |
| Mill Creek Drainage Relief System - Phase I                     | Storm Drainage Relief System | Clean, Healthy Environment              | 02, 07           | SDM Construction Fund | 0                     | 0                           | 0                        | 4,700,000          | 0                    | 0                    | 0           | 4,700,000            | 1st/20          |
| Mill Creek, Peaks Branch and State Thomas                       | Flood Management             | Clean, Healthy Environment              | Citywide         | 12 Bond Program       | 0                     | 0                           | 0                        | 218,600,000        | 0                    | 0                    | 0           | 218,600,000          | 1st/20          |
| Mockingbird Ln from Maple Ave to Forest Park Blvd               | Flood Management             | Clean, Healthy Environment              | 02               | 12 Bond Program       | 2,371,245             | 2,273,820                   | 97,425                   | 0                  | 0                    | 0                    | 0           | 2,371,245            | 2nd/15          |
| Non-Structural Flood Management Projects                        | Storm Drainage Relief System | Clean, Healthy Environment              | 02, 07           | SDM Construction Fund | 0                     | 0                           | 0                        | 300,000            | 0                    | 0                    | 0           | 300,000              | Various         |
| Pagewood 10553                                                  | Erosion Control              | Clean, Healthy Environment              | 11               | 12 Bond Program       | 4,455                 | 0                           | 4,455                    | 0                  | 25,245               | 0                    | 0           | 29,700               | 4th/17          |
| Peavy at Galway - Fuller                                        | Storm Drainage Relief System | Clean, Healthy Environment              | 09               | 06 Bond Program       | 65,200                | 55,099                      | 10,101                   | 139,008            | 0                    | 0                    | 0           | 204,208              | 1st/17          |
| Public Art Administration - Flood Protection and Storm Drainage | Public Art                   | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program       | 14,257                | 0                           | 14,257                   | 0                  | 0                    | 0                    | 0           | 14,257               | Various         |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                                              | Service                      | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------|------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Administration - Flood Protection and Storm Drainage      | Public Art                   | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 203,087               | 0                           | 203,087                  | 0                  | 0                    | 0                    | 0           | 203,087              | Various         |
| Public Art Projects - Flood Protection and Storm Drainage            | Public Art                   | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 53,557                | 0                           | 53,557                   | 0                  | 0                    | 0                    | 0           | 53,557               | Various         |
| Public Art Projects - Flood Protection and Storm Drainage            | Public Art                   | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 812,348               | 0                           | 812,348                  | 0                  | 0                    | 0                    | 0           | 812,348              | Various         |
| Rocky Branch @ Middle Downs Sites 1, 2, 3, 4                         | Erosion Control              | Clean, Healthy Environment              | 10               | 12 Bond Program | 99,945                | 0                           | 99,945                   | 0                  | 566,355              | 0                    | 0           | 666,300              | 4th/17          |
| Rosemont Rd. 7322                                                    | Erosion Control              | Clean, Healthy Environment              | 05               | 12 Bond Program | 0                     | 0                           | 0                        | 17,145             | 97,155               | 0                    | 0           | 114,300              | 4th/17          |
| Royal Lane 7832 and 7920                                             | Erosion Control              | Clean, Healthy Environment              | 11               | 12 Bond Program | 74,040                | 0                           | 74,040                   | 0                  | 419,560              | 0                    | 0           | 493,600              | 4th/17          |
| Royal Lane 9750 (Jackson Branch- E. Bank downstream of Royal Bridge) | Erosion Control              | Clean, Healthy Environment              | 10               | 12 Bond Program | 38,910                | 0                           | 38,910                   | 0                  | 220,490              | 0                    | 0           | 259,400              | 4th/17          |
| Shorecrest 3852                                                      | Storm Drainage Relief System | Clean, Healthy Environment              | 13               | 03 Bond Program | 55,854                | 7,000                       | 48,854                   | 0                  | 0                    | 0                    | 0           | 55,854               | 4th/14          |
| Skillman 7920 (Jackson Branch- E. Bank downstream of Skillman Br)    | Erosion Control              | Clean, Healthy Environment              | 10               | 12 Bond Program | 77,835                | 0                           | 77,835                   | 0                  | 441,065              | 0                    | 0           | 518,900              | 4th/17          |
| Skillman 8109                                                        | Erosion Control              | Clean, Healthy Environment              | 10               | 12 Bond Program | 24,510                | 0                           | 24,510                   | 0                  | 138,890              | 0                    | 0           | 163,400              | 4th/17          |
| Sperry St. 3220                                                      | Erosion Control              | Clean, Healthy Environment              | 09               | 12 Bond Program | 12,600                | 0                           | 12,600                   | 0                  | 71,400               | 0                    | 0           | 84,000               | 4th/17          |
| Spring Grove 13316                                                   | Erosion Control              | Clean, Healthy Environment              | 11               | 12 Bond Program | 11,100                | 0                           | 11,100                   | 0                  | 62,900               | 0                    | 0           | 74,000               | 4th/17          |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                                      | Service                      | Key Focus Area             | Council District | Funding Source        | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Spring Valley 8444                                           | Erosion Control              | Clean, Healthy Environment | 11               | 12 Bond Program       | 44,565                | 0                           | 44,565                   | 0                  | 252,535              | 0                    | 0           | 297,100              | 4th/17          |
| Springwater 9204, 9210, 9216                                 | Erosion Control              | Clean, Healthy Environment | 09               | 12 Bond Program       | 44,565                | 0                           | 44,565                   | 0                  | 252,535              | 0                    | 0           | 297,100              | 4th/17          |
| Squaw Valley 17628                                           | Erosion Control              | Clean, Healthy Environment | 12               | 12 Bond Program       | 491                   | 0                           | 491                      | 13,219             | 77,690               | 0                    | 0           | 91,400               | 4th/17          |
| State-Thomas - Antique District (Fairmount and Routh)        | Storm Drainage Relief System | Clean, Healthy Environment | 14               | 06 Bond Program       | 1,363,732             | 1,264,042                   | 99,690                   | 0                  | 0                    | 0                    | 0           | 1,363,732            | 1st/15          |
| State-Thomas - McKinney Ave.                                 | Storm Drainage Relief System | Clean, Healthy Environment | 14               | 06 Bond Program       | 3,613,472             | 3,202,147                   | 411,325                  | 0                  | 0                    | 0                    | 0           | 3,613,472            | 2nd/15          |
| State-Thomas at Woodall Rodgers                              | Storm Drainage Relief System | Clean, Healthy Environment | 02,06,14         | 06 Bond Program       | 8,509,392             | 5,964,054                   | 2,545,339                | 0                  | 0                    | 0                    | 0           | 8,509,392            | 2nd/15          |
| Storm Water Drainage Management Capital Improvement Projects | Flood Management             | Clean, Healthy Environment | Citywide         | SDM Construction Fund | 18,227,896            | 5,121,470                   | 13,106,426               | 0                  | 0                    | 0                    | 0           | 18,227,896           | Various         |
| Summer Creek Circle 6121, 6123, 6125, 6127, 6139, 6141       | Erosion Control              | Clean, Healthy Environment | 13               | 12 Bond Program       | 0                     | 0                           | 0                        | 65,130             | 369,070              | 0                    | 0           | 434,200              | 4th/17          |
| Sunland Street 11825                                         | Erosion Control              | Clean, Healthy Environment | 09               | 12 Bond Program       | 6,855                 | 0                           | 6,855                    | 0                  | 38,845               | 0                    | 0           | 45,700               | 4th/17          |
| Sylvan Ave. 1667                                             | Storm Drainage Relief System | Clean, Healthy Environment | 01               | 06 Bond Program       | 320,810               | 306,864                     | 13,946                   | 0                  | 0                    | 0                    | 0           | 320,810              | 3rd/15          |
| Sylvan Ave. 1667                                             | Storm Drainage Relief System | Clean, Healthy Environment | 01               | 98 Bond Program       | 94,215                | 48,048                      | 46,167                   | 0                  | 0                    | 0                    | 0           | 94,215               | 3rd/15          |
| Tamarack 1745, 1739, 1751                                    | Erosion Control              | Clean, Healthy Environment | 09               | 12 Bond Program       | 308,500               | 56,500                      | 252,000                  | 0                  | 0                    | 0                    | 0           | 308,500              | 4th/16          |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                                             | Service                      | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------|------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Tranquilla Dr. 1251                                                 | Erosion Control              | Clean, Healthy Environment              | 09               | 12 Bond Program | 16,455                | 0                           | 16,455                   | 0                  | 93,245               | 0                    | 0           | 109,700              | 4th/17          |
| Trinity River Chain of Lakes                                        | Trinity River Projects       | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 4,750,000             | 4,750,000                   | 0                        | 0                  | 0                    | 0                    | 0           | 4,750,000            | Various         |
| Trinity River Chain of Lakes                                        | Trinity River Projects       | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program | 31,266,543            | 19,930,328                  | 11,336,215               | 0                  | 0                    | 0                    | 0           | 31,266,543           | Various         |
| Turtle Creek Greenbelt Site 1- Bike Trail                           | Erosion Control              | Clean, Healthy Environment              | 14               | 12 Bond Program | 0                     | 0                           | 0                        | 33,420             | 189,380              | 0                    | 0           | 222,800              | 4th/17          |
| Twin Creek 9726                                                     | Erosion Control              | Clean, Healthy Environment              | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 18,525             | 104,975              | 0                    | 0           | 123,500              | 4th/17          |
| Twin Falls Park Trail                                               | Erosion Control              | Clean, Healthy Environment              | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 38,565             | 218,535              | 0                    | 0           | 257,100              | 4th/17          |
| West Dallas - Eagle Ford Sump Basin                                 | Storm Drainage Relief System | Clean, Healthy Environment              | 06               | 06 Bond Program | 2,820,896             | 421,950                     | 2,398,946                | 0                  | 0                    | 0                    | 0           | 2,820,896            | 1st/18          |
| West Dallas - Westmoreland Hampton Sump Basin                       | Storm Drainage Relief System | Clean, Healthy Environment              | 06               | 06 Bond Program | 7,189,037             | 7,061,405                   | 127,632                  | 0                  | 0                    | 0                    | 0           | 7,189,037            | 1st/17          |
| Whitehurst 9727 (Jackson Branch- E. Bank upstream of Whitehurst Br) | Erosion Control              | Clean, Healthy Environment              | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 51,885             | 294,015              | 0                    | 0           | 345,900              | 4th/17          |
| Whitehurst 9730 (Audelia Branch- W. Bank downstream of Whitehurst)  | Erosion Control              | Clean, Healthy Environment              | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 66,620             | 378,080              | 0                    | 0           | 444,700              | 4th/17          |
| Wild Oak 2488                                                       | Erosion Control              | Clean, Healthy Environment              | 07               | 12 Bond Program | 0                     | 0                           | 0                        | 22,245             | 126,055              | 0                    | 0           | 148,300              | 4th/17          |
| Winnetka (N) - 1100 Block                                           | Storm Drainage Relief System | Clean, Healthy Environment              | 01               | 03 Bond Program | 28,401                | 13,000                      | 15,401                   | 0                  | 0                    | 0                    | 0           | 28,401               | 4th/14          |

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

| Project                                                               | Service                      | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted   | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|----------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Yewpon- Kingsley Area                                                 | Storm Drainage Relief System | Clean, Healthy Environment | 04               | 06 Bond Program | 2,196,008             | 192,684                     | 2,003,324                | 0                    | 0                    | 0                    | 0           | 2,196,008            | 1st/16          |
| Yewpon- Kingsley Area                                                 | Storm Drainage Relief System | Clean, Healthy Environment | 04               | 98 Bond Program | 81,960                | 53,279                      | 28,681                   | 0                    | 0                    | 0                    | 0           | 81,960               | 1st/16          |
| Zang to Illinois Drainage Relief System                               | Storm Drainage Relief System | Clean, Healthy Environment | 01               | 06 Bond Program | 4,000,001             | 418,619                     | 3,581,382                | 0                    | 0                    | 0                    | 0           | 4,000,001            | 1st/16          |
| <b>Total Flood Protection and Storm Drainage Capital Improvements</b> |                              |                            |                  |                 | <b>\$299,369,373</b>  | <b>\$219,691,719</b>        | <b>\$79,677,654</b>      | <b>\$294,253,477</b> | <b>\$9,842,745</b>   | <b>\$0</b>           | <b>\$0</b>  | <b>\$603,465,595</b> |                 |



# PARK AND RECREATION CAPITAL IMPROVEMENTS

## MISSION

The mission of the Park and Recreation Capital Improvement Program is to:

- Recover the quality and prestige of the Dallas park system
- Regain the confidence and enthusiasm of our citizens
- Reposition the Dallas Park and Recreation Department as a recognized state and national leader

*“A Renaissance Plan for Dallas Parks and Recreation in the 21<sup>st</sup> Century”*

This program provides for the design, construction and maintenance of Park and Recreation facilities including: playgrounds, major parks, public facilities, athletic facilities, aquatic facilities, erosion control, site development, historic preservation, and service facilities.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15

1. Completion of trail improvements at White Rock Lake East Lawther Trail from Mockingbird Point to Big Thicket; Kiest Park Loop Trail; trail amenities package at Kiestwood Trail; ADA ramp and staircase at Snyder Plaza to Lee Park connection at Katy Trail; land acquisition and development from Stemmons (IH-35E) by Market Center to Motor Street at Trinity Strand Trail; master plan Phase II from Preston Rd. to Walnut Hill DART station at Northaven Trail; construction of Five Mile Creek Trail from Glendale Park to Arden Terrace Park.
2. Completion of design for Bachman Lake Phase III Trail development from Webb Chapel to Denton Drive (along Shore Crest).
3. Completion of structural assessment and foundation repairs at Arlington Recreation Center, Janie C. Turner Recreation Center, Marcus Recreation Center, and Kleberg Rylie Recreation Center.
4. Completion of Singing Hills Recreation Center site package.
5. Completion of recreation center renovations at Anita Martinez, Cummings, Pleasant Oaks, and Bachman recreation centers.
6. Completion of White Rock Lake Dog Park renovation.

7. Completion of land acquisition, design, and construction of Texas Horse Park.
8. Completion of parking lot expansion at K B Polk and parking improvements at Fretz Park.
9. Completion of Kiest Park Pergola, Fountain, and Trail.
10. Completion of Briscoe Carpenter Livestock Center site package.

## HIGHLIGHTED OBJECTIVES FOR FY 2015-16

1. Complete construction of the Briscoe Carpenter Livestock Center at Fair Park-building package.
2. Complete land acquisition, feasibility study and master plan for White Rock Hills Recreation Center.
3. Complete site improvements and pavilion at Lakeland Hills Park.
4. Complete playground replacement at Main Street Garden.
5. Complete stabilization of structures at Sharrock-Niblo Park.
6. Complete maintenance building and infrastructure improvements at Luna Vista Golf Course.
7. Complete the design of Kidd Springs Dam Safety/Shoreline Improvements and Horseshoe Culvert Repair.
8. Complete White Rock Lake trail improvements from Mockingbird Point to Bath House at White Rock Lake East Lawther Trail.
9. Complete the construction of South Central Park and Joppa Trail.
10. Complete citywide Park Signage Package 4.
11. Complete restoration of Lee Park (including Roque Courts).

# PARK AND RECREATION CAPITAL IMPROVEMENTS

## **SERVICE DESCRIPTIONS**

**Administrative and Internal Service Facilities** Provides for service facilities required to effectively and efficiently deliver services in an expanding park system.

**Aquatic Facilities** These improvements provide for new neighborhood spraygrounds, family aquatic centers and infrastructure improvements to Park and Recreation public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking and improvements to the restroom and changing facilities.

**Citywide Parks** Projects have a broader benefit to the citizens. Included within these projects are storm water quality improvements, park accessibility improvements and land acquisition.

**Code Compliance, Safety and Security** Provides a mechanism to address major critical needs throughout the city.

**Community Parks** These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a 2-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, volleyball etc. There may also be passive recreation opportunities such as walking, viewing, sitting and picnicking.

**Dallas Arboretum** Provides for the development at Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.

**Dallas Zoo** This category provides for development within the park and is often accomplished in partnership with the Dallas Zoological Society.

**Downtown Parks** Provides for the development of parks within the Central Business District.

**Environmental** Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.

**Erosion Control** These projects employ a variety of engineering techniques to control erosion around creek, channel or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

**Fair Park** Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.

**Hike and Bike Trails** All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

**Historic Restoration** These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

**Linear/Linkage** These areas are built connections or natural corridors that link parks together. Typically, the linear park is developed for one or more modes of recreational travel such as walking, jogging, skating etc.

**Major Maintenance** Provides repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

**Major Park Facilities** These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, Golf Courses, and the Arboretum.

## PARK AND RECREATION CAPITAL IMPROVEMENTS

**Metropolitan Park** These parks are large facilities that service several communities. The parks range in size from 100-500 acres which serve the entire City and are natural areas or developed for a variety of outdoor recreation activities.

**Mini Park** These parks are used to address limited, isolated or unique recreation needs of concentrated populations; usually 1 acre or less in size with less than ¼ mile service radius.

**Neighborhood Park Facilities** These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions. These parks are from 1 to 15 acres in size and service a ½ mile radius.

**Park Land Acquisition** Provides funding for the acquisition of land for future park development.

**Playground Improvement** Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. These costs also include transfers to General Fund.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Public Private Partnership** Provides a funding source for leveraging potential participation and private funding to support park development and programming.

**Recreation Centers** These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions.

**Regional Parks** These parks are very large multi-use parks that serve several communities within a particular region. They encompass 500+ acres and serve those within a one-hour driving distance. The regional park will provide a wide array of active and passive recreation activities for all age groups.

**Site Development** Includes the development and implementation of Park master plans. These projects may include installing some or all of the components as outlined in the Plan. Typical components may include: pavilions, sidewalks, barrier free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

**Special Use Areas** These areas are for specialized or single purpose recreation activities. There are no specific standards for size or acreage. Included in these areas are: historic areas, nature centers, marinas, golf courses, zoos, arboretums, amphitheaters, plazas and community squares.

**Studies and Master Plans** Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

**Trail Development** Provides funding for trails identified within the citywide trails master plan.

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| <b><u>Source of Funds</u></b> | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|-------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds | 1,347,180                            | 1,347,180                                  | 0                                       | 0                             | 0                               | 0                               | 0                  | 1,347,180                           |
| 2003 General Obligation Bonds | 12,072,063                           | 9,520,399                                  | 2,551,664                               | 0                             | 0                               | 0                               | 0                  | 12,072,063                          |
| 2006 General Obligation Bonds | 107,175,483                          | 70,988,348                                 | 36,187,135                              | 5,399,460                     | 0                               | 0                               | 0                  | 112,574,943                         |
| Capital Gifts and Donation    | 8,186,528                            | 3,438,240                                  | 4,748,288                               | 0                             | 0                               | 0                               | 0                  | 8,186,528                           |
| State Fair of Texas           | 8,689,438                            | 8,689,438                                  | 0                                       | 0                             | 0                               | 0                               | 0                  | 8,689,438                           |
| <b>Total</b>                  | <b>\$137,470,692</b>                 | <b>\$93,983,605</b>                        | <b>\$43,487,087</b>                     | <b>\$5,399,460</b>            | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$142,870,152</b>                |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| <b>Use of Funds</b>                            | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Administrative and Internal Service Facilities | 2,646,216                            | 350,605                                    | 2,295,612                               | 0                             | 0                               | 0                               | 0                  | 2,646,216                           |
| Aquatic Facilities                             | 1,355,242                            | 1,300,742                                  | 54,500                                  | 0                             | 0                               | 0                               | 0                  | 1,355,242                           |
| Citywide Parks                                 | 5,758,602                            | 3,630,276                                  | 2,128,326                               | 792,188                       | 0                               | 0                               | 0                  | 6,550,790                           |
| Code Compliance, Safety and Security           | 2,593,332                            | 1,529,100                                  | 1,064,232                               | 445,000                       | 0                               | 0                               | 0                  | 3,038,332                           |
| Community Parks                                | 1,658,455                            | 334,577                                    | 1,323,878                               | 0                             | 0                               | 0                               | 0                  | 1,658,455                           |
| Dallas Arboretum                               | 7,600,000                            | 6,373,593                                  | 1,226,407                               | 0                             | 0                               | 0                               | 0                  | 7,600,000                           |
| Environmental                                  | 1,363,555                            | 1,065,596                                  | 297,959                                 | 127,000                       | 0                               | 0                               | 0                  | 1,490,555                           |
| Fair Park                                      | 13,356,539                           | 12,941,428                                 | 415,111                                 | 0                             | 0                               | 0                               | 0                  | 13,356,539                          |
| Historic Preservation                          | 383,927                              | 303,394                                    | 80,533                                  | 0                             | 0                               | 0                               | 0                  | 383,927                             |
| Land Acquisition                               | 3,840,339                            | 0                                          | 3,840,339                               | 0                             | 0                               | 0                               | 0                  | 3,840,339                           |
| Linear/Linkage Areas                           | 810,628                              | 804,759                                    | 5,869                                   | 0                             | 0                               | 0                               | 0                  | 810,628                             |
| Major Maintenance                              | 113,957                              | 0                                          | 113,957                                 | 0                             | 0                               | 0                               | 0                  | 113,957                             |
| Major Maintenance - Park Facilities            | 11,994,190                           | 4,912,076                                  | 7,082,114                               | 68,919                        | 0                               | 0                               | 0                  | 12,063,109                          |
| Major Park Facilities                          | 31,688,052                           | 28,792,959                                 | 2,895,092                               | 100,000                       | 0                               | 0                               | 0                  | 31,788,052                          |
| Neighborhood Park Facilities                   | 964,021                              | 61                                         | 963,960                                 | 0                             | 0                               | 0                               | 0                  | 964,021                             |
| Park Land Acquisition                          | 9,861,971                            | 5,482,948                                  | 4,379,023                               | 650,000                       | 0                               | 0                               | 0                  | 10,511,971                          |
| Public Art                                     | 3,400,792                            | 2,138,667                                  | 1,262,125                               | 600,000                       | 0                               | 0                               | 0                  | 4,000,792                           |
| Recreation Facilities and Site Development     | 27,312,037                           | 16,015,911                                 | 11,296,126                              | 2,016,353                     | 0                               | 0                               | 0                  | 29,328,390                          |
| Regional Parks                                 | 2,856,905                            | 2,679,003                                  | 177,902                                 | 0                             | 0                               | 0                               | 0                  | 2,856,905                           |
| Special Use Areas                              | 1,522,134                            | 1,443,005                                  | 79,129                                  | 0                             | 0                               | 0                               | 0                  | 1,522,134                           |
| Structural                                     | 192,720                              | 42,145                                     | 150,575                                 | 0                             | 0                               | 0                               | 0                  | 192,720                             |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| <u>Use of Funds</u>      | <u>Budget<br/>as of<br/>04-30-15</u> | <u>Spent or<br/>Committed<br/>04-30-15</u> | <u>Remaining<br/>as of<br/>04-30-15</u> | <u>FY 2015-16<br/>Adopted</u> | <u>FY 2016-17<br/>Estimated</u> | <u>FY 2017-18<br/>Estimated</u> | <u>Future Cost</u> | <u>Total<br/>Estimated<br/>Cost</u> |
|--------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Studies and Master Plans | 148,979                              | 148,979                                    | 0                                       | 0                             | 0                               | 0                               | 0                  | 148,979                             |
| Trail Development        | 6,048,101                            | 3,693,782                                  | 2,354,319                               | 600,000                       | 0                               | 0                               | 0                  | 6,648,101                           |
| <b>Total</b>             | <b>\$137,470,692</b>                 | <b>\$93,983,605</b>                        | <b>\$43,487,087</b>                     | <b>\$5,399,460</b>            | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$142,870,152</b>                |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                                              | Service                                    | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Accessibility and Code Compliance Improvements at Various Facilities | Code Compliance, Safety and Security       | Clean, Healthy Environment              | Citywide         | 03 Bond Program | 444,624               | 444,624                     | 0                        | 0                  | 0                    | 0                    | 0           | 444,624              | Various         |
| Accessibility and Code Compliance Improvements at Various Facilities | Code Compliance, Safety and Security       | Clean, Healthy Environment              | Citywide         | 06 Bond Program | 798,651               | 503,169                     | 295,483                  | 125,000            | 0                    | 0                    | 0           | 923,651              | Various         |
| Arlington Recreation Center - Electrical Upgrades                    | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 02               | 03 Bond Program | 246,252               | 0                           | 246,252                  | 0                  | 0                    | 0                    | 0           | 246,252              | 4th/18          |
| Arlington Recreation Center - Electrical Upgrades                    | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 91,498                | 0                           | 91,498                   | 0                  | 0                    | 0                    | 0           | 91,498               | 4th/18          |
| Arlington Recreation Center - Foundation Repair                      | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 02               | 03 Bond Program | 413,802               | 168,340                     | 245,462                  | 0                  | 0                    | 0                    | 0           | 413,802              | 4th/15          |
| Arlington Recreation Center - Foundation Repair                      | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 277,967               | 177,486                     | 100,481                  | 0                  | 0                    | 0                    | 0           | 277,967              | 4th/15          |
| Athletic Field Lighting- Various Locations                           | Major Park Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,095,136             | 865,054                     | 230,082                  | 100,000            | 0                    | 0                    | 0           | 1,195,136            | Various         |
| Bachman Lake Site Development                                        | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02,06            | 06 Bond Program | 1,195,608             | 1,012,920                   | 182,688                  | 992,831            | 0                    | 0                    | 0           | 2,188,439            | 2nd/15          |
| Bachman Recreation Center                                            | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 06               | 06 Bond Program | 1,690,862             | 262,367                     | 1,428,495                | 68,919             | 0                    | 0                    | 0           | 1,759,781            | 3rd/15          |
| Bachman Recreation Center                                            | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 06               | 03 Bond Program | 209,324               | 209,324                     | 0                        | 0                  | 0                    | 0                    | 0           | 209,324              | 3rd/15          |
| Buckner Site Acquisition                                             | Community Parks                            | Culture, Arts, Recreation and Education | 02               | Donation        | 334,420               | 132,348                     | 202,072                  | 0                  | 0                    | 0                    | 0           | 334,420              | 1st/17          |
| Buckner Site Acquisition                                             | Community Parks                            | Culture, Arts, Recreation and Education | 02               | 03 Bond Program | 21,672                | 21,672                      | 0                        | 0                  | 0                    | 0                    | 0           | 21,672               | 1st/17          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                           | Service                              | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------|--------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Buckner Site Acquisition          | Community Parks                      | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 707,895               | 2,642                       | 705,253                  | 0                  | 0                    | 0                    | 0           | 707,895              | 1st/17          |
| Chalk Hill Trail Land Acquisition | Park Land Acquisition                | Culture, Arts, Recreation and Education | 03               | 03 Bond Program | 81,392                | 392                         | 81,000                   | 0                  | 0                    | 0                    | 0           | 81,392               | 1st/15          |
| Chalk Hill Trail Land Acquisition | Park Land Acquisition                | Culture, Arts, Recreation and Education | 03               | 06 Bond Program | 2,152,977             | 1,354,464                   | 798,512                  | 650,000            | 0                    | 0                    | 0           | 2,802,977            | 1st/15          |
| Citywide Security Lighting        | Code Compliance, Safety and Security | Clean, Healthy Environment              | Citywide         | 03 Bond Program | 18,554                | 18,554                      | 0                        | 0                  | 0                    | 0                    | 0           | 18,554               | Various         |
| Citywide Security Lighting        | Code Compliance, Safety and Security | Clean, Healthy Environment              | Citywide         | 06 Bond Program | 812,798               | 385,049                     | 427,749                  | 200,000            | 0                    | 0                    | 0           | 1,012,798            | Various         |
| Citywide Security Lighting        | Code Compliance, Safety and Security | Clean, Healthy Environment              | Citywide         | 98 Bond Program | 1,654                 | 1,654                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,654                | Various         |
| Community Pool Enhancements       | Aquatic Facilities                   | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,355,242             | 1,300,742                   | 54,500                   | 0                  | 0                    | 0                    | 0           | 1,355,242            | Various         |
| Contingency Reserve               | Neighborhood Park Facilities         | Culture, Arts, Recreation and Education | 01               | 03 Bond Program | 85,780                | 0                           | 85,780                   | 0                  | 0                    | 0                    | 0           | 85,780               | Various         |
| Contingency Reserve               | Fair Park                            | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 41,584                | 0                           | 41,584                   | 0                  | 0                    | 0                    | 0           | 41,584               | Various         |
| Contingency Reserve               | Neighborhood Park Facilities         | Culture, Arts, Recreation and Education | 12               | 06 Bond Program | 100,927               | 0                           | 100,927                  | 0                  | 0                    | 0                    | 0           | 100,927              | Various         |
| Contingency Reserve               | Neighborhood Park Facilities         | Culture, Arts, Recreation and Education | 12               | 03 Bond Program | 700                   | 0                           | 700                      | 0                  | 0                    | 0                    | 0           | 700                  | Various         |
| Contingency Reserve               | Neighborhood Park Facilities         | Culture, Arts, Recreation and Education | 11               | 06 Bond Program | 79,305                | 0                           | 79,305                   | 0                  | 0                    | 0                    | 0           | 79,305               | Various         |



## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                                                             | Service                                    | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Contingency Reserve                                                                 | Neighborhood Park Facilities               | Culture, Arts, Recreation and Education | 09               | 06 Bond Program | 68,451                | 61                          | 68,391                   | 0                  | 0                    | 0                    | 0           | 68,451               | Various         |
| Contingency Reserve                                                                 | Neighborhood Park Facilities               | Culture, Arts, Recreation and Education | 07               | 06 Bond Program | 79,889                | 0                           | 79,889                   | 0                  | 0                    | 0                    | 0           | 79,889               | Various         |
| Contingency Reserve                                                                 | Neighborhood Park Facilities               | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 45,195                | 0                           | 45,195                   | 0                  | 0                    | 0                    | 0           | 45,195               | Various         |
| Contingency Reserve                                                                 | Neighborhood Park Facilities               | Culture, Arts, Recreation and Education | 01               | 06 Bond Program | 384,061               | 0                           | 384,061                  | 0                  | 0                    | 0                    | 0           | 384,061              | Various         |
| Contingency Reserve                                                                 | Major Park Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 921,750               | 0                           | 921,750                  | 0                  | 0                    | 0                    | 0           | 921,750              | Various         |
| Contingency Reserve                                                                 | Citywide Parks                             | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 88,730                | 0                           | 88,730                   | 0                  | 0                    | 0                    | 0           | 88,730               | Various         |
| Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition | Neighborhood Park Facilities               | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 1,800                 | 0                           | 1,800                    | 0                  | 0                    | 0                    | 0           | 1,800                | Various         |
| Contingency Reserve - 2003 Bond Program Neighborhood and Community Park Proposition | Neighborhood Park Facilities               | Culture, Arts, Recreation and Education | 14               | 03 Bond Program | 117,913               | 0                           | 117,913                  | 0                  | 0                    | 0                    | 0           | 117,913              | Various         |
| Contract Management Assessment                                                      | Citywide Parks                             | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 2,428,446             | 833,350                     | 1,595,097                | 792,188            | 0                    | 0                    | 0           | 3,220,634            | Various         |
| Crawford Memorial Master Plan and Design                                            | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 05               | 06 Bond Program | 816,947               | 117,464                     | 699,483                  | 566,011            | 0                    | 0                    | 0           | 1,382,958            | Various         |
| Cummings Recreation Center-Renovations                                              | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 1,270,380             | 1,226,645                   | 43,735                   | 0                  | 0                    | 0                    | 0           | 1,270,380            | 4th/14          |
| Dallas Arboretum Parking                                                            | Dallas Arboretum                           | Culture, Arts, Recreation and Education | 09               | 06 Bond Program | 7,600,000             | 6,373,593                   | 1,226,407                | 0                  | 0                    | 0                    | 0           | 7,600,000            | 4th/14          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                                    | Service                                        | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Dallas Arboretum Site Development                          | Special Use Areas                              | Culture, Arts, Recreation and Education | 09               | 03 Bond Program | 1,522,134             | 1,443,005                   | 79,129                   | 0                  | 0                    | 0                    | 0           | 1,522,134            | Various         |
| Dallas Zoo - Bird and Reptile Building Roof Replacement    | Major Maintenance - Park Facilities            | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 170,019               | 0                           | 170,019                  | 0                  | 0                    | 0                    | 0           | 170,019              | 2nd/18          |
| Dickerson Street Development                               | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 12               | Donation        | 1,035,110             | 6,223                       | 1,028,887                | 0                  | 0                    | 0                    | 0           | 1,035,110            | Various         |
| District 2 Service Center- 1400 Guard Drive                | Administrative and Internal Service Facilities | E-Gov                                   | Citywide         | 06 Bond Program | 1,685,065             | 221,475                     | 1,463,590                | 0                  | 0                    | 0                    | 0           | 1,685,065            | Various         |
| Downtown Parks Development                                 | Major Park Facilities                          | Culture, Arts, Recreation and Education | Citywide         | Donation        | 2,383,600             | 683,998                     | 1,699,602                | 0                  | 0                    | 0                    | 0           | 2,383,600            | Various         |
| Elm Fork Athletic Complex - Land Acquisition & Development | Regional Parks                                 | Culture, Arts, Recreation and Education | 06               | 03 Bond Program | 2,856,905             | 2,679,003                   | 177,902                  | 0                  | 0                    | 0                    | 0           | 2,856,905            | 1st/14          |
| Elm Fork Greenbelt                                         | Major Park Facilities                          | Culture, Arts, Recreation and Education | 06               | 03 Bond Program | 100                   | 100                         | 0                        | 0                  | 0                    | 0                    | 0           | 100                  | 4th/15          |
| Elm Fork Greenbelt                                         | Major Park Facilities                          | Culture, Arts, Recreation and Education | 06               | 06 Bond Program | 400                   | 0                           | 400                      | 0                  | 0                    | 0                    | 0           | 400                  | 4th/15          |
| Elm Fork Greenbelt                                         | Major Park Facilities                          | Culture, Arts, Recreation and Education | 06               | Donation        | 140,000               | 140,000                     | 0                        | 0                  | 0                    | 0                    | 0           | 140,000              | 4th/15          |
| Elm Fork Soccer Complex Phase I Construction               | Major Park Facilities                          | Culture, Arts, Recreation and Education | 06               | 06 Bond Program | 10,653,667            | 10,610,602                  | 43,065                   | 0                  | 0                    | 0                    | 0           | 10,653,667           | 1st/14          |
| Eloise Lundy Recreation Center - Renovations               | Major Maintenance - Park Facilities            | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 48,250                | 0                           | 48,250                   | 0                  | 0                    | 0                    | 0           | 48,250               | 1st/16          |
| Eloise Lundy Recreation Center - Renovations               | Major Maintenance - Park Facilities            | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 482,500               | 183,700                     | 298,800                  | 0                  | 0                    | 0                    | 0           | 482,500              | 4th/14          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                                | Service                                    | Key Focus Area                          | Council District | Funding Source      | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|---------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Environmental Conservation                             | Environmental                              | Clean, Healthy Environment              | Citywide         | 06 Bond Program     | 1,363,555             | 1,065,596                   | 297,959                  | 127,000            | 0                    | 0                    | 0           | 1,490,555            | Various         |
| Fair Park - Livestock Building Renovation              | Fair Park                                  | Culture, Arts, Recreation and Education | 07               | 03 Bond Program     | 70,517                | 0                           | 70,517                   | 0                  | 0                    | 0                    | 0           | 70,517               | 4th/16          |
| Fair Park - Livestock Building Renovation              | Fair Park                                  | Culture, Arts, Recreation and Education | 07               | State Fair of Texas | 8,689,438             | 8,689,438                   | 0                        | 0                  | 0                    | 0                    | 0           | 8,689,438            | 4th/16          |
| Fair Park - Livestock Building Renovation              | Fair Park                                  | Culture, Arts, Recreation and Education | 07               | 06 Bond Program     | 4,555,000             | 4,251,990                   | 303,010                  | 0                  | 0                    | 0                    | 0           | 4,555,000            | 4th/16          |
| Fireside Recreation Center - ADA Improvements          | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 08               | 06 Bond Program     | 34,118                | 0                           | 34,118                   | 0                  | 0                    | 0                    | 0           | 34,118               | 1st/16          |
| Five Mile Creek Trail - Glendale to Arden Terrace      | Trail Development                          | Culture, Arts, Recreation and Education | 03,08            | 06 Bond Program     | 1,247,900             | 801,625                     | 446,275                  | 0                  | 0                    | 0                    | 0           | 1,247,900            | 1st/15          |
| Five Mile Creek Trail - Glendale to College            | Trail Development                          | Culture, Arts, Recreation and Education | 03,08            | 06 Bond Program     | 746,850               | 446,577                     | 300,274                  | 0                  | 0                    | 0                    | 0           | 746,850              | 1st/15          |
| Five Mile Creek Trail - Kiest to Kiest Valley          | Trail Development                          | Culture, Arts, Recreation and Education | 03,08            | 06 Bond Program     | 200,500               | 162,536                     | 37,964                   | 0                  | 0                    | 0                    | 0           | 200,500              | 1st/15          |
| Forest/Audelia Area Park Project                       | Land Acquisition                           | E-Gov                                   | Citywide         | 06 Bond Program     | 3,840,339             | 0                           | 3,840,339                | 0                  | 0                    | 0                    | 0           | 3,840,339            | Various         |
| Fretz Park Recreation Center - Reconstruct Parking Lot | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 11               | 06 Bond Program     | 348,520               | 309,777                     | 38,743                   | 0                  | 0                    | 0                    | 0           | 348,520              | 4th/15          |
| Garrett Site Improvements                              | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02               | 06 Bond Program     | 200,000               | 0                           | 200,000                  | 200,000            | 0                    | 0                    | 0           | 400,000              | 2nd/16          |
| Glencoe Pavillion                                      | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14               | 06 Bond Program     | 256,913               | 67,268                      | 189,645                  | 0                  | 0                    | 0                    | 0           | 256,913              | 4th/16          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                                    | Service                                    | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Grant Matching Funds-Park & Trail Projects                 | Citywide Parks                             | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 868,330               | 868,329                     | 0                        | 0                  | 0                    | 0                    | 0           | 868,330              | Various         |
| Hamilton Open-air Gym/Parking/Pavillion                    | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 10               | 06 Bond Program | 334,673               | 161,890                     | 172,783                  | 0                  | 0                    | 0                    | 0           | 334,673              | 3rd/16          |
| Hamilton Open-air Gym/Parking/Pavillion                    | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 10               | 03 Bond Program | 35,521                | 11,430                      | 24,091                   | 0                  | 0                    | 0                    | 0           | 35,521               | 3rd/16          |
| Harry Stone Recreation Center                              | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09               | 06 Bond Program | 129,336               | 76,615                      | 52,721                   | 0                  | 0                    | 0                    | 0           | 129,336              | 4th/13          |
| Harry Stone Recreation Center - Interior Renovation        | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09               | 06 Bond Program | 952,432               | 952,432                     | 0                        | 0                  | 0                    | 0                    | 0           | 952,432              | 4th/13          |
| Janie C. Turner Recreation Center - Improvements           | Studies and Master Plans                   | E-Gov                                   | 05               | 06 Bond Program | 148,979               | 148,979                     | 0                        | 0                  | 0                    | 0                    | 0           | 148,979              | 4th/15          |
| Janie C. Turner Recreation Center - Structural Remediation | Structural                                 | Culture, Arts, Recreation and Education | 05               | 06 Bond Program | 192,720               | 42,145                      | 150,575                  | 0                  | 0                    | 0                    | 0           | 192,720              | 4th/15          |
| John C. Phelps Recreation Center - HVAC Improvements       | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 200,000               | 198,900                     | 1,100                    | 0                  | 0                    | 0                    | 0           | 200,000              | 4th/15          |
| K. B. Polk Land Acquisition and Parking Improvements       | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 531,986               | 68,588                      | 463,398                  | 0                  | 0                    | 0                    | 0           | 531,986              | 1st/16          |
| Katy Trail - ADA, Ramp and Staircase Improvements          | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 536,485               | 536,051                     | 434                      | 0                  | 0                    | 0                    | 0           | 536,485              | 1st/15          |
| Kidd Springs Pavilion                                      | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 01               | 06 Bond Program | 320,541               | 170,718                     | 149,824                  | 0                  | 0                    | 0                    | 0           | 320,541              | 1st/15          |
| Kidd Springs Walkways                                      | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 01               | 06 Bond Program | 117,606               | 798                         | 116,808                  | 0                  | 0                    | 0                    | 0           | 117,606              | 1st/15          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                                        | Service                                        | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Kiest Trail - Pergola and Fountain                             | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 2,168,897             | 2,009,397                   | 159,501                  | 0                  | 0                    | 0                    | 0           | 2,168,897            | Various         |
| Kiestwood Trail Amenities                                      | Trail Development                              | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 222,804               | 177,911                     | 44,893                   | 0                  | 0                    | 0                    | 0           | 222,804              | 4th/15          |
| Kieberg Rylie Recreation Center - Structural Repair            | Major Maintenance - Park Facilities            | Culture, Arts, Recreation and Education | 08               | 06 Bond Program | 23,900                | 23,900                      | 0                        | 0                  | 0                    | 0                    | 0           | 23,900               | 3rd/17          |
| Lake Highlands Trail (Ferndale to Lake Highlands High School)  | Trail Development                              | Culture, Arts, Recreation and Education | 10               | 06 Bond Program | 167,480               | 78,136                      | 89,344                   | 0                  | 0                    | 0                    | 0           | 167,480              | 4th/14          |
| Lakeland Hills - Pavillions, Walkways and Parking Improvements | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 07               | 06 Bond Program | 505,772               | 62,616                      | 443,156                  | 0                  | 0                    | 0                    | 0           | 505,772              | 1st/16          |
| Land Acquisition                                               | Park Land Acquisition                          | Culture, Arts, Recreation and Education | Citywide         | Donation        | 3,911,028             | 2,207,277                   | 1,703,751                | 0                  | 0                    | 0                    | 0           | 3,911,028            | Various         |
| Land Acquisition - Ferguson Rd.                                | Citywide Parks                                 | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 702,401               | 702,401                     | 0                        | 0                  | 0                    | 0                    | 0           | 702,401              | 1st/16          |
| Land Acquisition - White Rock Creek Greenbelt                  | Community Parks                                | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 494,468               | 77,935                      | 416,534                  | 0                  | 0                    | 0                    | 0           | 494,468              | Various         |
| Land Acquisition - White Rock Creek Greenbelt                  | Community Parks                                | Culture, Arts, Recreation and Education | Citywide         | Donation        | 100,000               | 99,981                      | 19                       | 0                  | 0                    | 0                    | 0           | 100,000              | Various         |
| Land Acquisition and Planning                                  | Citywide Parks                                 | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 2,911                 | 0                           | 2,911                    | 0                  | 0                    | 0                    | 0           | 2,911                | Various         |
| Land Acquisition and Planning                                  | Citywide Parks                                 | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 1,113,395             | 1,019,427                   | 93,968                   | 0                  | 0                    | 0                    | 0           | 1,113,395            | Various         |
| Luna Vista Service Center                                      | Administrative and Internal Service Facilities | E-Gov                                   | 06               | 03 Bond Program | 331,986               | 55,246                      | 276,740                  | 0                  | 0                    | 0                    | 0           | 331,986              | 1st/16          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                            | Service                                        | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Luna Vista Service Center                          | Administrative and Internal Service Facilities | E-Gov                                   | 06               | 06 Bond Program | 629,165               | 73,884                      | 555,282                  | 0                  | 0                    | 0                    | 0           | 629,165              | 1st/16          |
| Main Street Garden Playground Replacement          | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 253,455               | 0                           | 253,455                  | 0                  | 0                    | 0                    | 0           | 253,455              | 2nd/16          |
| Marcus Recreation Center - Structural Improvements | Major Maintenance - Park Facilities            | Culture, Arts, Recreation and Education | 13               | 06 Bond Program | 300,330               | 174,985                     | 125,345                  | 0                  | 0                    | 0                    | 0           | 300,330              | 4th/15          |
| McCree Park Pavillion                              | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 10               | 03 Bond Program | 296,029               | 120,684                     | 175,345                  | 0                  | 0                    | 0                    | 0           | 296,029              | 1st/15          |
| McCree Park Pavillion                              | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 10               | 06 Bond Program | 38,558                | 38,558                      | 0                        | 0                  | 0                    | 0                    | 0           | 38,558               | 1st/15          |
| Northaven Trail (Valley Dale to Preston)           | Trail Development                              | Culture, Arts, Recreation and Education | 11               | 06 Bond Program | 1,151,887             | 1,141,361                   | 10,526                   | 400,000            | 0                    | 0                    | 0           | 1,551,887            | 1st/16          |
| Park District 6 Service Center- Land Acquisition   | Park Land Acquisition                          | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 3,716,574             | 1,920,815                   | 1,795,759                | 0                  | 0                    | 0                    | 0           | 3,716,574            | Various         |
| Park in the Woods Parking Improvements             | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 03               | 06 Bond Program | 191,500               | 184,047                     | 7,453                    | 0                  | 0                    | 0                    | 0           | 191,500              | 4th/14          |
| Park in the Woods Security Lighting                | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 03               | 06 Bond Program | 95,000                | 84,050                      | 10,950                   | 0                  | 0                    | 0                    | 0           | 95,000               | 4th/14          |
| Park Signage                                       | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 628,989               | 105,095                     | 523,894                  | 257,511            | 0                    | 0                    | 0           | 886,500              | Various         |
| Pike Master Plan and Schematic                     | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 100,479               | 0                           | 100,479                  | 0                  | 0                    | 0                    | 0           | 100,479              | Various         |
| Pleasant Oaks Recreation Center Renovation         | Recreation Facilities and Site Development     | Culture, Arts, Recreation and Education | 05               | 06 Bond Program | 2,237,473             | 2,175,295                   | 62,178                   | 0                  | 0                    | 0                    | 0           | 2,237,473            | 2nd/15          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                         | Service                                    | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Administration - Park and Recreation | Public Art                                 | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 469,598               | 81,060                      | 388,538                  | 200,000            | 0                    | 0                    | 0           | 669,598              | Various         |
| Public Art Projects - Park and Recreation       | Public Art                                 | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program | 382,126               | 382,126                     | 0                        | 0                  | 0                    | 0                    | 0           | 382,126              | Various         |
| Public Art Projects - Park and Recreation       | Public Art                                 | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 484,591               | 484,591                     | 0                        | 0                  | 0                    | 0                    | 0           | 484,591              | Various         |
| Public Art Projects - Park and Recreation       | Public Art                                 | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 2,064,476             | 1,190,890                   | 873,586                  | 400,000            | 0                    | 0                    | 0           | 2,464,476            | Various         |
| Reverchon Master Plan Implementation            | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02               | 03 Bond Program | 78,314                | 0                           | 78,314                   | 0                  | 0                    | 0                    | 0           | 78,314               | 3rd/18          |
| Reverchon Master Plan Implementation            | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 570,000               | 0                           | 570,000                  | 0                  | 0                    | 0                    | 0           | 570,000              | 3rd/18          |
| Robert E. Lee Croquet Courts Restoration        | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 387,653               | 38,240                      | 349,413                  | 0                  | 0                    | 0                    | 0           | 387,653              | 3rd/16          |
| Security Cameras - Recreation Centers           | Code Compliance, Safety and Security       | Clean, Healthy Environment              | Citywide         | 06 Bond Program | 517,050               | 176,050                     | 341,000                  | 120,000            | 0                    | 0                    | 0           | 637,050              | Various         |
| Sharrock- Niblo Structure Stabilizaion          | Historic Preservation                      | Culture, Arts, Recreation and Education | 03               | 06 Bond Program | 383,927               | 303,394                     | 80,533                   | 0                  | 0                    | 0                    | 0           | 383,927              | 3rd/15          |
| Singing Hills Recreation Center                 | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 08               | 06 Bond Program | 289,500               | 135,170                     | 154,330                  | 0                  | 0                    | 0                    | 0           | 289,500              | 1st/17          |
| Singing Hills Recreation Center - Renovation    | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 08               | 06 Bond Program | 5,556,853             | 1,787,310                   | 3,769,543                | 0                  | 0                    | 0                    | 0           | 5,556,853            | 1st/17          |
| South Central and Joppa Gateway (District 4)    | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 04               | 06 Bond Program | 839,496               | 796,933                     | 42,563                   | 0                  | 0                    | 0                    | 0           | 839,496              | 1st/16          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                            | Service                                    | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| South Central and Joppa Gateway (District 5)       | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 05               | 06 Bond Program | 570,000               | 570,000                     | 0                        | 0                  | 0                    | 0                    | 0           | 570,000              | 1st/16          |
| Stormwater Quality Site Improvements               | Citywide Parks                             | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 554,389               | 206,769                     | 347,620                  | 0                  | 0                    | 0                    | 0           | 554,389              | Various         |
| Texas Horse Park Land Acquisition and Development  | Major Park Facilities                      | Culture, Arts, Recreation and Education | 05               | 03 Bond Program | 147,444               | 147,444                     | 0                        | 0                  | 0                    | 0                    | 0           | 147,444              | 2nd/15          |
| Texas Horse Park Land Acquisition and Development  | Major Park Facilities                      | Culture, Arts, Recreation and Education | 05               | 98 Bond Program | 963,400               | 963,400                     | 0                        | 0                  | 0                    | 0                    | 0           | 963,400              | 2nd/15          |
| Texas Horse Park Land Acquisition and Development  | Major Park Facilities                      | Culture, Arts, Recreation and Education | 05               | 06 Bond Program | 13,672,556            | 13,672,448                  | 108                      | 0                  | 0                    | 0                    | 0           | 13,672,556           | 2nd/15          |
| Timberglen Site Improvements                       | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 12               | 06 Bond Program | 1,606,353             | 1,606,353                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,606,353            | 2nd/15          |
| Timberglen Trail (Timberglen to Barry Barker)      | Trail Development                          | Culture, Arts, Recreation and Education | 12               | 06 Bond Program | 143,625               | 9,197                       | 134,428                  | 0                  | 0                    | 0                    | 0           | 143,625              | 1st/16          |
| Tommie Allen Recreation Center - HVAC Improvements | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 08               | 06 Bond Program | 289,500               | 0                           | 289,500                  | 0                  | 0                    | 0                    | 0           | 289,500              | 3rd/15          |
| Tommie Allen Security Lights                       | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 08               | 06 Bond Program | 71,250                | 0                           | 71,250                   | 0                  | 0                    | 0                    | 0           | 71,250               | 1st/16          |
| Trail Development                                  | Trail Development                          | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 447,383               | 0                           | 447,383                  | 200,000            | 0                    | 0                    | 0           | 647,383              | Various         |
| Trinity Strand                                     | Trail Development                          | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 602,198               | 602,198                     | 0                        | 0                  | 0                    | 0                    | 0           | 602,198              | 2nd/15          |
| Trinity Strand                                     | Trail Development                          | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 621,082               | 65,101                      | 555,981                  | 0                  | 0                    | 0                    | 0           | 621,082              | 2nd/15          |



## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                               | Service                                    | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Trinity Strand Fiezy Connection                       | Trail Development                          | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 209,142               | 209,142                     | 0                        | 0                  | 0                    | 0                    | 0           | 209,142              | Various         |
| Trinity Strand Trail                                  | Linear/Linkage Areas                       | Culture, Arts, Recreation and Education | 06               | 03 Bond Program | 541,397               | 541,397                     | 0                        | 0                  | 0                    | 0                    | 0           | 541,397              | 2nd/15          |
| Trinity Strand Trail                                  | Linear/Linkage Areas                       | Culture, Arts, Recreation and Education | 06               | 03 Bond Program | 269,231               | 263,362                     | 5,869                    | 0                  | 0                    | 0                    | 0           | 269,231              | 2nd/15          |
| Turtle Creek Trail Site Improvements                  | Trail Development                          | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 287,250               | 0                           | 287,250                  | 0                  | 0                    | 0                    | 0           | 287,250              | 2nd/17          |
| Valley View Trail and Trailhead                       | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 11               | 03 Bond Program | 64,899                | 36,370                      | 28,529                   | 0                  | 0                    | 0                    | 0           | 64,899               | 1st/15          |
| Valley View Trail and Trailhead                       | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 11               | 06 Bond Program | 270,925               | 264,759                     | 6,166                    | 0                  | 0                    | 0                    | 0           | 270,925              | 1st/15          |
| Walnut Hill Recreation Center - Interior Renovations  | Major Maintenance - Park Facilities        | Culture, Arts, Recreation and Education | 13               | 06 Bond Program | 1,669,516             | 1,590,593                   | 78,923                   | 0                  | 0                    | 0                    | 0           | 1,669,516            | 2nd/14          |
| West Dallas Gateway                                   | Major Park Facilities                      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,710,000             | 1,709,914                   | 86                       | 0                  | 0                    | 0                    | 0           | 1,710,000            | 3rd/14          |
| White Rock Hills Recreation Center - Land Acquisition | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09               | 06 Bond Program | 4,750,000             | 102,803                     | 4,647,197                | 0                  | 0                    | 0                    | 0           | 4,750,000            | 4th/15          |
| White Rock Lake East Lawther Trail Replacement        | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,772,684             | 1,622,494                   | 150,190                  | 0                  | 0                    | 0                    | 0           | 1,772,684            | 1st/16          |
| White Rock Lake Mockingbird Point Improvements        | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,292,641             | 1,247,070                   | 45,571                   | 0                  | 0                    | 0                    | 0           | 1,292,641            | 3rd/15          |
| White Rock Lake Mockingbird Point Improvements        | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | Citywide         | Donation        | 168,413               | 168,413                     | 0                        | 0                  | 0                    | 0                    | 0           | 168,413              | 3rd/15          |

## PARK AND RECREATION CAPITAL IMPROVEMENTS

| Project                                               | Service                                    | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|--------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| White Rock Lake Security Lights                       | Recreation Facilities and Site Development | Culture, Arts, Recreation and Education | 09, 10           | 06 Bond Program | 271,199               | 63,915                      | 207,284                  | 0                  | 0                    | 0                    | 0           | 271,199              | 3rd/16          |
| White Rock Lake Stone Tables                          | Major Maintenance                          | E-Gov                                   | 09, 10           | Donation        | 113,957               | 0                           | 113,957                  | 0                  | 0                    | 0                    | 0           | 113,957              | 3rd/15          |
| <b>Total Park and Recreation Capital Improvements</b> |                                            |                                         |                  |                 | <b>\$137,470,692</b>  | <b>\$93,983,605</b>         | <b>\$43,487,087</b>      | <b>\$5,399,460</b> | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>  | <b>\$142,870,152</b> |                 |

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

## MISSION

Street and Thoroughfare capital improvements seek to enhance the overall transportation system in the City of Dallas to provide safe and efficient movement of people, goods and services throughout the City. These projects include transportation systems management, participation with other agencies for improvements to intersections, thoroughfares and alternative modes of transportation, as well as street resurfacing, street petitions, street reconstruction, local collectors, sidewalks, thoroughfare improvements, alley petitions and reconstruction, and bridge repair and modification.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15

1. Completed Cedar Crest/MLK Bridge Gateway project.
2. Completed 15 intergovernmental partnership projects including Montfort from Peterson to Alpha, Bonnie View from Langdon to Wintergreen, Katy Trail Extension Phase IV from Skillman to White Rock Station, Katy Trail Extension Phase III from McCommas to Skillman, McKinney Avenue Trolley Olive Street Extension, Mockingbird Plaza, Miller Road Bridge from Garland East City Limits to Rowlett, Preston and Royal intersection improvements (CMAQ), Kessler Theater, La Prada from Millmar to Motley, Trail-Road Crossings Project, Sylvan Bridge from Irving to Gallagher, Urban Circulator, TIGER Streetcar from Union Station to Oak Cliff and the Grady Niblo Extension project.
3. Completed 6 sidewalk improvement projects including Harry Hines from Oak Lawn to the Wycliff DART Station, Oak Cliff Gardens area, TI Blvd from Campanella to DART Station, Skillman north and south of LBJ, as well as other sidewalk Improvements along arterials citywide.
4. Completed 6 street petitions projects including Avon St. - Westmount Ave to Cliffdale Ave., Marcell Ave - Dacki Ave to Hord Ave., Westmount Ave. - Davis St to Avon St., and Westmount Ave. - Avon St. to Fort Worth Ave., and Lauderdale Dr – 56<sup>th</sup> St. south to Dead-End, Watson Dr. – 56<sup>th</sup> south to Dead-End.
5. Completed construction of 2 Alley Reconstruction projects at alley East of N. Patton Ave – 6<sup>th</sup> St. to 7<sup>th</sup> St. and 1500-1510 block of McKee St.
6. Completed 2 Alley Petitions projects including Idaho Ave and Maryland Ave. from Holden Ave. to estimated 250' south to Dallas Power & Light property and Bluffman Dr., Castle Hills Dr. & Lovingood Dr. from Lovingood Dr. to Loud Dr.
7. Completed 6 street reconstruction projects including Boundbrook Ave. - Stillwater Ave. to Woodbrook Dr., Morris St. - Sylvan to Topeka, Phantom Hill Rd. - Bitter Creek Dr. to Cheyenne Rd., Henderson Ave. (S) - Winslow Ave. to Oleander St., Lake June Rd. - Pemberton Dr. to C F Hawn Frwy, and St. Augustine Rd. (S) - Old Seagoville Rd. to CF Hawn.
8. Completed 40 street resurfacing projects for a total of 50.13 lane miles.
9. Completed 6 Streetscape/Urban Design projects including Bexar Street Corridor- US 175 to Rochester, Bexar VI from Myrtle to Hatcher, Deep Ellum Streetscape Design, Elm from Good Latimer to Hall, OMNI Hotel & DCC DART Station SDI Project, and Spring Avenue Redevelopment Project.
10. Completed 3 target neighborhood projects including Dickerson St. - McCallum Blvd. to Frankford Rd., Polk St (S) - Ferndale Ave. to Clarendon Ave., and Polk St. (S) - Wilbur St. to Ferndale Ave.
11. Completed 5 thoroughfare projects including Bexar - Brigham to Myrtle, Burbank - Denton to Loop 354/ Harry Hines, Houston -Young to Elm, Routh St. - Ross to San Jacinto, and Sylvan -I-30 WB frontage road to Fort Worth Ave.
12. Completed 50 slope downs and 140 barrier-free ramps.
13. Complete 468 resident cost-share sidewalk replacement projects for sidewalk accessibility.
14. Completed 15 fast-fix sidewalk replacement projects.

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

## HIGHLIGHTED OBJECTIVES FOR FY 2015-16

1. Complete 64 alley reconstruction projects such as Amberwood Rd. (16101-16239) And Wickerwood Dr. (6401-6535), Fox Hill Ln. (5949-5977) and W. Red Bird (1007-1031), La Cosa Dr. (7705-7761) And El Padre Ln. (7706-7746), and Spring Creek Rd. (14906-15022) And Hillfawn Circle (7906-7916).
2. Complete 4 complete street projects including Davis Street from Beckley to Hampton, Greenville from Belmont to Bell and from Alta to Ross, Jefferson Blvd. from Crawford to Van Buren, and Main St. from Good Latimer to Exposition.
3. Complete 10 intergovernmental partnership projects including Safety Improvements along UPRR from Municipal to Scyene, CBD Wayfinding and Signage Phase III, SH 78 from Buckner (Loop 12) to IH 635, Walnut Hill from Malibu to Luna, Harry Hines Sidewalk and Pedestrian Bridge improvements from Manana to Royal, Mountain Creek Pkwy from south of Eagle Ford to Clark Rd., Keller Spring at Westgrove Roundabout, Marsalis Bridge over Five Mile Creek, Riverfront from UPRR to Parkhouse (Segment A), and Streetcar southern extension to Bishop Arts.
4. Complete 1 public/private development project at Red Bird Ln. and Polk Street.
5. Complete 4 street petitions projects including Lauderdale Dr - 56th St. south to Dead-End, Michigan Ave. from Saner Ave. to Hobson Ave., San Leon Ave. - Glencliff Dr. to Dead End, and Watson Dr. - 56th St. south to Dead-End.
6. Complete 23 street reconstruction projects at Berry Trail from Preston Rd. to Copperhill Dr., Bismark Dr. from E. Ledbetter to 51<sup>st</sup>, Carthage Ln. from Chandler Dr. to Buckingham Rd. (13300 block), Chandler Dr. from Carthage Ln. to Carthage Ln. 12900 to 13100, Dahman Circle from Church Rd. to end of pavement, Fern Ave. from Godfrey Ave. to C.F. Hawn Service Rd., Five Mile Dr. from Frio Dr. To Burnside Ave., Haas from Marjorie to 51<sup>st</sup>, Heatherdale from Dove Meadow to Abrams, Imperial St. from Bertrand Ave. To Lagow St., Lazy River Dr. from Wagon Wheels Trl. To E. Red Bird Ln., Montie St. from Scyene Rd. To Junction St., Red Fern Ln. From Coit Rd. To Blossomheath Ln., Rilla

Ave. from Dasch St. To Hillburn Dr., Rocky Ridge Rd. From E. Ledbetter Dr. to Woodacre Dr., Southview Ln. From Coit Rd. To Blossomheath Ln., Stratton Dr. from Calcutta Dr. To Penguin Dr., Tacoma from Ann Arbor to Marjorie, Trails End from Berry Trl. to Arapaho Rd., Frankford at Kelly, Hillcrest Rd. from Wester Way to McKamy, Lindsley from Beacon to Munger, and Munger Blvd. (N) from Rieger to Tremont.

7. Complete 52 street resurfacing projects for a total of 51.31 lane miles.
8. Complete 6 streetscape/urban design projects including Cedar Springs Median, Colorado Blvd. - Beckley Area Sidewalk Enhancement, Commerce from Akard to Ervay, Griffin from IH-30 to Main, N Beckley Ave. at W. Commerce St. Intersection, and Rosemont Safe Route to School.
9. Complete 1 target neighborhood project at Mican Dr. from Schofield Dr. to end of pavement
10. Complete 7 thoroughfares projects including Cadiz St. - Riverfront Blvd. to Union Pacific Railroad, Central Boulevard - Commerce to Live Oak, Cleveland Rd. - Bonnieview Rd. to West of BNSF RR, Community - Harry Hines to N.W. Hwy., Continental - Industrial to IH-35E, Live Oak - Olive to Central Blvd., Pearl-Commerce to Live Oak, Riverfront Blvd. from Parkhouse St. to Union Pacific, Telephone Road Phase II.
11. Complete 45 slope downs and 200 barrier-free ramps for sidewalk accessibility.
12. Complete 450 resident cost-share sidewalk replacement projects.

## SERVICE DESCRIPTIONS

**Alley Petitions** Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

**Alley Reconstruction** Engineering and construction of alleys that have exceeded their structural life expectancy.

**Alternate Mode Transportation Trails** All-weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

**Barrier Free Ramps** The general public requests barrier-free-ramp projects. Priority is given to walkways serving government offices and facilities, health care facilities (hospitals, clinics, retirement facilities, etc.), bus stops and transportation centers (DART), commercial districts (private businesses offering goods and services to the public), schools, followed by walkways serving residential areas.

**Bridge Repair and Modification** Provide for repair and modification of bridges due to structural deficiencies identified in the bi-annual Bridge Inspection and Appraisal Program (BRINSAP) performed by Texas Department of Transportation.

**Complete Streets** The new complete streets vision is to build streets that are safe and comfortable for everyone: young and old, motorists and bicyclists, walkers and wheelchair users, and bus and train riders alike.

**Economic and Business Development** Street, utility and other infrastructure improvements in furtherance of economic and business development in the Southern area of the City and other target project sites.

**Gateway (West Dallas Gateway)** Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan.

**Housing Infrastructure Improvements** Street, alley and drainage infrastructure improvements for low to moderate-income housing. Property owners may be assessed for a portion of the cost.

**Intelligent Transportation Systems** Projects include changeable turn-lane signs, adaptive signal timing, and roadside cameras. Changeable turn lane signs will display various turning movement messages throughout the day to help reduce traffic congestion. The adaptive signal timing system will measure traffic flow and automatically download optimized traffic signal timings for freeway ramps and arterials frequently affected by traffic diverting from freeways. Roadside cameras monitor traffic conditions at critical intersections from the City Hall Traffic Management Center and allow remote traffic signal timing changes to be made more efficiently.

**Intergovernmental Partnership Projects** Transportation projects where the City is leveraging funding from other federal, state and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

**Local Collector** Improvements to substandard or over-burdened local collector streets to bring them into compliance with current City standards including safety, lane width, and pavement thickness.

**Participation With Other Government Agencies - Alternate Modes** Improvements to alternate modes of transportation such as separate bike routes, signage, or parking facilities with matching funds from other agencies.

**Participation With Other Government Agencies - Intersections** Improvements for turning movements, addition of auxiliary turn lanes, and increasing storage capacity at designated intersections using matching funds from other agencies.

**Participation With Other Government Agencies - Thoroughfares** Provides for improvement of substandard or overburdened City thoroughfares to bring them into compliance with current City standards including safety, lane width and pavement thickness by using matching funds from other agencies.

**PID/TIF Development** Public Improvement Districts (PIDs) and Tax Increment Financing (TIF) districts are special districts used to finance planned economic development activities in specific target areas of the City. Capital improvement projects provide for the engineering and construction of street, drainage, landscaping and streetscaping improvements at the

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

beginning of the redevelopment process to encourage private investments in PIDs and TIFs.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Public/Private Partnerships** Provides cost participation for street infrastructure improvements related to Public/Private Development.

**School Flasher Upgrades** Replace existing flasher assemblies. This will eliminate hard-wired electrical connections and electricity costs by using stand-alone solar-powered assemblies. Control equipment will also be upgraded to allow flexible flasher activation schedules.

**Sidewalk Improvements** Sidewalk replacement cost sharing program between the City and the citizens. This program was created to assist property owners with the cost of replacing sidewalks. Under this program, the City pays 50% and the property owners pay 50% of the cost to replace the sidewalk.

**Sidewalk Petitions** Provides for a new sidewalk that is petitioned by citizens. Sidewalk petition projects are validated by meeting the following requirements:

- Signatures of 2/3<sup>rd</sup>s majority of the abutting property owners and ½ of the property frontage, or
- Signatures of ½ of the abutting property owners and 2/3<sup>rd</sup>s of the property frontage.

**Sidewalk Safety** Provides for new sidewalks in high pedestrian areas. These projects are requested by parents, teachers, school administrators and general public and are submitted to the Citizen Safety Advisory Committee for review. Adjacent property owners are assessed for a portion of the cost.

**Street Improvements** Funding for engineering and construction.

**Street Lighting** Projects include completion of the 1981 CBD Roadway Lighting Master Plan and installation of historic-style street lights in lieu of conventional street lights in 5 designated historic districts. In the Central Business District, approximately 600 shoe box-style 1,000-watt metal halide street lights will be installed.

**Street Modifications and Bottleneck Removal** Transportation projects that provide a mobility improvement at a location where the capacity is currently constrained.

**Street Petitions** Engineering and construction of street paving petition improvements requested by property owners through the Property Owners Cost Participation Program (POCPP). Petitions must represent a 2/3<sup>rd</sup>s majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for a portion of the cost.

**Street Reconstruction** Engineering and construction of street that have exceeded their structural life expectancy.

**Street Resurfacing** Street Resurfacing Design and construction for streets that need resurfacing. Resurfacing consists of removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.

**Streetscape/Urban Design** Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

**Target Neighborhood** Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

**Thoroughfares** Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.

**Traffic Devices - Illuminated Crosswalks** Installation of mid-block pedestrian crosswalks with illuminated pavement markers for increased pedestrian safety.

**Traffic Signal Control Equipment Upgrades** Replace traffic control equipment citywide (signal controllers and conflict monitors) that have exceeded their design life. As electronic equipment ages, the number of failures increases. Equipment reliability affects traffic safety and congestion.

**Traffic Signal Upgrades** Replacement of traffic signal hardware that is structurally deficient, prone to being damaged by vehicles, and/or requires operational improvement such as the addition of left turn signals or pedestrian signals. In the Central Business District, signal poles will be replaced by a streetscape-style hardware that have higher signal display mounting heights providing better visibility.

**Transportation Systems Management** Installation of new traffic signals and school flashers where warranted, replacement of structurally deficient traffic signal hardware and installation of Intelligent Transportation System devices to improve traffic flow.

**Trinity River Transportation Related Projects** Engineering studies, design, initial right-of-way acquisition and construction of transportation related improvements in the Trinity River Corridor.

**Warranted Signals, School Flashers and Whistle-Banned Railroad Crossings** Construction of traffic signals at approximately 12 un-signalized intersections per year that meet the criteria (warrants) for traffic signal installations. In addition, funds would be used for the installation of approximately 10 to 15 new school zones with flashers per year. This category also provides for the installation of supplemental safety measures required to implement a whistle ban.

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| <b>Source of Funds</b>               | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|--------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds        | 1,492,439                            | 1,437,690                                  | 54,749                                  | 0                             | 0                               | 0                               | 0                  | 1,492,439                           |
| 2003 General Obligation Bonds        | 39,820,150                           | 30,618,079                                 | 9,202,071                               | 0                             | 0                               | 0                               | 0                  | 39,820,150                          |
| 2006 General Obligation Bonds        | 165,722,933                          | 94,274,596                                 | 71,448,337                              | 15,919,950                    | 27,713,484                      | 1,357,225                       | 0                  | 210,713,593                         |
| 2012 General Obligation Bonds        | 137,036,348                          | 35,018,486                                 | 102,017,862                             | 50,921,023                    | 16,361,682                      | 36,920,669                      | 3,124,238          | 244,363,961                         |
| Capital Construction                 | 2,500,000                            | 0                                          | 2,500,000                               | 19,332,000                    | 0                               | 0                               | 0                  | 21,832,000                          |
| Capital Projects Reimbursement Funds | 27,454,060                           | 8,459,994                                  | 18,994,066                              | 0                             | 0                               | 0                               | 0                  | 27,454,060                          |
| Private Donations                    | 1,980,000                            | 1,980,000                                  | 0                                       | 0                             | 0                               | 0                               | 0                  | 1,980,000                           |
| Regional Toll Revenue                | 6,480,000                            | 6,443,617                                  | 36,383                                  | 0                             | 0                               | 0                               | 0                  | 6,480,000                           |
| Street Assessments Funds             | 0                                    | 0                                          | 0                                       | 1,000,000                     | 0                               | 0                               | 0                  | 1,000,000                           |
| <b>Total</b>                         | <b>\$382,485,930</b>                 | <b>\$178,232,461</b>                       | <b>\$204,253,469</b>                    | <b>\$87,172,973</b>           | <b>\$44,075,166</b>             | <b>\$38,277,894</b>             | <b>\$3,124,238</b> | <b>\$555,136,202</b>                |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| <u>Use of Funds</u>                                               | <u>Budget<br/>as of<br/>04-30-15</u> | <u>Spent or<br/>Committed<br/>04-30-15</u> | <u>Remaining<br/>as of<br/>04-30-15</u> | <u>FY 2015-16<br/>Adopted</u> | <u>FY 2016-17<br/>Estimated</u> | <u>FY 2017-18<br/>Estimated</u> | <u>Future Cost</u> | <u>Total<br/>Estimated<br/>Cost</u> |
|-------------------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Alley Petitions                                                   | 1,918,312                            | 237,056                                    | 1,681,256                               | 0                             | 0                               | 0                               | 0                  | 1,918,312                           |
| Alley Reconstruction                                              | 20,745,652                           | 2,776,339                                  | 17,969,313                              | 251,005                       | 0                               | 0                               | 0                  | 20,996,657                          |
| Barrier Free Ramps                                                | 0                                    | 0                                          | 0                                       | 869,150                       | 1,600,000                       | 400,000                         | 0                  | 2,869,150                           |
| Bridge Repair and Modification                                    | 14,403,212                           | 13,083,287                                 | 1,319,925                               | 2,051,949                     | 5,601,386                       | 0                               | 0                  | 22,056,547                          |
| Complete Street                                                   | 5,279,845                            | 1,720,455                                  | 3,559,390                               | 4,284,989                     | 1,739,780                       | 0                               | 820,400            | 12,125,014                          |
| Gateway                                                           | 720,322                              | 577,393                                    | 142,929                                 | 0                             | 0                               | 33,579,678                      | 0                  | 34,300,000                          |
| Hike and Bike Trails                                              | 2,447,604                            | 2,322,527                                  | 125,077                                 | 0                             | 0                               | 0                               | 0                  | 2,447,604                           |
| Intelligent Transportation Systems                                | 30,000                               | 0                                          | 30,000                                  | 0                             | 0                               | 0                               | 0                  | 30,000                              |
| Intergovernmental Partnership Projects                            | 92,335,497                           | 59,391,123                                 | 32,944,374                              | 1,714,300                     | 11,646,836                      | 0                               | 0                  | 105,696,633                         |
| Participation With Other Government Agencies -<br>Alternate Modes | 2,480,080                            | 0                                          | 2,480,080                               | 0                             | 0                               | 0                               | 0                  | 2,480,080                           |
| Participation With Other Government Agencies -<br>Intersections   | 111,090                              | 111,090                                    | 0                                       | 0                             | 0                               | 0                               | 0                  | 111,090                             |
| Participation With Other Government Agencies -<br>Thoroughfares   | 1,428,736                            | 335,972                                    | 1,092,764                               | 0                             | 0                               | 0                               | 0                  | 1,428,736                           |
| Professional Services and Debt Issuance                           | 577,594                              | 0                                          | 577,594                                 | 29,943                        | 9,528,174                       | 743,163                         | 316,038            | 11,194,913                          |
| Public Art                                                        | 1,303,337                            | 607,217                                    | 696,120                                 | 0                             | 0                               | 0                               | 0                  | 1,303,337                           |
| Public Private Partnership                                        | 2,440,575                            | 473,427                                    | 1,967,148                               | 0                             | 0                               | 0                               | 0                  | 2,440,575                           |
| Sidewalk Improvements                                             | 1,171,716                            | 164,656                                    | 1,007,059                               | 325,000                       | 0                               | 0                               | 0                  | 1,496,716                           |
| Street Improvements                                               | 6,874,544                            | 129,252                                    | 6,745,292                               | 19,332,000                    | 3,275,392                       | 357,225                         | 0                  | 29,839,161                          |
| Street Lighting                                                   | 0                                    | 0                                          | 0                                       | 675,000                       | 0                               | 0                               | 0                  | 675,000                             |
| Street Petitions                                                  | 8,737,126                            | 3,358,055                                  | 5,379,071                               | 1,248,990                     | 707,795                         | 0                               | 0                  | 10,693,911                          |
| Street Reconstruction                                             | 9,041,138                            | 6,799,756                                  | 2,241,382                               | 0                             | 0                               | 0                               | 0                  | 9,041,138                           |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| <b>Use of Funds</b>                                  | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Street Reconstruction - Local Streets                | 22,588,580                           | 2,716,160                                  | 19,872,419                              | 3,912,308                     | 924,420                         | 0                               | 0                  | 27,425,308                          |
| Street Reconstruction - Thoroughfares                | 6,440,348                            | 1,212,673                                  | 5,227,675                               | 6,444,365                     | 500,000                         | 0                               | 0                  | 13,384,712                          |
| Street Resurfacing                                   | 21,863,291                           | 7,822,623                                  | 14,040,668                              | 19,568,033                    | 7,257,080                       | 0                               | 0                  | 48,688,404                          |
| Streetscape/Urban Design                             | 32,626,762                           | 18,379,506                                 | 14,247,256                              | 0                             | 0                               | 0                               | 0                  | 32,626,762                          |
| Target Neighborhood                                  | 13,887,788                           | 7,432,431                                  | 6,455,357                               | 2,557,694                     | 0                               | 0                               | 0                  | 16,445,483                          |
| Technology                                           | 50,000                               | 0                                          | 50,000                                  | 0                             | 0                               | 0                               | 0                  | 50,000                              |
| Thoroughfares                                        | 94,490,591                           | 38,083,433                                 | 56,407,158                              | 11,766,092                    | 989,870                         | 0                               | 1,987,800          | 109,234,354                         |
| Traffic Intersection Capacity and Safety Improvement | 381,781                              | 49,920                                     | 331,861                                 | 0                             | 0                               | 0                               | 0                  | 381,781                             |
| Traffic Signal Control Equipment Upgrades            | 1,155,513                            | 1,050,318                                  | 105,194                                 | 0                             | 0                               | 0                               | 0                  | 1,155,513                           |
| Traffic Signal Upgrades                              | 3,228,853                            | 1,203,201                                  | 2,025,653                               | 67,947                        | 0                               | 0                               | 0                  | 3,296,800                           |
| Trails                                               | 7,773,726                            | 4,943,270                                  | 2,830,456                               | 9,896,351                     | 304,433                         | 3,197,827                       | 0                  | 21,172,337                          |
| Transportation Systems Management                    | 100,000                              | 0                                          | 100,000                                 | 0                             | 0                               | 0                               | 0                  | 100,000                             |
| Warranted Signals and School Flashers                | 5,852,316                            | 3,251,320                                  | 2,600,996                               | 2,177,857                     | 0                               | 0                               | 0                  | 8,030,173                           |
| <b>Total</b>                                         | <b>\$382,485,930</b>                 | <b>\$178,232,461</b>                       | <b>\$204,253,469</b>                    | <b>\$87,172,973</b>           | <b>\$44,075,166</b>             | <b>\$38,277,894</b>             | <b>\$3,124,238</b> | <b>\$555,136,202</b>                |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                     | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| 2012 Public Art Administration - Streets and Transportation | Public Art                            | Culture, Arts, Recreation and Education | Citywide         | 12 Bond Program | 270,100               | 0                           | 270,100                  | 0                  | 0                    | 0                    | 0           | 270,100              | Various         |
| 2012 Public Art Administration - Streets and Transportation | Public Art                            | Culture, Arts, Recreation and Education | Citywide         | 12 Bond Program | 67,525                | 0                           | 67,525                   | 0                  | 0                    | 0                    | 0           | 67,525               | Various         |
| Aberdeen Ave from Preston Rd to Tulane St                   | Street Reconstruction - Local Streets | Economic Vibrancy                       | 13               | 06 Bond Program | 2,147                 | 2,078                       | 69                       | 0                  | 0                    | 0                    | 0           | 2,147                | 3rd/16          |
| Aberdeen Ave from Preston Rd to Tulane St                   | Street Reconstruction - Local Streets | Economic Vibrancy                       | 13               | 12 Bond Program | 908,636               | 80,965                      | 827,671                  | 0                  | 0                    | 0                    | 0           | 908,636              | 3rd/16          |
| Abrams Rd from Mockingbird Ln to Lange Cir                  | Street Resurfacing                    | Economic Vibrancy                       | 09, 14           | 12 Bond Program | 0                     | 0                           | 0                        | 524,600            | 0                    | 0                    | 0           | 524,600              | 4th/17          |
| Abrams Rd from Mockingbird Ln to Lange Cir                  | Street Resurfacing                    | Economic Vibrancy                       | 14               | 12 Bond Program | 21,349                | 0                           | 21,349                   | 0                  | 0                    | 0                    | 0           | 21,349               | 1st/15          |
| Adams (N) from Davis to 9th                                 | Target Neighborhood                   | Clean, Healthy Environment              | 01               | 06 Bond Program | 50                    | 0                           | 50                       | 0                  | 0                    | 0                    | 0           | 50                   | 1st/16          |
| Adams (N) from Davis to 9th                                 | Target Neighborhood                   | Clean, Healthy Environment              | 01               | 12 Bond Program | 841,727               | 103,636                     | 738,091                  | 0                  | 0                    | 0                    | 0           | 841,727              | 1st/16          |
| Aldwick Dr (8805-9031) And Fenchurch Rd (8904-9020)         | Alley Reconstruction                  | Economic Vibrancy                       | 10               | 12 Bond Program | 217,600               | 26,938                      | 190,662                  | 0                  | 0                    | 0                    | 0           | 217,600              | 1st/16          |
| Aledo Dr from Crest Ridge Dr to Tisinger Ave                | Street Resurfacing                    | Economic Vibrancy                       | 09               | 12 Bond Program | 721,700               | 0                           | 721,700                  | 0                  | 0                    | 0                    | 0           | 721,700              | 4th/15          |
| Allencrest Ln (4608-4732) And Forest Ln (4609-4719)         | Alley Reconstruction                  | Economic Vibrancy                       | 13               | 12 Bond Program | 209,400               | 31,050                      | 178,350                  | 0                  | 0                    | 0                    | 0           | 209,400              | 4th/15          |
| Allencrest Ln (4807-4931) And Nashwood Ln (4808-4918)       | Alley Reconstruction                  | Economic Vibrancy                       | 13               | 12 Bond Program | 274,000               | 37,581                      | 236,419                  | 0                  | 0                    | 0                    | 0           | 274,000              | 4th/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                  | Service                                | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|----------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Alpha Rd. - Dallas Pkwy. to Preston Rd. - Phase 1        | Thoroughfares                          | Economic Vibrancy          | 11               | 06 Bond Program | 0                     | 0                           | 0                        | 0                  | 989,870              | 0                    | 0           | 989,870              | 4th/17          |
| Alpha Rd. - Dallas Pkwy. to Preston Rd. - Phase 1        | Thoroughfares                          | Economic Vibrancy          | 11               | 98 Bond Program | 255,880               | 255,880                     | 0                        | 0                  | 0                    | 0                    | 0           | 255,880              | 4th/17          |
| Alpha Rd. - Noel Rd. to Preston                          | Intergovernmental Partnership Projects | Economic Vibrancy          | 11               | 06 Bond Program | 5,359                 | 5,359                       | 0                        | 0                  | 4,457,332            | 0                    | 0           | 4,462,691            | 4th/17          |
| Alto Caro Dr (7305-7447) And Clearhaven Dr (7306-7446)   | Alley Reconstruction                   | Economic Vibrancy          | 12               | 12 Bond Program | 260,200               | 33,859                      | 226,341                  | 0                  | 0                    | 0                    | 0           | 260,200              | 4th/15          |
| Ambassador Row from Regal Row to Dividend Drive          | Street Resurfacing                     | Economic Vibrancy          | 06               | 12 Bond Program | 0                     | 0                           | 0                        | 714,600            | 0                    | 0                    | 0           | 714,600              | 4th/17          |
| Amberwood Rd (16101-16239) And Wickerwood Dr (6401-6535) | Alley Reconstruction                   | Economic Vibrancy          | 12               | 12 Bond Program | 347,000               | 49,535                      | 297,465                  | 0                  | 0                    | 0                    | 0           | 347,000              | 3rd/15          |
| Ann Arbor Ave from Malden Ln to Strobel Ave              | Street Resurfacing                     | Economic Vibrancy          | 04               | 12 Bond Program | 234,800               | 0                           | 234,800                  | 0                  | 0                    | 0                    | 0           | 234,800              | 1st/16          |
| Arapaho Rd (7630-7630) And El Padre (7707-7707)          | Alley Reconstruction                   | Economic Vibrancy          | 11               | 06 Bond Program | 176,056               | 2,409                       | 173,647                  | 0                  | 0                    | 0                    | 0           | 176,056              | 2nd/15          |
| Arapaho Rd (7630-7630) And El Padre (7707-7707)          | Alley Reconstruction                   | Economic Vibrancy          | 11               | 12 Bond Program | 28,320                | 21,032                      | 7,288                    | 0                  | 0                    | 0                    | 0           | 28,320               | 2nd/15          |
| Arboreal Dr from 300' north of NW Highway to Walling Ln  | Street Resurfacing                     | Economic Vibrancy          | 09               | 12 Bond Program | 461,900               | 0                           | 461,900                  | 0                  | 0                    | 0                    | 0           | 461,900              | 4th/15          |
| Arizona from Saner to Kiest                              | Target Neighborhood                    | Clean, Healthy Environment | 04               | 06 Bond Program | 12,270                | 12,270                      | 0                        | 0                  | 0                    | 0                    | 0           | 12,270               | 3rd/16          |
| Arizona from Saner to Kiest                              | Target Neighborhood                    | Clean, Healthy Environment | 04               | 12 Bond Program | 257,325               | 177,266                     | 80,059                   | 1,456,974          | 0                    | 0                    | 0           | 1,714,300            | 3rd/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                              | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Autumn Woods Trl from W. Red Bird Ln to Highcrest Dr | Street Resurfacing                     | Economic Vibrancy | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 352,200              | 0                    | 0           | 352,200              | 4th/17          |
| Avondale from Throckmorton to Oak Lawn               | Street Resurfacing                     | Economic Vibrancy | 14               | 12 Bond Program | 103,602               | 103,572                     | 31                       | 0                  | 0                    | 0                    | 0           | 103,602              | 4th/17          |
| Azalea Ln (6121-6339) And Royalton Dr (6142-6342)    | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 253,900               | 36,812                      | 217,088                  | 0                  | 0                    | 0                    | 0           | 253,900              | 4th/16          |
| Azalea Ln (7107-7239) And Currin Dr (7106-7238)      | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 258,700               | 32,262                      | 226,438                  | 0                  | 0                    | 0                    | 0           | 258,700              | 1st/16          |
| Bachman Lake Trail                                   | Trails                                 | Economic Vibrancy | 02,06,13         | 12 Bond Program | 240,000               | 0                           | 240,000                  | 1,360,000          | 0                    | 0                    | 0           | 1,600,000            | 4th/15          |
| Bachman Lake Trail                                   | Trails                                 | Economic Vibrancy | 02,06,13         | 06 Bond Program | 1,000                 | 758                         | 242                      | 0                  | 0                    | 0                    | 0           | 1,000                | 4th/15          |
| Barnett Ave from Irwindell Blvd to Brooklyndell Ave  | Street Resurfacing                     | Economic Vibrancy | 01               | 12 Bond Program | 77,600                | 0                           | 77,600                   | 0                  | 0                    | 0                    | 0           | 77,600               | 4th/16          |
| Barrier Free Ramps and Sidewalks                     | Barrier Free Ramps                     | Economic Vibrancy | Citywide         | 06 Bond Program | 0                     | 0                           | 0                        | 869,150            | 1,600,000            | 400,000              | 0           | 2,869,150            | Various         |
| Baxtershire Dr (7110-7250) And Eudora Dr (7109-7239) | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 273,806               | 41,416                      | 232,390                  | 0                  | 0                    | 0                    | 0           | 273,806              | 1st/16          |
| Beall Street from Dolphin to Gifford Street          | Street Reconstruction - Local Streets  | Economic Vibrancy | 07               | 12 Bond Program | 54,765                | 0                           | 54,765                   | 310,335            | 0                    | 0                    | 0           | 365,100              | 4th/15          |
| Beauty Ln (10804-11030) And Royal Ln (3461-3461)     | Alley Reconstruction                   | Economic Vibrancy | 13               | 12 Bond Program | 326,336               | 38,445                      | 287,892                  | 0                  | 0                    | 0                    | 0           | 326,336              | 3rd/16          |
| Beckley Ave. at Colorado and West Commerce           | Intergovernmental Partnership Projects | Economic Vibrancy | 01,03,06         | 03 Bond Program | 93,784                | 93,784                      | 0                        | 0                  | 0                    | 0                    | 0           | 93,784               | 4th/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                               | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Beckley Ave. at Colorado and W. Commerce                              | Street Improvements                   | Economic Vibrancy                       | 01, 03, 06       | 06 Bond Program | 1,428,000             | 0                           | 1,428,000                | 0                  | 0                    | 0                    | 0           | 1,428,000            | 2nd/17          |
| Beckley Ave. at Colorado and W. Commerce                              | Street Improvements                   | Economic Vibrancy                       | 01, 03, 06       | 12 Bond Program | 1,428,000             | 0                           | 1,428,000                | 0                  | 0                    | 0                    | 0           | 1,428,000            | 2nd/17          |
| Belgrade Ave from Lawnview Ave to Bisbee Dr                           | Street Resurfacing                    | Economic Vibrancy                       | 07               | 12 Bond Program | 257,000               | 0                           | 257,000                  | 0                  | 0                    | 0                    | 0           | 257,000              | 1st/16          |
| Belknap Ave from Illinois Ave to Sutter St                            | Street Resurfacing                    | Economic Vibrancy                       | 04               | 12 Bond Program | 249,200               | 0                           | 249,200                  | 0                  | 0                    | 0                    | 0           | 249,200              | 4th/15          |
| Bellevue - Akard to Ervay                                             | Thoroughfares                         | Economic Vibrancy                       | 02               | 06 Bond Program | 1,000,000             | 417,816                     | 582,184                  | 0                  | 0                    | 0                    | 0           | 1,000,000            | 3rd/15          |
| Berry Trail from Preston Rd to Copperhill Dr                          | Street Reconstruction - Local Streets | Economic Vibrancy                       | 11               | 06 Bond Program | 5,661                 | 5,416                       | 245                      | 0                  | 0                    | 0                    | 0           | 5,661                | 1st/16          |
| Berry Trail from Preston Rd to Copperhill Dr                          | Street Reconstruction - Local Streets | Economic Vibrancy                       | 11               | 12 Bond Program | 752,800               | 88,089                      | 664,711                  | 0                  | 0                    | 0                    | 0           | 752,800              | 1st/16          |
| Bexar St. - Brigham to Myrtle                                         | Thoroughfares                         | Economic Vibrancy                       | 07               | 06 Bond Program | 1,695,654             | 880,347                     | 815,307                  | 0                  | 0                    | 0                    | 0           | 1,695,654            | 3rd/15          |
| Bexar St. - Brigham to Myrtle                                         | Thoroughfares                         | Economic Vibrancy                       | 07               | 98 Bond Program | 17,872                | 17,872                      | 0                        | 0                  | 0                    | 0                    | 0           | 17,872               | 3rd/15          |
| Bexar St. Corridor- US 175 to Rochester                               | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 07               | 03 Bond Program | 4,035,806             | 3,788,929                   | 246,877                  | 0                  | 0                    | 0                    | 0           | 4,035,806            | 4th/14          |
| Bexar St. Corridor- US 175 to Rochester                               | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 07               | 03 Bond Program | 3,356                 | 3,356                       | 0                        | 0                  | 0                    | 0                    | 0           | 3,356                | 4th/14          |
| Bishop Avenue and Haines Avenue from Neches Street to Wickford Street | Alley Petitions                       | Economic Vibrancy                       | 01               | 06 Bond Program | 4,172                 | 4,003                       | 169                      | 0                  | 0                    | 0                    | 0           | 4,172                | 1st/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                       | Service                               | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Bishop Avenue and Haines Avenue from Neches Street to Wickford Street         | Alley Petitions                       | Economic Vibrancy | 01               | 12 Bond Program | 170,350               | 22,027                      | 148,323                  | 0                  | 0                    | 0                    | 0           | 170,350              | 1st/16          |
| Bishop from Jefferson to 8th                                                  | Complete Street                       | Economic Vibrancy | 01               | 06 Bond Program | 489,335               | 2,484                       | 486,851                  | 0                  | 0                    | 0                    | 0           | 489,335              | 3rd/16          |
| Bishop from Jefferson to 8th                                                  | Complete Street                       | Economic Vibrancy | 01               | 12 Bond Program | 80,411                | 0                           | 80,411                   | 2,980,889          | 0                    | 0                    | 0           | 3,061,300            | 3rd/16          |
| Bismark Dr from E. Ledbetter to 51st                                          | Street Reconstruction - Local Streets | Economic Vibrancy | 04               | 06 Bond Program | 2,912                 | 2,654                       | 258                      | 0                  | 0                    | 0                    | 0           | 2,912                | 3rd/16          |
| Bismark Dr from E. Ledbetter to 51st                                          | Street Reconstruction - Local Streets | Economic Vibrancy | 04               | 12 Bond Program | 900,600               | 62,192                      | 838,408                  | 0                  | 0                    | 0                    | 0           | 900,600              | 3rd/16          |
| Blue Mesa Dr (6834-6922) And Hillcrest Rd (17702-17726)                       | Alley Reconstruction                  | Economic Vibrancy | 12               | 12 Bond Program | 184,633               | 29,678                      | 154,955                  | 0                  | 0                    | 0                    | 0           | 184,633              | 1st/16          |
| Bluffman Drive, Castle Hills Drive & Lovingood Dr. - Lovingood Dr. - Loud Dr. | Alley Petitions                       | Economic Vibrancy | 08               | 12 Bond Program | 225,113               | 23,409                      | 201,704                  | 0                  | 0                    | 0                    | 0           | 225,113              | 4th/16          |
| Blyth Dr from Freeport Dr to Shiloh Rd                                        | Street Resurfacing                    | Economic Vibrancy | 07               | 12 Bond Program | 310,100               | 0                           | 310,100                  | 0                  | 0                    | 0                    | 0           | 310,100              | 4th/15          |
| Boca Bay Dr (4109-4263) And Shady Bend Dr (4110-4264)                         | Alley Reconstruction                  | Economic Vibrancy | 13               | 12 Bond Program | 376,600               | 48,463                      | 328,137                  | 0                  | 0                    | 0                    | 0           | 376,600              | 4th/15          |
| Bonnie View - Langdon to Hutchins C.L.                                        | Thoroughfares                         | Economic Vibrancy | 08               | 12 Bond Program | 6,290,005             | 0                           | 6,290,005                | 0                  | 0                    | 0                    | 0           | 6,290,005            | Various         |
| Bonnie View - Langdon to Hutchins C.L.                                        | Thoroughfares                         | Economic Vibrancy | 08               | 06 Bond Program | 8,211,089             | 1,476,524                   | 6,734,565                | 0                  | 0                    | 0                    | 0           | 8,211,089            | Various         |
| Bonnie View from Overton to Springview                                        | Street Reconstruction - Local Streets | Economic Vibrancy | 04               | 06 Bond Program | 2,074                 | 2,074                       | 0                        | 0                  | 0                    | 0                    | 0           | 2,074                | 3rd/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                               | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Bonnie View from Overton to Springview                | Street Reconstruction - Local Streets  | Economic Vibrancy | 04               | 12 Bond Program | 523,300               | 36,563                      | 486,737                  | 0                  | 0                    | 0                    | 0           | 523,300              | 3rd/16          |
| Bonnie View from Springview to Fordham                | Street Resurfacing                     | Economic Vibrancy | 04               | 12 Bond Program | 0                     | 0                           | 0                        | 316,400            | 0                    | 0                    | 0           | 316,400              | 4th/16          |
| Bonnie View Rd. - Langdon to Wintergreen              | Intergovernmental Partnership Projects | Economic Vibrancy | 08               | 06 Bond Program | 6,037,582             | 6,023,167                   | 14,415                   | 0                  | 0                    | 0                    | 0           | 6,037,582            | 4th/15          |
| Bowen St from McKinney Ave to Turtle Creek            | Street Resurfacing                     | Economic Vibrancy | 14               | 12 Bond Program | 303,503               | 0                           | 303,503                  | 0                  | 0                    | 0                    | 0           | 303,503              | 4th/17          |
| Bowling Brook Dr from Humoresque Dr To Lazy River Dr  | Street Resurfacing                     | Economic Vibrancy | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 121,800              | 0                    | 0           | 121,800              | 4th/17          |
| Bridge Repair and Modification                        | Bridge Repair and Modification         | Economic Vibrancy | Citywide         | 06 Bond Program | 0                     | 0                           | 0                        | 2,051,949          | 5,601,386            | 0                    | 0           | 7,653,335            | Various         |
| Brierfield Dr From Brierfield Cir To W Camp Wisdom Rd | Street Reconstruction - Local Streets  | Economic Vibrancy | 03               | 06 Bond Program | 1,326                 | 1,326                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,326                | 2nd/16          |
| Brierfield Dr From Brierfield Cir To W Camp Wisdom Rd | Street Reconstruction - Local Streets  | Economic Vibrancy | 03               | 12 Bond Program | 593,521               | 105,961                     | 487,560                  | 0                  | 0                    | 0                    | 0           | 593,521              | 2nd/16          |
| Briscoe Blvd (S) from W. 10th to W. 12th              | Street Resurfacing                     | Economic Vibrancy | 01               | 12 Bond Program | 184,000               | 0                           | 184,000                  | 0                  | 0                    | 0                    | 0           | 184,000              | 4th/15          |
| Brookview Dr (4400-4538) And Gloster Rd (4407-4533)   | Alley Reconstruction                   | Economic Vibrancy | 13               | 12 Bond Program | 295,500               | 34,798                      | 260,702                  | 0                  | 0                    | 0                    | 0           | 295,500              | 1st/16          |
| Bruton Rd from McKim to N Prairie Creek               | Street Resurfacing                     | Economic Vibrancy | 05               | 06 Bond Program | 347,935               | 0                           | 347,935                  | 0                  | 0                    | 0                    | 0           | 347,935              | 4th/17          |
| Bruton Rd from McKim to N Prairie Creek               | Street Resurfacing                     | Economic Vibrancy | 05               | 12 Bond Program | 7,341                 | 0                           | 7,341                    | 0                  | 0                    | 0                    | 0           | 7,341                | 4th/17          |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                | Service                               | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Burbank St. - Denton to Loop 354/Harry Hines           | Thoroughfares                         | Economic Vibrancy | 02               | 03 Bond Program | 2,690,584             | 2,690,523                   | 61                       | 0                  | 0                    | 0                    | 0           | 2,690,584            | 4th/14          |
| Burbank St. - Denton to Loop 354/Harry Hines           | Thoroughfares                         | Economic Vibrancy | 02               | Reimb           | 900,000               | 892,532                     | 7,468                    | 0                  | 0                    | 0                    | 0           | 900,000              | 4th/14          |
| Buxhill Dr (9405-9735) And Lanshire Dr (9408-9636)     | Alley Reconstruction                  | Economic Vibrancy | 10               | 12 Bond Program | 310,400               | 36,241                      | 274,159                  | 0                  | 0                    | 0                    | 0           | 310,400              | 1st/16          |
| Buxhill Dr (9406-9734) And Shady Dale Ln (9607-9735)   | Alley Reconstruction                  | Economic Vibrancy | 10               | 12 Bond Program | 244,500               | 27,290                      | 217,210                  | 0                  | 0                    | 0                    | 0           | 244,500              | 1st/16          |
| Cadiz St. - Riverfront Blvd. to Union Pacific Railroad | Thoroughfares                         | Economic Vibrancy | 02               | 06 Bond Program | 4,919,911             | 4,453,280                   | 466,630                  | 0                  | 0                    | 0                    | 0           | 4,919,911            | 4th/15          |
| Camille Ave from Davenport to Cansler                  | Street Resurfacing                    | Economic Vibrancy | 12               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 175,500              | 0                    | 0           | 175,500              | 4th/17          |
| Camp Wisdom Rd (W) from Woodwick Dr to Polk St         | Street Resurfacing                    | Economic Vibrancy | 03,08            | 12 Bond Program | 206,900               | 0                           | 206,900                  | 0                  | 0                    | 0                    | 0           | 206,900              | 1st/15          |
| Campanella Dr from Rialto Dr To TI Blvd                | Street Resurfacing                    | Economic Vibrancy | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 245,800              | 0                    | 0           | 245,800              | 4th/17          |
| Canada Dr from Tamerisk St to Westmoreland Rd          | Street Reconstruction - Thoroughfares | Economic Vibrancy | 06               | 06 Bond Program | 257,302               | 1,468                       | 255,834                  | 0                  | 0                    | 0                    | 0           | 257,302              | 2nd/17          |
| Canada Dr from Tamerisk St to Westmoreland Rd          | Street Reconstruction - Thoroughfares | Economic Vibrancy | 06               | 12 Bond Program | 270,000               | 0                           | 270,000                  | 3,880,000          | 0                    | 0                    | 0           | 4,150,000            | 2nd/17          |
| Canada Dr from Tamerisk St to Westmoreland Rd          | Street Reconstruction - Thoroughfares | Economic Vibrancy | 06               | 12 Bond Program | 283,470               | 0                           | 283,470                  | 0                  | 0                    | 0                    | 0           | 283,470              | 4th/17          |
| Canty St (W) from Beckley Ave to Madison Ave           | Street Resurfacing                    | Economic Vibrancy | 01               | 06 Bond Program | 1,217                 | 1,217                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,217                | 1st/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                        | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Canty St (W) from Beckley Ave to Madison Ave                   | Street Resurfacing                     | Economic Vibrancy | 01               | 12 Bond Program | 187,259               | 187,259                     | 0                        | 0                  | 0                    | 0                    | 0           | 187,259              | 1st/15          |
| Capital Projects Data Management                               | Technology                             | E-Gov             | Citywide         | 98 Bond Program | 50,000                | 0                           | 50,000                   | 0                  | 0                    | 0                    | 0           | 50,000               | Various         |
| Capps Dr & Rexford Dr from Lemmon Ave parallel to Glencrest Ln | Alley Petitions                        | Economic Vibrancy | 13               | 12 Bond Program | 146,000               | 16,700                      | 129,300                  | 0                  | 0                    | 0                    | 0           | 146,000              | 3rd/16          |
| Caravan Trl from Singing Hills Dr to Lazy River Dr             | Street Resurfacing                     | Economic Vibrancy | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 263,400            | 0                    | 0                    | 0           | 263,400              | 4th/16          |
| Carlisle St from Sneed St to N. Hall St                        | Street Resurfacing                     | Economic Vibrancy | 14               | 12 Bond Program | 217,600               | 0                           | 217,600                  | 0                  | 0                    | 0                    | 0           | 217,600              | 1st/17          |
| Carthage Ln from Chandler Dr to Buckingham Rd (13300 block)    | Street Reconstruction - Local Streets  | Economic Vibrancy | 10               | 06 Bond Program | 134,151               | 5,305                       | 128,846                  | 0                  | 0                    | 0                    | 0           | 134,151              | 4th/17          |
| Carthage Ln from Chandler Dr to Buckingham Rd (13300 block)    | Street Reconstruction - Local Streets  | Economic Vibrancy | 10               | 12 Bond Program | 321,611               | 51,651                      | 269,960                  | 0                  | 0                    | 0                    | 0           | 321,611              | 4th/17          |
| Caruth Blvd (7403-7543) And Colgate Ave (7402-7542)            | Alley Reconstruction                   | Economic Vibrancy | 13               | 12 Bond Program | 241,000               | 34,423                      | 206,577                  | 0                  | 0                    | 0                    | 0           | 241,000              | 1st/16          |
| Catamore Ln (3117-3185) And Flowerdale Ln (3112-3162)          | Alley Reconstruction                   | Economic Vibrancy | 13               | 12 Bond Program | 195,801               | 29,598                      | 166,203                  | 0                  | 0                    | 0                    | 0           | 195,801              | 3rd/16          |
| Caulfield Dr (6701-6805) And Spanky Branch Ct (6904-7000)      | Alley Reconstruction                   | Economic Vibrancy | 12               | 12 Bond Program | 203,500               | 28,783                      | 174,717                  | 0                  | 0                    | 0                    | 0           | 203,500              | 3rd/15          |
| CBD Fair Link- Hall St. to IH 30                               | Intergovernmental Partnership Projects | Economic Vibrancy | 02               | 98 Bond Program | 38,029                | 38,029                      | 0                        | 0                  | 0                    | 0                    | 0           | 38,029               | 2nd/17          |
| CBD Fair Link- Hall St. to IH 30                               | Intergovernmental Partnership Projects | Economic Vibrancy | 02               | 06 Bond Program | 3,771,850             | 1,420,503                   | 2,351,347                | 0                  | 0                    | 0                    | 0           | 3,771,850            | 2nd/17          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                    | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| CBD Fair Link- Hall St. to IH 30                           | Intergovernmental Partnership Projects | Economic Vibrancy | 02               | 12 Bond Program | 2,013,134             | 0                           | 2,013,134                | 0                  | 0                    | 0                    | 0           | 2,013,134            | 2nd/17          |
| CBD Wayfinding & Signage Program Phase III                 | Transportation Systems Management      | Economic Vibrancy | Citywide         | Reimb           | 100,000               | 0                           | 100,000                  | 0                  | 0                    | 0                    | 0           | 100,000              | Various         |
| Cedar Bend Dr (12317-12417)                                | Alley Reconstruction                   | Economic Vibrancy | 13               | 12 Bond Program | 191,920               | 37,965                      | 153,955                  | 0                  | 0                    | 0                    | 0           | 191,920              | 3rd/16          |
| Cedar Springs Ave from Douglas to Oak Lawn                 | Complete Street                        | Economic Vibrancy | 02,14            | 06 Bond Program | 24,900                | 24,900                      | 0                        | 0                  | 0                    | 0                    | 0           | 24,900               | 4th/16          |
| Cedar Springs Ave from Douglas to Oak Lawn                 | Complete Street                        | Economic Vibrancy | 02,14            | 12 Bond Program | 0                     | 0                           | 0                        | 1,304,100          | 0                    | 0                    | 0           | 1,304,100            | 4th/16          |
| Cedarbrush Dr (3809-3951) And Goodfellow Dr (3810-3948)    | Alley Reconstruction                   | Economic Vibrancy | 13               | 12 Bond Program | 304,750               | 40,818                      | 263,933                  | 0                  | 0                    | 0                    | 0           | 304,750              | 3rd/16          |
| Central Signal Computer/ Software Upgrade                  | Traffic Signal Upgrades                | Economic Vibrancy | 02,14            | 03 Bond Program | 1,792,400             | 1,203,074                   | 589,326                  | 0                  | 0                    | 0                    | 0           | 1,792,400            | Various         |
| Central Signal Computer/ Software Upgrade                  | Traffic Signal Upgrades                | Economic Vibrancy | 02,14            | 06 Bond Program | 1,075,583             | 0                           | 1,075,583                | 0                  | 0                    | 0                    | 0           | 1,075,583            | Various         |
| Chalk Hill Rd. - IH 30 EB Frontage Rd. to Singleton        | Thoroughfares                          | Economic Vibrancy | 06               | 06 Bond Program | 2,854,888             | 890,974                     | 1,963,914                | 0                  | 0                    | 0                    | 0           | 2,854,888            | 1st/17          |
| Chalk Hill Rd. - Davis St. to 800' south of IH 30          | Thoroughfares                          | Economic Vibrancy | 06               | 12 Bond Program | 6,607,072             | 0                           | 6,607,072                | 0                  | 0                    | 0                    | 0           | 6,607,072            | 1st/17          |
| Chalk Hill Rd. - Davis St. to 800' south of IH 30          | Thoroughfares                          | Economic Vibrancy | 06               | 06 Bond Program | 7,544,335             | 736,656                     | 6,807,679                | 0                  | 0                    | 0                    | 0           | 7,544,335            | 1st/17          |
| Chandler Dr from Carthage Ln to Carthage Ln 12900 to 13100 | Street Reconstruction - Local Streets  | Economic Vibrancy | 10               | 06 Bond Program | 7,088                 | 7,088                       | 0                        | 0                  | 0                    | 0                    | 0           | 7,088                | 4th/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                                | Service                                 | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------------|-----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Chandler Dr from Carthage Ln to Carthage Ln 12900 to 13100                             | Street Reconstruction - Local Streets   | Economic Vibrancy | 10               | 12 Bond Program | 1,095,305             | 91,628                      | 1,003,677                | 0                  | 0                    | 0                    | 0           | 1,095,305            | 4th/15          |
| Channel from Royal to Talisman                                                         | Street Resurfacing                      | Economic Vibrancy | 13               | 12 Bond Program | 343,700               | 0                           | 343,700                  | 0                  | 0                    | 0                    | 0           | 343,700              | 4th/14          |
| Chapel Downs Dr (3108-3256) And Timberview Rd (3111-3253)                              | Alley Reconstruction                    | Economic Vibrancy | 13               | 12 Bond Program | 349,000               | 41,895                      | 307,106                  | 0                  | 0                    | 0                    | 0           | 349,000              | 3rd/16          |
| Chattington Dr (7403-7439) And Meandering PI (15105-15115)                             | Alley Reconstruction                    | Economic Vibrancy | 11               | 12 Bond Program | 27,045                | 26,751                      | 294                      | 0                  | 0                    | 0                    | 0           | 27,045               | 3rd/15          |
| Chattington Dr (7507-7625) And Woodstone Ln (7524-7624)                                | Alley Reconstruction                    | Economic Vibrancy | 11               | 03 Bond Program | 9,672                 | 9,672                       | 0                        | 0                  | 0                    | 0                    | 0           | 9,672                | 1st/17          |
| Chattington Dr (7507-7625) And Woodstone Ln (7524-7624)                                | Alley Reconstruction                    | Economic Vibrancy | 11               | 12 Bond Program | 27,795                | 27,262                      | 533                      | 0                  | 0                    | 0                    | 0           | 27,795               | 1st/17          |
| Chesterton Dr (10206-10432) And Walnut Hill Ln (10201-10201)                           | Alley Reconstruction                    | Economic Vibrancy | 10               | 12 Bond Program | 302,100               | 31,536                      | 270,564                  | 0                  | 0                    | 0                    | 0           | 302,100              | 1st/16          |
| Chiswell Rd (9707-9747) And Lanshire Dr (9718-9738)                                    | Alley Reconstruction                    | Economic Vibrancy | 10               | 12 Bond Program | 87,890                | 15,045                      | 72,845                   | 0                  | 0                    | 0                    | 0           | 87,890               | 1st/16          |
| Churchill Way (6824-6838) And Hillcrest Rd (12361-12361)                               | Alley Reconstruction                    | Economic Vibrancy | 11               | 12 Bond Program | 13,605                | 13,441                      | 164                      | 0                  | 0                    | 0                    | 0           | 13,605               | 3rd/15          |
| Churchill Way from Whitley to Preston                                                  | Street Resurfacing                      | Economic Vibrancy | 11               | 12 Bond Program | 2,310                 | 2,310                       | 0                        | 0                  | 116,990              | 0                    | 0           | 119,300              | 4th/14          |
| CIP Reimbursement - 2006 Bond Program Development Services                             | Professional Services and Debt Issuance | E-Gov             | Citywide         | 06 Bond Program | 577,594               | 0                           | 577,594                  | 0                  | 0                    | 0                    | 0           | 577,594              | Various         |
| CIP Reimbursement - 2006 Bond Program Street & Transportation Improvements Proposition | Professional Services and Debt Issuance | E-Gov             | Citywide         | 06 Bond Program | 0                     | 0                           | 0                        | 0                  | 4,100,000            | 600,000              | 0           | 4,700,000            | Various         |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                                  | Service                                 | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| CIP Reimbursement - 2012 Bond Program Street and Transportation Improvements Proposition | Professional Services and Debt Issuance | E-Gov                                   | Citywide         | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 4,200,000            | 143,163              | 316,038     | 4,659,201            | Various         |
| Claremont Dr from Highland Rd to Ferguson Rd                                             | Street Resurfacing                      | Economic Vibrancy                       | 07               | 12 Bond Program | 428,670               | 428,670                     | 0                        | 0                  | 0                    | 0                    | 0           | 428,670              | 4th/14          |
| Claren Ct (7114-7122) And Judi Ct (7104-7112)                                            | Alley Reconstruction                    | Economic Vibrancy                       | 11               | 12 Bond Program | 165,822               | 27,697                      | 138,125                  | 0                  | 0                    | 0                    | 0           | 165,822              | 1st/16          |
| Clearhaven Dr (7206-7246) And Alto Caro Dr (7249-7279)                                   | Alley Reconstruction                    | Economic Vibrancy                       | 12               | 12 Bond Program | 126,280               | 19,203                      | 107,077                  | 0                  | 0                    | 0                    | 0           | 126,280              | 3rd/15          |
| Clearwater from Boundbrook to Woodbrook                                                  | Street Resurfacing                      | Economic Vibrancy                       | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 130,500              | 0                    | 0           | 130,500              | 4th/17          |
| Cleveland Rd-Bonnieview Rd to West of BNSF RR                                            | Thoroughfares                           | Economic Vibrancy                       | 08               | 06 Bond Program | 2,823,735             | 2,819,910                   | 3,825                    | 0                  | 0                    | 0                    | 0           | 2,823,735            | 2nd/16          |
| Clodus Fields Rd from Merit Rd to Coit Rd                                                | Street Resurfacing                      | Economic Vibrancy                       | 11               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 171,100              | 0                    | 0           | 171,100              | 4th/17          |
| Coach Light Rd (7204-7260) And Pecan Ridge Dr (7322-7346)                                | Alley Reconstruction                    | Economic Vibrancy                       | 08               | 12 Bond Program | 316,100               | 33,165                      | 282,935                  | 0                  | 0                    | 0                    | 0           | 316,100              | 4th/15          |
| Cockrell Hill - Davis to the City Limit                                                  | Intergovernmental Partnership Projects  | Economic Vibrancy                       | 03               | 06 Bond Program | 41,723                | 836                         | 40,887                   | 0                  | 0                    | 0                    | 0           | 41,723               | 4th/16          |
| Cockrell Hill - LaReunion to Singleton                                                   | Intergovernmental Partnership Projects  | Economic Vibrancy                       | 03               | 06 Bond Program | 3,781,064             | 11,453                      | 3,769,611                | 0                  | 1,898,471            | 0                    | 0           | 5,679,535            | 3rd/18          |
| Cole from Harvard to Lee                                                                 | Street Resurfacing                      | Economic Vibrancy                       | 14               | 12 Bond Program | 567,439               | 37,174                      | 530,265                  | 627,527            | 0                    | 0                    | 0           | 1,194,966            | 4th/17          |
| Colorado Blvd/Beckley Ave Area Sidewalk Enhancement                                      | Streetscape/Urban Design                | Culture, Arts, Recreation and Education | 01,03            | 06 Bond Program | 1,775,941             | 218,820                     | 1,557,121                | 0                  | 0                    | 0                    | 0           | 1,775,941            | 2nd/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                      | Service                  | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Colorado Blvd/Beckley Ave Area Sidewalk Enhancement                          | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 01,03            | 12 Bond Program | 1,555,168             | 0                           | 1,555,168                | 0                  | 0                    | 0                    | 0           | 1,555,168            | 2nd/16          |
| Columbia at Fitzhugh                                                         | Traffic Signal Upgrades  | Economic Vibrancy                       | 02, 14           | 06 Bond Program | 27,098                | 0                           | 27,098                   | 67,947             | 0                    | 0                    | 0           | 95,045               | 2nd/17          |
| Comcast Utility Operate                                                      | Street Improvements      | Economic Vibrancy                       | Citywide         | Reimb           | 150,000               | 95,507                      | 54,493                   | 0                  | 0                    | 0                    | 0           | 150,000              | Various         |
| Commerce St. - Levee to Hampton                                              | Thoroughfares            | Economic Vibrancy                       | 03,06            | 03 Bond Program | 294,992               | 293,586                     | 1,406                    | 0                  | 0                    | 0                    | 0           | 294,992              | 1st/17          |
| Commerce St. - Levee to Hampton                                              | Thoroughfares            | Economic Vibrancy                       | 03,06            | 06 Bond Program | 297,750               | 297,750                     | 0                        | 0                  | 0                    | 0                    | 0           | 297,750              | 1st/17          |
| Community - Harry Hines to Northwest Hwy.                                    | Thoroughfares            | Economic Vibrancy                       | 06               | 03 Bond Program | 1,118,447             | 241,097                     | 877,350                  | 0                  | 0                    | 0                    | 0           | 1,118,447            | 4th/15          |
| Community - NW Hwy. to Denton Rd.                                            | Sidewalk Improvements    | Economic Vibrancy                       | 06               | 06 Bond Program | 54,000                | 3,760                       | 50,240                   | 0                  | 0                    | 0                    | 0           | 54,000               | 4th/17          |
| Continental - Industrial to IH 35E                                           | Thoroughfares            | Economic Vibrancy                       | 06               | 03 Bond Program | 142,201               | 142,201                     | 0                        | 0                  | 0                    | 0                    | 0           | 142,201              | 4th/16          |
| Continental - Industrial to IH 35E                                           | Thoroughfares            | Economic Vibrancy                       | 06               | 06 Bond Program | 5,728,162             | 5,210,287                   | 517,875                  | 0                  | 0                    | 0                    | 0           | 5,728,162            | 4th/16          |
| Contingency Reserve - 2003 Bond Program Specified Streets Proposition        | Street Improvements      | Economic Vibrancy                       | Citywide         | 03 Bond Program | 811,512               | 0                           | 811,512                  | 0                  | 0                    | 0                    | 0           | 811,512              | Various         |
| Contingency Reserve - 2003 Bond Program Street and Thoroughfares Proposition | Street Improvements      | Economic Vibrancy                       | Citywide         | 03 Bond Program | 27,138                | 0                           | 27,138                   | 0                  | 0                    | 0                    | 0           | 27,138               | Various         |
| Contingency Reserve - 2003 Bond Program Street and Thoroughfares Proposition | Street Improvements      | Economic Vibrancy                       | Citywide         | 06 Bond Program | 1,891                 | 0                           | 1,891                    | 0                  | 0                    | 0                    | 0           | 1,891                | Various         |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                                  | Service                                 | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Contingency Reserve - 2006 Bond Program Street & Transportation Improvements Proposition | Street Improvements                     | Economic Vibrancy                       | Citywide         | 03 Bond Program | 1,966                 | 0                           | 1,966                    | 0                  | 0                    | 0                    | 0           | 1,966                | Various         |
| Contingency Reserve - 2006 Bond Program Street & Transportation Improvements Proposition | Street Improvements                     | Economic Vibrancy                       | Citywide         | 06 Bond Program | 0                     | 0                           | 0                        | 0                  | 3,275,392            | 357,225              | 0           | 3,632,617            | Various         |
| Contingency Reserve - 2012 Bond Program Street & Transportation Improvements Proposition | Professional Services and Debt Issuance | E-Gov                                   | Citywide         | 12 Bond Program | 0                     | 0                           | 0                        | 29,943             | 1,228,174            | 0                    | 0           | 1,258,117            | Various         |
| Coolglen Dr from Meadowcreek Dr to end of pavement                                       | Street Resurfacing                      | Economic Vibrancy                       | 12               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 105,700              | 0                    | 0           | 105,700              | 4th/17          |
| Coombs Creek Trail Phase III (Stevens Park Tennis Court to H)                            | Hike and Bike Trails                    | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 1,473,982             | 1,349,405                   | 124,577                  | 0                  | 0                    | 0                    | 0           | 1,473,982            | 4th/15          |
| Coral Gables Dr (3608-3660) And Pallos Verdas Dr (3627-3675)                             | Alley Reconstruction                    | Economic Vibrancy                       | 13               | 12 Bond Program | 186,000               | 29,605                      | 156,395                  | 0                  | 0                    | 0                    | 0           | 186,000              | 3rd/16          |
| Corinth St (S) from Woodbine Ave to 11th St                                              | Street Resurfacing                      | Economic Vibrancy                       | 04               | 12 Bond Program | 243,400               | 0                           | 243,400                  | 0                  | 0                    | 0                    | 0           | 243,400              | 4th/15          |
| Countess from Camelot to end of pavement north of Regent                                 | Street Resurfacing                      | Economic Vibrancy                       | 13               | 12 Bond Program | 383,229               | 383,229                     | 0                        | 0                  | 0                    | 0                    | 0           | 383,229              | 4th/14          |
| Country Brook Dr (4204-4328)                                                             | Alley Reconstruction                    | Economic Vibrancy                       | 12               | 12 Bond Program | 252,369               | 0                           | 252,369                  | 0                  | 0                    | 0                    | 0           | 252,369              | 1st/16          |
| Crenshaw Dr from Cushing Dr to Old Seagoville Rd                                         | Street Petitions                        | Economic Vibrancy                       | 05               | 12 Bond Program | 851,950               | 51,210                      | 800,741                  | 0                  | 0                    | 0                    | 0           | 851,950              | 4th/15          |
| Crest Brook Dr (11311-11439) And Parkchester Dr (11402-11468)                            | Alley Reconstruction                    | Economic Vibrancy                       | 11               | 12 Bond Program | 342,238               | 47,976                      | 294,261                  | 0                  | 0                    | 0                    | 0           | 342,238              | 1st/16          |
| Cromwell Dr (12112-12132) And High Mesa Dr (3404-3416)                                   | Alley Reconstruction                    | Economic Vibrancy                       | 06               | 12 Bond Program | 81,700                | 20,555                      | 61,145                   | 0                  | 0                    | 0                    | 0           | 81,700               | 3rd/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                               | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Cypress Hills Dr from La Cosa Dr to south of Liberty Hill (east side) | Sidewalk Improvements                  | Economic Vibrancy | 11               | 12 Bond Program | 109,519               | 13,724                      | 95,795                   | 0                  | 0                    | 0                    | 0           | 109,519              | 3rd/15          |
| Dahman Cir from Church Rd to end of pavement                          | Street Reconstruction - Local Streets  | Economic Vibrancy | 10               | 06 Bond Program | 3,085                 | 3,085                       | 0                        | 0                  | 0                    | 0                    | 0           | 3,085                | 4th/15          |
| Dahman Cir from Church Rd to end of pavement                          | Street Reconstruction - Local Streets  | Economic Vibrancy | 10               | 12 Bond Program | 228,300               | 34,146                      | 194,154                  | 0                  | 0                    | 0                    | 0           | 228,300              | 4th/15          |
| Dale Crest Dr from Park Ln to Walnut Hill Ln                          | Street Resurfacing                     | Economic Vibrancy | 06               | 06 Bond Program | 277                   | 277                         | 0                        | 0                  | 0                    | 0                    | 0           | 277                  | 4th/17          |
| Dale Crest Dr from Park Ln to Walnut Hill Ln                          | Street Resurfacing                     | Economic Vibrancy | 06               | 12 Bond Program | 272,383               | 272,383                     | 0                        | 0                  | 0                    | 0                    | 0           | 272,383              | 4th/17          |
| Dallas County - 2006 Call for Projects                                | Intergovernmental Partnership Projects | Economic Vibrancy | Citywide         | 06 Bond Program | 888,704               | 588,622                     | 300,081                  | 0                  | 0                    | 0                    | 0           | 888,704              | Various         |
| Danbury Ln from Abrams Rd to Kelman St                                | Street Resurfacing                     | Economic Vibrancy | 09               | 12 Bond Program | 112,500               | 0                           | 112,500                  | 0                  | 0                    | 0                    | 0           | 112,500              | 4th/15          |
| Davis - Hampton to Westmoreland                                       | Intergovernmental Partnership Projects | Economic Vibrancy | 01,03            | 06 Bond Program | 2,806                 | 2,806                       | 0                        | 0                  | 5,291,034            | 0                    | 0           | 5,293,840            | 4th/17          |
| Davis Street from Beckley to Hampton                                  | Complete Street                        | Economic Vibrancy | 01               | 06 Bond Program | 680                   | 680                         | 0                        | 0                  | 0                    | 0                    | 0           | 680                  | 4th/16          |
| Davis Street from Beckley to Hampton                                  | Complete Street                        | Economic Vibrancy | 01               | 12 Bond Program | 276,941               | 259,399                     | 17,542                   | 0                  | 0                    | 0                    | 0           | 276,941              | 4th/16          |
| Daybreak Dr (2303-2715) And Harbinger Ln (2304- 2612)                 | Alley Reconstruction                   | Economic Vibrancy | 12               | 12 Bond Program | 429,740               | 62,577                      | 367,163                  | 0                  | 0                    | 0                    | 0           | 429,740              | 2nd/16          |
| Daybreak Dr (2303-2715) And Harbinger Ln (2304- 2612)                 | Alley Reconstruction                   | Economic Vibrancy | 12               | 06 Bond Program | 109,760               | 853                         | 108,907                  | 0                  | 0                    | 0                    | 0           | 109,760              | 2nd/16          |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                  | Service                                | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|----------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Deep Ellum Streetscape Design Project                    | Streetscape/Urban Design               | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 371,698               | 371,698                     | 0                        | 0                  | 0                    | 0                    | 0           | 371,698              | 2nd/15          |
| Deep Valley Dr (3920-3980) And Clear Cove Ln (3911-3951) | Alley Reconstruction                   | Economic Vibrancy                       | 13               | 12 Bond Program | 318,700               | 43,503                      | 275,198                  | 0                  | 0                    | 0                    | 0           | 318,700              | 3rd/16          |
| Deerwood Dr from Library Ln To End of Pavement           | Street Resurfacing                     | Economic Vibrancy                       | 08               | 12 Bond Program | 59,600                | 0                           | 59,600                   | 0                  | 0                    | 0                    | 0           | 59,600               | 4th/15          |
| Del Roy Dr (5209-5439) And Preston Haven Dr (5208-5438)  | Alley Reconstruction                   | Economic Vibrancy                       | 13               | 06 Bond Program | 60,310                | 666                         | 59,644                   | 0                  | 0                    | 0                    | 0           | 60,310               | 4th/15          |
| Del Roy Dr (5209-5439) And Preston Haven Dr (5208-5438)  | Alley Reconstruction                   | Economic Vibrancy                       | 13               | 12 Bond Program | 296,400               | 40,614                      | 255,786                  | 0                  | 0                    | 0                    | 0           | 296,400              | 4th/15          |
| Delmeta Dr (6811-6957) And Quarterway Dr (6810-6950)     | Alley Reconstruction                   | Economic Vibrancy                       | 11               | 12 Bond Program | 44,520                | 38,004                      | 6,516                    | 0                  | 0                    | 0                    | 0           | 44,520               | 3rd/15          |
| Denton Drive Phase 1 (Walnut Hill to Royal)              | Intergovernmental Partnership Projects | Economic Vibrancy                       | 06               | 06 Bond Program | 2,824,906             | 2,823,907                   | 999                      | 0                  | 0                    | 0                    | 0           | 2,824,906            | 4th/16          |
| Denton Drive Phase 1 (Walnut Hill to Royal)              | Intergovernmental Partnership Projects | Economic Vibrancy                       | 06               | 12 Bond Program | 3,166,093             | 3,166,093                   | 0                        | 0                  | 0                    | 0                    | 0           | 3,166,093            | 4th/16          |
| Dickerson St. - McCallum Blvd. to Frankford Rd.          | Target Neighborhood                    | Clean, Healthy Environment              | 12               | 98 Bond Program | 54,637                | 54,637                      | 0                        | 0                  | 0                    | 0                    | 0           | 54,637               | 3rd/15          |
| Dickerson St. - McCallum Blvd. to Frankford Rd.          | Target Neighborhood                    | Clean, Healthy Environment              | 12               | 06 Bond Program | 3,323,298             | 3,219,902                   | 103,396                  | 0                  | 0                    | 0                    | 0           | 3,323,298            | 3rd/15          |
| Duchess from Royal Club to Marquis                       | Street Resurfacing                     | Economic Vibrancy                       | 13               | 12 Bond Program | 182,064               | 182,064                     | 0                        | 0                  | 0                    | 0                    | 0           | 182,064              | 4th/14          |
| Duffield Dr (6321-6415) And Earthwind Dr (17134-17222)   | Alley Reconstruction                   | Economic Vibrancy                       | 12               | 12 Bond Program | 141,496               | 25,471                      | 116,025                  | 0                  | 0                    | 0                    | 0           | 141,496              | 1st/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                          | Service                  | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Earlport Dr from Roundrock Rd to Winterwood Ln                   | Street Resurfacing       | Economic Vibrancy                       | 11               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 73,400               | 0                    | 0           | 73,400               | 4th/17          |
| Earlshire from Regent to Royal                                   | Street Resurfacing       | Economic Vibrancy                       | 13               | 12 Bond Program | 44,335                | 44,335                      | 0                        | 0                  | 0                    | 0                    | 0           | 44,335               | 4th/14          |
| Earthwind Dr (17101-17409) And Campbell Rd (6001-6101)           | Alley Reconstruction     | Economic Vibrancy                       | 12               | 12 Bond Program | 509,291               | 79,323                      | 429,968                  | 0                  | 0                    | 0                    | 0           | 509,291              | 1st/16          |
| East Dallas Veloway - Phase 2A                                   | Street Improvements      | Economic Vibrancy                       | 02,09,14         | 06 Bond Program | 501,075               | 8,782                       | 492,293                  | 0                  | 0                    | 0                    | 0           | 501,075              | 1st/16          |
| Easton Rd from Garland Rd to Gus Thomasson (Zacha Dr)            | Street Resurfacing       | Economic Vibrancy                       | 09               | 12 Bond Program | 451,800               | 0                           | 451,800                  | 0                  | 0                    | 0                    | 0           | 451,800              | 4th/15          |
| Easton Rd from Northwest Highway to concrete east of Bon Aire Dr | Street Resurfacing       | Economic Vibrancy                       | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 710,700            | 0                    | 0                    | 0           | 710,700              | 4th/16          |
| Edgefield from Clarendon to Illinois                             | Street Resurfacing       | Economic Vibrancy                       | 01               | 12 Bond Program | 15,324                | 0                           | 15,324                   | 874,276            | 0                    | 0                    | 0           | 889,600              | 4th/16          |
| Edgemere from Park Lane to Prestonshire                          | Street Resurfacing       | Economic Vibrancy                       | 13               | 12 Bond Program | 141,700               | 0                           | 141,700                  | 0                  | 0                    | 0                    | 0           | 141,700              | 4th/15          |
| El Padre Ln (7707-7747) And El Santo Ln (7706-7746)              | Alley Reconstruction     | Economic Vibrancy                       | 11               | 06 Bond Program | 133,549               | 0                           | 133,549                  | 0                  | 0                    | 0                    | 0           | 133,549              | 2nd/15          |
| El Padre Ln (7707-7747) And El Santo Ln (7706-7746)              | Alley Reconstruction     | Economic Vibrancy                       | 11               | 12 Bond Program | 23,460                | 16,397                      | 7,063                    | 0                  | 0                    | 0                    | 0           | 23,460               | 2nd/15          |
| Elm St. - Good Latimer to Hall                                   | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02               | 03 Bond Program | 482,015               | 481,925                     | 89                       | 0                  | 0                    | 0                    | 0           | 482,015              | 3rd/15          |
| Elm St. - Good Latimer to Hall                                   | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 6,194,419             | 6,191,477                   | 2,942                    | 0                  | 0                    | 0                    | 0           | 6,194,419            | 3rd/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                             | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Elm St. - Good Latimer to Hall                                      | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 02               | 98 Bond Program | 35,406                | 35,406                      | 0                        | 0                  | 0                    | 0                    | 0           | 35,406               | 3rd/15          |
| Elm St. at Market                                                   | Traffic Signal Upgrades               | Economic Vibrancy                       | 02               | 03 Bond Program | 82,138                | 83                          | 82,055                   | 0                  | 0                    | 0                    | 0           | 82,138               | 4th/15          |
| Elmdale Pl from Polk St to Tyler St                                 | Street Petitions                      | Economic Vibrancy                       | 01               | 06 Bond Program | 3,299                 | 3,220                       | 79                       | 0                  | 0                    | 0                    | 0           | 3,299                | 1st/16          |
| Elmdale Pl from Polk St to Tyler St                                 | Street Petitions                      | Economic Vibrancy                       | 01               | 12 Bond Program | 471,031               | 46,711                      | 424,320                  | 0                  | 0                    | 0                    | 0           | 471,031              | 1st/16          |
| Elmwood Parkway pedestrian connection to Kiest Park                 | Trails                                | Economic Vibrancy                       | 01,04            | 12 Bond Program | 963,132               | 63,094                      | 900,038                  | 0                  | 0                    | 0                    | 0           | 963,132              | 3rd/15          |
| Elmwood Parkway pedestrian connection to Kiest Park                 | Trails                                | Economic Vibrancy                       | 01,04            | 06 Bond Program | 1,000                 | 678                         | 322                      | 0                  | 0                    | 0                    | 0           | 1,000                | 3rd/15          |
| Emerald Isle Dr from Garland Rd to park entrance (1000-1100 blocks) | Street Resurfacing                    | Economic Vibrancy                       | 09               | 12 Bond Program | 115,400               | 0                           | 115,400                  | 0                  | 0                    | 0                    | 0           | 115,400              | 4th/14          |
| Emeraldwood Dr from Harvest Glen Dr to Belt Line Rd                 | Street Resurfacing                    | Economic Vibrancy                       | 11               | 12 Bond Program | 46,106                | 0                           | 46,106                   | 0                  | 0                    | 0                    | 0           | 46,106               | 4th/15          |
| Empire Central St from Harry Hines Blvd to Heartsill Dr             | Street Resurfacing                    | Economic Vibrancy                       | 02               | 12 Bond Program | 0                     | 0                           | 0                        | 374,300            | 0                    | 0                    | 0           | 374,300              | 4th/17          |
| Estate Ln (10111-10171) And Caribou Trl (9909-9949) A8686           | Alley Reconstruction                  | Economic Vibrancy                       | 10               | 12 Bond Program | 190,210               | 20,543                      | 169,667                  | 0                  | 0                    | 0                    | 0           | 190,210              | 1st/16          |
| Ewing Ave (S) from Galloway Ave to Genoa Ave                        | Street Reconstruction - Thoroughfares | Economic Vibrancy                       | 04               | 06 Bond Program | 3,027                 | 2,748                       | 279                      | 0                  | 0                    | 0                    | 0           | 3,027                | 3rd/17          |
| Ewing Ave (S) from Galloway Ave to Genoa Ave                        | Street Reconstruction - Thoroughfares | Economic Vibrancy                       | 04               | 12 Bond Program | 174,150               | 144,257                     | 29,893                   | 986,850            | 0                    | 0                    | 0           | 1,161,000            | 3rd/17          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                    | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ewing Ave (S) from IH 35 to Viola                          | Street Resurfacing                     | Economic Vibrancy | 04               | 12 Bond Program | 94,702                | 0                           | 94,702                   | 0                  | 0                    | 0                    | 0           | 94,702               | 4th/15          |
| Ewing from 8th to Comal                                    | Street Resurfacing                     | Economic Vibrancy | 01               | 12 Bond Program | 305,500               | 0                           | 305,500                  | 0                  | 0                    | 0                    | 0           | 305,500              | 4th/15          |
| Fair Park Link - Exposition to Hall                        | Intergovernmental Partnership Projects | Economic Vibrancy | 02               | 03 Bond Program | 2,460,664             | 2,379,042                   | 81,622                   | 0                  | 0                    | 0                    | 0           | 2,460,664            | 3rd/15          |
| Fallmeadow Ln (7612-7668) And Meandering Way (14800-14800) | Alley Reconstruction                   | Economic Vibrancy | 11               | 06 Bond Program | 161,919               | 0                           | 161,919                  | 0                  | 0                    | 0                    | 0           | 161,919              | 2nd/15          |
| Fallmeadow Ln (7612-7668) And Meandering Way (14800-14800) | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 33,060                | 20,566                      | 12,494                   | 0                  | 0                    | 0                    | 0           | 33,060               | 2nd/15          |
| Farmers Market Pearl Utilities Relocation ~ SREC           | Street Reconstruction                  | Economic Vibrancy | Citywide         | 06 Bond Program | 37,150                | 37,150                      | 0                        | 0                  | 0                    | 0                    | 0           | 37,150               | Various         |
| Ferguson Rd. at Gus Thomasson                              | Traffic Signal Upgrades                | Economic Vibrancy | 09               | 03 Bond Program | 98,199                | 0                           | 98,199                   | 0                  | 0                    | 0                    | 0           | 98,199               | 4th/15          |
| Fern Ave from Godfrey Ave To C F Hawn Serv Rd              | Street Reconstruction - Local Streets  | Economic Vibrancy | 05               | 06 Bond Program | 592                   | 592                         | 0                        | 0                  | 0                    | 0                    | 0           | 592                  | 1st/16          |
| Fern Ave from Godfrey Ave To C F Hawn Serv Rd              | Street Reconstruction - Local Streets  | Economic Vibrancy | 05               | 12 Bond Program | 149,153               | 41,033                      | 108,120                  | 0                  | 0                    | 0                    | 0           | 149,153              | 1st/16          |
| Ferndale Rd from Linkwood to Longmont                      | Street Resurfacing                     | Economic Vibrancy | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 66,700             | 0                    | 0                    | 0           | 66,700               | 4th/16          |
| Ferndale Rd from Shoreview to NW Highway                   | Street Resurfacing                     | Economic Vibrancy | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 91,500             | 0                    | 0                    | 0           | 91,500               | 4th/16          |
| Ferndale Rd from Walnut Hill Ln to Vistadale Dr            | Street Resurfacing                     | Economic Vibrancy | 10               | 06 Bond Program | 20,695                | 20,695                      | 0                        | 0                  | 0                    | 0                    | 0           | 20,695               | 4th/17          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                                                  | Service                               | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ferndale Rd from Walnut Hill Ln to Vistadale Dr                                                          | Street Resurfacing                    | Economic Vibrancy | 10               | 12 Bond Program | 752,218               | 752,218                     | 0                        | 0                  | 0                    | 0                    | 0           | 752,218              | 4th/17          |
| Fernheath Ln from South Beltline Rd. to Dead End                                                         | Street Petitions                      | Economic Vibrancy | 08               | 12 Bond Program | 1,277,825             | 49,724                      | 1,228,101                | 0                  | 0                    | 0                    | 0           | 1,277,825            | 4th/15          |
| Five Mile Dr from Frio Dr To Burnside Ave                                                                | Street Reconstruction - Local Streets | Economic Vibrancy | 03               | 12 Bond Program | 213,000               | 23,585                      | 189,415                  | 0                  | 0                    | 0                    | 0           | 213,000              | 1st/16          |
| Five Mile Dr from Frio Dr To Burnside Ave                                                                | Street Reconstruction - Local Streets | Economic Vibrancy | 03               | 06 Bond Program | 296                   | 296                         | 0                        | 0                  | 0                    | 0                    | 0           | 296                  | 1st/16          |
| Flag Pole Hill Trail from Goforth to the future Park facility at the Jules Muchart Army Reserve Building | Trails                                | Economic Vibrancy | 10               | 06 Bond Program | 5,200                 | 3,956                       | 1,244                    | 0                  | 0                    | 0                    | 0           | 5,200                | 2nd/16          |
| Flag Pole Hill Trail from Goforth to the future Park facility at the Jules Muchart Army Reserve Building | Trails                                | Economic Vibrancy | 10               | 12 Bond Program | 180,000               | 130,705                     | 49,295                   | 1,020,000          | 0                    | 0                    | 0           | 1,200,000            | 2nd/16          |
| Flowerdale Ln and Catamore Ln-Dundee to Royal Chapel Dr                                                  | Alley Reconstruction                  | Economic Vibrancy | 13               | 06 Bond Program | 110,013               | 6,366                       | 103,647                  | 0                  | 0                    | 0                    | 0           | 110,013              | Various         |
| Flowerdale Ln and Catamore Ln-Dundee to Royal Chapel Dr                                                  | Alley Reconstruction                  | Economic Vibrancy | 13               | 12 Bond Program | 36,060                | 18,384                      | 17,676                   | 0                  | 0                    | 0                    | 0           | 36,060               | Various         |
| Fordham from Bonnie View to Illinois                                                                     | Street Reconstruction - Thoroughfares | Economic Vibrancy | 04               | 06 Bond Program | 2,249                 | 2,249                       | 0                        | 0                  | 0                    | 0                    | 0           | 2,249                | 3rd/16          |
| Fordham from Bonnie View to Illinois                                                                     | Street Reconstruction - Thoroughfares | Economic Vibrancy | 04               | 12 Bond Program | 1,521,300             | 214,033                     | 1,307,267                | 0                  | 0                    | 0                    | 0           | 1,521,300            | 3rd/16          |
| Forest from High Meadow to Josey                                                                         | Street Resurfacing                    | Economic Vibrancy | 06,13            | 12 Bond Program | 0                     | 0                           | 0                        | 1,277,900          | 0                    | 0                    | 0           | 1,277,900            | 4th/16          |
| Forest Ln from Preston Haven Dr to High Forest Dr                                                        | Street Resurfacing                    | Economic Vibrancy | 11               | 12 Bond Program | 0                     | 0                           | 0                        | 273,800            | 0                    | 0                    | 0           | 273,800              | 4th/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                 | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Fort Worth Ave from Sylvan to West Commerce             | Thoroughfares                         | Economic Vibrancy                       | 06               | 03 Bond Program | 5,192                 | 5,190                       | 2                        | 0                  | 0                    | 0                    | 0           | 5,192                | 1st/17          |
| Fort Worth Ave from Sylvan to West Commerce             | Thoroughfares                         | Economic Vibrancy                       | 06               | 06 Bond Program | 1,406,166             | 220,941                     | 1,185,225                | 0                  | 0                    | 0                    | 0           | 1,406,166            | 1st/17          |
| Fort Worth Ave. - Streetscape Design                    | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 03               | 03 Bond Program | 198,500               | 191,851                     | 6,649                    | 0                  | 0                    | 0                    | 0           | 198,500              | Various         |
| Fox Hill Ln (5949-5977) and W. Red Bird (1007-1031)     | Alley Reconstruction                  | Economic Vibrancy                       | 04               | 12 Bond Program | 115,600               | 14,235                      | 101,365                  | 0                  | 0                    | 0                    | 0           | 115,600              | 3rd/15          |
| Frankford at Kelly                                      | Street Reconstruction                 | Economic Vibrancy                       | 12               | 03 Bond Program | 31,950                | 31,650                      | 300                      | 0                  | 0                    | 0                    | 0           | 31,950               | 3rd/16          |
| Frankford at Kelly                                      | Street Reconstruction                 | Economic Vibrancy                       | 12               | 06 Bond Program | 231,527               | 13,620                      | 217,907                  | 0                  | 0                    | 0                    | 0           | 231,527              | 3rd/16          |
| Freeport Dr from Gross Rd to Bluffton Dr                | Street Resurfacing                    | Economic Vibrancy                       | 07               | 12 Bond Program | 76,700                | 0                           | 76,700                   | 0                  | 0                    | 0                    | 0           | 76,700               | 4th/15          |
| Gardenview Dr from Alto Garden Dr to Loma Garden Av     | Street Petitions                      | Economic Vibrancy                       | 05               | 12 Bond Program | 220,410               | 2,257                       | 218,153                  | 1,248,990          | 0                    | 0                    | 0           | 1,469,400            | 3rd/16          |
| Gentle River Dr from end of pavement to Hidden Trail Dr | Street Reconstruction - Local Streets | Economic Vibrancy                       | 08               | 12 Bond Program | 456,400               | 60,931                      | 395,469                  | 0                  | 0                    | 0                    | 0           | 456,400              | 2nd/16          |
| Gentle River Dr from end of pavement to Hidden Trail Dr | Street Reconstruction - Local Streets | Economic Vibrancy                       | 08               | 06 Bond Program | 1,767                 | 1,767                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,767                | 2nd/16          |
| Glen Regal Dr from Rialto Dr To Hallum St               | Street Resurfacing                    | Economic Vibrancy                       | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 149,700              | 0                    | 0           | 149,700              | 4th/17          |
| Goldwood Dr from Polk to Woodspan                       | Street Resurfacing                    | Economic Vibrancy                       | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 304,300            | 0                    | 0                    | 0           | 304,300              | 4th/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                  | Service               | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|-----------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Gooch St from S Lancaster Rd To Tracy Rd Block           | Target Neighborhood   | Clean, Healthy Environment | 08               | 06 Bond Program | 196                   | 196                         | 0                        | 0                  | 0                    | 0                    | 0           | 196                  | 2nd/16          |
| Gooch St from S Lancaster Rd To Tracy Rd Block           | Target Neighborhood   | Clean, Healthy Environment | 08               | 12 Bond Program | 184,980               | 165,866                     | 19,114                   | 1,100,720          | 0                    | 0                    | 0           | 1,285,700            | 2nd/16          |
| Good Latimer Expwy. (S) - Ferris St. to Corinth St.      | Street Reconstruction | Economic Vibrancy          | 02               | 03 Bond Program | 222,458               | 49,058                      | 173,400                  | 0                  | 0                    | 0                    | 0           | 222,458              | 2nd/15          |
| Good Latimer Expwy. (S) - R. L. Thornton Frwy. to Dawson | Street Reconstruction | Economic Vibrancy          | 02               | 03 Bond Program | 938,277               | 63,693                      | 874,584                  | 0                  | 0                    | 0                    | 0           | 938,277              | 2nd/15          |
| Good Latimer Expwy. (S) -Dawson St. to Ferris St.        | Street Reconstruction | Economic Vibrancy          | 02               | 03 Bond Program | 827,860               | 64,512                      | 763,347                  | 0                  | 0                    | 0                    | 0           | 827,860              | 2nd/17          |
| Good Latimer Expwy. (S) -Dawson St. to Ferris St.        | Street Reconstruction | Economic Vibrancy          | 02               | 06 Bond Program | 210,000               | 0                           | 210,000                  | 0                  | 0                    | 0                    | 0           | 210,000              | 2nd/17          |
| Goodnight - Royal to North of Harcourt                   | Thoroughfares         | Economic Vibrancy          | 06               | 06 Bond Program | 1,094,860             | 1,002,612                   | 92,249                   | 2,304,352          | 0                    | 0                    | 0           | 3,399,212            | 1st/18          |
| Goodnight - Joe Field to Royal                           | Thoroughfares         | Economic Vibrancy          | 06               | 06 Bond Program | 2,104,114             | 1,542,057                   | 562,058                  | 1,738,541          | 0                    | 0                    | 0           | 3,842,655            | 1st/18          |
| Goodnight - Joe Field to Royal                           | Thoroughfares         | Economic Vibrancy          | 06               | 98 Bond Program | 1,386                 | 1,386                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,386                | 1st/18          |
| Governor's Row from Regal Row to Empire Central          | Street Resurfacing    | Economic Vibrancy          | 06               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 421,800              | 0                    | 0           | 421,800              | 4th/17          |
| Graham Ave from Lindsley to Terry St                     | Street Resurfacing    | Economic Vibrancy          | 02               | 12 Bond Program | 176,500               | 0                           | 176,500                  | 0                  | 0                    | 0                    | 0           | 176,500              | 4th/15          |
| Grand from R.B. Cullum to Good Latimer                   | Complete Street       | Economic Vibrancy          | 07               | 06 Bond Program | 1,218,811             | 0                           | 1,218,811                | 0                  | 0                    | 0                    | 0           | 1,218,811            | 4th/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Grand from R.B. Cullum to Good Latimer                 | Complete Street                       | Economic Vibrancy                       | 07               | 12 Bond Program | 367,350               | 225,587                     | 141,763                  | 0                  | 0                    | 0                    | 0           | 367,350              | 4th/16          |
| Gray Wolf Trl (6203-6251) And Bentwood Trl (6211-6247) | Alley Reconstruction                  | Economic Vibrancy                       | 12               | 12 Bond Program | 169,600               | 0                           | 169,600                  | 0                  | 0                    | 0                    | 0           | 169,600              | 1st/16          |
| Grayport Dr from Harvest Glen Dr to Woodbriar Dr       | Street Resurfacing                    | Economic Vibrancy                       | 11               | 12 Bond Program | 122,200               | 0                           | 122,200                  | 0                  | 0                    | 0                    | 0           | 122,200              | 4th/15          |
| Greenville Ave Retail Areas                            | Complete Street                       | Economic Vibrancy                       | 14               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 0                    | 0                    | 820,400     | 820,400              | 1st/18          |
| Greenville from Belmont to Bell and from Alta to Ross  | Complete Street                       | Economic Vibrancy                       | 14               | 12 Bond Program | 547,649               | 371,778                     | 175,871                  | 0                  | 0                    | 0                    | 0           | 547,649              | 3rd/16          |
| Greenville from Belmont to Bell and from Alta to Ross  | Complete Street                       | Economic Vibrancy                       | 14               | 06 Bond Program | 231                   | 231                         | 0                        | 0                  | 0                    | 0                    | 0           | 231                  | 3rd/16          |
| Gretchen Ln from Davenport Rd to Peppy Pl              | Street Resurfacing                    | Economic Vibrancy                       | 12               | 06 Bond Program | 225,340               | 0                           | 225,340                  | 0                  | 0                    | 0                    | 0           | 225,340              | 4th/17          |
| Griffin St. - IH30 to Main                             | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 02,14            | 06 Bond Program | 3,493,413             | 534,096                     | 2,959,317                | 0                  | 0                    | 0                    | 0           | 3,493,413            | 3rd/16          |
| Gross Rd from Shiloh Rd to La Prada Dr                 | Street Resurfacing                    | Economic Vibrancy                       | 07               | 12 Bond Program | 171,800               | 0                           | 171,800                  | 0                  | 0                    | 0                    | 0           | 171,800              | 4th/15          |
| Gus Thomasson Rd from Materhorn Dr to Maylee Blvd      | Street Resurfacing                    | Economic Vibrancy                       | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 364,100            | 0                    | 0                    | 0           | 364,100              | 4th/17          |
| Gus Thomasson Rd from Zacha Dr to Desdemona Dr         | Street Resurfacing                    | Economic Vibrancy                       | 09               | 12 Bond Program | 401,600               | 0                           | 401,600                  | 0                  | 0                    | 0                    | 0           | 401,600              | 4th/15          |
| Haas from Marjorie to 51st                             | Street Reconstruction - Local Streets | Economic Vibrancy                       | 04               | 06 Bond Program | 3,917                 | 3,830                       | 87                       | 0                  | 0                    | 0                    | 0           | 3,917                | 3rd/16          |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                        | Service                                                      | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------|--------------------------------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Haas from Marjorie to 51st                                     | Street Reconstruction - Local Streets                        | Economic Vibrancy | 04               | 12 Bond Program | 413,800               | 54,351                      | 359,449                  | 0                  | 0                    | 0                    | 0           | 413,800              | 3rd/16          |
| Hampton Rd (S) from Crow Creek Dr to north of W. Ledbetter Dr. | Street Reconstruction - Thoroughfares                        | Economic Vibrancy | 03               | 06 Bond Program | 3,000                 | 2,748                       | 252                      | 0                  | 0                    | 0                    | 0           | 3,000                | 3rd/17          |
| Hampton Rd (S) from Crow Creek Dr to north of W. Ledbetter Dr. | Street Reconstruction - Thoroughfares                        | Economic Vibrancy | 03               | 12 Bond Program | 278,385               | 232,412                     | 45,973                   | 1,577,515          | 0                    | 0                    | 0           | 1,855,900            | 3rd/17          |
| Harbinger Ln (2303-2423) And Kingsridge Dr (2308-2424)         | Alley Reconstruction                                         | Economic Vibrancy | 12               | 12 Bond Program | 224,618               | 31,825                      | 192,793                  | 0                  | 0                    | 0                    | 0           | 224,618              | 2nd/16          |
| Harbinger Ln (2503-2623) And Kingsridge Dr (2504-2624)         | Alley Reconstruction                                         | Economic Vibrancy | 12               | 12 Bond Program | 214,700               | 31,592                      | 183,108                  | 0                  | 0                    | 0                    | 0           | 214,700              | 2nd/16          |
| Harry Hines Blvd from Medical District Drive to Butler Street  | Street Resurfacing                                           | Economic Vibrancy | 02               | 12 Bond Program | 11,460                | 11,460                      | 0                        | 580,040            | 0                    | 0                    | 0           | 591,500              | 4th/14          |
| Harry Hines Blvd from Medical District Drive to Butler Street  | Street Resurfacing                                           | Economic Vibrancy | 02               | 06 Bond Program | 16,360                | 16,360                      | 0                        | 0                  | 0                    | 0                    | 0           | 16,360               | 4th/14          |
| Harwich Dr from Park Ln to Walnut Hill Ln                      | Street Resurfacing                                           | Economic Vibrancy | 06               | 12 Bond Program | 230,700               | 143,939                     | 86,761                   | 0                  | 0                    | 0                    | 0           | 230,700              | 4th/17          |
| Harwood St. at Main St.                                        | Traffic Signal Upgrades                                      | Economic Vibrancy | 14               | 06 Bond Program | 61,202                | 0                           | 61,202                   | 0                  | 0                    | 0                    | 0           | 61,202               | 4th/16          |
| Haskell Ave from Lemmon to Ross                                | Street Resurfacing                                           | Economic Vibrancy | 02,14            | 12 Bond Program | 397,605               | 397,605                     | 0                        | 0                  | 0                    | 0                    | 0           | 397,605              | 4th/14          |
| Hatcher (Dolphin Rd.) - Haskell Ave. to Spring                 | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 07               | 06 Bond Program | 177,235               | 32,464                      | 144,771                  | 0                  | 0                    | 0                    | 0           | 177,235              | 4th/18          |
| Hatcher (Dolphin Rd.) - Haskell Ave. to Spring                 | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 07               | 98 Bond Program | 1,073                 | 922                         | 151                      | 0                  | 0                    | 0                    | 0           | 1,073                | 4th/18          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                                    | Service                               | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------------------------------|---------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Havenwood Dr from Woodshire Dr to Woodspan Dr                                              | Street Resurfacing                    | Economic Vibrancy          | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 273,600            | 0                    | 0                    | 0           | 273,600              | 4th/16          |
| Heatherdale from Dove Meadow to Abrams                                                     | Street Reconstruction - Local Streets | Economic Vibrancy          | 10               | 06 Bond Program | 2,612                 | 2,612                       | 0                        | 0                  | 0                    | 0                    | 0           | 2,612                | 4th/15          |
| Heatherdale from Dove Meadow to Abrams                                                     | Street Reconstruction - Local Streets | Economic Vibrancy          | 10               | 12 Bond Program | 693,200               | 67,508                      | 625,692                  | 0                  | 0                    | 0                    | 0           | 693,200              | 4th/15          |
| Henderson Ave (N) from Richard to Ross                                                     | Street Resurfacing                    | Economic Vibrancy          | 02               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 740,200              | 0                    | 0           | 740,200              | 4th/17          |
| Henderson Ave. (S) - Winslow Ave. to Oleander St.                                          | Street Reconstruction                 | Economic Vibrancy          | 02               | 06 Bond Program | 593,306               | 593,207                     | 99                       | 0                  | 0                    | 0                    | 0           | 593,306              | 3rd/15          |
| Henderson St from US 75 to Ross Ave                                                        | Complete Street                       | Economic Vibrancy          | 02,14            | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 1,115,285            | 0                    | 0           | 1,115,285            | 4th/17          |
| Hendricks from Denley to Moore                                                             | Target Neighborhood                   | Clean, Healthy Environment | 04               | 12 Bond Program | 551,000               | 59,496                      | 491,504                  | 0                  | 0                    | 0                    | 0           | 551,000              | 2nd/16          |
| Hibernia Street and McKinney Avenue from Routh Street to Boll Street                       | Alley Petitions                       | Economic Vibrancy          | 14               | 12 Bond Program | 93,723                | 13,035                      | 80,688                   | 0                  | 0                    | 0                    | 0           | 93,723               | 4th/17          |
| Hibernia Street and State Street from Boll Street to Worthington Street                    | Alley Petitions                       | Economic Vibrancy          | 14               | 12 Bond Program | 92,600                | 14,782                      | 77,818                   | 0                  | 0                    | 0                    | 0           | 92,600               | 4th/17          |
| Highland Hills Dr from Simpson Stuart Rd to Bonnie View Rd                                 | Street Reconstruction - Local Streets | Economic Vibrancy          | 08               | 06 Bond Program | 2,062                 | 2,062                       | 0                        | 0                  | 0                    | 0                    | 0           | 2,062                | 2nd/16          |
| Highland Hills Dr from Simpson Stuart Rd to Bonnie View Rd                                 | Street Reconstruction - Local Streets | Economic Vibrancy          | 08               | 12 Bond Program | 1,257,600             | 104,046                     | 1,153,554                | 0                  | 0                    | 0                    | 0           | 1,257,600            | 2nd/16          |
| Highland Road from Ferguson to north of the entrance to Primrose at Highland (1500' to NE) | Thoroughfares                         | Economic Vibrancy          | 09               | 12 Bond Program | 211,455               | 0                           | 211,455                  | 1,013,045          | 0                    | 0                    | 0           | 1,224,500            | 1st/17          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                   | Service                               | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|---------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Hillburn Dr from Ravehill Ln to Piedmont Dr               | Street Resurfacing                    | Economic Vibrancy          | 05               | 12 Bond Program | 314,666               | 314,666                     | 0                        | 0                  | 0                    | 0                    | 0           | 314,666              | 4th/14          |
| Hillcrest Rd (17726-17820) And Blue Mesa Dr (6926-6930)   | Alley Reconstruction                  | Economic Vibrancy          | 12               | 12 Bond Program | 133,670               | 23,595                      | 110,075                  | 0                  | 0                    | 0                    | 0           | 133,670              | 1st/16          |
| Hillcrest Rd (17920-18014) And Bremerton Dr (7003-7011)   | Alley Reconstruction                  | Economic Vibrancy          | 12               | 12 Bond Program | 139,007               | 25,957                      | 113,050                  | 0                  | 0                    | 0                    | 0           | 139,007              | 1st/16          |
| Hillcrest Rd from Wester Way to McKamy                    | Street Reconstruction - Local Streets | Economic Vibrancy          | 12               | 06 Bond Program | 505,450               | 5,355                       | 500,095                  | 0                  | 0                    | 0                    | 0           | 505,450              | 4th/15          |
| Hillcrest Rd from Wester Way to McKamy                    | Street Reconstruction - Local Streets | Economic Vibrancy          | 12               | 12 Bond Program | 633,336               | 109,906                     | 523,430                  | 0                  | 0                    | 0                    | 0           | 633,336              | 4th/15          |
| Hillfawn Cir (7905-7947) And Woodstone Ln (7938-7992)     | Alley Reconstruction                  | Economic Vibrancy          | 11               | 06 Bond Program | 121,780               | 0                           | 121,780                  | 0                  | 0                    | 0                    | 0           | 121,780              | 2nd/15          |
| Hillfawn Cir (7905-7947) And Woodstone Ln (7938-7992)     | Alley Reconstruction                  | Economic Vibrancy          | 11               | 12 Bond Program | 20,280                | 14,180                      | 6,100                    | 0                  | 0                    | 0                    | 0           | 20,280               | 2nd/15          |
| Hilton Head Dr (5211-5315) And River Hill Cir (4708-4724) | Alley Reconstruction                  | Economic Vibrancy          | 12               | 12 Bond Program | 159,900               | 0                           | 159,900                  | 0                  | 0                    | 0                    | 0           | 159,900              | 1st/16          |
| Hilton Head Dr (5310-5420) And Harbor Town Dr (5305-5323) | Alley Reconstruction                  | Economic Vibrancy          | 12               | 12 Bond Program | 181,200               | 0                           | 181,200                  | 0                  | 0                    | 0                    | 0           | 181,200              | 1st/16          |
| Holly Hill from Phoenix to Pineland                       | Target Neighborhood                   | Clean, Healthy Environment | 13               | 12 Bond Program | 851,950               | 85,162                      | 766,788                  | 0                  | 0                    | 0                    | 0           | 851,950              | 4th/16          |
| Houston Street Viaduct                                    | Bridge Repair and Modification        | Economic Vibrancy          | Citywide         | 12 Bond Program | 5,615,979             | 5,527,996                   | 87,983                   | 0                  | 0                    | 0                    | 0           | 5,615,979            | 4th/16          |
| Hudspeth Ave from Biglow St to Cardinal Dr                | Street Resurfacing                    | Economic Vibrancy          | 04               | 12 Bond Program | 0                     | 0                           | 0                        | 387,700            | 0                    | 0                    | 0           | 387,700              | 4th/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                                             | Service                                | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Hughes Lane from Churchill Way to Lafayette Way                                                     | Target Neighborhood                    | Clean, Healthy Environment | 11               | 12 Bond Program | 809,313               | 115,940                     | 693,373                  | 0                  | 0                    | 0                    | 0           | 809,313              | 4th/16          |
| Hughes Lane from Lafayette Way to the alley north of Linden Ln                                      | Sidewalk Improvements                  | Economic Vibrancy          | 11               | 12 Bond Program | 136,956               | 21,391                      | 115,565                  | 0                  | 0                    | 0                    | 0           | 136,956              | 3rd/15          |
| Hume Dr from Piedmont Dr to Prichard Ln                                                             | Street Resurfacing                     | Economic Vibrancy          | 05               | 12 Bond Program | 218,557               | 218,557                     | 0                        | 0                  | 0                    | 0                    | 0           | 218,557              | 4th/14          |
| Humphrey Dr from Linfield Rd To Seaton Dr                                                           | Street Resurfacing                     | Economic Vibrancy          | 04               | 12 Bond Program | 84,900                | 0                           | 84,900                   | 0                  | 0                    | 0                    | 0           | 84,900               | 4th/15          |
| Hurley Way and Lenel Place from Williamsburg Road to "T" alley south of Walnut Hill Lane            | Alley Petitions                        | Economic Vibrancy          | 06               | 06 Bond Program | 263                   | 263                         | 0                        | 0                  | 0                    | 0                    | 0           | 263                  | 4th/17          |
| Hurley Way and Lenel Place from Williamsburg Road to "T" alley south of Walnut Hill Lane            | Alley Petitions                        | Economic Vibrancy          | 06               | 12 Bond Program | 202,000               | 30,162                      | 171,838                  | 0                  | 0                    | 0                    | 0           | 202,000              | 4th/17          |
| Idaho Ave and Maryland Ave from Holden Ave an estimated 250' south to Dallas Power & Light property | Alley Petitions                        | Economic Vibrancy          | 04               | 12 Bond Program | 85,175                | 11,653                      | 73,522                   | 0                  | 0                    | 0                    | 0           | 85,175               | 4th/16          |
| IH-20 Ramps from Haymarket Rd to West of US-175                                                     | Intergovernmental Partnership Projects | Economic Vibrancy          | 08               | 06 Bond Program | 420,000               | 420,000                     | 0                        | 0                  | 0                    | 0                    | 0           | 420,000              | 4th/15          |
| IH-30 Bridge Concept                                                                                | Bridge Repair and Modification         | Economic Vibrancy          | Citywide         | 98 Bond Program | 20,000                | 20,000                      | 0                        | 0                  | 0                    | 0                    | 0           | 20,000               | Various         |
| IH-30 Signature Design                                                                              | Bridge Repair and Modification         | Economic Vibrancy          | 01,06            | Donation        | 1,980,000             | 1,980,000                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,980,000            | 2nd/17          |
| IH-30 Signature Design                                                                              | Bridge Repair and Modification         | Economic Vibrancy          | 01,06            | 06 Bond Program | 6,723,080             | 5,506,632                   | 1,216,448                | 0                  | 0                    | 0                    | 0           | 6,723,080            | 2nd/17          |
| IH-35E Northbound Frontage Rd.                                                                      | Street Reconstruction - Thoroughfares  | Economic Vibrancy          | Citywide         | 06 Bond Program | 0                     | 0                           | 0                        | 0                  | 500,000              | 0                    | 0           | 500,000              | Various         |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                              | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| IH-635 (LBJ) - Luna to US 75                                                         | Intergovernmental Partnership Projects | Economic Vibrancy | 06,11,13         | 03 Bond Program | 4,973,104             | 4,930,807                   | 42,297                   | 0                  | 0                    | 0                    | 0           | 4,973,104            | 4th/15          |
| IH-635 (LBJ) - Luna to US 75                                                         | Intergovernmental Partnership Projects | Economic Vibrancy | 06,11,13         | Reimb           | 2,820,000             | 2,820,000                   | 0                        | 0                  | 0                    | 0                    | 0           | 2,820,000            | 4th/15          |
| IH-635 (LBJ) - US 75 to La Prada                                                     | Intergovernmental Partnership Projects | Economic Vibrancy | 09,10,11         | 03 Bond Program | 2,371,982             | 1,593,700                   | 778,281                  | 0                  | 0                    | 0                    | 0           | 2,371,982            | Various         |
| IH-635 (LBJ) at Skillman Interchange                                                 | Intergovernmental Partnership Projects | Economic Vibrancy | 10               | 03 Bond Program | 2,632,167             | 2,632,167                   | 0                        | 0                  | 0                    | 0                    | 0           | 2,632,167            | 3rd/17          |
| IH-635 (LBJ) at Skillman Interchange                                                 | Intergovernmental Partnership Projects | Economic Vibrancy | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 1,714,300          | 0                    | 0                    | 0           | 1,714,300            | 3rd/17          |
| IH-635 corridor (LBJ) - Approaches and Transitions - I-35E to US 75 including I-35E. | Thoroughfares                          | Economic Vibrancy | 13               | 06 Bond Program | 1,609,785             | 355,911                     | 1,253,874                | 0                  | 0                    | 0                    | 0           | 1,609,785            | 4th/15          |
| Illinois Ave from Oriol Ave to Michigan Ave                                          | Street Resurfacing                     | Economic Vibrancy | 04               | 12 Bond Program | 12,750                | 12,750                      | 0                        | 644,450            | 0                    | 0                    | 0           | 657,200              | 4th/14          |
| Illinois Ave from Oriol Ave to Michigan Ave                                          | Street Resurfacing                     | Economic Vibrancy | 04               | 06 Bond Program | 18,177                | 18,177                      | 0                        | 0                  | 0                    | 0                    | 0           | 18,177               | 4th/14          |
| Imperial St from Bertrand Ave To Lagow St                                            | Street Reconstruction - Local Streets  | Economic Vibrancy | 07               | 12 Bond Program | 649,785               | 22,045                      | 627,740                  | 0                  | 0                    | 0                    | 0           | 649,785              | 4th/15          |
| Indian Springs Rd (7609-7679) And Tophill Ln (7614-7652)                             | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 26,550                | 25,911                      | 639                      | 0                  | 0                    | 0                    | 0           | 26,550               | 3rd/15          |
| Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)                     | Intergovernmental Partnership Projects | Economic Vibrancy | 01,06            | 03 Bond Program | 106,915               | 106,915                     | 1                        | 0                  | 0                    | 0                    | 0           | 106,915              | 4th/16          |
| Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)                     | Intergovernmental Partnership Projects | Economic Vibrancy | 01,06            | 06 Bond Program | 300,000               | 300,000                     | 0                        | 0                  | 0                    | 0                    | 0           | 300,000              | 4th/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                               | Service                                                        | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------------------|----------------------------------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Industrial Blvd. - S of IH 30 to N of Commerce St. (Engineering)      | Intergovernmental Partnership Projects                         | Economic Vibrancy | 01,06            | 98 Bond Program | 0                     | 0                           | 0                        | 0                  | 0                    | 0                    | 0           | 0                    | 4th/16          |
| Infrastructure improvements related to Public and Private Partnership | Public Private Partnership                                     | Economic Vibrancy | 04,05,07         | 03 Bond Program | 2,352,374             | 415,085                     | 1,937,289                | 0                  | 0                    | 0                    | 0           | 2,352,374            | Various         |
| Ivywood Dr (807-955) And Havenwood Dr (806-948)                       | Alley Reconstruction                                           | Economic Vibrancy | 08               | 12 Bond Program | 263,700               | 24,803                      | 238,897                  | 0                  | 0                    | 0                    | 0           | 263,700              | 3rd/15          |
| Ivywood Dr from Woodspan Dr to Woodshire Dr                           | Street Resurfacing                                             | Economic Vibrancy | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 274,100            | 0                    | 0                    | 0           | 274,100              | 4th/16          |
| JB Jackson from Grand to MLK                                          | Street Reconstruction - Local Streets                          | Economic Vibrancy | 07               | 06 Bond Program | 769,665               | 0                           | 769,665                  | 0                  | 0                    | 0                    | 0           | 769,665              | 4th/16          |
| JB Jackson from Grand to MLK                                          | Street Reconstruction - Local Streets                          | Economic Vibrancy | 07               | 12 Bond Program | 1,095,300             | 132,206                     | 963,094                  | 0                  | 0                    | 0                    | 0           | 1,095,300            | 4th/16          |
| Jefferson (W) from Beckley to Madison                                 | Street Resurfacing                                             | Economic Vibrancy | 01               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 293,300              | 0                    | 0           | 293,300              | 4th/14          |
| Jefferson (W) from Rosemont to Hampton                                | Street Resurfacing                                             | Economic Vibrancy | 01               | 12 Bond Program | 0                     | 0                           | 0                        | 949,300            | 0                    | 0                    | 0           | 949,300              | 4th/16          |
| Jefferson Blvd from Crawford to Van Buren                             | Complete Street                                                | Economic Vibrancy | 01               | 12 Bond Program | 220,410               | 210,724                     | 9,686                    | 0                  | 0                    | 0                    | 0           | 220,410              | 1st/18          |
| Kathy Trail Extension Phase III - Mccommas to Amesb                   | Participation With Other Government Agencies - Alternate Modes | Economic Vibrancy | 02,06,09, 14     | Reimb           | 2,480,080             | 0                           | 2,480,080                | 0                  | 0                    | 0                    | 0           | 2,480,080            | 4th/13          |
| Katy Trail Extension - Phase VI                                       | Intergovernmental Partnership Projects                         | Economic Vibrancy | 14               | Reimb           | 1,000,000             | 831,033                     | 168,967                  | 0                  | 0                    | 0                    | 0           | 1,000,000            | 4th/15          |
| Katy Trail Extension - Phase VI                                       | Intergovernmental Partnership Projects                         | Economic Vibrancy | 14               | 03 Bond Program | 77,828                | 77,828                      | 0                        | 0                  | 0                    | 0                    | 0           | 77,828               | 4th/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                   | Service                                | Key Focus Area    | Council District | Funding Source    | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------------------------|-------------------|------------------|-------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Katy Trail Extension - Phase VI                           | Intergovernmental Partnership Projects | Economic Vibrancy | 14               | 06 Bond Program   | 4,878,148             | 2,913,517                   | 1,964,631                | 0                  | 0                    | 0                    | 0           | 4,878,148            | 4th/15          |
| Katy Trail Extension - Phase VI                           | Intergovernmental Partnership Projects | Economic Vibrancy | 14               | Regional Toll Rev | 6,480,000             | 6,443,617                   | 36,383                   | 0                  | 0                    | 0                    | 0           | 6,480,000            | 4th/15          |
| Katy Trail Extension - Skillman to White Rock Station     | Intergovernmental Partnership Projects | Economic Vibrancy | 09,14            | 06 Bond Program   | 1,354,706             | 1,345,770                   | 8,936                    | 0                  | 0                    | 0                    | 0           | 1,354,706            | 4th/15          |
| Katy Trail Extension - Skillman to White Rock Station     | Intergovernmental Partnership Projects | Economic Vibrancy | 09,14            | 03 Bond Program   | 2,345,281             | 2,343,336                   | 1,945                    | 0                  | 0                    | 0                    | 0           | 2,345,281            | 4th/15          |
| Keats Dr from Poinsettia Dr to Illinois Ave               | Street Resurfacing                     | Economic Vibrancy | 01               | 12 Bond Program   | 238,500               | 0                           | 238,500                  | 0                  | 0                    | 0                    | 0           | 238,500              | 1st/16          |
| Keller Springs / Preston / Westgrove                      | Intergovernmental Partnership Projects | Economic Vibrancy | 12               | 12 Bond Program   | 610,325               | 43,714                      | 566,611                  | 0                  | 0                    | 0                    | 0           | 610,325              | 4th/15          |
| Keller Springs / Preston / Westgrove                      | Intergovernmental Partnership Projects | Economic Vibrancy | 12               | Reimb             | 42,043                | 42,043                      | 0                        | 0                  | 0                    | 0                    | 0           | 42,043               | 4th/15          |
| Keller Springs Rd. at West Grove Dr Roundabout            | Street Improvements                    | Economic Vibrancy | 12               | 06 Bond Program   | 24,963                | 24,963                      | 0                        | 0                  | 0                    | 0                    | 0           | 24,963               | Various         |
| Kenwood Ave from Sperry St to Frontier Ln                 | Street Resurfacing                     | Economic Vibrancy | 09               | 12 Bond Program   | 0                     | 0                           | 0                        | 140,200            | 0                    | 0                    | 0           | 140,200              | 4th/16          |
| Kiest Blvd (E) from S. Lancaster Rd to Kellogg Ave        | Street Resurfacing                     | Economic Vibrancy | 04               | 06 Bond Program   | 1,028,443             | 0                           | 1,028,443                | 0                  | 0                    | 0                    | 0           | 1,028,443            | 1st/18          |
| Kiest Blvd (W) from Beckley Ave to NB IH 35E Service Rd   | Street Resurfacing                     | Economic Vibrancy | 04               | 12 Bond Program   | 314,700               | 0                           | 314,700                  | 0                  | 0                    | 0                    | 0           | 314,700              | 1st/16          |
| Kingsridge Dr (2307-2627) And Silverthorne Dr (2304-2516) | Alley Reconstruction                   | Economic Vibrancy | 12               | 06 Bond Program   | 80,558                | 2,093                       | 78,464                   | 0                  | 0                    | 0                    | 0           | 80,558               | 2nd/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                   | Service              | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|----------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Kingsridge Dr (2307-2627) And Silverthorne Dr (2304-2516) | Alley Reconstruction | Economic Vibrancy | 12               | 12 Bond Program | 421,920               | 57,949                      | 363,971                  | 0                  | 0                    | 0                    | 0           | 421,920              | 2nd/16          |
| Kirwood Dr (306-426) And Ryanridge Dr (7729-7769)         | Alley Reconstruction | Economic Vibrancy | 08               | 12 Bond Program | 166,532               | 17,434                      | 149,098                  | 0                  | 0                    | 0                    | 0           | 166,532              | 3rd/15          |
| Kirwood Dr from Leigh Ann Dr to Woodspan Dr               | Street Resurfacing   | Economic Vibrancy | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 228,800            | 0                    | 0                    | 0           | 228,800              | 4th/16          |
| Knollview Dr (14810-14856) And Tophill Cir (7105-7115)    | Alley Reconstruction | Economic Vibrancy | 11               | 12 Bond Program | 21,525                | 18,727                      | 2,798                    | 0                  | 0                    | 0                    | 0           | 21,525               | 3rd/15          |
| Knox from Katy Trail to US 75                             | Complete Street      | Economic Vibrancy | 14               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 624,495              | 0                    | 0           | 624,495              | 4th/16          |
| La Avenida Dr (7505-7607) And Meandering Way              | Alley Reconstruction | Economic Vibrancy | 12               | 12 Bond Program | 183,800               | 27,304                      | 156,496                  | 0                  | 0                    | 0                    | 0           | 183,800              | 3rd/15          |
| La Avenida Dr (7607-7747) And La Bolsa Dr (7616-7748)     | Alley Reconstruction | Economic Vibrancy | 12               | 12 Bond Program | 322,500               | 41,004                      | 281,496                  | 0                  | 0                    | 0                    | 0           | 322,500              | 3rd/15          |
| La Cabeza (7707-7765) And Scotia (7702-7718)              | Alley Reconstruction | Economic Vibrancy | 12               | 12 Bond Program | 176,800               | 26,244                      | 150,556                  | 0                  | 0                    | 0                    | 0           | 176,800              | 3rd/15          |
| La Cabeza Dr from Spring Creek Rd To Querida Ln           | Street Resurfacing   | Economic Vibrancy | 12               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 122,900              | 0                    | 0           | 122,900              | 4th/17          |
| La Cosa Dr (7604-7760) And Chalkstone Dr (7605-7747)      | Alley Reconstruction | Economic Vibrancy | 11               | 06 Bond Program | 359,702               | 0                           | 359,702                  | 0                  | 0                    | 0                    | 0           | 359,702              | 2nd/15          |
| La Cosa Dr (7604-7760) And Chalkstone Dr (7605-7747)      | Alley Reconstruction | Economic Vibrancy | 11               | 12 Bond Program | 47,154                | 38,423                      | 8,731                    | 0                  | 0                    | 0                    | 0           | 47,154               | 2nd/15          |
| La Cosa Dr (7705-7761) And El Padre Ln (7706-7746) A9258  | Alley Reconstruction | Economic Vibrancy | 11               | 06 Bond Program | 117,537               | 0                           | 117,537                  | 0                  | 0                    | 0                    | 0           | 117,537              | 2nd/15          |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                          | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| La Cosa Dr (7705-7761) And El Padre Ln (7706-7746) A9258         | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 23,400                | 20,986                      | 2,414                    | 0                  | 0                    | 0                    | 0           | 23,400               | 2nd/15          |
| La Cosa Dr (7804-7960) And Fallmeadow Ln (7931-7997)             | Alley Reconstruction                   | Economic Vibrancy | 11               | 06 Bond Program | 271,064               | 0                           | 271,064                  | 0                  | 0                    | 0                    | 0           | 271,064              | 2nd/15          |
| La Cosa Dr (7804-7960) And Fallmeadow Ln (7931-7997)             | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 38,513                | 30,398                      | 8,115                    | 0                  | 0                    | 0                    | 0           | 38,513               | 2nd/15          |
| La Manga Dr (7707-7765) And La Cabeza Dr (7708-7764)             | Alley Reconstruction                   | Economic Vibrancy | 12               | 12 Bond Program | 178,500               | 24,823                      | 153,677                  | 0                  | 0                    | 0                    | 0           | 178,500              | 3rd/15          |
| La Prada - Millmar to Motley                                     | Intergovernmental Partnership Projects | Economic Vibrancy | 09               | 06 Bond Program | 970,894               | 970,894                     | 0                        | 0                  | 0                    | 0                    | 0           | 970,894              | 2nd/15          |
| Lacehaven Dr (14907-14957) And Knollview Dr (14908-14944)        | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 37,425                | 28,133                      | 9,292                    | 0                  | 0                    | 0                    | 0           | 37,425               | 3rd/15          |
| Lafayette Way (6207-6263) And Prestoncrest Ln (6206-6262)        | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 27,570                | 20,414                      | 7,156                    | 0                  | 0                    | 0                    | 0           | 27,570               | 3rd/15          |
| Lake Highlands Trail from the White Rock Creek Trail to Skillman | Trails                                 | Economic Vibrancy | 10               | 06 Bond Program | 5,392                 | 3,972                       | 1,420                    | 0                  | 0                    | 0                    | 0           | 5,392                | 3rd/16          |
| Lake Highlands Trail from the White Rock Creek Trail to Skillman | Trails                                 | Economic Vibrancy | 10               | 12 Bond Program | 240,000               | 140,823                     | 99,177                   | 1,360,000          | 0                    | 0                    | 0           | 1,600,000            | 3rd/16          |
| Lake June Rd. - Pemberton Dr. to C F Hawn Frwy. (Service Rd.)    | Street Reconstruction                  | Economic Vibrancy | 05,07            | 06 Bond Program | 859,653               | 859,115                     | 538                      | 0                  | 0                    | 0                    | 0           | 859,653              | 3rd/15          |
| Lake June Rd. - Pemberton Dr. to C F Hawn Frwy. (Service Rd.)    | Street Reconstruction                  | Economic Vibrancy | 05,07            | 03 Bond Program | 129,753               | 129,507                     | 246                      | 0                  | 0                    | 0                    | 0           | 129,753              | 3rd/15          |
| Lakemere Dr (9807-9951) And Crestwick Dr (9806-9940)             | Alley Reconstruction                   | Economic Vibrancy | 10               | 06 Bond Program | 710                   | 710                         | 0                        | 0                  | 0                    | 0                    | 0           | 710                  | 1st/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                               | Service                               | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Lakemere Dr (9807-9951) And Crestwick Dr (9806-9940)  | Alley Reconstruction                  | Economic Vibrancy | 10               | 12 Bond Program | 304,500               | 31,972                      | 272,528                  | 0                  | 0                    | 0                    | 0           | 304,500              | 1st/16          |
| Lamar (S) from IH45 to Hatcher                        | Thoroughfares                         | Economic Vibrancy | 07               | 06 Bond Program | 5,678,844             | 13,352                      | 5,665,492                | 0                  | 0                    | 0                    | 0           | 5,678,844            | 4th/16          |
| Lamar (S) from IH45 to Hatcher                        | Thoroughfares                         | Economic Vibrancy | 07               | 12 Bond Program | 9,878,802             | 774,441                     | 9,104,361                | 0                  | 0                    | 0                    | 0           | 9,878,802            | 4th/16          |
| Lanewood Cir from Neering Dr to Jupiter Rd            | Street Resurfacing                    | Economic Vibrancy | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 236,800            | 0                    | 0                    | 0           | 236,800              | 4th/16          |
| Langdon Ave from Thurston Dr to Denton Dr             | Street Reconstruction - Local Streets | Economic Vibrancy | 02               | 12 Bond Program | 475,420               | 70,391                      | 405,029                  | 0                  | 0                    | 0                    | 0           | 475,420              | 2nd/16          |
| Langdon Ave from Thurston Dr to Denton Dr             | Street Reconstruction - Local Streets | Economic Vibrancy | 02               | 06 Bond Program | 1,422                 | 1,422                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,422                | 2nd/16          |
| Lauderdale Dr. - 56th St. south to dead-end           | Street Petitions                      | Economic Vibrancy | 08               | 03 Bond Program | 746,725               | 724,959                     | 21,766                   | 0                  | 0                    | 0                    | 0           | 746,725              | 4th/15          |
| Lavendale Ave (6111-6339) And Azalea Ln (6118-6338)   | Alley Reconstruction                  | Economic Vibrancy | 11               | 12 Bond Program | 296,045               | 47,505                      | 248,540                  | 0                  | 0                    | 0                    | 0           | 296,045              | 1st/16          |
| Lavendale Ave (6120-6338) And Royal Ln (6121-6339)    | Alley Reconstruction                  | Economic Vibrancy | 11               | 12 Bond Program | 268,929               | 42,914                      | 226,015                  | 0                  | 0                    | 0                    | 0           | 268,929              | 1st/16          |
| Lavendale Ave (6404-6474) And Royal Ln (6405-6475)    | Alley Reconstruction                  | Economic Vibrancy | 11               | 12 Bond Program | 229,200               | 33,061                      | 196,139                  | 0                  | 0                    | 0                    | 0           | 229,200              | 1st/16          |
| Lavendale Ave (6405-6441) And Royalton Dr (6456-6480) | Alley Reconstruction                  | Economic Vibrancy | 11               | 12 Bond Program | 158,550               | 23,117                      | 135,433                  | 0                  | 0                    | 0                    | 0           | 158,550              | 1st/16          |
| Lavendale Ave (6908-7048) And Royal Ln (6907-7047)    | Alley Reconstruction                  | Economic Vibrancy | 11               | 12 Bond Program | 44,295                | 38,510                      | 5,785                    | 251,005            | 0                    | 0                    | 0           | 295,300              | 4th/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                 | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Lawnview Ave from Scyene Rd to Fairway Ave              | Street Resurfacing                     | Economic Vibrancy | 07               | 12 Bond Program | 451,800               | 0                           | 451,800                  | 0                  | 0                    | 0                    | 0           | 451,800              | 4th/15          |
| Lazy River Dr from Red Bird Ln to University Hills Blvd | Street Resurfacing                     | Economic Vibrancy | 03,08            | 12 Bond Program | 0                     | 0                           | 0                        | 672,300            | 0                    | 0                    | 0           | 672,300              | 1st/18          |
| Lazy River Dr From Wagon Wheels Trl To E. Red Bird Ln   | Street Reconstruction - Local Streets  | Economic Vibrancy | 03               | 12 Bond Program | 609,400               | 63,036                      | 546,364                  | 0                  | 0                    | 0                    | 0           | 609,400              | 1st/16          |
| Lazy River Dr From Wagon Wheels Trl To E. Red Bird Ln   | Street Reconstruction - Local Streets  | Economic Vibrancy | 03               | 06 Bond Program | 296                   | 296                         | 0                        | 0                  | 0                    | 0                    | 0           | 296                  | 1st/16          |
| Leameadow Dr (7008-7028) And Knollview Dr (14944-14956) | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 22,636                | 22,636                      | 0                        | 0                  | 0                    | 0                    | 0           | 22,636               | 3rd/15          |
| Leavalley Dr from Hillwood Ln to Winterwood Ln          | Street Resurfacing                     | Economic Vibrancy | 11               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 53,200               | 0                    | 0           | 53,200               | 4th/17          |
| Ledbetter Dr (E) from Kolloch Dr To Mayforge Dr         | Street Reconstruction - Local Streets  | Economic Vibrancy | 04               | 06 Bond Program | 2,806                 | 2,746                       | 60                       | 0                  | 0                    | 0                    | 0           | 2,806                | 1st/17          |
| Ledbetter Dr (E) from Kolloch Dr To Mayforge Dr         | Street Reconstruction - Local Streets  | Economic Vibrancy | 04               | 12 Bond Program | 578,100               | 24,393                      | 553,707                  | 0                  | 0                    | 0                    | 0           | 578,100              | 1st/17          |
| Ledbetter Ext. - Merrifield to Mt. Creek (Construction) | Intergovernmental Partnership Projects | Economic Vibrancy | 03               | 03 Bond Program | 924                   | 0                           | 924                      | 0                  | 0                    | 0                    | 0           | 924                  | 2nd/15          |
| Ledbetter Ext. - Merrifield to Mt. Creek (Engineering)  | Intergovernmental Partnership Projects | Economic Vibrancy | 03               | 03 Bond Program | 314,680               | 314,340                     | 340                      | 0                  | 0                    | 0                    | 0           | 314,680              | 2nd/15          |
| Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek     | Intergovernmental Partnership Projects | Economic Vibrancy | 03               | 03 Bond Program | 100,709               | 100,709                     | 0                        | 0                  | 0                    | 0                    | 0           | 100,709              | 2nd/15          |
| Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek     | Intergovernmental Partnership Projects | Economic Vibrancy | 03               | 06 Bond Program | 1,811,136             | 1,772,225                   | 38,911                   | 0                  | 0                    | 0                    | 0           | 1,811,136            | 2nd/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                              | Service                                | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------|----------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Ledbetter/Grady Niblo Ext - Merrifield to Mt. Creek  | Intergovernmental Partnership Projects | Economic Vibrancy          | 03               | 98 Bond Program | 243,303               | 243,303                     | 0                        | 0                  | 0                    | 0                    | 0           | 243,303              | 2nd/15          |
| Lemmon Ave from W. University Blvd to Bluffview Blvd | Street Resurfacing                     | Economic Vibrancy          | 14               | 12 Bond Program | 0                     | 0                           | 0                        | 407,700            | 0                    | 0                    | 0           | 407,700              | 4th/17          |
| Lindsley from Beacon to Munger                       | Street Reconstruction - Thoroughfares  | Economic Vibrancy          | 02               | 12 Bond Program | 342,600               | 0                           | 342,600                  | 0                  | 0                    | 0                    | 0           | 342,600              | 2nd/16          |
| Linfield Rd from Seay Dr To Humphrey Dr              | Street Resurfacing                     | Economic Vibrancy          | 04               | 12 Bond Program | 0                     | 0                           | 0                        | 57,700             | 0                    | 0                    | 0           | 57,700               | 4th/16          |
| Live Oak -Olive to Central Blvd.                     | Thoroughfares                          | Economic Vibrancy          | 14               | 06 Bond Program | 477,760               | 73,898                      | 403,862                  | 0                  | 0                    | 0                    | 0           | 477,760              | 1st/15          |
| Longhorn Street from Bar X St to Ferguson Rd         | Street Petitions                       | Economic Vibrancy          | 07               | 06 Bond Program | 3,321                 | 3,242                       | 79                       | 0                  | 0                    | 0                    | 0           | 3,321                | 4th/17          |
| Longhorn Street from Bar X St to Ferguson Rd         | Street Petitions                       | Economic Vibrancy          | 07               | 12 Bond Program | 124,905               | 67,579                      | 57,326                   | 0                  | 707,795              | 0                    | 0           | 832,700              | 4th/17          |
| Loop 12 - Spur 408 to IH 35E                         | Intergovernmental Partnership Projects | Economic Vibrancy          | 03,06            | 03 Bond Program | 126,779               | 512                         | 126,267                  | 0                  | 0                    | 0                    | 0           | 126,779              | Various         |
| Macon St./Sunday St. Railroad Crossing               | Intergovernmental Partnership Projects | Economic Vibrancy          | 07               | 03 Bond Program | 382,430               | 381,684                     | 746                      | 0                  | 0                    | 0                    | 0           | 382,430              | 1st/16          |
| Macon St./Sunday St. Railroad Crossing               | Intergovernmental Partnership Projects | Economic Vibrancy          | 07               | Reimb           | 734,354               | 734,354                     | 0                        | 0                  | 0                    | 0                    | 0           | 734,354              | 1st/16          |
| Madison (N) from 7th to 9th                          | Target Neighborhood                    | Clean, Healthy Environment | 01               | 12 Bond Program | 665,368               | 84,451                      | 580,917                  | 0                  | 0                    | 0                    | 0           | 665,368              | 1st/16          |
| Main St from Good Latimer to Exposition              | Complete Street                        | Economic Vibrancy          | 02               | 12 Bond Program | 730,200               | 69,760                      | 660,440                  | 0                  | 0                    | 0                    | 0           | 730,200              | 1st/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                       | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Main St from Harwood to Lamar                                 | Street Resurfacing                    | Economic Vibrancy                       | 14               | 06 Bond Program | 20,196                | 20,196                      | 0                        | 0                  | 0                    | 0                    | 0           | 20,196               | 4th/14          |
| Main St from Harwood to Lamar                                 | Street Resurfacing                    | Economic Vibrancy                       | 14               | 12 Bond Program | 14,160                | 14,160                      | 0                        | 716,040            | 0                    | 0                    | 0           | 730,200              | 4th/14          |
| Main St. - Harwood to Good-Latimer                            | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 02,14            | 03 Bond Program | 2,370,510             | 2,370,331                   | 179                      | 0                  | 0                    | 0                    | 0           | 2,370,510            | 4th/14          |
| Manana Drive and Park Lane from Larga Drive to Marsh Lane     | Alley Petitions                       | Economic Vibrancy                       | 06               | 12 Bond Program | 368,969               | 31,812                      | 337,157                  | 0                  | 0                    | 0                    | 0           | 368,969              | 3rd/17          |
| Maple Ave from 700' south of Mockingbird Ln to Mockingbird Ln | Street Reconstruction - Thoroughfares | Economic Vibrancy                       | 02               | 12 Bond Program | 730,200               | 141,666                     | 588,534                  | 0                  | 0                    | 0                    | 0           | 730,200              | 2nd/16          |
| Marbrook Dr (12109-12323) And Madeleine Cir (12104-12136)     | Alley Reconstruction                  | Economic Vibrancy                       | 11               | 06 Bond Program | 1,073                 | 1,073                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,073                | 3rd/15          |
| Marbrook Dr (12109-12323) And Madeleine Cir (12104-12136)     | Alley Reconstruction                  | Economic Vibrancy                       | 11               | 12 Bond Program | 43,545                | 36,800                      | 6,745                    | 0                  | 0                    | 0                    | 0           | 43,545               | 3rd/15          |
| Marquis from Norcross to Royal                                | Street Resurfacing                    | Economic Vibrancy                       | 13               | 12 Bond Program | 228,811               | 228,811                     | 0                        | 0                  | 0                    | 0                    | 0           | 228,811              | 4th/14          |
| Marsalis Ave (S) from Elmore Ave to Corning Ave               | Street Resurfacing                    | Economic Vibrancy                       | 04               | 12 Bond Program | 939,081               | 939,081                     | 0                        | 0                  | 0                    | 0                    | 0           | 939,081              | 1st/15          |
| Marsalis Ave (S) from Elmore Ave to Corning Ave               | Street Resurfacing                    | Economic Vibrancy                       | 04               | 06 Bond Program | 2,218                 | 2,057                       | 161                      | 0                  | 0                    | 0                    | 0           | 2,218                | 1st/15          |
| Mather Ct from Albrook St to S. Randolph Dr                   | Street Resurfacing                    | Economic Vibrancy                       | 03               | 12 Bond Program | 123,400               | 0                           | 123,400                  | 0                  | 0                    | 0                    | 0           | 123,400              | 4th/15          |
| Mayforge Dr from Le Forge Ave To E Ledbetter Dr               | Street Reconstruction - Local Streets | Economic Vibrancy                       | 04               | 12 Bond Program | 294,585               | 130,115                     | 164,470                  | 0                  | 0                    | 0                    | 0           | 294,585              | 1st/17          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                      | Service              | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------|----------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| McKinney Ave from Hall to Oak Grove                          | Street Resurfacing   | Economic Vibrancy          | 14               | 12 Bond Program | 246,800               | 0                           | 246,800                  | 0                  | 0                    | 0                    | 0           | 246,800              | 4th/15          |
| McMillan from Willis to Monticello                           | Street Resurfacing   | Economic Vibrancy          | 14               | 06 Bond Program | 28,947                | 28,947                      | 0                        | 0                  | 0                    | 0                    | 0           | 28,947               | 4th/17          |
| McMillan from Willis to Monticello                           | Street Resurfacing   | Economic Vibrancy          | 14               | 12 Bond Program | 20,310                | 20,310                      | 0                        | 0                  | 355,290              | 0                    | 0           | 375,600              | 4th/17          |
| McVey from Beckley to Marsalis                               | Target Neighborhood  | Clean, Healthy Environment | 04               | 06 Bond Program | 763                   | 625                         | 138                      | 0                  | 0                    | 0                    | 0           | 763                  | 3rd/16          |
| McVey from Beckley to Marsalis                               | Target Neighborhood  | Clean, Healthy Environment | 04               | 12 Bond Program | 1,338,250             | 130,800                     | 1,207,450                | 0                  | 0                    | 0                    | 0           | 1,338,250            | 3rd/16          |
| Meadow Bluff Ln (2703-2755) And W Camp Wisdom Rd (2400-2400) | Alley Reconstruction | Economic Vibrancy          | 08               | 12 Bond Program | 155,596               | 20,494                      | 135,102                  | 0                  | 0                    | 0                    | 0           | 155,596              | 4th/15          |
| Meadow Dawn Ln (2705-2759) And Meadow Bluff Ln (2706-2756)   | Alley Reconstruction | Economic Vibrancy          | 08               | 12 Bond Program | 46,702                | 21,040                      | 25,662                   | 0                  | 0                    | 0                    | 0           | 46,702               | 4th/15          |
| Meadow Dawn Ln (2705-2759) And Meadow Bluff Ln (2706-2756)   | Alley Reconstruction | Economic Vibrancy          | 08               | 06 Bond Program | 211,563               | 0                           | 211,563                  | 0                  | 0                    | 0                    | 0           | 211,563              | 4th/15          |
| Meadow Dawn Ln (2706-2760) And Meadow Harvest Ln (2705-2759) | Alley Reconstruction | Economic Vibrancy          | 08               | 12 Bond Program | 166,996               | 19,628                      | 147,368                  | 0                  | 0                    | 0                    | 0           | 166,996              | 4th/15          |
| Meadow Gate Ln (2703-2763) And Meadow Isle Ln (2704-2764)    | Alley Reconstruction | Economic Vibrancy          | 08               | 12 Bond Program | 195,465               | 21,040                      | 174,425                  | 0                  | 0                    | 0                    | 0           | 195,465              | 4th/15          |
| Meadow Harvest Ln (2706-2760) And Meadow Isle Ln (2709-2763) | Alley Reconstruction | Economic Vibrancy          | 08               | 12 Bond Program | 166,178               | 19,514                      | 146,665                  | 0                  | 0                    | 0                    | 0           | 166,178              | 4th/15          |
| Meadow Stone Ln (2705-2759) And Meadow Gate Ln (2710-2762)   | Alley Reconstruction | Economic Vibrancy          | 08               | 12 Bond Program | 163,265               | 19,690                      | 143,575                  | 0                  | 0                    | 0                    | 0           | 163,265              | 4th/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                             | Service                               | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------------------|---------------------------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Meadowcreek Drive Arapaho to Campbell - pedestrian and traffic calming improvements | Complete Street                       | Economic Vibrancy          | 12               | 12 Bond Program | 270,135               | 0                           | 270,135                  | 0                  | 0                    | 0                    | 0           | 270,135              | 4th/16          |
| Meandering Way from Birchwood Dr to Spring Valley Rd                                | Street Resurfacing                    | Economic Vibrancy          | 11               | 12 Bond Program | 0                     | 0                           | 0                        | 207,400            | 0                    | 0                    | 0           | 207,400              | 4th/17          |
| Meandering Way from Spring Valley Rd to Belt Line Rd                                | Street Resurfacing                    | Economic Vibrancy          | 11               | 12 Bond Program | 0                     | 0                           | 0                        | 654,300            | 0                    | 0                    | 0           | 654,300              | 4th/17          |
| Meek St. from Carbondale St. to Hull St.                                            | Public Private Partnership            | Economic Vibrancy          | 07               | 03 Bond Program | 88,201                | 58,343                      | 29,858                   | 0                  | 0                    | 0                    | 0           | 88,201               | 1st/18          |
| Merit from Park Central to Clodus Fields                                            | Street Reconstruction - Thoroughfares | Economic Vibrancy          | 11               | 12 Bond Program | 1,052,700             | 142,295                     | 910,405                  | 0                  | 0                    | 0                    | 0           | 1,052,700            | 3rd/16          |
| Merit from Park Central to Clodus Fields                                            | Street Reconstruction - Thoroughfares | Economic Vibrancy          | 11               | 06 Bond Program | 2,000                 | 1,782                       | 218                      | 0                  | 0                    | 0                    | 0           | 2,000                | 3rd/16          |
| Mican Dr from Schofield Dr to end of pavement                                       | Target Neighborhood                   | Clean, Healthy Environment | 06               | 12 Bond Program | 497,000               | 71,730                      | 425,270                  | 0                  | 0                    | 0                    | 0           | 497,000              | 1st/16          |
| Michigan Ave from Saner Ave to Hobson Ave                                           | Street Petitions                      | Economic Vibrancy          | 04               | 12 Bond Program | 444,163               | 31,055                      | 413,108                  | 0                  | 0                    | 0                    | 0           | 444,163              | 4th/15          |
| Midbury Dr (7806-7848) And Northaven Rd (7807-7847)                                 | Alley Reconstruction                  | Economic Vibrancy          | 12               | 06 Bond Program | 710                   | 710                         | 0                        | 0                  | 0                    | 0                    | 0           | 710                  | 1st/16          |
| Midbury Dr (7806-7848) And Northaven Rd (7807-7847)                                 | Alley Reconstruction                  | Economic Vibrancy          | 12               | 12 Bond Program | 129,434               | 19,784                      | 109,650                  | 0                  | 0                    | 0                    | 0           | 129,434              | 1st/16          |
| Mingo Street from Dolphin to Gault                                                  | Street Reconstruction - Local Streets | Economic Vibrancy          | 07               | 12 Bond Program | 45,645                | 0                           | 45,645                   | 258,655            | 0                    | 0                    | 0           | 304,300              | 4th/15          |
| Misty Meadow Dr (3403-3523) And Meadowchase Way (17903-17923)                       | Alley Reconstruction                  | Economic Vibrancy          | 12               | 06 Bond Program | 110,240               | 3,575                       | 106,665                  | 0                  | 0                    | 0                    | 0           | 110,240              | 2nd/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                       | Service                               | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|---------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Misty Meadow Dr (3403-3523) And Meadowchase Way (17903-17923) | Alley Reconstruction                  | Economic Vibrancy | 12               | 12 Bond Program | 230,100               | 33,331                      | 196,769                  | 0                  | 0                    | 0                    | 0           | 230,100              | 2nd/16          |
| Misty Trl from Golden Creek Rd to Warm Mist Ln                | Street Resurfacing                    | Economic Vibrancy | 12               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 85,300               | 0                    | 0           | 85,300               | 4th/17          |
| MLK Blvd from R.B. Cullum to S.M. Wright                      | Complete Street                       | Economic Vibrancy | 07               | 12 Bond Program | 1,037,734             | 540,354                     | 497,380                  | 0                  | 0                    | 0                    | 0           | 1,037,734            | 4th/16          |
| MLK Blvd from R.B. Cullum to S.M. Wright                      | Complete Street                       | Economic Vibrancy | 07               | 06 Bond Program | 15,059                | 14,557                      | 502                      | 0                  | 0                    | 0                    | 0           | 15,059               | 4th/16          |
| Mockingbird Lane Bridge at Santa Barbara Dr                   | Bridge Repair and Modification        | Economic Vibrancy | 09               | 06 Bond Program | 4,093                 | 0                           | 4,093                    | 0                  | 0                    | 0                    | 0           | 4,093                | 2nd/16          |
| Mockingbird Ln (E) from Rockaway Dr to Hillgreen Dr           | Street Resurfacing                    | Economic Vibrancy | 09               | 12 Bond Program | 935,864               | 935,865                     | 0                        | 0                  | 0                    | 0                    | 0           | 935,864              | 1st/15          |
| Mockingbird Ln (E) from Rockaway Dr to Hillgreen Dr           | Street Resurfacing                    | Economic Vibrancy | 09               | 06 Bond Program | 1,279                 | 1,133                       | 145                      | 0                  | 0                    | 0                    | 0           | 1,279                | 1st/15          |
| Mockingbird Ln (W) from Maple to Harry Hines                  | Street Resurfacing                    | Economic Vibrancy | 02               | 12 Bond Program | 0                     | 0                           | 0                        | 1,010,100          | 0                    | 0                    | 0           | 1,010,100            | 1st/17          |
| Montclair Ave from Brooklyn Ave to Clarendon Dr               | Street Resurfacing                    | Economic Vibrancy | 01               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 165,300              | 0                    | 0           | 165,300              | 4th/17          |
| Montie St from Scyene Rd To Junction St                       | Street Reconstruction - Local Streets | Economic Vibrancy | 07               | 12 Bond Program | 860,400               | 19,770                      | 840,630                  | 0                  | 0                    | 0                    | 0           | 860,400              | 4th/15          |
| Montreal Ave (S) from Clarendon Dr to Brandon St              | Street Resurfacing                    | Economic Vibrancy | 01               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 157,500              | 0                    | 0           | 157,500              | 4th/17          |
| Motor St. - Harry Hines to Stemmons                           | Thoroughfares                         | Economic Vibrancy | 02               | 06 Bond Program | 2,647,550             | 0                           | 2,647,550                | 0                  | 0                    | 0                    | 0           | 2,647,550            | 2nd/17          |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                          | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Motor St. - Harry Hines to Stemmons                                              | Thoroughfares                          | Economic Vibrancy | 02               | 12 Bond Program | 2,647,550             | 0                           | 2,647,550                | 0                  | 0                    | 0                    | 0           | 2,647,550            | 2nd/17          |
| Motor St. - IH 35E to Medical Center Dr.                                         | Intergovernmental Partnership Projects | Economic Vibrancy | 02               | Reimb           | 14,276,490            | 640,000                     | 13,636,490               | 0                  | 0                    | 0                    | 0           | 14,276,490           | 1st/18          |
| Motor St. - IH 35E to Medical Center Dr.                                         | Intergovernmental Partnership Projects | Economic Vibrancy | 02               | 06 Bond Program | 1,927,157             | 1,329,300                   | 597,857                  | 0                  | 0                    | 0                    | 0           | 1,927,157            | 1st/18          |
| Mountain Creek Parkway from 2400' southeast of Eagle Ford to Clark Road          | Intergovernmental Partnership Projects | Economic Vibrancy | 03               | 06 Bond Program | 2,500,094             | 0                           | 2,500,094                | 0                  | 0                    | 0                    | 0           | 2,500,094            | 2nd/16          |
| Mt. Nebo Street and Mt. Shasta Street from Mt. Royal Street to Mt. Ranier Street | Alley Petitions                        | Economic Vibrancy | 03               | 12 Bond Program | 250,074               | 32,006                      | 218,068                  | 0                  | 0                    | 0                    | 0           | 250,074              | 1st/16          |
| Mt. Ranier St from Albrook St to N. Randolph St                                  | Street Resurfacing                     | Economic Vibrancy | 03               | 12 Bond Program | 226,800               | 0                           | 226,800                  | 0                  | 0                    | 0                    | 0           | 226,800              | 4th/15          |
| Munger Blvd (N) from Rieger to Tremont                                           | Street Reconstruction - Thoroughfares  | Economic Vibrancy | 02,14            | 06 Bond Program | 140,867               | 12,861                      | 128,005                  | 0                  | 0                    | 0                    | 0           | 140,867              | 4th/15          |
| Munger Blvd (N) from Rieger to Tremont                                           | Street Reconstruction - Thoroughfares  | Economic Vibrancy | 02,14            | 12 Bond Program | 1,135,300             | 126,235                     | 1,009,065                | 0                  | 0                    | 0                    | 0           | 1,135,300            | 4th/15          |
| Norcross from Webb Chapel to Cromwell                                            | Street Resurfacing                     | Economic Vibrancy | 13               | 12 Bond Program | 0                     | 0                           | 0                        | 294,500            | 0                    | 0                    | 0           | 294,500              | 4th/16          |
| North Beckley Ave at Commer Street ~SREC                                         | Street Reconstruction                  | Economic Vibrancy | 06               | 06 Bond Program | 3,566,089             | 3,566,089                   | 0                        | 0                  | 0                    | 0                    | 0           | 3,566,089            | 3rd/16          |
| Northaven Trail Extension                                                        | Trails                                 | Economic Vibrancy | 11,13            | 12 Bond Program | 256,590               | 0                           | 256,590                  | 1,454,010          | 0                    | 0                    | 0           | 1,710,600            | 4th/16          |
| Ocala Ave from Garland Rd to San Fernando Way                                    | Street Resurfacing                     | Economic Vibrancy | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 88,100               | 0                    | 0           | 88,100               | 4th/17          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                   | Service                                                      | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Old Ox Rd from Red Bird Ln to Trade Winds Dr              | Street Resurfacing                                           | Economic Vibrancy                       | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 196,900              | 0                    | 0           | 196,900              | 4th/17          |
| Olive St. at Ross                                         | Traffic Signal Upgrades                                      | Economic Vibrancy                       | 14               | 03 Bond Program | 92,233                | 44                          | 92,190                   | 0                  | 0                    | 0                    | 0           | 92,233               | 4th/16          |
| Olusta Dr from Oklaunion Dr to Murdock Rd                 | Street Resurfacing                                           | Economic Vibrancy                       | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 205,100              | 0                    | 0           | 205,100              | 4th/17          |
| Omni Convention Center Hotel/CCT Street Infra Project     | Streetscape/Urban Design                                     | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 2,078,117             | 2,052,371                   | 25,746                   | 0                  | 0                    | 0                    | 0           | 2,078,117            | 3rd/15          |
| Overton Rd (E) from Biglow to Garrison                    | Street Reconstruction - Thoroughfares                        | Economic Vibrancy                       | 04               | 06 Bond Program | 17,252                | 16,802                      | 450                      | 0                  | 0                    | 0                    | 0           | 17,252               | 2nd/17          |
| Overton Rd (E) from Biglow to Garrison                    | Street Reconstruction - Thoroughfares                        | Economic Vibrancy                       | 04               | 12 Bond Program | 226,545               | 171,118                     | 55,427                   | 0                  | 0                    | 0                    | 0           | 226,545              | 2nd/17          |
| Overwood Rd (9406-9536) And Parkford Dr (9407-9529)       | Alley Reconstruction                                         | Economic Vibrancy                       | 10               | 06 Bond Program | 888                   | 888                         | 0                        | 0                  | 0                    | 0                    | 0           | 888                  | 1st/16          |
| Overwood Rd (9406-9536) And Parkford Dr (9407-9529)       | Alley Reconstruction                                         | Economic Vibrancy                       | 10               | 12 Bond Program | 241,400               | 27,523                      | 213,877                  | 0                  | 0                    | 0                    | 0           | 241,400              | 1st/16          |
| Palacios Ave from Ottawa Rd to Canada Dr                  | Street Petitions                                             | Economic Vibrancy                       | 06               | 06 Bond Program | 1,406                 | 1,406                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,406                | 3rd/16          |
| Palacios Ave from Ottawa Rd to Canada Dr                  | Street Petitions                                             | Economic Vibrancy                       | 06               | 12 Bond Program | 467,628               | 41,422                      | 426,206                  | 0                  | 0                    | 0                    | 0           | 467,628              | 3rd/16          |
| Park Grove Ln (18627-18851) And Kirkmeadow Ln (4007-4131) | Alley Reconstruction                                         | Economic Vibrancy                       | 12               | 12 Bond Program | 302,500               | 0                           | 302,500                  | 0                  | 0                    | 0                    | 0           | 302,500              | 1st/16          |
| Park Ln. - Boedeker to Greenville                         | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy                       | 13               | 98 Bond Program | 302,374               | 302,374                     | 0                        | 0                  | 0                    | 0                    | 0           | 302,374              | 1st/19          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                 | Service                                                      | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------------------|--------------------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Park Ln. - Boedeker to Greenville                                       | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy | 13               | 03 Bond Program      | 748,054               | 212                         | 747,843                  | 0                  | 0                    | 0                    | 0           | 748,054              | 1st/19          |
| Park Ln. - US 75 to Greenville                                          | Intergovernmental Partnership Projects                       | Economic Vibrancy | 13               | 06 Bond Program      | 957,225               | 0                           | 957,225                  | 0                  | 0                    | 0                    | 0           | 957,225              | 4th/19          |
| Park Ln. Bridge Over Bachman Branch                                     | Bridge Repair and Modification                               | Economic Vibrancy | 03,13            | 03 Bond Program      | 11,400                | 0                           | 11,400                   | 0                  | 0                    | 0                    | 0           | 11,400               | Various         |
| Park Ln. from Thackery St to Hillcrest Rd                               | Street Resurfacing                                           | Economic Vibrancy | 13               | 12 Bond Program      | 0                     | 0                           | 0                        | 171,400            | 0                    | 0                    | 0           | 171,400              | 4th/16          |
| Park Ln. from Tulane St to Edgemere Rd                                  | Street Resurfacing                                           | Economic Vibrancy | 13               | 12 Bond Program      | 162,600               | 0                           | 162,600                  | 0                  | 0                    | 0                    | 0           | 162,600              | 4th/15          |
| Parkdale Dr from Laverne Ave to Hilltop St                              | Street Resurfacing                                           | Economic Vibrancy | 07               | 12 Bond Program      | 242,900               | 0                           | 242,900                  | 0                  | 0                    | 0                    | 0           | 242,900              | 1st/17          |
| Parkford Dr (9819-9963) And Ridgehaven Dr (9806-9950)                   | Alley Reconstruction                                         | Economic Vibrancy | 10               | 06 Bond Program      | 800                   | 800                         | 0                        | 0                  | 0                    | 0                    | 0           | 800                  | 1st/16          |
| Parkford Dr (9819-9963) And Ridgehaven Dr (9806-9950)                   | Alley Reconstruction                                         | Economic Vibrancy | 10               | 12 Bond Program      | 308,400               | 33,327                      | 275,073                  | 0                  | 0                    | 0                    | 0           | 308,400              | 1st/16          |
| Parkshire, Lizshire, Sanshire, Danashire, Debshire, Clayshire, Pegshire | Street Resurfacing                                           | Economic Vibrancy | 10               | 12 Bond Program      | 0                     | 0                           | 0                        | 0                  | 371,200              | 0                    | 0           | 371,200              | 4th/17          |
| Partial Reconstruction of Major Thoroughfares                           | Street Improvements                                          | Economic Vibrancy | Citywide         | Capital Construction | 2,500,000             | 0                           | 2,500,000                | 2,500,000          | 0                    | 0                    | 0           | 5,000,000            | Various         |
| Patton from Davis to 6th                                                | Street Resurfacing                                           | Economic Vibrancy | 01               | 12 Bond Program      | 184,145               | 184,145                     | 0                        | 0                  | 0                    | 0                    | 0           | 184,145              | 1st/15          |
| Pearl -Commerce to Live Oak                                             | Thoroughfares                                                | Economic Vibrancy | 14               | 03 Bond Program      | 157,426               | 157,426                     | 0                        | 0                  | 0                    | 0                    | 0           | 157,426              | 1st/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                | Service                  | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Pearl -Commerce to Live Oak                            | Thoroughfares            | Economic Vibrancy                       | 14               | 06 Bond Program | 4,268,092             | 3,708,346                   | 559,746                  | 0                  | 0                    | 0                    | 0           | 4,268,092            | 1st/16          |
| Peavy Rd from E. Lake Highlands Dr to Northcliff Dr    | Street Resurfacing       | Economic Vibrancy                       | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 351,700            | 0                    | 0                    | 0           | 351,700              | 4th/16          |
| Pedestrian Way on Elm St. between Ervay and Stone St.  | Streetscape/Urban Design | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 2,335,629             | 0                           | 2,335,629                | 0                  | 0                    | 0                    | 0           | 2,335,629            | Various         |
| Pensive from Walnut Hill to Merrell                    | Street Resurfacing       | Economic Vibrancy                       | 13               | 12 Bond Program | 0                     | 0                           | 0                        | 327,900            | 0                    | 0                    | 0           | 327,900              | 4th/16          |
| Phoenix from Fair Oaks to Holly Hill                   | Target Neighborhood      | Clean, Healthy Environment              | 13               | 12 Bond Program | 851,950               | 86,195                      | 765,755                  | 0                  | 0                    | 0                    | 0           | 851,950              | 4th/16          |
| Plowman Ave. - Tilden to Oakenwald St.                 | Street Reconstruction    | Economic Vibrancy                       | 03               | 06 Bond Program | 1,722                 | 1,127                       | 594                      | 0                  | 0                    | 0                    | 0           | 1,722                | 3rd/14          |
| Plummer Dr from Strayhorn Dr to Ferguson Rd            | Street Resurfacing       | Economic Vibrancy                       | 09               | 06 Bond Program | 15,079                | 15,079                      | 0                        | 0                  | 0                    | 0                    | 0           | 15,079               | 4th/14          |
| Plummer Dr from Strayhorn Dr to Ferguson Rd            | Street Resurfacing       | Economic Vibrancy                       | 09               | 12 Bond Program | 548,102               | 548,102                     | 0                        | 0                  | 0                    | 0                    | 0           | 548,102              | 4th/14          |
| Polk St (S) from Town Creek Drive to Brook Valley Lane | Street Resurfacing       | Economic Vibrancy                       | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 98,800               | 0                    | 0           | 98,800               | 4th/17          |
| Polk St from Jefferson Blvd to Davis                   | Street Resurfacing       | Economic Vibrancy                       | 01               | 12 Bond Program | 0                     | 0                           | 0                        | 474,600            | 0                    | 0                    | 0           | 474,600              | 1st/17          |
| Polk St. (S) - Ferndale Ave. to Clarendon Ave.         | Target Neighborhood      | Clean, Healthy Environment              | 01               | 03 Bond Program | 350,445               | 350,333                     | 112                      | 0                  | 0                    | 0                    | 0           | 350,445              | 4th/15          |
| Polk St. (S) - Ferndale Ave. to Clarendon Ave.         | Target Neighborhood      | Clean, Healthy Environment              | 01               | 06 Bond Program | 1,769,354             | 1,613,081                   | 156,273                  | 0                  | 0                    | 0                    | 0           | 1,769,354            | 4th/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                | Service                                              | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|------------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Polk St. (S) - Wilbur St. to Ferndale Ave.             | Target Neighborhood                                  | Clean, Healthy Environment              | 01               | 03 Bond Program | 144,561               | 143,453                     | 1,108                    | 0                  | 0                    | 0                    | 0           | 144,561              | 3rd/15          |
| Polk St. (S) - Wilbur St. to Ferndale Ave.             | Target Neighborhood                                  | Clean, Healthy Environment              | 01               | 06 Bond Program | 881,701               | 881,701                     | 0                        | 0                  | 0                    | 0                    | 0           | 881,701              | 3rd/15          |
| Polk/Tyler Roundabouts                                 | Traffic Intersection Capacity and Safety Improvement | Economic Vibrancy                       | 01               | 06 Bond Program | 65,743                | 49,920                      | 15,823                   | 0                  | 0                    | 0                    | 0           | 65,743               | 1st/17          |
| Polk/Tyler Roundabouts                                 | Traffic Intersection Capacity and Safety Improvement | Economic Vibrancy                       | 01               | 12 Bond Program | 316,038               | 0                           | 316,038                  | 0                  | 0                    | 0                    | 0           | 316,038              | 1st/17          |
| Preston Rd. at Royal Ln. (CMAQ)                        | Intergovernmental Partnership Projects               | Economic Vibrancy                       | 11,13            | 03 Bond Program | 15,000                | 15,000                      | 0                        | 0                  | 0                    | 0                    | 0           | 15,000               | Various         |
| Preston Road at Beltline (CMAQ)                        | Intergovernmental Partnership Projects               | Economic Vibrancy                       | 11,13            | 03 Bond Program | 15,000                | 0                           | 15,000                   | 0                  | 0                    | 0                    | 0           | 15,000               | Various         |
| Prestonshire from Tulane to Edgemere                   | Street Resurfacing                                   | Economic Vibrancy                       | 13               | 12 Bond Program | 162,800               | 0                           | 162,800                  | 0                  | 0                    | 0                    | 0           | 162,800              | 4th/15          |
| Public Art Administration - Specified Streets          | Public Art                                           | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 48,998                | 1,061                       | 47,937                   | 0                  | 0                    | 0                    | 0           | 48,998               | Various         |
| Public Art Administration - Streets and Thoroughfares  | Public Art                                           | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program | 97,247                | 95,642                      | 1,605                    | 0                  | 0                    | 0                    | 0           | 97,247               | Various         |
| Public Art Administration - Streets and Transportation | Public Art                                           | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 133,520               | 133,520                     | 0                        | 0                  | 0                    | 0                    | 0           | 133,520              | Various         |
| Public Art Administration - Streets and Transportation | Public Art                                           | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 305,961               | 0                           | 305,961                  | 0                  | 0                    | 0                    | 0           | 305,961              | Various         |
| Public Art Projects - Streets and Thoroughfares        | Public Art                                           | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program | 29,900                | 29,900                      | 0                        | 0                  | 0                    | 0                    | 0           | 29,900               | Various         |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Public Art Projects - Streets and Thoroughfares        | Public Art                            | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program | 350,086               | 347,094                     | 2,992                    | 0                  | 0                    | 0                    | 0           | 350,086              | Various         |
| Racine Dr (6507-6711) And Autumn Woods Trl (6506-6658) | Alley Reconstruction                  | Economic Vibrancy                       | 03               | 12 Bond Program | 418,588               | 44,053                      | 374,535                  | 0                  | 0                    | 0                    | 0           | 418,588              | 3rd/15          |
| Racine Dr from Kirnwood to Cleardale                   | Street Resurfacing                    | Economic Vibrancy                       | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 150,400              | 0                    | 0           | 150,400              | 4th/17          |
| Ravehill Ln from Waycross Dr to Prichard Ln            | Street Resurfacing                    | Economic Vibrancy                       | 05               | 12 Bond Program | 384,938               | 384,938                     | 0                        | 0                  | 0                    | 0                    | 0           | 384,938              | 4th/14          |
| Ravehill Ln from Waycross Dr to Prichard Ln            | Street Resurfacing                    | Economic Vibrancy                       | 05               | 06 Bond Program | 1,768                 | 855                         | 913                      | 0                  | 0                    | 0                    | 0           | 1,768                | 4th/14          |
| Red Bird Area Street Improvements                      | Thoroughfares                         | Economic Vibrancy                       | 05               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 0                    | 0                    | 1,987,800   | 1,987,800            | 3rd/16          |
| RED BIRD LANE AND POLK STREET                          | Thoroughfares                         | Economic Vibrancy                       | 03, 04           | 03 Bond Program | 69,945                | 69,945                      | 0                        | 0                  | 0                    | 0                    | 0           | 69,945               | 1st/16          |
| Red Bird Ln (W) from S Polk Street to Bar Harbor Drive | Street Resurfacing                    | Economic Vibrancy                       | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 765,000            | 0                    | 0                    | 0           | 765,000              | 4th/17          |
| Red Fern Ln From Coit Rd To Blossomheath Ln            | Street Reconstruction - Local Streets | Economic Vibrancy                       | 11               | 06 Bond Program | 111                   | 111                         | 0                        | 0                  | 0                    | 0                    | 0           | 111                  | 1st/16          |
| Red Fern Ln From Coit Rd To Blossomheath Ln            | Street Reconstruction - Local Streets | Economic Vibrancy                       | 11               | 12 Bond Program | 601,200               | 63,950                      | 537,250                  | 0                  | 0                    | 0                    | 0           | 601,200              | 1st/16          |
| Regent from Webb Chapel to Countess                    | Street Resurfacing                    | Economic Vibrancy                       | 13               | 12 Bond Program | 240,775               | 240,775                     | 0                        | 0                  | 0                    | 0                    | 0           | 240,775              | 4th/14          |
| Reynoldston from Hampton to Heather Glen               | Street Reconstruction - Local Streets | Economic Vibrancy                       | 03               | 12 Bond Program | 155,079               | 0                           | 155,079                  | 0                  | 924,420              | 0                    | 0           | 1,079,499            | 1st/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                               | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Rialto Dr from Glen Regal Dr to Bunche Dr             | Street Resurfacing                     | Economic Vibrancy | 10               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 73,000               | 0                    | 0           | 73,000               | 4th/17          |
| Rilla Ave from Dasch St To Hillburn Dr                | Street Reconstruction - Local Streets  | Economic Vibrancy | 05               | 06 Bond Program | 532                   | 532                         | 0                        | 0                  | 0                    | 0                    | 0           | 532                  | 1st/16          |
| Rilla Ave from Dasch St To Hillburn Dr                | Street Reconstruction - Local Streets  | Economic Vibrancy | 05               | 12 Bond Program | 277,185               | 54,570                      | 222,615                  | 0                  | 0                    | 0                    | 0           | 277,185              | 1st/16          |
| Riverfront Blvd. - Cadiz St. to Continental Ave.      | Intergovernmental Partnership Projects | Economic Vibrancy | 01, 02, 06       | 03 Bond Program | 462,597               | 451,299                     | 11,298                   | 0                  | 0                    | 0                    | 0           | 462,597              | 4th/17          |
| Riverfront Blvd. - Cadiz St. to Continental Ave.      | Intergovernmental Partnership Projects | Economic Vibrancy | 01, 02, 06       | 06 Bond Program | 3,391,396             | 1,897,477                   | 1,493,919                | 0                  | 0                    | 0                    | 0           | 3,391,396            | 4th/17          |
| Riverfront Blvd. - Cadiz St. to Continental Ave.      | Intergovernmental Partnership Projects | Economic Vibrancy | 01, 02, 06       | 98 Bond Program | 25,147                | 25,147                      | 0                        | 0                  | 0                    | 0                    | 0           | 25,147               | 4th/17          |
| Riverfront Blvd. - Cadiz St. to Continental Ave.      | Intergovernmental Partnership Projects | Economic Vibrancy | 01, 02, 06       | Reimb           | 495,917               | 495,917                     | 0                        | 0                  | 0                    | 0                    | 0           | 495,917              | 4th/17          |
| Roanoke Ave from Huron Dr to Mohawk Dr                | Street Resurfacing                     | Economic Vibrancy | 02               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 53,800               | 0                    | 0           | 53,800               | 4th/17          |
| Rockwood St from Jerden Ln to Pembroke Ave            | Street Petitions                       | Economic Vibrancy | 04               | 12 Bond Program | 1,045,540             | 70,430                      | 975,110                  | 0                  | 0                    | 0                    | 0           | 1,045,540            | 1st/16          |
| Rocky Ridge Rd From E Ledbetter Dr To Woodacre Dr     | Street Reconstruction - Local Streets  | Economic Vibrancy | 04               | 12 Bond Program | 408,100               | 39,096                      | 369,004                  | 0                  | 0                    | 0                    | 0           | 408,100              | 1st/16          |
| Rolling Vista Dr from Woodbriar Dr to Harvest Glen Dr | Street Resurfacing                     | Economic Vibrancy | 11               | 12 Bond Program | 168,900               | 0                           | 168,900                  | 0                  | 0                    | 0                    | 0           | 168,900              | 4th/15          |
| Ross Ave from N. Field St to Croquette St             | Street Resurfacing                     | Economic Vibrancy | 14               | 12 Bond Program | 441,000               | 0                           | 441,000                  | 0                  | 0                    | 0                    | 0           | 441,000              | 4th/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                                                                    | Service                  | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Roundrock Rd (7707-7823) And Briaridge Rd (7708-7820)                                                                      | Alley Reconstruction     | Economic Vibrancy                       | 11               | 06 Bond Program | 139,266               | 1,223                       | 138,043                  | 0                  | 0                    | 0                    | 0           | 139,266              | 2nd/15          |
| Roundrock Rd (7707-7823) And Briaridge Rd (7708-7820)                                                                      | Alley Reconstruction     | Economic Vibrancy                       | 11               | 12 Bond Program | 27,250                | 13,861                      | 13,389                   | 0                  | 0                    | 0                    | 0           | 27,250               | 2nd/15          |
| Routh St. - Ross to San Jacinto                                                                                            | Thoroughfares            | Economic Vibrancy                       | 14               | 03 Bond Program | 70,783                | 70,783                      | 0                        | 0                  | 0                    | 0                    | 0           | 70,783               | 3rd/15          |
| Routh St. - Ross to San Jacinto                                                                                            | Thoroughfares            | Economic Vibrancy                       | 14               | 06 Bond Program | 2,815,029             | 2,813,953                   | 1,076                    | 0                  | 0                    | 0                    | 0           | 2,815,029            | 3rd/15          |
| Royal Club from Merrell to Regent                                                                                          | Street Resurfacing       | Economic Vibrancy                       | 13               | 12 Bond Program | 271,839               | 271,839                     | 0                        | 0                  | 0                    | 0                    | 0           | 271,839              | 4th/14          |
| Royal Lane at Denton                                                                                                       | Streetscape/Urban Design | Culture, Arts, Recreation and Education | 06               | 06 Bond Program | 500,000               | 500,000                     | 0                        | 0                  | 0                    | 0                    | 0           | 500,000              | 3rd/17          |
| Royal Ln from Marsh Lane to Cox Lane                                                                                       | Street Resurfacing       | Economic Vibrancy                       | 13               | 12 Bond Program | 391,100               | 0                           | 391,100                  | 0                  | 0                    | 0                    | 0           | 391,100              | 4th/15          |
| Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trl. and Lazy River Dr. south along Ricketts Br.) | Trails                   | Economic Vibrancy                       | 03, 08           | 12 Bond Program | 436,271               | 326,876                     | 109,395                  | 2,932,896          | 304,433              | 0                    | 0           | 3,673,600            | 4th/16          |
| Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trl. and Lazy River Dr. south along Ricketts Br.) | Trails                   | Economic Vibrancy                       | 03, 08           | 06 Bond Program | 2,410                 | 2,410                       | 0                        | 0                  | 0                    | 0                    | 0           | 2,410                | 4th/16          |
| Rupley Ln from Sunland St to Jupiter Rd                                                                                    | Street Resurfacing       | Economic Vibrancy                       | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 153,600            | 0                    | 0                    | 0           | 153,600              | 4th/16          |
| Rustic Valley Dr (7238-7420) And Echo Bluff Dr (7104-7132)                                                                 | Alley Reconstruction     | Economic Vibrancy                       | 12               | 12 Bond Program | 409,600               | 57,052                      | 352,548                  | 0                  | 0                    | 0                    | 0           | 409,600              | 3rd/15          |
| Rustown Dr from Oates Dr to Inadale Ave                                                                                    | Street Resurfacing       | Economic Vibrancy                       | 07               | 12 Bond Program | 170,400               | 0                           | 170,400                  | 0                  | 0                    | 0                    | 0           | 170,400              | 4th/15          |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                               | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| San Leon Ave. - Glenclyff Dr. to Dead End             | Street Petitions                       | Economic Vibrancy | 05               | 06 Bond Program | 610,389               | 568,372                     | 42,017                   | 0                  | 0                    | 0                    | 0           | 610,389              | 4th/15          |
| Saner Ave (E) from Michigan Ave to S. Marsalis Ave    | Street Resurfacing                     | Economic Vibrancy | 04               | 06 Bond Program | 856                   | 856                         | 0                        | 0                  | 0                    | 0                    | 0           | 856                  | 1st/15          |
| Saner Ave (E) from Michigan Ave to S. Marsalis Ave    | Street Resurfacing                     | Economic Vibrancy | 04               | 12 Bond Program | 144,582               | 144,582                     | 0                        | 0                  | 0                    | 0                    | 0           | 144,582              | 1st/15          |
| Santa Clara Dr from Lakeland Dr to Ocalla Ave         | Street Resurfacing                     | Economic Vibrancy | 09               | 12 Bond Program | 242,400               | 0                           | 242,400                  | 0                  | 0                    | 0                    | 0           | 242,400              | 1st/18          |
| Sebring Dr from Tioga St to Soft Wind Dr              | Street Resurfacing                     | Economic Vibrancy | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 176,500              | 0                    | 0           | 176,500              | 4th/17          |
| Seedling Ln (2304-2524) And Old Mill Rd (2311-2519)   | Alley Reconstruction                   | Economic Vibrancy | 12               | 12 Bond Program | 353,100               | 47,456                      | 305,644                  | 0                  | 0                    | 0                    | 0           | 353,100              | 2nd/16          |
| Seedling Ln (2304-2524) And Old Mill Rd (2311-2519)   | Alley Reconstruction                   | Economic Vibrancy | 12               | 06 Bond Program | 71,732                | 3,964                       | 67,767                   | 0                  | 0                    | 0                    | 0           | 71,732               | 2nd/16          |
| Selecman Dr from La Sobrina Dr to Foxworth Dr         | Street Resurfacing                     | Economic Vibrancy | 12               | 12 Bond Program | 4,376                 | 4,376                       | 0                        | 0                  | 0                    | 0                    | 0           | 4,376                | 4th/17          |
| Serenade Ln from Singing Hills Dr to Wagon Wheels Trl | Street Resurfacing                     | Economic Vibrancy | 03               | 12 Bond Program | 201,300               | 0                           | 201,300                  | 0                  | 0                    | 0                    | 0           | 201,300              | 1st/18          |
| SH-78 - Loop 12 to IH 635                             | Intergovernmental Partnership Projects | Economic Vibrancy | 09               | 03 Bond Program | 210,000               | 137,382                     | 72,618                   | 0                  | 0                    | 0                    | 0           | 210,000              | Various         |
| SH-78 - Loop 12 to IH 635                             | Intergovernmental Partnership Projects | Economic Vibrancy | 09               | Reimb           | 20,000                | 20,000                      | 0                        | 0                  | 0                    | 0                    | 0           | 20,000               | Various         |
| Shady Bend from Midway to Haydale                     | Street Resurfacing                     | Economic Vibrancy | 13               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 205,900              | 0                    | 0           | 205,900              | 4th/17          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                | Service               | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|-----------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Shiloh Rd from Blyth Dr to Lockhart Ave                | Street Resurfacing    | Economic Vibrancy | 07               | 12 Bond Program | 0                     | 0                           | 0                        | 348,400            | 0                    | 0                    | 0           | 348,400              | 4th/16          |
| Shiloh Rd from Oates Dr to Larry Dr                    | Street Resurfacing    | Economic Vibrancy | 09               | 12 Bond Program | 177,900               | 0                           | 177,900                  | 0                  | 0                    | 0                    | 0           | 177,900              | 1st/18          |
| Shoreview Rd (9222-9246) And Deer Trail Dr (8044-8044) | Alley Reconstruction  | Economic Vibrancy | 10               | 12 Bond Program | 74,195                | 13,675                      | 60,520                   | 0                  | 0                    | 0                    | 0           | 74,195               | 1st/16          |
| Shoreview Rd (9506-9748) And Audelia Rd (8725-8725)    | Alley Reconstruction  | Economic Vibrancy | 10               | 12 Bond Program | 368,900               | 39,852                      | 329,048                  | 0                  | 0                    | 0                    | 0           | 368,900              | 1st/16          |
| Shoreview Rd (9506-9748) And Audelia Rd (8725-8725)    | Alley Reconstruction  | Economic Vibrancy | 10               | 06 Bond Program | 740                   | 740                         | 0                        | 0                  | 0                    | 0                    | 0           | 740                  | 1st/16          |
| Shoreview Road from Forest Trail to Nimrod Trail       | Alley Petitions       | Economic Vibrancy | 10               | 12 Bond Program | 188,638               | 24,682                      | 163,955                  | 0                  | 0                    | 0                    | 0           | 188,638              | 4th/17          |
| Sidewalk Improvements                                  | Sidewalk Improvements | Economic Vibrancy | 08               | 06 Bond Program | 94,580                | 0                           | 94,580                   | 0                  | 0                    | 0                    | 0           | 94,580               | Various         |
| Sidewalk Improvements                                  | Sidewalk Improvements | Economic Vibrancy | 08               | 03 Bond Program | 329,087               | 52,400                      | 276,687                  | 0                  | 0                    | 0                    | 0           | 329,087              | Various         |
| Sidewalk Improvements - CD Projects                    | Sidewalk Improvements | Economic Vibrancy | 12               | 06 Bond Program | 78,849                | 0                           | 78,849                   | 0                  | 0                    | 0                    | 0           | 78,849               | Various         |
| Sidewalk Improvements District 12                      | Sidewalk Improvements | Economic Vibrancy | 12               | 12 Bond Program | 7,749                 | 2,000                       | 5,749                    | 0                  | 0                    | 0                    | 0           | 7,749                | Various         |
| Sidewalk Improvements District 2                       | Sidewalk Improvements | Economic Vibrancy | 02               | 12 Bond Program | 74,541                | 0                           | 74,541                   | 0                  | 0                    | 0                    | 0           | 74,541               | Various         |
| Sidewalk Improvements District 4                       | Sidewalk Improvements | Economic Vibrancy | 04               | 12 Bond Program | 286,435               | 71,381                      | 215,054                  | 0                  | 0                    | 0                    | 0           | 286,435              | Various         |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                     | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Silverton from Dennis to Caraway                            | Street Resurfacing                     | Economic Vibrancy | 13               | 12 Bond Program | 125,264               | 125,263                     | 0                        | 0                  | 0                    | 0                    | 0           | 125,264              | 4th/14          |
| Silvery Moon Dr from Singing Hills Dr To Silvery Moon Cir   | Street Resurfacing                     | Economic Vibrancy | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 128,400            | 0                    | 0                    | 0           | 128,400              | 4th/16          |
| Singleton at Walton Walker - Roadside Cameras               | Intelligent Transportation Systems     | Economic Vibrancy | 06               | 03 Bond Program | 20,000                | 0                           | 20,000                   | 0                  | 0                    | 0                    | 0           | 20,000               | Various         |
| Singleton at Westmoreland- Roadside Cameras                 | Intelligent Transportation Systems     | Economic Vibrancy | 03               | 03 Bond Program | 10,000                | 0                           | 10,000                   | 0                  | 0                    | 0                    | 0           | 10,000               | Various         |
| Sondra Dr from Hillside Dr to Wendover Rd                   | Street Resurfacing                     | Economic Vibrancy | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 234,200            | 0                    | 0                    | 0           | 234,200              | 4th/16          |
| SOPAC Trail Phase 3 (East Dallas Veloway)                   | Intergovernmental Partnership Projects | Economic Vibrancy | 09               | 12 Bond Program | 2,081,700             | 2,081,700                   | 0                        | 0                  | 0                    | 0                    | 0           | 2,081,700            | 3rd/16          |
| Southview Ln From Coit Rd To Blossomheath Ln                | Street Reconstruction - Local Streets  | Economic Vibrancy | 11               | 06 Bond Program | 444                   | 444                         | 0                        | 0                  | 0                    | 0                    | 0           | 444                  | 1st/16          |
| Southview Ln From Coit Rd To Blossomheath Ln                | Street Reconstruction - Local Streets  | Economic Vibrancy | 11               | 12 Bond Program | 482,900               | 50,153                      | 432,747                  | 0                  | 0                    | 0                    | 0           | 482,900              | 1st/16          |
| Spring Creek Rd (14906-15022) And Hillfawn Cir (7906-7916)  | Alley Reconstruction                   | Economic Vibrancy | 11               | 06 Bond Program | 148,271               | 1,291                       | 146,980                  | 0                  | 0                    | 0                    | 0           | 148,271              | 2nd/15          |
| Spring Creek Rd (14906-15022) And Hillfawn Cir (7906-7916)  | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 22,140                | 15,179                      | 6,961                    | 0                  | 0                    | 0                    | 0           | 22,140               | 2nd/15          |
| Spring Creek Rd (15408-15432) And Fallmeadow Ln (7927-7931) | Alley Reconstruction                   | Economic Vibrancy | 11               | 06 Bond Program | 74,812                | 1,256                       | 73,556                   | 0                  | 0                    | 0                    | 0           | 74,812               | 2nd/15          |
| Spring Creek Rd (15408-15432) And Fallmeadow Ln (7927-7931) | Alley Reconstruction                   | Economic Vibrancy | 11               | 12 Bond Program | 12,975                | 2,627                       | 10,348                   | 0                  | 0                    | 0                    | 0           | 12,975               | 2nd/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                              | Service                                | Key Focus Area    | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------------------------|----------------------------------------|-------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Spring Glen Dr from Willow Glen Dr To Cedar Glen Dr                                  | Street Resurfacing                     | Economic Vibrancy | 03               | 12 Bond Program | 0                     | 0                           | 0                        | 104,400            | 0                    | 0                    | 0           | 104,400              | 4th/16          |
| Spring Grove from Alpha to Coit                                                      | Street Reconstruction - Local Streets  | Economic Vibrancy | 11               | 12 Bond Program | 338,325               | 245,523                     | 92,802                   | 1,917,175          | 0                    | 0                    | 0           | 2,255,500            | 4th/17          |
| Spring Valley Rd from Coit Rd to Goldmark sidewalk and pedestrian improvements       | Intergovernmental Partnership Projects | Economic Vibrancy | 11               | 12 Bond Program | 152,163               | 780                         | 151,382                  | 0                  | 0                    | 0                    | 0           | 152,163              | 3rd/16          |
| Spring Valley Rd. at Goldmark                                                        | Intergovernmental Partnership Projects | Economic Vibrancy | 11               | 06 Bond Program | 136,537               | 2,648                       | 133,889                  | 0                  | 0                    | 0                    | 0           | 136,537              | 4th/14          |
| Squaw Valley from End of Pavement to Crested Butte Dr                                | Street Resurfacing                     | Economic Vibrancy | 12               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 124,700              | 0                    | 0           | 124,700              | 4th/17          |
| St. Augustine Rd. (S) - Old Seagoville Rd. to CF Hawn                                | Street Reconstruction                  | Economic Vibrancy | 05               | 03 Bond Program | 250,556               | 250,556                     | 0                        | 0                  | 0                    | 0                    | 0           | 250,556              | 3rd/15          |
| St. Augustine Rd. (S) - Old Seagoville Rd. to CF Hawn                                | Street Reconstruction                  | Economic Vibrancy | 05               | 06 Bond Program | 1,140,838             | 1,140,472                   | 366                      | 0                  | 0                    | 0                    | 0           | 1,140,838            | 3rd/15          |
| State Street and Thomas Avenue from Routh Street to Boll Street                      | Alley Petitions                        | Economic Vibrancy | 14               | 12 Bond Program | 91,238                | 12,524                      | 78,713                   | 0                  | 0                    | 0                    | 0           | 91,238               | 4th/17          |
| Stefani Dr from Thackery St to Hillcrest Rd                                          | Street Resurfacing                     | Economic Vibrancy | 13               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 128,500              | 0                    | 0           | 128,500              | 4th/17          |
| Stevens St from Cayuga Dr to Davilla Ave and Davilla Ave from Stevens St to Drake St | Street Petitions                       | Economic Vibrancy | 09               | 12 Bond Program | 669,014               | 37,637                      | 631,377                  | 0                  | 0                    | 0                    | 0           | 669,014              | 3rd/16          |
| Stevens St from Cayuga Dr to Davilla Ave and Davilla Ave from Stevens St to Drake St | Street Petitions                       | Economic Vibrancy | 09               | 06 Bond Program | 361                   | 180                         | 180                      | 0                  | 0                    | 0                    | 0           | 361                  | 3rd/16          |
| Stratton Dr from Calcutta Dr To Penguin Dr                                           | Street Reconstruction - Local Streets  | Economic Vibrancy | 03               | 12 Bond Program | 213,900               | 26,343                      | 187,557                  | 0                  | 0                    | 0                    | 0           | 213,900              | 1st/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                  | Service                               | Key Focus Area    | Council District | Funding Source                | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|---------------------------------------|-------------------|------------------|-------------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Strayhorn Dr from Barnes Bridge Rd to Plummer Dr         | Street Resurfacing                    | Economic Vibrancy | 08               | 12 Bond Program               | 0                     | 0                           | 0                        | 193,700            | 0                    | 0                    | 0           | 193,700              | 1st/18          |
| Street and Alley Improvement Projects                    | Street Improvements                   | Economic Vibrancy | Citywide         | Street/Alley Improvement Fund | 0                     | 0                           | 0                        | 16,832,000         | 0                    | 0                    | 0           | 16,832,000           | Various         |
| Street Assessment Funds - Citywide Signals               | Street Lighting                       | Economic Vibrancy | Citywide         | Street Assessments            | 0                     | 0                           | 0                        | 675,000            | 0                    | 0                    | 0           | 675,000              | Various         |
| Street Assessment Funds - Sidewalk Program               | Sidewalk Improvements                 | Economic Vibrancy | Citywide         | Street Assessments            | 0                     | 0                           | 0                        | 325,000            | 0                    | 0                    | 0           | 325,000              | Various         |
| Superior St from Catherine to W. Clarendon               | Street Reconstruction - Local Streets | Economic Vibrancy | 01               | 06 Bond Program               | 3,352                 | 3,085                       | 267                      | 0                  | 0                    | 0                    | 0           | 3,352                | 3rd/17          |
| Superior St from Catherine to W. Clarendon               | Street Reconstruction - Local Streets | Economic Vibrancy | 01               | 12 Bond Program               | 807,700               | 60,780                      | 746,920                  | 0                  | 0                    | 0                    | 0           | 807,700              | 3rd/17          |
| Sweet Sue Ln from Hidden Valley Dr to Camp Wisdom (E) Rd | Street Reconstruction - Local Streets | Economic Vibrancy | 08               | 06 Bond Program               | 1,768                 | 1,768                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,768                | 2nd/16          |
| Sweet Sue Ln from Hidden Valley Dr to Camp Wisdom (E) Rd | Street Reconstruction - Local Streets | Economic Vibrancy | 08               | 12 Bond Program               | 974,800               | 99,616                      | 875,184                  | 0                  | 0                    | 0                    | 0           | 974,800              | 2nd/16          |
| Sylvan Ave. -W Commerce to Singleton                     | Thoroughfares                         | Economic Vibrancy | 06               | 06 Bond Program               | 582,906               | 484,697                     | 98,209                   | 1,969,693          | 0                    | 0                    | 0           | 2,552,599            | 4th/17          |
| Tacoma from Ann Arbor to Marjorie                        | Street Reconstruction - Local Streets | Economic Vibrancy | 04               | 12 Bond Program               | 608,500               | 61,595                      | 546,905                  | 0                  | 0                    | 0                    | 0           | 608,500              | 1st/16          |
| Telephone Rd Phase II                                    | Thoroughfares                         | Economic Vibrancy | 08               | Reimb                         | 324,086               | 324,086                     | 0                        | 0                  | 0                    | 0                    | 0           | 324,086              | 2nd/16          |
| Telephone Rd Phase II                                    | Thoroughfares                         | Economic Vibrancy | 08               | 06 Bond Program               | 4,139,557             | 4,104,378                   | 35,179                   | 0                  | 0                    | 0                    | 0           | 4,139,557            | 2nd/16          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                        | Service                                   | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------------|-------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Tibbs St from Royal Ln to W Ricks Cir                          | Street Resurfacing                        | Economic Vibrancy                       | 11               | 12 Bond Program | 206,900               | 0                           | 206,900                  | 0                  | 0                    | 0                    | 0           | 206,900              | 4th/15          |
| Timber Creek Ln (6001-6037) And Gentle Knoll Ln (6002-6030)    | Alley Reconstruction                      | Economic Vibrancy                       | 12               | 12 Bond Program | 159,490               | 28,930                      | 130,560                  | 0                  | 0                    | 0                    | 0           | 159,490              | 3rd/15          |
| Timberview from Pensive to Webb Chapel                         | Street Resurfacing                        | Economic Vibrancy                       | 13               | 12 Bond Program | 0                     | 0                           | 0                        | 294,800            | 0                    | 0                    | 0           | 294,800              | 1st/18          |
| Tisinger Ave from Aledo Dr to Estacado Dr                      | Street Resurfacing                        | Economic Vibrancy                       | 09               | 12 Bond Program | 149,200               | 0                           | 149,200                  | 0                  | 0                    | 0                    | 0           | 149,200              | 4th/15          |
| Tomlinson St from Graystone Dr to Meandering Way               | Street Resurfacing                        | Economic Vibrancy                       | 12               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 98,200               | 0                    | 0           | 98,200               | 4th/17          |
| Townsley Ct (17203-17215)                                      | Alley Reconstruction                      | Economic Vibrancy                       | 12               | 12 Bond Program | 114,846               | 23,045                      | 91,801                   | 0                  | 0                    | 0                    | 0           | 114,846              | 1st/16          |
| Traffic Accident Reduction Roadway Improvements - On-Demand    | Intergovernmental Partnership Projects    | Economic Vibrancy                       | Citywide         | 06 Bond Program | 395,653               | 102,061                     | 293,592                  | 0                  | 0                    | 0                    | 0           | 395,653              | Various         |
| Traffic Accident Reduction Roadway Improvements - On-Demand    | Intergovernmental Partnership Projects    | Economic Vibrancy                       | Citywide         | 03 Bond Program | 253,613               | 232,863                     | 20,750                   | 0                  | 0                    | 0                    | 0           | 253,613              | Various         |
| Traffic Signal Control Equipment Upgrades - Citywide - Phase 1 | Traffic Signal Control Equipment Upgrades | Economic Vibrancy                       | Citywide         | 06 Bond Program | 1,155,513             | 1,050,318                   | 105,194                  | 0                  | 0                    | 0                    | 0           | 1,155,513            | Various         |
| Trail from Timberglen Park to Barry Barker Park                | Trails                                    | Economic Vibrancy                       | 12               | 12 Bond Program | 312,255               | 205,167                     | 107,088                  | 1,769,445          | 0                    | 0                    | 0           | 2,081,700            | 2nd/16          |
| Trail from Timberglen Park to Barry Barker Park                | Trails                                    | Economic Vibrancy                       | 12               | 06 Bond Program | 3,628                 | 3,628                       | 0                        | 0                  | 0                    | 0                    | 0           | 3,628                | 2nd/16          |
| Trail Projects                                                 | Hike and Bike Trails                      | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program | 886,782               | 886,782                     | 0                        | 0                  | 0                    | 0                    | 0           | 886,782              | Various         |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                                | Service                                                      | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Trails End from Berry Trl to Arapaho Rd                                | Street Reconstruction - Local Streets                        | Economic Vibrancy                       | 11               | 06 Bond Program | 932                   | 332                         | 600                      | 0                  | 0                    | 0                    | 0           | 932                  | 1st/16          |
| Trails End from Berry Trl to Arapaho Rd                                | Street Reconstruction - Local Streets                        | Economic Vibrancy                       | 11               | 12 Bond Program | 1,427,500             | 140,101                     | 1,287,399                | 0                  | 0                    | 0                    | 0           | 1,427,500            | 1st/16          |
| Transit Signal Priority System                                         | Warranted Signals and School Flashers                        | Public Safety                           | Citywide         | Reimb           | 4,000,000             | 1,453,433                   | 2,546,567                | 0                  | 0                    | 0                    | 0           | 4,000,000            | Various         |
| Transportation Systems                                                 | Participation With Other Government Agencies - Intersections | Economic Vibrancy                       | Citywide         | Reimb           | 111,090               | 111,090                     | 0                        | 0                  | 0                    | 0                    | 0           | 111,090              | Various         |
| Tree Shadow Trl (5902-5942) And Flintshire Ct (5901-5923)              | Alley Reconstruction                                         | Economic Vibrancy                       | 12               | 12 Bond Program | 244,900               | 0                           | 244,900                  | 0                  | 0                    | 0                    | 0           | 244,900              | 1st/16          |
| Trinity River Trail from Sylvan to Moore Park                          | Trails                                                       | Economic Vibrancy                       | Citywide         | 12 Bond Program | 4,963,437             | 4,058,220                   | 905,216                  | 0                  | 0                    | 0                    | 0           | 4,963,437            | 4th/19          |
| Trinity Strand Phase 2 from IH 35 at Oak Lawn to DART's Inwood Station | Trails                                                       | Economic Vibrancy                       | 02               | 06 Bond Program | 2,739                 | 2,739                       | 0                        | 0                  | 0                    | 0                    | 0           | 2,739                | 4th/16          |
| Trinity Strand Phase 2 from IH 35 at Oak Lawn to DART's Inwood Station | Trails                                                       | Economic Vibrancy                       | 02               | 12 Bond Program | 160,673               | 244                         | 160,428                  | 0                  | 0                    | 3,197,827            | 0           | 3,358,500            | 4th/16          |
| Trinity Trails Phase II-B                                              | Hike and Bike Trails                                         | Culture, Arts, Recreation and Education | Citywide         | 12 Bond Program | 86,840                | 86,340                      | 500                      | 0                  | 0                    | 0                    | 0           | 86,840               | Various         |
| Tulane St from Prestonshire Ln to Lupton Dr                            | Street Resurfacing                                           | Economic Vibrancy                       | 13               | 12 Bond Program | 51,100                | 0                           | 51,100                   | 0                  | 0                    | 0                    | 0           | 51,100               | 4th/15          |
| Tumbling Creek Trl from Leaning Oaks St to Alta Mesa Dr                | Street Resurfacing                                           | Economic Vibrancy                       | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 152,100              | 0                    | 0           | 152,100              | 4th/17          |
| Twin Sixties Dr. - Central Expwy. Service Rd. to Worcola               | Streetscape/Urban Design                                     | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 275,065               | 153,250                     | 121,815                  | 0                  | 0                    | 0                    | 0           | 275,065              | 2nd/13          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                       | Service                                                      | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Underwood St from Kilburn Ave To Modree Ave                   | Street Resurfacing                                           | Economic Vibrancy                       | 04               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 34,200               | 0                    | 0           | 34,200               | 4th/17          |
| Valley View and Walnut - IH 635 to City Limit                 | Intergovernmental Partnership Projects                       | Economic Vibrancy                       | 10, 11           | 06 Bond Program | 907,540               | 290,206                     | 617,334                  | 0                  | 0                    | 0                    | 0           | 907,540              | 4th/16          |
| Valley View and Walnut - IH 635 to E. City Limit              | Participation With Other Government Agencies - Thoroughfares | Economic Vibrancy                       | 10,11            | 06 Bond Program | 200,000               | 0                           | 200,000                  | 0                  | 0                    | 0                    | 0           | 200,000              | 4th/15          |
| Velasco Ave from Abrams Rd to Pearson Dr                      | Street Resurfacing                                           | Economic Vibrancy                       | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 233,200            | 0                    | 0                    | 0           | 233,200              | 4th/16          |
| Walmsley Ave from Montclair Ave to Willomet Ave               | Street Resurfacing                                           | Economic Vibrancy                       | 06               | 06 Bond Program | 221,649               | 0                           | 221,649                  | 0                  | 0                    | 0                    | 0           | 221,649              | 4th/16          |
| Walnut Hill - Malibu to Luna                                  | Intergovernmental Partnership Projects                       | Economic Vibrancy                       | 06               | 06 Bond Program | 3,888,863             | 3,753,277                   | 135,586                  | 0                  | 0                    | 0                    | 0           | 3,888,863            | 1st/15          |
| Walnut Hill at Harry Hines                                    | Streetscape/Urban Design                                     | Culture, Arts, Recreation and Education | 06               | 06 Bond Program | 700,000               | 700,000                     | 0                        | 0                  | 0                    | 0                    | 0           | 700,000              | 3rd/15          |
| Walnut Hill Ln from 500' west of Dale Crest Dr to Webb Chapel | Street Resurfacing                                           | Economic Vibrancy                       | 06               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 690,000              | 0                    | 0           | 690,000              | 4th/17          |
| Walnut Hill Ln from 500' west of Dale Crest Dr to Webb Chapel | Street Resurfacing                                           | Economic Vibrancy                       | 06, 13           | 12 Bond Program | 0                     | 0                           | 0                        | 690,000            | 0                    | 0                    | 0           | 690,000              | 1st/18          |
| Warranted Signals and School Flashers (On-Demand)             | Warranted Signals and School Flashers                        | Public Safety                           | Citywide         | 03 Bond Program | 419,422               | 419,422                     | 0                        | 0                  | 0                    | 0                    | 0           | 419,422              | Various         |
| Warranted Signals and School Flashers (On-Demand)             | Warranted Signals and School Flashers                        | Public Safety                           | Citywide         | 06 Bond Program | 1,432,894             | 1,378,465                   | 54,429                   | 2,177,857          | 0                    | 0                    | 0           | 3,610,751            | Various         |
| Waterview Rd from Buckner Blvd to dead end                    | Street Resurfacing                                           | Economic Vibrancy                       | 09               | 12 Bond Program | 166,000               | 0                           | 166,000                  | 0                  | 0                    | 0                    | 0           | 166,000              | 1st/18          |



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                              | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Watson Dr. - 56th St. South to Dead End              | Street Petitions                      | Economic Vibrancy                       | 08               | 06 Bond Program | 721,715               | 657,931                     | 63,784                   | 0                  | 0                    | 0                    | 0           | 721,715              | 4th/16          |
| Watson Dr. - 56th St. South to Dead End              | Street Petitions                      | Economic Vibrancy                       | 08               | 03 Bond Program | 136,569               | 101,391                     | 35,178                   | 0                  | 0                    | 0                    | 0           | 136,569              | 4th/16          |
| Weeburn from Marsh to Mid Pines                      | Street Reconstruction - Local Streets | Economic Vibrancy                       | 13               | 06 Bond Program | 2,886                 | 2,761                       | 125                      | 0                  | 0                    | 0                    | 0           | 2,886                | 3rd/16          |
| Weeburn from Marsh to Mid Pines                      | Street Reconstruction - Local Streets | Economic Vibrancy                       | 13               | 12 Bond Program | 751,214               | 62,027                      | 689,187                  | 0                  | 0                    | 0                    | 0           | 751,214              | 3rd/16          |
| West Dallas Gateway                                  | Gateway                               | Economic Vibrancy                       | Citywide         | 12 Bond Program | 720,322               | 577,393                     | 142,929                  | 0                  | 0                    | 33,579,678           | 0           | 34,300,000           | 4th/19          |
| West End Plaza                                       | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 02               | 06 Bond Program | 4,127,050             | 33,527                      | 4,093,523                | 0                  | 0                    | 0                    | 0           | 4,127,050            | 4th/15          |
| West End Plaza                                       | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 02               | 12 Bond Program | 1,255,589             | 0                           | 1,255,589                | 0                  | 0                    | 0                    | 0           | 1,255,589            | 4th/15          |
| West Shore Dr from Tokalon Dr to Meadow Lake Ave     | Street Resurfacing                    | Economic Vibrancy                       | 09               | 12 Bond Program | 0                     | 0                           | 0                        | 273,300            | 0                    | 0                    | 0           | 273,300              | 4th/16          |
| Western St from Sunnyside Ave to Cockrell Hill Rd    | Street Resurfacing                    | Economic Vibrancy                       | 01               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 103,000              | 0                    | 0           | 103,000              | 4th/17          |
| Westmount Ave. - Davis St to Avon St.                | Street Petitions                      | Economic Vibrancy                       | 01               | 06 Bond Program | 940,876               | 899,328                     | 41,548                   | 0                  | 0                    | 0                    | 0           | 940,876              | 3rd/14          |
| Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza | Thoroughfares                         | Economic Vibrancy                       | 08               | 03 Bond Program | 351,570               | 87,642                      | 263,928                  | 0                  | 0                    | 0                    | 0           | 351,570              | 1st/18          |
| Wheatland - Lancaster Cir. to Lancaster Rd. at Plaza | Thoroughfares                         | Economic Vibrancy                       | 08               | 06 Bond Program | 555,157               | 555,157                     | 0                        | 4,740,461          | 0                    | 0                    | 0           | 5,295,618            | 1st/18          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                     | Service                               | Key Focus Area                          | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-------------------------------------------------------------|---------------------------------------|-----------------------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| White Rose Trl from end of pavement to Trails End Dr        | Street Resurfacing                    | Economic Vibrancy                       | 11               | 12 Bond Program | 100,100               | 0                           | 100,100                  | 0                  | 0                    | 0                    | 0           | 100,100              | 4th/15          |
| Wilton Ave from Ravinia Dr to Hampton Rd                    | Street Resurfacing                    | Economic Vibrancy                       | 01               | 12 Bond Program | 428,900               | 0                           | 428,900                  | 0                  | 0                    | 0                    | 0           | 428,900              | 4th/15          |
| Wilton Ave from Ravinia Dr to Hampton Rd                    | Street Resurfacing                    | Economic Vibrancy                       | 01               | 06 Bond Program | 500                   | 300                         | 200                      | 0                  | 0                    | 0                    | 0           | 500                  | 4th/15          |
| Windy Ridge Dr from Meadowcreek Dr to Arbor Downs Dr        | Street Resurfacing                    | Economic Vibrancy                       | 12               | 12 Bond Program | 299,034               | 162,034                     | 137,000                  | 0                  | 0                    | 0                    | 0           | 299,034              | 4th/15          |
| Wofford Dr from James St to Elmira St                       | Street Resurfacing                    | Economic Vibrancy                       | 07               | 12 Bond Program | 179,900               | 0                           | 179,900                  | 0                  | 0                    | 0                    | 0           | 179,900              | 1st/18          |
| Wonderland Trl from Northaven Rd to Peter Pan Dr            | Street Resurfacing                    | Economic Vibrancy                       | 13               | 12 Bond Program | 0                     | 0                           | 0                        | 0                  | 269,200              | 0                    | 0           | 269,200              | 4th/17          |
| Woodmeadow from La Prada west to the end of divided roadway | Street Reconstruction - Local Streets | Economic Vibrancy                       | 09               | 06 Bond Program | 1,203                 | 1,203                       | 0                        | 0                  | 0                    | 0                    | 0           | 1,203                | 2nd/16          |
| Woodmeadow from La Prada west to the end of divided roadway | Street Reconstruction - Local Streets | Economic Vibrancy                       | 09               | 12 Bond Program | 277,657               | 277,657                     | 0                        | 1,426,143          | 0                    | 0                    | 0           | 1,703,800            | 2nd/16          |
| Woodmeadow Parkway over Long Branch                         | Bridge Repair and Modification        | Economic Vibrancy                       | 02,09            | 06 Bond Program | 48,660                | 48,660                      | 0                        | 0                  | 0                    | 0                    | 0           | 48,660               | 2nd/16          |
| Woodshire Dr from Kinwood Dr to Clearwood Dr                | Street Resurfacing                    | Economic Vibrancy                       | 08               | 12 Bond Program | 0                     | 0                           | 0                        | 304,300            | 0                    | 0                    | 0           | 304,300              | 4th/16          |
| Yale Blvd. - SMU to Greenville Ave.                         | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 562,797               | 561,142                     | 1,656                    | 0                  | 0                    | 0                    | 0           | 562,797              | 2nd/15          |
| Yale to Mockingbird Light Rail Station                      | Streetscape/Urban Design              | Culture, Arts, Recreation and Education | 14               | 06 Bond Program | 276,284               | 191,328                     | 84,956                   | 0                  | 0                    | 0                    | 0           | 276,284              | 2nd/15          |

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

| Project                                                   | Service             | Key Focus Area             | Council District | Funding Source  | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted  | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost        | Total Estimated Cost | In Service Date |
|-----------------------------------------------------------|---------------------|----------------------------|------------------|-----------------|-----------------------|-----------------------------|--------------------------|---------------------|----------------------|----------------------|--------------------|----------------------|-----------------|
| Yancy St from Carbondale St to Saipan St                  | Target Neighborhood | Clean, Healthy Environment | 07               | 12 Bond Program | 500,939               | 74,981                      | 425,958                  | 0                   | 0                    | 0                    | 0                  | 500,939              | 2nd/16          |
| Yancy St from Carbondale St to Saipan St                  | Target Neighborhood | Clean, Healthy Environment | 07               | 06 Bond Program | 711                   | 711                         | 0                        | 0                   | 0                    | 0                    | 0                  | 711                  | 2nd/16          |
| <b>Total Street and Thoroughfare Capital Improvements</b> |                     |                            |                  |                 | <b>\$382,485,930</b>  | <b>\$178,232,461</b>        | <b>\$204,253,469</b>     | <b>\$87,172,973</b> | <b>\$44,075,166</b>  | <b>\$38,277,894</b>  | <b>\$3,124,238</b> | <b>\$555,136,202</b> |                 |

# TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

## **MISSION**

This program consists of projects along the Trinity River Corridor that provide for flood protection, environmental restoration/preservation, recreation, transportation improvements and economic development. The current Trinity River Corridor projects include the Dallas Floodway Extension and development of flood improvements in the Elm Fork area. Also included are transportation improvements such as the Margaret Hunt Hill (formerly referred to as the Woodall Rodgers Extension) Bridge and the Trinity Parkway, both of which will provide reliever routes to allow the State to make improvements to the Canyon/Mixmaster/Lower Stemmons areas. Other projects will provide for recreational amenities in the Great Trinity Forest and lakes within the Floodway.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Complete construction of Trinity Trail along the Dallas Floodway.
2. Complete construction of Baker (Hampton-Oak Lawn) Pump Station.
3. Begin construction of Able Sump Station improvements.
4. Complete construction of Cedar Crest Bridge – Pedestrian and Bicycle Enhancement.
5. Completed construction of AT&T Trail (Trinity Forest Trail Phase 3 and 3A.), Trinity Trail along the Dallas Floodway.
6. Continued construction of IH-30 (Margaret McDermott) Signature Bridge.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Continue construction on Able Sump Station improvements.
2. Continue construction on Beckley Ave. Extension.
3. Continue construction of IH-30 (Margaret McDermott) Signature Bridge.

4. Begin construction of the Trinity Lakes Phase I.
5. Continue construction of the Upper Chain of Wetlands.

## **SERVICE DESCRIPTIONS**

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds. These costs also include transfers to the General Fund.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Trinity River Projects** Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| <b>Source of Funds</b>                                  | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b> | <b>Total<br/>Estimated<br/>Cost</b> |
|---------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| 1998 General Obligation Bonds                           | 201,452,199                          | 129,728,912                                | 71,723,287                              | 0                             | 0                               | 0                               | 0                  | 201,452,199                         |
| 2003 General Obligation Bonds                           | 3,616,499                            | 3,615,822                                  | 677                                     | 0                             | 0                               | 0                               | 0                  | 3,616,499                           |
| 2006 General Obligation Bonds                           | 1,272,749                            | 1,223,778                                  | 48,971                                  | 0                             | 0                               | 0                               | 0                  | 1,272,749                           |
| Capital Construction                                    | 3,970,000                            | 0                                          | 3,970,000                               | 0                             | 0                               | 0                               | 0                  | 3,970,000                           |
| Private Donations                                       | 6,568,203                            | 6,568,203                                  | 0                                       | 0                             | 0                               | 0                               | 0                  | 6,568,203                           |
| US Army Corps of Engineers Project<br>Cooperation Funds | 8,000,000                            | 7,588,094                                  | 411,906                                 | 0                             | 0                               | 0                               | 0                  | 8,000,000                           |
| <b>Total</b>                                            | <b>\$224,879,649</b>                 | <b>\$148,724,808</b>                       | <b>\$76,154,841</b>                     | <b>\$0</b>                    | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$224,879,649</b>                |

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| <u>Use of Funds</u>                     | <u>Budget<br/>as of<br/>04-30-15</u> | <u>Spent or<br/>Committed<br/>04-30-15</u> | <u>Remaining<br/>as of<br/>04-30-15</u> | <u>FY 2015-16<br/>Adopted</u> | <u>FY 2016-17<br/>Estimated</u> | <u>FY 2017-18<br/>Estimated</u> | <u>Future Cost</u> | <u>Total<br/>Estimated<br/>Cost</u> |
|-----------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|--------------------|-------------------------------------|
| Athletic Facilities Improvements        | 3,970,000                            | 0                                          | 3,970,000                               | 0                             | 0                               | 0                               | 0                  | 3,970,000                           |
| Hike and Bike Trails                    | 2,507,235                            | 2,507,235                                  | 0                                       | 0                             | 0                               | 0                               | 0                  | 2,507,235                           |
| Professional Services and Debt Issuance | 2,632,121                            | 1,341,323                                  | 1,290,798                               | 0                             | 0                               | 0                               | 0                  | 2,632,121                           |
| Trinity River Projects                  | 215,770,294                          | 144,876,251                                | 70,894,043                              | 0                             | 0                               | 0                               | 0                  | 215,770,294                         |
| <b>Total</b>                            | <b>\$224,879,649</b>                 | <b>\$148,724,808</b>                       | <b>\$76,154,841</b>                     | <b>\$0</b>                    | <b>\$0</b>                      | <b>\$0</b>                      | <b>\$0</b>         | <b>\$224,879,649</b>                |

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| Project                                                | Service                                 | Key Focus Area                          | Council District | Funding Source             | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------|-----------------------------------------|-----------------------------------------|------------------|----------------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Beckley Ave. Extension                                 | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program            | 5,967,525             | 5,844,601                   | 122,924                  | 0                  | 0                    | 0                    | 0           | 5,967,525            | Various         |
| Cedar Crest Bridge Pedestrian and Bicycle Enhancements | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program            | 1,005,066             | 1,004,389                   | 677                      | 0                  | 0                    | 0                    | 0           | 1,005,066            | 2nd/17          |
| Cedar Crest Bridge Pedestrian and Bicycle Enhancements | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 06 Bond Program            | 48,971                | 0                           | 48,971                   | 0                  | 0                    | 0                    | 0           | 48,971               | 2nd/17          |
| Cedar Crest Bridge Pedestrian and Bicycle Enhancements | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program            | 6,368,905             | 6,296,117                   | 72,787                   | 0                  | 0                    | 0                    | 0           | 6,368,905            | 2nd/17          |
| CIP Engineering- Trinity River Corridor Improvement    | Professional Services and Debt Issuance | E-Gov                                   | Citywide         | 98 Bond Program            | 2,632,121             | 1,341,323                   | 1,290,798                | 0                  | 0                    | 0                    | 0           | 2,632,121            | Various         |
| Dallas Floodway Extension                              | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | US Army Corps of Engineers | 8,000,000             | 7,588,094                   | 411,906                  | 0                  | 0                    | 0                    | 0           | 8,000,000            | 4th/15          |
| Dallas Floodway Extension                              | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program            | 24,666,250            | 22,064,920                  | 2,601,331                | 0                  | 0                    | 0                    | 0           | 24,666,250           | 4th/15          |
| Elm Fork Improvements                                  | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program            | 30,000,000            | 17,767,472                  | 12,232,528               | 0                  | 0                    | 0                    | 0           | 30,000,000           | Various         |
| Elm Fork Improvements                                  | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program            | 12,153                | 12,153                      | 0                        | 0                  | 0                    | 0                    | 0           | 12,153               | Various         |
| Great Trinity Forest Park                              | Trinity River Projects                  | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program            | 38,339,799            | 37,566,322                  | 773,477                  | 0                  | 0                    | 0                    | 0           | 38,339,799           | 4th/15          |
| IH-30 Pedestrian and Bicycle Bridge Construction       | Trinity River Projects                  | Culture, Arts, Recreation and Education | 02, 03, 06       | 03 Bond Program            | 646,247               | 646,247                     | 0                        | 0                  | 0                    | 0                    | 0           | 646,247              | 2nd/17          |
| IH-30 Pedestrian and Bicycle Bridge Construction       | Trinity River Projects                  | Culture, Arts, Recreation and Education | 02, 03, 06       | 06 Bond Program            | 1,223,778             | 1,223,778                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,223,778            | 2nd/17          |

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

| Project                                                  | Service                          | Key Focus Area                          | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|----------------------------------------------------------|----------------------------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| IH-30 Pedestrian and Bicycle Bridge Construction         | Trinity River Projects           | Culture, Arts, Recreation and Education | 02, 03, 06       | Donation             | 6,568,203             | 6,568,203                   | 0                        | 0                  | 0                    | 0                    | 0           | 6,568,203            | 2nd/17          |
| Joppa Connector Trail Project                            | Hike and Bike Trails             | Culture, Arts, Recreation and Education | Citywide         | 03 Bond Program      | 1,965,186             | 1,965,186                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,965,186            | 2nd/16          |
| Joppa Connector Trail Project                            | Hike and Bike Trails             | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program      | 542,050               | 542,050                     | 0                        | 0                  | 0                    | 0                    | 0           | 542,050              | 2nd/16          |
| Trinity Forest Golf Course                               | Athletic Facilities Improvements | Clean, Healthy Environment              | Citywide         | Capital Construction | 3,970,000             | 0                           | 3,970,000                | 0                  | 0                    | 0                    | 0           | 3,970,000            | Various         |
| Trinity Lakes Phase I - Lakes                            | Trinity River Projects           | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program      | 302,900               | 302,900                     | 0                        | 0                  | 0                    | 0                    | 0           | 302,900              | Various         |
| Trinity Lakes Phase I - Parkway                          | Trinity River Projects           | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program      | 751,457               | 344,750                     | 406,707                  | 0                  | 0                    | 0                    | 0           | 751,457              | Various         |
| Trinity Parkway Corridor Transportation Projects         | Trinity River Projects           | Culture, Arts, Recreation and Education | Citywide         | 98 Bond Program      | 91,869,039            | 37,646,304                  | 54,222,735               | 0                  | 0                    | 0                    | 0           | 91,869,039           | Various         |
| <b>Total Trinity River Corridor Capital Improvements</b> |                                  |                                         |                  |                      | <b>\$224,879,649</b>  | <b>\$148,724,808</b>        | <b>\$76,154,841</b>      | <b>\$0</b>         | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>  | <b>\$224,879,649</b> |                 |



# WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

## **MISSION**

The City of Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the citizens of Dallas and to the surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas citizens and our customers and to support the City's efforts toward economic development, environmental protection and enhancement of quality of life, including water supply, treatment, and distribution; wastewater collection and treatment; and billing, credit and collection and customer service.

The mission of the Water Utilities Department Capital Improvement Program is to provide an adequate water supply and wastewater treatment to its customers through the acquisition of future water and wastewater facilities and to renovate and construct improvements to existing water and wastewater facilities throughout the City of Dallas.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2014-15**

1. Completed the construction of the grit and screenings improvement project at the Central Wastewater Treatment Plant. This project will significantly reduce operational and maintenance costs by removing grit and screenings at the head of the plant, thereby reducing clogging and damage to equipment throughout the entire treatment process.
2. Awarded the construction of improvements to the White Rock Raw Sewage Pump Station at the Central Wastewater Treatment Plant. This project will include construction of new screens, pumps, motors and variable frequency drives to extend the service life of the facility. The improvements will also increase operational flexibility and energy efficiency of the treatment process.
3. Awarded construction of the residuals handling and disposal improvements project at Elm Fork Water Treatment Plant. The project will increase efficiency and reliability of operations by improving sludge handling and disposal and allow for future water quality improvements to improve stability of water in the distribution system.

4. Bid the construction of the Walcrest Pump Station and Reservoir improvements project. These improvements will improve reliability of the water system and reduce maintenance costs by replacing aging infrastructure.
5. Awarded Lake Ray Hubbard intake maintenance dredging project. This project will remove sediment from around Lake Ray Hubbard intake to allow delivery of raw water to East Side Water Treatment Plant when lake levels drop greater than 10 feet below normal pool.
6. Developed scope and selected consultant for a dam safety inspection professional services contract. This contract will allow all dams operated and maintained by Dallas Water Utilities to complete their recommended Texas Commission on Environmental Quality (TCEQ) five year dam safety inspection within the same calendar year and update all O&M manuals and train DWU personnel for monthly and annual inspections.
7. Awarded water and wastewater main replacement contracts which will result in the installation of approximately 65 miles of water and wastewater mains, including relocation and private development projects.
8. Completed the Long Range Water Supply Plan which recommended water management strategies to meet Dallas' future water supply needs. This project identified and prioritized water supply capital projects needed in order to meet future water demands.

## **HIGHLIGHTED OBJECTIVES FOR FY 2015-16**

1. Award water and wastewater main replacement contracts which will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects.
2. Award the Wastewater Collection System Master Plan Update. The Wastewater Collection System Plan Update will project future wastewater flows and make recommendations for capital and operational improvements to the wastewater collection system.

# WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

3. Award construction of the Effluent Pump Station Improvements project at the Central Wastewater Treatment Plant. The project will include structural repairs to extend the service life of the facility, replacement of mechanical equipment that has exceeded its useful life, and process improvements that take advantage of newer technology.
4. Award construction of the process control improvements project at the Central Wastewater Treatment Plant. This project will replace an outdated process control system that had reached its maximum capacity. The new system will reduce operational and maintenance costs by automating and monitoring additional treatment systems within the plant, as well as standardizing Central's process control system with the other water and wastewater treatment plants.
5. Award construction of bio-filtration optimization improvements at the East Side Water Treatment Plant. This project will add a non-chlorinated backwash pump station and nutrient chemical feed systems to enhance performance of biological filters to improve overall water stability in the distribution system.
6. Award a professional services contract for improvements at the Jim Miller Pump Station. This project will look at electrical, mechanical and yard piping improvements to replace aging electrical infrastructure and improve the operational reliability of this critical facility.
7. Award a professional services contract for the replacement of Plano Road elevated tank. This project will replace an existing elevated tank that has exceeded its service life with a new composite elevated tank at the same location.
8. Implement a utility-wide work and asset management program beginning at DWU treatment plants. This program will enable DWU to enhance management strategies by making better rehabilitation and replacement decisions based on asset criticality and evidence of reliability, condition, root causes of failure, and life cycle costs.

## **SERVICE DESCRIPTIONS**

**Homeowner Extensions and Unserved Areas** Construction of water and

wastewater main extensions to homeowners and meters for water service.

**Inflow/Infiltration Remediation** Design and construction of improvements to eliminate inflow and infiltration conditions within the wastewater collection system.

**Mains, Pump Stations and Associated Facilities** Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage reservoirs, and elevated tanks citywide as required by growth, development and obsolescence. Surveying, geotechnical and environmental services are also included.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Raw Water Pumping and Transmission** Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities to include the Lake Fork Pump Station and pipeline.

**Rehabilitation and Equipment** Maintenance and renovation of major water and wastewater facilities.

**Relocations In Advance of Paving** Replacement and/or relocation of water mains, wastewater mains and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County and State programs.

**Service Centers, Offices and Research Facilities** Renovation of existing service facilities and business and customer service systems.

**Studies and Master Plans** Studies related to business, planning, water and wastewater operations and master plan updates.

**Wastewater Treatment Plants and Associated Facilities** Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants. Funding for the design and construction of the proposed future wastewater treatment plant(s).

**Water Supply Reservoirs and Dams** Dam inspection, consultation,

## WATER UTILITIES FACILITIES CAPITAL IMPROVEMENTS

rehabilitation and erosion studies for various dams. Also includes acquisition of new water supply sources.

**Water Treatment Plants and Associated Facilities** Design and construction of renovations, expansions and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant. Funding for the design and construction of the proposed future water treatment plant(s).

**Wholesale Customer Facilities** Construction of facilities necessary to provide service to the Customer Cities.

## WATER UTILITIES CAPITAL IMPROVEMENTS

| <b>Source of Funds</b>            | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b>   | <b>Total<br/>Estimated<br/>Cost</b> |
|-----------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Capital Construction - Wastewater | 481,771,033                          | 439,703,253                                | 42,067,780                              | 19,430,000                    | 16,315,000                      | 15,476,000                      | 25,973,000           | 558,965,033                         |
| Capital Construction - Water      | 699,199,896                          | 656,970,575                                | 42,229,321                              | 27,542,000                    | 23,429,000                      | 25,672,000                      | 42,888,000           | 818,730,896                         |
| Commercial Paper - Wastewater     | 1,061,232,94                         | 885,647,858                                | 175,585,090                             | 69,464,000                    | 77,181,000                      | 70,625,000                      | 178,150,000          | 1,456,652,948                       |
| Commercial Paper - Water          | 1,856,778,77                         | 1,554,295,963                              | 302,482,809                             | 102,859,000                   | 276,185,000                     | 231,414,000                     | 452,563,000          | 2,919,799,772                       |
| Revenue Bonds - Wastewater        | 198,958,570                          | 196,895,207                                | 2,063,364                               | 0                             | 0                               | 0                               | 0                    | 198,958,570                         |
| Revenue Bonds - Water             | 369,288,968                          | 361,521,390                                | 7,767,577                               | 0                             | 0                               | 0                               | 0                    | 369,288,968                         |
| Water Utilities - Public Art Fund | 3,897,500                            | 713,805                                    | 3,183,695                               | 8,000                         | 121,000                         | 27,000                          | 279,000              | 4,332,500                           |
| <b>Total</b>                      | <b>\$4,671,127,686</b>               | <b>\$4,095,748,051</b>                     | <b>\$575,379,635</b>                    | <b>\$219,303,000</b>          | <b>\$393,231,000</b>            | <b>\$343,214,000</b>            | <b>\$699,853,000</b> | <b>\$6,326,728,686</b>              |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| <b>Use of Funds</b>                                   | <b>Budget<br/>as of<br/>04-30-15</b> | <b>Spent or<br/>Committed<br/>04-30-15</b> | <b>Remaining<br/>as of<br/>04-30-15</b> | <b>FY 2015-16<br/>Adopted</b> | <b>FY 2016-17<br/>Estimated</b> | <b>FY 2017-18<br/>Estimated</b> | <b>Future Cost</b>   | <b>Total<br/>Estimated<br/>Cost</b> |
|-------------------------------------------------------|--------------------------------------|--------------------------------------------|-----------------------------------------|-------------------------------|---------------------------------|---------------------------------|----------------------|-------------------------------------|
| Homeowners and Unserved Areas                         | 126,698,430                          | 103,541,865                                | 23,156,564                              | 5,779,000                     | 4,144,000                       | 2,209,000                       | 4,558,000            | 143,388,430                         |
| Inflow/Infiltration Remediation                       | 39,798,209                           | 39,798,209                                 | 0                                       | 0                             | 0                               | 0                               | 0                    | 39,798,209                          |
| Mains, Pump Stations and Associated Facilities        | 1,523,540,387                        | 1,388,750,490                              | 134,789,897                             | 81,981,000                    | 143,411,000                     | 144,678,000                     | 264,066,000          | 2,157,676,387                       |
| Professional Services and Debt Issuance               | 618,095                              | 618,095                                    | 0                                       | 0                             | 0                               | 0                               | 0                    | 618,095                             |
| Public Art                                            | 3,897,500                            | 713,805                                    | 3,183,695                               | 8,000                         | 121,000                         | 27,000                          | 279,000              | 4,332,500                           |
| Raw Water Pumping and Transmission                    | 273,994,650                          | 269,313,066                                | 4,681,585                               | 3,000,000                     | 15,000,000                      | 6,000,000                       | 72,000,000           | 369,994,650                         |
| Rehabilitation and Equipment                          | 210,367,439                          | 194,030,622                                | 16,336,817                              | 13,035,000                    | 13,055,000                      | 13,100,000                      | 27,200,000           | 276,757,439                         |
| Relocations In Advance of Paving                      | 338,392,026                          | 271,961,034                                | 66,430,992                              | 20,000,000                    | 27,000,000                      | 18,200,000                      | 28,000,000           | 431,592,026                         |
| Service Centers, Offices and Research Facilities      | 81,206,738                           | 70,416,533                                 | 10,790,205                              | 8,500,000                     | 18,000,000                      | 23,000,000                      | 6,000,000            | 136,706,738                         |
| Studies and Master Plans                              | 71,304,805                           | 62,197,375                                 | 9,107,430                               | 2,500,000                     | 1,000,000                       | 6,000,000                       | 4,550,000            | 85,354,805                          |
| Wastewater Treatment Plants and Associated Facilities | 834,879,738                          | 697,686,514                                | 137,193,223                             | 38,500,000                    | 39,500,000                      | 25,500,000                      | 95,700,000           | 1,034,079,738                       |
| Water Supply Reservoirs and Dams                      | 164,473,100                          | 153,957,837                                | 10,515,263                              | 0                             | 27,000,000                      | 5,000,000                       | 6,500,000            | 202,973,100                         |
| Water Treatment Plants and Associated Facilities      | 998,092,887                          | 841,124,087                                | 156,968,799                             | 45,000,000                    | 104,500,000                     | 99,000,000                      | 190,000,000          | 1,436,592,887                       |
| Wholesale Customer Facilities                         | 3,863,684                            | 1,638,518                                  | 2,225,166                               | 1,000,000                     | 500,000                         | 500,000                         | 1,000,000            | 6,863,684                           |
| <b>Total</b>                                          | <b>\$4,671,127,686</b>               | <b>\$4,095,748,051</b>                     | <b>\$575,379,635</b>                    | <b>\$219,303,000</b>          | <b>\$393,231,000</b>            | <b>\$343,214,000</b>            | <b>\$699,853,000</b> | <b>\$6,326,728,686</b>              |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                               | Service                                               | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------|-------------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Automated Meter Reading Project (AMR) | Service Centers, Offices and Research Facilities      | E-Gov             | Citywide         | Revenue Bonds        | 5,000,000             | 3,817,982                   | 1,182,018                | 0                  | 0                    | 0                    | 0           | 5,000,000            | Various         |
| Bachman Water Treatment Plant         | Water Treatment Plants and Associated Facilities      | Economic Vibrancy | Citywide         | Capital Construction | 16,975,554            | 16,018,885                  | 956,668                  | 0                  | 0                    | 0                    | 0           | 16,975,554           | Various         |
| Bachman Water Treatment Plant         | Water Treatment Plants and Associated Facilities      | Economic Vibrancy | Citywide         | Comm'l Paper         | 94,220,238            | 93,739,907                  | 480,331                  | 0                  | 7,500,000            | 10,000,000           | 0           | 111,720,238          | Various         |
| Bachman Water Treatment Plant         | Water Treatment Plants and Associated Facilities      | Economic Vibrancy | Citywide         | Comm'l Paper         | 58,000,000            | 47,512,574                  | 10,487,426               | 0                  | 0                    | 0                    | 16,000,000  | 74,000,000           | Various         |
| Bachman Water Treatment Plant         | Water Treatment Plants and Associated Facilities      | Economic Vibrancy | Citywide         | Revenue Bonds        | 20,128,168            | 20,023,188                  | 104,980                  | 0                  | 0                    | 0                    | 0           | 20,128,168           | Various         |
| Bond/Commerc Paper Sale Ex            | Professional Services and Debt Issuance               | E-Gov             | Citywide         | Comm'l Paper         | 381,928               | 381,928                     | 0                        | 0                  | 0                    | 0                    | 0           | 381,928              | Various         |
| Bond/Commerc Paper Sale Ex            | Professional Services and Debt Issuance               | E-Gov             | Citywide         | Comm'l Paper         | 236,167               | 236,167                     | 0                        | 0                  | 0                    | 0                    | 0           | 236,167              | Various         |
| Central Wastewater Treatment Plant    | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Revenue Bonds        | 47,028,734            | 46,039,484                  | 989,250                  | 0                  | 0                    | 0                    | 0           | 47,028,734           | Various         |
| Central Wastewater Treatment Plant    | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Comm'l Paper         | 103,388,343           | 102,375,333                 | 1,013,010                | 34,500,000         | 0                    | 0                    | 29,000,000  | 166,888,343          | Various         |
| Central Wastewater Treatment Plant    | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Capital Construction | 52,322,504            | 50,680,604                  | 1,641,900                | 0                  | 500,000              | 0                    | 0           | 52,822,504           | Various         |
| Central Wastewater Treatment Plant    | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Comm'l Paper         | 133,191,355           | 133,151,239                 | 40,116                   | 0                  | 0                    | 0                    | 0           | 133,191,355          | Various         |
| Central Wastewater Treatment Plant    | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Comm'l Paper         | 88,242,710            | 2,008,635                   | 86,234,075               | 0                  | 0                    | 18,000,000           | 6,700,000   | 112,942,710          | Various         |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                                     | Service                                          | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------|--------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| East Side Water Treatment Plant             | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Capital Construction | 40,879,438            | 39,921,529                  | 957,909                  | 0                  | 0                    | 0                    | 0           | 40,879,438           | Various         |
| East Side Water Treatment Plant             | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 168,421,152           | 168,421,152                 | 0                        | 0                  | 0                    | 0                    | 0           | 168,421,152          | Various         |
| East Side Water Treatment Plant             | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 170,489,624           | 163,788,445                 | 6,701,179                | 0                  | 0                    | 0                    | 8,000,000   | 178,489,624          | Various         |
| East Side Water Treatment Plant             | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 54,130,543            | 2,975,204                   | 51,155,339               | 45,000,000         | 5,000,000            | 42,000,000           | 30,000,000  | 176,130,543          | Various         |
| East Side Water Treatment Plant             | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Revenue Bonds        | 64,598,866            | 63,122,645                  | 1,476,222                | 0                  | 0                    | 0                    | 0           | 64,598,866           | Various         |
| Elm Fork Water Treatment Plant              | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 131,580,984           | 131,580,984                 | 0                        | 0                  | 0                    | 0                    | 0           | 131,580,984          | Various         |
| Elm Fork Water Treatment Plant              | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Revenue Bonds        | 5,094,058             | 5,094,058                   | 0                        | 0                  | 0                    | 0                    | 0           | 5,094,058            | Various         |
| Elm Fork Water Treatment Plant              | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 103,030,246           | 28,066,523                  | 74,963,723               | 0                  | 0                    | 0                    | 38,000,000  | 141,030,246          | Various         |
| Elm Fork Water Treatment Plant              | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Capital Construction | 47,221,605            | 45,058,203                  | 2,163,402                | 0                  | 0                    | 0                    | 0           | 47,221,605           | Various         |
| Elm Fork Water Treatment Plant              | Water Treatment Plants and Associated Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 23,322,412            | 15,800,792                  | 7,521,620                | 0                  | 92,000,000           | 47,000,000           | 98,000,000  | 260,322,412          | Various         |
| Enterprise Billing System                   | Service Centers, Offices and Research Facilities | E-Gov             | Citywide         | Revenue Bonds        | 21,391,000            | 20,472,617                  | 918,383                  | 0                  | 0                    | 0                    | 0           | 21,391,000           | Various         |
| Future Development Initiatives - Wastewater | Homeowners and Unserved Areas                    | Economic Vibrancy | Citywide         | Capital Construction | 8,500,000             | 0                           | 8,500,000                | 0                  | 0                    | 0                    | 0           | 8,500,000            | Various         |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                                       | Service                                        | Key Focus Area                          | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|-----------------------------------------------|------------------------------------------------|-----------------------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Future Development Initiatives - Water        | Homeowners and Unserved Areas                  | Economic Vibrancy                       | Citywide         | Capital Construction | 8,500,000             | 0                           | 8,500,000                | 0                  | 0                    | 0                    | 0           | 8,500,000            | Various         |
| Public Art Program - Wastewater               | Public Art                                     | Culture, Arts, Recreation and Education | Citywide         | Capital Construction | 2,069,000             | 0                           | 2,069,000                | 0                  | 0                    | 8,000                | 60,000      | 2,137,000            | Various         |
| Public Art Program - Water                    | Public Art                                     | Culture, Arts, Recreation and Education | Citywide         | Capital Construction | 1,828,500             | 713,805                     | 1,114,695                | 8,000              | 121,000              | 19,000               | 219,000     | 2,195,500            | Various         |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission             | Economic Vibrancy                       | Citywide         | Revenue Bonds        | 16,288,534            | 16,022,486                  | 266,048                  | 0                  | 0                    | 0                    | 0           | 16,288,534           | Various         |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission             | Economic Vibrancy                       | Citywide         | Comm'l Paper         | 7,762,003             | 5,678,484                   | 2,083,519                | 0                  | 15,000,000           | 0                    | 72,000,000  | 94,762,003           | Various         |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission             | Economic Vibrancy                       | Citywide         | Revenue Bonds        | 728,491               | 728,491                     | 0                        | 0                  | 0                    | 0                    | 0           | 728,491              | Various         |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission             | Economic Vibrancy                       | Citywide         | Capital Construction | 58,521,581            | 57,797,597                  | 723,984                  | 0                  | 0                    | 0                    | 0           | 58,521,581           | Various         |
| Raw Water Pumping and Transmission Facilities | Raw Water Pumping and Transmission             | Economic Vibrancy                       | Citywide         | Comm'l Paper         | 190,694,041           | 189,086,008                 | 1,608,033                | 3,000,000          | 0                    | 6,000,000            | 0           | 199,694,041          | Various         |
| Series 2009C DWU Revenue Bonds                | Water Supply Reservoirs and Dams               | Economic Vibrancy                       | Citywide         | Revenue Bonds        | 94,723,000            | 94,723,000                  | 0                        | 0                  | 0                    | 0                    | 0           | 94,723,000           | Various         |
| Sewer Mains, Interceptors and Lift Stations   | Mains, Pump Stations and Associated Facilities | Economic Vibrancy                       | Citywide         | Comm'l Paper         | 89,522,541            | 62,758,802                  | 26,763,739               | 0                  | 0                    | 0                    | 34,325,000  | 123,847,541          | Various         |
| Sewer Mains, Interceptors and Lift Stations   | Mains, Pump Stations and Associated Facilities | Economic Vibrancy                       | Citywide         | Revenue Bonds        | 74,009,419            | 73,213,438                  | 795,981                  | 0                  | 0                    | 0                    | 0           | 74,009,419           | Various         |
| Sewer Mains, Interceptors and Lift Stations   | Mains, Pump Stations and Associated Facilities | Economic Vibrancy                       | Citywide         | Comm'l Paper         | 113,702,840           | 103,966,736                 | 9,736,104                | 23,464,000         | 19,181,000           | 32,425,000           | 34,125,000  | 222,897,840          | Various         |



## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                                     | Service                                               | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------|-------------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Sewer Mains, Interceptors and Lift Stations | Mains, Pump Stations and Associated Facilities        | Economic Vibrancy | Citywide         | Comm'l Paper         | 197,305,099           | 197,305,099                 | 0                        | 0                  | 0                    | 0                    | 0           | 197,305,099          | Various         |
| Sewer Mains, Interceptors and Lift Stations | Mains, Pump Stations and Associated Facilities        | Economic Vibrancy | Citywide         | Capital Construction | 127,005,514           | 119,438,345                 | 7,567,169                | 6,266,000          | 6,266,000            | 6,317,000            | 12,515,000  | 158,369,514          | Various         |
| Southside Wastewater Treatment Plant        | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Comm'l Paper         | 139,079,817           | 138,755,889                 | 323,927                  | 0                  | 0                    | 0                    | 0           | 139,079,817          | Various         |
| Southside Wastewater Treatment Plant        | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Comm'l Paper         | 44,107,224            | 262,649                     | 43,844,575               | 0                  | 39,000,000           | 7,500,000            | 25,500,000  | 116,107,224          | Various         |
| Southside Wastewater Treatment Plant        | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Comm'l Paper         | 66,803,673            | 65,317,374                  | 1,486,299                | 4,000,000          | 0                    | 0                    | 34,500,000  | 105,303,673          | Various         |
| Southside Wastewater Treatment Plant        | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Revenue Bonds        | 56,649,056            | 56,495,884                  | 153,172                  | 0                  | 0                    | 0                    | 0           | 56,649,056           | Various         |
| Southside Wastewater Treatment Plant        | Wastewater Treatment Plants and Associated Facilities | E-Gov             | Citywide         | Capital Construction | 104,066,321           | 102,599,422                 | 1,466,899                | 0                  | 0                    | 0                    | 0           | 104,066,321          | Various         |
| Studies and Master Plans                    | Studies and Master Plans                              | E-Gov             | Citywide         | Comm'l Paper         | 200,000               | 0                           | 200,000                  | 0                  | 0                    | 0                    | 0           | 200,000              | Various         |
| Supply Reservoirs and Dams                  | Water Supply Reservoirs and Dams                      | Economic Vibrancy | Citywide         | Comm'l Paper         | 13,005,539            | 8,372,406                   | 4,633,133                | 0                  | 27,000,000           | 5,000,000            | 0           | 45,005,539           | Various         |
| Supply Reservoirs and Dams                  | Water Supply Reservoirs and Dams                      | Economic Vibrancy | Citywide         | Comm'l Paper         | 9,364,351             | 6,521,152                   | 2,843,199                | 0                  | 0                    | 0                    | 5,000,000   | 14,364,351           | Various         |
| Supply Reservoirs and Dams                  | Water Supply Reservoirs and Dams                      | Economic Vibrancy | Citywide         | Revenue Bonds        | 872,110               | 872,110                     | 0                        | 0                  | 0                    | 0                    | 0           | 872,110              | Various         |
| Supply Reservoirs and Dams                  | Water Supply Reservoirs and Dams                      | Economic Vibrancy | Citywide         | Revenue Bonds        | 6,447,660             | 5,737,536                   | 710,124                  | 0                  | 0                    | 0                    | 0           | 6,447,660            | Various         |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                                                            | Service                          | Key Focus Area             | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|--------------------------------------------------------------------|----------------------------------|----------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Supply Reservoirs and Dams                                         | Water Supply Reservoirs and Dams | Economic Vibrancy          | Citywide         | Revenue Bonds        | 1,205,277             | 1,205,277                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,205,277            | Various         |
| Supply Reservoirs and Dams                                         | Water Supply Reservoirs and Dams | Economic Vibrancy          | Citywide         | Capital Construction | 36,682,884            | 34,354,077                  | 2,328,807                | 0                  | 0                    | 0                    | 1,500,000   | 38,182,884           | Various         |
| Unassigned Debt Services                                           | Water Supply Reservoirs and Dams | Economic Vibrancy          | Citywide         | Revenue Bonds        | 2,172,279             | 2,172,279                   | 0                        | 0                  | 0                    | 0                    | 0           | 2,172,279            | Various         |
| Wastewater Administrative Order                                    | Inflow/Infiltration Remediation  | Clean, Healthy Environment | Citywide         | Capital Construction | 29,038,136            | 29,038,135                  | 0                        | 0                  | 0                    | 0                    | 0           | 29,038,136           | Various         |
| Wastewater Administrative Order                                    | Inflow/Infiltration Remediation  | Clean, Healthy Environment | Citywide         | Comm'l Paper         | 10,760,074            | 10,760,074                  | 0                        | 0                  | 0                    | 0                    | 0           | 10,760,074           | Various         |
| Wastewater Facilities Repairs and Rehabilitation                   | Rehabilitation and Equipment     | Clean, Healthy Environment | Citywide         | Capital Construction | 75,215,797            | 67,365,844                  | 7,849,953                | 3,885,000          | 3,905,000            | 3,950,000            | 8,900,000   | 95,855,797           | Various         |
| Wastewater Facilities Repairs and Rehabilitation                   | Rehabilitation and Equipment     | Clean, Healthy Environment | Citywide         | Comm'l Paper         | 500,000               | 0                           | 500,000                  | 0                  | 0                    | 0                    | 0           | 500,000              | Various         |
| Wastewater Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas    | Economic Vibrancy          | Citywide         | Capital Construction | 30,872,984            | 27,226,157                  | 3,646,827                | 2,779,000          | 2,144,000            | 709,000              | 1,558,000   | 38,062,984           | Various         |
| Wastewater Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas    | Economic Vibrancy          | Citywide         | Comm'l Paper         | 1,132,299             | 1,132,299                   | 0                        | 0                  | 0                    | 0                    | 0           | 1,132,299            | Various         |
| Wastewater Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas    | Economic Vibrancy          | Citywide         | Revenue Bonds        | 129,565               | 129,565                     | 0                        | 0                  | 0                    | 0                    | 0           | 129,565              | Various         |
| Wastewater Relocations                                             | Relocations In Advance of Paving | Economic Vibrancy          | Citywide         | Capital Construction | 29,173,212            | 25,966,815                  | 3,206,396                | 3,000,000          | 3,500,000            | 2,000,000            | 0           | 37,673,212           | Various         |
| Wastewater Relocations                                             | Relocations In Advance of Paving | Economic Vibrancy          | Citywide         | Comm'l Paper         | 46,591,754            | 43,676,696                  | 2,915,058                | 0                  | 14,000,000           | 7,700,000            | 0           | 68,291,754           | Various         |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                                                       | Service                                          | Key Focus Area             | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|--------------------------------------------------|----------------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Wastewater Relocations                                        | Relocations In Advance of Paving                 | Economic Vibrancy          | Citywide         | Comm'l Paper         | 14,288,176            | 12,163,138                  | 2,125,038                | 7,000,000          | 0                    | 0                    | 14,000,000  | 35,288,176           | Various         |
| Wastewater Relocations                                        | Relocations In Advance of Paving                 | Economic Vibrancy          | Citywide         | Revenue Bonds        | 13,055,485            | 13,013,501                  | 41,984                   | 0                  | 0                    | 0                    | 0           | 13,055,485           | Various         |
| Wastewater Service Centers, Offices and Research Facilities   | Service Centers, Offices and Research Facilities | E-Gov                      | Citywide         | Capital Construction | 6,774,746             | 5,547,780                   | 1,226,966                | 2,000,000          | 0                    | 0                    | 0           | 8,774,746            | Various         |
| Wastewater Service Centers, Offices and Research Facilities   | Service Centers, Offices and Research Facilities | E-Gov                      | Citywide         | Comm'l Paper         | 3,923,811             | 3,473,810                   | 450,001                  | 500,000            | 5,000,000            | 5,000,000            | 0           | 14,423,811           | Various         |
| Wastewater Studies and Master Plans                           | Studies and Master Plans                         | E-Gov                      | Citywide         | Comm'l Paper         | 8,457,065             | 8,303,917                   | 153,148                  | 0                  | 0                    | 0                    | 0           | 8,457,065            | Various         |
| Wastewater Studies and Master Plans                           | Studies and Master Plans                         | E-Gov                      | Citywide         | Revenue Bonds        | 3,603,312             | 3,520,336                   | 82,976                   | 0                  | 0                    | 0                    | 0           | 3,603,312            | Various         |
| Wastewater Studies and Master Plans                           | Studies and Master Plans                         | E-Gov                      | Citywide         | Revenue Bonds        | 4,483,000             | 4,483,000                   | 0                        | 0                  | 0                    | 0                    | 0           | 4,483,000            | Various         |
| Wastewater Studies and Master Plans                           | Studies and Master Plans                         | E-Gov                      | Citywide         | Capital Construction | 18,776,454            | 11,814,785                  | 6,961,669                | 1,500,000          | 0                    | 2,500,000            | 3,000,000   | 25,776,454           | Various         |
| Wastewater Wholesale Customer Facilities                      | Wholesale Customer Facilities                    | Economic Vibrancy          | Citywide         | Capital Construction | 25,365                | 25,365                      | 0                        | 0                  | 0                    | 0                    | 0           | 25,365               | Various         |
| Water Facilities Repairs and Rehabilitation                   | Rehabilitation and Equipment                     | Clean, Healthy Environment | Citywide         | Capital Construction | 130,747,901           | 123,888,772                 | 6,859,129                | 9,150,000          | 9,150,000            | 9,150,000            | 18,300,000  | 176,497,901          | Various         |
| Water Facilities Repairs and Rehabilitation                   | Rehabilitation and Equipment                     | Clean, Healthy Environment | Citywide         | Comm'l Paper         | 3,903,741             | 2,776,007                   | 1,127,734                | 0                  | 0                    | 0                    | 0           | 3,903,741            | Various         |
| Water Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas                    | Economic Vibrancy          | Citywide         | Capital Construction | 76,302,812            | 74,293,075                  | 2,009,737                | 3,000,000          | 2,000,000            | 1,500,000            | 3,000,000   | 85,802,812           | Various         |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                                                       | Service                                          | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15 | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost | Total Estimated Cost | In Service Date |
|---------------------------------------------------------------|--------------------------------------------------|-------------------|------------------|----------------------|-----------------------|-----------------------------|--------------------------|--------------------|----------------------|----------------------|-------------|----------------------|-----------------|
| Water Homeowners, Unserved Areas, Extensions and Improvements | Homeowners and Unserved Areas                    | Economic Vibrancy | Citywide         | Comm'l Paper         | 1,260,770             | 760,770                     | 500,000                  | 0                  | 0                    | 0                    | 0           | 1,260,770            | Various         |
| Water Mains, Pumping and Storage Facilities                   | Mains, Pump Stations and Associated Facilities   | Economic Vibrancy | Citywide         | Comm'l Paper         | 111,005,026           | 85,196,994                  | 25,808,032               | 25,859,000         | 0                    | 0                    | 118,538,000 | 255,402,026          | Various         |
| Water Mains, Pumping and Storage Facilities                   | Mains, Pump Stations and Associated Facilities   | Economic Vibrancy | Citywide         | Revenue Bonds        | 116,249,318           | 113,323,784                 | 2,925,533                | 0                  | 0                    | 0                    | 0           | 116,249,318          | Various         |
| Water Mains, Pumping and Storage Facilities                   | Mains, Pump Stations and Associated Facilities   | Economic Vibrancy | Citywide         | Comm'l Paper         | 208,658,421           | 152,540,894                 | 56,117,527               | 20,000,000         | 111,685,000          | 98,914,000           | 52,525,000  | 491,782,421          | Various         |
| Water Mains, Pumping and Storage Facilities                   | Mains, Pump Stations and Associated Facilities   | Economic Vibrancy | Citywide         | Comm'l Paper         | 337,191,108           | 337,191,108                 | 0                        | 0                  | 0                    | 0                    | 0           | 337,191,108          | Various         |
| Water Mains, Pumping and Storage Facilities                   | Mains, Pump Stations and Associated Facilities   | Economic Vibrancy | Citywide         | Capital Construction | 148,891,102           | 143,815,291                 | 5,075,811                | 6,392,000          | 6,279,000            | 7,022,000            | 12,038,000  | 180,622,102          | Various         |
| Water Relocations Due to Paving                               | Relocations In Advance of Paving                 | Economic Vibrancy | Citywide         | Comm'l Paper         | 128,263,549           | 92,869,024                  | 35,394,525               | 0                  | 0                    | 7,000,000            | 0           | 135,263,549          | Various         |
| Water Relocations Due to Paving                               | Relocations In Advance of Paving                 | Economic Vibrancy | Citywide         | Comm'l Paper         | 39,235,035            | 19,127,546                  | 20,107,490               | 7,000,000          | 8,000,000            | 0                    | 14,000,000  | 68,235,035           | Various         |
| Water Relocations Due to Paving                               | Relocations In Advance of Paving                 | Economic Vibrancy | Citywide         | Revenue Bonds        | 14,390,207            | 14,205,939                  | 184,268                  | 0                  | 0                    | 0                    | 0           | 14,390,207           | Various         |
| Water Relocations Due to Paving                               | Relocations In Advance of Paving                 | Economic Vibrancy | Citywide         | Capital Construction | 53,394,609            | 50,938,375                  | 2,456,234                | 3,000,000          | 1,500,000            | 1,500,000            | 0           | 59,394,609           | Various         |
| Water Service Centers, Offices and Research Facilities        | Service Centers, Offices and Research Facilities | E-Gov             | Citywide         | Capital Construction | 42,311,317            | 35,548,482                  | 6,762,836                | 5,000,000          | 3,000,000            | 3,000,000            | 6,000,000   | 59,311,317           | Various         |
| Water Service Centers, Offices and Research Facilities        | Service Centers, Offices and Research Facilities | E-Gov             | Citywide         | Comm'l Paper         | 1,805,863             | 1,555,863                   | 250,000                  | 1,000,000          | 10,000,000           | 15,000,000           | 0           | 27,805,863           | Various         |

## WATER UTILITIES CAPITAL IMPROVEMENTS

| Project                                           | Service                       | Key Focus Area    | Council District | Funding Source       | Budget as of 04/30/15  | Spent or Committed 04/30/15 | Remaining as of 04/30/15 | FY 2015-16 Adopted   | FY 2016-17 Estimated | FY 2017-18 Estimated | Future Cost          | Total Estimated Cost   | In Service Date |
|---------------------------------------------------|-------------------------------|-------------------|------------------|----------------------|------------------------|-----------------------------|--------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|-----------------|
| Water Studies and Master Plans                    | Studies and Master Plans      | E-Gov             | Citywide         | Capital Construction | 35,784,974             | 34,075,337                  | 1,709,637                | 1,000,000            | 1,000,000            | 3,500,000            | 1,550,000            | 42,834,974             | Various         |
| Water Wholesale Customer Facilities               | Wholesale Customer Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 500,000                | 0                           | 500,000                  | 0                    | 0                    | 500,000              | 500,000              | 1,500,000              | Various         |
| Water Wholesale Customer Facilities               | Wholesale Customer Facilities | Economic Vibrancy | Citywide         | Capital Construction | 2,986,119              | 1,260,953                   | 1,725,166                | 0                    | 500,000              | 0                    | 500,000              | 3,986,119              | Various         |
| Water Wholesale Customer Facilities               | Wholesale Customer Facilities | Economic Vibrancy | Citywide         | Comm'l Paper         | 352,200                | 352,200                     | 0                        | 1,000,000            | 0                    | 0                    | 0                    | 1,352,200              | Various         |
| <b>Total Water Utilities Capital Improvements</b> |                               |                   |                  |                      | <b>\$4,671,127,686</b> | <b>\$4,095,748,051</b>      | <b>\$575,379,635</b>     | <b>\$219,303,000</b> | <b>\$393,231,000</b> | <b>\$343,214,000</b> | <b>\$699,853,000</b> | <b>\$6,326,728,686</b> |                 |

| <b>CAPITAL IMPROVEMENT PROGRAM</b><br><b>ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST</b> |                                                                                                                                                                                                                                                              |                 |     |                      |                      |                      |                      |                      |
|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Key Focus Area                                                                               | Project Name                                                                                                                                                                                                                                                 | In Service Date | FTE | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated | FY 2020-21 Estimated |
| Clean, Healthy Environment                                                                   | Levee Drainage System - Able Sump<br><b>Cost: Maintenance and Utilities</b>                                                                                                                                                                                  | 4th/17          | 0.0 | \$0                  | \$0                  | \$50,000             | \$50,000             | \$50,000             |
| Clean, Healthy Environment                                                                   | Levee Drainage System - Hampton Oak Lawn Sump<br><b>Cost: Maintenance and Utilities</b>                                                                                                                                                                      | 1st/16          | 0.0 | \$50,000             | \$50,000             | \$50,000             | \$50,000             | \$50,000             |
|                                                                                              | <b>Total Clean, Healthy Environment</b>                                                                                                                                                                                                                      |                 |     | <b>\$50,000</b>      | <b>\$50,000</b>      | <b>\$100,000</b>     | <b>\$100,000</b>     | <b>\$100,000</b>     |
| Culture, Arts, Recreation & Education                                                        | Buckner Park - Playground, parking, walkways<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                                                                                             | 2nd/17          | 0.1 | \$11,649             | \$15,998             | \$16,478             | \$16,972             | \$17,481             |
| Culture, Arts, Recreation & Education                                                        | California Crossing - Replacement Service Center (Bachman Service Ctr)<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                                                                   | 1st/17          | 0.2 | \$15,900             | \$16,377             | \$16,868             | \$17,374             | \$17,896             |
| Culture, Arts, Recreation & Education                                                        | Coombs Creek Trail Improvements Ph 3 - Trail Improvements from Kessler Parkway Tennis Courts along Stevens Golf Course to Colorado Blvd., on street hike and bike lanes in Plymouth Road and Hampton Rd.<br><b>Costs: Maintenance, Salaries and Supplies</b> | 3rd/16          | 0.2 | \$12,788             | \$13,172             | \$13,567             | \$13,974             | \$14,393             |
| Culture, Arts, Recreation & Education                                                        | Elmwood Parkway pedestrian connection to Kiest Park (PKR- 8' Wide, 1.0 mile, 60 Ft Bridge )<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                                              | 3rd/16          | 0.0 | \$9,220              | \$9,497              | \$9,781              | \$10,075             | \$10,377             |
| Culture, Arts, Recreation & Education                                                        | Flag Pole Hill Trail - (Goforth to the future park facility at the Jules Muchert Army Reserve building) ( 12' wide, 1.1 miles)<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                           | 1st/17          | 0.0 | \$6,101              | \$6,284              | \$6,473              | \$6,667              | \$6,867              |
| Culture, Arts, Recreation & Education                                                        | Fretz Park Branch Library - aproximate 4,793 s.f. expansion of the branch located at 6990 Belt Line, which includes a 1500 s.f. addition for a auditorium/black box theater<br><b>Costs: Maintenance and Supplies</b>                                        | 1st/16          | 0.0 | \$95,501             | \$98,366             | \$101,317            | \$104,357            | \$107,487            |
| Culture, Arts, Recreation & Education                                                        | Highland Hills Branch Library - approximate 8,000 s.f. expansion of the branch located at 6200 Bonnie View Road<br><b>Costs: Maintenance and Supplies</b>                                                                                                    | 1st/15          | 0.0 | \$195,700            | \$201,571            | \$207,618            | \$213,847            | \$220,262            |
| Culture, Arts, Recreation & Education                                                        | J. Erik Jonsson Central Library-7th floor rennovation<br><b>Costs: Maintenance and Supplies</b>                                                                                                                                                              | 2nd/16          | 0.0 | \$15,579             | \$15,579             | \$16,046             | \$16,527             | \$17,023             |
| Culture, Arts, Recreation & Education                                                        | Katy Spur Trail Extension Trail-100'Wide<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                                                                                                 | 1st/17          | 0.3 | \$12,907             | \$13,294             | \$13,693             | \$14,104             | \$14,527             |

| <b>CAPITAL IMPROVEMENT PROGRAM</b><br><b>ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST</b> |                                                                                                                                                                                                                           |                 |     |                      |                      |                      |                      |                      |
|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Key Focus Area                                                                               | Project Name                                                                                                                                                                                                              | In Service Date | FTE | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated | FY 2020-21 Estimated |
| Culture, Arts, Recreation & Education                                                        | Katy Spur Trail Mockingbird Bridge<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                                                                    | 1st/17          | 0.1 | \$7,021              | \$7,232              | \$7,449              | \$7,672              | \$7,902              |
| Culture, Arts, Recreation & Education                                                        | Lake Highlands Trail Ph 2 (from White Rock Creek Trail to Skillman) (PKR - 12' wide, 1.2 miles)<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                       | 3rd/17          | 0.0 | \$11,556             | \$11,903             | \$12,260             | \$12,628             | \$13,006             |
| Culture, Arts, Recreation & Education                                                        | Northaven Trail Extension (Dallas County - 8.3 miles; 2.5 mile build)<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                                 | 1st/17          | 0.0 | \$14,966             | \$15,415             | \$15,877             | \$16,354             | \$16,844             |
| Culture, Arts, Recreation & Education                                                        | Replacement Service Center - Armory at Lake June Road-District 2 (Crawford Service Ctr)<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                               | 3rd/17          | 0.0 | \$4,316              | \$8,890              | \$9,157              | \$9,431              | \$9,714              |
| Culture, Arts, Recreation & Education                                                        | Replacement Service Center - District 6 (New Site)- Fair Oaks Service Ctr<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                             | 3rd/17          | 0.2 | \$7,950              | \$16,377             | \$16,868             | \$17,374             | \$17,896             |
| Culture, Arts, Recreation & Education                                                        | Runyon Creek Greenbelt Trail (Glendale Park Loop Trail from Wagon Wheels Trail and Lazy River Dr. south along Ricketts onto University Dr.) (PKR - 12' wide, 3 miles)<br><b>Costs: Maintenance, Salaries and Supplies</b> | 3rd/17          | 0.2 | \$12,912             | \$26,598             | \$27,396             | \$28,218             | \$29,064             |
| Culture, Arts, Recreation & Education                                                        | SoPac Trail Extension Trail<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                                                                                           | 1st/16          | 0.2 | \$14,222             | \$14,649             | \$15,088             | \$15,541             | \$16,007             |
| Culture, Arts, Recreation & Education                                                        | Timberglen Trail - Trail from Timberglen Park to Barry Barker Park ( PKR - 12' wide, 1.0 mile)<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                        | 3rd/17          | 0.2 | \$5,446              | \$11,219             | \$11,556             | \$11,902             | \$12,259             |
| Culture, Arts, Recreation & Education                                                        | Trail system bridges - annual safety inspections<br><b>Costs: Contracted Expenses</b>                                                                                                                                     | Various         | 0.0 | \$250,000            | \$257,500            | \$265,225            | \$273,182            | \$281,377            |
| Culture, Arts, Recreation & Education                                                        | Trinity Strand Phase 2 from IH 35 at Farrington Avenue to DART's Inwood Station (PKR - 2 miles)<br><b>Costs: Maintenance, Salaries and Supplies</b>                                                                       | 1st/17          | 0.3 | \$37,036             | \$38,147             | \$39,291             | \$40,470             | \$41,684             |
|                                                                                              | <b>Total Cultural, Arts, Recreation &amp; Education</b>                                                                                                                                                                   |                 |     | <b>\$740,770</b>     | <b>\$798,067</b>     | <b>\$822,008</b>     | <b>\$846,669</b>     | <b>\$872,068</b>     |

| <b>CAPITAL IMPROVEMENT PROGRAM</b><br><b>ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST</b> |                                                                                                                                                                                                                                               |                 |     |                      |                      |                      |                      |                      |
|----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Key Focus Area                                                                               | Project Name                                                                                                                                                                                                                                  | In Service Date | FTE | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated | FY 2020-21 Estimated |
| Economic Vibrancy                                                                            | Bachman Water Treatment Plant Biological Active Filters Conversion<br><b>Cost: Maintenance, Supplies and Associated Utilities</b>                                                                                                             | 3rd/16          |     | \$35,012             | \$36,062             | \$37,144             | \$38,259             | \$39,406             |
| Economic Vibrancy                                                                            | Bachman Water Treatment Plant Conversion to Enhanced Coagulation<br><b>Cost: Maintenance, Supplies and Associated Utilities</b>                                                                                                               | 3rd/16          |     | \$288,388            | \$297,040            | \$305,951            | \$315,129            | \$324,583            |
| Economic Vibrancy                                                                            | Beckley/Commerce Extension - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>                            | 1st/17          | 0.0 | \$3,667              | \$4,000              | \$12,000             | \$12,000             | \$12,000             |
| Economic Vibrancy                                                                            | Bishop Avenue from Jefferson Blvd. to 8th Street - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>      | 2nd/17          | 0.0 | \$2,333              | \$4,000              | \$4,000              | \$4,000              | \$4,000              |
| Economic Vibrancy                                                                            | Cedar Springs Road from Douglas Avenue to Oak Lawn - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>    | 3rd/16          | 0.0 | \$8,000              | \$8,000              | \$8,000              | \$8,000              | \$8,000              |
| Economic Vibrancy                                                                            | Continental Avenue from Core Street to Houston Street - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b> | 1st/18          | 0.0 | \$0                  | \$8,000              | \$8,000              | \$8,000              | \$8,000              |
| Economic Vibrancy                                                                            | Davis Street from Beckley Avenue to Hampton Road - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>      | 3rd/16          | 0.0 | \$8,000              | \$8,000              | \$8,000              | \$8,000              | \$8,000              |
| Economic Vibrancy                                                                            | East Side WTP Flocc/Sed Basin Improvements<br><b>Cost: Supplies</b>                                                                                                                                                                           | 4th/16          |     | \$0                  | \$15,000             | \$15,000             | \$25,000             | \$25,750             |
| Economic Vibrancy                                                                            | East Side WTP Off-Site Lagoon Improvements<br><b>Cost: Supplies</b>                                                                                                                                                                           | 4th/18          | 0.0 | \$0                  | \$0                  | \$0                  | \$0                  | \$1,000              |
| Economic Vibrancy                                                                            | East Side WTP BAF Optimization Improvements<br><b>Cost: Maintenance, Staffing and Supplies</b>                                                                                                                                                | 2nd/16          | 2.0 | \$350,000            | \$550,000            | \$566,500            | \$766,500            | \$789,495            |



**CAPITAL IMPROVEMENT PROGRAM**  
**ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area    | Project Name                                                                                                                                                                                                                                       | In Service Date | FTE | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated | FY 2020-21 Estimated |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Economic Vibrancy | Elevator Cameras for Terminal and Parking Garage A & B at Dallas Love Field<br><b>Cost: Maintenance</b>                                                                                                                                            | 2nd/16          | 0.0 | \$5,000              | \$5,000              | \$5,000              | \$5,000              | \$5,000              |
| Economic Vibrancy | Elm Fork Water Treatment Plant Residuals Basin Site<br><b>Cost: Maintenance and Staffing</b>                                                                                                                                                       | 3rd/17          | 2.0 | \$0                  | \$379,000            | \$383,000            | \$394,490            | \$406,325            |
| Economic Vibrancy | Elm Fork Water Treatment Plant Residuals Handling Facility<br><b>Cost: Maintenance, Staffing and Supplies</b>                                                                                                                                      | 2nd/19          | 2.0 | \$0                  | \$0                  | \$0                  | \$103,000            | \$113,000            |
| Economic Vibrancy | Elm Street from Good Latimer to Hall Street - Streetscape including landscaping, signal hardware and pedestrian lighting.<br><b>Cost: Maintenance</b>                                                                                              | 2nd/17          | 0.0 | \$8,000              | \$16,000             | \$16,000             | \$16,000             | \$16,000             |
| Economic Vibrancy | External Lighting for Fire Alarm Alerts at various Aviation facilities<br><b>Cost: Maintenance</b>                                                                                                                                                 | 2nd/16          | 0.0 | \$5,000              | \$5,000              | \$5,000              | \$5,000              | \$5,000              |
| Economic Vibrancy | Fire Alarm Replacement Project at Dallas Vertiport<br><b>Cost: Annual Inspection and Maintenance</b>                                                                                                                                               | 4th/16          | 0.0 | \$15,000             | \$15,000             | \$15,000             | \$15,000             | \$15,000             |
| Economic Vibrancy | Fort Worth Avenue from Sylvan Avenue to W. Commerce Street - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b> | 4th/17          | 0.0 | \$667                | \$4,000              | \$4,000              | \$4,000              | \$4,000              |
| Economic Vibrancy | Grand Avenue from R.B. Cullum Blvd. to Good Latimer - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>        | 1st/18          | 0.0 | \$0                  | \$6,000              | \$8,000              | \$8,000              | \$8,000              |
| Economic Vibrancy | Greenville Avenue Retail Areas - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>                             | 1st/17          | 0.0 | \$0                  | \$4,000              | \$4,000              | \$4,000              | \$4,000              |

**CAPITAL IMPROVEMENT PROGRAM**  
**ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area    | Project Name                                                                                                                                                                                                                                                                     | In Service Date | FTE | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated | FY 2020-21 Estimated |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Economic Vibrancy | Greenville Avenue from Belmont Avenue to Bell Avenue and from Alta Avenue to Ross Avenue - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b> | 4th/16          | 0.0 | \$8,000              | \$8,000              | \$8,000              | \$8,000              | \$8,000              |
| Economic Vibrancy | Griffin Street from IH-30 to Main Street - Streetscape improvements including landscaping, upgrades to traffic signal hardware and street lighting, and addition of pedestrian-scale lighting<br><b>Cost: Maintenance</b>                                                        | 3rd/16          | 0.0 | \$8,000              | \$8,000              | \$8,000              | \$8,000              | \$8,000              |
| Economic Vibrancy | Henderson Avenue from US-75 to Ross Avenue - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>                                               | 1st/18          | 0.0 | \$0                  | \$3,000              | \$4,000              | \$4,000              | \$4,000              |
| Economic Vibrancy | Jefferson Blvd. from Crawford Street to Van Buren Avenue - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>                                 | 3rd/16          | 0.0 | \$4,000              | \$4,000              | \$4,000              | \$4,000              | \$4,000              |
| Economic Vibrancy | Kay Bailey Hutchison Convention Center Dallas - C Area maintenance costs<br><b>Cost: Staffing</b>                                                                                                                                                                                | 1st/15          | 1.0 | \$50,000             | \$0                  | \$0                  | \$0                  | \$0                  |
| Economic Vibrancy | Keller Springs at Westgrove - Provides for maintenance of landscaping and pavers<br><b>Cost: Maintenance</b>                                                                                                                                                                     | 3rd/16          | 0.0 | \$5,000              | \$5,000              | \$10,000             | \$10,000             | \$10,000             |
| Economic Vibrancy | Knox Street from Katy Trail to US-75 - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>                                                     | 1st/18          | 0.0 | \$0                  | \$3,667              | \$4,000              | \$4,000              | \$4,000              |
| Economic Vibrancy | Lamar Street from IH-45 to Elsie Faye Heggins Street - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>                                     | 1st/17          | 0.0 | \$12,000             | \$16,000             | \$16,000             | \$16,000             | \$16,000             |
| Economic Vibrancy | Martin Luther King Jr. Blvd. from R.B. Cullum Blvd. to S.M. Wright Fwy - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>                   | 1st/16          | 0.0 | \$16,000             | \$24,000             | \$32,000             | \$40,000             | \$48,000             |

**CAPITAL IMPROVEMENT PROGRAM**  
**ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area    | Project Name                                                                                                                                                                                                                                   | In Service Date | FTE | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated | FY 2020-21 Estimated |
|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Economic Vibrancy | Meadowcreek Drive from Arapaho Road to Campbell Road - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>   | 4th/17          | 0.0 | \$667                | \$4,000              | \$4,000              | \$4,000              | \$4,000              |
| Economic Vibrancy | Plano Road Tank / Abrams PS Repair<br><b>Cost: Maintenance</b>                                                                                                                                                                                 | 4th/19          | 0.0 | \$0                  | \$0                  | \$0                  | \$0                  | \$1,000              |
| Economic Vibrancy | Riverfront Blvd from Parkhouse Street to Cadiz Street - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b>  | 1st/18          | 0.0 | \$0                  | \$15,000             | \$20,000             | \$50,000             | \$50,000             |
| Economic Vibrancy | SMU Blvd. to Greenville Avenue - 1,500 feet of median, sidewalk improvements with pavers and light standards associated with the Midtown/Mockingbird Development<br><b>Cost: Maintenance</b>                                                   | 1st/16          | 0.0 | \$2,000              | \$2,000              | \$2,000              | \$2,000              | \$2,000              |
| Economic Vibrancy | SMU Blvd. from US-75 to Worcola Street - 1,700 feet - sidewalk/walking trail along DART rail line connecting Yale and Light rail station associated with the Midtown/Mockingbird Development<br><b>Cost: Maintenance</b>                       | 1st/16          | 0.0 | \$2,000              | \$2,000              | \$2,000              | \$2,000              | \$2,000              |
| Economic Vibrancy | Sylvan Phase II - Fort Worth Avenue to Singleton Blvd. - Provides for street and/or pedestrian enhancement projects including landscaping, streetscaping and/or lighting enhancements to existing street corridors<br><b>Cost: Maintenance</b> | 3rd/17          | 0.0 | \$2,667              | \$8,000              | \$8,000              | \$8,000              | \$8,000              |
| Economic Vibrancy | Taxicab Queuing Lot over Tom Braniff Channel (Construction)<br><b>Cost: Maintenance and Associated Utilities</b>                                                                                                                               | 2nd/17          | 0.0 | \$4,000              | \$4,000              | \$4,000              | \$4,000              | \$4,000              |
| Economic Vibrancy | Tiger Street Car Extension - Operating and Maintenance associated with project extension<br><b>Cost: Maintenance</b>                                                                                                                           | 4th/16          | 0.0 | \$1,750,000          | \$1,750,000          | \$1,750,000          | \$1,750,000          | \$1,750,000          |
| Economic Vibrancy | Walcrest Pump Station and Reservoir Improvements<br><b>Cost: Maintenance</b>                                                                                                                                                                   | 4th/19          | 0.0 | \$0                  | \$0                  | \$0                  | \$0                  | \$5,000              |
| Economic Vibrancy | Wallnut Hill Pump Station<br><b>Cost: Maintenance</b>                                                                                                                                                                                          | 4th/19          | 0.0 | \$0                  | \$0                  | \$0                  | \$0                  | \$1,000              |
|                   | <b>Total Economic Vibrancy</b>                                                                                                                                                                                                                 |                 |     | <b>\$2,593,401</b>   | <b>\$3,220,769</b>   | <b>\$3,280,595</b>   | <b>\$3,653,378</b>   | <b>\$3,725,559</b>   |

**CAPITAL IMPROVEMENT PROGRAM  
ESTIMATED 5 YEAR OPERATING AND MAINTENANCE COST**

| Key Focus Area | Project Name                                                                                                                                                                               | In Service Date | FTE | FY 2016-17 Estimated | FY 2017-18 Estimated | FY 2018-19 Estimated | FY 2019-20 Estimated | FY 2020-21 Estimated |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----|----------------------|----------------------|----------------------|----------------------|----------------------|
| Public Safety  | Fire Station #06 (S. Harwood at Park Row Blvd.) - site acquisition, design/construction of a replacement station<br><b>Costs: Custodial Services, Maintenance and Associated Utilities</b> | 4th/16          | 0.0 | \$20,910             | \$20,910             | \$20,910             | \$20,910             | \$20,910             |
| Public Safety  | Fire Station #27 (Douglas Ave. at NW Hwy.) - Replacement<br><b>Costs: Custodial Services, Maintenance and Associated Utilities</b>                                                         | 1st/16          | 0.0 | \$21,730             | \$21,730             | \$21,730             | \$21,730             | \$21,730             |
| Public Safety  | Fire Station #44 (Frank St. at Lagow St.) - site acquisition, design/construction of a replacement station<br><b>Costs: Custodial Services, Maintenance and Associated Utilities</b>       | 1st/16          | 0.0 | \$19,680             | \$19,680             | \$19,680             | \$19,680             | \$19,680             |
|                | <b>Total Public Safety</b>                                                                                                                                                                 |                 |     | <b>\$62,320</b>      | <b>\$62,320</b>      | <b>\$62,320</b>      | <b>\$62,320</b>      | <b>\$62,320</b>      |
|                |                                                                                                                                                                                            |                 |     |                      |                      |                      |                      |                      |
|                | <b>Totals by Key Focus Areas</b>                                                                                                                                                           |                 |     | <b>\$3,446,491</b>   | <b>\$4,131,156</b>   | <b>\$4,264,923</b>   | <b>\$4,662,367</b>   | <b>\$4,759,947</b>   |

**Summary by Funding Sources:**

|  |                                                      |  |  |                    |                    |                    |                    |                    |
|--|------------------------------------------------------|--|--|--------------------|--------------------|--------------------|--------------------|--------------------|
|  | <b>General Fund</b>                                  |  |  | <b>\$2,644,091</b> | <b>\$2,775,054</b> | <b>\$2,828,328</b> | <b>\$2,890,989</b> | <b>\$2,924,388</b> |
|  | <b>Aviation</b>                                      |  |  | <b>\$29,000</b>    | <b>\$29,000</b>    | <b>\$29,000</b>    | <b>\$29,000</b>    | <b>\$29,000</b>    |
|  | <b>Dallas Water Utilities</b>                        |  |  | <b>\$673,400</b>   | <b>\$1,277,102</b> | <b>\$1,307,595</b> | <b>\$1,642,378</b> | <b>\$1,706,559</b> |
|  | <b>Kay Bailey Hutchison Convention Center Dallas</b> |  |  | <b>\$50,000</b>    | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         |
|  | <b>Stormwater Drainage Management Fund</b>           |  |  | <b>\$50,000</b>    | <b>\$50,000</b>    | <b>\$100,000</b>   | <b>\$100,000</b>   | <b>\$100,000</b>   |
|  |                                                      |  |  |                    |                    |                    |                    |                    |
|  | <b>Totals by Fund</b>                                |  |  | <b>\$3,446,491</b> | <b>\$4,131,156</b> | <b>\$4,264,923</b> | <b>\$4,662,367</b> | <b>\$4,759,947</b> |

## CITY COUNCIL FY 2015-16 BUDGET AMENDMENTS

On September 16, 2015, following the first reading of the FY 2015-16 budget, City Council considered amendments to the FY 2015-16 Proposed Budget. The amendments that were approved and subsequently included in the FY 2015-16 Adopted Budget are below.

### General Fund Budget Amendments

#### General Fund - Expenditure Adjustments:

|               |                                        |                                                                                                                                                                                                |
|---------------|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (\$1,584,759) | All Departments                        | Fuel Savings                                                                                                                                                                                   |
| (\$532,780)   | All Departments                        | Reduction in Wellness Program funding - 2 added positions and all contract dollars                                                                                                             |
| (\$132,000)   | Mayor and City Council                 | Reduction in salary allocation used to accommodate floater positions                                                                                                                           |
| (\$25,000)    | Park and Recreation                    | Youth Commission expenses moved from Park and Recreation to Intergovernmental Services                                                                                                         |
| \$25,000      | Management Services                    | Youth Commission expenses moved from Park and Recreation to Intergovernmental Services                                                                                                         |
|               |                                        | Funds to be allocated by Cultural Affairs Commission for cultural programs.                                                                                                                    |
|               |                                        | *At least one-third should be allocated to culturally or ethnically specific artists, organizations, or programs                                                                               |
|               |                                        | *At least one-third should be allocated to organizations whose primary focus is providing direct creative and artistic services and programs that serve youth and family in the City of Dallas |
|               |                                        | *At least one-third should be allocated to individual artists or emerging organizations through cultural contracts programs or the cultural centers                                            |
| \$300,000     | Office of Cultural Affairs             |                                                                                                                                                                                                |
|               |                                        |                                                                                                                                                                                                |
| \$783,000     | Code Compliance                        | Additional funding for Animal Services                                                                                                                                                         |
| \$215,604     | Housing/Community Services             | Senior services home repair                                                                                                                                                                    |
| \$286,155     | Code Compliance                        | Additional inspectors to address multi-family properties                                                                                                                                       |
| \$347,780     | Public Works                           | Funding for sidewalks near DART stations and the Safe Routes program                                                                                                                           |
| \$185,000     | Code Compliance/City Attorney's Office | Additional code inspector and attorney to enhance Community Prosecution efforts                                                                                                                |
| \$132,000     | Street Services                        | Street & alley improvements                                                                                                                                                                    |
| <u>\$0</u>    |                                        |                                                                                                                                                                                                |

### Enterprise Fund Budget Amendments

#### Enterprise Fund - Expenditure Adjustments:

|                    |          |                                                                |
|--------------------|----------|----------------------------------------------------------------|
| <u>\$2,660,974</u> | Aviation | Increase in transfer to the Aviation Capital Construction Fund |
| \$2,660,974        |          |                                                                |

#### Enterprise Fund - Revenue Adjustments:

|                    |          |                                           |
|--------------------|----------|-------------------------------------------|
| <u>\$2,660,974</u> | Aviation | Additional Love Field concession revenues |
| \$2,660,974        |          |                                           |

## CITY COUNCIL FY 2015-16 BUDGET AMENDMENTS

On September 16, 2015, following the first reading of the FY 2015-16 budget, City Council considered amendments to the FY 2015-16 Proposed Budget. The amendments that were approved and subsequently included in the FY 2015-16 Adopted Budget are below.

### Internal Service Fund Budget Amendments

#### **Internal Service Fund - Expenditure Adjustments:**

|                    |                                      |                                                           |
|--------------------|--------------------------------------|-----------------------------------------------------------|
| (\$3,062,753)      | Equipment & Building Services        | Fuel Savings                                              |
| <u>(\$696,626)</u> | Employee Benefits - Wellness Program | Reduction of two added positions and all contract dollars |
| (\$3,759,379)      |                                      |                                                           |

#### **Internal Service Fund - Revenue Adjustments:**

|                    |                                      |                                                                                                   |
|--------------------|--------------------------------------|---------------------------------------------------------------------------------------------------|
| (\$3,062,753)      | Equipment & Building Services        | Reduction in charges to City departments for fuel expenses                                        |
| <u>(\$696,626)</u> | Employee Benefits - Wellness Program | Reduction in charges to City departments to support two additional positions and contract dollars |
| (\$3,759,379)      |                                      |                                                                                                   |

### Capital Budget Amendments

|                  |                 |                                                                                       |
|------------------|-----------------|---------------------------------------------------------------------------------------|
| \$7,300,000      | Public Works    | Street & alley improvements                                                           |
| \$2,660,974      | Aviation        | Increase in transfer to the Aviation Capital Construction Fund                        |
| <u>\$132,000</u> | Street Services | Transfer from the Street Services General Fund to the Street & Alley Improvement Fund |
| \$10,092,974     |                 |                                                                                       |

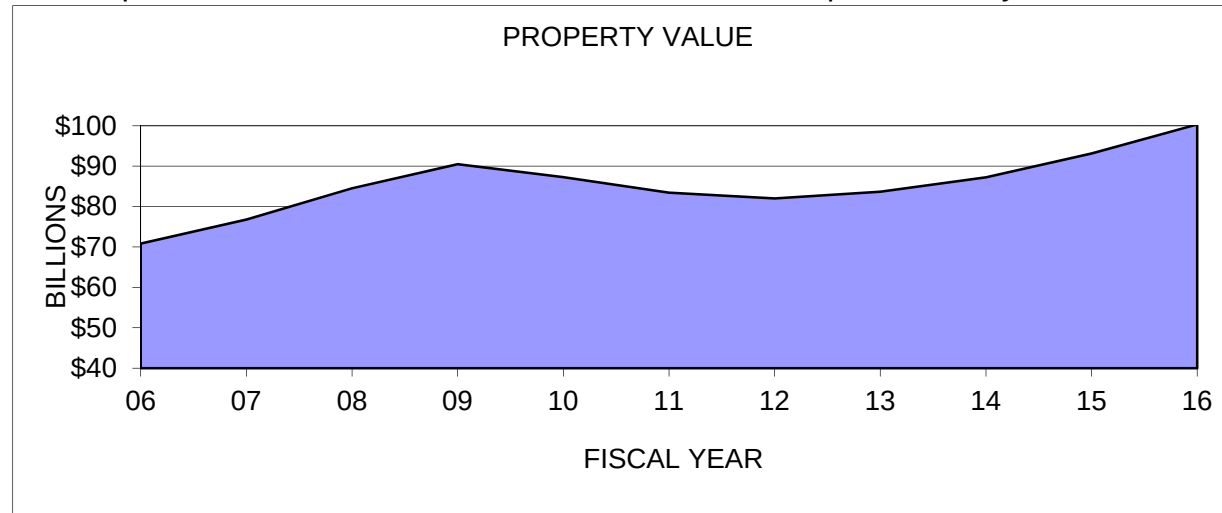
# MAJOR REVENUE SOURCES

## GENERAL FUND MAJOR REVENUE SOURCES

The revenue sources described in this section account for \$1,002,160,347 of the City's total General Fund operating revenues and \$230,475,333 of the Tax Supported Debt Service revenues.

### PROPERTY TAXES

Property (ad valorem) taxes attach as an enforceable lien on property as of each January 1st. The City's property tax is levied each September on the assessed value listed as of the prior January 1st for all real property and income-producing personal



property located in the City. Assessed values are established by the appraisal districts in the four counties in which the City of Dallas is located, 100% of the estimated market value and certified by each Appraisal Review Board. The assessed taxable value for the tax roll as of January 1, 2015 (upon which the FY 2015-16 levy is based) is \$100,318,936,973. The 2015 tax roll is 7.71% more than the 2014 tax roll.

The City is permitted by Article XI, Section 5 of the State of Texas

Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services including the payment of principal and interest on general obligation long-term debt. The adopted tax rate for the year ending September 30, 2016 is \$0.7970 per \$100 of which \$0.5646 is allocated for general government operations and maintenance and \$0.2324 is allocated for general obligation debt service payments.

Taxes are due January 31st following the September levy and are considered delinquent after January 31st of each year. Based upon historical collection trends, current tax collections for the year ending September 30, 2016 are estimated to be 97.55% of levy and will generate \$552,523,901 in General Fund revenues and \$227,429,250 in Debt Service revenues for a total of \$779,953,151 in revenues. Prior year taxes, penalties and interest, and special inventory tax are expected to produce an additional \$7,112,183 in revenues.

# **MAJOR REVENUE SOURCES**

## **AMBULANCE REVENUES**

The Dallas Fire-Rescue Department provides emergency ambulance services within the boundaries of the City of Dallas to any person requesting aid. The emergency medical staff transports the individual or individuals to a hospital providing emergency aid for a transport charge plus itemized charges. The transport charge is \$1,485 for residents and \$1,578 for non-city residents, and \$125 for treatment/non-transport services.

The billing and collection of ambulance fees and additional supplemental payment from the federal government is provided by vendors contracted by the City of Dallas. To estimate the FY 2015-16 revenue, historical information is used to project the gross amount billed and a projected collection rate is applied to this amount. FY 2015-16 also includes projected reimbursement revenue through Governmental Ambulance Supplemental Payment Program approved by the federal government through Texas Health and Human Services Commission. The program allows governmental ambulance providers to recover a portion of the 'loss' of providing services to Medicaid, Medicaid Managed Care and the Uninsured patients. The reimbursement amount is calculated by applying a Federal Matching Assistance Percentage (FMAP) which is 58.69% for Texas in FY 2013-14. This means that the program allows the ambulance providers to be reimbursed for 59.30% of the difference between the cost and the charges (subtracting payments) of providing ambulance services to Medicaid, Medicaid Managed Care and uninsured clients.

## **FRANCHISE FEE REVENUE**

The City of Dallas maintains non-exclusive franchise agreements with utilities and other service providers that use the City's rights-of-way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights-of-way. They are in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts as a result of doing business in Dallas. Cable TV providers such as Time Warner, AT&T and Verizon, pay a fee equal to 5% of gross receipts, paid quarterly, 45 days after the end of the period covered. Franchise fees for Atmos Energy are 5% of their gross receipts, paid quarterly. Projections for FY 2015-16 revenues for cable are based on historical data trended forward using regression analysis. Franchise fees for Oncor Electric are based on a fee per kilowatt hour consumed and are projected for FY 2015-16 using historical data, trended forward by statistical analysis techniques and normalized for weather.

Certificated telecommunications providers no longer pay franchise fees to the City. Pursuant to Local Government Code 283 telecommunications providers must compensate the City for use of the right-of-way on a per access line basis. These fees are to



## MAJOR REVENUE SOURCES

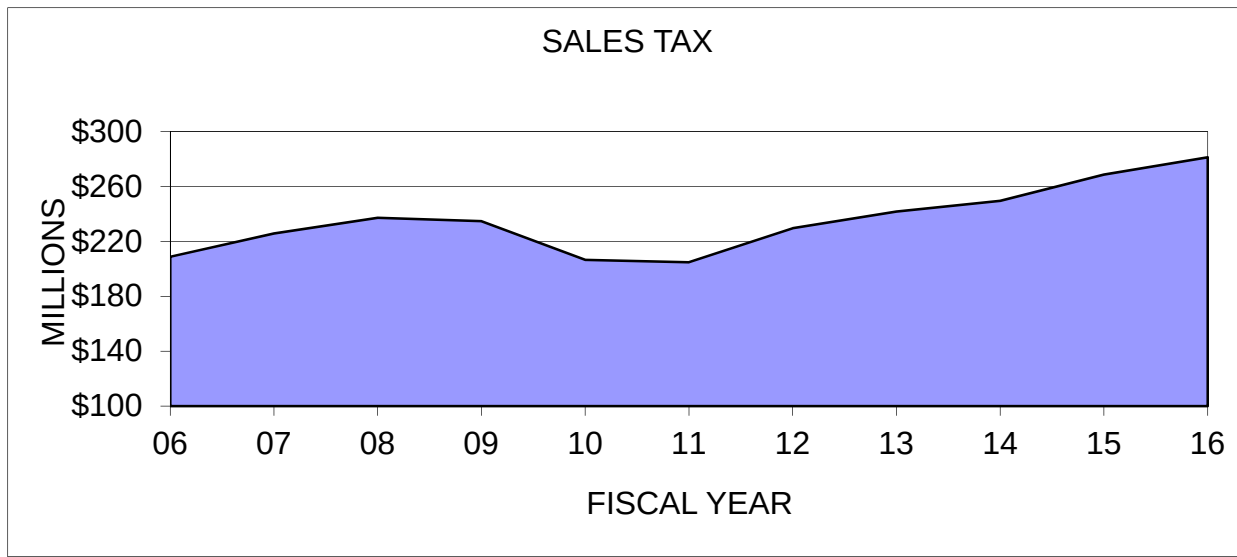
be paid to the City 45 days after the end of each calendar quarter. It is anticipated that these municipal fees for all telecommunications providers in the City will total \$27,394,587 for FY 2015-16.

### MUNICIPAL COURT REVENUES

Court and Detention Services collects fines and fees on Class C Misdemeanors, including moving/non-moving traffic violations and State law/City ordinance violations. Revenues are collected in-person at cashier windows, through mail, internet, and phone payments. Delinquent accounts receive a warrant, have their driver's license and registration placed on hold (where applicable), and are contacted via mail and phone calls by an in-house collections unit. Defendants non-responsive to these efforts are pursued through the Marshal's Office and forwarded to a third party collection agency, where a 30% add-on fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection per citation rates.

### SALES TAX

The sales tax rate in the City of Dallas is 8.25% of taxable goods or services sold within the City limits. The tax is collected by the retriever at the point of sale and forwarded to the State Comptroller's Office on a monthly or quarterly basis. Of the 8.25% collected, the state retains 6.25% and distributes 1% to the City of Dallas and 1% to the Dallas Area Rapid Transit transportation authority.



As illustrated in the accompanying graph, sales tax receipts have increased from \$208.8 million in FY 2005-06 to a projected \$281,271,586 million in FY 2015-16. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

# MAJOR REVENUE SOURCES

## SECURITY ALARM PERMIT FEE

The City of Dallas charges an annual permit fee of \$50 for a residence and \$100 for a business permit. A permitted alarm site is allowed three “free” false burglar alarms in a twelve-month period. The 4<sup>th</sup>, 5<sup>th</sup> and 6<sup>th</sup> false burglar alarms are \$50, 7<sup>th</sup> and 8<sup>th</sup> false burglar alarms are \$75 while the 9<sup>th</sup>+ are \$100 each. All Panic/Hold-up false alarms for a residence are \$100. The 1<sup>st</sup> Business Panic/Hold-up false alarm is \$100, 2<sup>nd</sup> is \$200, 3<sup>rd</sup> is \$300 while 4<sup>th</sup>+ are \$400 each.

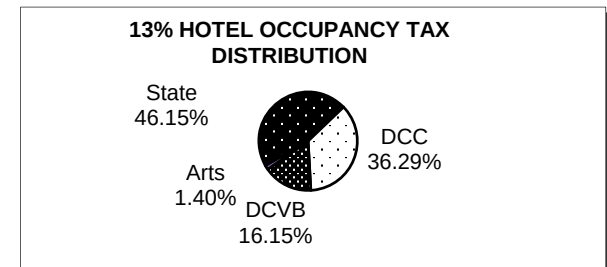
## ENTERPRISE FUND MAJOR REVENUE SOURCES

### HOTEL OCCUPANCY TAXES

The Hotel Occupancy Tax rate in the City of Dallas is 13% of the room rate charged within the City limits. The tax is collected by the hotel at the point of sale and forwarded to the State (6%) and City (7%) on a monthly basis.

Of the 7% received by the City of Dallas, 67.4% of it is retained by Dallas Convention Center to support operations and capital improvements as required by bond ordinance. The FY 2015-16 adopted budget assumes 30% of it will be distributed to the Dallas Convention and Visitors Bureau (DCVB) to market and promote the City of Dallas as a convention and tourist destination, and 2.6% will be distributed to the Office of Cultural Arts to encourage, promote, and improve the arts.

Hotel occupancy tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount. For FY 2015-16, the City's portion of the Hotel Occupancy Tax revenue (7%) is projected at \$54,001,830. The distribution of the 13% hotel occupancy tax is illustrated in the accompanying graph.



### SANITATION SERVICES REVENUE

The Sanitation Services Department converts to an enterprise fund in FY 2015-16. Sanitation Services Revenue is collected to match the cost of providing garbage collection, brush and bulky collection, and recyclables collection services for residential customers and a few small commercial customers. This revenue is based on fees, which are collected through the monthly utility

## **MAJOR REVENUE SOURCES**

bills issued by Dallas Water Utilities. The FY 2015-16 estimated revenue is determined by multiplying the current residential rate of \$22.79 per month (increase \$1.48 from FY 2014-15) by the projected number of residential customers, plus estimates for fees for “pack out” service, commercial customers’ fees, and fees for collection of dead animals from vets and pet rescue shelters. The Sanitation rate is directly offset by revenues from the residential recycling program. In addition, an allowance of 1.67% is assumed for uncollectible accounts.

### **PRIVATE DISPOSAL REVENUE**

The Sanitation Services Department converts to an enterprise fund in FY 2015-16. Private Disposal Revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site. The rate at the McCommas Bluff Landfill stays unchanged at \$21.50 per ton in FY 2015-16. The Bachman Transfer Station rate remains unchanged at \$47 per ton. City of Dallas residents hauling their own household and yard wastes are exempt from the fees. Commercial haulers may also elect to enter into a disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal over a specific time period. The FY 2015-16 figure is determined by projecting an estimate for commercial waste tons to be delivered to the landfill at the solid waste disposal fee with consideration for waste tonnage under disposal contracts continuing into FY 2015-16.

### **STORM DRAINAGE MANAGEMENT REVENUES**

The Storm Drainage Management Utility Revenue is collected to support the cost of compliance with the City's storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance and enhancement of the levee system, and operating and maintenance of the City's natural and improved storm drainage system. Compliance activities include, but are not limited to: water quality sampling and analysis; creek monitoring; public education and outreach; hazardous spill response, cleanup and disposal; construction compliance inspections, industrial facility inspections; and engineering, design and inspection of storm sewer infrastructure. Drainage system operating and maintenance activities include, but are not limited to: natural and improved channel maintenance; creek, river and levee maintenance; cleaning and maintenance of storm sewers and inlets; and monthly sweeping of the City's major thoroughfares. The fee is billed and collected through the monthly water bill.

The FY 2015-16 projected revenue and rates are based on the 2009 rate and structure study. Proposed fees are based on size (gross parcel size), a calculated drainage area, and general use (raw vacant land, residential, or commercial) of each property within the City.

# MAJOR REVENUE SOURCES

## WATER/WASTEWATER REVENUES

The Water Utilities Department is owned and operated by the City of Dallas as a self-supporting enterprise fund. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes. These classes are Residential, General Service, Municipal, Optional General Service, and Wholesale. The wholesale customer class is comprised of 23 communities outside the City of Dallas which receives water service, and 11 communities, which receive wastewater service. Rates for each class are determined by a cost of service study that assigns costs to each class based on the department's cost to provide them with these services.

The breakdown of the source of revenues from these customer classes is as follows:

- 35.9% of the revenues come from the Residential class,
- 43.8% comes from the General class,
- 0.9% comes from the Municipal class,
- 3.1% comes from the Optional General class
- 16.3% comes from the Wholesale class.

These revenues are used to pay for the following:

- Operating and maintenance costs of providing water and wastewater service to customers,
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities necessary to provide these services,
- Street Rental payment (equivalent to franchise fees assessed to other utilities) to the General Fund for the use of the City's rights-of-way,
- Cash funding for capital improvement facilities not funded through the sale of revenue bonds or other debt.

The Water Utilities Department also receives other miscellaneous revenues such as, but not limited to, interest earnings, connection fees, and system improvement contributions. In FY 2015-16, water and wastewater revenues will total \$645.1M including a 5.3% increase in retail revenues. Water revenues can fluctuate depending on the summer temperatures and the amount of rainfall in the area.

# LONG-RANGE FINANCIAL PLAN

## Introduction

The Long-Range Plan for the City of Dallas provides a financial planning tool that enables an early look at potential gaps between revenues and expenses for the General Fund over a three-year window beyond the budget year. The forecast is based on a set of assumptions for revenue and expenditures assuming all services are maintained at their FY 2015-16 service levels.

## Assumptions

Revenue projections for the long-range financial plan focus primarily on property tax and sales tax revenue which account for about 74% of the General Fund in FY16. The projections are based upon an analysis of variables including gross domestic product, unemployment rate, personal income, population, value of new construction, residential investments, retail vacancy rate, occupied space, and historical trends. Outputs of the forecasting model provide a range of projections ranging from conservative to optimistic. The property tax base growth and sales tax growth assumptions in the below table indicate the projections used in the current long-range forecast plan.

| Long-Range Financial Plan Revenue Assumptions |                       |                       |                       |
|-----------------------------------------------|-----------------------|-----------------------|-----------------------|
| Revenue Source                                | FY 2016-17 Projection | FY 2017-18 Projection | FY 2018-19 Projection |
| Property Base Growth                          | 4.48%                 | 2.09%                 | 3.54%                 |
| Sales Tax Growth                              | 1.80%                 | 1.30%                 | 0.30%                 |

Expenditure projections include assumptions for inflation increases to items such as utilities, fuel, and building materials (asphalt, concrete, etc.). Other expense assumptions include increases for healthcare, the cost to provide internal City services (IT services, fleet/facility maintenance), and operating costs associated with completed capital projects. The financial model does not assume any further restoration or addition of services that were reduced during the economic recession. It does not assume any additional investment in infrastructure or bond program.

## LONG-RANGE FINANCIAL PLAN

| GENERAL FUND FORECAST (\$ in Millions) |                    |                       |                       |                       |
|----------------------------------------|--------------------|-----------------------|-----------------------|-----------------------|
| Revenues                               | FY 2015-16 Adopted | FY 2016-17 Projection | FY 2017-18 Projection | FY 2018-19 Projection |
| Property Tax Revenues                  | \$559.6            | \$585.4               | \$597.4               | \$618.3               |
| Sales Tax Revenues                     | 281.3              | 286.3                 | 290.1                 | 290.9                 |
| All Other Revenues                     | 303.9              | 305.9                 | 307.8                 | 309.8                 |
| <b>Total Revenues</b>                  | <b>\$1,144.8</b>   | <b>\$1,177.6</b>      | <b>\$1,195.3</b>      | <b>\$1,219.1</b>      |
|                                        |                    |                       |                       |                       |
| Expenditures                           | FY 2015-16 Adopted | FY 2016-17 Projection | FY 2017-18 Projection | FY 2018-19 Projection |
| Current Service Level                  | \$1,144.8          | \$1,221.8             | \$1,257.6             | \$1,293.2             |
| <b>Total Expenditures</b>              | <b>\$1,144.8</b>   | <b>\$1,221.8</b>      | <b>\$1,257.6</b>      | <b>\$1,293.2</b>      |
| <b>Differential</b>                    | <b>0</b>           | <b>(\$44.2)</b>       | <b>(\$62.3)</b>       | <b>(\$74.1)</b>       |

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

The City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978 to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contains 52 criteria in 6 different categories in addition to 13 criteria specific to Dallas Water Utilities.

Operating Programs: Criteria 1 – 15

Capital and Debt Management: Criteria 16 – 40

Accounting, Auditing, and Financial Planning: Criteria 41 – 43

Budget: Criteria 44 – 47

Cash Management: Criteria 48 – 50

Grants and Trusts: Criteria 51 – 52

The most recent revision to the FMPC was approved by the City Council in September 2014. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Operating Program

1. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.
  
2. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not to exceed 8%:
  - Excluding taxable value gained by through annexation or consolidation;
  - Excluding the value gained through new construction;
  - Excluding expenditure increases mandated by the voters or another governmental entity; and
  - Not excluding the valuation gained through revaluation or equalization programs.
  
3. Debt will not be used to fund current operating expenditures.

### Status

In Compliance

In Compliance

The percentage change in base revenue (from FY 2014-15 to FY 2015-16) is 6.23%.

Adjusted revenues cannot exceed “base” revenues more than 8%.

Base revenues = FY 2014-15 budgeted revenues

|                                  |            |
|----------------------------------|------------|
| from current tax roll (in 000's) | \$ 742,312 |
|----------------------------------|------------|

|                                   |            |
|-----------------------------------|------------|
| FY 2015-16 Ad-Valorem Tax Revenue | \$ 799,512 |
|-----------------------------------|------------|

Less:

|                              |            |
|------------------------------|------------|
| Voter Mandated-Debt Service  | \$ (5,141) |
| Growth from Annexation       | \$ 0       |
| Growth from New Construction | \$ 16,091  |

|                                  |            |
|----------------------------------|------------|
| Adjusted revenue recommendation: | \$ 788,562 |
|----------------------------------|------------|

|                              |       |
|------------------------------|-------|
| % Change from base revenues: | 6.23% |
|------------------------------|-------|

In Compliance

No debt is programmed in the Operating Budget to fund current expenses.



# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Operating Program (Continued)

4. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to Council by the pension funds.
5. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed bi-annually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.
6. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund and Internal Service Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital, and avoid cash deficits.

### Status

In Compliance

In Compliance

Not In Compliance

Equipment Services does not have sufficient fund balance to meet the guideline.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Operating Program (Continued)

7. The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5% decline in property values, or an unexpected liability created by Federal or State legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide sufficient evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Funds shall be allocated each year in the budget process to replace any use of the Emergency Reserve funds during the preceding fiscal year to maintain the balance of the Emergency Reserve levels.

### Status

In Compliance

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA**

### **FY 2015-16 Adopted Budget Status**

#### **Operating Program (Continued)**

8. The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from ½% to 1% of budgeted departmental expenditures.

#### **Status**

In Compliance

The adopted FY 2015-16 Contingency Reserve level is \$5,800,000 or 0.5% of the General Fund budget.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Operating Program (Continued)

9. The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained at a level not less than 30 days of the General Fund operating expenditures less debt service. (The Risk Reserve is not included in this calculation.)

Proposed Amendment:

*9a. During the development of the upcoming budget, the City Manager shall provide an analysis of the change in the General Fund's unassigned fund balance at the close of the most recent fiscal year. In the event of an increase in fund balance of at least 5% over the prior year and continued compliance with FMPC #9 (30 day minimum), the City Manager may recommend that the City Council appropriate up to \$3 million for the one-time use for capital investment in transportation and/or City facility improvements in the upcoming budget.*

10.A Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve.

### Status

In Compliance

Emergency Reserve  
9/30/15 (projected ending balance)   \$ 17.6M

Contingency Reserve  
9/30/15 (projected ending balance)   \$ 3.2M  
FY2015-16 appropriations           \$ 2.6M

Fund Balance 9/30/15 (projected)   \$ 99.2M  
FY2015-16 Transfer Out (SAN)       \$ (7.1M)  
FY2015-16 Transfer Out (Street  
and Alley Improvement)           \$ (3.0M)

Combined                                   \$ 112.5M  
\$112.5M is 35.9 days of the proposed General Fund budget

In Compliance

The adopted Risk Reserve level is \$1,250,000. It will be funded from the FY 2014-15 Risk Reserve ending balance of \$1,250,000.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Operating Program (Continued)

11. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund.
12. Consider the establishment of a Landfill Closure / Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.
13. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.
14. An annual assessment and five year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection.

### Status

In Compliance

The adopted Liability/Claims Fund will be funded at \$7,651,686. It will be funded from the Liability/Claims Fund FY2014-15 projected ending balance of \$1,485,159 and FY2015-16 General Fund contribution of \$1,994,218, General Fund departmental contributions of \$3,254,047 and other funds contributions of \$918,262.

Establishment of reserve is not recommended at this time.

In Compliance

Not in Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Operating Program (Continued)

15. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years.

### Status

In Compliance  
A fees and charges study will be completed for approximately 25% of all fees in FY 2015-16.

### Capital and Debt Management

16. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. (Bonds issued for street resurfacing shall be financed for a period not to exceed 10 years.)

In Compliance

17. The net (non self-supporting) General Obligation (G.O.) Debt of Dallas will not exceed 4% of the true market valuation of the taxable property of Dallas.

In Compliance  
1.5%

18. Total direct plus overlapping debt shall be managed so as to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.

In Compliance  
4.6%

19. Interest expense incurred prior to actual operation will be capitalized only for facilities of enterprise activities.

In Compliance

20. Average (weighted) General Obligation bond maturities (exclusive of Pension Obligation Bonds) shall be kept at or below 10 years.

In Compliance  
7.0 Years

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <p>21. Annual General Obligation debt service (contribution) including certificates of obligation debt for risk management funding shall not exceed 20% of the total governmental fund expenditures (comprised of general fund, special funds, debt service funds and capital project funds).</p>                                                                                                                                                                                                                                                                              | <p>In Compliance<br/>13.79%</p>                                |
| <p>22. Per Capita General Obligation Debt including Certificates of Obligation, Equipment Acquisition Notes and General Obligation Bonds will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income.</p>                                                                                                                                                                                                                                                                                                           | <p>In Compliance<br/>2.8% Total Debt<br/>2.5%-GO Bond Debt</p> |
| <p>23. Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:</p> <ul style="list-style-type: none"> <li>• the original improvement is at or near the end of its expected service life;</li> <li>• the betterment extends the life of the original improvement by at least one third of the original service life;</li> <li>• the life of the financing is less than the life of the betterment;</li> <li>• the betterment is financed through either C.O.'s or G.O.'s.</li> </ul> | <p>In Compliance</p>                                           |
| <p>24. Interest earnings from G.O. Bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies.</p>                                                                                                                                                                                                                                                                                                                                                                                                             | <p>In Compliance</p>                                           |

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA**

### **FY 2015-16 Adopted Budget Status**

#### **Capital and Debt Management (Continued)**

|                                                                                                                                                                                                                                                                                                                                                               | <b><u>Status</u></b>  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 25. Certificates of Obligation should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council.                                                                                                        | In Compliance         |
| 26. Certificates of Obligation (C.O.) Debt including that for risk management funding supported by an ad valorem tax pledge should not exceed 15% of total authorized and issued General Obligation (G.O.) Debt. <ul style="list-style-type: none"><li>• All C.O.'s issued in lieu of revenue bonds should not exceed 10% of outstanding G.O. Debt.</li></ul> | In Compliance<br>1.1% |
| 27. Certificates of Obligation will be limited to projects consistent with Financial Management Performance Criteria for debt issuance.                                                                                                                                                                                                                       | In Compliance         |
| 28. Certificates of Obligation for an enterprise system will be limited to only those projects, which can demonstrate the capability to support the certificate debt either through its own revenues, or another pledged source other than ad valorem taxes.                                                                                                  | In Compliance         |
| 29. Certificates of Obligation authorization will remain in effect for no more than five years from the date of approval by the City Council.                                                                                                                                                                                                                 | In Compliance         |
| 30. Certificates of Obligation authorized for risk management funding shall be issued for a term not to exceed 20 years.                                                                                                                                                                                                                                      | In Compliance         |



# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

- |                                                                                                                                                                                                                                                                                                                                                                                                 |               |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 31. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt in order to provide an adequate safety margin.                                                                                                                                                                                                                           | In Compliance |
| 32. A Tax Increment Financing Reinvestment Zone may not be created if more than 10 percent of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units.                                                                              | In Compliance |
| 33. Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing ("TIF RZ") and for the tax abatement ("TA RZ"). TA RZs are created for the purpose of granting tax abatement on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones ("RZ"). | In Compliance |

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 10% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |               |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 34. All PID and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | In Compliance |
| 35. All adopted PID or TIF debt issuances supported by a district's revenues, are subject to the following criteria: <ul style="list-style-type: none"><li>• Coverage Tests - The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:<ul style="list-style-type: none"><li>o a developer or property owner provides a credit enhancement such as a letter of credit or bond insurance from an AAA-rated financial institution for the entire amount of the debt issue; and</li><li>o in the event that there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit-enhancer would be the sole liability of the developer or its affiliates; and</li><li>o in the event that there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and</li></ul></li></ul> | In Compliance |

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

- o in the event that no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test - the project should include an additional bonds test parallel to the coverage test.
- Reserve Fund - the project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds- The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt, and
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding general obligation indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects, which can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

- |                                                                                                                                                                                                                                                                                                                                                                                                                                  |               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 36. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid, repayment of bonds.                                                                                                    | In Compliance |
| 37. The City will not propose the issuance of any unrated, high yield PID/TIF bond which could be labeled a "high risk bond" except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor. <ul style="list-style-type: none"><li>• All projects must be carefully evaluated for credit-worthiness and meet the criteria above whether or not a credit rating is obtained.</li></ul> | In Compliance |
| 38. The City should use PID/TIF bonds only when other options have been considered.                                                                                                                                                                                                                                                                                                                                              | In Compliance |
| 39. Advance refundings and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%.<br><br>Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%.                                                                 | In Compliance |

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### **Capital and Debt Management (Continued)**

40. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

### **Status**

In Compliance

### **Accounting, Auditing, and Financial Planning**

41. The City will establish and maintain a high degree of accounting practices; accounting practices will conform to generally accepted accounting principles as set forth by the authoritative standard setting body for units of local government.

In Compliance

The basis of budgeting for all funds essentially follows the basis of accounting (modified accrual for government funds and full accrual for enterprise and internal service funds). The major differences between the budgeting and accounting basis are: 1) encumbrances are recorded as expenditures (budget basis) rather than assigned, committed, or restricted fund balance (accounting basis); 2) compensated absences (accrued but unused leave) and other long-term liabilities are not reflected in the budget; 3) depreciation expense is not included in the budget; 4) change in fair value of investments is not recognized as income (expenditure) in the budget.

42. An annual audit will be performed by an independent public accounting firm, with the subsequent issue of an official Comprehensive Annual Financial Report (CAFR) within 120 days of the City's fiscal year end.

Not In Compliance

43. Full disclosure will be provided in the annual financial statements and bond representations.

In Compliance

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA**

### **FY 2015-16 Adopted Budget Status**

#### **Budget**

- |                                                                                                                                                                                                                                                                                                                                               | <b><u>Status</u></b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| 44. Revenues and expenditures will be projected annually for at least three years beyond the current budget projections.                                                                                                                                                                                                                      | In Compliance        |
| 45. Financial systems will be maintained to monitor expenditures, revenues and performance of all municipal programs on an ongoing basis.                                                                                                                                                                                                     | In Compliance        |
| 46. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement.                                                                                  | In Compliance        |
| 47. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. | In Compliance        |

#### **Cash Management**

- |                                                                                                                                                                                                                         |               |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 48. Investments will be made in conformance with the City's investment policy, with the primary objectives of preservation of capital, maintenance of sufficient liquidity and maximization of return on the portfolio. | In Compliance |
| 49. The accounting system and cash forecasting system will provide regular information concerning cash position and investment.                                                                                         | In Compliance |

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### **Cash Management (Continued)**

|                                                                                       | <b><u>Status</u></b> |
|---------------------------------------------------------------------------------------|----------------------|
| 50. Internal Service Funds and Enterprise Funds will maintain positive cash balances. | In Compliance        |

### **Grants and Trusts**

|                                                                                                                                                                                                                  |               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 51. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor. | In Compliance |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|

|                                                                                                                                                                                                                                                                                                                                                                                  |               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 52. Prior to acceptance of proposed gifts and donations and governmental grants a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds. | In Compliance |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|

### **Dallas Water Utilities**

|                                                                                                                                |               |
|--------------------------------------------------------------------------------------------------------------------------------|---------------|
| 1. Current revenues will be sufficient to support current expenses including debt service and other obligations of the system. | In Compliance |
|--------------------------------------------------------------------------------------------------------------------------------|---------------|

|                                                                                                                            |               |
|----------------------------------------------------------------------------------------------------------------------------|---------------|
| 2. Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses. | In Compliance |
|----------------------------------------------------------------------------------------------------------------------------|---------------|

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2015-16 Adopted Budget Status

### Dallas Water Utilities (Continued)

### Status

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                   |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| 3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by Council. | In Compliance                                                     |
| 4. Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures.                                                                                                                                                                                                                                                                                                                                                                                       | In Compliance                                                     |
| 5. Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years.                                                                                                                                                                                                                                                                                                                                                                               | In Compliance                                                     |
| 6. An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital.                                                                                                                                                                                                                                                                                                         | In Compliance                                                     |
| 7. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.                                                                                                                                                 | In Compliance<br>1.79 times maximum annual principal and interest |



## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA**

### **FY 2015-16 Adopted Budget Status**

#### **Dallas Water Utilities (Continued)**

|                                                                                                                                                                                                                                                                                                                                                                                                   | <b><u>Status</u></b>                                          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|
| 8. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes.                                                                                                                                                                                                                                        | In Compliance                                                 |
| 9. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year.                                                                                                                                                        | In Compliance                                                 |
| 10. Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects.                                                                                                                                                                  | In Compliance                                                 |
| 11. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually.                                                                                                                                                                                         | In Compliance                                                 |
| 12. Wholesale treated water rates for customer cities and other governmental entities will be determined on the basis of the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined on the basis of contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore. | In Compliance, current agreement approved by Council in 2010. |
| 13. Funds generated by Dallas Water Utilities will be used solely for the development, operation, and maintenance of the water and wastewater utility system.                                                                                                                                                                                                                                     | In Compliance                                                 |

# **GLOSSARY OF BUDGET TERMINOLOGY**

## **ACCRUAL ACCOUNTING**

A measure of the City's revenues earned and expenses incurred during the period, regardless of when cash is received or paid.

## **AD VALOREM TAX**

A tax levied on the assessed valuation of real land and improvements and personal property located in the City.

## **ADDITIONAL RESOURCES**

Grants, trusts, or any other source of funds (excluding Capital funds) that contribute to the service.

## **AGENCY FUND**

Agency fund consists of resources retained by the governmental unit as an agent for another governmental unit.

## **APPROPRIATION**

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources.

## **ARBITRAGE**

The interest earnings derived from invested bond proceeds or debt service fund balances.

## **ASSESSED VALUATION**

This represents the total valuation of land and improvements and personal property less all properties exempt from tax. Also identified as taxable valuation.

## **BALANCED BUDGET**

A budget with revenues equal to expenditures.

## **BOND**

A written promise to pay a sum of money on a specified date at a specified interest rate. General Obligation (GO) and Revenue Bonds are used for funding permanent capital improvements such as buildings, streets, and bridges.

## **BUDGET**

A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. It is the primary means by which most of the expenditure and service delivery activities of a government are controlled.

# **GLOSSARY OF BUDGET TERMINOLOGY**

## **CAPITAL CONSTRUCTION FUND**

Capital construction funds are used to pay for capital projects which are not debt financed. Funding is usually derived from operating fund transfers.

## **CAPITAL EXPENDITURE**

A capital expenditure is the acquisition or construction of an asset that has a useful life greater than one year.

## **CAPITAL GIFTS AND DONATIONS**

Contributions by individuals or organizations for the purpose of funding capital improvements within the scope of interest of the donor.

## **CAPITAL IMPROVEMENT PROGRAM (CIP)**

The City's plan to finance major infrastructure development and improvement. It is primarily funded through General Obligation Bonds and Revenue Bonds.

## **CAPITAL PROJECTS FUND**

Fund used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

## **CERTIFICATE OF OBLIGATION (CO)**

A written promise secured by the full faith and credit of the City. Used for funding permanent capital improvements. Debt Service is paid from ad valorem taxes or operating revenues.

## **COMMERCIAL PAPER**

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond. Used for interim financing for water and wastewater improvements.

## **COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)**

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low and moderate income persons.

## **CONTINGENCY RESERVE**

A budgetary reserve which provides for unanticipated expenditures of a non-recurring nature.

# **GLOSSARY OF BUDGET TERMINOLOGY**

## **CONTRACTUAL SERVICE**

The cost related to services performed for the City by individuals, businesses, or utilities.

## **DEBT SERVICE**

Sometimes referred to as the Interest and Sinking Fund, it is used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve.

## **DEFICIT**

Excess of expenses over revenues at a specific point in time.

## **DEPARTMENT**

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

## **DEPRECIATION**

A systematic allocation of cost for a tangible asset during its estimated useful life.

## **EMERGENCY RESERVE**

A budgetary reserve which provides for temporary financing of unforeseen needs of an emergency nature, unanticipated fluctuations in revenue, and individual judgment/settlement payments exceeding a \$5,000,000 liability cap.

## **ENCUMBRANCE**

The commitment of appropriated funds to purchase an item or service.

## **ENTERPRISE FUND**

These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

## **EQUIPMENT ACQUISITION NOTES**

Short term note financing secured by the full faith and credit of the City used for funding capital equipment purchases. Debt service requirements are met with ad valorem or operating transfers from fee supported funds.

# **GLOSSARY OF BUDGET TERMINOLOGY**

## **FIDUCIARY FUND**

This type of fund accounts for assets held by the City in a trustee or agency capacity.

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA**

The City maintains Financial Management Performance Criteria (FMPC), established in the late 1970's to reflect financial policies that the City believes necessary for planning purposes and to measure sound financial condition. These criteria are applied to the ongoing management of the City's finances and covers the following aspects of financial management: operating programs; capital and debt management; accounting, auditing and financial planning; cash management; grants and trusts; and Dallas Water Utilities.

## **FINES AND FORFEITURES**

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property.

## **FISCAL YEAR**

The twelve-month period beginning October 1st and ending the following September 30th to which the annual budget applies.

## **FRANCHISE FEE**

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts.

## **FULL TIME EQUIVALENTS (FTE)**

FTE is ratio of the total number of hours paid during a year to the number of working hours in a fiscal year. The number of working hours in a fiscal year is 2,080 hours for civilian and police uniform personnel and 2,808 hours for uniform firefighting personnel.

## **FULL YEAR FUNDING**

The additional required funding necessary for twelve full months of operations related to positions and/or program funding added in the previous fiscal year. This funding complements prior year funding.

## **FUND**

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

# **GLOSSARY OF BUDGET TERMINOLOGY**

## **FUND BALANCE**

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For Other Funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that utilize inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

## **GENERAL CAPITAL RESERVE**

Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for Capital Improvements and/or to provide interim financing for Capital Projects.

## **GENERAL FUND**

This is the main operating fund of the City. It accounts for basic operating services such as Police, Fire, Streets, Sanitation, Code Enforcement, Park and Recreation, Library, Environmental and Health Services, and others.

## **GENERAL OBLIGATION BOND**

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges. The repayment of these bonds is made from the levy of property tax. Voter approval is required to issue these bonds.

## **GOVERNMENTAL FUNDS**

Governmental funds are made up of the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds.

## **GRANT**

A contribution by a government or other organization to support a particular function. Typically, these contributions are made to a local government from the state or federal government.

## **IN SERVICE DATE**

Date on which a City facility is available to the public.

## **INTER-DEPARTMENT FINANCING**

Short-term interim financing from one City department to another City department (necessary due to timing of project with

## **GLOSSARY OF BUDGET TERMINOLOGY**

permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place.

### **INTEREST EARNED**

Assets collected through investment of cash.

### **INTERFUND REVENUE**

Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

### **INTERGOVERNMENTAL REVENUE**

Money collected from other governmental entities.

### **INTERNAL SERVICE FUND**

Fund used to account for goods or services given to one department by another on a cost reimbursement basis.

### **KEY FOCUS AREA**

Dallas City Council established the following Key Focus Areas: Public Safety; Economic Vibrancy; Clean, Healthy Environment; Culture, Arts and Recreation; Education and E<sup>3</sup> Government.

### **LIABILITY RESERVE**

Funds reserved for outstanding current and forecasted future liabilities.

### **LICENSE AND PERMITS REVENUE**

These are revenues related to various license and permit fees.

### **MASTER LEASE**

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment and technology improvements instead of the sale of equipment notes.

### **MISCELLANEOUS REVENUE**

These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.

# **GLOSSARY OF BUDGET TERMINOLOGY**

## **MODIFIED ACCRUAL BASIS OF ACCOUNTING**

Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

## **ONE TIME RESOURCES**

These are non-recurring revenues, which will be used for one-time expenses.

## **OPERATING AND MAINTENANCE COST**

Operational cost incurred by a facility for one year.

## **OPERATING BUDGET**

The personnel, supply, service, and short term capital expenditures of a department.

## **PERMANENT FUND**

Fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its citizenry.

## **PROGRAM**

A sub-unit of a department.

## **PROPRIETARY FUND**

A proprietary fund is one having profit and loss aspects. The two types of proprietary funds are enterprise and internal service funds.

## **REVENUE**

Receipt of cash from other entity that requires a cash receipt to be entered in the financial system.

## **REIMBURSEMENT**

Repayment of funds from one fund or department to another for a specific purpose.



## **GLOSSARY OF BUDGET TERMINOLOGY**

### **SERVICE**

A specific operation performed within a department or office.

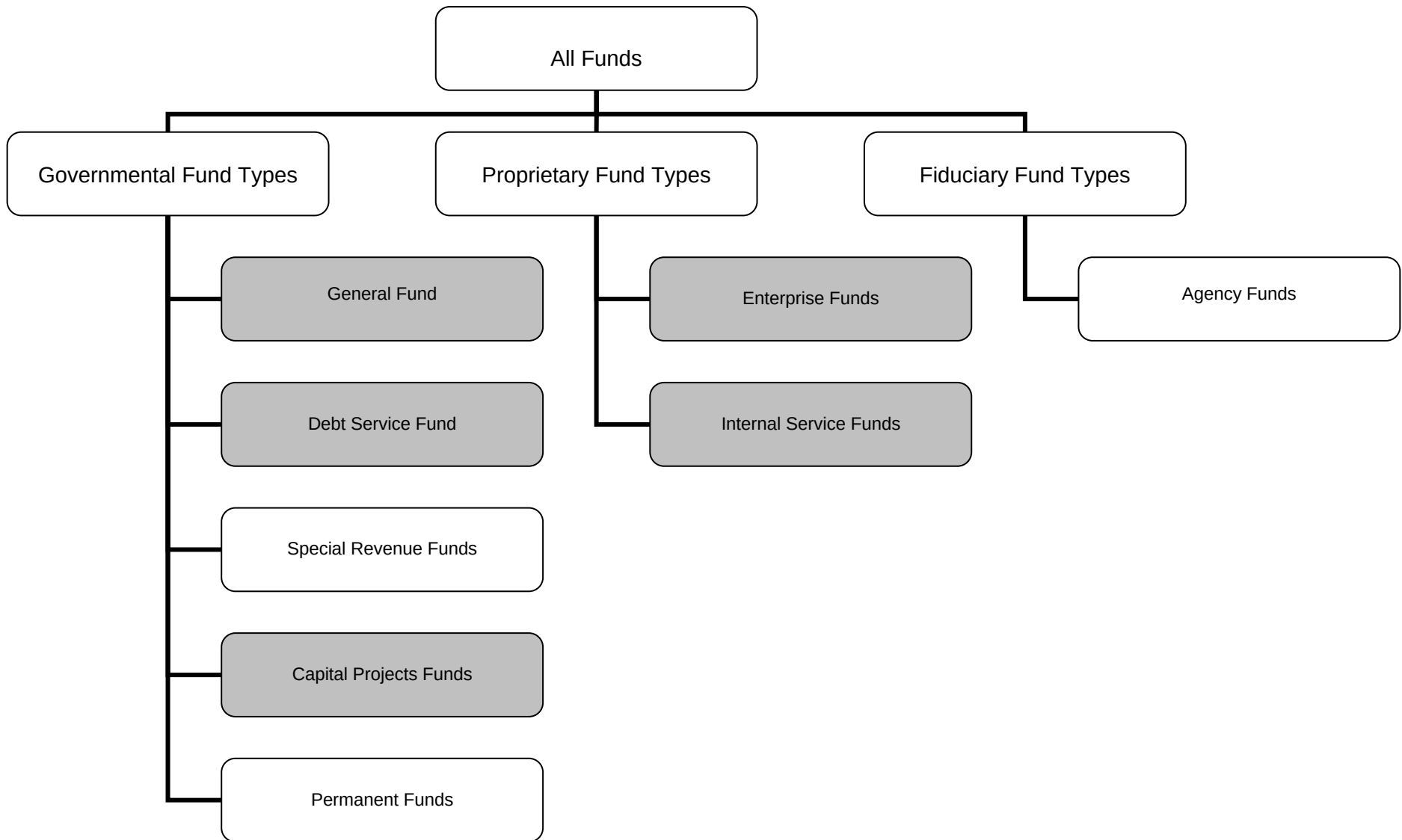
### **SPECIAL REVENUE FUND**

Fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

### **TRUE INTEREST COST**

The full cost of a bond issue taking into account the present value (time value) of money. The TIC is the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price.

# CITY OF DALLAS FUND STRUCTURE



Note: Shading indicates Funds included with FY 2015-16 Budget

# COMMUNITY PROFILE

## CITY OF DALLAS, TEXAS

**The City of Dallas** was incorporated in 1856. The City Charter was adopted in 1907. Dallas is currently the third largest city in the nation with a Council-Manager form of government. There are fourteen single-member districts and a mayor elected at large. The Mayor and Council appoints the City Manager, City Attorney, City Auditor, City Secretary, and the Municipal Court Judges. The City Manager appoints all department directors except the director of Civil Service who is appointed by the Civil Service Board and the director of the Park and Recreation Department who is appointed by the Park and Recreation Board.

*\*Source: U.S. Census Bureau, 2010 Population Estimates*

### **Population Trends (Census Data):**

|      |         |      |           |
|------|---------|------|-----------|
| 1960 | 679,684 | 1990 | 1,007,618 |
| 1970 | 844,401 | 2000 | 1,188,580 |
| 1980 | 904,078 | 2010 | 1,197,816 |

The following denotes the 2013 estimate for population and racial/ethnic composition of the City of Dallas:

### **Population by Race:**

|                   |       |
|-------------------|-------|
| Hispanic          | 41.3% |
| White             | 29.5% |
| Black             | 23.9% |
| American Indian   | 0.1%  |
| Asian             | 3.4%  |
| Other             | 0.2%  |
| Two or more races | 1.6%  |

### **Population by Sex:**

|        |       |
|--------|-------|
| Female | 50.1% |
| Male   | 49.9% |

# COMMUNITY PROFILE

## CITY OF DALLAS, TEXAS

### **Population by Age:**

|                |       |
|----------------|-------|
| Under 20 years | 28.3% |
| 20 to 44 years | 40.5% |
| 45 to 64 years | 22.1% |
| 65 and over    | 9.1%  |

|            |      |
|------------|------|
| Median Age | 32.1 |
|------------|------|

*\*Source: U.S. Census Bureau, 2012 American Community Survey*

### **Total area (in square miles):**

|                              |        |
|------------------------------|--------|
|                              | 384.93 |
| Land area (in square miles): | 343.56 |
| Lake Area (in square miles)  | 41.37  |

### **Climate:**

|                                                              |              |
|--------------------------------------------------------------|--------------|
| Daily Mean Temperature, Annual Average (July 2014-June 2015) | 65.72°F      |
| Precipitation, Average Annual Total (July 2014-June 2015)    | 46.31 inches |

*\*Source: National Weather Service*

### **Miles of Streets:**

|                    |        |
|--------------------|--------|
| Paved (lane miles) | 11,672 |
| Unpaved (gravel)   | 36     |

### **Number of street lights**

87,363

### **Fire Protection:**

|                                                             |         |
|-------------------------------------------------------------|---------|
| Number of stations                                          | 58      |
| Number of uniformed personnel<br>(FTEs, FY 2015-16 Adopted) | 2,014.1 |

### **Police Protection:**

|                                                             |         |
|-------------------------------------------------------------|---------|
| Number of stations                                          | 7       |
| Number of uniformed personnel<br>(FTEs, FY 2015-16 Adopted) | 3,647.9 |

# COMMUNITY PROFILE

## CITY OF DALLAS, TEXAS

### **Parks:**

|                    |        |
|--------------------|--------|
| Number of Parks    | 380    |
| Total Park Acreage | 22,991 |

### **Public Libraries:**

|                          |    |
|--------------------------|----|
| Public Library Locations | 29 |
|--------------------------|----|

### **Transportation:**

|                      |           |
|----------------------|-----------|
| Love Field (FY 2014) |           |
| Total Passengers     | 8,684,936 |

|                                             |        |
|---------------------------------------------|--------|
| Dallas Executive (General Aviation Airport) |        |
| Number of operations (annual, FY 2014)      | 46,062 |

|                                                   |            |
|---------------------------------------------------|------------|
| Dallas/Fort Worth International Airport (FY 2014) |            |
| Total Domestic Revenue Passengers                 | 55,930,254 |
| Passenger Enplanements                            | 27,938,391 |
| Domestic Cargo (tons)                             | 337,817    |

### **Construction Activity (FY 2014):**

|                 |                 |
|-----------------|-----------------|
| Permits Issued  | 36,044          |
| Estimated Value | \$3,305,921,947 |

### **Median Family Income:**

*\*Source: U.S. Census Bureau, 2013 American Community Survey*

\$41,978

### **Unemployment Rate (June 2015):**

*\*Source: Texas Workforce Commission, Not Seasonally Adjusted*

4.0%

# COMMUNITY PROFILE

## CITY OF DALLAS, TEXAS

### **Employment:**

#### **Largest Public Companies by Revenue**

(\$ Millions)\*

#### **Revenue**

(\$ Millions)

|                        |           |
|------------------------|-----------|
| AT&T                   | 132,447.0 |
| Energy Transfer Equity | 55,691.0  |
| HollyFrontier          | 19,764.0  |
| Southwest Airlines     | 18,605.0  |
| Tenet Healthcare       | 17,924.0  |
| Texas Instruments      | 13,045.0  |
| Dean Foods             | 9,503.0   |
| Trinity Industries     | 6,170.0   |

\*Source: "Fortune 500", 2015

#### **Largest Private Employers**

(by Largest Employment Site)\*

#### **# Local Employees**

|                                           |        |
|-------------------------------------------|--------|
| Texas Instruments                         | 10,885 |
| Baylor University Medical Center          | 9,610  |
| AT&T                                      | 8,100  |
| Texas Health Presbyterian Hospital Dallas | 7,456  |
| ClubCorp USA Inc.                         | 5,902  |
| Wal-Mart Stores                           | 4,600  |
| Southwest Airlines                        | 4,509  |
| Children's Medical Center of Dallas       | 4,474  |
| Air Liquide Electronics US LP             | 3,476  |
| Methodist Dallas Medical Center           | 2,300  |

\*Source: Hoovers, DBJ Book of Lists,, and the Office of Economic Development

# COMMUNITY PROFILE

## CITY OF DALLAS, TEXAS

### ***Institutions of Higher Education:***

*(Dallas City Limits)\**

University of North Texas Dallas  
University of North Texas- Dallas College of Law  
University of Texas Southwestern Medical Center at Dallas  
Texas A&M Health Science Center Baylor College of Dentistry  
Criswell College  
Dallas Baptist University  
Paul Quinn College  
University of Phoenix – Dallas  
West Coast University  
Dallas County Community College District:  
Cedar Valley College  
El Centro College  
Mountain View College  
Richland College

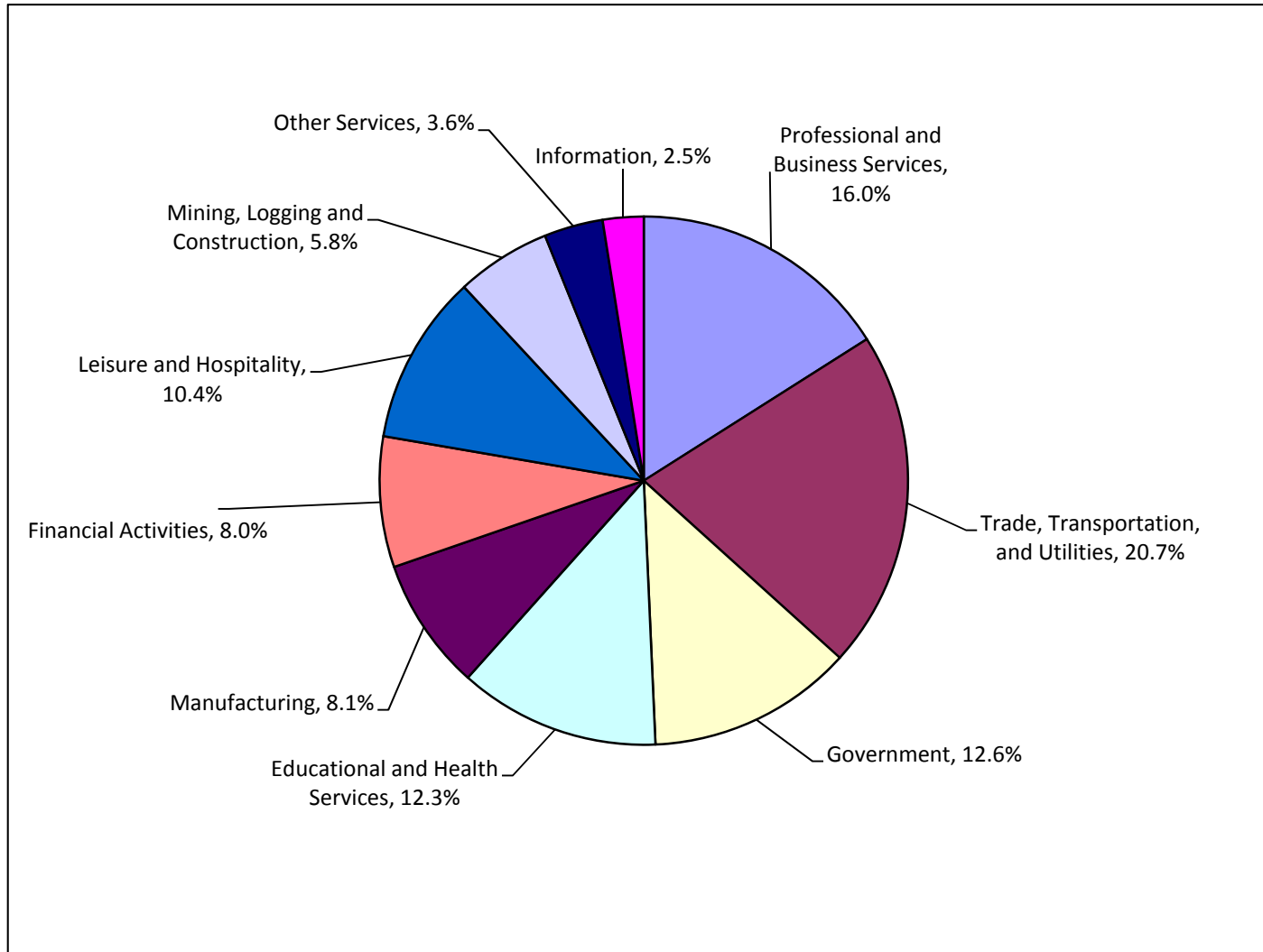
Public University  
Public University  
Public University  
Independent Graduate  
Independent Senior College  
Independent Senior College  
Independent Senior College  
Independent Senior College  
Independent Senior College  
Community College

*\*Source: Office of Economic Development*

# COMMUNITY PROFILE CITY OF DALLAS, TEXAS

## DFW Employment by Industry

*\*Source: Reference U.S. Bureau of Labor Statistics 2014 Annual, and Office of Economic Development*





### Key Focus Area 1: Public Safety

| Service(s)                      |                                                                            | Department                   | FY 2014-15<br>Budget<br>FTE | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|---------------------------------|----------------------------------------------------------------------------|------------------------------|-----------------------------|-------------------------------|------------------------------|
| Key Focus Area 1: Public Safety |                                                                            |                              |                             |                               |                              |
| 1.1                             | Adjudication Office                                                        | Public Works                 | 6.4                         | 6.3                           | 6.4                          |
| 1.2                             | City Detention Center                                                      | Court and Detention Services | 27.0                        | 26.5                          | 27.0                         |
| 1.3                             | Civil Adjudication Court                                                   | Judiciary                    | 4.0                         | 3.0                           | 4.0                          |
| 1.4                             | Community Court                                                            | Judiciary                    | .6                          | .6                            | .6                           |
| 1.5                             | Court Security                                                             | Judiciary                    | 15.3                        | 14.3                          | 14.3                         |
| 1.6                             | Dallas City Marshal                                                        | Court and Detention Services | 33.5                        | 33.3                          | 45.0                         |
| 1.7                             | Emergency Management Operations                                            | Management Services          | 8.0                         | 9.5                           | 10.5                         |
| 1.8                             | Emergency Medical Services Administration, Contracts, and Community Health | Fire                         | 65.0                        | 68.0                          | 83.5                         |
| 1.9                             | Fire and Rescue Emergency Response                                         | Fire                         | 1,594.6                     | 1,591.0                       | 1,584.0                      |
| 1.10                            | Fire Dispatch and Communications                                           | Fire                         | 70.4                        | 71.8                          | 70.4                         |
| 1.11                            | Fire Investigation & Explosive Ordnance Disposal                           | Fire                         | 32.3                        | 29.1                          | 32.3                         |
| 1.12                            | Fire Training and Recruitment                                              | Fire                         | 138.0                       | 98.0                          | 138.0                        |
| 1.13                            | Fire-Rescue Equipment Maintenance and Supply                               | Fire                         | 72.1                        | 70.6                          | 72.1                         |
| 1.14                            | Inspection and Life Safety Education                                       | Fire                         | 76.4                        | 78.9                          | 76.4                         |
| 1.15                            | Juvenile Case Managers/First Offender Program                              | Police                       | 7.0                         | 5.0                           | 7.0                          |
| 1.16                            | Lew Sterrett Jail Contract                                                 | Court and Detention Services | 0.0                         | 0.0                           | 0.0                          |
| 1.17                            | Municipal Court Services                                                   | Court and Detention Services | 102.0                       | 97.8                          | 93.0                         |
| 1.18                            | Municipal Judges/Cases Docketed                                            | Judiciary                    | 20.2                        | 18.2                          | 20.2                         |
| 1.19                            | Municipal Prosecution                                                      | City Attorney's Office       | 30.0                        | 26.5                          | 26.0                         |
| 1.20                            | Police Academy and In-service Training                                     | Police                       | 203.2                       | 215.1                         | 251.3                        |
| 1.21                            | Police Administrative Support                                              | Police                       | 108.3                       | 105.5                         | 108.7                        |
| 1.22                            | Police Community Outreach                                                  | Police                       | 21.1                        | 19.8                          | 21.2                         |
| 1.23                            | Police Criminal Investigations                                             | Police                       | 508.9                       | 512.5                         | 504.0                        |
| 1.24                            | Police Field Patrol                                                        | Police                       | 2,363.6                     | 2,374.0                       | 2,370.2                      |
| 1.25                            | Police Intelligence                                                        | Police                       | 79.1                        | 82.2                          | 80.8                         |
| 1.26                            | Police Investigation of Vice Related Crimes                                | Police                       | 31.9                        | 32.5                          | 31.8                         |
| 1.27                            | Police Investigations of Narcotics Related Crimes                          | Police                       | 121.9                       | 116.5                         | 120.1                        |
| 1.28                            | Police Legal Liaison                                                       | City Attorney's Office       | 5.0                         | 5.0                           | 6.0                          |
| 1.29                            | Police Operational Support                                                 | Police                       | 435.2                       | 439.9                         | 430.6                        |
| 1.30                            | Police Recruiting and Personnel Service                                    | Police                       | 69.3                        | 68.3                          | 71.0                         |
| 1.31                            | Police Special Operations                                                  | Police                       | 305.0                       | 290.6                         | 302.5                        |
| 1.32                            | Security Service for City Facilities                                       | EBS - Building Services      | 65.1                        | 63.6                          | 58.1                         |
| 1.33                            | Special Operations                                                         | Fire                         | 46.7                        | 43.3                          | 46.7                         |
| Total for Key Focus Area 1:     |                                                                            |                              | 6,667.1                     | 6,617.2                       | 6,713.7                      |

## Key Focus Area 2: Economic Vibrancy

| Service(s)                          |                                                                    | Department                                               | FY 2014-15<br>Budget<br>FTE | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|-------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------|-----------------------------|-------------------------------|------------------------------|
| Key Focus Area 2: Economic Vibrancy |                                                                    |                                                          |                             |                               |                              |
| 2.1                                 | Area Redevelopment                                                 | Office of Economic Development                           | 10.0                        | 9.5                           | 10.0                         |
| 2.2                                 | Authorized Hearings                                                | Sustainable Development and Construction                 | 4.1                         | 3.1                           | 4.1                          |
| 2.3                                 | Bullington Truck Terminal and Thanksgiving Square                  | EBS - Building Services                                  | 1.0                         | 1.0                           | 1.0                          |
| 2.4                                 | Business Development                                               | Office of Economic Development                           | 11.0                        | 6.5                           | 10.1                         |
| 2.5                                 | Capital and Implementation Program                                 | Public Works                                             | 79.3                        | 63.7                          | 78.3                         |
| 2.6                                 | Capital Construction and Debt Service                              | Aviation                                                 | 0.0                         | 0.0                           | 0.0                          |
| 2.7                                 | Capital Facilities                                                 | Public Works                                             | 20.2                        | 19.2                          | 20.2                         |
| 2.8                                 | Construction Plan Review and Permitting                            | Sustainable Development and Construction - Enterprise    | 96.6                        | 90.0                          | 103.5                        |
| 2.9                                 | Convention Center Debt Service Payment                             | Convention and Event Services                            | 0.0                         | 0.0                           | 0.0                          |
| 2.10                                | Dallas Convention Center                                           | Convention and Event Services                            | 114.0                       | 109.0                         | 110.5                        |
| 2.11                                | Dallas Film Commission                                             | Office of Economic Development                           | 5.0                         | 1.9                           | 5.0                          |
| 2.12                                | Dallas Love Field                                                  | Aviation                                                 | 221.6                       | 200.9                         | 226.0                        |
| 2.13                                | Economic Development Major Projects & Other Programs               | Office of Economic Development                           | 5.0                         | 4.3                           | 5.0                          |
| 2.14                                | Economic Development Research and Information Services             | Office of Economic Development                           | 5.8                         | 5.6                           | 6.2                          |
| 2.15                                | Engineering & Inspection Review for Private Development            | Sustainable Development and Construction - Enterprise    | 21.5                        | 21.5                          | 24.5                         |
| 2.16                                | Express Plan Review                                                | Sustainable Development and Construction - Enterprise    | 20.0                        | 19.5                          | 20.0                         |
| 2.17                                | Field Inspections of Private Development Construction Sites        | Sustainable Development and Construction - Enterprise    | 81.5                        | 79.4                          | 90.5                         |
| 2.18                                | Fire Inspection for New Construction                               | Fire                                                     | 14.1                        | 15.9                          | 14.1                         |
| 2.19                                | Flood Control                                                      | Trinity Watershed Management – Storm Drainage Management | 162.2                       | 128.6                         | 167.1                        |
| 2.20                                | Floodplain and Drainage Management                                 | Trinity Watershed Management – Storm Drainage Management | 27.0                        | 22.9                          | 31.5                         |
| 2.21                                | General Aviation Facilities - Dallas Executive Airport & Vertiport | Aviation                                                 | 17.3                        | 9.0                           | 19.0                         |
| 2.22                                | GIS Mapping for Private Development                                | Sustainable Development and Construction - Enterprise    | 6.4                         | 6.1                           | 9.4                          |
| 2.23                                | Historic Preservation                                              | Sustainable Development and Construction                 | 7.1                         | 6.3                           | 7.9                          |
| 2.24                                | Home Ownership/Development                                         | Housing / Community Services                             | 23.0                        | 20.0                          | 26.0                         |
| 2.25                                | Housing Preservation                                               | Housing / Community Services                             | 35.0                        | 32.0                          | 35.0                         |
| 2.26                                | Interagency and Transportation Administration                      | Public Works                                             | 15.1                        | 11.5                          | 13.7                         |
| 2.27                                | Mobility Planning                                                  | Planning and Urban Design                                | 8.4                         | 5.6                           | 10.0                         |
| 2.28                                | Neighborhood Vitality                                              | Planning and Urban Design                                | 17.0                        | 17.9                          | 11.1                         |
| 2.29                                | Office of Special Events                                           | Convention and Event Services                            | 7.0                         | 9.1                           | 6.7                          |
| 2.30                                | Operation & Maintenance of Fair Park                               | Park and Recreation                                      | 59.6                        | 49.6                          | 58.9                         |
| 2.31                                | Pavement Management                                                | Public Works                                             | 3.2                         | 2.5                           | 3.2                          |
| 2.32                                | Planning and Design Studio                                         | Planning and Urban Design                                | 8.9                         | 7.9                           | 19.1                         |
| 2.33                                | Private Development Records and Archival Library                   | Sustainable Development and Construction - Enterprise    | 14.2                        | 13.8                          | 14.2                         |
| 2.34                                | Private Development Survey                                         | Sustainable Development and Construction - Enterprise    | 4.1                         | 3.9                           | 6.1                          |
| 2.35                                | Real Estate and Relocation                                         | Sustainable Development and Construction                 | 26.4                        | 24.9                          | 28.5                         |
| 2.36                                | Regulation and Enforcement of For Hire Transportation              | Code Compliance Services                                 | 13.0                        | 11.0                          | 15.0                         |

## Key Focus Area 2: Economic Vibrancy

|                                    |                                                           | FY 2014-15<br>Budget<br>FTE                           | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|------------------------------------|-----------------------------------------------------------|-------------------------------------------------------|-------------------------------|------------------------------|
| Service(s)                         | Department                                                |                                                       |                               |                              |
| 2.37                               | Resiliency Office                                         | Management Services                                   | 0.0                           | 0.0                          |
| 2.38                               | Rights-of-Way Maintenance Contracts and Inspections Group | Street Services                                       | 24.0                          | 25.2                         |
| 2.39                               | Service Maintenance Areas                                 | Street Services                                       | 220.5                         | 210.1                        |
| 2.40                               | Small Business Initiatives                                | Office of Economic Development                        | 11.7                          | 11.1                         |
| 2.41                               | Street Cut and Right-of-Way Management (Cut Control)      | Public Works                                          | 10.7                          | 8.1                          |
| 2.42                               | Street Lighting                                           | Street Services – Street Lighting                     | 1.0                           | 1.0                          |
| 2.43                               | Street Repair Division - Asphalt                          | Street Services                                       | 112.8                         | 103.6                        |
| 2.44                               | Street Repair Division - Concrete                         | Street Services                                       | 143.5                         | 136.2                        |
| 2.45                               | Subdivision Plat Review                                   | Sustainable Development and Construction - Enterprise | 5.5                           | 5.5                          |
| 2.46                               | Tax Increment Financing Districts Payments                | Non-Departmental                                      | 0.0                           | 0.0                          |
| 2.47                               | Traffic Operations Maintenance                            | Street Services                                       | 65.7                          | 54.4                         |
| 2.48                               | Traffic Safety and Congestion Management                  | Street Services                                       | 31.8                          | 29.1                         |
| 2.49                               | Trinity River Corridor Operations                         | Trinity Watershed Management                          | 17.6                          | 11.8                         |
| 2.50                               | Union Station                                             | Convention and Event Services                         | 0.0                           | 0.0                          |
| 2.51                               | Vendor Development                                        | Business Development & Procurement Services           | 2.5                           | 2.3                          |
| 2.52                               | Water Capital Funding                                     | Water Utilities                                       | 0.0                           | 0.0                          |
| 2.53                               | Water Production and Delivery                             | Water Utilities                                       | 610.8                         | 583.0                        |
| 2.54                               | Water Utilities Capital Program Management                | Water Utilities                                       | 166.0                         | 149.6                        |
| 2.55                               | Zoning & Board of Adjustment                              | Sustainable Development and Construction - Enterprise | 18.7                          | 18.7                         |
| <b>Total for Key Focus Area 2:</b> |                                                           | <b>2,608.4</b>                                        | <b>2,383.3</b>                | <b>2,650.6</b>               |

### Key Focus Area 3: Clean, Healthy Environment

| Service(s)                                   |                                                                     | Department                                               | FY 2014-15<br>Budget<br>FTE | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|----------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------|-----------------------------|-------------------------------|------------------------------|
| Key Focus Area 3: Clean, Healthy Environment |                                                                     |                                                          |                             |                               |                              |
| 3.1                                          | Air Quality Compliance                                              | Public Works                                             | 9.7                         | 7.9                           | 8.7                          |
| 3.2                                          | Ambient Air Monitoring                                              | Public Works                                             | 11.4                        | 11.1                          | 11.4                         |
| 3.3                                          | Animal Remains Collection                                           | Sanitation Services                                      | 9.5                         | 8.0                           | 9.5                          |
| 3.4                                          | Brush/Bulk Waste Removal Services                                   | Sanitation Services                                      | 136.4                       | 143.6                         | 136.4                        |
| 3.5                                          | City Facility Services                                              | Sanitation Services                                      | 2.0                         | 2.1                           | 2.0                          |
| 3.6                                          | Code Litigation                                                     | City Attorney's Office                                   | 11.0                        | 10.8                          | 11.0                         |
| 3.7                                          | Community Prosecution & Community Courts                            | City Attorney's Office                                   | 29.0                        | 28.9                          | 32.4                         |
| 3.8                                          | Community/Senior Services                                           | Housing / Community Services                             | 281.0                       | 202.8                         | 281.0                        |
| 3.9                                          | Comprehensive Homeless Outreach                                     | Housing / Community Services                             | 37.0                        | 36.3                          | 37.0                         |
| 3.10                                         | Consumer Health                                                     | Code Compliance Services                                 | 37.0                        | 37.0                          | 37.0                         |
| 3.11                                         | Custodial Maintenance                                               | EBS - Building Services                                  | 47.1                        | 35.8                          | 44.7                         |
| 3.12                                         | Dallas Animal Services                                              | Code Compliance Services                                 | 101.5                       | 87.0                          | 116.5                        |
| 3.13                                         | Environmental Enforcement, Compliance, and Support (Legal Services) | City Attorney's Office                                   | 1.0                         | .8                            | 1.0                          |
| 3.14                                         | Environmental Quality                                               | Management Services                                      | 23.4                        | 21.9                          | 23.4                         |
| 3.15                                         | Illegal Dump Team - Criminal Investigations and Arrests             | Court and Detention Services                             | 13.0                        | 11.3                          | 13.0                         |
| 3.16                                         | Landfill Services                                                   | Sanitation Services                                      | 159.0                       | 143.5                         | 159.0                        |
| 3.17                                         | Neighborhood Code Compliance Services                               | Code Compliance Services                                 | 237.0                       | 215.0                         | 224.8                        |
| 3.18                                         | Neighborhood Nuisance Abatement                                     | Code Compliance Services                                 | 79.0                        | 64.0                          | 75.3                         |
| 3.19                                         | Recycling Collection and Waste Diversion                            | Sanitation Services                                      | 141.6                       | 115.2                         | 141.6                        |
| 3.20                                         | Residential Refuse Collection                                       | Sanitation Services                                      | 412.9                       | 381.9                         | 412.9                        |
| 3.21                                         | Storm Drainage Management Fund                                      | Trinity Watershed Management – Storm Drainage Management | 0.0                         | 0.0                           | 0.0                          |
| 3.22                                         | Stormwater Regulations & Enforcement                                | Trinity Watershed Management – Storm Drainage Management | 67.7                        | 60.2                          | 66.0                         |
| 3.23                                         | Underground Storage Tank Replacement and Inspection                 | Public Works                                             | 1.4                         | 1.1                           | 1.4                          |
| 3.24                                         | Wastewater Collection                                               | Water Utilities                                          | 229.6                       | 219.9                         | 229.6                        |
| 3.25                                         | Wastewater Treatment                                                | Water Utilities                                          | 308.2                       | 287.4                         | 308.2                        |
| 3.26                                         | Water Conservation                                                  | Water Utilities                                          | 13.0                        | 11.0                          | 13.0                         |
| Total for Key Focus Area 3:                  |                                                                     |                                                          | 2,399.4                     | 2,144.5                       | 2,396.8                      |

### Key Focus Area 4: Culture, Arts, Recreation and Education

| Service(s)                                                |                                                                      | Department                                   | FY 2014-15<br>Budget<br>FTE | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|-----------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------|-----------------------------|-------------------------------|------------------------------|
| Key Focus Area 4: Culture, Arts, Recreation and Education |                                                                      |                                              |                             |                               |                              |
| 4.1                                                       | Aquatic Services                                                     | Park and Recreation                          | 65.2                        | 65.2                          | 65.5                         |
| 4.2                                                       | City-Owned Cultural Venues                                           | Office of Cultural Affairs                   | 62.6                        | 70.9                          | 62.1                         |
| 4.3                                                       | Cultural Services Contracts                                          | Office of Cultural Affairs                   | 3.8                         | 3.7                           | 5.0                          |
| 4.4                                                       | Golf and Tennis Centers                                              | Park and Recreation                          | 71.2                        | 73.1                          | 74.1                         |
| 4.5                                                       | Leisure Venue Management                                             | Park and Recreation                          | 3.1                         | 2.3                           | 3.1                          |
| 4.6                                                       | Library Materials & Collection Management                            | Library                                      | 21.5                        | 19.8                          | 21.0                         |
| 4.7                                                       | Library Operations & Public Service                                  | Library                                      | 317.0                       | 289.3                         | 357.5                        |
| 4.8                                                       | Literacy Initiatives, Education & Community Engagement               | Library                                      | 13.0                        | 13.0                          | 14.0                         |
| 4.9                                                       | Park Land Maintained                                                 | Park and Recreation                          | 418.7                       | 385.6                         | 424.2                        |
| 4.10                                                      | Planning, Design and Construction & EMS and Environmental Compliance | Park and Recreation                          | 23.9                        | 23.9                          | 23.9                         |
| 4.11                                                      | Public Art for Dallas                                                | Office of Cultural Affairs                   | 4.9                         | 3.2                           | 4.0                          |
| 4.12                                                      | Recreation Services                                                  | Park and Recreation                          | 346.8                       | 326.9                         | 350.5                        |
| 4.13                                                      | WRR Municipal Radio Classical Music                                  | Office of Cultural Affairs – Municipal Radio | 17.3                        | 15.0                          | 15.5                         |
| Total for Key Focus Area 4:                               |                                                                      |                                              | 1,369.0                     | 1,291.9                       | 1,420.4                      |

## Key Focus Area 5: E-Gov

| Service(s)              |                                                                  | Department                                            | FY 2014-15<br>Budget<br>FTE | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|-------------------------|------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|-------------------------------|------------------------------|
| Key Focus Area 5: E-Gov |                                                                  |                                                       |                             |                               |                              |
| 5.1                     | 311 Customer Service Center                                      | Management Services                                   | 103.5                       | 111.6                         | 103.3                        |
| 5.2                     | Accounts Payable                                                 | City Controller's Office                              | 18.8                        | 19.5                          | 16.2                         |
| 5.3                     | Administrative Support for the Mayor and City Council            | Mayor and Council                                     | 35.5                        | 39.0                          | 35.5                         |
| 5.4                     | Analysis/Development and Validation                              | Civil Service                                         | 5.5                         | 4.2                           | 5.5                          |
| 5.5                     | Applicant Processing - Civilian                                  | Civil Service                                         | 9.0                         | 8.9                           | 9.0                          |
| 5.6                     | Applicant Processing - Uniform                                   | Civil Service                                         | 7.0                         | 7.0                           | 7.0                          |
| 5.7                     | Archives                                                         | City Secretary's Office                               | 1.0                         | 1.0                           | 2.0                          |
| 5.8                     | Audits, Attestations and Investigations                          | City Auditor's Office                                 | 23.1                        | 22.4                          | 25.0                         |
| 5.9                     | Boards and Commissions Liaison                                   | Management Services                                   | 1.0                         | 1.0                           | 1.0                          |
| 5.10                    | Boards and Commissions Support                                   | City Secretary's Office                               | 3.0                         | 3.0                           | 3.0                          |
| 5.11                    | Business Inclusion & Development Compliance Monitoring           | Business Development & Procurement Services           | 5.5                         | 5.3                           | 5.5                          |
| 5.12                    | Cash and Debt Management                                         | City Controller's Office                              | 5.4                         | 5.0                           | 5.2                          |
| 5.13                    | Center for Performance Excellence                                | Management Services                                   | 10.8                        | 7.3                           | 9.0                          |
| 5.14                    | City Administration                                              | City Manager's Office                                 | 14.0                        | 14.8                          | 14.0                         |
| 5.15                    | City Agenda Process                                              | Management Services                                   | 3.0                         | 2.9                           | 3.0                          |
| 5.16                    | City Council Support                                             | City Secretary's Office                               | 6.0                         | 6.0                           | 6.0                          |
| 5.17                    | City Facility Operation, Maintenance and Repair                  | EBS - Building Services                               | 150.2                       | 156.5                         | 149.7                        |
| 5.18                    | City GIS Services                                                | Water Utilities                                       | 16.4                        | 15.4                          | 16.4                         |
| 5.19                    | Citywide Capital and Operating Budget Development and Monitoring | Office of Financial Services                          | 12.0                        | 11.2                          | 12.0                         |
| 5.20                    | Civil Service Board Administration/Employee Appeals Process      | Civil Service                                         | 3.0                         | 3.1                           | 3.0                          |
| 5.21                    | Compensation Analysis / Classification                           | Human Resources                                       | 4.0                         | 3.2                           | 4.0                          |
| 5.22                    | Contingency Reserve                                              | Office of Financial Services - Reserves and Transfers | 0.0                         | 0.0                           | 0.0                          |
| 5.23                    | Customer Service                                                 | City Secretary's Office                               | 3.0                         | 3.0                           | 3.0                          |
| 5.24                    | Deferred Compensation                                            | City Controller's Office                              | 2.0                         | 2.0                           | 2.2                          |
| 5.25                    | DFW International Airport Legal Counsel                          | City Attorney's Office                                | 3.0                         | 3.0                           | 3.0                          |
| 5.26                    | DWU General Expense                                              | Water Utilities                                       | 0.0                         | 0.0                           | 0.0                          |
| 5.27                    | Elections                                                        | City Secretary's Office                               | 1.0                         | 1.0                           | 1.0                          |
| 5.28                    | EMS Compliance Program                                           | Management Services                                   | 2.0                         | 2.0                           | 4.0                          |
| 5.29                    | Energy Procurement and Monitoring                                | EBS - Building Services                               | 2.0                         | 2.0                           | 2.0                          |
| 5.30                    | Ethics and Diversity                                             | Management Services                                   | 2.0                         | 3.9                           | 2.8                          |
| 5.31                    | Fair Housing and Human Rights Compliance                         | Management Services                                   | 11.0                        | 10.3                          | 12.0                         |
| 5.32                    | Financial Reporting                                              | City Controller's Office                              | 25.1                        | 20.4                          | 22.4                         |
| 5.33                    | Fire Applicant - Physical Abilities Testing                      | Civil Service                                         | .5                          | .5                            | .5                           |
| 5.34                    | General Counsel                                                  | City Attorney's Office                                | 39.4                        | 37.9                          | 40.0                         |
| 5.35                    | General Obligation Commercial Paper and Master Lease Programs    | Non-Departmental                                      | 0.0                         | 0.0                           | 0.0                          |
| 5.36                    | Grant Administration                                             | Office of Financial Services                          | 21.5                        | 21.0                          | 21.2                         |
| 5.37                    | Housing Management/Contract Support                              | Housing / Community Services                          | 25.4                        | 22.5                          | 24.5                         |
| 5.38                    | HRIS and HR Payroll Services                                     | Human Resources                                       | 18.0                        | 18.0                          | 20.4                         |

### Key Focus Area 5: E-Gov

|                             |                                                           |                                                       | FY 2014-15<br>Budget<br>FTE | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|-----------------------------|-----------------------------------------------------------|-------------------------------------------------------|-----------------------------|-------------------------------|------------------------------|
| Service(s)                  | Department                                                |                                                       |                             |                               |                              |
| 5.39                        | Human Resource Consulting                                 | Human Resources                                       | 21.0                        | 20.5                          | 21.8                         |
| 5.40                        | Independent Audit                                         | City Controller's Office                              | 0.0                         | 0.0                           | 0.0                          |
| 5.41                        | Intergovernmental Services                                | Management Services                                   | 9.0                         | 7.1                           | 9.0                          |
| 5.42                        | Internal Control Task Force                               | Management Services                                   | 4.0                         | 3.7                           | 4.0                          |
| 5.43                        | Land Surveying Services                                   | Public Works                                          | 10.6                        | 9.4                           | 10.6                         |
| 5.44                        | Liability/Claims Fund Transfer                            | Office of Financial Services - Reserves and Transfers | 0.0                         | 0.0                           | 0.0                          |
| 5.45                        | Litigation                                                | City Attorney's Office                                | 44.6                        | 44.6                          | 46.0                         |
| 5.46                        | Non-Departmental                                          | Non-Departmental                                      | 1.0                         | 1.9                           | 0.0                          |
| 5.47                        | Payroll                                                   | City Controller's Office                              | 8.5                         | 6.2                           | 5.7                          |
| 5.48                        | Public Information Office / Communications & Broadcasting | Management Services                                   | 15.0                        | 14.0                          | 16.0                         |
| 5.49                        | Purchasing/Contract Management                            | Business Development & Procurement Services           | 24.0                        | 23.1                          | 23.7                         |
| 5.50                        | Records Management                                        | City Secretary's Office                               | 3.0                         | 3.0                           | 3.0                          |
| 5.51                        | Salary and Benefit Reserve                                | Office of Financial Services - Reserves and Transfers | 0.0                         | 0.0                           | 0.0                          |
| 5.52                        | Utility Management                                        | Office of Financial Services                          | 1.5                         | 1.5                           | 1.5                          |
| 5.53                        | Vital Statistics                                          | Water Utilities                                       | 15.7                        | 15.7                          | 15.7                         |
| 5.54                        | Water Planning, Financial and Rate Services               | Water Utilities                                       | 26.0                        | 23.1                          | 26.0                         |
| 5.55                        | Water Utilities Customer Account Services                 | Water Utilities                                       | 289.2                       | 278.1                         | 289.2                        |
| Total for Key Focus Area 5: |                                                           |                                                       | 1,066.7                     | 1,047.7                       | 1,066.5                      |

### Key Focus Area 5: E-Gov

| Service(s)                  |                                                   | Department                           | FY 2014-15<br>Budget<br>FTE | FY 2014-15<br>Estimate<br>FTE | FY 2015-16<br>Adopted<br>FTE |
|-----------------------------|---------------------------------------------------|--------------------------------------|-----------------------------|-------------------------------|------------------------------|
| Key Focus Area 5: E-Gov     |                                                   |                                      |                             |                               |                              |
| 5.A                         | 9-1-1 Technology/Education Services               | Communication & Information Services | 3.0                         | 2.1                           | 2.7                          |
| 5.B                         | Business Services                                 | Express Business Center              | 8.0                         | 8.0                           | 8.0                          |
| 5.C                         | Business Technology Services                      | Communication & Information Services | 58.0                        | 46.8                          | 54.2                         |
| 5.D                         | City Fleet Asset Management                       | EBS - Equipment Services             | 22.4                        | 14.5                          | 23.2                         |
| 5.E                         | City Fleet Maintenance and Repair Services        | EBS - Equipment Services             | 228.0                       | 236.6                         | 230.1                        |
| 5.F                         | City Fleet Paint and Body Shop Coordination       | EBS - Equipment Services             | 2.0                         | 2.0                           | 1.0                          |
| 5.G                         | Disposal of Surplus and Police Unclaimed Property | Express Business Center              | 3.0                         | 3.0                           | 3.0                          |
| 5.H                         | Environmental Services for City Fleet Operations  | EBS - Equipment Services             | 8.8                         | 8.5                           | 7.7                          |
| 5.I                         | Fuel Procurement and Management                   | EBS - Equipment Services             | 15.7                        | 16.6                          | 14.6                         |
| 5.J                         | HR Benefits Administration Services               | Employee Benefits                    | 9.0                         | 8.1                           | 7.0                          |
| 5.K                         | Internal Computer Support                         | Communication & Information Services | 39.5                        | 32.3                          | 33.6                         |
| 5.L                         | Internal Desktop Support                          | Communication & Information Services | 1.0                         | .1                            | .8                           |
| 5.M                         | Internal Radio Communication                      | Communication & Information Services | 30.0                        | 28.2                          | 31.0                         |
| 5.N                         | Internal Telephone and Data Communication         | Communication & Information Services | 7.8                         | 4.7                           | 6.8                          |
| 5.O                         | Public Safety Technology Support                  | Communication & Information Services | 26.1                        | 20.2                          | 21.3                         |
| 5.P                         | Risk Management Services                          | Risk Management                      | 28.0                        | 24.5                          | 28.0                         |
| 5.Q                         | Strategic Technology Management                   | Communication & Information Services | 59.1                        | 42.3                          | 58.3                         |
| 5.R                         | Wellness Program                                  | Employee Benefits                    | 0.0                         | 0.0                           | 4.0                          |
| Total for Key Focus Area 5: |                                                   |                                      | 549.4                       | 498.5                         | 535.3                        |



## FTEs By Department

| Department                                                                         | FY 2014-15<br>FTE Adopted | FY 2014-15<br>FTE Estimate | FY 2015-16<br>FTE Adopted |
|------------------------------------------------------------------------------------|---------------------------|----------------------------|---------------------------|
| <b>General Fund</b>                                                                |                           |                            |                           |
| Business Development & Procurement Services                                        | 32.0                      | 30.7                       | 31.7                      |
| City Attorney's Office                                                             | 163.0                     | 157.5                      | 165.4                     |
| City Auditor's Office                                                              | 23.1                      | 22.4                       | 25.0                      |
| City Controller's Office                                                           | 59.8                      | 53.1                       | 51.7                      |
| City Manager's Office                                                              | 14.0                      | 14.8                       | 14.0                      |
| City Secretary's Office                                                            | 17.0                      | 17.0                       | 18.0                      |
| Civil Service                                                                      | 25.0                      | 23.7                       | 25.0                      |
| Code Compliance Services                                                           | 467.5                     | 414.0                      | 468.6                     |
| Court and Detention Services                                                       | 175.5                     | 168.9                      | 178.0                     |
| EBS - Building Services                                                            | 265.4                     | 258.9                      | 255.5                     |
| Fire - Civilian                                                                    | 100.1                     | 99.1                       | 99.1                      |
| Fire - Uniform                                                                     | 2,009.5                   | 1,967.5                    | 2018.4                    |
| Housing / Community Services                                                       | 401.4                     | 313.6                      | 403.5                     |
| Human Resources                                                                    | 43.0                      | 41.7                       | 46.2                      |
| Judiciary                                                                          | 40.1                      | 36.1                       | 39.1                      |
| Library                                                                            | 351.5                     | 322.1                      | 392.5                     |
| Management Services                                                                | 192.7                     | 195.2                      | 199.8                     |
| Mayor and Council                                                                  | 35.5                      | 39.0                       | 35.5                      |
| Office of Cultural Affairs                                                         | 71.3                      | 77.8                       | 71.1                      |
| Office of Economic Development                                                     | 48.5                      | 38.9                       | 48.0                      |
| Office of Financial Services                                                       | 35.0                      | 33.7                       | 34.7                      |
| Office of Financial Services - Appraisal Districts                                 | 0.0                       | 0.0                        | 0.0                       |
| Office of Financial Services - Dallas County Tax Collection                        | 0.0                       | 0.0                        | 0.0                       |
| Office of Financial Services - Non-Departmental                                    | 1.0                       | 1.9                        | 0.0                       |
| Office of Financial Services - Reserves and Transfers                              | 0.0                       | 0.0                        | 0.0                       |
| Park and Recreation                                                                | 988.5                     | 926.6                      | 1,000.2                   |
| Planning and Urban Design                                                          | 34.3                      | 31.4                       | 40.2                      |
| Police - Civilian                                                                  | 614.8                     | 601.9                      | 640.3                     |
| Police - Uniform                                                                   | 3,639.7                   | 3,660.0                    | 3,658.9                   |
| Public Works                                                                       | 168.0                     | 140.8                      | 164.6                     |
| Sanitation Services                                                                | 861.4                     | 794.3                      | 0.0                       |
| Street Services                                                                    | 598.3                     | 558.6                      | 591.2                     |
| Street Services - Street Lighting                                                  | 1.0                       | 1.0                        | 4.0                       |
| Sustainable Development and Construction                                           | 37.6                      | 34.3                       | 40.5                      |
| Trinity Watershed Management                                                       | 17.6                      | 11.8                       | 16.5                      |
| <b>General Fund Services Total</b> (Count Includes FTEs Reimbursed by Grant Funds) | <b>11,533.1</b>           | <b>11,088.3</b>            | <b>10,777.2</b>           |

Note: FY 2014-15 FTE Estimates have been updated to reflect the use of City Temps

### FTEs By Department

| Department                                               | FY 2014-15<br>FTE Adopted | FY 2014-15<br>FTE Estimate | FY 2015-16<br>FTE Adopted |
|----------------------------------------------------------|---------------------------|----------------------------|---------------------------|
| <b>Enterprise Funds</b>                                  |                           |                            |                           |
| Aviation                                                 | 238.9                     | 209.9                      | 245.0                     |
| Convention and Event Services                            | 121.0                     | 118.1                      | 117.2                     |
| Office of Cultural Affairs – Municipal Radio             | 17.3                      | 15.0                       | 15.5                      |
| Sanitation Services                                      | 0.0                       | 0.0                        | 861.4                     |
| Sustainable Development and Construction - Enterprise    | 268.5                     | 258.4                      | 292.2                     |
| Trinity Watershed Management - Storm Drainage Management | 256.9                     | 211.7                      | 264.6                     |
| Water Utilities                                          | 1,674.9                   | 1,583.2                    | 1,674.9                   |
| <b>Enterprise Funds Total</b>                            | <b>2,577.5</b>            | <b>2,396.3</b>             | <b>3,470.8</b>            |
| <b>Other Funds</b>                                       |                           |                            |                           |
| Communication & Information Services                     | 224.5                     | 176.7                      | 208.7                     |
| EBS - Equipment Services                                 | 276.9                     | 278.2                      | 276.6                     |
| Employee Benefits                                        | 9.0                       | 8.1                        | 7.0                       |
| Express Business Center                                  | 11.0                      | 11.0                       | 11.0                      |
| Risk Management Services                                 | 28.0                      | 24.5                       | 28.0                      |
| Wellness Program                                         | 0.0                       | 0.0                        | 4.0                       |
| <b>Other Funds Total</b>                                 | <b>549.4</b>              | <b>498.5</b>               | <b>535.3</b>              |
| <b>Grand Total</b>                                       | <b>14,660.0</b>           | <b>13,983.1</b>            | <b>14,783.3</b>           |

Note: FY 2014-15 FTE Estimates have been updated to reflect the use of City Temps