



**SAFE**

- ADRIAN R. CAL  
DIED DEC 3 1947  
SERVICE 6 Mo 20 Dns
- JERALD L. DIBLES  
DIED JAN 22 1936  
SERVICE 8 Dns
- GERALD W. FIELDS  
DIED MAR 10 2001  
SERVICE 32 Yrs
- VINCENT L. DAVIS  
DIED FEB 11 2002  
SERVICE 10 Yrs 4 Mo
- CAPT MICHAEL D. RAUW  
DIED DEC 5 2002  
SERVICE 30 Yrs 9 Mo
- WAYNE KEVIN CLARKE  
DIED FEB 12 2003  
SERVICE 2 Mo 23 Dns
- CHRIS W. PHAM  
DIED JUNE 23 2011  
SERVICE 4 Yrs 9 Mo
- LT TODD W. KRODLE  
DIED AUG 14 2011  
SERVICE 17 Yrs 11 Mo
- CAPT KENNY L. HARRIS JR  
DIED APR 17 2013  
SERVICE 30 Yrs 10 Mo
- STAN A. WILSON  
DIED MAY 20 2013  
SERVICE 28 Yrs 3 Mo
- CHIEF O.F. WALTERS  
4, 19... SERVICE 25 Yrs
- STAIN H. PAULOS  
29, 1... SERVICE 18 Yrs
- JEFFREY L. DELBERT  
DIED NOV 17 2006  
SERVICE 10 Yrs 9 Mo
- SCOTT TANKSLEY  
DIED FEB 10 2014  
SERVICE 14 Yrs 9 Mo
- CAPT THOMAS JOHNSON  
DIED MAY 6 2018  
SERVICE 93 Yrs 1 Mo
- CAPT CHARLIE JAMES  
DIED JUNE 9 2014  
SERVICE 21 Yrs
- MARCO DAVILA  
DIED MAR 23 2016  
SERVICE 19 Yrs 10 Mo
- GRANT DALTON  
DIED JULY 10 2017  
SERVICE 21 Yrs 6 Mo
- STEPHEN WASHINGTON  
DIED OCT 14 2017  
SERVICE 32 Yrs 5 Mo
- LT DENNIS E. PAGE J  
DIED JULY 25 2018  
SERVICE 21 Yrs 6 Mo
- LLOYD E. MOSELEY J  
DIED APR 14 2019  
SERVICE 28 Yrs 6 Mo
- LT JOHN L. BLUMBE  
DIED MAY 5 2019  
SERVICE 34 Yrs 5 Mo
- CAPT RANDALL E.  
DIED MAR 15 2018 SERV
- DAVID W. WAL  
DIED NOV 23 2018 SERV

**VIBRANT**

**GROWING**

**LIVABLE**

**SUSTAINABLE**

**FISCALLY SOUND**

**CORE**

# FY 2024 - 2025 ANNUAL BUDGET

**REIMAGINING AND  
REALIGNING FOR RESULTS**





# **CITY OF DALLAS**

# **ANNUAL OPERATING AND CAPITAL BUDGET**

## **FISCAL YEAR 2024-25**

**October 1, 2024 – September 30, 2025**

***As Submitted To:***

**The Honorable Mayor**

***and***

**Members of the City Council**

**By Kimberly Bizer Tolbert, City Manager (I)**

**August 13, 2024**

As required by section 102.005 (b) of the Texas Local Government Code, the City of Dallas is providing the following statement on this cover page of the proposed budget:

This budget will raise more revenue from property taxes than last year's budget by an amount of \$15,856,462, which is a 1.16 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$35,687,522.

The above estimate is based on the City's proposed fiscal year 2024-25 tax rate of 70.47 cents per \$100 assessed valuation. The City's fiscal year 2023-24 tax rate (current rate) is 73.57 cents per \$100 of assessed valuation.

The above estimate compares last year's budget based on certified values from Dallas, Collin, Denton, and Rockwall Appraisal Districts.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Dallas  
Texas**

For the Fiscal Year Beginning

**October 01, 2023**

*Christopher P. Morill*

Executive Director

# **CITY OF DALLAS**

# **ANNUAL OPERATING AND CAPITAL BUDGET**

## **FISCAL YEAR 2024-25**

## **ACKNOWLEDGEMENTS**



**CITY MANAGER (I)**  
KIMBERLY BIZOR TOLBERT

**CHIEF FINANCIAL OFFICER**  
JACK IRELAND

**PREPARED BY:**  
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# A MESSAGE FROM THE INTERIM CITY MANAGER

Honorable Mayor and City Council Members,

I am pleased to present the Fiscal Year (FY) 2024-25 Budget. Through this \$4.9 billion budget, City of Dallas residents will see that we are *Reimagining and Realigning for Results* to build on Dallas' trajectory of economic growth and social vibrancy.

As we navigated this intensive and collaborative process, we incorporated feedback from the Dallas City Council and Dallas residents. We also critically examined how we as an organization could accelerate our innovation and proactivity at City Hall to create immediate, tangible results for our residents.



Leveraging three principles, *Connect, Collaborate, and Communicate*, we are presenting a budget that elevates opportunities for data-informed insights, cross-departmental collaboration, multi-channel two-way communication, and mutually beneficial alliances with external partners. We are evolving into a cohesive customer-centric City of Dallas Team while enhancing our organizational efficiency and effectiveness. By streamlining processes, taking decisive actions, and optimizing our operations, we are fostering greater transparency, accessibility, accountability, and trust while still being mindful of every tax dollar spent.

When we began this journey, we embarked on a comprehensive review of expenditures. The analysis revealed a valuable opportunity to be leaner and more focused without sacrificing our commitment to delivering *Service First* with the urgency of *Now!* Our departmental reorganization was centered around shared attributes, to “Build on a **Safe, Vibrant, and Growing** Dallas, by transforming our Foundational Structure to become a more **Livable, Sustainable, and Fiscally Sound** city with strong, aligned systems at its **Core.**” Through this, we identified redundancies and duplications, resulting in nearly \$6 million in future savings.

The General Fund portion of the budget is \$1.9 billion which is \$65.1 million or 3.5% greater than the previous year. It is balanced while simultaneously reducing the property tax rate by 3.10¢ from 73.57¢ to 70.47¢ per \$100 valuation. **FY 2024-25 is the largest single-year tax rate reduction in Dallas' modern history.** Additionally, for the sixth year since 2017, we have increased the property tax exemption for residents who are age 65 and over or living with a disability, from \$139,400 to \$153,400.

This budget empowers us to invest in initiatives that align with City Council priorities, address diverse community needs, and drive equitable growth. And, as a City of Dallas Team, we are committed to continuous improvement. So, we will *Reset, Revisit, and Raise the Bar* for the next budget cycle and beyond.

Service First, Now!

A handwritten signature in black ink that reads "Kimberly Bizer Tolbert". The signature is fluid and cursive, written in a professional style.

Kimberly Bizer Tolbert, City Manager (I)

# EXECUTIVE SUMMARY

## THE BIENNIAL BUDGET

The investments in this budget reflect the priorities and values of the community. The budget for Fiscal Year 2024-25 is committed to delivering Service First, with the URGENCY of Now! This year’s budget development required a refocused approach that began with ***Reimagining and Realigning for Results***. For our residents, it all starts with how we allocate and maximize our dollars.

The budget for the first year of the biennial is \$4.97 billion, and the planned budget for the second year is \$5.13 billion.

## BIENNIAL BUDGET OVERVIEW

Per state law, the City Council adopts an annual budget. The City of Dallas develops a biennial budget, which proposes investments for the upcoming fiscal year as well as a planned budget for the subsequent year. This ensures that proposed investments are made in policies and services that are financially sustainable.

	FY 2023-24 Budget	FY 2023-24 Amended	FY 2024-25 Budget	FY 2025-26 Planned
General Fund	1,837,576,470	1,840,372,470	1,902,654,000	1,976,441,000
Aviation	184,286,553	184,286,553	208,098,739	209,090,221
Aviation- Transportation & Regulation	546,131	546,131	0	0
Convention & Event Services	137,145,998	152,931,223	137,358,763	130,930,472
Dallas Water Utilities	791,275,376	865,275,376	826,863,664	875,005,304
Dallas Water Utilities - SDM	80,093,972	89,089,948	85,852,114	90,573,980
Development Services	53,952,347	53,952,347	0	0
Planning & Development	0	0	60,418,651	61,735,486
Municipal Radio	636,398	636,398	451,077	459,320
Sanitation Services	153,689,531	153,689,531	163,192,313	166,698,265
Transportation & Public Works - Transportation & Regulation	0	0	519,534	528,737
Debt Service	420,687,511	420,687,511	485,754,134	509,414,235
Additional Resources	166,427,152	496,855,335	183,165,378	170,689,124
<b>Total Operating Budget</b>	<b>\$3,826,317,439</b>	<b>\$4,258,322,823</b>	<b>\$4,054,328,367</b>	<b>\$4,191,566,144</b>
General Purpose Capital	369,269,402	939,506,507	479,645,432	568,371,761
Enterprise Capital	427,850,044	497,649,946	432,628,500	369,865,000
<b>Total Capital Budget</b>	<b>\$797,119,446</b>	<b>\$1,437,156,453</b>	<b>\$912,273,932</b>	<b>\$938,236,761</b>
<b>Total Budget</b>	<b>\$4,623,436,885</b>	<b>\$5,695,479,276</b>	<b>\$4,966,602,299</b>	<b>\$5,129,802,905</b>

# EXECUTIVE SUMMARY

## FOUNDATIONAL STRUCTURE AND BUDGET ALIGNMENT

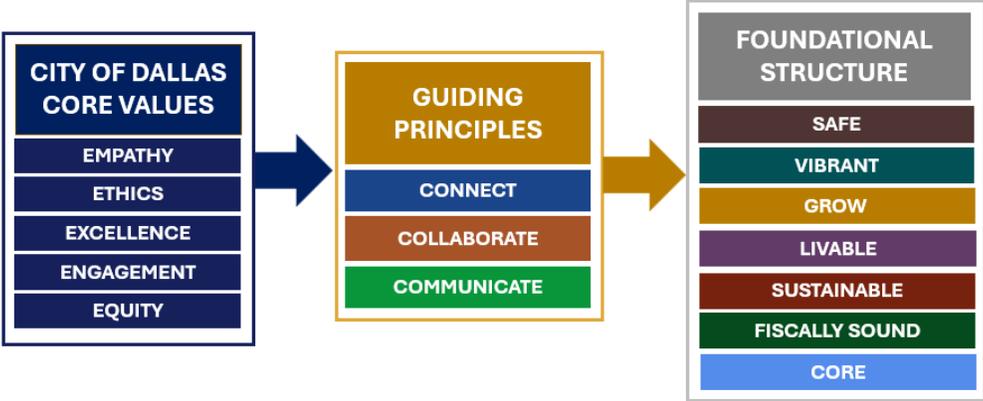
We have organized the biennial budget and aligned our major investments by the seven pillars of our Foundational Structure. In the sections that follow, department programs and initiatives are highlighted for each Foundational Structure.

We will build on a <u>safe</u> , <u>vibrant</u> , and <u>growing</u> Dallas, by transforming our foundational structure to become a more <u>livable</u> , <u>sustainable</u> , and <u>fiscally sound</u> city with strong, aligned systems at its <u>core</u> while serving our residents, visitors, and business community.	
Pillars	Goals
Safe	To be the safest large city in the United States by serving and protecting our diverse community with equity, integrity, and respect.
Vibrant	To be an ethical, equitable, inclusive, and welcoming city that celebrates our diverse culture, advances environmental sustainability and resiliency, and enhances quality of life by offering recreational, educational, arts, and cultural activities while supporting residents through all stages of life.
Growing	To be known as a city that creates economic and housing opportunities for all Dallasites by proactively addressing disparities in economic opportunities and outcomes for underserved communities and by supporting job creation, development, a broadened tax base, and private investment.
Livable	To be a world-class city that people want to live in for its healthy, clean, and safe neighborhoods and where homelessness is rare, brief, and non-recurring.
Sustainable	To be a climate-resilient city with well-built, maintained, and sustainable infrastructure and transportation networks, especially in our most vulnerable neighborhoods, with project delivery and operational practices that can support our population in the future.
Fiscally Sound	To be a well-managed and fiscally responsible city focused on delivering effective and efficient government services while being known as a top employer where people want to work and grow.
Core	To be a high-performing city that is supported by strong, innovative, and efficient city assets and other systems that enable effective service delivery for residents.

# EXECUTIVE SUMMARY

## TYING IT ALL TOGETHER

Rooted in our City of Dallas **Core Values**, led by three **Guiding Principles** to **Connect, Collaborate, and Communicate**, we are fueling our reimagined **Foundational Structure**, and mobilizing our entire team to deliver on our commitment to **Service First** with the urgency of **Now!**



## TOTAL BUDGET BY FOUNDATIONAL STRUCTURE

Foundational Structure	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds
Safe	\$1,306,443,788	\$1,317,061,270
Vibrant	463,087,369	486,215,561
Growing	626,842,033	672,754,547
Livable	265,268,371	270,640,090
Sustainable	1,993,639,805	2,078,254,390
Fiscally Sound	105,436,398	107,514,729
Core	205,884,535	197,362,318
<b>Total Budget</b>	<b>\$4,966,602,299</b>	<b>\$5,129,802,905</b>

## GENERAL FUND BUDGET BY FOUNDATIONAL STRUCTURE

Foundational Structure	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Safe	\$1,206,880,914	\$1,261,783,603
Vibrant	201,572,020	207,711,129
Growing	109,873,994	109,669,004
Livable	80,213,031	83,667,257
Sustainable	154,666,811	158,192,471
Fiscally Sound	69,165,049	72,131,794
Core	80,282,181	83,285,740
<b>Total Budget</b>	<b>\$1,902,654,000</b>	<b>\$1,976,441,000</b>

# EXECUTIVE SUMMARY

## FY 2024-25 MAJOR INVESTMENTS

### *Safe*

- Provide market-based compensation and step increases in accordance with the Meet and Confer Agreement for uniform employees
- Keep Dallas safe by hiring 250 police recruits, and implementing an incentive program to retain officers
- Enhance the fire department staffing model by adding 63 firefighters and four Single Function Paramedics to strengthen the response to medical calls
- Support development and succession planning within Dallas Fire Rescue with a new construction team to conduct inspections, site visits, and annual private hydrant reviews
- Implement a career series in 911 Communications for hard-to-fill and high-turnover positions to attract and retain top talent and reduce reliance on uniform overtime
- Reimagine Emergency Preparedness and Management and Crisis Intervention by creating the Office of Emergency Management and Crisis Response
- Invest \$42.8 million for equipment and fleet for the Dallas Police Department and Dallas Fire Rescue

### *Vibrant*

- Reimagine services for children, youth and young adults by increasing awareness of educational, arts, and recreational programs offered across multiple departments, and connecting residents to community care and financial empowerment programs that serve all stages of life
- Preserve the expanded library hours and the accessibility this creates across the city, and implement innovative service delivery methods for the Skillman Southwestern area
- Enhance the quality of life for residents by investing in new Park and Recreation infrastructure, maintenance oversight, and governance at Fair Park, along with security enhancements as part of the Dallas Park Strategic Plan
- Advance private and public partnerships and leverage hotel occupancy tax to promote tourism and support a vibrant arts and cultural ecosystem
- Advance our SMART City and digital equity and inclusion strategy
- Integrate equity throughout all parts of city operations through continued implementation of the Racial Equity Plan

# EXECUTIVE SUMMARY

## *Growing*

- Ensure planning, zoning, and permitting are directly aligned in a cohesive workflow to elevate the customer experience for our development community by combining the Planning and Urban Design Department and the Development Services Department into one department, Planning and Development
- Implement the revised Dallas Housing Resource Catalog to align programs and projects to the areas that service residents most in need
- Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan to transform the convention center district
- Grow the capacity of small developers and create a one-stop incentive toolbox for developers of all sizes
- Attract catalytic commercial real estate development projects to areas of historic underinvestment, incentivize the development of affordable housing units, and create and retain living-wage jobs for Dallas workers
- Use \$6 million from the Infrastructure Investment Fund to incentivize investment in underserved areas

## *Livable*

- Continue partnership for the R.E.A.L. Time Rehousing (RTR) program to reduce unsheltered homelessness as compared to 2021 levels by 50% by 2026
- Continue partnering with The Bridge by adjusting contribution to Pay-to-Stay (PTS) program to account for inflation for the first time since the inception of the PTS program six years ago
- Improve the quality of life and the appearance of the community with new funding through an Environmental Clean Up Fee
- Make investments to reduce blight and foster clean, healthy, and safe communities by investing in demolition and bolstering multi-family inspections
- Continue to review best practices for residential solid waste collections

# EXECUTIVE SUMMARY

## *Sustainable*

- Begin implementation of the \$1.25 billion General Obligation Bond Program approved by voters in May 2024
- Realize synergy, increase efficiencies, and optimize resources by combining the Departments of Transportation and Public Works into one department, to be known as Transportation and Public Works (TPW) Department
- Invest \$124 million in funding for TPW projects including street improvement and maintenance of approximately 676 lane miles, alley maintenance, sidewalk projects, bridge maintenance, and updating paving model to support quality modes of transportation
- Launch Clean Sweep! a proactive Citywide program to keep Dallas and External Partners' public-right-of-way clean including addressing clean-up and implementing preventative measures at encampments
- Leverage the City's General Fund investment with partnering agencies to maximize investments in corridor studies and mitigation measures to make progress toward Vision Zero goals
- Finalize the Dallas Love Field Terminal Area Masterplan to meet growing demand and establish a flexible framework to guide future development and improve the customer experience
- Ensure quality water resources and services through the implementation of Phase I of the Southwest Pipeline and continued implementation of the Unserved Areas Program
- Continue advancement of the Comprehensive Environmental and Climate Action Plan (CECAP) and recognize CECAP across City departments

# EXECUTIVE SUMMARY

## *Fiscally Sound*

- Provide property tax relief by reducing the property tax rate by 3.10¢, the largest in modern history, from 73.57¢ to 70.47¢ per \$100 valuation and by increasing the over-65 disabled exemption from \$139,400 to \$153,400
- Recognize employee performance through continued implementation of the annual merit program and increase the minimum wage from \$18.50 to \$19.25 per hour in FY 2024-25
- Ensure the fiscal soundness of both the Dallas Police and Fire Pension System (DPFPS) and the Employee Retirement Fund (ERF) with increased City contributions
- Increase accountability, transparency, and consistency in the management of grants as well as responsibly leverage federal resources as other avenues of funding for the city by activating a Grant Acquisition and Compliance Team
- Improve position management by repurposing under-utilized positions, eliminating positions vacant greater than 12 months, and eliminating unfunded positions

## *Core*

- Create a single front door for internal and external communication and enhance two-way engagement and responsiveness by reimagining service delivery through the Office of Communications and Customer Experience/311 (CCX/311)
- Establish a new Business Enterprise Hub within Procurement Services to provide resources and support disadvantaged, local, minority, small, and women-owned businesses
- Reposition the Real Estate Division within the new department of Facilities and Real Estate Management (formerly Building Services) to streamline operations, improve accountability, and efficiently use existing resources and expertise to manage City real estate assets
- Invest \$26.2 million to address City facility maintenance needs
- Fund replacement of general-purpose equipment and vehicles while eliminating surplus and electrifying assets where feasible to facilitate a state of good repair for fleet assets

# EXECUTIVE SUMMARY

## EMBEDDING EQUITY

As you read the Executive Summary, there are elements of equity that are integrated throughout the foundational structure. Equity is not compartmentalized in one specific department, rather it is infused throughout the City amplifying our efforts to Connect – Collaborate – Communicate.

- Equity means that each person has the resources and services necessary to thrive in each person’s own unique identities, circumstances, and histories
- Equity focuses on eliminating disparities while improving outcomes for all. It is a situation that is achieved when all people are thriving.

### *Operationalizing Budgeting for Equity (BfE) Process Across all City Departments*

Over six years and counting the City of Dallas leverages closing economic and social disparities by making equity-related investments. Five key themes emerged to demonstrate how the BfE process benefits departmental operations and budgeting: 1) Strategic Resource Allocation, 2) Inclusive Community Engagement, 3) Workforce Development and Upskilling, 4) Economic Opportunity, and 5) Environmental Sustainability.

Building from the backbone of the Racial Equity Plan (REP), Council has adopted policies to address disparities, including the Dallas Housing Policy 2033 (DHP33), Economic Development Policy (EDP), and Vision Zero Action Plan (VZAP), Historic Preservation Strategy, and the Comprehensive Urban Agricultural Plan. In addition to the five above, departments embedded equity into pivotal strategic plans such as Comprehensive Environmental and Climate Action Plan (CECAP), The Dallas Cultural Plan, Americans with Disabilities Act (ADA) Transition Plan, Bid Inclusion Development Plan, Violent Crime Reduction Plan, Drivers of Poverty, Living Wage Policy, Kay Bailey Hutchinson Convention Center Dallas (KBHCCD) Master Plan, Procurement Policy, Welcoming Strategic Plan, Historic & Cultural Preservation Strategic Plan, and the Library Strategic Plan 2024-2028.

### *Aligning Equity to the Foundational Structure*

Equity is both a process and an outcome. Departments highlight intentional equity efforts as it relates to the [City Racial Equity Plan](#) (REP). Additionally, each year departments fine-tune their equity lens in collaboration with the Office of Equity & Inclusion and Budget and Management Services.

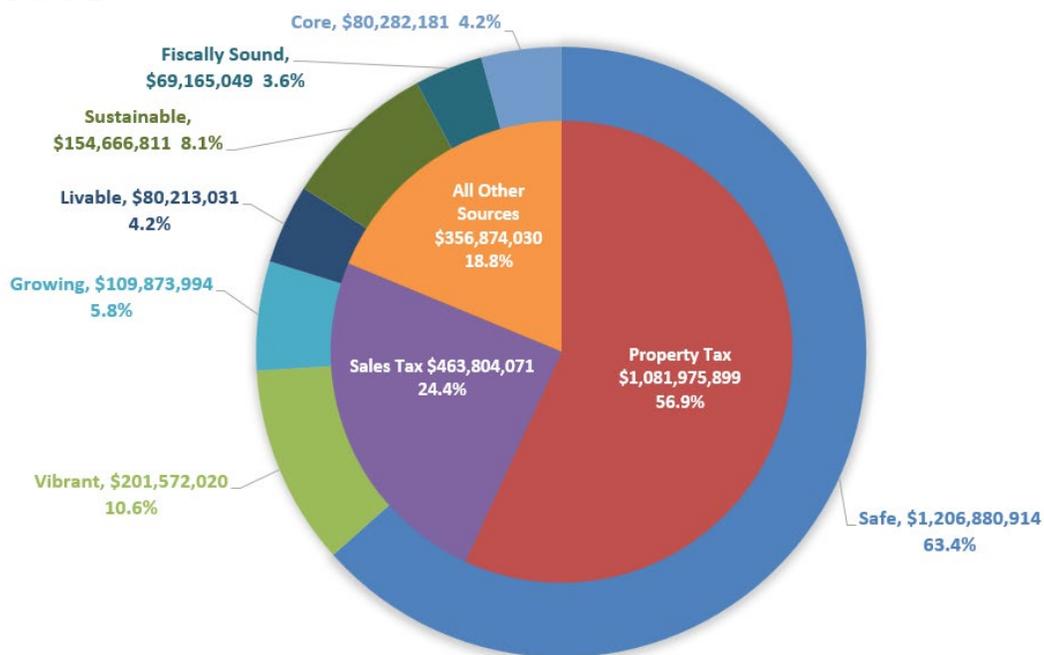


# SAFE



The City of Dallas will support **SAFE** communities and neighborhoods by providing a timely, integrated, and cost-effective public safety system. Public safety includes a wide range of educational outreach, community programs, and opportunities to engage with children, youth, and adults. Whether it's police officers, firefighters, court services, emergency management or crisis response, the City of Dallas ensures that efforts bring us closer to being the safest large city in the nation.

This budget reinforces public safety priorities by funding the staffing and equipment needs within Dallas Police Department and Dallas Fire-Rescue. Nearly 63.4% of the City's General Fund budget supports public safety-related activities. FY 2024-25 budget for public safety is \$1.2 billion, an increase of \$82 million or 7.3% compared to the FY 2023-24 budget of \$1.1 billion. The safety of our residents and first responders is our top priority and is evidenced as the City's largest General Fund investment. For FY 2024-25, the City's total General Fund budget increased by \$65.1 million, 3.5% and the budget for the Dallas Police Department (DPD) and Dallas Fire-Rescue (DFR) increased by \$78.6 million, 7.3%. The pie chart below shows the allocation of all property tax dollars goes to **SAFE**.



# SAFE

## *Meet and Confer Agreement*

The individuals who risk their lives to keep us safe deserve fair and competitive compensation. Based on the negotiated three-year Meet and Confer agreement that runs from October 1, 2022, through September 30, 2025, the City has budgeted more than \$48.3 million in the upcoming biennial to fulfill the FY 2024-25 requirements of the agreement. The agreement includes two primary compensation components that will continue in FY 2024-25. This includes a Step Pay increase that provides employees progress through assigned ranks and is implemented on the employee's promotional anniversary. The second component is a Market-Based Pay adjustment that is determined annually through a paid survey of 17 peer cities. The uniform pay schedules anticipate adjustments in January 2025 and reflect a 7.23% increase.

Police officer and firefighter starting pay is an important part of the recruitment and retention practice of the City. In FY 2018-19, the starting pay was \$54,263. In FY 2024-25, the starting pay will be \$75,397. This represents a 39% increase over six years.

## *Dallas Police and Fire Pension System*

Established in 1916, the Dallas Police and Fire Pension System (DPFPS) provides retirement, death, and disability benefits for uniform police and fire employees of the City. In 2017, through House Bill (HB) 3158, the Texas Legislature amended Texas Civil Statute, Article 6243a-1 to address growing concerns about DPFPS' financial soundness. As part of HB 3158, a new plan must be submitted to the Texas Pension Review Board (PRB) in October 2024 with a strategy to fully fund DPFPS in 30 years. As of January 1, 2023, DPFPS is not expected to be fully funded for 82 years. After months of work with a number of stakeholders and industry experts, City staff has recommended a plan that will meet the PRB requirements to be fully funded in 30 years. The new strategy is to implement an Actuarially Determined Contribution (ADC) rate with a five-year phase-in. The FY 2024-25 budget includes the funding needed to meet the first-year requirements of the City's recommended plan. As part of the City's recommendation, the City's contribution will increase by over \$18 million from \$184.7 million in FY 2023-24 to over \$202.5 million in FY 2024-25. The City's plan meets the PRB and HB 3158 requirements and will ensure the long-term financial soundness of the pension system.

## *Recruitment and Retention of Officers*

DPD contributes to an enhanced quality of life for the residents and businesses of Dallas while building upon efforts to improve response times and reduce violent crime. The need for a well-trained and robust police force ensures a safe community.

# SAFE



Nationally, recruitment and retention are the biggest obstacles facing law enforcement today. Attrition among officers with less than five years of service continues to trend upward and officers with less than five years make up 25% of attrition year-to-date.

Recruiting and retaining qualified police personnel in the 21<sup>st</sup> century requires modernizing law enforcement from the ground up. The City has taken a proactive approach to reevaluate eligibility

requirements, hiring processes, academy structures, and training to accurately reflect industry best practices. On June 21, 2024, the City updated grooming standards allowing for tattoos and beards. Both DPD and DFR believe these changes better reflect the current cultural and societal opinions of the practice of body modification. Additionally, these changes are currently in place in other large police and fire departments within the State of Texas and are expected to have a positive impact on department morale and our recruiting and retention efforts. The City will continue to evaluate hiring standards and best practices.

## *Recruiting Referral Bonus Pilot Program*

The Recruiting Referral Bonus Pilot Program: The Employee Referral Program (ERP) is intended to compensate current sworn members of DPD for referring qualified candidates for employment as Police Officer Trainees or Lateral Police Officers. In the pilot program, *the first 100 qualifying referring officers* whose referred applicant reaches the disbursement benchmark will receive a \$1,000 Referral Incentive Disbursement.

## *Sick Leave Exchange Pilot*

The City of Dallas recognizes the need to implement additional incentives to retain existing police officers. The inaugural Sick Leave Exchange Pilot Program is designed to reward a police officer for consistent and scheduled attendance and allows them to exchange a portion of their unused sick leave for payment. The program is budgeted at \$2 million in FY 2024-25 and is projected to grow to \$3 million in FY 2025-26. After two years, the program will be evaluated for effectiveness to determine continuation.

The City is strongly committed to hiring the best law enforcement talent in both years of the biennial budget. In each year, we plan to hire 250 police officers by leveraging federal resources, as another avenue of funding for police officers. The City submitted an application for the Community Oriented Policing Services (COPS) Hiring Program, which

# SAFE



is a competitive award program designed to provide funding directly to law enforcement agencies to hire law enforcement officers. The City submitted an application in June 2024 and anticipated funding in September 2024 of \$2.1 million is included in the biennial budget.

Based on hiring goals and anticipated attrition, we expect the size of DPD to grow from 3,102 at the end of FY 2023-24 to 3,162 at the end of FY 2024-25, and further grow to 3,222 at the end of FY 2025-26 or the second year of the

biennial. This is a growth projection of 120 uniform officers over the biennial.

The table below represents headcount actuals or estimates for sworn police officers:

End of Fiscal Year	Sworn Police Officers
Sept 30, 2018 – actual	3,028
Sept 30, 2018 – actual	3,028
Sept 30, 2019 – actual	3,067
Sept 30, 2020 – actual	3,149
Sept 30, 2021 – actual	3,120
Sept 30, 2022 – actual	3,084
Sept 30, 2023 – actual	3,058
Sept 30, 2024 – estimate	3,102
Sept 30, 2025 – estimate	3,162
Sept 30, 2026 – estimate	3,222

## *Increase DFR Staffing Model and Strengthen Response to Medical Calls*

The majority of calls to DFR are for medical services due to socioeconomic factors affecting many residents. Innovative measures such as the Single-Function Paramedic Program (SFP) are aimed at enhancing ambulance staffing efficiencies to mitigate burnout, decrease response times, and reduce overtime expenses. The program launched in February 2022, relies on a single-role paramedic working 10-12 hour shifts rather than an Advanced Life Support (ALS) with firefighters on a typical 24-hour on, 48-hour off schedule.

The FY 2024-25 budget includes funding for eight units deployed throughout the City, anticipated to handle over 20,000 Emergency Medical Service (EMS) calls annually, reduce burnout, support response times, and reduce overtime.

Additional efforts to strengthen our response to medical calls include a true-up of our staffing levels with the hiring of additional firefighters. The FY 2024-25 budget includes

# SAFE

to develop an Emergency Response Bureau (ERB) optimal staffing level of 1,726 and overall staffing level of 2,259.

In FY 2023-24 overtime was needed to allow DFR to maintain minimum staffing while new hires complete initial fire and paramedic certification training resulting in overtime expenses. The FY 2024-25 budget includes a reduction in overtime by \$10.3 million with additional savings of \$4.5 million annually expected in future years.

DFR will closely monitor the hiring of additional firefighters to meet the reduced level of overtime. DFR continues to meet/exceed hiring and retention goals.



Based on hiring goals and anticipated attrition, we expect the size of the DFR to grow from 2,187 at the end of FY 2023-24 to 2,259 at the end of FY 2024-25. This represents a growth of 72 uniform employees.

The table below represents headcount actuals or estimates for sworn firefighters:

End of Fiscal Year	Sworn Fire Fighters
Sept 30, 2018 - actual	1,944
Sept 30, 2019 - actual	1,981
Sept 30, 2020 - actual	1,981
Sept 30, 2021 - actual	1,983
Sept 30, 2022 - actual	1,998
Sept 30, 2023 - actual	2,042
Sept 30, 2024 - estimate	2,187
Sept 30, 2025 - estimate	2,259
Sept 30, 2026 - estimate	2,259

## *Dallas Fire-Rescue Supporting Development*

The projected growth of development, corporate relocations, and reimagining Downtown construction projects requires adequate staffing for timely and efficient service delivery. The FY 2024-25 budget includes \$779,000 to support a new construction team to conduct inspections, site visits, and annual private hydrant permit reviews. Additionally, this team will serve as a first-ever apprenticeship model for DFR, thus providing succession planning for this vital and technical group.

# SAFE

## *911 Communications Efforts to Recruit Top Talent*

Each year, the Dallas 911 Communications Center receives approximately 2 million emergency calls. The goal is to answer 90% of the incoming 911 calls within 10 seconds. A minimum staffing level in 911 is dependent on the number of calls. Based on the average call volume for April – May, approximately 134 personnel are required to support this call level. The current model uses uniform police officers to stabilize staffing fluctuations.

DPD is projected to spend \$2.3 million in FY 2024-25 on uniform personnel in the 911 communications center.

In this competitive market to attract and retain top talent in 911 Communications, we will implement the first-ever career series for the hard to fill/high turnover roles in the call center. It is equally important that we reduce attrition. The budget invests \$377,000 in a 3<sup>rd</sup> shift incentive program to attract staff to proactively take the hard to fill shifts. Existing programs for employee working various shifts remain unchanged.

Being a 911 professional is an inherently pressure-filled role. The City will continue to examine ways to remain competitive. Programs such as a bonus upon completion, and Texas Commission on Law Enforcement (TCOLE) certification pay remain. The overall goal is to reduce the overtime costs of uniform personnel assisting the call center.

## *Reimagining Emergency Response and Crisis Intervention*

The FY 2024-25 budget leverages existing emergency response and crisis intervention platforms by consolidating the Offices of Integrated Public Safety Solutions and Emergency Management into one office. The renamed Office of Emergency Management & Crisis Response (ECR) will lead the City’s emergency preparedness and management efforts, deploy behavioral health crisis response teams, and proactively operationalize a data-informed, cross-departmental City Action Strike Team (CAST), that addresses and mitigate chronic quality of life issues. ECR staff will be cross trained ensuring a more flexible, unified, and efficient response, maximizing resources and improving overall effectiveness. This integration will help create a safer, more resilient Dallas and generate more than \$2 million in savings through optimized staffing and efficient resource allocation. ECR will continue to provide public safety teams with proactive alternative intervention support through services that have already proven to be effective. These programs include RIGHT Care, Crisis Intervention, and MEDIC1.



# SAFE

In Dallas, as in many cities, calls for service often involve a mental health crisis. Dallas averages more than 14,000 mental health calls annually. While police officers and fire personnel receive training in crisis intervention and de-escalation, they are not qualified to intervene in a mental health crisis. The FY 2024-25 budget allocates \$500,000 for outside services in partnership with MetroCare Services of Dallas to design and implement a behavioral health call desk within the 911 Communications Center. The purpose of this call desk is to triage calls for service, direct the appropriate City resources to individuals in crisis, address root-cause needs, optimize resource allocation, and enhance operational efficiencies for the Dallas Police and Dallas Fire-Rescue Departments. This team of licensed social workers will triage calls for appropriate response and reduce calls for service for DPD and DFR.

The new process model prioritizes areas of improvement in service delivery and creates opportunities for effective cross-departmental collaboration.

## *Protect Missing Persons/Children*

The Youth Operations division of the DPD is tasked with three functions that are governed by the State:

- Investigate and respond to missing persons reports
- Investigate and respond to various juvenile-related cases
- Staff a juvenile detention center 24/7

Both Senate Bill (SB) 2429 and House Bill (HB) 2660 mandate that law enforcement agencies promptly enter the details of missing children into national and state databases within two hours of receiving a report and establish specific procedures for high-risk cases. Both bills aim to improve the response and coordination of law enforcement in protecting vulnerable children and individuals.

The FY 2024-25 budget includes \$525,000 to ensure Youth Operations maintain compliance with the new parameters of SB 2429 and HB 2660 and existing parameters of the Texas Family Code.

## *Critical Investments to Support Accountability*

Between January and May 2024, fentanyl-related cases have seen a significant increase of 500% in reported cases since 2023. Additionally, DPD testing partner, the Dallas County Southwestern Institute of Forensic Sciences (SWIFS) has pending narcotics cases due to staffing shortages. The FY 2024-25 budget includes additional funding of \$1 million to ensure testing by the statute of limitation requirements.

# SAFE

## *Public Safety Equipment*

The FY 2024-25 budget includes \$15.5 million in the Master Lease funding to replace 200 DPD squad cars and \$7.5 million in Master Lease funding to replace one helicopter that has been in service for over 18 years. The replacement purchase of the helicopter reduces maintenance costs for the City over the next four years by 64% saving \$3.1 million. The anticipated lead time for replacement is 12 months. Another \$19.8 million in funding in Master Lease and Equipment Notes (debt financing) will allow for the replacement of fire engines, ladder trucks, and rescue ambulances for DFR.

## *Certification Program for Municipal Clerks*

The City of Dallas is launching its first-ever Texas Court Clerk Certification Program to help municipal clerks enhance their job performance.

Municipal clerks hold a critical role in the City of Dallas local government as they act as the liaison between residents and the municipal administrative government. This program will serve as a professional development opportunity for Municipal Court staff, equipping them with the foundation and opportunities they need to excel in their roles. The Texas Court Certification Program will provide continuing education to ensure that every clerk in the program stays updated on legislative changes and any Municipal Court updates.

# VIBRANT



*To be an ethical, equitable, inclusive, and welcoming city that celebrates our diverse culture, advances environmental sustainability and resiliency and enhances quality of life by offering recreational, educational, arts and cultural activities, while supporting residents through all stages of life.*

## *Realignment for an Intentional Focus on Life Stages of Care*



The FY 2024-25 budget strengthens the ecosystem for all stages of life by transforming the Office of Community Care into the Office of Community Care and Empowerment. From Women Infants, and Children (WIC) programs, to the newly formed Youth & Young Adult Division, Financial Empowerment, Digital Equity, and Re-Entry Services, to Senior Services, a leaner budget that maximizes grant and other external funding opportunities,

human and social services become more robust for all Dallas residents in need. Overall efficiencies will generate savings of over \$1.1 million.

## *Dallas' NextGen Intentional Connections*

Building on the All-America City award the City of Dallas earned in 2023 for youth engagement, this year's budget is intentional about connecting with youth and young adults through cross-departmental collaborations and external partnerships. The newly formed Children, Youth, and Young Adults division will sponsor the City's Youth Commission and College Advisory Commission and administer the provision of childcare subsidies, and youth safety interventions and development programs while providing services for "at promise" youth and young adults. This division will also expand awareness of Citywide sports, summer camps, and afterschool and youth programming, hosted by Park and Recreation (PKR),



# VIBRANT

Dallas Police Department (DPD), Office of Arts and Culture (OAC), and Dallas Public Library (LIB). Centralizing oversight through the Children, Youth, and Young Adults division will enhance contract management efficiency, and improve accountability, and program delivery.

## *Services for Life's Late Stages*

Dallas is ranked the ninth-fastest growing community of people aged 65 and older in the country. Nearly 24% of the City's population today is over age 50. The Age-Friendly Officer position funded in last year's budget will also drive strategic planning with the Senior Affairs Commission to support residents and families who call Dallas home. There is also support for seniors who are aging in place through programs like the Housing Department's Home Improvement and Preservation Program.

Programming for seniors through partner-run libraries, and recreation and community centers, and the City's Senior Services Help Line will continue. Last year, the line connected more than 1,500 seniors to the City of Dallas and community partner services. The City is also investing in an Ombudsman through the Senior Source. Staff and volunteers will visit nursing homes and assisted living facilities to promote safety and follow up on complaints and concerns.

## *Promoting New Workforce Opportunities*

Building on the collaboration Community Care and Empowerment has developed with the Texas Department of Criminal Justice, Human Resources, and key non-profit partners, this year's budget will support a comprehensive strategy to support reentry, day laborers, and justice-impacted residents.

Led by the Office of Community Care & Empowerment, this consolidated effort seeks to enhance contract management, align resources with the greatest needs such as housing navigation, financial literacy, and job training and strengthen internal and external partnerships to create an ecosystem of new opportunities.

## *Enhancing Dallas Public Library Efficiencies and Accessibility*

Expanded library hours were implemented on January 30, 2024, with all full-service locations open six days per week with two evenings until 8 pm. Seven locations are open on Sundays. To preserve the expanded library hours and the accessibility this creates across the City, services at Skillman Southwestern will cease and access to materials will be reimaged using innovative methods. LIB will use savings from that reduction to invest in the city's first-ever LibCabinet device. This will give library cardholders access to books that are placed at a partner business or organization in the neighborhood. Skillman Southwestern Library team members will transition to other branches. Skillman Southwestern is 1.5 miles from the recently constructed Vickery Park Branch (which also now offers curbside services). Additionally, the Audelia Road and Lakewood branches are

# VIBRANT

roughly 3.5 miles from Skillman Southwestern. All three of these are close enough in proximity to serve the neighborhoods around Skillman Southwestern.

Overall efficiencies within the Library System will generate savings of \$1.9 million.

## *Maintaining World Class Park and Recreation Infrastructure*



Park and Recreation facilities enhance the quality of life for our residents. The City of Dallas maintains 42 recreation centers, 21,227 managed acres at over 400 parks, 184 trails, and six golf courses. Park and Recreation have increased park security efforts in partnership with the City Marshal's Office by expanding coverage with an overnight shift. PKR continues to add more security lighting and cameras for the safety of its users.

The FY 2024-25 budget includes funding for the operating and maintenance of new park and recreation infrastructure. In response to developing a sustainable budget, PKR identified a significant efficiency by refocusing efforts and investments in nine Aquatic Centers and Bahama Beach Waterpark, enhancing them with greater amenities such as climbing walls, slides, shade structures, lounge chairs, and more.

As a result of these investments and the current condition of specific community pools, the FY 2024-25 budget recommends a revised operating schedule for community pools reducing open days from five open days to three open days per week.

## *Leveraging Arts and Culture*

The Office of Arts and Culture is integral to the vibrancy of Dallas' diverse and thriving creative ecosystem by distributing more than \$6 million in operational funding to arts and culture organizations Citywide. Additionally, OAC has established agreements with partners to manage some of Dallas' most treasured and architecturally significant venues including, the Meyerson Symphony Center, Kalita Humphreys Theater, AT&T Performing Arts Center, and the Dallas Museum of Art.

# VIBRANT

In FY 2024-25, the Office of Arts and Culture (OAC) is projected to receive approximately \$10.4 million in Hotel Occupancy Tax (HOT) dollars to enhance funding for arts programming and partner-managed cultural venue maintenance. In collaboration with Visit Dallas, OAC will also launch data-driven visitor reporting to show the important correlation between Dallas' cultural venues and tourism. This analysis will inform how HOT dollars should be allocated



and prioritized to support Dallas arts organizations. Guided by the 2018 Dallas Cultural Plan priority of a sustainable arts ecosystem, OAC is committed to providing long-term sustainable support and funding for arts and culture services as well as the deferred and proactive maintenance of City-owned cultural facilities.

## *Realigning and Advancing Digital Access for Dallas Residents*

Internet access is essential for all Dallas residents, yet disparities in accessing high-speed internet persist. This year's budget seeks to advance our SMART City and digital equity and inclusion strategy through external partnerships and interdepartmental efforts.

As the City completes infrastructure projects, this upcoming year, Transportation and Public Works will place fiber along the Fair Park perimeter, similar to a project currently under design in the Vickery neighborhood.

A major budget initiative was launched in 2022 funded by the American Rescue Plan Act (ARPA) to install Wi-Fi at 63 park facilities. This initiative is ongoing, and Park and Recreation will expand it to include lighting and security cameras as part of the Park Safety and Security Strategic Plan.

Dallas residents can access free Wi-Fi at all Dallas Public Libraries. The Dallas Public Library and Information Technology Services plan will extend more Wi-Fi in Library parking lot.

## WiFi Locations



# GROWING



*To be known as a city that creates economic and housing opportunities for all Dallasites by proactively addressing disparities in economic opportunities and outcomes for underserved communities and by supporting job creation, development, a broadened tax base, and private investment.*

### *User-Friendly Experience for the Development Community*

Through careful examination of the City’s organizational functions, this year’s budget realigns the Planning and Urban Design Department with the Development Services Department to establish the Planning and Development Department (PDV). PDV maintains all land use and permitting functions, zoning implementation, and interpretation, and restructures the permitting function to provide clearer ownership and accountable service delivery to be effective in customer service experience. PDV will further reduce the median issuance time for permits and provide a single point of contact for developers and residents to navigate the regulatory process through the expansion of permitting dashboards providing transparency and accountability of departmental functions. The implementation of the ForwardDallas Land Use Plan will guide future development and infrastructure investment to be intentional, equitable, and sustainable for residents.

Planning and Development is reclassifying classification positions to create career pathways and provide opportunities for entry-level professionals to join our team. As an example, most of the department’s planner positions have been reclassified over time as senior positions. By downgrading vacant planner positions to the Planner I level as they come open, the department will be able to hire recent graduates and others new to the profession and create a pipeline of internal expertise and realize future savings.

### *Housing and Community Development*

The Department of Housing and Neighborhood Revitalization is absorbing five community development managers from the former Community Development Unit and will be renamed the Department of Housing and Community Development (HOU).

The new HOU team will continue to create and maintain affordable housing throughout Dallas while promoting greater fair housing choices and overcoming patterns of segregation in partnership with the Office of Equity & Inclusion Fair Housing Division.



# GROWING

Additionally, in 2021, Dallas City Council approved a Project Financing Zone (PFZ) that will collect the state's portion (6%) of HOT, along with the state's portion of hotel-related sales and mixed beverage taxes over a 30-year period to use for the convention center expansion.

The KBHCCD expansion project broke ground in June 2024 and is expected to be completed in 2028. Information may be accessed at [www.dallasccmasterplan.com](http://www.dallasccmasterplan.com).



## *Growing the Capacity of Small Developers*

With the realignment of the City's Small Business Center on August 1, 2024, a portfolio of small business development activities and programs was transitioned to the Office of Economic Development, including the Southern Dallas Investment Fund, the South Dallas Fair Park Opportunity Fund, the Neighborhood Empowerment Zone program, and the microgrants program. In FY 2024-25, the Office of Economic Development will amend the City's Economic Development Incentive Policy to facilitate incentives for small real estate development projects and small business development projects with a special focus on investment in designated Target Areas. This combined incentive toolkit will provide a streamlined, one-stop process for emerging developers looking to invest in Dallas.

## *Advancing Equitable Economic Development*

In FY 2024-25, the Office of Economic Development will continue to administer a suite of incentive programs aimed at attracting catalytic commercial real estate development projects to areas of historic underinvestment, incentivizing the development of affordable housing units, and creating and retaining living-wage jobs for Dallas workers. To support these equitable economic development efforts, the City Manager's FY 2024-25 budget provides \$7.5 million in funding for the Public-Private Partnership (PPP) fund and \$6.0 million in funding for the new Infrastructure Investment Fund (IIF).

The PPP fund is the budgetary source for: (1) loans and grants authorized under Chapter 380 of the Texas Local Government Code, (2) the South Dallas Fair Park Opportunity Fund, (3) the Predevelopment Loan Fund, which supports community developers and certified women and minority-owned businesses by providing loans during the predevelopment process for vital flexible capital to enable project feasibility; and (4) the Community Development program under Chapter 373 of the Texas Local Government Code, which assists nonprofit developers carrying out community development projects in Target Areas, which are census block groups designated by the state as distressed areas, and for other community impact projects in Target Areas. The IIF provides a budgetary source for

# GROWING

loans and grants to incentivize street, transportation, and other capital improvement projects in Target Areas.

## *Economic Redevelopment – Tax Increment Financing (TIF) Districts*

The City's tax increment financing (TIF) program identifies under-performing real estate in the City, develops redevelopment plans, works with private developers to implement these plans, and reinvests a portion of property tax revenues generated from new real estate development into the area to encourage the implementation of the redevelopment plan. The FY 2024-25 budget includes increasing the TIF district allocation from \$124.3 million in FY 2023-24 to a projected \$129.2 million to support 18 TIF districts located within the City. The FY 2024-25 budget includes \$93.6 million from the General Fund and \$35.5 million from the Debt Service Fund.

On January 25, 2023, the City Council adopted a new Economic Development Incentive Policy. The Incentive Policy authorized the creation of an Infrastructure Investment Fund, a new incentive tool that will assist in closing the infrastructure gap by directing the general fund portion of tax increments collected by the City from sunseting TIF districts to areas most in need over a ten-year period (with an optional five-year extension period).

Funds are intended to incentivize street, transportation, and other capital improvement projects in Office of Economic Development Target Area with loans and grants. Funds can only be spent outside of Target Area with a three-quarters vote of the City Council. The Infrastructure Investment Fund will be capitalized in FY 2024-25 with a \$6 million General Fund transfer based on the final increment value of the City Center A & B TIF District and Cedars TIF District which expired on December 31, 2022.

## *Utilizing Technology for Better Results*

This FY 2024-25 Office of Economic Development will launch a modern, intuitive, and user-friendly Salesforce customer relationship, contract, and project management solution that will allow staff to reduce manual data inputs related to reporting and tracking business and real estate development opportunities, projects in the pipeline, award amounts, project deliverables and milestones, and key performance metrics. As a result of this technological improvement, the Office of Economic Development achieved greater efficiencies.

# LIVABLE



*To be a world-class city that people want to live in for its healthy, clean, and safe neighborhoods and where homelessness is rare, brief, and non-recurring.*

## *R.E.A.L. Time Rehousing Program*

This budget highlights innovative approaches to housing and homelessness to provide the most basic needs to residents, such as utilizing public-private partners to overcome barriers to unhoused neighbors.

The R.E.A.L. Time Rehousing (RTR), formerly known as the Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) initiative’s team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, lead agency of the local Continuum of Care (CoC), was formed in October 2021, with City Council approval. The initiative combines rapid rehousing and/or permanent supportive housing subsidies with case management and connection to all required ancillary support services, tailored to each individual, to provide sustainable and long-term housing.

The FY 2024-25 budget invests a total of \$1.4 million to support street outreach workers with partnering agencies through Housing Forward. The FY 2023-24 invested an initial \$802,000 to support the first year of this activity as it scaled up. This, in addition to federal funding, public/private philanthropic dollars, and housing vouchers secured by the CoC, will allow RTR to reach its new goal of decreasing homelessness by 50% by the end of 2026. A key portion of this new RTR iteration is the *Street to Home* initiative, which focuses on streamlining pathways to longer-term housing for chronically unsheltered residents.

## *Landlord Subsidized Leasing Program*

As CitySquare closes its doors, OHS is closing out the longstanding Landlord Subsidized Leasing Program, historically operated by them. In the interim, CitySquare has worked with Housing Forward and the local CoC to sustainably transfer all remaining program participants to other organizations. This program closure allows OHS to reduce costs by \$650,000 annually.

# LIVABLE

## *Human Management Information Systems*

The Human Management Information System (HMIS) is being adjusted for inflation for the first time in 4 years. The addition of \$130,767 increases the City's total contribution from \$150,000 to \$280,767 for FY 2024-25. This will allow all smaller programs within the City of Dallas to utilize HMIS, which is required by HUD, without the barrier of cost to access the system, and is a current best practice.

## *Homeless Action Response Team (HART)*

The Office of Homeless Solutions and partnering departments are increasing response to homelessness, street charity, and attributed litter through a Sunday expansion of the Homeless Action Response Team (HART). Through the standing up of a truncated Sunday shift by realigning schedules, the HART team will provide 7-day coverage, focusing on the hours of greatest activity each Sunday. This program reimagines current hours and staffing to create additional Sunday coverage and will continue to evolve based on best practices and locally amassed data.

## *Supporting Development of Permanent Supportive Housing*

The Office of Homeless Solutions will utilize \$19 million in 2024 Bond funding over multiple years to create opportunities for increased public-private partnerships in the development of permanent and other types of supportive housing, like bridge housing. A historic Permanent Supportive Housing (PSH) Notice of Funding Availability (NOFA), administered by the Housing and Community Development Department, has been created to serve as the funding mechanism providing gap financing opportunities for developments that will incorporate this type of housing. The 2024 Bond Program also includes a \$1.8 million investment for new and replacement equipment at The Bridge Homeless Recovery Center, the City's lowest barrier emergency shelter for single adults.

## *Protecting Individuals During Inclement Weather*

Dallas City Code Chapter 45, Temporary Inclement Weather Shelter Program, allows permits to provide shelter on days when the actual temperature is 36 degrees in wet conditions with 50% precipitation or greater predicted OR 32 degrees in dry conditions, for three or more consecutive hours, between the hours of 4 pm and 8 am OR when the actual temperature or heat index of 105 or higher is reached for three or more consecutive hours, between the hours of 8 am and 4 pm OR 90 degrees or higher for three or more consecutive hours, between the hours of 4 pm and 8 am. The program provides respite from inclement weather for the unsheltered population, via temporary shelter, warming kits, cooling stations, and/or hot weather kits. The FY 2024-25 budget invests \$1.25 million to continue these services in the new fiscal year.

# LIVABLE

## *Pay-to-Stay Program*



The Bridge Pay-to-Stay (PTS) program provides overnight shelter for an additional 50 guests per night beyond the clients by the master service contract. Overnight guests have access to programs and services throughout the next day. From the inception of the PTS program six years ago, in FY 2018-19, the current rate of \$12 per night for each of the 50 guests has not been increased. Significant increases in the cost of all aspects of services to shelter

guests have occurred and the operator needs to adjust for inflation in order to continue providing the existing Emergency Night Shelter Beds in the community. The additional funding of \$164,250 adjusts the contribution to The Bridge from \$12 per night for each of the 50 guests to \$21 per night. The current cost of providing services to each guest is \$62 per day. The Bridge will provide a volunteer match to help cover the cost of the PTS program.

## *Environmental Cleanup*

The City will launch an environmental clean-up fee to address litter and nuisance abatement from public property, street cleaning, and related services, including homeless encampment cleanup. The fee will also fund other solid waste related services such as dead animal removal, and bulky waste and brush drop off sites, and extra collections of brush due to severe storms. The City will assess a fee of \$3.00 per month to all City residential and non-residential utility customers, with a projected annual revenue of \$10.5 million. The revenue will be allocated to environmental cleanup efforts including:

- Severe Storm Reserve
- Zero Waste
- Household Hazardous Waste
- Illegal Dumping on public right-of-way
- Homeless encampment cleanup
- Litter and mowing nuisance abatement on public right-of-way

## *Quality Appearance in Communities*

Reducing blight to foster clean, healthy, and safe communities continues to be a priority for Code Compliance. The FY 2024-25 budget includes additional funding of \$500,000 for a total budget of \$976,000 for demolition. Additionally, 14 code officers will be transitioned from the former Office of Integrated Public Safety Solutions to Code Compliance to bolster inspection, compliance and safety Citywide.

# LIVABLE

Also, in FY 2024-25, Code Compliance is allocating \$157,000 to launch a new Code Officer Certification Pay Enhancement Program. This program encourages officers to further expand their professional development, contributing to improved service delivery and increased effectiveness within the department.

Starting in FY 2025-26, Code Compliance will enhance its proactive efforts through the utilization of an artificial intelligence (AI) powered camera system to further increase the department's efficiency and responsiveness. This innovative approach allows the department to anticipate issues before they become violations, allocate resources more effectively, and improve the accuracy of inspections and assessments.

## *Sanitation Services*

Sanitation Services provides weekly collection of refuse and recycling along with a monthly brush and bulky item collection for Dallas homes and businesses, waste and recycling collection services for City facilities and neighborhood recycling drop-off sites, and regulation of private solid waste companies operating in Dallas.

To advance CECAP and Zero Waste objectives, Sanitation continues to identify and implement necessary policies, programs, and infrastructure to transition Dallas from traditional waste management to sustainable resource recovery. In FY 2023-24, Sanitation initiated a feasibility study for the development of a composting site and processing system at McCommas Bluff Landfill. This project received \$500,000 from landfill renewable natural gas revenue. The feasibility study is expected to continue into FY 2024-25, followed by a solicitation for a public-private partnership for the design, development, and operation of the facility. The FY 2024-25 budget allocates \$1 million towards this project. This program will support the composting of commercial and residential vegetative waste and pre-consumer food waste, with a future goal to divert vegetative waste collected through Sanitation's brush and bulky item program.

Sanitation Services is committed to operating a clean, green, and efficient integrated solid waste management system for the residents of Dallas, while supporting the City's vision to achieve a sustainable future. To support the reliability and sustainability of its services, the residential Sanitation monthly rate will increase by 4.6%, from \$37.98 to \$39.73.

# LIVABLE

This increase will support necessary costs for personnel, service contracts, equipment acquisition and maintenance, and fuel. The McCommas Bluff Landfill gate rate will increase by 9.1%, from \$38.80 per ton to \$42.33 per ton, aligning with regional market rates. In addition to funding ongoing operating costs, this increase will support capital improvements to the waste disposal infrastructure at the landfill and transfer stations. Dallas residents will continue to have access to the landfill and transfer stations for disposal of self-hauled waste at no cost, subject to fair usage and other site rules and regulations.



## *Solid Waste Franchise Fee*

The City maintains franchise agreements with solid waste haulers for the use of the City's rights of way. Generally, franchise fees are calculated based on a percentage of the companies' gross receipts from doing business in Dallas. Private solid waste companies pay a 4% of gross revenues franchise fee to operate in the City of Dallas and to use the City's right-of-way. The current rate for solid waste haulers has not changed since 2007 while the City's cost to resurface the right-of-way has increased. In 2013, the average cost per lane mile was \$244,202 and in 2024 the average cost is \$680,000 per lane mile, an increase of 178% in 11 years.

The FY 2024-25 budget recommends an increase in the rate from 4% to 6%, an increase of 2% in 17 years. The General Fund receives the revenues generated for the use of the City's right-of-way, and the increase is expected to generate an additional \$1.8 million in FY 2024-25.

## *Animal Services*

The FY 2024-25 budget provides enhanced funding to establish a collaborative partnership with an external organization to support Dallas Animal Services (DAS) in providing services related to Suspected Animal Cruelty. This partnership will allow DAS to prioritize public safety and life-saving initiatives while reducing personnel costs and capacity demands. In FY 2023-24, DAS received funding to support Spay and Neuter Services, to include community cats. The FY 2024-25 budget continues to provide funding for these subsidized services. In addition, DAS has continued to expand its external partnerships to assist with these efforts.



# SUSTAINABLE



*To be a climate resilient city with well-built, maintained, and sustainable infrastructure and transportation networks, especially in our most vulnerable neighborhoods, with project delivery and operational practices that can support our population in the future.*

## 2024 General Obligation Bond Program

In May 2024, Dallas voters approved the 2024 General Obligation Bond Program which includes 10 propositions for a total of \$1.25 billion. This program provides funding to address priority infrastructure needs throughout the City. The General Obligation Bond Program will be appropriated in equal amounts of \$250 million over five years beginning in FY 2024-25 and continuing through FY 2028-29. The principal and interest payments will be funded through the property tax-supported Debt Service Fund.

The below table shows the planned annual allocations by proposition.

Proposition	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Total Bond Program
Street and Transportation	\$93,879,198	\$115,826,436	\$103,794,821	\$104,145,251	\$103,554,294	\$521,200,000
Park & Recreation	69,413,629	69,055,677	73,730,500	65,581,694	67,488,500	345,270,000
Flood Protection and Storm Drainage	1,799,106	10,761,575	10,762,006	10,353,750	18,423,564	52,100,000
Library Facilities	3,029,900	8,135,100	16,182,500	16,182,500	0	43,530,000
Cultural Arts Facilities	7,809,300	19,727,439	10,505,423	14,963,348	22,194,490	75,200,000
Public Safety Facilities	50,199,235	8,208,665	13,926,610	12,065,240	5,600,250	90,000,000
Economic Development	9,789,632	9,205,108	12,018,140	17,628,217	23,658,903	72,300,000
Housing	5,280,000	5,280,000	5,280,000	5,280,000	5,280,000	26,400,000
Homeless	3,800,000	3,800,000	3,800,000	3,800,000	3,800,000	19,000,000
Information Technology	5,000,000	0	0	0	0	5,000,000
<b>Grand Total</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$1,250,000,000</b>

## Consolidation of Transportation and Public Works

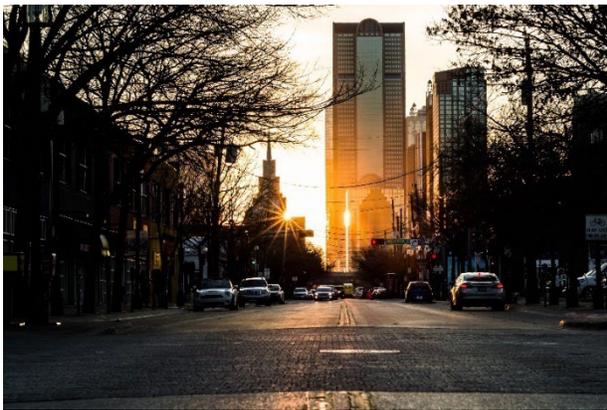
With this budget, the City will realize synergy and optimize resources by combining the Departments of Transportation and Public Works into one department, the Transportation and Public Works Department (TPW). The mission of the Transportation and Public Works Department is to provide a safe multi-modal surface transportation system that is reliable, efficient, equitable, sustainable, and resilient. We envision a surface transportation system which enhances economic vitality, quality of life and mobility while offering innovative, Service First, Now! solutions for residents, businesses, and visitors. This will result in roughly \$1.5 million in anticipated savings.

# SUSTAINABLE

Transportation Regulation will be part of the TPW Department. It provides regulation and enforcement of the City's transportation for-hire services, emergency vehicles, vehicle tow, and vehicle immobilization (booting) across the City and at Dallas Love Field (DAL). This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services.

## *Surface Transportation Infrastructure Investments*

The City of Dallas has about 11,700 lane miles of improved and unimproved streets that deteriorate over time. Transportation and Public Works (TPW) continues to invest in pavement management strategies to ensure the appropriate treatment solutions are deployed to prolong the pavement's useful life. For FY 2024-25, the total planned maintenance program is approximately \$124 million. A portion of this investment is aimed to improve approximately 676 of improved street lane miles (\$119 million) where 20% of the projects are in equity priority areas. In addition, the City continues to invest in its maintenance of 1,400 miles of improved and unimproved alleys. The FY 2024-25 budget will allocate a budget of \$1.3 million to maintain approximately five miles of unimproved alleys.



The City's sidewalk programs cover a total of 4,536 sidewalk miles. For FY 2024-25, an investment of \$60.3 million comprising of \$60 million of DART's excess revenue funding and \$0.3 million in general funds will be used to complete approximately 22 missing sidewalk projects and approximately 14,000 missing curb ramps on improved streets. The 2024 bond program provides additional investments (\$10.8 million) to improve sidewalks

through the Sidewalk Replacement Program (cost share program). In addition, equity funding of \$2 million will be used to improve sidewalks for property owners located in equity-priority areas.

The City of Dallas has 648 bridges in its inventory. These bridges undergo routine inspection every two years with some requiring in-depth inspection in a period not exceeding five years or as warranted. The FY 2024-25 and the planned FY 2025-26 budgets include provisions for yearly maintenance funds of \$3.4 million supplemented by \$1 million in emergency repair funds for a total of \$4.4 million per fiscal year. These funds are anticipated to allow for addressing the immediate maintenance needs of identified bridges in the current and planned fiscal year and to ensure continued compliance with federal and state requirements.

# SUSTAINABLE

## *Clean Sweep!*

Public rights of way are often the first sight residents and visitors see when driving down busy streets or merging onto freeways. As the City of Dallas continues to expand and attract world-class events, we must be mindful that a clean City contributes to a healthy and safe city. That is why TPW is leading the newly launched Clean Sweep! initiative to maintain cleanliness around the City and External Partners' public right-of-way areas. Clean Sweep! will lead to increased mowing and litter pick-up cycles and conduct proactive litter and high weeds maintenance. An on-demand strike team will also deploy to targeted high-profile areas and collaborate with the Office of Homeless Solutions, to clean up encampments and implement preventative measures. Clean Sweep! represents a comprehensive, consolidated approach to keeping Dallas clean. This team will be consistent, and realize efficiencies through consolidation of contracts, resources, and create accountability.



- The FY 2024-25 budget includes additional funding of \$2.6 million and includes a reallocation of 8 positions (\$437,000) from Code Compliance, existing staff (7 positions) from Public Works and repurposing two positions to launch this new program. Additionally, this budget includes a one-time investment of \$1 million for fencing and biohazards. The budget increases both litter and mowing cycles along City and External Partners' right-of-way. This investment is supported by the new Environmental Clean-up Fee.

## *Vision Zero*

In June 2022, the City of Dallas adopted its Vision Zero Action Plan (VZAP) plan which sets the framework to address traffic-related deaths and severe injury crashes. Since then, corridor safety studies have been completed on seven of Dallas's highest-injury corridors and implemented "quick win" improvements, like adding pedestrian countdown timers at intersections, refreshing crosswalks, upgrading traffic signals, and converting streetlights to LED on many of the corridors.

A coalition of partners is being built between City departments and external agencies to make VZAP a reality. The City has secured \$47.8 million in state and federal grants for improvements on high-injury corridors, including \$25 million along Martin Luther King, Jr. Boulevard, and is awaiting the results of another application for \$9 million in federal funding. TPW staff have been coordinating with an External Partner to make safety improvements to sections of State Loop 12 with an initial focus on segments south of IH 30.

# SUSTAINABLE

In addition to law enforcement, communication outreach, design standards update, and legislative support, the FY 2024-25 budget invests \$1.5 million in the VZAP plan. A portion of this funding will be used to complete safety studies for the highest-injury corridors including studies on Maple Avenue, Masters Drive, St. Augustine Road, Military Parkway, Camp Wisdom, and Lombardy Lane. Over the coming years, grant funding and the \$8.6 million for Vision Zero in the 2024 Bond Program will be used to design and build more transformative safety improvements leveraging money from other partner agencies.

## *Optimize Existing Infrastructure at Dallas Love Field*

The Department of Aviation (AVI) serves Dallas residents, visitors, and airport partners by providing safe, clean, and aesthetically appealing facilities for air travel at Dallas Love Field Airport (DAL). DAL has expanded to the busiest medium-hub airport. The Department of Aviation FY 2024-25 operating budget is \$208.1 million. Customer satisfaction at DAL is rated high at 4.6 or above (on a scale of one to five) with a focus on enhancing community engagement through events and educational programs. An increase in the number of passengers traveling through DAL after the COVID-19 pandemic has resulted in the need for upgrades to positions that address labor market competition in addition to five new positions to maintain and enhance customer service. The budget also includes funding for increased staffing and overtime for DPD and new services for the DFR team.

Several significant projects are ongoing at DAL and will be completed in 2025. The Dallas Terminal Area Master Plan (TAMP) will maximize future development of the existing terminal area, incorporate the latest innovations and technologies, and maintain the long-term financial stability of the Airport. The Runway 13L-31R Safety Area and Taxiway "A" Improvements Project will address safety-related improvements within the runway area and rehabilitate the taxiway pavement. The Streetscape Enhancement project at DAL will provide improvements along Lemmon Avenue. Enhancements include sidewalks, bicycle paths, landscaping, gateway features, lighting, intersection safety improvements, traffic signals, wayfinding signage, and neighborhood pocket parks.

DAL's new noise mitigation measures are being implemented as part of the updated Voluntary Noise Program directed by the City Council. In addition, the Airport achieved Level 4, Transformation, for airport operations in the Airport Carbon Accreditation (ACA) Program and is now one of only five airports in the U.S. certified at Level 4 or higher in the ACA Program. The department's environmental stewardship also includes an Underground Storage Tanks (UST) program, ensuring that USTs at the airport containing fuels meet current airport standards. The UST program minimizes the risk of releases that can affect human health and the environment. These measures reflect the department's focus on building a sustainable airport system.

# SUSTAINABLE

## *Quality Water Resources and Services*

Dallas Water Utilities (DWU) provides water, wastewater, and storm drainage services to about 2.6 million people in Dallas and 27 nearby communities. Water is a limited resource and to ensure that all continue to have access to clean drinking water in the future, this year's budget funds the first phase of construction for the 32-mile Southwest Pipeline to meet demands associated with population growth in the South and Southwest portions of Dallas and its customer cities as determined through master planning efforts. The first phase includes approximately 26,900 feet of 96-inch diameter pipeline connecting the Summit Ground Storage Tanks to an existing water transmission main in Daniieldale Road at Old Hickory Trail.

During FY 2024-25, DWU will continue implementation of the Unserved Areas Program by awarding construction to extend service to occupied, unserved areas throughout the City. The City has completed the design of the occupied, unserved areas that do not require land acquisition or other pumping infrastructure. Through March 2024, 30 identified, occupied unserved areas, including 81,916 feet of new pipelines have been awarded for construction to receive water and wastewater infrastructure improvements. Additional community engagement will be initiated for input on the design approach for future alignments that require land acquisition and pumping infrastructure. By the end of 2026, construction of approximately 100,000 feet of water and wastewater in 39 of the 47 residential, occupied areas will be complete. Housing and Community Development is continuing outreach and implementation of the residential connection program with the \$2.4 million investment by the City as the public infrastructure is placed in service.

Retail water and wastewater revenues will increase by approximately 2.1% for FY 2024-25 budget. A typical residential customer's water and wastewater monthly bill of \$71.33 will increase to \$72.32, a \$0.99 (based on 8,300 gallons of water usage and 5,700 winter month's average for sewer). Stormwater revenues will increase by 5% in FY 2024-25. The average monthly residential stormwater bill will increase by \$0.48 from \$9.68 to \$10.16.

DWU is committed to providing safe, dependable, and economical water, wastewater, and storm drainage services to residents and includes investments to ensure that all Dallas residents continue to have access to clean drinking water for years to come.

# SUSTAINABLE

## Dallas Comprehensive Environmental & Climate Action Plan (CECAP) Program – Across City Departments



While the City of Dallas’ Comprehensive Environmental and Climate Action Plan (CECAP) is led by the Office of Environmental Quality and Sustainability (OEQS), it is cross-departmental and has been nationally recognized for its strategic and operational effectiveness, placing Dallas on the map among peer cities for its commitment to the environment and sustainability. Dallas’ CECAP has eight action-oriented goals and was unanimously

adopted on May 27, 2020. It seeks to improve quality of life, reduce greenhouse gas emissions, prepare for the impacts of climate change, and create a healthier, equitable, and more prosperous Dallas.

The FY 2024-25 budget highlights includes:

- Facilities and Real Estate Management - Rooftop solar revolving program - \$500,000 for maintenance and repairs on the City’s 10 Solar Photovoltaic (PV) systems. This funding will support routine preventive maintenance and regular cleaning schedules.
- Equipment and Fleet Management - \$620,000 for charging stations for the City-owned fleet, and \$2.1 million set aside for fleet replacement for electric vehicles. Our current and future investments in EV fleet include:

Current Status of Electric Vehicle Fleet			
Vehicle Type	Active	On Order	Total
Full Electric Units	45	27	72
Plug-in Electric	21	8	29
Total	66	35	101

- Dallas Water Utilities / Office of Environmental Quality and Sustainability – Water Conservation Program (rebates and incentives) - \$4 million.
- Sanitation Services / Office of Environmental Quality and Sustainability – Zero Waste. The Zero Waste Plan adopted by City Council in February 2013 became the start of a long-range systematic effort, with incremental goals to strive for sustainability reduce waste volume and maximize diversion through reuse and recycling efforts, and demonstrate that economic growth, environmental stewardship and fiscal responsibility are not mutually exclusive. Currently, the City diverts or reuses

# SUSTAINABLE

approximately 18% of the residential waste generated. The FY 2024-25 budget of \$1.9 million supports zero waste goals to maximize reuse and recycling efforts.



- The Department of Transportation and Public Works – LED lighting Initiative. The City will continue its program of facilitating the conversion of traditional incandescent streetlamps to LED. The FY 2024-25 budget includes \$700,000 for this program.
- Storm Drainage Management - Protecting Communities from Flooding – Mill Creek Drainage Relief Tunnel - The Mill Creek Drainage Relief Project under construction consists of a five-mile, 30 and 35-foot diameter tunnel constructed 70-100 feet below ground. This project was approved by the voters in two bond elections (2006 and 2012) and provides 100-year flood protection to nearly 2,200 residential and commercial properties. Construction continues through FY 2025-26 with the tunnel system and connections to existing drainage systems expected to be complete by the end of 2026, positively impacting vulnerable communities. The 2024 Bond Program includes FY 2025-26 design of the next phase of improvements to update neighborhood drainage systems that outfall to the relief tunnel.
- Enhance Ecosystems – Urban Tree Canopy  
Trees help the environment by reducing stormwater runoff to drainage systems, cooling temperatures, improving air quality, and mitigating the heat island effect. The Branch Out Dallas, Branching Out Dallas, and the Dallas Reforestation Fund are funded initiatives that enhance the City’s forestry ecosystem. Teams from across the City have been working towards improved maintenance, preservation of our existing canopy and diversifying the future growth of our canopy.
  - Dallas Water Utilities’ Branch Out Dallas Program is an annual program that offers a free, 5-gallon tree to Dallas residents to plant in their yard. This program helps residents replace their damaged or aging, adds shade, reduces energy usage, increases the tree canopy, and aids neighborhood beautification. Branch Out Dallas occurs during Dallas Arbor Day, the first Saturday in November. The FY 2024-25 budget includes \$75,000 for this program in Dallas Water Utilities.
  - The Park and Recreation Branching Out Dallas Program identifies a minimum of twelve parks and adds, at minimum, 600, 30-gallon trees to those parks, per year. Trees for this program are procured through Dallas’ Reforestation Fund, managed by PDV. The FY 2024-25 budget includes \$120,000 for this program in Park and Recreation.

# SUSTAINABLE

- Additional tree planting programs are undertaken on a case-by-case basis and funded through a variety of grants, donations, and sponsorships.
- Urban Agriculture Pilot Program - The City of Dallas Urban Agriculture Pilot Program is part of a long-term framework to build organizational capacity and partnerships around the urban agriculture ecosystem. The City has partnered with Dallas County to award an annual Urban Agriculture Grant to provide assistance to urban agriculture stakeholders. The FY 2024-25 budget includes \$100,000 to continue grant awards.
- Energy Efficiency Program - Energy efficiency initiatives that address HVAC systems, resulting in lower energy costs, improved air quality, increased comfort, and helping reduce the carbon footprint. The Department of Facilities and Real-Estate Management will continue to pursue the complete and total replacement of all Citywide R-22 refrigerant-based HVAC systems with non-ozone-depleting and more energy-efficient HVAC systems. Future investments (contingent on funding availability) will replace approximately 30 systems in various facilities.
- Sustainable Transportation Options – Bike Lanes play a significant role in reducing pollution levels and promoting sustainable transportation. Dallas is updating the 2011 Dallas Bike Plan to build bicycle routes connecting riders safely from home to work, school, park, and other destinations. The FY 2024-25 budget includes a sustainable investment of \$2 million annually for the Bike Lane Program.



# FISCALLY SOUND



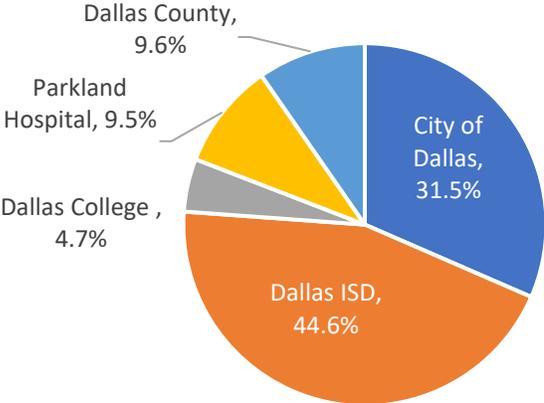
*To be a well-managed and fiscally responsible city focused on delivering effective and efficient government services while being known as a top employer where people want to work and grow.*

## Property Tax Relief

Property tax is the single largest revenue source for the City of Dallas. It is determined by the value of properties located within the City as determined by the appraisal districts, the exemptions for various properties as allowed by State law, and the tax rate set by the Dallas City Council. The property taxes paid to the City of Dallas by property owners are used to support both the General Fund and the Debt Service Fund of the City.

Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the school district, Dallas County, Parkland Hospital, and Dallas College (formerly DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District. Dallas extends to 4 counties and 16 school districts, so percentages may vary, depending on where your property is located.

FY 2024-25 Proposed Tax Rates



# FISCALLY SOUND

The property tax rate reduction for FY 2024-25 is the largest single-year reduction in Dallas history. The tax rate will be reduced by 3.10¢ from 73.57¢ to 70.47¢ per \$100 valuation. FY 2024-25 will be the ninth year in a row that the property tax rate has been reduced. Starting in FY 2016-17, Dallas' tax rate has decreased by 9.23¢ or 11.6%, representing \$169.7 million in foregone revenue. The 3.10¢ tax rate reduction in FY 2024-25 results in \$65.6 million in revenue foregone. As a result of the Texas Property Tax Reform and Transparency Act of 2019 (SB2), the City will continue to realize reductions in the tax rate in future years if property values continue to grow.

In June 2024, the City Council increased the age 65 and older or disabled exemption from \$139,400 to \$153,400. This was the sixth time that the City Council has increased this exemption since 2017. Prior to 2017, the exemption was \$64,000, and it has now been increased by 140% to \$153,400. This exemption is in addition to the City's 20% homestead exemption for owner-occupied residential property owners, which is the highest exemption amount allowed by State law. Also, for the first time, owners of daycare facilities are eligible for a 100% property tax exemption that was approved by the State Legislature in 2023, approved by the voters in November 2023, and approved by the Dallas City Council on February 14, 2024. This exemption applies to the value of the property used for childcare facility.

## *City Employee Compensation*

The City of Dallas works to support our diverse workforce who help keep the City running, every day. With over 15,000 full-time, part-time, seasonal, and temporary positions across all departments and funding sources, the City is one of the largest employers in Dallas. Total human capital costs, including pay, overtime, health benefits, pension, life insurance, and worker's compensation, account for approximately 72% of the General Fund budget. This budget continues implementation of the annual merit program based on an average merit of 3% for non-uniform employees.

Compensation adjustments for uniform employees are outlined in the [SAFE](#) section of the Executive Summary.

# FISCALLY SOUND

## Minimum Wage

Additionally, the budget reflects phased increases in the minimum wage to \$19.25 per hour in FY 2024-25 and \$20.00 per hour in FY 2025-26. For the last eight years, since FY 2016-17, intentional actions have taken place to increase the minimum wage for employees at the City and our commitment to our employees remains strong. During this time, pay has increased by \$10.76 per hour or 127% from \$8.49 per hour in FY 2016-17 to \$19.25 per hour in FY 2024-25. Despite revenue growth limitations, we are committed to investments in our employees to ensure the City attracts and retains a talented and diverse workforce to deliver City services.

With this increase, the City of Dallas will maintain our position as the highest entry-level wage for a municipality within the region and one of the highest in the state.

By City Council policy, contract employees are required to be paid a living wage according to the Massachusetts Institute of Technology’s (MIT) living wage for Dallas County in effect at the time of the contract solicitation. The living wage is the hourly rate that an individual must earn to support oneself, accounting for basic needs, and is \$22.05 per hour in FY 2024-25.

Fiscal Year	Minimum Wage
FY 2015-16	\$8.49
FY 2016-17	\$8.49
FY 2017-18	\$10.94
FY 2018-19	\$11.50
FY 2019-20	\$12.38
FY 2020-21	\$14.00
FY 2021-22	\$15.20
FY 2022-23	\$18.00
FY 2023-24	\$18.50
FY 2024-25	\$19.25
FY 2025-26	\$20.00

## Compensation Study: Strategic Phased Implementation

The City Council approved the FY 2020-21 budget which provided funds to initiate the Compensation and Classification Study. This comprehensive study aimed to update job titles across the entire City, create a new salary schedule, and place jobs onto that salary schedule. The study revealed that over 75% of the City's classifications were below market rates. In response, a new compensation structure was designed and implemented based on current best practices, with all positions evaluated and placed within this new framework. A phased approach was then developed to systematically and strategically align the City's compensation with market standards, ensuring fair pay and competitiveness within budget constraints.

- Phase One (2021): A new salary schedule with higher minimums was introduced, removing hiring minimums to provide departments with greater flexibility. This phase resulted in 7,769 civilian salary adjustments.
- Phase Two (2022): Jobs were aligned with the new salary schedule based on market data.

# FISCALLY SOUND

- Phase Three (2023): Implemented on April 19, 2023, this phase focused on positions requiring further focus, such as middle management, engineers, and hard-to-recruit roles.
- Phase Four (Currently underway and ongoing): This phase addresses hard-to-fill and mission-critical positions, as well as salary range minimum compression between pay grades 1-15, which resulted from recent City minimum wage increases.

These adjustments mark a significant step towards ensuring fair and competitive compensation for our dedicated City employees, positioning the City to attract and retain the staff needed to fulfill its mission effectively. The successful completion and implementation of the City's multi-phased Compensation Study underscores our commitment to fair and competitive compensation.

## *Employee Retirement Fund*

Established in 1944, the Employee Retirement Fund (ERF) provides retirement, death, and disability benefits for non-uniform or civilian employees of the City. The Texas Pension Review Board (PRB) requires that all public pension systems in the state be fully funded in a 30-year period. As of December 31, 2023, ERF is projected to be fully funded in 51 years. Therefore, a Funding Soundness Restoration Plan must be submitted by ERF to the PRB in September of 2025 to ensure the ERF will be fully funded in 30 years. A new strategy to implement an Actuarially Determined Contribution (ADC) rate with a five-year phase-in is recommended. Changes to City Code Chapter 40-A, which governs ERF, require voter approval. The FY 2024-25 budget includes the funding needed to meet the first-year requirements. As part of the City's recommendation, the City contribution will increase by over \$14 million in FY 2024-25 and over \$12 million in FY 2025-26 which includes contributions from the General Fund, Enterprise Funds, Internal Service Funds, and the General Obligation Debt Service Fund for payment of Pension Obligation Bonds. The City's plan meets the PRB requirements and will ensure the long-term financial soundness of the pension system.

## *Enterprise Approach to Increased Accountability*

To increase accountability, transparency, and consistency in how the City manages its grants and grant sub-recipients, we are activating our first-ever centralized Grant Acquisition and Compliance team by consolidating existing resources. Additionally, the upgrade of the City's financial system will facilitate a central repository of grants including opportunities, track grant award amounts, include grant terms, compliance requirements, and compliance dates. Each department will be asked to identify staff responsible for grants who will take part in a new grants training program. Compliance will assist departments as needed in responses to granting agencies, develop monitoring plans, and support departments during the annual audit. These efforts will service the best interests of Dallas

# FISCALLY SOUND

residents by ensuring we are responsibly seeking grant opportunities while adhering to City policies and procedures.

## *Position Management*

Vacant positions have been repurposed and reallocated between departments as part of a Citywide realignment strategy. No new positions have been added in the FY 2024-25 budget. Position changes due to increases in service delivery are noted as “Realignment Strategy: Transfer” throughout the budget. This realignment impacts the General Fund, Enterprise Funds, and Internal Service Funds. It is important to note only the positions have been reallocated – we have not reallocated funding between departments or funding sources. A thorough review of all positions was conducted resulting in the elimination of unfunded positions across all operating funds of the city. Additionally, the FY 2024-25 budget reflects an elimination of 23 positions in the General Fund that have been vacant for 12+ months resulting in savings of \$892,000.

## *Employee Health Benefits*

Since being presented to the City Council in early 2019, our employee health benefit programs have been shaped by four strategic focus areas, developed from extensive focus groups, and refined through annual feedback. Our focus areas are (1) healthcare consumerism, (2) preventive care, (3) strategic cost management, and (4) empowerment of choice and personal responsibility.

In FY 2024-25, the City will continue offering three healthcare plans including a Health Savings Account (HSA) plan, Preferred Provider Organization (PPO) plan, and Health Maintenance Organization (HMO) plan. In line with our strategic focus on balancing healthcare costs between the City and employees, we are implementing changes to employee contributions. These adjustments aim to encourage informed plan choices by aligning costs with the benefits provided. By adopting this approach, we reward employees who select plans that offer a favorable cost-benefit ratio, while managing overall expenses for the City and maintaining employee choice. All healthcare plans are managed by the City of Dallas and are self-insured, based on best practices for a plan of this size and complexity.

# FISCALLY SOUND

Plan Type	Plan Features	FY 2024-25 Adjustments
HSA Plan	High-deductible plan that allows employees to save pre-tax dollars for medical expenses.	Increase in employee contribution by 5%
PPO Plan (Copay)	Provides maximum flexibility in choosing healthcare providers but incurs the highest costs for both the City and employees.	Increase in employee contribution by 10%
HMO Plan (PCP)	Offers lower costs with less flexibility in provider choices.	No change in employee contribution

To improve compensation equity and ensure fair access across various income levels, we propose the continuation of a three-tier salary band structure discounts, with increased City contributions to benefit premiums for employees in Tiers 1 and 2:

- Tier 1: Salaries under \$47,000
- Tier 2: Salaries ranging from \$47,001 to \$69,000
- Tier 3: Salaries above \$69,001

The updated benefits program and premium band structure are designed to enhance fairness and flexibility. These changes reflect our ongoing commitment to equity, competitiveness, and employee satisfaction.

### *Owner-Controlled Insurance Program*

On April 24, 2024, the City Council authorized the City’s first-ever Owner Controlled Insurance Program/Rolling Owner Controlled Insurance Program (OCIP/ROCIP). This program is designed to help eliminate insurance obstacles for construction contractors, including small businesses and Minority/Women Business Enterprise (M/WBEs) by assuming and insuring the project risks. OCIP/ROCIP service provides a pathway to projects that contractors/subcontractors could not otherwise obtain while increasing small business and M/WBE participation percentages.

The program will kick-off in FY 2024-25 by providing OCIP/ROCIP broker services that will develop underwriting and marketing specifications to competitively secure the best and essential insurance coverages at the most reasonable cost for construction of the Kay Bailey Hutchison Convention Center Master Plan.

# CORE



To be a high-performing city that is supported by strong, innovative, and efficient city assets and other systems that enable effective service delivery for residents.

## *Enhanced Communications & Engagement*

Two-way fluid, proactive, and cohesive communications and engagement is paramount to a thriving city, for City of Dallas team members and the residents we serve. While evaluating both the 311 and Communications, Outreach, and Marketing structures, we identified an opportunity to strengthen outcomes for residents who submit 311 requests. This means connecting the dots between the incoming service request and internal communication between the departments responsible for each stage of the follow-through. We also found an opportunity to leverage the 311 call center and mobile application to push out information to residents and visitors.

Merging the two offices into one to create Communications & Customer Experience/311 (CCX/311) uniquely positions the City of Dallas to have a *single front door* for all communication – internally and externally. This includes how departments communicate with each other and the public at large. CCX will lead the overall Citywide communications system, crisis communications management, outreach, and engagement, and set standard operating procedures for all departments, based on best practices. This will allow us to cohesively foster a sustainable internal and external ecosystem for dialog, real-time information sharing and community input through multiple channels, regular touchpoints, stakeholder meetings, and one-on-one connectivity. We will proactively provide real-time information, increase education on City services, elevate brand awareness, expand language access for communications, and improve turnaround time for translation and interpretation services. The transformation results in roughly \$744,000 in savings. While CCX is integral to the Core functions of the City, the Chief of Strategy, Engagement, and Alignment will maintain executive oversight.

# CORE

## *New Business Enterprise Hub*

The Office of Procurement Services (POM), through a realignment from the former Small Business Center, has developed a new Business Enterprise Hub and is now assigned the M/WBE function to enhance compliance and monitoring of contract awards goals within the Business and Inclusion Development Program (BID) and provide technical assistance to support small business growth in underrepresented sectors of the supplier community. These services will be administered with programs to include the Dallas Accelerator Program (DAP) which is focused on helping small businesses transform from subcontractors to primes through educational and mentoring resources.

## *Optimize Surplus City Properties and Management of City Assets*

The City's Real Estate Division (Real Estate) transitioned from the Department of Public Works to the (new) Department of Facilities and Real Estate Management (FRM), formerly Building Services Department (BSD). Proper care of the City's portfolio of assets and the proactive and thoughtful disposal of unneeded properties, returning them to the tax rolls, and supporting private development are some of the key motivators for this new approach.

To enhance the City's current operations and improve real estate management, a new series of updated directions, processes, and systems will be implemented. These directives will provide guidance on the full life cycle of an asset from initial due diligence, potential repurpose, to divestiture. This ongoing and daily management includes concentrated efforts on maintenance, compliance, examination, and justification on the highest and best use of the assets. A Facilities and Land Management Governance Task Force will provide executive oversight for enterprise-wide and strategic decision-making.

## *Funding for Capital Construction Investments*

Facilities and Real Estate Management Department (FRM) manages the operation and maintenance of over 500 buildings including City Hall, fire stations, libraries, arts and cultural centers, and recreation centers just to name a few. In FY 2024-25, \$11.5 million will address major system repairs and failures with \$500,000 dedicated to maintenance of existing solar systems. Major maintenance includes items such as roof replacements, addressing structural issues, replacing HVAC systems, and upgrading elevators.

Additionally, other sources of funding have been identified to address long-overdue deferred maintenance throughout the City.

# CORE

American Rescue Plan Act (ARPA) funds in the amount of \$7.5 million in FY 2024-25 and \$7.5 million in FY 2025-26 will be reallocated from the Digital Divide-Middle Mile project to address deferred maintenance needs such as City Hall HVAC (cooling), Central Library HVAC, Jack Evans Roof replacement, Dallas Police Department Central Patrol Division structural repairs, etc. Additionally, ARPA funds will be used to develop a real estate master plan and hire a consultant for third-party maintenance of the real estate portfolio.



Lastly, grant reimbursements from various statewide disaster task forces in prior fiscal years have been reconciled and the remaining funds that belong to the City will be reallocated to the Capital Construction Fund. One-time reallocated funding in the amount of \$7.2 million will be used for major maintenance projects at Fire Stations throughout the City.

## *Ongoing Fleet and Equipment Replacement*

To achieve a state of good repair for fleet assets, in FY 2024-25, the City will invest approximately \$85.5 million in replacement of vehicles and equipment compared to \$72.9 million in FY 2023-24. These purchases include sanitation trucks, fire apparatus, police squads, heavy vehicles and equipment used by Transportation & Public Works and Dallas Water Utilities, and general-purpose fleet.

## *Centralized Data Management*



Data management helps with tightening information control to build opportunities and reduce risks of data breaches, privacy violations, and the distribution of bad data. Information & Technology Services (ITS) adopted the Data Management Association Framework (DAMA) for effective data governance for the City to lay out frameworks and standards to outline decisions in managing data that adapt to the changing landscape of technology.

The 2024 Bond Program includes \$5 million to support a new data center and planning is currently underway.

# CORE

## *IT Resilience and Reliability: Cybersecurity, Governance and Technical Debt Reduction, Smart Cities, Artificial Intelligence (AI)*

Information Technology Services (ITS) will develop strategies to provide reliable, secure, and innovative IT solutions. Guided by the City Manager, City Council, and the departments, ITS will focus on creating a fiscally responsible, resilient, and dependable technology infrastructure to better serve Dallas residents. These efforts will be established and improved by:

- Protecting the City from ransomware and other cyber-attacks by investing \$10.1 million in FY 2024-25 in cybersecurity technologies, which safeguard and support the assessment of backup systems and ensure the security of City assets. Continue to implement advanced detection and remediation functionalities to build resilient systems. Thereby enhancing the overall security infrastructure and ensuring continuous protection against evolving cyber risks.
- Implementing Citywide technology lifecycle management through an IT Governance and capabilities framework to standardize software platforms and control the growth of technical debt. By phasing out costly legacy systems and adopting new technologies that comply with industry standards, best practices, and the latest innovations.
- Enhancing customer experiences by leveraging data intelligence and data management tools with additional investment of \$555,000 in FY 2024-25 to advance Smart Cities initiatives. These efforts will concentrate on providing exceptional customer experiences, cutting costs, and enhancing efficiencies. By analyzing and utilizing data more effectively, the City of Dallas aims to optimize services, streamline operations, and ensure that Smart Cities initiatives deliver measurable benefits to residents while promoting long-term resilience and dependability.
- As the City of Dallas continues to invest in new technologies to drive efficiency and enhance public services, our focus on the integration of artificial intelligence (AI) is growing. By incorporating AI, the city is aiming to strengthen our digital infrastructure, positioning ourselves for future advancements and cost savings across various departments. For example, AI can enhance operational efficiencies within the Dallas Police Department and the 311 Call Center, improve customer service interactions, and improve internal management processes such as procurement, budgeting, and forecasting.

# EXPENSES BY DEPARTMENT

Department	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>General Fund</b>				
Budget & Management Services	4,420,110	4,350,661	4,578,495	4,802,351
Building Services	31,078,791	31,078,791	0	0
City Attorney's Office	23,799,058	23,477,633	24,667,393	25,720,363
City Auditor's Office	3,266,138	3,053,881	3,214,170	3,327,195
City Controller's Office	9,929,501	9,727,682	9,838,945	10,221,737
City Manager's Office	3,809,497	4,051,257	3,234,367	3,368,229
City Marshal's Office	30,500,706	30,443,237	30,777,080	31,379,800
City Secretary's Office	5,455,680	5,543,895	5,623,401	5,758,966
Civil Service	2,762,162	3,001,543	2,897,379	3,014,259
Code Compliance	45,562,455	44,908,071	44,596,235	46,848,518
Dallas Municipal Court	8,370,958	7,941,126	11,726,719	11,989,056
Dallas Animal Services	19,180,051	20,005,511	19,697,228	20,354,529
Dallas Fire-Rescue	413,381,222	415,281,669	429,751,499	454,318,987
Dallas Police Department	656,936,353	659,725,859	719,168,010	748,053,402
Data Analytics & Business Intelligence	6,108,162	6,091,041	5,811,154	6,032,888
Facilities & Real Estate Management	0	0	32,234,717	32,851,733
Housing & Community Development	6,920,100	6,713,433	4,462,320	4,606,070
Human Resources	9,186,760	9,186,760	8,909,365	9,310,574
Judiciary	4,397,241	4,470,145	5,467,988	5,707,607
Library	43,489,755	43,314,473	44,000,009	45,548,342
Management Services				
311 Customer Service Center	6,331,204	5,767,169	0	0
Communications, Outreach, & Marketing	3,777,588	3,307,466	0	0
Office of Communications & Customer Experience/311	0	0	9,660,834	10,181,169
Office of Community Care & Engagement	10,114,699	10,082,151	9,218,721	9,480,606
Office of Community Development	754,620	636,374	0	0
Office of Community Police Oversight	784,565	615,638	706,614	731,655

# EXPENSES BY DEPARTMENT

Department	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Office of Emergency Management	1,251,963	1,251,963	0	0
Office of Emergency Management & Crisis Response	0	0	5,455,497	5,635,740
Office of Environmental Quality & Sustainability	6,244,743	5,865,948	5,340,105	5,772,178
Office of Equity & Inclusion	3,785,554	3,743,709	2,815,251	2,942,985
Office of Government Affairs	1,112,725	1,070,802	862,347	920,763
Office of Homeless Solutions	17,850,149	17,850,149	14,514,707	15,022,685
Office of Integrated Public Safety Solutions	5,822,887	5,822,887	0	0
Small Business Center	4,354,640	4,253,316	0	0
Mayor & City Council	7,399,447	7,316,843	7,769,654	7,826,764
Non-Departmental	133,297,751	133,297,751	132,362,932	134,033,969
Office of Arts & Culture	23,180,773	23,160,453	20,568,305	21,008,610
Office of Economic Development	3,679,042	3,673,092	3,783,770	4,040,526
Park & Recreation	122,236,933	122,236,933	121,827,152	125,436,325
Planning & Urban Design	8,024,033	7,328,207	0	0
Planning & Development	0	0	6,755,392	6,077,075
Procurement Services	3,500,823	3,381,454	4,247,838	5,025,866
Public Works	89,188,090	89,188,090	0	0
Transportation	59,125,541	58,978,155	0	0
Transportation & Public Works	0	0	146,108,407	149,089,478
<b>General Fund Total</b>	<b>\$1,840,372,470</b>	<b>\$1,841,195,216</b>	<b>\$1,902,654,000</b>	<b>\$1,976,441,000</b>
<b>Enterprise Funds</b>				
Aviation	184,286,553	184,286,553	208,098,739	209,090,221
Convention & Event Services	152,931,223	151,169,893	137,358,763	130,930,472
Dallas Water Utilities	865,275,376	865,275,376	826,863,664	875,005,304
Dallas Water Utilities - SDM	89,089,948	89,089,948	85,852,114	90,573,980
Development Services	53,952,347	53,250,704	0	0
Municipal Radio	636,398	540,048	451,077	459,320
Planning & Development	0	0	60,418,651	61,735,486
Sanitation Services	153,689,531	161,697,591	163,192,313	166,698,265
<b>Enterprise Funds Total</b>	<b>\$1,499,861,376</b>	<b>\$1,505,310,114</b>	<b>\$1,482,235,321</b>	<b>\$1,534,493,048</b>

# EXPENSES BY DEPARTMENT

Department	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>Internal Service &amp; Other Funds</b>				
Aviation - Transportation Regulation	546,131	546,131	0	0
Bond & Construction Management				
Bond & Construction Management	3,599,027	3,175,908	4,363,746	4,642,531
Park & Recreation	4,503,977	4,154,919	4,719,283	4,942,876
Transportation & Public Works	13,940,473	13,513,021	15,760,450	16,332,318
Employee Benefits	2,175,603	2,106,676	2,151,595	2,213,552
Equipment & Fleet Management	74,105,122	73,548,239	73,487,289	74,549,441
Express Business Center	2,152,280	2,190,878	2,227,113	2,268,644
Information & Technology Services - 911	12,866,761	12,370,575	15,337,709	16,177,545
Information & Technology Services - Data	131,784,124	125,963,590	139,630,975	139,872,134
Information & Technology Services - Radio	18,873,781	18,325,486	18,999,681	20,419,803
Office of Risk Management	6,576,610	6,496,517	7,327,556	7,670,573
Transportation & Public Works-Transportation Regulation	0	0	519,534	528,737
<b>Internal Service &amp; Other Funds</b>	<b>271,123,889</b>	<b>262,391,938</b>	<b>284,524,931</b>	<b>289,618,154</b>

Note:  
 FY 2023-24 Budget reflects City Council adoption on September 20, 2023 and amendments made through May 2024.

# FULL TIME EQUIVALENTS AND POSITIONS

	FTEs			Positions		
	FY 2023-24 Budget	FY 2024-25 Budget	FY 2025-26 Planned	FY 2023-24 Adopted	FY 2024-25 Budget	FY 2025-26 Planned
<b>General Fund</b>						
Budget & Management Services	33.80	29.77	30.02	38	35	35
Building Services	178.78	0.00	0.00	195	0	0
City Attorney's Office	169.34	171.00	171.00	175	178	178
City Auditor's Office	19.33	18.27	18.27	20	20	20
City Controller's Office	71.06	68.66	68.66	73	69	69
City Manager's Office	17.34	15.12	15.12	18	16	16
City Marshal's Office	174.62	162.51	162.51	174	166	166
City Secretary's Office	25.00	26.00	26.00	25	26	26
Civil Service	24.21	22.07	22.07	24	23	23
Code Compliance	461.62	435.88	435.88	490	466	466
Dallas Municipal Court	66.72	61.16	61.16	66	61	61
Dallas Animal Services	175.03	173.02	168.64	187	184	179
Dallas Fire-Rescue	2,565.18	2,585.01	2,588.51	2,548	2,383	2,386
Dallas Police Department	4,016.09	4,217.56	4,249.85	4,313	4,068	4,068
Data Analytics & Business Intelligence	40.02	35.92	35.92	45	41	41
Facilities & Real Estate Management	0.00	210.07	210.12	0	212	212
Housing & Community Development	24.90	29.65	28.90	26	31	31
Human Resources	81.04	64.87	64.87	107	103	103
Judiciary	37.48	43.29	43.79	48	53	53
Library	435.44	419.66	419.66	468	444	444
Management Services						
311 Customer Service Center	121.06	0.00	0.00	135	0	0
Office of Communications, Outreach & Marketing	27.21	0.00	0.00	30	0	0
Office of Communications & Customer Experience/311	0.00	137.37	137.37	0	156	156
Office of Community Care & Empowerment	48.91	50.94	50.94	52	55	54
Office of Community Development	9.00	0.00	0.00	9	0	0
Office of Community Police Oversight	6.00	5.04	5.04	6	6	6

# FULL TIME EQUIVALENTS AND POSITIONS

	FTEs			Positions		
	FY 2023-24 Budget	FY 2024-25 Budget	FY 2025-26 Planned	FY 2023-24 Adopted	FY 2024-25 Budget	FY 2025-26 Planned
Office of Emergency Management	6.00	0.00	0.00	6	0	0
Office of Emergency Management & Crisis Response	0.00	30.25	30.25	0	33	33
Office of Environmental Quality & Sustainability	102.01	100.19	100.19	103	103	103
Office of Equity & Inclusion	21.07	16.21	16.21	22	19	19
Office of Government Affairs	8.19	5.62	5.62	9	6	6
Office of Homeless Solutions	39.23	45.10	45.10	44	45	45
Office of Integrated Public Safety Solutions	32.28	0.00	0.00	34	0	0
Small Business Center	20.00	0.00	0.00	21	0	0
Mayor & City Council	70.02	65.20	65.20	70	66	66
Office of Arts & Culture	68.13	69.70	71.20	115	121	122
Office of Economic Development	35.35	33.67	33.67	41	38	38
Park & Recreation	816.28	873.85	873.85	1,559	1,553	1,553
Planning & Development	0.00	64.46	64.46	0	70	70
Planning & Urban Design	67.15	0.00	0.00	72	0	0
Procurement Services	30.09	32.42	32.42	34	36	36
Public Works	437.60	625.15	625.90	470	638	638
Transportation	188.79	0.00	0.00	213	0	0
<b>General Fund Total</b>	<b>10,771.36</b>	<b>10,944.66</b>	<b>10,978.37</b>	<b>12,085</b>	<b>11,524</b>	<b>11,522</b>
<b>Enterprise Funds</b>						
Aviation	375.26	396.75	407.00	366	375	387
Aviation - Transportation Regulation	5.00	0.00	0.00	5	0	0
Convention & Event Services	40.20	41.15	41.92	43	47	51
Dallas Water Utilities	1,563.78	1,563.76	1,563.76	1,561	1,562	1,562
Dallas Water Utilities - SDM	281.00	289.60	289.60	281	281	281
Development Services	347.72	0.00	0.00	372	0	0
Municipal Radio	1.00	1.00	1.00	1	1	1
Planning & Development	0.00	361.24	361.44	0	360	360
Sanitation Services	690.12	696.39	700.77	628	634	639
<b>Enterprise Funds Total</b>	<b>3,304.08</b>	<b>3,349.89</b>	<b>3,365.49</b>	<b>3,257</b>	<b>3,260</b>	<b>3,281</b>
<b>Internal Service &amp; Other Funds</b>						
Bond & Construction Management						

# FULL TIME EQUIVALENTS AND POSITIONS

	FTEs			Positions		
	FY 2023-24 Budget	FY 2024-25 Budget	FY 2025-26 Planned	FY 2023-24 Adopted	FY 2024-25 Budget	FY 2025-26 Planned
Bond & Construction Management	17.00	21.50	22.25	17	23	23
Park & Recreation	33.11	40.00	40.00	44	49	49
Public Works	120.66	0.00	0.00	120	0	0
Transportation & Public Works	0.00	126.66	126.66	0	126	126
Employee Benefits	11.75	11.08	11.08	13	13	13
Equipment & Fleet Management	293.20	279.60	279.60	273	274	274
Express Business Center	10.04	10.04	10.04	10	10	10
Information & Technology Services - 911	7.00	7.00	7.00	7	7	7
Information & Technology Services - Data	220.40	209.10	213.36	229	227	227
Information & Technology Services - Radio	30.25	32.31	32.78	30	32	32
Office of Risk Management	54.25	56.00	56.00	56	56	56
Transportation & Public Works-Transportation Regulation	0.00	7.00	7.00	0	7	7
<b>Internal Service &amp; Other Funds Total</b>	<b>797.66</b>	<b>800.29</b>	<b>805.77</b>	<b>799</b>	<b>824</b>	<b>824</b>
<b>Grand Total</b>	<b>14,873.10</b>	<b>15,094.84</b>	<b>15,149.63</b>	<b>16,141</b>	<b>15,608</b>	<b>15,627</b>

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. A position is a specific job with an assigned position identification number. A position does not indicate the number of employees on payroll, but identifies the number of jobs a department is authorized to fill.

The table above represents regular FTEs, overtime FTEs, City temporary FTEs, and funded positions for the City's operating funds. The table does not include FTEs or positions funded from additional resources such as grant funds, private funds, or other resources.

Vacant positions have been repurposed and reallocated between departments as part of a Citywide realignment strategy. No new positions have been added in the FY 2024-25 budget. Position changes due to increases in service delivery are noted as, "Realignment Strategy: Transfer." A thorough review of all positions was conducted, resulting in the elimination of vacant and unfunded positions, primarily uniform positions that were used in prior years only to facilitate hiring. Both the Dallas Police Department and Dallas Fire-Rescue have sufficient positions remaining to meet hiring goals.

# GRANT FUNDED POSITIONS

	FY 2023-24 Positions*	FY 2024-25 Positions**
<b>Grant Funds</b>		
Budget & Management Services	24	24
City Attorney's Office	14	6
Dallas Police Department	19	19
Housing & Community Development	47	47
Library	2	2
Management Services		
Office of Community Care & Empowerment	222	221
Office of Emergency Management***	18	0
Office of Emergency Management & Crisis Response***	0	21
Office of Equity and Inclusion	11	11
Office of Homeless Solutions	5	5
Office of Integrated Public Safety Solutions***	2	0
Park & Recreation	118	118
Procurement Services	2	2
<b>Grant Funds Total</b>	<b>484</b>	<b>476</b>

**Notes:**

\*FY 2023-24 Positions represent Grant Funded Positions Open and Filled as of 7/15/2024.

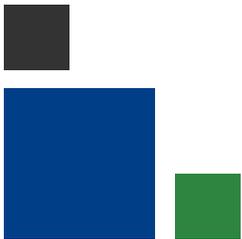
\*\*FY 2024-25 Positions represent Forecast of Grants to be received.

\*\*\*Office of Emergency Management and Office of Integrated Public Safety Solutions are now represented as the Office of Emergency Management & Crisis Response.





# COMMUNITY PROFILE



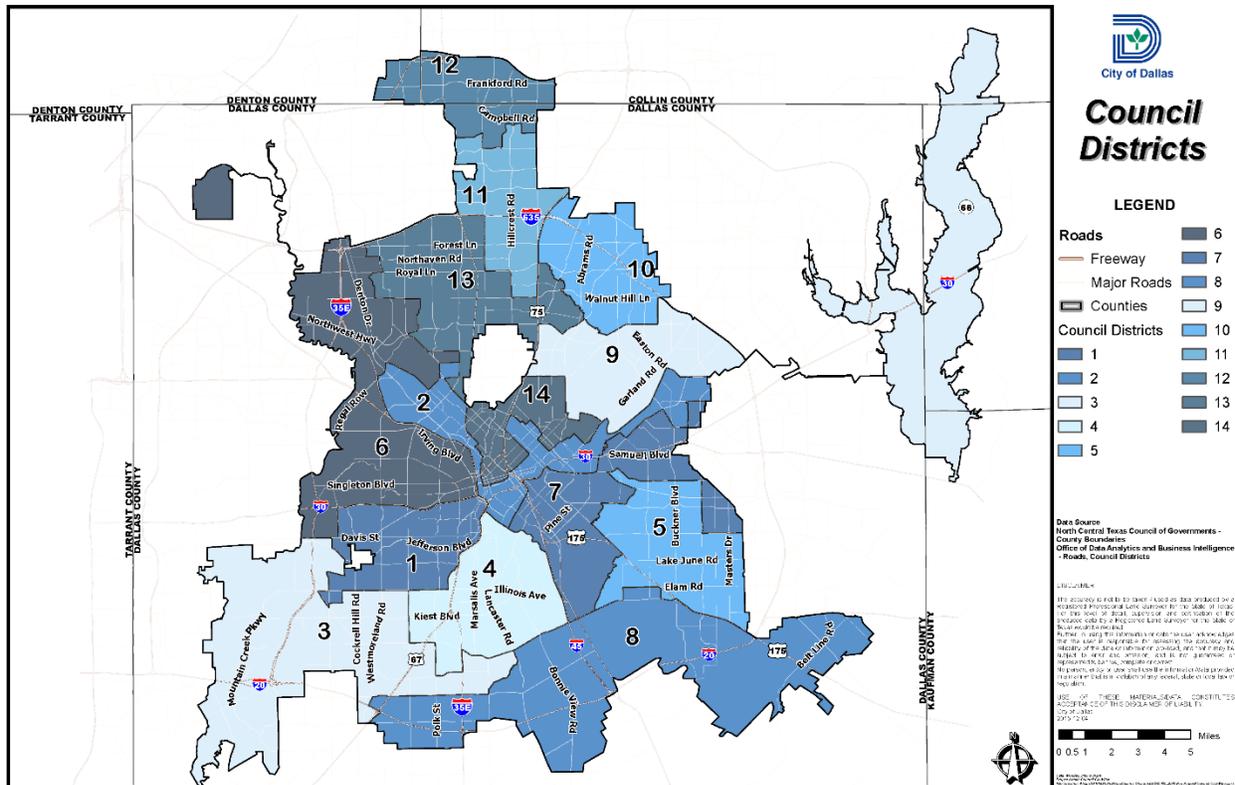
# YOUR ELECTED OFFICIALS

Dallas operates under the council-manager form of government with 14 single-member districts and a mayor elected at-large. Every odd-numbered year, Dallas residents vote for members of the City Council who represent their district for up to four two-year terms. The Mayor serves up to two four-year terms.

The Mayor and City Council:

- Sets policy
- Approve annual budget and plans for capital improvements
- Determine tax rate
- Appoint the appoints City Manager, City Attorney, City Auditor, City Secretary, Municipal court judges, and citizen boards and commissions
- Issue and sell municipal bonds
- Purchase and sell property
- Establish City departments
- Holds weekly council meetings
- Approve City ordinances
- Determine City services

## CITY COUNCIL DISTRICTS



# YOUR ELECTED OFFICIALS



**Mayor Eric Johnson**  
At-Large

**Chad West**  
District 1

**Jesse Moreno**  
District 2

**Zarin D. Gracey**  
District 3

**Carolyn King Arnold**  
District 4

**Jaime Resendez**  
District 5

**Omar Narvaez**  
District 6

**Adam Bazaldua**  
Deputy Mayor Pro Tem, District 7

**Tennell Atkins**  
Mayor Pro Tem, District 8

**Paula Blackmon**  
District 9

**Kathy Stewart**  
District 10

**Jaynie Schultz**  
District 11

**Cara Mendelsohn**  
District 12

**Gay Donnell Willis**  
District 13

**Paul E. Ridley**  
District 14

# ORGANIZATIONAL CHART

Your elected officials, the Mayor and City Council, appoint the executive leadership of the City, specifically:

- City Manager Kimberly Bizer Tolbert, appointed interim May 2024
- City Attorney Tammy Palomino, appointed in October 2023
- City Auditor Mark S. Swann, appointed in May 2019
- City Secretary Bilierae Johnson, appointed in April 2018
- Municipal Court judges

The City Manager appoints an executive leadership team that collectively oversees the City's over \$4.0 billion budget.

## EXECUTIVE LEADERSHIP TEAM



**Kim Bizer Tolbert**  
*City Manager (I)*



**Dominique Artis**  
*Chief of Public Safety (I)*



**Dev Rastogi**  
*Assistant City Manager*



**Liz Cedillo-Pereira**  
*Assistant City Manager*



**Alina Ciocan**  
*Assistant City Manager*



**Donzell Gipson**  
*Assistant City Manager (I)*



**Robin Bentley**  
*Assistant City Manager (I)*

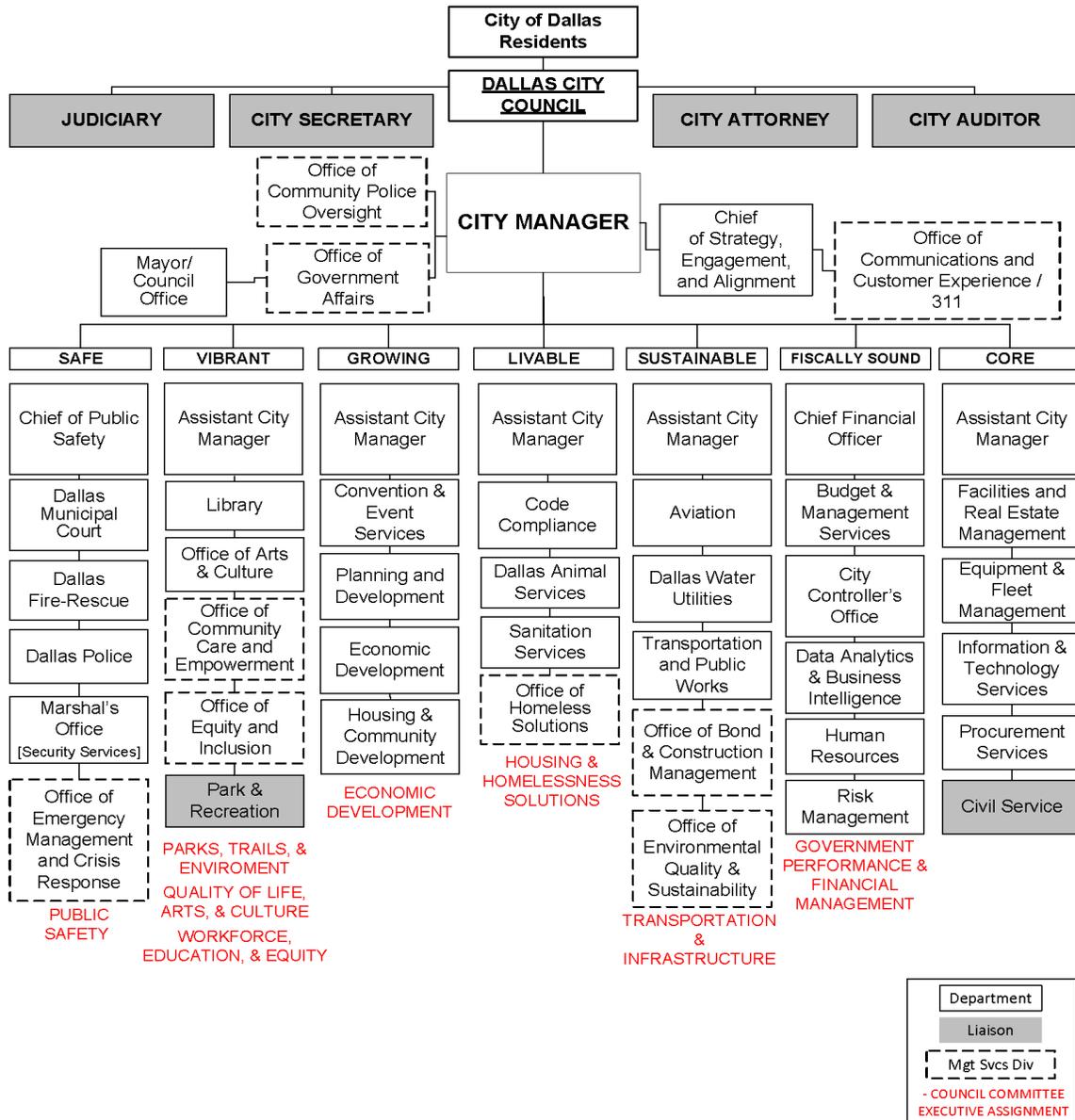


**Jack Ireland**  
*Chief Financial Officer*



**Elizabeth Saab**  
*Chief of Strategy, Engagement,  
and Alignment (I)*

# ORGANIZATIONAL CHART



# BOARDS & COMMISSIONS

Civic participation in government is a cornerstone of representative democracy, and boards and commissions offer residents an opportunity to actively participate in their local government. The Mayor and City Council appoint community members to serve in various capacities throughout the City on the boards and commissions below:<sup>1</sup>

Animal Advisory Commission (AAC)	Arts and Culture Advisory Commission (ACAC)
Board of Adjustment	Building Inspection Advisory, Examining, and Appeals Board (BIA)
Charter Review Commission	Citizen Homelessness Commission (CHC)
City Plan and Zoning Commission (CPC)	Civil Service Board (CSB)
College Advisory Commission	Commission on Disabilities (COD)
Community Development Commission (CDC)	Community Police Oversight Board (CPOB)
Dallas Area Partnership to End Homelessness	Dallas Housing Finance Corporation Board
Dallas Public Facility Corporation	Environmental Commission (EVC)
Ethics Advisory Commission (EAC)	Fire Code Advisory and Appeals Board (FCB)
Judicial Nominating Commission (JNC)	Landmark Commission LMC)
Martin Luther King, Jr. Community Center Board (MLK)	Municipal Library Board (MLB)
North Texas Education Finance Corporation (NFC)	Park and Recreation Board (PAR)
Permit and License Appeal Board (PLAB)	Redistricting Commission
Reinvestment Zone Board	Senior Affairs Commission (SAC)
South Dallas/Fair Park Opportunity Fund Board (SCFPOF)	Veteran Affairs Commission (VAC)
Youth Commission (YOC)	

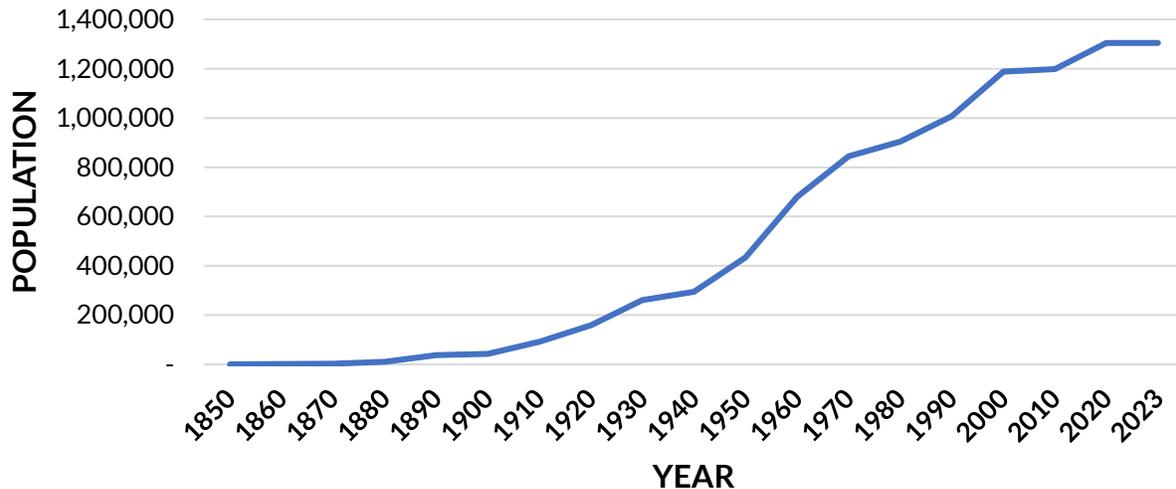
## ECONOMIC DEVELOPMENT BOARDS

Cypress Waters Municipal Mgmt. District	North Oak Cliff Municipal District
Reinvestment Zone 3 Board (Oak Cliff Gateway)	Reinvestment Zone 4 Board (Cedars Area)
Reinvestment Zone 5 Board (City Center)	Reinvestment Zone 6 Board (Farmers Market)
Reinvestment Zone 7 Board (Sports Arena)	Reinvestment Zone 8 Board (Design District)
Reinvestment Zone 9 Board (Vickery Meadow)	Reinvestment Zone 10 Board (Southwest Medical)
Reinvestment Zone 11 Board (Downtown Connection)	Reinvestment Zone 12 Board (Deep Ellum)
Reinvestment Zone 13 Board (Grand Park South)	Reinvestment Zone 14 Board (Skillman Corridor)
Reinvestment Zone 15 Board (Fort Worth Avenue)	Reinvestment Zone 16 Board (Davis Garden)
Reinvestment Zone 17 Board (Transit-Oriented Development)	Reinvestment Zone 18 Board (Maple/Mockingbird)
Reinvestment Zone 19 Board (Cypress Waters)	Reinvestment Zone 20 Board (Mall Area Redevelopment)
Reinvestment Zone 21 Board (University)	Trinity River West Municipal Mgmt. District

<sup>1</sup> Boards & Commissions: <https://dallascityhall.com/government/Boards-and-Commissions/Pages/all-boards-commissions.aspx>

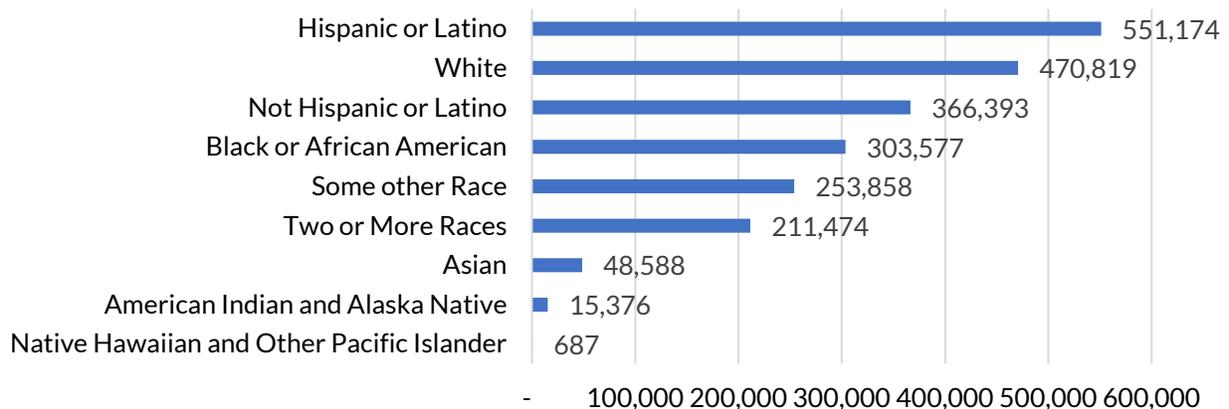
# THE PEOPLE OF DALLAS

With an estimated population of 1,304,379 residents, Dallas is the third-largest city in Texas and the ninth-largest city in the nation.<sup>2</sup> The U.S. Census data shows a 29.5% increase in population in the last 30 years.<sup>3</sup> Dallas' population growth includes people migrating from all over the world. Nearly one in four Dallas residents was born outside the U.S.<sup>4</sup>



Dallas is a diverse city with 42% of residents identifying as Hispanic or Latino. With 58% identifying as non-Hispanic, this includes 36% as White, 23% as Black, and 4% as Asian. Over 1% of Dallas' population identify as some other race including American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander and 16% identify as more than one race.<sup>5</sup>

## RACE & ETHNICITY



<sup>2</sup> United States Census Bureau City Profile: [https://data.census.gov/profile/Dallas\\_city,\\_Texas?g=160XX00US4819000](https://data.census.gov/profile/Dallas_city,_Texas?g=160XX00US4819000)

<sup>3</sup> Texas Almanac, <http://www.texasalmanac.com/places/dallas>

<sup>4</sup> United States Census Bureau Quick <https://www.census.gov/quickfacts/fact/table/dallascitytexas,US/PST045222>

<sup>5</sup> United States Census Bureau City Profile: [https://data.census.gov/profile/Dallas\\_city,\\_Texas?g=160XX00US4819000](https://data.census.gov/profile/Dallas_city,_Texas?g=160XX00US4819000)

# THE PEOPLE OF DALLAS

Below is a population snapshot of our City at a glance with notable facts about the people that make up our communities:<sup>6</sup>



TOTAL HOUSEHOLDS

**572,194**



MEDIAN HOUSEHOLD  
INCOME

**\$65,400**



BACHELOR'S DEGREE  
OR HIGHER

**38.1%**



HIGH SCHOOL DIPLOMA  
OR LESS

**21.7%**



MEDIAN AGE

**33.1**



TOTAL POPULATION

**1.3 million**



AGES 18-65

**57.3%**



UNDER 18

**23.8%**



OVER 65

**11%**

<sup>6</sup> United States Census Bureau City Profile: [https://data.census.gov/profile/Dallas\\_city,\\_Texas?g=160XX00US4819000](https://data.census.gov/profile/Dallas_city,_Texas?g=160XX00US4819000)

# THE DALLAS ECONOMY

## WE WORK HARD IN DALLAS!

The diverse business environment in Dallas offers almost any career the opportunity to grow. Over 62,000 businesses call the City of Dallas home, including global leaders such as Texas Instruments, AT&T, Comerica, and Southwest Airlines.<sup>7</sup>

### *Corporate Headquarters*

The Dallas-Fort Worth metroplex is one of the world's leading corporate headquarters. Our business community includes:<sup>8</sup>

- 22 Fortune 500 companies and 49 Fortune 1000 companies<sup>9</sup>
- 11 companies on the 2023 Forbes list of America's Largest Private Companies<sup>10</sup>

Dallas ranks fourth in the U.S. for locally headquartered Fortune 1000 companies, with 20 of them located within the City limits.<sup>11</sup>

- AT&T (No. 30)
- Energy Transfer (No. 43)
- HF Sinclair (No. 107)
- CBRE Group (No. 135)
- Southwest Airlines (No. 165)
- Builders FirstSource (No. 172)
- Texas Instruments (No. 200)
- Tenet Healthcare (No. 215)
- Jacobs Engineering Group (No. 277)
- AECOM (No. 310)
- EnLink Midstream (No. 406)
- AMN Healthcare Services (No. 628)
- Primoris Services (No. 701)
- Atmos Energy (No. 722)
- Allegheny Technologies (No. 765)
- Brinker International (No. 773)
- Comerica (No. 785)
- Copart (No. 820)
- Match Group (No. 869)
- Matador Resources (No. 882)

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<sup>7</sup> Dallas Business Environment: <https://www.dallasecodev.org/296/Business-Environment>

<sup>8</sup> Dallas Business Environment: <https://www.dallasecodev.org/296/Business-Environment>

<sup>9</sup> Fortune 500 Ranking: <https://fortune.com/ranking/fortune500/2023/search/?hqcity=Dallas>

<sup>10</sup> Dallas Regional Chamber, Business & Economy: <https://www.dallaschamber.org/why-dallas/dfw-facts/#regional-reports>

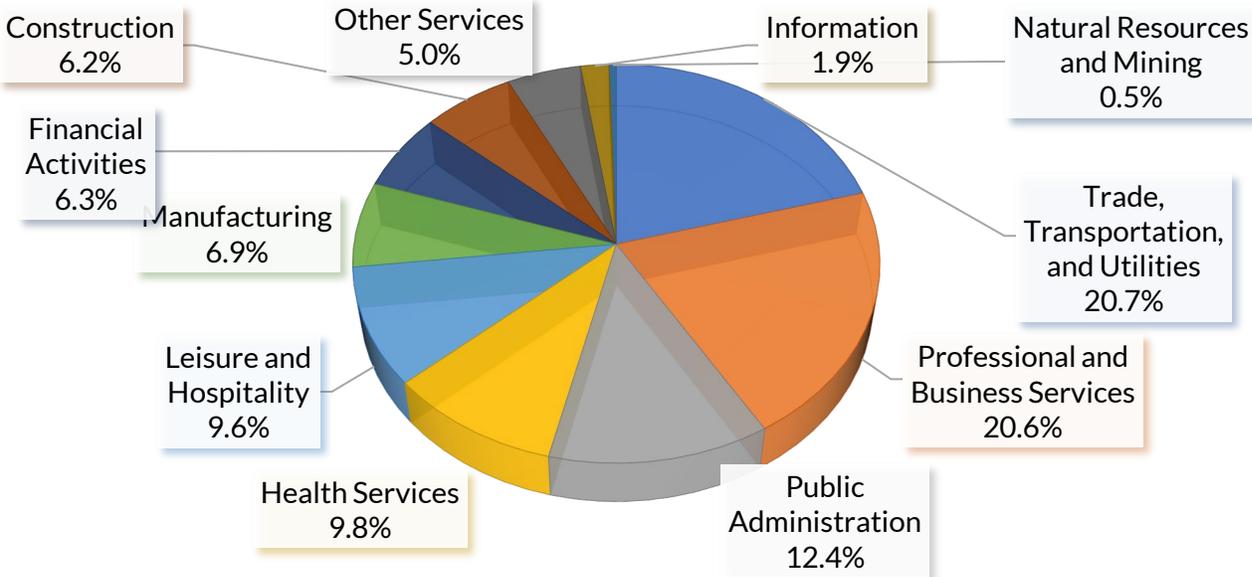
<sup>11</sup> Say Yes to Dallas, Fortune 1000 Headquarters: <https://sayyestodallas.com/jobs/fortune-1000/>

# THE DALLAS ECONOMY

## Major Industries

As one of the most diverse regional economies in the nation, Dallas-Fort Worth excels in many important industry sectors. Logistics and trade, technology, and advanced and other professional services represent the lifeblood of the economy, offering competitive advantages on both national and international levels.<sup>12</sup>

This graph shows the industry composition for the Dallas region as of May 2024:<sup>13</sup>



## International Trade



According to the International Trade Administration, the Dallas metropolitan area was the 21st largest export market in the U.S. in 2023 with merchandise shipments totaling \$29.4 billion. This accounts for 6.6% of Texas goods exports.<sup>14</sup>

The top Dallas-Fort Worth area export markets included the United States – Mexico – Canada Agreement (USMCA) partners Mexico and Canada, as well as South Korea, Taiwan, China, Japan, Singapore, the Netherlands, Germany, the U.K., and the Philippines.

The expansion of the DFW global trade footprint is a primary reason why the region's Gross Metropolitan Product is the fastest growing among major metropolitan areas over the last decade. The DFW economy punches above its weight: While the region accounts for 27.9% of the population in Texas, the DFW share of the Texas economy is 29.5%.<sup>15</sup>

<sup>12</sup> Dallas Regional Chamber, Industry: <https://www.dallaschamber.org/why-dallas/dfw-facts/#regional-reports>

<sup>13</sup> Dallas Regional Chamber, Industry: [https://www.dallaschamber.org/wp-content/uploads/2024/03/EDG2024\\_Industry-Diversity.pdf](https://www.dallaschamber.org/wp-content/uploads/2024/03/EDG2024_Industry-Diversity.pdf)

<sup>14</sup> United States Census Bureau Trade: <https://usatrade.census.gov>

<sup>15</sup> Texas Comptroller: <https://comptroller.texas.gov/economy/economic-data/regions/2024/metroplex.php>

# THE DALLAS ECONOMY

## Accolades

Dallas-Fort Worth stands out as a leading business hub in the U.S. Its strengths lie in a combination of factors including low living costs, a welcoming business environment, a skilled workforce, and excellent market access. The communities within Dallas-Fort Worth consistently rank highly for employment opportunities, quality of life, and investment potential:<sup>16</sup>



In 2023, Dallas ranked #22 of 500 of the Most Innovative Cities in the World and #6 Best Performing Cities. Dallas-Fort Worth ranks #1 in the country for 5-year job growth (593,700 jobs) and year-over-year job growth (3.3%).



Dallas is a hub for regional and international connections. In 2023, Dallas Love Field and Dallas-Fort Worth Airport were ranked #4 in airport satisfaction. With a centralized national location, Dallas remains the central focal point for employers and workers.



Dallas-Fort Worth has ranked in the top 100 list of the largest green power users within EPA’s Green Power partnership:

- 5. AT&T (Dallas)
- 14. Kimberly-Clark (Irving)
- 29. 7-Eleven (Irving)
- 33. City of Dallas (#2 City)
- 42. DFW International Airport (#1 airport)
- 74. Aligned Data Centers (Plano)
- 75. DataBank (Dallas)
- 83. American Airlines Group (Fort Worth)

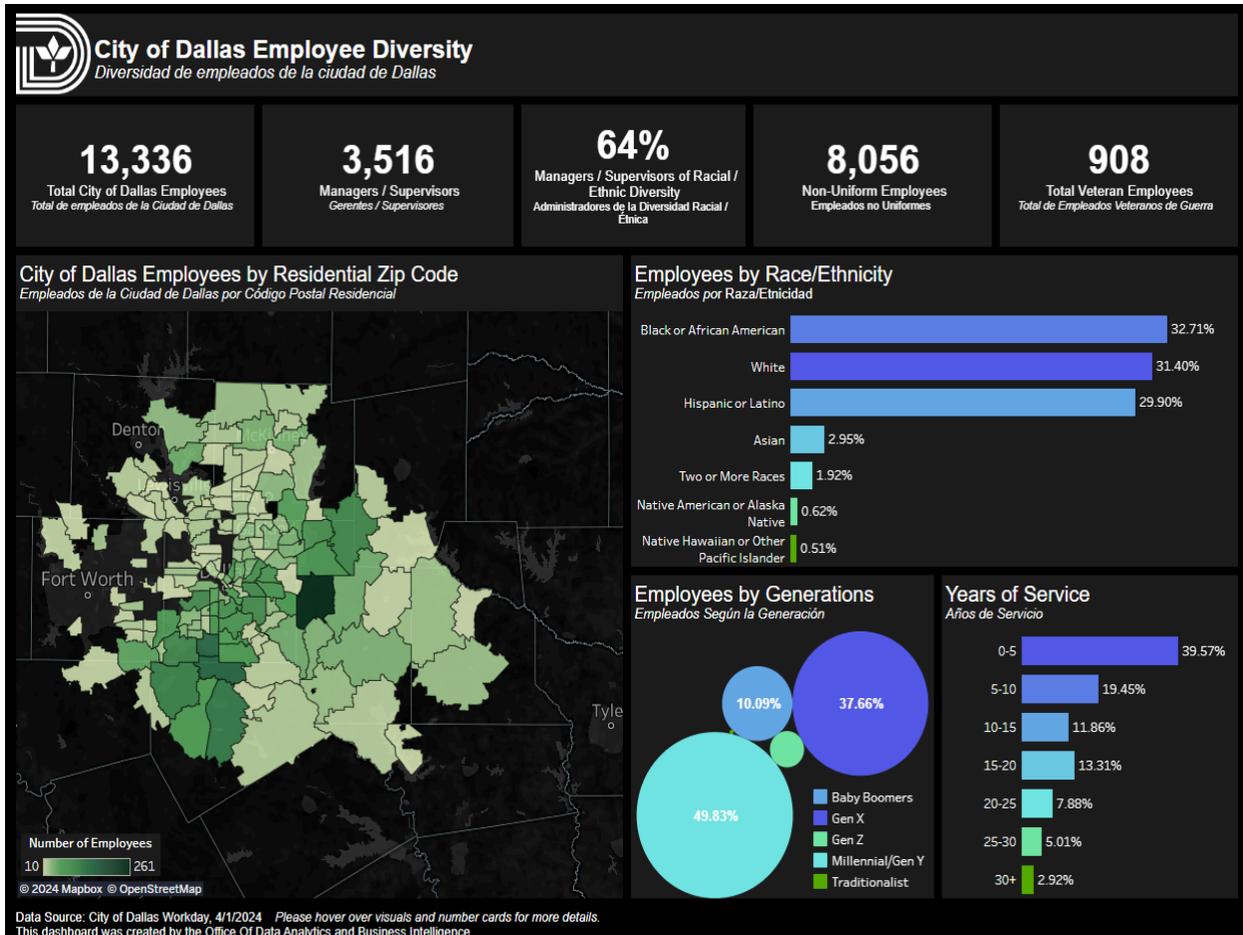


The Dallas region added 467 new residents each day with a 25% natural increase and a 75% net migration.

<sup>16</sup> Dallas Regional Chamber, Dallas-Fort Worth Region: <https://www.dallaschamber.org/why-dallas/dfw-facts/#regional-reports>

# AT YOUR SERVICE

The City is the second-largest employer in Dallas after Dallas Independent School District. The Employee Diversity Dashboard shows the quarterly data of active full-time employees with the City of Dallas.<sup>17 18</sup>



Our Employee Diversity Dashboard is one way that the City of Dallas communicates its commitment to promoting a culture of acceptance, appreciation, and inclusion for a diverse workforce in the City of Dallas. Nearly one-third of our employees are Black or African American (32.71%), while 31.4% are White, and 29.9% are Hispanic or Latino. Our workforce is well-represented across age groups, levels of experience, and geographic locations. The Employee Diversity Dashboard shows the quarterly data of active full-time employees with the City of Dallas.

<sup>17</sup> Employee Diversity Dashboard, <https://dallascityhall.com/departments/humanresources/Pages/diversity.aspx>

<sup>18</sup> Based on data collected April 2024

# AT YOUR SERVICE

The City of Dallas serves an area covering about 385 square miles, including 340 square miles of land and 44 square miles of lakes – one-third of the entire state of Rhode Island! Below are just a few ways we are proud to serve the residents of this City.



Dallas maintains 11,656 paved lane miles and 9,121 miles of water and wastewater mains, not to mention stormwater and drainage infrastructure. Dallas offers 84 lane miles of on-street bicycle facilities, plus 179 lane miles of trails and other off-street facilities.



Last year, Dallas Water Utilities provided more than 153 billion gallons of water to Dallas residents, plus 23 other cities, from six reservoirs across an area of about 700 square miles. DWU also treated 72 billion gallons of wastewater a day.



The City supports 59 fire stations, 46 full-time ambulances, and seven police stations. We also employ more than 3,000 uniformed police officers and over 2,000 firefighters and inspectors. These vital public safety services grow as our population expands.



Dallas Animal Services (DAS) operates one of the largest municipal shelters in the country, taking in any Dallas pet in need, regardless of space. As of August 2024, DAS holds a 74.4% live release rate for dogs and cats for the fiscal year. DAS has also responded to more than 74,000 resident service calls this year.



Park and Recreation maintains and operates six golf courses, four tennis centers, 42 recreation centers, and more than 21,227 acres of parkland. We also provide financial support to the Dallas Arboretum, Texas Discovery Gardens, Trinity River Audubon Center, and Dallas Zoo.



The City operates 29 libraries that serve over six million residents annually. Arts and Culture supported more than 150 local artists and arts providers this year and provided nearly 11,000 in-person art experiences to residents and visitors—not to mention hundreds of virtual activities.

Data based on FY 2023-24

# YEAR IN REVIEW

## October 2023 | *Defensive Driving Course and Training Program*



The National Safety Council (NSC) recognized the City of Dallas for its Defensive Driving Course (DDC) instructor and driver training program. The award recognizes organizations that have made valuable contributions to advance the NSC's mission of eliminating preventable deaths through driver safety training and the growth and improvement of instructors. NSC recognized the City as having advanced progress on the road to

zero deaths by delivering an exemplary defensive driving program.

## November 2023 | *Environmental Justice and Equity Utility Management Award*



The American Metropolitan Water Association (AMWA) awarded Dallas Water Utilities (DWU) with its new Environmental Justice and Equity Utility Management Award. In developing this award, AMWA wanted to encourage utilities to strive to advance environmental justice in one or more categories that meet with communities' specific needs. Winners demonstrated how their utilities have overcome historic inequities and barriers within their communities to create more equitable and sustainable water systems and advanced environmental justice programs, projects, and practices. DWU actively works on City-approved initiatives for unserved areas within communities to increase

opportunities for public art, memorial and historical site celebrations, internal and external team building, and community engagement. This commitment is a beacon of progress in crucial areas for our shared future.

## December 2023 | *R.E.A.L. Time Rehousing*



The Office of Homeless Solutions (OHS) reduced homelessness within Dallas through the R.E.A.L. Time Rehousing Initiative (RTR). OHS conducts assessments to determine participants' ability to maintain stable housing and provides rental subsidies for 12 months, distributes move-in kits and offers

personalized support services such as mental healthcare and job training. The program has emphasized the importance of community support and successfully housed 2,977

# YEAR IN REVIEW

individuals and families in December 2023, for a total of 10,775 individuals and families in two years, including those with specific needs such as domestic violence survivors and individuals with chronic health issues.

## *January 2024 | Expanded Library Hours*



The Expanded library hours were implemented on January 30, 2024, with full-service locations open six days per week, including two evenings open until 8 pm. In addition to the expanded hours, seven locations are open on Sunday.

## *February 2024 | Salesforce Launch*



The Office of Procurement Services (OPS) launched the Salesforce Procurement Service Request Portal to simplify procurement procedures across departments, streamlining processes and enhancing efficiency. The portal has seen increased utilization across 42 departments, with reporting features to improve transparency and efficiency. OPS has significantly reduced the procurement process from 68 steps to 23 steps through the implementation of additional process improvement opportunities that removed non-value-added steps to better support internal and external stakeholders involved in the procurement process.

## *March 2024 | Cumulative Impacts Assessment Pilots Project*



The Cumulative Impacts Assessment Pilots Project addresses public health and environmental concerns regarding the operation of Concrete Batch Plants (CBPs) in Dallas. Led by the Environmental Protection Agency (EPA), the project analyzes the effects of CBPs on communities by collaborating with residents and leaders. The assessment will determine impacts of CBPs, such as air pollution, noise, and increased traffic, in conjunction with other environmental stressors to understand how the combination of CBPs and non-regulated stressors may cumulatively affect community health and the environment.

# YEAR IN REVIEW

## April 2024 | *Keep Dallas Beautiful*



The Department of Code Compliance (CCS) developed the Keep Dallas Beautiful program to align with Keep Texas Beautiful and Keep America Beautiful in focusing on litter prevention, recycling initiatives, and beautification efforts. Keep Dallas Beautiful is aimed to reduce blight and foster clean, healthy, and safe communities through ongoing investments and engagement. Keep Dallas Beautiful features purposeful

projects and campaigns such as: Love Your Block, Adopt-A-Spot, and Community Clean Trash-Off.

## May 2024 | *Development of Roland G. Parrish Park*



Dallas Park and Recreation, alongside city officials and community leaders, initiated the construction of Roland G. Parrish Park in east Oak Cliff. This new green space aims to offer diverse recreational opportunities to the Cadillac Heights communities. The park features amenities such as an athletic field, running track, playground, basketball pavilion, lighted loop trail, disc golf, and picnic areas.

## June 2024 | *What Works Cities*



In June 2024, the City of Dallas was awarded the What Works Cities Silver Certification for its use of data to inform policy decisions and improve services. The certification program was launched in 2017 by Bloomberg Philanthropies and led by Results for America recognizing local governments that use data to inform policy decisions, allocate funding, improve services, evaluate program effectiveness, and engage residents.

# YEAR IN REVIEW

## July 2024 | *Keep Dallas Beautiful Internship*



The Keep Dallas Beautiful program was selected as the official internship host for the Summer 2024 Engage Dallas Internship program in partnership with Southern Methodist University (SMU). This initiative connects bright and motivated SMU students with meaningful experiences that contribute to a cleaner and more beautiful Dallas. The internship ran for 10 weeks from June 3, 2024, through August 9, 2024.

## August 2024 | *Strengthen Park Security Presence*



Park and Recreation (PKR) hired eight City Marshals and installed new lighting, security cameras, and Emergency Blue Light tower phones to strengthen security efforts. The City completed the installation of security cameras in 17 different park, trail, and tennis court locations alongside Emergency Blue Light tower phones in West Trinity and Northhaven. Trucks, UTVs, bikes, and a drone were purchased for future deployment to enhance park safety further.

## September 2024 | *Parking Management*



The implementation of a comprehensive approach to parking management across the City was completed through the Department of Transportation. The City purchased the upgraded 500 coin operating meters and finalized the delivery and installation throughout areas around Dallas.

# LIVING OUR VALUES

At the City of Dallas, we lead with a Service First culture. We are guided by our core values of Empathy, Ethics, Excellence, Engagement, and Equity.



# REVENUE

## REVENUE SECTION OVERVIEW

The Revenue Detail Section provides the basis for establishing the FY 2024-25 revenue projections. Included in this section are the major General Fund revenues of Property Tax, Sales Tax, as well as revenues from charges for current services. Also highlighted are revenue projections for the City’s Enterprise Funds including Hotel Occupancy Tax, Sanitation Services, Planning and Development, Private Disposal, Storm Drainage Management, and Water/Wastewater and Other Funds within the City including the new Environmental Clean-up Special Revenue Fund and the 911 Systems Operations Fund.

The revenue budgets for FY 2024-25 are based on projections developed by both the Office of Budget and Management Services (BMS) and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered.

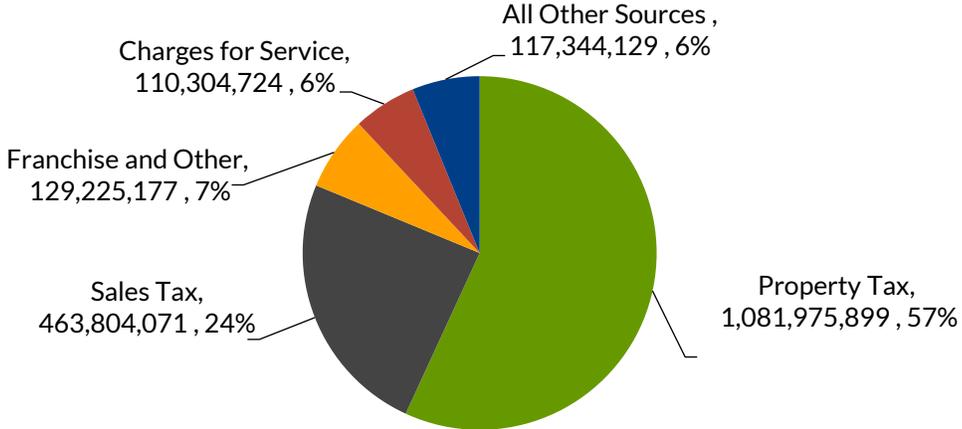
## GENERAL FUND REVENUES

The revenue sources described in this section account for the City’s total General Fund operating revenues and a portion of tax-supported debt service revenues.

The table and chart below provide a summary of General Fund revenue by revenue category, and the following sections provide more insight into the City’s budget.

Source	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Property Tax	1,047,595,636	1,027,465,099	1,081,975,899	1,147,142,205
Sales Tax	451,745,839	446,222,810	463,804,071	485,654,671
Franchise and Other	126,633,664	124,893,967	129,225,177	129,596,981
Charges for Service	117,236,140	109,801,381	110,304,724	109,177,741
Fines and Forfeitures	20,117,759	19,543,560	19,435,050	19,421,710
Operating Transfers In	30,882,049	47,649,078	33,726,160	22,238,260
Intergovernmental	16,177,900	21,937,431	21,618,094	21,673,594
Miscellaneous	9,882,543	8,521,942	8,086,456	9,971,278
Licenses and Permits	6,100,940	14,337,202	14,478,369	14,564,560
Interest	14,000,000	20,000,000	20,000,000	17,000,000
<b>Total General Fund</b>	<b>\$1,840,372,470</b>	<b>\$1,840,372,470</b>	<b>\$1,902,654,000</b>	<b>\$1,976,441,000</b>

# REVENUE



## Property Tax

Property tax revenue consists of five categories: current year, prior year, special inventory tax, refunds, and penalty and interest revenue. In FY 2024-25, total current year property tax revenue accounts for \$1,491,585,311 of budgeted revenue and supports both the General Fund (\$1,081,383,476) and the General Obligation Debt Service Fund (\$410,201,835).

Current year property taxes are based on: (1) exemptions allowed by state law and approved by the City Council, (2) the value of property as certified by the appraisal districts, and (3) the tax rate set by the City Council each September.

Ad valorem (property) taxes act as an enforceable lien on property as of January 1 each year. The City’s property tax is levied each September on the assessed value listed as of the prior January 1 for all real property and income-producing personal property located in the city. The appraisal districts in the four counties in which Dallas is located establish the assessed values.

The City is permitted by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services, including the payment of principal and interest on general obligation long-term debt. Taxes are due October 1 after the September levy and are considered delinquent after January 31 of each year. Based upon historical collection trends, current year property tax revenues are estimated to be 98.38 percent of levy. Prior year taxes, penalties and interest, special inventory tax, and refunds typically produce additional revenues each year.

Residential property exemptions also reduce the tax burden on property owners by exempting a portion of their property value from being taxed. As approved by City Council on April 13, 1988, the City grants a homestead exemption of 20 percent of the market value (the maximum allowed by state law) of residence homesteads or \$5,000, whichever is greater. To qualify for this exemption, the property must be owned

# REVENUE

and occupied as the owner’s principal residence on January 1, and the application must be submitted or postmarked by May 1 of the year for which the exemption is requested. Once an exemption is allowed on a homestead, it will be allowed each year until the property changes ownership or the use of property changes.

Additionally, the City offers an over 65/disabled exemption. On June 26, 2024, City Council also passed a resolution increasing the tax limitation on homesteads of taxpayers who are disabled or age 65 or older from \$139,400 to \$153,400.

Additional state-mandated exemptions are also available for disabled veterans, and some surviving spouses. On February 14, 2024, the City Council authorized an optional child-care facilities exemption of 100 percent for qualifying child-care facilities as defined in the Texas Tax Code beginning with the 2024 tax year (fiscal year beginning October 1, 2024).

Beginning in FY 2020-21, the Texas Property Tax Reform and Transparency Act of 2019 (SB 2) caps the City’s ability to grow property tax revenue at 3.5 percent, plus the unused increment rate, if applicable, without seeking voter approval. Exceeding the cap requires an election on the November uniform election date. Previously, voters could petition for an election if the rate exceeded eight percent.

Property values continue to grow and were certified by July 25, 2024, by the four appraisal districts within which Dallas resides. The appraisal review board must resolve timely protests by July 20, so the chief appraiser can approve appraisal records, certify tax rolls, and provide them to the City by July 25. The City uses the appraised values of properties in the counties of Collin, Dallas, Denton, and Rockwall.

The 2024 certified value is \$215,147,848,879 or 8.5 percent more than the 2023 certified values.

Appraisal District	2023 Certified Value	2024 Certified Value	Value Change	Percent Change
Dallas	188,694,397,965	204,957,483,633	16,263,085,668	8.6%
Collin	7,263,617,719	7,767,321,173	503,703,454	6.9%
Denton	2,298,657,973	2,406,462,017	107,804,044	4.7%
Rockwall	15,416,916	16,582,056	1,165,140	7.6%
<b>Total General Fund</b>	<b>\$ 198,272,090,573</b>	<b>\$ 215,147,848,879</b>	<b>\$16,875,758,306</b>	<b>8.5%</b>

The FY 2024-25 budget includes a reduction in the property tax rate from 73.57 cents to 70.47 cents per \$100 of valuation – a 3.10 cent decrease.

Fiscal Year	Tax Rate	Certified Value	% Change
1984-85	49.18	\$40,696,478,933	
1985-86	49.18	\$45,065,748,235	10.74%
1986-87	50.30	\$49,348,567,661	9.50%

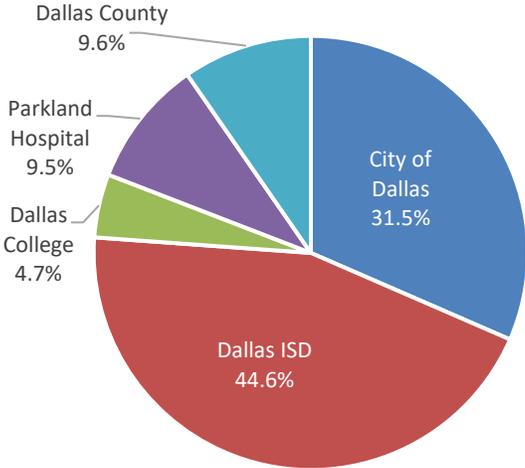
# REVENUE

Fiscal Year	Tax Rate	Certified Value	% Change
1987-88	53.72	\$47,215,055,132	-4.32%
1988-89	53.72	\$50,562,923,074	7.09%
1989-90	58.83	\$47,583,713,419	-5.89%
1990-91	62.97	\$46,209,305,261	-2.89%
1991-92	62.97	\$44,334,936,497	-4.06%
1992-93	67.44	\$41,575,371,885	-6.22%
1993-94	67.44	\$40,539,541,885	-2.49%
1994-95	67.44	\$40,724,172,941	0.46%
1995-96	67.22	\$42,227,901,516	3.69%
1996-97	67.01	\$44,050,335,895	4.32%
1997-98	65.16	\$48,049,433,329	9.08%
1998-99	64.91	\$52,677,672,716	9.63%
1999-00	66.75	\$56,109,156,774	6.51%
2000-01	66.75	\$60,178,611,626	7.25%
2001-02	66.75	\$65,218,425,933	8.37%
2002-03	69.98	\$66,483,637,119	1.94%
2003-04	69.98	\$66,501,655,057	0.03%
2004-05	71.97	\$67,579,877,637	1.62%
2005-06	74.17	\$70,843,801,880	4.83%
2006-07	72.92	\$76,792,536,880	8.40%
2007-08	74.79	\$84,526,933,754	10.07%
2008-09	74.79	\$90,477,932,550	7.04%
2009-10	74.79	\$87,264,095,461	-3.55%
2010-11	79.70	\$83,425,479,138	-4.40%
2011-12	79.70	\$81,993,746,356	-1.72%
2012-13	79.70	\$83,681,721,883	2.06%
2013-14	79.70	\$87,251,522,141	4.27%
2014-15	79.70	\$93,138,210,535	6.75%
2015-16	79.70	\$100,318,936,973	7.71%
2016-17	78.25	\$110,387,629,086	10.04%
2017-18	78.04	\$118,314,677,595	7.18%
2018-19	77.67	\$130,080,986,261	9.94%
2019-20	77.66	\$140,237,631,635	7.81%
2020-21	77.63	\$149,136,781,320	6.35%
2021-22	77.33	\$155,938,191,755	4.56%
2022-23	74.58	\$179,433,592,088	15.07%
2023-24	73.57	\$198,272,090,573	10.50%
2024-25	70.47	\$215,147,848,879	8.51%
2025-26*	70.47	\$228,113,083,483	6.03%

\*Projection assumes a 3.5% reappraisal growth and \$5.4 billion, representing a 7.23% anticipated growth in new construction, in FY 2025-26.

# REVENUE

Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the Dallas Independent School District (DISD), Dallas County, Parkland Hospital, and Dallas College (formerly DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District (DISD). Dallas extends to four counties and 16 school districts, so percentages may vary, depending on where your property is located.



# REVENUE

## Taxpayer Impact Statement

Estimated Annual Impact of Rate and Fee Changes on a Typical Residential Ratepayer

Service or Fee	FY 2023-24 Yearly Rate	FY 2024-25 Proposed Rate	Annual Change	How we defined "typical"
Water and Wastewater	\$855.96	\$867.84	\$11.88	Residential customer usage of 8,300 gallons of water and 5,300 gallons of wastewater.
Stormwater	\$116.16	\$121.92	\$5.76	Residential customer with 2,000 to 5,500 sq. ft. of impervious cover.
Sanitation	\$455.76	\$476.76	\$21.00	Per single-family home.
Environmental Clean-up Fee	\$0.00	\$36.00	\$36.00	Per single-family home.
Property Tax	\$1,969.97	\$2,151.04	\$181.07	A home with an estimated median taxable value of \$305,236, net of 20% homestead exemption.*
<b>TOTAL YEARLY IMPACT</b>	<b>\$3,397.85</b>	<b>\$3,653.56</b>	<b>\$255.71</b>	<b>Combined projected increase of 8%</b>

Estimated Annual Impact of Property Tax Rate (\$0.7047) on a Typical Homestead

**NON-SENIOR HOMESTEADS** General homestead exemption of 20% of assessed value

Property Valuation			Property Tax Bill (Annual)		
Fiscal Year	Median Market Value	Assessed Value	Current vs. Proposed Tax Rate	No-New-Revenue Tax Rate**	Voter-Approval Tax Rate***
FY 2023-24	\$334,710.00	\$267,768.00	\$1,969.97	\$1,824.57	\$2,003.71
FY 2023-25	\$381,545.00	\$305,236.00	\$2,151.04	\$2,161.99	\$2,151.04

General homestead exemption of 20% of assessed value

**SENIOR HOMESTEADS** Senior/disabled homestead exemption of \$153,400

Property Valuation			Property Tax Bill (Annual)		
Fiscal Year	Median Market Value	Assessed Value	Current vs. Proposed Tax Rate	No-New-Revenue Tax Rate**	Voter-Approval Tax Rate***
FY 2023-24	\$334,710.00	\$128,368.00	\$944.40	\$874.70	\$960.58
FY 2024-25	\$381,545.00	\$151,836.00	\$1,070.01	\$1,075.46	\$1,070.01

**Definitions**

\*Based on FY 2024-25 median market value of \$381,545.

\*\***No-New-Revenue Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year.

\*\*\***Voter-Approval Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year plus 3.5 percent growth and the additional revenue needed to pay the City's debt service.

# REVENUE

## Sales Tax

The sales tax rate in Dallas is 8.25 percent of taxable goods or services sold within city limits. The tax is collected by the retailer at the point of sale and forwarded to the Texas Comptroller on a monthly or quarterly basis. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City of Dallas and one percent to the Dallas Area Rapid Transit (DART) transportation authority.

Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from budgeted. The FY 2024-25 sales tax forecast is \$463,804,071, a 3.94 percent increase from the current year forecast of \$446,222,810.

The table below shows the City’s FY 2024-25 and FY 2025-26 projected sales tax revenues relative to FY 2023-24’s budget and historical actuals.

Fiscal Year	Sales Tax Revenues	% Change
1984-85	\$113,944,000	-
1985-86	\$111,859,058	-1.83%
1986-87	\$104,366,695	-6.70%
1987-88	\$110,960,785	6.32%
1988-89	\$117,433,971	5.83%
1989-90	\$126,931,843	8.09%
1990-91	\$134,611,755	6.05%
1991-92	\$125,401,998	-6.84%
1992-93	\$136,252,909	8.65%
1993-94	\$144,994,725	6.42%
1994-95	\$151,147,620	4.24%
1995-96	\$164,550,047	8.87%
1996-97	\$173,032,255	5.15%
1997-98	\$188,816,678	9.12%
1998-99	\$195,402,277	3.49%
1999-00	\$216,933,486	11.02%
2000-01	\$210,748,994	-2.85%
2001-02	\$194,132,603	-7.88%
2002-03	\$183,229,590	-5.62%
2003-04	\$194,988,837	6.42%
2004-05	\$198,441,476	1.77%
2005-06	\$217,240,592	9.47%
2006-07	\$222,926,951	2.62%
2007-08	\$229,856,739	3.11%
2008-09	\$206,914,022	-9.98%
2009-10	\$204,677,318	-1.08%
2010-11	\$215,893,045	5.48%
2011-12	\$229,577,155	6.34%
2012-13	\$241,946,140	5.39%
2013-14	\$255,716,128	5.69%
2014-15	\$273,499,269	6.95%
2015-16	\$283,917,872	3.81%
2016-17	\$293,610,565	3.41%

# REVENUE

Fiscal Year	Sales Tax Revenues	% Change
2017-18	\$305,397,783	4.01%
2018-19	\$313,460,750	2.64%
2019-20	\$310,737,497	-1.33%
2020-21	\$354,287,641	8.64%
2021-22	\$407,309,124	11.77%
2022-23	\$425,543,231	4.48%
2023-24*	\$446,222,810	4.86%
2024-25*	\$463,804,071	3.94%
2025-26*	\$485,654,671	4.71%

\* Projected revenues

# REVENUE

## OTHER GENERAL FUND REVENUES

In total, General Fund revenues account for approximately \$1.9 billion each year, and are used to fund various General Fund expenses. Property tax and sales tax revenues account for 81 percent of all General Fund revenues. Other notable revenues are explained further in the subsections below.

### *Ambulance Revenues*

Dallas Fire-Rescue (DFR) provides emergency ambulance services to anyone requesting aid within city boundaries. Emergency medical staff transport the individual(s) to a hospital providing emergency aid for a transport charge, plus itemized charges. The transport charge for residents is \$1,473 and \$1,868 for non-residents per transport. In order to achieve 100 percent cost recovery, reasonable cost of any expendable items that are medically required to be used on a person transported by ambulance or treated without being transported by ambulance are also allowed to be considered. This includes, but is not limited to drugs, dressings and bandages, airways, oxygen masks, intravenous fluids and equipment, syringes, and needles are also allowed. The fee for treatment/non-transport services is \$125.

The billing and collection of ambulance fees and additional supplemental payment from the federal government are provided by vendors contracted by the City. Historical information is used to project the gross amount billed, and a projected collection rate is applied to this amount to estimate revenue for the upcoming fiscal year.

The budget also includes projected reimbursement revenue through the Ambulance Services Supplemental Payment Program (ASSPP) approved by the federal government through the Texas Health and Human Services Commission. The ASSPP program allows governmental ambulance providers to recover a portion of the cost of providing services to Medicaid, Medicaid Managed Care, and uninsured patients. The reimbursement percentage is set by the federal government.

### *Municipal Court Revenues*

Dallas Municipal Court (DMC) collects fines and fees on Class C misdemeanors, including traffic violations and state law and city ordinance violations. Delinquent accounts receive a warrant and are contacted via mail and text message. Defendants who do not respond to these efforts are pursued through the Marshal's Office (MSH) and forwarded to a third-party collection agency, where a 30 percent fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection rates per citation.

### *Franchise Fee Revenues*

The City maintains non-exclusive franchise agreements with utilities and other service providers, such as solid waste haulers, that use the City's rights of way to provide services to the public. These franchise agreements provide for compensation to the City in the form of

# REVENUE

franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights of way but in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts from doing business in Dallas. Private solid waste companies pay a 4% of gross revenues franchise fee to operate in the City of Dallas and to use the City's right-of-way. The current rate for solid waste haulers has not changed in 17 years, since 2007 while the City's cost to resurface the right-of-way has increased significantly. The FY 2024-25 proposed budget includes an increase in the rate from 4% to 6%, an increase of 2%, effective April 1, 2024. This increase is expected to generate an additional \$1.8 million, or a 31.91% increase, for a total budget of \$7.4 million in FY 2024-25.

Cable TV providers such as Time Warner, and Frontier Communications also pay a quarterly fee equal to five percent of gross receipts, due 45 days after the end of the period covered. Certificated telecommunications providers, however, do not pay franchise fees to the City. Pursuant to Local Government Code 283, telecommunications providers instead compensate the City for use of right-of-way on a per-access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter.

Under Texas Senate Bill (SB) 1152, effective January 1, 2020, companies that provide both telecommunications and cable TV services are exempt from paying the lesser of these two fees. All cable TV providers currently serving Dallas also provide telecommunications services and are now exempt from paying the lesser of Cable franchise or Telecommunications access line fees.

Franchise fees from Atmos Energy are also five percent of gross receipts, paid quarterly. Franchise fees from Oncor Electric Delivery are based on a fee per kilowatt hour consumed and are projected using historical data, trended forward using statistical analysis and normalized for weather.

# REVENUE

## ANNUAL FEE CHANGES

The City’s Financial Management Performance Criterion (FMPC) #12 states an annual review of selected fees and charges is required to determine whether the City is recovering the full cost of services. Per the policy, we will review all fees at least once every four years and propose changes to achieve full cost recovery or based on other City objectives. Below is a list of fees reviewed, effective October 1, 2024, and the impact the changes may have on the various City services associated with user fees. Park and Recreation fees (recreation, aquatics, green fees, facilities, etc.) reviewed in 2024 are pending/subject to Park and Recreation Board approval for implementation in FY 2024-25.

*Library: \$6,745 decrease in revenue*

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
Branch Conference Room - Profit 1-2 hrs	\$20	\$45	\$30	66%
Branch Conference Room - Profit - 2-4 hrs	\$20	\$45	\$30	66%
Branch Conference Room - Profit - 4+ hrs	\$20	\$45	\$30	66%
Branch Conference Room - Non Profit - 1-2 hrs	\$20	\$45	\$30	66%
Branch Conference Room - Non Profit - 2-4 hrs	\$20	\$45	\$30	66%
Branch Conference Room - Non Profit - 4+ hrs	\$20	\$45	\$30	66%
Branch Black Box - Non profit - 1-2 hrs	\$20	\$45	\$30	66%
Branch Black Box - Non profit- 2-4hrs	\$20	\$45	\$30	66%
Branch Black Box - Non profit- 4+ hrs	\$20	\$45	\$30	66%
Branch Black Box - Profit - 1-2 hrs	\$20	\$45	\$30	66%
Branch Black Box - Profit - 2-4hrs	\$20	\$45	\$30	66%
Branch Black Box - Profit - 4+ hrs	\$20	\$45	\$30	66%
Branch Conference/Classroom Room - Profit 1-2 hrs	\$20	\$45	\$30	66%
Branch Conference/Classroom Room - Profit - 2-4 hrs	\$20	\$45	\$30	66%
Branch Conference/Classroom Room - Profit - 4+ hrs	\$20	\$45	\$30	66%
Branch Conference/Classroom Room - Non Profit - 1-2 hrs	\$20	\$45	\$30	66%
Branch Conference/Classroom Room - Non Profit - 2-4 hrs	\$20	\$45	\$30	66%
Branch Conference/Classroom Room - Non Profit - 4+ hrs	\$20	\$45	\$30	66%
Branch Auditorium - Non profit - 1-2 hrs	\$20	\$45	\$30	66%
Branch Auditorium - Non profit- 2-4hrs	\$20	\$45	\$30	66%
Branch Auditorium - Non profit- 4+ hrs	\$20	\$45	\$30	66%
Branch Auditorium - Profit - 1-2 hrs	\$20	\$45	\$30	66%
Branch Auditorium - Profit - 2-4hrs	\$20	\$45	\$30	66%
Branch Auditorium - Profit - 4+ hrs	\$20	\$45	\$30	66%
Processing Fee (Lost/Damaged Items)	\$17	\$26	\$20	76%
Mail Reference Fee - Each 30 minutes of staff time & 4 photocopies/no tax for out of state requests	\$18	\$25	\$20	79%
Annual Fee (Non-Resident Cards)	\$250	\$265	\$250	94%
Auditorium - Non-Profit - 1-2 Hours	\$100	\$573	\$100	17%
Auditorium - Non-Profit - 2-4 Hours	\$140	\$573	\$140	24%
Auditorium - Non-Profit - 4+ Hours	\$180	\$573	\$180	31%
Auditorium - Profit - 1-2 Hours	\$175	\$573	\$225	39%

# REVENUE

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
Auditorium - Profit - 2-4 Hours	\$200	\$573	\$250	43%
Auditorium - Profit - 4+ Hours	\$350	\$573	\$400	69%
Classroom - Non-Profit - 1-2 Hours	\$50	\$573	\$50	8%
Classroom - Non-Profit - 2-4 Hours	\$60	\$573	\$60	10%
Classroom - Non-Profit - 4+ Hours	\$70	\$573	\$70	12%
Classroom - Profit - 1-2 Hours	\$125	\$573	\$175	30%
Classroom - Profit - 2-4 Hours	\$150	\$573	\$200	34%
Classroom - Profit - 4+ Hours	\$200	\$573	\$250	43%
Conference - Non-Profit - 1-2 Hours	\$100	\$573	\$100	17%
Conference - Non-Profit - 2-4 Hours	\$140	\$573	\$140	24%
Conference - Non-Profit - 4+ Hours	\$180	\$573	\$180	31%
Conference - Profit - 1-2 Hours	\$150	\$573	\$200	34%

## Transportation and Public Works: \$1,027,658 increase in revenue\*

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
Fee for processing abandonments	\$7,800	\$11,156	\$11,150	99%
Nonrefundable application fee	\$4,595	\$6,003	\$5,000	83%
Easement in Excess of Five	\$1,000	\$1,183	\$1,000	84%
Surplus Property fees(Undevelopable)	\$3,000	\$10,227	\$10,200	99%
Surplus Property fees(Developable)	\$7,500	\$14,034	\$14,000	99%
Barricade Application Fee	\$40	\$34	\$34	100%
Monument Verification Survey**	\$0	\$308	\$308	100%
Request for Alternate Monumentation**	\$0	\$266	\$266	100%
Thoroughfare Plan Amendment Fee - First Quarter Mile	\$5,325	\$6,356	\$6,350	99%
Dockless Vehicle Permit Application - Initial	\$2,000	\$2,662	\$2,650	99%
Traffic Signal Plans Review	\$1,000	\$3,531	\$1,000	28%
311-T Review (Development Plan Review)	\$2,500	\$2,522	\$2,500	99%
Traffic Control Plan Review	\$1,000	\$2,125	\$1,000	47%
Traffic Signals Field Adjustments	\$1,500	\$9,050	\$1,500	16%
Valet Parking- License Application	\$800	\$1,740	\$1,700	97%
Petition - No Parking	\$240	\$283	\$240	84%
Resident Parking Only-Application Fee	\$50	\$831	\$350	42%
Resident Parking Only-hangtag - Deep Ellum District	\$25	\$25	\$25	100%
Resident Parking Only-hangtag - Deep Ellum District - replacement for lost or stolen	\$15	\$24	\$15	62%
Resident Parking Only-hangtag	\$6	\$24	\$20	82%
Resident Parking Only Sign	\$47	\$71	\$70	99%
Resident Parking Only Sign - change/modification	\$25	\$71	\$35	49%
Parking Meter Hooding - Administration Fee	\$55	\$40	\$40	100%
Temporary Pkg Meter Removal	\$75	\$145	\$145	100%
Reinstallation of Temporarily Removed Parking Meter	\$140	\$145	\$145	100%
Street Lights Plan Review	\$500	\$584	\$500	85%
No Parking Sign Fee (18 inch by 24 inch)	\$25	\$275	\$200	72%
Crime Watch - sign fee (18 inch by 24 inch)	\$24	\$243	\$50	20%
Street Name Change Fee - Blades (9 inch by 48 inch)	\$0	\$361	\$0	0%
Street Name Change Fee - Mast Arm	\$0	\$454	\$0	0%

# REVENUE

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
Ceremonial Street Signs	\$30	\$132	\$130	98%
Neighborhood Sign Toppers - 19 or less signs (9 inch by 30 inch)	\$35	\$94	\$90	95%
Neighborhood Sign Toppers - 20 or more signs (9 inch by 30 inch)	\$30	\$94	\$90	95%
Commemorative Signs for Ceremonial Purposes Only	\$30	\$114	\$100	87%

*\*The Transportation department and the Public Works department have been consolidated into the Transportation and Public Works department due to a reorganization.*

*\*\* Represents a new fee in FY 2024-25.*



# REVENUE

## ENTERPRISE CHARGES FOR SERVICES

Enterprise Funds are City operations that generate revenue through charges for specific services they provide. Enterprise Funds are fully self-supporting and include Aviation, Convention Center, Municipal Radio, Sanitation Services, Storm Drainage Management, Planning and Development, and Dallas Water Utilities. General Fund tax dollars are not used to support the Enterprise Funds.

### Aviation

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is the busiest medium hub commercial airport and one of the busiest private jet airports in the country. Dallas Love Field has seen unprecedented growth in passenger traffic since the Wright Amendment Reform Act in 2014, despite continuing to operate under a 20 gate cap and restriction on international commercial traffic. As a result, Dallas Love Field has evolved from a small regional airport to a domestic service hub requiring enhanced customer service and amenities to match the needs of more than 17 million travelers annually.

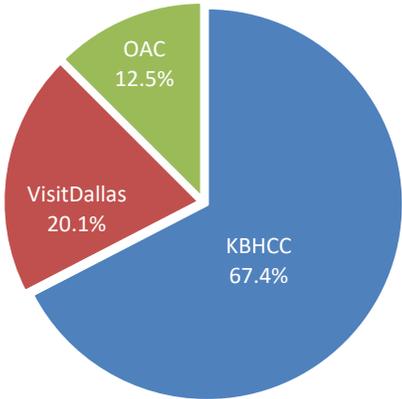
Aviation revenues include:

- Rental payments for leased property and improvements, terminal building space, and associated maintenance and warehouse space at Dallas Love Field and Dallas Executive Airport
- Airport parking revenues
- Revenues relating to concession contract agreements with airport businesses, including food and beverage services, retail stores, advertising, car rental agencies, shoeshine services, and bag cart rentals
- Landing fees paid by commercial and general aircraft owners to conduct operations at Dallas Love Field and Dallas Executive Airport

### Hotel Occupancy Taxes

The City’s local hotel occupancy tax (HOT) rate is 13 percent of the room rate charged within city limits. The tax is collected by the hotel at the point of sale and forwarded to the state (six percent) and City (seven percent) monthly. Of the percentage the City receives, 67.4 percent supports operations and capital improvements at the Kay Bailey Hutchison Convention Center Dallas (KBHCC), as required by bond ordinance. The FY 2024-25 budget assumes 20.1 percent will be distributed to VisitDallas to market and promote Dallas as

HOT City Distribution



# REVENUE

a convention and tourist destination and 12.5 percent will be distributed as a reimbursement to the Office of Arts and Culture (OAC) to encourage, promote, and improve the arts. The FY 2025-26 planned budget assumes VisitDallas will receive 20.1 percent and the Office of Arts and Culture (OAC) will receive 12.5 percent.

Effective calendar year 2023 and continuing for up to 30 years, the City began collections of an additional two percent in HOT above the 13 percent, as approved by the voters through Proposition A in November 2022. This percentage is specifically allocated for the Kay Bailey Hutchison Convention Center Master Plan and certain venue projects at Fair Park through an approximate 80/20 shared split.

### *Municipal Radio*

WRR 101.1 FM broadcasts classical music and programming around the clock and is managed by non-profit KERA (North Texas Public Broadcasting). The City-owned station transitioned programming and sales to KERA in January 2023. KERA fully reimburses the City for its retained WRR ownership expenses which includes staff time, radio tower rents, and attorney fees related to Federal Communications Commission (FCC) matters.

### *Sanitation Services Revenue*

Sanitation Services revenue is collected to recover the cost of providing garbage, brush and bulk trash, and recyclables collection services for residential customers and a few small commercial customers. These fees are collected through monthly utility bills issued by Dallas Water Utilities (DWU). Estimated revenue is determined by multiplying the adopted residential rate by the projected number of residential customers, plus estimated fees for “pack out” service and commercial customers. The Sanitation Services rate is partially offset by revenues from the residential recycling program.

This year’s fee change is included in the table below.

FY 2023-24 Fee	FY 2024-25 Fee	Dollar Change
\$37.98	\$39.73	\$1.75

### *Private Disposal Revenue*

Private disposal revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site; some revenue is also collected at the Bachman Transfer Station. Dallas residents hauling their own household and yard waste are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal during a specific period. Revenues are determined by projecting an estimate for waste tons to be delivered to the landfill multiplied by the gate rate for non-contracted customers or by discounted solid waste disposal rates for contracted customers, as well as other service and transaction fees.

# REVENUE

This year’s fee change is included in the table below.

FY 2023-24 Fee	FY 2024-25 Fee	Dollar Change
\$38.80	\$42.33	\$3.53

## *Storm Drainage Management Revenues*

Storm Drainage Management (SDM) revenue is derived from stormwater fees calculated based on the impervious area of a property, or the amount of land covered by features that cannot absorb water (concrete, asphalt, etc.). SDM revenue is collected to support the cost of compliance with the City's storm drainage discharge permit from the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system, operation and maintenance of the City’s natural and improved storm drainage system, and debt service for design and construction of drainage system facilities to support services. These fees are also collected through DWU’s monthly utility bills.

Compliance activities include but are not limited to:

- Water quality sampling and analysis
- Creek monitoring
- Public education and outreach
- Construction compliance and industrial facility inspections
- Engineering, design, and inspection of storm sewer infrastructure

Drainage system operation and maintenance activities include but are not limited to:

- Natural and improved channel maintenance
- Creek, river, and levee maintenance
- Cleaning and maintenance of storm sewers and inlets
- Monthly sweeping of the City’s major thoroughfares

SDM also pays a four percent franchise fee to the General Fund that is used to improve sidewalks and neighborhood infrastructure in low-income areas. In FY 2024-25, this is expected to yield \$3.4 million in revenue.

This year’s fee change is included in the table below.

FY 2023-24 Fee	FY 2024-25 Fee	Dollar Change
\$9.68	\$10.16	\$0.48

# REVENUE

## Planning and Development

Through careful examination of the City’s organizational functions, this year’s budget realigns the Planning and Urban Design Department with the Development Services Department to establish the Planning and Development Department (PDV). PDV provides plan review and inspection services for commercial and residential development to ensure structures are built according to the adopted codes and ordinances, issues construction and trade permits, and processes Certificate of Occupancy applications for new and existing businesses. In FY 2023-24, a fee study was conducted, finalized, and implemented on May 1, 2024, resulting in increased fees to support ongoing operations.

## Water/Wastewater Revenues

Dallas Water Utilities (DWU) is a self-supporting enterprise fund, owned and operated by the City. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes: residential, general service, municipal, optional general service (OGS), and wholesale. The wholesale customer class comprises 23 communities outside the city that receive water service and 11 communities that receive wastewater service.

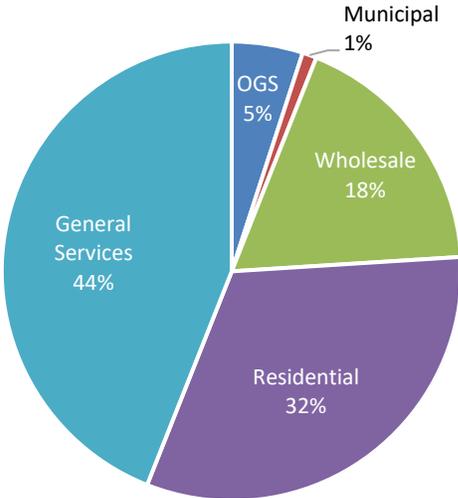
Retail rates for each class have two components: a customer charge based on meter size and a volume-based usage charge. DWU determined these rates based on a retail cost of service study that assigned costs to each class based on the department’s cost to provide these services. Readers can find current retail rates at [www.dwurates.com](http://www.dwurates.com).

These revenues pay for:

- Operation and maintenance costs of providing water and wastewater services
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities to provide these services
- Street rental payments (equivalent to franchise fees assessed to other utilities) to the General Fund for use of the City’s rights-of-way
- Cash funding for capital improvements not funded through the sale of revenue bonds or other debt

DWU receives other miscellaneous revenues, including interest earnings, connection fees, and system improvement contributions. Water revenues can fluctuate depending on summer temperatures and the amount of rainfall in the area.

DWU Revenues by Customer Class



# REVENUE

This year’s fee change is included in the table below.

FY 2023-24 Fee	FY 2024-25 Fee	Dollar Change
\$71.33	\$72.32	\$0.99

## OTHER FUNDS CHARGES FOR SERVICES

There are also various Other Funds that generate revenue for the City. Similar to Enterprise Funds, General Fund tax dollars are not used to support the Other Funds. Notable Other Funds charges for services are noted below.

### *Environmental Clean-up Special Revenue Fund*

Effective October 1, 2024, the City will launch a new environmental cleanup fee of \$3.00 a month will be added to all City residential and non-residential utility accounts. This fee will pay for disposal and environmental services that are required by a state or federal mandate, including but not limited to: homeless encampment cleanup, and illegal dumping on public right-of-way, and litter and mowing nuisance abatement on public rights-of-way. In FY 2024-25, this fee is expected to yield \$10.5 million in revenue.

This year’s new fee is included in the table below.

FY 2023-24 Fee	FY 2024-25 Fee	Dollar Change
\$0.00	\$3.00	\$3.00

### *911 Systems Operations Fund*

City of Dallas 911 Service is supported by fess collected by telecommunication service providers. Effective January 1, 2025, 911 landline rates for Business and Trunk accounts will increase from \$1.52 to \$3.38 for Business accounts and from \$2.40 to \$5.34 for Trunk accounts. The Residential accounts rate will remain unchanged at \$0.62.

It is anticipated that these proposed changes will generate an additional \$2.4 million in revenue in FY 2024-25 and will be used to reimburse the Dallas Police Department (DPD) and Dallas Fire-Rescue (DFR) for 911-eligible expenses.



# REVENUE

## REVENUE BY FUND AND DEPARTMENT

The table below provides a summary of all City operating revenue by fund and department.

Department	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>General Fund</b>				
Budget & Management Services	1,613,639,698	1,591,435,516	1,667,752,126	1,752,140,263
Building Services	909,011	788,168	0	0
City Attorney's Office	850,239	1,098,602	853,539	853,539
City Controller's Office	110,000	171,504	125,000	125,000
City Manager's Office	0	500	0	0
City Marshal's Office	165,200	299,741	170,000	170,000
City Secretary's Office	20,000	126,151	28,400	28,400
Civil Service	0	1,600	0	0
Code Compliance	14,614,784	13,701,817	13,721,255	14,168,531
Dallas Animal Services	127,831	82,880	127,831	127,831
Dallas Fire-Rescue	49,981,636	48,146,094	42,554,942	42,368,450
Dallas Municipal Court	13,549,459	13,129,764	13,235,400	13,235,400
Dallas Police Department	6,305,474	6,411,122	7,308,307	7,643,335
Facilities & Real Estate Management	0	0	5,915,186	5,915,186
Housing & Community Development	463,267	463,267	463,267	463,267
Library	352,100	391,060	380,355	380,355
Management Services				
Office of Community Care & Empowerment	1,490,000	1,492,842	1,950,000	1,950,000
Office of Environmental Quality & Sustainability	191,998	324,420	346,457	346,457
Office of Equity & Inclusion	0	30,312	0	0
Office of Homeless Solutions	1,000,000	1,000,000	1,000,000	1,000,000
Non-Departmental	104,140,925	126,733,865	117,063,208	105,866,259
Office of Arts & Culture	1,635,064	2,120,935	1,600,064	1,600,064
Office of Economic Development	30,000	30,000	30,000	30,000
Park & Recreation	12,209,773	11,519,318	11,050,779	11,050,779
Planning & Development	0	0	17,200	17,200
Planning & Urban Design	37,300	16,200	0	0
Procurement Services	225,000	225,000	225,000	225,000

# REVENUE

Department	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Public Works	7,258,816	9,565,814	0	0
Transportation	11,064,895	11,065,979	0	0
Transportation & Public Works	0	0	16,735,684	16,735,684
<b>General Fund Total</b>	<b>\$1,840,372,470</b>	<b>\$1,840,372,470</b>	<b>\$1,902,654,000</b>	<b>\$1,976,441,000</b>
<b>Enterprise Funds</b>				
Aviation	182,046,313	186,183,354	208,098,739	209,090,221
Aviation - Transportation Regulation	546,131	546,131	0	0
Convention & Event Services	137,145,998	141,169,894	137,358,763	130,930,472
Dallas Water Utilities	791,276,133	800,302,325	826,863,664	875,005,304
Dallas Water Utilities - SDM	80,093,972	80,093,972	85,852,114	90,573,980
Development Services	45,465,884	41,989,431	0	0
Municipal Radio	636,398	816,355	451,077	459,320
Planning & Development	0	0	61,562,424	64,640,299
Sanitation Services	152,709,535	164,092,482	164,122,320	166,749,483
<b>Enterprise Funds Total</b>	<b>\$1,389,920,364</b>	<b>\$1,415,193,943</b>	<b>\$1,484,309,101</b>	<b>\$1,537,449,079</b>
<b>Internal Service &amp; Other Funds</b>				
Bond & Construction Management				
Bond & Construction Management	3,599,027	3,419,751	4,363,746	4,642,531
Park & Recreation	4,503,977	4,154,919	4,719,283	4,942,876
Public Works	13,940,473	13,513,021	0	0
Transportation & Public Works	0	0	15,760,450	16,332,318
Employee Benefits	2,175,603	2,106,676	2,151,595	2,213,552
Equipment & Fleet Management	71,089,693	70,532,810	73,309,034	74,010,327
Express Business Center	2,868,790	2,577,456	2,406,050	2,406,050
Information & Technology Services - 911	12,897,076	13,183,723	15,286,574	16,083,072
Information & Technology Services - Data	121,639,867	122,467,101	131,578,822	132,779,547
Information & Technology Services - Radio	22,264,018	22,693,410	15,813,930	17,157,136
Office of Risk Management	6,576,610	6,496,517	7,327,556	7,670,573
Transportation & Public Works - Transportation Regulation	0	0	519,534	528,737
<b>Internal Service &amp; Other Funds Total</b>	<b>\$261,555,134</b>	<b>\$261,145,383</b>	<b>\$273,236,574</b>	<b>\$278,766,719</b>

# FIVE-YEAR FORECAST

## INTRODUCTION

The Five-Year Forecast is a tool to guide policy decisions. The forecast and biennial budget are financial planning tools that allow us to project the long-term fiscal sustainability of policy decisions. Many of the assumptions, projections, and cost estimates are based on early and preliminary information and as such, will change in future years. City management will propose budget adjustments necessary to maintain a balanced budget.

## GENERAL FUND

### ECONOMIC INDICATORS

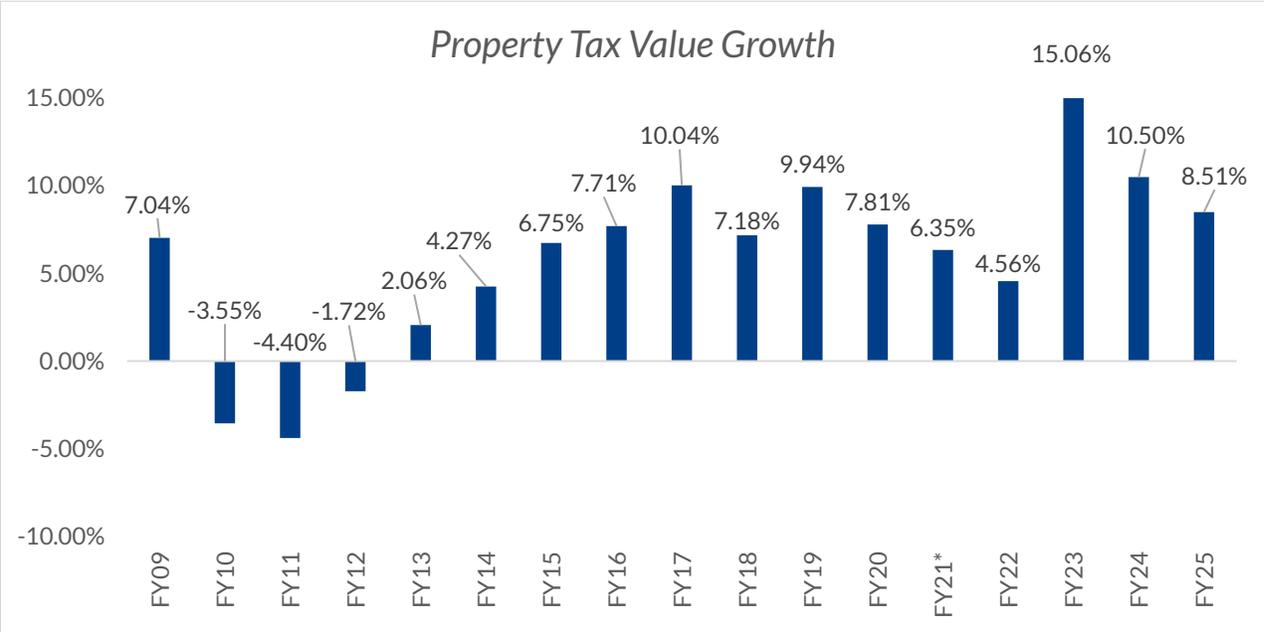
FY 2024-25 General Fund revenue totals \$1.9 billion composed primarily of two main sources: property tax and sales tax. Property and sales tax revenue, account for 81.2 percent of General Fund revenue and the forecast for both are detailed below. The City of Dallas contracts with Dearmon Analytics, LLC to develop the property and sales tax forecast. The projections are based on an analysis of variables including disposable personal income, producer price index, labor force, and historical trends. Additionally, both property and sales tax projections are updated regularly in the Budget Accountability Report (BAR).

### PROPERTY TAXES

Property taxes are levied on net assessed value, which includes locally assessed real property, improvements, and personal property less exemptions. The aggregate assessed value in each of these categories changes from year to year due to market trends, depreciation, exemptions, legislative changes, and construction activity. Certified property tax values increased 8.5 percent in FY 2024-25. Of the \$16.9 billion increase in total value, \$5.1 billion is from new construction. Therefore, of the 8.5 percent growth in total value, 2.5 percent is from new construction and 6.0 percent is from reappraisals. This increase compares FY 2024-25 certified to FY 2023-24 certified. A year-over-year growth comparison of certified values are detailed in the tables below.

Future year property value growth assumptions reflect a 3.5 percent cap resulting from the Texas Reform and Transparency Act of 2019 (Senate Bill 2) and 7.32 percent growth in new construction in FY 2025-26 based on the five-year average percent growth in new construction, dropping to three percent for years three through five based on the five year average growth in new construction.

# FIVE-YEAR FORECAST



\*Reflects Supplemental Values

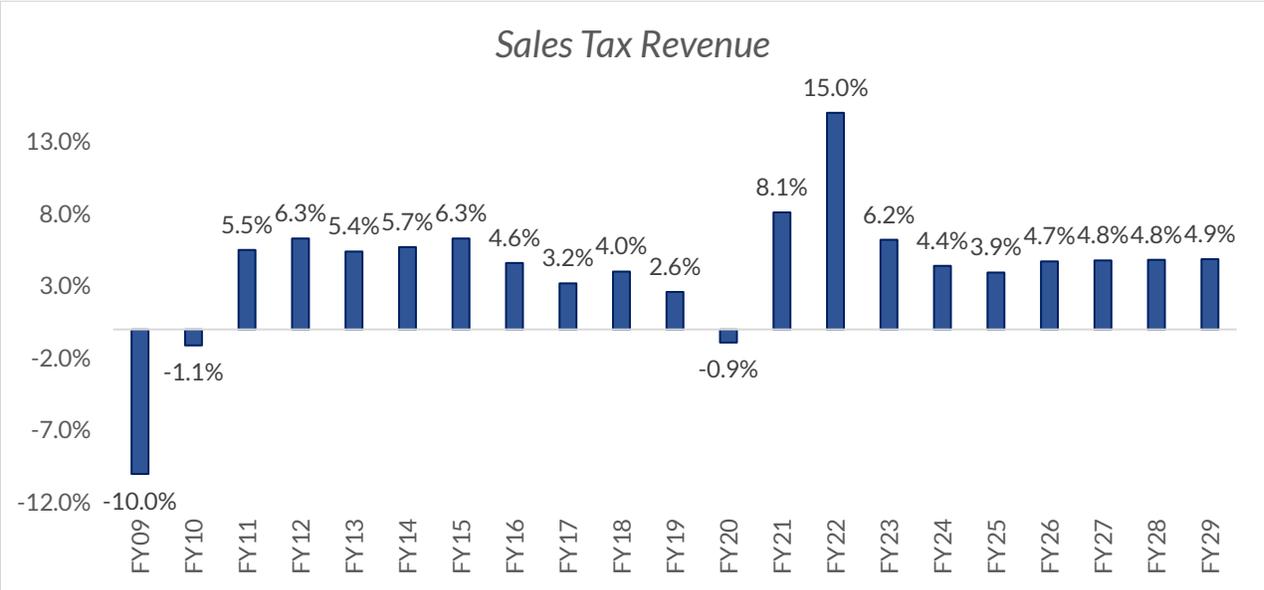
## SALES TAX

The state collects 8.25 percent on taxable goods or services sold within the city limits. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City and one percent to Dallas Area Rapid Transit (DART).

Sales tax revenue is the most volatile General Fund revenue the City collects and is greatly affected by, not only the local economy, but also national and global forces. After declines in sales tax revenue from FY 2007-08 to FY 2009-10 due to the Great Recession, year-over-year collections improved (starting in FY 2010-11), and collections have improved every year until the 2021 recession.

Future growth projections assume the nation can orchestrate a smooth transition into a post-pandemic economy. We project sales tax revenue to maintain an average growth rate of 4.4 percent during the five-year forecast period.

# FIVE-YEAR FORECAST



## OTHER REVENUE

This category consists of revenues collected from various sources, including franchise revenues, licenses and permits, intergovernmental, fines and forfeitures, charges for services, and other miscellaneous sources. These revenues are budgeted at \$356.9 million for FY 2024-25, an increase of \$18.6 million or 5.5 percent compared to the FY 2023-24 adopted budget. This increase is primarily due to an anticipated spike in natural gas this winter, park and recreation activities starting their return to pre-pandemic levels, inspection fees, increased payments from DFW Airport revenue-sharing agreements with neighboring municipalities, a true up of franchise revenues, and an increase in traffic fines.

The City will launch an environmental clean-up fee to address litter and nuisance abatement from public property, street cleaning, and related services, including homeless encampment cleanup. The fee will also fund other solid waste related services such as dead animal removal, bulky waste and brush drop off sites, and extra collections of brush due to severe storms. The City will assess a fee of \$3.00 per month to all City residential and non-residential utility customers, with a projected annual revenue of \$10.5 million. The revenue will be allocated to environmental cleanup efforts including:

- Severe Storm Reserve
- Zero Waste
- Household Hazardous Waste
- Illegal Dumping on public right-of-way
- Homeless encampment cleanup
- Litter and mowing nuisance abatement on public right-of-way

# FIVE-YEAR FORECAST

Even with the modest growth in property tax revenue and the assumed recovery of sales tax revenues over the next two years, the City is facing a structural deficit in years three through five, due in part to personnel services (uniform and non-uniform salaries and benefits).

## EXPENDITURES

Expenditure projections focus on personnel services, supplies, contracts, and capital. Personnel services reflect projections for salaries, medical benefits, and retirement. Supplies and materials, services, and charges include costs required to support utilities, fuel, fleet, risk management, information technology, infrastructure, and contributions to outside agencies.

## PERSONNEL SERVICES

Personnel services expenditure projections assume a constant level of staffing for non-uniform employees, and an average three percent merit increase in FY 2024-25 and annually from FY 2025-26 through FY 2028-29.

The biennial budget reflects phased increases in the minimum wage to \$19.25 per hour in FY 2024-25 and \$20.00 per hour in FY 2025-26, with planned \$0.75 increases in hourly wage each year through FY 2028-29. Additional investments in personnel services to be implemented in FY 2024-25 include the first ever career series for the hard to fill/high turnover roles in the 911 Communications Center, along with an incentive program to attract staff to proactively take hard to fill shifts. Equipment & Fleet Management has also implemented a career series and incentive program for mechanics that will allow them to promote as their skills advance.

Uniform salary projections reflect hiring 250 officers in the first year of the biennial and 250 officers in the second year of the biennial, as well as market-based salary increases per the three-year Meet and Confer agreement. Additionally, retention incentives are to be implemented. The FY 2024-25 market-based salary increases raise the starting salary of a Police Officer/Firefighter to \$75,397 from \$70,314 annually. The City adopted a new Meet and Confer agreement on October 26, 2022. The forecast assumes a 7.23 percent market increase in FY 2024-25, and an average five percent market increase annually for years three through five.

# FIVE-YEAR FORECAST

The City’s Financial Management Performance Criterion (FMPC) #25 states “the City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity.”

Established in 1916, the Dallas Police and Fire Pension System (DPFPS) provides retirement, death, and disability benefits for uniform police and fire employees of the City. From FY 2017-18 through FY 2023 -24, the pension costs for Police and Fire-Rescue reflected the minimum contributions the City was required to fund for police and fire pension as enacted by the Texas State Legislature through House Bill (HB) 3158. HB 3158 changed the City’s contribution rate to 34.5 percent, changed computation categories, and requires a minimum contribution by the City of more than the calculated rate. The table reflects the City’s minimum contribution by fiscal year. The required minimum contribution ends December 31, 2024.

Fiscal Year	Minimum City Contribution
FY 2017-18	\$150,712,800
FY 2018-19	\$156,818,700
FY 2019-20	\$161,986,377
FY 2020-21	\$165,481,401
FY 2021-22	\$169,023,200
FY 2022-23	\$165,659,700
FY 2023-24	\$168,856,000

In 2017, through House Bill (HB) 3158, the Texas Legislature amended Texas Civil Statute, Article 6243a-1 to address growing concerns about DPFPS’ financial soundness. As part of HB 3158, a new plan must be submitted to the Texas Pension Review Board (PRB) in October 2024 with a strategy to fully-fund DPFPS in 30 years. As of January 1, 2023, DPFPS is not expected to be fully funded for 82 years. After months of work with a number of stakeholders and industry experts, City staff has recommended a plan that will meet the PRB requirements to be fully funded in 30 years. The new strategy is to implement an Actuarially Determined

Fiscal Year	DPFPS ADC
FY 2023-24	\$184,000,000
FY 2024-25	\$202,509,000
FY 2025-26	\$221,214,000
FY 2026-27	\$240,683,000
FY 2027-28	\$261,176,000
FY 2028-29	\$282,632,000
FY 2029-30	\$288,274,000
FY 2030-31	\$294,993,000

Contribution (ADC) rate with a five-year phase-in. The FY 2024-25 budget includes the funding needed to meet the first-year requirements of the City’s recommended plan. As part of the City’s recommendation, the City contribution will increase by over \$18 million from \$184.7 million in FY 2023-24 to over \$202.5 million in FY 2024-25. The City’s plan meets the PRB and HB 3158 requirements and will ensure the long-term financial soundness of the pension system.

# FIVE-YEAR FORECAST

Established in 1944, the Employee Retirement Fund (ERF) provides retirement, death, and disability benefits for non-uniform or civilian employees of the City. The Texas Pension Review Board (PRB) requires that all public pension systems in the state be fully funded in a 30-year period. As of December 31, 2023, ERF is projected to be fully funded in 51 years. Therefore, a Funding Soundness Restoration Plan must be submitted by ERF to the PRB in September of 2025 to ensure the ERF will be fully funded in 30 years. A new strategy to implement an Actuarially Determined Contribution (ADC) rate with a five-year phase-in is recommended. Changes to City Code Chapter 40-A which governs ERF requires voter approval. The FY 2024-25 budget includes the funding needed to meet the first-year requirements. As part of the City’s recommendation, the City contribution will increase by over \$14 million in FY 2024-25 and over \$12 million in FY 2025-26 which includes contributions from the General Fund, Enterprise Funds, Internal Service Funds, and the General Obligation Debt Service Fund for payment of Pension Obligation Bonds. The City’s plan meets the PRB requirements and will ensure the long-term financial soundness of the pension system.

Fiscal Year	ERF ADC
FY 2023-24	\$80,200,000
FY 2024-25	\$89,800,000
FY 2025-26	\$99,900,000
FY 2026-27	\$110,300,000
FY 2027-28	\$121,200,000
FY 2028-29	\$132,700,000
FY 2029-30	\$137,000,000
FY 2030-31	\$141,300,000

Other personnel service expenditures, such as health insurance are projected to increase five percent during the forecast period.

## OTHER EXPENSES

Growth rates for select supplies and contractual services are forecast to increase 2.97% based on the latest Consumer Price Index rate for FY 2026-27 through FY 2028-29. The forecast includes \$93.6 million in FY 2024-25 (a 4.25 percent increase compared to \$89.8 million in FY 2023-24) for the required tax increment financing (TIF) payment and a \$6.0 million annual contribution to the Infrastructure Investment Fund. The forecast assumes a 7.1 percent annual increase in TIF during the forecast period.

# FIVE-YEAR FORECAST

## FUND BALANCE

FMPC Criterion #2 states “the unassigned fund balance of the General Fund shall be maintained within a range of not less than 50 days and not more than 70 days of General Fund operating expenditures less debt service.” The establishment and maintenance of a financial reserve policy is critical to prudent financial management. The projection reflects unassigned fund balance at 50 days or more of General Fund operating expenditures in the forecast. The General Fund is forecast to be out of structural balance beginning in FY 2026-27 as shown in the table below. Although that is forecast, the City will not allow that to occur; we will secure a structural balance through budget reductions, revenue increases, or other corrective actions.

General Fund (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Property Tax	\$ 1,082.0	\$ 1,147.1	\$ 1,207.6	\$ 1,270.8	\$ 1,336.9
Sales Tax	463.8	485.7	508.8	533.3	559.2
Franchise Fees	129.2	129.6	129.6	129.6	129.6
Other Revenue	227.6	214.0	217.4	220.8	224.2
<b>Total Revenues</b>	<b>1,902.7</b>	<b>1,976.4</b>	<b>2,063.5</b>	<b>2,154.6</b>	<b>2,250.0</b>
Non-uniform Pay & Overtime	315.2	324.7	334.4	344.5	354.8
Non-uniform Pension	45.9	52.1	56.7	58.7	66.3
Uniform Pay & Overtime	671.9	699.1	729.7	761.6	795.1
Uniform Pension	202.5	221.2	240.7	258.6	279.8
Uniform Pension (Suppl)	4.3	4.3	4.3	4.3	4.3
Health Benefits	103.1	109.4	114.8	120.6	126.6
Other Personnel Services	28.6	29.0	29.5	30.0	30.5
<b>Personnel Services</b>	<b>1,371.6</b>	<b>1,439.8</b>	<b>1,510.1</b>	<b>1,578.3</b>	<b>1,657.4</b>
Supplies	99.4	102.2	105.3	108.4	111.6
Contractual	536.4	542.8	562.8	583.7	605.5
Capital Outlay	14.1	13.5	13.9	14.3	14.7
Reimbursements	(119.0)	(121.9)	(121.9)	(121.9)	(121.9)
<b>Total Expenditures</b>	<b>1,902.7</b>	<b>1,976.4</b>	<b>2,070.2</b>	<b>2,162.8</b>	<b>2,267.3</b>
Change in Balance Sheet	0	0	0	0	0
<b>Ending Fund Balance</b>	<b>\$ 340.4</b>	<b>\$ 340.4</b>	<b>\$ 333.7</b>	<b>\$ 325.5</b>	<b>\$ 308.2</b>
Days of Reserve	65	63	59	55	50

# FIVE-YEAR FORECAST

## OUTLOOK

The City's Financial Management Performance Criterion (FMPC) #18 states "management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City." The five-year forecast is presented for the following Enterprise Funds:

- Aviation
- Convention and Event Services
- Dallas Water Utilities
- DWU—Storm Drainage Management
- Municipal Radio
- Planning and Development - Building Inspection
- Sanitation Services

# FIVE-YEAR FORECAST

## AVIATION

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is the busiest medium hub commercial airport and one of the busiest private jet airports in the country. Dallas Love Field has seen unprecedented growth in passenger traffic since the Wright Amendment Reform Act in 2014, despite continuing to operate under a 20-gate cap and restriction on international commercial traffic. As a result, Dallas Love Field has evolved from a small regional airport to a domestic service hub requiring enhanced customer service and amenities to match the needs of more than 17 million travelers annually.

### Forecast Highlights

- Aviation revenues reflect revenue from airlines (57 percent), parking (15 percent), concessions (13 percent), and other miscellaneous fees (15 percent) from the increase passenger traffic.
- Dallas Love Field estimates the level of passenger traffic for FY 2024-25 to 9.9 million enplanements.
- Dallas Love Field received \$16.4 million from the Bipartisan Infrastructure Law which expires September 2026.
- Expenditure projections from FY 2024-25 through FY 2025-26 reflect required debt service payments for Operations and Maintenance cost to operate the airport.

Aviation (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Total Revenues	\$208.1	\$209.1	\$216.0	\$222.4	\$229.1
Total Expenditures	\$208.1	\$209.1	\$216.0	\$222.4	\$229.1
Ending Fund Balance	\$110.2	\$110.2	\$110.2	\$110.2	\$110.2

# FIVE-YEAR FORECAST

## CONVENTION AND EVENT SERVICES

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the nation’s largest convention centers and the first named for a woman. The tourism and travel industry is an important element of the Dallas economy and serves as an economic driver for North Texas, bringing millions of visitors to the region annually. The Convention Center’s largest revenue source comes from the seven percent of Hotel Occupancy Tax (HOT) the City receives from the 15 percent of the room rate charged within the City limits. Convention and Event Services (CES) has aligned its budgets to correspond with the KBHCCD master plan implementation while advancing contract compliance to maximize revenue from existing agreements with Oakview Group, Visit Dallas, and other entities.

### Forecast Highlights

- FY 2023-24 revenues are projected to end the year three percent over budget due to increased HOT collection, alcohol and beverage tax and event revenue. Historically, the KBHCCD hosts approximately 100 major events per year with attendance ranging from 40-60,000 and averaging \$39 million in event revenues annually. A total of 88 events are forecasted through the end of FY 2023-24.
- HOT revenue is the largest revenue source for the KBHCCD. FY 2024-25 and FY 2025-26 HOT revenue is projected at approximately \$83 million and \$85 million, respectively. This revenue source supports convention center operating and capital expenses. For the last three years master planning and implementation have been a focus for HOT revenue, with a continued emphasis on tourism and marketing promotion for Dallas, and arts and culture.
- In FY 2024-25 Convention and Event Services is projected to contribute more than \$10.4 million to arts and culture from this revenue source.

Convention and Event Services (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Total Revenues	\$137.4	\$130.9	\$126.8	\$124.5	\$155.1
Total Expenditures	\$137.4	\$130.9	\$126.8	\$124.5	\$155.1
Ending Fund Balance	\$59.9	\$59.9	\$59.9	\$59.9	\$59.9

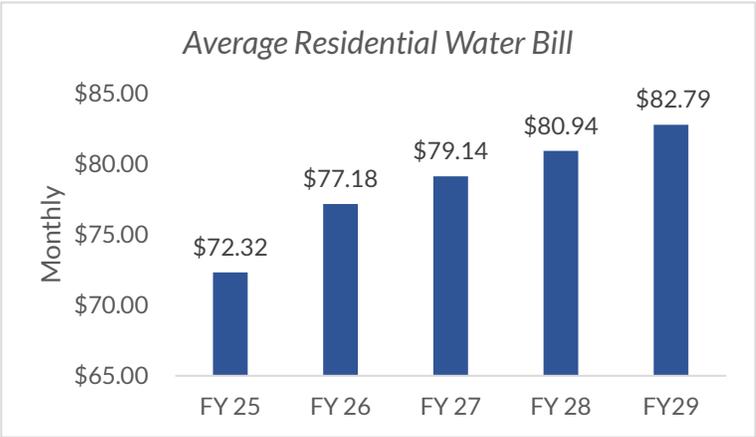
# FIVE-YEAR FORECAST

## DALLAS WATER UTILITIES

Dallas Water Utilities (DWU) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through the sale of water and wastewater services. In FY 2018-19, DWU and Storm Drainage Management were combined. By consolidating storm drainage, water supply, and wastewater utilities, Dallas aligned with national standards and now takes a holistic approach to planning, operating, and future needs. Compliance activities and drainage system operation and maintenance activities continue in the new “one water” system.

### Forecast Highlights

- The proposed retail rate of \$72.32 in FY 2024-25 will cover increased costs for the Integrated Pipeline Project and system maintenance.
- Retail rate increases will average approximately 4.1 percent from FY 2024-25 through FY 2028-29. These increases will cover higher personnel costs, additional payments to connect Lake Palestine to the Dallas water supply system, investment in department fleet, and additional capital program funding necessary to maintain DWU infrastructure.
- Major expenditure categories include operating and maintenance costs, debt service payments, and transfers to capital. Increases in the forecast period reflect inflation.



Dallas Water Utilities (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Total Revenues	\$826.9	\$875.0	\$894.1	\$913.6	\$933.6
Total Expenditures	\$826.9	\$875.0	\$894.1	\$913.6	\$933.6
Ending Fund Balance	\$92.6	\$92.6	\$92.6	\$92.6	\$92.6

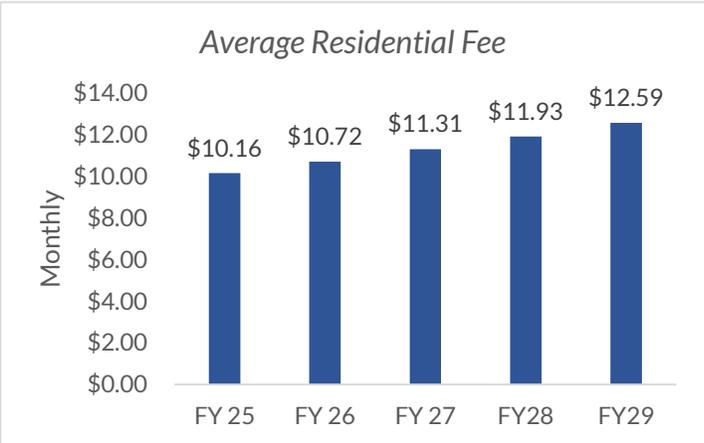
# FIVE-YEAR FORECAST

## DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

DWU—Storm Drainage Management (SDM) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through monthly stormwater fees. These fees support the cost of compliance with the City’s storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system.

### Forecast Highlights

- Stormwater revenue is projected to grow an average of 5.1 percent during the forecast period (FY 2024-25 through FY 2028-29) to fund capital projects, annual operating expense increases, and maintain a 30-day cash balance for operating expenses.
- Upon completion of a Stormwater Comprehensive System Assessment, the utility will be proposing an expanded capital program for more sustainable infrastructure and the associated debt funding.



Dallas Water Utilities – Storm Drainage Management (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Total Revenues	\$85.9	\$90.6	\$95.6	\$100.8	\$106.4
Total Expenditures	\$85.9	\$90.6	\$95.6	\$100.8	\$106.4
Ending Fund Balance	\$12.7	\$12.7	\$12.7	\$12.7	\$12.7

# FIVE-YEAR FORECAST

## MUNICIPAL RADIO

WRR 101.1 FM is owned by the City of Dallas and operated as a classical radio station by management partner KERA. It was the first licensed broadcast station in Texas and the second broadcast station issued a commercial license in the United States. The station provides 24-hour broadcast that includes classical music and other select programming. WRR’s expenses that are paid by the City per Federal Communications Commission requirements are reimbursed by KERA, which fundraises and sells underwriting spots on air to fund operations.

### Forecast Highlights

- The day-to-day operations of WRR transitioned to management partner KERA on January 1, 2023.
- Prior to the transition, expenses in quarter 1 of FY 2022-23 were supported by commercial advertising revenues sold by the City. City-retained expenses after January 1, 2023, including 1.00 FTE and radio tower rents, are reimbursed by KERA per the management agreement.
- All expenses related to Municipal Radio as a part of this forecast are recovered by KERA reimbursement as a part of their management agreement.

Municipal Radio (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Total Revenues	\$0.5	\$0.5	\$0.5	\$0.5	\$0.5
Total Expenditures	\$0.5	\$0.5	\$0.5	\$0.5	\$0.5
Ending Fund Balance	\$0.4	\$0.4	\$0.4	\$0.4	\$0.4

# FIVE-YEAR FORECAST

## PLANNING AND DEVELOPMENT

Planning and Development (PDV) provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses.

### Forecast Highlights

- Merge Planning and Urban Design and Development Services to establish the Planning and Development Department
- Reimagine departmental process and workflows and continue to implement forward thinking initiatives.
- Realign department organization and functions to increase customer service, increase responsiveness, and better service delivery
- Launch a concierge team to support small business startups
- Draft code amendments for the International Building Code (IBC) and the International Fire Code (IFC) for 2024
- Enhance a training program for existing staff to promote professional development and succession
- Create employee Performance Incentive Pay Program to incentivize cross training, agile workforce, and departmental scalability
- Continue technology initiatives by finalizing Electronic Plan Review software to replace the current Land Management System
- Partner with Dallas Fire Rescue to establish a fire inspection team for any assembly use Certificate of Occupancy
- Revisit salary market comparison analysis with HR and strengthen recruitment and retention strategies

Planning and Development (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Total Revenues	\$61.6	\$64.7	\$67.9	\$71.3	\$74.9
Total Expenditures	\$60.4	\$61.7	\$67.5	\$68.5	\$71.0
Ending Fund Balance	\$9.3	\$12.3	\$12.7	\$15.5	\$19.4

# FIVE-YEAR FORECAST

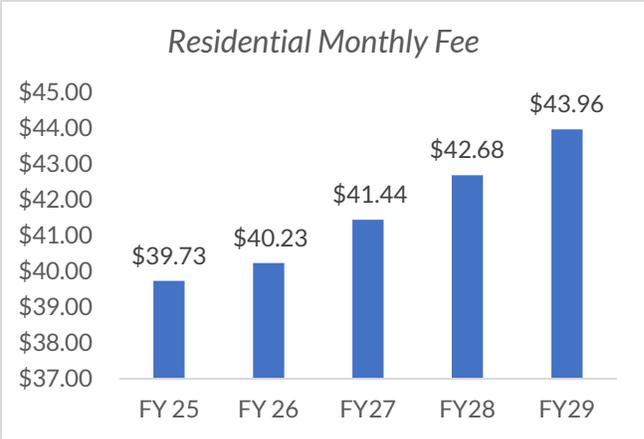
## SANITATION SERVICES

Sanitation Services (SAN) serves approximately 246,000 households in Dallas, and it provides programs and services that effectively and efficiently manage municipal solid waste. In addition to providing customers with reliable solid waste collection, SAN operates and maintains the McCommas Bluff Landfill and three transfer stations.

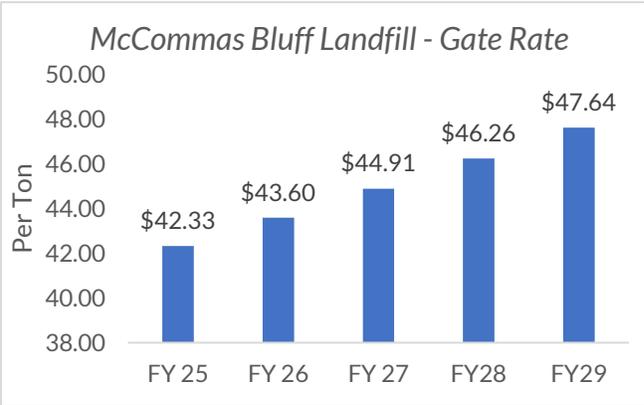
### Forecast Highlights

- The residential monthly fee is projected to increase by 4.6 percent to \$39.73 in FY 2024-25 and by 1.3 percent to \$40.23 in FY 2025-26 (from \$37.98 per month in FY 2023-24).

Primary causes for the increase include personnel costs (merits, benefits, and insurance), equipment purchases, temporary labor, and equipment and fleet maintenance.



- To meet increased environmental regulatory requirements and on-going operational and capital improvement needs, the FY 2024-25 gate rate at McCommas Bluff Landfill is projected to increase by 9.1 percent to \$42.33 per ton in FY 2024-25 and by another 3.0 percent to \$43.60 per ton in FY 2025-26 (from \$38.80 per ton in FY 2023-24).



- FY 2023-24 includes funding to continue fleet replacement of 45 pieces of equipment and vehicles and modernization of the fleet.
- For FY 2024-25 a new environmental cleanup fee of \$3.00 a month will be added to all customer accounts. This fee will pay for disposal and environmental services that are required by a state or federal mandate, including but not limited to: homeless encampment cleanup, illegal dumps, and public litter basket collection.

# FIVE-YEAR FORECAST

Sanitation (\$ in millions)					
	FY 2024-25 Budget	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned	FY 2028-29 Planned
Total Revenues	\$165.2	\$167.8	\$172.2	\$176.8	\$181.5
Total Expenditures	\$164.2	\$167.7	\$171.1	\$175.8	\$182.0
Ending Fund Balance	\$24.2	\$24.3	\$25.5	\$26.5	\$26.0

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>General Fund</b>				
Budget & Management Services				
Operating and Capital Budget	2,149,743	2,178,420	2,387,167	2,474,289
Grant Administration	1,045,179	1,050,834	1,406,096	1,491,444
Utility Management	266,228	266,949	243,107	249,813
Performance, Innovation, and Strategy	958,960	854,458	542,125	586,805
<b>Budget &amp; Management Services Total</b>	<b>\$4,420,110</b>	<b>\$4,350,661</b>	<b>\$4,578,495</b>	<b>\$4,802,351</b>
Building Services				
Bullington Truck Terminal and Thanksgiving Square	678,115	671,541	0	0
Custodial Maintenance	6,781,559	6,986,403	0	0
City Facility Operation, Maintenance and Repair	18,359,515	18,223,816	0	0
Energy Procurement and Monitoring	2,643,600	2,778,820	0	0
Renovation and Major Repair	2,616,002	2,418,210	0	0
<b>Building Services Total</b>	<b>\$31,078,791</b>	<b>\$31,078,791</b>	<b>\$0</b>	<b>\$0</b>
City Attorney's Office				
Municipal Prosecution	2,205,633	2,200,757	2,213,556	2,347,892
Police Legal Liaison	870,730	872,042	851,623	886,625
Community Courts	882,599	751,512	1,404,861	1,441,525
Community Prosecution	3,117,943	3,081,837	3,142,582	3,294,261
DFW International Airport Legal Counsel	466,739	423,601	466,739	466,739
General Counsel	5,947,984	5,840,015	5,981,777	6,245,899
Litigation	6,420,490	6,573,540	6,700,771	6,963,487
Administrative Support	2,171,665	2,292,451	2,532,263	2,624,875
Ethics and Investigations	1,715,275	1,441,878	1,373,221	1,449,060
<b>City Attorney's Office Total</b>	<b>\$23,799,058</b>	<b>\$23,477,633</b>	<b>\$24,667,393</b>	<b>\$25,720,363</b>
City Auditor's Office				
Audits, Attestations, Investigations, and Advisory	3,266,138	3,053,881	3,214,170	3,327,195
<b>City Auditor's Office Total</b>	<b>\$3,266,138</b>	<b>\$3,053,881</b>	<b>\$3,214,170</b>	<b>\$3,327,195</b>
City Controller's Office				
Accounts Payable	2,815,327	2,181,023	2,166,211	2,292,900

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Cash and Debt Management	563,578	868,946	1,040,904	1,072,453
Deferred Compensation	100,238	0	0	0
Financial Reporting	2,593,932	3,340,320	3,327,143	3,405,017
Independent Audit	767,071	767,071	767,071	767,071
Payroll	2,397,251	2,054,578	2,031,204	2,158,061
EMS Compliance	139,883	131,282	15,040	15,040
Contract Compliance and Monitoring	552,221	384,462	491,373	511,195
<b>City Controller's Office Total</b>	<b>\$9,929,501</b>	<b>\$9,727,682</b>	<b>\$9,838,945</b>	<b>\$10,221,737</b>
<b>City Manager's Office</b>				
City Administration	3,279,886	3,495,672	2,853,934	2,986,073
Youth & Collegiate Commissions	91,501	91,127	0	0
City Agenda Process	277,446	286,232	242,305	241,277
Ethics and Compliance Division	160,664	178,226	138,128	140,879
<b>City Manager's Office Total</b>	<b>\$3,809,497</b>	<b>\$4,051,257</b>	<b>\$3,234,367</b>	<b>\$3,368,229</b>
<b>City Marshal's Office</b>				
City Detention Center	2,093,385	2,026,587	2,227,176	2,303,909
City Marshal's Office	3,841,358	3,621,916	4,215,477	4,386,691
Low Sterrett Jail Contract	8,594,776	8,594,776	7,878,250	7,878,250
Security Services	6,641,025	6,862,774	7,013,980	7,196,719
School Crossing Guard Program	8,438,120	8,438,120	8,438,120	8,438,120
Sobering Center	797,714	829,998	812,885	861,073
Marshal's Park Enforcement	2,141	70	156,708	231,612
Environmental Crimes Unit	92,187	68,997	34,483	83,425
<b>City Marshal's Office Total</b>	<b>\$30,500,706</b>	<b>\$30,443,237</b>	<b>\$30,777,080</b>	<b>\$31,379,800</b>
<b>City Secretary's Office</b>				
Archives	220,255	219,110	224,426	224,426
Boards and Commissions	321,317	321,317	435,313	435,313
City Council Support	1,489,242	1,550,709	1,477,158	1,605,404
Customer Service	256,911	256,863	278,164	285,483
Elections	1,946,292	2,007,835	1,957,274	1,957,274
Open Records	588,889	555,191	617,091	617,091
Records Management	632,774	632,870	633,975	633,975
<b>City Secretary's Office Total</b>	<b>\$5,455,680</b>	<b>\$5,543,895</b>	<b>\$5,623,401</b>	<b>\$5,758,966</b>
<b>Civil Service</b>				
Analysis-Development and Validation	645,427	576,123	441,679	449,620

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Applicant Evaluation (Civilian)	847,049	1,060,829	1,147,561	1,189,036
Applicant Evaluation (Uniform)	776,441	799,642	796,811	816,264
Civil Service Board and Employee Appeals Process	493,245	564,949	511,328	559,339
<b>Civil Service Total</b>	<b>\$2,762,162</b>	<b>\$3,001,543</b>	<b>\$2,897,379</b>	<b>\$3,014,259</b>
Code Compliance				
Consumer Health	3,614,004	3,504,210	3,879,872	3,992,715
Neighborhood Code Compliance Services	31,898,020	30,825,731	30,660,436	32,456,699
Neighborhood Nuisance Abatement	10,050,431	10,578,130	10,055,927	10,399,104
<b>Code Compliance Total</b>	<b>\$45,562,455</b>	<b>\$44,908,071</b>	<b>\$44,596,235</b>	<b>\$46,848,518</b>
Dallas Animal Services				
Dallas Animal Services	19,180,051	20,005,511	19,697,228	20,354,529
<b>Dallas Animal Services Total</b>	<b>\$19,180,051</b>	<b>\$20,005,511</b>	<b>\$19,697,228</b>	<b>\$20,354,529</b>
Dallas Fire-Rescue				
EMS Administration, Contracts, and Community Health	21,857,976	21,472,782	21,295,224	22,109,369
Fire and Rescue Emergency Response and Special Operations	292,438,418	283,932,667	308,283,350	329,968,869
Fire Dispatch and Communications	31,230,778	33,760,359	32,742,814	33,312,882
Fire Investigation - Explosive Ordnance Disposal	5,691,635	5,986,338	5,867,393	5,866,115
Fire Training and Recruitment	33,526,205	34,534,084	29,835,306	31,347,003
Fire-Rescue Equipment Maintenance and Supply	14,773,403	21,067,626	17,150,253	16,109,280
Inspection and Life Safety Education	13,862,807	14,527,812	14,577,159	15,605,470
Fire Inspection for New Construction	0	0	0	0
<b>Dallas Fire-Rescue Total</b>	<b>\$413,381,222</b>	<b>\$415,281,669</b>	<b>\$429,751,499</b>	<b>\$454,318,987</b>
Dallas Municipal Court				
Parking Adjudication Office	655,612	616,880	584,510	620,019
Municipal Court Services	7,715,346	7,324,246	11,142,209	11,369,037
<b>Dallas Municipal Court Total</b>	<b>\$8,370,958</b>	<b>\$7,941,126</b>	<b>\$11,726,719</b>	<b>\$11,989,056</b>
Dallas Police Department				

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Juvenile Case Managers-First Offender Program	12,731	22,130	0	0
Police Academy and In-service Training	27,245,208	31,748,308	33,347,704	35,252,835
Police Administrative Support	48,123,568	51,827,618	51,983,090	53,202,232
Police Community Outreach	18,385,150	19,893,381	21,922,416	23,249,064
Police Criminal Investigations	91,290,433	90,708,170	107,069,762	112,257,665
Police Field Patrol	339,018,133	330,233,856	353,717,323	367,723,590
Police Intelligence	16,805,220	16,513,723	19,706,946	20,269,861
Police Investigation of Vice Related Crimes	3,983,582	4,500,883	4,763,650	5,183,319
Police Investigations of Narcotics Related Crimes	13,042,423	14,661,105	17,003,602	17,596,570
Police Operational Support	55,403,708	52,792,281	57,748,075	58,978,924
Police Recruiting and Personnel Service	12,459,543	13,382,181	14,316,673	14,887,924
Police Special Operations	31,166,654	33,442,222	37,588,769	39,451,418
<b>Dallas Police Department Total</b>	<b>\$656,936,353</b>	<b>\$659,725,859</b>	<b>\$719,168,010</b>	<b>\$748,053,402</b>
Data Analytics & Business Intelligence				
Data Analytics	3,744,593	4,330,733	4,292,150	4,513,885
Data Governance	1,530,239	981,354	0	0
Data Management & Accessibility	833,330	778,953	1,519,004	1,519,003
<b>Data Analytics &amp; Business Intelligence Total</b>	<b>\$6,108,162</b>	<b>\$6,091,041</b>	<b>\$5,811,154</b>	<b>\$6,032,888</b>
Facilities & Real Estate Management				
Real Estate and Relocation	0	0	1,883,011	2,013,353
Bullington Truck Terminal and Thanksgiving Square	0	0	653,659	662,256
Renovation and Major Repair	0	0	2,443,735	2,499,655
Custodial Maintenance	0	0	6,999,243	7,134,907
City Facility Operation, Maintenance and Repair	0	0	17,537,992	17,760,911
Energy Procurement and Monitoring	0	0	2,717,077	2,780,651
<b>Facilities &amp; Real Estate Management Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$32,234,717</b>	<b>\$32,851,733</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Housing & Community Development				
Housing Administration	2,471,652	2,800,891	2,239,142	2,366,661
New Development	3,948,448	3,651,820	2,103,178	2,119,409
Housing Preservation	500,000	260,722	120,000	120,000
<b>Housing &amp; Community Development Total</b>	<b>\$6,920,100</b>	<b>\$6,713,433</b>	<b>\$4,462,320</b>	<b>\$4,606,070</b>
Human Resources				
Total Rewards & Wellness	999,179	1,033,941	1,083,980	1,083,980
Talent, Engagement, and Development	1,371,444	1,591,886	1,061,744	1,061,744
HR Consulting	3,320,205	2,997,099	2,868,183	2,743,720
Talent Acquisition	1,054,600	1,126,189	1,284,476	1,398,068
Administrative/HRIS	2,441,332	2,437,645	2,610,982	3,023,062
<b>Human Resources Total</b>	<b>\$9,186,760</b>	<b>\$9,186,760</b>	<b>\$8,909,365</b>	<b>\$9,310,574</b>
Judiciary				
Civil Adjudication Court	167,462	306,367	240,424	250,657
Community Court	106,658	26,925	180,574	188,259
Court Security	744,516	765,675	1,332,166	1,388,862
Municipal Judges-Cases Docketed	3,378,605	3,371,177	3,714,824	3,879,829
<b>Judiciary Total</b>	<b>\$4,397,241</b>	<b>\$4,470,145</b>	<b>\$5,467,988</b>	<b>\$5,707,607</b>
Library				
Library Materials and Collection Management	6,444,236	6,667,332	7,084,700	7,133,005
Library Operations and Public Service	34,987,671	34,456,001	35,157,064	36,610,864
Literacy Initiatives, Education, and Community Engagement	2,057,848	2,191,139	1,758,245	1,804,473
<b>Library Total</b>	<b>\$43,489,755</b>	<b>\$43,314,473</b>	<b>\$44,000,009</b>	<b>\$45,548,342</b>
Management Services				
311 Customer Service Center	6,331,204	5,767,169	0	0
Communications, Outreach, and Marketing	3,777,588	3,307,466	0	0
Communications & Customer Experience/311	0	0	9,660,834	10,181,169
Office of Community Care & Empowerment	10,114,699	10,082,151	9,218,721	9,480,606

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Office of Community Development	754,620	636,374	0	0
Office of Community Police Oversight	784,565	615,638	706,614	731,655
Office of Emergency Management	1,251,963	1,251,963	0	0
Office of Emergency Management & Crisis Response	0	0	5,455,497	5,635,740
Office of Environmental Quality and Sustainability	6,244,743	5,865,948	5,340,105	5,772,178
Office of Equity & Inclusion	3,785,554	3,743,709	2,815,251	2,942,985
Office of Government Affairs	1,112,725	1,070,802	862,347	920,763
Office of Homeless Solutions	17,850,149	17,850,149	14,514,707	15,022,685
Office of Integrated Public Safety Solutions	5,822,887	5,822,887	0	0
Small Business Center	4,354,640	4,253,316	0	0
<b>Management Services Total</b>	<b>\$62,185,337</b>	<b>\$60,267,571</b>	<b>\$48,574,076</b>	<b>\$50,687,781</b>
<b>Mayor &amp; City Council</b>				
Administrative Support for the Mayor and City Council	7,399,447	7,316,843	7,769,654	7,826,764
<b>Mayor &amp; City Council Total</b>	<b>\$7,399,447</b>	<b>\$7,316,843</b>	<b>\$7,769,654</b>	<b>\$7,826,764</b>
<b>Non-Departmental</b>				
Tax Increment Financing Districts Payments	89,823,761	89,823,761	93,637,795	93,637,795
General Obligation Bond Program and Master Lease Program	18,659,915	17,937,015	13,453,475	9,473,211
Liability-Claims Fund Transfer	3,387,941	3,387,941	1,217,943	5,218,916
Non-Departmental	19,959,436	20,682,336	23,053,719	24,704,047
Salary and Benefit Stabilization	1,466,698	1,466,698	1,000,000	1,000,000
<b>Non-Departmental Total</b>	<b>\$133,297,751</b>	<b>\$133,297,751</b>	<b>\$132,362,932</b>	<b>\$134,033,969</b>
<b>Office of Arts &amp; Culture</b>				
City-Owned Cultural Venues	15,745,471	15,600,731	14,845,893	15,287,575
Cultural Services Contracts	6,951,628	6,974,757	5,219,842	5,218,503
Public Art for Dallas	483,674	584,964	502,570	502,532
<b>Office of Arts &amp; Culture Total</b>	<b>\$23,180,773</b>	<b>\$23,160,453</b>	<b>\$20,568,305</b>	<b>\$21,008,610</b>
<b>Office of Economic Development</b>				
Catalytic Development	586,637	767,177	868,883	919,383

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Business & Community Development	1,320,601	1,292,599	1,383,708	1,492,136
Performance Monitoring & Compliance	349,411	256,452	229,226	260,937
Finance & Administration	1,422,393	1,356,865	1,301,953	1,368,070
Office of Economic Development Total	\$3,679,042	\$3,673,092	\$3,783,770	\$4,040,526
Park & Recreation				
Leisure Venue Management	23,165,981	20,468,053	23,127,662	23,641,256
Park Land Maintained	49,894,402	48,238,890	48,023,606	50,513,829
Planning, Design, Construction - EMS and Environmental Compliance	5,812,772	5,661,816	3,613,117	3,647,686
Recreation Services	25,416,125	26,582,383	27,075,826	27,393,648
Citywide Athletic Reservations Events services (CAREs)	16,535,147	19,259,447	17,278,641	17,488,240
Partnerships and Strategic Initiatives	1,412,507	2,026,344	2,708,300	2,751,666
Park & Recreation Total	\$122,236,933	\$122,236,933	\$121,827,152	\$125,436,325
Planning & Development				
Community Planning	0	0	5,142,330	4,463,441
Preservation & Urban Design	0	0	1,613,062	1,613,634
Planning & Development Total	\$0	\$0	\$6,755,392	\$6,077,075
Planning & Urban Design				
Community Planning	5,937,472	5,349,231	0	0
Preservation & Urban Design	2,086,561	1,978,976	0	0
Planning & Urban Design Total	\$8,024,033	\$7,328,207	\$0	\$0
Procurement Services				
Purchasing-Contract Management	3,500,823	3,381,454	3,288,748	3,429,912
Business Enterprise Hub (BEH)	0	0	959,090	1,595,954
Procurement Services Total	\$3,500,823	\$3,381,454	\$4,247,838	\$5,025,866
Public Works				
Capital and Implementation Program	2,758,469	2,908,519	0	0
Land Surveying Services	119,277	132,739	0	0
Pavement Management	1,254,521	1,428,933	0	0

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Pavement Preservation	3,538,924	2,780,867	0	0
Performance Management & Special Projects	1,899,582	1,955,636	0	0
Real Estate and Relocation	1,387,914	1,442,657	0	0
Rights-of-Way Maintenance Contracts	6,831,282	6,729,491	0	0
Street Cut and Right-of-Way Management [Cut Control]	861,328	882,008	0	0
Street Maintenance Contracts and Inspections	33,398,513	32,826,489	0	0
Street Operation	36,044,487	36,922,079	0	0
Urban Forestry Division	1,093,794	1,178,672	0	0
<b>Public Works</b>	<b>\$89,188,090</b>	<b>\$89,188,090</b>	<b>\$0</b>	<b>\$0</b>
Transportation				
Administration & Interagency Management	6,336,620	6,501,996	0	0
Street Lighting & Tunnel Management	23,143,802	23,048,748	0	0
Engineering & Operations	15,964,960	16,137,459	0	0
Transportation Planning	5,086,370	5,077,258	0	0
Parking Management & Enforcement	8,593,789	8,212,693	0	0
<b>Transportation</b>	<b>\$59,125,541</b>	<b>\$58,978,155</b>	<b>\$0</b>	<b>\$0</b>
Transportation & Public Works				
Capital and Implementation Program	0	0	776,703	776,703
Pavement Management	0	0	1,148,395	1,212,299
Rights-of-Way Maintenance Contracts	0	0	10,531,233	9,199,185
Street Cut and Right-of-Way Management [Cut Control]	0	0	446,277	518,250
Urban Forestry Division	0	0	1,239,228	1,312,275
Street Maintenance Contracts and Inspections	0	0	36,644,980	36,644,980
Pavement Preservation	0	0	3,659,200	3,737,532
Street Operation	0	0	33,530,136	34,956,575
Land Surveying Services	0	0	250,087	299,578
Administration & Interagency Management	0	0	8,590,380	8,937,254

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Street Lighting & Tunnel Management	0	0	20,614,602	22,429,669
Engineering & Operations	0	0	16,208,541	16,447,208
Transportation Planning	0	0	4,295,310	4,315,185
Parking Management & Enforcement	0	0	8,173,335	8,302,785
Transportation & Public Works Total	\$0	\$0	\$146,108,407	\$149,089,478
<b>General Fund Total</b>	<b>\$1,840,372,470</b>	<b>\$1,841,195,216</b>	<b>\$1,902,654,000</b>	<b>\$1,976,441,000</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>Enterprise Funds</b>				
Aviation				
Capital Construction and Debt Service	51,103,168	51,112,930	62,279,011	59,466,268
Dallas Love Field	128,632,136	128,210,646	141,241,774	145,882,655
Aviation Facilities - Dallas Executive Airport - Vertiport	4,551,249	4,962,977	4,577,954	3,741,298
<b>Aviation Total</b>	<b>\$184,286,553</b>	<b>\$184,286,553</b>	<b>\$208,098,739</b>	<b>\$209,090,221</b>
Aviation - Transportation Regulation				
Regulation and Enforcement of For Hire Transportation	546,131	546,131	0	0
<b>Aviation - Transportation Regulation Total</b>	<b>\$546,131</b>	<b>\$546,131</b>	<b>\$0</b>	<b>\$0</b>
Convention & Event Services				
Convention Center Debt Service Payment	19,333,500	19,333,500	19,337,000	19,339,250
Dallas Convention Center	130,443,790	128,292,903	114,662,418	108,249,877
Office of Special Events	1,148,142	1,328,956	1,239,151	1,267,074
Union Station	1,241,156	1,250,000	1,310,409	1,310,409
Convention Center Master Plan	764,635	964,535	809,785	763,862
<b>Convention &amp; Event Services Total</b>	<b>\$152,931,223</b>	<b>\$151,169,893</b>	<b>\$137,358,763</b>	<b>\$130,930,472</b>
Dallas Water Utilities				
Water Capital Funding	436,951,915	428,366,990	369,832,295	397,503,523
Water Production and Delivery	135,959,774	138,109,748	149,014,886	161,309,026
Water Utilities Capital Program Management	18,031,003	16,750,594	18,214,716	19,942,511
Wastewater Collection	26,423,293	26,453,033	27,332,244	28,247,412
Wastewater Treatment	59,587,288	67,592,722	63,780,716	65,366,227
DWU General Expense	149,740,066	149,243,848	157,824,728	159,734,778
Water Planning, Financial and Rate Services	4,831,663	3,892,841	4,195,130	4,372,418
Water Utilities Customer Account Services	33,750,374	34,865,599	36,668,949	38,529,409
<b>Dallas Water Utilities Total</b>	<b>\$865,275,376</b>	<b>\$865,275,376</b>	<b>\$826,863,664</b>	<b>\$875,005,304</b>
Dallas Water Utilities - SDM				
Floodway Operations	14,778,753	14,778,753	15,464,609	17,201,652
Floodplain and Drainage Management	5,190,325	4,936,034	5,420,633	5,539,088

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
DWU - SDM General Expense	56,531,906	57,318,494	50,399,461	52,595,147
Neighborhood Drainage Operations	12,588,964	12,056,667	14,567,411	15,238,093
<b>Dallas Water Utilities - SDM Total</b>	<b>\$89,089,948</b>	<b>\$89,089,948</b>	<b>\$85,852,114</b>	<b>\$90,573,980</b>
Development Services				
Construction Plan Review and Permitting	32,576,877	31,692,338	0	0
Engineering - Inspection Review for Private Development	5,391,337	4,776,254	0	0
Express Plan Review	2,553,354	2,563,183	0	0
Field Inspections of Private Development Construction Sites	9,451,667	10,353,729	0	0
GIS Mapping for Private Development	1,595,944	1,637,599	0	0
Private Development Records and Archival Library	926,834	804,676	0	0
Private Development Survey	780,981	683,506	0	0
Subdivision Plat Review	675,353	739,419	0	0
<b>Development Services Total</b>	<b>\$53,952,347</b>	<b>\$53,250,704</b>	<b>\$0</b>	<b>\$0</b>
Municipal Radio				
WRR Municipal Radio Classical Music	636,398	540,048	451,077	459,320
<b>Municipal Radio Total</b>	<b>\$636,398</b>	<b>\$540,048</b>	<b>\$451,077</b>	<b>\$459,320</b>
Planning & Development				
Construction Plan Review and Permitting	0	0	37,672,218	39,777,007
Engineering - Inspection Review for Private Development	0	0	6,300,641	5,701,980
Express Plan Review	0	0	2,558,279	2,558,279
Field Inspections of Private Development Construction Sites	0	0	9,882,210	9,692,917
GIS Mapping for Private Development	0	0	1,595,944	1,595,944
Private Development Records and Archival Library	0	0	926,821	926,821
Private Development Survey	0	0	807,185	807,185
Subdivision Plat Review	0	0	675,353	675,353
<b>Planning &amp; Development Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,418,651</b>	<b>\$61,735,486</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Sanitation Services				
Animal Remains Collection	528,156	539,616	492,933	465,398
Brush-Bulk Waste Removal Services	28,567,218	37,009,898	31,421,631	31,343,255
City Facility Services	832,212	832,212	1,044,845	1,044,845
Landfill Services	43,892,747	42,805,528	39,500,571	40,095,253
Recycling Collection and Waste Diversion	19,463,821	19,759,359	18,475,055	18,937,352
Residential Refuse Collection	60,405,377	60,750,978	72,257,278	74,812,162
Sanitation Services Total	\$153,689,531	\$161,697,591	\$163,192,313	\$166,698,265
<b>Enterprise Funds Total</b>	<b>\$1,500,407,507</b>	<b>\$1,505,856,245</b>	<b>\$1,482,235,321</b>	<b>\$1,534,493,048</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>Other Operating Funds</b>				
Transportation & Public Works - Transportation & Regulation				
Regulation and Enforcement of For Hire Transportation	0	0	519,534	528,737
Transportation & Public Works - Transportation & Regulation Total	\$0	\$0	\$519,534	\$528,737
<b>Other Operating Funds Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$519,534</b>	<b>\$528,737</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>Operating Budget</b>				
General Fund	1,840,372,470	1,841,195,216	1,902,654,000	1,976,441,000
Enterprise Funds	1,500,407,507	1,505,856,245	1,482,235,321	1,534,493,048
Other Operating Funds	0	0	519,534	528,737
Additional Resources	496,855,335	496,855,335	183,165,378	170,689,124
Debt	420,687,511	403,076,490	485,754,134	509,414,235
<b>Operating Budget Total</b>	<b>\$4,258,322,823</b>	<b>\$4,246,983,285</b>	<b>\$4,054,328,367</b>	<b>\$4,191,566,144</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>Internal Service and Other Funds</b>				
Bond & Construction Management				
Bond & Construction Management	3,599,027	3,175,908	4,363,746	4,642,531
Park & Recreation	4,503,977	4,154,919	4,719,283	4,942,876
Public Works	13,940,473	13,513,021	0	0
Transportation & Public Works	0	0	15,760,450	16,332,318
<b>Bond &amp; Construction Management Total</b>	<b>\$22,043,477</b>	<b>\$20,843,847</b>	<b>\$24,843,479</b>	<b>\$25,917,725</b>
Employee Benefits				
Administrative/HRIS	2,175,603	2,106,676	2,151,595	2,213,552
<b>Employee Benefits Total</b>	<b>\$2,175,603</b>	<b>\$2,106,676</b>	<b>\$2,151,595</b>	<b>\$2,213,552</b>
Equipment & Fleet Management				
City Fleet Asset Management	3,690,413	3,556,159	3,614,415	3,676,175
City Fleet Maintenance and Repair Services	43,107,678	44,632,901	42,394,978	43,296,968
City Fleet Paint and Body Shop Coordination	2,990,153	2,773,166	2,921,817	2,929,058
Environmental Services for City Fleet Operations	748,935	676,896	825,920	845,986
Fuel Procurement and Management	23,567,943	21,909,117	23,730,160	23,801,254
<b>Equipment &amp; Fleet Management Total</b>	<b>\$74,105,122</b>	<b>\$73,548,239</b>	<b>\$73,487,289</b>	<b>\$74,549,441</b>
Express Business Center				
Business Services	1,690,253	1,720,029	1,671,158	1,633,271
Disposal of Surplus and Police Unclaimed Property	462,027	470,849	555,955	635,373
<b>Express Business Center Total</b>	<b>\$2,152,280</b>	<b>\$2,190,878</b>	<b>\$2,227,113</b>	<b>\$2,268,644</b>
Information & Technology Services-911				
9-1-1 Technology-Education Services	12,866,761	12,370,575	15,337,709	16,177,545
<b>Information &amp; Technology Services-911 Total</b>	<b>\$12,866,761</b>	<b>\$12,370,575</b>	<b>\$15,337,709</b>	<b>\$16,177,545</b>
Information & Technology Services-Data				
City GIS Services	848,223	1,169,102	1,169,000	1,169,000

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Business Technology Services	40,695,076	41,690,707	47,664,324	47,623,490
Internal Computer Support	16,610,916	16,665,993	19,017,794	19,194,822
Internal Desktop Support	12,823,140	13,204,601	12,785,239	12,794,615
Internal Telephone and Data Communication	26,875,847	26,743,921	26,421,018	26,442,874
Public Safety Technology Support	6,231,051	6,215,839	10,581,585	10,655,070
Strategic Technology Management	27,699,871	20,273,426	21,992,015	21,992,263
Information & Technology Services- Data Total	\$131,784,124	\$125,963,590	\$139,630,975	\$139,872,134
Information & Technology Services-Radio				
Internal Radio Communication	18,873,781	18,325,486	18,999,681	20,419,803
Information & Technology Services- Radio Total	\$18,873,781	\$18,325,486	\$18,999,681	\$20,419,803
Office of Risk Management				
Risk Management Services	6,576,610	6,496,517	7,327,556	7,670,573
Office of Risk Management Total	\$6,576,610	\$6,496,517	\$7,327,556	\$7,670,573
<b>Internal Service and Other Funds</b>	<b>\$270,577,758</b>	<b>\$261,845,807</b>	<b>\$284,005,397</b>	<b>\$289,089,417</b>

# FOUNDATIONAL STRUCTURE OVERVIEW

## OVERVIEW

As highlighted in the Executive Summary, the City’s Foundational Structure guides the work of all City staff in service delivery and operations. We will build on a safe, vibrant, and growing Dallas, by transforming our foundational structure to become a more livable, sustainable, and fiscally sound city with strong, aligned systems at its core while serving our residents, visitors, and business community. This section of the budget book shows the alignment to the Foundational Structure pillars related to performance measures and an equity focused budget.

## PERFORMANCE MEASURES

The department lists performance measures with targets to forecast data. Budget and Management Services works with Departments each year to set targets and track progress. Quarterly data is reported on the [Financial Transparency](#) website.

During the budget development process, each department provides measures that reflect the priorities of the City of Dallas and align with department operations and service delivery. Departments submit equity measures to align to policy direction from the Office of Equity and Inclusion (OEI) and to the City’s Racial Equity Plan (REP).

Additionally, the General Fund section and subsequent department pages include the departmental mission statement, goals, service description, and budgetary allocation.



## EQUITY FOCUSED BUDGET

The City of Dallas budget development process allows departments to align intentional equity efforts to the budget process. An Equity Focused Budget has an opportunity to transform, reimagine, and evolve service delivery and operations and involve a multitude of collaborators, including the City Manager’s Office, Budget & Management Services (BMS), Office of Equity and Inclusion (OEI), and departments.

Department pages in the General Fund section include a Budgeting for Equity section. Budgeting for equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators, develop strategies, and target investments to improve success for Dallas residents. The bullets on each department page reflect an overview of departments’ equity efforts.

# FOUNDATIONAL STRUCTURE OVERVIEW

The Budgeting for Equity section:

- Integrates the OEI's Budgeting for Equity (BfE) impact tool into the budget development process to further fine-tune the department's equity lens
- Aligns to the City's Racial Equity Plan and Department Progress Measures (DPM)
- Supports policy decisions from OEI and direction from stakeholders
- Streamlines use of department budget submissions, equity initiatives/programs, and data sources to reduce duplicative reporting
- Highlights department's equity programs and align with relevant data sets
- Reports outcomes and successes to model future programs and best practices

# PERFORMANCE MEASURES

## DEPARTMENT PERFORMANCE MEASURES

Performance measures gauge progress towards the City's goals and demonstrate stewardship of funds. Dallas uses a strategic, outcome-oriented performance planning process to promote accountability and a culture of continuous improvement.

During the performance planning process, departments select performance measures and targets that support the City's foundational structure, align with departmental goals, and demonstrate the efficiency or effectiveness of their work. Targets are chosen based on historical data, resources, department priorities, and benchmarks. Performance monitoring activities, such as forecasting, are essential to achieving goals. Forecasts are based on the most current data and anticipated trends. Performance data allows us to monitor changes over time, manage organizational priorities, allocate resources, and improve our decision making processes.

Visit the [Financial Transparency](#) website to view the latest reports.

### Aviation

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Overall customer satisfaction index (scale 1-5)	4.56	4.27	4.30	4.40
Percentage increase in private and public sector investment at Dallas Executive Airport	10.0%	10.0%	10.0%	10.0%
Sales per enplaned passenger (SPEP)	\$13.85	\$13.62	\$15.00	\$15.00
*Percentage of Black, Asian, Hispanic, or Native American collegiate interns	20.0%	20.0%	100.0%	100.0%

### Bond & Construction Management

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of 2017 bond appropriated projects completed	91.0%	91.0%	92.1%	95.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Bond & Construction Management

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of bond appropriations awarded ITD (modified for 2024 BP tracking)	97.0%	97.0%	70.0%	75.0%
Percentage of projects awarded for design and construction (modified for 2024 BP tracking)	99.4%	98.0%	70.1%	75.0%
*Percentage of 2017 bond appropriations awarded within Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs)	98.0%	98.0%	99.0%	99.6%
*Percentage of appropriations awarded in Year 1 for the 2024 Bond Program projects with 3 or higher Equity Impact Assessment Score (New)	N/A	N/A	35.0%	N/A

## Budget & Management Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
General Fund revenue variance as percent of estimate (Property Tax, Sales Tax, and Franchise Fees)	5.0%	0.0%	3.0%	3.0%
Percentage increase of financial transparency website visitors	10.0%	29.7%	30.0%	30.0%
Percentage of stakeholders attending meetings, reporting grant-related presentations were helpful and informative	90.0%	94.6%	95.0%	95.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Attorney's Office

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Amount collected by litigation	\$2.55 M	\$10.92 M	\$2.55 M	\$2.55 M
Number of active claims, lawsuits, third-party subpoenas, and administrative hearings (revised scope)	200	190	900	900
Number of contracts/agreements/AAs prepared	1,750	2,726	1,750	1,750
Number of open records requests reviewed	1,000	1,000	1,000	1,000
Number of ordinances, resolutions, and legal opinions drafted	1,500	1,647	1,500	1,500
Number of training and advisory opinions completed, and number of complaints closed (New)	N/A	N/A	360	360
Percentage of cases resolved through municipal prosecution (New)	N/A	N/A	85.0%	85.0%
Percentage of matters closed by community prosecution (New)	N/A	N/A	95.0%	95.0%
*Percentage of low to moderate income persons served in community courts program	60.0%	73.5%	60.0%	60.0%

## City Auditor's Office

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of Audit/Attestation Reports	19	19	19	19

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Auditor's Office

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of audit report recommendations agreed to by management	90.0%	95.0%	90.0%	90.0%
Percentage of department hours spent on direct project services	82.0%	82.0%	82.0%	82.0%
*Number of completed equity-focused audit projects	1	2	1	1

## City Controller's Office

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Payroll error rate	0.4%	0.1%	0.4%	0.4%
Percentage of electronic vendor payments (excluding refunds)	87.0%	91.6%	95.0%	95.0%
Percentage of invoices paid within 30 days	85.0%	83.1%	90.0%	90.0%
Percentage of permanent employees enrolled in City's Voluntary Deferred Compensation Plan (excluding employees with active loans)	55.0%	45.9%	45.0%	45.0%
*Percentage of M/WBE vendor invoices paid within 30 days	85.0%	85.8%	90.0%	90.0%

## City Manager's Office

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Overall Quality of Life Satisfaction Rating (Community Survey)	70.0%	55.0%	70.0%	70.0%
Percentage of City Council Agendas posted on time and without correction	95.0%	96.0%	95.0%	95.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Marshal's Office

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average response time to security incidents	3.0 min	2.1 min	3.0 min	2.5 min
Number of encampments addressed by H.A.R.T. Team (New)	N/A	N/A	825	850
Number of park patrols conducted (New)	N/A	N/A	4,700	5,000
Number of warrants served (New)	N/A	N/A	1,025	1,050
Percentage of individuals accepting services at the Sobering Center (New)	N/A	N/A	15.0%	15.0%
*Number of illegal dumping investigations (New)	N/A	N/A	850	875

## City Secretary's Office

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of background checks initiated within three business days	100.0%	100.0%	100.0%	100.0%
Percentage of campaign finance reports locked down within one business day	100.0%	100.0%	100.0%	100.0%
Percentage of City Council voting agendas processed within 10 working days	100.0%	100.0%	100.0%	100.0%
Percentage of Open Records Requests responded to within 10 business days	100.0%	100.0%	100.0%	100.0%
Percentage of public meeting notices processed and posted within one hour	100.0%	100.0%	100.0%	100.0%
Percentage of service requests completed within 10 business days	100.0%	100.0%	100.0%	100.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Civil Service

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of certified registers to hiring authority within five business days (civilian positions)	93.0%	98.3%	93.0%	93.0%
Percentage of certified registers to hiring authority within five business days (uniform positions)	93.0%	100.0%	93.0%	93.0%
Percentage of Civil Service trial board appeal hearings heard within 90 business days	100.0%	100.0%	100.0%	100.0%
Percentage of hiring managers reporting a satisfaction rating (Satisfied) to post-hire questionnaire	85.0%	71.4%	85.0%	85.0%
*Number of Hispanic, Black, Asian American, and Native American recruitment and outreach efforts	15	16	15	15

## Code Compliance

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average number of days to demolish a substandard structure after receiving a court order	60	60	60	60
Number of food establishment inspections conducted per FTE	575	502	575	575
Percentage of 311 service requests completed within estimated response time	96.0%	99.4%	96.0%	96.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Code Compliance

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of food establishments inspected timely	95.0%	92.0%	95.0%	95.0%
Percentage of graffiti violations abated within 2 days	90.0%	98.6%	90.0%	90.0%
Percentage of litter and high weeds service requests closed within SLA	85.0%	94.6%	85.0%	85.0%
Percentage of mosquito control activities completed within 48 hours	95.0%	100.0%	95.0%	95.0%
Percentage of open and vacant structures abated within 48 hours	90.0%	98.6%	90.0%	90.0%
Percentage of service requests brought into compliance within 180 days by the Intensive Case Resolution Team	85.0%	58.3%	85.0%	85.0%
*Percentage of illegal dumping sites abated within 2 days	90.0%	98.0%	90.0%	90.0%

## Convention & Event Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of hospitality and tourism internships	4	4	8	12
Number of planned safety repairs completed	36	28	12	6
Percentage of client survey respondents rating their overall experience at KBHCCD as "excellent" or "good"	90.0%	80.9%	90.0%	90.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Convention & Event Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage completion of the KBHCCD Master Plan	4.0%	4.0%	33.0%	40.0%
Percentage of permit holder survey respondents who rated their overall experience with the Office of Special Events as "excellent" or "good"	80.0%	93.0%	80.0%	80.0%
*Percentage of Kay Bailey Hutchison Convention Center Master Plan contract awards to M/WBE firms	48.0%	48.0%	54.0%	50.0%

## Dallas Animal Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage decrease in year-over-year loose and loose-owned dog bite rate	2.0%	25.3%	2.0%	2.0%
Percentage increase in dogs and cats fostered (New)	N/A	N/A	1.0%	1.0%
Percentage increase in dogs and cats transferred to rescue partners	5.0%	70.0%	5.0%	5.0%
*Host six annual Community Low-Cost Micro Chip Clinics (New)	N/A	N/A	6	6
*Perform 2,000 Spay Neuter surgeries fully-free in Southern Dallas (New)	N/A	N/A	2,000	2,000

## Dallas Fire-Rescue

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of high-risk multi-family dwellings inspected (per MIT study)	120	85	120	120

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Dallas Fire-Rescue

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of EMS responses within nine minutes or less (NFPA Standard 1710)	90.0%	85.1%	90.0%	90.0%
Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710)	90.0%	88.7%	90.0%	90.0%
*Number of smoke detectors installed in vulnerable populations	3,500	2,454	3,500	3,500
*Percentage of apparatus pumps tested and passed annually (NFPA Standard 1911)	100.0%	75.9%	100.0%	100.0%

## Dallas Municipal Court

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average wait time to see a clerk at the Customer Service windows	10.0 min	8.5 min	9.0 min	9.0 min
Percentage of cases disposed of compared to the number of cases filed (New)	N/A	N/A	80.0%	80.0%
Percentage of cases responded to within the IA (Initial Appearance) date (New)	N/A	N/A	50.0%	50.0%
Percentage of contested hearings completed and adjudicated within a month (New)	N/A	N/A	97.0%	97.0%

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Measures new for FY 2024-25 are indicated as (New)

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# PERFORMANCE MEASURES

## Dallas Police Department

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Crimes against persons (per 100,000 residents)	2,000	1,445	2,000	2,000
Homicide clearance rate	60.0%	59.8%	60.0%	60.0%
Number of community events attended	1,732	4,303	2,500	3,000
Percentage of 911 calls answered within 10 seconds	90.0%	91.6%	90.0%	90.0%
Percentage of officers trained in alternative solutions, de-escalation, and less-lethal tactics	100.0%	100.0%	100.0%	100.0%
Percentage of responses to Priority 1 calls within eight minutes or less	60.0%	51.0%	60.0%	60.0%
*Communities of Color Proportional Representation Ratio to Sworn DPD Employees	(14.2)%	(15.0)%	(14.0)%	(14.0)%

## Dallas Water Utilities

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average response time to emergency sanitary sewer calls	60.0 min	57.2 min	60.0 min	60.0 min
Compliance with state and federal standards and regulations for drinking water	100.0%	100.0%	100.0%	100.0%
Main breaks per 100 miles of main	25	24	25	25
Meter reading accuracy rate	99.0%	99.9%	99.0%	99.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Dallas Water Utilities

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of miles of small diameter pipelines replaced annually	72	27	72	72
Number of sanitary sewer overflows per 100 miles of main (cumulative rate number)	6.20	0.75	6.20	6.20
Value of capital projects awarded	\$323.66 M	\$102.53 M	\$323.66 M	\$323.66 M
*Percentage decrease of unserved areas for water and wastewater services	33.0%	27.3%	33.0%	33.0%

## Dallas Water Utilities - SDM

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of pump station uptime	92.0%	92.0%	92.0%	92.0%

## Data Analytics & Business Intelligence

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of major data projects to increase efficiency and transparency in city services (New)	N/A	N/A	20	20
Percentage increase of data automation 2% (from 250 to 255), to increase efficiencies in city services and operations (New)	N/A	N/A	2.0%	2.0%
Percentage of citywide Data Platforms are up and available (New)	N/A	N/A	95.0%	95.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Data Analytics & Business Intelligence

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of data-oriented city staff trained on data governance, to educate and ensure best practice over data assets (New)	N/A	N/A	20.0%	20.0%
*Percentage of equity element in projects in alignment with City's Racial Equity Plan (REP) (New)	N/A	N/A	95.0%	95.0%

## Equipment & Fleet Management

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of fleet that is replacement eligible	31.5%	41.6%	31.5%	N/A
Percentage of fleet that uses alternative fuels or hybrid fueling technologies	40.0%	38.7%	40.0%	40.0%
Percentage of vehicles receiving preventive maintenance on schedule (Compliance I)	65.0%	65.0%	65.0%	65.0%
*Maximum deviation rate of vehicles and equipment receiving on-time preventative maintenance by service area (Compliance I)	15.0%	11.5%	15.0%	15.0%

## Facilities & Real Estate Management

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of custodial service requests received	N/A	N/A	1,200	1,200

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Facilities & Real Estate Management

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of HVAC system sustainability upgrades from R-22 to new environmentally friendly refrigerant	N/A	N/A	30	30
Percentage of abandonment/license applications routed within five days	N/A	N/A	90.0%	90.0%
Percentage of passing quality inspections at contracted custodial facilities (New)	N/A	N/A	80.0%	80.0%
*Number of HVAC indoor air quality upgrades completed in equity priority areas	N/A	N/A	15	15

## Housing & Community Development

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of development funding leveraged by private sources	60.0%	79.0%	80.0%	80.0%
*Percentage of affordable housing created in Equity Strategy Target Areas/City	19.0%	19.0%	50.0%	50.0%
*Percentage of all DHAP funding within Equity Strategy Target Areas (New)	N/A	N/A	50.0%	50.0%
*Percentage of home repair funding within Equity Strategy Target Areas (New)	N/A	N/A	50.0%	50.0%

## Human Resources

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Fresh Start client 12 month retention rate	N/A	N/A	55.0%	55.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Human Resources

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of days from offer to start date for executive position	45	8	45	45
Number of days from offer to start date for labor positions	25	6	25	25
Number of Fresh Start clients hired	N/A	N/A	100	100
Percentage increase in annual physical completion from prior year	5.0%	5.0%	5.0%	5.0%
Percentage increase in wellness program participation from prior year	5.0%	5.0%	5.0%	5.0%
Percentage of civilian investigations completed within 25 days	90.0%	62.5%	90.0%	90.0%
*Dollar increase in minimum wage	\$18.50	\$0.00	\$18.50	\$19.00

## Information & Technology Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of 911 system availability (Vesta)	100.0%	99.9%	100.0%	100.0%
Percentage of availability for Critical Application Systems to include CAD, Fire Station Alerting, RMS, POSSE, AMS (New)	N/A	N/A	99.5%	99.5%
Percentage of availability of Critical Systems to include Enterprise core network, SD WAN, Enterprise Support Servers (excluding planned maintenance) (New)	N/A	N/A	91.9%	99.9%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Information & Technology Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of availability of public safety radio network (excluding planned City-approved outages)	99.9%	99.9%	99.5%	99.9%
Percentage of completed cybersecurity and privacy training to meet State regulated requirements (excluding non-office workers) (New)	N/A	N/A	95.0%	97.0%
Percentage of Critical Systems Backup Success Rate (New)	N/A	N/A	95.5%	99.5%
Percentage of projects within original scope (New)	N/A	N/A	95.0%	95.0%

## Judiciary

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of cases docketed	175,000	81,097	175,000	175,000
Number of jury trials held	80	29	80	80
Percentage of alias warrants per cases filed	33.0%	44.7%	33.0%	33.0%
Percentage of capias warrants per cases filed	18.0%	4.2%	18.0%	18.0%
Percentage of case dispositions per new cases filed (case clearance rate)	95.0%	102.4%	95.0%	95.0%
Percentage of cases disposed of within 60 days of citation	90.0%	37.8%	90.0%	90.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Library

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage increase in unique users of e-material platforms	10.0%	(15.6)%	10.0%	10.0%
Satisfaction rate with library programs	95.0%	99.6%	95.0%	95.0%
*Number of S.M.A.R.T. Summer Reading Challenge enrollments in 75216, 75241, 75210, and 75211	1,102	1,102	1,102	1,102
*Percentage of users who reported learning a new skill through adult learning or career development programs	92.0%	90.5%	92.0%	92.0%

## Mayor & City Council

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of City initiatives communications distributed	12,000	13,000	12,000	12,500
Number of professional development hours offered for MCC staff	20	26	20	20
Number of public engagements with 2 or more Council Members	10	13	10	10
Percentage increase in public participation at council district budget townhall meetings	10.0%	10.0%	10.0%	10.0%
*Average number of equity and inclusion professional development hours offered per MCC staff	8	9	8	8

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Communications & Customer Experience/311

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage increase of impressions on the City of Dallas (English and Spanish) social media channels	N/A	N/A	20.0%	20.0%
Percentage of 311 service requests submitted digitally (app or online) (New)	N/A	N/A	50.0%	50.0%
Percentage of customers satisfied with 311 call experience	N/A	N/A	88.0%	88.0%
Percentage of requests for graphic, marketing, or language access services completed by project deadline (New)	N/A	N/A	100.0%	100.0%
*Percentage of City Hall On-the-Go visits/events in majority Black and Hispanic neighborhoods	N/A	N/A	63.0%	63.0%

## MGT - Office of Community Care & Empowerment

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of clients accessing meals initiative through community centers	4,500	4,176	4,100	4,100
Number of clients receiving ESG-Homelessness Prevention (New)	N/A	N/A	120	120
Number of clients receiving HOPWA Short-term Rental Mortgage Utility (STRMU) assistance (New)	N/A	N/A	298	298
Number of financial counseling sessions completed (New)	N/A	N/A	2,000	2,000

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Community Care & Empowerment

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of unduplicated children in Early Childhood and Out of School Time (ECOST) childcare program	300	300	330	330
Number of unduplicated individuals accessing financial coaching	1,000	850	1,000	1,000
Number of WIC clients receiving nutrition services monthly	71,185	75,212	75,000	75,750
Percentage of long-term Housing Opportunities for Persons with AIDS (HOPWA) clients that have a housing plan for maintaining or establishing stable, on-going housing	90.0%	97.6%	95.0%	95.0%
Percentage of over the counter Vital Statistics applications processed within 15 minutes	90.0%	98.4%	92.5%	92.5%
*The Financial Empowerment Center will serve a minimum of 400 residents through professional financial coaching and financial capability clinics in equity priority areas by September 2025 (New)	N/A	N/A	400	400

## MGT - Office of Community Police Oversight

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Monthly complaint resolution rate (DPD and OCPO)	70.0%	84.6%	70.0%	70.0%
Number of public events	25	7	25	25

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Community Police Oversight

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of Community Police Oversight Board independent investigations completed (cases eligible for review)	85.0%	100.0%	85.0%	85.0%
*Number of community, outreach, and engagement events in majority Black and Hispanic neighborhoods	12	8	12	12

## MGT - Office of Emergency Management & Crisis Response

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Department of Homeland Security Financial Management Compliance Rate (Grant Reporting)	N/A	N/A	100.0%	100.0%
Increase in Community Preparedness Program Outreach and Education attendees	N/A	N/A	10.0%	10.0%
Number of interventions coordinated by the Quality-of-Life Crisis Response Strike Team (New)	N/A	N/A	5.0%	5.0%
Percentage increase of individuals assisted by Crisis Intervention	N/A	N/A	110.0%	110.0%
Percentage of crisis intervention calls handled by the RIGHT Care team that result in referral to services (New)	N/A	N/A	70.0%	70.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Emergency Management & Crisis Response

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of existing Emergency Management Plans, Annexes, and Standard Operating Procedures (SOPs) updated annually (New)	N/A	N/A	25.0%	25.0%
*Increase the number of Community Emergency Response Team (CERT) participants in equity priority areas from 134 to 168 by December 2025 (25%) (New)	N/A	N/A	25.0%	25.0%
*Percentage decrease of DPD calls and crime incidents in high risk terrain modeling-defined areas	N/A	N/A	5.0%	5.0%

## MGT - Office of Environmental Quality & Sustainability

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of construction tailgate consultation events	216	219	216	216
Number of gallons saved through incentive-based water conservation programs	76.00 M	81.83 M	82.00 M	82.00 M
Number of single family residential households evaluated for recycling participation and compliance	1,750	2,238	1,750	1,750
Percentage of CECAP actions underway annually	75.3%	77.3%	75.3%	75.3%
Percentage of departments demonstrating continual improvement on environmental objectives	90.0%	87.8%	90.0%	90.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Environmental Quality & Sustainability

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of service requests responded to within SLA	98.0%	100.0%	98.0%	98.0%
*Percentage increase of engagements in equity priority areas	5.0%	19.7%	5.0%	5.0%

## MGT - Office of Equity & Inclusion

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average Fair Housing programming attendance	11	33	20	20
Number of architectural barriers removed in City of Dallas public-facing buildings to improve ADA access (New)	N/A	N/A	50	50
Number of new Fair Housing intakes received monthly (New)	N/A	N/A	10	10
Number of planned City of Dallas buildings reviewed for ADA compliance encompassing detailed identification of all barriers in need of remediation to improve access (New)	N/A	N/A	3	3
Number of specialized ADA trainings provided annually to prioritized City of Dallas departments by identifying ADA intersections and providing customized training tailored to their activities (New)	N/A	N/A	4	4

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New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Equity & Inclusion

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage increase of immigrant and refugee-related WCIA community engagements	40.0%	62.0%	40.0%	40.0%
Percentage increase of multilingual engagements and messaging	20.0%	37.0%	20.0%	20.0%
Percentage of citizenship clinic attendees that apply for naturalization	50.0%	50.0%	50.0%	50.0%
Percentage of non-litigated cases closed within 120 days	50.0%	5.2%	50.0%	50.0%
*Percentage of annual Racial Equity Plan department progress measures completed	75.0%	64.9%	75.0%	75.0%

## MGT - Office of Government Affairs

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Address adopted legislative agenda during legislative session (New)	50.0%	40.0%	50.0%	50.0%
Percentage of Community Project Funding Requests by the City advanced to the Appropriations Committee by members of our Federal delegation (New)	N/A	N/A	50.0%	50.0%
Return on investment/grants awarded (New)	\$55.00	\$304.09	\$100.00	\$100.00

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Government Affairs

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
*Number of outreach/engagements done with partners, elected officials, and community organizations (New)	N/A	N/A	30	30

## MGT - Office of Homeless Solutions

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Number of engagements by OHS Outreach Staff	N/A	N/A	4,200	4,200
Number of unduplicated homeless clients with mental illness/co-occurring substance use/primary care health issues receiving services	750	750	275	275
Percentage of beds utilized under the Pay-to-Stay program	90.0%	140.9%	95.0%	95.0%
Percentage of service requests responded within 24-48 hours (HART TEAM)	90.0%	98.4%	90.0%	90.0%
Percentage of service requests resolved within 10 days (HART Team)	90.0%	95.7%	90.0%	90.0%
Percentage of service requests resolved within 21 days	85.0%	92.3%	85.0%	85.0%
*Percentage of unduplicated persons placed in permanent housing who remain housed after six months	85.0%	85.0%	85.0%	85.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Office of Arts & Culture

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Attendance at Office of Arts and Culture-supported events	5.25 M	5.25 M	5.40 M	5.40 M
Dollars leveraged by partner organizations	\$190.00 M	\$190.00 M	\$195.00 M	\$195.00 M
Number of attendees at City-owned cultural facilities	2.60 M	2.60 M	2.80 M	2.80 M
Number of Public Art events creating active engagement and participation by Dallas residents with the City's Public Art Collection	40	40	44	44
WRR 101.1 FM maintain or grow market share of at least 1.9 percent in partnership with KERA (as reported by Nielsen ratings or comparable market sources)	1.90	1.20	1.90	1.90
*Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations	35.0%	34.4%	37.0%	37.0%

## Office of Economic Development

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Dollars in capital investment fostered through written commitment	\$250.00 M	\$250.00 M	\$250.00 M	\$250.00 M
Number of business outreach activities/contacts (Business Development and Catalytic Development divisions)	240	240	240	240

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Office of Economic Development

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of attracted private investment documented by contract that occurs in Target Areas	40.0%	90.1%	40.0%	40.0%
Three-year rolling average number of jobs created or retained through written commitment	2,500	3,109	2,500	2,500
*Three-year rolling average number of minimum wage required jobs indexed to the MIT Living Wage Calculator (of total commitment for jobs to be created/retained)	1,500	2,015	1,500	1,500

## Office of Risk Management

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average cost per workers' compensation claim	\$6,600.00	\$5,531.45	\$6,600.00	\$6,600.00
Claimant contact within 24 hours of new claim notice rate	98.0%	99.8%	98.0%	98.0%
Commercial Driver's License (CDL) workforce drug test rate	50.0%	3.5%	50.0%	50.0%
Number of safety training courses offered outside of regular hours (multi-shift schedule)	95	64	95	95
Percentage of monies recovered from subrogation claims	27.5%	153.4%	100.0%	100.0%
Subrogation monies recovered	\$456,898.00	\$767,217.41	\$1.00 M	\$1.00 M
*Number of employee training courses offered in Spanish	18	30	36	36

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# PERFORMANCE MEASURES

## Park & Recreation

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average monthly operating expenditures per acre of land managed or maintained	\$1,651.00	\$301.57	\$298.69	\$303.49
Average number of recreation programming hours per week (youth, adults, seniors, and athletic leagues)	2,300	3,854	4,585	4,859
Dollar value of volunteer hours for park system	\$4.02 M	\$3.98 M	\$7.12 M	\$7.29 M
Number of daily visits to partnership programs/facilities including the Arboretum, Cedar Ridge Preserve, Zoo, and Audubon Center	4.05 M	1.92 M	2.55 M	2.61 M
Percentage decrease in park-related incidents/calls to DPD (New)	N/A	N/A	10.0%	10.0%
Percentage increase in youth athletic activities registration	10.0%	44.4%	25.0%	25.0%
Percentage of planned park visits completed by Park Rangers (1,900 visits per month)	95.0%	111.4%	95.0%	95.0%
Percentage of residents within half mile of a park	73.0%	74.0%	75.0%	75.0%
*Percentage increase in active/fitness programs in target areas	5.0%	(3.8)%	5.0%	5.0%

## Planning & Development

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average number of business days to complete commercial permit application prescreen	N/A	N/A	5	5

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Measures new for FY 2024-25 are indicated as (New)

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# PERFORMANCE MEASURES

## Planning & Development

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Average number of business days to complete first review of new commercial permit application	N/A	N/A	15	15
Average number of business days to complete first review of new residential permit application	N/A	N/A	10	7
Average number of business days to complete resubmitted commercial permit applications	N/A	N/A	7	7
Average number of business days to complete resubmitted residential permit applications	N/A	N/A	5	3
Number of historical preservation outreach events (education and awareness presentations/publications)	N/A	N/A	4	4
Percentage of Comprehensive Plan project milestones completed	N/A	N/A	100.0%	100.0%
Percentage of next business day inspections performed on time	N/A	N/A	98.0%	98.0%
Percentage of routine maintenance certificates of appropriateness completed within seven days	N/A	N/A	95.0%	95.0%
Percentage of zoning change requests increasing housing density	N/A	N/A	80.0%	80.0%
Percentage of zoning requests following the CPC schedule	N/A	N/A	90.0%	90.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Planning & Development

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
*Average number of business days to complete first review of residential permit applications in 75210, 75216, 75215	N/A	N/A	10	7
*Percentage of engagement/public meetings in majority Black and Hispanic neighborhoods	N/A	N/A	50.0%	50.0%

## Procurement Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Completion rate for informal solicitations	80.0%	91.4%	85.0%	85.0%
Dallas Contracting Officer Representative Program Completion Rate	75.0%	100.0%	75.0%	75.0%
Percentage of extensions completed within 15 business days	80.0%	96.2%	85.0%	85.0%
Percentage of mail delivered to post office same day received	90.0%	100.0%	95.0%	95.0%
Percentage of reprographic completed within three business days	95.0%	100.0%	95.0%	95.0%
*Percentage of dollars spent with local M/WBE businesses	N/A	N/A	75.0%	75.0%
*Percentage of procurement Masterclass training and technical assistance in majority Black and Hispanic neighborhoods	50.0%	83.3%	85.0%	85.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Sanitation Services

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of garbage and recycling routes completed on time	95.0%	99.8%	95.0%	95.0%
Percentage of on-time bulk and brush collections	95.5%	99.9%	95.5%	96.0%
Residential recycling diversion rate	20.5%	17.6%	21.0%	21.0%
Residential recycling tons collected	58,000	36,290	58,000	58,000
Tons of CH <sub>4</sub> (methane) captured by McCommas Bluff Landfill Gas System	47,000	27,989	47,000	47,000
*Percentage of targeted outreach efforts in areas with highest bulk and brush pickup violations	50.0%	56.0%	50.0%	50.0%

## Transportation & Public Works

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of asphalt service requests completed within SLA	92.0%	87.7%	92.0%	92.0%
Percentage of concrete service requests completed within SLA	92.0%	94.1%	92.0%	92.0%
Percentage of long line pavement marking miles restriped (170 of 1,700 miles)	N/A	N/A	10.0%	10.0%
Percentage of planned sidewalk projects completed	100.0%	75.0%	100.0%	100.0%
Percentage of potholes repaired within three days	98.0%	96.8%	98.0%	98.0%

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Transportation & Public Works

Measure	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Percentage of signal malfunction responses within 120 minutes	N/A	N/A	80.0%	80.0%
Percentage of traffic signal preventative maintenance for full system PM within 12 months	N/A	N/A	50.0%	50.0%
Planned lane miles improved (676 of 11,770 miles)	100.0%	100.0%	100.0%	100.0%
*Number of completed street lighting installations or upgrades in equity priority areas	N/A	N/A	10	10
*Planned lane miles improved in equity priority areas (135.2 of 676)	100.0%	100.0%	100.0%	100.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Safe				
City Attorney's Office				
Municipal Prosecution	2,213,556	2,347,892	2,213,556	2,347,892
Police Legal Liaison	851,623	886,625	851,623	886,625
City Attorney's Office Total	3,065,180	3,234,517	3,065,180	3,234,518
City Marshal's Office				
City Detention Center	2,227,176	2,303,909	2,227,176	2,303,909
City Marshal's Office	4,215,477	4,386,691	4,215,477	4,386,691
Lew Sterrett Jail Contract	7,878,250	7,878,250	7,878,250	7,878,250
Marshal's Park Enforcement	156,708	231,612	156,708	231,612
School Crossing Guard Program	8,438,120	8,438,120	8,438,120	8,438,120
Security Services	7,013,980	7,196,719	7,013,980	7,196,719
Sobering Center	812,885	861,073	812,885	861,073
City Marshal's Office Total	30,742,597	31,296,375	30,742,597	31,296,375
Civil Service				
Applicant Evaluation (Uniform)	796,811	816,264	796,811	816,264
Civil Service Total	796,811	816,264	796,811	816,264
Dallas Municipal Court				
Municipal Court Services	11,142,209	11,369,037	11,142,209	11,369,037
Parking Adjudication Office	584,510	620,019	584,510	620,019
Dallas Municipal Court Total	11,726,719	11,989,056	11,726,719	11,989,056
Dallas Fire-Rescue				
EMS Administration, Contracts, and Community Health	21,295,224	22,109,369	21,295,224	22,109,369
Fire and Rescue Emergency Response and Special Operations	308,283,350	329,968,869	308,283,350	329,968,869
Fire Dispatch and Communications	32,742,814	33,312,882	32,742,814	33,312,882
Fire Investigation - Explosive Ordnance Disposal	5,867,393	5,866,115	5,867,393	5,866,115
Fire Training and Recruitment	29,835,306	31,347,003	29,835,306	31,347,003
Fire-Rescue Equipment Maintenance and Supply	17,150,253	16,109,280	17,150,253	16,109,280
Inspection and Life Safety Education	14,577,159	15,605,470	14,577,159	15,605,470

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Dallas Fire-Rescue Total	429,751,499	454,318,987	429,751,499	454,318,987
Dallas Police Department				
Juvenile Case Managers-First Offender Program	0	0	0	0
Police Academy and In-service Training	33,347,704	35,252,835	33,347,704	35,252,835
Police Administrative Support	51,983,090	53,202,232	51,983,090	53,202,232
Police Community Outreach	21,922,416	23,249,064	21,922,416	23,249,064
Police Criminal Investigations	107,069,762	112,257,665	107,069,762	112,257,665
Police Field Patrol	353,717,323	367,723,590	353,717,323	367,723,590
Police Intelligence	19,706,946	20,269,861	19,706,946	20,269,861
Police Investigation of Vice Related Crimes	4,763,650	5,183,319	4,763,650	5,183,319
Police Investigations of Narcotics Related Crimes	17,003,602	17,596,570	17,003,602	17,596,570
Police Operational Support	57,748,075	58,978,924	57,748,075	58,978,924
Police Recruiting and Personnel Service	14,316,673	14,887,924	14,316,673	14,887,924
Police Special Operations	37,588,769	39,451,418	37,588,769	39,451,418
Dallas Police Department Total	719,168,010	748,053,402	719,168,010	748,053,402
Judiciary				
Civil Adjudication Court	240,424	250,657	240,424	250,657
Community Court	180,574	188,259	180,574	188,259
Court Security	1,332,166	1,388,862	1,332,166	1,388,862
Municipal Judges-Cases Docketed	3,714,824	3,879,829	3,714,824	3,879,829
Judiciary Total	5,467,988	5,707,607	5,467,988	5,707,607
Management Services				
Office of Emergency Management & Crisis Response	5,455,497	5,635,740	5,455,497	5,635,740
Office of Community Police Oversight	706,614	731,655	706,614	731,655
Management Services Total	6,162,111	6,367,395	6,162,111	6,367,395
Additional Resources	9,085,705	693,354	0	0
Capital	51,579,047	10,890,315	0	0

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Debt	38,898,122	43,693,997	0	0
Safe Total	1,306,443,788	1,317,061,269	1,206,880,914	1,261,783,604

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
<b>Vibrant</b>				
City Attorney's Office				
Community Prosecution	3,142,582	3,294,261	3,142,582	3,294,261
<b>City Attorney's Office Total</b>	<b>3,142,582</b>	<b>3,294,261</b>	<b>3,142,582</b>	<b>3,294,261</b>
<b>Library</b>				
Library Materials - Collection Management	7,084,700	7,133,005	7,084,700	7,133,005
Library Operations and Public Service	35,157,064	36,610,864	35,157,064	36,610,864
Literacy Initiatives, Education, and Community Engagement	1,758,245	1,804,473	1,758,245	1,804,473
<b>Library Total</b>	<b>44,000,009</b>	<b>45,548,342</b>	<b>44,000,009</b>	<b>45,548,342</b>
<b>Management Services</b>				
Office of Community Care & Empowerment	9,218,721	9,480,606	9,218,721	9,480,606
Office of Equity & Inclusion	2,815,251	2,942,985	2,815,251	2,942,985
<b>Management Services Total</b>	<b>12,033,972</b>	<b>12,423,591</b>	<b>12,033,972</b>	<b>12,423,591</b>
<b>Office of Arts &amp; Culture</b>				
City-Owned Cultural Venues	14,845,893	15,287,575	14,845,893	15,287,575
Cultural Services Contracts	5,219,842	5,218,503	5,219,842	5,218,503
Public Art for Dallas	502,570	502,532	502,570	502,532
WRR Municipal Radio Classical Music	451,077	459,320	0	0
<b>Office of Arts &amp; Culture Total</b>	<b>21,019,382</b>	<b>21,467,930</b>	<b>20,568,305</b>	<b>21,008,610</b>
<b>Park &amp; Recreation</b>				
Citywide Athletic Reservations Events services (CAREs)	17,278,641	17,488,240	17,278,641	17,488,240
Leisure Venue Management	23,127,662	23,641,256	23,127,662	23,641,256
Park Land Maintained	48,023,606	50,513,829	48,023,606	50,513,829
Partnerships and Strategic Initiatives	2,708,300	2,751,666	2,708,300	2,751,666
Planning, Design, Construction - EMS and Environmental Compliance	3,613,117	3,647,686	3,613,117	3,647,686
Recreation Services	27,075,826	27,393,648	27,075,826	27,393,648
<b>Park &amp; Recreation Total</b>	<b>121,827,152</b>	<b>125,436,325</b>	<b>121,827,152</b>	<b>125,436,325</b>

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Additional Resources	31,787,233	32,600,613	0	0
Capital	81,791,329	98,195,216	0	0
Debt	147,485,710	147,249,283	0	0
<b>Vibrant Total</b>	<b>463,087,369</b>	<b>486,215,561</b>	<b>201,572,020</b>	<b>207,711,129</b>

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Growing				
Convention & Event Services				
Convention Center Debt Service Payment	19,337,000	19,339,250	0	0
Convention Center Master Plan	809,785	763,862	0	0
Dallas Convention Center	114,662,418	108,249,877	0	0
Office of Special Events	1,239,151	1,267,074	0	0
Union Station	1,310,409	1,310,409	0	0
Convention & Event Services Total	137,358,763	130,930,472	0	1
Dallas Fire - Rescue				
Fire Inspection for New Construction	0	0	0	0
Economic Development Total	0	0	0	0
Economic Development				
Business & Community Development	1,383,708	1,492,136	1,383,708	1,492,136
Catalytic Development	868,883	919,383	868,883	919,383
Performance Monitoring & Compliance	229,226	260,937	229,226	260,937
Economic Development Total	2,481,817	2,672,456	2,481,817	2,672,456
Facilities & Real Estate Management				
Bullington Truck Terminal and Thanksgiving Square	653,659	662,256	653,659	662,256
Real Estate and Relocation	1,883,011	2,013,353	1,883,011	2,013,353
Facilities & Real Estate Management Total	2,536,670	2,675,609	2,536,670	2,675,609
Housing & Neighborhood Revitalization				
Housing Administration	2,239,142	2,366,661	2,239,142	2,366,661
Housing Preservation	120,000	120,000	120,000	120,000
New Development	2,103,178	2,119,409	2,103,178	2,119,409
Housing & Neighborhood Revitalization Total	4,462,320	4,606,070	4,462,320	4,606,070
Non-Departmental				
Tax Increment Financing Districts Payments	93,637,795	93,637,795	93,637,795	93,637,795

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Non-Departmental Total	93,637,795	93,637,795	93,637,795	93,637,795
Planning & Development				
Community Planning	5,142,330	4,463,441	5,142,330	4,463,441
Construction Plan Review and Permitting	37,672,218	39,777,007	0	0
Current Planning	0	0	0	0
Engineering - Inspection Review for Private Development	6,300,641	5,701,980	0	0
Express Plan Review	2,558,279	2,558,279	0	0
Field Inspections of Private Development Construction Sites	9,882,210	9,692,917	0	0
GIS Mapping for Private Development	1,595,944	1,595,944	0	0
Preservation & Urban Design	1,613,062	1,613,634	1,613,062	1,613,634
Private Development Records and Archival Library	926,821	926,821	0	0
Private Development Survey	807,185	807,185	0	0
Subdivision Plat Review	675,353	675,353	0	0
Planning & Development Total	67,174,043	67,812,561	6,755,392	6,077,075
Additional Resources	108,149,671	108,152,786	0	0
Capital	155,036,641	203,238,814	0	0
Debt	56,004,313	59,027,984	0	0
Growing Total	626,842,033	672,754,547	109,873,994	109,669,005

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Livable				
City Attorney's Office				
Community Courts	1,404,861	1,441,525	1,404,861	1,441,525
City Attorney's Office Total	1,404,861	1,441,525	1,404,861	1,441,525
Code Compliance				
Consumer Health	3,879,872	3,992,715	3,879,872	3,992,715
Neighborhood Code Compliance Services	30,660,436	32,456,699	30,660,436	32,456,699
Neighborhood Nuisance Abatement	10,055,927	10,399,104	10,055,927	10,399,104
Code Compliance Total	44,596,235	46,848,518	44,596,235	46,848,518
Dallas Animal Services				
Dallas Animal Services	19,697,228	20,354,529	19,697,228	20,354,529
Dallas Animal Services Total	19,697,228	20,354,529	19,697,228	20,354,529
Management Services				
Office of Homeless Solutions	14,514,707	15,022,685	14,514,707	15,022,685
Management Services Total	14,514,707	15,022,685	14,514,707	15,022,685
Sanitation Services				
Animal Remains Collection	492,933	465,398	0	0
Brush-Bulk Waste Removal Services	31,421,631	31,343,255	0	0
City Facility Services	1,044,845	1,044,845	0	0
Landfill Services	39,500,571	40,095,253	0	0
Recycling Collection and Waste Diversion	18,475,055	18,937,352	0	0
Residential Refuse Collection	72,257,278	74,812,162	0	0
Sanitation Services Total	163,192,313	166,698,265	0	0
Additional Resources	11,680,719	11,680,719	0	0
Capital	8,000,000	3,800,000	0	0
Debt	2,182,308	4,793,849	0	0
Livable Total	265,268,371	270,640,090	80,213,031	83,667,257

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2024-25 Budget All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Sustainable				
Aviation				
Aviation Facilities - Dallas Executive Airport - Vertiport	4,577,954	3,741,298	0	0
Capital Construction and Debt Service	62,279,011	59,466,268	0	0
Dallas Love Field	141,241,774	145,882,655	0	0
<b>Aviation Total</b>	<b>208,098,739</b>	<b>209,090,221</b>	<b>0</b>	<b>0</b>
City Attorney's Office				
DFW International Airport Legal Counsel	466,739	466,739	466,739	466,739
<b>City Attorney's Office Total</b>	<b>466,739</b>	<b>466,739</b>	<b>466,739</b>	<b>466,739</b>
City Marshal's Office				
Environmental Crime	34,483	83,425	34,483	83,425
<b>City Marshal's Office Total</b>	<b>34,483</b>	<b>83,425</b>	<b>34,483</b>	<b>83,425</b>
Dallas Water Utilities				
DWU General Expense	157,824,728	159,734,778	0	0
Wastewater Collection	27,332,244	28,247,412	0	0
Wastewater Treatment	63,780,716	65,366,227	0	0
Water Capital Funding	369,832,295	397,503,523	0	0
Water Planning, Financial and Rate Services	4,195,130	4,372,418	0	0
Water Production and Delivery	149,014,886	161,309,026	0	0
Water Utilities Capital Program Management	18,214,716	19,942,511	0	0
Water Utilities Customer Account Services	36,668,949	38,529,409	0	0
<b>Dallas Water Utilities Total</b>	<b>826,863,664</b>	<b>875,005,304</b>	<b>0</b>	<b>0</b>
Facilities & Real Estate Management				
Energy Procurement and Monitoring	2,717,077	2,780,651	2,717,077	2,780,651
<b>Facilities &amp; Real Estate Management Total</b>	<b>2,717,077</b>	<b>2,780,651</b>	<b>2,717,077</b>	<b>2,780,651</b>
Management Services				

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2024-25 Budget All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Office of Environmental Quality and Sustainability	5,340,105	5,772,178	5,340,105	5,772,178
Management Services Total	5,340,105	5,772,178	5,340,105	5,772,178
Dallas Water Utilities - SDM				
DWU - SDM General Expense	50,399,461	52,595,147	0	0
Floodplain and Drainage Management	5,420,633	5,539,088	0	0
Floodway Operations	15,464,609	17,201,652	0	0
Neighborhood Drainage Operations	14,567,411	15,238,093	0	0
Dallas Water Utilities - SDM Total	85,852,114	90,573,980	0	0
Transportation & Public Works				
Administration & Interagency Management	8,590,380	8,937,254	8,590,380	8,937,254
Capital and Implementation Program	776,703	776,703	776,703	776,703
Engineering & Operations	16,208,541	16,447,208	16,208,541	16,447,208
Land Surveying Services	250,087	299,578	250,087	299,578
Parking Management & Enforcement	8,173,335	8,302,785	8,173,335	8,302,785
Pavement Management	1,148,395	1,212,299	1,148,395	1,212,299
Pavement Preservation	3,659,200	3,737,532	3,659,200	3,737,532
Regulation and Enforcement of For Hire Transportation	519,534	528,737	0	0
Rights-of-Way Maintenance Contracts	10,531,233	9,199,185	10,531,233	9,199,185
Street Cut and Right-of-Way Management [Cut Control]	446,277	518,250	446,277	518,250
Street Lighting & Tunnel Management	20,614,602	22,429,669	20,614,602	22,429,669
Street Maintenance Contracts and Inspections	36,644,980	36,644,980	36,644,980	36,644,980
Street Operation	33,530,136	34,956,575	33,530,136	34,956,575
Transportation Planning	4,295,310	4,315,185	4,295,310	4,315,185
Urban Forestry Division	1,239,228	1,312,275	1,239,228	1,312,275
Transportation & Public Works Total	146,627,941	149,618,215	146,108,407	149,089,478
Additional Resources	7,408,872	4,346,043	0	0

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2024-25 Budget All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Capital	504,802,392	532,574,416	0	0
Debt	205,427,679	207,943,218	0	0
Sustainable Total	1,993,639,805	2,078,254,390	154,666,811	158,192,471

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Fiscally Sound				
Budget & Management Services				
Grant Administration	1,406,096	1,491,444	1,406,096	1,491,444
Operating and Capital Budget	2,387,167	2,474,289	2,387,167	2,474,289
Performance, Innovation, and Strategy	542,125	586,805	542,125	586,805
Utility Management	243,107	249,813	243,107	249,813
Budget & Management Services Total	4,578,495	4,802,351	4,578,495	4,802,351
City Controller's Office				
Accounts Payable	2,166,211	2,292,900	2,166,211	2,292,900
Deferred Compensation	0	0	0	0
EMS Compliance	15,040	15,040	15,040	15,040
Financial Compliance, Auditing, and Monitoring	491,373	511,195	491,373	511,195
Financial Reporting	3,327,143	3,405,017	3,327,143	3,405,017
Independent Audit	767,071	767,071	767,071	767,071
Payroll	2,031,204	2,158,061	2,031,204	2,158,061
Treasury Administration	1,040,904	1,072,453	1,040,904	1,072,453
City Controller's Office	9,838,945	10,221,737	9,838,945	10,221,737
Data Analytics & Business Intelligence				
Data Analytics	4,292,150	4,513,885	4,292,150	4,513,885
Data Governance	0	0	0	0
Data Management & Accessibility	1,519,004	1,519,003	1,519,004	1,519,003
Data Analytics & Business Intelligence Total	5,811,154	6,032,888	5,811,154	6,032,888
Economic Development				
Finance & Administration	1,301,953	1,368,070	1,301,953	1,368,070
Economic Development Total	1,301,953	1,368,070	1,301,953	1,368,070
Human Resources				
Total Rewards & Wellness	1,083,980	1,083,980	1,083,980	1,083,980
Talent, Engagement, and Development (TED)	1,061,744	1,061,744	1,061,744	1,061,744
HR Consulting (HRP/Investigations)	2,868,183	2,743,720	2,868,183	2,743,720

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Talent Acquisition	1,284,476	1,398,068	1,284,476	1,398,068
Administrative/Human Resources Information Systems (HRIS)	2,610,982	3,023,062	2,610,982	3,023,062
<b>Human Resources Total</b>	<b>8,909,365</b>	<b>9,310,574</b>	<b>8,909,365</b>	<b>9,310,574</b>
Non-Departmental				
General Obligation Bond Program and Master Lease Program	13,453,475	9,473,211	13,453,475	9,473,211
Liability-Claims Fund Transfer	1,217,943	5,218,916	1,217,943	5,218,916
Non-Departmental	23,053,719	24,704,047	23,053,719	24,704,047
Salary and Benefit Stabilization	1,000,000	1,000,000	1,000,000	1,000,000
<b>Non-Departmental Total</b>	<b>38,725,137</b>	<b>40,396,174</b>	<b>38,725,137</b>	<b>40,396,174</b>
Additional Resources	4,553,178	3,715,609	0	0
Capital	0	0	0	0
Debt	31,718,171	31,667,326	0	0
<b>Fiscally Sound Total</b>	<b>105,436,398</b>	<b>107,514,729</b>	<b>69,165,049</b>	<b>72,131,794</b>

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Core				
City Attorney's Office				
General Counsel	5,981,777	6,245,899	5,981,777	6,245,899
Litigation	6,700,771	6,963,487	6,700,771	6,963,487
Administrative Support	2,532,263	2,624,875	2,532,263	2,624,875
Inspector General	1,373,221	1,449,060	1,373,221	1,449,060
City Attorney's Office Total	16,588,032	17,283,320	16,588,032	17,283,320
City Auditor's Office				
Audits, Attestations, Investigations, and Advisory	3,214,170	3,327,195	3,214,170	3,327,195
City Auditor's Office Total	3,214,170	3,327,195	3,214,170	3,327,195
City Manager's Office				
City Administration	2,853,934	2,986,073	2,853,934	2,986,073
City Agenda Process	242,305	241,277	242,305	241,277
Ethics and Compliance Division	138,128	140,879	138,128	140,879
City Manager's Office Total	3,234,367	3,368,229	3,234,367	3,368,229
City Secretary's Office				
Archives	224,426	224,426	224,426	224,426
Boards and Commissions	435,313	435,313	435,313	435,313
City Council Support	1,477,158	1,605,404	1,477,158	1,605,404
Customer Service	278,164	285,483	278,164	285,483
Elections	1,957,274	1,957,274	1,957,274	1,957,274
Records Management	633,975	633,975	633,975	633,975
Open Records	617,091	617,091	617,091	617,091
City Secretary's Office Total	5,623,401	5,758,966	5,623,401	5,758,966
Civil Service				
Analysis-Development and Validation	441,679	449,620	441,679	449,620
Applicant Evaluation (Civilian)	1,147,561	1,189,036	1,147,561	1,189,036
Civil Service Board and Employee Appeals Process	511,328	559,339	511,328	559,339
Civil Service Total	2,100,568	2,197,995	2,100,568	2,197,995
Facilities & Real Estate Management				
Renovation and Major Repair	2,443,735	2,499,655	2,443,735	2,499,655

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

	FY 2024-25 Budget All Funds	FY 2025-26 Planned All Funds	FY 2024-25 Budget General Fund	FY 2025-26 Planned General Fund
Custodial Maintenance	6,999,243	7,134,907	6,999,243	7,134,907
City Facility Operation, Maintenance and Repair	17,537,992	17,760,911	17,537,992	17,760,911
Facilities & Real Estate Management Total	26,980,970	27,395,473	26,980,970	27,395,473
Management Services				
Office of Government Affairs	862,347	920,763	862,347	920,763
Office of Communications & Customer Experience/311	9,660,834	10,181,169	9,660,834	10,181,169
Management Services Total	10,523,181	11,101,932	10,523,181	11,101,932
Mayor & City Council				
Administrative Support for the Mayor and City Council	7,769,654	7,826,764	7,769,654	7,826,764
Mayor & City Council Total	7,769,654	7,826,764	7,769,654	7,826,764
Procurement Services				
Purchasing-Contract Management	3,288,748	3,429,912	3,288,748	3,429,912
Business Enterprise Hub (BEH)	959,090	1,595,954	959,090	1,595,954
Procurement Services Total	4,247,838	5,025,866	4,247,838	5,025,866
Additional Resources	10,500,000	9,500,000	0	0
Capital	111,064,523	89,538,000	0	0
Debt	4,037,831	15,038,578	0	0
Core Total	205,884,535	197,362,318	80,282,181	83,285,740



# BUDGET & MANAGEMENT SERVICES

## MISSION

Protect the City's financial resources through fiscally responsible forecasting, allocation of resources, monitoring of revenues and expenditures, and compliance with applicable rules and laws to ensure the goals and objectives of the City are met.

## DEPARTMENT GOALS

- Develop and present to the City Council a two-year General Fund budget that is balanced with revenues equal to or greater than expenses
- Comply with grant regulations by ensuring grant funds are expended by grantor-established deadlines and by ensuring no disallowed costs
- Issue 12 monthly financial reports for grant funds within 10 business days of month close
- Enhance data and performance initiatives to better align data to budgetary resources
- Continue budget engagement and outreach to educate and increase transparency and awareness of the City's financial resources

## SERVICE DESCRIPTIONS

BUDGET & MANAGEMENT SERVICES	
Operating and Capital Budget	Provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets. Manages production of the annual budget, Budget Accountability Report, End of Year reports, budget ordinances, and provides financial analysis to the City Manager, City Council, and all City departments.
Grant Administration	Provides leadership and technical support in the strategic acquisition, planning and program oversight, budget development, and financial management of grant funds for the City's Consolidated Plan and other governmental grants Citywide, in accordance with applicable federal and state regulations. Also provides onsite monitoring of internal programs, maintains timely reporting to grant agencies, conducts community engagement, and serves as the City's liaison to various federal and state agencies from which the City receives funds. Grants Administration works to ensure a standardized and effective management of grants throughout the grant lifecycle, aligned with industry best practices.
Utility Management	Oversees and manages franchised utilities and certified telecommunication providers use of the public rights-of-way, including electric, natural gas, and cable television.
Performance and Strategy	Conducts Citywide strategic planning, and performance measure analysis to assist City management in the furtherance of stated goals and to improve the efficiency and effectiveness of operations. Supports a portfolio of city departments through the usage of fiscal shared services to manage budget, accounting services, and procurement.

# BUDGET & MANAGEMENT SERVICES

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Operating and Capital Budget	2,149,743	2,178,420	2,387,167	2,474,289
Grant Administration	1,045,179	1,050,834	1,406,096	1,491,444
Utility Management	266,228	266,949	243,107	249,813
Performance and Strategy	958,960	854,458	542,125	586,805
Expense Total	\$4,420,110	\$4,350,661	\$4,578,495	\$4,802,351

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	3,872,536	3,552,765	3,834,252	4,051,277
Supplies - Materials	26,344	38,963	34,449	34,449
Contractual - Other Services	604,230	758,933	796,794	805,625
Capital Outlay	0	0	0	0
Expense Total	\$4,503,110	\$4,350,661	\$4,665,495	\$4,891,351
Reimbursements	(83,000)	0	(87,000)	(89,000)
Department Total	\$4,420,110	\$4,350,661	\$4,578,495	\$4,802,351
Department Revenue Total	\$1,613,639,698	\$1,591,435,516	\$1,667,752,126	\$1,752,140,263

# BUDGET & MANAGEMENT SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Capital Bond Program Reimbursement	(87,000)	(89,000)
<b>Reimbursement Total</b>	<b>\$(87,000)</b>	<b>\$(89,000)</b>

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
FY 2024-25 Community Development Block Grant (CD24)	3,553,446	0
FY 2024-25 Emergency Solutions Grant (ES24)	23,000	0
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	139,163	0
FY 2025-26 Community Development Block Grant (CD25)	0	3,553,446
FY 2025-26 Emergency Solutions Grant (ES25)	0	23,000
FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25)	0	139,163
<b>Additional Resources Total</b>	<b>\$3,715,609</b>	<b>\$3,715,609</b>

# BUDGET & MANAGEMENT SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	33.80	30.54	29.77	30.02
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	33.80	30.54	29.77	30.02

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding for U.S. Department of Housing and Urban Design (HUD) environmental reviews for non-City projects.	0	150,000	0	150,000
Transfer four positions from the Office of Government Affairs and reclassify one Senior Governmental Affairs Coordinator - State & Federal position to a Grants Administrator position to form a centralized Grant Acquisition and Compliance team (3.33 FTEs).	4	349,786	4	349,786

# BUDGET & MANAGEMENT SERVICES

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Restructure Budget & Management Services to provide more efficient services and realize efficiencies from the consolidation of departments that were part of Fiscal Shared Services. Eliminate one Manager - Budget Communication & Engagement, one Public Relations & Community Outreach Specialist, and two Fiscal Shared Services Analysts and transfer a position (not the funding) to BMS and reclassify it as a Performance Measure and Strategic Planning Specialist (2.48 FTEs).	(3)	(239,565)	(3)	(214,544)
Major Budget Items Total	1	\$260,221	1	\$285,242

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand department efforts in communication and engagement outreach in high impact zip codes and identify and collaborate with external partners to increase reach of department efforts.
- Continue implementation of the communication plan to increase translation of publication materials and develop a tool to measure impact of increased language accessibility.
- Continue alignment of Racial Equity Plan (REP) performance activities/measures into the annual budget process and monthly monitoring process for measuring and tracking progress.

# BUDGET & MANAGEMENT SERVICES

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	3,408,177	2,671,153	3,462,730	3,546,026
1113 - One-time Pay - Non-Uniform	0	18,133	0	0
1117 - Vacancy Savings - Salary	(356,565)	0	(423,629)	(404,124)
1118 - Vacancy Savings - Pension	(50,347)	0	(61,257)	(58,436)
1119 - Vacancy Savings (Medicare)	(5,169)	0	(6,143)	(5,860)
1120 - Wellness Incentive (Uniform and Non-Uniform)	17,525	17,525	15,835	15,960
1201 - Overtime - Non-Uniform	0	387	0	0
1203 - Service Incentive Pay	6,576	6,576	6,576	6,576
1210 - Vacation Term Pay - Non-Uniform	0	25,302	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	480	0	0
1301 -Pension - Non-Uniform	481,234	430,887	500,887	512,933
1303 - Life Insurance	2,400	2,400	1,949	2,028
1304 - Health Insurance	310,525	310,525	260,826	279,298
1306 - ER Medicare	49,417	39,765	50,559	51,767
1314 - Worker's Compensation	8,763	8,763	8,053	8,053
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	17,866	97,056
1406 - Admin Leave - Non-Uniform	0	20,867	0	0
<b>Personnel Services</b>	<b>\$3,872,536</b>	<b>\$3,552,765</b>	<b>\$3,834,252</b>	<b>\$4,051,277</b>
2110 - Office Supplies	1,430	1,430	3,453	3,453
2111 - Office Supplies Chargeback	6,615	6,615	6,615	6,615
2181 - Fuel - Lube For Vehicle	91	91	115	115
2232 - Food Supplies	2,000	7,000	4,093	4,093
2252 - Meter Postage Fund Level	158	158	210	210
2280 - Other Supplies	1,250	1,250	1,663	1,663
2710 - Furniture - Fixtures	5,000	12,618	9,000	9,000
2731 - Data Processing Equipment	8,500	8,500	8,500	8,500
2860 - Books Reference Book Only	1,300	1,300	800	800
<b>Supplies - Materials</b>	<b>\$26,344</b>	<b>\$38,963</b>	<b>\$34,449</b>	<b>\$34,449</b>
3020 - Food - Laundry Service	0	77	0	0
3030 - Printing - Photo Services	18,316	18,316	17,345	17,345
3050 - Communications	48,279	48,279	44,944	46,251
3051 - Telephone Equipment Charges	2,046	2,046	2,000	2,000
3053 - Data Circuit Billing	98,816	98,816	92,330	92,766
3070 - Professional Services	69,729	69,729	72,729	72,729
3090 - City Forces	0	150,000	150,000	150,000
3099 - Misc Special Services	8,153	8,153	9,130	11,130
3130 - Copy Machine Rent-Lease-Maint	5,824	5,824	5,824	5,824
3310 - Insurance	4,974	4,974	4,968	5,228

# BUDGET & MANAGEMENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3313 - Liability Premiums	1,008	1,008	962	962
3320 - Advertising	40,964	40,964	40,964	40,964
3340 - Membership Dues	4,500	4,500	5,913	5,913
3341 - Subscriptions-Serials	2,000	6,626	7,000	7,000
3361 - Professional Development	40,050	40,050	46,935	46,935
3363 - Reimb-Vehicle Use,Parking	4,200	4,200	2,351	2,351
3410 - Equip - Automotive Rental	3,921	3,921	6,090	6,090
3411 - Wreck Handle Charge (fleet)	0	0	1,685	1,685
3413 - Motor Pool Vehicle Charges	0	0	438	438
3416 - GIS Services	2,119	2,119	3,349	3,349
3429 - Mobile Phone Services	9,768	9,768	9,768	9,768
3430 - Data Services	49,892	49,892	61,899	62,175
3434 - Programming	189,671	189,671	210,170	214,722
Contractual - Other Services	\$604,230	\$758,933	\$796,794	\$805,625
5011 - Reimb Fr Othr Organizaton	(83,000)	0	(87,000)	(89,000)
Reimbursements	(\$83,000)	\$0	(\$87,000)	(\$89,000)
<b>Total Expense</b>	<b>\$4,420,110</b>	<b>\$4,350,661</b>	<b>\$4,578,495</b>	<b>\$4,802,351</b>



# BUILDING SERVICES

## MISSION

Building Services (BSD) provides routine facility maintenance/repair, major maintenance, custodial services, and other ancillary operations in support of service to departments, City staff, and residents.

## DEPARTMENT GOALS

- Implement BSD's redesigned Capital Planning Process which includes consideration of anticipated critical failures, major maintenance project management, required abatement services, emergency repairs and potential general fund overage reserves
- Continue partnership with the Office of Equity and Inclusion (OEI) to identify, design, and complete additional Americans with Disabilities Act (ADA) improvement projects at City facilities
- Implement and manage a LEED high-performance cleaning program and training that utilizes a system that reduces water usage, increases cleaning efficiencies, and minimizes environmental impact
- Complete a minimum of 500 quality control inspections at facilities with contracted custodial services
- Implement a pilot customer service rating process for BSD's major operating divisions
- Support Comprehensive Environmental & Climate Action Plan (CECAP) goals to further enhance facility resilience by completing Bachman Recreation Center solar PV and battery project, and in coordination with the Office of Emergency Management, expand the resiliency center generator installation and facility weatherization program to the remaining six Council districts. (funding dependent)
- Complete energy benchmarking in 5 additional facilities, for a total of 195 by September 2025
- Review operations and if necessary develop options for the highest and best use of the Bullington Truck Terminal and Thanksgiving Square, which may include management RFPs, divestiture options, or other actions that benefit the City of Dallas
- In collaboration with the Office of Data Analytics and Business Intelligence (DBI), develop and implement data visualization site(s) to provide real-time reports of key performance indicators related to BSD's service delivery processes
- Expand utilization and data collection using Maximo (computerized maintenance management system) to more efficiently track and manage maintenance activities and associated expenses

## SERVICE DESCRIPTIONS

BUILDING SERVICES	
Bullington Truck Terminal and Thanks-Giving Square	Operates the truck terminal and the pedestrian way including custodial and general maintenance services. This service also bills tenants their pro rata share of operating expenses and pays an annual lease payment to the Thanks-Giving Square Foundation per the 75-year agreement established in 1973. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.

# BUILDING SERVICES

City Facility Operation, Maintenance and Repair	Provides for routine maintenance and repair services and emergency MEP (mechanical, electrical, and plumbing) repair services for 500+ assigned City facilities. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.
Custodial Maintenance	Provides for custodial operations and other supporting housekeeping services, using a mix of in-house and contract resources, for 100 City facilities. Also, oversees room reservations and setup for Council meetings, City boards and commissions, special events, and meetings at City Hall. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.
Energy Procurement and Monitoring	Manages Citywide utility billing for 2,700+ individual utility accounts (electricity, natural gas, etc.), assists with solar PV initiatives, and administers the City's Energy Management System. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.
Renovation and Major Repair	Develops and implements an annual major maintenance work plan, using customer department input, historic work order data, and existing needs inventory, up to the amount of available funding. Reprioritizes the work plan as new critical needs arise and/or as available capital construction funds change. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Bullington Truck Terminal and Thanks-Giving Square	678,115	671,541	0	0
City Facility Operation, Maintenance and Repair	18,359,515	18,223,816	0	0
Custodial Maintenance	6,781,559	6,986,403	0	0
Energy Procurement and Monitoring	2,643,600	2,778,820	0	0
Renovation and Major Repair	2,616,002	2,418,210	0	0
Expense Total	\$31,078,791	\$31,078,791	\$0	\$0

# BUILDING SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	14,421,545	14,190,660	0	0
Supplies - Materials	5,659,524	6,181,797	0	0
Contractual - Other Services	11,706,560	11,539,287	0	0
Capital Outlay	39,000	109,717	0	0
Expense Total	\$31,826,629	\$32,021,461	\$0	\$0
Reimbursements	(747,838)	(942,670)	0	0
Department Total	\$31,078,791	\$31,078,791	\$0	\$0
Department Revenue Total	\$909,011	\$788,168	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	174.78	173.38	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	4.00	5.49	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	178.78	178.87	0.00	0.00

# BUILDING SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine the service delivery model and consolidate the Building Services Department into the Facilities & Real Estate Management Department and eliminate seven positions in FY 2023-24 prior to the reorganization (183.40 FTEs).	(188)	(30,656,117)	(188)	(31,512,528)
<b>Major Budget Items Total</b>	<b>(188)</b>	<b>(\$30,656,117)</b>	<b>(188)</b>	<b>(\$31,512,528)</b>

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	11,150,523	9,924,768	0	0
1111 - Cell Phone Stipend	15,000	14,571	0	0
1116 - Retroactive Pay - Non-Uniform	0	0	0	0
1117 - Vacancy Savings - Salary	(801,212)	0	0	0
1118 - Vacancy Savings - Pension	(113,132)	0	0	0
1119 - Vacancy Savings (Medicare)	(11,618)	0	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	88,380	88,380	0	0
1201 - Overtime - Non-Uniform	386,555	530,818	0	0
1203 - Service Incentive Pay	19,488	15,368	0	0
1210 - Vacation Term Pay - Non-Uniform	0	42,614	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	1,892	0	0
1301 -Pension - Non-Uniform	1,662,870	1,549,738	0	0
1303 - Life Insurance	12,472	12,472	0	0
1304 - Health Insurance	1,616,872	1,616,872	0	0
1306 - ER Medicare	170,801	152,852	0	0
1314 - Worker's Compensation	224,546	224,546	0	0
1406 - Admin Leave - Non-Uniform	0	13,771	0	0
1453 - Continuance Pay - Non-Uniform	0	1,999	0	0
<b>Personnel Services</b>	<b>\$14,421,545</b>	<b>\$14,190,660</b>	<b>\$0</b>	<b>\$0</b>

# BUILDING SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2110 - Office Supplies	3,442	301	0	0
2111 - Office Supplies Chargeback	4,650	4,703	0	0
2120 - Min App Inst Tools - Uten	24,100	54,571	0	0
2130 - Copy McH Supplies	2,212	0	0	0
2140 - Light - Power	1,683,852	1,683,852	0	0
2160 - Fuel Supplies	850,000	850,000	0	0
2170 - Water - Sewer	387,777	404,878	0	0
2181 - Fuel - Lube For Vehicle	103,111	103,111	0	0
2220 - Laundry - Cleaning Suppl	394,369	316,563	0	0
2231 - Clothing	35,378	51,083	0	0
2232 - Food Supplies	0	278	0	0
2252 - Meter Postage Fund Level	404	539	0	0
2270 - Printing Supplies	0	441	0	0
2280 - Other Supplies	5,370	7,613	0	0
2310 - Building Materials	2,117,004	2,662,532	0	0
2710 - Furniture - Fixtures	0	5,667	0	0
2720 - Machine Tools	33,355	30,997	0	0
2731 - Data Processing Equipment	12,500	3,000	0	0
2735 - Software Purchase -\$1000	2,000	1,667	0	0
<b>Supplies - Materials</b>	<b>\$5,659,524</b>	<b>\$6,181,797</b>	<b>\$0</b>	<b>\$0</b>
3030 - Printing - Photo Services	1,700	0	0	0
3050 - Communications	261,681	261,681	0	0
3053 - Data Circuit Billing	534,863	534,863	0	0
3060 - Equipment Rental [Outside City]	11,775	32,854	0	0
3062 - Pc Leasing [Outside City]	529	0	0	0
3070 - Professional Services	332,998	228,166	0	0
3085 - Freight	220	0	0	0
3090 - City Forces	49,847	55,813	0	0
3091 - Custodial Services	3,584,506	3,584,506	0	0
3097 - Asbestos Abatement	0	464	0	0
3099 - Misc Special Services	290,276	416,706	0	0
3110 - Equip Repairs and Maintenance	299,890	300,726	0	0
3130 - Copy Machine Rent-Lease-Maint	10,915	10,915	0	0
3150 - Copy Center Charges	700	471	0	0
3210 - Building Repairs and Maint	2,660,643	2,347,935	0	0
3310 - Insurance	753,564	753,564	0	0
3313 - Liability Premiums	9,542	9,542	0	0
3320 - Advertising	200	837	0	0
3330 - Rents [Lease]	424,992	425,620	0	0
3340 - Membership Dues	2,500	1,000	0	0
3361 - Professional Development	125,159	125,159	0	0
3410 - Equip - Automotive Rental	247,935	247,935	0	0

# BUILDING SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3411 - Wreck Handle Charge (fleet)	40,083	40,083	0	0
3416 - GIS Services	10,695	10,695	0	0
3429 - Mobile Phone Services	95,409	89,562	0	0
3430 - Data Services	123,129	123,129	0	0
3434 - Programming	828,309	829,877	0	0
3460 - Disposal Services	4,500	4,804	0	0
3690 - Miscellaneous Transfers	1,000,000	1,000,000	0	0
3994 - Outside Temps-Staffing	0	102,379	0	0
Contractual - Other Services	\$11,706,560	\$11,539,287	\$0	\$0
4720 - Mach Tools Implem Major	0	109,717	0	0
4742 - Trucks	39,000	0	0	0
Capital Outlay	\$39,000	\$109,717	\$0	\$0
5011 - Reimb Fr Othr Organizaton	(747,838)	(942,670)	0	0
Reimbursements	(\$747,838)	(\$942,670)	\$0	\$0
Total Expense	\$31,078,791	\$31,078,791	\$0	\$0

# CITY ATTORNEY'S OFFICE

## MISSION

Provide the highest quality legal services to the City Council, City departments, and boards and commissions in the most ethical, timely, efficient, and cost-effective manner.

## DEPARTMENT GOALS

- Provide a timely response to City Council and department requests for legal services
- Actively pursue state law and city ordinance violations that affect residents' quality of life and negatively impact the community
- Zealously defend claims and litigation against the city, its officials, and employees
- Continue to develop in-house legal expertise in various areas of practice to minimize the financial impact on taxpayers

## SERVICE DESCRIPTIONS

CITY ATTORNEY'S OFFICE	
Administrative Support	Provides administrative support for the City Attorney's Office, including grant compliance, budget development and monitoring, accounts payable and receivables, contract management, agenda coordination, information technology, facilities management, and general office management.
Community Courts	Assists individuals with City of Dallas Class C quality-of-life misdemeanors by providing comprehensive case management (which includes wrap-around services) to address and reduce barriers for successful community reintegration; and provides court participants with individually tailored community service options instead of paying fines and fees.
Community Prosecution	Uses creative problem-solving strategies and litigation to address and abate code violations, improve quality of life, increase public safety, and strengthen communities through engagement and education throughout the city.
DFW International Airport Legal Counsel	Provides services to the DFW Airport Board and staff regarding federal regulatory matters, contracts with airlines, commercial real estate, labor and environmental law, contract compliance and procurement, and ground transportation regulations.

# CITY ATTORNEY'S OFFICE

<p>General Counsel</p>	<p>Provides legal services to city council and departments that include a wide range of municipal transactions. The General Counsel Division drafts ordinances and resolutions; negotiates complex contracts, including information technology, utility, aviation, and franchise agreements; provides legal advice to city council and more than 50 city departments on housing and economic development, sanitation, aviation, water utilities, and procurement; finance, bonds, tax, budget, retirement, benefits, elections, land use, building codes, ethics and conflicts of interest, transportation, construction, as well as police, fire, and emergency services policies, procedures, and practices; and advises and represents the city council, city council committees, and a variety of boards and commissions.</p>
<p>Inspector General</p>	<p>Identifies, investigates, and resolves ethics issues within the city (including those related to fraud, waste, abuse, corruption, and official misconduct); receives, investigates, and prosecutes ethics complaints and makes initial determinations regarding complaints received through the fraud, waste, and abuse hotline and any other medium; issues confidential advisory opinions to city officials and employees and general advisory opinions that are available to all city officials and employees; and provides training and information related to the Code of Ethics to city officials, employees, and others doing business with the city.</p>
<p>Litigation</p>	<p>Represents the city, its officers, and employees against claims and lawsuits in a variety of legal matters related to the day-to-day operations of the city. The Litigation Division manages all phases of litigation from pre-litigation claims investigations and advice, administrative hearings, discovery, motion practice, pretrial, trial, settlement, and appeals in a wide range of subject matters and issues including city code violations, open records, environmental regulations, constitutional issues, civil rights, personal injury, property damage, employment disputes, employment benefits, contract disputes, eminent domain, collections and bankruptcy, real estate, zoning and land use, public utility regulation, public works projects, and pursues lawsuits against businesses and individuals for violations that affect the quality of life of Dallas residents.</p>
<p>Municipal Prosecution</p>	<p>Prosecutes Class C misdemeanors and fine-only state law and city ordinance violations, including assault, public intoxication, zoning and land use, animal cruelty, juvenile, dangerous dog appeals, stormwater, environmental, family violence, and traffic violations.</p>
<p>Police Legal Liaison</p>	<p>Serves as general counsel to the Dallas Police Department; provides legal advice, provides legal training to police officer trainees and police officers, handles subpoenas for police records, public information requests, and expunctions; prepares opinions and bulletins, and files answers in court.</p>

# CITY ATTORNEY'S OFFICE

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Administrative Support	2,171,665	2,292,451	2,532,263	2,624,875
Community Courts	882,599	751,512	1,404,861	1,441,525
Community Prosecution	3,117,943	3,081,837	3,142,582	3,294,261
DFW International Airport Legal Counsel	466,739	423,601	466,739	466,739
General Counsel	5,947,984	5,840,015	5,981,777	6,245,899
Inspector General	1,715,275	1,441,878	1,373,221	1,449,060
Litigation	6,420,490	6,573,540	6,700,771	6,963,487
Municipal Prosecution	2,205,633	2,200,757	2,213,556	2,347,892
Police Legal Liaison	870,730	872,042	851,623	886,625
<b>Expense Total</b>	<b>\$23,799,058</b>	<b>\$23,477,633</b>	<b>\$24,667,393</b>	<b>\$25,720,363</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	21,181,033	20,877,005	21,683,321	22,707,576
Supplies - Materials	165,657	186,515	189,103	189,443
Contractual - Other Services	2,452,368	2,414,113	2,794,969	2,823,344
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$23,799,058</b>	<b>\$23,477,633</b>	<b>\$24,667,393</b>	<b>\$25,720,363</b>
Reimbursements	0	0	0	0
<b>Department Total</b>	<b>\$23,799,058</b>	<b>\$23,477,633</b>	<b>\$24,667,393</b>	<b>\$25,720,363</b>
<b>Department Revenue Total</b>	<b>\$850,239</b>	<b>\$1,098,602</b>	<b>\$853,539</b>	<b>\$853,539</b>

# CITY ATTORNEY'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	167.34	163.03	171.00	171.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	2.00	0.00	0.00	0.00
Department Total	169.34	163.03	171.00	171.00

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up staffing to optimize service delivery and eliminate one Senior Paralegal, one Office Assistant II, one Senior Legal Secretary, and one Investigator - Inspector General (4.00 FTEs).	(4)	(270,539)	(4)	(270,539)
Reduce funding for supplies and professional development to optimize service delivery.	0	(151,569)	0	(151,569)

# CITY ATTORNEY'S OFFICE

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer two Supervisors - Social and Community Services, four Community Court Coordinators, and two Caseworkers II positions from the Community Development Block Grant (CDBG) to the General Fund to support the South Dallas/Fair Park Community Court, South Oak Cliff Community Court, and West Dallas Community Court (8.00 FTEs).	8	736,545	8	736,545
Realize efficiencies and eliminate one Community Court Coordinator position (1.00 FTE).	(1)	(57,958)	(1)	(57,958)
<b>Major Budget Items Total</b>	<b>3</b>	<b>\$256,479</b>	<b>3</b>	<b>\$256,479</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to collaborate with user departments to provide legal guidance, advice, and support to ensure compliance with city policies and equitable implementation of city programs.
- Continue to provide externships and summer internships to law schools that provide opportunities to non-traditional and historically disadvantaged students.
- Continue to serve low to moderate-income residents through community courts.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	17,398,992	16,155,337	17,773,493	18,273,490
1106 - Merits	0	0	9,362	9,362
1116 - Retroactive Pay - Non-Uniform	0	223	0	0
1117 - Vacancy Savings - Salary	(816,425)	0	(743,437)	(743,437)
1118 - Vacancy Savings - Pension	(112,985)	0	(107,500)	(107,500)
1119 - Vacancy Savings (Medicare)	(11,602)	0	(10,779)	(10,779)
1120 - Wellness Incentive (Uniform and Non-Uniform)	84,000	84,000	84,000	84,000
1203 - Service Incentive Pay	0	7,864	8,400	8,400
1208 - Sick Leave Term Pay - Civilian	0	45,225	0	0
1210 - Vacation Term Pay - Non-Uniform	0	72,273	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	6,406	0	0
1242 - Language Assignment Pay	0	0	6,720	6,720

# CITY ATTORNEY'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1301 - Pension - Non-Uniform	2,507,725	2,394,740	2,619,881	2,692,180
1303 - Life Insurance	13,512	13,512	3,574	3,910
1304 - Health Insurance	1,821,553	1,821,553	1,640,728	1,728,760
1306 - ER Medicare	252,227	231,836	259,404	266,654
1308 - Mandatory Deferred Comp	0	0	43	43
1309 - Wellness Program	0	0	15,840	15,840
1314 - Worker's Compensation	44,036	44,036	42,044	42,044
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	79,844	436,185
1402 - Vacation Leave - Non-Uniform	0	0	1,704	1,704
<b>Personnel Services</b>	<b>\$21,181,033</b>	<b>\$20,877,005</b>	<b>\$21,683,321</b>	<b>\$22,707,576</b>
2110 - Office Supplies	34,500	22,245	15,000	15,000
2111 - Office Supplies Chargeback	0	29,792	26,000	26,000
2140 - Light - Power	4,949	4,949	6,650	6,990
2170 - Water - Sewer	2,000	2,000	2,000	2,000
2181 - Fuel - Lube For Vehicle	758	758	6,925	6,925
2231 - Clothing	7,000	6,000	7,900	7,900
2232 - Food Supplies	6,000	6,000	6,150	6,150
2252 - Meter Postage Fund Level	47,450	47,450	56,850	56,850
2280 - Other Supplies	10,500	14,821	27,687	27,687
2710 - Furniture - Fixtures	30,000	30,000	6,000	6,000
2731 - Data Processing Equipment	7,500	7,500	5,000	5,000
2735 - Software Purchase -\$1000	0	0	1,500	1,500
2860 - Books Reference Book Only	15,000	15,000	18,214	18,214
2890 - Miscellaneous Equipment	0	0	3,227	3,227
<b>Supplies - Materials</b>	<b>\$165,657</b>	<b>\$186,515</b>	<b>\$189,103</b>	<b>\$189,443</b>
3030 - Printing - Photo Services	6,000	6,000	4,000	4,000
3033 - Legal Fees	5,000	5,000	5,500	5,500
3050 - Communications	191,093	191,093	204,843	210,177
3051 - Telephone Equipment Charges	1,500	1,500	3,000	3,000
3053 - Data Circuit Billing	393,071	393,071	379,419	381,197
3060 - Equipment Rental [Outside City]	0	76	0	0
3070 - Professional Services	342,326	342,326	368,500	368,500
3090 - City Forces	46,000	46,000	170,854	170,854
3092 - Security Services	19,500	19,500	38,300	38,300
3099 - Misc Special Services	25,425	25,425	25,460	25,460
3130 - Copy Machine Rent-Lease-Maint	47,442	47,442	54,534	54,534
3310 - Insurance	24,382	24,382	38,263	40,262
3313 - Liability Premiums	4,942	4,942	5,164	5,162
3320 - Advertising	500	500	500	500
3340 - Membership Dues	35,000	35,000	35,000	35,000
3341 - Subscriptions-Serials	20,000	20,000	20,000	20,000

# CITY ATTORNEY'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3361 - Professional Development	55,000	55,000	56,000	56,000
3363 - Reimb-Vehicle Use,Parking	3,000	3,080	3,000	3,000
3410 - Equip - Automotive Rental	2,458	2,458	9,775	9,775
3411 - Wreck Handle Charge (fleet)	1,650	1,650	639	639
3413 - Motor Pool Vehicle Charges	0	0	438	438
3416 - GIS Services	9,212	9,216	13,252	13,252
3429 - Mobile Phone Services	35,180	38,246	57,727	57,727
3430 - Data Services	129,761	129,761	137,249	138,339
3434 - Programming	1,012,394	1,012,394	1,127,487	1,145,663
3438 - Software Maintenance Fee	41,532	0	0	0
3513 - Court Costs	0	50	1,100	1,100
3851 - Pension Bond Debt Service	0	0	34,965	34,965
Contractual - Other Services	\$2,452,368	\$2,414,113	\$2,794,969	\$2,823,344
<b>Total Expense</b>	<b>\$23,799,058</b>	<b>\$23,477,633</b>	<b>\$24,667,393</b>	<b>\$25,720,363</b>



# CITY AUDITOR'S OFFICE

## MISSION

Collaborate with elected officials and employees to elevate public trust in government by providing objective assurance and advisory services.

## DEPARTMENT GOALS

- Produce 19 audit or attestation reports
- Have 90 percent of audit report recommendations accepted by management
- Focus on our mission by spending 82 percent of available time on assurance and advisory projects
- Have 80 percent of staff achieve a professional certification (CIA, CPA, CISA, or CFE)
- Develop two government or assurance services subject matter experts within the Office of the City Auditor
- Identify other entities (external auditors, grant reviewers, federal and state auditors, etc.) that provide assurance service coverage and consolidate their reports on the Office of the City Auditor website

## SERVICE DESCRIPTIONS

CITY AUDITOR'S OFFICE	
Audits, Attestations, Investigations, and Advisory	The Office of the City Auditor is an independent audit function serving at the direction of the City Council. Information is provided on accountability of resources, the reasonableness of risk management, the accuracy of information, and the efficiency, effectiveness, and equity of City services.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Audits, Attestations, Investigations, and Advisory	3,266,138	3,053,881	3,214,170	3,327,195
Expense Total	\$3,266,138	\$3,053,881	\$3,214,170	\$3,327,195

# CITY AUDITOR'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	2,498,644	2,410,355	2,485,593	2,595,300
Supplies - Materials	24,991	13,790	15,547	15,547
Contractual - Other Services	742,503	629,736	713,030	716,348
Capital Outlay	0	0	0	0
Expense Total	\$3,266,138	\$3,053,881	\$3,214,170	\$3,327,195
Reimbursements	0	0	0	0
Department Total	\$3,266,138	\$3,053,881	\$3,214,170	\$3,327,195
Department Revenue Total	\$0	\$0	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	19.33	18.18	18.27	18.27
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	19.33	18.18	18.27	18.27

# CITY AUDITOR'S OFFICE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a city-wide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Reclassify one Senior Auditor position to a Deputy City Auditor position who will oversee internal completion of City audits and allow the City Auditor to begin succession planning.	0	57,580	0	57,580
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$57,580</b>	<b>0</b>	<b>\$57,580</b>

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	1,988,827	1,884,835	2,102,751	2,153,548
1108 - Performance Incentive Pay	4,500	4,500	3,000	3,000
1111 - Cell Phone Stipend	493	493	493	493
1117 - Vacancy Savings - Salary	(1,016)	0	(130,074)	(130,074)
1118 - Vacancy Savings - Pension	51	0	(18,809)	(18,809)
1119 - Vacancy Savings (Medicare)	(15)	0	(1,886)	(1,886)
1120 - Wellness Incentive (Uniform and Civilian)	9,900	9,900	9,500	9,500
1210 - Vacation Term Pay - Non-Uniform	0	12,754	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	1,918	0	0
1301 -Pension - Non-Uniform	281,053	281,104	303,876	311,221
1303 - Life Insurance	1,386	1,386	1,296	1,332
1304 - Health Insurance	179,784	179,784	170,928	180,360
1306 - ER Medicare	28,839	28,839	30,641	31,377
1314 - Worker's Compensation	4,842	4,842	4,541	4,541
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	9,336	50,697
<b>Personnel Services</b>	<b>\$2,498,644</b>	<b>\$2,410,355</b>	<b>\$2,485,593</b>	<b>\$2,595,300</b>
2110 - Office Supplies	1,200	1,200	1,200	1,200
2111 - Office Supplies Chargeback	0	114	0	0
2232 - Food Supplies	500	500	500	500

# CITY AUDITOR'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2252 - Meter Postage Fund Level	291	291	291	291
2710 - Furniture - Fixtures	1,000	1,000	1,000	1,000
2731 - Data Processing Equipment	20,000	8,684	10,556	10,556
2735 - Software Purchase -\$1000	2,000	2,000	2,000	2,000
Supplies - Materials	\$24,991	\$13,790	\$15,547	\$15,547
3030 - Printing - Photo Services	140	140	140	140
3050 - Communications	24,838	24,838	23,922	24,618
3053 - Data Circuit Billing	52,808	52,808	50,080	50,312
3070 - Professional Services	430,230	315,670	415,000	415,000
3130 - Copy Machine Rent-Lease-Maint	1,563	1,563	1,563	1,563
3310 - Insurance	12,399	12,399	3,646	3,837
3313 - Liability Premiums	746	746	706	706
3320 - Advertising	730	748	730	730
3340 - Membership Dues	10,000	10,000	10,000	10,000
3341 - Subscriptions-Serials	250	250	250	250
3361 - Professional Development	45,000	45,000	45,000	45,000
3363 - Reimb-Vehicle Use,Parking	1,000	1,000	1,000	1,000
3416 - GIS Services	1,192	1,192	1,521	1,521
3430 - Data Services	11,761	11,761	11,856	11,981
3434 - Programming	109,846	111,622	104,616	106,690
3437 - Continual Software License Fee	40,000	40,000	43,000	43,000
Contractual - Other Services	\$742,503	\$629,736	\$713,030	\$716,348
<b>Total Expense</b>	<b>\$3,266,138</b>	<b>\$3,053,881</b>	<b>\$3,214,170</b>	<b>\$3,327,195</b>

# CITY CONTROLLER'S OFFICE

## MISSION

Manage public resources by providing timely and accurate financial services and information to City management, elected officials, and the public. These financial services include Accounts Payable, Deferred Compensation, Emergency Medical Services (EMS) Compliance, Financial Compliance, Auditing and Monitoring, Financial Reporting, Independent Audit, Payroll, and Treasury Administration.

## DEPARTMENT GOALS

- Complete the Annual Comprehensive Financial Report (ACFR) for the fiscal year ended September 30, 2024, by February 28, 2025
- Increase percentage of vendor payments made electronically from 87 percent to 95 percent by September 30, 2025
- Maintain a payroll error rate under 0.4 percent
- Work with City departments to implement 90 percent or more of City Auditor recommendations by the due date
- Manage and monitor the City's Purchasing and Travel Cards program and ensure compliance with policies and procedures

## SERVICE DESCRIPTIONS

CITY CONTROLLER'S OFFICE	
Accounts Payable	Processes all payments to vendors and business partners, as well as expense reimbursements to employees. This group ensures vendor payments and employee reimbursements comply with the city's Administrative Directives and other applicable policies, procedures, and regulations.
Deferred Compensation	Works with the financial and operational management of the City of Dallas on the three Deferred Compensation Plans and two Defined Benefit Plans. This group also facilitates communication and education services to support all city employees related to saving for retirement.
EMS Compliance	Works with Dallas Fire-Rescue (DFR) to review the reasonableness of monthly EMS billing for ground ambulance transport.
Financial Compliance, Auditing and Monitoring	Assists City departments in responding to the City Auditor's recommendations, administering the City's administrative directive process, conducting an internal control self-assessment, providing training, and acting as a resource for departments regarding internal controls.
Financial Reporting	Manages the City's financial reporting system, the accuracy of the financial statements, and all external audits. Manages the hotel occupancy tax hotel occupancy tax group and the bank reconciliation group.

# CITY CONTROLLER'S OFFICE

Independent Audit	Independent audits are performed by the city's independent auditors, Weaver and Tidwell, LLP., and include examining, on a test basis, evidence supporting the amounts and disclosures in the ACFR and other audited financial statements.
Payroll	Accurate and timely payroll processing for city employees, including monitoring the accuracy of hours worked, voluntary and involuntary wage deductions, federal tax withholding and reporting, and benefit reporting.
Treasury Administration	Administers the City's cash management and banking operations, the \$6 billion debt management program, and the management of the \$4 billion City's investment portfolio.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Accounts Payable	2,815,327	2,181,023	2,166,211	2,292,900
Deferred Compensation	100,238	0	0	0
EMS Compliance	139,883	131,282	15,040	15,040
Financial Compliance, Auditing and Monitoring	552,221	384,462	491,373	511,195
Financial Reporting	2,593,932	3,340,320	3,327,143	3,405,017
Independent Audit	767,071	767,071	767,071	767,071
Payroll	2,397,251	2,054,578	2,031,204	2,158,061
Treasury Administration	563,578	868,946	1,040,904	1,072,453
Expense Total	\$9,929,501	\$9,727,682	\$9,838,945	\$10,221,737

# CITY CONTROLLER'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	7,606,347	7,534,524	7,927,543	8,297,957
Supplies - Materials	64,941	46,064	42,940	42,940
Contractual - Other Services	3,024,742	2,888,622	2,701,452	2,737,676
Capital Outlay	0	0	0	0
Expense Total	\$10,696,030	\$10,469,211	\$10,671,935	\$11,078,573
Reimbursements	(766,529)	(741,529)	(832,990)	(856,836)
Department Total	\$9,929,501	\$9,727,682	\$9,838,945	\$10,221,737
Department Revenue Total	\$110,000	\$171,504	\$125,000	\$125,000

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Aviation Reimbursement	(70,114)	(73,393)
Convention Center Reimbursement	(377,319)	(391,188)
Dallas Water Utilities Reimbursement	(200,297)	(206,995)
Fidelity Deferred Compensation Reimbursement	(185,260)	(185,260)
Reimbursement Total	\$(832,990)	\$(856,836)

# CITY CONTROLLER'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	69.31	65.35	66.91	66.91
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.75	2.30	1.75	1.75
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	71.06	67.65	68.66	68.66

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Reduce funding across functions for supplies, materials, and other services to optimize service delivery.	0	(232,000)	0	(232,000)
True up staffing to optimize service delivery and eliminate two Accounts Payable Clerk I, one Accounts Payable Clerk II, and one Deferred Compensation Plan and Defined Benefit Plan Administrator positions (3.71 FTEs).	(4)	(255,554)	(4)	(255,554)
Realize savings in Accounts Payable and Payroll due to the accounting system upgrade resulting in less reliance on outside temporary employees.	0	(150,000)	0	(150,000)

# CITY CONTROLLER'S OFFICE

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer the City's Purchasing and Travel Cards program and one Administrative Specialist II and one vacant Procurement Specialist from Procurement Services (POM) to the City Controller's Office (CCO) and reclassify the Procurement Specialist to a P-Card Manager (2.00 FTEs).	2	201,824	2	202,876
Major Budget Items Total	(2)	(\$435,730)	(2)	(\$434,678)

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Perform at least two living wage audits of vendors providing temporary workers by September 30, 2025.
- Increase the percentage of invoices (that are eligible for payment) to M/WBE vendors paid within 30 days from 85 percent to 90 percent by 2025.
- Incorporated the socially responsible banking factor during fiscal year 2024 procurement of banking services. The new contract is scheduled to remain into effect until fiscal year 2030.
- Receive the annual report from the City's depository bank detailing the institution's statement of work, including factors related to socially responsible banking according to section 2-78 including commitment to long term community reinvestment strategies, anti-predatory lending practices, community banking needs, community involvement, homeownership and consumer credit needs, small business lending and other community development services in historically disadvantaged communities in Dallas by 2025.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	6,153,648	5,716,358	6,258,607	6,434,484
1117 - Vacancy Savings - Salary	(323,610)	0	(201,013)	(201,013)
1118 - Vacancy Savings - Pension	(45,694)	0	(29,067)	(29,067)
1119 - Vacancy Savings (Medicare)	(4,692)	0	(2,915)	(2,915)
1120 - Wellness Incentive (Uniform and Non-Uniform)	35,645	35,645	35,310	35,310
1201 - Overtime - Non-Uniform	150,000	195,000	110,000	110,000
1203 - Service Incentive Pay	13,752	4,800	13,752	13,752
1210 - Vacation Term Pay - Non-Uniform	0	4,490	0	0
1301 - Pension - Non-Uniform	867,803	822,109	927,790	953,222
1303 - Life Insurance	4,989	4,989	5,085	5,226
1304 - Health Insurance	647,314	647,314	670,608	707,613

# CITY CONTROLLER'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1306 - ER Medicare	89,230	85,857	93,641	96,191
1314 - Worker's Compensation	17,962	17,962	16,689	16,689
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	29,056	158,465
Personnel Services	\$7,606,347	\$7,534,524	\$7,927,543	\$8,297,957
2110 - Office Supplies	12,001	4,633	7,000	7,000
2111 - Office Supplies Chargeback	14,987	8,794	12,987	12,987
2130 - Copy McH Supplies	200	200	200	200
2231 - Clothing	0	1,794	0	0
2252 - Meter Postage Fund Level	22,403	17,941	16,403	16,403
2280 - Other Supplies	0	1,626	0	0
2710 - Furniture - Fixtures	0	383	0	0
2731 - Data Processing Equipment	14,350	9,693	5,350	5,350
2735 - Software Purchase -\$1000	1,000	1,000	1,000	1,000
Supplies - Materials	\$64,941	\$46,064	\$42,940	\$42,940
3030 - Printing - Photo Services	14,102	5,263	4,102	4,102
3050 - Communications	83,838	83,838	74,665	76,837
3051 - Telephone Equipment Charges	0	1,526	0	0
3053 - Data Circuit Billing	169,399	169,399	153,386	154,110
3070 - Professional Services	1,651,099	1,551,099	1,523,645	1,523,645
3099 - Misc Special Services	131,129	116,129	125,903	149,749
3130 - Copy Machine Rent-Lease-Maint	9,038	9,038	9,037	9,037
3150 - Copy Center Charges	228	90	228	228
3310 - Insurance	10,838	10,838	11,111	11,692
3313 - Liability Premiums	2,197	2,197	2,152	2,151
3320 - Advertising	600	600	600	600
3340 - Membership Dues	25,001	15,020	15,000	15,000
3341 - Subscriptions-Serials	0	639	0	0
3361 - Professional Development	50,000	45,513	50,000	50,000
3363 - Reimb-Vehicle Use,Parking	1,001	1,001	1,000	1,000
3364 - Personnel Development	49,999	45,512	50,000	50,000
3416 - GIS Services	4,499	4,499	5,561	5,561
3421 - Veh License - Registration Fees	1,616	1,616	1,616	1,616
3429 - Mobile Phone Services	7,398	7,398	7,398	7,398
3430 - Data Services	78,866	78,866	66,699	67,157
3434 - Programming	479,394	479,394	494,849	503,293
3537 - Fees -Bond Payments	54,500	59,147	54,500	54,500
3994 - Outside Temps-Staffing	200,000	200,000	50,000	50,000
Contractual - Other Services	\$3,024,742	\$2,888,622	\$2,701,452	\$2,737,676
5011 - Reimb Fr Othr Organizaton	(175,000)	(150,000)	(185,260)	(185,260)
5321 - Reimbursement - Aviation	(57,892)	(57,892)	(70,114)	(73,393)

# CITY CONTROLLER'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
5323 - Reimbursement - Convention Center	(381,648)	(381,648)	(377,319)	(391,188)
5325 - Reimbursement - Dallas Water Utilities	(151,989)	(151,989)	(200,297)	(206,995)
Reimbursements	(\$766,529)	(\$741,529)	(\$832,990)	(\$856,836)
Total Expense	\$9,929,501	\$9,727,682	\$9,838,945	\$10,221,737



# CITY MANAGER'S OFFICE

## MISSION

Provide leadership and direction to City departments to effectively implement policies as adopted by the Dallas Mayor and City Council. The office promotes a culture of integrity reducing risks by maintaining empathetic and equitable policies and procedures to align with the City's strategic priorities to effectively lead change.

## DEPARTMENT GOALS

- Provide centralized direction and leadership and effectively manage the efficient delivery of City services
- Support the goals of the Mayor and City Council by researching innovative financial opportunities and meeting the challenges facing the City
- Align resources appropriately through the annual budget process
- Promote and reinforce ethics and operationalize ethics across city departments through the promotion of the Ethics Hub, accessible resources, advancing employee education, promoting a speak-up culture, and proactive risk mitigation
- Collaborate with advisory groups regarding issues impacting youth and collegiate residents
- Increase community engagement in enhancements, reductions, and overall budget development focused on addressing systemic issues

## SERVICE DESCRIPTIONS

CITY MANAGER'S OFFICE	
City Administration	Oversees a budget of more than \$4 billion (Operating and Capital) with an emphasis on financial prudence and a staff of over 15,000. Uses a transformational leadership approach that focuses on elevating transparency in the public decision-making process, leveraging data to drive resource allocation, and identifying innovative solutions to solving historical and complex problems rooted in inequities.
City Agenda Process	Ensures all departments present voting and briefing items to the City Council, residents, and concerned parties in an accurate, uniform, and consistent manner.
Ethics and Compliance Division	The Ethics Office operationalizes ethics across city departments. It develops and establishes an Ethics Hub at the heart of the Dallas City Manager's Office. The office collaborates with executive city leadership to advance core values and supports Employee Resource Groups. Data analytics are leveraged to identify priorities and measure performance. Additionally, the Ethics Office serves as a liaison between the City Attorney's Office and approximately 15,000 employees of the City of Dallas.

# CITY MANAGER'S OFFICE

**Youth & Collegiate Commissions\*** Aims to inspire Dallas youth and collegiate residents to serve in an advisory board to the Dallas City Council and City Manager's Office regarding issues impacting youth and collegiate residents. The Youth Commission is governed by a talented fifteen-member board consisting of high school students (grade 9-12) and the College Advisory Commission is comprised of students attending colleges and universities in Dallas County.\*Youth & Collegiate Commissions has been moved to Office of Community Care and Empowerment(OCC) effective October 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
City Administration	3,279,886	3,495,672	2,853,934	2,986,073
City Agenda Process	277,446	286,232	242,305	241,277
Ethics and Compliance Division	160,664	178,226	138,128	140,879
Youth & Collegiate Commissions*	91,501	91,127	0	0
<b>Expense Total</b>	<b>\$3,809,497</b>	<b>\$4,051,257</b>	<b>\$3,234,367</b>	<b>\$3,368,229</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	3,346,769	3,579,781	2,879,867	3,009,997
Supplies - Materials	29,493	29,493	1,556	6,626
Contractual - Other Services	433,235	441,983	352,944	351,606
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$3,809,497</b>	<b>\$4,051,257</b>	<b>\$3,234,367</b>	<b>\$3,368,229</b>
Reimbursements	0	0	0	0
<b>Department Total</b>	<b>\$3,809,497</b>	<b>\$4,051,257</b>	<b>\$3,234,367</b>	<b>\$3,368,229</b>
<b>Department Revenue Total</b>	<b>\$0</b>	<b>\$500</b>	<b>\$0</b>	<b>\$0</b>

# CITY MANAGER'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	17.34	17.20	15.12	15.12
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	17.34	17.20	15.12	15.12

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Reduce funding for professional services and various special services.	0	(39,500)	0	(39,500)
Realize efficiencies and eliminate two Senior Executive Secretary positions (2.00 FTEs).	(2)	(140,293)	(2)	(140,293)
Transfer Youth & Collegiate Commissions Service and related functions to Office of Community Care and Empowerment.	0	(59,448)	0	(59,448)
Major Budget Items Total	(2)	(\$239,241)	(2)	(\$239,241)

# CITY MANAGER'S OFFICE

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	2,824,214	2,414,037	2,442,796	2,505,256
1104 - Other Wages	20,500	20,500	20,500	20,500
1113 - One-time Pay - Non-Uniform	0	423,247	0	0
1117 - Vacancy Savings - Salary	(40,127)	0	(141,945)	(141,945)
1118 - Vacancy Savings - Pension	(5,666)	0	(22,070)	(22,070)
1119 - Vacancy Savings (Medicare)	(582)	0	(2,213)	(2,213)
1120 - Wellness Incentive (Uniform and Non-Uniform)	8,670	8,670	8,510	8,510
1201 - Overtime - Non-Uniform	0	3,700	0	0
1203 - Service Incentive Pay	1,824	1,824	1,824	1,824
1210 - Vacation Term Pay - Non-Uniform	0	122,333	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	1,830	0	0
1250 - Executive Auto Allowance	0	(700)	0	0
1301 -Pension - Non-Uniform	340,009	334,343	358,492	367,524
1303 - Life Insurance	1,214	1,214	1,225	1,259
1304 - Health Insurance	157,447	157,447	161,622	170,540
1306 - ER Medicare	34,865	44,049	36,118	37,024
1308 - Mandatory Deferred Comp	0	419	0	0
1314 - Worker's Compensation	4,401	4,401	4,052	4,052
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	10,956	59,736
1511 - Temporary Help - Regular	0	30,340	0	0
1512 - Temporary Help - Overtime	0	12,127	0	0
<b>Personnel Services</b>	<b>\$3,346,769</b>	<b>\$3,579,781</b>	<b>\$2,879,867</b>	<b>\$3,009,997</b>
2110 - Office Supplies	17,266	17,300	829	5,899
2111 - Office Supplies Chargeback	2,227	1,490	727	727
2232 - Food Supplies	10,000	10,000	0	0
2252 - Meter Postage Fund Level	0	613	0	0
2731 - Data Processing Equipment	0	90	0	0
<b>Supplies - Materials</b>	<b>\$29,493</b>	<b>\$29,493</b>	<b>\$1,556</b>	<b>\$6,626</b>
3030 - Printing - Photo Services	5,000	5,507	0	0
3050 - Communications	45,562	45,562	40,595	41,775
3053 - Data Circuit Billing	94,267	94,267	83,395	83,788
3070 - Professional Services	7,001	7,001	3,323	3,323
3092 - Security Services	0	1,521	0	0
3099 - Misc Special Services	142,859	134,615	47,175	42,105
3130 - Copy Machine Rent-Lease-Maint	6,627	6,627	8,190	8,190
3310 - Insurance	3,726	3,726	3,743	3,939
3313 - Liability Premiums	755	755	725	725
3320 - Advertising	6,500	6,500	6,500	6,500

# CITY MANAGER'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3340 - Membership Dues	1,380	1,380	5,000	5,000
3361 - Professional Development	9,711	9,711	18,247	18,247
3416 - GIS Services	822	828	1,357	1,357
3429 - Mobile Phone Services	3,529	5,420	3,529	3,529
3430 - Data Services	45,101	45,101	47,330	47,442
3434 - Programming	60,395	69,580	83,835	85,686
3994 - Outside Temps-Staffing	0	3,881	0	0
Contractual - Other Services	\$433,235	\$441,983	\$352,944	\$351,606
<b>Total Expense</b>	<b>\$3,809,497</b>	<b>\$4,051,257</b>	<b>\$3,234,367</b>	<b>\$3,368,229</b>



# CITY MARSHAL'S OFFICE

## MISSION

Ensure public safety and security at City facilities and the Sobering Center by proactively preventing crime, addressing quality of life issues, and enforcing State Laws and City ordinances.

## DEPARTMENT GOALS

- Reduce criminal activity and quality of life violations in city parks
- Increase training for Deputy Marshals and Security Officers
- Increase resources and programming for individuals brought to the Sobering Center

## SERVICE DESCRIPTIONS

City Marshal's Office	
City Detention Center	Detains prisoners arrested for public intoxication and/or Class C misdemeanor charges or warrants 24 hours daily, seven days a week, 365 days a year and takes them before a city magistrate.
City Marshal's Office	Provides law enforcement and clerical support for Municipal Courts, including warrant enforcement, prisoner transfers, internal investigations, civil processing, the school crossing guard program, warrant confirmation, docket preparation, and collection of fines.
Environmental Crimes	Conducts investigations of environmental offenses and arrests individuals violating health, safety, and water statutes. Duties include monitoring chronic dump sites, filing criminal cases, patrolling the Trinity River Corridor, and enforcing City ordinances.
Lew Sterrett Jail Contract	Dallas County provides jail services to the City of Dallas through the Lew Sterrett Jail contract, including jail administration, intake, and housing for approximately 18,000 prisoners annually.
Marshal's Park Enforcement	Provides enhanced safety and security in city parks through public interaction, education, and enforcement to provide safe spaces in City's parks.
School Crossing Guard Program	To ensure the safety of elementary students walking to and from school, this contract deploys school crossing guards at approved intersections. The program provides crossing guards for seven independent school districts and five private schools located in the Dallas city limits.
Security Services	Provides security, surveillance, and access control at city facilities and/or properties. This service also includes contract management for security services, surveillance, and security consultant services.
Sobering Center	Provides an avenue for diversion from the criminal justice system for individuals brought to the Marshal's Office for public intoxication and other quality of life issues by connecting individuals with community based treatment programs.

# CITY MARSHAL'S OFFICE

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
City Detention Center	2,093,385	2,026,587	2,227,176	2,303,909
City Marshal's Office	3,841,358	3,621,916	4,215,477	4,386,691
Environmental Crimes	92,187	68,997	34,483	83,425
Lew Sterrett Jail Contract	8,594,776	8,594,776	7,878,250	7,878,250
Marshal's Park Enforcement	2,141	70	156,708	231,612
School Crossing Guard Program	8,438,120	8,438,120	8,438,120	8,438,120
Security Services	6,641,025	6,862,774	7,013,980	7,196,719
Sobering Center	797,714	829,998	812,885	861,073
Expense Total	\$30,500,706	\$30,443,237	\$30,777,080	\$31,379,800

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	12,730,696	11,856,227	13,102,303	13,679,409
Supplies - Materials	586,139	575,768	345,656	345,656
Contractual - Other Services	21,127,534	21,103,979	21,221,542	21,247,156
Capital Outlay	262,100	228,669	16,000	16,000
Expense Total	\$34,706,469	\$33,764,642	\$34,685,501	\$35,288,221
Reimbursements	(4,205,763)	(3,321,405)	(3,908,421)	(3,908,421)
Department Total	\$30,500,706	\$30,443,237	\$30,777,080	\$31,379,800
Department Revenue Total	\$165,200	\$299,741	\$170,000	\$170,000

# CITY MARSHAL'S OFFICE

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Convention Center Reimbursement	(518,448)	(518,448)
Dallas Animal Services Reimbursement	(138,000)	(138,000)
Storm Drainage Management Reimbursement	(1,108,681)	(1,108,681)
Planning & Development Reimbursement	(58,000)	(58,000)
Library Reimbursement	(15,000)	(15,000)
Office of Community Care Reimbursement	(120,000)	(120,000)
Public Works Reimbursement	(60,000)	(60,000)
Park & Recreation Reimbursement	(1,634,413)	(1,634,413)
City Attorney's Office Reimbursement	(33,000)	(33,000)
Cultural Affairs Trust Fund Reimbursement	(132,879)	(132,879)
Mayor & City Council Reimbursement	(55,000)	(55,000)
Aviation Reimbursement	(35,000)	(35,000)
Reimbursement Total	\$(3,908,421)	\$(3,908,421)

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	167.62	128.77	153.54	153.54
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	7.00	21.05	8.97	8.97
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	174.62	149.82	162.51	162.51

# CITY MARSHAL'S OFFICE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up staffing and eliminate eight vacant positions (five Security Officers, one Senior Security Officer, and two Deputy City Marshals) (5.62 FTEs).	(8)	(332,854)	(8)	(332,854)
Decrease funding for Lew Sterrett Criminal Justice Center contract.	0	(716,526)	0	(716,526)
<b>Major Budget Items Total</b>	<b>(8)</b>	<b>(\$1,049,380)</b>	<b>(8)</b>	<b>(\$1,049,380)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase proactive response and education in historically disadvantaged communities to reduce illegal dumping that leads to further deuteriation of neighborhoods.
- Increase the percentage of residents from historically disadvantaged communities that are accepted into the sobering center and offered resources and services.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	10,025,302	7,314,270	10,008,103	10,261,989
1108 - Performance Incentive Pay	24,000	24,000	24,000	24,000
1117 - Vacancy Savings - Salary	(902,140)	0	(798,045)	(798,045)
1118 - Vacancy Savings - Pension	(127,382)	0	(115,397)	(115,397)
1119 - Vacancy Savings (Medicare)	(13,082)	0	(11,572)	(11,572)
1120 - Wellness Incentive (Uniform and Non-Uniform)	77,844	77,844	79,580	79,580
1201 - Overtime - Non-Uniform	424,349	1,186,112	504,796	504,796
1203 - Service Incentive Pay	16,735	11,724	16,735	16,735
1208 - Sick Leave Term Pay - Civilian	0	25,531	0	0
1210 - Vacation Term Pay - Non-Uniform	0	40,561	0	0

# CITY MARSHAL'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	3,370	0	0
1301 -Pension - Non-Uniform	1,415,494	1,288,112	1,520,614	1,557,320
1303 - Life Insurance	10,890	10,890	11,460	11,778
1304 - Health Insurance	1,492,582	1,492,582	1,511,383	1,594,783
1306 - ER Medicare	144,548	144,548	153,808	157,488
1314 - Worker's Compensation	141,556	141,556	153,665	153,665
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	43,173	242,289
1406 - Admin Leave - Non-Uniform	0	84,913	0	0
1453 - Continuance Pay - Non-Uniform	0	10,212	0	0
<b>Personnel Services</b>	<b>\$12,730,696</b>	<b>\$11,856,227</b>	<b>\$13,102,303</b>	<b>\$13,679,409</b>
2110 - Office Supplies	2,000	1,652	9,500	9,500
2111 - Office Supplies Chargeback	10,600	10,600	12,800	12,800
2181 - Fuel - Lube For Vehicle	71,656	71,656	68,979	68,979
2231 - Clothing	20,835	20,835	61,835	61,835
2232 - Food Supplies	2,137	4,114	637	637
2252 - Meter Postage Fund Level	2,151	2,151	2,151	2,151
2280 - Other Supplies	472,160	462,160	176,154	176,154
2731 - Data Processing Equipment	3,600	2,600	12,600	12,600
2890 - Miscellaneous Equipment	1,000	0	1,000	1,000
<b>Supplies - Materials</b>	<b>\$586,139</b>	<b>\$575,768</b>	<b>\$345,656</b>	<b>\$345,656</b>
3020 - Food - Laundry Service	6,100	5,100	7,600	7,600
3050 - Communications	75,004	75,004	84,089	86,535
3053 - Data Circuit Billing	124,820	124,820	172,746	173,561
3070 - Professional Services	8,438,120	8,438,120	8,438,120	8,438,120
3092 - Security Services	3,050,655	3,050,655	3,050,655	3,050,655
3099 - Misc Special Services	8,777,013	8,765,773	8,194,242	8,194,242
3110 - Equip Repairs and Maintenance	501	501	10,000	10,000
3130 - Copy Machine Rent-Lease-Maint	6,885	6,885	0	0
3150 - Copy Center Charges	151	151	151	151
3310 - Insurance	42,541	42,541	33,780	35,545
3313 - Liability Premiums	2,158	2,158	6,542	6,539
3361 - Professional Development	3,300	1,880	0	0
3410 - Equip - Automotive Rental	94,474	94,474	150,909	150,909
3411 - Wreck Handle Charge (fleet)	25,407	25,407	33,986	33,986
3413 - Motor Pool Vehicle Charges	0	0	8,760	8,760
3416 - GIS Services	7,129	7,129	13,979	13,979
3420 - Commun Equip Rental	66,857	66,857	0	0
3429 - Mobile Phone Services	32,500	32,500	37,000	37,000
3430 - Data Services	20,272	20,272	104,582	105,732
3434 - Programming	335,352	335,352	866,001	885,442

# CITY MARSHAL'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3437 - Continual Software License Fee	18,295	8,400	8,400	8,400
Contractual - Other Services	\$21,127,534	\$21,103,979	\$21,221,542	\$21,247,156
4742 - Trucks	246,100	228,669	0	0
4890 - Misc Equipment Capital	16,000	0	16,000	16,000
Capital Outlay	\$262,100	\$228,669	\$16,000	\$16,000
5011 - Reimb Fr Othr Organizaton	(2,398,731)	(2,062,391)	(2,223,292)	(2,223,292)
5012 - Reimbursements-Stormwater	(973,794)	(670,549)	(1,108,681)	(1,108,681)
5323 - Reimbursement - Convention Center	(781,238)	(536,465)	(518,448)	(518,448)
5329 - Reimbursement - Building Inspection	(52,000)	(52,000)	(58,000)	(58,000)
Reimbursements	(\$4,205,763)	(\$3,321,405)	(\$3,908,421)	(\$3,908,421)
Total Expense	\$30,500,706	\$30,443,237	\$30,777,080	\$31,379,800

# CITY SECRETARY'S OFFICE

## MISSION

Committed to focusing on areas of responsibility, effective issue resolution, exceptional customer service to residents, City Council, and staff, and producing vital and productive outcomes that positively reflect the City of Dallas' established priorities.

## DEPARTMENT GOALS

- Respond to the administrative/municipal needs of City Council and their constituents
- Provide access to the City's official records and documents in as many different mediums as possible
- Utilize technology and best business practices for effective service delivery and enhance access to information
- Deliver excellent customer service through constant assessment using feedback and active benchmarking

## SERVICE DESCRIPTIONS

CITY SECRETARY'S OFFICE	
Archives	Serves as the city's repository for permanently valuable and historical records of city government. The Archive collections contain over 2,000 cubic feet of departmental records in a variety of forms and formats, including ledgers, manuscripts and typescripts, maps, photographs, microforms, and printed materials. Furthermore, Archives maintains thousands of permanently valuable documents, maps, and architectural plans reflecting the actions of every aspect of Dallas government.
Boards and Commissions Support	Oversees nominations and background checks for 57 boards and commissions. Serves as the coordinating unit for the Permit and License Appeal Board and the Ethics Advisory Commission and documents compliance of gift and financial disclosure reports and required personal financial statements.
City Council Support	Provides leadership and administration support to City Council and departments who are the sole source of services by attending all meetings of the City Council, keeping accurate records, preparing minutes of City Council meetings, certifying official records, and performing other mandated functions.
Customer Service	Provides support to City Council, staff, and residents, posts meeting notices, accepts legal notices served to the City, registers residents to speak at Council meetings, processes official documents, prepares certifications for legal proceedings, processes payments, and indexes official documents.

# CITY SECRETARY'S OFFICE

Elections	All municipal elections are conducted under the provisions of the City Charter unless the laws of the State of Texas require otherwise. The City Secretary shall serve as the election official for all elections and manage the joint election and related contracts with Dallas, Denton, and Collin Counties.
Open Records	Administers the citywide oversight of the city's records management practices. Advises the records management policy committee on program policies; inspects city records; ascertains the city's compliance with recordkeeping requirements established by state law, city charter and city code; prepares records retention and disposition schedules; operates the Records Center, trains City staff, quality controls City Council action files, posts resolutions to the website, and creates minute books.
Records Management	Commits to full disclosure of all public records upon request. Requests for public information, except requests for police information, are managed to ensure that the City complies with the requirements of the Texas Public Information Act (TPIA).

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Archives	220,255	219,110	224,426	224,426
Boards and Commissions Support	321,317	321,317	435,313	435,313
City Council Support	1,489,242	1,550,709	1,477,158	1,605,404
Customer Service	256,911	256,863	278,164	285,483
Elections	1,946,292	2,007,835	1,957,274	1,957,274
Open Records	588,889	555,191	617,091	617,091
Records Management	632,774	632,870	633,975	633,975
Expense Total	\$5,455,680	\$5,543,895	\$5,623,401	\$5,758,966

# CITY SECRETARY'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	2,700,561	2,668,140	2,870,059	2,998,624
Supplies - Materials	17,121	17,121	17,826	17,826
Contractual - Other Services	2,737,998	2,858,634	2,735,516	2,742,516
Capital Outlay	0	0	0	0
Expense Total	\$5,455,680	\$5,543,895	\$5,623,401	\$5,758,966
Reimbursements	0	0	0	0
Department Total	\$5,455,680	\$5,543,895	\$5,623,401	\$5,758,966
Department Revenue Total	\$20,000	\$126,151	\$28,400	\$28,400

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	25.00	24.04	26.00	26.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	25.00	24.04	26.00	26.00

# CITY SECRETARY'S OFFICE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Downgrade one Open Records Administrator position to a Manager - Records to true up of staffing.	0	(27,380)	0	(27,380)
Realignment Strategy: Transfer one Boards and Commission Manager position to SEC from the Office of the Mayor and City Council (MCC) (1.00 FTE).	1	114,212	1	114,212
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$86,832</b>	<b>1</b>	<b>\$86,832</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Identifying whether budget requests advance equitable outcomes for residents most impacted by inequities utilizing disaggregated data by race and ethnicity.
- Aligning efforts to Equity Indicators to create cross-collaboration among city departments and anchoring institutions.
- Verifying those programs, projects, plans, and investments are helping to reduce disparities.
- Increasing community engagement in enhancements, reductions, and overall budget development.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	2,118,668	2,026,842	2,228,137	2,288,319
1120 - Wellness Incentive (Uniform and Non-Uniform)	12,305	12,305	13,000	13,000
1201 - Overtime - Non-Uniform	0	20	0	0
1203 - Service Incentive Pay	8,229	8,277	8,997	8,997
1208 - Sick Leave Term Pay - Civilian	0	38,077	0	0
1210 - Vacation Term Pay - Non-Uniform	0	19,462	0	0

# CITY SECRETARY'S OFFICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	1,798	0	0
1301 -Pension - Non-Uniform	299,154	299,154	322,554	331,257
1303 - Life Insurance	1,723	1,723	1,870	1,920
1304 - Health Insurance	223,459	223,459	246,918	260,018
1306 - ER Medicare	30,722	30,722	32,554	33,428
1314 - Worker's Compensation	6,301	6,301	5,842	5,842
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	10,187	55,843
<b>Personnel Services</b>	<b>\$2,700,561</b>	<b>\$2,668,140</b>	<b>\$2,870,059</b>	<b>\$2,998,624</b>
2110 - Office Supplies	782	2,836	1,487	1,487
2111 - Office Supplies Chargeback	14,602	12,548	14,602	14,602
2252 - Meter Postage Fund Level	1,337	1,337	1,337	1,337
2731 - Data Processing Equipment	400	400	400	400
<b>Supplies - Materials</b>	<b>\$17,121</b>	<b>\$17,121</b>	<b>\$17,826</b>	<b>\$17,826</b>
3020 - Food - Laundry Service	2,200	2,200	2,200	2,200
3030 - Printing - Photo Services	2,161	2,161	2,161	2,161
3050 - Communications	27,803	27,803	27,546	28,348
3053 - Data Circuit Billing	58,041	58,041	56,589	56,856
3070 - Professional Services	1,725,981	1,815,981	1,557,288	1,757,288
3099 - Misc Special Services	304,244	304,244	302,634	302,634
3110 - Equip Repairs and Maintenance	500	500	500	500
3130 - Copy Machine Rent-Lease-Maint	55,111	55,111	55,111	55,111
3310 - Insurance	6,004	6,004	7,996	8,413
3313 - Liability Premiums	1,217	1,217	1,548	1,548
3320 - Advertising	236,598	236,598	436,598	236,598
3340 - Membership Dues	1,287	1,287	1,287	1,287
3341 - Subscriptions-Serials	2,100	2,100	2,100	2,100
3361 - Professional Development	11,434	11,434	11,434	11,434
3363 - Reimb-Vehicle Use,Parking	1,390	1,390	1,390	1,390
3416 - GIS Services	1,445	1,445	1,956	1,956
3429 - Mobile Phone Services	14,785	14,785	14,785	14,785
3430 - Data Services	20,381	20,381	23,084	23,244
3434 - Programming	251,318	251,318	228,379	233,733
3437 - Continual Software License Fee	13,068	13,068	0	0
3518 - Credit Card Charges	930	930	930	930
3994 - Outside Temps-Staffing	0	30,636	0	0
<b>Contractual - Other Services</b>	<b>\$2,737,998</b>	<b>\$2,858,634</b>	<b>\$2,735,516</b>	<b>\$2,742,516</b>
<b>Total Expense</b>	<b>\$5,455,680</b>	<b>\$5,543,895</b>	<b>\$5,623,401</b>	<b>\$5,758,966</b>



# CIVIL SERVICE

## MISSION

Partner with client departments to provide tailored staffing, hiring, and promotional solutions that will enhance the quality and efficiency of the workforce, while upholding the values and principles of the merit system. The department is also dedicated to providing an impartial hearing process allowing eligible employees to appeal charges of discrimination and unfair application of rule and regulations.

## DEPARTMENT GOALS

- Conduct job analyses to identify preferred qualifications for civilian positions to allow hiring departments to select candidates that best fit department needs
- Implement online testing for civilian classifications that will identify highly qualified candidates to streamline hiring process
- Expand active recruiting by utilizing LinkedIn Recruiter to actively search the system for candidates that meet the specific needs of hiring managers
- Enhance community relationships by increasing participation in job fairs and community outreach opportunities
- Enhance talent assessment and planning practices of the department to better meet the hiring needs of the City of Dallas' organizations
- Develop and implement methods and metrics that will guide the evolution of Civil Service practices to enhance the effective service delivery to the City of Dallas' organization

## SERVICE DESCRIPTIONS

CIVIL SERVICE	
Analysis-Development and Validation	Develops and validates selection tests for civilian and uniform positions. Administers job-related entry-level, promotional, and physical ability (Dallas Fire-Rescue) tests and assessments for civilian/uniform positions under the authority of City Charter and Civil Service Rules. Performs job analysis for talent assessment tool design purposes. Ensures selection procedures used by the city are legally definable.
Applicant Evaluation (Civilian)	Recruits and screens applicants from multiple sources to ensure candidates meet minimum qualifications to determine eligibility. Oversees the reduction-in force (RIF) rules and process. Collaborates with hiring managers to develop minimum qualifications. Administers computer-based exams for entry level civilian positions.
Applicant Evaluation (Uniform)	Screens applicants for entry-level and promotional Police and Fire Rescue positions. Certified registers of qualified candidates are provided to Police and Fire-Rescue after evaluation of employment applications, personnel files, and applicable tests. Administers written and computer-based exams for entry level uniform positions.

# CIVIL SERVICE

Civil Service Board and Employee Appeals Process	Manages Trial Board and Administrative Law Judge Hearings for appeals and grievances for eligible employees under the guidelines of City Charter and Personnel Rules. Oversees the rehire eligibility hearing process and analyzes/manages department budget.
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## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Analysis-Development and Validation	645,427	576,123	441,679	449,620
Applicant Evaluation (Civilian)	847,049	1,060,829	1,147,561	1,189,036
Applicant Evaluation (Uniform)	776,441	799,642	796,811	816,264
Civil Service Board and Employee Appeals Process	493,245	564,949	511,328	559,339
<b>Expense Total</b>	<b>\$2,762,162</b>	<b>\$3,001,543</b>	<b>\$2,897,379</b>	<b>\$3,014,259</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	2,131,815	2,381,406	2,294,077	2,406,108
Supplies - Materials	65,889	65,890	50,889	50,889
Contractual - Other Services	564,458	554,247	552,413	557,262
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$2,762,162</b>	<b>\$3,001,543</b>	<b>\$2,897,379</b>	<b>\$3,014,259</b>
Reimbursements	0	0	0	0
<b>Department Total</b>	<b>\$2,762,162</b>	<b>\$3,001,543</b>	<b>\$2,897,379</b>	<b>\$3,014,259</b>
<b>Department Revenue Total</b>	<b>\$0</b>	<b>\$1,600</b>	<b>\$0</b>	<b>\$0</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

# CIVIL SERVICE

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	24.21	22.40	22.00	22.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.21	0.07	0.07
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	24.21	22.61	22.07	22.07

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Eliminate one Test Validation Administrator position to optimize service delivery (0.75 FTEs).	(1)	(93,441)	(1)	(93,441)
Add funding back to one Manager - Civil Service position associated with a prior year elimination of funding for vacant positions; the position was already filled (1.00 FTE).	0	137,475	0	138,001
Reduce funding for professional services and software licenses to rightsize funding for recruitment activities.	0	(32,885)	0	(32,885)
Major Budget Items Total	(1)	\$11,149	(1)	\$11,675

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The Civil Service department is responsible for administering a fair and merit-based selection and hiring system for the City of Dallas. Allocated budget resources facilitate the review and implementation of reformed and enhanced recruitment, hiring and selection strategies designed to increase the representation of people of color and remove barriers to employment and advancement as identified in the 2019 Dallas Equity Indicators Report.

# CIVIL SERVICE

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	1,797,467	1,801,753	1,856,203	1,910,348
1117 - Vacancy Savings - Salary	(189,167)	0	(106,521)	(106,521)
1118 - Vacancy Savings - Pension	(26,711)	0	(15,403)	(15,403)
1119 - Vacancy Savings (Medicare)	(2,743)	0	(1,544)	(1,544)
1120 - Wellness Incentive (Uniform and Non-Uniform)	13,000	13,000	11,375	11,375
1201 - Overtime - Non-Uniform	10,000	10,000	10,000	10,000
1203 - Service Incentive Pay	0	3,456	3,600	3,600
1210 - Vacation Term Pay - Non-Uniform	0	12,162	0	0
1242 - Language Assignment Pay	4,440	4,440	6,240	6,240
1301 - Pension - Non-Uniform	253,813	264,880	271,035	278,864
1303 - Life Insurance	1,820	1,820	1,638	1,684
1304 - Health Insurance	236,080	236,080	216,034	227,955
1306 - ER Medicare	26,061	26,060	27,390	28,175
1314 - Worker's Compensation	7,755	7,755	5,658	5,658
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	8,372	45,677
<b>Personnel Services</b>	<b>\$2,131,815</b>	<b>\$2,381,406</b>	<b>\$2,294,077</b>	<b>\$2,406,108</b>
2110 - Office Supplies	10,000	10,000	10,000	10,000
2111 - Office Supplies Chargeback	2,247	2,247	2,247	2,247
2231 - Clothing	1,200	1,200	1,200	1,200
2232 - Food Supplies	2,100	2,100	2,100	2,100
2252 - Meter Postage Fund Level	342	342	342	342
2735 - Software Purchase -\$1000	50,000	50,000	35,000	35,000
<b>Supplies - Materials</b>	<b>\$65,889</b>	<b>\$65,890</b>	<b>\$50,889</b>	<b>\$50,889</b>
3020 - Food - Laundry Service	5,000	5,000	5,000	5,000
3030 - Printing - Photo Services	2,800	2,800	2,800	2,800
3050 - Communications	36,042	36,042	38,420	39,537
3053 - Data Circuit Billing	75,289	75,289	78,927	79,300
3070 - Professional Services	62,700	62,700	52,558	52,558
3099 - Misc Special Services	9,981	9,981	9,981	9,981
3110 - Equip Repairs and Maintenance	2,500	2,500	2,500	2,500
3130 - Copy Machine Rent-Lease-Maint	5,824	5,824	5,824	5,824
3150 - Copy Center Charges	936	936	936	936
3310 - Insurance	3,563	3,563	3,093	3,254
3313 - Liability Premiums	722	722	599	599
3320 - Advertising	30,332	29,622	30,332	30,332
3340 - Membership Dues	600	600	600	600

# CIVIL SERVICE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3361 - Professional Development	66,466	47,046	50,275	50,275
3363 - Reimb-Vehicle Use,Parking	1,700	1,700	1,700	1,700
3416 - GIS Services	1,521	1,521	1,895	1,895
3429 - Mobile Phone Services	1,000	1,710	5,000	5,000
3430 - Data Services	20,003	20,003	22,242	22,398
3434 - Programming	145,762	158,294	170,757	173,799
3437 - Continual Software License Fee	89,717	66,974	66,974	66,974
3438 - Software Maintenance Fee	2,000	2,000	2,000	2,000
3994 - Outside Temps-Staffing	0	19,420	0	0
Contractual - Other Services	\$564,458	\$554,247	\$552,413	\$557,262
<b>Total Expense</b>	<b>\$2,762,162</b>	<b>\$3,001,543</b>	<b>\$2,897,379</b>	<b>\$3,014,259</b>



# CODE COMPLIANCE

## MISSION

Safeguard and Support a Strong, Healthy Community.

## DEPARTMENT GOALS

- Inspect quality of life, health, and safety code violations proactively and in response to City of Dallas residents concerns at residential, commercial, industrial, vacant, and lodging properties
- Protect public health by conducting restaurant, pool, and mosquito inspections
- Enhance the quality of life by proactively patrolling areas to abate illegal dumping violations
- Engage with the community by offering education, volunteer opportunities, and Community Trash-off events to discard bulk trash, oils, paints, and anti-freeze
- Partner with Office of Homeless Solutions (OHS) to combat blight related to the unsheltered population when located on private property
- Provide excellent customer service by responding promptly to all resident requests and abate violations within designated service level agreement (SLA)
- Engage with stakeholders and foster community partnerships and volunteerism through Keep Dallas Beautiful

## SERVICE DESCRIPTIONS

CODE COMPLIANCE	
Consumer Health	Consumer Health is dedicated to improving the health and safety of the residents of Dallas. The Consumer Health Division oversees two specialized programs that aim to ensure all residents and visitors have access to safe food. This is accomplished through the efforts of the Food Protection/Education Unit and protection from mosquito-borne diseases through the Mosquito Abatement Unit. According to the risk assessment, the Consumer Health Division inspects approximately 7,085 fixed food establishments and 564 mobile food units. Additionally, the division responds to around 11,280 general food complaints and carries out 15,000 mosquito control activities in collaboration with our Neighborhood Code team.

# CODE COMPLIANCE

<p>Neighborhood Code Compliance Services</p>	<p>Neighborhood Code Compliance (NCC) promotes safe, healthy, and clean neighborhoods through public education, community outreach programs, and enforcement of the City Code. The division consists of two service centers: Neighborhood Code Districts West and Neighborhood Code Districts East, as well as Specialty Groups. Neighborhood Code Districts West has five Code Districts, while Neighborhood Code Districts East has six. NCC responds to approximately 125,000 Code Concern 311 service requests and attends over 1,200 community meetings each year. Additionally, the Specialty Groups oversee various programs such as Demolition, Multi-Tenant Inspection, Single-family Rental Inspection, Consumer Protection, Short-Term Rental, Night Entertainment Team, and Boarding Home Inspections. These teams handle over 20,000 service requests annually, demolish substandard structures, and proactively inspect 23,000 multi-family dwelling units and 8,000 single-family rental properties yearly.</p>
<p>Neighborhood Nuisance Abatement</p>	<p>The Neighborhood Nuisance Abatement Division (NNA) is responsible for promptly addressing blight and public nuisances on private properties. The division handles around 23,133 work orders annually and removes approximately 18 million pounds of litter and illegally dumped debris. It successfully addresses graffiti violations within the agreed service level 90 percent of the time, and also handles high weeds and litter within the established service level 90 percent of the time. Additionally, the division removes 21,000 illegally dumped tires and secures open and vacant structures within 48 hours 90 percent of the time.</p>

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Consumer Health	3,614,004	3,504,210	3,879,872	3,992,715
Neighborhood Code Compliance Services	31,898,020	30,825,731	30,660,436	32,456,699
Neighborhood Nuisance Abatement	10,050,431	10,578,130	10,055,927	10,399,104
Expense Total	\$45,562,455	\$44,908,071	\$44,596,235	\$46,848,518

# CODE COMPLIANCE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	35,348,942	33,869,605	35,122,220	36,627,371
Supplies - Materials	1,891,089	1,918,081	2,050,816	2,052,390
Contractual - Other Services	9,709,428	10,280,030	9,498,108	10,243,666
Capital Outlay	801,010	858,474	113,105	113,105
Expense Total	\$47,750,469	\$46,926,189	\$46,784,249	\$49,036,532
Reimbursements	(2,188,014)	(2,018,118)	(2,188,014)	(2,188,014)
Department Total	\$45,562,455	\$44,908,071	\$44,596,235	\$46,848,518
Department Revenue Total	\$14,614,784	\$13,701,817	\$13,721,255	\$14,168,531

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Dallas Water Utilities Reimbursement	(247,671)	(247,671)
Storm Drainage Management Reimbursement	(1,940,343)	(1,940,343)
Reimbursement Total	\$(2,188,014)	\$(2,188,014)

# CODE COMPLIANCE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	461.62	427.86	431.94	431.94
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	9.98	3.94	3.94
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	461.62	437.84	435.88	435.88

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Eliminate five vacant Inspector II positions from the Neighborhood Code Division to true up staffing in the division (5.00 FTEs).	(5)	(567,505)	(5)	(567,505)
Realize efficiencies and eliminate two vacant Equipment Operator positions from the Nuisance Abatement Division (2.00 FTEs).	(2)	(394,182)	(2)	(394,182)
Realize efficiencies and reduce funding for blight remediation in underutilized contracts.	0	(485,470)	0	(485,470)
Add funding to increase the demolition contract to cover approximately 33 demolitions per year.	0	500,000	0	500,000

# CODE COMPLIANCE

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding to implement a Certification Pay Program for employees on a one-time basis. The program will be evaluated in FY 2025-26.	0	157,200	0	0
Add funding for an AI enhanced camera system that is mounted on vehicles that will automatically capture, label, and categorize violations in a database for easy access and reporting.	0	0	0	670,000
Transfer eight positions and the related equipment from the HART team (added in Code Compliance in FY 2022-23) to Transportation and Public Works (TPW) to support the Clean Sweep! initiative.	(8)	(436,786)	(8)	(436,786)
<b>Major Budget Items Total</b>	<b>(15)</b>	<b>(\$1,226,743)</b>	<b>(15)</b>	<b>(\$713,943)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Serve historically disadvantaged communities by organizing 16 cleanup events and 75 Volunteer Community Cleans annually through its Keep Dallas Beautiful program.
- Address disparities by allocating a larger number of Code Inspectors to support HDCs in the southern sector of Dallas where the greatest need exists.
- Highlight HART team personnel and equipment reallocation to Transportation and Public Works for public property and TxDot concerns, Code Compliance will address concerns located on private property.
- Increase community engagement to build relationships between Code Inspectors and community members in equity-priority areas by December 2025.

# CODE COMPLIANCE

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	27,780,960	23,701,919	27,519,182	28,281,957
1108 - Performance Incentive Pay	0	0	157,200	0
1111 - Cell Phone Stipend	0	338	0	0
1113 - One-time Pay - Non-Uniform	0	21,819	0	0
1117 - Vacancy Savings - Salary	(1,784,886)	0	(1,983,285)	(1,983,285)
1118 - Vacancy Savings - Pension	(252,027)	0	(286,784)	(286,784)
1119 - Vacancy Savings (Medicare)	(25,880)	0	(28,756)	(28,756)
1120 - Wellness Incentive (Uniform and Non-Uniform)	224,405	224,405	227,120	227,120
1201 - Overtime - Non-Uniform	334,113	924,154	140,917	140,917
1203 - Service Incentive Pay	74,417	39,500	74,417	74,417
1208 - Sick Leave Term Pay - Civilian	15,000	151,201	15,001	15,001
1210 - Vacation Term Pay - Non-Uniform	16,118	112,431	16,118	16,118
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	2,284	0	0
1301 -Pension - Non-Uniform	4,009,490	3,757,463	4,037,526	4,147,812
1303 - Life Insurance	32,243	32,243	32,705	33,630
1304 - Health Insurance	4,174,282	4,174,282	4,313,460	4,555,674
1306 - ER Medicare	415,665	362,252	408,715	419,776
1308 - Mandatory Deferred Comp	5,570	5,570	5,570	5,570
1314 - Worker's Compensation	329,472	329,472	357,356	357,356
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	115,758	650,848
1406 - Admin Leave - Non-Uniform	0	29,647	0	0
1453 - Continuance Pay - Non-Uniform	0	625	0	0
<b>Personnel Services</b>	<b>\$35,348,942</b>	<b>\$33,869,605</b>	<b>\$35,122,220</b>	<b>\$36,627,371</b>
2110 - Office Supplies	13,696	13,696	13,696	13,695
2111 - Office Supplies Chargeback	34,783	34,783	34,783	34,783
2120 - Min App Inst Tools - Uten	83,163	103,163	138,163	138,163
2140 - Light - Power	32,058	32,058	34,278	35,853
2160 - Fuel Supplies	3,273	3,273	3,273	3,273
2170 - Water - Sewer	8,500	8,500	8,500	8,500
2181 - Fuel - Lube For Vehicle	617,753	617,753	717,560	717,560
2200 - Chemical Medical Surgical	37,501	37,501	37,501	37,501
2220 - Laundry - Cleaning Suppl	4,300	4,300	4,300	4,300
2231 - Clothing	256,584	256,584	256,584	256,584
2232 - Food Supplies	18,094	22,793	29,894	29,894
2252 - Meter Postage Fund Level	107,540	107,510	107,540	107,540
2280 - Other Supplies	231,801	231,801	231,801	231,801
2710 - Furniture - Fixtures	21,553	21,553	21,553	21,553
2731 - Data Processing Equipment	62,911	62,911	53,811	53,811

# CODE COMPLIANCE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2735 - Software Purchase -\$1000	1,000	1,000	1,000	1,000
2770 - Audiovisual Equipment	349,613	351,936	349,613	349,613
2780 - Photography - Film Equipment	6,966	6,966	6,966	6,966
Supplies - Materials	\$1,891,089	\$1,918,081	\$2,050,816	\$2,052,390
3020 - Food - Laundry Service	8,770	9,941	8,770	8,770
3030 - Printing - Photo Services	115,830	167,385	141,775	141,775
3043 - Retrieval Of Records	3,802	3,802	3,802	3,802
3050 - Communications	228,590	228,590	207,150	213,138
3051 - Telephone Equipment Charges	246	246	246	246
3053 - Data Circuit Billing	470,554	470,554	422,930	424,926
3060 - Equipment Rental [Outside City]	157,256	157,256	112,594	112,594
3070 - Professional Services	222,265	222,265	131,795	801,795
3072 - Contractor Service Fees	330,698	330,698	330,698	330,698
3085 - Freight	2,000	2,000	2,000	2,000
3090 - City Forces	9,003	9,003	9,003	9,003
3092 - Security Services	3,155	3,155	3,155	3,155
3094 - Wrecker Services	8,023	9,023	8,023	8,023
3095 - Demolition	476,153	851,254	976,153	976,153
3096 - Closure	0	27,771	0	0
3097 - Asbestos Abatement	300	300	300	300
3098 - Day Labor	284,605	284,605	284,605	284,605
3099 - Misc Special Services	1,445,857	1,445,857	467,228	467,228
3110 - Equip Repairs and Maintenance	67,484	67,484	68,612	68,612
3130 - Copy Machine Rent-Lease-Maint	34,807	34,807	38,201	38,201
3150 - Copy Center Charges	298	298	298	298
3210 - Building Repairs and Maint	42,107	42,107	42,107	42,107
3211 - Interest Calculation to Vendors	0	25	0	0
3310 - Insurance	54,682	54,682	66,953	70,510
3313 - Liability Premiums	91,412	91,412	113,351	113,297
3320 - Advertising	120,000	120,000	64,517	64,517
3340 - Membership Dues	7,618	7,618	7,618	7,618
3361 - Professional Development	19,038	19,038	19,038	19,038
3363 - Reimb-Vehicle Use,Parking	300	1,500	300	300
3364 - Personnel Development	105,750	105,750	105,750	105,750
3410 - Equip - Automotive Rental	1,286,843	1,286,843	1,463,822	1,463,822
3411 - Wreck Handle Charge (fleet)	438,011	438,011	294,507	294,507
3413 - Motor Pool Vehicle Charges	0	0	89,352	89,352
3416 - GIS Services	24,756	24,756	37,045	37,045
3420 - Commun Equip Rental	105,465	105,465	96,895	104,741
3429 - Mobile Phone Services	426,875	426,875	426,873	426,874
3430 - Data Services	322,799	322,799	322,697	325,745
3434 - Programming	2,440,326	2,440,326	2,796,195	2,849,371
3437 - Continual Software License Fee	55,250	62,078	55,250	55,250

# CODE COMPLIANCE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3460 - Disposal Services	156,000	156,000	176,000	176,000
3511 - Contribution, Gratuities, Rewards	1,213	1,213	1,213	1,213
3518 - Credit Card Charges	30,330	30,330	30,330	30,330
3599 - Misc. Other Charges	2,256	2,256	2,256	2,256
3994 - Outside Temps-Staffing	108,701	214,652	68,701	68,701
Contractual - Other Services	\$9,709,428	\$10,280,030	\$9,498,108	\$10,243,666
4720 - Mach Tools Implem Major	8,621	8,621	0	0
4742 - Trucks	792,389	849,853	113,105	113,105
Capital Outlay	\$801,010	\$858,474	\$113,105	\$113,105
5011 - Reimb Fr Othr Organizaton	(247,671)	(247,671)	0	0
5012 - Reimbursements-Stormwater	(1,940,343)	(1,770,447)	(1,940,343)	(1,940,343)
5325 - Reimbursement - Dallas Water Utilities	0	0	(247,671)	(247,671)
Reimbursements	(\$2,188,014)	(\$2,018,118)	(\$2,188,014)	(\$2,188,014)
Total Expense	\$45,562,455	\$44,908,071	\$44,596,235	\$46,848,518

# DALLAS ANIMAL SERVICES

## MISSION

Help Dallas be a safe, compassionate, and healthy place for people and animals by finding positive outcomes for all placeable pets through innovative shelter operations and community engagement.

## DEPARTMENT GOALS

- Maximize life-saving efforts through the DAS Partner Coalition by providing alternative animal placement, transportation, and support
- Expand lost pet reunification by collaborating with Petco Love Lost and Adopets, uploading photos and vital details of each stray animal entering our facility
- Enhance community services by offering free or low-cost spay/neuter, vaccinations, and microchipping to ensure the health and safety of our pet community

## SERVICE DESCRIPTIONS

DALLAS ANIMAL SERVICES	
Dallas Animal Services	Supports public safety through administration of the laws pertaining to animals, community-centered outreach services, the operation of Dallas' innovative animal shelter, and various lifesaving programs.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Dallas Animal Services	19,180,051	20,005,511	19,697,228	20,354,529
Expense Total	\$19,180,051	\$20,005,511	\$19,697,228	\$20,354,529

# DALLAS ANIMAL SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	13,615,358	13,271,337	14,017,698	14,324,311
Supplies - Materials	1,857,276	2,157,487	1,917,266	1,926,079
Contractual - Other Services	3,972,773	5,107,170	4,063,407	4,104,139
Capital Outlay	0	0	0	0
Expense Total	\$19,445,407	\$20,535,993	\$19,998,371	\$20,354,529
Reimbursements	(265,356)	(530,482)	(301,143)	0
Department Total	\$19,180,051	\$20,005,511	\$19,697,228	\$20,354,529
Department Revenue Total	\$127,831	\$82,880	\$127,831	\$127,831

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Sanitation Services Reimbursement	(301,143)	0
Reimbursement Total	\$(301,143)	\$0

# DALLAS ANIMAL SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	170.69	154.70	168.73	164.35
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.46	9.30	0.57	0.57
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	3.88	3.95	3.72	3.72
Department Total	175.03	167.95	173.02	168.64

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up funding for spay neuter services and after-hours care based on program delivery model.	0	(135,510)	0	(135,510)
Realize efficiencies and eliminate Manager - Animal Services Training, Public Information Coordinator and Assistant Director positions (2.34 FTEs).	(3)	(279,752)	(3)	(279,752)
Add funding for a collaborative external partnership to support Dallas Animal Services in addressing suspected animal cruelty cases.	0	350,000	0	350,000

# DALLAS ANIMAL SERVICES

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer five positions from Dallas Animal Services for dead animal collection to Sanitation in FY 2025-26 and eliminate reimbursement (\$301,143) as part of citywide realignment strategies to identify efficiencies and true up service delivery model (4.38 FTEs).	0	0	(5)	0
<b>Major Budget Items Total</b>	<b>(3)</b>	<b>(\$65,262)</b>	<b>(8)</b>	<b>(\$65,262)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Through community engagement and outreach, DAS will host annually 6 Community Low-Cost Microchipping clinics and seeks to increase its reach and footprint in HDC's by 2026.
- Through partnerships, funding, and community outreach efforts, increase the number of fully-free annual vaccine clinics provided in equity priority areas from 0 to 2 by May 2025.
- Increase allocation of the Animal Welfare Fund annually going to support struggling pet owners in attaining compliance in historically disadvantaged communities from \$0 to \$10,000 by May 2027.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	10,029,758	8,435,041	10,054,264	10,085,882
1108 - Performance Incentive Pay	77,500	0	167,500	167,500
1117 - Vacancy Savings - Salary	(683,703)	0	(684,117)	(654,188)
1118 - Vacancy Savings - Pension	(96,570)	0	(98,924)	(94,596)
1119 - Vacancy Savings (Medicare)	(10,102)	0	(9,920)	(9,486)
1120 - Wellness Incentive (Uniform and Non-Uniform)	87,045	87,045	85,535	73,100
1201 - Overtime - Non-Uniform	194,751	747,856	263,270	263,270
1203 - Service Incentive Pay	18,336	6,557	6,592	6,592
1208 - Sick Leave Term Pay - Civilian	0	21,519	0	0
1210 - Vacation Term Pay - Non-Uniform	0	80,932	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	4,716	0	0
1301 -Pension - Non-Uniform	1,416,199	1,319,629	1,491,518	1,496,084
1303 - Life Insurance	12,186	12,186	12,317	12,413
1304 - Health Insurance	1,580,737	1,580,737	1,624,481	1,678,980
1306 - ER Medicare	152,311	141,211	158,568	159,026

# DALLAS ANIMAL SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1308 - Mandatory Deferred Comp	0	3,189	0	0
1314 - Worker's Compensation	306,650	306,650	379,806	374,954
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	42,328	240,300
1406 - Admin Leave - Non-Uniform	0	35,982	0	0
1453 - Continuance Pay - Non-Uniform	0	5,609	0	0
1511 - Temporary Help - Regular	470,260	478,458	464,480	464,480
1512 - Temporary Help - Overtime	0	4,021	0	0
1513 - Temporary Help - Salary Continuance	60,000	0	60,000	60,000
<b>Personnel Services</b>	<b>\$13,615,358</b>	<b>\$13,271,337</b>	<b>\$14,017,698</b>	<b>\$14,324,311</b>
2110 - Office Supplies	7,000	6,992	6,000	6,000
2111 - Office Supplies Chargeback	19,120	9,889	12,000	12,000
2120 - Min App Inst Tools - Uten	61,157	13,822	40,000	40,000
2140 - Light - Power	251,821	251,821	253,633	262,552
2170 - Water - Sewer	6,000	7,923	6,000	6,000
2181 - Fuel - Lube For Vehicle	128,484	128,484	138,729	138,729
2200 - Chemical Medical Surgical	969,188	917,244	969,188	969,188
2220 - Laundry - Cleaning Suppl	60,000	89,462	60,000	60,000
2231 - Clothing	30,718	33,803	32,802	32,802
2232 - Food Supplies	0	111,199	4,500	4,500
2241 - Animal Food	100,102	242,921	201,408	201,408
2252 - Meter Postage Fund Level	6,000	8,770	6,000	6,000
2261 - Educational - Recr Suppl	0	14	0	0
2280 - Other Supplies	153,006	310,195	153,006	153,006
2290 - Event Supplies-Ceremony Event Supplies	0	2,384	0	0
2710 - Furniture - Fixtures	5,000	805	5,000	5,000
2731 - Data Processing Equipment	20,508	7,966	10,000	9,894
2735 - Software Purchase -\$1000	5,000	2,500	5,000	5,000
2780 - Photography - Film Equipment	500	0	0	0
2890 - Miscellaneous Equipment	33,672	11,292	14,000	14,000
<b>Supplies - Materials</b>	<b>\$1,857,276</b>	<b>\$2,157,487</b>	<b>\$1,917,266</b>	<b>\$1,926,079</b>
3030 - Printing - Photo Services	3,999	3,295	5,300	5,300
3040 - Medical - Laboratory Services	5,000	54,133	5,000	5,000
3050 - Communications	39,663	39,663	34,356	35,200
3053 - Data Circuit Billing	73,869	73,869	59,568	59,849
3060 - Equipment Rental [Outside City]	1,050	900	0	0
3070 - Professional Services	492,340	656,871	706,830	706,830
3085 - Freight	5,000	1,094	5,000	5,000
3091 - Custodial Services	0	24,211	0	0
3092 - Security Services	99,000	283,107	99,000	99,000

# DALLAS ANIMAL SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3098 - Day Labor	550,149	1,420,519	550,149	550,149
3099 - Misc Special Services	77,074	1,695	111,042	111,042
3110 - Equip Repairs and Maintenance	10,000	10,775	10,000	10,000
3130 - Copy Machine Rent-Lease-Maint	9,398	9,398	9,398	9,398
3210 - Building Repairs and Maint	38,035	69,009	38,035	38,035
3310 - Insurance	62,568	62,568	65,496	68,918
3313 - Liability Premiums	70,864	70,864	40,465	40,446
3315 - Tolls	0	120	0	0
3320 - Advertising	10,000	8,119	6,000	6,000
3340 - Membership Dues	4,910	795	8,500	8,500
3361 - Professional Development	30,189	10,249	30,189	30,189
3363 - Reimb-Vehicle Use,Parking	150	0	0	0
3364 - Personnel Development	19,000	1,350	6,800	6,800
3410 - Equip - Automotive Rental	309,829	309,829	304,074	304,074
3411 - Wreck Handle Charge (fleet)	231,420	231,420	65,781	65,781
3413 - Motor Pool Vehicle Charges	0	0	13,359	13,359
3416 - GIS Services	9,734	9,734	13,698	13,698
3420 - Commun Equip Rental	195,852	195,852	176,308	190,985
3429 - Mobile Phone Services	99,604	119,113	99,604	99,604
3430 - Data Services	153,807	153,807	137,917	139,044
3434 - Programming	836,790	836,790	929,278	949,678
3437 - Continual Software License Fee	188,795	181,184	188,795	188,795
3460 - Disposal Services	1,600	1,619	2,381	2,381
3518 - Credit Card Charges	4,000	1,289	2,000	2,000
3599 - Misc. Other Charges	0	611	0	0
3994 - Outside Temps-Staffing	339,084	263,318	339,084	339,084
Contractual - Other Services	\$3,972,773	\$5,107,170	\$4,063,407	\$4,104,139
5011 - Reimb Fr Othr Organizaton	(265,356)	(530,482)	0	0
5381 - Reimb fr Sanitation	0	0	(301,143)	0
Reimbursements	(\$265,356)	(\$530,482)	(\$301,143)	\$0
<b>Total Expense</b>	<b>\$19,180,051</b>	<b>\$20,005,511</b>	<b>\$19,697,228</b>	<b>\$20,354,529</b>

# DALLAS FIRE-RESCUE

## MISSION

Preserve life, protect property, and safeguard our city through fire prevention efforts, community relations and effective emergency response supported by a relentless commitment to professionalism and progressive leadership.

## DEPARTMENT GOALS

- Improve operational effectiveness through the implementation of programs focused on improving response model efficiency and quality management, including the Emergency Response Review Project and the Squad, Medic Squad, and Blocker Programs
- Improve the stability of Dallas-Fire Rescue's (DFR) fleet through the acquisition of replacement apparatus (engines, trucks, and rescues) to provide the necessary quality and quantity of front-line and reserve units (ten percent reserve units of each apparatus type)
- Improve DFR's ability to respond to incidents requiring specially trained personnel utilizing specialty equipment, through readiness of one engine per Fire District with trained personnel and require equipment in service 90 percent of the time
- Through a revamped and revitalized recruitment plan, hire 203 qualified applicants to enter the training academy for the roles of Fire-Rescue Officer and Single Function Paramedic
- Following the launch of the DFR's Leadership Development Training program for Uniform and Civilian members to improve professionalism and employee engagement, ensure program success through participation of at least 10 percent of members
- Improve the safety environment of DFR members actively engaged in firefighting activities by reducing carcinogen exposure through the issuance of clean personal protective equipment (PPE) to members at a minimum of 50 percent of all incidents in the Quartermaster response areas
- Improve efficient and effective maintenance and operations of DFR facilities in partnership with Facilities and Real Estate Management (FRM)
- Improve reporting of DFR's service for Prevention, Investigation, Education, and Inspection through the publishing of semiannual and annual reports
- Improve DFR's public relations by pitching a minimum of one positive media story each month

## SERVICE DESCRIPTIONS

DALLAS FIRE-RESCUE	
EMS Administration, Contracts, and Community Health	Oversees Emergency Medical Services (EMS) in the City, including patient care, billing, collections, compliance, medical direction, paramedic training, community mobile health care, RIGHT Care, and communicable disease prevention.
Fire and Rescue Emergency Response and Special Operations	Provides fire and EMS response by staffing 59 fire stations and 58 fire engines, 23 ladder trucks, 47 ambulances, and eight Single Function ambulances that operate during peak hours. Special Operations includes more than 100 units for aircraft rescue, hazardous material mitigation, urban search and rescue, wildland urban interface response, and water rescue.

# DALLAS FIRE-RESCUE

Fire Dispatch and Communications	Provides lifesaving medical instructions via telephone while units are en route to an emergency. Provides hardware and software maintenance for computer-aided dispatch (CAD), fleet communications equipment, fire station notification, mobile data computers, geographic information systems, and incident archiving.
Fire Inspection for New Construction	Performs fire inspections and tests life-safety systems at construction sites to ensure structure safety. Working with Planning and Development (PDV), the division ensures building plans and specifications comply with fire codes before issuing permits. This service is fully reimbursed by PDV.
Fire Investigation - Explosive Ordnance Disposal	Investigates bomb threats and the origin of more than 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Fire Setter Intervention Program.
Fire Training and Recruitment	Provides recruitment, selection and screening, hiring, and training of new Fire-Rescue Officers and professional development. Manages the wellness-fitness program designed to detect and/or prevent life-threatening diseases.
Fire-Rescue Equipment Maintenance and Supply	Serves as the logistic center for DFR's emergency fire apparatus and equipment purchases, medical supplies, and uniforms. Provides preventative and repair maintenance, which requires adequately trained technicians to handle the diverse fleet on a 24/7, 365 basis.
Inspection and Life Safety Education	Improves safety throughout the city by preventing fires and fire-related deaths and injuries through municipal code development, enforcement, technical assistance, and public fire safety education.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
EMS Administration, Contracts, and Community Health	21,857,976	21,472,782	21,295,224	22,109,369
Fire and Rescue Emergency Response and Special Operations	292,438,418	283,932,667	308,283,350	329,968,869
Fire Dispatch and Communications	31,230,778	33,760,359	32,742,814	33,312,882
Fire Inspection for New Construction	0	0	0	0
Fire Investigation - Explosive Ordnance Disposal	5,691,635	5,986,338	5,867,393	5,866,115
Fire Training and Recruitment	33,526,205	34,534,084	29,835,306	31,347,003
Fire-Rescue Equipment Maintenance and Supply	14,773,403	21,067,626	17,150,253	16,109,280
Inspection and Life Safety Education	13,862,807	14,527,812	14,577,159	15,605,470
Expense Total	\$413,381,222	\$415,281,669	\$429,751,499	\$454,318,987

# DALLAS FIRE-RESCUE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	\$376,714,993	\$371,295,656	\$392,494,140	\$416,488,904
Supplies - Materials	14,843,892	17,450,267	16,037,195	16,066,546
Contractual - Other Services	192,767,191	197,617,624	37,417,547	39,251,793
Capital Outlay	580,000	535,025	530,775	370,000
Expense Total	\$584,906,076	\$586,898,572	\$446,479,657	\$472,177,243
Reimbursements	(171,524,854)	(171,616,904)	(16,728,158)	(17,858,256)
Department Total	\$413,381,222	\$415,281,669	\$429,751,499	\$454,318,987
Department Revenue Total	\$49,981,636	\$48,146,094	\$42,554,942	\$42,368,450

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Aviation Reimbursement	(10,363,040)	(11,022,485)
Planning and Development Reimbursement	(3,508,945)	(3,548,547)
Convention Center Reimbursement	(311,640)	(309,874)
Storm Drainage Management Reimbursement	(791,301)	(791,301)
Dallas Water Utilities Reimbursement	(450,000)	(450,000)
Information & Technology Services - 911 Reimbursement	(1,303,232)	(1,736,049)
Reimbursement Total	\$(16,728,158)	\$(17,858,256)

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Fire Various Task Forces-State (S226)	8,100,000	0
Additional Resources Total	\$8,100,000	\$0

# DALLAS FIRE-RESCUE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	115.90	106.68	117.74	119.99
Regular Uniform	2,183.90	2,067.66	2,259.10	2,260.35
Civilian Overtime	0.00	10.08	9.02	9.02
Uniform Overtime	265.38	268.00	198.15	198.15
Temporary Help	0.00	0.00	1.00	1.00
Department Total	2,565.18	2,452.42	2,585.01	2,588.51

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.	0	16,081,091	0	39,687,377
Add funding for costs associated with the Actuarial Determined Contribution for ADC uniform pension for Dallas Police and Fire Pension (DPFP).	0	4,720,280	0	9,307,119
Reduce funding for uniform overtime expenses as rookie classes graduate into the field and optimal staffing levels are achieved (36.61 FTEs).	0	(3,207,055)	0	(7,725,734)

# DALLAS FIRE-RESCUE

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Reduce funding for uniform overtime expenses by reducing usage of uniform staff overtime in non-emergency activities (4.32 FTEs).	4	(675,000)	4	(675,000)
Realignment Strategy: Transfer four vacant positions (not the funding) to create four Single Function Paramedics and right-size Single Function Paramedic Units (0.76 FTEs).	4	351,430	4	351,430
Discontinue the vacation buyback program.	0	(736,191)	0	(736,191)
Expand the existing Kelly Leave program to allow four-hour incremental usage and realize savings in overtime (14.92 FTEs).	0	(2,330,956)	0	(2,330,956)
Add one-time funding for uniform promotional exams.	0	615,198	0	0
Increase funding for Medical Direction contract to cover escalation clause.	0	540,785	0	716,919
Add funding to implement Rescue Remount Program, minimizing the effect of backlog in ambulance procurement.	0	0	0	1,019,727
Realignment Strategy: Transfer five vacant positions (not the funding) to create one Lieutenant position and four Fire Prevention Officer positions fully reimbursed by Planning and Development (PDV) to enable new construction workgroup to process increased volume, and prepare for succession planning (\$778,483) (3.75 FTEs).	5	0	5	0
Realignment Strategy: Transfer three vacant positions (not the funding) to create one Administrative Specialist I, one Administrative Specialist II and one Senior Office Assistant position to expand Dallas Fire Rescue's recruiting team (2.25 FTEs).	0	0	3	280,046

# DALLAS FIRE-RESCUE

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Restore reimbursement from Information & Technology Services - 911 for eligible expenses for call taking, emergency dispatch, and support services.	0	(1,303,232)	0	(1,736,049)
Realignment Strategy: Transfer and/or delete 175 vacant unfunded positions previously used to facilitate hiring. This approach is no longer needed with Workday.	(175)	0	(175)	0
<b>Major Budget Items Total</b>	<b>(162)</b>	<b>\$14,056,350</b>	<b>(159)</b>	<b>\$38,158,688</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve DFR's diversity by increasing female membership by 50 percent through a more inclusive recruiting strategy by October 1, 2027.
- Increase the number of fire safety training/educational programs and smoke alarm installations by 5 percent in the effort to reduce the number of civilian fire fatalities in historically disadvantaged communities by October 1, 2027.
- Assess and recommend enhancements to code enforcement for improving signage and lighting in multi-family dwellings in historically disadvantaged communities to help improve response times by an average of 10 seconds by October 1, 2027.
- Utilize the Pathways in Technology Early College High School (P-Tech) program in the Dallas Independent School District (DISD) to employ 5 percent of their graduates that complete the program into DFR by October 1, 2027.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	7,730,881	7,136,680	7,832,027	8,247,537
1102 - Salary - Uniform	200,029,979	194,912,964	216,335,645	232,353,826
1112 - NonComputation - Uniform	14,642,526	12,496,089	11,895,405	11,903,802
1113 - One-time Pay - Non-Uniform	0	24,775	0	0
1115 - Retroactive Pay - Uniform	0	339,879	0	0
1117 - Vacancy Savings - Salary	(474,015)	0	(411,986)	(452,289)
1118 - Vacancy Savings - Pension	(66,931)	0	(59,573)	(65,401)
1119 - Vacancy Savings (Medicare)	(6,873)	0	(5,974)	(6,558)
1120 - Wellness Incentive (Uniform and Non-Uniform)	1,118,400	1,118,400	1,184,545	1,186,045
1201 - Overtime - Non-Uniform	0	569,838	510,000	510,000

# DALLAS FIRE-RESCUE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1202 - Overtime - Uniform	38,667,167	40,233,563	28,371,033	23,864,696
1203 - Service Incentive Pay	13,968	22,327	14,160	14,160
1210 - Vacation Term Pay - Non-Uniform	0	23,492	0	0
1211 - Compensatory Time Pay - Uni	0	32,228	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	211	0	0
1226 - Termination Payment Attendance Incentive Leave - Uniform	0	32,546	0	0
1228 - Sick Leave Term Pay - Uniform	1,298,752	727,182	1,298,752	1,298,752
1230 - Vacation Term Pay - Uniform	1,032,759	683,193	1,032,759	1,032,759
1231 - Phase Down - Vacation	0	112,823	0	0
1232 - Phase Down - Sick	0	135,400	0	0
1233 - Phase Down - Attendance Incentive Leave	0	3,029	0	0
1242 - Language Assigment Pay	225,252	496,855	314,730	314,730
1243 - Service Pay - Uniform	1,016,680	1,099,869	1,226,694	1,227,574
1244 - Education Pay - Uniform	4,465,343	5,243,031	5,493,921	5,497,316
1301 -Pension - Non-Uniform	1,096,543	1,029,612	1,239,710	1,299,791
1302 - Pension - Uniform	70,901,634	69,529,323	76,808,640	85,169,657
1303 - Life Insurance	161,196	161,196	170,837	175,820
1304 - Health Insurance	20,864,545	20,864,545	22,532,571	23,807,287
1305 - Supplemental Pension - Uniform	460,000	460,000	460,000	460,000
1306 - ER Medicare	3,918,508	3,750,781	4,006,931	4,244,796
1308 - Mandatory Deferred Comp	0	482	0	0
1309 - Wellness Program	0	0	0	88
1314 - Worker's Compensation	3,768,679	3,768,679	4,378,469	4,378,469
1320 - DFPB HB 3158 \$13M	5,200,000	5,200,000	2,409,600	0
1323 - Pensions-Uniform Excess	650,000	650,000	650,000	650,000
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	38,164	22,128
1325 - Actuarially Determined Contribution Pensions-Uniform	0	0	4,720,280	9,307,119
1453 - Continuance Pay - Non-Uniform	0	20,866	0	0
1454 - Continuance Pay - Uniform	0	367,555	0	0
1511 - Temporary Help - Regular	0	45,005	46,800	46,800
1512 - Temporary Help - Overtime	0	3,239	0	0
<b>Personnel Services</b>	<b>\$376,714,993</b>	<b>\$371,295,656</b>	<b>\$392,494,140</b>	<b>\$416,488,904</b>
2110 - Office Supplies	93,520	90,720	93,520	93,520
2111 - Office Supplies Chargeback	0	82,656	73,200	73,200
2120 - Min App Inst Tools - Uten	346,000	346,000	451,944	451,944
2140 - Light - Power	700,762	700,762	757,583	786,934
2160 - Fuel Supplies	142,360	231,185	201,000	201,000
2170 - Water - Sewer	225,700	283,867	242,891	242,891
2181 - Fuel - Lube For Vehicle	2,931,105	2,931,105	3,104,664	3,104,664

# DALLAS FIRE-RESCUE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2182 - Mechanical Supplies Veh	25,432	33,313	25,432	25,432
2183 - Fuel - Lube	4,076	5,063	4,251	4,251
2185 - Tires - Tubes	460,000	460,000	501,333	501,333
2190 - Mechanical Supplies	21,204	81,504	40,936	40,936
2200 - Chemical Medical Surgical	2,686,111	3,297,243	2,900,000	2,900,000
2220 - Laundry - Cleaning Suppl	301,696	225,224	257,801	257,801
2230 - Personal Protective Equipment- Gear	2,720,057	2,720,057	1,300,000	1,300,000
2231 - Clothing	824,104	959,815	1,568,897	1,568,897
2232 - Food Supplies	11,314	14,266	20,035	20,035
2252 - Meter Postage Fund Level	4,522	3,359	5,507	5,507
2261 - Educational - Recr Suppl	8,343	13,339	9,194	9,194
2262 - Botanical - Agric Suppl	2,640	2,031	2,670	2,670
2264 - Service Pins	4,237	9,072	6,505	6,505
2270 - Printing Supplies	900	900	900	900
2280 - Other Supplies	282,617	330,111	310,207	310,207
2310 - Building Materials	72,856	101,908	105,000	105,000
2710 - Furniture - Fixtures	104,935	257,234	179,835	179,835
2720 - Machine Tools	5,000	242,303	6,130	6,130
2731 - Data Processing Equipment	88,554	166,499	115,047	115,047
2741 - Motor Vehicle	1,881,236	2,704,334	2,809,055	2,809,055
2760 - Radio - Communication Eqp	11,853	11,853	11,860	11,860
2770 - Audiovisual Equipment	7,500	7,519	14,300	14,300
2790 - Protective Equipment	295,588	295,588	301,850	301,850
2860 - Books Reference Book Only	55,500	55,500	50,000	50,000
2890 - Miscellaneous Equipment	524,170	785,937	565,648	565,648
Supplies - Materials	\$14,843,892	\$17,450,267	\$16,037,195	\$16,066,546
3020 - Food - Laundry Service	506,150	848,188	900,000	900,000
3030 - Printing - Photo Services	17,057	28,787	21,148	21,148
3033 - Legal Fees	7,800	0	0	0
3040 - Medical - Laboratory Services	564,530	698,406	790,000	790,000
3050 - Communications	809,353	809,353	1,374,997	1,388,429
3051 - Telephone Equipment Charges	4,465	6,031	15,764	15,764
3053 - Data Circuit Billing	965,597	965,597	949,478	953,956
3060 - Equipment Rental [Outside City]	65,000	218,506	70,843	70,843
3070 - Professional Services	3,652,118	3,652,118	3,729,675	3,926,718
3072 - Contractor Service Fees	3,557,025	3,557,025	2,450,436	2,450,436
3085 - Freight	2,400	77,037	60,000	60,000
3090 - City Forces	1,098,061	1,513,538	1,098,061	1,098,061
3091 - Custodial Services	98,088	170,478	150,562	150,562
3092 - Security Services	264,000	434,635	405,000	405,000
3099 - Misc Special Services	564,731	708,761	643,913	1,280,684
3110 - Equip Repairs and Maintenance	955,900	3,699,241	2,181,216	3,200,943

# DALLAS FIRE-RESCUE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3130 - Copy Machine Rent-Lease-Maint	63,642	63,650	65,155	65,155
3150 - Copy Center Charges	1,670	1,670	1,670	1,670
3210 - Building Repairs and Maint	793,334	1,115,905	897,334	897,334
3310 - Insurance	1,043,669	1,043,669	1,103,790	1,161,462
3313 - Liability Premiums	344,460	344,460	540,154	539,901
3320 - Advertising	4,800	24,315	19,691	19,691
3330 - Rents [Lease]	355,094	355,094	374,794	374,794
3340 - Membership Dues	37,359	47,675	37,359	37,359
3341 - Subscriptions-Serials	8,844	18,316	8,844	8,844
3342 - Certification Fees	151,642	151,642	151,642	151,642
3361 - Professional Development	328,146	423,164	943,344	328,146
3363 - Reimb-Vehicle Use,Parking	4,500	8,487	4,500	4,500
3410 - Equip - Automotive Rental	233,212	233,212	260,796	260,796
3411 - Wreck Handle Charge (fleet)	55,277	55,277	27,538	27,538
3413 - Motor Pool Vehicle Charges	0	0	58,035	58,035
3416 - GIS Services	128,830	128,830	196,881	196,881
3420 - Commun Equip Rental	3,798,386	3,798,386	2,242,903	2,477,423
3429 - Mobile Phone Services	460,000	460,000	470,000	470,000
3430 - Data Services	1,282,824	1,282,824	1,307,859	1,324,058
3434 - Programming	10,880,267	10,880,267	13,601,939	13,871,794
3437 - Continual Software License Fee	127,700	144,599	127,700	127,700
3438 - Software Maintenance Fee	110,009	110,009	47,009	47,009
3460 - Disposal Services	29,500	99,601	29,500	29,500
3518 - Credit Card Charges	34,700	37,152	37,017	37,017
3599 - Misc. Other Charges	20,292	20,292	0	0
3690 - Miscellaneous Transfers	159,315,759	159,315,759	0	0
3994 - Outside Temps-Staffing	21,000	65,764	21,000	21,000
3DDP - Disaster Deploy-Travel	0	(96)	0	0
Contractual - Other Services	\$192,767,191	\$197,617,624	\$37,417,547	\$39,251,793
4310 - Buildings	0	30,042	0	0
4730 - Inst Apparatus Major	370,000	260,881	370,000	370,000
4741 - Automobiles	210,000	210,000	160,775	0
4890 - Misc Equipment Capital	0	34,101	0	0
Capital Outlay	\$580,000	\$535,025	\$530,775	\$370,000
5011 - Reimb Fr Othr Organizaton	(159,315,759)	(159,407,809)	(1,303,232)	(1,736,049)
5012 - Reimbursements-Stormwater	(791,301)	(791,301)	(791,301)	(791,301)
5321 - Reimbursement - Aviation	(8,073,612)	(8,073,612)	(10,363,040)	(11,022,485)
5323 - Reimbursement - Convention Center	(301,965)	(301,965)	(311,640)	(309,874)
5325 - Reimbursement - Dallas Water Utilities	(450,000)	(450,000)	(450,000)	(450,000)

# DALLAS FIRE-RESCUE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
5329 - Reimbursement - Building Inspection	(2,592,217)	(2,592,217)	(3,508,945)	(3,548,547)
Reimbursements	(\$171,524,854)	(\$171,616,904)	(\$16,728,158)	(\$17,858,256)
Total Expense	\$413,381,222	\$415,281,669	\$429,751,499	\$454,318,987

# DALLAS MUNICIPAL COURT

## MISSION

Serve the public while efficiently addressing court and adjudication needs.

## DEPARTMENT GOALS

- Decrease customer wait time to see a Municipal Court Clerk (Cashier) by 25 percent
- Conduct a mobile court with an emphasis on those under served areas identified as low-income
- Increase our Initial Appearance (IA) Response Rate within the first 21 days of a citation being issued to fifty percent
- Obtain an 85 percent Customer Satisfaction rate via a Customer Service Survey conducted biannually
- Implement the Attorney Portal into full production
- Implement the Texas Court Clerk Certification to obtain 10 percent full time employee certification at the Dallas Municipal Court
- Secure a new Court Case Management System (CCMS)

## SERVICE DESCRIPTIONS

DALLAS MUNICIPAL COURT	
Municipal Court Services	Provides administrative support for the Municipal Court, including administering court programs, courtroom support, collecting fines, preparing dockets, managing court records, contract compliance, financial services, and responding to information requests.
Parking Adjudication Office	Provides an effective and efficient administrative appeal process to contest parking citations. The administrative appeal or hearing process is a civil proceeding managed by Courts.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Municipal Court Services	7,715,346	7,324,246	11,142,209	11,369,037
Parking Adjudication Office	655,612	616,880	584,510	620,019
Expense Total	\$8,370,958	\$7,941,126	\$11,726,719	\$11,989,056

# DALLAS MUNICIPAL COURT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	5,077,309	4,431,213	4,374,376	4,577,461
Supplies - Materials	177,085	253,670	172,334	172,334
Contractual - Other Services	3,311,138	3,384,372	7,364,349	7,423,601
Capital Outlay	0	0	0	0
Expense Total	\$8,565,532	\$8,069,255	\$11,911,059	\$12,173,396
Reimbursements	(194,574)	(128,129)	(184,340)	(184,340)
Department Total	\$8,370,958	\$7,941,126	\$11,726,719	\$11,989,056
Department Revenue Total	\$13,549,459	\$13,129,764	\$13,235,400	\$13,235,400

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
City Attorney's Office Reimbursement	(184,340)	(184,340)
Reimbursement Total	\$(184,340)	\$(184,340)

# DALLAS MUNICIPAL COURT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	64.51	57.01	57.03	57.03
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.70	1.25	3.13	3.13
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.51	0.50	1.00	1.00
Department Total	66.72	58.76	61.16	61.16

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Optimize staffing and eliminate three vacant positions (two Senior Court Specialists, and one Court Specialist II) (2.67 FTEs).	(3)	(150,615)	(3)	(150,615)
Reduce funding for overtime to true up the department personnel services budget.	0	(113,690)	0	(113,690)
Major Budget Items Total	(3)	(\$264,305)	(3)	(\$264,305)

# DALLAS MUNICIPAL COURT

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	3,671,716	2,984,177	3,421,026	3,509,569
1117 - Vacancy Savings - Salary	(147,159)	0	(281,013)	(281,013)
1118 - Vacancy Savings - Pension	(20,779)	0	(40,634)	(40,634)
1119 - Vacancy Savings (Medicare)	(2,134)	0	(4,292)	(4,292)
1120 - Wellness Incentive (Uniform and Non-Uniform)	45,651	45,651	29,850	29,850
1201 - Overtime - Non-Uniform	175,995	63,333	41,072	41,072
1203 - Service Incentive Pay	12,292	10,464	12,292	12,292
1210 - Vacation Term Pay - Non-Uniform	0	6,518	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	0	0	0
1301 -Pension - Non-Uniform	518,527	497,748	518,874	531,676
1303 - Life Insurance	6,135	6,135	4,298	4,418
1304 - Health Insurance	718,379	718,379	566,911	598,194
1306 - ER Medicare	56,836	56,836	53,185	54,469
1308 - Mandatory Deferred Comp	0	122	0	0
1314 - Worker's Compensation	22,709	22,709	18,227	18,227
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	15,439	84,492
1511 - Temporary Help - Regular	19,141	19,141	19,141	19,141
<b>Personnel Services</b>	<b>\$5,077,309</b>	<b>\$4,431,213</b>	<b>\$4,374,376</b>	<b>\$4,577,461</b>
2111 - Office Supplies Chargeback	20,084	20,084	20,084	20,084
2181 - Fuel - Lube For Vehicle	3,249	3,249	0	0
2231 - Clothing	0	2,058	0	0
2252 - Meter Postage Fund Level	133,242	206,577	133,242	133,242
2280 - Other Supplies	19,010	20,201	17,508	17,508
2731 - Data Processing Equipment	1,500	1,500	1,500	1,500
<b>Supplies - Materials</b>	<b>\$177,085</b>	<b>\$253,670</b>	<b>\$172,334</b>	<b>\$172,334</b>
3020 - Food - Laundry Service	1,258	300	1,258	1,258
3030 - Printing - Photo Services	1,660	660	1,660	1,660
3050 - Communications	83,732	83,732	147,155	151,436
3053 - Data Circuit Billing	223,747	223,747	326,372	327,799
3070 - Professional Services	0	132	0	0
3090 - City Forces	873	1,573	873	873
3091 - Custodial Services	200	200	200	200
3099 - Misc Special Services	58,071	58,071	48,990	48,990
3110 - Equip Repairs and Maintenance	1,959	1,959	1,959	1,959
3130 - Copy Machine Rent-Lease-Maint	13,723	13,723	20,608	20,608
3310 - Insurance	219,288	219,288	243,747	256,482
3313 - Liability Premiums	25,175	25,175	19,322	19,312
3340 - Membership Dues	500	500	500	500

# DALLAS MUNICIPAL COURT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3361 - Professional Development	3,000	5,000	3,000	3,000
3410 - Equip - Automotive Rental	983	983	1,453	1,453
3411 - Wreck Handle Charge (fleet)	5,308	5,308	0	0
3413 - Motor Pool Vehicle Charges	0	0	219	219
3416 - GIS Services	7,685	7,691	5,065	5,065
3420 - Commun Equip Rental	370,424	370,424	403,375	435,689
3429 - Mobile Phone Services	16,120	16,120	16,120	16,120
3430 - Data Services	197,531	197,531	57,002	57,419
3434 - Programming	1,915,095	1,915,095	5,909,399	5,917,487
3513 - Court Costs	54,806	54,806	46,072	46,072
3518 - Credit Card Charges	110,000	157,354	110,000	110,000
3994 - Outside Temps-Staffing	0	25,000	0	0
Contractual - Other Services	\$3,311,138	\$3,384,372	\$7,364,349	\$7,423,601
5011 - Reimb Fr Othr Organizaton	(194,574)	(128,129)	(184,340)	(184,340)
Reimbursements	(\$194,574)	(\$128,129)	(\$184,340)	(\$184,340)
Total Expense	\$8,370,958	\$7,941,126	\$11,726,719	\$11,989,056



# DALLAS POLICE DEPARTMENT

## MISSION

The Dallas Police Department (DPD) is committed to reducing crime, enhancing community partnerships, and improving overall quality of life for the entire city of Dallas.

## DEPARTMENT GOALS

- Build on the success of the Violent Crime Plan with the full implementation of the Focused Deterrence component
- Grow the ranks of sworn officers through aggressive hiring and retention incentives
- Reduce vacancy of critical positions in 911 Communications and associated sworn overtime
- Identify a holistic solution for integration of various data sources and repositories such as records management system and computer aided dispatch to enhance the efficiency of managing, analyzing, and reporting on both crime and administrative data
- Respond to and investigate missing persons reports, investigate various juvenile-related cases, and staff juvenile detention centers 24/7
- Eliminate the backlog of 40,500 biological evidence and DWI cases to bring the department into compliance with State Law
- Increase diversity within the department to more proportionately represent the City population
- Maintain current service levels in 911 by answering 90 percent of calls or more within 10 seconds
- Expand the 4-10 scheduling to additional patrol divisions to make better use of limited resources and achieve call response goals across all priorities
- Equip all officers with current body-worn camera and taser models, and maintain issuance to all new recruits; complete pilot training for expansion of drone units to all patrol divisions

## SERVICE DESCRIPTIONS

DALLAS POLICE DEPARTMENT	
Juvenile Case Managers-First Offender Program	Combats juvenile crime while reducing the likelihood that a juvenile first offender will reoffend through use of case management and education programs. This service is reimbursed from the Juvenile Case Manager Fund.
Police Academy and In-service Training	Provides 36-week basic training for new recruits and year-round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications.
Police Administrative Support	Provides administrative support for all divisions of the department including clothing and equipping nearly 4,000 employees, managing General Fund and grant budgets, filing criminal cases, and distributing court notices and subpoenas.
Police Community Outreach	Serves as a liaison between the department, its employees, and the community by establishing and maintaining a positive relationship through safety and educational programs.

# DALLAS POLICE DEPARTMENT

Police Criminal Investigations	Provides investigations for all crimes related to homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles, and gang activity.
Police Field Patrol	Serves as primary responder for police service calls. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the department.
Police Intelligence	Provides DPD, City Hall, and other agencies with accurate and timely information regarding matters of general crime activity, organized crime, business fraud, terrorism, and public disturbances.
Police Investigation of Vice Related Crimes	Investigates crimes involving prostitution, gambling, and obscenity offenses. Vice-related offenses can often be associated with theft, robbery, sexual assault, and murder.
Police Investigations of Narcotics Related Crimes	Investigates crimes involving the illegal selling, buying, and possession of dangerous drugs or narcotics.
Police Operational Support	Manages operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, investigation and storage of property used for evidence, and returning recovered property to the lawful owner.
Police Recruiting and Personnel Service	Recruits and conducts background investigations for all police and civilian applicants for employment with the department.
Police Special Operations	Provides support for patrol by responding to emergency calls using special weapons and tactics, assisting from an aerial perspective, enforcing vehicle and traffic laws, and providing security at Love Field Airport.

# DALLAS POLICE DEPARTMENT

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Juvenile Case Managers-First Offender Program	12,731	22,130	0	0
Police Academy and In-service Training	27,245,208	31,748,308	33,347,704	35,252,835
Police Administrative Support	48,123,568	51,827,618	51,983,090	53,202,232
Police Community Outreach	18,385,150	19,893,381	21,922,416	23,249,064
Police Criminal Investigations	91,290,433	90,708,170	107,069,762	112,257,665
Police Field Patrol	339,018,133	330,233,856	353,717,323	367,723,590
Police Intelligence	16,805,220	16,513,723	19,706,946	20,269,861
Police Investigation of Vice Related Crimes	3,983,582	4,500,883	4,763,650	5,183,319
Police Investigations of Narcotics Related Crimes	13,042,423	14,661,105	17,003,602	17,596,570
Police Operational Support	55,403,708	52,792,281	57,748,075	58,978,924
Police Recruiting and Personnel Service	12,459,543	13,382,181	14,316,673	14,887,924
Police Special Operations	31,166,654	33,442,222	37,588,769	39,451,418
Expense Total	\$656,936,353	\$659,725,859	\$719,168,010	\$748,053,402

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	\$570,781,926	\$575,754,310	\$632,594,021	\$660,640,165
Supplies - Materials	15,346,032	14,867,710	17,207,049	17,498,572
Contractual - Other Services	96,880,485	96,636,086	107,001,475	109,205,642
Capital Outlay	6,608,478	7,608,199	0	64,000
Expense Total	\$689,616,921	\$694,866,305	\$756,802,545	\$787,408,379
Reimbursements	(32,680,568)	(35,140,446)	(37,634,535)	(39,354,977)
Department Total	\$656,936,353	\$659,725,859	\$719,168,010	\$748,053,402
Department Revenue Total	\$6,305,474	\$6,411,122	\$7,308,307	\$7,643,335

# DALLAS POLICE DEPARTMENT

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Various Task Force Reimbursement	(450,200)	(450,200)
Texas Department of Transportation Reimbursement	(664,230)	(664,230)
Department Support Reimbursement	(17,113,492)	(18,107,547)
Storm Drainage Management Reimbursement	(367,116)	(367,116)
Park & Recreation Reimbursement	(425,000)	(425,000)
Juvenile Case Manager Fund Reimbursement	(465,018)	(477,131)
COPS Hiring Program Award Reimbursement	(2,083,333)	(2,083,333)
Dallas Fire-Rescue Reimbursement	(1,049,336)	(1,049,336)
Aviation Reimbursement	(13,930,544)	(14,281,137)
Information & Technology Services - 911 Reimbursement	(1,086,266)	(1,449,947)
<b>Reimbursement Total</b>	<b>\$(37,634,535)</b>	<b>\$(39,354,977)</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	650.52	620.60	695.25	700.25
Regular Uniform	3,029.80	2,975.90	3,076.90	3,136.70
Civilian Overtime	54.73	69.90	56.00	56.00
Uniform Overtime	281.04	368.20	389.41	356.90
Temporary Help	0.00	0.00	0.00	0.00
<b>Department Total</b>	<b>4,016.09</b>	<b>4,034.60</b>	<b>4,217.56</b>	<b>4,249.85</b>

# DALLAS POLICE DEPARTMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.	0	16,597,061	0	45,699,105
Increase funding for uniform overtime expenses (140.83 FTEs).	0	16,747,299	0	13,060,250
Add funding for costs associated with the Actuarial Determined Contribution (ADC) uniform pension for Dallas Police and Fire Pension (DPFP).	0	6,712,873	0	13,235,974
Reduce funding for the Axon contract for body-worn cameras and tasers due to operational decision not to upgrade existing equipment to Taser 10.	0	(225,000)	0	(225,000)
Develop partnership with an external partner for veterinarian services for suspected animal cruelty investigations.	0	(50,000)	0	(50,000)
Develop partnership with external partners for Mounted and Canine Units.	0	(348,476)	0	(348,476)
Increase funding to support backlog of drug testing.	0	1,000,000	0	1,000,000
Realignment Strategy: Transfer 10 vacant positions (not the funding) to create four Investigative Support positions and six Detention Officer positions in Youth Operations to manage mandated juvenile cases (7.50 FTEs).	10	525,051	10	698,401

# DALLAS POLICE DEPARTMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer 10 vacant positions (not the funding) to create nine Crime Technician positions and one Supervisor position to manage and clear backlog of biological evidence in Driving While Intoxicated (DWI) cases (7.50 FTEs).	10	516,414	10	660,911
Increase funding for training, ammunition, protective equipment, and supplies for state-mandated Reality-Based Training (RBT) and Advanced Law Enforcement Rapid Response Training (ALERRT).	0	808,850	0	808,850
Increase funding for contracted leases, investigation technology, and maintenance to cover escalation clauses.	0	159,428	0	159,428
True up staffing and eliminate two vacant 911 Call Taker positions (0.75 FTEs).	(2)	(47,675)	(2)	(47,675)
Reimagine DPD-911 and create a career ladder series and adjust grades to reflect the current market.	0	2,200,680	0	2,266,701
Add funding to implement Sick Leave Exchange Pilot Program to improve uniform staff retention.	0	2,000,000	0	3,000,000
Restore reimbursement from Information & Technology Services - 911 for eligible expenses for call taking, emergency dispatch, and support services.	0	(1,086,266)	0	(1,449,947)
Add reimbursement from Community Oriented Policing Services (COPS) grant for partial funding for up to 50 officers for a three-year period from FY 2024-25 through FY 2026-27.	0	(2,083,333)	0	(2,083,333)
True up staffing and eliminate funding for temporary labor.	0	(126,413)	0	(126,413)
Transfer the purchase of fleet for the Dallas Police Department from the General Fund to the Debt Service Fund.	0	(6,056,608)	0	(6,056,608)
Add funding for gate repairs and maintenance to reduce uniform overtime.	0	1,274,625	0	822,400

# DALLAS POLICE DEPARTMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding to purchase 150 nighthawk licenses for a digital platform to process evidence.	0	224,850	0	224,850
Add one-time funding for the payout of the Dallas Police Uniform officer 30-year retention incentive approved March 2023.	0	3,375,600	0	0
Increase funding for uniform supplemental pension expenses.	0	1,200,000	0	1,200,000
Realignment Strategy: Transfer and/or delete 181 vacant unfunded positions previously used to facilitate hiring. This approach is no longer needed with Workday.	(181)	0	(181)	0
<b>Major Budget Items Total</b>	<b>(163)</b>	<b>\$43,318,960</b>	<b>(163)</b>	<b>\$72,449,418</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- DPD provides training to all officers on de-escalation tactics, implicit bias, active bystandership, and active shooter response. The Department shares body/dash camera footage with the public when appropriate, and monitors/updates the Open Data Portal. In addition, DPD conducts regular Use of Force analysis to ensure officers are exercising appropriate levels of control in interactions with the public.
- DPD continues its work on the Violent Crime Plan, an evidence-based and intelligence-led program that focuses on micro-locations within the City that are most disproportionately affected by crime.
- The Constitutional Policing Unit conducts ongoing research and analysis and recommends improvements for DPD policies and practices to help protect individual rights and civil liberties.
- DPD produces an annual department-wide Racial Profiling Analysis specifically aimed at reporting motor vehicle traffic stop activity for each calendar year. This report helps to identify and evaluate racial disparities with an emphasis on continuous improvement.

# DALLAS POLICE DEPARTMENT

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	46,512,273	35,848,447	49,848,185	51,075,102
1102 - Salary - Uniform	283,070,656	278,031,222	304,386,982	326,086,331
1112 - NonComputation - Uniform	24,019,987	22,470,722	23,042,884	23,026,884
1114 - One-time Pay - Uniform	90,000	90,000	4,890,000	2,562,647
1115 - Retroactive Pay - Uniform	0	5,723	0	0
1116 - Retroactive Pay - Non-Uniform	0	4,228	0	0
1117 - Vacancy Savings - Salary	(8,933,158)	0	(7,668,600)	(7,418,805)
1118 - Vacancy Savings - Pension	(1,261,361)	0	(1,108,830)	(1,072,759)
1119 - Vacancy Savings (Medicare)	(129,531)	0	(111,196)	(107,573)
1120 - Wellness Incentive (Uniform and Non-Uniform)	1,884,240	1,884,240	1,888,950	1,918,850
1201 - Overtime - Non-Uniform	3,661,781	4,676,826	3,661,781	3,661,781
1202 - Overtime - Uniform	42,490,977	55,670,819	59,238,276	55,551,227
1203 - Service Incentive Pay	110,000	105,332	107,600	107,600
1208 - Sick Leave Term Pay - Civilian	185,000	174,968	185,000	185,000
1210 - Vacation Term Pay - Non-Uniform	155,000	235,439	155,000	155,000
1211 - Compensatory Time Pay - Uni	1,824,998	1,175,657	1,824,998	1,824,998
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	4,962	0	0
1226 - Termination Payment Attendance Incentive Leave - Uniform	0	32,514	0	0
1228 - Sick Leave Term Pay - Uniform	2,175,000	1,491,900	2,175,000	2,175,000
1230 - Vacation Term Pay - Uniform	1,410,000	1,110,000	1,410,000	1,410,000
1231 - Phase Down - Vacation	0	89,349	0	0
1232 - Phase Down - Sick	0	322,175	0	0
1233 - Phase Down - Attendance Incentive Leave	0	1,663	0	0
1234 - Phase Down - Compensatory	0	46	0	0
1242 - Language Assigment Pay	35,640	0	1,039,798	1,039,798
1243 - Service Pay - Uniform	1,865,384	1,762,663	1,874,116	1,874,116
1244 - Education Pay - Uniform	7,329,600	7,289,706	7,445,538	7,445,538
1301 -Pension - Non-Uniform	7,235,418	5,974,057	7,774,446	7,820,104
1302 - Pension - Uniform	100,831,646	99,043,839	108,240,207	113,501,250
1303 - Life Insurance	262,936	262,936	271,649	283,950
1304 - Health Insurance	34,114,747	34,114,747	35,827,458	38,443,274
1305 - Supplemental Pension - Uniform	1,724,200	3,259,500	2,924,200	2,924,200
1306 - ER Medicare	5,894,491	5,990,542	6,664,962	6,854,293
1314 - Worker's Compensation	6,005,589	6,005,589	5,786,385	5,786,385
1320 - DFPF HB 3158 \$13M	7,800,000	7,800,000	3,614,400	0
1323 - Pensions-Uniform Excess	290,000	162,235	290,000	290,000

# DALLAS POLICE DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	201,959	0
1325 - Actuarially Determined Contribution Pensions-Uniform	0	0	6,712,873	13,235,974
1406 - Admin Leave - Non-Uniform	0	367,798	0	0
1453 - Continuance Pay - Non-Uniform	0	1,234	0	0
1454 - Continuance Pay - Uniform	0	293,229	0	0
1511 - Temporary Help - Regular	126,413	0	0	0
<b>Personnel Services</b>	<b>\$570,781,926</b>	<b>\$575,754,310</b>	<b>\$632,594,021</b>	<b>\$660,640,165</b>
2110 - Office Supplies	55,000	15,487	25,000	25,000
2111 - Office Supplies Chargeback	360,000	546,524	415,000	415,000
2120 - Min App Inst Tools - Uten	50,000	133,029	50,000	182,761
2140 - Light - Power	1,276,938	1,276,938	1,238,337	1,270,034
2170 - Water - Sewer	90,000	90,000	90,000	90,000
2181 - Fuel - Lube For Vehicle	5,889,793	5,889,793	5,945,442	5,945,442
2183 - Fuel - Lube	162,500	152,798	162,500	162,500
2185 - Tires - Tubes	15,800	33,588	40,000	40,000
2200 - Chemical Medical Surgical	80,000	40,000	80,000	80,000
2220 - Laundry - Cleaning Suppl	3,000	0	3,000	3,000
2231 - Clothing	1,407,860	1,306,436	1,315,200	1,315,200
2232 - Food Supplies	35,000	35,000	35,000	35,000
2241 - Animal Food	100,000	114,755	10,610	10,610
2252 - Meter Postage Fund Level	266,499	145,401	166,499	166,499
2280 - Other Supplies	2,272,976	2,603,197	3,818,664	3,834,240
2290 - Event Supplies-Ceremony Event Supplies	0	21,483	0	0
2710 - Furniture - Fixtures	31,000	203,771	260,000	272,500
2720 - Machine Tools	0	1,350	0	0
2730 - Major Apparatus	0	9,513	0	0
2731 - Data Processing Equipment	252,022	131,643	176,192	156,711
2735 - Software Purchase - \$1000	249,000	18,937	150,000	200,000
2760 - Radio - Communication Eqp	239,551	0	30,000	30,000
2770 - Audiovisual Equipment	20,000	11,210	20,000	20,000
2780 - Photography - Film Equipment	50,000	23,306	20,000	20,000
2790 - Protective Equipment	536,465	498,054	553,115	676,715
2850 - Live Stock	37,000	37,000	0	0
2860 - Books Reference Book Only	0	890	0	0
2890 - Miscellaneous Equipment	1,865,628	1,527,609	2,602,490	2,547,360
<b>Supplies - Materials</b>	<b>\$15,346,032</b>	<b>\$14,867,710</b>	<b>\$17,207,049</b>	<b>\$17,498,572</b>
3030 - Printing - Photo Services	130,000	150,000	130,000	130,000
3040 - Medical - Laboratory Services	4,755,540	4,863,417	6,213,812	6,213,812
3043 - Retrieval Of Records	12,500	87,503	12,500	12,500

# DALLAS POLICE DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3050 - Communications	1,991,373	1,991,373	1,713,639	1,759,636
3051 - Telephone Equipment Charges	10,000	922	10,000	10,000
3053 - Data Circuit Billing	3,950,279	3,950,279	3,295,007	3,310,337
3060 - Equipment Rental [Outside City]	355,134	616,399	379,368	379,368
3070 - Professional Services	2,634,245	2,389,105	2,639,604	2,500,854
3090 - City Forces	300,000	200,000	300,000	300,000
3094 - Wrecker Services	19,252	21,176	19,252	19,252
3098 - Day Labor	64,288	153,656	159,877	159,877
3099 - Misc Special Services	1,010,414	1,151,927	861,302	861,301
3110 - Equip Repairs and Maintenance	1,262,914	1,800,840	1,462,914	1,462,914
3130 - Copy Machine Rent-Lease-Maint	283,228	283,228	449,358	449,358
3151 - Department Support	9,430,020	9,430,020	17,113,492	18,107,547
3210 - Building Repairs and Maint	691,118	922,581	1,895,770	1,636,919
3310 - Insurance	1,081,233	1,084,967	1,569,900	1,651,926
3313 - Liability Premiums	1,047,250	1,047,250	872,455	872,046
3320 - Advertising	250,000	250,000	360,000	360,000
3330 - Rents [Lease]	2,342,546	2,427,151	1,398,409	1,398,409
3340 - Membership Dues	270,000	264,810	270,000	270,000
3341 - Subscriptions-Serials	145,500	5,005	240,770	240,770
3361 - Professional Development	350,200	350,200	350,200	350,200
3363 - Reimb-Vehicle Use,Parking	33,548	34,543	33,548	33,548
3364 - Personnel Development	13,500	62,090	13,500	13,500
3410 - Equip - Automotive Rental	9,935,763	9,935,763	11,422,327	11,422,327
3411 - Wreck Handle Charge (fleet)	2,980,893	2,980,893	1,515,996	1,515,996
3413 - Motor Pool Vehicle Charges	0	0	228,855	228,855
3416 - GIS Services	243,298	243,298	321,441	321,441
3420 - Commun Equip Rental	13,315,160	13,315,160	11,672,177	12,530,819
3429 - Mobile Phone Services	1,687,749	2,099,509	2,816,774	2,816,774
3430 - Data Services	2,915,111	2,915,111	2,638,864	2,665,309
3434 - Programming	21,908,866	21,908,866	23,588,051	24,182,358
3437 - Continual Software License Fee	11,158,520	9,523,857	10,625,815	10,625,815
3438 - Software Maintenance Fee	150,547	112,444	304,206	289,582
3460 - Disposal Services	55,496	42,805	55,496	55,496
3518 - Credit Card Charges	95,000	19,439	46,796	46,796
3549 - Miscellaneous Refunds	0	500	0	0
Contractual - Other Services	\$96,880,485	\$96,636,086	\$107,001,475	\$109,205,642
4710 - Furniture Fixtures Equip	0	8,067	0	0
4740 - Motor Vehicles Cap	6,228,478	6,172,663	0	0
4742 - Trucks	180,000	180,000	0	0
4750 - Other Vehicles	200,000	200,000	0	0
4890 - Misc Equipment Capital	0	1,047,469	0	64,000
Capital Outlay	\$6,608,478	\$7,608,199	\$0	\$64,000

# DALLAS POLICE DEPARTMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
5002 - Dept Support Reimb	(9,430,020)	(9,430,020)	(17,113,492)	(18,107,547)
5011 - Reimb Fr Othr Organizaton	(10,863,245)	(11,676,747)	(5,559,153)	(5,934,947)
5012 - Reimbursements-Stormwater	(300,311)	(300,311)	(367,116)	(367,116)
5110 - Refunds	0	(4,095)	0	0
5321 - Reimbursement - Aviation	(11,448,337)	(13,000,043)	(13,930,544)	(14,281,137)
5331 - Reimbursement - TxDOT	(638,655)	(729,230)	(664,230)	(664,230)
Reimbursements	(\$32,680,568)	(\$35,140,446)	(\$37,634,535)	(\$39,354,977)
Total Expense	\$656,936,353	\$659,725,859	\$719,168,010	\$748,053,402



# DATA ANALYTICS & BUSINESS INTELLIGENCE

## MISSION

Use data to improve the lives of the people of Dallas.

## DEPARTMENT GOALS

- Define and lead data governance through education and oversight to empower effective data driven decisions
- Enhance data accessibility so that city staff and the public can have access to the resources they need to gain insight into core city services
- Develop and nurture a team that can deliver all aspects of high quality data products and initiatives
- Cultivate and invest in a strong data culture in the City of Dallas to expand learner access, understand, visualize, and speak data
- Research, scope, design, execute and publish high impact data projects that serve the City of Dallas

## SERVICE DESCRIPTIONS

DATA ANALYTICS & BUSINESS INTELLIGENCE	
Data Analytics	Provides critical data insight to support data driven decision making throughout the organization, including the City's Geographical Information Services.
Data Governance	Develops and defines the City's Data Governance efforts, leads and administers the City's Data Programs, including oversight of the City's Open Data Portal, the Data Classification specifications and proper treatment of sensitive data.
Data Management, Accessibility and Governance	Responsible for the City's Data Access and Integration, services include supporting location data emergency routing for first responders, data for drainage systems, permit compliance reporting, location services for CCX and the official City limits. Develops and defines the City's Data Governance Efforts, leads and administers the City's Data Programs, including oversight of the City's Open Data Portal, the Data Classification specifications and proper treatment of sensitive data.

# DATA ANALYTICS & BUSINESS INTELLIGENCE

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Data Analytics	3,744,593	4,330,733	4,292,150	4,513,885
Data Governance	1,530,239	981,354	0	0
Data Management, Accessibility and Governance	833,330	778,953	1,519,004	1,519,003
Expense Total	\$6,108,162	\$6,091,041	\$5,811,154	\$6,032,888

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	4,514,834	4,497,713	4,297,955	4,514,740
Supplies - Materials	306,599	306,599	281,599	281,599
Contractual - Other Services	1,286,729	1,286,729	1,231,600	1,236,549
Capital Outlay	0	0	0	0
Expense Total	\$6,108,162	\$6,091,041	\$5,811,154	\$6,032,888
Reimbursements	0	0	0	0
Department Total	\$6,108,162	\$6,091,041	\$5,811,154	\$6,032,888
Department Revenue Total	\$0	\$0	\$0	\$0

# DATA ANALYTICS & BUSINESS INTELLIGENCE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	40.02	37.35	35.92	35.92
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.01	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	40.02	37.36	35.92	35.92

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Restructure Data Analytics staffing to provide more efficient service delivery and eliminate one Data Analytics Administrator, one Senior Science Analyst, one Data Science Analyst II, and one Data Analyst I positions (3.51 FTEs).	(4)	(400,507)	(4)	(400,507)
Reduce the number of contracted courses offered by DSQuorum and focus on selected participation in classes.	0	(25,000)	0	(25,000)
Major Budget Items Total	(4)	(\$425,507)	(4)	(\$425,507)

# DATA ANALYTICS & BUSINESS INTELLIGENCE

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Advise departments to include an equity element on 95 percent of new major projects that are published externally.
- Increase the number of trained staff on data disaggregation from 30 to 60 by December 2024; and 60 to 90 by December 2025. DBI disaggregates data to enable departments to use equity to align their decisions and funding allocations.
- In partnership with the Office of Equity and Inclusion (OEI), support the tracking of Department Racial Equity Plan (REP) progress annually.
- Maintain Spanish translation on 95 percent of all departmental public facing products.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	3,997,038	3,462,434	3,762,418	3,870,694
1113 - One-time Pay - Non-Uniform	0	12,000	0	0
1117 - Vacancy Savings - Salary	(482,989)	0	(423,381)	(423,381)
1118 - Vacancy Savings - Pension	(68,198)	0	(61,220)	(61,220)
1119 - Vacancy Savings (Medicare)	(7,003)	0	(6,498)	(6,498)
1120 - Wellness Incentive (Uniform and Non-Uniform)	20,010	20,010	19,715	19,715
1201 - Overtime - Non-Uniform	0	813	0	0
1210 - Vacation Term Pay - Non-Uniform	0	14,678	0	0
1301 - Pension - Non-Uniform	615,050	546,852	543,556	559,213
1303 - Life Insurance	2,801	2,801	2,839	2,918
1304 - Health Insurance	363,382	363,382	374,427	395,089
1306 - ER Medicare	64,351	64,351	60,949	62,518
1314 - Worker's Compensation	10,392	10,392	9,353	9,353
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	15,797	86,339
Personnel Services	\$4,514,834	\$4,497,713	\$4,297,955	\$4,514,740
2110 - Office Supplies	61,225	57,689	61,225	61,225
2111 - Office Supplies Chargeback	0	237	0	0
2231 - Clothing	0	3,300	0	0
2731 - Data Processing Equipment	40,000	40,000	40,000	40,000
2735 - Software Purchase -\$1000	205,374	205,374	180,374	180,374
Supplies - Materials	\$306,599	\$306,599	\$281,599	\$281,599
3050 - Communications	20,956	20,956	2,175	2,238
3053 - Data Circuit Billing	43,917	43,917	4,468	4,489
3130 - Copy Machine Rent-Lease-Maint	3,311	3,311	3,536	3,536

# DATA ANALYTICS & BUSINESS INTELLIGENCE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3310 - Insurance	6,140	6,140	6,818	7,175
3313 - Liability Premiums	1,245	1,245	1,320	1,320
3340 - Membership Dues	0	3,500	0	0
3361 - Professional Development	25,000	18,590	25,000	25,000
3429 - Mobile Phone Services	0	2,910	0	0
3430 - Data Services	40,065	40,065	34,686	34,944
3434 - Programming	1,146,095	1,146,095	1,153,597	1,157,847
Contractual - Other Services	\$1,286,729	\$1,286,729	\$1,231,600	\$1,236,549
<b>Total Expense</b>	<b>\$6,108,162</b>	<b>\$6,091,041</b>	<b>\$5,811,154</b>	<b>\$6,032,888</b>



# FACILITIES & REAL ESTATE MANAGEMENT

## MISSION

Facilities & Real Estate Management (FRM) provides maintenance/repair, major maintenance, and custodial services for assigned city facilities. FRM also manages real estate operations and other ancillary operations in support of and service to City departments and Dallas residents.

## DEPARTMENT GOALS

- Implement FRM's redesigned Capital Planning Process which includes consideration of anticipated critical failures, major maintenance project management, required abatement services, emergency repairs and potential general fund overage reserves
- Continue partnership with the Office of Equity and Inclusion (OEI) to identify, design, and complete additional ADA improvement projects at City facilities
- Implement and manage a Leadership in Energy and Environmental Design (LEED) high-performance cleaning and training program which utilizes a system that reduces water usage, increases cleaning efficiencies, and minimizes environmental impact
- Complete a minimum of 500 quality control inspections at facilities with contracted custodial services
- Implement a pilot customer service rating process for FRM's major operating divisions
- Support Comprehensive Environmental & Climate Action Plan (CECAP) goals to further enhance facility resilience by completing Bachman Recreation Center solar photovoltaic (PV) and battery project, and in coordination with the Office of Emergency Management and Crisis Response (ECR), expand the resiliency center generator installation and facility weatherization program to the remaining six Council districts. (funding dependent)
- Complete energy benchmarking in five additional facilities, for a total of 195 by September 2025.
- Evaluate abandonment process, procedures, roles, and responsibilities to accelerate elapsed time from application submittal to council consideration
- In collaboration with the Office of Data Analytics and Business Intelligence (DBI), develop and implement data visualization site(s) to provide real-time reports of key performance indicators related to FRM's service delivery processes
- Expand utilization and data collection using Maximo (computerized maintenance management system) to more efficiently track and manage maintenance activities and associated expenses

## SERVICE DESCRIPTIONS

Facilities & Real Estate Management	
Custodial and Customer Care	Provides for custodial operations and other supporting housekeeping services, using a mix of in-house and contract resources, for 104 City facilities. Also, oversees room reservations and setup for Council meetings, City boards and commissions, special events, and meetings at City Hall. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.

# FACILITIES & REAL ESTATE MANAGEMENT

Energy Management	Manages Citywide utility billing for 2,700+ individual utility accounts (electricity, natural gas, etc.), assists with solar photovoltaic (PV) initiatives, and administers the City's Energy Management System. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.
Facility Maintenance, Operation, and Repair	Provides for routine, emergency, non-maintenance, and repair services on major facility systems in 500+ assigned City facilities, through in-house support staff and external technical service providers. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.
Real Estate Management	Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases/sells surplus or tax-foreclosed properties. *Real Estate Management will be moved to Facilities & Real Estate Management effective August 2024.
Renovation/Major Maintenance and Administration	Develops and implements an annual major maintenance work plan, using customer department input, historic work order data, and existing needs inventory, up to the amount of available funding. Reprioritizes the work plan as new critical needs arise and/or as available capital construction funds change. Manages and executes department-funded minor renovation projects. Oversees budget administration, revenue collection and accounts payable as well as procurement and warehouse activities. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.
Truck and Pedestrian Terminals	Provides for and manages terminal and cartway access through contractual agreements, provides custodial and general maintenance and repair services to the truck terminal and pedestrian way. Bills tenants their pro rata share of operating expenses and pays an annual lease payment to the Thanks-Giving Square Foundation per the 75-year agreement established in 1973. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.

# FACILITIES & REAL ESTATE MANAGEMENT

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Custodial and Customer Care	0	0	6,999,243	7,134,907
Energy Management	0	0	2,717,077	2,780,651
Facility Maintenance, Operation, and Repair	0	0	17,537,992	17,760,911
Real Estate Management	0	0	1,883,011	2,013,353
Renovation/Major Maintenance and Administration	0	0	2,443,735	2,499,655
Truck and Pedestrian Terminals	0	0	653,659	662,256
Expense Total	\$0	\$0	\$32,234,717	\$32,851,733

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	0	0	18,077,359	18,811,662
Supplies - Materials	0	0	5,529,244	5,588,426
Contractual - Other Services	0	0	11,041,143	10,864,674
Capital Outlay	0	0	0	0
Expense Total	\$0	\$0	\$34,647,746	\$35,264,762
Reimbursements	0	0	(2,413,029)	(2,413,029)
Department Total	\$0	\$0	\$32,234,717	\$32,851,733
Department Revenue Total	\$0	\$0	\$5,915,186	\$5,915,186

# FACILITIES & REAL ESTATE MANAGEMENT

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Property Acquisition and Lease Reimbursement	(1,871,909)	(1,871,909)
Miscellaneous Department Reimbursement (Work Orders)	(541,120)	(541,120)
Reimbursement Total	\$(2,413,029)	\$(2,413,029)

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
ARPA Redevelopment Fund (0A72)	7,500,000	7,500,000
Additional Resources Total	\$7,500,000	\$7,500,000

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	0.00	0.00	206.07	206.12
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	4.00	4.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	0.00	0.00	210.07	210.12

# FACILITIES & REAL ESTATE MANAGEMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine the service delivery model and consolidate the Building Services Department into the Facilities & Real Estate Management Department and eliminate seven positions in FY 2023-24 prior to the reorganization (183.40 FTEs).	188	30,656,117	188	31,512,528
Realign and reimagine the service delivery model and consolidate the Real Estate function from Public Works into the Facilities & Real Estate Management Department (30.52 FTEs).	31	1,901,928	31	1,916,925
Eliminate underutilized and redundant IT equipment.	0	(77,244)	0	(77,244)
Reduce contracted maintenance service fees for Stemmons due to limited needs post renovation.	0	(200,000)	0	(200,000)
Reduce maintenance service to Dallas Museum of Art (DMA) as part of the Office of Arts and Culture (OAC) master plan for the privatization of cultural facilities.	0	0	0	(254,392)
Realize efficiencies and eliminate seven vacant positions (two Crew Leader - Facilities, one HVAC Technician, one Senior Electrician, one Senior HVAC Technician, and two Senior Plumbers) to true up staffing (3.85 FTEs).	(7)	(252,802)	(7)	(252,802)

# FACILITIES & REAL ESTATE MANAGEMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add additional funding for Capital Construction for major maintenance in the ARPA Redevelopment Fund (\$7,500,000 per year in FY 2024-25 and FY 2025-26).	0	0	0	0
<b>Major Budget Items Total</b>	<b>212</b>	<b>\$32,027,999</b>	<b>212</b>	<b>\$32,645,015</b>

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	0	0	13,695,966	13,993,301
1111 - Cell Phone Stipend	0	0	15,000	15,000
1117 - Vacancy Savings - Salary	0	0	(626,391)	(626,391)
1118 - Vacancy Savings - Pension	0	0	(87,922)	(87,922)
1119 - Vacancy Savings (Medicare)	0	0	(9,083)	(9,083)
1120 - Wellness Incentive (Uniform and Non-Uniform)	0	0	105,171	104,725
1201 - Overtime - Non-Uniform	0	0	386,555	386,555
1203 - Service Incentive Pay	0	0	26,688	26,688
1301 - Pension - Non-Uniform	0	0	2,035,562	2,078,555
1303 - Life Insurance	0	0	15,077	15,499
1304 - Health Insurance	0	0	1,988,462	2,098,689
1306 - ER Medicare	0	0	207,708	212,019
1314 - Worker's Compensation	0	0	261,609	261,609
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	62,957	342,418
<b>Personnel Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,077,359</b>	<b>\$18,811,662</b>
2110 - Office Supplies	0	0	3,442	3,442
2111 - Office Supplies Chargeback	0	0	7,233	7,233
2120 - Min App Inst Tools - Uten	0	0	24,100	24,100
2130 - Copy McH Supplies	0	0	2,212	2,212
2140 - Light - Power	0	0	1,530,131	1,589,313
2160 - Fuel Supplies	0	0	850,000	850,000
2170 - Water - Sewer	0	0	387,777	387,777
2181 - Fuel - Lube For Vehicle	0	0	117,156	117,156
2220 - Laundry - Cleaning Suppl	0	0	394,369	394,369
2231 - Clothing	0	0	35,378	35,378
2252 - Meter Postage Fund Level	0	0	629	629
2280 - Other Supplies	0	0	11,221	11,221
2310 - Building Materials	0	0	2,117,004	2,117,004

# FACILITIES & REAL ESTATE MANAGEMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2720 - Machine Tools	0	0	33,355	33,355
2731 - Data Processing Equipment	0	0	13,237	13,237
2735 - Software Purchase -\$1000	0	0	2,000	2,000
Supplies - Materials	\$0	\$0	\$5,529,244	\$5,588,426
3030 - Printing - Photo Services	0	0	1,700	1,700
3050 - Communications	0	0	101,375	106,267
3053 - Data Circuit Billing	0	0	400,669	402,300
3060 - Equipment Rental [Outside City]	0	0	11,775	11,775
3062 - Pc Leasing [Outside City]	0	0	529	529
3070 - Professional Services	0	0	219,222	219,222
3072 - Contractor Service Fees	0	0	205,607	205,607
3085 - Freight	0	0	220	220
3090 - City Forces	0	0	49,847	49,847
3091 - Custodial Services	0	0	3,633,115	3,633,115
3099 - Misc Special Services	0	0	250,276	250,276
3110 - Equip Repairs and Maintenance	0	0	299,890	299,890
3130 - Copy Machine Rent-Lease-Maint	0	0	15,975	15,975
3150 - Copy Center Charges	0	0	700	700
3210 - Building Repairs and Maint	0	0	1,746,427	1,492,035
3310 - Insurance	0	0	981,312	1,032,508
3313 - Liability Premiums	0	0	32,303	32,300
3320 - Advertising	0	0	4,200	4,200
3330 - Rents [Lease]	0	0	424,992	424,992
3340 - Membership Dues	0	0	2,500	2,500
3361 - Professional Development	0	0	125,159	125,159
3410 - Equip - Automotive Rental	0	0	250,906	250,906
3411 - Wreck Handle Charge (fleet)	0	0	15,098	15,098
3413 - Motor Pool Vehicle Charges	0	0	23,433	23,433
3416 - GIS Services	0	0	16,264	16,264
3429 - Mobile Phone Services	0	0	95,969	95,969
3430 - Data Services	0	0	191,109	192,264
3434 - Programming	0	0	916,689	935,741
3460 - Disposal Services	0	0	4,500	4,500
3599 - Misc. Other Charges	0	0	19,382	19,382
3690 - Miscellaneous Transfers	0	0	1,000,000	1,000,000
Contractual - Other Services	\$0	\$0	\$11,041,143	\$10,864,674
5011 - Reimb Fr Othr Organizaton	0	0	(2,413,029)	(2,413,029)
Reimbursements	\$0	\$0	(\$2,413,029)	(\$2,413,029)
<b>Total Expense</b>	<b>\$0</b>	<b>\$0</b>	<b>\$32,234,717</b>	<b>\$32,851,733</b>



# HOUSING & COMMUNITY DEVELOPMENT

## MISSION

Enhance the vitality and quality of life for all in the Dallas Community. Create and maintain available and affordable housing in Dallas simultaneously refine and activate the Comprehensive Housing Policy promote greater fair housing choices overcome patterns of segregation and concentration of poverty and blight.

## DEPARTMENT GOALS

- Foster inclusive neighborhood redevelopment

## SERVICE DESCRIPTIONS

HOUSING & COMMUNITY DEVELOPMENT	
Housing Administration	Provides management oversight and support for program and contract administration, including technical assistance, compliance monitoring, and regulatory reporting of activities for public service and portfolio management of housing assistance and loans.
Housing Preservation	Home Improvement and Preservation Program (HIPP) finances accessibility modifications, reconstruction, and deferred maintenance deficiencies. Rehabilitation of single-family (one to four) rental housing units.
New Development	Offers new construction for single and multi-family housing units and substantial rehabilitation to incentivize private investment for the development of quality, sustainable, and affordable housing.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Housing Administration	2,471,652	2,800,891	2,239,142	2,366,661
Housing Preservation	500,000	260,722	120,000	120,000
New Development	3,948,448	3,651,820	2,103,178	2,119,409
Expense Total	\$6,920,100	\$6,713,433	\$4,462,320	\$4,606,070

# HOUSING & COMMUNITY DEVELOPMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	2,645,415	2,438,749	3,177,850	3,298,063
Supplies - Materials	147,905	147,905	156,632	159,927
Contractual - Other Services	4,760,325	4,760,324	1,761,383	1,781,625
Capital Outlay	0	0	0	0
Expense Total	\$7,553,645	\$7,346,978	\$5,095,865	\$5,239,615
Reimbursements	(633,545)	(633,545)	(633,545)	(633,545)
Department Total	\$6,920,100	\$6,713,433	\$4,462,320	\$4,606,070
Department Revenue Total	\$463,267	\$463,267	\$463,267	\$463,267

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Home Investment Partnership Program Reimbursement	(400,000)	(400,000)
One Dallas Options Support	(233,545)	(233,545)
Reimbursement Total	\$(633,545)	\$(633,545)

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
FY 2024-25 Community Development Block Grant (CD24)	6,979,444	0
FY 2024-25 HOME Investment Partnership (HM24)	5,578,453	0
FY 2025-26 Community Development Block Grant (CD25)	0	6,979,444
FY 2025-26 HOME Investment Partnership (HM25)	0	5,578,453
Additional Resources Total	\$12,557,897	\$12,557,897

# HOUSING & COMMUNITY DEVELOPMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	24.90	23.95	29.65	28.90
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	24.90	23.95	29.65	28.90

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up budget for Development Loans now paid directly by developers.	0	(246,754)	0	(246,754)
Optimize resources and eliminate funding for the Emerging Developer Fund.	0	(500,000)	0	(500,000)

# HOUSING & COMMUNITY DEVELOPMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer five Project Manager - Community Development positions from the Office of Community Development to Housing and Community Development to support developers working to create and revitalize housing (4.75 FTEs).	5	524,279	5	540,510
Major Budget Items Total	5	(\$222,475)	5	(\$206,244)

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Housing completed the study and draft of the Dallas Housing Policy 2033 (DHP33) that incorporates the 11 recommendations provided by the equity study. Housing hired a consultant to implement the DHP33, select target neighborhoods to concentrate revitalization efforts, and develop a community engagement plan

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	2,311,085	1,843,385	2,867,416	2,975,143
1117 - Vacancy Savings - Salary	(247,879)	0	(405,430)	(453,857)
1118 - Vacancy Savings - Pension	(35,000)	0	(57,616)	(64,453)
1119 - Vacancy Savings (Medicare)	(3,594)	0	(5,878)	(6,580)
1120 - Wellness Incentive (Uniform and Non-Uniform)	12,950	12,950	14,825	14,450
1201 - Overtime - Non-Uniform	0	46	0	0
1203 - Service Incentive Pay	2,508	2,508	2,508	2,508
1210 - Vacation Term Pay - Non-Uniform	0	16,740	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	684	0	0
1301 -Pension - Non-Uniform	325,477	290,477	414,513	430,080
1303 - Life Insurance	1,747	1,747	2,135	2,139
1304 - Health Insurance	227,245	227,245	281,556	289,578
1306 - ER Medicare	34,638	26,729	41,837	43,400
1314 - Worker's Compensation	16,238	16,238	12,166	12,166
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	9,818	53,489
Personnel Services	\$2,645,415	\$2,438,749	\$3,177,850	\$3,298,063

# HOUSING & COMMUNITY DEVELOPMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2110 - Office Supplies	0	0	3,684	3,684
2111 - Office Supplies Chargeback	4,542	4,542	4,542	4,542
2140 - Light - Power	123,856	123,856	119,369	122,664
2181 - Fuel - Lube For Vehicle	1,195	1,195	1,125	1,125
2232 - Food Supplies	2,000	2,000	2,000	2,000
2252 - Meter Postage Fund Level	400	400	400	400
2261 - Educational - Recr Suppl	117	117	117	117
2280 - Other Supplies	600	600	600	600
2731 - Data Processing Equipment	15,195	15,195	24,795	24,795
Supplies - Materials	\$147,905	\$147,905	\$156,632	\$159,927
3015 - Development Loans	230,711	230,711	0	0
3030 - Printing - Photo Services	3,000	3,000	3,000	3,000
3050 - Communications	81,141	81,141	63,067	64,901
3053 - Data Circuit Billing	166,303	166,303	129,559	130,171
3070 - Professional Services	116,743	116,743	162,574	162,574
3099 - Misc Special Services	517,316	517,316	559,544	573,276
3100 - Homeowner Repair-Reconstruct	370,202	370,202	147,500	147,500
3101 - HOU Deferred Forgivable Loans	0	0	120,000	120,000
3130 - Copy Machine Rent-Lease-Maint	7,386	7,386	7,386	7,386
3150 - Copy Center Charges	210	210	210	210
3310 - Insurance	10,790	10,790	16,131	16,974
3313 - Liability Premiums	1,654	1,654	4,869	4,867
3315 - Tolls	330	330	330	330
3320 - Advertising	35,000	35,000	26,789	26,788
3340 - Membership Dues	2,000	2,000	2,000	2,000
3341 - Subscriptions-Serials	1,000	1,000	1,000	1,000
3361 - Professional Development	35,868	35,868	35,868	35,868
3363 - Reimb-Vehicle Use,Parking	700	700	700	700
3410 - Equip - Automotive Rental	5,858	5,858	8,152	8,152
3411 - Wreck Handle Charge (fleet)	0	0	1,964	1,964
3413 - Motor Pool Vehicle Charges	0	0	657	657
3416 - GIS Services	1,505	1,505	2,125	2,125
3429 - Mobile Phone Services	11,120	11,120	15,120	15,120
3430 - Data Services	42,991	42,991	57,953	58,128
3434 - Programming	173,738	173,738	150,126	153,175
3690 - Miscellaneous Transfers	2,700,000	2,700,000	0	0
3994 - Outside Temps-Staffing	244,759	244,759	244,759	244,759
Contractual - Other Services	\$4,760,325	\$4,760,324	\$1,761,383	\$1,781,625
5011 - Reimb Fr Othr Organizaton	(633,545)	(633,545)	(633,545)	(633,545)
Reimbursements	(\$633,545)	(\$633,545)	(\$633,545)	(\$633,545)
<b>Total Expense</b>	<b>\$6,920,100</b>	<b>\$6,713,433</b>	<b>\$4,462,320</b>	<b>\$4,606,070</b>



# HUMAN RESOURCES

## MISSION

Partner with managers at the City of Dallas as they develop, motivate, and reward their teams. We provide tools, processes, and systems to empower managers to attract, recruit, and retain talented people to serve our residents.

## DEPARTMENT GOALS

- Launch Workday Learning in Fiscal Year 2024-25 to effectively track and manage workforce development initiatives
- Strengthen collaborations with educational institutions and programs to enhance employee upskilling and development opportunities
- Continue developing a robust online recruitment dashboard to optimize departmental hiring strategies and decision-making
- Launch a comprehensive employee outreach and recruitment campaign to elevate the City's employer reputation
- Maintain Time-to-Hire below national averages for industry for all non-civil service positions
- Conduct a thorough analysis of biennial employee engagement survey results to identify trends, recognize achievements, and implement improvements
- Capture customer feedback to streamline processes, develop standardized guidelines, and reinforce the City's commitment to exceptional service
- Create a user-friendly management dashboard to provide leaders with timely employee data for informed decision-making and performance management
- Maintain turnover rates below national average for industry

## SERVICE DESCRIPTIONS

HUMAN RESOURCES	
Administrative/Human Resources Information Systems (HRIS)	Provides overall leadership and strategy for the Human Resources (HR) department through the HR Administration team. This includes HR executive leadership, budget and contracts administration, HR records management, HR policy updates, handling HR public records requests, and drafting and editing Administrative Directives. The team is also responsible for benefits fund administration and other supporting functions within HR. The HRIS team manages and oversees the Workday system, the City's HR system of record. This includes ensuring accurate data management of all HR records and supporting system-related processes and developments.
HR Consulting (HRP/Investigations)	Partners with the management team to build and sustain a culture that values people. Establishes sound policies to foster the equitable treatment of employees and work with departments to ensure alignment of organizational goals with the core values of service. Our team provides expert guidance on HR matters and leads by example with Empathy, Ethics, Excellence, Engagement, and Equity.

# HUMAN RESOURCES

Talent, Engagement, and Development (TED)	Identifies and enhances the skills of staff to prepare them to advance in their careers at the City. We recognize high-quality work and encourage innovation from our workforce to improve quality of life for all at the City of Dallas.
Talent Acquisition	Hire and onboard diverse and talented employees who value building trust within our communities and delivering exceptional services.
Total Rewards & Wellness	Provides employees with market-competitive benefits and salaries to ensure that we attract and retain the talent we need to guarantee continuity of services and sustainable operations. Compensation, health, and overall well-being are important to our employees and their families.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Administrative/Human Resources Information Systems (HRIS)	2,441,332	2,437,645	2,610,982	3,023,062
HR Consulting (HRP/Investigations)	3,320,205	2,997,099	2,868,183	2,743,720
Talent, Engagement, and Development (TED)	1,371,444	1,591,886	1,061,744	1,061,744
Talent Acquisition	1,054,600	1,126,189	1,284,476	1,398,068
Total Rewards & Wellness	999,179	1,033,941	1,083,980	1,083,980
Expense Total	\$9,186,760	\$9,186,760	\$8,909,365	\$9,310,574

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	7,138,289	6,742,297	7,029,541	7,416,068
Supplies - Materials	25,245	13,896	26,179	26,179
Contractual - Other Services	2,266,021	2,675,607	2,096,440	2,111,122
Capital Outlay	0	0	0	0
Expense Total	\$9,429,555	\$9,431,800	\$9,152,160	\$9,553,369
Reimbursements	(242,795)	(245,040)	(242,795)	(242,795)
Department Total	\$9,186,760	\$9,186,760	\$8,909,365	\$9,310,574
Department Revenue Total	\$0	\$0	\$0	\$0

# HUMAN RESOURCES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Benefits Administration Reimbursement	(242,795)	(242,795)
Reimbursement Total	\$(242,795)	\$(242,795)

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	69.87	60.38	61.08	61.08
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	5.58	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	11.17	6.22	3.79	3.79
Department Total	81.04	72.18	64.87	64.87

# HUMAN RESOURCES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Optimize service delivery and reduce funding for the tuition reimbursement program, HR Document Manager, and eliminate funding for the Biennial Market Study.	0	(225,000)	0	(225,000)
True up staffing to optimize service delivery and eliminate two Temporary Helps, two Client Engagement Specialists, one Manager - HRIS, one Change Management Specialist - Workday, one Senior HRIS Analyst, and one HRIS Product Owner - Benefits positions (5.63 FTEs).	(8)	(518,594)	(8)	(518,594)
Realignment Strategy: Transfer three vacant positions due to efficiencies identified to Human Resources to reclassify one Sr Program Mgr - Workforce Planning, one Sr Workforce Analytics Analyst, and one Workforce Equity and Development Specialist under Workforce and transfer related functions from Small Business Center (SBC) (3.00 FTEs).	3	385,452	3	385,452
True up position count to reflect current operational demand (16.18 FTEs)	0	0	0	0
<b>Major Budget Items Total</b>	<b>(5)</b>	<b>(\$358,142)</b>	<b>(5)</b>	<b>(\$358,142)</b>

# HUMAN RESOURCES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve engagement of employees in the childcare subsidy program through refinement of existing program criteria, educational programs and outreach to eligible participants. Initiatives will be designed to gain potential participant input in all aspects of program.
- Develop outreach initiatives designed to better educate and increase enrollment of lower-wage employees in the health plan by a minimum of 1-3 percent by 2027.
- Increase diversity and the percentage of hourly employees positively responding to "sense of community" questions in the City of Dallas Employee Engagement survey 1-3 percent annually from FY 2021-22 through FY 2026-27.
- Create a system that will allow us to monitor equitable compensation for all employees, especially lower wage earners and those in hard to fill positions to ensure we remain aligned with the marketplace by 2027 and ongoing.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	5,935,417	4,704,400	6,126,671	6,294,303
1111 - Cell Phone Stipend	0	318	0	0
1113 - One-time Pay - Non-Uniform	0	17,994	0	0
1117 - Vacancy Savings - Salary	(675,791)	0	(944,869)	(944,869)
1118 - Vacancy Savings - Pension	(92,450)	0	(136,626)	(136,626)
1119 - Vacancy Savings (Medicare)	(13,682)	0	(13,702)	(13,702)
1120 - Wellness Incentive (Uniform and Non-Uniform)	34,560	34,560	33,175	33,358
1201 - Overtime - Non-Uniform	374	35,000	1,125	1,125
1203 - Service Incentive Pay	4,944	4,944	4,944	4,944
1210 - Vacation Term Pay - Non-Uniform	0	19,610	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	2,714	0	0
1242 - Language Assignment Pay	3,600	3,600	3,600	3,600
1301 -Pension - Non-Uniform	777,763	695,454	886,456	910,695
1303 - Life Insurance	4,839	4,839	4,777	4,910
1304 - Health Insurance	627,610	627,610	630,055	711,978
1306 - ER Medicare	84,743	84,743	93,605	96,040
1308 - Mandatory Deferred Comp	0	4,338	0	0
1313 - College Tuition Reimbursement	100,000	0	0	0

# HUMAN RESOURCES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1314 - Worker's Compensation	35,352	35,352	35,190	35,190
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	24,512	134,494
1406 - Admin Leave - Non-Uniform	0	820	0	0
1511 - Temporary Help - Regular	311,010	450,000	280,628	280,628
1512 - Temporary Help - Overtime	0	16,000	0	0
Personnel Services	\$7,138,289	\$6,742,297	\$7,029,541	\$7,416,068
2110 - Office Supplies	6,930	10,000	7,123	7,123
2111 - Office Supplies Chargeback	9,580	616	9,664	9,664
2232 - Food Supplies	2,100	2,100	2,194	2,194
2252 - Meter Postage Fund Level	180	180	180	180
2280 - Other Supplies	6,455	1,000	6,830	6,830
2731 - Data Processing Equipment	0	0	188	188
Supplies - Materials	\$25,245	\$13,896	\$26,179	\$26,179
3030 - Printing - Photo Services	0	0	80	80
3050 - Communications	199,393	199,393	187,168	189,741
3051 - Telephone Equipment Charges	10,650	10,650	10,650	10,650
3053 - Data Circuit Billing	221,879	221,879	181,681	182,539
3070 - Professional Services	678,328	603,328	553,328	553,328
3090 - City Forces	1,684	5,000	1,485	1,485
3099 - Misc Special Services	195,434	122,315	179,311	179,311
3130 - Copy Machine Rent-Lease-Maint	11,155	11,155	10,693	10,693
3140 - Copy Machine Excess Use Chrg	62	0	62	62
3150 - Copy Center Charges	346	0	346	346
3310 - Insurance	9,464	9,464	11,230	11,770
3313 - Liability Premiums	1,918	1,918	2,166	2,166
3320 - Advertising	0	0	2,866	2,866
3340 - Membership Dues	2,000	500	2,000	2,000
3361 - Professional Development	61,177	98,307	6,159	7,608
3364 - Personnel Development	112,692	112,692	115,662	114,213
3416 - GIS Services	4,397	4,397	6,655	6,655
3429 - Mobile Phone Services	0	0	1,654	1,654
3430 - Data Services	74,216	74,216	83,265	83,813
3434 - Programming	404,226	404,226	460,530	470,693
3436 - Data Services Training	70,000	0	70,000	70,000
3437 - Continual Software License Fee	177,000	177,000	177,000	177,000
3532 - Payment To Dart	30,000	69,167	30,000	30,000
3994 - Outside Temps-Staffing	0	550,000	2,449	2,449
Contractual - Other Services	\$2,266,021	\$2,675,607	\$2,096,440	\$2,111,122
5011 - Reimb Fr Othr Organizaton	(242,795)	(245,040)	(242,795)	(242,795)
Reimbursements	(\$242,795)	(\$245,040)	(\$242,795)	(\$242,795)

# HUMAN RESOURCES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Total Expense	\$9,186,760	\$9,186,760	\$8,909,365	\$9,310,574



# JUDICIARY

## MISSION

Provide the residents of Dallas with a fair, independent, impartial, competent, and expedient court system which correctly interprets and applies the law in keeping with the judiciary's rich history of integrity and independence.

## DEPARTMENT GOALS

- Increase the efficiency of case disposition by 15 percent through improved access to justice
- Reduce the number of quality of life offenses by 15 percent through diversion programs and alternatives to incarceration
- Reduce jail expenses by 25 percent by offering twice-daily City Detention Center Dockets, allowing defendants to clear City warrant(s) in an efficient and timely manner
- Increase civil adjudication compliance rate by 10 percent through public awareness of various laws, ordinances, and procedures related to public nuisance offenses
- Reduce the number of potential threats in the courtroom and building facility by 10 percent by proactively monitoring public activity
- Reduce number of Capias Warrants signed by 15 percent by increasing compliance with court programs, offering community service as an option for payment and engaging in dialogue about the fines and fees prior to the defendant leaving the courthouse

## SERVICE DESCRIPTIONS

JUDICIARY	
Civil Adjudication Court	Adjudicates civil hearings where administrative penalties may be imposed for property code violations. Provides an appellate process for parking and school bus stop-arm offenses and provides for the disposition of urban rehabilitation causes of action.
Community Court	Provides a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities, and private organizations to promote public safety and enhance neighborhood quality of life.
Court Security	Maintains order, security, and decorum in 10 municipal courtrooms, five community courts, two jail arraignments, and a City detention center docket, veterans court, civil adjudication hearings, and provides additional protection to the occupants of the Municipal Courts Building.
Municipal Judges-Cases Docketed	Provides fair and impartial trials within a reasonable period to those charged with violations of 225,000 class C misdemeanors, state statutes, City ordinances, and traffic offenses. Judges serve as magistrate in the issuance of 3,900 search and arrest warrants for all criminal offenses.

# JUDICIARY

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Civil Adjudication Court	167,462	306,367	240,424	250,657
Community Court	106,658	26,925	180,574	188,259
Court Security	744,516	765,675	1,332,166	1,388,862
Municipal Judges-Cases Docketed	3,378,605	3,371,177	3,714,824	3,879,829
Expense Total	\$4,397,241	\$4,470,145	\$5,467,988	\$5,707,607

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	3,726,304	3,654,086	4,989,801	5,341,280
Supplies - Materials	13,972	6,069	14,425	19,219
Contractual - Other Services	656,965	809,990	625,929	563,331
Capital Outlay	0	0	0	0
Expense Total	\$4,397,241	\$4,470,145	\$5,630,155	\$5,923,830
Reimbursements	0	0	(162,167)	(216,223)
Department Total	\$4,397,241	\$4,470,145	\$5,467,988	\$5,707,607
Department Revenue Total	\$0	\$0	\$0	\$0

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Juvenile Case Manager Reimbursement	(162,167)	(216,223)
Reimbursement Total	\$(162,167)	\$(216,223)

# JUDICIARY

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Juvenile Case Manager Fund (0396)	985,705	693,354
<b>Additional Resources Total</b>	<b>\$985,705</b>	<b>\$693,354</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	35.28	32.58	38.84	39.34
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.20	1.02	1.45	1.45
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	1.00	2.07	3.00	3.00
<b>Department Total</b>	<b>37.48</b>	<b>35.67</b>	<b>43.29</b>	<b>43.79</b>

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer four vacant positions (not the funding) to create two Interpreters and two Bailiffs (3.75 FTEs).	4	247,383	4	268,434

# JUDICIARY

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Reclassify one vacant Supervisor-Courts & Detention position into a Deputy Chief Bailiff to enhance courtroom safety.	0	39,137	0	63,313
Realignment Strategy: Transfer two vacant positions (not the funding) to create two Case Managers to administer Juvenile Case Management reimbursed by the Juvenile Case Manager Fund (\$162,167) (1.50 FTEs).	2	0	2	0
True up staffing and eliminate one vacant Executive Secretary position (0.52 FTEs).	(1)	(33,186)	(1)	(33,186)
<b>Major Budget Items Total</b>	<b>5</b>	<b>\$253,334</b>	<b>5</b>	<b>\$298,561</b>

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	4,493,145	2,518,549	4,463,261	4,537,316
1117 - Vacancy Savings - Salary	(1,762,234)	0	(740,010)	(602,158)
1118 - Vacancy Savings - Pension	(238,675)	0	(106,340)	(83,039)
1119 - Vacancy Savings (Medicare)	(25,552)	0	(10,664)	(8,328)
1120 - Wellness Incentive (Uniform and Non-Uniform)	17,150	17,150	19,015	19,015
1201 - Overtime - Non-Uniform	43,336	37,137	52,375	52,375
1203 - Service Incentive Pay	17,424	8,304	10,800	10,800
1210 - Vacation Term Pay - Non-Uniform	0	1,577	0	0
1242 - Language Assignment Pay	0	0	7,560	7,560
1250 - Executive Auto Allowance	12,216	12,216	18,483	18,483
1301 - Pension - Non-Uniform	634,431	395,756	656,168	666,877
1303 - Life Insurance	2,401	2,401	2,843	2,919
1304 - Health Insurance	311,444	311,444	375,410	395,338
1306 - ER Medicare	67,236	39,382	68,195	69,268
1308 - Mandatory Deferred Comp	0	1,990	2,135	2,135
1314 - Worker's Compensation	10,179	10,179	8,759	8,759
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	18,008	100,157
1511 - Temporary Help - Regular	143,803	298,000	143,803	143,803
<b>Personnel Services</b>	<b>\$3,726,304</b>	<b>\$3,654,086</b>	<b>\$4,989,801</b>	<b>\$5,341,280</b>
2110 - Office Supplies	3,070	1,732	250	5,044
2111 - Office Supplies Chargeback	0	1,473	2,186	2,186

# JUDICIARY

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2181 - Fuel - Lube For Vehicle	209	209	422	422
2231 - Clothing	8,688	650	9,748	9,748
2232 - Food Supplies	1,250	1,250	1,563	1,563
2251 - Stamp Postage Fund Level	80	80	0	0
2252 - Meter Postage Fund Level	255	255	256	256
2860 - Books Reference Book Only	420	420	0	0
Supplies - Materials	\$13,972	\$6,069	\$14,425	\$19,219
3050 - Communications	42,674	42,674	43,494	44,759
3053 - Data Circuit Billing	89,579	89,579	89,351	89,773
3090 - City Forces	12,000	306	12,001	12,001
3099 - Misc Special Services	145,456	302,523	118,554	49,554
3130 - Copy Machine Rent-Lease-Maint	1,563	1,563	1,563	1,563
3310 - Insurance	4,969	4,969	4,902	5,158
3313 - Liability Premiums	1,007	1,007	949	949
3320 - Advertising	640	0	0	0
3340 - Membership Dues	7,170	2,350	2,350	2,350
3361 - Professional Development	4,590	4,590	15,565	15,565
3363 - Reimb-Vehicle Use,Parking	1,130	0	1,133	1,133
3364 - Personnel Development	75	150	196	196
3410 - Equip - Automotive Rental	2,077	2,077	2,920	2,920
3411 - Wreck Handle Charge (fleet)	0	0	444	444
3413 - Motor Pool Vehicle Charges	0	0	219	219
3416 - GIS Services	2,013	2,016	2,933	2,933
3429 - Mobile Phone Services	5,980	5,980	0	0
3430 - Data Services	187,552	187,552	143,161	143,403
3434 - Programming	146,490	162,653	186,194	190,411
3999 - Petty Cash Contributions	2,000	0	0	0
Contractual - Other Services	\$656,965	\$809,990	\$625,929	\$563,331
5011 - Reimb Fr Othr Organizaton	0	0	(162,167)	(216,223)
Reimbursements	\$0	\$0	(\$162,167)	(\$216,223)
<b>Total Expense</b>	<b>\$4,397,241</b>	<b>\$4,470,145</b>	<b>\$5,467,988</b>	<b>\$5,707,607</b>



# LIBRARY

## MISSION

Strengthens communities and builds equity by connecting people, inspiring curiosity, and advancing lives.

## DEPARTMENT GOALS

- Increase workforce development programs by two percent to support employability and socioeconomic development
- Increase early childhood literacy initiatives, i.e. storytime, 1,000 Books Before Kindergarten, Kindergarten readiness programs, and reading ready kits by five percent
- Increase unique users of digital materials by ten percent annually
- Increase participation in High School Equivalency (HSE, formerly GED) and English Language Learning (ELL) by five percent

## SERVICE DESCRIPTIONS

LIBRARY	
Library Materials-Collection Management	Provides selection, ongoing acquisition, and delivery of digital and physical library resources to customers in the format and location of their choice to meet changing customer needs, including books, media, databases, downloadable materials, and a searchable catalog of these materials.
Library Operations and Public Service	Provides expert professional and customer service staff at all locations and day-to-day oversight of operations, including facilities, website, and business office in support of our mission to inspire curiosity and advance lives by strengthening the diverse communities we serve.
Literacy Initiatives, Education, and Community Engagement	Provides expert staff to foster participation in artistic, cultural, civic, and literary events. To promote lifelong learning and literacy, the library provides free citizenship, HSE and ELL classes, digital resources, and engages the community through targeted outreach.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Library Materials-Collection Management	6,444,236	6,667,332	7,084,700	7,133,005
Library Operations and Public Service	34,987,671	34,456,001	35,157,064	36,610,864
Literacy Initiatives, Education, and Community Engagement	2,057,848	2,191,139	1,758,245	1,804,473
Expense Total	\$43,489,755	\$43,314,473	\$44,000,009	\$45,548,342

# LIBRARY

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	29,292,481	28,513,590	30,002,066	31,524,986
Supplies - Materials	1,678,603	1,708,043	1,572,563	1,557,913
Contractual - Other Services	8,486,081	9,060,504	8,392,790	8,432,853
Capital Outlay	4,032,590	4,032,590	4,032,590	4,032,590
Expense Total	\$43,489,755	\$43,314,727	\$44,000,009	\$45,548,342
Reimbursements	0	(254)	0	0
Department Total	\$43,489,755	\$43,314,473	\$44,000,009	\$45,548,342
Department Revenue Total	\$352,100	\$391,060	\$380,355	\$380,355

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Central Library Gifts and Donations (0214)	31,775	150,000
Children Center Trust (0T22)	16,780	21,000
Edmond & Louise Kahn E. Trust (0208)	185,555	260,000
Hamon Trust (0458)	13,644	15,000
Parrill Estate (0716)	1,152	15,000
Meadows Fund (0734)	22,042	4,647
Additional Resources Total	\$270,948	\$465,647

# LIBRARY

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	435.44	418.04	419.66	419.66
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.03	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	435.44	418.07	419.66	419.66

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Follow industry best practice and rollback the hotspot lending program, a COVID-19 measure designed to promote digital access during temporary library closures.	0	(619,920)	0	(619,920)
Return programming duties to branch staff and create opportunities for employee engagement and retention, and eliminate 12 Library Program Specialist positions (11.76 FTEs).	(12)	(597,539)	(12)	(597,539)
Reduce redundancy in services provided by proximate branches while minimizing impact to the community, and close Skillman Southwestern branch (8.50 FTEs).	(9)	(485,486)	(9)	(485,486)

# LIBRARY

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up staffing and eliminate three positions (Display Artist, HSE Testing Center Coordinator, and Digital Literacy Coordinator)(2.88 FTEs).	(3)	(169,666)	(3)	(169,666)
Major Budget Items Total	(24)	(\$1,872,611)	(24)	(\$1,872,611)

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the percentage of users from historically disadvantaged communities who rate the materials collection as "good/excellent" from 65 percent to 75 percent by September 2026.
- Increase the percentage of residents from historically disadvantaged communities who report visiting the library by ten percent by September 2026.
- In partnership with the Office of Equity and Inclusion (OEI), increase the number of residents who access the Enhanced Library Card from 0 to 13,000 by December 2027.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	23,333,151	20,781,339	22,832,650	23,563,714
1111 - Cell Phone Stipend	0	568	480	480
1117 - Vacancy Savings - Salary	(1,704,769)	0	(1,155,611)	(1,155,611)
1118 - Vacancy Savings - Pension	(240,713)	0	(167,102)	(167,102)
1119 - Vacancy Savings (Medicare)	(24,719)	0	(17,052)	(17,052)
1120 - Wellness Incentive (Uniform and Non-Uniform)	192,970	192,970	221,400	221,400
1201 - Overtime - Non-Uniform	0	1,912	0	0
1203 - Service Incentive Pay	53,376	39,492	40,800	40,800
1208 - Sick Leave Term Pay - Civilian	0	37,042	0	0
1210 - Vacation Term Pay - Non-Uniform	0	40,172	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	2,699	0	0
1242 - Language Assignment Pay	0	0	101,760	101,760
1301 -Pension - Non-Uniform	3,288,981	3,048,268	3,319,156	3,424,848
1303 - Life Insurance	30,283	30,283	31,882	32,767
1304 - Health Insurance	3,896,722	3,896,722	4,204,829	4,436,856
1306 - ER Medicare	334,726	305,894	336,241	346,841
1309 - Wellness Program	8,181	8,181	8,181	8,181
1314 - Worker's Compensation	124,292	124,292	153,481	153,481
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	90,971	533,623

# LIBRARY

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1406 - Admin Leave - Non-Uniform	0	3,756	0	0
Personnel Services	\$29,292,481	\$28,513,590	\$30,002,066	\$31,524,986
2110 - Office Supplies	1,738	1,738	1,238	1,238
2111 - Office Supplies Chargeback	39,619	39,619	39,619	39,619
2140 - Light - Power	923,496	923,496	847,560	882,910
2170 - Water - Sewer	166,990	196,990	162,990	162,990
2181 - Fuel - Lube For Vehicle	14,130	14,130	18,026	18,026
2231 - Clothing	1,000	1,000	1,000	1,000
2232 - Food Supplies	0	2,145	0	0
2252 - Meter Postage Fund Level	13,233	10,233	9,233	9,233
2280 - Other Supplies	180,330	180,330	154,830	104,830
2731 - Data Processing Equipment	338,067	338,067	338,067	338,067
2735 - Software Purchase -\$1000	0	295	0	0
Supplies - Materials	\$1,678,603	\$1,708,043	\$1,572,563	\$1,557,913
3050 - Communications	386,362	386,362	487,947	496,846
3051 - Telephone Equipment Charges	2,500	2,500	2,500	2,500
3053 - Data Circuit Billing	639,584	639,584	629,028	631,994
3070 - Professional Services	57,000	101,173	140,000	115,000
3090 - City Forces	266,500	256,704	114,500	114,500
3091 - Custodial Services	80,000	80,000	80,000	80,000
3092 - Security Services	683,865	727,865	683,865	683,865
3099 - Misc Special Services	721,236	962,243	1,201,647	1,176,647
3110 - Equip Repairs and Maintenance	461,319	621,219	552,581	552,581
3130 - Copy Machine Rent-Lease-Maint	81,460	81,460	80,960	80,960
3150 - Copy Center Charges	960	960	960	960
3210 - Building Repairs and Maint	0	9,796	10,000	10,000
3310 - Insurance	1,101,696	1,101,696	391,125	411,561
3313 - Liability Premiums	13,494	13,494	17,082	17,074
3340 - Membership Dues	7,000	20,000	18,189	18,189
3341 - Subscriptions-Serials	650,000	650,000	650,000	650,000
3363 - Reimb-Vehicle Use,Parking	4,125	8,125	4,125	4,125
3410 - Equip - Automotive Rental	13,214	13,214	11,766	11,766
3411 - Wreck Handle Charge (fleet)	1,541	9,083	3,073	3,073
3413 - Motor Pool Vehicle Charges	0	0	876	876
3416 - GIS Services	20,455	20,455	35,368	35,368
3429 - Mobile Phone Services	881,244	881,244	105,280	105,280
3430 - Data Services	515,737	515,804	527,662	530,572
3434 - Programming	1,887,101	1,888,179	2,634,568	2,689,428
3460 - Disposal Services	138	138	138	138
3518 - Credit Card Charges	8,300	2,000	8,300	8,300
3549 - Miscellaneous Refunds	1,250	1,250	1,250	1,250
3994 - Outside Temps-Staffing	0	65,957	0	0

# LIBRARY

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Contractual - Other Services	\$8,486,081	\$9,060,504	\$8,392,790	\$8,432,853
4860 - Books	4,032,590	4,032,590	4,032,590	4,032,590
Capital Outlay	\$4,032,590	\$4,032,590	\$4,032,590	\$4,032,590
5011 - Reimb Fr Othr Organizaton	0	(254)	0	0
Reimbursements	\$0	(\$254)	\$0	\$0
<b>Total Expense</b>	<b>\$43,489,755</b>	<b>\$43,314,473</b>	<b>\$44,000,009</b>	<b>\$45,548,342</b>

# MANAGEMENT SERVICES

## MISSION

Enhance the vitality and quality of life for all in the Dallas community.

## SERVICE DESCRIPTIONS

Management Services	
311 Customer Service	Delivers courteous and knowledgeable customer service to residents requesting non-emergency City services via phone, web, mobile app, and City Hall On-the-Go. Reported 311 service requests are passed along to city departments, who address and solve the problem. We provide service 24 hours a day, seven days a week, and 365 days a year. *311 Customer Service Center will be moved to the Office of Communications and Customer Experience/311 effective August 2024.
Communications, Outreach, and Marketing	Enhances transparency, engaging internal and external stakeholders, by strategically marketing One Dallas through Public Information; A/V Production; Design, Brand and Visual Identity; Language Access. *Communications, Outreach, & Marketing will be moved to the Office of Communications and Customer Experience/311 effective August 2024.
Office of Communications and Customer Experience/311	Effective August 2024, the consolidation of 311 Customer Service and Communications, Outreach, and Marketing will enhance the customer service provided to residents. Residents requesting non-emergency City services will continue to submit them via phone, web, mobile app, and City Hall On-the-Go. Service is available 24 hours a day, seven days a week, and 365 days a year. As the service requests are often cross-departmental, the newly formed office will have greater engagement to ensure the departments are collaborating to provide a more comprehensive and proactive response. Additionally, this office will become the front door for all City communication, internally and externally. It will strengthen brand awareness, two-way fluid communication, language access, engagement, and outreach. *New division of Management Services effective August 2024.
Office of Community Care and Empowerment	Provides human and social services including emergency assistance, financial empowerment, Women, Infants, and Children (WIC), programming for re-entry and justice-impacted residents, Senior services, youth programming, administration and support of community centers, and Vital Statistics.

# MANAGEMENT SERVICES

<p>Office of Community Development</p>	<p>Proactively facilitates the planning and implementation of real estate projects that advance the City's equitable economic development and community priorities, including housing affordability, livable wages and workforce development, entrepreneurship and innovation, inclusive arts and culture, racial equity, public safety, and environmental justice. *This service will be realigned to Housing &amp; Community Development effective October 1, 2024 to better align departmental functions and services.</p>
<p>Office of Community Police Oversight</p>	<p>Improves police service to the community, civilian trust in the Dallas Police Department, and officer safety and working conditions. By working with the police and the community, we can not only reduce violence, but we can create real community - all of us sharing in this city by living according to the rules of mutual accountability and respect. The community we are building will be safe for everyone, regardless of race or socioeconomic status.</p>
<p>Office of Emergency Management</p>	<p>Coordinates responses for all departments during large-scale incidents and staffs the Emergency Operations Center for major emergencies. Writes and maintains emergency plans and procedures and oversees various response programs, including severe weather, hazardous materials, pandemic flu, disaster exercises, and public outreach. Manages Department of Homeland Security grant funds annually, which support equipment, personnel, and other resources for Public Safety needs. *The Office of Emergency Management will be combined with the Office of Integrated Public Safety Solutions to create the Office of Emergency Management and Crisis Response effective August 2024.</p>
<p>Office of Emergency Management &amp; Crisis Response</p>	<p>Enhances the safety, health, and well-being of the residents and guests of Dallas by collaborating to create a safer and more resilient environment. Provides compassionate support, advances public safety initiatives, coordinates emergency management functions, and facilitates access to essential services that reduce future service demands. *New division of Management Services effective August 2024.</p>
<p>Office of Environmental Quality &amp; Sustainability</p>	<p>Reduces environmental risks through: Stormwater Management (inspections, complaint &amp; spill response, permit administration, DFR-support, waste management, and education), Air Quality (inspections, monitoring, and complaint response), Environmental Management (Environmental Management System, Due Diligence, and Brownfields), Comprehensive Environmental &amp; Climate Action Plan (CECAP) Measures (Climate Issues, Greenhouse Gas Emissions, &amp; Urban Agriculture Initiatives), Zero Waste (Recycling Audits, Multi-family Recycling, City Facility Zero Waste), Water Conservation (Minor Plumbing Home Repairs, Water Use Assessment Programs, and Local/Regional Conservation Education and Outreach).</p>

# MANAGEMENT SERVICES

<p>Office of Equity &amp; Inclusion</p>	<p>Utilizes disaggregated data, inclusive community engagement, and cross-department collaboration to establish accountability metrics that operationalize equity to improve outcomes for all residents. Investigates discrimination in housing, public accommodation, and employment, while providing education and outreach. Oversees the implementation of the American Disabilities Act (ADA) Transition Plan, Welcoming Dallas Strategic Plan, and the updates and implementation of the Racial Equity Plan (REP). Coordinates the Veteran Affairs Commission and Commission on Disabilities.</p>
<p>Office of Government Affairs</p>	<p>Serves as lead policy and communications liaison to local, regional, state, federal, and international levels of government and other independent agencies, including but not limited to outreach on citywide initiatives; leading, developing and managing the City's state and federal legislative initiatives in coordination with internal and external stakeholders; and securing funding and other resources for City programs.</p>
<p>Office of Homeless Solutions</p>	<p>The Office of Homeless Solutions (OHS) renders contracts, grants, and general funding to direct providers of homeless services to continually improve the health and safety of the target population, readying them for and moving them out of homelessness and into housing. OHS also utilizes a Street Outreach Team to identify and meet with actively unsheltered individuals and families connecting them to shelter opportunities and resources, leads the Homeless Action Response Team (HART) in addressing emergency unsheltered issues, provides education on sustainable giving through the Give Responsibly Campaign, and provides volunteer opportunities through the OHS Friends Group. OHS supports the cultivation of intentional homeless services that maximize impact and effectiveness, delivering positive, and sustainable outcomes.</p>
<p>Office of Integrated Public Safety Solutions</p>	<p>Works proactively to address systematic factors that contribute to criminal activity and provides non-law enforcement solutions to improve the quality of life in the community and thereby reducing the demand for police services. *The Office of Integrated Public Safety Solutions will be combined with the Office of Emergency Management to create the Office of Emergency Management and Crisis Response effective August 2024.</p>
<p>Small Business Center</p>	<p>Provides capital resources and learning labs to support new entrepreneurs and existing small business to support economic development and stability in Dallas. Ensure the compliance of the Business Inclusion Policy is adhered by all internal departments. Creates and manages workforce programs to meet the needs of residents and employers of Dallas. *The Small Business Center has been eliminated effective August 2024. Core functions will be moved into other departments where there is natural synergy.</p>

# MANAGEMENT SERVICES

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
311 Customer Service	6,331,204	5,767,169	0	0
Office of Communications and Customer Experience/311	0	0	9,660,834	10,181,169
Communications, Outreach, and Marketing	3,777,588	3,307,466	0	0
Office of Community Care and Empowerment	10,114,699	10,082,151	9,218,721	9,480,606
Office of Community Development	754,620	636,374	0	0
Office of Emergency Management	1,251,963	1,251,963	0	0
Office of Community Police Oversight	784,565	615,638	706,614	731,655
Office of Emergency Management & Crisis Response	0	0	5,455,497	5,635,740
Office of Environmental Quality & Sustainability	6,244,743	5,865,948	5,340,105	5,772,178
Office of Equity & Inclusion	3,785,554	3,743,709	2,815,251	2,942,985
Office of Government Affairs	1,112,725	1,070,802	862,347	920,763
Office of Homeless Solutions	17,850,149	17,850,149	14,514,707	15,022,685
Office of Integrated Public Safety Solutions	5,822,887	5,822,887	0	0
Small Business Center	4,354,640	4,253,316	0	0
Expense Total	\$62,185,337	\$60,267,571	\$48,574,076	\$50,687,781

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	38,459,168	36,521,468	35,353,876	37,079,434
Supplies - Materials	1,351,607	1,268,293	1,411,571	1,417,706
Contractual - Other Services	38,220,243	36,960,988	28,825,512	29,207,524
Capital Outlay	202,396	370,449	134,396	134,396
Expense Total	\$78,233,414	\$75,121,198	\$65,725,355	\$67,839,060
Reimbursements	(16,048,077)	(14,853,627)	(17,151,279)	(17,151,279)
Department Total	\$62,185,337	\$60,267,571	\$48,574,076	\$50,687,781
Department Revenue Total	\$2,681,998	\$2,847,574	\$3,296,457	\$3,296,457

# MANAGEMENT SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Office of Communications and Customer Experience/311: Dallas Water Utilities Reimbursement	(3,965,665)	(3,965,665)
Office of Community Care and Empowerment: Housing Opportunities for Persons with AIDS (HOPWA) Reimbursement	(110,000)	(110,000)
Office of Community Care and Empowerment: Women, Infants, and Children (WIC) Program Reimbursement	(250,000)	(250,000)
Office of Emergency Management & Crisis Response: Dallas Water Utilities Reimbursement	(40,000)	(40,000)
Office of Emergency Management & Crisis Response: Urban Area Security Initiative (UASI)	(75,311)	(75,311)
Office of Emergency Management & Crisis Response: Storm Drainage Management Reimbursement	(40,000)	(40,000)
Office of Environmental Quality & Sustainability: Storm Drainage Management Reimbursement	(4,779,408)	(4,779,408)
Office of Environmental Quality & Sustainability: Water Utilities Reimbursement	(4,489,838)	(4,489,838)
Office of Environmental Quality & Sustainability: Sanitation Services Reimbursement	(988,208)	(988,208)
Office of Environmental Quality & Sustainability: Texas Commission on Environmental Quality (TCEQ) Grants	(1,285,088)	(1,285,088)
Office of Homeless Solutions: Emergency Solutions Grants Program	(20,000)	(20,000)
Office of Homeless Solutions: HOME American Rescue Plan (HOME-ARP) Grants Program	(80,000)	(80,000)
Office of Homeless Solutions: Dallas Environmental Cleanup Fee Fund Reimbursement	(1,027,761)	(1,027,761)
<b>Reimbursement Total</b>	<b>\$(17,151,279)</b>	<b>\$(17,151,279)</b>

# MANAGEMENT SERVICES

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
FY 2024-25 Community Development Block Grant (CD24)	1,951,877	0
FY 2024-25 Emergency Solutions Grant (ES24)	1,190,719	0
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	9,725,420	0
FY 2025-26 Community Development Block Grant (CD25)	0	1,951,877
FY 2025-26 Emergency Solutions Grant (ES25)	0	1,190,719
FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25)	0	9,725,420
<b>Additional Resources Total</b>	<b>\$12,868,016</b>	<b>\$12,868,016</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	437.63	399.07	387.22	387.22
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	3.33	6.82	3.50	3.50
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	3.69	0.00	0.00
<b>Department Total</b>	<b>440.96</b>	<b>409.58</b>	<b>390.72</b>	<b>390.72</b>

# MANAGEMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

### 311 Customer Service Center

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine service delivery model by transferring 135 positions and consolidating 311 Customer Service Center into the Communications and Customer Experience/311 (117.00 FTEs).	(135)	\$(6,523,513)	(135)	\$(6,904,663)
<b>Major Budget Items Total</b>	<b>(135)</b>	<b>\$(6,523,513)</b>	<b>(135)</b>	<b>\$(6,904,663)</b>

### Office of Communications, Outreach, & Marketing

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine service delivery model by transferring 30 positions and consolidating Communications, Outreach & Marketing into the Communications and Customer Experience/311 (24.45 FTEs)	(30)	\$(3,694,415)	(30)	\$(3,833,094)
<b>Major Budget Items Total</b>	<b>(30)</b>	<b>\$(3,694,415)</b>	<b>(30)</b>	<b>\$(3,833,094)</b>

### Office of Communications & Customer Experience/311

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine service delivery model by transferring 135 positions and consolidating 311 Customer Service Center into the Communications and Customer Experience/311 (117.00 FTEs).	135	\$6,523,513	135	\$6,904,663

# MANAGEMENT SERVICES

## Office of Communications & Customer Experience/311

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine service delivery model by transferring 30 positions and consolidating Communications, Outreach, and Marketing into the Communications and Customer Experience/311 (26.01 FTEs).	30	\$3,694,415	30	\$3,833,094
True up staffing as part of citywide realignment strategies and create efficiencies by eliminating three intern positions, one GIS Analyst III, one Department Technology Analyst, two Customer Services Agent Trainees, and one Senior Office Assistant and reclassifying one Manager Customer Services to an Administrator, one Manager Public Information to an Administrator, and one Senior Executive Secretary to Business Manager (5.60 FTEs).	(8)	\$(279,745)	(8)	\$(279,745)
True up expenditures and realign service delivery model by reducing the budget under various expense categories that provide efficiencies including contractual services, memberships, and subscriptions.	0	\$(464,360)	0	\$(464,360)
True up staffing and eliminate two 311 Customer Service Agent Trainee positions that have been vacant for more than 12 months (1.04 FTEs).	(2)	\$(48,270)	(2)	\$(48,270)
Transfer one Resilience Officer position from the Office of Equity & Inclusion (OEI) and reclassify the position as a Chief of Strategy, Engagement, and Alignment as part of realignment (1.00 FTE).	1	\$235,281	1	\$235,787
<b>Major Budget Items Total</b>	<b>156</b>	<b>\$9,660,834</b>	<b>156</b>	<b>\$10,181,169</b>

# MANAGEMENT SERVICES

## Office of Community Care & Empowerment

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Develop Partnership with External Agency and transition the Senior Transportation Services.	0	\$(132,200)	0	\$(132,200)
Transfer one Partnership and Engagement Coordinator from Office of Equity and Inclusion to Office of Community Care and Empowerment to support Children and Youth programming, including the Youth Commission and College Advisory Commission (1.00 FTE).	1	\$82,526	1	\$82,526
Transfer one Digital Equity Coordinator position from Office of Equity and Inclusion to Office of Community Care and Empowerment. This position is funded by ARPA through June 2025.	1	\$0	0	\$0
Transfer funding related to Youth Commission from City Manager's Office to Office of Community Care and Empowerment.	0	\$59,448	0	\$59,448
Develop Partnership with External Agency for Senior Dental Program services.	0	\$(250,000)	0	\$(250,000)
Transfer one Manager - Community Services position from the General Fund to the Women, Infants, and Children (WIC) fund (1.00 FTE).	(1)	\$(113,969)	(1)	\$(113,969)
Realignment Strategy: Transfer two vacant positions (not the funding) to create two Equity and Inclusion Analyst positions for Reentry and Day Labor and realign related services from Small Business Center (2.00 FTEs).	2	\$208,905	2	\$208,905
True up department service delivery model and reduce Drivers of Poverty funding related to financial empowerment and community mental health.	0	\$(672,300)	0	\$(672,300)
<b>Major Budget Items Total</b>	<b>3</b>	<b>\$(817,590)</b>	<b>2</b>	<b>\$(817,590)</b>

# MANAGEMENT SERVICES

## Office of Community Development

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer five Project Manager - Community Development positions and related funding to Housing & Community Development to better align departmental function and services (3.93 FTEs).	(5)	\$(548,329)	(5)	\$(548,329)
True up staffing and realize efficiencies by eliminating three Project Specialists positions and one Director of Community Development position (2.42 FTEs).	(4)	\$(206,291)	(4)	\$(206,291)
<b>Major Budget Items Total</b>	<b>(9)</b>	<b>\$(754,620)</b>	<b>(9)</b>	<b>\$(754,620)</b>

## Office of Emergency Management & Crisis Response

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer 35 positions and consolidate the Office of Integrated Public Safety Solutions into the Office of Emergency Management and Crisis Response (31.58 FTEs).	35	\$6,490,040	35	\$6,598,132
Transfer five positions and consolidate the Office of Emergency Management into the Office of Emergency Management and Crisis Response (4.86 FTEs).	5	\$1,315,382	5	\$1,387,533
Realize efficiencies from under-utilized Violence Intervention and Youth Guidance contracts.	0	\$(1,200,000)	0	\$(1,200,000)
True up staffing and eliminate six positions (Mobile Crisis Response Manager, Police Research Specialist, IPS Administrator, Neighborhood Code Representative, Administrative Specialist I, and Assistant Director) (5.36 FTEs).	(6)	\$(535,613)	(6)	\$(535,613)
Reduce duplicative Blight Remediation initiative and collaborate with Code Compliance Services Keep Dallas Beautiful by identifying crime-prevention projects.	0	\$(500,000)	0	\$(500,000)

# MANAGEMENT SERVICES

## Office of Emergency Management & Crisis Response

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer one Senior Emergency Management Specialist position from the General Fund to Urban Area Security Initiative (UASI) grant fund (1.00 FTE).	(1)	\$(84,150)	(1)	\$(84,150)
Eliminate underutilized and redundant equipment.	0	\$(30,162)	0	\$(30,162)
<b>Major Budget Items Total</b>	<b>33</b>	<b>\$5,455,497</b>	<b>33</b>	<b>\$5,635,740</b>

## Office of Emergency Management

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer five positions and consolidate the Office of Emergency Management into the Office of Emergency Management and Crisis Response (4.86 FTEs).	(5)	\$(1,315,382)	(5)	\$(1,387,533)
<b>Major Budget Items Total</b>	<b>(5)</b>	<b>\$(1,315,382)</b>	<b>(5)</b>	<b>\$(1,387,533)</b>

## Office of Environmental Quality & Sustainability

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Develop Partnership with External Agency for weatherization.	0	\$(150,000)	0	\$(150,000)
Leverage Federal Funds available for the community solar program (e.g., US EPA Solar for All Grant) as they become available in partnership with Dallas County.	0	\$(250,000)	0	\$(250,000)
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$(400,000)</b>	<b>0</b>	<b>\$(400,000)</b>

## Office of Equity & Inclusion

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Develop Partnership with External Agency for the Dallas SAFE Program which offers legal defense and wrap around services for Dallas residents.	0	\$(100,000)	0	\$(100,000)
True up staffing and eliminate one Project Coordinator position (0.82 FTEs).	(1)	\$(53,364)	(1)	\$(53,364)

# MANAGEMENT SERVICES

## Office of Equity & Inclusion

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Leverage partnerships through previous contractual services and grant resources for the Resilience Office and the Office of Equity and Inclusion.	0	\$(91,000)	0	\$(91,000)
Transfer one Partnership and Engagement Coordinator position to the Office of Community Care and Empowerment (OCC) (0.78 FTEs).	(1)	\$(82,526)	(1)	\$(82,526)
Transfer one Digital Equity Coordinator position (not the funding) to OCC.	(1)	\$0	(1)	\$0
Transfer one Resilience Officer position to the Communications and Customer Experience/311 (CCX) and reclassify the position as a Chief of Strategy, Engagement, and Alignment as part of realignment (1.00 FTE).	(1)	\$(212,620)	(1)	\$(212,620)
<b>Major Budget Items Total</b>	<b>(4)</b>	<b>\$(539,510)</b>	<b>(4)</b>	<b>\$(539,510)</b>

## Office of Government Affairs

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up funding and eliminate duplication by eliminating funding for the World Affairs Council contract and true up expenditures for International Affairs based on historical spending.	0	\$(56,000)	0	\$(56,000)
Realignment Strategy: Transfer one vacant position (not the funding) and reclassify as a Governmental Affairs Coordinator - International position, from Small Business Center. The position will focus on growth and attraction of international small and emerging businesses (1.00 FTE).	1	\$93,771	1	\$113,302
Transfer four positions related to grants from the Office of Government Affairs to Budget and Management Services as part of citywide realignment strategies to consolidate grant functions and identify efficiencies (3.33 FTEs).	(4)	\$(271,387)	(4)	\$(271,387)
<b>Major Budget Items Total</b>	<b>(3)</b>	<b>\$(233,616)</b>	<b>(3)</b>	<b>\$(214,085)</b>

# MANAGEMENT SERVICES

## Office of Homeless Solutions

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Optimize service delivery and reduce funding for the Healthy Community Collaborative (HCC) program and the service contracts for outsourced outreach and the Landlord Subsidized Leasing program (LSLP).	0	\$(1,804,862)	0	\$(1,804,862)
Increase funding for the Housing Forward program to increase the Homeless Management Information System (HMIS) contract from \$150,000 to \$280,767 in FY 2024-25 and \$411,534 in FY 2025-26.	0	\$130,767	0	\$261,534
Increase funding for Pay-to-Stay Program, increasing the average daily rate from \$12 to \$21.	0	\$164,250	0	\$328,500
Increase funding to add Sunday hours to the Homeless Action Response Team (HART) and expand weekend activity to include Street Feeding events (0.10 FTEs).	0	\$24,110	0	\$24,110
Add reimbursement from Environmental Cleanup Fee Fund.	0	\$(1,027,761)	0	\$(1,027,761)
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$(2,513,496)</b>	<b>0</b>	<b>\$(2,218,479)</b>

## Office of Integrated Public Safety Solutions

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer 35 positions and consolidate the Office of Integrated Public Safety Solutions into the Office of Emergency Management and Crisis Response (ECR) (-32.93 FTEs).	(35)	\$(6,490,040)	(35)	\$(6,598,132)
<b>Major Budget Items Total</b>	<b>(35)</b>	<b>\$(6,490,040)</b>	<b>(35)</b>	<b>\$(6,598,132)</b>

## Small Business Center

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer Minority/Women Business Enterprise (M/WBE) functions funding to Office of Procurement Services (POM).	0	\$(166,256)	0	\$(166,256)

# MANAGEMENT SERVICES

## Small Business Center

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer Small Business Inclusion and Day Labor Outreach funding to the Office of Community Care (OCC).	0	\$(24,264)	0	\$(24,264)
Realignment Strategy: Transfer Workforce functions funding to Human Resources (HR).	0	\$(34,962)	0	\$(34,962)
Realignment Strategy: Transfer Small Business Center Development funding to Office of Economic Development (ECO).	0	\$(34,961)	0	\$(34,961)
Realignment Strategy: Transfer Entrepreneurship activities funding to Office of Government Affairs (OGA).	0	\$(13,565)	0	\$(13,565)
Eliminate funding for the Dallas Accelerator Program (DAP) and re-evaluate the program.	0	\$(1,000,000)	0	\$(1,000,000)
Eliminate re-entry services and reduce redundancies.	0	\$(250,000)	0	\$(250,000)
Eliminate all positions and remaining expenses from the Small Business Center (SBC) (17.94 FTEs).	(20)	\$(2,431,536)	(20)	\$(2,431,536)
<b>Major Budget Items Total</b>	<b>(20)</b>	<b>\$(3,955,544)</b>	<b>(20)</b>	<b>\$(3,955,544)</b>

# MANAGEMENT SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

### Office of Communications & Customer Experience/311

- Eliminate the wait time gap between English and Spanish speaking residents calling 311 by 3:00 minutes by December 2024.
- Continue to increase the percent of bilingual Customer Service Agents from nine percent to 30 percent by December 2026.
- Continue to increase the percent of bilingual Supervisors from zero percent to 30 percent by December 2026.
- Continue to add additional self-service transactions in Spanish and other languages.

### Office of Community Care & Empowerment

- Identify budget requests that advance equitable outcomes for residents most impacted by inequities, utilizing disaggregated data by race and ethnicity.
- Align efforts to Equity Indicators, to create cross-collaboration among city departments and anchoring institutions.
- Evaluate and verify that programs, projects, plans, and investments are helping to reduce disparities.
- Increase community engagement in enhancements, reductions, and overall budget development.

### Office of Community Police Oversight

- Enhance community understanding of police department practices, as well as the processes for providing feedback and filing complaints by conducting 20 outreach efforts in FY 2024-25.
- Identify 20 community-based organizations to serve as OCPO Complaint Intake sites by December 2027.
- Develop reports and policies to identify disparities, with a current focus on increasing awareness and accessibility for Spanish speakers within the Hispanic community by September 2025.

### Office of Emergency Management & Crisis Response

- Increase the number of Community Emergency Response Team (CERT) participants in equity priority areas from 134 to 168 by December 2025 (25 percent).
- Increase the number of mental health calls for service responded to by the Crisis Intervention Team or RIGHT Care Team by five percent.

# MANAGEMENT SERVICES

## Office of Emergency Management & Crisis Response

- Decrease in the number of police calls for service and criminal offenses in risk terrain focus areas by 10 percent.
- Provide at least 30 percent of all Quality-of-Life Crisis Response Strike Team interventions to be conducted in identified Equity Service areas.

## Office of Environmental Quality & Sustainability

- Continue to operate non-regulatory air quality monitors in Equity Priority Areas throughout the City. This data will be used for future efforts in coordination with local public health experts to conduct appropriate public outreach.
- Continue to work with City departments to support use of Environmental Justice (EJ) & Geospatial Information Systems (GIS) Tools in implementing neighborhood projects and services, and to measure improvement through tracking the number of staff trained to use these tools to support operations.
- Increase acreage of neighborhood growing sites (e.g.: commercial, community, and residential gardens) serving historically disadvantaged communities from seven acres to 17 acres by December 2027.
- Continue community outreach and engagement efforts that communicates city efforts for Equity Priority Areas.

## Office of Government Affairs

- Track and report City's federal and state legislative programs and provide a corresponding report to the City Council on legislative initiatives, including those which impact historically disadvantaged communities.
- Increase number of community members engaged in providing feedback on the City's federal and state legislative priorities in equity priority areas.

## Office of Homeless Solutions

- Decrease the number of unsheltered among those populations that exhibit the greatest needs by 2025.

# MANAGEMENT SERVICES

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	31,574,362	26,499,207	28,582,377	29,384,426
1111 - Cell Phone Stipend	26,768	18,643	26,768	26,768
1113 - One-time Pay - Non-Uniform	0	3,907	0	0
1117 - Vacancy Savings - Salary	(2,351,014)	0	(2,091,624)	(2,091,624)
1118 - Vacancy Savings - Pension	(332,083)	0	(305,742)	(305,742)
1119 - Vacancy Savings (Medicare)	(34,090)	0	(30,727)	(30,727)
1120 - Wellness Incentive (Uniform and Non-Uniform)	210,795	210,795	199,588	199,836
1201 - Overtime - Non-Uniform	231,116	478,569	237,866	237,866
1203 - Service Incentive Pay	29,054	31,411	30,854	30,854
1207 - Compensatory Time Pay - Non-Uniform	721	0	721	721
1208 - Sick Leave Term Pay - Civilian	0	121,087	0	0
1210 - Vacation Term Pay - Non-Uniform	18,500	220,913	18,500	18,500
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	6,000	18,936	6,000	6,000
1242 - Language Assignment Pay	3,000	3,000	3,000	3,000
1301 -Pension - Non-Uniform	4,453,677	4,121,596	4,179,372	4,294,940
1303 - Life Insurance	30,949	30,949	28,741	29,569
1304 - Health Insurance	3,993,755	3,993,755	3,790,579	4,036,287
1306 - ER Medicare	459,385	409,304	424,315	435,907
1308 - Mandatory Deferred Comp	5,077	6,511	5,077	5,077
1314 - Worker's Compensation	133,196	133,196	128,265	128,265
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	119,946	669,511
1406 - Admin Leave - Non-Uniform	0	14,780	0	0
1453 - Continuance Pay - Non-Uniform	0	1,458	0	0
1511 - Temporary Help - Regular	0	200,750	0	0
1512 - Temporary Help - Overtime	0	2,701	0	0
<b>Personnel Services</b>	<b>38,459,168</b>	<b>36,521,468</b>	<b>35,353,876</b>	<b>37,079,434</b>
2110 - Office Supplies	94,502	74,438	95,005	94,999
2111 - Office Supplies Chargeback	47,439	41,541	46,139	46,145
2120 - Min App Inst Tools - Uten	5,000	4,000	4,000	4,000
2130 - Copy McH Supplies	1,100	2,252	1,100	1,100
2140 - Light - Power	94,943	101,249	134,245	140,380
2170 - Water - Sewer	80,000	50,095	45,525	45,525
2181 - Fuel - Lube For Vehicle	121,143	121,392	167,566	167,566
2220 - Laundry - Cleaning Suppl	4,122	0	4,122	4,122
2231 - Clothing	64,175	48,925	62,175	62,175
2232 - Food Supplies	90,300	69,047	92,363	92,363
2252 - Meter Postage Fund Level	39,747	30,370	39,747	39,747
2261 - Educational - Recr Suppl	273,159	265,578	352,790	352,790

# MANAGEMENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2262 - Botanical - Agric Suppl	0	2,105	0	0
2264 - Service Pins	1,500	1,500	1,500	1,500
2280 - Other Supplies	287,378	228,378	278,185	278,185
2710 - Furniture - Fixtures	2,616	23,947	1,000	1,000
2720 - Machine Tools	179	126	0	0
2731 - Data Processing Equipment	79,196	99,092	59,350	59,350
2735 - Software Purchase -\$1000	39,257	37,946	1,311	1,311
2770 - Audiovisual Equipment	529	0	0	0
2780 - Photography - Film Equipment	4,110	500	4,110	4,110
2790 - Protective Equipment	400	0	400	400
2860 - Books Reference Book Only	892	300	892	892
2890 - Miscellaneous Equipment	19,920	65,511	20,046	20,046
Supplies - Materials	1,351,607	1,268,293	1,411,571	1,417,706
3020 - Food - Laundry Service	15,511	13,319	15,511	15,511
3030 - Printing - Photo Services	232,499	247,059	341,779	341,779
3050 - Communications	772,604	778,663	736,594	747,453
3051 - Telephone Equipment Charges	6,822	6,822	6,822	6,822
3053 - Data Circuit Billing	671,326	671,326	766,932	770,552
3060 - Equipment Rental [Outside City]	175,641	187,447	197,241	197,241
3061 - Equip Rental	30,000	5,152	30,000	30,000
3062 - Pc Leasing [Outside City]	176	0	0	0
3070 - Professional Services	19,933,157	18,963,767	13,890,297	14,185,314
3072 - Contractor Service Fees	1,407,000	1,107,000	1,216,053	1,216,053
3074 - Music License Fees	1,000	0	0	0
3080 - Cable Tv Services	1,400	1,400	1,400	1,400
3085 - Freight	700	863	700	700
3090 - City Forces	363,630	534,449	434,652	434,652
3091 - Custodial Services	24,995	12,500	13,720	13,720
3092 - Security Services	401,000	477,288	481,053	481,053
3099 - Misc Special Services	4,258,743	3,828,048	2,164,480	2,166,410
3110 - Equip Repairs and Maintenance	186,193	179,693	181,193	181,193
3130 - Copy Machine Rent-Lease-Maint	37,729	38,943	37,362	37,362
3150 - Copy Center Charges	14,302	10,302	14,252	14,252
3201 - Stores Overhead Charges	500	120	500	500
3210 - Building Repairs and Maint	995,600	1,322,083	229,600	229,600
3310 - Insurance	168,232	168,232	208,399	219,256
3313 - Liability Premiums	19,328	19,328	24,603	24,592
3315 - Tolls	2,450	3,450	2,450	2,450
3320 - Advertising	1,805,429	1,519,780	1,781,795	1,781,795
3330 - Rents [Lease]	749,208	747,708	749,208	749,208
3340 - Membership Dues	147,805	234,301	72,200	72,200
3341 - Subscriptions-Serials	25,931	26,162	931	931
3360 - Purchased Transportation	46,000	41,000	46,000	46,000

# MANAGEMENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3361 - Professional Development	391,539	393,008	335,303	335,303
3363 - Reimb-Vehicle Use,Parking	26,480	22,294	17,550	17,550
3364 - Personnel Development	69,063	24,314	61,963	61,963
3410 - Equip - Automotive Rental	207,497	209,680	293,560	293,560
3411 - Wreck Handle Charge (fleet)	61,510	69,156	43,319	43,319
3413 - Motor Pool Vehicle Charges	0	0	21,681	21,681
3416 - GIS Services	24,019	24,027	32,644	32,644
3420 - Commun Equip Rental	112,342	112,342	172,325	184,303
3429 - Mobile Phone Services	144,693	140,187	149,725	149,725
3430 - Data Services	444,705	444,991	461,731	464,415
3434 - Programming	2,087,366	2,090,392	2,217,378	2,262,456
3460 - Disposal Services	1,134,346	826,185	1,027,761	1,027,761
3599 - Misc. Other Charges	1,200	562	3,814	3,814
3690 - Miscellaneous Transfers	750,000	750,000	0	0
3899 - Other Misc Exp - Reimb	3,000	3,000	3,000	3,000
3994 - Outside Temps-Staffing	267,572	704,645	338,031	338,031
Contractual - Other Services	38,220,243	36,960,988	28,825,512	29,207,524
4720 - Mach Tools Implem Major	0	113,000	0	0
4730 - Inst Apparatus Major	60,909	398	60,909	60,909
4740 - Motor Vehicles Cap	68,000	68,000	0	0
4741 - Automobiles	23,487	34,051	23,487	23,487
4742 - Trucks	50,000	155,000	50,000	50,000
Capital Outlay	202,396	370,449	134,396	134,396
5011 - Reimb Fr Othr Organizaton	(2,782,299)	(2,521,028)	(1,820,399)	(1,820,399)
5012 - Reimbursements-Stormwater	(4,793,100)	(4,336,521)	(4,819,408)	(4,819,408)
5325 - Reimbursement - Dallas Water Utilities	(8,472,678)	(7,996,078)	(8,495,503)	(8,495,503)
5381 - Reimb fr Sanitation	0	0	(2,015,969)	(2,015,969)
Reimbursements	(16,048,077)	(14,853,627)	(17,151,279)	(17,151,279)
Total Expense	\$62,185,337	\$60,267,571	\$48,574,076	\$50,687,781



# MAYOR & CITY COUNCIL

## MISSION

Serve as a catalyst for meaningful engagement flowing between residents, elected officials, and staff through empathy, ethics, excellence, equity, and engagement.

## DEPARTMENT GOALS

- Foster public engagement and increase outreach with community
- Enhance Mayor and City Council (MCC) department financial reporting and compliance through continued process improvement
- Recruit and retain motivated and talented employees, investing in and developing careers as public servants and leaders
- Coordinate outreach support between City Secretary's Office and Mayor and Council Members to ensure all Boards and Commissions have a vacancy rate under 40 percent

## SERVICE DESCRIPTIONS

MAYOR & CITY COUNCIL	
Administrative Support for the Mayor and City Council	Provides policy, communications, and administrative support to the Mayor and the 14 City Council members. Support staff serves as constituent liaisons to the Mayor and City Council through resident communication and issue resolution with peer departments, initiating community outreach opportunities for the elected body on City initiatives, researching policies and programs on behalf of the elected body, organizing neighborhood events and annual budget town hall meetings, and disseminating pertinent information to the residents of Dallas.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Administrative Support for the Mayor and City Council	7,399,447	7,316,843	7,769,654	7,826,764
Expense Total	\$7,399,447	\$7,316,843	\$7,769,654	\$7,826,764

# MAYOR & CITY COUNCIL

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	5,946,756	5,797,212	5,716,136	5,801,264
Supplies - Materials	62,247	64,302	115,253	96,786
Contractual - Other Services	1,390,444	1,455,330	1,938,265	1,928,714
Capital Outlay	0	0	0	0
Expense Total	\$7,399,447	\$7,316,843	\$7,769,654	\$7,826,764
Reimbursements	0	0	0	0
Department Total	\$7,399,447	\$7,316,843	\$7,769,654	\$7,826,764
Department Revenue Total	\$0	\$0	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	69.55	65.88	64.73	64.73
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.47	0.47	0.47	0.47
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	70.02	66.35	65.20	65.20

# MAYOR & CITY COUNCIL

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer one Boards and Commission Manager position in the Mayor and City Council Office to the City Secretary (1.00 FTE).	(1)	(114,212)	(1)	(114,212)
True up staffing and eliminate one Director, one Executive Assistant, and one Administrative Specialist position (2.86 FTEs).	(3)	(306,418)	(3)	(306,418)
<b>Major Budget Items Total</b>	<b>(4)</b>	<b>(\$420,630)</b>	<b>(4)</b>	<b>(\$420,630)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the number of cross-city Council events focused on an indicator.
- Increase the number of cross-collaborative partnerships focused on an indicator.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	4,683,578	4,462,270	4,306,377	4,281,601
1106 - Merits	0	0	210,000	216,002
1111 - Cell Phone Stipend	2,474	2,474	2,474	2,474
1117 - Vacancy Savings - Salary	(32,047)	0	(102,375)	(102,378)
1118 - Vacancy Savings - Pension	(4,525)	0	(13,591)	(13,589)
1119 - Vacancy Savings (Medicare)	(465)	0	(1,361)	(1,362)
1120 - Wellness Incentive (Uniform and Non-Uniform)	34,400	34,400	33,795	33,795
1201 - Overtime - Non-Uniform	37,500	37,500	37,500	37,500
1203 - Service Incentive Pay	1,200	1,200	1,200	1,200
1210 - Vacation Term Pay - Non-Uniform	0	30,415	0	0

# MAYOR & CITY COUNCIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	1,536	0	0
1301 -Pension - Non-Uniform	513,460	508,935	499,229	498,961
1303 - Life Insurance	4,833	4,833	4,866	5,006
1304 - Health Insurance	622,722	622,722	641,816	677,754
1306 - ER Medicare	68,514	69,728	63,945	63,921
1308 - Mandatory Deferred Comp	0	6,087	0	0
1314 - Worker's Compensation	15,112	15,112	16,423	16,423
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	15,838	83,956
<b>Personnel Services</b>	<b>\$5,946,756</b>	<b>\$5,797,212</b>	<b>\$5,716,136</b>	<b>\$5,801,264</b>
2110 - Office Supplies	27,050	26,979	46,710	28,244
2111 - Office Supplies Chargeback	11,300	12,802	9,679	9,679
2130 - Copy McH Supplies	0	71	0	0
2181 - Fuel - Lube For Vehicle	4,547	4,547	5,504	5,504
2232 - Food Supplies	0	190	0	0
2252 - Meter Postage Fund Level	15,850	15,868	11,040	11,040
2710 - Furniture - Fixtures	0	345	0	0
2731 - Data Processing Equipment	3,500	3,500	42,320	42,319
<b>Supplies - Materials</b>	<b>\$62,247</b>	<b>\$64,302</b>	<b>\$115,253</b>	<b>\$96,786</b>
3020 - Food - Laundry Service	100,525	129,990	123,480	81,871
3030 - Printing - Photo Services	22,100	22,622	5,328	5,328
3050 - Communications	92,713	92,713	100,729	103,449
3051 - Telephone Equipment Charges	3,500	3,500	7,330	7,325
3053 - Data Circuit Billing	193,485	193,485	192,105	193,012
3060 - Equipment Rental [Outside City]	0	174	0	0
3070 - Professional Services	0	0	0	26,775
3073 - Honorarium Payments	2,630	2,630	9,500	9,500
3090 - City Forces	70,000	70,195	61,900	26,800
3099 - Misc Special Services	277,276	307,760	409,960	454,672
3130 - Copy Machine Rent-Lease-Maint	6,251	6,251	6,251	6,251
3150 - Copy Center Charges	7,500	7,500	14,968	14,968
3210 - Building Repairs and Maint	0	4,024	0	0
3310 - Insurance	7,727	7,727	8,291	8,724
3313 - Liability Premiums	1,566	1,566	1,601	1,601
3315 - Tolls	400	400	12,813	11,200
3316 - Premiums For Other Insurance	0	0	0	1,000
3340 - Membership Dues	9,100	9,100	19,000	19,000
3341 - Subscriptions-Serials	6,900	6,900	8,500	8,500
3361 - Professional Development	119,635	118,982	226,576	212,266
3362 - Non Taxable Tution Reimbursemt	0	0	588	588
3363 - Reimb-Vehicle Use,Parking	10,000	10,023	13,770	13,765

# MAYOR & CITY COUNCIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3410 - Equip - Automotive Rental	3,672	3,672	12,900	12,900
3411 - Wreck Handle Charge (fleet)	0	0	444	444
3416 - GIS Services	3,055	3,055	5,499	5,499
3429 - Mobile Phone Services	32,410	33,062	44,514	44,514
3430 - Data Services	55,477	55,477	180,784	181,237
3434 - Programming	343,822	343,822	440,135	447,606
3994 - Outside Temps-Staffing	20,700	20,700	31,299	29,919
Contractual - Other Services	\$1,390,444	\$1,455,330	\$1,938,265	\$1,928,714
<b>Total Expense</b>	<b>\$7,399,447</b>	<b>\$7,316,843</b>	<b>\$7,769,654</b>	<b>\$7,826,764</b>



# NON-DEPARTMENTAL

## MISSION

Provide excellent governmental services to the needs of the City by supporting various Citywide programs.

## DEPARTMENT GOALS

- Ensure sufficient financial resources and reserves are available to comply with Financial Management Performance Criteria (FMPC)
- Set aside funds to meet the City's financial commitment to Tax Increment Financing (TIF) districts

## SERVICE DESCRIPTIONS

NON-DEPARTMENTAL	
General Obligation Bond Program and Master Lease Program	The General Obligation Bond Program funds interim financing for capital improvement projects. Expenses include credit facility fees and agent fees. Commercial paper interest costs are paid by the Debt Service Fund. Commercial paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements, and expenses include payments for principal and interest.
Liability-Claims Fund Transfer	Used by the City to pay claims, settlements, and judgments for damages to real or personal property and for personal injury suffered by any member of the public resulting from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.
Non-Departmental	Provides funding for contracts, intergovernmental agreements, and partnerships that either span departments or are not specific to a department. Some of the most significant items funded in this service include the General Fund's portion of unemployment payments, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County tax collection contract, Citywide memberships, Public Improvement District assessment payments, and the TIF infrastructure fund payment.
Salary and Benefit Stabilization	Includes funding for payment of civilian employees' termination payments, including sick leave and vacation.
Tax Increment Financing Districts Payment	Provides funding for the City's required General Fund payment to TIF districts based on TIF agreements. Additional payments to each TIF district are included in the City's Debt Service Fund.

# NON-DEPARTMENTAL

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
General Obligation Bond Program and Master Lease Program	18,659,915	17,937,015	13,453,475	9,473,211
Liability-Claims Fund Transfer	3,387,941	3,387,941	1,217,943	5,218,916
Non-Departmental	19,959,436	20,682,336	23,053,719	24,704,047
Salary and Benefit Stabilization	1,466,698	1,466,698	1,000,000	1,000,000
Tax Increment Financing Districts Payment	89,823,761	89,823,761	93,637,795	93,637,795
Expense Total	\$133,297,751	\$133,297,751	\$132,362,932	\$134,033,969

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	500,000	500,000	500,000	500,000
Supplies - Materials	0	0	0	0
Contractual - Other Services	132,797,751	132,797,751	131,862,932	133,533,969
Capital Outlay	0	0	0	0
Expense Total	\$133,297,751	\$133,297,751	\$132,362,932	\$134,033,969
Reimbursements	0	0	0	0
Department Total	\$133,297,751	\$133,297,751	\$132,362,932	\$134,033,969
Department Revenue Total	\$104,140,925	\$126,733,865	\$117,063,208	\$105,866,259

# NON-DEPARTMENTAL

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	0.00	0.00	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	0.00	0.00	0.00	0.00

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Increase General Fund portion of TIF district payments to \$93,637,795. Other funds are included in the Debt Service Fund (\$35,519,680).	0	3,814,034	0	3,814,034
Reduce Liability/Claims Fund Transfer to \$1,217,943 in FY 2024-25 and increase to \$5,218,916 in FY 2025-26.	0	(2,169,998)	0	1,830,975
Adjust Master Lease program payments to \$12,703,475 in FY 2024-25 and \$8,723,211 in FY 2025-26.	0	(2,845,017)	0	(6,825,281)

# NON-DEPARTMENTAL

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Reduce funding for Master Lease professional services fees based on historical spending.	0	(250,000)	0	(250,000)
Reduce Salary and Benefit Stabilization funding to \$1,000,000 to reflect historical spending.	0	(886,495)	0	(886,495)
Increase payments to Collin, Dallas, Denton, and Rockwall Central Appraisal Districts (CAD) for FY 2024-25 budget, plus 8 percent assumed increase in FY 2025-26.	0	940,217	0	1,455,136
Reduce funding for banking fees and armored car services due to newly negotiated contract.	0	(307,083)	0	(357,083)
Reduce funding for Commercial Paper program fees.	0	(1,682,592)	0	(1,682,592)
Increase funding to reimburse Storm Drainage Management for maintenance of the Ron Kirk Bridge for recreational or special event purposes.	0	209,968	0	215,278
Add funding for costs associated with the Actuarial Determined Contribution (ADC) for non-uniform pension for the Employee Retirement Fund (ERF).	0	2,083,679	0	194,621
<b>Major Budget Items Total</b>	<b>0</b>	<b>(\$1,093,287)</b>	<b>0</b>	<b>(\$2,491,407)</b>

# NON-DEPARTMENTAL

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1311 - Unemployment Insurance	500,000	500,000	500,000	500,000
Personnel Services	\$500,000	\$500,000	\$500,000	\$500,000
3035 - Lobbyist	650,700	650,700	650,700	650,700
3070 - Professional Services	4,598,689	3,910,764	2,146,502	2,097,502
3079 - Appraisal Dist Support	5,496,250	5,531,187	6,436,467	6,951,386
3090 - City Forces	1,798,133	1,633,881	1,579,270	1,584,580
3099 - Misc Special Services	2,109,410	2,917,572	2,640,060	4,372,446
3330 - Rents [Lease]	0	7,200	9,600	9,600
3340 - Membership Dues	536,109	535,134	511,923	511,923
3361 - Professional Development	0	2,852	0	0
3570 - TIF Transfer	89,823,761	89,823,761	93,637,795	93,637,795
3599 - Misc. Other Charges	614,012	614,012	675,413	742,954
3621 - Transfer To Risk Funds	3,387,941	3,387,941	1,217,943	5,218,916
3690 - Miscellaneous Transfers	6,767,556	6,767,556	8,653,784	8,032,956
3702 - Master Lease Expense	15,548,492	15,548,492	12,703,475	8,723,211
3981 - Salary Reserve	1,466,698	1,466,698	1,000,000	1,000,000
Contractual - Other Services	\$132,797,751	\$132,797,751	\$131,862,932	\$133,533,969
<b>Total Expense</b>	<b>\$133,297,751</b>	<b>\$133,297,751</b>	<b>\$132,362,932</b>	<b>\$134,033,969</b>



# OFFICE OF ARTS & CULTURE

## MISSION

To support and grow a sustainable cultural ecosystem that ensures all residents and visitors have opportunities to experience arts and culture throughout the city. Our vision is an equitable, diverse, and connected community, whose residents and visitors thrive through meaningful arts and cultural experiences in every neighborhood across Dallas.

## DEPARTMENT GOALS

- Further implement and reassess priorities within the 2018 Dallas Cultural Plan by aligning and activating tactics with six key priorities: equity, diversity, space, support for artists, sustainable arts ecosystem, and communications
- Increase support for cultural equity through facilitating cultural celebrations throughout the year (e.g., Black History Month, Hispanic Heritage Month, Indigenous People's Month, Pride, Women's History Month, Asian American and Pacific Islander Heritage Month)
- Prioritize City-owned cultural venue repair and maintenance for deferred and preventative maintenance and establish portfolio of cultural venue facility needs inventory
- Dedicate high-level Office of Arts and Culture (OAC) management staff member to facilitate 2024 bond related coordination between the City and recipients of 2024 bond funds as scheduled
- Increase proactive maintenance and conservation to address needs of the 300+ works in the Public Art collection across Dallas neighborhoods
- Increase percentage of cultural services funding to historically disadvantaged or African, Latinx, Asian, Arab, Native American (ALAANA) artists and organizations to 37 percent
- Advance community engagement and storytelling around diverse cultures by increasing stories on the City's TV channels and in culturally specific media outlets (e.g., Univision, Dallas Weekly, Dallas Voice)

## SERVICE DESCRIPTIONS

OFFICE OF ARTS & CULTURE	
City-Owned Cultural Venues	Manages and supports the operations of 19 City-owned cultural venues across Dallas. Supports programming and operations at seven Office of Arts and Culture-managed cultural centers and 12 venues managed by nonprofit partners.
Cultural Services Contracts	Manages cultural services contracts with hundreds of nonprofit organizations and artists who provide tens of thousands of cultural services across the city. These contracts are awarded through the Cultural Organizations Program, Arts Activate, Community Artists Program, and pop-up cultural programming.
Public Art for Dallas	Leads and stewards the City's Public Art Program through the commission and maintenance of public artworks for City facilities and properties, such as libraries, fire stations, Love Field, parks, recreation centers, and other public spaces. There are approximately 300 City-owned public artworks across Dallas.

# OFFICE OF ARTS & CULTURE

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
City-Owned Cultural Venues	15,745,471	15,600,731	14,845,893	15,287,575
Cultural Services Contracts	6,951,628	6,974,757	5,219,842	5,218,503
Public Art for Dallas	483,674	584,964	502,570	502,532
Expense Total	\$23,180,773	\$23,160,453	\$20,568,305	\$21,008,610

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	5,603,769	5,533,010	5,976,463	6,354,985
Supplies - Materials	2,616,932	2,627,184	2,701,781	2,758,825
Contractual - Other Services	21,935,244	21,975,431	22,558,969	22,752,172
Capital Outlay	51,427	51,427	51,427	51,427
Expense Total	\$30,207,372	\$30,187,052	\$31,288,640	\$31,917,409
Reimbursements	(7,026,599)	(7,026,599)	(10,720,335)	(10,908,799)
Department Total	\$23,180,773	\$23,160,453	\$20,568,305	\$21,008,610
Department Revenue Total	\$1,635,064	\$2,120,935	\$1,600,064	\$1,600,064

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Hotel Occupancy Tax Reimbursement	(10,437,500)	(10,625,000)
Capital Bond Program Reimbursement	(240,000)	(240,000)
Municipal Radio Reimbursement	(42,835)	(43,799)
Reimbursement Total	\$(10,720,335)	\$(10,908,799)

# OFFICE OF ARTS & CULTURE

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
OCA Hotel Occupancy Tax (0435)	10,437,500	10,625,000
<b>Additional Resources Total</b>	<b>\$10,437,500</b>	<b>\$10,625,000</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	58.05	56.31	63.32	64.82
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.48	2.97	2.80	2.80
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	7.60	7.60	3.58	3.58
<b>Department Total</b>	<b>68.13</b>	<b>66.88</b>	<b>69.70</b>	<b>71.20</b>

# OFFICE OF ARTS & CULTURE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realize efficiencies and eliminate funding for Audio/Visual equipment.	0	(100,000)	0	(100,000)
Leverage partnership for sustained program operation at conclusion of Pilot program.	0	(252,000)	0	(252,000)
Optimize and prioritize Artistic and Cultural Organizations contracts.	0	(706,923)	0	(706,923)
Realignment Strategy: Transfer one vacant position (not the funding) to create one Electronic Technician position for the South Dallas Cultural Center (\$47,918 reimbursed by Hotel Occupancy Tax) (0.75 FTEs).	1	0	1	0
Realignment Strategy: Transfer six vacant positions (not the funding) to create six Usher positions to support the Latino Cultural Center (\$38,602 reimbursed by Hotel Occupancy Tax) (0.78 FTEs).	6	0	6	0
Realignment Strategy: Transfer one vacant position (not the funding) to create one Electronic Technician position to manage multiple black box theatres (\$47,918 reimbursed by Hotel Occupancy Tax) (0.75 FTEs).	1	0	1	0
Realignment Strategy: Transfer one vacant position (not the funding) to create one Administrative Specialist position to support multiple Cultural Center business operations (\$47,126 reimbursed by Hotel Occupancy Tax) (0.75 FTEs).	1	0	1	0

# OFFICE OF ARTS & CULTURE

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding for Cultural Services Contracts reimbursed by Hotel Occupancy Tax (\$1,226,391 in FY 2024-25 and \$1,306,549 in FY 2025-26).	0	0	0	0
Realignment Strategy: Transfer one vacant position (not the funding) to create one Supervisor - Security Administration position to manager security at selected locations (\$57,689 reimbursed by Hotel Occupancy Tax) (0.75 FTEs).	1	0	1	0
True up staffing and eliminate one Information Technology Analyst I position and one Accountant position (1.52 FTEs).	(2)	(110,409)	(2)	(110,409)
<b>Major Budget Items Total</b>	<b>8</b>	<b>(\$1,169,332)</b>	<b>8</b>	<b>(\$1,169,332)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase percentage of cultural services funding to historically disadvantaged or ALAANA artists & organizations to 37 percent
- In collaboration with the Dallas Municipal Archives (City Secretary's Office), continue City-led efforts to build and share histories related to civil rights and equity

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	4,296,687	3,773,905	4,430,822	4,615,849
1106 - Merits	7,809	0	0	0
1111 - Cell Phone Stipend	0	4,310	0	0
1117 - Vacancy Savings - Salary	(401,888)	0	(327,616)	(307,428)
1118 - Vacancy Savings - Pension	(56,746)	0	(47,374)	(44,454)
1119 - Vacancy Savings (Medicare)	(5,827)	0	(4,755)	(4,457)
1120 - Wellness Incentive (Uniform and Non-Uniform)	27,885	27,885	32,420	33,170
1201 - Overtime - Non-Uniform	193,000	231,300	200,000	200,000
1203 - Service Incentive Pay	1,632	2,208	1,632	1,632
1210 - Vacation Term Pay - Non-Uniform	0	20,032	0	0

# OFFICE OF ARTS & CULTURE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	396	0	0
1242 - Language Assignment Pay	5,400	0	5,400	5,400
1301 -Pension - Non-Uniform	632,643	575,897	670,369	697,123
1303 - Life Insurance	4,152	4,152	4,668	4,907
1304 - Health Insurance	536,118	536,118	615,721	664,351
1306 - ER Medicare	68,966	62,868	71,789	74,478
1308 - Mandatory Deferred Comp	2,738	2,738	2,520	2,520
1314 - Worker's Compensation	15,498	15,498	16,293	16,293
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	19,359	110,386
1511 - Temporary Help - Regular	275,702	275,702	285,215	285,215
<b>Personnel Services</b>	<b>\$5,603,769</b>	<b>\$5,533,010</b>	<b>\$5,976,463</b>	<b>\$6,354,985</b>
2110 - Office Supplies	0	224	0	0
2111 - Office Supplies Chargeback	9,900	9,900	11,400	11,400
2120 - Min App Inst Tools - Uten	2,547	2,547	2,547	2,547
2140 - Light - Power	2,129,758	2,129,758	2,341,035	2,398,079
2160 - Fuel Supplies	47,825	47,825	47,825	47,825
2170 - Water - Sewer	197,562	197,562	194,062	194,062
2181 - Fuel - Lube For Vehicle	451	451	574	574
2220 - Laundry - Cleaning Suppl	3,000	3,000	3,000	3,000
2231 - Clothing	1,500	1,500	1,500	1,500
2232 - Food Supplies	7,000	7,000	9,000	9,000
2252 - Meter Postage Fund Level	500	500	1,000	1,000
2270 - Printing Supplies	1,200	1,200	1,200	1,200
2280 - Other Supplies	59,584	59,597	60,584	60,584
2310 - Building Materials	4,000	4,000	4,000	4,000
2710 - Furniture - Fixtures	25,000	31,453	0	0
2731 - Data Processing Equipment	25,605	25,605	22,554	22,554
2735 - Software Purchase -\$1000	1,000	1,000	1,000	1,000
2770 - Audiovisual Equipment	100,000	100,000	0	0
2860 - Books Reference Book Only	500	500	500	500
2890 - Miscellaneous Equipment	0	3,561	0	0
<b>Supplies - Materials</b>	<b>\$2,616,932</b>	<b>\$2,627,184</b>	<b>\$2,701,781</b>	<b>\$2,758,825</b>
3020 - Food - Laundry Service	9,000	9,000	9,000	9,000
3030 - Printing - Photo Services	8,750	8,750	11,250	11,250
3035 - Lobbyist	2,500	2,500	2,500	2,500
3050 - Communications	181,905	181,905	209,307	213,630
3051 - Telephone Equipment Charges	1,477	1,477	15,000	15,000
3053 - Data Circuit Billing	359,005	359,005	306,668	308,109
3060 - Equipment Rental [Outside City]	3,000	3,000	3,000	3,000
3068 - Security Monitoring Services	40,000	44,440	40,000	40,000

# OFFICE OF ARTS & CULTURE

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3070 - Professional Services	1,126,225	1,126,225	874,225	874,225
3085 - Freight	5,165	5,000	5,000	5,000
3089 - Artistic Services	9,096,287	9,096,287	10,591,602	11,440,335
3090 - City Forces	138,568	138,568	138,568	138,568
3091 - Custodial Services	409,074	409,074	409,074	409,074
3092 - Security Services	469,604	469,604	469,604	469,604
3099 - Misc Special Services	5,464,565	5,464,565	5,464,408	4,714,408
3110 - Equip Repairs and Maintenance	0	5,086	0	0
3130 - Copy Machine Rent-Lease-Maint	15,916	15,916	15,916	15,916
3210 - Building Repairs and Maint	1,599,621	1,540,674	1,679,786	1,679,786
3310 - Insurance	2,170,573	2,170,573	1,465,593	1,542,169
3313 - Liability Premiums	6,310	6,310	4,975	4,973
3315 - Tolls	0	150	0	0
3320 - Advertising	10,000	10,000	10,000	10,000
3330 - Rents [Lease]	211,500	209,813	135,000	135,000
3340 - Membership Dues	9,700	9,700	9,700	9,700
3361 - Professional Development	87,759	87,759	95,259	95,259
3363 - Reimb-Vehicle Use,Parking	2,960	10,160	2,960	2,960
3410 - Equip - Automotive Rental	11,653	11,653	8,804	8,804
3411 - Wreck Handle Charge (fleet)	0	0	1,812	1,812
3413 - Motor Pool Vehicle Charges	0	0	438	438
3416 - GIS Services	3,369	3,369	5,456	5,456
3420 - Commun Equip Rental	56,700	56,700	50,749	55,025
3429 - Mobile Phone Services	0	11,839	0	0
3430 - Data Services	64,330	64,330	73,428	73,877
3434 - Programming	272,568	272,568	337,727	345,134
3437 - Continual Software License Fee	15,000	12,186	30,000	30,000
3438 - Software Maintenance Fee	0	2,814	0	0
3994 - Outside Temps-Staffing	82,160	154,432	82,160	82,160
Contractual - Other Services	\$21,935,244	\$21,975,431	\$22,558,969	\$22,752,172
4742 - Trucks	51,427	51,427	51,427	51,427
Capital Outlay	\$51,427	\$51,427	\$51,427	\$51,427
5011 - Reimb Fr Othr Organizaton	(7,026,599)	(7,026,599)	(10,720,335)	(10,908,799)
Reimbursements	(\$7,026,599)	(\$7,026,599)	(\$10,720,335)	(\$10,908,799)
Total Expense	\$23,180,773	\$23,160,453	\$20,568,305	\$21,008,610



# OFFICE OF ECONOMIC DEVELOPMENT

## MISSION

Promote Dallas as a diverse, equitable, and globally competitive business destination that fosters economic opportunities for all areas of the City.

## DEPARTMENT GOALS

- Reimagine and realign small business development activities and programs transferred from the Small Business Center, including the Southern Dallas Investment Fund, the South Dallas Fair Park Opportunity Fund, and the Neighborhood Empowerment Zone program, with the City's Economic Development Incentive Policy
- Amend the City's Economic Development Incentive Policy, including minimum job creation, retention, and/or capital investment requirements, to authorize incentives for smaller developers and small businesses
- Continue to advance equitable economic development policy priorities specified in City's Economic Development Policy and Incentive Policy
- Continue to implement and refine new incentive tools such as the Infrastructure Investment Fund, Predevelopment Assistance Fund, and Chapter 373 Community Development Program
- Continue to support the City's Economic Development Corporation (EDC) as identified in the Economic Development Policy, as it hires staff and begins its work

## SERVICE DESCRIPTIONS

OFFICE OF ECONOMIC DEVELOPMENT	
Business & Community Development	Leads efforts to recruit new investment, retain existing businesses, support expanding businesses (including smaller businesses), and to create and retain jobs with incentives tied in part to the recruitment of local talent. Strengthen the City's relationship with site selectors, developers, and business development partners. Coordinates business development outreach and marketing efforts with the Dallas Economic Development Corporation. Supports Community Development projects in targeted areas for qualified non-profit or community developers and New Markets Tax Credit projects.
Catalytic Development	Facilitates real estate development incentives Citywide, coordinates and implements development/redevelopment efforts in collaboration with cross departmental teams, and supports major initiatives and development projects.
Finance & Administration	Oversees all financial activities for department, including budget development, financial reporting, accounts payable, and accounting functions. This service also includes funding for administrative support activities including records management, centralized agenda support, open records, and office management.
Performance Monitoring & Compliance	Provides centralized oversight for City's Public Improvement District (PID) program. Conducts compliance monitoring reviews for Tax Increment Financing Districts (TIF) development projects with affordable housing unit requirements.

# OFFICE OF ECONOMIC DEVELOPMENT

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Business & Community Development	1,320,601	1,292,599	1,383,708	1,492,136
Catalytic Development	586,637	767,177	868,883	919,383
Finance & Administration	1,422,393	1,356,865	1,301,953	1,368,070
Performance Monitoring & Compliance	349,411	256,452	229,226	260,937
Expense Total	\$3,679,042	\$3,673,092	\$3,783,770	\$4,040,526

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	4,313,735	4,307,902	4,363,800	4,614,374
Supplies - Materials	31,723	31,723	33,922	33,922
Contractual - Other Services	1,161,916	1,161,799	933,111	1,026,028
Capital Outlay	0	0	57,200	0
Expense Total	\$5,507,374	\$5,501,424	\$5,388,033	\$5,674,324
Reimbursements	(1,828,332)	(1,828,332)	(1,604,263)	(1,633,798)
Department Total	\$3,679,042	\$3,673,092	\$3,783,770	\$4,040,526
Department Revenue Total	\$30,000	\$30,000	\$30,000	\$30,000

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Economic Development Programs Reimbursement	(1,522,338)	(1,551,873)
Convention Center Reimbursement	(81,925)	(81,925)
Reimbursement Total	\$(1,604,263)	\$(1,633,798)

# OFFICE OF ECONOMIC DEVELOPMENT

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Dallas Downtown Improvement District (9P02)	9,817,596	12,825,651
Deep Ellum Public Improvement District (9P01)	1,824,636	2,014,497
Infrastructure Investment Fund (5117)	5,987,810	5,987,810
Klyde Warren Park/Dallas Arts District Public Improvement District (9P03)	2,252,300	2,341,230
Knox Street Public Improvement District (9P04)	736,137	772,330
Lake Highlands Public Improvement District (9P05)	1,766,171	1,616,626
Midtown Improvement District (9P15)	1,929,650	1,918,603
North Lake Highlands Public Improvement (9P06)	873,505	937,858
Oak Lawn-Hi Line Public Improvement District (9P07)	772,533	847,641
Prestonwood Public Improvement District (9P08)	855,674	636,856
Sales Tax Agreement Fund (0680)	418,975	640,525
South Side Public Improvement District (9P10)	437,693	463,046
Tourism Public Improvement District (9P11)	20,991,032	25,037,320
University Crossing Public Improvement District (9P12)	1,373,180	1,492,149
Uptown Public Improvement District (9P13)	4,420,535	4,463,039
<b>Additional Resources Total</b>	<b>\$54,457,427</b>	<b>\$61,995,181</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	35.35	33.53	33.67	33.67
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
<b>Department Total</b>	<b>35.35</b>	<b>33.53</b>	<b>33.67</b>	<b>33.67</b>

# OFFICE OF ECONOMIC DEVELOPMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up staffing and eliminate two Economic Development Manager position, one Office Assistant II position, one Intern, and one Senior Outreach Specialist position by leveraging Salesforce for economic development (reducing need for manual data inputs) and the City's partnership with the Economic Development Corporation (EDC). (3.79 FTEs).	(5)	(333,777)	(5)	(333,777)
One-time reallocation of \$57,200 in FY 2024-25 from contractor service fees to purchase a vehicle for site visits.	0	0	0	0
Realignment Strategy: Transfer three vacant positions (not the funding) due to efficiencies identified to the Office of Economic Development and reclassify one Economic Development Manager position and two Economic Development Analyst II positions to support small businesses in the city (3.00 FTEs).	3	371,325	3	419,706
<b>Major Budget Items Total</b>	<b>(2)</b>	<b>\$37,548</b>	<b>(2)</b>	<b>\$85,929</b>

# OFFICE OF ECONOMIC DEVELOPMENT

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Measure progress in area of median hourly wage/income disparity by setting a target of creating or retaining average of 1,500 jobs over three-year rolling period through incentive agreements that require a minimum wage indexed to the MIT Living Wage Calculator
- Support predevelopment loans for projects that are led by certified women and minority developers (Citywide)
- Increase the amount of incentive dollars or number of incentivized projects that assist nonresidential projects in distressed census tracts
- Continue to direct incentive funding toward designated target areas that align with the state's designated Enterprise Zones, which are census block groups designated as distressed areas. Specific tools that advance equity include as-of-right Tax Abatements located in target areas; and streamlined approval processes for negotiated incentives at or below \$1 million for projects that are either inside target areas or that are led by certified women and/or minority developers

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	3,936,802	3,322,546	3,868,486	3,965,007
1117 - Vacancy Savings - Salary	(521,873)	0	(458,623)	(458,623)
1118 - Vacancy Savings - Pension	(73,780)	0	(66,316)	(66,316)
1119 - Vacancy Savings (Medicare)	(7,567)	0	(6,651)	(6,651)
1120 - Wellness Incentive (Uniform and Non-Uniform)	20,175	20,175	18,810	18,993
1201 - Overtime - Non-Uniform	0	23	2,625	2,625
1203 - Service Incentive Pay	4,716	4,604	4,700	4,700
1208 - Sick Leave Term Pay - Civilian	0	63,318	0	0
1210 - Vacation Term Pay - Non-Uniform	0	22,398	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	770	0	0
1301 -Pension - Non-Uniform	557,412	483,632	558,863	571,993
1303 - Life Insurance	2,495	2,495	2,708	2,784
1304 - Health Insurance	326,778	326,778	357,234	424,103
1306 - ER Medicare	57,205	49,791	56,472	57,995
1314 - Worker's Compensation	11,372	11,372	9,213	9,213
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	16,279	88,551
<b>Personnel Services</b>	<b>\$4,313,735</b>	<b>\$4,307,902</b>	<b>\$4,363,800</b>	<b>\$4,614,374</b>
2110 - Office Supplies	8,309	2,867	8,943	8,943
2111 - Office Supplies Chargeback	5,275	5,275	5,359	5,359
2232 - Food Supplies	3,669	3,669	4,094	4,094

# OFFICE OF ECONOMIC DEVELOPMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2252 - Meter Postage Fund Level	3,546	3,546	3,650	3,650
2280 - Other Supplies	600	6,042	864	864
2710 - Furniture - Fixtures	3,000	3,000	3,500	3,500
2731 - Data Processing Equipment	7,324	7,324	7,512	7,512
Supplies - Materials	\$31,723	\$31,723	\$33,922	\$33,922
3020 - Food - Laundry Service	1,500	1,500	4,248	4,248
3030 - Printing - Photo Services	2,902	2,902	2,982	2,982
3050 - Communications	45,773	62,946	39,145	40,283
3053 - Data Circuit Billing	95,679	95,679	80,416	80,796
3070 - Professional Services	97,592	97,592	61,500	61,500
3072 - Contractor Service Fees	321,000	288,832	150,000	249,850
3090 - City Forces	0	81	500	500
3099 - Misc Special Services	0	5,869	1,526	1,526
3130 - Copy Machine Rent-Lease-Maint	15,190	15,190	16,515	16,515
3310 - Insurance	4,556	4,556	5,097	5,316
3313 - Liability Premiums	924	924	979	978
3320 - Advertising	37,242	37,242	45,408	45,408
3340 - Membership Dues	49,055	44,710	41,460	41,460
3341 - Subscriptions-Serials	94,942	108,215	119,991	106,876
3361 - Professional Development	36,628	36,628	67,974	67,974
3363 - Reimb-Vehicle Use,Parking	835	835	835	835
3364 - Personnel Development	6,500	6,500	8,021	8,021
3416 - GIS Services	2,167	2,167	3,079	3,079
3429 - Mobile Phone Services	13,818	13,818	18,052	18,052
3430 - Data Services	31,384	31,384	38,231	38,485
3434 - Programming	219,229	219,229	227,152	231,344
3994 - Outside Temps-Staffing	85,000	85,000	0	0
Contractual - Other Services	\$1,161,916	\$1,161,799	\$933,111	\$1,026,028
4740 - Motor Vehicles Cap	0	0	57,200	0
Capital Outlay	\$0	\$0	\$57,200	\$0
5011 - Reimb Fr Othr Organizaton	(936,883)	(936,883)	(730,023)	(759,558)
5323 - Reimbursement - Convention Center	(99,134)	(99,134)	(81,925)	(81,925)
5998 - Reimbursement - Bond and TIF Projects	(792,315)	(792,315)	(792,315)	(792,315)
Reimbursements	(\$1,828,332)	(\$1,828,332)	(\$1,604,263)	(\$1,633,798)
Total Expense	\$3,679,042	\$3,673,092	\$3,783,770	\$4,040,526

# PARK & RECREATION

## MISSION

Champion lifelong recreation and serve as responsible stewards of the City's parks, trails, and open spaces.

## DEPARTMENT GOALS

- Install 911 markers along 50 miles of trails to improve emergency response times
- Minimize the carbon footprint and increase urban habitat in at least 10 parks by reducing the mowing zones
- Increase Dallas Marshal Park Unit engagement with community stakeholders by conducting a minimum of two safety awareness meeting per month
- Increase out of school program enrollment for youth ages five to 12 by five percent

## SERVICE DESCRIPTIONS

PARK & RECREATION	
Citywide Athletic Reservations Events services (CAREs)	City Wide Athletics Events and Reservations (CARE) Division is a consolidation of the department's management and oversight for its outdoor sports activities and youth programs, aquatics centers, skating rink, and reservations program. The golf and tennis component provides for the management of six golf courses and five tennis centers offering activities to over 300,000 participants annually and are opened 364 days a year. Aquatics operations maintain nine community pools, eight family aquatic centers, Bahama Beach Waterpark, Bachman Indoor Pool and provides aquatics programming at one Dallas Independent School District indoor pool. The Special Events Division provides reservation services for our athletic fields use, building reservations, park pavilion, outdoor weddings, temporary food and drink permitting and special events reservations.
Leisure Venue Management	Provides financial support and contract management for visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, Fair Park, and Klyde Warren Park.
Park Land Maintained	Provides maintenance, infrastructure improvements, and volunteer coordination for more than 20,678 managed acres at 400 parks, park facilities, trails, athletic fields, and playgrounds.

# PARK & RECREATION

Partnerships and Strategic Initiatives	Manages the relationships with all Department partners including capital development and management partners such as the Dallas Zoo, Klyde Warren Park, the Dallas Arboretum, and the Circuit Trail Conservancy. The division also manages and implements various park improvement projects with partners such as Cool School parks with DISD and the Texas Trees Foundation. And the division is responsible for various department initiatives such as performance reporting, comprehensive planning, and revenue generation through sponsorships.
Planning, Design, Construction - EMS and Environ Compliance	Manages the implementation of the Park and Recreation Department's capital program and the management of the environmental compliance program as required by an Environmental Protection Agency Consent Decree.
Recreation Services	Operates 42 recreation centers, including two centers dedicated to senior programming. Provides more than 16,800 programs and serves more than 1,400,000 participants annually.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Citywide Athletic Reservations Events services (CAREs)	16,535,147	19,259,447	17,278,641	17,488,240
Leisure Venue Management	23,165,981	20,468,053	23,127,662	23,641,256
Park Land Maintained	49,894,402	48,238,890	48,023,606	50,513,829
Partnerships and Strategic Initiatives	1,412,507	2,026,344	2,708,300	2,751,666
Planning, Design, Construction - EMS and Environ Compliance	5,812,772	5,661,816	3,613,117	3,647,686
Recreation Services	25,416,125	26,582,383	27,075,826	27,393,648
Expense Total	\$122,236,933	\$122,236,933	\$121,827,152	\$125,436,325

# PARK & RECREATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	54,496,710	54,436,154	58,195,277	60,955,210
Supplies - Materials	15,295,373	19,339,129	14,978,495	15,519,628
Contractual - Other Services	52,214,886	53,352,636	49,935,291	50,294,061
Capital Outlay	4,174,505	2,592,147	3,002,851	3,002,851
Expense Total	\$126,181,475	\$129,720,067	\$126,111,914	\$129,771,750
Reimbursements	(3,944,542)	(7,483,134)	(4,284,762)	(4,335,425)
Department Total	\$122,236,933	\$122,236,933	\$121,827,152	\$125,436,325
Department Revenue Total	\$12,209,773	\$11,519,318	\$11,050,779	\$11,050,779

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Storm Drainage Management Reimbursement	(2,400,912)	(2,400,912)
Dallas Water Utilities Reimbursement	(400,000)	(400,000)
Convention Center Reimbursement	(267,415)	(293,547)
Junior Golf Program Reimbursement	(357,319)	(357,319)
Community Development Block Grant Reimbursement	(350,000)	(350,000)
Dallas Police Department Reimbursement	(131,123)	(147,781)
Building Services Reimbursement	(109,561)	(113,035)
Southern Skates Roller Rink Reimbursement	(75,000)	(75,000)
Office of Arts and Culture Reimbursement	(52,717)	(54,297)
Samuel Park Fund Trust Reimbursement	(45,000)	(45,000)
Aviation Reimbursement	(32,523)	(33,499)
Office of Community Care and Empowerment Reimbursement	(32,260)	(33,177)
Library Reimbursement	(30,932)	(31,858)
Reimbursement Total	\$(4,284,762)	\$(4,335,425)

# PARK & RECREATION

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
City Park Maintenance Fund (2133)	702,000	702,000
Fair Park Capital Reserve Fund (9P31)	0	1,574,510
Fair Park Debt Service (2134)	5,604,639	3,670,000
FY 2024-25 Community Development Block Grant (CD24)	738,301	0
FY 2025-26 Community Development Block Grant (CD25)	0	738,301
Golf Improvement Trust (0332)	61,883	3,400,000
Park and Rec Beautification (0641)	475,835	410,000
Park Land Dedication Program (9P32)	200,000	600,000
PKR Program Fund (0395)	0	987,858
Samuell Park Exp. Trust (0330)	647,602	1,000,000
Southern Skates Roller Rink (0327)	444,000	200,000
White Rock Lake Beautification Fund (9P30)	205,355	220,000
<b>Additional Resources Total</b>	<b>\$9,079,615</b>	<b>\$13,502,669</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	807.21	702.07	773.09	773.09
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	8.54	20.92	17.07	17.07
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.53	64.16	83.69	83.69
<b>Department Total</b>	<b>816.28</b>	<b>787.15</b>	<b>873.85</b>	<b>873.85</b>

# PARK & RECREATION

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Identified operational efficiency for teen program delivery resulting in savings.	0	(400,000)	0	(400,000)
True up seasonal hiring bonus, due to overcoming hiring challenges attributed to an increase in hourly wages.	0	(231,000)	0	(231,000)
Revised operating schedule of all community pools, reducing open days from 5 open days to 3 days per week resulting in savings.	0	(251,000)	0	(251,000)
Implement spot mowing in extreme heat periods during the months of late July and August which will result in fewer mowing cycles per year.	0	(500,000)	0	(500,000)
Optimize efficiencies and reduce Partner Stipends and Management Fees affecting Trinity River Audubon Center, Cedar Ridge Preserve, Dallas Arboretum and Botanical Society, Dallas Zoo, and FC Dallas.	0	(638,466)	0	(638,466)
Increase funding for Operation & Maintenance costs for new parks, trails and recreation developments.	0	1,021,448	0	1,488,248
Add funding for increased maintenance needs at Fair Park Facilities that are maintained by the City.	0	773,000	0	773,000
Increase funding for annual stipend to Fair Park First for the management and operations of Fair Park.	0	400,000	0	400,000

# PARK & RECREATION

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Increase funding for annual stipend to ALW Entertainment for the annual Grambling State University vs Prarie View A&M University game held at the Cotton Bowl Stadium.	0	350,000	0	350,000
Rightsize organization by eliminating one Parks Maintenance I position and two Senior Irrigation Technician positions that have been vacant for more than 12 months (1.56 FTEs).	(3)	(85,248)	(3)	(85,248)
<b>Major Budget Items Total</b>	<b>(3)</b>	<b>\$438,734</b>	<b>(3)</b>	<b>\$905,534</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the percent of residents in historically underserved communities with access to a park within a 10-minute walk from 73 percent to 78 percent impacting 46,000 residents by May 2027.
- Increase out of school programming in historically underserved communities by 10 percent by May 2025.
- Increase the percentage of residents enrolled in Park and Recreation active/fitness programming in historically underserved communities by 10 percent of baseline by May 2025.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	44,467,328	36,061,814	40,801,600	42,150,580
1106 - Merits	13,659	13,659	0	0
1111 - Cell Phone Stipend	36,655	36,655	36,655	36,655
1113 - One-time Pay - Non-Uniform	0	166,300	0	0
1117 - Vacancy Savings - Salary	(4,056,880)	0	(3,182,591)	(3,182,591)
1118 - Vacancy Savings - Pension	(564,337)	0	(447,084)	(447,084)
1119 - Vacancy Savings (Medicare)	(52,166)	0	(46,050)	(46,050)
1120 - Wellness Incentive (Uniform and Non-Uniform)	359,250	359,250	387,325	387,325
1201 - Overtime - Non-Uniform	428,689	1,177,978	912,035	912,035
1203 - Service Incentive Pay	167,599	167,599	80,400	80,400
1208 - Sick Leave Term Pay - Civilian	0	130,219	0	0
1210 - Vacation Term Pay - Non-Uniform	0	203,564	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	9,159	0	0

# PARK & RECREATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1251 - Off-road Vehicle Use	0	155	0	0
1301 - Pension - Non-Uniform	5,662,437	4,533,763	6,060,439	6,255,462
1303 - Life Insurance	50,164	50,164	55,775	57,324
1304 - Health Insurance	6,538,702	6,538,702	7,356,076	7,761,993
1306 - ER Medicare	639,283	638,955	679,012	698,573
1308 - Mandatory Deferred Comp	26,023	29,236	26,023	26,023
1314 - Worker's Compensation	753,312	753,312	854,240	856,592
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	161,254	947,805
1406 - Admin Leave - Non-Uniform	0	10,559	0	0
1453 - Continuance Pay - Non-Uniform	0	17,973	0	0
1511 - Temporary Help - Regular	26,992	3,531,195	4,460,168	4,460,168
1512 - Temporary Help - Overtime	0	5,943	0	0
<b>Personnel Services</b>	<b>\$54,496,710</b>	<b>\$54,436,154</b>	<b>\$58,195,277</b>	<b>\$60,955,210</b>
2110 - Office Supplies	119,100	62,287	85,259	85,259
2111 - Office Supplies Chargeback	7,886	62,242	7,786	7,786
2120 - Min App Inst Tools - Uten	249,460	313,694	242,345	242,345
2130 - Copy McH Supplies	955	955	955	955
2140 - Light - Power	3,151,494	3,151,853	3,194,332	3,332,230
2160 - Fuel Supplies	84,574	370,679	84,574	84,574
2170 - Water - Sewer	2,828,188	6,746,050	2,826,575	2,832,140
2181 - Fuel - Lube For Vehicle	824,486	824,486	886,430	886,430
2183 - Fuel - Lube	12,662	12,840	10,662	10,662
2185 - Tires - Tubes	27,003	42,479	23,003	23,003
2190 - Mechanical Supplies	3,590	7,601	3,590	3,590
2200 - Chemical Medical Surgical	277,448	276,212	248,858	257,086
2220 - Laundry - Cleaning Suppl	205,720	261,939	268,478	268,771
2230 - Personal Protective Equipment- Gear	0	2,000	0	0
2231 - Clothing	245,457	246,529	230,305	230,625
2232 - Food Supplies	283,944	246,922	308,344	308,344
2251 - Stamp Postage Fund Level	0	66	0	0
2252 - Meter Postage Fund Level	8,356	8,356	8,306	8,306
2261 - Educational - Recr Suppl	897,513	765,837	895,935	896,935
2262 - Botanical - Agric Suppl	1,271,636	1,125,479	1,377,050	1,427,571
2270 - Printing Supplies	5,000	5,000	5,000	5,000
2280 - Other Supplies	775,207	571,239	674,030	674,253
2290 - Event Supplies-Ceremony Event Supplies	71,401	73,136	71,401	71,401
2310 - Building Materials	95,790	96,417	102,690	102,690
2320 - Filtration Plants	5,000	5,000	0	0
2420 - Other Structures	732,621	570,750	914,914	936,869
2590 - Other Improvements	952,032	1,358,771	941,135	993,880

# PARK & RECREATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2710 - Furniture - Fixtures	491,951	927,109	249,750	349,750
2720 - Machine Tools	312,309	486,783	304,124	304,124
2730 - Major Apparatus	700,750	189,750	30,000	30,000
2731 - Data Processing Equipment	341,735	313,446	341,735	341,735
2735 - Software Purchase -\$1000	35,599	35,599	35,599	35,599
2770 - Audiovisual Equipment	31,064	31,064	31,624	31,624
2780 - Photography - Film Equipment	3,300	3,300	3,300	3,300
2790 - Protective Equipment	28,645	28,645	34,920	34,920
2890 - Miscellaneous Equipment	213,497	114,614	535,486	697,871
Supplies - Materials	\$15,295,373	\$19,339,129	\$14,978,495	\$15,519,628
3020 - Food - Laundry Service	98,857	107,857	99,117	99,117
3030 - Printing - Photo Services	93,988	44,517	93,838	93,838
3050 - Communications	794,197	794,633	1,131,089	1,152,492
3051 - Telephone Equipment Charges	1,000	4,241	1,000	1,000
3053 - Data Circuit Billing	1,794,525	1,794,712	1,512,635	1,519,769
3060 - Equipment Rental [Outside City]	169,126	605,546	166,626	166,626
3063 - Field Trips-Child-Senior Activities	704,300	411,582	704,300	704,300
3064 - Contract Instructor Fee	1,101,955	630,452	1,196,498	1,196,498
3065 - Sport Officiating Service	264,000	264,000	264,000	264,000
3068 - Security Monitoring Services	450,785	560,652	548,035	548,035
3070 - Professional Services	1,298,211	1,298,211	1,298,211	1,298,211
3072 - Contractor Service Fees	21,226,952	21,226,952	21,418,692	21,524,670
3074 - Music License Fees	6,500	6,500	6,500	6,500
3080 - Cable Tv Services	17,500	17,500	17,150	17,150
3090 - City Forces	1,799,581	1,799,581	2,263,811	2,263,811
3091 - Custodial Services	62,622	235,597	55,723	55,723
3092 - Security Services	1,131,389	1,131,389	1,206,309	1,211,309
3098 - Day Labor	20,064	20,064	20,064	20,064
3099 - Misc Special Services	1,117,944	1,117,945	948,775	950,025
3109 - Encampment Cleanup	106,765	106,765	51,500	51,500
3110 - Equip Repairs and Maintenance	293,351	195,957	95,056	95,056
3130 - Copy Machine Rent-Lease-Maint	134,946	134,946	159,919	159,919
3150 - Copy Center Charges	6,046	6,046	6,046	6,046
3201 - Stores Overhead Charges	1,260	1,260	1,260	1,260
3210 - Building Repairs and Maint	6,920,787	7,459,805	7,129,987	7,131,987
3310 - Insurance	2,006,991	2,006,991	2,122,157	2,233,038
3313 - Liability Premiums	145,215	145,215	120,630	120,574
3320 - Advertising	456,903	376,903	468,903	468,903
3330 - Rents [Lease]	34,734	34,734	34,734	34,734
3340 - Membership Dues	0	4,053	0	0
3341 - Subscriptions-Serials	500	500	500	500
3361 - Professional Development	266,368	266,368	98,258	98,258
3363 - Reimb-Vehicle Use,Parking	53,376	53,376	53,376	53,376

# PARK & RECREATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3364 - Personnel Development	80,820	58,547	54,898	54,898
3410 - Equip - Automotive Rental	1,123,523	1,123,523	1,320,796	1,320,796
3411 - Wreck Handle Charge (fleet)	242,068	242,068	110,441	110,441
3412 - Fuel And Lube	20,927	20,927	20,927	20,927
3413 - Motor Pool Vehicle Charges	0	0	63,291	63,291
3415 - Entertainment Rental - Service	97,750	97,750	97,750	97,750
3416 - GIS Services	52,846	52,846	66,239	66,239
3420 - Commun Equip Rental	130,309	130,309	123,217	133,042
3429 - Mobile Phone Services	8,758	156,023	9,088	9,088
3430 - Data Services	571,829	571,829	492,433	497,883
3434 - Programming	3,889,263	3,889,263	4,048,347	4,138,252
3437 - Continual Software License Fee	78,340	78,340	1,450	1,450
3438 - Software Maintenance Fee	31,350	31,350	31,350	31,350
3460 - Disposal Services	93,008	174,306	87,008	87,008
3518 - Credit Card Charges	57,513	57,513	57,513	57,513
3599 - Misc. Other Charges	27,697	27,697	27,697	27,697
3690 - Miscellaneous Transfers	2,500,000	2,500,000	0	0
3994 - Outside Temps-Staffing	628,147	1,275,498	28,147	28,147
Contractual - Other Services	\$52,214,886	\$53,352,636	\$49,935,291	\$50,294,061
4111 - Engineering Design	320,228	320,228	623,000	623,000
4343 - Bldgs-Othr Gen Adm Facilt	0	23,944	0	0
4599 - Improvements non-Building	1,780,172	330,384	975,000	975,000
4720 - Mach Tools Implem Major	792,320	792,320	930,328	930,328
4735 - Computer Software Licenses	210,838	210,838	2,500	2,500
4740 - Motor Vehicles Cap	40,653	68,197	18,182	18,182
4742 - Trucks	946,351	762,292	369,897	369,897
4890 - Misc Equipment Capital	83,944	83,944	83,944	83,944
Capital Outlay	\$4,174,505	\$2,592,147	\$3,002,851	\$3,002,851
5011 - Reimb Fr Othr Organizaton	(1,393,630)	(4,932,222)	(1,883,850)	(1,934,513)
5012 - Reimbursements-Stormwater	(2,550,912)	(2,550,912)	(2,400,912)	(2,400,912)
Reimbursements	(\$3,944,542)	(\$7,483,134)	(\$4,284,762)	(\$4,335,425)
Total Expense	\$122,236,933	\$122,236,933	\$121,827,152	\$125,436,325



# PLANNING & DEVELOPMENT

## MISSION

Together we are planning & building a better Dallas for all!

## DEPARTMENT GOALS

- Implement ForwardDallas 2.0 to guide future development and infrastructure investment in an intentional, equitable, and sustainable manner
- Implement the Historic and Cultural Preservation Strategy to protect and celebrate culturally sensitive areas and landmarks
- Move forward with the Dallas Development Code update
- Streamline the rezoning process and implement a dashboard to track performance goals
- Transition from a hybrid of paper and electronic application submissions to electronic submissions
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

Planning & Development	
Community Planning	Develops Land Use Plans at all scales including ForwardDallas (Citywide), Area Plans and Neighborhood Plans; manages Planning Area Research, Data Analysis and technology; supports functions of the City Plan Commission Comprehensive Land Use Plan (CLUP) committee; processes City-initiated rezoning hearings and Neighborhood Stabilization Overlays. *New service of Planning and Development effective June 2024.
Current Planning	Administers the City's Development Code. Ensures that all rezoning activities follow the City's Development Code, plans and all other applicable codes and laws, and that such regulations are administered, interpreted, and maintained in a manner that promotes and protects the public interest and equitable development. Supports the functions of the City Plan Commission. *New service of Planning and Development effective June 2024.

# PLANNING & DEVELOPMENT

**Preservation & Urban Design** Provides services related to conservation districts including new and expanded districts, building permit review, and issuance of citations. Historic Preservation provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval for work in historic districts) and administering tax incentive programs with Historic Districts and on individual structures. Supports the functions of the Landmark Commission; leads the development of the overall urban design strategy for the City's public spaces and for private development's relationship to public space; supports the Urban Design Peer Review Panel. \*New service of Planning and Development effective June 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Community Planning	0	0	5,142,330	4,463,441
Current Planning	0	0	0	0
Preservation & Urban Design	0	0	1,613,062	1,613,634
<b>Expense Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,755,392</b>	<b>\$6,077,075</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	0	0	6,862,859	7,174,254
Supplies - Materials	0	0	122,141	122,141
Contractual - Other Services	0	0	2,570,321	1,581,135
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,555,321</b>	<b>\$8,877,530</b>
Reimbursements	0	0	(2,799,929)	(2,800,455)
<b>Department Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,755,392</b>	<b>\$6,077,075</b>
<b>Department Revenue Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,200</b>	<b>\$17,200</b>

# PLANNING & DEVELOPMENT

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Building Inspection Fund Reimbursement	(2,799,929)	(2,800,455)
Reimbursement Total	\$(2,799,929)	\$(2,800,455)

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	0.00	0.00	64.46	64.46
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	0.00	0.00	64.46	64.46

# PLANNING & DEVELOPMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine the service delivery model and consolidate Planning and Urban Design into Planning and Development (64.46 FTEs).	71	7,490,026	71	6,811,183
True up personnel expenditures as part of citywide realignment strategies and create efficiencies by adjusting hiring premiums for Senior Planner and Chief Planner positions and optimize staffing by reclassifying three Senior Planner to Planner I and one Senior Planner to Planner II to increase recruitment.	0	(393,424)	0	(393,424)
True up expenditures in historic preservation as part of citywide realignment strategies and create efficiencies.	0	(120,707)	0	(120,707)
Eliminate one Senior Planner position for Code Amendments (1.00 FTE).	(1)	(96,704)	(1)	(96,704)
Transfer the Director - Planning and Development and Assistant Director positions to Planning and Development Enterprise Fund (1.75 FTEs).	(2)	(334,906)	(2)	(334,906)
Realignment Strategy: Transfer one vacant position (not the funding) to create a Deputy Director - Planning Position (1.00 FTE).	1	211,107	1	211,633

# PLANNING & DEVELOPMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer one vacant position (not the funding) to create one Deputy Director - Zoning position. Downgrade two Senior Planners to a Planner II and Planner I positions. All positions are reimbursed by the Building Inspection Fund. (1.00 FTE)	1	0	1	0
Increase funding for City Plan Commissioners to attend state and national planning conferences and training (\$17,500), reimbursed by the Building Inspection Fund.	0	0	0	0
<b>Major Budget Items Total</b>	<b>70</b>	<b>\$6,755,392</b>	<b>70</b>	<b>\$6,077,075</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving ForwardDallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	0	0	5,967,646	6,109,432
1117 - Vacancy Savings - Salary	0	0	(664,788)	(664,788)
1118 - Vacancy Savings - Pension	0	0	(96,129)	(96,129)
1119 - Vacancy Savings (Medicare)	0	0	(9,639)	(9,639)
1120 - Wellness Incentive (Uniform and Non-Uniform)	0	0	33,605	33,605
1301 - Pension - Non-Uniform	0	0	863,305	883,807

# PLANNING & DEVELOPMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1303 - Life Insurance	0	0	4,839	4,974
1304 - Health Insurance	0	0	638,226	673,444
1306 - ER Medicare	0	0	86,484	88,540
1314 - Worker's Compensation	0	0	15,868	15,868
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	23,442	135,140
Personnel Services	\$0	\$0	\$6,862,859	\$7,174,254
2110 - Office Supplies	0	0	0	572
2111 - Office Supplies Chargeback	0	0	15,726	15,154
2181 - Fuel - Lube For Vehicle	0	0	960	960
2252 - Meter Postage Fund Level	0	0	53,184	53,184
2270 - Printing Supplies	0	0	5,000	5,000
2280 - Other Supplies	0	0	11,431	11,431
2290 - Event Supplies-Ceremony Event Supplies	0	0	14,946	14,946
2731 - Data Processing Equipment	0	0	17,024	17,024
2735 - Software Purchase -\$1000	0	0	3,030	3,030
2860 - Books Reference Book Only	0	0	40	40
2890 - Miscellaneous Equipment	0	0	800	800
Supplies - Materials	\$0	\$0	\$122,141	\$122,141
3020 - Food - Laundry Service	0	0	16,146	16,146
3030 - Printing - Photo Services	0	0	22,920	22,920
3050 - Communications	0	0	66,708	68,647
3051 - Telephone Equipment Charges	0	0	2,275	2,275
3053 - Data Circuit Billing	0	0	138,762	139,408
3070 - Professional Services	0	0	1,524,250	524,250
3090 - City Forces	0	0	1,220	1,220
3099 - Misc Special Services	0	0	30,050	30,050
3110 - Equip Repairs and Maintenance	0	0	2,850	2,850
3130 - Copy Machine Rent-Lease-Maint	0	0	4,959	4,959
3150 - Copy Center Charges	0	0	1,000	1,000
3310 - Insurance	0	0	8,506	8,950
3313 - Liability Premiums	0	0	1,647	1,646
3320 - Advertising	0	0	69,242	69,242
3340 - Membership Dues	0	0	26,705	26,705
3341 - Subscriptions-Serials	0	0	600	600
3360 - Purchased Transportation	0	0	1,000	1,000
3361 - Professional Development	0	0	140,049	140,049
3363 - Reimb-Vehicle Use,Parking	0	0	2,090	2,090
3410 - Equip - Automotive Rental	0	0	11,851	11,851
3411 - Wreck Handle Charge (fleet)	0	0	1,995	1,995
3413 - Motor Pool Vehicle Charges	0	0	1,095	1,095

# PLANNING & DEVELOPMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3416 - GIS Services	0	0	5,314	5,314
3429 - Mobile Phone Services	0	0	9,539	9,539
3430 - Data Services	0	0	67,648	68,085
3434 - Programming	0	0	411,015	418,364
3599 - Misc. Other Charges	0	0	885	885
Contractual - Other Services	\$0	\$0	\$2,570,321	\$1,581,135
5329 - Reimbursement - Building Inspection	0	0	(2,799,929)	(2,800,455)
Reimbursements	\$0	\$0	(\$2,799,929)	(\$2,800,455)
<b>Total Expense</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,755,392</b>	<b>\$6,077,075</b>



# PLANNING & URBAN DESIGN

## MISSION

Together we are planning & building a better Dallas for all!

## DEPARTMENT GOALS

- Implement ForwardDallas 2.0 to guide future development and infrastructure investment in an intentional, equitable, and sustainable manner
- Implement the Historic and Cultural Preservation Strategy to protect and celebrate culturally sensitive areas and landmarks
- Move forward with the Dallas Development Code update
- Streamline the rezoning process and implement a dashboard to track performance goals
- Transition from a hybrid of paper and electronic application submissions to electronic submissions
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

PLANNING & URBAN DESIGN	
Community Planning	Develops Land Use Plans at all scales including ForwardDallas (Citywide), Area Plans and Neighborhood Plans; manages Planning Area Research, Data Analysis and technology; supports functions of the City Plan Commission Comprehensive Land Use Plan (CLUP) committee; processes City-initiated rezoning hearings and Neighborhood Stabilization Overlays. *Community Planning was moved to Planning and Development effective June 2024.
Current Planning	Administers the City's Development Code. Ensures that all rezoning activities follow the City's Development Code, plans and all other applicable codes and laws, and that such regulations are administered, interpreted, and maintained in a manner that promotes and protects the public interest and equitable development. Supports the functions of the City Plan Commission. *Current Planning was moved to Planning and Development effective June 2024.

# PLANNING & URBAN DESIGN

**Preservation & Urban Design** Provides services related to conservation districts including new and expanded districts, building permit review, and issuance of citations. Historic Preservation provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval for work in historic districts) and administering tax incentive programs with Historic Districts and on individual structures. Supports the functions of the Landmark Commission; leads the development of the overall urban design strategy for the City's public spaces and for private development's relationship to public space; supports the Urban Design Peer Review Panel. \*Preservation & Urban Design was moved to Planning and Development effective June 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Community Planning	5,937,472	5,349,231	0	0
Current Planning	0	0	0	0
Preservation & Urban Design	2,086,561	1,978,976	0	0
<b>Expense Total</b>	<b>\$8,024,033</b>	<b>\$7,328,207</b>	<b>\$0</b>	<b>\$0</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	7,391,605	6,354,444	0	0
Supplies - Materials	132,831	99,563	0	0
Contractual - Other Services	3,062,985	3,279,447	0	0
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$10,587,421</b>	<b>\$9,733,454</b>	<b>\$0</b>	<b>\$0</b>
Reimbursements	(2,563,388)	(2,405,247)	0	0
<b>Department Total</b>	<b>\$8,024,033</b>	<b>\$7,328,207</b>	<b>\$0</b>	<b>\$0</b>
<b>Department Revenue Total</b>	<b>\$37,300</b>	<b>\$16,200</b>	<b>\$0</b>	<b>\$0</b>

# PLANNING & URBAN DESIGN

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	67.15	55.38	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.05	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	67.15	55.43	0.00	0.00

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine the service delivery model and consolidate Planning and Urban Design into Planning and Development and eliminate one position in FY 2023-24 prior to the reorganization (64.46 FTEs).	(72)	(7,490,026)	(72)	(6,811,183)
Major Budget Items Total	(72)	(\$7,490,026)	(72)	(\$6,811,183)

# PLANNING & URBAN DESIGN

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving ForwardDallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	6,210,438	4,756,430	0	0
1111 - Cell Phone Stipend	0	794	0	0
1117 - Vacancy Savings - Salary	(397,794)	0	0	0
1118 - Vacancy Savings - Pension	(56,169)	0	0	0
1119 - Vacancy Savings (Medicare)	(5,768)	0	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	35,575	35,575	0	0
1201 - Overtime - Non-Uniform	0	4,341	0	0
1203 - Service Incentive Pay	0	2,304	0	0
1208 - Sick Leave Term Pay - Civilian	0	3,679	0	0
1210 - Vacation Term Pay - Non-Uniform	0	23,620	0	0
1301 - Pension - Non-Uniform	880,370	824,201	0	0
1303 - Life Insurance	4,717	4,717	0	0
1304 - Health Insurance	614,362	614,362	0	0
1306 - ER Medicare	89,967	68,514	0	0
1314 - Worker's Compensation	15,907	15,907	0	0
<b>Personnel Services</b>	<b>\$7,391,605</b>	<b>\$6,354,444</b>	<b>\$0</b>	<b>\$0</b>
2110 - Office Supplies	14,064	10,784	0	0
2111 - Office Supplies Chargeback	1,662	4,942	0	0
2181 - Fuel - Lube For Vehicle	875	875	0	0

# PLANNING & URBAN DESIGN

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2231 - Clothing	0	200	0	0
2232 - Food Supplies	6,300	800	0	0
2252 - Meter Postage Fund Level	53,184	24,900	0	0
2270 - Printing Supplies	5,000	3,000	0	0
2280 - Other Supplies	11,906	10,380	0	0
2290 - Event Supplies-Ceremony Event Supplies	14,946	14,946	0	0
2710 - Furniture - Fixtures	0	500	0	0
2731 - Data Processing Equipment	20,024	21,619	0	0
2735 - Software Purchase -\$1000	4,030	4,140	0	0
2860 - Books Reference Book Only	40	1,676	0	0
2890 - Miscellaneous Equipment	800	800	0	0
<b>Supplies - Materials</b>	<b>\$132,831</b>	<b>\$99,563</b>	<b>\$0</b>	<b>\$0</b>
3020 - Food - Laundry Service	9,846	16,912	0	0
3030 - Printing - Photo Services	33,275	7,500	0	0
3048 - Consultant Fees	87,700	98,500	0	0
3050 - Communications	45,813	45,813	0	0
3051 - Telephone Equipment Charges	2,275	1,493	0	0
3053 - Data Circuit Billing	95,679	95,679	0	0
3070 - Professional Services	2,038,891	2,007,206	0	0
3081 - Grant Cash Match	0	50,000	0	0
3090 - City Forces	165	1,829	0	0
3099 - Misc Special Services	63,496	141,455	0	0
3110 - Equip Repairs and Maintenance	2,850	3,180	0	0
3130 - Copy Machine Rent-Lease-Maint	4,959	5,141	0	0
3150 - Copy Center Charges	1,245	1,245	0	0
3310 - Insurance	7,548	7,548	0	0
3313 - Liability Premiums	1,530	1,530	0	0
3320 - Advertising	69,242	69,242	0	0
3340 - Membership Dues	25,705	25,310	0	0
3341 - Subscriptions-Serials	500	562	0	0
3360 - Purchased Transportation	1,000	1,000	0	0
3361 - Professional Development	102,049	104,275	0	0
3363 - Reimb-Vehicle Use,Parking	2,585	2,585	0	0
3410 - Equip - Automotive Rental	13,678	13,678	0	0
3411 - Wreck Handle Charge (fleet)	0	4,909	0	0
3416 - GIS Services	3,579	3,579	0	0
3429 - Mobile Phone Services	4,544	8,960	0	0
3430 - Data Services	62,657	62,657	0	0
3434 - Programming	381,289	381,289	0	0
3440 - IT Cloud Services	0	130	0	0
3518 - Credit Card Charges	0	26	0	0
3530 - Relocation Cost	0	15,100	0	0

# PLANNING & URBAN DESIGN

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3599 - Misc. Other Charges	885	885	0	0
3994 - Outside Temps-Staffing	0	100,229	0	0
Contractual - Other Services	\$3,062,985	\$3,279,447	\$0	\$0
5329 - Reimbursement - Building Inspection	(2,563,388)	(2,405,247)	0	0
Reimbursements	(\$2,563,388)	(\$2,405,247)	\$0	\$0
Total Expense	\$8,024,033	\$7,328,207	\$0	\$0

# PROCUREMENT SERVICES

## MISSION

Provide excellent customer service with strategic and sustainable purchasing, increasing competition, transparency, and equity in all procurement for goods and services.

## DEPARTMENT GOALS

- Monitor and report compliance with AD 4-5 citywide procurement
- Continue master class training, technical assistance, outreach, and community engagement to increase and build a pipeline of diverse contractors, vendors, and suppliers to increase economic stability and equity
- Continue implementation of Lean Six Sigma process improvement projects and identify operational enhancements as a result of the Salesforce deployment overseen by the management and Procurement team
- Develop contract and payment compliance procedures and enforcement for M/WBE contract compliance
- Update the Business Inclusion and Development (BID) Policy

## SERVICE DESCRIPTIONS

PROCUREMENT SERVICES	
Business Enterprise Hub	This service Provides a sustainable ecosystem of equitable access, contract compliance, and resources to empower and grow disadvantaged businesses through strategic partnerships, educational development, and meaningful transparency.*New division of Procurement Services effective August 2024.
Purchasing-Contract Management	Purchases goods along with general and professional services in compliance with respective prevailing local, state, and federal statutes, and provides oversight for contract management across all City departments.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Business Enterprise Hub	0	0	959,090	1,595,954
Purchasing-Contract Management	3,500,823	3,381,454	3,288,748	3,429,912
Expense Total	\$3,500,823	\$3,381,454	\$4,247,838	\$5,025,866

# PROCUREMENT SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	2,888,612	2,472,217	3,487,157	3,728,023
Supplies - Materials	21,806	21,806	39,430	39,430
Contractual - Other Services	590,405	887,431	721,251	1,258,413
Capital Outlay	0	0	0	0
Expense Total	\$3,500,823	\$3,381,454	\$4,247,838	\$5,025,866
Reimbursements	0	0	0	0
Department Total	\$3,500,823	\$3,381,454	\$4,247,838	\$5,025,866
Department Revenue Total	\$225,000	\$225,000	\$225,000	\$225,000

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	30.06	24.12	32.36	32.36
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.03	0.03	0.06	0.06
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	30.09	24.15	32.42	32.42

# PROCUREMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer seven vacant positions, due to efficiencies identified, to Procurement Services to reclassify three Contract Analysts, one Contract Compliance Administrator, two Business Compliance Officers, and one Assistant Director, and transfer related functions from the Small Business Center (SBC) (7.00 FTEs).	7	959,090	7	1,095,954
Realignment Strategy: Transfer the City's Purchasing and Travel Cards program and one Administrative Specialist II and one vacant Procurement Specialist from Procurement Services (POM) to the City Controller's Office (CCO) (2.00 FTEs).	(2)	(95,355)	(2)	(95,355)
Due to identified efficiencies within the department, eliminate two vacant Buyer positions and one vacant Procurement Manager position (3.00 FTEs).	(3)	(211,682)	(3)	(211,682)
Add funds to Procurement Services for the Dallas Accelerator Program (DAP) that will be reintroduced in FY 2025-26 with a new investment and an optimized delivery model, following the discontinuation of the previous model in the Small Business Center (SBC).	0	0	0	500,000
<b>Major Budget Items Total</b>	<b>2</b>	<b>\$652,053</b>	<b>2</b>	<b>\$1,288,917</b>

# PROCUREMENT SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- In FY 2024-25, conduct 50% of vendor debriefs with "historically discouraged" and "systematically disenfranchised" vendors to provide them feedback on proposal strengths and areas for improvement, aiming to increase their success rate in future submissions.
- Facilitate 10 vendor meet-and-greets in FY 2024-25 to provide guidance on doing business with the City, with the goal of increasing opportunities for Minority/Women-owned Business Enterprises (M/WBE) firms to propose and bid by October 2027.
- Provide procurement educational training in predominantly equity priority areas four times annually.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	2,524,434	1,816,054	2,839,428	2,979,153
1111 - Cell Phone Stipend	721	721	721	721
1116 - Retroactive Pay - Non-Uniform	0	479	0	0
1117 - Vacancy Savings - Salary	(284,624)	0	(275,728)	(275,728)
1118 - Vacancy Savings - Pension	(40,190)	0	(39,871)	(39,871)
1119 - Vacancy Savings (Medicare)	(4,561)	0	(3,999)	(3,999)
1120 - Wellness Incentive (Uniform and Non-Uniform)	13,155	13,155	16,840	19,055
1201 - Overtime - Non-Uniform	3,820	3,820	6,445	6,445
1203 - Service Incentive Pay	6,240	6,240	6,240	6,240
1210 - Vacation Term Pay - Non-Uniform	0	12,258	0	0
1301 - Pension - Non-Uniform	355,865	315,675	507,810	429,784
1303 - Life Insurance	2,092	2,092	2,682	2,757
1304 - Health Insurance	268,620	268,620	353,741	483,296
1306 - ER Medicare	36,604	26,667	51,120	43,318
1314 - Worker's Compensation	6,436	6,436	9,370	9,408
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	12,358	67,444
<b>Personnel Services</b>	<b>\$2,888,612</b>	<b>\$2,472,217</b>	<b>\$3,487,157</b>	<b>\$3,728,023</b>
2110 - Office Supplies	1,468	1,468	1,919	1,919
2111 - Office Supplies Chargeback	5,426	5,426	5,624	5,624
2232 - Food Supplies	0	0	218	218
2252 - Meter Postage Fund Level	2,412	2,412	2,412	2,412
2280 - Other Supplies	0	0	875	875
2731 - Data Processing Equipment	12,500	12,500	436	436
2735 - Software Purchase -\$1000	0	0	27,946	27,946
<b>Supplies - Materials</b>	<b>\$21,806</b>	<b>\$21,806</b>	<b>\$39,430</b>	<b>\$39,430</b>

# PROCUREMENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3030 - Printing - Photo Services	200	200	385	385
3050 - Communications	50,186	50,186	54,368	55,949
3053 - Data Circuit Billing	105,335	105,335	111,689	112,216
3070 - Professional Services	0	0	0	500,000
3099 - Misc Special Services	2,000	127,000	2,000	2,000
3130 - Copy Machine Rent-Lease-Maint	5,877	5,877	8,970	8,970
3150 - Copy Center Charges	28	28	78	78
3310 - Insurance	3,504	3,504	5,983	6,296
3313 - Liability Premiums	710	710	1,157	1,157
3320 - Advertising	0	0	2,867	2,867
3340 - Membership Dues	0	0	60,505	60,505
3361 - Professional Development	62,737	62,737	45,920	75,920
3363 - Reimb-Vehicle Use,Parking	100	100	100	100
3364 - Personnel Development	0	0	3,551	3,551
3416 - GIS Services	1,746	1,746	3,138	3,138
3429 - Mobile Phone Services	6,500	6,500	10,358	10,358
3430 - Data Services	37,412	37,412	64,239	64,497
3434 - Programming	307,439	307,439	340,230	344,713
3994 - Outside Temps-Staffing	6,631	178,657	5,713	5,713
Contractual - Other Services	\$590,405	\$887,431	\$721,251	\$1,258,413
<b>Total Expense</b>	<b>\$3,500,823</b>	<b>\$3,381,454</b>	<b>\$4,247,838</b>	<b>\$5,025,866</b>



# PUBLIC WORKS

## MISSION

Provide a safe multi-modal surface transportation system that is reliable, efficient, equitable, sustainable, and resilient. We envision a surface transportation system which enhances economic vitality, quality of life and mobility while offering innovative, Service First solutions for residents, businesses, and visitors.

## DEPARTMENT GOALS

- Continue the systematic pavement marking refurbishment program and the deployment of traffic calming measures, consistent with the City's Vision Zero Action Plan
- Enhance the renewal of the city's traffic management system and traffic control devices by replacing or upgrading components throughout the city, including street lights and tunnel elements
- Expand mobility options by building out multiple miles of bike lanes, facilitating further deployment of micromobility solutions, and promoting access to transit and new transportation technologies
- Enhance project management practices and collaborative interagency relationships to improve the timeliness, cost, and design/construction quality of project implementation
- Continue to improve the maintenance of thoroughfares, streets, sidewalks, alleys, bridges, and ROW using industry best practices; maintain an average Pavement Condition Index (PCI) of 70 through 2028 by use of pavement surveys and optimization analysis
- Provide timely and effective parking management practices in support of the City's adopted curb lane management plan
- Continue to build on the timely review of transportation development plans in support of the vision to elevate the customer experience for our development community

## SERVICE DESCRIPTIONS

Public Works	
Capital and Implementation Program	Awards nearly \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.
Land Surveying Services	Completes approximately 8,200 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.
Pavement Management	Collects data and assesses the condition of approximately 11,700 lane miles of streets, 676 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.

# PUBLIC WORKS

<p>Pavement Preservation</p>	<p>The in-house preservation group will be applying Onyx, a new preventative maintenance treatment, designed to extend the useful life of asphalt pavement *PBW will be moved to the department of Transportation &amp; Public Works, effective October 2024.</p>
<p>Performance Management and Special Projects</p>	<p>Leads and assists with SmartCity initiatives within the public right-of-way (ROW). Administers and provides citywide CDL training along with training specific to Public Works. Lead department performance management initiatives and research into new technologies and equipment. Performs internal auditing and contract compliance for the department. manages the PBW fleet and assists with customer service responses.</p>
<p>Real Estate and Relocation</p>	<p>Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties. *This service will be transferred from Public Works to Facilities and Real Estate Management in August 2024.</p>
<p>Rights-of-Way Maintenance Contracts</p>	<p>Administers contracted services including major thoroughfare sweeping of approximately 2,200 gutter miles, maintenance of approximately 1,700 acres of median/ROW mowing, TxDOT ROW mowing and oversees the MOWMentum Program, and provide inspections for outside contractors to ensure quality control. The service provides rights-of-way maintenance, guardrail and drainage maintenance, and responds to weather-related activity. Night Operations responds during night, weekends, and holidays to citywide emergencies such as roadway hazards, obstructions, downed trees, and provides aid with traffic control during fires and traffic accident cleanup, as well as street sweeping in the Central Business District (CBD).*PBW will be moved to the Department of Transportation &amp; Public Works effective October 2024.</p>
<p>Street Cut and Right-of-Way Management [Cut Control]</p>	<p>Monitors and enforces activities within the public right-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>
<p>Street Maintenance Contracts and Inspections</p>	<p>Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>
<p>Street Operation &amp; Pavement Management</p>	<p>Maintains approx 6,200 lane miles of asphalt streets, 5,500 lane miles of concrete streets, 1,254 lane miles of alleys, and provides major and temporary maintenance repairs on streets and alleys generated by service requests and planned program. The in-house preservation group applies Onyx preventative maintenance treatment to extend the useful life of asphalt pavement. *PBW will be moved to the Dept of Transportation &amp; Public Works effective Oct 2024.</p>

# PUBLIC WORKS

**Urban Forestry Division** Performs the maintenance of median trees, including clearance pruning, removals, and assessment of tree health and hazards. Works with the MOWmentum program to approve and assist with tree planting projects in City ROW. Prepares responses to unexpected tree failures in the City ROW. Provides mowing and litter removal for over 1,000 City surplus properties and Floodway Management Areas. \*PBW will be moved to the Department of Transportation & Public Works effective October 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Capital and Implementation Program	2,758,469	2,908,519	0	0
Pavement Management	1,254,521	1,428,933	0	0
Rights-of-Way Maintenance Contracts	6,831,282	6,729,491	0	0
Street Cut and Right-of-Way Management [Cut Control]	861,328	882,008	0	0
Urban Forestry Division	1,093,794	1,178,672	0	0
Street Maintenance Contracts and Inspections	33,398,513	32,826,489	0	0
Pavement Preservation	3,538,924	2,780,867	0	0
Street Operation & Pavement Management	36,044,487	36,922,079	0	0
Land Surveying Services	119,277	132,739	0	0
Real Estate and Relocation	1,387,914	1,442,657	0	0
Performance Management & Special Projects	1,899,582	1,955,636	0	0
<b>Expense Total</b>	<b>\$89,188,090</b>	<b>\$89,188,090</b>	<b>\$0</b>	<b>\$0</b>

# PUBLIC WORKS

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	2025-26 Planned
Personnel Services	33,860,394	36,439,547	0	0
Supplies - Materials	10,157,288	8,221,738	0	0
Contractual - Other Services	50,046,628	51,114,116	0	0
Capital Outlay	6,554,491	5,845,670	0	0
Expense Total	\$100,618,801	\$101,621,071	\$0	\$0
Reimbursements	(11,430,711)	(12,432,981)		
Department Total	\$89,188,090	\$89,188,090	\$0	\$0
Department Revenue Total	\$7,258,816	\$9,565,814	0	0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	411.71	419.40	0	0
Regular Uniform	0.00	0.00	0	0
Civilian Overtime	25.89	31.89	0	0
Uniform Overtime	0.00	0.00	0	0
Temporary Help	0.00	0.00	0	0
Department Total	437.60	451.29	0	0

# PUBLIC WORKS

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer 458 positions and consolidate the Department of Public Works into the Department of Transportation & Public Works and eliminate 12 positions in FY 2023-24 prior to the reorganization (474.89 FTEs).	(458)	(93,330,970)	(458)	(93,895,184)
<b>Major Budget Items Total</b>	<b>(458)</b>	<b>(\$93,330,970)</b>	<b>(458)</b>	<b>(\$93,895,184)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The next update to the Sidewalk Masterplan will include 20 percent of the projects in equity priority areas by FY 2026-27
- Increase the percent of sidewalk maintenance projects completed in equity priority areas from 5 percent to 20 percent by FY 2026-27

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	26,736,441	24,723,433	0	0
1111 - Cell Phone Stipend	6,000	16,154	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	207,105	207,105	0	0
1201 - Overtime - Non-Uniform	1,538,328	2,465,963	0	0
1203 - Service Incentive Pay	105,596	81,920	0	0
1301 - Pension - Non-Uniform	3,995,773	3,543,655	0	0
1303 - Life Insurance	28,995	28,995	0	0
1304 - Health Insurance	3,761,034	3,761,034	0	0
1306 - ER Medicare	400,577	381,536	0	0
1314 - Worker's Compensation	807,013	807,013	0	0
<b>Personnel Services</b>	<b>\$33,860,394</b>	<b>\$36,439,547</b>	<b>0</b>	<b>0</b>

# PUBLIC WORKS

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2111 - Office Supplies Chargeback	30,599	23,545	0	0
2120 - Min App Inst Tools - Uten	265,407	211,078	0	0
2130 - Copy McH Supplies	7,500	1,467	0	0
2140 - Light - Power	77,773	77,773	0	0
2160 - Fuel Supplies	25,442	41,476	0	0
2170 - Water - Sewer	25,000	31,683	0	0
2181 - Fuel - Lube For Vehicle	1,206,510	1,206,510	0	0
2182 - Mechanical Supplies Veh	64,400	128,978	0	0
2183 - Fuel - Lube	2,875	2,819	0	0
2185 - Tires - Tubes	18,739	33,023	0	0
2190 - Mechanical Supplies	53,172	158,245	0	0
2200 - Chemical Medical Surgical	52,078	93,803	0	0
2220 - Laundry - Cleaning Suppl	32,829	33,282	0	0
2231 - Clothing	217,702	267,799	0	0
2232 - Food Supplies	12,475	66,902	0	0
2252 - Meter Postage Fund Level	675	6,235	0	0
2261 - Educational - Recr Suppl	1,500	3,335	0	0
2262 - Botanical - Agric Suppl	2,400	5,258	0	0
2280 - Other Supplies	269,530	228,202	0	0
2510 - Streets Roadways-Highways	7,581,382	5,446,083	0	0
2710 - Furniture - Fixtures	3,700	312	0	0
2720 - Machine Tools	157,428	53,200	0	0
2731 - Data Processing Equipment	2,300	17,658	0	0
2735 - Software Purchase -\$1000	3,000	675	0	0
2741 - Motor Vehicle	34,430	78,284	0	0
2790 - Protective Equipment	2,000	1,000	0	0
2860 - Books Reference Book Only	1,825	400	0	0
Supplies - Materials	\$10,157,288	\$8,221,738	0	0
3020 - Food - Laundry Service	400	22,926	0	0
3030 - Printing - Photo Services	11,443	4,349	0	0
3050 - Communications	312,078	312,078	0	0
3053 - Data Circuit Billing	610,364	610,364	0	0
3060 - Equipment Rental [Outside City]	135,550	514,374	0	0
3070 - Professional Services	8,411,456	8,411,456	0	0
3071 - Management Service Fees	45,029	33,055	0	0
3072 - Contractor Service Fees	21,927,159	21,927,159	0	0
3085 - Freight	20	6,897	0	0
3090 - City Forces	34,550	15,399	0	0
3092 - Security Services	36,666	53,467	0	0
3094 - Wrecker Services	4,200	4,200	0	0
3099 - Misc Special Services	257,501	245,600	0	0
3110 - Equip Repairs and Maintenance	240,846	293,500	0	0

# PUBLIC WORKS

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3130 - Copy Machine Rent-Lease-Maint	30,959	30,959	0	0
3151 - Department Support	3,163,755	2,928,309	0	0
3310 - Insurance	137,985	137,985	0	0
3313 - Liability Premiums	282,943	282,943	0	0
3315 - Tolls	7,223	17,417	0	0
3320 - Advertising	4,330	7,196	0	0
3340 - Membership Dues	5,050	4,050	0	0
3361 - Professional Development	4,820	37,427	0	0
3363 - Reimb-Vehicle Use,Parking	200	78	0	0
3364 - Personnel Development	16,700	19,545	0	0
3410 - Equip - Automotive Rental	2,463,000	2,463,000	0	0
3411 - Wreck Handle Charge (fleet)	409,064	409,064	0	0
3416 - GIS Services	25,768	25,768	0	0
3420 - Commun Equip Rental	277,200	277,200	0	0
3421 - Veh License - Registration Fees	5,601	4,551	0	0
3429 - Mobile Phone Services	56,195	83,752	0	0
3430 - Data Services	334,776	334,776	0	0
3434 - Programming	2,043,015	2,043,015	0	0
3438 - Software Maintenance Fee	18,000	10,320	0	0
3460 - Disposal Services	212,935	303,600	0	0
3599 - Misc. Other Charges	19,382	20,000	0	0
3637 - Capital Const Transfer	8,500,000	8,500,000	0	0
Contractual - Other Services	\$50,046,628	\$51,114,116	0	0
4090 - City Forces	2,148,195	2,148,195	0	0
4510 - Strts Roadwys Hiwy Alleys	1,500,000	1,000,000	0	0
4530 - Sidewlks Curbs Steps Gutr	2,347,780	2,347,780	0	0
4720 - Mach Tools Implem Major	541,330	329,854	0	0
Capital Outlay	\$6,554,491	\$5,845,670	0	0
5002 - Dept Support Reimb	(3,163,755)	(2,928,309)	0	0
5011 - Reimb Fr Othr Organizaton	(1,871,909)	(2,405,000)	0	0
5012 - Reimbursements-Stormwater	(5,973,260)	(6,083,260)	0	0
5325 - Reimbursement - Dallas Water Utilities	(391,787)	(996,412)	0	0
5329 - Reimbursement - Building Inspection	(30,000)	(20,000)	0	0
Reimbursements	(\$11,430,711)	(\$12,432,981)	0	0
Total Expense	\$89,188,090	\$89,188,090	\$0	\$0



# TRANSPORTATION

## MISSION

Provide a safe, efficient, and inclusive transportation system for the City of Dallas that advances economic vitality, quality of life, and access to mobility for our communities and businesses through the core values of empathy, ethics, excellence, engagement, and equity.

## DEPARTMENT GOALS

- Reduce safety risks on the City's transportation infrastructure through quality planning, engineering, parking management, illuminated streets, well-operating signals, and clear markings and signage for our multimodal system
- Maximize operational efficiency through responsible and strategic planning using quantifiable data and innovative transportation solutions
- Support the City's housing, economic development, equity, and sustainability goals in collaboration with our internal and external stakeholders and partnering organizations
- Support the modernization of the city's transportation infrastructure to enhance multi-modal mobility choices and systems resiliency

## SERVICE DESCRIPTIONS

TRANSPORTATION	
Administration and Interagency Management	Assesses the department's progress toward strategic objectives using data-driven performance metrics. Responsible for department administration, finance, and business operations. Also, manages the coordination and implementation of programs and/or projects involving partnering agencies and major initiatives such as High-Speed Rail, the Harold Simmons Park, transportation grants management, and the streetcar operations. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.
Engineering & Operations	Manages traffic engineering and operation functions, including review of development plans for transportation impacts, signalization and signage, traffic calming, pavement markings, and related initiatives. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.
Parking Management & Enforcement	Provides for the management of operations covering the parking and citation management contracts which include parking meters maintenance and collections, city owned parking lot maintenance, and citation management system and collections. It also includes department personnel responsible for parking enforcement and city street blockages. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.

# TRANSPORTATION

Street Lighting & Tunnel Management	Manages maintenance and operations of the city's street lights and highway tunnel (deck caps) safety systems. Also responsible for installation of new or upgrading of existing streetlights through coordination with the Office of Emergency Management & Crisis Response. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.
Transportation Planning	Responsible for developing comprehensive plans for transportation needs. This division manages the City's Strategic Mobility Plan, Thoroughfare Plan, Bikeway System, Vision Zero, curb lane management coordination, Dockless Vehicles Program, and other related long-range planning initiatives. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Administration and Interagency Management	6,336,620	6,501,996	0	0
Engineering & Operations	15,964,960	16,137,459	0	0
Parking Management & Enforcement	8,593,789	8,212,693	0	0
Street Lighting & Tunnel Management	23,143,802	23,048,748	0	0
Transportation Planning	5,086,370	5,077,258	0	0
<b>Expense Total</b>	<b>\$59,125,541</b>	<b>\$58,978,155</b>	<b>\$0</b>	<b>\$0</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	15,540,031	15,171,698	0	0
Supplies - Materials	20,563,643	22,498,754	0	0
Contractual - Other Services	20,104,364	17,374,328	0	0
Capital Outlay	4,134,156	5,226,113	0	0
<b>Expense Total</b>	<b>\$60,342,194</b>	<b>\$60,270,893</b>	<b>\$0</b>	<b>\$0</b>
Reimbursements	(1,216,653)	(1,292,738)	0	0
<b>Department Total</b>	<b>\$59,125,541</b>	<b>\$58,978,155</b>	<b>\$0</b>	<b>\$0</b>
<b>Department Revenue Total</b>	<b>\$11,064,895</b>	<b>\$11,065,979</b>	<b>\$0</b>	<b>\$0</b>

# TRANSPORTATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	185.34	172.47	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.02	3.27	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	1.43	0.82	0.00	0.00
Department Total	188.79	176.56	0.00	0.00

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer 203 positions and consolidate the Department of Transportation into the Department of Transportation and Public Works and eliminate 10 positions in FY 2023-24 prior to the reorganization (183.71 FTEs).	(203)	(\$54,261,381)	(203)	(\$57,048,835)
Major Budget Items Total	(203)	(\$54,261,381)	(203)	(\$57,048,835)

# TRANSPORTATION

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	12,899,129	10,864,788	0	0
1117 - Vacancy Savings - Salary	(1,487,871)	0	0	0
1118 - Vacancy Savings - Pension	(210,020)	0	0	0
1119 - Vacancy Savings (Medicare)	(21,566)	0	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	93,725	93,725	0	0
1201 - Overtime - Non-Uniform	153,546	237,801	0	0
1203 - Service Incentive Pay	13,920	13,920	0	0
1208 - Sick Leave Term Pay - Civilian	0	13,995	0	0
1210 - Vacation Term Pay - Non-Uniform	0	52,650	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	2,027	0	0
1301 -Pension - Non-Uniform	1,876,987	1,666,967	0	0
1303 - Life Insurance	13,122	13,122	0	0
1304 - Health Insurance	1,702,046	1,702,046	0	0
1306 - ER Medicare	191,087	165,593	0	0
1308 - Mandatory Deferred Comp	0	768	0	0
1314 - Worker's Compensation	203,740	203,740	0	0
1406 - Admin Leave - Non-Uniform	0	22,625	0	0
1453 - Continuance Pay - Non-Uniform	0	330	0	0
1511 - Temporary Help - Regular	112,186	117,600	0	0
<b>Personnel Services</b>	<b>\$15,540,031</b>	<b>\$15,171,698</b>	<b>\$0</b>	<b>\$0</b>
2110 - Office Supplies	5,600	4,500	0	0
2111 - Office Supplies Chargeback	5,000	7,500	0	0
2120 - Min App Inst Tools - Uten	12,800	5,500	0	0
2140 - Light - Power	15,988,150	15,988,150	0	0
2143 - Street Light Maintenance Chg	1,285,358	2,000,000	0	0
2160 - Fuel Supplies	5,000	11,700	0	0
2170 - Water - Sewer	3,250	2,400	0	0
2181 - Fuel - Lube For Vehicle	280,418	280,378	0	0
2231 - Clothing	63,700	76,038	0	0
2252 - Meter Postage Fund Level	3,000	3,515	0	0
2280 - Other Supplies	389,500	657,500	0	0
2281 - TRN Other Supplies	1,022,251	1,567,000	0	0
2290 - Event Supplies-Ceremony Event Supplies	2,077	5,057	0	0
2710 - Furniture - Fixtures	0	20,473	0	0
2731 - Data Processing Equipment	62,543	62,543	0	0
2735 - Software Purchase - \$1000	0	44,500	0	0
2790 - Protective Equipment	120,000	120,000	0	0
2820 - Signal Systems	217,000	527,000	0	0

# TRANSPORTATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2822 - TRN Signal Systems Usage	1,097,996	1,115,000	0	0
Supplies - Materials	\$20,563,643	\$22,498,754	\$0	\$0
3020 - Food - Laundry Service	4,000	4,000	0	0
3021 - Planning Studies	100,000	15,000	0	0
3030 - Printing - Photo Services	1,600	1,600	0	0
3050 - Communications	93,066	93,066	0	0
3053 - Data Circuit Billing	191,472	191,472	0	0
3060 - Equipment Rental [Outside City]	120,000	38,000	0	0
3070 - Professional Services	4,800,649	3,953,500	0	0
3072 - Contractor Service Fees	3,219,768	2,500,000	0	0
3090 - City Forces	9,000	42,831	0	0
3099 - Misc Special Services	58,348	50,507	0	0
3108 - ATMS Modem Billing	750,000	750,000	0	0
3110 - Equip Repairs and Maintenance	694,500	203,500	0	0
3111 - Tunnel Management	1,680,000	1,000,000	0	0
3130 - Copy Machine Rent-Lease-Maint	9,059	9,059	0	0
3310 - Insurance	75,065	75,065	0	0
3313 - Liability Premiums	26,462	26,462	0	0
3315 - Tolls	250	875	0	0
3320 - Advertising	3,000	2,750	0	0
3340 - Membership Dues	75,900	75,900	0	0
3341 - Subscriptions-Serials	20,500	12,510	0	0
3361 - Professional Development	80,000	80,000	0	0
3410 - Equip - Automotive Rental	369,750	491,938	0	0
3411 - Wreck Handle Charge (fleet)	84,128	83,795	0	0
3416 - GIS Services	19,896	19,896	0	0
3420 - Commun Equip Rental	192,587	192,587	0	0
3429 - Mobile Phone Services	87,221	107,391	0	0
3430 - Data Services	143,921	143,921	0	0
3434 - Programming	936,654	936,654	0	0
3438 - Software Maintenance Fee	36,525	11,085	0	0
3460 - Disposal Services	0	1,000	0	0
3637 - Capital Const Transfer	4,500,000	4,500,000	0	0
3690 - Miscellaneous Transfers	1,721,043	1,721,043	0	0
3994 - Outside Temps-Staffing	0	38,921	0	0
Contractual - Other Services	\$20,104,364	\$17,374,328	\$0	\$0
4111 - Engineering Design	970,370	970,370	0	0
4599 - Improvements non-Building	1,000,000	1,340,011	0	0
4742 - Trucks	185,000	170,130	0	0
4820 - Signal System	1,978,786	2,707,316	0	0
4890 - Misc Equipment Capital	0	38,286	0	0
Capital Outlay	\$4,134,156	\$5,226,113	\$0	\$0

# TRANSPORTATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
5011 - Reimb Fr Othr Organizaton	(876,653)	(952,738)	0	0
5331 - Reimbursement - TxDOT	(340,000)	(340,000)	0	0
Reimbursements	(\$1,216,653)	(\$1,292,738)	\$0	\$0
Total Expense	\$59,125,541	\$58,978,155	\$0	\$0

# TRANSPORTATION & PUBLIC WORKS

## MISSION

Provide a safe multi-modal surface transportation system that is reliable, efficient, equitable, sustainable, and resilient. We envision a surface transportation system which enhances economic vitality, quality of life and mobility while offering innovative, Service First solutions for residents, businesses, and visitors.

## DEPARTMENT GOALS

- Continue the systematic pavement marking refurbishment program and the deployment of traffic calming measures, consistent with the City's Vision Zero Action Plan
- Enhance the renewal of the city's traffic management system and traffic control devices by replacing or upgrading components throughout the city, including street lights and tunnel elements
- Expand mobility options by building out multiple miles of bike lanes, facilitating further deployment of micromobility solutions, and promoting access to transit and new transportation technologies
- Enhance project management practices and collaborative interagency relationships to improve the timeliness, cost, and design/construction quality of project implementation
- Continue to improve the maintenance of thoroughfares, streets, sidewalks, alleys, bridges, and ROW using industry best practices; maintain an average Pavement Condition Index (PCI) of 70 through 2028 by use of pavement surveys and optimization analysis
- Provide timely and effective parking management practices in support of the City's adopted curb lane management plan
- Continue to build on the timely review of transportation development plans in support of the vision to elevate the customer experience for our development community

## SERVICE DESCRIPTIONS

Transportation & Public Works	
Administration and Interagency Management	Assesses the department's progress toward strategic objectives using data-driven performance metrics. Responsible for department administration, finance, and business operations. Also, manages the coordination and implementation of programs and/or projects involving partnering agencies and major initiatives such as High-Speed Rail, the Harold Simmons Park, transportation grants management, and the streetcar operations. Administers and provides citywide CDL training. *Department of Transportation will be moved to the Department of Transportation & Public Works effective Oct 2024.
Capital and Implementation Program	Awards nearly \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.

# TRANSPORTATION & PUBLIC WORKS

Engineering & Operations	Manages traffic engineering and operation functions, including review of development plans for transportation impacts, signalization and signage, traffic calming, pavement markings, and related initiatives. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.
Land Surveying Services	Completes approximately 8,200 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.
Parking Management & Enforcement	Provides for the management of operations covering the parking and citation management contracts which include parking meters maintenance and collections, city owned parking lot maintenance, and citation management system and collections. It also includes department personnel responsible for parking enforcement and city street blockages. *Department of Transportation will be moved to the Department of Transportation & Public Works effective Oct 2024.
Pavement Management	Collects data and assesses the condition of approximately 11,700 lane miles of streets, 676 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.
Pavement Preservation	The in-house preservation group will be applying Onyx, a new preventative maintenance treatment, designed to extend the useful life of asphalt pavement *PBW will be moved to the department of Transportation & Public Works, effective October 2024.
Real Estate and Relocation	Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties. *This service will be transferred from Public Works to Facilities and Real Estate Management in August 2024.
Rights-of-Way Maintenance Contracts	Administers contracted services including major thoroughfare sweeping of approximately 2,200 gutter miles, maintenance of approximately 1,700 acres of median/ROW mowing, TxDOT ROW mowing and oversees the MOWMentum Program, and provide inspections for outside contractors to ensure quality control. The service provides rights-of-way maintenance, guardrail and drainage maintenance, and responds to weather-related activity. Night Operations responds during night, weekends, and holidays to citywide emergencies such as roadway hazards, obstructions, downed trees, and provides aid with traffic control during fires and traffic accident cleanup, as well as street sweeping in the Central Business District (CBD).*PBW will be moved to the Department of Transportation & Public Works effective October 2024.

# TRANSPORTATION & PUBLIC WORKS

<p>Street Cut and Right-of-Way Management [Cut Control]</p>	<p>Monitors and enforces activities within the public right-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>
<p>Street Lighting &amp; Tunnel Management</p>	<p>Manages maintenance and operations of the city's street lights and highway tunnel (deck caps) safety systems. Also responsible for installation of new or upgrading of existing streetlights through coordination with the Office of Emergency Management &amp; Crisis Response. *Department of Transportation will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>
<p>Street Maintenance Contracts and Inspections</p>	<p>Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>
<p>Street Operation &amp; Pavement Management</p>	<p>Maintains approx 6,200 lane miles of asphalt streets, 5,500 lane miles of concrete streets, 1,254 lane miles of alleys, and provides major and temporary maintenance repairs on streets and alleys generated by service requests and planned program. The in-house preservation group applies Onyx preventative maintenance treatment to extend the useful life of asphalt pavement. *PBW will be moved to the Dept of Transportation &amp; Public Works effective Oct 2024.</p>
<p>Transportation Planning</p>	<p>Responsible for developing comprehensive plans for transportation needs. This division manages the City's Strategic Mobility Plan, Thoroughfare Plan, Bikeway System, Vision Zero, curb lane management coordination, Dockless Vehicles Program, and other related long-range planning initiatives. *Department of Transportation will be moved to the Department of Transportation &amp; Public Works effective October 2024.</p>
<p>Urban Forestry Division</p>	<p>Performs the maintenance of median trees, including clearance pruning, removals, and assessment of tree health and hazards. Works with the MOWmentum program to approve and assist with tree planting projects in City ROW. Prepares responses to unexpected tree failures in the City ROW. Provides mowing and litter removal for over 1,000 City surplus properties and Floodway Management Areas. *PBW will be moved to the Department of Transportation &amp; Public Works effective October 2024.</p>

# TRANSPORTATION & PUBLIC WORKS

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Administration and Interagency Management	0	0	8,590,380	8,937,254
Capital and Implementation Program	0	0	776,703	776,703
Engineering & Operations	0	0	16,208,541	16,447,208
Land Surveying Services	0	0	250,087	299,578
Parking Management & Enforcement	0	0	8,173,335	8,302,785
Pavement Management	0	0	1,148,395	1,212,299
Pavement Preservation	0	0	3,659,200	3,737,532
Rights-of-Way Maintenance Contracts	0	0	10,531,233	9,199,185
Street Cut and Right-of-Way Management [Cut Control]	0	0	446,277	518,250
Street Lighting & Tunnel Management	0	0	20,614,602	22,429,669
Street Maintenance Contracts and Inspections	0	0	36,644,980	36,644,980
Street Operation & Pavement Management	0	0	33,530,136	34,956,575
Transportation Planning	0	0	4,295,310	4,315,185
Urban Forestry Division	0	0	1,239,228	1,312,275
Expense Total	\$0	\$0	\$146,108,407	\$149,089,478

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	0	0	47,445,792	49,829,461
Supplies - Materials	0	0	34,359,230	36,183,968
Contractual - Other Services	0	0	74,735,199	74,028,463
Capital Outlay	0	0	6,199,091	5,678,491
Expense Total	\$0	\$0	\$162,739,312	\$165,720,383
Reimbursements	0	0	(16,630,905)	(16,630,905)
Department Total	\$0	\$0	\$146,108,407	\$149,089,478
Department Revenue Total	\$0	\$0	\$16,735,684	\$16,735,684

# TRANSPORTATION & PUBLIC WORKS

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Dallas Water Utilities Reimbursement	(391,787)	(391,787)
Department Support	(2,807,438)	(2,807,438)
Planning & Development Reimbursement	(480,584)	(480,584)
Office of Community Care and Empowerment Reimbursement	(3,720)	(3,720)
Women, Infants, and Children (WIC) Program Reimbursement	(59,302)	(59,302)
Storm Drainage Management Reimbursement	(6,080,810)	(6,080,810)
Dallas Environmental Cleanup Fee Fund Reimbursement	(5,950,504)	(5,950,504)
Texas Department of Transportation	(275,000)	(275,000)
Convention Center Reimbursement	(36,000)	(36,000)
Miscellaneous Department Reimbursement (Work Orders)	(545,760)	(545,760)
<b>Reimbursement Total</b>	<b>\$(16,630,905)</b>	<b>\$(16,630,905)</b>

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
ARPA Redevelopment Fund (0A72)	3,357,270	0
Bike Lane Fund (0791)	2,026,734	2,000,000
Dallas Streetcar System Fund (0992)	1,877,419	2,046,043
Freeway Traffic Signals (0670)	147,449	300,000
<b>Additional Resources Total</b>	<b>\$7,408,872</b>	<b>\$4,346,043</b>

# TRANSPORTATION & PUBLIC WORKS

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	0	0	594.76	595.51
Regular Uniform	0	0	0.00	0.00
Civilian Overtime	0	0	28.23	28.23
Uniform Overtime	0	0	0.00	0.00
Temporary Help	0	0	2.16	2.16
Department Total	0	0	625.15	625.90

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer 203 positions and consolidate the Department of Transportation into the Department of Transportation & Public Works (183.71 FTEs).	203	54,261,381	203	57,048,835
Transfer 458 positions and consolidate the Department of Public Works into the Department of Transportation & Public Works (474.89 FTEs).	458	93,330,970	458	93,895,184

# TRANSPORTATION & PUBLIC WORKS

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer 31 positions and consolidate the Real Estate function from Public Works into the Facilities & Real Estate Management Department (30.52 FTEs).	(31)	(1,901,928)	(31)	(1,916,925)
Add funding for Clean Sweep! - Strike Team, additional mowing cycles, Right-of-way litter clean up, and marketing (2.00 FTEs).	2	2,603,105	2	2,082,505
Add one-time funding for fencing and biohazards at homeless encampment sites.	0	1,000,000	0	0
Transfer eight positions and the related equipment from the HART team to Transportation and Public Works (TPW) to support the Clean Sweep! initiative.	8	436,786	8	436,786
Add reimbursement from the new Environmental Cleanup Fee to support the Clean Sweep! Initiative.	0	(5,950,504)	0	(5,950,504)
Realignment Strategy: Transfer one vacant position (not the funding) to create one Senior Engineer position to be reimbursed from Planning and Development (\$139,686) (1.00 FTE).	1	0	1	0
Optimize staffing and eliminate one Bike and Micromobility Engineer position added in FY 2023-24 (0.52 FTEs).	(1)	(113,383)	(1)	(113,383)
Reduce funding for Bike Lanes from \$2,500,000 to \$2,000,000 to reflect capacity of completing Bike Lane projects.	0	(500,000)	0	(500,000)
Reduce funding for Parking Contracts.	0	(250,000)	0	(250,000)
Reduce funding for Planning studies from \$300,000 to \$200,000.	0	(100,000)	0	(100,000)
True up Parking Enforcement and eliminate two Parking Enforcement Officer positions (1.52 FTEs).	(2)	(125,381)	(2)	(125,381)
Reduce Protective Equipment from \$120,000 to \$50,000 to true up supply needs.	0	(70,864)	0	(70,864)
Reduce funding for street lighting capital projects.	0	(300,000)	0	(300,000)

# TRANSPORTATION & PUBLIC WORKS

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding for street lighting maintenance, due to increased cost of materials and theft.	0	0	0	1,000,000
Increase contract to review bridge inspections.	0	500,000	0	500,000
Backout one-time funding of street maintenance and resurfacing (\$2,500,000) and transfer to Equity Fund (\$3,000,000).	0	(5,500,000)	0	(5,500,000)
True up funding for the improved alley improvement program. Funding available in the 2024 Bond Program.	0	(2,000,000)	0	(2,000,000)
Increase funding for the annual pavement management firm contract to update the paving model.	0	500,000	0	500,000
Reallocate \$500,000 from the Street and Alley Fund transfer for bridge maintenance.	0	0	0	0
Increase funding for materials to address increase contract prices for concrete and asphalt.	0	2,456,225	0	2,456,225
Reallocate \$800,000 from Street and Alley Maintenance Contract for the annual collection of Pavement Condition Inventory (PCI) data.	0	0	0	0
Transfer Street and Alley funding back to the General Fund from ARPA funding.	0	8,500,000	0	8,500,000
Add funding for Dallas Streetcar operation & maintenance costs.	0	150,000	0	315,000
Backout one-time funding of staff time to work on non-2017 Bond Program work.	0	(818,000)	0	(818,000)
Add additional funding for pavement markings in the ARPA Redevelopment Fund (\$3,357,270).	0	0	0	0
<b>Major Budget Items Total</b>	<b>638</b>	<b>\$146,108,407</b>	<b>638</b>	<b>\$149,089,478</b>

# TRANSPORTATION & PUBLIC WORKS

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The next update to the Sidewalk Masterplan will include 20 percent of the projects in equity priority areas by FY 2026-27
- Increase the percent of sidewalk maintenance projects completed in equity priority areas from 5 percent to 20 percent by FY 2026-27

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	0	0	35,562,633	36,670,271
1111 - Cell Phone Stipend	0	0	6,090	6,120
1117 - Vacancy Savings - Salary	0	0	(2,439,248)	(2,391,226)
1118 - Vacancy Savings - Pension	0	0	(349,796)	(342,852)
1119 - Vacancy Savings (Medicare)	0	0	(34,890)	(34,194)
1120 - Wellness Incentive (Uniform and Non-Uniform)	0	0	305,059	305,905
1201 - Overtime - Non-Uniform	0	0	1,596,297	1,596,297
1203 - Service Incentive Pay	0	0	113,756	113,756
1301 - Pension - Non-Uniform	0	0	5,374,993	5,535,143
1303 - Life Insurance	0	0	44,075	45,345
1304 - Health Insurance	0	0	5,812,403	6,138,229
1306 - ER Medicare	0	0	546,268	562,329
1314 - Worker's Compensation	0	0	597,681	597,681
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	155,021	871,207
1511 - Temporary Help - Regular	0	0	155,450	155,450
Personnel Services	0	0	\$47,445,792	\$49,829,461

# TRANSPORTATION & PUBLIC WORKS

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2110 - Office Supplies	0	0	6,000	6,000
2111 - Office Supplies Chargeback	0	0	33,016	33,016
2120 - Min App Inst Tools - Uten	0	0	278,122	278,122
2130 - Copy McH Supplies	0	0	7,500	7,500
2140 - Light - Power	0	0	16,084,034	16,908,772
2143 - Street Light Maintenance Chg	0	0	1,258,358	2,258,358
2160 - Fuel Supplies	0	0	31,442	31,442
2170 - Water - Sewer	0	0	28,000	28,000
2181 - Fuel - Lube For Vehicle	0	0	1,736,910	1,736,910
2182 - Mechanical Supplies Veh	0	0	64,400	64,400
2183 - Fuel - Lube	0	0	4,175	4,175
2185 - Tires - Tubes	0	0	35,739	35,739
2190 - Mechanical Supplies	0	0	55,922	55,922
2200 - Chemical Medical Surgical	0	0	52,078	52,078
2220 - Laundry - Cleaning Suppl	0	0	31,529	31,529
2231 - Clothing	0	0	466,502	466,502
2232 - Food Supplies	0	0	15,940	15,940
2252 - Meter Postage Fund Level	0	0	5,200	5,200
2261 - Educational - Recr Suppl	0	0	5,000	5,000
2262 - Botanical - Agric Suppl	0	0	2,400	2,400
2280 - Other Supplies	0	0	897,517	897,517
2281 - TRN Other Supplies	0	0	1,459,723	1,459,723
2290 - Event Supplies-Ceremony Event Supplies	0	0	2,500	2,500
2510 - Streets Roadways-Highways	0	0	10,031,607	10,031,607
2550 - Waterworks Mains	0	0	3,242	3,242
2710 - Furniture - Fixtures	0	0	1,375	1,375
2720 - Machine Tools	0	0	6,700	3,700
2730 - Major Apparatus	0	0	132,128	135,128
2731 - Data Processing Equipment	0	0	87,563	87,563
2735 - Software Purchase -\$1000	0	0	5,000	5,000
2741 - Motor Vehicle	0	0	53,647	53,647
2780 - Photography - Film Equipment	0	0	2,000	2,000
2790 - Protective Equipment	0	0	52,136	52,136
2820 - Signal Systems	0	0	275,000	275,000
2822 - TRN Signal Systems Usage	0	0	1,145,000	1,145,000
2860 - Books Reference Book Only	0	0	1,825	1,825
Supplies - Materials	0	0	\$34,359,230	\$36,183,968
3020 - Food - Laundry Service	0	0	10,400	10,400
3021 - Planning Studies	0	0	200,000	200,000
3030 - Printing - Photo Services	0	0	9,176	9,176
3050 - Communications	0	0	354,439	364,475
3053 - Data Circuit Billing	0	0	653,862	657,208
3060 - Equipment Rental [Outside City]	0	0	177,550	177,550

# TRANSPORTATION & PUBLIC WORKS

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3070 - Professional Services	0	0	15,556,776	15,554,672
3071 - Management Service Fees	0	0	45,029	45,029
3072 - Contractor Service Fees	0	0	27,327,488	27,328,540
3085 - Freight	0	0	20	20
3090 - City Forces	0	0	43,350	43,350
3092 - Security Services	0	0	60,000	60,000
3094 - Wrecker Services	0	0	4,200	4,200
3099 - Misc Special Services	0	0	1,254,813	254,813
3108 - ATMS Modem Billing	0	0	750,000	750,000
3110 - Equip Repairs and Maintenance	0	0	623,962	623,962
3111 - Tunnel Management	0	0	1,680,000	1,680,000
3130 - Copy Machine Rent-Lease-Maint	0	0	54,348	54,348
3151 - Department Support	0	0	2,807,438	2,807,438
3310 - Insurance	0	0	234,405	246,729
3313 - Liability Premiums	0	0	204,873	204,765
3315 - Tolls	0	0	22,923	22,923
3320 - Advertising	0	0	256,330	256,330
3340 - Membership Dues	0	0	83,500	83,500
3341 - Subscriptions-Serials	0	0	23,500	23,500
3361 - Professional Development	0	0	95,986	95,986
3363 - Reimb-Vehicle Use,Parking	0	0	200	200
3364 - Personnel Development	0	0	18,700	18,700
3410 - Equip - Automotive Rental	0	0	3,420,592	3,420,592
3411 - Wreck Handle Charge (fleet)	0	0	487,382	487,382
3413 - Motor Pool Vehicle Charges	0	0	105,558	105,558
3416 - GIS Services	0	0	47,062	47,062
3420 - Commun Equip Rental	0	0	371,901	403,398
3421 - Veh License - Registration Fees	0	0	5,601	5,601
3429 - Mobile Phone Services	0	0	144,571	144,571
3430 - Data Services	0	0	388,132	392,188
3434 - Programming	0	0	3,172,429	3,240,594
3438 - Software Maintenance Fee	0	0	51,525	51,525
3460 - Disposal Services	0	0	216,135	216,135
3637 - Capital Const Transfer	0	0	11,900,000	11,900,000
3690 - Miscellaneous Transfers	0	0	1,871,043	2,036,043
Contractual - Other Services	0	0	\$74,735,199	\$74,028,463
4090 - City Forces	0	0	1,330,195	1,330,195
4432 - Traffic Signals - Signs	0	0	20,000	20,000
4510 - Strts Roadwys Hiwy Alleys	0	0	500,000	500,000
4530 - Sidewlks Curbs Steps Gutr	0	0	347,780	347,780
4599 - Improvements non-Building	0	0	700,000	700,000
4720 - Mach Tools Implem Major	0	0	541,330	541,330
4750 - Other Vehicles	0	0	17,186	17,186

# TRANSPORTATION & PUBLIC WORKS

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
4820 - Signal System	0	0	2,222,000	2,222,000
Capital Outlay	0	0	\$6,199,091	\$5,678,491
5002 - Dept Support Reimb	0	0	(2,807,438)	(2,807,438)
5011 - Reimb Fr Othr Organizaton	0	0	(608,782)	(608,782)
5012 - Reimbursements-Stormwater	0	0	(6,080,810)	(6,080,810)
5323 - Reimbursement - Convention Center	0	0	(36,000)	(36,000)
5325 - Reimbursement - Dallas Water Utilities	0	0	(391,787)	(391,787)
5329 - Reimbursement - Building Inspection	0	0	(480,584)	(480,584)
5331 - Reimbursement - TxDOT	0	0	(275,000)	(275,000)
5381 - Reimb fr Sanitation	0	0	(5,950,504)	(5,950,504)
Reimbursements	0	0	(\$16,630,905)	(\$16,630,905)
Total Expense	\$0	\$0	\$146,108,407	\$149,089,478

# AVIATION

## MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas Community, and contributing positive economic impact.

## DEPARTMENT GOALS

- Increase the public's knowledge about Aviation's (AVI) virtual and live events by responding to media requests within 24 hours and using social media to promote events
- Deepen the relationship with the community by conducting regular neighborhood meetings, providing communication tools, and publishing up-to-date information regarding airport projects
- Update the Voluntary Noise Program for Dallas Love Field (DAL) to enhance the noise reduction goal to reduce the impact of the Airport's operations on the surrounding neighborhoods
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food, beverage, and retail experiences for the visitors and employees at DAL and Dallas Executive Airport (RBD) to create excellent customer service and economic vitality
- Undertake a Terminal Area Master Plan at DAL to balance capacity, and optimize infrastructure and resources in an operationally, financially, and environmentally sustainable manner

## SERVICE DESCRIPTIONS

AVIATION	
Aviation Facilities - Dallas Executive Airport - Vertiport	Provides for the continued operation and maintenance of RBD and the Dallas Vertiport. The City of Dallas owns and operates RBD and the downtown Vertiport and provides outstanding infrastructure for the city and region's general aviation community.
Capital Construction and Debt Service	Provides for debt payments toward revenue supported bonds for the DAL Modernization Program terminal construction and debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements for capital-intensive projects.
Dallas Love Field	Provides for the continued operation and maintenance of DAL. The City of Dallas owns and operates DAL, one of the finest general-purpose airports in the nation.

# AVIATION

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Aviation Facilities - Dallas Executive Airport - Vertiport	4,551,249	4,962,977	4,577,954	3,741,298
Capital Construction and Debt Service	51,103,168	51,112,930	62,279,011	59,466,268
Dallas Love Field	128,632,136	128,210,646	141,241,774	145,882,655
Expense Total	\$184,286,553	\$184,286,553	\$208,098,739	\$209,090,221

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	31,273,094	28,312,384	34,295,727	36,291,199
Supplies - Materials	11,270,758	9,201,207	12,974,562	14,966,961
Contractual - Other Services	133,178,954	139,514,769	155,179,596	155,229,145
Capital Outlay	14,860,572	13,555,018	10,961,436	7,815,976
Expense Total	\$190,583,378	\$190,583,378	\$213,411,321	\$214,303,281
Reimbursements	(6,296,825)	(6,296,825)	(5,312,582)	(5,213,060)
Department Total	\$184,286,553	\$184,286,553	\$208,098,739	\$209,090,221
Department Revenue Total	\$182,046,313	\$186,183,354	\$208,098,739	\$209,090,221

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Department Support	(4,405,882)	(4,306,360)
Texas Department of Transportation	(380,000)	(380,000)
Transportation Security Administration Reimbursement	(526,700)	(526,700)
Reimbursement Total	\$(5,312,582)	\$(5,213,060)

# AVIATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	356.76	318.80	372.75	383.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	18.50	33.98	24.00	24.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	375.26	352.78	396.75	407.00

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer five vacant positions (not the funding) to create three Operation Research Analysts, one Compliance Coordinator, and one City Agenda Manager for safety analysis in the terminal, to develop a training program, and assist with managing agenda items (3.75 FTEs).	5	368,826	5	490,885
Add funding for increases in reimbursement for Dallas Police Department (\$2,289,428) and Dallas Fire Rescue (\$2,482,207) due to increased staffing and overtime.	0	4,771,635	0	5,122,228

# AVIATION

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add one time funding for replacement of 20 aging maintenance vehicles and new vehicles (\$1,600,000), replacement of the stage and LED backdrop in the terminal's main lobby (\$310,000), and the baggage handling system renovation (\$12,715,000).	0	14,625,000	0	0
Increase funding for capital construction transfer from \$2,518,965 to \$13,654,722 in FY 2024-25 and to \$10,882,065 in FY 2025-26.	0	11,135,757	0	8,363,100
Transfer one Code Enforcement II - Airport and one Manager - Aviation Transportation from Aviation Fund to the Transportation and Public Works - Transportation Regulation Fund, to be funded through a reallocation (\$157,109) (2.00 FTEs).	(2)	0	(2)	0
Realignment Strategy: Transfer 12 vacant positions (not the funding) to create four Airport Operations Officers, one Manager - Airfield Security, one Aviation Safety Compliance Specialist, two Information Technology Business Analysts, one Senior Network Engineer, one Risk Management Information Systems Programmer, one Airport Noise Monitoring Specialist, and one Senior Systems Programmer (9.00 FTEs)	0	0	12	853,572
Increase funding for supplies for custodial cleaning of the airfield and facilities and emergency supplies due to inflation.	0	0	0	2,135,184
Increase funding for custodial, environmental, security, and airfield contract renewals.	0	7,610,334	0	7,610,334
Add one time funding to replace 10 vehicles, upgrade software, renovate the baggage handling system.	0	0	0	6,564,299

# AVIATION

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer five vacant positions (not the funding) to create one Senior Contract Compliance Administrator, one Operations Research Analyst, two Programmer Analysts and one Compliance Coordinator to sustain growth and ensure safety. (3.75 FTEs).	5	294,086	5	392,114
<b>Major Budget Items Total</b>	<b>8</b>	<b>\$38,805,638</b>	<b>20</b>	<b>\$31,531,716</b>

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	22,561,142	19,344,308	24,645,455	25,599,447
1111 - Cell Phone Stipend	6,200	3,183	3,619	3,619
1113 - One-time Pay - Non-Uniform	0	5,000	0	0
1116 - Retroactive Pay - Non-Uniform	0	39	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	176,880	82,500	176,500	188,000
1201 - Overtime - Non-Uniform	1,211,860	2,056,401	1,414,615	1,449,068
1203 - Service Incentive Pay	50,898	26,504	27,600	26,511
1208 - Sick Leave Term Pay - Civilian	0	3,408	0	0
1210 - Vacation Term Pay - Non-Uniform	0	69,745	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	11,502	0	0
1301 -Pension - Non-Uniform	3,437,576	2,871,993	3,767,582	3,910,156
1303 - Life Insurance	24,962	24,962	26,835	28,294
1304 - Health Insurance	3,235,922	3,235,922	3,539,673	3,831,636
1306 - ER Medicare	344,712	344,712	381,684	476,772
1309 - Wellness Program	243	0	0	0
1314 - Worker's Compensation	222,699	222,699	190,194	190,194
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	121,970	587,502
1406 - Admin Leave - Non-Uniform	0	8,735	0	0
1453 - Continuance Pay - Non-Uniform	0	773	0	0
<b>Personnel Services</b>	<b>\$31,273,094</b>	<b>\$28,312,384</b>	<b>\$34,295,727</b>	<b>\$36,291,199</b>

# AVIATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2110 - Office Supplies	70,831	2,099	64,308	64,308
2111 - Office Supplies Chargeback	50,149	36,374	57,149	57,148
2120 - Min App Inst Tools - Uten	75,430	75,430	76,930	76,930
2130 - Copy McH Supplies	300	0	300	300
2140 - Light - Power	2,614,316	2,614,316	2,184,476	2,267,632
2160 - Fuel Supplies	266,066	473,487	266,066	266,066
2170 - Water - Sewer	332,870	392,814	332,870	332,870
2181 - Fuel - Lube For Vehicle	393,223	188,620	535,192	535,192
2182 - Mechanical Supplies Veh	108,000	121,918	226,500	226,500
2183 - Fuel - Lube	6,500	500	1,000	1,000
2185 - Tires - Tubes	11,990	11,990	13,490	13,490
2190 - Mechanical Supplies	10,000	10,000	12,000	12,000
2200 - Chemical Medical Surgical	364,682	364,682	430,500	430,500
2220 - Laundry - Cleaning Suppl	32,728	32,728	35,766	35,766
2231 - Clothing	164,700	164,700	180,063	180,063
2232 - Food Supplies	52,477	9,113	184,203	184,203
2241 - Animal Food	0	556	0	0
2251 - Stamp Postage Fund Level	449	449	550	550
2252 - Meter Postage Fund Level	4,001	597	750	750
2262 - Botanical - Agric Suppl	48,500	48,500	128,000	128,000
2270 - Printing Supplies	19,800	4,900	13,900	13,900
2280 - Other Supplies	4,500,442	2,998,242	5,703,041	7,738,225
2290 - Event Supplies-Ceremony Event Supplies	28,020	1,504	110,620	110,620
2310 - Building Materials	166,929	166,929	177,929	177,929
2510 - Streets Roadways-Highways	177,124	177,124	107,000	107,000
2590 - Other Improvements	563	0	13,063	13,063
2710 - Furniture - Fixtures	573,810	573,810	124,555	124,555
2720 - Machine Tools	139,341	139,341	92,541	92,541
2730 - Major Apparatus	7,850	0	7,000	7,000
2731 - Data Processing Equipment	166,939	174,775	271,293	271,293
2735 - Software Purchase -\$1000	10,061	1,790	354,261	354,261
2740 - Motor Vehicles	125,940	125,940	125,940	0
2760 - Radio - Communication Eqp	150,000	150,000	100,000	100,000
2770 - Audiovisual Equipment	12,576	44,440	681,259	681,259
2790 - Protective Equipment	32,833	32,833	64,733	64,733
2890 - Miscellaneous Equipment	551,318	60,709	297,314	297,314
Supplies - Materials	\$11,270,758	\$9,201,207	\$12,974,562	\$14,966,961
3001 - City Hall Emp Parking Garage	0	0	352	352
3020 - Food - Laundry Service	89,666	89,666	159,017	159,017
3030 - Printing - Photo Services	79,349	1,472	49,476	49,476
3050 - Communications	400,194	400,194	401,857	412,481
3051 - Telephone Equipment Charges	4,331	4,331	4,831	4,831

# AVIATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3053 - Data Circuit Billing	776,877	776,877	785,219	788,763
3060 - Equipment Rental [Outside City]	2,025,895	1,576,896	3,935,000	3,935,000
3068 - Security Monitoring Services	3,655,717	3,655,717	4,069,646	4,069,646
3070 - Professional Services	4,069,062	3,279,391	5,228,229	5,378,229
3071 - Management Service Fees	26,730	0	15,000	15,000
3072 - Contractor Service Fees	4,742,253	6,182,786	5,632,072	5,632,072
3080 - Cable Tv Services	53,200	461	23,200	23,200
3090 - City Forces	375,545	32,367	94,545	94,545
3091 - Custodial Services	4,740,072	3,967,659	5,530,084	7,189,109
3092 - Security Services	11,448,337	15,448,337	16,716,814	17,418,000
3099 - Misc Special Services	2,134,912	2,134,912	2,340,437	2,340,680
3110 - Equip Repairs and Maintenance	3,667,689	4,167,689	3,771,327	3,771,327
3130 - Copy Machine Rent-Lease-Maint	52,129	52,129	51,905	51,905
3151 - Department Support	5,670,125	5,670,125	4,405,882	4,405,882
3210 - Building Repairs and Maint	10,096,764	12,307,818	7,504,159	7,371,469
3310 - Insurance	2,647,410	2,647,410	2,677,938	2,817,858
3312 - Recoveries Phys Damage Ins	0	0	0	9,559
3313 - Liability Premiums	109,293	109,293	118,851	109,293
3320 - Advertising	553,208	553,208	726,908	726,908
3321 - Advertising Fees	7,500	1,791	0	0
3330 - Rents [Lease]	9,302,011	6,526,679	7,486,169	7,486,169
3340 - Membership Dues	228,243	228,243	336,324	336,324
3341 - Subscriptions-Serials	74,000	74,000	46,000	46,000
3361 - Professional Development	625,737	625,737	1,059,342	1,059,342
3363 - Reimb-Vehicle Use,Parking	1,979	1,979	0	0
3364 - Personnel Development	18,000	3,600	19,200	19,200
3410 - Equip - Automotive Rental	235,965	235,965	322,178	322,178
3411 - Wreck Handle Charge (fleet)	33,445	33,445	39,975	39,975
3413 - Motor Pool Vehicle Charges	0	0	10,075	10,074
3415 - Entertainment Rental - Service	82,061	82,061	0	0
3416 - GIS Services	20,927	20,927	29,739	29,739
3420 - Commun Equip Rental	0	0	13,888	15,447
3422 - Toll Tag Fees Dallas Parking Garage	748,750	748,750	898,750	898,750
3429 - Mobile Phone Services	138,252	214,538	193,852	193,852
3430 - Data Services	275,015	275,015	288,257	290,676
3434 - Programming	1,898,796	1,898,796	2,220,513	2,261,543
3437 - Continual Software License Fee	44,000	44,000	605,583	605,583
3440 - IT Cloud Services	55,941	42,941	0	0
3460 - Disposal Services	18,000	18,000	121,000	121,000
3518 - Credit Card Charges	452,766	684,335	702,766	702,766
3538 - Interest Exp Short Term	3,150	3,150	3,150	3,150
354A - Loan Payments	266,039	266,039	266,039	266,039
3599 - Misc. Other Charges	7,300	0	0	0

# AVIATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3637 - Capital Const Transfer	2,518,965	2,518,965	13,654,722	10,882,065
3650 - Fire Station Reimb	8,073,612	10,504,125	10,732,105	11,022,485
3651 - Gen Fund Cost Reimb	1,960,906	1,960,906	2,519,565	2,420,043
3661 - Debt Svc Reimb - Transfers	45,827,500	45,827,500	45,827,500	45,827,500
3690 - Miscellaneous Transfers	0	0	22,146	22,146
3851 - Pension Bond Debt Service	1,499,948	1,582,528	1,766,989	1,821,477
3899 - Other Misc Exp - Reimb	3,369	203,791	0	0
3994 - Outside Temps-Staffing	1,338,020	1,828,226	1,751,020	1,751,020
Contractual - Other Services	\$133,178,954	\$139,514,769	\$155,179,596	\$155,229,145
4111 - Engineering Design	0	407,047	0	0
4210 - Property Purchase Price	244,000	244,000	0	0
4310 - Buildings	915,000	0	1,610,000	0
4420 - Other Structures	30,000	0	0	0
4599 - Improvements non-Building	7,135,908	2,500,000	4,459,520	2,900,000
4710 - Furniture Fixtures Equip	290,000	290,000	0	0
4720 - Mach Tools Implem Major	450,000	450,000	0	0
4731 - Equip-Data Processing	1,056,088	56,088	1,132,151	1,132,151
4735 - Computer Software Licenses	743,825	743,825	1,563,825	2,533,825
4740 - Motor Vehicles Cap	0	1,979,115	70,000	0
4742 - Trucks	933,054	2,822,245	1,361,580	900,000
4760 - Radio-Communications Equi	480,364	480,364	0	0
4770 - Audiovisual Equipment Cap	0	0	120,000	350,000
4890 - Misc Equipment Capital	2,582,333	3,582,333	644,360	0
Capital Outlay	\$14,860,572	\$13,555,018	\$10,961,436	\$7,815,976
5002 - Dept Support Reimb	(5,670,125)	(5,670,125)	(4,405,882)	(4,405,882)
5011 - Reimb Fr Othr Organizaton	(626,700)	(626,700)	(906,700)	(807,178)
Reimbursements	(\$6,296,825)	(\$6,296,825)	(\$5,312,582)	(\$5,213,060)
Total Expense	\$184,286,553	\$184,286,553	\$208,098,739	\$209,090,221

# AVIATION - TRANSPORTATION REGULATION

## MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas Community, and contributing a positive economic impact.

## DEPARTMENT GOALS

- Increase the public's knowledge about AVI's virtual and live events by responding to media requests within 24 hours and using social media to promote events
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food, beverages, and retail experiences for the visitors and employees at Dallas Love Field (DAL) to create excellent customer service and economic vitality
- Update the Voluntary Noise Program for DAL to enhance the noise reduction goal to reduce the impact of the Airport's operations on the surrounding neighborhoods
- Deepen the relationship with the community by conducting regular neighborhood meetings, providing communication tools, and publishing up-to-date information regarding airport projects
- Undertake the Terminal Area Master Plan at DAL to balance capacity, and optimize infrastructure and resources in an operationally, financially, and environmentally sustainable manner
- Prioritize energy conservation in aviation and ensure vehicles and equipment operate efficiently as a certified Level 4 in the Airport Carbon Accreditation Program in the U.S. by actively measuring, managing and reducing the City's carbon footprint

## SERVICE DESCRIPTIONS

AVIATION - TRANSPORTATION REGULATION	
Regulation and Enforcement of For Hire Transportation	Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services. This service will be realigned from Aviation to Transportation and Public Works effective October 1, 2024 to better align departmental function and services.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regulation and Enforcement of For Hire Transportation	546,131	546,131	0	0
Expense Total	\$546,131	\$546,131	\$0	\$0

# AVIATION - TRANSPORTATION REGULATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	388,451	399,200	0	0
Supplies - Materials	3,380	3,380	0	0
Contractual - Other Services	304,197	293,448	0	0
Capital Outlay	0	0	0	0
Expense Total	\$696,028	\$696,028	\$0	\$0
Reimbursements	(149,897)	(149,897)	0	0
Department Total	\$546,131	\$546,131	\$0	\$0
Department Revenue Total	\$546,131	\$546,131	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	5.00	5.00	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.18	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	5.00	5.18	0.00	0.00

# AVIATION - TRANSPORTATION REGULATION

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer Regulation and Enforcement of For Hire Transportation to Transportation & Public Works effective October 1, 2024 to better align departmental function and services.	(5)	(519,534)	(5)	(528,737)
<b>Major Budget Items Total</b>	<b>(5)</b>	<b>(\$519,534)</b>	<b>(5)</b>	<b>(\$528,737)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Invest in Aviation's education initiative and provide career days for residents most impact by inequities, as noted in the Equity Impact Assessment Tool.
- Increase the percentage of Black, Asian, Hispanic, or Native American collegiate interns.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	280,824	280,824	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	2,500	3,000	0	0
1201 - Overtime - Non-Uniform	0	10,249	0	0
1301 - Pension - Non-Uniform	40,576	40,576	0	0
1303 - Life Insurance	350	350	0	0
1304 - Health Insurance	45,400	45,400	0	0
1306 - ER Medicare	4,073	4,073	0	0
1314 - Worker's Compensation	14,728	14,728	0	0
<b>Personnel Services</b>	<b>\$388,451</b>	<b>\$399,200</b>	<b>\$0</b>	<b>\$0</b>

# AVIATION - TRANSPORTATION REGULATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2110 - Office Supplies	250	250	0	0
2111 - Office Supplies Chargeback	250	250	0	0
2181 - Fuel - Lube For Vehicle	1,380	1,380	0	0
2231 - Clothing	750	750	0	0
2252 - Meter Postage Fund Level	250	250	0	0
2270 - Printing Supplies	500	500	0	0
Supplies - Materials	\$3,380	\$3,380	\$0	\$0
3030 - Printing - Photo Services	758	758	0	0
3050 - Communications	1,926	3,975	0	0
3053 - Data Circuit Billing	3,137	3,137	0	0
3070 - Professional Services	139,141	139,141	0	0
3099 - Misc Special Services	80,000	64,638	0	0
3313 - Liability Premiums	315	315	0	0
3410 - Equip - Automotive Rental	3,152	3,152	0	0
3416 - GIS Services	301	326	0	0
3429 - Mobile Phone Services	1,200	1,200	0	0
3430 - Data Services	2,135	2,135	0	0
3434 - Programming	40,970	40,970	0	0
3518 - Credit Card Charges	3,514	3,514	0	0
3851 - Pension Bond Debt Service	27,648	30,187	0	0
Contractual - Other Services	\$304,197	\$293,448	\$0	\$0
5011 - Reimb Fr Othr Organizaton	(149,897)	(149,897)	0	0
Reimbursements	(\$149,897)	(\$149,897)	\$0	\$0
Total Expense	\$546,131	\$546,131	\$0	\$0

# CONVENTION & EVENT SERVICES

## MISSION

Serve as an economic engine for the City of Dallas through efficient management, marketing, and promotion of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD), other venues, and contracts. Directs the Office of Special Events (OSE) and the KBHCCD Master Planning process, while providing quality customer experiences.

## DEPARTMENT GOALS

- Continue with KBHCCD Master Plan implementation including (1) award Project Management/Owner's Representation contracts for remaining three components (2) progress from concept to implementation by releasing solicitations and awarding Architecture, Engineering and Design Services, Constructability Review and Construction Management contracts (3) complete revenue bond sale and other financial transactions necessary for project development and (4) complete hiring of the internal Convention and Event Services Master Plan unit

## SERVICE DESCRIPTIONS

CONVENTION & EVENT SERVICES	
Convention Center Debt Service Payment	Sustains the Debt Service Fund, which provides for the payment of principal and interest on the KBHCCD's outstanding revenue refunding and improvement bonds.
Convention Center Master Plan	Oversees and guides the implementation of the KBHCCD Master Plan, in collaboration with the Director, Stakeholder and Governance Committees, and external Project Management Team. Working closely with the Assistant Director of the Master Plan Unit, the Master Plan team assures that the KBHCCD Master Plan Project adheres to departmental and city processes and follows project phases established timelines.
Dallas Convention Center	Operates the KBHCCD through a management agreement with OVG360 and a contract with Visit Dallas. The KBHCCD functions as an enterprise fund generating millions in hotel occupancy taxes (HOT), creating regionwide employment, and fostering larger economic impact. With more than two million square feet of functional space, the KBHCCD hosts an average of 100 professional, religious, corporate, consumer, trade sports, and educational events annually. The department further manages contracts related to the Omni Dallas Hotel and the American Airlines Center.
Office of Special Events	Serves as the regulatory authority for permitting outdoor special events, street pole banners, street seats, filming, the Dallas Farmers Market, neighborhood farmers markets, and Fair Park parking through the Special Events Ordinance - Chapter 42A, Promoters Ordinance - Chapter 38A, and the Fair Park Parking Area and Fair Park Parking Licenses Ordinance - Chapter 32 - Division 2.

# CONVENTION & EVENT SERVICES

**Union Station** Oversees the lease agreement, capital projects, and general operations of the Eddie Bernice Johnson Union Station which serves as a hub for major transportation providers, including Dallas Area Rapid Transit (DART) light rail, National Railroad Passenger Corporation (dba Amtrack), and Trinity Railway Express (TRE).

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Convention Center Debt Service Payment	19,333,500	19,333,500	19,337,000	19,339,250
Convention Center Master Plan	764,635	964,535	809,785	763,862
Dallas Convention Center	130,443,790	128,292,903	114,662,418	108,249,877
Office of Special Events	1,148,142	1,328,956	1,239,151	1,267,074
Union Station	1,241,156	1,250,000	1,310,409	1,310,409
<b>Expense Total</b>	<b>\$152,931,223</b>	<b>\$151,169,893</b>	<b>\$137,358,763</b>	<b>\$130,930,472</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	4,294,325	3,841,862	4,561,312	4,910,346
Supplies - Materials	3,254,984	3,860,744	3,269,985	3,372,887
Contractual - Other Services	145,381,914	143,467,288	129,527,466	122,647,239
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$152,931,223</b>	<b>\$151,169,893</b>	<b>\$137,358,763</b>	<b>\$130,930,472</b>
Reimbursements	0	0	0	0
<b>Department Total</b>	<b>\$152,931,223</b>	<b>\$151,169,893</b>	<b>\$137,358,763</b>	<b>\$130,930,472</b>
<b>Department Revenue Total</b>	<b>\$137,145,998</b>	<b>\$141,169,894</b>	<b>\$137,358,763</b>	<b>\$130,930,472</b>

# CONVENTION & EVENT SERVICES

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Convention Hotel Tax Rebate (0756)	7,974,153	7,974,153
Sports Arena Lease Rental (0A71)	9,000,000	3,400,000
Venue Project Fund (0820)	18,555,555	18,555,555
<b>Additional Resources Total</b>	<b>\$35,529,708</b>	<b>\$29,929,708</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	39.77	38.26	41.00	41.77
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.43	0.64	0.15	0.15
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
<b>Department Total</b>	<b>40.20</b>	<b>38.90</b>	<b>41.15</b>	<b>41.92</b>

# CONVENTION & EVENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Relocate \$628,919 in funding for a reimbursement to Planning & Development to review construction plans for the Convention Center Master Plan.	0	0	0	0
Realignment Strategy: Transfer four positions (not the funding) to create four interns who will perform a variety of project and time management functions for assigned executive participant (0.77 FTEs).	0	0	4	44,606
Reduce the capital construction transfer to the Convention Center Construction Fund.	0	(18,040,996)	0	(25,002,913)
<b>Major Budget Items Total</b>	<b>0</b>	<b>(\$18,040,996)</b>	<b>4</b>	<b>(\$24,958,307)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Engagement of stakeholders from all facets of the community including those currently experiencing burdens because of the past orientation of the center, transportation impediments, employment challenges, and access to outdoor spaces to ensure full opportunity for engagement.
- Issue procurements for implementation of the overall master plan project and coordinate with the Office of Procurement Services, the Dallas City Attorney's Office, and the City Manager's Office.
- Continue investment in the Tourism and Hospitality Internship Program by adding (4) interns for a total of (8) interns who will participate in a 16-week program at the City's living wage.

# CONVENTION & EVENT SERVICES

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	3,182,290	2,780,328	3,341,304	3,552,948
1120 - Wellness Incentive (Uniform and Non-Uniform)	19,500	15,501	20,500	20,500
1201 - Overtime - Non-Uniform	41,410	41,410	46,634	46,634
1203 - Service Incentive Pay	6,575	8,623	6,773	13,498
1210 - Vacation Term Pay - Non-Uniform	0	8,016	0	0
1301 - Pension - Non-Uniform	469,962	411,677	490,196	521,729
1303 - Life Insurance	2,730	2,802	2,952	3,034
1304 - Health Insurance	354,120	361,629	389,336	410,820
1306 - ER Medicare	47,584	41,721	52,183	55,350
1314 - Worker's Compensation	17,239	17,239	10,780	10,780
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	16,055	90,454
1511 - Temporary Help - Regular	152,915	152,915	184,599	184,599
<b>Personnel Services</b>	<b>\$4,294,325</b>	<b>\$3,841,862</b>	<b>\$4,561,312</b>	<b>\$4,910,346</b>
2110 - Office Supplies	4,025	4,025	4,210	4,210
2111 - Office Supplies Chargeback	3,500	4,325	3,661	3,661
2140 - Light - Power	2,631,365	2,633,173	2,486,514	2,589,416
2160 - Fuel Supplies	233,199	603,705	389,890	389,890
2170 - Water - Sewer	340,000	569,995	355,640	355,640
2181 - Fuel - Lube For Vehicle	186	186	118	118
2231 - Clothing	1,400	3,451	1,464	1,464
2252 - Meter Postage Fund Level	3,825	3,826	4,001	4,001
2280 - Other Supplies	10,550	10,550	11,036	11,036
2290 - Event Supplies-Ceremony Event Supplies	7,500	7,500	7,845	7,845
2310 - Building Materials	3,000	3,000	3,138	3,138
2710 - Furniture - Fixtures	0	575	0	0
2731 - Data Processing Equipment	13,966	13,965	0	0
2735 - Software Purchase -\$1000	2,468	2,468	2,468	2,468
<b>Supplies - Materials</b>	<b>\$3,254,984</b>	<b>\$3,860,744</b>	<b>\$3,269,985</b>	<b>\$3,372,887</b>

# CONVENTION & EVENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3001 - City Hall Emp Parking Garage	0	0	1,407	1,407
3020 - Food - Laundry Service	37,506	37,506	56,454	56,454
3030 - Printing - Photo Services	4,500	4,500	4,707	4,707
3050 - Communications	103,001	108,556	101,527	104,395
3051 - Telephone Equipment Charges	1,500	1,501	2,000	2,000
3053 - Data Circuit Billing	209,404	209,404	202,530	203,486
3060 - Equipment Rental [Outside City]	35,000	34,999	35,000	35,000
3070 - Professional Services	402,500	602,400	402,500	402,500
3071 - Management Service Fees	500,000	500,000	500,000	500,000
3072 - Contractor Service Fees	40,518,935	40,518,935	40,287,290	40,287,290
3080 - Cable Tv Services	996	996	996	996
3085 - Freight	100	100	106	105
3090 - City Forces	2,155,679	2,157,774	2,277,676	2,277,676
3091 - Custodial Services	672,712	672,712	763,282	763,282
3092 - Security Services	841,238	856,654	1,040,435	879,935
3099 - Misc Special Services	548,542	1,010,592	683,606	683,606
3110 - Equip Repairs and Maintenance	55,000	56,000	55,920	55,920
3130 - Copy Machine Rent-Lease-Maint	13,766	14,892	13,766	13,766
3210 - Building Repairs and Maint	157,576	162,253	163,778	163,778
3310 - Insurance	3,199,935	3,199,935	3,980,165	4,188,125
3313 - Liability Premiums	71,000	71,000	76,716	76,717
3320 - Advertising	17,693,601	17,693,601	16,783,500	16,783,500
3321 - Advertising Fees	500	501	523	523
3340 - Membership Dues	2,500	51,000	51,569	51,569
3341 - Subscriptions-Serials	271	271	283	283
3361 - Professional Development	25,000	24,999	23,012	23,012
3363 - Reimb-Vehicle Use,Parking	1,000	1,000	0	0
3410 - Equip - Automotive Rental	3,992	3,992	1,315	1,315
3411 - Wreck Handle Charge (fleet)	0	0	1	1
3416 - GIS Services	1,866	1,866	3,206	3,206
3420 - Commun Equip Rental	245,630	245,630	214,596	232,169
3429 - Mobile Phone Services	15,500	15,500	16,213	16,213
3430 - Data Services	26,052	26,052	34,736	35,000
3434 - Programming	171,308	171,308	200,823	205,178
3460 - Disposal Services	150,000	150,000	156,900	156,900
3518 - Credit Card Charges	78,000	82,619	81,588	81,588
3537 - Fees -Bond Payments	28,490	28,490	19,000	19,000
3599 - Misc. Other Charges	314,694	314,694	389,015	389,015
3637 - Capital Const Transfer	48,768,520	46,108,956	30,727,554	23,765,607
3651 - Gen Fund Cost Reimb	1,044,096	1,044,096	241,028	241,028
3690 - Miscellaneous Transfers	7,829,027	7,829,027	10,398,245	10,398,245
3851 - Pension Bond Debt Service	116,477	116,477	194,360	200,354
3870 - Revn Bnd-Conv Cnt Fnd 080	19,333,500	19,333,500	19,337,000	19,339,250
3994 - Outside Temps-Staffing	3,000	3,000	3,138	3,138

# CONVENTION & EVENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Contractual - Other Services	\$145,381,914	\$143,467,288	\$129,527,466	\$122,647,239
<b>Total Expense</b>	<b>\$152,931,223</b>	<b>\$151,169,893</b>	<b>\$137,358,763</b>	<b>\$130,930,472</b>



# DALLAS WATER UTILITIES

## MISSION

Provide water and wastewater services vital to the health and safety of City of Dallas residents and customers

## DEPARTMENT GOALS

- Continue the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas' water supply system by finalizing the pipeline route to the Bachman Water Treatment Plant, preparing for the acquisition of necessary easements and land rights, and initiating permitting to allow for future construction from the IPL connection to Bachman Water Treatment Plant
- Continue addressing water and wastewater needs within the City of Dallas through the design and construction of infrastructure improvements for all occupied, unserved areas
- Provide a high-quality supply of safe, clean drinking water to retail and wholesale customers that is compliant with local, state, and federal requirements and regulations as outlined in the Safe Drinking Water Act, while simultaneously ensuring adequate pressure for fire protection at all times
- Provide wastewater collection and treatment services for retail and wholesale customers while meeting U.S. Environmental Agency (EPA) and Texas Commission on Environmental Quality (TCEQ) treatment plant discharge requirements and Trinity River Stream Standards as required by the Clean Water Act
- Continue enhancing the customer service experience and improving water conservation with the development of the Advanced Metering Infrastructure project

## SERVICE DESCRIPTIONS

DALLAS WATER UTILITIES	
DWU General Expense	Includes payments for services received by DWU from other City departments, Payment in Lieu of Taxes (PILOT), fleet replacement, and street rental.
Wastewater Collection	Provides 24/7 operation and maintenance of more than 4,075 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater.
Wastewater Treatment	Operates and maintains two wastewater treatment plants that treat more than 74 billion gallons of domestic and industrial wastewater, process and dispose of biosolids, and provide reused effluent water to local area golf courses as a service for the residents of Dallas.
Water Capital Funding	Provides funding related to the DWU Capital Improvement Program through the issuance of long-term and short-term debt, as well as cash funding to meet the City's Financial Management Performance Criteria goals.

# DALLAS WATER UTILITIES

<b>Water Planning, Financial and Rate Services</b>	Develops and manages DWU's annual operating budget of more than \$826 million, coordinates and prepares the annual capital budget of more than \$328 million, and ensures the City has water now and in the future to meet the needs of the residents of Dallas and customer cities.
<b>Water Production and Delivery</b>	Operates and maintains three water purification plants, pump stations, storage tanks, and over 5,000 miles of distribution system pipelines to provide more than 153 billion gallons of drinking water and fire protection to more than 2.5 million people.
<b>Water Utilities Capital Program Management</b>	Provides management for capital improvement projects totaling approximately \$328 million annually from inception through startup. This includes capital planning, professional services, construction administration, and inspection of the required improvements.
<b>Water Utilities Customer Account Services</b>	Provides water meter reading, billing, collection, and customer service activities for more than 300,000 water, wastewater, sanitation, and stormwater utility accounts monthly.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
DWU General Expense	149,740,066	149,243,848	157,824,728	159,734,778
Wastewater Collection	26,423,293	26,453,033	27,332,244	28,247,412
Wastewater Treatment	59,587,288	67,592,722	63,780,716	65,366,227
Water Capital Funding	436,951,915	428,366,990	369,832,295	397,503,523
Water Planning, Financial and Rate Services	4,831,663	3,892,841	4,195,130	4,372,418
Water Production and Delivery	135,959,774	138,109,748	149,014,886	161,309,026
Water Utilities Capital Program Management	18,031,003	16,750,594	18,214,716	19,942,511
Water Utilities Customer Account Services	33,750,374	34,865,599	36,668,949	38,529,409
<b>Expense Total</b>	<b>\$865,275,376</b>	<b>\$865,275,376</b>	<b>\$826,863,664</b>	<b>\$875,005,304</b>

# DALLAS WATER UTILITIES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	\$128,017,852	\$126,171,558	\$132,668,803	\$139,792,313
Supplies - Materials	115,568,032	121,065,875	131,966,376	132,998,399
Contractual - Other Services	618,969,079	615,317,529	560,104,043	600,544,487
Capital Outlay	12,269,851	12,269,851	12,179,310	12,179,310
Expense Total	\$874,824,814	\$874,824,814	\$836,918,532	\$885,514,509
Reimbursements	(9,549,438)	(9,549,439)	(10,054,868)	(10,509,205)
Department Total	\$865,275,376	\$865,275,376	\$826,863,664	\$875,005,304
Department Revenue Total	\$791,276,133	\$800,302,325	\$826,863,664	\$875,005,304

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Department Support	(4,507,363)	(4,742,068)
Contractor Reimbursement	(250,000)	(250,000)
General Fund Reimbursement	(1,357,919)	(1,363,229)
Dallas Water Utilities Reimbursement	(3,939,586)	(4,153,908)
Reimbursement Total	\$(10,054,868)	\$(10,509,205)

# DALLAS WATER UTILITIES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	1,423.52	1,367.51	1,423.50	1,423.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	140.26	192.18	140.26	140.26
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	1,563.78	1,559.69	1,563.76	1,563.76

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Complete designing and continue construction of water and wastewater infrastructure improvements to all occupied, unserved areas throughout the City as part of DWU's Unserved Areas Program identified as reinvestment areas in the City's Comprehensive Housing Policy.
- Assist with development of programs and funds to assist with private connections once infrastructure has been extended to identified occupied, unserved areas.
- Continue collaborating with the Office of Arts & Culture to transform a large industrial floodgate in Rochester Park into an aesthetic mural in an underserved area of the City.
- Continue to partner and participate in national conversations with the US Water Alliance-Water Network and state wide Texas Water Equity Cohort to pursue collective best management practices for utilities to ensure socio-economic and racially equitable programs continue and new programs are developed.

# DALLAS WATER UTILITIES

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	86,789,210	76,749,785	89,646,673	93,049,458
1111 - Cell Phone Stipend	219,240	222,048	219,270	220,141
1113 - One-time Pay - Non-Uniform	0	119	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	758,250	758,250	711,750	711,750
1201 - Overtime - Non-Uniform	9,211,938	16,811,527	9,216,311	9,216,311
1203 - Service Incentive Pay	502,533	321,424	217,200	217,200
1208 - Sick Leave Term Pay - Civilian	235,000	590,025	235,000	235,000
1210 - Vacation Term Pay - Non-Uniform	238,693	445,057	238,693	238,693
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	21,865	0	0
1251 - Off-road Vehicle Use	22,875	7,865	22,875	22,875
1301 -Pension - Non-Uniform	12,690,568	12,690,568	14,393,639	14,911,345
1303 - Life Insurance	106,155	106,155	102,492	105,339
1304 - Health Insurance	13,769,820	13,769,819	13,517,556	14,263,470
1306 - ER Medicare	1,271,045	1,249,557	1,458,026	1,831,203
1314 - Worker's Compensation	2,202,525	2,202,525	2,238,902	2,238,902
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	450,416	2,530,626
1406 - Admin Leave - Non-Uniform	0	186,688	0	0
1453 - Continuance Pay - Non-Uniform	0	38,282	0	0
<b>Personnel Services</b>	<b>\$128,017,852</b>	<b>\$126,171,558</b>	<b>\$132,668,803</b>	<b>\$139,792,313</b>

# DALLAS WATER UTILITIES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2110 - Office Supplies	249,368	80,793	251,801	277,908
2111 - Office Supplies Chargeback	164,108	165,643	191,265	217,084
2120 - Min App Inst Tools - Uten	3,071,279	2,569,453	3,472,694	3,594,179
2130 - Copy McH Supplies	54,300	29,024	55,847	56,035
2140 - Light - Power	24,200,888	22,610,043	24,200,888	24,200,888
2160 - Fuel Supplies	354,160	336,362	511,103	512,948
2170 - Water - Sewer	24,445	31,121	25,245	25,560
2171 - Purchase Of Treated Water	25,000	15,326	25,000	25,000
2181 - Fuel - Lube For Vehicle	2,453,745	2,453,745	2,778,227	2,778,228
2182 - Mechanical Supplies Veh	41,500	28,827	60,250	60,250
2183 - Fuel - Lube	250,000	136,045	259,600	259,705
2185 - Tires - Tubes	76,750	44,375	79,250	79,775
2190 - Mechanical Supplies	176,366	59,396	201,366	211,366
2200 - Chemical Medical Surgical	38,488,000	47,013,253	48,171,276	48,171,276
2220 - Laundry - Cleaning Suppl	243,336	1,335	249,268	252,735
2231 - Clothing	1,034,711	831,071	1,087,793	1,132,523
2232 - Food Supplies	68,900	49,987	88,284	101,414
2251 - Stamp Postage Fund Level	1,000	121	1,000	1,000
2252 - Meter Postage Fund Level	150,000	148,011	157,502	160,005
2261 - Educational - Recr Suppl	30,736	16,856	40,986	40,986
2262 - Botanical - Agric Suppl	9,000	0	4,500	4,500
2264 - Service Pins	8,000	8,000	8,000	8,000
2270 - Printing Supplies	4,000	0	4,200	4,410
2280 - Other Supplies	1,319,015	879,254	1,392,371	1,413,697
2310 - Building Materials	267,040	168,001	279,397	281,871
2320 - Filtration Plants	75,000	25,000	50,300	50,300
2420 - Other Structures	28,335,952	28,335,952	31,169,547	31,169,547
2550 - Waterworks Mains	4,734,000	4,644,458	6,033,171	6,034,171
2560 - Sanitary Sewer	1,407,750	1,368,750	1,409,450	1,410,450
2571 - Service Connections	966,950	545,607	1,338,526	1,339,026
2590 - Other Improvements	27,500	7,207	27,500	27,500
2710 - Furniture - Fixtures	555,368	312,825	686,218	738,083
2720 - Machine Tools	4,013,400	5,963,277	4,411,440	4,558,640
2730 - Major Apparatus	1,093,300	1,017,019	1,113,300	1,123,300
2731 - Data Processing Equipment	412,900	159,292	702,890	1,236,219
2735 - Software Purchase -\$1000	75,000	5,500	75,000	75,000
2760 - Radio - Communication Eqp	71,000	30,550	74,000	77,150
2762 - Lost Damaged Comm Equ	7,300	0	7,300	7,300
2770 - Audiovisual Equipment	21,600	1,000	22,350	23,137
2780 - Photography - Film Equipment	5,600	0	5,600	5,600
2790 - Protective Equipment	86,500	48,500	96,000	99,000
2810 - Meters - Settings	15,000	14,858	15,000	15,000
2840 - Fire Hydrants	660,100	660,100	820,127	820,127
2860 - Books Reference Book Only	13,165	0	14,385	20,347

# DALLAS WATER UTILITIES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2890 - Miscellaneous Equipment	225,000	249,806	297,159	297,159
2991 - Inventory Adj-Physical Inv	0	132	0	0
2998 - Inventory Purchase	0	0	0	0
Supplies - Materials	\$115,568,032	\$121,065,875	\$131,966,376	\$132,998,399
3001 - City Hall Emp Parking Garage	0	0	65,079	65,079
3020 - Food - Laundry Service	10,000	6,398	17,700	17,778
3030 - Printing - Photo Services	149,000	245,953	155,536	155,598
3033 - Legal Fees	500,000	500,000	500,000	500,000
3040 - Medical - Laboratory Services	430,000	430,000	430,000	430,000
3041 - Litigation Expenses Defendant	50,000	50,000	50,000	50,000
3043 - Retrieval Of Records	1,000	0	1,000	1,000
3050 - Communications	1,100,193	1,100,193	1,013,127	1,039,963
3051 - Telephone Equipment Charges	13,093	12,894	13,100	13,100
3053 - Data Circuit Billing	2,273,261	2,273,261	2,225,199	2,234,146
3060 - Equipment Rental [Outside City]	2,165,870	2,296,576	2,589,558	2,589,928
3070 - Professional Services	3,312,376	2,402,544	2,602,800	2,715,003
3072 - Contractor Service Fees	8,069,247	7,853,967	10,160,117	19,309,992
3083 - Wastewater Treatment	8,743,825	8,743,825	9,254,325	9,254,325
3084 - Wastewater Treatment	1,500,000	1,500,000	1,500,000	1,500,000
3085 - Freight	7,394	764	13,524	13,524
3086 - Wastewater Transmission	46,000	46,000	46,000	46,000
3090 - City Forces	11,686,224	11,688,012	11,625,906	11,626,356
3091 - Custodial Services	523,100	523,680	536,500	542,917
3092 - Security Services	3,652,646	3,672,196	3,741,550	3,766,760
3098 - Day Labor	300,000	347,520	300,000	300,000
3099 - Misc Special Services	4,605,711	4,308,006	4,791,116	4,806,873
3110 - Equip Repairs and Maintenance	3,970,748	7,480,994	4,688,911	4,781,011
3130 - Copy Machine Rent-Lease-Maint	121,478	121,477	119,915	119,915
3140 - Copy Machine Excess Use Chrge	14,700	14,700	14,700	14,700
3150 - Copy Center Charges	24,406	24,000	24,406	24,406
3151 - Department Support	4,332,826	4,332,826	4,507,364	4,742,070
3201 - Stores Overhead Charges	3,818,662	3,818,662	3,939,587	4,153,908
3210 - Building Repairs and Maint	1,090,000	2,246,559	1,313,050	1,325,412
3310 - Insurance	2,340,791	2,340,791	2,752,214	2,896,015
3313 - Liability Premiums	1,524,022	1,524,022	1,550,496	1,550,503
3315 - Tolls	3,404	3,404	4,904	4,904
3320 - Advertising	90,300	70,129	93,675	96,068
3330 - Rents [Lease]	1,316,005	1,105,856	1,316,005	1,316,005
3340 - Membership Dues	500,910	479,760	500,399	500,439
3341 - Subscriptions-Serials	28,975	0	32,178	33,181
3360 - Purchased Transportation	2,500	0	2,625	2,756
3361 - Professional Development	351,287	345,924	471,829	351,287
3363 - Reimb-Vehicle Use,Parking	529,879	529,832	549,282	550,005

# DALLAS WATER UTILITIES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3364 - Personnel Development	343,113	318,433	380,410	343,113
3365 - Executive Auto Allowance	0	0	750	1,000
3371 - Local Agency Commission	293,000	148,929	293,000	293,000
3410 - Equip - Automotive Rental	4,431,206	4,431,207	4,404,024	4,404,024
3411 - Wreck Handle Charge (fleet)	1,613,886	1,613,885	396,367	396,367
3412 - Fuel And Lube	3,000	0	3,150	3,307
3413 - Motor Pool Vehicle Charges	0	0	154,833	154,833
3416 - GIS Services	85,704	85,704	122,379	122,379
3420 - Commun Equip Rental	1,317,362	1,317,362	1,181,246	1,280,341
3421 - Veh License - Registration Fees	6,339	0	6,339	6,339
3429 - Mobile Phone Services	182,150	449,215	192,950	203,750
3430 - Data Services	1,103,861	1,103,861	1,073,191	1,083,260
3434 - Programming	13,831,507	13,831,507	15,127,922	15,306,635
3438 - Software Maintenance Fee	1,422,488	751,983	682,746	743,017
3460 - Disposal Services	814,711	818,853	916,711	918,711
3511 - Contribution, Gratuities, Rewards	14,800	358	14,925	15,056
3514 - Street Rental	40,550,000	40,723,400	42,253,100	44,365,755
3518 - Credit Card Charges	4,500,000	5,953,091	6,100,000	6,100,000
3599 - Misc. Other Charges	690	0	690	690
3637 - Capital Const Transfer	164,000,000	154,427,445	89,552,845	89,636,285
3651 - Gen Fund Cost Reimb	6,006,636	6,006,636	6,902,868	6,902,868
3690 - Miscellaneous Transfers	26,460,325	26,460,325	26,545,193	26,545,193
3803 - Bond Fees	800,000	800,000	800,000	800,000
3821 - Debt Svc Reserve Req	2,000,000	2,000,000	2,000,000	2,000,000
3826 - Commercial Paper Interest	1,000,000	2,223,798	1,000,000	1,000,000
3827 - Commercial Paper Fees	2,700,000	1,476,232	2,700,000	2,700,000
3830 - Interest Expense Customer	10,000	10,000	10,000	10,000
3836 - Integrated Pipeline Joint Project	54,800,000	54,800,000	68,500,000	85,500,000
3851 - Pension Bond Debt Service	7,261,381	7,261,381	7,156,105	7,376,777
3857 - Revenue Bonds Series 2012	20,243,098	20,243,098	15,685,478	15,699,143
3858 - Revenue Bonds Series 2013	4,918,250	4,918,250	4,921,000	4,928,500
3859 - Revenue Bonds Series 2015	60,259,600	60,259,600	50,427,600	50,453,100
3862 - Revenue Bonds Series 2016A	20,574,900	20,574,900	20,579,400	20,593,150
3863 - Revenue Bonds Series 2016B	4,294,081	4,294,081	4,295,675	7,042,947
3864 - Revenue Bonds Series 2017	10,901,950	10,901,950	10,903,700	10,910,950
3865 - Revenue Bonds Series 2018A	900,018	900,018	900,977	901,285
3866 - Revenue Bonds Series 2018B	1,882,062	1,882,062	1,880,180	1,882,000
3867 - Revenue Bonds Series 2018C	9,132,950	9,132,950	9,132,200	9,138,200
3868 - Revenue Bonds Series 2019A	846,459	846,459	846,459	851,243
3869 - Revenue Bonds Series 2019B	1,772,060	1,772,060	1,773,140	1,773,503
3872 - Revenue Bonds Series 2020A	776,525	776,525	776,525	776,525
3873 - Revenue Bonds Series 2020B	1,608,228	1,608,228	1,608,228	1,608,228
3874 - Revenue Bonds Series 2020C	18,065,500	18,065,500	18,070,750	15,540,500
3875 - Revenue Bonds Series 2020D	18,584,700	18,584,700	18,595,460	18,612,741

# DALLAS WATER UTILITIES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3876 - Revenue Bonds Series 2021A	761,596	761,596	761,596	761,596
3877 - Revenue Bonds Series 2021B	1,529,477	1,529,474	1,529,477	1,529,477
3878 - Revenue Bonds Series 2021C	6,820,600	6,820,600	6,820,600	6,824,350
3879 - Revenue Bonds Series 2022A	854,288	854,288	857,759	855,519
3880 - Revenue Bonds Series 2022B	1,789,094	1,789,094	1,787,126	1,788,787
3881 - Revenue Bonds Series 2022C	6,636,159	6,636,159	7,249,113	7,225,770
3882 - Revenue Bonds Series 2023A	0	17,940,320	10,295,350	10,298,850
3883 - Revenue Bonds Series 2023C	0	987,602	0	0
3899 - Other Misc Exp - Reimb	14,097	0	14,097	14,097
3980 - Reserve For Contingencies	2,260,000	2,260,000	2,264,500	2,245,882
3982 - Bonds To Be Sold	17,940,320	0	15,021,657	25,334,217
3994 - Outside Temps-Staffing	851,075	1,523,687	1,120,575	1,300,300
Contractual - Other Services	\$618,969,079	\$615,317,529	\$560,104,043	\$600,544,487
4310 - Buildings	30,000	0	0	0
4710 - Furniture Fixtures Equip	223,100	50,000	0	0
4730 - Inst Apparatus Major	94,000	94,000	0	0
4740 - Motor Vehicles Cap	0	1,248,095	0	0
4741 - Automobiles	0	278,613	0	0
4742 - Trucks	42,296	1,860,535	0	0
4750 - Other Vehicles	421,000	421,000	0	0
4810 - Meters And Settings	0	745,288	0	0
4890 - Misc Equipment Capital	11,459,455	7,572,321	12,179,310	12,179,310
Capital Outlay	\$12,269,851	\$12,269,851	\$12,179,310	\$12,179,310
5002 - Dept Support Reimb	(4,332,826)	(4,332,826)	(4,507,363)	(4,742,068)
5011 - Reimb Fr Othr Organizaton	(1,147,950)	(1,147,950)	(1,357,919)	(1,363,229)
5021 - Trans To Acct Rec Gl 110	(250,000)	(250,001)	(250,000)	(250,000)
5201 - Credit For Stores Overhd	(3,818,662)	(3,818,662)	(3,939,586)	(4,153,908)
Reimbursements	(\$9,549,438)	(\$9,549,439)	(\$10,054,868)	(\$10,509,205)
Total Expense	\$865,275,376	\$865,275,376	\$826,863,664	\$875,005,304



# DALLAS WATER UTILITIES - SDM

## MISSION

Enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood control, floodplain, and surface water quality activities.

## DEPARTMENT GOALS

- Meet state and federal Stormwater regulations
- Ensure public/private infrastructure and development are designed to minimize flooding
- Plan and implement drainage infrastructure projects to improve drainage system efficiency and function
- Maintain pump station uptime at 92 percent or greater
- Monitor and respond to floodway and neighborhood drainage issues during rainfall events

## SERVICE DESCRIPTIONS

DALLAS WATER UTILITIES - SDM	
DWU - SDM General Expense	Facilitates City activities in compliance with the City's MS4 permit, operation, maintenance, and repairs of storm drainage system, and floodplain management in compliance with federal and state regulations.
Floodplain and Drainage Management	Provides design, construction, and implementation of capital drainage projects, studies, and mapping to ensure infrastructure/development are designed to minimize flooding.
Floodway Operations	Provides floodway maintenance and flood risk management emergency response. Builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure.
Neighborhood Drainage Operations	Manages operates, and maintains neighborhood drainage systems by inspecting, clearing, and repairing infrastructure. Monitors water quality through sampling and responds to water quality issues.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
DWU - SDM General Expense	56,531,906	57,318,494	50,399,461	52,595,147
Floodplain and Drainage Management	5,190,325	4,936,034	5,420,633	5,539,088
Floodway Operations	14,778,753	14,778,753	15,464,609	17,201,652
Neighborhood Drainage Operations	12,588,964	12,056,667	14,567,411	15,238,093
Expense Total	\$89,089,948	\$89,089,948	\$85,852,114	\$90,573,980

# DALLAS WATER UTILITIES - SDM

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	23,434,607	20,821,642	24,494,664	25,775,304
Supplies - Materials	4,269,857	4,580,588	5,230,693	5,545,590
Contractual - Other Services	61,253,815	63,529,730	55,907,888	58,519,347
Capital Outlay	314,000	340,319	401,200	916,070
Expense Total	\$89,272,279	\$89,272,279	\$86,034,445	\$90,756,311
Reimbursements	(182,331)	(182,331)	(182,331)	(182,331)
Department Total	\$89,089,948	\$89,089,948	\$85,852,114	\$90,573,980
Department Revenue Total	\$80,093,972	\$80,093,972	\$85,852,114	\$90,573,980

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
General Fund Reimbursement	(182,331)	(182,331)
Reimbursement Total	\$(182,331)	\$(182,331)

# DALLAS WATER UTILITIES - SDM

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	272.40	225.78	281.00	281.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	8.60	21.50	8.60	8.60
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	281.00	247.28	289.60	289.60

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue partnering with the United State Army Corps of Engineers to complete the Dallas Floodway the Dallas Floodway Extension which, when completed will protect historically disenfranchised communities from flooding.
- In partnership with Office of Cultural Affairs, transform stormwater flood gates in William Blair Jr Park (formerly Rochester Park) to include an aesthetic mural with \$100,000 in public arts funding arts funding for two public art installations to be installed within the 75207 and 75215 zip codes.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	17,115,131	13,896,627	18,032,166	18,709,153
1111 - Cell Phone Stipend	33,120	32,446	30,520	30,430
1120 - Wellness Incentive (Uniform and Non-Uniform)	126,022	126,022	140,500	140,500
1201 - Overtime - Non-Uniform	412,085	995,621	497,953	410,836
1203 - Service Incentive Pay	28,476	28,524	28,476	28,476
1208 - Sick Leave Term Pay - Civilian	0	38,277	0	0
1210 - Vacation Term Pay - Non-Uniform	0	37,895	0	0
1301 - Pension - Non-Uniform	2,499,940	2,499,940	2,686,992	2,775,962

# DALLAS WATER UTILITIES - SDM

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1303 - Life Insurance	19,067	19,067	20,232	20,794
1304 - Health Insurance	2,473,392	2,473,392	2,668,376	2,815,620
1306 - ER Medicare	254,507	200,964	271,790	337,447
1314 - Worker's Compensation	472,867	472,867	32,468	32,468
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	85,191	473,618
<b>Personnel Services</b>	<b>\$23,434,607</b>	<b>\$20,821,642</b>	<b>\$24,494,664</b>	<b>\$25,775,304</b>
2110 - Office Supplies	17,776	12,807	12,910	14,005
2111 - Office Supplies Chargeback	0	5,123	0	0
2120 - Min App Inst Tools - Uten	199,935	213,358	234,578	240,521
2140 - Light - Power	2,344,797	2,344,797	2,383,210	2,383,210
2160 - Fuel Supplies	6,401	6,401	6,444	6,489
2170 - Water - Sewer	25,000	27,319	45,000	45,000
2181 - Fuel - Lube For Vehicle	366,248	366,248	347,056	347,056
2182 - Mechanical Supplies Veh	9,538	42,761	30,631	30,725
2183 - Fuel - Lube	9,228	10,960	9,258	10,290
2185 - Tires - Tubes	27,466	27,466	27,642	27,820
2190 - Mechanical Supplies	70,000	96,439	93,150	94,200
2200 - Chemical Medical Surgical	20,454	20,454	21,084	22,258
2220 - Laundry - Cleaning Suppl	13,000	15,469	15,000	15,000
2231 - Clothing	137,988	139,528	135,972	141,227
2232 - Food Supplies	15,702	15,702	15,952	16,152
2252 - Meter Postage Fund Level	3,325	3,299	3,325	3,325
2261 - Educational - Recr Suppl	9,569	10,567	10,569	10,569
2262 - Botanical - Agric Suppl	205,000	205,000	297,000	329,000
2270 - Printing Supplies	300	300	800	800
2280 - Other Supplies	71,251	68,751	103,153	107,055
2310 - Building Materials	28,684	47,798	18,850	174,300
2510 - Streets Roadways-Highways	75,000	110,795	184,850	185,868
2540 - Storm Sewers	20,000	28,960	52,350	53,990
2590 - Other Improvements	20,000	96,093	100,000	103,580
2710 - Furniture - Fixtures	0	218	21,400	23,300
2720 - Machine Tools	54,884	54,884	69,756	84,629
2730 - Major Apparatus	10,100	10,100	41,448	42,859
2731 - Data Processing Equipment	350,200	354,919	457,100	528,796
2735 - Software Purchase -\$1000	44,408	40,408	44,751	45,487
2741 - Motor Vehicle	68,000	113,469	407,452	410,752
2770 - Audiovisual Equipment	0	15,698	0	10,000
2780 - Photography - Film Equipment	16,175	16,000	16,224	13,449
2860 - Books Reference Book Only	3,250	3,250	3,000	3,000
2890 - Miscellaneous Equipment	26,178	55,246	20,778	20,878
<b>Supplies - Materials</b>	<b>\$4,269,857</b>	<b>\$4,580,588</b>	<b>\$5,230,693</b>	<b>\$5,545,590</b>

# DALLAS WATER UTILITIES - SDM

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3001 - City Hall Emp Parking Garage	0	0	8,795	8,795
3020 - Food - Laundry Service	0	17,389	500	500
3030 - Printing - Photo Services	5,480	13,176	14,280	14,940
3033 - Legal Fees	200,000	200,000	200,000	200,000
3040 - Medical - Laboratory Services	293,834	294,151	331,383	373,813
3050 - Communications	27,691	28,814	33,111	33,997
3051 - Telephone Equipment Charges	0	641	0	0
3053 - Data Circuit Billing	51,761	51,761	62,546	62,841
3060 - Equipment Rental [Outside City]	176,000	354,537	181,506	187,012
3069 - Survey Services	0	140,400	0	0
3070 - Professional Services	647,300	716,705	647,300	743,122
3071 - Management Service Fees	931,431	931,431	931,431	931,431
3072 - Contractor Service Fees	1,849,197	2,239,010	2,034,710	2,309,808
3085 - Freight	644	1,604	1,625	2,690
3090 - City Forces	18,724,131	18,829,580	18,749,601	18,750,071
3091 - Custodial Services	17,000	29,136	30,000	60,000
3092 - Security Services	144,000	144,000	40,000	40,000
3094 - Wrecker Services	300	300	430	560
3099 - Misc Special Services	293,455	293,455	147,565	252,968
3110 - Equip Repairs and Maintenance	830,489	830,489	819,789	834,479
3113 - Testing Non capital Projects	4,000	4,000	83,000	86,000
3130 - Copy Machine Rent-Lease-Maint	13,076	13,076	37,598	37,598
3210 - Building Repairs and Maint	0	73,252	25,000	27,500
3310 - Insurance	84,214	84,214	208,453	221,152
3313 - Liability Premiums	171,640	171,640	36,087	36,088
3315 - Tolls	2,242	2,242	2,552	2,763
3320 - Advertising	0	8,297	958	458
3340 - Membership Dues	125,309	125,309	125,809	126,309
3341 - Subscriptions-Serials	0	0	0	4,100
3361 - Professional Development	115,559	120,709	111,561	116,561
3363 - Reimb-Vehicle Use,Parking	27,100	30,338	30,650	30,600
3364 - Personnel Development	83,370	78,525	105,130	107,130
3410 - Equip - Automotive Rental	846,943	846,943	920,888	895,526
3411 - Wreck Handle Charge (fleet)	125,325	125,325	75,826	75,826
3416 - GIS Services	28,440	28,440	21,991	21,991
3420 - Commun Equip Rental	421	421	1,375	1,455
3429 - Mobile Phone Services	108,300	109,954	185,707	185,707
3430 - Data Services	116,077	116,077	103,509	105,319
3434 - Programming	1,218,870	1,218,870	1,368,625	1,398,500
3438 - Software Maintenance Fee	70,000	93,709	102,309	109,245
3514 - Street Rental	3,086,651	3,086,651	3,434,085	3,622,959
3599 - Misc. Other Charges	0	0	1,000	1,000
3637 - Capital Const Transfer	12,772,927	13,475,569	6,083,045	8,393,288
3651 - Gen Fund Cost Reimb	831,247	831,247	1,017,225	1,017,225

# DALLAS WATER UTILITIES - SDM

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3661 - Debt Svc Reimb -Transfers	9,911,600	9,911,600	9,768,273	9,425,514
3702 - Master Lease Expense	1,725,000	1,725,000	0	0
3703 - EAN Debt Service Expense	0	0	1,768,125	2,468,848
3850 - Debt Serv Pay - Principal	4,500,000	4,500,000	4,715,838	3,815,838
3851 - Pension Bond Debt Service	1,092,791	1,136,255	1,268,697	1,307,820
3994 - Outside Temps-Staffing	0	495,490	70,000	70,000
Contractual - Other Services	\$61,253,815	\$63,529,730	\$55,907,888	\$58,519,347
4720 - Mach Tools Implem Major	138,000	164,319	225,200	150,070
4731 - Equip-Data Processing	176,000	176,000	176,000	766,000
Capital Outlay	\$314,000	\$340,319	\$401,200	\$916,070
5011 - Reimb Fr Othr Organizaton	(182,331)	(182,331)	(182,331)	(182,331)
Reimbursements	(\$182,331)	(\$182,331)	(\$182,331)	(\$182,331)
Total Expense	\$89,089,948	\$89,089,948	\$85,852,114	\$90,573,980

# DEVELOPMENT SERVICES

## MISSION

Together we are planning & building a better Dallas for all!

## DEPARTMENT GOALS

- Deploy customer support strategies to prevent multiple, time-consuming review cycles
- Leverage ongoing technology enhancements to include the DallasNow land management system, permit customer queueing system, and Call Center customer management system
- Implement online Commercial Permitting Dashboard to track departmental performance goals
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

DEVELOPMENT SERVICES	
Construction Plan Review and Permitting	Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process. *Construction Plan Review and Permitting was moved to Planning and Development effective June 2024.
Engineering - Inspection Review for Private Development	Reviews and approves engineering plans for infrastructure improvements that private developers will dedicate to the City and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications. *Engineering - Inspection Review for Private Development was moved to Planning and Development effective June 2024.
Express Plan Review	Provides an expedited and coordinated construction plan review process for an additional fee and provides pre-development trade coordination meetings for projects. *Express Plan Review is moved to Planning and Development effective June 2024.
Field Inspections of Private Development Construction Sites	Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use. *Field Inspections of Private Development Construction Sites was moved to Planning and Development effective June 2024.
GIS Mapping for Private Development	Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents. *GIS Mapping for Private Development was moved to Planning and Development effective June 2024.

# DEVELOPMENT SERVICES

Private Development Records and Archival Library	Records and archives building plans and permits, maintains, and provides historical records on permitted building plans and inspection reports and responds to Open Records Requests. *Private Development Records and Archival Library was moved to Planning and Development effective June 2024.
Private Development Survey	Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards. *Private Development Survey was moved to Planning and Development effective June 2024.
Subdivision Plat Review	Administers and processes plat and replat submissions, responds to inquiries on platting regulations and grows the tax base through the creation of legal building sites for new construction. *Subdivision Plat Review was moved to Planning and Development effective June 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Construction Plan Review and Permitting	32,576,877	31,692,338	0	0
Engineering - Inspection Review for Private Development	5,391,337	4,776,254	0	0
Express Plan Review	2,553,354	2,563,183	0	0
Field Inspections of Private Development Construction Sites	9,451,667	10,353,729	0	0
GIS Mapping for Private Development	1,595,944	1,637,599	0	0
Private Development Records and Archival Library	926,834	804,676	0	0
Private Development Survey	780,981	683,506	0	0
Subdivision Plat Review	675,353	739,419	0	0
Expense Total	\$53,952,347	\$53,250,704	\$0	\$0

# DEVELOPMENT SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	33,854,710	30,231,495	0	0
Supplies - Materials	493,503	1,399,640	0	0
Contractual - Other Services	19,843,020	20,477,351	0	0
Capital Outlay	93,747	1,474,853	0	0
Expense Total	\$54,284,980	\$53,583,337	\$0	\$0
Reimbursements	(332,633)	(332,633)	0	0
Department Total	\$53,952,347	\$53,250,704	\$0	\$0
Department Revenue Total	\$45,465,884	\$41,989,431	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	344.72	300.32	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	3.00	2.08	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.05	0.00	0.00
Department Total	347.72	302.45	0.00	0.00

# DEVELOPMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development (357.59 FTEs).	(372)	(60,000,520)	(372)	(61,604,570)
Major Budget Items Total	(372)	(\$60,000,520)	(372)	(\$61,604,570)

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving Forward Dallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	25,219,459	21,305,836	0	0
1108 - Performance Incentive Pay	909,100	909,100	0	0
1111 - Cell Phone Stipend	0	6	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	165,380	165,380	0	0

# DEVELOPMENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1201 - Overtime - Non-Uniform	261,155	194,092	0	0
1203 - Service Incentive Pay	47,568	25,136	0	0
1208 - Sick Leave Term Pay - Civilian	0	157,804	0	0
1210 - Vacation Term Pay - Non-Uniform	0	238,447	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	10,823	0	0
1301 -Pension - Non-Uniform	3,686,622	3,686,622	0	0
1303 - Life Insurance	23,349	23,349	0	0
1304 - Health Insurance	3,026,831	3,026,831	0	0
1305 - Supplemental Pension - Uniform	7,927	7,927	0	0
1306 - ER Medicare	389,881	323,054	0	0
1308 - Mandatory Deferred Comp	0	1,327	0	0
1314 - Worker's Compensation	117,438	117,438	0	0
1406 - Admin Leave - Non-Uniform	0	25,796	0	0
1453 - Continuance Pay - Non-Uniform	0	9,700	0	0
1511 - Temporary Help - Regular	0	2,828	0	0
<b>Personnel Services</b>	<b>\$33,854,710</b>	<b>\$30,231,495</b>	<b>\$0</b>	<b>\$0</b>
2110 - Office Supplies	1,320	3,193	0	0
2111 - Office Supplies Chargeback	48,239	44,487	0	0
2140 - Light - Power	500	500	0	0
2181 - Fuel - Lube For Vehicle	100,294	100,294	0	0
2231 - Clothing	42,009	42,009	0	0
2252 - Meter Postage Fund Level	17,301	17,301	0	0
2280 - Other Supplies	61,851	61,851	0	0
2710 - Furniture - Fixtures	60,737	936,216	0	0
2731 - Data Processing Equipment	142,150	165,811	0	0
2735 - Software Purchase -\$1000	4,477	4,477	0	0
2860 - Books Reference Book Only	14,625	23,501	0	0
<b>Supplies - Materials</b>	<b>\$493,503</b>	<b>\$1,399,640</b>	<b>\$0</b>	<b>\$0</b>
3020 - Food - Laundry Service	26,913	26,913	0	0
3030 - Printing - Photo Services	10,950	10,950	0	0
3050 - Communications	372,270	372,270	0	0
3051 - Telephone Equipment Charges	4,709	4,709	0	0
3053 - Data Circuit Billing	720,464	720,464	0	0
3070 - Professional Services	3,934,342	3,684,342	0	0
3090 - City Forces	5,422,161	5,422,161	0	0
3099 - Misc Special Services	62,241	62,241	0	0
3110 - Equip Repairs and Maintenance	6,430	20,480	0	0
3130 - Copy Machine Rent-Lease-Maint	159,276	159,276	0	0
3150 - Copy Center Charges	105	105	0	0
3210 - Building Repairs and Maint	73,080	92,309	0	0
3310 - Insurance	51,349	51,349	0	0

# DEVELOPMENT SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3313 - Liability Premiums	55,137	55,137	0	0
3315 - Tolls	1,695	1,695	0	0
3320 - Advertising	35,900	35,900	0	0
3330 - Rents [Lease]	489,758	419,177	0	0
3341 - Subscriptions-Serials	1,870	2,700	0	0
3361 - Professional Development	192,480	190,400	0	0
3363 - Reimb-Vehicle Use,Parking	505	730	0	0
3364 - Personnel Development	0	1,160	0	0
3410 - Equip - Automotive Rental	233,693	233,693	0	0
3411 - Wreck Handle Charge (fleet)	66,463	66,463	0	0
3416 - GIS Services	16,533	16,533	0	0
3429 - Mobile Phone Services	62,860	213,594	0	0
3430 - Data Services	250,987	250,987	0	0
3434 - Programming	2,365,864	2,365,864	0	0
3437 - Continual Software License Fee	4,500	4,500	0	0
3454 - Security Services Pmnt to EBS	57,500	57,500	0	0
3518 - Credit Card Charges	650,000	650,000	0	0
3538 - Interest Exp Short Term	3,469	3,469	0	0
3599 - Misc. Other Charges	257,921	257,943	0	0
3651 - Gen Fund Cost Reimb	2,602,826	2,602,826	0	0
3661 - Debt Svc Reimb -Transfers	12,572	12,572	0	0
3851 - Pension Bond Debt Service	1,636,197	1,759,734	0	0
3994 - Outside Temps-Staffing	0	647,205	0	0
Contractual - Other Services	\$19,843,020	\$20,477,351	\$0	\$0
4090 - City Forces	93,747	93,747	0	0
4310 - Buildings	0	1,046,497	0	0
4571 - Service Connections	0	6,202	0	0
4599 - Improvements non-Building	0	328,406	0	0
Capital Outlay	\$93,747	\$1,474,853	\$0	\$0
5325 - Reimbursement - Dallas Water Utilities	(332,633)	(332,633)	0	0
Reimbursements	(\$332,633)	(\$332,633)	\$0	\$0
Total Expense	\$53,952,347	\$53,250,704	\$0	\$0

# MUNICIPAL RADIO

## MISSION

Provide the WRR 101.1 FM audience within the Dallas and North Texas region with an engaging and entertaining classical listening experience.

## DEPARTMENT GOALS

- Maintain or grow WRR market share of at least 1.90 percent in partnership with KERA (as reported by Nielsen ratings)
- Continue sustainable classical radio operations on 101.1 FM, with full cost recovery from KERA reimbursement

## SERVICE DESCRIPTIONS

MUNICIPAL RADIO	
WRR Municipal Radio Classical Music	In partnership with KERA, broadcasts classical music and promotes culture and arts in Dallas and North Texas.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
WRR Municipal Radio Classical Music	636,398	540,048	451,077	459,320
Expense Total	\$636,398	\$540,048	\$451,077	\$459,320

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	75,584	91,485	95,511	100,120
Supplies - Materials	62,457	62,457	45,585	47,332
Contractual - Other Services	498,357	386,106	309,981	311,868
Capital Outlay	0	0	0	0
Expense Total	\$636,398	\$540,048	\$451,077	\$459,320
Reimbursements	0	0	0	0
Department Total	\$636,398	\$540,048	\$451,077	\$459,320
Department Revenue Total	\$636,398	\$816,355	\$451,077	\$459,320

# MUNICIPAL RADIO

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	1.00	1.00	1.00	1.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	1.00	1.00	1.00	1.00

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Provide 14 to 17 daily announcements for small, ALAANA (African, Latinx, Asian, Arab, and Native American) non-profit arts organizations, and for other City departments to support City department equity initiatives.
- Continue work to diversify listenership on WRR in partnership with KERA.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	56,074	71,556	73,152	75,346
1120 - Wellness Incentive (Uniform and Civilian)	0	500	500	500
1201 - Overtime - Civilian	500	500	0	0
1301 - Pension - Non-Uniform	8,109	8,109	10,563	10,880
1303 - Life Insurance	70	70	72	74
1304 - Health Insurance	9,080	9,080	9,496	10,020
1306 - ER Medicare	814	814	1,067	1,099
1309 - Wellness Program	81	0	81	81
1314 - Worker's Compensation	856	856	234	234
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	346	1,886

# MUNICIPAL RADIO

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	\$75,584	\$91,485	\$95,511	\$100,120
2140 - Light - Power	60,927	60,927	44,518	46,265
2170 - Water - Sewer	1,362	1,362	1,000	1,000
2181 - Fuel - Lube For Vehicle	168	168	67	67
Supplies - Materials	\$62,457	\$62,457	\$45,585	\$47,332
3050 - Communications	24,097	24,097	10,872	10,893
3053 - Data Circuit Billing	28,733	28,733	3,547	3,554
3070 - Professional Services	8,456	10,731	10,000	10,000
3090 - City Forces	39,559	39,559	42,835	43,799
3091 - Custodial Services	28,210	7,025	6,782	6,782
3099 - Misc Special Services	11,872	11,872	15,337	8,820
3130 - Copy Machine Rent-Lease-Maint	2,546	2,546	2,546	2,546
3310 - Insurance	10,930	10,930	10,945	11,517
3313 - Liability Premiums	616	616	359	358
3330 - Rents [Lease]	179,902	181,519	186,198	192,715
3416 - GIS Services	542	542	78	78
3430 - Data Services	3,757	3,757	358	365
3434 - Programming	39,439	39,439	4,762	4,869
3518 - Credit Card Charges	0	793	0	0
3651 - Gen Fund Cost Reimb	77,923	16,327	8,561	8,561
3851 - Pension Bond Debt Service	41,775	7,620	6,801	7,011
Contractual - Other Services	\$498,357	\$386,106	\$309,981	\$311,868
Total Expense	\$636,398	\$540,048	\$451,077	\$459,320



# PLANNING & DEVELOPMENT

## MISSION

Together we are planning & building a better Dallas for all!

## DEPARTMENT GOALS

- Deploy customer support strategies to prevent multiple, time-consuming review cycles
- Leverage ongoing technology enhancements to include the DallasNow land management system, permit customer queueing system, and Call Center customer management system
- Implement online Commercial Permitting Dashboard to track departmental performance goals
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

Planning & Development	
Construction Plan Review and Permitting	Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process. *New service of Planning and Development effective June 2024.
Engineering - Inspection Review for Private Development	Reviews and approves engineering plans for infrastructure improvements that private developers will dedicate to the City and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications. *New service of Planning and Development effective June 2024.
Express Plan Review	Provides an expedited and coordinated construction plan review process for an additional fee and provides pre-development trade coordination meetings for projects. *New service of Planning and Development effective June 2024.
Field Inspections of Private Development Construction Sites	Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use. *New service of Planning and Development effective June 2024.
GIS Mapping for Private Development	Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents. *New service of Planning and Development effective June 2024.
Private Development Records and Archival Library	Records and archives building plans and permits, maintains, and provides historical records on permitted building plans and inspection reports and responds to Open Records Requests. *New service of Planning and Development effective June 2024.

# PLANNING & DEVELOPMENT

Private Development Survey	Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards. *New service of Planning and Development effective June 2024.
Subdivision Plat Review	Administers and processes plat and replat submissions, responds to inquiries on platting regulations and grows the tax base through the creation of legal building sites for new construction. *New service of Planning and Development effective June 2024.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Construction Plan Review and Permitting	0	0	37,672,218	39,777,007
Engineering - Inspection Review for Private Development	0	0	6,300,641	5,701,980
Express Plan Review	0	0	2,558,279	2,558,279
Field Inspections of Private Development Construction Sites	0	0	9,882,210	9,692,917
GIS Mapping for Private Development	0	0	1,595,944	1,595,944
Private Development Records and Archival Library	0	0	926,821	926,821
Private Development Survey	0	0	807,185	807,185
Subdivision Plat Review	0	0	675,353	675,353
Expense Total	\$0	\$0	\$60,418,651	\$61,735,486

# PLANNING & DEVELOPMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	0	0	35,192,435	36,661,955
Supplies - Materials	0	0	610,976	382,581
Contractual - Other Services	0	0	23,811,933	23,902,104
Capital Outlay	0	0	1,793,747	1,793,747
Expense Total	\$0	\$0	\$61,409,091	\$62,740,387
Reimbursements	0	0	(990,440)	(1,004,901)
Department Total	\$0	\$0	\$60,418,651	\$61,735,486
Department Revenue Total	\$0	\$0	\$61,562,424	\$64,640,299

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Convention Center Reimbursement	(628,919)	(628,919)
Dallas Water Utilities Reimbursement	(361,521)	(375,982)
Reimbursement Total	\$(990,440)	\$(1,004,901)

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Reforestation Fund (OT06)	5,926,512	0
Additional Resources Total	\$5,926,512	\$0

# PLANNING & DEVELOPMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	0.00	0.00	357.59	357.79
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	3.65	3.65
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	0.00	0.00	361.24	361.44

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development (PDV) (357.59 FTEs).	372	60,000,520	372	61,604,570
Transfer the Director - Planning and Development and Assistant Director positions from Planning and Development General Fund to Enterprise Fund (1.75 FTEs).	2	334,906	2	334,906

# PLANNING & DEVELOPMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding to reimburse Planning and Development General Fund for a Deputy Director - Zoning position \$211,107 and other expenses \$53,450, partially offset by savings \$45,516 related to downgrade of two Senior Planners to a Planner II and Planner I positions.	0	219,041	0	219,041
True up staffing as part of citywide realignment strategy and eliminate Director Development Services position (1.00 FTE).	(1)	(236,443)	(1)	(236,443)
Realignment Strategy: Transfer three vacant positions (not the funding) to create a Deputy Director - Permitting, Deputy Director - Customer/Team Excellence and Assistant Director positions (\$597,677). Downgrade Assistant Director - Development Services Engineering (Grade 32) to Assistant Director - Residential Permitting (savings of \$39,937) (3.00 FTEs).	3	557,740	3	559,318
Add one-time funding for contractual services to support workflow evaluation and staffing analysis.	0	100,000	0	0
Transfer one Senior Engineer position to Public Works & Transportation for transportation development review (\$139,686). The position will be reimbursed by the Building Inspection Fund (1.00 FTE).	(1)	0	(1)	0
Increase reimbursement to Dallas Fire-Rescue for four Fire Prevention Officers and one Lieutenant under the Fire Inspection Team.	0	778,483	0	818,085
Add one-time funding for the purchase of toughbooks for the field inspection team.	0	228,395	0	0
True up staffing and eliminate five Intern positions and 10 part-time Trade Professionals positions (9.16 FTEs).	(15)	(685,072)	(15)	(685,072)

# PLANNING & DEVELOPMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
True up expenditures and eliminate funding for legal support, immigration fees, and travel reimbursements related to international engineers' recruitment.	0	(250,000)	0	(250,000)
Add reimbursement from Convention Center for the construction plan review for the Convention Center Master Plan.	0	(628,919)	0	(628,919)
<b>Major Budget Items Total</b>	<b>360</b>	<b>\$60,418,651</b>	<b>360</b>	<b>\$61,735,486</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving Forward Dallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	0	0	25,743,362	26,378,284
1108 - Performance Incentive Pay	0	0	909,100	909,100
1120 - Wellness Incentive (Uniform and Non-Uniform)	0	0	183,875	183,975
1201 - Overtime - Non-Uniform	0	0	261,155	261,155
1203 - Service Incentive Pay	0	0	27,600	27,600
1301 - Pension - Non-Uniform	0	0	3,803,602	3,895,184
1303 - Life Insurance	0	0	25,955	26,708
1304 - Health Insurance	0	0	3,420,747	3,615,976
1306 - ER Medicare	0	0	383,887	393,069

# PLANNING & DEVELOPMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1307 - Social Security	0	0	1,076	1,076
1314 - Worker's Compensation	0	0	116,395	116,395
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	107,681	645,433
1511 - Temporary Help - Regular	0	0	208,000	208,000
<b>Personnel Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,192,435</b>	<b>\$36,661,955</b>
2110 - Office Supplies	0	0	1,320	1,320
2111 - Office Supplies Chargeback	0	0	48,239	48,239
2181 - Fuel - Lube For Vehicle	0	0	118,882	118,882
2231 - Clothing	0	0	42,009	42,009
2232 - Food Supplies	0	0	1,000	1,000
2252 - Meter Postage Fund Level	0	0	7,301	7,301
2280 - Other Supplies	0	0	61,851	61,851
2290 - Event Supplies-Ceremony Event Supplies	0	0	10,000	10,000
2710 - Furniture - Fixtures	0	0	59,737	59,737
2731 - Data Processing Equipment	0	0	239,535	11,140
2735 - Software Purchase -\$1000	0	0	4,477	4,477
2770 - Audiovisual Equipment	0	0	2,000	2,000
2860 - Books Reference Book Only	0	0	14,625	14,625
<b>Supplies - Materials</b>	<b>\$0</b>	<b>\$0</b>	<b>\$610,976</b>	<b>\$382,581</b>
3001 - City Hall Emp Parking Garage	0	0	4,925	4,925
3020 - Food - Laundry Service	0	0	26,913	26,913
3030 - Printing - Photo Services	0	0	10,950	10,950
3050 - Communications	0	0	351,015	359,977
3051 - Telephone Equipment Charges	0	0	4,709	4,709
3053 - Data Circuit Billing	0	0	633,495	636,483
3070 - Professional Services	0	0	3,713,357	3,713,357
3072 - Contractor Service Fees	0	0	318,909	328,190
3090 - City Forces	0	0	6,697,295	6,737,423
3099 - Misc Special Services	0	0	72,241	72,241
3110 - Equip Repairs and Maintenance	0	0	6,430	6,430
3130 - Copy Machine Rent-Lease-Maint	0	0	159,276	159,276
3150 - Copy Center Charges	0	0	105	105
3210 - Building Repairs and Maint	0	0	73,080	73,080
3310 - Insurance	0	0	62,532	65,799
3313 - Liability Premiums	0	0	60,507	60,507
3315 - Tolls	0	0	1,695	1,695
3320 - Advertising	0	0	35,900	35,900
3330 - Rents [Lease]	0	0	109,310	0
3341 - Subscriptions-Serials	0	0	1,870	1,870
3342 - Certification Fees	0	0	177,704	189,194

# PLANNING & DEVELOPMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3361 - Professional Development	0	0	54,556	54,556
3363 - Reimb-Vehicle Use,Parking	0	0	505	505
3410 - Equip - Automotive Rental	0	0	204,927	204,927
3411 - Wreck Handle Charge (fleet)	0	0	26,801	26,801
3413 - Motor Pool Vehicle Charges	0	0	20,805	20,805
3416 - GIS Services	0	0	27,408	27,408
3429 - Mobile Phone Services	0	0	65,104	65,104
3430 - Data Services	0	0	264,949	267,204
3434 - Programming	0	0	3,346,096	3,403,616
3437 - Continual Software License Fee	0	0	4,500	4,500
3454 - Security Services Pmnt to EBS	0	0	58,000	61,000
3518 - Credit Card Charges	0	0	650,000	650,000
3538 - Interest Exp Short Term	0	0	3,469	3,469
3599 - Misc. Other Charges	0	0	257,921	257,921
3651 - Gen Fund Cost Reimb	0	0	4,327,252	4,327,252
3661 - Debt Svc Reimb -Transfers	0	0	12,572	12,572
3851 - Pension Bond Debt Service	0	0	1,964,850	2,025,440
Contractual - Other Services	\$0	\$0	\$23,811,933	\$23,902,104
4090 - City Forces	0	0	93,747	93,747
4741 - Automobiles	0	0	1,700,000	1,700,000
Capital Outlay	\$0	\$0	\$1,793,747	\$1,793,747
5323 - Reimbursement - Convention Center	0	0	(628,919)	(628,919)
5325 - Reimbursement - Dallas Water Utilities	0	0	(361,521)	(375,982)
Reimbursements	\$0	\$0	(\$990,440)	(\$1,004,901)
Total Expense	\$0	\$0	\$60,418,651	\$61,735,486

# SANITATION SERVICES

## MISSION

Operate a clean, green, and efficient integrated solid waste management system for the residents of Dallas, while supporting the City's vision to achieve a sustainable future. Our vision is to be a best-in-class and resilient integrated solid waste management agency, continually advancing progress toward Zero Waste, in alignment with the City's Comprehensive Environmental and Climate Action Plan

## DEPARTMENT GOALS

- Empower residents and businesses to reduce the amount of discarded material generated through proactive education, outreach, and compliance efforts
- Establish and implement innovative operational best practices to provide efficient, cost effective, and environmentally responsible service
- Provide excellent customer service and support to residents and businesses to maximize diversion from the landfill
- Operate a clean, green, and efficient waste system that seeks to generate energy from organics
- Continue to build upon the established Post Closure and Environmental Protection Reserve Fund, to provide financial assurance for future liabilities related to the City's landfill

## SERVICE DESCRIPTIONS

SANITATION SERVICES	
Animal Remains Collection	Provides for the respectful recovery and disposal of animal remains from residences, public right-of-way, and animal clinics. This service is currently managed by Dallas Animal Services. Beginning October 1, 2024 this service will be funded by the Environmental Cleanup Fee.
Brush-Bulk Waste Removal Services	Provides monthly bulk and brush collections to approximately 247,000 households throughout Dallas. This service provides residents the option to discard larger, less frequently disposed-of items with convenient monthly curbside collection.
City Facility Services	Provides waste and recycling collection services for City-owned facilities. This service is provided by Sanitation with assistance from a contracted private hauler.
Landfill Services	The McCommas Bluff Landfill processes over 1.8 million tons of waste annually, adhering to government regulations and using landfill gas recovery technology. It includes a Customer Convenience Center (CCC) for municipal solid waste and a Customer Convenience Recycling Center (CCRC) for electronic waste, appliances, and tires.
Recycling Collection and Waste Diversion	Provides weekly residential recycling collection services to approximately 247,000 customers, removing approximately 55,000 tons of recyclable material annually.

# SANITATION SERVICES

## Residential Refuse Collection

Provides weekly refuse collection service to approximately 247,000 households, removing around 250,000 tons of garbage annually. This service is facilitated by three transfer stations, which accept trash and recycling from city collection trucks, business customers, and residents. The collected materials are then transferred to the McCommas Bluff Landfill or the Material Recycling Facility (MRF) on the landfill property.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Animal Remains Collection	528,156	539,616	492,933	465,398
Brush-Bulk Waste Removal Services	28,567,218	37,009,898	31,421,631	31,343,255
City Facility Services	832,212	832,212	1,044,845	1,044,845
Landfill Services	43,892,747	42,805,528	39,500,571	40,095,253
Recycling Collection and Waste Diversion	19,463,821	19,759,359	18,475,055	18,937,352
Residential Refuse Collection	60,405,377	60,750,978	72,257,278	74,812,162
Expense Total	\$153,689,531	\$161,697,591	\$163,192,313	\$166,698,265

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	53,048,134	51,889,456	55,166,234	57,745,459
Supplies - Materials	9,244,548	10,249,184	9,390,845	9,395,016
Contractual - Other Services	91,618,201	98,226,291	98,856,586	99,779,142
Capital Outlay	0	1,554,012	0	0
Expense Total	\$153,910,883	\$161,918,943	\$163,413,665	\$166,919,617
Reimbursements	(221,352)	(221,352)	(221,352)	(221,352)
Department Total	\$153,689,531	\$161,697,591	\$163,192,313	\$166,698,265
Department Revenue Total	\$152,709,535	\$164,092,482	\$164,122,320	\$166,749,483

# SANITATION SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
General Fund Reimbursement	(221,352)	(221,352)
Reimbursement Total	\$(221,352)	\$(221,352)

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Dallas Environmental Clean-up Fund (TQ01)	10,490,000	10,490,000
Additional Resources Total	\$10,490,000	\$10,490,000

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	569.30	517.24	575.57	579.95
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	120.82	147.78	120.82	120.82
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	690.12	665.02	696.39	700.77

# SANITATION SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer six vacant positions (not the funding) to create two Heavy Equipment Mechanic, one Macheinic Equipment Mechanic, one Mechanic, and two Laborers I positions to further augment a third shift at the landfill (3.00 FTEs).	6	191,864	6	255,819
Transfer costs to the Environmental Clean-Up Fund.	0	(1,046,988)	0	(1,046,988)
Transfer five positions from Dallas Animal Services to realign Animal Remains Collection service delivery (\$292,859)(4.38 FTEs).	0	0	5	0
Add funding for Equipment Acquisition Notes and Master Lease debt payments.	0	5,668,891	0	6,630,110
<b>Major Budget Items Total</b>	<b>6</b>	<b>\$4,813,767</b>	<b>11</b>	<b>\$5,838,941</b>

# SANITATION SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Sanitation Services is working to ensure all customers have equitable access to resources and services to effectively manage and dispose of municipal solid waste while striving to eliminate racial inequities within our neighborhoods. With the FY 2024-25 budget, our services and programs strive to continue this mission.
- Sanitation Services will continue to partner with other City departments to further reduce illegal dumping and litter (while taking care to control costs for ratepayers), attend public meetings in historically underserved and disenfranchised communities and specifically explore areas where we are falling short and what improvements can be made.
- In FY 2021-22, City Council approved an update to the City's Local Solid Waste Management Plan (LSWMP), also known as the Zero Waste Plan. A top priority of the plan is to ensure that the policies and programs that are conceived for future development in this update include thoughtful consideration of racial equity and impacts to communities which have been historically underserved.
- Sanitation Services will continue to work with the Office of Equity and Inclusion to further define Communities of Color and Low-Income Neighborhoods in the department's service areas and continue developing programs and policies that focus on service improvement in these identified communities and areas.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	31,192,391	28,295,288	32,367,417	33,554,404
1111 - Cell Phone Stipend	328,105	75,022	328,105	328,105
1113 - One-time Pay - Non-Uniform	0	78,203	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	0	133,000	287,785	290,285
1201 - Overtime - Non-Uniform	8,102,865	9,919,850	8,102,865	8,102,865
1203 - Service Incentive Pay	175,961	37,072	40,000	40,000
1208 - Sick Leave Term Pay - Civilian	70,719	149,520	70,719	70,719
1210 - Vacation Term Pay - Non-Uniform	88,150	110,389	88,150	88,150
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	8,707	0	0
1301 -Pension - Non-Uniform	5,754,315	5,754,315	5,957,014	6,128,415
1303 - Life Insurance	39,821	39,821	41,441	42,899
1304 - Health Insurance	5,163,121	5,163,121	5,465,613	5,808,900
1306 - ER Medicare	578,062	563,601	603,302	620,512
1314 - Worker's Compensation	1,363,563	1,363,563	1,300,099	1,302,954
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	186,702	1,040,229
1406 - Admin Leave - Non-Uniform	0	195,048	0	0
1453 - Continuance Pay - Non-Uniform	0	2,936	0	0
1455 - Task Incentive	191,061	0	327,022	327,022
<b>Personnel Services</b>	<b>\$53,048,134</b>	<b>\$51,889,456</b>	<b>\$55,166,234</b>	<b>\$57,745,459</b>

# SANITATION SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2110 - Office Supplies	25,134	18,721	25,134	25,134
2111 - Office Supplies Chargeback	35,633	31,532	35,633	35,633
2120 - Min App Inst Tools - Uten	114,004	20,500	20,500	20,500
2140 - Light - Power	110,247	110,247	96,862	101,033
2160 - Fuel Supplies	40,180	0	0	0
2170 - Water - Sewer	87,174	87,174	87,174	87,174
2181 - Fuel - Lube For Vehicle	5,450,822	5,450,822	6,054,736	6,054,736
2183 - Fuel - Lube	5,945	110,922	77,607	77,607
2200 - Chemical Medical Surgical	28,723	22,807	14,457	14,457
2220 - Laundry - Cleaning Suppl	14,346	14,346	18,626	18,626
2231 - Clothing	220,000	589,174	250,000	250,000
2232 - Food Supplies	60,183	61,107	60,183	60,183
2252 - Meter Postage Fund Level	19,427	2,508	2,508	2,508
2261 - Educational - Recr Suppl	7,415	0	0	0
2262 - Botanical - Agric Suppl	11,621	2,550	7,650	7,650
2270 - Printing Supplies	0	1,250	0	0
2280 - Other Supplies	113,865	91,518	91,518	91,518
2590 - Other Improvements	0	240,903	0	0
2710 - Furniture - Fixtures	8,237	22,899	5,000	5,000
2720 - Machine Tools	24,621	7,378	7,378	7,378
2731 - Data Processing Equipment	33,411	156,066	65,793	65,793
2740 - Motor Vehicles	0	250,000	0	0
2741 - Motor Vehicle	676,343	676,343	457,786	457,786
2760 - Radio - Communication Eqp	156,068	7,300	7,300	7,300
2770 - Audiovisual Equipment	1,149	247,555	5,000	5,000
2890 - Miscellaneous Equipment	2,000,000	2,025,562	2,000,000	2,000,000
Supplies - Materials	\$9,244,548	\$10,249,184	\$9,390,845	\$9,395,016
3030 - Printing - Photo Services	83,118	56,570	48,795	48,795
3040 - Medical - Laboratory Services	12,191	0	0	0
3050 - Communications	158,994	158,994	194,925	199,395
3051 - Telephone Equipment Charges	0	214	427	427
3053 - Data Circuit Billing	330,294	330,294	315,724	317,214
3060 - Equipment Rental [Outside City]	63,863	33,401	23,265	23,265
3068 - Security Monitoring Services	0	4,218	3,365	3,365
3070 - Professional Services	551,900	926,356	929,203	929,203
3071 - Management Service Fees	540,812	540,812	540,812	540,812
3072 - Contractor Service Fees	6,115,404	11,298,321	8,619,783	8,619,783
3090 - City Forces	1,549,628	1,017,571	56,026	316,396
3092 - Security Services	75,973	165,952	118,524	118,524
3098 - Day Labor	12,264,918	12,264,918	12,264,919	12,264,919
3099 - Misc Special Services	2,100,284	1,038,898	868,598	868,238
3110 - Equip Repairs and Maintenance	73,180	21,281	21,281	21,281
3130 - Copy Machine Rent-Lease-Maint	21,236	21,236	21,236	21,236

# SANITATION SERVICES

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3150 - Copy Center Charges	5,742	0	0	0
3201 - Stores Overhead Charges	7,162	7,162	11,787	11,787
3210 - Building Repairs and Maint	156,564	156,564	121,265	121,265
3310 - Insurance	261,586	261,586	266,888	280,831
3313 - Liability Premiums	1,885,685	1,885,685	2,265,610	2,265,620
3320 - Advertising	522	522	1,880	1,880
3340 - Membership Dues	4,611	3,978	4,611	4,611
3341 - Subscriptions-Serials	1,091	1,188	1,091	1,091
3361 - Professional Development	29,077	31,325	35,495	35,495
3363 - Reimb-Vehicle Use,Parking	5,035	415	1,122	1,122
3410 - Equip - Automotive Rental	14,908,905	15,808,905	17,529,174	17,529,174
3411 - Wreck Handle Charge (fleet)	1,390,461	1,790,461	1,446,541	1,446,541
3413 - Motor Pool Vehicle Charges	1,241	0	100,083	100,083
3416 - GIS Services	34,264	34,264	54,498	54,498
3420 - Commun Equip Rental	252,775	252,775	241,459	260,578
3429 - Mobile Phone Services	20,000	67,208	123,795	123,795
3430 - Data Services	345,153	345,153	359,254	363,738
3434 - Programming	2,551,719	2,551,719	3,342,918	3,417,333
3438 - Software Maintenance Fee	736,343	736,343	833,395	833,395
3460 - Disposal Services	1,903,148	1,513,987	1,393,682	1,393,682
3518 - Credit Card Charges	350,000	350,000	340,107	340,107
3637 - Capital Const Transfer	13,884,695	10,165,525	15,305,842	14,855,669
3651 - Gen Fund Cost Reimb	5,752,690	5,752,690	6,187,986	6,187,986
3652 - Sanitation Transfers	4,500,000	4,443,874	4,443,874	4,443,874
3661 - Debt Svc Reimb - Transfers	4,019,164	9,747,965	0	0
3690 - Miscellaneous Transfers	4,167,318	4,167,318	4,167,318	4,123,260
3702 - Master Lease Expense	4,299,774	2,448,358	1,626,305	372,288
3703 - EAN Debt Service Expense	0	0	8,342,360	10,557,596
3851 - Pension Bond Debt Service	2,917,217	2,254,556	2,517,349	2,594,976
3899 - Other Misc Exp - Reimb	3,203,961	5,485,094	3,695,339	3,695,339
3994 - Outside Temps-Staffing	80,503	82,635	68,675	68,675
Contractual - Other Services	\$91,618,201	\$98,226,291	\$98,856,586	\$99,779,142
4740 - Motor Vehicles Cap	0	1,554,012	0	0
Capital Outlay	\$0	\$1,554,012	\$0	\$0
5011 - Reimb Fr Othr Organizaton	(221,352)	(221,352)	(221,352)	(221,352)
Reimbursements	(\$221,352)	(\$221,352)	(\$221,352)	(\$221,352)
Total Expense	\$153,689,531	\$161,697,591	\$163,192,313	\$166,698,265



# BOND & CONSTRUCTION MANAGEMENT

## MISSION

Provide oversight of the City's bond programs to ensure the efficient, equitable, and transparent delivery of infrastructure improvements to the Dallas community.

## DEPARTMENT GOALS

- Begin project delivery of the 2024 Bond Program by awarding shovel ready voter approved projects
- Rollout a community engagement plan that promotes transparency and accountability by providing progress updates and reports to the community on voter approved bond programs

## SERVICE DESCRIPTIONS

BOND & CONSTRUCTION MANAGEMENT	
Bond & Construction Management	Provides administrative and project delivery services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects.
Park & Recreation	Manages the implementation of the Park and Recreation Department's capital bond program, including public improvements to existing park and recreation facilities, acquisition of land for future facilities, and rehabilitation of 12 buildings at Fair Park.
Transportation & Public Works*	Creates and maintains the fundamental transportation infrastructure systems required for economic growth. *Public Works will be realigned to Transportation and Public Works effective October 1, 2024 to better align departmental functions and services.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Bond & Construction Management	3,599,027	3,175,908	4,363,746	4,642,531
Park & Recreation	4,503,977	4,154,919	4,719,283	4,942,876
Public Works	13,940,473	13,513,021	0	0
Transportation & Public Works	0	0	15,760,450	16,332,318
Expense Total	22,043,477	20,843,847	24,843,479	25,917,725

# BOND & CONSTRUCTION MANAGEMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	17,501,848	16,195,873	19,589,593	20,601,477
Supplies - Materials	571,879	405,922	639,535	639,535
Contractual - Other Services	4,394,581	4,662,024	4,614,351	4,676,713
Capital Outlay	0	4,859	0	0
Expense Total	\$22,468,308	\$21,268,678	\$24,843,479	\$25,917,725
Reimbursements	(424,831)	(424,831)	0	0
Department Total	\$22,043,477	\$20,843,847	\$24,843,479	\$25,917,725
Department Revenue Total	\$22,043,477	\$21,087,690	\$24,843,479	\$25,917,725

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	170.11	145.51	187.50	188.25
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.66	4.50	0.66	0.66
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	170.77	150.01	188.16	188.91

# BOND & CONSTRUCTION MANAGEMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer three vacant positions (not the funding) for one Architectural Program Administrator, one Inspector III, and one Agenda Coordinator position and one-time data processing equipment expense to efficiently implement the 2024 Bond Program (2.25 FTE).	3	\$250,911	3	\$329,025
Realignment Strategy: Transfer three vacant positions (not the funding) for one Senior Architect, one Architect, and one Senior Project Coordinator that will assist with project delivery, contract/data management, and community outreach (2.25 FTEs).	3	\$281,521	3	\$375,361
Realignment Strategy: Transfer three vacant positions (not the funding) for one Crew Leader - Park Construction, one Heavy Equipment Operator, and one Senior Plumber to complete project management and oversight of contracted design/construction vendors (2.25 FTEs).	3	\$158,225	3	\$210,967
Position reorganization between Transportation & Public Works General Fund and Transportation & Public Works Internal Service Fund to align positions with the appropriate funds based on their project activities (5.00 FTEs).	5	\$495,209	5	\$495,209

# BOND & CONSTRUCTION MANAGEMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY2025-26 Positions	FY 2025-26 Planned
Increase funding for software development fees to enhance the web-based PowerQV platform which provides an efficient method for Transportation & Public Works teams to streamline contractor quantity verification, inspection documentation, and invoicing.	0	\$520,000	0	\$520,000
Increase funding for ongoing annual software maintenance fees for the sidewalk workplan development system that was created as part of the Kercher Consultant contract.	0	\$80,000	0	\$80,000
Increase funding for professional engineering services to update the 2021 Dallas Sidewalk Master Plan (DSWMP).	0	\$300,000	0	\$300,000
<b>Major Budget Items Total</b>	<b>14</b>	<b>\$2,085,866</b>	<b>14</b>	<b>\$2,310,562</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Target community outreach to historically disadvantaged communities understanding the need to consider barriers and disparities that disproportionately impact these communities.
- Ensure equitable delivery of the 2024 Bond Program through ensuring that 35 percent of the funding for projects in the five year implementation plan that scored three or higher on the equity tool are awarded Year one of the bond program.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	13,509,097	11,695,802	15,053,470	15,560,754
1111 - Cell Phone Stipend	25,696	27,552	25,696	25,696
1113 - One-time Pay - Non-Uniform	0	15,000	0	0
1116 - Retroactive Pay - Non-Uniform	0	307	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	84,555	84,555	94,125	94,125
1201 - Overtime - Non-Uniform	79,821	544,916	79,821	79,821
1203 - Service Incentive Pay	13,200	10,812	13,200	13,200
1208 - Sick Leave Term Pay - Civilian	0	2,036	0	0
1210 - Vacation Term Pay - Non-Uniform	0	36,415	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	1,823	0	0

# BOND & CONSTRUCTION MANAGEMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1251 - Off-road Vehicle Use	0	900	0	0
1301 - Pension - Non-Uniform	1,986,811	1,986,811	2,200,721	2,274,021
1303 - Life Insurance	11,904	11,904	13,419	13,832
1304 - Health Insurance	1,543,446	1,543,446	1,771,523	1,873,686
1306 - ER Medicare	195,883	182,159	222,160	229,497
1314 - Worker's Compensation	51,435	51,435	43,829	43,829
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	71,629	393,016
<b>Personnel Services</b>	<b>17,501,848</b>	<b>16,195,873</b>	<b>19,589,593</b>	<b>20,601,477</b>
2110 - Office Supplies	7,000	7,000	7,000	7,000
2111 - Office Supplies Chargeback	43,685	24,337	43,685	43,685
2120 - Min App Inst Tools - Uten	35,050	8,202	35,050	35,050
2130 - Copy McH Supplies	7,360	3,100	7,360	7,360
2170 - Water - Sewer	6,001	6,001	8,001	8,001
2181 - Fuel - Lube For Vehicle	85,616	85,616	112,272	112,272
2200 - Chemical Medical Surgical	270	239	270	270
2220 - Laundry - Cleaning Suppl	1,476	376	1,476	1,476
2231 - Clothing	29,310	21,451	30,123	30,123
2232 - Food Supplies	3,500	18,859	3,500	3,500
2252 - Meter Postage Fund Level	6,110	2,029	5,297	5,297
2261 - Educational - Recr Suppl	1,500	0	1,500	1,500
2280 - Other Supplies	9,220	6,198	9,220	9,220
2420 - Other Structures	155,430	150,500	155,430	155,430
2590 - Other Improvements	2,689	2,401	2,689	2,689
2710 - Furniture - Fixtures	15,818	2,603	15,818	15,818
2720 - Machine Tools	0	125	0	0
2731 - Data Processing Equipment	103,287	34,863	142,287	142,287
2735 - Software Purchase -\$1000	58,007	30,561	58,007	58,007
2741 - Motor Vehicle	0	1,260	0	0
2860 - Books Reference Book Only	550	200	550	550
<b>Supplies - Materials</b>	<b>571,879</b>	<b>405,922</b>	<b>639,535</b>	<b>639,535</b>
3001 - City Hall Emp Parking Garage	0	0	8,091	8,091
3020 - Food - Laundry Service	3,578	1,415	3,578	3,578
3030 - Printing - Photo Services	7,200	3,750	7,200	7,200
3050 - Communications	52,890	52,890	49,030	50,442
3051 - Telephone Equipment Charges	2,160	2,160	2,160	2,160
3053 - Data Circuit Billing	106,659	106,659	99,776	100,247
3060 - Equipment Rental [Outside City]	82,500	88,320	82,500	82,500
3070 - Professional Services	620,000	957,553	920,000	920,000
3072 - Contractor Service Fees	237,605	0	0	0
3085 - Freight	239	0	239	239
3090 - City Forces	337,452	327,999	92,553	94,553

# BOND & CONSTRUCTION MANAGEMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3092 - Security Services	0	1,276	0	0
3099 - Misc Special Services	387,119	507,178	288,189	325,607
3110 - Equip Repairs and Maintenance	1,201	0	1,201	1,201
3130 - Copy Machine Rent-Lease-Maint	1,563	5,900	1,563	1,563
3150 - Copy Center Charges	3,893	2,500	3,893	3,893
3310 - Insurance	47,569	47,569	25,230	26,548
3313 - Liability Premiums	71,033	71,033	19,462	19,461
3315 - Tolls	300	0	300	300
3340 - Membership Dues	12,000	18,523	14,000	14,000
3341 - Subscriptions-Serials	0	2,125	2,000	2,000
3361 - Professional Development	36,238	22,261	35,537	35,537
3363 - Reimb-Vehicle Use,Parking	35,255	4,450	33,955	33,955
3364 - Personnel Development	38,167	20,933	36,167	36,167
3410 - Equip - Automotive Rental	114,268	156,325	134,635	134,635
3411 - Wreck Handle Charge (fleet)	103	2,382	13,941	13,941
3416 - GIS Services	10,656	10,659	13,716	13,716
3429 - Mobile Phone Services	27,504	69,687	33,094	33,094
3430 - Data Services	81,910	81,910	69,620	70,749
3434 - Programming	848,059	855,353	834,610	853,225
3438 - Software Maintenance Fee	185,886	39,492	785,886	785,886
3651 - Gen Fund Cost Reimb	1,041,574	1,041,574	1,002,225	1,002,225
3994 - Outside Temps-Staffing	0	160,149	0	0
Contractual - Other Services	4,394,581	4,662,024	4,614,351	4,676,713
4510 - Strts Roadwys Hiwy Alleys	0	4,859	0	0
Capital Outlay	0	4,859	0	0
5011 - Reimb Fr Othr Organizaton	(424,831)	(424,831)	0	0
Reimbursements	(424,831)	(424,831)	0	0
<b>Total Expense</b>	<b>\$22,043,477</b>	<b>\$20,843,847</b>	<b>\$24,843,479</b>	<b>\$25,917,725</b>

# EMPLOYEE BENEFITS

## MISSION

Create and sustain a culture of health and wellness for employees, retirees, and their families. To achieve this, the HR team has adopted the Centers for Disease Control and Prevention's (CDC's) Evaluation Model to implement an evidence-based approach for improving the overall health and well-being of employees and retirees. The HR team and organizational leadership supports the wellness culture to emphasize collaborative efforts.

## DEPARTMENT GOALS

- Launch Workday Benefits in Fiscal Year 2024-25 to effectively track and manage benefits data and administration
- Conduct a comprehensive review of existing HR vendor contracts to ensure compliance with contractual obligations and service level expectations
- Go to market to identify and evaluate the best offerings in benefits management, aiming to enhance our current benefits programs and provide the most cost-effective solutions
- Revise City's selected healthcare provider contract to include key requirements to protect, audit, and clarify ownership of City data
- Continue and refine the integration of health benefits administration with wellness programs, leveraging data to enhance strategic plan design and manage healthcare costs for both employees and the organization

## SERVICE DESCRIPTIONS

EMPLOYEE BENEFITS	
Administrative/HRIS	Administers the health benefits program for all City employees, retirees, and their eligible dependents. Assists customers by working as a liaison between the employees/retirees, the City, and the various vendors contracted to provide benefits products and/or services.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Administrative/HRIS	2,175,603	2,106,676	2,151,595	2,213,552
Expense Total	\$2,175,603	\$2,106,676	\$2,151,595	\$2,213,552

# EMPLOYEE BENEFITS

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	1,147,929	1,131,000	1,190,127	1,247,109
Supplies - Materials	22,755	6,500	22,755	22,755
Contractual - Other Services	1,004,919	994,049	938,713	943,688
Capital Outlay	0	0	0	0
Expense Total	\$2,175,603	\$2,131,548	\$2,151,595	\$2,213,552
Reimbursements	0	(24,872)	0	0
Department Total	\$2,175,603	\$2,106,676	\$2,151,595	\$2,213,552
Department Revenue Total	\$2,175,603	\$2,106,676	\$2,151,595	\$2,213,552

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Fitness Center (0323)	837,569	0
Additional Resources Total	\$837,569	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	11.75	10.12	10.56	10.56
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.52	0.52
Department Total	11.75	10.12	11.08	11.08

# EMPLOYEE BENEFITS

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Offer employee health insurance to employees based upon salary income bands for those with salaries under \$69K and all enrolled with a minimal increase in monthly premiums.
- Improve employee & retiree access to disease management programs such as high blood pressure management, diabetes prevention, and expanded mental health network.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	883,956	800,000	895,159	923,176
1120 - Wellness Incentive (Uniform and Non-Uniform)	5,875	5,875	5,280	5,280
1203 - Service Incentive Pay	2,256	2,256	2,256	2,256
1210 - Vacation Term Pay - Non-Uniform	0	4,040	0	0
1242 - Language Assignment Pay	1,800	1,800	1,800	1,800
1301 - Pension - Non-Uniform	131,022	131,022	129,847	133,892
1303 - Life Insurance	823	823	760	781
1304 - Health Insurance	106,690	106,690	100,278	105,811
1306 - ER Medicare	12,817	12,817	13,620	14,026
1308 - Mandatory Deferred Comp	0	487	0	0
1314 - Worker's Compensation	2,690	2,690	2,804	2,804
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	4,253	23,213
1511 - Temporary Help - Regular	0	55,000	34,070	34,070
1512 - Temporary Help - Overtime	0	7,500	0	0
<b>Personnel Services</b>	<b>\$1,147,929</b>	<b>\$1,131,000</b>	<b>\$1,190,127</b>	<b>\$1,247,109</b>
2110 - Office Supplies	4,000	1,000	4,000	4,000
2111 - Office Supplies Chargeback	3,019	1,000	3,019	3,019
2232 - Food Supplies	500	500	500	500
2252 - Meter Postage Fund Level	15,236	4,000	15,236	15,236
<b>Supplies - Materials</b>	<b>\$22,755</b>	<b>\$6,500</b>	<b>\$22,755</b>	<b>\$22,755</b>
3001 - City Hall Emp Parking Garage	0	0	2,111	2,111
3050 - Communications	7,485	7,485	6,524	6,714
3051 - Telephone Equipment Charges	4,000	4,000	4,000	4,000
3053 - Data Circuit Billing	15,685	15,685	13,403	13,466
3070 - Professional Services	17,000	80,000	17,000	17,000
3090 - City Forces	242,795	242,795	242,795	242,795
3091 - Custodial Services	4,500	0	4,500	4,500
3099 - Misc Special Services	74,774	5,231	82,586	82,586
3130 - Copy Machine Rent-Lease-Maint	2,780	2,780	2,780	2,780

# EMPLOYEE BENEFITS

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3150 - Copy Center Charges	3,475	0	3,475	3,475
3310 - Insurance	2,409	2,409	2,449	2,577
3313 - Liability Premiums	1,274	1,274	1,228	1,228
3320 - Advertising	1,000	1,000	1,000	1,000
3340 - Membership Dues	1,500	1,500	1,500	1,500
3361 - Professional Development	5,000	1,000	5,000	5,000
3363 - Reimb-Vehicle Use,Parking	500	0	500	500
3416 - GIS Services	662	662	939	939
3430 - Data Services	4,592	4,592	4,338	4,415
3434 - Programming	73,869	73,869	87,856	90,025
3651 - Gen Fund Cost Reimb	481,559	481,559	378,571	378,571
3851 - Pension Bond Debt Service	60,060	68,208	76,158	78,506
Contractual - Other Services	\$1,004,919	\$994,049	\$938,713	\$943,688
5011 - Reimb Fr Othr Organizaton	0	(24,872)	0	0
Reimbursements	\$0	(\$24,872)	\$0	\$0
<b>Total Expense</b>	<b>\$2,175,603</b>	<b>\$2,106,676</b>	<b>\$2,151,595</b>	<b>\$2,213,552</b>

# EQUIPMENT & FLEET MANAGEMENT

## MISSION

Provide effective and efficient fleet services in support of City service delivery.

## DEPARTMENT GOALS

- Continue to implement recommendations from the December 2018 Fleet Management Study to increase operational efficiency
- Utilize Equipment and Fleet Management's (EFM) Fleet Governance Committee to design a sustainable enterprise approach to fleet management
- Strengthen the City's total cost of ownership (TCO) approach, including vehicle procurement, preventive maintenance, and mechanic training
- Develop and capitalize on the M5 Fleet Management System to improve the work order process, eliminate manual processes, and activate system modules and flags
- Strategically implement procurement and replacement strategies that align with the goals of the Comprehensive Environmental & Climate Action Plan (CECAP) for fleet electrification
- Minimize the gap between fleet replacement needs and delays in delivery through the implementation of new funding strategies and focus on refurbishment of eligible vehicles
- Encourage retention and recruitment by developing a career series, expanding training opportunities, and providing equitable pay

## SERVICE DESCRIPTIONS

EQUIPMENT & FLEET MANAGEMENT	
City Fleet Asset Management	Provides life-cycle coordination for most of the City's fleet. Major activities include specification and procurement of new fleet, preparation of new units for service, disposal of units, and coordination of Citywide outside rental and an internal motor pool.
City Fleet Maintenance and Repair Services	Repairs and maintains 5,700 vehicles/equipment. Staff performs approximately 156,000 scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/ rebuilds). This includes management of parts inventory.
City Fleet Paint and Body Shop Coordination	Oversees contracted paint and body repairs of City equipment.
Environmental Services for City Fleet Operations	Supports compliance with federal, state, and local environmental and safety regulations including environmental, occupational health and safety, and quality management systems.
Fuel Procurement and Management	Provides centralized fuel procurement and management for City fleet. Equipment and Fleet Management maintains eight self-service fuel islands with bulk inventory at strategic locations. The blended fuel rate for FY 2024-25 and FY 2025-26 is \$3.01 per gallon. (This consists of Compressed Natural Gas, Diesel, Bio-Diesel, Off-road Diesel, Super and Unleaded gasoline).

# EQUIPMENT & FLEET MANAGEMENT

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
City Fleet Asset Management	3,690,413	3,556,159	3,614,415	3,676,175
City Fleet Maintenance and Repair Services	43,107,678	44,632,901	42,394,978	43,296,968
City Fleet Paint and Body Shop Coordination	2,990,153	2,773,166	2,921,817	2,929,058
Environmental Services for City Fleet Operations	748,935	676,896	825,920	845,986
Fuel Procurement and Management	23,567,943	21,909,117	23,730,160	23,801,254
<b>Expense Total</b>	<b>\$74,105,122</b>	<b>\$73,548,239</b>	<b>\$73,487,289</b>	<b>\$74,549,441</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	22,146,542	20,657,378	21,615,743	22,576,743
Supplies - Materials	34,061,210	33,371,130	32,663,960	32,675,327
Contractual - Other Services	21,751,778	23,196,766	23,019,549	23,159,336
Capital Outlay	70,846	234,400	70,846	70,846
<b>Expense Total</b>	<b>\$78,030,376</b>	<b>\$77,459,674</b>	<b>\$77,370,098</b>	<b>\$78,482,252</b>
Reimbursements	(3,925,254)	(3,911,435)	(3,882,809)	(3,932,811)
<b>Department Total</b>	<b>\$74,105,122</b>	<b>\$73,548,239</b>	<b>\$73,487,289</b>	<b>\$74,549,441</b>
<b>Department Revenue Total</b>	<b>\$71,089,693</b>	<b>\$70,532,810</b>	<b>\$73,309,034</b>	<b>\$74,010,327</b>

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Storm Drainage Management Reimbursement	(1,613,271)	(1,613,271)
Department Support	(2,269,538)	(2,319,540)
<b>Reimbursement Total</b>	<b>\$(3,882,809)</b>	<b>\$(3,932,811)</b>

# EQUIPMENT & FLEET MANAGEMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	273.50	233.50	259.90	259.90
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	19.70	23.40	19.70	19.70
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	293.20	256.90	279.60	279.60

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a city-wide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding for salary adjustments from the HR compensation review.	0	350,919	0	350,919
Realignment Strategy: Transfer one vacant position (not the funding) to create one Administrative Specialist position to support two Assistant Directors (0.75 FTEs).	1	56,797	1	75,729
Add funding for EV charging software to provide data on use, fueling and management controls of electric vehicles.	0	50,000	0	50,000

# EQUIPMENT & FLEET MANAGEMENT

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Add funding for career series and incentives for Mechanics that will allow them to promote as their skill level is enhanced.	0	150,000	0	150,000
Add funding to install the remaining GPS devices on General Fund assets.	0	375,000	0	375,000
Add funding for training enhancements for Mechanics.	0	100,000	0	100,000
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$1,082,716</b>	<b>1</b>	<b>\$1,101,648</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Develop credible supplier/vendor list comprised of businesses from historically disadvantaged communities that provide services to fleet management organizations with the purpose to share this database with the Office of Procurement Services (POM) to enhance outreach and entrepreneurial opportunity in equity priority areas
- Use EFM's position on various Advisory Boards of Automotive and Diesel Technology vocational schools (Universal Technical Institute, Texas State Technical College, Dallas College, Lincoln Tech) to enhance the diversity of recruiting students from historically disadvantaged communities
- Seek female diversity by increasing inclusive pool of candidates for technicians hired by EFM by five percent annually thru December 2025 by enhancing the recruitment via the temp-to-hire program
- Promote no greater than 15 percent difference for on-time preventative maintenance by service area

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	14,880,403	13,214,527	15,790,645	16,219,179
1104 - Other Wages	56,625	0	56,625	56,625
1111 - Cell Phone Stipend	4,691	4,802	4,691	4,691
1113 - One-time Pay - Non-Uniform	0	109,109	0	0
1117 - Vacancy Savings - Salary	0	0	(1,350,531)	(1,350,531)
1118 - Vacancy Savings - Pension	0	0	(195,287)	(195,287)
1119 - Vacancy Savings (Medicare)	0	0	(19,583)	(19,583)
1120 - Wellness Incentive (Uniform and Non-Uniform)	136,750	136,750	129,950	129,950
1201 - Overtime - Non-Uniform	1,280,276	1,500,957	1,280,276	1,280,276

# EQUIPMENT & FLEET MANAGEMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1203 - Service Incentive Pay	50,160	50,160	50,160	50,160
1208 - Sick Leave Term Pay - Civilian	67,278	67,278	67,278	67,278
1210 - Vacation Term Pay - Non-Uniform	34,387	34,388	34,387	34,387
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	599	0	0
1301 -Pension - Non-Uniform	2,350,552	2,350,552	2,486,374	2,548,254
1303 - Life Insurance	19,146	19,146	18,713	19,233
1304 - Health Insurance	2,483,381	2,483,381	2,468,010	2,604,198
1306 - ER Medicare	236,681	219,317	252,599	258,812
1314 - Worker's Compensation	442,112	442,112	365,073	365,073
1315 - Equipment Allowance	104,100	0	104,100	104,100
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	72,263	399,928
1406 - Admin Leave - Non-Uniform	0	6,772	0	0
1453 - Continuance Pay - Non-Uniform	0	17,529	0	0
<b>Personnel Services</b>	<b>\$22,146,542</b>	<b>\$20,657,378</b>	<b>\$21,615,743</b>	<b>\$22,576,743</b>
2110 - Office Supplies	15,414	15,414	15,414	15,414
2111 - Office Supplies Chargeback	0	4,798	0	0
2120 - Min App Inst Tools - Uten	284,392	284,392	284,392	284,392
2140 - Light - Power	319,329	319,329	271,845	283,212
2160 - Fuel Supplies	555,715	555,715	555,715	555,715
2170 - Water - Sewer	47,191	47,191	47,191	47,191
2181 - Fuel - Lube For Vehicle	790,453	790,454	808,283	808,283
2182 - Mechanical Supplies Veh	5,400	5,400	5,400	5,400
2183 - Fuel - Lube	20,795,748	19,295,411	20,795,748	20,795,748
2200 - Chemical Medical Surgical	300	300	300	300
2220 - Laundry - Cleaning Suppl	349	349	349	349
2231 - Clothing	112,842	112,842	112,842	112,842
2232 - Food Supplies	4,500	4,500	4,500	4,500
2252 - Meter Postage Fund Level	596	596	596	596
2261 - Educational - Recr Suppl	50,000	0	50,000	50,000
2280 - Other Supplies	20,000	20,000	20,000	20,000
2720 - Machine Tools	106,684	206,683	250,000	250,000
2731 - Data Processing Equipment	11,308	60,107	11,308	11,308
2735 - Software Purchase -\$1000	0	750	0	0
2741 - Motor Vehicle	10,926,073	11,617,689	9,415,161	9,415,161
2860 - Books Reference Book Only	14,916	29,210	14,916	14,916
<b>Supplies - Materials</b>	<b>\$34,061,210</b>	<b>\$33,371,130</b>	<b>\$32,663,960</b>	<b>\$32,675,327</b>
3001 - City Hall Emp Parking Garage	0	0	1,055	1,055
3020 - Food - Laundry Service	0	17,755	0	0
3030 - Printing - Photo Services	1,000	1,000	1,000	1,000
3044 - Messenger Service	50,317	50,317	20,000	20,000

# EQUIPMENT & FLEET MANAGEMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3050 - Communications	54,747	70,288	156,542	161,055
3053 - Data Circuit Billing	111,517	111,517	318,686	320,191
3060 - Equipment Rental [Outside City]	3,200	73,592	45,302	45,302
3070 - Professional Services	0	4,540	0	0
3090 - City Forces	208,552	0	165,934	165,934
3094 - Wrecker Services	714,362	933,791	714,362	714,362
3099 - Misc Special Services	1,431,747	1,932,106	1,481,747	1,481,747
3110 - Equip Repairs and Maintenance	9,471,371	9,547,407	9,396,996	9,396,996
3130 - Copy Machine Rent-Lease-Maint	22,690	22,690	19,740	19,740
3151 - Department Support	2,304,482	2,338,164	2,269,538	2,319,540
3201 - Stores Overhead Charges	534	534	534	534
3210 - Building Repairs and Maint	851,234	751,414	851,232	851,232
3310 - Insurance	237,441	237,441	239,731	252,257
3313 - Liability Premiums	116,514	116,514	106,957	106,957
3315 - Tolls	1,600	1,600	1,600	1,600
3320 - Advertising	966	966	966	966
3361 - Professional Development	5,000	128,796	105,000	105,000
3362 - Non Taxable Tution Reimbursemt	5,000	5,000	5,000	5,000
3363 - Reimb-Vehicle Use,Parking	2,045	2,100	2,045	2,045
3364 - Personnel Development	0	4,936	0	0
3410 - Equip - Automotive Rental	610,395	610,395	337,960	337,960
3411 - Wreck Handle Charge (fleet)	126,109	126,109	17,738	17,738
3413 - Motor Pool Vehicle Charges	0	0	22,995	22,995
3416 - GIS Services	16,081	16,081	22,965	22,965
3420 - Commun Equip Rental	0	0	9,176	9,382
3421 - Veh License - Registration Fees	30,571	30,571	37,000	37,000
3429 - Mobile Phone Services	33,372	33,372	33,372	33,372
3430 - Data Services	207,230	207,230	177,635	179,525
3434 - Programming	1,258,885	1,258,885	1,410,772	1,442,164
3438 - Software Maintenance Fee	225,257	225,257	225,257	225,257
3460 - Disposal Services	140,472	140,472	140,472	140,472
3651 - Gen Fund Cost Reimb	2,365,934	2,365,934	2,780,955	2,780,955
3851 - Pension Bond Debt Service	1,143,153	1,143,153	1,224,285	1,262,038
3994 - Outside Temps-Staffing	0	686,841	675,000	675,000
Contractual - Other Services	\$21,751,778	\$23,196,766	\$23,019,549	\$23,159,336
4720 - Mach Tools Implem Major	70,846	146,846	70,846	70,846
4740 - Motor Vehicles Cap	0	87,554	0	0
Capital Outlay	\$70,846	\$234,400	\$70,846	\$70,846
5002 - Dept Support Reimb	(2,311,983)	(2,338,164)	(2,269,538)	(2,319,540)
5012 - Reimbursements-Stormwater	(1,613,271)	(1,573,271)	(1,613,271)	(1,613,271)
Reimbursements	(\$3,925,254)	(\$3,911,435)	(\$3,882,809)	(\$3,932,811)
Total Expense	\$74,105,122	\$73,548,239	\$73,487,289	\$74,549,441

# EXPRESS BUSINESS CENTER

## MISSION

Provide excellent customer service with efficient and cost-effective methods of disposal and auction services of surplus and unclaimed property, copy and printing services, notary, and City postal needs.

## DEPARTMENT GOALS

- Create effective management of City supplies and prompt delivery of copy and print services
- Increase revenue through enhanced wide-spread marketing of City Store auctions, and Express Business Center services

## SERVICE DESCRIPTIONS

EXPRESS BUSINESS CENTER	
Disposal of Surplus and Police Unclaimed Property	The City Store operates a store-front located office that disposes of surplus, police confiscated, unclaimed property, and manages the City's public auctions.
Express Business Center	Express Business Center provides copy, printing, and mailing services, and manages City office supplies.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Disposal of Surplus and Police Unclaimed Property	462,027	470,849	555,955	635,373
Express Business Center	1,690,253	1,720,029	1,671,158	1,633,271
Expense Total	\$2,152,280	\$2,190,878	\$2,227,113	\$2,268,644

# EXPRESS BUSINESS CENTER

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	795,481	756,192	823,675	862,075
Supplies - Materials	1,932,553	1,937,601	1,822,852	1,822,964
Contractual - Other Services	624,246	697,085	780,586	783,605
Capital Outlay	0	0	0	0
Expense Total	\$3,352,280	\$3,390,878	\$3,427,113	\$3,468,644
Reimbursements	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Department Total	\$2,152,280	\$2,190,878	\$2,227,113	\$2,268,644
Department Revenue Total	\$2,868,790	\$2,577,456	\$2,406,050	\$2,406,050

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Office Supply Sales Reimbursement	(1,200,000)	(1,200,000)
Reimbursement Total	\$(1,200,000)	\$(1,200,000)

# EXPRESS BUSINESS CENTER

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	10.00	9.69	10.00	10.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.04	0.04	0.04	0.04
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	10.04	9.73	10.04	10.04

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	585,558	546,863	607,959	625,567
1111 - Cell Phone Stipend	720	720	720	720
1120 - Wellness Incentive (Uniform and Non-Uniform)	5,000	5,000	5,000	5,000
1201 - Overtime - Non-Uniform	2,500	2,500	2,500	2,500
1203 - Service Incentive Pay	3,456	3,456	3,456	3,456
1301 - Pension - Non-Uniform	88,184	88,184	88,754	91,296
1303 - Life Insurance	700	700	720	740
1304 - Health Insurance	90,800	90,800	94,960	100,200
1306 - ER Medicare	8,617	8,023	8,984	9,239
1314 - Worker's Compensation	9,946	9,946	7,789	7,789
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	2,833	15,568
Personnel Services	\$795,481	\$756,192	\$823,675	\$862,075
2111 - Office Supplies Chargeback	1,057,291	1,057,291	1,057,291	1,057,291
2140 - Light - Power	6,454	6,454	2,347	2,459
2160 - Fuel Supplies	1,600	1,600	1,600	1,600
2181 - Fuel - Lube For Vehicle	411	1,084	2,646	2,646
2252 - Meter Postage Fund Level	800	800	800	800
2280 - Other Supplies	5,000	5,000	3,049	3,049
2720 - Machine Tools	0	4,375	0	0

# EXPRESS BUSINESS CENTER

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2999 - Cost of Goods Sold	860,997	860,997	755,119	755,119
Supplies - Materials	\$1,932,553	\$1,937,601	\$1,822,852	\$1,822,964
3001 - City Hall Emp Parking Garage	0	0	1,759	1,759
3050 - Communications	10,479	10,479	8,699	8,952
3053 - Data Circuit Billing	21,959	21,959	17,870	17,955
3060 - Equipment Rental [Outside City]	6,600	6,600	30,600	30,600
3090 - City Forces	1,200	1,200	1,200	1,200
3092 - Security Services	414	414	414	414
3099 - Misc Special Services	5,859	5,859	4,724	4,724
3130 - Copy Machine Rent-Lease-Maint	77,100	77,100	77,100	77,100
3310 - Insurance	2,746	2,746	2,380	2,505
3313 - Liability Premiums	1,453	1,453	1,193	1,194
3320 - Advertising	10,358	10,358	92,236	92,236
3330 - Rents [Lease]	146,802	146,802	146,802	146,802
3363 - Reimb-Vehicle Use,Parking	200	200	200	200
3410 - Equip - Automotive Rental	14,504	14,504	16,047	16,047
3411 - Wreck Handle Charge (fleet)	1,256	1,256	3,869	3,869
3416 - GIS Services	557	557	786	786
3430 - Data Services	4,567	4,567	5,327	5,392
3434 - Programming	40,532	40,532	47,807	48,874
3518 - Credit Card Charges	800	2,106	800	800
3530 - Relocation Cost	500	500	500	500
3651 - Gen Fund Cost Reimb	240,497	240,497	274,104	274,104
3851 - Pension Bond Debt Service	35,863	41,349	46,169	47,592
3994 - Outside Temps-Staffing	0	66,047	0	0
Contractual - Other Services	\$624,246	\$697,085	\$780,586	\$783,605
5011 - Reimb Fr Othr Organizaton	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Reimbursements	(\$1,200,000)	(\$1,200,000)	(\$1,200,000)	(\$1,200,000)
<b>Total Expense</b>	<b>\$2,152,280</b>	<b>\$2,190,878</b>	<b>\$2,227,113</b>	<b>\$2,268,644</b>

# INFORMATION & TECHNOLOGY SERVICES - 911

## MISSION

Deliver dependable, secure, and innovative IT solutions that empower the City of Dallas Departments to meet its strategic goals and effectively serve residents.

## DEPARTMENT GOALS

- Ensure all phones and computers are up to date and available for PSAP operations
- Work with local and national agencies to allow the transfer of 911 calls between agencies during emergencies when there are call overflows or a disaster declaration

## SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - 911	
911 Technology	Provides the IT infrastructure, hardware, software, and technical support for processing 911 telephone calls.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
911 Technology	12,866,761	12,370,575	15,337,709	16,177,545
Expense Total	\$12,866,761	\$12,370,575	\$15,337,709	\$16,177,545

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	841,168	816,063	868,575	909,426
Supplies - Materials	201,464	201,464	201,464	201,464
Contractual - Other Services	11,824,129	11,353,048	14,267,670	15,066,655
Capital Outlay	0	0	0	0
Expense Total	\$12,866,761	\$12,370,575	\$15,337,709	\$16,177,545
Reimbursements	0	0	0	0
Department Total	\$12,866,761	\$12,370,575	\$15,337,709	\$16,177,545
Department Revenue Total	\$12,897,076	\$13,183,723	\$15,286,574	\$16,083,072

# INFORMATION & TECHNOLOGY SERVICES - 911

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	7.00	6.72	7.00	7.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	7.00	6.72	7.00	7.00

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Increase funding for 911 landline rates for Business and Trunk lines to reimburse the Dallas Police Department (FY 2024-25 \$1,086,266 and FY 2025-26 \$1,449,947) and Dallas Fire Rescue (FY 2024-25 \$1,303,232 and FY 2025-26 \$1,736,049) for 911-eligible expenses. Rate increase effective January 1, 2025.	0	2,389,498	0	3,185,996
Major Budget Items Total	0	\$2,389,498	0	\$3,185,996

# INFORMATION & TECHNOLOGY SERVICES - 911

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to work with the Office of Equity and Inclusion and customer departments to identify opportunities to advance the City's Racial Equity Plan.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	661,024	612,715	679,930	699,585
1113 - One-time Pay - Non-Uniform	0	28,000	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	3,500	3,500	3,500	3,500
1203 - Service Incentive Pay	2,400	1,200	2,400	2,400
1210 - Vacation Term Pay - Non-Uniform	2,873	0	2,091	2,091
1301 - Pension - Non-Uniform	95,983	95,983	98,830	101,669
1303 - Life Insurance	490	490	504	518
1304 - Health Insurance	63,560	63,560	66,472	70,140
1306 - ER Medicare	9,626	8,903	9,975	10,260
1314 - Worker's Compensation	1,712	1,712	1,636	1,636
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	3,237	17,627
<b>Personnel Services</b>	<b>\$841,168</b>	<b>\$816,063</b>	<b>\$868,575</b>	<b>\$909,426</b>
2261 - Educational - Recr Suppl	85,700	85,700	85,700	85,700
2731 - Data Processing Equipment	115,764	105,764	115,764	115,764
2735 - Software Purchase -\$1000	0	10,000	0	0
<b>Supplies - Materials</b>	<b>\$201,464</b>	<b>\$201,464</b>	<b>\$201,464</b>	<b>\$201,464</b>
3001 - City Hall Emp Parking Garage	0	0	2,462	2,462
3020 - Food - Laundry Service	1,600	1,600	1,600	1,600
3050 - Communications	1,728,422	2,149,621	1,632,948	1,632,948
3051 - Telephone Equipment Charges	342,256	342,256	342,256	342,256
3053 - Data Circuit Billing	88,424	142,601	142,634	142,634
3070 - Professional Services	2,209,528	2,209,528	2,209,528	2,209,528
3090 - City Forces	6,500	6,500	6,500	6,500
3099 - Misc Special Services	2,156,122	1,523,111	2,156,037	2,156,037
3110 - Equip Repairs and Maintenance	1,251,091	1,251,091	1,251,091	1,251,091
3130 - Copy Machine Rent-Lease-Maint	5,203	5,203	5,203	5,203
3310 - Insurance	16,524	16,524	14,046	14,780
3313 - Liability Premiums	8,740	8,740	7,042	7,042
3320 - Advertising	500	500	500	500
3340 - Membership Dues	1,000	1,000	1,000	1,000

# INFORMATION & TECHNOLOGY SERVICES - 911

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3361 - Professional Development	12,000	12,000	12,000	12,000
3363 - Reimb-Vehicle Use,Parking	2,000	2,000	2,000	2,000
3416 - GIS Services	421	421	421	421
3429 - Mobile Phone Services	2,550	2,550	2,550	2,550
3430 - Data Services	5,906	5,906	5,300	5,300
3434 - Programming	191,908	233,995	238,879	238,879
3438 - Software Maintenance Fee	2,211,569	2,211,569	2,211,569	2,211,569
3440 - IT Cloud Services	1,046,767	1,046,767	1,046,767	1,046,767
3651 - Gen Fund Cost Reimb	128,654	128,654	170,528	170,528
3702 - Master Lease Expense	358,466	0	358,466	358,466
3851 - Pension Bond Debt Service	47,978	50,911	56,845	58,598
3899 - Other Misc Exp - Reimb	0	0	2,389,498	3,185,996
Contractual - Other Services	\$11,824,129	\$11,353,048	\$14,267,670	\$15,066,655
<b>Total Expense</b>	<b>\$12,866,761</b>	<b>\$12,370,575</b>	<b>\$15,337,709</b>	<b>\$16,177,545</b>

# INFORMATION & TECHNOLOGY SERVICES - DATA

## MISSION

Deliver dependable, secure, and innovative IT solutions that empower the City of Dallas departments to meet its strategic goals and effectively serve residents.

## DEPARTMENT GOALS

- Maintain Service Desk Calls to be answered within the Service Level Agreement (SLA) Timeframe at 92 percent
- Identify the technical debt of citywide applications in order to track, measure and decrease the debt over time
- Implement Information Technology (IT) Capacity Management and Consolidation of Systems through the IT Governance Process
- Maintain availability of Critical Systems at 99 percent
- Improve the transparency of the IT Governance and Project Management Processes to City Departments

## SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - DATA	
Business Technology Services	Provides technology expertise in the identification, implementation, and maintenance of systems to fulfil City goals. Services include package software implementations, custom software solutions, website designs, e-commerce, and 24/7 operational maintenance support of mission-critical systems.
City GIS Services	Provides technology maintenance and support for ESRI GIS enterprise software solutions.
Internal Computer Support	Provides 24/7 computer support for the City's computers, data storage systems, data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers. Installs, maintains, and manages applications to approximately 440 servers.
Internal Desktop Support	Supports the City's desktop computers, laptops, smartphones/tablets, email, and copiers. Technical support includes problem resolution and desk-side support for personal computers (PCs) and software.
Internal Telephone and Data Communication	Provides maintenance and support for the City's voice and data communication network system for more than 20,000 landline telephones and data lines connecting City facilities.
Public Safety Technology Support	Provides technology expertise in identifying, implementing, and maintaining public safety systems that enable Dallas Police Department (DPD), Dallas Fire-Rescue (DFR), Marshal's Office (MSH), Dallas Municipal Court (CTJ), and Emergency Management (OEM) to accomplish their respective missions.

# INFORMATION & TECHNOLOGY SERVICES - DATA

**Strategic Technology Management** Leads the direction of technology in the City through portfolio management, IT governance, project management, solution analysis and architecture, data analytics, financial and contract management, and Citywide technology acquisitions in alignment with all City strategic priorities.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Business Technology Services	40,695,076	41,690,707	47,664,324	47,623,490
City GIS Services	848,223	1,169,102	1,169,000	1,169,000
Internal Computer Support	16,610,916	16,665,993	19,017,794	19,194,822
Internal Desktop Support	12,823,140	13,204,601	12,785,239	12,794,615
Internal Telephone and Data Communication	26,875,847	26,743,921	26,421,018	26,442,874
Public Safety Technology Support	6,231,051	6,215,839	10,581,585	10,655,070
Strategic Technology Management	27,699,871	20,273,426	21,992,015	21,992,263
<b>Expense Total</b>	<b>\$131,784,124</b>	<b>\$125,963,590</b>	<b>\$139,630,975</b>	<b>\$139,872,134</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	27,093,084	23,372,375	26,454,771	27,758,527
Supplies - Materials	764,420	976,516	1,546,918	1,587,170
Contractual - Other Services	103,926,620	101,614,699	111,629,286	110,526,437
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$131,784,124</b>	<b>\$125,963,590</b>	<b>\$139,630,975</b>	<b>\$139,872,134</b>
Reimbursements	0	0	0	0
<b>Department Total</b>	<b>\$131,784,124</b>	<b>\$125,963,590</b>	<b>\$139,630,975</b>	<b>\$139,872,134</b>
<b>Department Revenue Total</b>	<b>\$121,639,867</b>	<b>\$122,467,101</b>	<b>\$131,578,822</b>	<b>\$132,779,547</b>

# INFORMATION & TECHNOLOGY SERVICES - DATA

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

Fund	FY 2024-25 Budget	FY 2025-26 Planned
Information Technology Equipment (0897)	3,000,000	2,000,000
<b>Additional Resources Total</b>	<b>\$3,000,000</b>	<b>\$2,000,000</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	216.00	176.77	205.70	209.96
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.40	0.40	0.40	0.40
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	4.00	0.00	3.00	3.00
<b>Department Total</b>	<b>220.40</b>	<b>177.17</b>	<b>209.10</b>	<b>213.36</b>

# INFORMATION & TECHNOLOGY SERVICES - DATA

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Streamline software expenses to focus on new products and upgrades.	0	(1,809,595)	0	(1,809,595)
True-up expenses and eliminate one Telecommunications Service Representative, one Departmental Budget Analyst, one Temporary Help, one Information Technology Asset Admin, one Programmer Analyst II, and one Web Designer position (5.26 FTEs).	(6)	(458,518)	(6)	(458,518)
Increase funding for an Enterprise Historical Data Repository solution for historical Human Capital Management System (HCMS) data (text, pictures, and documents).	0	546,025	0	546,025
Increase funding to implement a Legistar Council Agenda Management software version upgrade.	0	50,000	0	50,000
Increase funding for ongoing annual SaaS licensing fees for the Zencity community engagement tool.	0	302,667	0	302,667
Increase funding for the Salesforce Master Agreement that is in the last year of a multi-year contract.	0	765,024	0	765,024
Increase funding for a three year extension of services provided in our Master Agreement for ESRI ARCGIS Geographic Information System software and maintenance support.	0	320,777	0	320,777
Increase funding for a Civil Service Applicant Assessment solution.	0	118,799	0	118,799
Increase funding for VM Ware and Linux.	0	2,217,163	0	2,217,163

# INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Increase funding for a five year renewal of eCIFM managed services and Tririga Application layer Upgrade Support for the Enterprise Capital Project Management System (ECPMS).	0	195,159	0	195,159
Increase funding for the renewal of the UKG (Kronos), Telestaff, and UKG Workforce Central (renamed UKG Pro WFM) technology solution contract and the migration of the existing solution to the required UKG Pro WFM upgrade.	0	735,832	0	735,832
Increase funding for the acquisition and implementation of security platforms for Supervisory Control and Data Acquisition (SCADA).	0	450,000	0	450,000
Increase funding for the strategic acquisition of a DDI software solution, pivotal for the comprehensive management of our city's expanding digital infrastructure.	0	130,500	0	130,500
Increase funding for renewal of Centrify Privileged Access Management (PAM) modules for identity and access management of City of Dallas privileged resources.	0	400,000	0	400,000
Add funding for Phase III of the Enterprise Work Order and Asset Management System (EWAMS).	0	1,127,382	0	1,127,382
Add funding to replace the Legacy Courts Incode case management system for the Dallas Municipal Court.	0	4,400,000	0	4,400,000
Increase funding for Canon Copier Contract for Scan to OneDrive for Dallas Police Department and Human Resources.	0	242,064	0	242,064
Add funding for Human Resources Case Management Solution.	0	1,260,000	0	1,260,000

# INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Realignment Strategy: Transfer one position (not the funding) to create one Training and Development Specialist to create and lead customer training programs (0.75 FTEs).	1	60,637	1	80,850
Increase funding for licensing and support for integration between Maximo and GIS.	0	0	0	245,453
Realignment Strategy: Transfer one position (not the funding) to create one Security Analyst position to manage and integrate the Cybersecurity Environment to detect and respond to security threats effectively (0.75 FTEs).	1	57,592	1	76,789
Realignment Strategy: Transfer one position (not the funding) to create one Senior Information Technology Network Engineer position to allow the City to keep current with technology and reduce outages and cost associated with those outages (0.75 FTEs).	1	93,893	1	125,191
Reallocate \$137,000 from temporary staffing to one Senior Information Technology Engineer - Supervisory Control and Data Acquisition (SCADA) position to provide real-time monitoring and control of industrial equipment, ensuring that operations run smoothly.	1	0	1	0
Reduction in Master Lease debt service due to changes in planned projects.	0	(6,365,313)	0	(6,714,095)
Add one-time funding for IT Governance projects.	0	1,000,000	0	0
<b>Major Budget Items Total</b>	<b>(2)</b>	<b>\$5,840,088</b>	<b>(2)</b>	<b>\$4,807,467</b>

# INFORMATION & TECHNOLOGY SERVICES - DATA

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to work with the Office of Equity and Inclusion (OEI) and customer departments to identify opportunities to advance the City's Racial Equity Plan.

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	20,914,938	17,392,053	20,381,420	20,944,755
1111 - Cell Phone Stipend	0	111	0	0
1113 - One-time Pay - Non-Uniform	0	271,500	0	0
1117 - Vacancy Savings - Salary	0	0	116,161	116,161
1118 - Vacancy Savings - Pension	0	0	16,794	16,794
1119 - Vacancy Savings (Medicare)	0	0	1,685	1,685
1120 - Wellness Incentive (Uniform and Non-Uniform)	105,500	105,500	107,000	110,625
1201 - Overtime - Non-Uniform	31,612	31,612	31,612	31,612
1203 - Service Incentive Pay	23,760	22,740	21,552	21,552
1208 - Sick Leave Term Pay - Civilian	115,615	85,615	55,666	69,888
1210 - Vacation Term Pay - Non-Uniform	121,960	126,695	61,002	75,224
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	7,078	0	0
1301 -Pension - Non-Uniform	3,027,737	3,027,737	2,959,542	3,042,942
1303 - Life Insurance	14,770	14,770	15,158	16,106
1304 - Health Insurance	1,915,880	1,915,880	2,002,418	2,185,217
1306 - ER Medicare	313,780	261,404	302,748	311,328
1308 - Mandatory Deferred Comp	8,895	3,143	6,671	6,671
1314 - Worker's Compensation	53,893	53,893	55,678	55,678
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	97,292	529,917
1511 - Temporary Help - Regular	444,744	50,000	222,372	222,372
1512 - Temporary Help - Overtime	0	2,644	0	0
<b>Personnel Services</b>	<b>\$27,093,084</b>	<b>\$23,372,375</b>	<b>\$26,454,771</b>	<b>\$27,758,527</b>
2110 - Office Supplies	6,589	6,589	6,589	6,589
2111 - Office Supplies Chargeback	10,000	10,000	10,000	10,000
2140 - Light - Power	60,550	60,550	985,241	1,025,493
2181 - Fuel - Lube For Vehicle	3,975	3,975	1,782	1,782
2231 - Clothing	0	636	0	0
2252 - Meter Postage Fund Level	500	250	500	500
2270 - Printing Supplies	0	676	0	0
2280 - Other Supplies	1,000	2,000	1,000	1,000

# INFORMATION & TECHNOLOGY SERVICES - DATA

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
2710 - Furniture - Fixtures	400,000	205,487	300,000	300,000
2731 - Data Processing Equipment	60,000	461,546	60,000	60,000
2735 - Software Purchase -\$1000	18,000	6,500	18,000	18,000
2860 - Books Reference Book Only	2,500	1,000	2,500	2,500
2890 - Miscellaneous Equipment	201,306	217,307	161,306	161,306
Supplies - Materials	\$764,420	\$976,516	\$1,546,918	\$1,587,170
3001 - City Hall Emp Parking Garage	0	0	43,621	43,621
3020 - Food - Laundry Service	4,000	10,632	4,000	4,000
3030 - Printing - Photo Services	500	500	500	500
3050 - Communications	1,884,482	1,884,482	1,884,482	1,884,482
3051 - Telephone Equipment Charges	345,353	345,353	345,353	345,353
3053 - Data Circuit Billing	12,279,995	12,295,015	11,986,521	11,986,521
3060 - Equipment Rental [Outside City]	25,000	51,684	25,000	25,000
3070 - Professional Services	2,430,664	3,232,019	7,095,435	7,095,435
3085 - Freight	3,500	1,650	3,500	3,500
3090 - City Forces	4,600	5,143	4,600	4,600
3099 - Misc Special Services	2,310,172	1,744,049	1,645,604	1,645,604
3110 - Equip Repairs and Maintenance	4,467,357	4,150,757	4,797,118	4,788,243
3130 - Copy Machine Rent-Lease-Maint	1,296,660	1,402,297	1,538,724	1,538,724
3310 - Insurance	128,113	128,113	161,756	170,207
3313 - Liability Premiums	54,696	54,696	81,096	81,097
3320 - Advertising	2,500	1,000	2,500	2,500
3340 - Membership Dues	2,079,029	2,776,401	1,860,684	1,860,684
3341 - Subscriptions-Serials	15,000	0	15,000	15,000
3361 - Professional Development	515,676	508,045	515,676	515,676
3363 - Reimb-Vehicle Use,Parking	0	163	0	0
3410 - Equip - Automotive Rental	2,145	2,145	1,781	1,781
3429 - Mobile Phone Services	393,805	407,593	349,372	349,372
3437 - Continual Software License Fee	906,914	1,148,786	3,155,377	3,155,377
3438 - Software Maintenance Fee	13,648,904	13,376,186	14,330,767	14,280,767
3440 - IT Cloud Services	24,864,493	26,526,737	31,164,902	31,410,355
3441 - IT Managed Services	17,087,519	17,274,110	17,141,085	17,141,085
3651 - Gen Fund Cost Reimb	1,788,310	1,788,310	2,421,819	2,421,819
3690 - Miscellaneous Transfers	2,375,000	2,375,000	3,000,000	2,000,000
3702 - Master Lease Expense	9,752,397	3,114,852	3,387,084	3,038,302
3851 - Pension Bond Debt Service	1,326,680	1,478,413	1,650,738	1,701,641
3994 - Outside Temps-Staffing	3,933,156	5,530,567	3,015,191	3,015,191
Contractual - Other Services	\$103,926,620	\$101,614,699	\$111,629,286	\$110,526,437
Total Expense	\$131,784,124	\$125,963,590	\$139,630,975	\$139,872,134

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## MISSION

Deliver dependable, secure, and innovative IT solutions that empower the City of Dallas departments to meet its strategic goals and effectively serve residents.

## DEPARTMENT GOALS

- Maintain 99.5 percent availability of the P25 Radio System
- Close radio service requests within the service level objectives
- Expand usage and inter-operability of radio system to support technology enhancements with and support from other agencies and jurisdictions

## SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - RADIO	
Internal Radio Communication	Provides installation, repair, and replacement of handhelds, fixed, and in-car mobile radio communication technology for City departments like Dallas Police Department (DPD), Dallas Fire-Rescue (DFR), and Sanitation Services (SAN). Maintains all two-way radio and microwave communication networks

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Internal Radio Communication	18,873,781	18,325,486	18,999,681	20,419,803
Expense Total	\$18,873,781	\$18,325,486	\$18,999,681	\$20,419,803

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	2,728,208	2,656,687	3,027,190	3,221,607
Supplies - Materials	1,433,876	1,423,101	1,235,470	1,232,042
Contractual - Other Services	14,711,697	14,245,698	14,737,021	15,966,154
Capital Outlay	0	0	0	0
Expense Total	\$18,873,781	\$18,325,486	\$18,999,681	\$20,419,803
Reimbursements	0	0	0	0
Department Total	\$18,873,781	\$18,325,486	\$18,999,681	\$20,419,803
Department Revenue Total	\$22,264,018	\$22,693,410	\$15,813,930	\$17,157,136

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	29.00	27.44	31.55	31.55
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.25	1.80	0.76	1.23
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	30.25	29.24	32.31	32.78

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Reduce funding for radio equipment.	0	(213,000)	0	(213,000)
Realignment Strategy: Transfer one position (not the funding) to create one Manager - Information Technology to support all Radio functionality in addition to providing support for the P25 radio system (0.75 FTEs).	1	107,748	1	143,467
Realignment Strategy: Transfer one position (not the funding) to create one Configuration Specialist for the P25 Radio system (0.75 FTEs).	1	85,721	1	114,100
Increase funding for maintenance and support for APX Next Radios for DPD.	0	0	0	1,672,997
<b>Major Budget Items Total</b>	<b>2</b>	<b>(\$19,531)</b>	<b>2</b>	<b>\$1,717,564</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to work with the Office of Equity and Inclusion and customer departments to identify opportunities to advance the City's Racial Equity Plan.

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	1,995,239	1,737,870	2,223,012	2,276,449
1113 - One-time Pay - Non-Uniform	0	61,905	0	0
1120 - Wellness Incentive (Uniform and Non-Uniform)	15,000	15,000	16,525	16,525
1201 - Overtime - Non-Uniform	96,632	214,965	90,718	146,474
1203 - Service Incentive Pay	2,304	2,304	2,352	2,352
1210 - Vacation Term Pay - Non-Uniform	0	8,976	0	0
1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform	0	250	0	0
1301 - Pension - Non-Uniform	303,582	303,582	334,442	350,210
1303 - Life Insurance	2,100	2,100	2,279	2,345
1304 - Health Insurance	272,400	272,400	301,952	319,270
1306 - ER Medicare	29,992	26,376	33,802	36,110
1314 - Worker's Compensation	8,059	8,059	8,255	8,255
1315 - Equipment Allowance	2,900	2,900	2,900	2,900
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	10,953	60,717
<b>Personnel Services</b>	<b>\$2,728,208</b>	<b>\$2,656,687</b>	<b>\$3,027,190</b>	<b>\$3,221,607</b>
2110 - Office Supplies	560	2,285	560	560
2111 - Office Supplies Chargeback	1,610	1,610	1,610	1,610
2140 - Light - Power	103,099	103,099	130,918	136,267
2160 - Fuel Supplies	20,000	20,000	20,000	20,000
2170 - Water - Sewer	3,435	3,435	3,435	3,435
2181 - Fuel - Lube For Vehicle	8,050	8,050	9,992	9,992
2231 - Clothing	15,000	15,000	15,000	15,000
2760 - Radio - Communication Eqp	1,068,138	1,055,638	1,052,971	1,044,194
2890 - Miscellaneous Equipment	213,984	213,984	984	984
<b>Supplies - Materials</b>	<b>\$1,433,876</b>	<b>\$1,423,101</b>	<b>\$1,235,470</b>	<b>\$1,232,042</b>
3001 - City Hall Emp Parking Garage	0	0	704	704
3050 - Communications	23,592	30,126	23,778	23,778
3053 - Data Circuit Billing	48,047	43,918	43,980	43,980
3085 - Freight	1,000	1,000	1,000	1,000
3090 - City Forces	1,879	3,105	1,879	1,879
3099 - Misc Special Services	295,643	295,646	296,081	296,081
3110 - Equip Repairs and Maintenance	1,217,374	1,262,209	1,217,374	2,890,371
3130 - Copy Machine Rent-Lease-Maint	3,997	3,997	3,997	3,997
3210 - Building Repairs and Maint	125,740	125,740	125,740	125,740
3310 - Insurance	47,850	47,850	58,523	61,580

# INFORMATION & TECHNOLOGY SERVICES - RADIO

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3313 - Liability Premiums	10,372	10,372	11,373	11,373
3340 - Membership Dues	1,755	2,508	1,755	1,755
3361 - Professional Development	95,000	94,280	95,000	95,000
3410 - Equip - Automotive Rental	53,023	53,023	58,910	58,910
3411 - Wreck Handle Charge (fleet)	4,377	4,377	12,906	12,906
3416 - GIS Services	1,806	1,806	1,812	1,812
3429 - Mobile Phone Services	14,640	14,040	14,640	14,640
3430 - Data Services	28,478	28,478	29,727	29,727
3434 - Programming	144,166	144,166	180,327	180,327
3440 - IT Cloud Services	3,748,078	3,748,078	3,748,078	3,748,078
3651 - Gen Fund Cost Reimb	372,918	372,918	569,528	569,528
3702 - Master Lease Expense	8,305,461	7,657,873	8,061,658	7,609,240
3851 - Pension Bond Debt Service	166,501	159,643	178,251	183,748
3994 - Outside Temps-Staffing	0	140,544	0	0
Contractual - Other Services	\$14,711,697	\$14,245,698	\$14,737,021	\$15,966,154
<b>Total Expense</b>	<b>\$18,873,781</b>	<b>\$18,325,486</b>	<b>\$18,999,681</b>	<b>\$20,419,803</b>



# OFFICE OF RISK MANAGEMENT

## MISSION

Protect the City of Dallas's assets and guard against risks and safety hazards that could adversely impact City operations. Office of Risk Management (ORM) is committed to providing a safe and healthy environment for the protection of City employees and the public.

## DEPARTMENT GOALS

- Liability/Subrogation: Recover subrogation monies owed to the City due to property damage or body injuries suffered by City employees in the amount of \$400,000. Achieve an annual 80 percent closing ratio of claims filed against the City
- Workers' Compensation: Maintain an average cost per claim of \$6,200. Achieve an indemnity vs. medical only ratio of 20:80 (20 percent/80 percent)
- Occupational Health and Safety: Drug test 50 percent of civilian commercial driver's license (CDL) employees to comply with the Department of Transportation (DOT) requirement. Drug test 10 percent of civilian CDL employees to comply with DOT requirement. Conduct 192 workplace exposure assessments. Conduct 320 position-specific and identified-trends safety trainings
- Risk Transfer: Process 85 percent of insurance review requests for pending projects/contracts within five business days of receipt to expedite the procurement process. Process 85 percent of insurance documents (e.g., certificates, policies, etc.) within four days of receipt to expedite the procurement and insurance/bond compliance tracking processes

## SERVICE DESCRIPTIONS

OFFICE OF RISK MANAGEMENT	
Risk Management Services	Provides risk management services to enable the City to optimize its level of risk in decision making and to meet the objectives under Occupational Safety and Health Administration (OSHA), Texas Department of Insurance, Texas Department of Transportation (TxDOT), Texas Tort Claims Act, and City ordinances.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Risk Management Services	6,576,610	6,496,517	7,327,556	7,670,573
Expense Total	\$6,576,610	\$6,496,517	\$7,327,556	\$7,670,573

# OFFICE OF RISK MANAGEMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	5,480,762	5,347,197	5,711,633	6,010,750
Supplies - Materials	23,296	23,296	17,280	35,987
Contractual - Other Services	1,239,110	1,292,582	1,598,643	1,623,836
Capital Outlay	0	0	0	0
Expense Total	\$6,743,168	\$6,663,075	\$7,327,556	\$7,670,573
Reimbursements	(166,558)	(166,558)	0	0
Department Total	\$6,576,610	\$6,496,517	\$7,327,556	\$7,670,573
Department Revenue Total	\$6,576,610	\$6,496,517	\$7,327,556	\$7,670,573

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	54.25	52.65	56.00	56.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.03	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	54.25	52.68	56.00	56.00

# OFFICE OF RISK MANAGEMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Change accounting methodology to eliminate reimbursements and record as revenue.	0	192,866	0	198,073
Major Budget Items Total	0	\$192,866	0	\$198,073

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Conduct 36 Spanish Language safety training courses
- Conduct 95 Multi-shift safety training courses

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	4,232,637	4,073,725	4,414,221	4,540,573
1111 - Cell Phone Stipend	960	1,271	960	960
1120 - Wellness Incentive (Uniform and Non-Uniform)	26,750	26,750	26,625	28,000
1201 - Overtime - Non-Uniform	0	2,870	0	0
1203 - Service Incentive Pay	11,760	11,760	4,800	4,800
1208 - Sick Leave Term Pay - Civilian	0	10,679	0	0
1210 - Vacation Term Pay - Non-Uniform	0	11,488	0	0
1301 - Pension - Non-Uniform	635,105	635,105	638,245	656,490
1303 - Life Insurance	3,795	3,795	3,932	4,252
1304 - Health Insurance	491,725	491,725	517,450	575,528
1306 - ER Medicare	62,203	62,203	64,478	66,310
1314 - Worker's Compensation	15,827	15,827	20,019	20,019

# OFFICE OF RISK MANAGEMENT

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	20,903	113,818
Personnel Services	\$5,480,762	\$5,347,197	\$5,711,633	\$6,010,750
2110 - Office Supplies	0	0	238	0
2111 - Office Supplies Chargeback	3,600	3,600	4,100	4,100
2181 - Fuel - Lube For Vehicle	4,728	4,728	5,724	5,724
2231 - Clothing	0	0	2,000	2,000
2232 - Food Supplies	165	165	165	165
2252 - Meter Postage Fund Level	2,260	2,260	2,260	2,260
2270 - Printing Supplies	150	150	150	150
2731 - Data Processing Equipment	12,393	12,393	2,643	21,588
Supplies - Materials	\$23,296	\$23,296	\$17,280	\$35,987
3001 - City Hall Emp Parking Garage	0	0	17,237	17,237
3030 - Printing - Photo Services	125	125	125	125
3050 - Communications	41,275	41,275	45,789	47,075
3051 - Telephone Equipment Charges	3,286	3,286	3,286	3,286
3053 - Data Circuit Billing	85,133	85,133	90,841	91,269
3090 - City Forces	0	0	3,691	3,691
3099 - Misc Special Services	30,548	30,548	30,098	32,963
3130 - Copy Machine Rent-Lease-Maint	7,808	7,808	7,808	7,808
3310 - Insurance	6,900	6,900	7,875	8,286
3313 - Liability Premiums	3,650	3,650	3,948	3,948
3340 - Membership Dues	0	0	25,435	25,435
3361 - Professional Development	16,138	13,308	17,230	17,523
3363 - Reimb-Vehicle Use,Parking	1,600	1,600	1,600	1,600
3410 - Equip - Automotive Rental	6,353	6,353	7,989	7,989
3411 - Wreck Handle Charge (fleet)	1	1	444	444
3416 - GIS Services	2,920	2,920	4,559	4,559
3429 - Mobile Phone Services	18,879	21,709	21,004	21,004
3430 - Data Services	48,072	48,277	43,820	44,195
3434 - Programming	235,089	237,277	285,056	291,466
3651 - Gen Fund Cost Reimb	445,638	445,638	555,181	555,181
3851 - Pension Bond Debt Service	285,695	336,774	425,627	438,752
Contractual - Other Services	\$1,239,110	\$1,292,582	\$1,598,643	\$1,623,836
5011 - Reimb Fr Othr Organizaton	(73,505)	(73,505)	0	0
5012 - Reimbursements-Stormwater	(93,053)	(93,053)	0	0
Reimbursements	(\$166,558)	(\$166,558)	\$0	\$0
Total Expense	\$6,576,610	\$6,496,517	\$7,327,556	\$7,670,573

# TPW - TRANSPORTATION REGULATION

## MISSION

To ensure public safety and consumer protection by enforcing ordinances and regulating for-hire-transportation, emergency vehicles, vehicle tow, and vehicle immobilization (booting) services operating in the city of Dallas.

## DEPARTMENT GOALS

- Promote open-market transparency by ensuring stakeholders develop and actively maintain business websites
- Increase percentage of online license renewals and reduce wait times for in-person appointments
- Resolve customer complaints within 15 business days of submission
- Implement application management service contract with Fast Track Gov
- Modernize division permitting process by transitioning to 95 percent paperless transactions by FY 2026-27

## SERVICE DESCRIPTIONS

TPW - TRANSPORTATION REGULATION	
Regulation and Enforcement of For Hire Transportation	Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services. This service will be realigned from Aviation to Transportation and Public Works effective October 1, 2024 to better align departmental function and services.

## SERVICE BUDGET

Service	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regulation and Enforcement of For Hire Transportation	0	0	519,534	528,737
Expense Total	\$0	\$0	\$519,534	\$528,737

# TPW - TRANSPORTATION REGULATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Personnel Services	0	0	441,143	450,346
Supplies - Materials	0	0	5,944	5,944
Contractual - Other Services	0	0	351,444	351,444
Capital Outlay	0	0	0	0
Expense Total	\$0	\$0	\$798,531	\$807,734
Reimbursements	0	0	(278,997)	(278,997)
Department Total	\$0	\$0	\$519,534	\$528,737
Department Revenue Total	\$0	\$0	\$519,534	\$528,737

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2024-25 Budget	FY 2025-26 Planned
Aviation Reimbursement	(278,997)	(278,997)
Reimbursement Total	\$(278,997)	\$(278,997)

# TPW - TRANSPORTATION REGULATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
Regular Civilian	0.00	0.00	7.00	7.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	0.00	0.00	7.00	7.00

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer one Code Enforcement Officer II - Airport and one Manager - Aviation Transportation from Aviation Fund to the Aviation Transportation Regulation, to be funded through a reallocation from various object codes. (\$157,109) (2.00 FTEs)	2	0	2	0
Add funding for Department of Public Safety Background service contract with Fast Track Gov and ID Works badging.	0	43,000	0	43,000

# TPW - TRANSPORTATION REGULATION

Major Budget Item	FY 2024-25 Positions	FY 2024-25 Budget	FY 2025-26 Positions	FY 2025-26 Planned
Transfer Regulation and Enforcement of For Hire Transportation to Transportation & Public Works effective October 1, 2024 to better align department functions and services.	5	476,534	5	485,737
<b>Major Budget Items Total</b>	<b>7</b>	<b>\$519,534</b>	<b>7</b>	<b>\$528,737</b>

## EXPENSE DETAIL

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
1101 - Salary - Non-Uniform	0	0	322,596	322,596
1120 - Wellness Incentive (Uniform and Non-Uniform)	0	0	2,500	2,500
1301 - Pension - Non-Uniform	0	0	46,583	46,583
1303 - Life Insurance	0	0	350	350
1304 - Health Insurance	0	0	47,590	47,590
1306 - ER Medicare	0	0	4,714	4,714
1314 - Worker's Compensation	0	0	14,728	14,728
1324 - Actuarially Determined Contribution Pensions-Non-Uniform	0	0	2,082	11,285
<b>Personnel Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$441,143</b>	<b>\$450,346</b>
2111 - Office Supplies Chargeback	0	0	400	400
2181 - Fuel - Lube For Vehicle	0	0	1,444	1,444
2231 - Clothing	0	0	1,000	1,000
2252 - Meter Postage Fund Level	0	0	100	100
2270 - Printing Supplies	0	0	3,000	3,000
<b>Supplies - Materials</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,944</b>	<b>\$5,944</b>
3030 - Printing - Photo Services	0	0	10,758	10,758
3050 - Communications	0	0	1,939	1,939
3053 - Data Circuit Billing	0	0	3,141	3,141
3070 - Professional Services	0	0	74,641	74,641
3099 - Misc Special Services	0	0	78,514	78,514
3313 - Liability Premiums	0	0	315	315
3410 - Equip - Automotive Rental	0	0	3,175	3,175
3416 - GIS Services	0	0	301	301
3429 - Mobile Phone Services	0	0	1,200	1,200
3430 - Data Services	0	0	2,134	2,134
3434 - Programming	0	0	44,456	44,456
3438 - Software Maintenance Fee	0	0	90,000	90,000
3518 - Credit Card Charges	0	0	10,000	10,000

# TPW - TRANSPORTATION REGULATION

	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
3851 - Pension Bond Debt Service	0	0	30,870	30,870
Contractual - Other Services	\$0	\$0	\$351,444	\$351,444
5011 - Reimb Fr Othr Organizaton	0	0	(278,997)	(278,997)
Reimbursements	\$0	\$0	(\$278,997)	(\$278,997)
<b>Total Expense</b>	<b>\$0</b>	<b>\$0</b>	<b>\$519,534</b>	<b>\$528,737</b>



# PROJECTED CHANGES IN FUND BALANCE

	FY 2024-25 BEGINNING BALANCE	FY 2024-25 BUDGETED REVENUES	FY 2024-25 BUDGETED EXPENDITURES	FY 2024-25 ENDING BALANCE
<b>GENERAL FUND</b>	\$340,356,145	\$1,902,654,000	\$1,902,654,000	\$340,356,145
<b>ENTERPRISE FUNDS</b>				
Aviation	110,173,003	208,098,739	208,098,739	110,173,003
Convention & Event Services	59,854,331	137,358,763	137,358,763	59,854,331
Dallas Water Utilities	92,571,559	826,863,664	826,863,664	92,571,559
Dallas Water Utilities - Storm Drainage Management	12,748,954	85,852,114	85,852,114	12,748,954
Municipal Radio	452,999	451,077	451,077	452,999
Planning & Development	8,129,361	61,562,424	60,418,651	9,273,134
Sanitation Services	23,305,821	164,122,320	163,192,313	24,235,828
<b>INTERNAL SERVICE FUNDS</b>				
Bond & Construction Management	0	24,843,479	24,843,479	0
Equipment & Fleet Management	2,495,768	73,309,034	73,487,289	2,317,513
Express Business Center	6,655,153	2,406,050	2,227,113	6,834,090
Information & Technology Services - Data	18,195,338	131,578,822	139,630,975	10,143,185
Information & Technology Services - Radio	10,651,716	15,813,930	18,999,681	7,465,965
<b>OTHER REVENUE FUNDS</b>				
Employee Benefits	2,096,169	216,244,878	214,727,409	3,613,638
Information & Technology Services - 911	10,264,406	15,286,574	15,337,709	10,213,271
Office of Risk Management	29,624,540	47,728,165	57,075,510	20,277,195
Transportation & Public Works - Transportation Regulation	538,277	519,534	519,534	538,277
Debt Service	126,407,728	465,528,288	485,754,134	106,181,881
<b>TOTAL CITY FUNDS</b>	<b>\$854,521,269</b>	<b>\$4,380,221,855</b>	<b>\$4,417,492,154</b>	<b>\$817,250,969</b>

# PROJECTED CHANGES IN FUND BALANCE

	FY 2025-26 BEGINNING BALANCE	FY 2025-26 PLANNED REVENUES	FY 2025-26 PLANNED EXPENDITURES	FY 2025-26 ENDING BALANCE
<b>GENERAL FUND</b>	\$340,356,145	\$1,976,441,000	\$1,976,441,000	\$340,356,145
<b>ENTERPRISE FUNDS</b>				
Aviation	110,173,003	209,090,221	209,090,221	110,173,003
Convention & Event Services	59,854,331	130,930,472	130,930,472	59,854,331
Dallas Water Utilities	92,571,559	875,005,304	875,005,304	92,571,559
Dallas Water Utilities - Storm Drainage Management	12,748,954	90,573,980	90,573,980	12,748,954
Municipal Radio	452,999	459,320	459,320	452,999
Planning & Development	9,273,134	64,640,299	61,735,486	12,177,947
Sanitation Services	24,235,828	166,749,483	166,698,265	24,287,046
<b>INTERNAL SERVICE FUNDS</b>				
Bond & Construction Management	0	25,917,725	25,917,725	0
Equipment & Fleet Management	2,317,513	74,010,327	74,549,441	1,778,399
Express Business Center	6,834,090	2,406,050	2,268,644	6,971,496
Information & Technology Services - Data	10,143,185	132,779,547	139,872,134	3,050,598
Information & Technology Services - Radio	7,465,965	17,157,136	20,419,803	4,203,298
<b>OTHER REVENUE FUNDS</b>				
Employee Benefits	3,613,638	227,860,792	229,500,232	1,974,198
Information & Technology Services - 911	10,213,271	16,083,072	16,177,545	10,118,798
Office of Risk Management	20,277,195	48,733,372	60,694,229	8,316,338
Transportation & Public Works - Transportation Regulation	538,277	528,737	528,737	538,277
Debt Service	106,181,881	496,369,328	509,414,235	93,136,974
<b>TOTAL CITY FUNDS</b>	<b>\$817,250,969</b>	<b>\$4,555,736,165</b>	<b>\$4,590,276,773</b>	<b>\$782,710,361</b>

# GENERAL FUND

## STATEMENT OF REVENUES AND EXPENDITURES

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$287,241,830</b>	<b>\$322,248,566</b>	<b>\$323,159,062</b>	<b>\$323,159,062</b>	<b>\$345,178,891</b>	<b>\$340,356,145</b>	<b>\$340,356,145</b>
<b>REVENUES:</b>							
Property Tax	880,483,648	957,934,404	1,047,595,636	1,047,595,636	1,026,739,017	1,081,975,899	1,147,142,205
Sales Tax	407,309,124	425,543,231	451,745,839	451,745,839	446,222,810	463,804,071	485,654,671
Franchise and Other	132,750,263	133,602,354	126,633,664	125,826,830	123,958,006	128,418,343	128,790,147
Charges for Service	111,138,850	116,988,353	117,236,140	110,462,701	110,737,342	111,111,558	109,984,575
Fines and Forfeitures	24,081,688	21,639,956	20,117,759	20,117,759	19,543,560	19,435,050	19,421,710
Operating Transfers In	23,383,394	25,982,265	28,086,049	30,882,049	48,375,160	33,726,160	22,238,260
Intergovernmental	18,181,798	19,242,127	16,177,900	16,177,900	21,937,431	21,618,094	21,673,594
Miscellaneous	12,429,451	11,342,284	9,882,543	9,882,543	7,138,459	8,086,456	9,971,278
Licenses and Permits	5,960,602	5,031,247	6,100,940	13,681,213	14,337,202	14,478,369	14,564,560
Interest	2,636,878	14,866,217	14,000,000	14,000,000	21,383,483	20,000,000	17,000,000
<b>TOTAL REVENUES</b>	<b>1,618,355,695</b>	<b>1,732,172,438</b>	<b>1,837,576,470</b>	<b>1,840,372,470</b>	<b>1,840,372,470</b>	<b>1,902,654,000</b>	<b>1,976,441,000</b>
<b>TOTAL RESOURCES AVAILABLE</b>							
	<b>1,905,597,525</b>	<b>2,054,421,004</b>	<b>2,160,735,532</b>	<b>2,163,531,532</b>	<b>2,185,551,361</b>	<b>2,243,010,145</b>	<b>2,316,797,145</b>
<b>EXPENDITURES:</b>							
Personnel Services	1,116,425,416	1,203,157,757	1,278,339,260	1,288,346,577	1,281,053,070	1,371,604,886	1,439,808,212
Supplies - Materials	88,963,456	96,621,464	92,646,763	93,161,247	100,157,617	99,425,091	102,224,966
Contractual - Other Services	463,615,004	510,175,495	531,126,582	689,015,631	695,167,230	536,444,782	542,812,107
Capital Outlay	13,229,606	21,722,886	25,239,244	27,440,153	27,458,479	14,137,435	13,462,860
Expense Total	1,682,233,482	1,831,677,601	1,927,351,849	2,097,963,608	2,103,836,396	2,021,612,194	2,098,308,145
Reimbursements	(111,339,523)	(113,886,425)	(89,775,379)	(257,591,138)	(262,641,180)	(118,958,194)	(121,867,145)
<b>TOTAL EXPENDITURES</b>	<b>1,570,893,959</b>	<b>1,717,791,176</b>	<b>1,837,576,470</b>	<b>1,840,372,470</b>	<b>1,841,195,216</b>	<b>1,902,654,000</b>	<b>1,976,441,000</b>
Changes in Encumbrances and other Balance Sheet Accounts	(12,454,999)	8,549,063	(3,600,000)	0	(4,000,000)	0	0
<b>ENDING FUND BALANCE</b>	<b>\$322,248,566</b>	<b>\$345,178,891</b>	<b>\$319,559,062</b>	<b>\$323,159,062</b>	<b>\$340,356,145</b>	<b>\$340,356,145</b>	<b>\$340,356,145</b>



# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Aviation

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$48,029,990</b>	<b>\$75,699,313</b>	<b>\$87,104,190</b>	<b>\$87,104,190</b>	<b>\$108,814,479</b>	<b>\$110,173,003</b>	<b>\$110,173,003</b>
<b>REVENUES:</b>							
Service To Others	161,302,615	184,011,842	181,314,339	181,314,339	181,784,547	207,053,739	208,045,221
Licenses & Permits	402,724	545,941	498,105	498,105	498,105	0	0
Interest	521,526	3,282,324	260,000	260,000	3,712,066	520,000	520,000
Customer Charges	194,533	194,578	195,000	195,000	195,000	195,000	195,000
Miscellaneous	2,679,526	572,293	325,000	325,000	539,767	330,000	330,000
<b>TOTAL REVENUES</b>	<b>165,100,923</b>	<b>188,606,978</b>	<b>182,592,444</b>	<b>182,592,444</b>	<b>186,729,485</b>	<b>208,098,739</b>	<b>209,090,221</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>213,130,913</b>	<b>264,306,291</b>	<b>269,696,634</b>	<b>269,696,634</b>	<b>295,543,964</b>	<b>318,271,742</b>	<b>319,263,224</b>
Personnel Services	22,851,025	25,172,487	31,661,545	31,661,545	28,711,584	34,295,727	36,291,199
Supplies - Materials	9,313,737	10,183,673	11,778,439	11,274,138	9,204,587	12,974,562	14,966,961
Contractual - Other Services	121,153,979	126,991,222	132,292,256	133,483,151	139,808,217	155,179,596	155,229,145
Capital Outlay	1,837,871	2,814,371	15,547,166	14,860,572	13,555,018	10,961,436	7,815,976
Expense Total	155,156,612	165,161,753	191,279,406	191,279,406	191,279,406	213,411,321	214,303,281
Reimbursements	(7,559,758)	(7,692,198)	(6,446,722)	(6,446,722)	(6,446,722)	(5,312,582)	(5,213,060)
<b>TOTAL EXPENDITURES</b>	<b>147,596,854</b>	<b>157,469,555</b>	<b>184,832,684</b>	<b>184,832,684</b>	<b>184,832,684</b>	<b>208,098,739</b>	<b>209,090,221</b>
Changes in Encumbrances and other Balance Sheet Accounts	10,165,254	1,977,743	0	0	(538,277)	0	0
<b>ENDING FUND BALANCE</b>	<b>\$75,699,313</b>	<b>\$108,814,479</b>	<b>\$84,863,950</b>	<b>\$84,863,950</b>	<b>\$110,173,003</b>	<b>\$110,173,003</b>	<b>\$110,173,003</b>

\*Transportation Regulation will be moved to Public Works beginning in FY 2024-25. The ending fund balance for FY 2023-24 Forecast and beginning fund balance for FY 2024-25 Budget reflects this change.

### Convention & Event Services

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$43,463,337</b>	<b>\$56,656,767</b>	<b>\$56,656,767</b>	<b>\$56,656,767</b>	<b>\$69,854,331</b>	<b>\$59,854,331</b>	<b>\$59,854,331</b>
<b>REVENUES:</b>							
Service To Others	30,932,925	46,837,300	40,870,291	40,870,291	41,500,420	34,554,820	25,481,928
Licenses & Permits	1,800	1,700	600	600	2,195	600	600
Interest	497,059	1,886,730	0	0	1,385,001	0	0
Alcoholic Beverage Tax	16,939,554	17,844,209	17,984,338	17,984,338	18,254,339	19,209,215	19,785,491
Hotel Occupancy Tax	66,851,484	81,285,977	78,290,269	78,290,269	80,319,887	83,498,628	85,566,953
Customer Charges	0	0	0	0	(339,387)	0	0
Miscellaneous	(25,786)	1,107,683	500	500	47,439	75,500	75,500
Other Tax	0	0	0	0	0	20,000	20,000
<b>TOTAL REVENUES</b>	<b>115,197,036</b>	<b>148,963,599</b>	<b>137,145,998</b>	<b>137,145,998</b>	<b>141,169,894</b>	<b>137,358,763</b>	<b>130,930,472</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>158,660,373</b>	<b>205,620,366</b>	<b>193,802,765</b>	<b>193,802,765</b>	<b>211,024,224</b>	<b>197,213,094</b>	<b>190,784,803</b>
Personnel Services	2,310,279	2,241,583	4,294,325	4,294,325	3,841,862	4,561,312	4,910,346
Supplies - Materials	3,030,101	3,365,728	3,254,984	3,254,984	3,860,744	3,269,985	3,372,887
Contractual - Other Services	95,775,745	131,131,794	129,596,689	145,381,914	143,467,288	129,527,466	122,647,239
Capital Outlay	0	0	0	0	0	0	0
Expense Total	101,116,125	136,739,105	137,145,998	152,931,223	151,169,893	137,358,763	130,930,472
Reimbursements	(657,039)	(131,927)	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>100,459,086</b>	<b>136,607,178</b>	<b>137,145,998</b>	<b>152,931,223</b>	<b>151,169,893</b>	<b>137,358,763</b>	<b>130,930,472</b>
Changes in Encumbrances and other Balance Sheet Accounts	(1,544,520)	841,143	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$56,656,767</b>	<b>\$69,854,331</b>	<b>\$56,656,767</b>	<b>\$40,871,542</b>	<b>\$59,854,331</b>	<b>\$59,854,331</b>	<b>\$59,854,331</b>

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Dallas Water Utilities

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$136,997,769</b>	<b>\$168,023,058</b>	<b>\$97,247,412</b>	<b>\$97,247,412</b>	<b>\$157,544,609</b>	<b>\$92,571,559</b>	<b>\$92,571,559</b>
<b>REVENUES:</b>							
Operating Transfer In	0	0	0	0	0	0	0
Service To Others	5,415,858	7,209,722	6,527,777	6,527,777	2,307,457	6,527,778	6,527,778
Fines & Forfeitures	0	0	2,500	2,500	1,016	2,500	2,500
Interest	2,716,548	13,839,971	4,295,462	4,295,462	13,038,877	4,295,462	4,295,462
Customer Charges	769,765,644	808,133,254	780,207,894	780,207,894	784,895,608	815,795,424	863,937,064
Miscellaneous	2,525,060	4,651,177	242,500	242,500	59,367	242,500	242,500
<b>TOTAL REVENUES</b>	<b>780,423,111</b>	<b>833,834,124</b>	<b>791,276,133</b>	<b>791,276,133</b>	<b>800,302,325</b>	<b>826,863,664</b>	<b>875,005,304</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>917,420,880</b>	<b>1,001,857,182</b>	<b>888,523,545</b>	<b>888,523,545</b>	<b>957,846,934</b>	<b>919,435,223</b>	<b>967,576,863</b>
Personnel Services	107,668,028	116,797,755	128,017,852	128,017,852	126,171,558	132,668,803	139,792,313
Supplies - Materials	108,190,456	130,686,082	115,568,032	115,568,032	121,065,875	131,966,376	132,998,399
Contractual - Other Services	529,199,997	582,898,983	544,969,079	618,969,079	615,317,529	560,104,043	600,544,487
Capital Outlay	11,462,633	11,918,582	12,269,851	12,269,851	12,269,851	12,179,310	12,179,310
Expense Total	756,521,114	842,301,402	800,824,814	874,824,814	874,824,814	836,918,532	885,514,509
Reimbursements	(7,523,745)	(8,821,873)	(9,549,438)	(9,549,438)	(9,549,439)	(10,054,868)	(10,509,205)
<b>TOTAL EXPENDITURES</b>	<b>748,997,368</b>	<b>833,479,529</b>	<b>791,275,376</b>	<b>865,275,376</b>	<b>865,275,376</b>	<b>826,863,664</b>	<b>875,005,304</b>
Changes in Encumbrances and other Balance Sheet Accounts	(400,453)	(10,833,044)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$168,023,058</b>	<b>\$157,544,609</b>	<b>\$97,248,169</b>	<b>\$23,248,169</b>	<b>\$92,571,559</b>	<b>\$92,571,559</b>	<b>\$92,571,559</b>

### Dallas Water Utilities - Storm Drainage Management

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$18,863,503</b>	<b>\$19,962,402</b>	<b>\$9,962,402</b>	<b>\$9,962,402</b>	<b>\$21,744,930</b>	<b>\$12,748,954</b>	<b>\$12,748,954</b>
<b>REVENUES:</b>							
Service To Others	72,549,246	75,549,991	80,067,972	80,067,972	79,459,798	85,826,114	90,547,980
Interest	138,626	744,174	0	0	593,524	0	0
Licenses & Permits	63,500	53,000	26,000	26,000	40,650	26,000	26,000
Miscellaneous	0	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>72,751,372</b>	<b>76,347,165</b>	<b>80,093,972</b>	<b>80,093,972</b>	<b>80,093,972</b>	<b>85,852,114</b>	<b>90,573,980</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>91,614,875</b>	<b>96,309,567</b>	<b>90,056,374</b>	<b>90,056,374</b>	<b>101,838,902</b>	<b>98,601,068</b>	<b>103,322,934</b>
Personnel Services	16,616,398	18,535,361	23,434,607	23,434,607	20,821,642	24,494,664	25,775,304
Supplies - Materials	3,886,408	3,345,530	4,269,857	4,269,857	4,580,588	5,230,693	5,545,590
Contractual - Other Services	50,809,710	53,247,096	52,257,839	61,253,815	63,529,730	55,907,888	58,519,347
Capital Outlay	395,745	200,085	314,000	314,000	340,319	401,200	916,070
Expense Total	71,708,261	75,328,072	80,276,303	89,272,279	89,272,279	86,034,445	90,756,311
Reimbursements	(177,043)	(150,921)	(182,331)	(182,331)	(182,331)	(182,331)	(182,331)
<b>TOTAL EXPENDITURES</b>	<b>71,531,217</b>	<b>75,177,151</b>	<b>80,093,972</b>	<b>89,089,948</b>	<b>89,089,948</b>	<b>85,852,114</b>	<b>90,573,980</b>
Changes in Encumbrances and other Balance Sheet Accounts	(121,256)	612,513	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$19,962,402</b>	<b>\$21,744,930</b>	<b>\$9,962,402</b>	<b>\$966,426</b>	<b>\$12,748,954</b>	<b>\$12,748,954</b>	<b>\$12,748,954</b>

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Municipal Radio

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$909,189</b>	<b>\$572,451</b>	<b>\$337,211</b>	<b>\$337,211</b>	<b>\$176,692</b>	<b>\$452,999</b>	<b>\$452,999</b>
<b>REVENUES:</b>							
Service To Others	54,892	8,125	636,398	636,398	636,398	451,077	459,320
Interest	1,857	4,141	0	0	0	0	0
Customer Charges	1,395,794	557,933	0	0	0	0	0
Miscellaneous	0	-	0	0	179,957	0	0
<b>TOTAL REVENUES</b>	<b>1,452,543</b>	<b>570,199</b>	<b>636,398</b>	<b>636,398</b>	<b>816,355</b>	<b>451,077</b>	<b>459,320</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>2,361,732</b>	<b>1,142,649</b>	<b>973,609</b>	<b>973,609</b>	<b>993,047</b>	<b>904,076</b>	<b>912,319</b>
Personnel Services	846,681	377,889	75,584	75,584	91,485	95,511	100,120
Supplies - Materials	65,188	47,868	62,457	62,457	62,457	45,585	47,332
Contractual - Other Services	720,304	569,305	498,357	498,357	386,106	309,981	311,868
Capital Outlay			0	0	0	0	0
Expense Total	1,632,173	995,062	636,398	636,398	540,048	451,077	459,320
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>1,632,174</b>	<b>995,062</b>	<b>636,398</b>	<b>636,398</b>	<b>540,048</b>	<b>451,077</b>	<b>459,320</b>
Changes in Encumbrances and other Balance Sheet Accounts	(157,108)	29,104	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$572,451</b>	<b>\$176,692</b>	<b>\$337,211</b>	<b>\$337,211</b>	<b>\$452,999</b>	<b>\$452,999</b>	<b>\$452,999</b>

### Planning and Development

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$49,020,764</b>	<b>\$38,036,071</b>	<b>\$20,815,859</b>	<b>\$20,815,859</b>	<b>\$19,390,635</b>	<b>\$8,129,361</b>	<b>\$9,273,134</b>
<b>REVENUES:</b>							
Service To Others	41,790,519	38,106,496	44,725,335	44,663,268	41,043,133	50,918,316	53,463,984
Licenses & Permits	402,958	339,224	491,771	553,838	364,686	361,117	379,173
Interest	361,819	1,304,111	0	0	0	0	0
Miscellaneous	105,505	336,918	248,778	248,778	581,612	10,282,991	10,797,142
<b>TOTAL REVENUES</b>	<b>42,660,802</b>	<b>40,086,749</b>	<b>45,465,884</b>	<b>45,465,884</b>	<b>41,989,431</b>	<b>61,562,424</b>	<b>64,640,299</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>91,681,566</b>	<b>78,122,820</b>	<b>66,281,743</b>	<b>66,281,743</b>	<b>61,380,066</b>	<b>69,691,785</b>	<b>73,913,433</b>
Personnel Services	22,550,502	26,330,093	33,854,710	33,854,710	30,231,495	35,192,435	36,661,955
Supplies - Materials	360,761	897,829	493,503	493,503	1,399,640	610,976	382,581
Contractual - Other Services	16,168,417	27,945,635	19,843,020	19,843,020	20,477,351	23,811,933	23,902,104
Capital Outlay	14,195,040	5,868,313	93,747	93,747	1,474,853	1,793,747	1,793,747
Expense Total	53,274,720	61,041,871	54,284,980	54,284,980	53,583,337	61,409,091	62,740,387
Reimbursements	(599,089)	(627,204)	(332,633)	(332,633)	(332,633)	(990,440)	(1,004,901)
<b>TOTAL EXPENDITURES</b>	<b>52,675,631</b>	<b>60,414,667</b>	<b>53,952,347</b>	<b>53,952,347</b>	<b>53,250,704</b>	<b>60,418,651</b>	<b>61,735,486</b>
Changes in Encumbrances and other Balance Sheet Accounts	(969,864)	1,682,482	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$38,036,071</b>	<b>\$19,390,635</b>	<b>\$12,329,396</b>	<b>\$12,329,396</b>	<b>\$8,129,361</b>	<b>\$9,273,134</b>	<b>\$12,177,947</b>

\*Development Services was renamed to Planning and Development beginning in June 2024.

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Sanitation Services

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$18,206,255</b>	<b>\$19,627,964</b>	<b>\$23,377,689</b>	<b>\$23,377,689</b>	<b>\$20,910,931</b>	<b>\$23,305,821</b>	<b>\$24,235,828</b>
<b>REVENUES</b>							
Service To Others	143,277,398	151,109,011	152,409,535	152,409,535	163,001,918	163,822,320	166,449,483
Licenses & Permits	400	650	0	0	750	0	0
Interest	201,129	819,342	300,000	300,000	1,016,619	300,000	300,000
Miscellaneous	588,070	11,053	0	0	73,194	0	0
<b>TOTAL REVENUES</b>	<b>144,066,996</b>	<b>151,940,056</b>	<b>152,709,535</b>	<b>152,709,535</b>	<b>164,092,482</b>	<b>164,122,320</b>	<b>166,749,483</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>162,273,251</b>	<b>171,568,020</b>	<b>176,087,224</b>	<b>176,087,224</b>	<b>185,003,412</b>	<b>187,428,141</b>	<b>190,985,311</b>
Personnel Services	42,351,200	47,272,492	53,048,134	53,048,134	51,889,456	55,166,234	57,745,459
Supplies - Materials	10,737,167	9,398,677	9,244,548	9,244,548	10,249,184	9,390,845	9,395,016
Contractual - Other Services	87,800,583	85,322,363	91,618,201	91,618,201	98,226,291	98,856,586	99,779,142
Capital Outlay	0	4,292,553	0	0	1,554,012	0	0
Expense Total	140,888,950	146,286,085	153,910,883	153,910,883	161,918,943	163,413,665	166,919,617
Reimbursements	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)
<b>TOTAL EXPENDITURES</b>	<b>140,667,598</b>	<b>146,064,733</b>	<b>153,689,531</b>	<b>153,689,531</b>	<b>161,697,591</b>	<b>163,192,313</b>	<b>166,698,265</b>
Changes in Encumbrances and other Balance Sheet Accounts	(1,977,690)	(4,592,357)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$19,627,964</b>	<b>\$20,910,931</b>	<b>\$22,397,693</b>	<b>\$22,397,693</b>	<b>\$23,305,821</b>	<b>\$24,235,828</b>	<b>\$24,287,046</b>

# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Bond & Construction Management

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>(\$2,279,033)</b>	<b>(\$1,400,504)</b>	<b>\$64,982</b>	<b>\$64,982</b>	<b>(\$243,843)</b>	<b>\$0</b>	<b>\$0</b>
<b>REVENUES:</b>							
Service to Others	28,690	61,994	99,000	99,000	400,000	99,000	99,000
Licenses & Permits	0	0	0	0	0	0	0
Charges to Other City Departments	20,312,258	18,616,960	21,944,477	21,944,477	20,687,690	24,744,479	25,818,725
<b>TOTAL REVENUES</b>	<b>20,340,948</b>	<b>18,678,954</b>	<b>22,043,477</b>	<b>22,043,477</b>	<b>21,087,690</b>	<b>24,843,479</b>	<b>25,917,725</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>18,061,915</b>	<b>17,278,450</b>	<b>22,108,459</b>	<b>22,108,459</b>	<b>20,843,847</b>	<b>24,843,479</b>	<b>25,917,725</b>
Personnel Services	13,323,576	14,450,635	17,501,848	17,501,848	16,195,873	19,589,593	20,601,477
Supplies - Materials	528,197	263,531	571,879	571,879	405,922	639,535	639,535
Contractual - Other Services	5,766,994	3,938,588	4,394,581	4,394,581	4,662,024	4,614,351	4,676,713
Capital Outlay	36,604	0	0	0	4,859	0	0
<b>Expense Total</b>	<b>19,655,371</b>	<b>18,652,754</b>	<b>22,468,308</b>	<b>22,468,308</b>	<b>21,268,678</b>	<b>24,843,479</b>	<b>25,917,725</b>
Reimbursements	0	(123,245)	(424,831)	(424,831)	(424,831)	0	0
<b>TOTAL EXPENDITURES</b>	<b>19,655,371</b>	<b>18,529,509</b>	<b>22,043,477</b>	<b>22,043,477</b>	<b>20,843,847</b>	<b>24,843,479</b>	<b>25,917,725</b>
Changes in Encumbrances and other Balance Sheet Accounts	192,952	1,007,216	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>(\$1,400,504)</b>	<b>(\$243,843)</b>	<b>\$64,982</b>	<b>\$64,982</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Equipment & Fleet Management

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$12,577,658</b>	<b>\$11,008,909</b>	<b>\$6,399,526</b>	<b>\$6,399,526</b>	<b>\$5,511,197</b>	<b>\$2,495,768</b>	<b>\$2,317,513</b>
<b>REVENUES:</b>							
Interest	3,351	8,172	20,000	20,000	20,000	8,000	8,000
Charges to Other City Departments	63,072,473	63,555,505	68,056,067	70,366,979	69,193,857	72,603,320	73,304,613
Proceeds-Sale of Fixed Assets	226,039	1,573,082	675,714	675,714	1,291,953	675,714	675,714
Miscellaneous	6,426	3,795	27,000	27,000	27,000	22,000	22,000
<b>TOTAL REVENUES</b>	<b>63,308,290</b>	<b>65,140,555</b>	<b>68,778,781</b>	<b>71,089,693</b>	<b>70,532,810</b>	<b>73,309,034</b>	<b>74,010,327</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>75,885,948</b>	<b>76,149,464</b>	<b>75,178,307</b>	<b>77,489,219</b>	<b>76,044,007</b>	<b>75,804,802</b>	<b>76,327,840</b>
Personnel Services	16,797,269	18,819,045	22,146,542	22,146,542	20,657,378	21,615,743	22,576,743
Supplies - Materials	30,656,855	33,345,484	32,550,298	34,061,210	33,371,130	32,663,960	32,675,327
Contractual - Other Services	19,284,338	23,474,976	20,944,278	21,751,778	23,196,766	23,019,549	23,159,336
Capital Outlay	225,790	765,035	70,846	70,846	234,400	70,846	70,846
<b>Expense Total</b>	<b>66,964,252</b>	<b>76,404,540</b>	<b>75,711,964</b>	<b>78,030,376</b>	<b>77,459,674</b>	<b>77,370,098</b>	<b>78,482,252</b>
Reimbursements	(2,760,667)	(3,644,200)	(3,917,754)	(3,925,254)	(3,911,435)	(3,882,809)	(3,932,811)
<b>TOTAL EXPENDITURES</b>	<b>64,203,585</b>	<b>72,760,339</b>	<b>71,794,210</b>	<b>74,105,122</b>	<b>73,548,239</b>	<b>73,487,289</b>	<b>74,549,441</b>
Changes in Encumbrances and other Balance Sheet Accounts	(673,453)	2,122,072	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$11,008,909</b>	<b>\$5,511,197</b>	<b>\$3,384,097</b>	<b>\$3,384,097</b>	<b>\$2,495,768</b>	<b>\$2,317,513</b>	<b>\$1,778,399</b>

# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Express Business Center

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	\$5,029,721	\$5,940,355	\$7,212,164	\$7,212,164	\$6,268,575	\$6,655,153	\$6,834,090
<b>REVENUES:</b>							
Service to Others	2,905,070	2,666,931	2,577,690	2,650,740	2,163,187	2,158,000	2,158,000
Interest	27,910	167,723	0	0	156,694	0	0
Charges to Other City Departments	65,291	73,267	73,050	73,050	73,050	73,050	73,050
Miscellaneous	168,116	160,295	218,050	145,000	184,524	175,000	175,000
<b>TOTAL REVENUES</b>	3,166,387	3,068,217	2,868,790	2,868,790	2,577,456	2,406,050	2,406,050
<b>TOTAL RESOURCES AVAILABLE</b>	8,196,108	9,008,572	10,080,954	10,080,954	8,846,031	9,061,203	9,240,140
Personnel Services	556,336	594,303	795,481	795,481	756,192	823,675	862,075
Supplies - Materials	1,666,444	2,281,141	1,826,675	1,932,553	1,937,601	1,822,852	1,822,964
Contractual - Other Services	970,776	1,079,642	730,124	624,246	697,085	780,586	783,605
Capital Outlay	0	0	0	0	0	0	0
Expense Total	3,193,556	3,955,086	3,352,280	3,352,280	3,390,878	3,427,113	3,468,644
Reimbursements	(982,997)	(1,211,113)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
<b>TOTAL EXPENDITURES</b>	2,210,559	2,743,973	2,152,280	2,152,280	2,190,878	2,227,113	2,268,644
Changes in Encumbrances and other Balance Sheet Accounts	(45,194)	3,976	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	\$5,940,355	\$6,268,575	\$7,928,674	\$7,928,674	\$6,655,153	\$6,834,090	\$6,971,496

### Information & Technology Services - Data

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	\$9,307,658	\$20,013,158	\$19,328,923	\$19,328,923	\$21,691,826	\$18,195,338	\$10,143,185
<b>REVENUES:</b>							
Service to Others	765	879	1,020	1,020	1,020	1,020	1,020
Interest	114,773	839,347	130,604	130,604	957,596	130,604	130,604
Charges to Other City Departments	100,740,569	109,295,566	121,508,243	121,508,243	121,508,243	131,447,198	132,647,923
Miscellaneous	38,979	4,805	0	0	242	0	0
<b>TOTAL REVENUES</b>	100,895,086	110,140,596	121,639,867	121,639,867	122,467,101	131,578,822	132,779,547
<b>TOTAL RESOURCES AVAILABLE</b>	110,202,744	130,153,754	140,968,790	140,968,790	144,158,927	149,774,160	142,922,732
Personnel Services	19,709,080	20,791,405	27,093,084	27,093,084	23,372,375	26,454,771	27,758,527
Supplies - Materials	877,958	674,479	764,420	764,420	976,516	1,546,918	1,587,170
Contractual - Other Services	69,851,366	85,532,858	103,926,620	103,926,620	101,614,699	111,629,286	110,526,437
Capital Outlay	613,340	3,911,167	0	0	0	0	0
Expense Total	91,051,745	110,909,910	131,784,124	131,784,124	125,963,590	139,630,975	139,872,134
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	91,051,745	110,909,910	131,784,124	131,784,124	125,963,590	139,630,975	139,872,134
Changes in Encumbrances and other Balance Sheet Accounts	862,158	2,447,982	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	\$20,013,158	\$21,691,826	\$9,184,666	\$9,184,666	\$18,195,338	\$10,143,185	\$3,050,598

# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Information & Technology Services - Radio

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$1,429,013</b>	<b>\$2,712,126</b>	<b>\$2,825,954</b>	<b>\$2,825,954</b>	<b>\$6,283,792</b>	<b>\$10,651,716</b>	<b>\$7,465,965</b>
<b>REVENUES:</b>							
Service to Others	1,422,960	1,247,471	1,869,444	1,869,444	1,909,207	1,855,231	1,855,231
Interest	9,907	145,294	10,077	10,077	399,706	10,077	10,077
Charges to Other City Departments	11,462,127	15,111,328	20,384,497	20,384,497	20,384,497	13,948,622	15,291,828
Miscellaneous	0	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>12,894,994</b>	<b>16,504,092</b>	<b>22,264,018</b>	<b>22,264,018</b>	<b>22,693,410</b>	<b>15,813,930</b>	<b>17,157,136</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>14,324,007</b>	<b>19,216,218</b>	<b>25,089,972</b>	<b>25,089,972</b>	<b>28,977,202</b>	<b>26,465,646</b>	<b>24,623,101</b>
Personnel Services	2,226,812	2,546,051	2,728,208	2,728,208	2,656,687	3,027,190	3,221,607
Supplies - Materials	577,840	474,411	1,433,876	1,433,876	1,423,101	1,235,470	1,232,042
Contractual - Other Services	8,802,076	10,153,347	14,711,697	14,711,697	14,245,698	14,737,021	15,966,154
Capital Outlay	36,292	0	0	0	0	0	0
<b>Expense Total</b>	<b>11,643,020</b>	<b>13,173,809</b>	<b>18,873,781</b>	<b>18,873,781</b>	<b>18,325,486</b>	<b>18,999,681</b>	<b>20,419,803</b>
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>11,643,020</b>	<b>13,173,809</b>	<b>18,873,781</b>	<b>18,873,781</b>	<b>18,325,486</b>	<b>18,999,681</b>	<b>20,419,803</b>
Changes in Encumbrances and other Balance Sheet Accounts	31,139	241,383	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$2,712,126</b>	<b>\$6,283,792</b>	<b>\$6,216,191</b>	<b>\$6,216,191</b>	<b>\$10,651,716</b>	<b>\$7,465,965</b>	<b>\$4,203,298</b>



# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Employee Benefits

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$31,832,928</b>	<b>\$12,548,707</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,848,172</b>	<b>\$2,096,169</b>	<b>\$3,613,638</b>
<b>REVENUES:</b>							
City Contributions	101,021,548	124,952,329	134,878,640	134,878,640	134,947,865	142,134,754	150,734,424
Employee Contributions	41,903,574	45,011,326	46,665,178	46,665,178	46,665,178	50,357,532	52,186,147
Retiree Contributions	25,948,963	24,338,625	25,583,019	25,583,019	25,583,019	23,752,592	24,940,221
All Remaining Revenues	314,547	2,276,962	0	0	107,307	0	0
<b>TOTAL REVENUES</b>	<b>169,188,633</b>	<b>196,579,242</b>	<b>207,126,836</b>	<b>207,126,836</b>	<b>207,303,369</b>	<b>216,244,878</b>	<b>227,860,792</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>201,021,561</b>	<b>209,127,949</b>	<b>207,126,836</b>	<b>207,126,836</b>	<b>215,151,541</b>	<b>218,341,047</b>	<b>231,474,430</b>
<b>TOTAL EXPENDITURES</b>	<b>182,756,818</b>	<b>202,662,483</b>	<b>\$205,942,598</b>	<b>205,942,598</b>	<b>213,055,372</b>	<b>214,727,409</b>	<b>229,500,232</b>
Changes in Encumbrances and other Balance Sheet Accounts	(5,716,035)	1,382,706	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$12,548,707</b>	<b>\$7,848,172</b>	<b>\$1,184,238</b>	<b>\$1,184,238</b>	<b>\$2,096,169</b>	<b>\$3,613,638</b>	<b>\$1,974,198</b>

### Information & Technology Services - 9-1-1

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$6,626,869</b>	<b>\$5,652,626</b>	<b>\$4,811,495</b>	<b>\$4,811,495</b>	<b>\$9,451,258</b>	<b>\$10,264,406</b>	<b>\$10,213,271</b>
<b>REVENUES:</b>							
Service to Others	12,983,958	13,539,489	12,779,969	12,779,969	12,704,666	15,169,467	15,965,965
Interest	46,193	282,210	117,107	117,107	479,057	117,107	117,107
Miscellaneous	0	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>13,030,152</b>	<b>13,821,699</b>	<b>12,897,076</b>	<b>12,897,076</b>	<b>13,183,723</b>	<b>15,286,574</b>	<b>16,083,072</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>19,657,021</b>	<b>19,474,325</b>	<b>17,708,571</b>	<b>17,708,571</b>	<b>22,634,981</b>	<b>25,550,980</b>	<b>26,296,343</b>
Personnel Services	671,922	794,186	841,168	841,168	816,063	868,575	909,426
Supplies - Materials	218,424	79,660	201,464	201,464	201,464	201,464	201,464
Contractual - Other Services	13,049,935	9,208,674	11,824,129	11,824,129	11,353,048	14,267,670	15,066,655
Capital Outlay	183,489	0	0	0	0	0	0
Expense Total	14,123,770	10,082,520	12,866,761	12,866,761	12,370,575	15,337,709	16,177,545
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>14,123,770</b>	<b>10,082,520</b>	<b>12,866,761</b>	<b>12,866,761</b>	<b>12,370,575</b>	<b>15,337,709</b>	<b>16,177,545</b>
Changes in Encumbrances and other Balance Sheet Accounts	119,375	59,453	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$5,652,626</b>	<b>\$9,451,258</b>	<b>\$4,841,810</b>	<b>\$4,841,810</b>	<b>\$10,264,406</b>	<b>\$10,213,271</b>	<b>\$10,118,798</b>

# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Office of Risk Management

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	\$30,365,961	\$35,600,467	\$27,507,870	\$27,507,870	\$35,209,323	\$29,624,540	\$20,277,195
<b>REVENUES:</b>							
Worker's Compensation	14,844,570	16,579,293	18,362,599	18,362,599	19,138,915	18,555,465	18,560,672
Third Party Liability	17,638,963	7,199,447	10,033,670	10,033,670	10,444,572	10,033,670	10,033,670
Purchased Insurance	11,054,446	13,492,673	18,139,030	18,139,030	18,128,146	19,139,030	20,139,030
Interest and Other	111,916	1,375,589	0	0	1,204,485	0	0
<b>TOTAL REVENUES</b>	43,649,895	38,647,002	46,535,299	46,535,299	48,916,118	47,728,165	48,733,372
<b>TOTAL RESOURCES AVAILABLE</b>	74,015,856	74,247,469	74,043,169	74,043,169	84,125,441	77,352,705	69,010,567
<b>TOTAL EXPENDITURES</b>	39,595,977	39,807,414	60,094,967	60,094,967	54,500,901	57,075,510	60,694,229
Changes in Encumbrances and other Balance Sheet Accounts	1,180,588	769,268	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	\$35,600,467	\$35,209,323	\$13,948,201	\$13,948,201	\$29,624,540	\$20,277,195	\$8,316,338

### Transportation & Public Works - Transportation Regulation

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	\$0	\$0	\$0	\$0	\$0	\$538,277	\$538,277
<b>REVENUES:</b>							
Service To Others	0	0	0	0	0	48,026	48,026
Licenses & Permits	0	0	0	0	0	471,508	480,711
Interest	0	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	0	0	0	0	0	519,534	528,737
<b>TOTAL RESOURCES AVAILABLE</b>	0	0	0	0	0	1,057,811	1,067,014
Personnel Services	0	0	0	0	0	441,143	450,346
Supplies - Materials	0	0	0	0	0	5,944	5,944
Contractual - Other Services	0	0	0	0	0	351,444	351,444
Capital Outlay	0	0	0	0	0	0	0
Expense Total	0	0	0	0	0	798,531	807,734
Reimbursements	0	0	0	0	0	(278,997)	(278,997)
<b>TOTAL EXPENDITURES</b>	0	0	0	0	0	519,534	528,737
Changes in Encumbrances and other Balance Sheet Accounts							
<b>ENDING FUND BALANCE</b>	\$0	\$0	\$0	\$0	\$0	\$538,277	\$538,277

\*Transportation & Public Works includes Transportation Regulation as a special revenue fund beginning in FY 2024-25.

# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Debt Service

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Adopted	FY 2023-24 Amended	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$69,564,898</b>	<b>\$84,537,164</b>	<b>\$114,061,997</b>	<b>\$114,061,997</b>	<b>\$100,972,008</b>	<b>\$126,407,728</b>	<b>\$106,181,881</b>
<b>REVENUES:</b>							
Ad Valorem Tax	322,461,173	364,066,954	401,665,941	401,665,942	394,319,907	410,545,551	426,953,625
Interest/Transfers/Other	23,133,339	28,878,629	42,205,801	42,205,800	34,192,303	54,982,737	69,415,703
<b>TOTAL REVENUES</b>	<b>345,594,512</b>	<b>392,945,583</b>	<b>443,871,742</b>	<b>443,871,742</b>	<b>428,512,210</b>	<b>465,528,288</b>	<b>496,369,328</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>415,159,410</b>	<b>477,482,747</b>	<b>557,933,739</b>	<b>557,933,739</b>	<b>529,484,218</b>	<b>591,936,016</b>	<b>602,551,208</b>
<b>TOTAL EXPENDITURES</b>	<b>329,547,290</b>	<b>334,180,894</b>	<b>420,687,511</b>	<b>420,687,511</b>	<b>403,076,490</b>	<b>485,754,134</b>	<b>509,414,235</b>
Changes in Encumbrances and other Balance Sheet Accounts	(1,074,956)	(42,329,845)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$84,537,164</b>	<b>\$100,972,008</b>	<b>\$137,246,228</b>	<b>\$137,246,228</b>	<b>\$126,407,728</b>	<b>\$106,181,881</b>	<b>\$93,136,974</b>



# ADDITIONAL RESOURCES

## STATEMENT OF EXPENDITURES

### Overview

Grant, Trust, and Other Funds are used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. Funds in this section are assigned to departments who are responsible for making sure the funds are used in accordance with the fund's stated purpose. The table below summarizes each Grant, Trust, and Other fund appropriated in FY 2024-25 and FY 2025-26.

FUND NAME	FY 2024-25	FY 2025-26
	Budget	Planned
<b>Budget &amp; Management Services</b>	<b>3,715,609</b>	<b>3,715,609</b>
FY 2024-25 Community Development Block Grant (CD24)	3,553,446	0
FY 2024-25 Emergency Solutions Grant (ES24)	23,000	0
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	139,163	0
FY 2025-26 Community Development Block Grant (CD25)	0	3,553,446
FY 2025-26 Emergency Solutions Grant (ES25)	0	23,000
FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25)	0	139,163
<b>Convention &amp; Event Services</b>	<b>35,529,708</b>	<b>29,929,708</b>
Convention Hotel Tax Rebate (0756)	7,974,153	7,974,153
Sports Arena Lease Rental (0A71)	9,000,000	3,400,000
Venue Project Fund (0820)	18,555,555	18,555,555
<b>Dallas Fire-Rescue</b>	<b>8,100,000</b>	<b>0</b>
Fire Various Task Forces-State (S226)	8,100,000	0
<b>Facilities &amp; Real Estate Management</b>	<b>7,500,000</b>	<b>7,500,000</b>
ARPA Redevelopment Fund (0A72)	7,500,000	7,500,000
<b>Housing &amp; Community Development</b>	<b>12,557,897</b>	<b>12,557,897</b>
FY 2024-25 Community Development Block Grant (CD24)	6,979,444	0
FY 2024-25 HOME Investment Partnership (HM24)	5,578,453	0
FY 2025-26 Community Development Block Grant (CD25)	0	6,979,444
FY 2025-26 HOME Investment Partnership (HM25)	0	5,578,453
<b>Human Resources</b>	<b>837,569</b>	<b>0</b>
Fitness Center (0323)	837,569	0
<b>Information &amp; Technology Services</b>	<b>3,000,000</b>	<b>2,000,000</b>
Information Technology Equipment (0897)	3,000,000	2,000,000
<b>Judiciary</b>	<b>985,705</b>	<b>693,354</b>
Juvenile Case Manager Fund (0396)	985,705	693,354

# ADDITIONAL RESOURCES

FUND NAME	FY 2024-25 Budget	FY 2025-26 Planned
<b>Library</b>	<b>270,948</b>	<b>465,647</b>
Central Library Gifts and Donations (0214)	31,775	150,000
Children Center Trust (0T22)	16,780	21,000
Edmond & Louise Kahn E. Trust (0208)	185,555	260,000
Hamon Trust (0458)	13,644	15,000
Meadows Fund (0734)	22,042	4,647
Parrill Estate (0716)	1,152	15,000
<b>Office of Arts &amp; Culture</b>	<b>10,437,500</b>	<b>10,625,000</b>
OCA Hotel Occupancy Tax (0435)	10,437,500	10,625,000
<b>Office of Economic Development</b>	<b>54,457,427</b>	<b>61,995,181</b>
Dallas Downtown Improvement District (9P02)	9,817,596	12,825,651
Deep Ellum Public Improvement District (9P01)	1,824,636	2,014,497
Infrastructure Investment Fund (5117)	5,987,810	5,987,810
Klyde Warren Park/Dallas Arts District Public Improvement District (9P03)	2,252,300	2,341,230
Knox Street Public Improvement District (9P04)	736,137	772,330
Lake Highlands Public Improvement District (9P05)	1,766,171	1,616,626
Midtown Improvement District (9P15)	1,929,650	1,918,603
North Lake Highlands Public Improvement (9P06)	873,505	937,858
Oak Lawn-Hi Line Public Improvement District (9P07)	772,533	847,641
Prestonwood Public Improvement District (9P08)	855,674	636,856
Sales Tax Agreement Fund (0680)	418,975	640,525
South Side Public Improvement District (9P10)	437,693	463,046
Tourism Public Improvement District (9P11)	20,991,032	25,037,320
University Crossing Public Improvement District (9P12)	1,373,180	1,492,149
Uptown Public Improvement District (9P13)	4,420,535	4,463,039
<b>Office of Management Services</b>	<b>12,868,016</b>	<b>12,868,016</b>
FY 2024-25 Community Development Block Grant (CD24)	1,951,877	0
FY 2024-25 Emergency Solutions Grant (ES24)	1,190,719	0
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	9,725,420	0
FY 2025-26 Community Development Block Grant (CD25)	0	1,951,877
FY 2025-26 Emergency Solutions Grant (ES25)	0	1,190,719
FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25)	0	9,725,420

# ADDITIONAL RESOURCES

FUND NAME	FY 2024-25 Budget	FY 2025-26 Planned
<b>Park &amp; Recreation</b>	<b>9,079,615</b>	<b>13,502,669</b>
City Park Maintenance Fund (2133)	702,000	702,000
Fair Park Capital Reserve Fund (9P31)	0	1,574,510
Fair Park Debt Service (2134)	5,604,639	3,670,000
FY 2024-25 Community Development Block Grant (CD24)	738,301	0
FY 2025-26 Community Development Block Grant (CD25)	0	738,301
Golf Improvement Trust (0332)	61,883	3,400,000
Park and Rec Beautification (0641)	475,835	410,000
Park Land Dedication Program (9P32)	200,000	600,000
PKR Program Fund (0395)	0	987,858
Samuell Park Exp. Trust (0330)	647,602	1,000,000
Southern Skates Roller Rink (0327)	444,000	200,000
White Rock Lake Beautification Fund (9P30)	205,355	220,000
<b>Planning &amp; Development</b>	<b>5,926,512</b>	<b>0</b>
Reforestation Fund (0T06)	5,926,512	0
<b>Sanitation Services</b>	<b>10,490,000</b>	<b>10,490,000</b>
Dallas Environmental Clean-up Fund (TQ01)	10,490,000	10,490,000
<b>Transportation &amp; Public Works</b>	<b>7,408,872</b>	<b>4,346,043</b>
ARPA Redevelopment Fund (0A72)	3,357,270	0
Bike Lane Fund (0791)	2,026,734	2,000,000
Dallas Streetcar System Fund (0992)	1,877,419	2,046,043
Freeway Traffic Signals (0670)	147,449	300,000
<b>TOTAL ADDITIONAL RESOURCES</b>	<b>183,165,378</b>	<b>170,689,124</b>



# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## OVERVIEW

City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978, to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contain 55 criteria in seven different categories, in addition to 13 criteria specific to Dallas Water Utilities.

Operating Program: Criteria 1-14

Pension Program: Criteria 15-16

Budgeting and Planning: Criteria 17-25

Capital and Debt Management: Criteria 26-41

Economic Development: Criteria 42-49

Accounting, Auditing, and Financial Planning: Criteria 50-52

Grants and Trusts: Criteria 53-55

Dallas Water Utilities: Criteria DWU 1-13

City Council approved the most recent revision to the FMPC in August 2022. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

Revisions:

09/27/1978

07/08/1981

09/28/2011

10/08/2014

12/13/2017

06/09/2021

08/10/2022

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### OPERATING PROGRAM

**1. Property Tax Revenue Limit.** The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not exceed 3.5%; excluding taxable value gained through annexation or consolidation; excluding the value gained through new construction; excluding expenditure increases mandated by the voters or another governmental entity; and not excluding the valuation gained through revaluation or equalization programs.

Calculation:

Year-to-year change in revenue: \$57.5 million  
Change in Voter Mandated Debt: \$(59.8) million  
New Construction: \$35.7 million  
Adjusted Revenue: \$(38.1) million  
Percentage Change: (2.6%)

**Status:** In compliance.

**2. Unassigned Fund Balance Minimum.** The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained within a range of not less than 50 days and not more than 70 days of the General Fund operating expenditures less debt service. Funds will be allocated from unassigned fund balance only after the City Manager has prepared an analysis and presented it to the City Council. If at any point the unassigned fund balance drops below the 50-day minimum, the City Manager will prepare a plan of how the unassigned fund balance will be brought into compliance, including over multiple years if necessary. If unassigned fund balance exceeds 70 days, the City Manager will recommend to the City Council to use the excess for one-time or non-recurring costs.

Calculation:

FY 2024-25 Emergency Reserve: \$50 million  
FY 2024-25 Contingency Reserve: \$10.3 million  
FY 2024-25 Residual: \$280.1 million  
Total: \$340.4 million (65.3 days)

**Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**3. Contingency Reserve.** The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year; for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve Funds. Funds shall be allocated each year in the budget process to establish and maintain the balance of the Contingency Reserve at a level ranging from 0.5 percent to 1.0 percent of General Fund operating expenditures less debt service. **Status:** In compliance. The FY 2024-25 Contingency Reserve level is \$10.3 million, or 0.54% of the FY 2024-25 Proposed General Fund budget.

**4. Emergency Reserve.** The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5 percent decline in property values, or an unexpected liability created by federal or state legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide enough evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the natures of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Management shall designate up to 5 percent of the General Fund operating expenditures less debt service but not less than \$50 million to the Emergency Reserve. Use of the Emergency Reserve shall require a supermajority of City Council. **Status:** In compliance. The FY 2024-25 Emergency Reserve is \$50 million.

**5. Operating Reserve.** The Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve. **Status:** In compliance. The FY 2024-25 Risk Reserve in the proposed budget is \$6.6 million.

**6. Prohibition of Debt for Operating Expenditures.** Debt will not be used to fund current operating expenditures. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**7. Enterprise Funds Full Cost Funding.** Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital and avoid cash deficits. Enterprise Funds will maintain positive balances. **Status:** In compliance.

**8. Liability/Claim Fund.** A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund. Additionally, the liability fund will include an allocation for unanticipated affirmative litigation. **Status:** In compliance.

**9. Landfill Closure/Post-Closure Reserve.** Consider the establishment of a Landfill Closure/Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees. **Status:** In compliance.

**10. Facilities Replacement versus Maintenance Analysis.** Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost-benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget. **Status:** Not in compliance.

**11. Annual Assessment of Equipment and Maintenance.** An annual assessment and five-year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection. **Status:** Not in compliance.

**12. User Fees Review.** An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years. Where feasible and desirable, the City shall set fees and charges to achieve full cost recovery. The City may subsidize the services funded by fees or charges based on other City objectives. If an individual fee increases to achieve full cost recovery is greater than 50 percent, the City may opt to phase the fee increase over three years. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**13. Employee Benefits Fund Minimum Cash Reserve.** The Employee Benefits Fund will maintain a cash reserve of at least the anticipated end-of-year claims incurred but not paid, and other current liabilities. This does not include incurred but not reported (IBNR) claims. The Employee Benefits Fund will maintain a positive cash balance. **Status:** In compliance.

**14. Internal Service Funds and Enterprise Funds Cash Balances.** Internal Service Funds and Enterprise Funds will maintain positive cash balances. **Status:** In compliance.

### PENSION PROGRAM

**15. Sufficient Funding for Retirement Systems.** All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to City Council by the pension funds. **Status:** In compliance.

Note: The FY2024-25 budget includes funding necessary to fund the first year of both ERF and DPFPS' Funding Soundness Restoration Plans (FSRP) as recommended by the City Manager. The FSRPs have not yet been approved by the Pension Review Board (PRB), however, the City Manager recommended plan complies with the PRB's 30-year funding.

**16. Actuarial Analysis Required on Retirement Systems.** Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed at least biennially to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims. **Status:** In compliance.

Note: Any adjustments to the benefits and contribution to the Dallas Employees' Retirement Fund must be approved by the voters in the City of Dallas. Any adjustment to the benefits and contribution to the Dallas Police and Fire Pension system must be approved by the Legislature of the State of Texas.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### BUDGETING AND FINANCIAL PLANNING

**17. Balanced Budget.** The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls. **Status:** In compliance.

**18. Five-Year Revenue and Expenditure Projection.** Management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City. **Status:** In compliance.

**19. Financial Monitoring.** Financial systems will be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis. **Status:** In compliance.

**20. Operating Impact of Capital Improvements.** Prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote. **Status:** In compliance.

**21. Comparison of Financial Performance to FMPC.** A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. **Status:** In compliance.

**22. Two-Year Balanced Budget.** Each year, the City Manager shall develop and present to the City Council a two-year balanced budget. The City Council will adopt a one-year budget and set the property tax rate in accordance with State law annually. Expenditures shall be budgeted and controlled so as not to exceed current revenues in each year or City Council approved used of fund balance. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**23. Over-65 and Disabled Homestead Exemption.** The City will compare the current disabled and over-65 exemption to the most recent annual Consumer Price Index for the Elderly (CPI-E), and the year-over-year change in the average residential market value (whichever is greater) annually and provide the analysis of each scenario to City Council for consideration prior to June 30 for possible modification of this property tax exemption. Changes to property tax exemptions must be provided to the appraisal districts no later than June 30. **Status:** In compliance. Increased exemption on June 26, 2024.

**24. No-New-Revenue Tax Rate Scenario.** The City Manager will develop an estimated No-New-Revenue Tax Rate budget scenario and, if different from the City Manager's recommended budget required by Chapter 11, Section 1 of the City Charter, will provide it to the City Council at the same time. The estimated No-New-Revenue Tax Rate budget scenario will include a prioritized list of services/expenses that could be funded and a prioritized list of services/expenses that could not be funded with the estimated no-new-revenue tax rate. **Status:** In compliance.

**25. Competitive Pay.** The City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity. **Status:** Not in compliance.

## CAPITAL AND DEBT MANAGEMENT

**26. Matching of Bonds and Useful Life of Project.** Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project (for example, bonds issued for street resurfacing shall be financed for a period not to exceed 10 years). **Status:** In compliance.

**27. General Obligation (GO) Debt to Market Value of Taxable Property Limit.** The net (non-self-supporting) General Obligation (GO) debt (principal) of Dallas will not exceed 4.0% of the true market valuation of the taxable property of Dallas. **Status:** In compliance. 1.0%.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**28. Direct and Overlapping Debt to Market Value of Taxable Property Limit.** Total direct plus overlapping debt shall be managed to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6.0% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions. **Status:** In compliance. 3.6%.

**29. Average GO Bond Maturities.** Average (weighted) GO bond maturities (exclusive of Pension Obligation bonds) shall be kept at or below 10 years. **Status:** In compliance. 7.0 years.

**30. GO Debt Service to Governmental Fund Expenditure Limit.** Annual GO debt service (contribution), including certificates of obligation (CO) debt for risk management funding, shall not exceed 20% of the total governmental fund expenditures (composed of general fund, special funds, debt service funds, and capital project funds). **Status:** In compliance. 16.9%.

**31. Per Capita GO Debt to Personal Income Limit.** Per capita GO debt, including COs, equipment acquisition notes and GO bonds, will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income as determined by the U.S. Department of Commerce Bureau of Economic Analysis. **Status:** In compliance. 6.7%.

**32. Debt Financing for Betterment of Capital Improvements.** Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:

- the original improvement is at or near the end of its expected service life;
- the betterment extends the life of the original improvement by at least one-third of the original service life;
- the life of the financing is less than the life of the betterment; and
- the betterment is financed through either COs or GOs.

**Status:** In compliance.

**33. Interest Earnings from GO Bond Proceeds.** Interest earnings from GO bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**34. Certificate of Obligation Uses.** COs should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council. **Status:** In compliance.

**35. Certificate of Obligation (CO) Limit as Percentage of GO Debt.** CO debt, including that for risk management funding supported by an ad valorem tax pledge, should not exceed 15% of total authorized and issued GO debt. All COs issued in lieu of revenue bonds should not exceed 10% of outstanding GO debt. **Status:** Not in compliance. 21.3%.

\* CO's issued on behalf of Storm Drainage Management, and Fair Park are reflected in this calculation, the debt is paid by these sources.

**36. COs for Enterprise Projects.** COs for an enterprise system will be limited to only those projects that can demonstrate the capability to support the certificate debt either through its own revenues or another pledged source other than ad valorem taxes. **Status:** In compliance.

**37. CO Authorization Limit.** CO authorization will remain in effect for no more than five years from the date of approval by the City Council. **Status:** In compliance.

**38. CO Authorization Limit for Risk Management Funding.** COs authorized for risk management funding shall be issued for a term not to exceed 20 years. **Status:** In compliance.

**39. Advance and Current Refunding Criteria.** Advance refunding and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%. Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. **Status:** In compliance.

**40. Enterprise Fund Debt Reserve Requirements.** Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous. **Status:** In compliance.

**41. GO Debt Service Fund Minimum Reserve.** The City shall maintain a reserve in the General Obligation Debt Service Fund equal to 5% of the following year's annual principal and interest debt service expense. The Debt Service Fund tax rate and/or future debt will be structured to maintain this debt service reserve. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### ECONOMIC DEVELOPMENT

**42. Tax Increment Financing Zones Revenue Coverage.** Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt to provide an adequate safety margin. **Status:** In compliance.

**43. Tax Increment Financing Zone Residential Limit.** A Tax Increment Financing Reinvestment Zone may not be created if more than 10% of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. “Residential purposes” includes property occupied by a house, which is less than five living units. **Status:** In compliance.

**44. Reinvestment Zones to Total Tax Base Limit.** Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing (“TIF RZ”) and for tax abatement (“TA RZ”). TA RZs are created to grant tax abatements on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones (“RZ”).

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TARZs exceeds 15% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation. **Status:** In compliance.

**45. Public Improvement District (PID) and TIF Service Impact Analysis.** All Public Improvement District (PID) and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing. **Status:** In compliance.

**46. PID and TIF Debt Issuance Criteria.** All adopted PID or TIF debt issuances supported by a district's revenues are subject to the following criteria:

- Coverage Tests—The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
  - a developer or property owner provides a credit enhancement, such as a letter of credit or bond insurance from an AAA-rated financial institution, for the entire amount of the debt issue;

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

- if there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit enhancer would be the sole liability of the developer or its affiliates;
- if there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and
- If no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test—The project should include an additional bonds test parallel to the coverage test.
- Reserve Fund—The project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds—The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt.
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding GO indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects that can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

**Status:** In compliance.

**47. PID and TIF Debt Issuances Maturity Limit.** All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid. **Status:** In compliance.

**48. PID and TIF Unrated, High Yield Bond Limit.** The City will not propose the issuance of any unrated, high yield PID/TIF bond that could be labeled a "high-risk bond," except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor. All projects must be carefully evaluated for creditworthiness and meet the criteria above, whether a credit rating is obtained. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**49. PID and TIF Bond Use.** The City should use PID/TIF bonds only when other options have been considered. **Status:** In compliance.

### ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

**50. Conformance with Generally Accepted Accounting Principles (GAAP).** The City will establish and maintain a high degree of accounting practices that conform to Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). The GASB is the independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments. **Status:** In compliance.

**51. Annual Independent Audit and Financial Report.** Management will contract with an independent public accounting firm for an annual audit, with the subsequent issuance of an official Annual Comprehensive Financial Report (ACFR) in conformity with GAAP and applicable State statutes. **Status:** In compliance.

**52. Full Disclosure in Financial Statements and Bond Representations.** Full disclosure will be provided in the annual financial statements and bond representations. **Status:** In compliance.

### GRANTS AND TRUSTS

**53. Grants and Gifts Compliance.** All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor. **Status:** In compliance.

**54. Pre-Acceptance Fiscal Review.** Prior to acceptance of proposed gifts and donations and governmental grants, a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds. **Status:** In compliance.

**55. Full Cost Recovery from Grants.** For each federal and state grant received by the City, staff will consider the feasibility and appropriateness of minimizing the use of local funds for indirect and/or administrative costs that are attributable to the grant and eligible or allowable expenses based on the grant agreement. Indirect and/or administrative costs will be recovered from the grant as defined by the grant agreement or as defined on the Indirect Cost Rate Proposal Plan calculated based upon the costs established in the Cost Allocation Plan (prepared annually). **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### DALLAS WATER UTILITIES (DWU)

**DWU-1. Matching of Current Revenues and Expenses.** Current revenues will be sufficient to support current expenses including debt service and other obligations of the system. **Status:** In compliance.

**DWU-2. Use of Long-Term Debt.** Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses. **Status:** In compliance.

**DWU-3. Short-Term Debt Authorization.** Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by City Council. **Status:** In compliance.

**DWU-4. Contingency Reserve Sufficiency.** Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures. **Status:** In compliance.

**DWU-5. Debt Financing Maturity Limit.** Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years. **Status:** In compliance.

**DWU-6. Unreserved Cash Balance Minimum.** An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital. **Status:** In compliance.

**DWU-7. Debt Service Coverage Requirements.** Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. **Status:** In compliance.

**DWU-8. Use of Excess Current Revenues.** Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**DWU-9. Funding from Current Rates Relationship to Depreciation Expense.** Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year. **Status:** In compliance.

**DWU-10. Capital Financing Methods and Equity to Debt Ratio.** Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects. **Status:** In compliance.

**DWU-11. Cost of Services Studies.** Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually. **Status:** In compliance.

**DWU-12. Wholesale Water and Wastewater Rates.** Wholesale treated water rates for customer cities and other governmental entities will be determined based on the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined based on contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore. **Status:** In compliance.

**DWU-13. Use of Funds Generated by DWU.** Funds generated by DWU will be used solely for the development, operation, and maintenance of the water and wastewater utility system. **Status:** In compliance.

# DEBT SERVICE

## OVERVIEW

### City of Dallas Total Outstanding Summary As of 09/30/2024

Entity	Total Outstanding Principal	Total Outstanding Interest <sup>1</sup>	Total Outstanding Balance
General Obligation Debt	1,888,455,416	1,014,321,079	2,902,776,495
Equipment Acquisition Notes	135,850,000	11,839,448	147,689,448
Certificates of Obligation	506,505,000	110,470,875	616,975,875
<b>Tax Supported Debt</b>	<b>\$ 2,530,810,416</b>	<b>\$ 1,136,631,401</b>	<b>\$ 3,667,441,818</b>
Convention Center	203,935,000	66,778,850	270,713,850
Dallas Water Utilities	2,514,555,000	1,054,029,858	3,568,584,858
<b>Total Revenue Bonds</b>	<b>\$ 2,718,490,000</b>	<b>\$ 1,120,808,708</b>	<b>\$ 3,839,298,708</b>
<b>Grand Total</b>	<b>\$ 5,249,300,416</b>	<b>\$ 2,257,440,109</b>	<b>\$ 7,506,740,525</b>

1. Total Outstanding Interest does not include the 2010 BABs subsidy

# DEBT SERVICE

## GENERAL OBLIGATION DEBT

### Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City’s outstanding general obligation (GO) bonds, certificates of obligation (CO), tax notes and contractual obligations, as well as interest on outstanding GO commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City’s street system, parks and recreational facilities, libraries, police and fire protection facilities, and flood protection and the storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management and other requirements adopted by the City Council. The FMPC provide additional guidance on the issuance of debt, including restricting the length of maturities, use of COs, and the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the Debt Service Fund is the property tax, also known as the ad valorem tax. The ad valorem tax rate of 70.47 cents per \$100 assessed value is split into two rates: a debt service tax rate and a rate to support the City’s operating and maintenance costs. Approximately 28 percent (19.38 cents) of the resulting tax revenue is used to pay principal and interest on the City’s outstanding GO debt. The remaining 72 percent (51.09 cents) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond issues, the principal and interest payments of the existing GO debt decline annually. This repayment schedule creates capacity to issue new debt within the existing debt service tax rate and lowers interest costs versus a level annual payment.

### Credit Ratings

The City of Dallas’ long-term GO debt has been rated by Standard & Poor’s Global Ratings, Fitch Ratings, and Moody’s Investors Service since November 2015 and Kroll Bond Rating Agency since September 2020 and holds the following ratings:

<u>Credit Rating Service</u>	<u>General Obligation Debt</u>
Standard & Poor’s	AA- (stable outlook)
Fitch Ratings	AA (stable outlook)
Kroll Bond Rating Agency	AA+ (stable outlook)
Moody’s Investors Service	A1 (stable outlook)

# DEBT SERVICE

## Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness payable from taxation to 10 percent of assessed property value. However, the FMPC limit the net GO debt to four percent of the true market valuation of the taxable property of Dallas. Debt issued as of September 30, 2025 will comprise 1.0 percent of the assessed value of \$215.1 billion and 0.8 percent of the market value of taxable property of \$297.5 billion. Thus, the City will continue to comply with both requirements as of September 30, 2024.

Assessed Value	\$215,147,848,879
10% Legal Debt Margin	\$21,514,784,888
Projected GO Debt 9/30/25*	\$2,246,838,583
GO Debt as a Percentage of Assessed Property Value	1.0%
Market Value of Taxable Property	\$297,462,581,248
4% FMPC Limit	\$11,898,503,250
Projected GO Debt 9/30/25*	\$2,246,838,583
GO Debt as a Percentage of Market Value	0.8%

\*Principal only

## FY 2024-25 Debt Service Budget

The FY 2024-25 budget includes principal and interest payments of \$427.2 million on outstanding GO debt. Principal and interest expenses for existing debt in FY 2024-25 are \$284.0 million and \$143.2 million, respectively. The City anticipates issuing \$250.0 million in GO bonds in FY 2024-25 and \$250.0 million in FY 2025-26, \$34.5 million in equipment acquisition notes in FY 2024-25 and \$32.5 million in FY 2025-26, and \$48.0 million in master lease in FY 2024-25 and \$41.1 million in FY 2025-26, and \$39.8 million of Certificates of Obligation in FY 2025-26. General Obligation Bond funded projects will continue to be awarded using commercial paper and refunded later with GO bonds.

In FY 2010-11, the City implemented a commercial paper program to provide interim financing of voter-approved capital improvement projects. The fees associated with the commercial paper program and interest on outstanding commercial paper are included in the General Fund budget. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing.

# DEBT SERVICE

In FY 2024-25, the Master Lease Purchase Program transitioned from the General Fund to the Debt Service Fund. The structure of the program will remain largely unchanged and the General Fund's payment schedule will phase out in FY 2031-32.

## Selected Financial Management Performance Criteria—Debt Management

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	09/30/2023 Actual	09/30/2024 Actual	09/30/2025 Budget
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property*	4.0% In compliance	3.8% In compliance	3.8% In compliance
Weighted average GO bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	8.6 years In compliance	8.0 years In compliance	7.0 years In compliance
CO debt not to exceed 15% of total authorized and issued GO debt* **	5.0% In compliance	19.9% Not In compliance	21.7% Not In compliance
Per capita GO debt not to exceed 10% of latest authoritative computation of per capita annual income*	4.0% In compliance	4.6% In compliance	6.7% In compliance

\* Calculations based on principal only.

\*\* CO's issued on behalf of Storm Drainage Management, and Fair Park are reflected in this calculation, the debt is paid by these sources.

# DEBT SERVICE

## Statement of General Obligation (GO) Bonded Indebtedness As of 09/30/2024

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
600	GO Pension Bonds (Current Interest), Taxable Series 2005A	2/16/2005	186,575,000	5.0%	50,000,000
601	GO Pension Bonds (Capital Appreciation), Taxable Series 2005B	2/16/2005	137,772,609	5.4%	45,315,416
628	GO Bonds (Build America Bonds), Taxable Series 2010B	3/30/2010	85,380,000	4.7%	46,810,000
638	GO Refunding and Improvement Bonds, Series 2013A	8/6/2013	194,470,000	3.5%	10,230,000
1700	GO Refunding and Improvement Bonds, Series 2015	12/10/2015	195,075,000	3.1%	108,355,000
1843	GO Refunding and Improvement Bonds, Series 2017	12/12/2017	301,960,000	2.9%	195,500,000
W257	GO Refunding Bonds, Backpay Lawsuit 1, Series 2018B	8/7/2018	58,715,000	3.3%	47,670,000
1887	GO Refunding Bonds, Backpay Lawsuit 2, Series 2019B	5/15/2019	153,950,000	2.7%	115,450,000
1886	GO Improvement Bonds, Series 2019A (2006, 2012, and 2017 BP)	5/15/2019	235,595,000	2.7%	176,695,000
0640	GO Refunding and Improvement Bonds, Series 2020A	11/12/2020	208,875,000	1.9%	138,080,000
3483	GO Refunding & Improvement Bonds, Series 2021	11/18/2021	237,115,000	1.7%	166,045,000
3483	GO Improvement Bonds, Taxable Series 2021	11/18/2021	3,135,000	1.6%	2,505,000
W974	GO Refunding and Improvement Bonds, Series 2023A	6/6/2023	381,135,000	3.4%	364,895,000
X067	GO Refunding Bonds, Series 2024A	3/26/2024	48,970,000	3.3%	48,970,000
X048	GO Refunding and Improvement Bonds, Series 2024B	4/30/2024	371,935,000	3.2%	371,935,000
<b>Total GO Bonds</b>			<b>\$ 2,800,657,609</b>		<b>\$1,888,455,416</b>
643	Equipment Acquisition Note, Series 2020	7/2/2020	29,665,000	0.4%	5,930,000
649	Equipment Acquisition Note, Series 2020B	11/12/2020	24,565,000	0.5%	9,820,000
3482	Equipment Acquisition Note, Series 2021	11/18/2021	26,880,000	0.6%	16,125,000
2395	Equipment Acquisition Note, Series 2023	1/12/2023	71,600,000	3.4%	42,960,000
X047	Equipment Acquisition Note, Series 2023A	12/7/2023	76,270,000	4.4%	61,015,000
<b>Total Equipment Acquisition Notes</b>			<b>\$ 228,980,000</b>		<b>\$ 135,850,000</b>
644	Certificates of Obligation, Series 2020	7/2/2020	16,000,000	1.5%	9,600,000
3481	Certificates of Obligation, Series 2021	11/18/2021	45,920,000	1.0%	35,710,000
W975	Combination Tax and Revenue Certificates of Obligation, Series 2023	6/6/2023	55,185,000	2.7%	49,665,000
X053	Certificates of Obligation, Series 2024A	1/31/2024	213,680,000	2.6%	213,680,000
X069	Certificates of Obligation, Series 2024B	4/30/2024	197,850,000	3.2%	197,850,000
<b>Total Certificates of Obligation</b>			<b>\$ 528,635,000</b>		<b>\$ 506,505,000</b>
<b>Total GO Debt</b>			<b>\$ 3,558,272,609</b>		<b>\$2,530,810,416</b>

# DEBT SERVICE

## General Obligation Debt Service Requirements As of 09/30/2024

Fiscal Year	Outstanding Debt <sup>1</sup>		
	Principal	Interest <sup>2</sup>	Total
2025	283,971,834	143,210,490	427,182,324
2026	268,170,114	131,394,433	399,564,546
2027	253,717,694	120,530,845	374,248,538
2028	212,729,062	110,726,841	323,455,903
2029	186,738,642	102,397,904	289,136,547
2030	187,025,730	95,057,874	282,083,604
2031	176,885,840	88,007,072	264,892,912
2032	172,803,960	81,608,965	254,412,925
2033	162,432,046	75,920,396	238,352,442
2034	111,379,198	71,961,053	183,340,251
2035	93,436,297	63,145,600	156,581,897
2036	78,655,000	14,614,694	93,269,694
2037	78,805,000	11,702,544	90,507,544
2038	64,530,000	9,024,431	73,554,431
2039	60,250,000	6,746,134	66,996,134
2040	40,780,000	4,873,825	45,653,825
2041	40,780,000	3,293,300	44,073,300
2042	32,660,000	1,832,625	34,492,625
2043	25,060,000	582,375	25,642,375
	<b>\$ 2,530,810,416</b>	<b>\$ 1,136,631,401</b>	<b>\$ 3,667,441,818</b>

1. Total Outstanding Debt does not include outstanding Commercial Paper notes.
2. Total Outstanding Interest does not include the 2010 BABs subsidy.

# DEBT SERVICE

## General Obligation Debt Service Fund Statement of Revenues and Expenditures

	FY 2022-23 Actual	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>Beginning Balance</b>	<b>84,537,164</b>	<b>114,061,997</b>	<b>100,972,008</b>	<b>126,407,727</b>	<b>106,181,881</b>
<b>Revenues</b>					
Ad Valorem Taxes	364,066,954	401,665,941	394,319,907	410,545,551	426,953,625
Interest Earnings	4,717,418	500,000	3,274,839	500,000	500,000
Department Transfers	5,761,449	14,829,282	13,076,588	26,779,765	48,749,590
Pension Obligation Bond Transfers	17,401,070	18,001,096	16,965,453	18,942,958	19,527,098
Insurance Payout			-	8,000,000	
"Build America Bonds" Federal Subsidy	1,002,342	875,422	875,422	760,014	639,015
<b>Total Revenues</b>	<b>392,949,234</b>	<b>443,871,742</b>	<b>428,512,210</b>	<b>465,528,288</b>	<b>496,369,328</b>
<b>Total Available Resources</b>	<b>477,486,398</b>	<b>557,933,739</b>	<b>529,484,218</b>	<b>591,936,016</b>	<b>602,551,209</b>
<b>Expenses</b>					
Principal and Interest	278,964,874	342,918,024	368,981,135	427,182,324	399,564,546
Commercial Paper Payment and Fees	22,513,281			1,900,000	1,900,000
TIF Increment Payment	32,702,739	34,463,132	34,095,355	35,519,680	38,576,189
General Obligation (GO) Bonds		15,213,000		13,750,000	40,657,895
Certificate of Obligation (COs)		9,752,500			2,191,091
Master Lease		10,560,831		5,504,630	16,131,181
Equipment Acquisition Notes		7,780,025		1,897,500	10,393,333
<b>Total Expenses</b>	<b>334,180,894</b>	<b>420,687,511</b>	<b>403,076,490</b>	<b>485,754,134</b>	<b>509,414,235</b>
Changes in Encumbrances and other Balance Sheet Accounts	(42,333,496)				
<b>Ending Balance</b>	<b>100,972,008</b>	<b>\$137,246,228</b>	<b>\$126,407,727</b>	<b>\$106,181,881</b>	<b>\$93,136,974</b>

## General Obligation Bond Authority

The City's current authority to issue voted GO debt originates from bond elections conducted in May 4, 2024. The table below lists the amount of debt authorized, the amount issued to date, and the amount remaining unissued.

Proposition	Amount Authorized	Amount Issued to Date	Amount Unissued
<b>2024 Bond Program- Authorized by voters in May 2024</b>			
(A) Street and Transportation	521,200,000		521,200,000
(B) Park & Recreation	345,270,000		345,270,000
(C) Flood Protection and Storm Drainage	52,100,000		52,100,000
(D) Library Facilities	45,530,000		45,530,000
(E) Cultural Arts Facilities	75,200,000		75,200,000
(F) Public Safety Facilities	90,000,000		90,000,000
(G) Economic Development	72,300,000		72,300,000
(H) Housing	26,400,000		26,400,000
(I) Homeless	19,000,000		19,000,000
(J) Information Technology	5,000,000		5,000,000
<b>Total 2024 Bond Program</b>	<b>1,252,000,000</b>	<b>-</b>	<b>1,252,000,000</b>

# DEBT SERVICE

## *Master Lease Purchase Program*

The Master Lease Purchase Program (MLPP) is a lease revenue finance program used by the City to finance capital equipment and technology items. The City has used this program since FY 2011-12. The financing vehicle for the MLPP is a tax-exempt revenue commercial paper program established pursuant to Public Property Finance Act, Texas Local Gov't. Code Ann. §271.001 et seq.

Under the program, the City borrows money to pay for equipment or other eligible equipment-type projects by issuing tax-exempt revenue, known as "Schedule A," to the Master Equipment Lease/Purchase Agreement. The financing agent and the City enter a lease pursuant to which the lessor acquires the equipment or other project and leases it to the City, who is required to make lease payments to the lessor to repay the principal and interest on the lease. When the lease is fully paid, possession of the equipment or other financed project is transferred to the City. The City may pay off the lease at any time without penalty.

The City entered a Master Equipment Lease/Purchase Agreement with Bank of America Public Capital Corp. on December 1, 2011, which expired in FY 2015-16. A second five-year agreement was entered on May 24, 2016. On April 14, 2021, an amendment was executed to extend the term of the agreement until September 30, 2022. As of September 2022, the City has entered 67 Schedule A agreements totaling \$337.8 million (principal \$313.0 million and interest \$24.9 million). The MLPP under this structure ended on September 30, 2022. The City entered into a new Master Equipment Lease/Purchase Agreement with J. P. Morgan Chase Bank on May 14, 2024 and anticipates financing capital equipment purchases starting in FY 2024-25.

The MLPP may be used to finance the City's acquisition of heavy equipment, computer hardware/software, and other personal property with a minimum useful life of three years. Lease drawdowns are used to pay invoices or provide up-front funding for systems subject to multi-year implementation schedules. The City has drawn down lease funding in three term types depending on the useful life of the purchased equipment. Technology items such as computer hardware and software are leased over a three-year term, vehicles and heavy equipment are leased over a five-year term, and fire apparatus are leased over a 10-year term.

## *Lease Payments*

The interest rate for each lease is set at the time the funds are drawn and is fixed for the term of the lease. The interest rate is determined through a calculation based on the "Swap Index" published by the Intercontinental Exchange, Inc

# DEBT SERVICE

The table that follows displays detail for completed draws of \$24.3 million for FY 2024-25 and \$15.4 million for FY 2025-26.

Lease Schedule	Date of Issue	FY 2024-25			FY 2025-26		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 9 Fire Apparatus	2/9/2015	648,421	7,515	655,937	-	-	-
		648,421	7,515	655,937	-	-	-
Schedule A No. 16 Fire Apparatus	5/24/2016	518,737	11,345	530,081	262,756	2,285	265,041
		518,737	11,345	530,081	262,756	2,285	265,041
Schedule A No. 18 Fire Apparatus	3/30/2017	116,531	6,384	122,915	119,328	3,588	122,915
		116,531	6,384	122,915	119,328	3,588	122,915
Schedule A No. 24 Fire Apparatus	11/15/2017	565,559	36,720	602,279	578,649	23,630	602,279
		565,559	36,720	602,279	578,649	23,630	602,279
Schedule A No. 29 Fire Apparatus	3/7/2018	140,823	4,813	145,635	130,563	15,072	145,635
		140,823	4,813	145,635	130,563	15,072	145,635
Schedule A No. 30 P25 Radio System	4/30/2018	1,758,736	192,037	1,950,773	1,808,028	142,745	1,950,773
		1,758,736	192,037	1,950,773	1,808,028	142,745	1,950,773
Schedule A No. 33 Fire Apparatus	9/26/2018	332,326	43,403	375,728	343,387	32,341	375,728
		332,326	43,403	375,728	343,387	32,341	375,728
Schedule A No. 35 Fire Apparatus	12/27/2018	293,040	37,182	330,222	302,528	27,695	330,222
		293,040	37,182	330,222	302,528	27,695	330,222
Schedule A No. 39 P25 Radio System	3/27/2019	3,182,982	410,591	3,593,573	3,265,345	328,227	3,593,573
		3,182,982	410,591	3,593,573	3,265,345	328,227	3,593,573
Schedule A No. 40 Fire Apparatus	5/24/2019	451,987	55,716	507,703	464,523	43,181	507,703
		451,987	55,716	507,703	464,523	43,181	507,703
Schedule A No. 46 Fire Apparatus	9/26/2019	234,072	25,236	259,308	239,173	20,135	259,308
		234,072	25,236	259,308	239,173	20,135	259,308
Schedule A No. 49 Ambulance & Fire Equipment General Fleet & Equipment	4/16/2020	132,022	770	132,792	-	-	-
		7,109	41	7,150	-	-	-
		124,913	729	125,642	-	-	-
Schedule A No. 50 EFM Shop Equipment	4/16/2020	61,709	5,336	67,045	62,692	4,353	67,045
		61,709	5,336	67,045	62,692	4,353	67,045
Schedule A No. 51 Sanitation Fleet & Equipment	4/16/2020	620,262	3,619	623,881	-	-	-
		620,262	3,619	623,881	-	-	-
Schedule A No. 53 Ambulance & Fire Equipment General Fleet & Equipment	10/5/2020	1,180,893	10,284	1,191,177	-	-	-
		559,764	4,875	564,639	-	-	-
		621,129	5,409	626,538	-	-	-
Schedule A No. 54 Fire Apparatus	10/5/2020	684,740	62,714	747,454	695,257	52,197	747,454
		684,740	62,714	747,454	695,257	52,197	747,454

# DEBT SERVICE

Lease Schedule	Date of Issue	FY 2024-25			FY 2025-26		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 55	10/5/2020	322,998	2,813	325,811	-	-	-
Sanitation Fleet & Equipment		322,998	2,813	325,811	-	-	-
Schedule A No. 57	6/15/2021	554,656	9,054	563,710	280,035	1,820	281,855
Ambulance & Fire Equipment		27,147	443	27,590	13,706	89	13,795
EFM Shop Equipment		60,752	992	61,743	30,672	199	30,872
General Fleet & Equipment		466,758	7,619	474,377	235,657	1,532	237,188
Schedule A No. 58	6/15/2021	599,583	9,788	609,370	302,717	1,968	304,685
Sanitation Fleet & Equipment		599,583	9,788	609,370	302,717	1,968	304,685
Schedule A No. 59	6/15/2021	500,650	63,851	564,501	510,359	54,142	564,501
Fire Apparatus		32,753	4,177	36,931	33,389	3,542	36,931
Fire Mobile Air Supply		467,896	59,674	527,570	476,970	50,600	527,570
Schedule A No. 60	7/29/2022	554,376	9,452	563,828	-	-	-
Citywide Technology		447,397	7,628	455,025	-	-	-
DPD TAAG Surveillance Camera Replacement		106,979	1,824	108,803	-	-	-
Schedule A No. 61	7/29/2022	674,517	51,846	726,363	697,097	29,266	726,363
Ambulance & Fire Equipment		338,797	26,041	364,838	350,139	14,700	364,838
General Fleet & Equipment		335,720	25,805	361,525	346,959	14,566	361,525
Schedule A No. 62	7/29/2022	19,421	1,493	20,914	20,071	843	20,914
Sanitation Fleet & Equipment		19,421	1,493	20,914	20,071	843	20,914
Schedule A No. 63	7/29/2022	51,237	3,938	55,175	52,952	2,223	55,175
EFM Shop Technology		17,883	1,375	19,257	18,481	776	19,257
Fire Apparatus		8,562	658	9,220	8,849	372	9,220
Fire Mobile Air Supply		24,792	1,906	26,698	25,622	1,076	26,698
Schedule A No. 64	9/30/2022	4,433,948	132,119	4,566,066	-	-	-
Citywide Technology		1,863,757	55,534	1,919,292	-	-	-
Public Safety MDC Replacement		471,199	14,040	485,239	-	-	-
DPD In-Car DVR Replacement		1,264,439	37,677	1,302,115	-	-	-
DPD TAAG Surveillance Camera Replacement		834,553	24,867	859,421	-	-	-
Schedule A No. 65	9/30/2022	3,159,714	353,188	3,512,902	3,283,893	229,009	3,512,902
Ambulance & Fire Equipment		33,044	3,694	36,737	34,343	2,395	36,737
EFM Shop Technology		3,562	398	3,960	3,702	258	3,960
General Fleet & Equipment		3,123,109	349,096	3,472,205	3,245,849	226,356	3,472,205
Schedule A No. 66	9/30/2022	41,941	4,688	46,629	43,589	3,040	46,629
Sanitation Fleet & Equipment		41,941	4,688	46,629	43,589	3,040	46,629
Schedule A No. 67	9/30/2022	696,676	252,755	949,431	725,070	224,361	949,431
Ambulance & Fire Equipment		5,772	2,094	7,866	6,007	1,859	7,866
Fire Apparatus		110,961	40,257	151,218	115,483	35,734	151,218
P25 Radio System		579,943	210,404	790,348	603,580	186,768	790,348
<b>Total Completed Draws</b>		<b>\$22,532,558</b>	<b>\$1,808,648</b>	<b>\$24,341,206</b>	<b>\$14,188,011</b>	<b>\$1,242,121</b>	<b>\$15,430,132</b>

# DEBT SERVICE

Lease Schedule	Date of Issue	FY 2024-25			FY 2025-26		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 68</i>	12/1/2024	986,301	97,534	1,083,835	1,020,722	63,113	1,083,835
Public Safety MDC Replacement		107,322	10,613	117,935	111,068	6,867	117,935
DPD In-Car DVR Replacement		150,423	14,875	165,298	155,672	9,625	165,298
DPD TAAG Surveillance Camera Replacement		114,137	11,287	125,424	118,120	7,304	125,424
IT Network Equipment		225,376	22,287	247,664	233,242	14,422	247,664
IT Security Equipment		42,929	4,245	47,174	44,427	2,747	47,174
Laptop/Desktop Annual Replacement		241,475	23,879	265,354	249,902	15,452	265,354
IT Infrastructure		104,639	10,348	114,987	108,291	6,696	114,987
<i>Schedule A No. 69</i>	12/1/2024	1,949,315	337,639	2,286,954	2,016,000	270,954	2,286,954
Ambulance & Fire Equipment		373,552	64,703	438,255	386,331	51,924	438,255
EFM - General Fleet & Equipment		610,752	105,788	716,540	631,646	84,894	716,540
EFM - General Fleet & Equipment DPD		965,010	167,149	1,132,159	998,023	134,136	1,132,159
<i>Schedule A No. 70</i>	12/1/2024	212,453	86,511	298,964	220,029	78,935	298,964
Helicopter		212,453	86,511	298,964	220,029	78,935	298,964
<i>Schedule A No. 71</i>	3/1/2025	966,461	177,016	1,143,477	1,982,377	304,577	2,286,954
Ambulance & Fire Equipment		185,206	33,922	219,128	379,888	58,367	438,255
EFM - General Fleet & Equipment		302,808	55,462	358,270	621,111	95,429	716,540
EFM - General Fleet & Equipment DPD		478,448	87,632	566,080	981,378	150,781	1,132,159
<i>Schedule A No. 72</i>	3/1/2025	488,921	52,996	541,917	1,003,364	80,471	1,083,835
Public Safety MDC Replacement		53,201	5,767	58,968	109,179	8,756	117,935
DPD In-Car DVR Replacement		74,566	8,083	82,649	153,025	12,273	165,298
DPD TAAG Surveillance Camera Replacement		56,579	6,133	62,712	116,112	9,312	125,424
IT Network Equipment		111,722	12,110	123,832	229,275	18,388	247,664
IT Security Equipment		21,280	2,307	23,587	43,671	3,503	47,174
Laptop/Desktop Annual Replacement		119,702	12,975	132,677	245,652	19,702	265,354
IT Infrastructure		51,871	5,623	57,493	106,449	8,537	114,987
<i>Schedule A No. 73</i>	3/1/2025	105,296	44,186	149,482	216,208	82,756	298,964
Helicopter		105,296	44,186	149,482	216,208	82,756	298,964
<i>Schedule A No. 74</i>	9/1/2025	-	-	-	1,949,315	337,639	2,286,954
Ambulance & Fire Equipment		-	-	-	373,552	64,703	438,255
EFM - General Fleet & Equipment		-	-	-	610,752	105,788	716,540
EFM - General Fleet & Equipment DPD		-	-	-	965,010	167,149	1,132,159
<i>Schedule A No. 75</i>	9/1/2025	-	-	-	986,301	97,534	1,083,835
Public Safety MDC Replacement		-	-	-	107,322	10,613	117,935
DPD In-Car DVR Replacement		-	-	-	150,423	14,875	165,298
DPD TAAG Surveillance Camera Replacement		-	-	-	114,137	11,287	125,424
IT Network Equipment		-	-	-	225,376	22,287	247,664
IT Security Equipment		-	-	-	42,929	4,245	47,174
Laptop/Desktop Annual Replacement		-	-	-	241,475	23,879	265,354
IT Infrastructure		-	-	-	104,639	10,348	114,987
<i>Schedule A No. 76</i>	9/1/2025	-	-	-	212,453	86,511	298,964
Helicopter		-	-	-	212,453	86,511	298,964
<i>Schedule A No. 77</i>	12/1/2025	-	-	-	2,137,093	358,985	2,496,077
Ambulance & Fire Equipment		-	-	-	373,552	64,703	438,255
DPD In-Car DVR Replacement		-	-	-	150,423	14,875	165,298
EFM - General Fleet & Equipment		-	-	-	610,752	105,788	716,540
EFM - General Fleet & Equipment DPD		-	-	-	1,002,366	173,619	1,175,985

# DEBT SERVICE

Lease Schedule	Date of Issue	FY 2024-25			FY 2025-26		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 78</i>		-	-	-	835,878	82,659	918,537
Public Safety MDC Replacement	12/1/2025	-	-	-	107,322	10,613	117,935
DPD TAAG Surveillance Camera Replacement		-	-	-	114,137	11,287	125,424
IT Network Equipment		-	-	-	225,376	22,287	247,664
IT Security Equipment		-	-	-	42,929	4,245	47,174
Laptop/Desktop Annual Replacement		-	-	-	241,475	23,879	265,354
IT Infrastructure		-	-	-	104,639	10,348	114,987
<i>Schedule A No. 80</i>		-	-	-	984,982	180,408	1,165,390
Ambulance & Fire Equipment		-	-	-	185,206	33,922	219,128
EFM - General Fleet & Equipment		-	-	-	302,808	55,462	358,270
EFM - General Fleet & Equipment DPD		-	-	-	496,968	91,024	587,992
<i>Schedule A No. 81</i>		-	-	-	488,921	52,996	541,917
Public Safety MDC Replacement		-	-	-	53,201	5,767	58,968
DPD In-Car DVR Replacement		-	-	-	74,566	8,083	82,649
DPD TAAG Surveillance Camera Replacement		-	-	-	56,579	6,133	62,712
IT Network Equipment		-	-	-	111,722	12,110	123,832
IT Security Equipment		-	-	-	21,280	2,307	23,587
Laptop/Desktop Annual Replacement		-	-	-	119,702	12,975	132,677
IT Infrastructure		-	-	-	51,871	5,623	57,493
<b>Total Anticipated Draws</b>		<b>\$4,708,746</b>	<b>\$795,883</b>	<b>\$5,504,630</b>	<b>\$14,053,641</b>	<b>\$2,077,539</b>	<b>\$16,131,181</b>

# DEBT SERVICE

## CONVENTION CENTER

### *Introduction*

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In October 2021, the Convention Center issued Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021, resulting in an annual debt service savings of approximately \$4.0 million that is reallocated to support the Kay Bailey Hutchison Convention Center Dallas Master Plan.

Per Chapter 351 of the Texas Tax Code, 4.718 percent of the City's seven percent Hotel Occupancy Tax is pledged for repayment of the debt. Revenues from this source are transferred to the Debt Service Fund to meet annual principal and interest payments.

### *Credit Ratings*

The Convention Center complex currently holds A+ and A ratings from Fitch Ratings and Standard & Poor's, respectively.

### *FY 2024-25 and FY 2025-26 Debt Service Budget*

The FY 2024-25 budget includes \$11.0 million in principal payments and \$8.4 million in interest payments on existing debt. The FY 2025-26 budget provides for estimated principal and interest of \$11.5 million and \$7.8 million, respectively.

# DEBT SERVICE

*Convention Center  
 Statement of Revenue Bonded Indebtedness  
 As of 09/30/2024*

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
9295	Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021	11/16/2021	232,895,000	2.7%	203,935,000
Total Convention Center Debt			\$232,895,000		\$203,935,000

# DEBT SERVICE

*Convention Center  
 Debt Service Requirements  
 As of 09/30/2024*

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2025	10,955,000	8,382,000	19,337,000
2026	11,505,000	7,834,250	19,339,250
2027	12,080,000	7,259,000	19,339,000
2028	12,560,000	6,775,800	19,335,800
2029	13,065,000	6,273,400	19,338,400
2030	13,585,000	5,750,800	19,335,800
2031	14,130,000	5,207,400	19,337,400
2032	14,695,000	4,642,200	19,337,200
2033	15,280,000	4,054,400	19,334,400
2034	15,890,000	3,443,200	19,333,200
2035	16,530,000	2,807,600	19,337,600
2036	17,190,000	2,146,400	19,336,400
2037	17,880,000	1,458,800	19,338,800
2038	18,590,000	743,600	19,333,600
	<b>\$ 203,935,000</b>	<b>\$ 66,778,850</b>	<b>\$ 270,713,850</b>

# DEBT SERVICE

## Convention Center Statement of Debt Service Revenues and Expenditures

	FY 2022-23 Actual	FY 2023-24 Budget	FY 2023-24 Forecast	FY 2024-25 Budget	FY 2025-26 Planned
<b>Beginning Balance</b>	\$ 2,399,371	\$ 5,818,309	\$ 2,647,696	\$ 2,647,696	\$ 2,647,696
Revenues					
Transfers	19,335,250	19,335,250	19,333,500	19,337,000	19,339,250
Interest/Other	248,325	0	0	0	0
<b>Total Revenues</b>	<b>\$ 19,583,575</b>	<b>\$ 19,335,250</b>	<b>\$ 19,333,500</b>	<b>\$ 19,337,000</b>	<b>\$ 19,339,250</b>
<b>Total Available Resources</b>	<b>\$ 21,982,946</b>	<b>\$ 25,153,559</b>	<b>\$ 21,981,196</b>	<b>\$ 21,984,696</b>	<b>\$ 21,986,946</b>
Expenses					
Principal Payments	\$ 9,935,000	\$ 9,935,000	\$ 10,430,000	\$ 10,955,000	\$ 11,505,000
Interest Payments	\$ 9,400,250	\$ 9,400,250	\$ 8,903,500	\$ 8,382,000	\$ 7,834,250
<b>Total Expenses</b>	<b>\$ 19,335,250</b>	<b>\$ 19,335,250</b>	<b>\$ 19,333,500</b>	<b>\$ 19,337,000</b>	<b>\$ 19,339,250</b>
<b>Ending Balance</b>	<b>\$ 2,647,696</b>	<b>\$ 5,818,309</b>	<b>\$ 2,647,696</b>	<b>\$ 2,647,696</b>	<b>\$ 2,647,696</b>

# DEBT SERVICE

## DALLAS WATER UTILITIES

### Introduction

The debt service component of the operating budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU’s indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds
- Financial Management Performance Criteria (FMPC) for DWU provide for financing of capital improvements (effectively defined as capital projects with useful life of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes, which are used for interim financing of capital construction projects. On at least a biannual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU will reimburse other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements, DWU makes payments in proportion to its allocated share of the joint-use facilities.

### Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Ratings as of June 2023 of DWU’s debt instruments are shown in the table below.

<u>Credit Rating Service</u>	<u>Revenue Bonds</u>	<u>Commercial Paper Notes</u>
Standard & Poor’s	AAA	A-1+
Fitch Ratings	AA	F1+
Moody’s Investors Service	Aa2	Not Rated

# DEBT SERVICE

## Revenue Bond and Commercial Paper Note Coverage

The following standards have been established for DWU net revenue in relation to future debt service payments:

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year
- Commercial paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest

The latest available audited financial statements coverage from September 30, 2023, are summarized in the table below.

### Debt Service Coverage Requirements As of 09/30/24 (000 omitted)

Coverage Net Revenue (CNR) = \$478,955.

Authority	Ratio	Requirement	Denominator \$	Actual
Bond Ordinance	CNR/Max Year	1.25	739,667	2.26
DWU Criteria	CNR/Max Year	1.50	739,667	2.26
DWU Criteria	CNR/Max CP	1.10	739,667	2.26
Rating Agencies	CNR/Average Annual Debt	N/A	127,827	3.75

DWU FAs: 1.63 is Max DSCR for FYE21 and 2.1 is for FYE22, using FYE22 revenues, which includes the 2023 debt issuances.

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

# DEBT SERVICE

## *FY 2024-25 and FY 2025-26 Debt Service Budget*

The FY 2024-25 budget provides principal and interest on existing debt of \$ 114.9 million and \$89.2 million, respectively. Commercial paper issues in FY 2024-25 and FY 2025-26 are forecast at \$246.7 million and \$267.9 million, with an estimated interest cost and fees of \$3.0 million, which are paid from the Water Utilities Operating Fund. The FY 2025-26 budget provides estimated principal and interest on proposed debt of \$104.8 million and 85.1 million.

## *DWU Financial Criteria for Debt Management*

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2023-24 unless otherwise noted.

1. Current revenues will be sufficient to support current expenditures, including debt service and other obligations of the system.
2. Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.
3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
4. Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
5. An equity target will be maintained for each fiscal year-end of at least 20 percent of the total capital structure, excluding current liabilities.
6. Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
7. Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
8. Revenue bonds will be issued with serial maturities not to exceed 30 years.
9. Debt refinancing will only be considered when the current refunding has an overall net present value savings of at least three percent of the principal amount to be refunded, and the advance refund has an overall net present value savings at four percent of the principal amount to be refunded.
10. Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

# DEBT SERVICE

## Dallas Water Utilities Statement of Indebtedness

As of 09/30/2024

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
636	Waterworks & Sewer Revenue Refunding, Series 2012A	9/19/2012	259,420,000	2.7%	23,320,000
636	Waterworks & Sewer Revenue Refunding, Taxable Series 2012B	9/19/2012	106,720,000	2.7%	63,225,000
1530	Waterworks & Sewer Revenue Refunding, Series 2013	9/17/2013	156,540,000	4.5%	17,465,000
9712	Waterworks & Sewer Revenue Refunding, Series 2015A	3/25/2015	453,630,000	3.4%	399,160,000
1727	Waterworks & Sewer Revenue Refunding, Series 2016A	7/7/2016	370,100,000	3.0%	345,815,000
1727	Waterworks & Sewer Revenue Refunding, Taxable Series 2016B	7/7/2016	170,245,000	2.2%	58,585,000
W208	Waterworks & Sewer Revenue Refunding, Series 2017	8/17/2017	171,540,000	3.6%	152,515,000
W309	Waterworks & Sewer Revenue Bond, Series 2018A	5/14/2018	22,000,000	1.2%	18,605,000
W309	Waterworks & Sewer Revenue Bond, Series 2018B	5/14/2018	44,000,000	1.5%	37,465,000
W339	Waterworks & Sewer Revenue Refunding, Series 2018C	9/26/2018	152,965,000	3.6%	138,680,000
FS40	Waterworks & Sewer Revenue Bond, Series 2019A	5/13/2019	22,000,000	0.9%	19,120,000
FW40	Waterworks & Sewer Revenue Bond, Series 2019B	5/13/2019	44,000,000	1.2%	38,440,000
FS40	Waterworks & Sewer Revenue Bond, Series 2020A	5/12/2020	22,000,000	0.3%	19,735,000
FW40	Waterworks & Sewer Revenue Bond, Series 2020B	5/12/2020	44,000,000	0.5%	39,530,000
637	Waterworks & Sewer Revenue Refunding, Series 2020C	7/7/2020	281,825,000	2.6%	259,645,000
637	Waterworks & Sewer Revenue Refunding, Taxable Series 2020D	7/7/2020	363,665,000	2.3%	324,545,000
FS40	Waterworks & Sewer Revenue Bond, Series 2021A	5/19/2021	22,000,000	0.1%	20,480,000
FW40	Waterworks & Sewer Revenue Bond, Series 2021B	5/19/2021	44,000,000	0.2%	40,970,000
W931	Waterworks & Sewer Revenue Refunding, Series 2021C	9/23/2021	126,130,000	2.2%	121,495,000
FS40	Waterworks & Sewer Revenue Bond, Series 2022A	5/19/2022	22,000,000	0.1%	21,305,000
FW40	Waterworks & Sewer Revenue Bond, Series 2022B	5/19/2022	44,000,000	0.2%	42,665,000
8360/8361/8362	Waterworks & Sewer Revenue Bond, Series 2022C	12/1/2022	114,800,000	3.7%	111,460,000
X007	Waterworks & Sewer Revenue Bond, Series 2023A	3/23/2023	166,330,000	3.9%	166,330,000
8363	Waterworks & Sewer Revenue Bond, Series 2023C	12/5/2023	34,000,000	3.7%	34,000,000
<b>Total Dallas Water Utilities Revenue Bonds</b>			<b>\$ 3,257,910,000</b>		<b>\$ 2,514,555,000</b>
<b>Total Dallas Water Utilities Debt</b>			<b>\$ 3,257,910,000</b>		<b>\$ 2,514,555,000</b>

# DEBT SERVICE

## Dallas Water Utilities Debt Service Requirements

As of 09/30/2024

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2025	114,850,000	89,204,280	204,054,280
2026	104,780,000	85,108,515	189,888,515
2027	108,955,000	81,137,322	190,092,322
2028	112,950,000	77,105,893	190,055,893
2029	116,795,000	73,222,166	190,017,166
2030	113,290,000	69,088,909	182,378,909
2031	102,875,000	64,843,933	167,718,933
2032	106,880,000	60,814,165	167,694,165
2033	111,640,000	56,569,839	168,209,839
2034	115,935,000	52,233,980	168,168,980
2035	120,315,000	47,854,045	168,169,045
2036	124,740,000	43,385,906	168,125,906
2037	114,265,000	39,097,154	153,362,154
2038	106,140,000	35,195,122	141,335,122
2039	100,395,000	31,576,168	131,971,168
2040	103,915,000	28,019,065	131,934,065
2041	94,680,000	24,701,799	119,381,799
2042	88,650,000	21,527,728	110,177,728
2043	82,440,000	18,368,510	100,808,510
2044	78,940,000	15,323,274	94,263,274
2045	82,040,000	12,202,505	94,242,505
2046	73,180,000	9,207,301	82,387,301
2047	64,150,000	6,670,883	70,820,883
2048	55,415,000	4,592,263	60,007,263
2049	38,405,000	3,086,916	41,491,916
2050	34,870,000	1,963,835	36,833,835
2051	20,790,000	1,118,930	21,908,930
2052	12,255,000	609,056	12,864,056
2053	10,020,000	200,400	10,220,400
	<b>\$ 2,514,555,000</b>	<b>\$ 1,054,029,858</b>	<b>\$ 3,568,584,858</b>

# DEBT SERVICE

## Dallas Water Utilities Statement of Debt Service Revenues and Expenditures

	FY 2022-23	FY 2023-24	FY 2023-24	FY 2024-25	FY 2025-26
	Actual	Budget	Forecast	Budget	Planned
<b>Beginning Balance</b>	\$ 155,825,954	\$ 167,370,126	\$ 155,553,809	\$ 154,906,057	\$ 155,571,228
Revenues					
Transfers	\$ 210,127,615	\$ 211,091,911	\$ 211,091,915	\$ 204,719,451	\$ 215,330,581
<b>Total Revenues</b>	\$ 210,127,615	\$ 211,091,911	\$ 211,091,915	\$ 204,719,451	\$ 215,330,581
<b>Total Available Resources</b>	\$ 365,953,569	\$ 378,462,037	\$ 366,645,724	\$ 359,625,508	\$ 370,901,809
Expenses					
Principal Payments	\$ 124,510,000	\$ 119,380,000	\$ 119,380,000	\$ 114,850,000	\$ 104,780,000
Interest Payments	\$ 85,889,760	\$ 92,359,667	\$ 92,359,667	\$ 89,204,280	\$ 85,108,515
<b>Total Revenues</b>	\$ 210,399,760	\$ 211,739,667	\$ 211,739,667	\$ 204,054,280	\$ 189,888,515
<b>Ending Balance</b>	\$ 155,553,809	\$ 166,722,370	\$ 154,906,057	\$ 155,571,228	\$ 181,013,294

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are made to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

# CAPITAL IMPROVEMENT BUDGET

## OVERVIEW

The \$912.2 million FY 2024-25 capital budget includes \$479.6 million for general purpose capital improvements and \$432.6 million for enterprise fund capital improvements. This document lists project detail for all existing funds and projects with remaining appropriations, as well as those receiving new or upcoming appropriations.

Program	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Cost
General Purpose Capital Improvement	2,640,525,047	1,525,465,522	1,114,619,479	479,645,432	568,371,761	1,853,100,722	5,541,642,961
Enterprise Capital Improvement Program	6,590,626,178	4,611,309,110	1,979,317,067	432,628,500	369,865,000	1,380,985,000	8,774,104,678
<b>Grand Total</b>	<b>\$9,231,151,224</b>	<b>\$6,136,774,633</b>	<b>\$3,093,936,546</b>	<b>\$912,273,932</b>	<b>\$938,236,761</b>	<b>\$3,234,085,722</b>	<b>\$14,315,747,639</b>

## GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM

The General Purpose Capital Improvement Program (CIP) provides for improvements to and/or construction of the City’s street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; flood protection and storm drainage system; other City-owned facilities; and various economic initiatives. General obligation bonds are the primary mechanism for financing these capital improvements. Commercial paper has been used since FY 2010-11 to interim finance capital improvement projects. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing. The commercial paper is refinanced and retired with general obligation bonds approved by voters.

## ENTERPRISE FUND CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, airport facilities, and sanitation services. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper, equipment acquisition notes, and revenue bonds.

# CAPITAL IMPROVEMENT BUDGET

## FY 2024-25 CAPITAL BUDGET PROCESS

The FY 2024-25 Capital Improvement Program budget was developed according to the same schedule as the City’s operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2024 General Obligation Bond Program, with new and continuing projects from the 2006, 2012, and 2017 General Obligation Bond Programs included as well. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and public hearings. This budget includes existing projects and new appropriations.

## BOND PROGRAMS

On May 4th, 2024, Dallas voters approved the \$1.25 billion 2024 Capital Bond Program. The program’s propositions and budgets by fiscal year are listed below.

Proposition	Voter Approved	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Cost
Street and Transportation [A]	521,200,000	93,879,198	115,826,436	311,494,366	521,200,000
Park & Recreation [B]	345,270,000	69,413,629	69,055,677	206,800,694	345,270,000
Flood Protection and Storm Drainage [C]	52,100,000	1,799,106	10,761,575	39,539,320	52,100,000
Library Facilities [D]	43,530,000	3,029,900	8,135,100	32,365,000	43,530,000
Cultural Arts Facilities [E]	75,200,000	7,809,300	19,727,439	47,663,261	75,200,000
Public Safety Facilities [F]	90,000,000	50,199,235	8,208,665	31,592,100	90,000,000
Economic Development [G]	72,300,000	9,789,632	9,205,108	53,305,259	72,300,000
Housing [H]	26,400,000	5,280,000	5,280,000	15,840,000	26,400,000
Homeless [I]	19,000,000	3,800,000	3,800,000	11,400,000	19,000,000
Information Technology [J]	5,000,000	5,000,000	0	0	5,000,000
<b>Grand Total</b>	<b>\$1,250,000,000</b>	<b>\$250,000,000</b>	<b>\$250,000,000</b>	<b>\$750,000,000</b>	<b>\$1,250,000,000</b>

# CAPITAL IMPROVEMENT BUDGET

On November 7, 2017, Dallas voters approved the \$1.05 billion 2017 Capital Bond Program. The program's propositions and budgets by fiscal year are listed below\*.

Proposition	Voter Approved	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024
Street and Transportation [A]	533,981,000	533,981,000	482,826,461	51,154,539
Park and Recreation Facilities [B]**	261,807,000	255,807,000	195,970,575	59,836,425
Fair Park [C]	50,000,000	50,000,000	44,707,919	5,292,081
Flood Protection and Storm Drainage [D]	48,750,000	48,750,000	36,397,834	12,352,167
Library Facilities [E]	15,589,000	15,589,000	15,077,896	511,104
Cultural and Performing Arts [F]	14,235,000	14,235,000	13,565,541	669,459
Public Safety Facilities [G]	32,081,000	32,081,000	27,588,709	4,492,291
City Facilities [H]	18,157,000	18,157,000	4,460,204	13,696,796
Economic Development [I]	55,400,000	55,400,000	31,053,679	24,346,321
Homeless Assistance Facilities [J]	20,000,000	20,000,000	17,486,140	2,513,860
<b>Grand Total</b>	<b>\$1,050,000,000</b>	<b>\$1,044,000,000</b>	<b>\$869,134,958</b>	<b>\$174,865,042</b>

\*Budget ITD (Inception-to-Date) and Remaining as of 5/31/2024 include inactive and recently completed projects that have not been closed out in the City's financial system of record

\*\*Inception-to-date appropriations were reduced \$6,000,000 because the Midtown Project required matching funds, which were not secured by the time the City Council scheduled the 2024 bond program election.

On November 6, 2012, Dallas voters approved the \$642 million 2012 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only\*.

Proposition	Voter Approved	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024
Street & Transportation Improvements [1]	260,625,000	266,938,887	263,934,914	3,003,973
Flood Protection & Storm Drainage Facilities [2]	326,375,000	326,375,000	314,599,485	11,775,515
Economic Development [3]	55,000,000	55,000,000	44,137,036	10,862,964
<b>Grand Total</b>	<b>\$642,000,000</b>	<b>\$648,313,887</b>	<b>\$622,671,436</b>	<b>\$25,642,452</b>

\*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

# CAPITAL IMPROVEMENT BUDGET

On November 7, 2006, Dallas voters approved the \$1.35 billion 2006 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only\*.

Proposition	Voter Approved	Budget as of 5/31/24	Spent or Committed	Remaining as of 5/31/24
Street & Transportation Improvements [1]	390,420,000	406,490,554	402,915,010	3,575,543
Flood Protection & Storm Drainage Facilities [2]	334,315,000	342,757,166	316,518,567	26,238,599
Park & Recreation Facilities [3]	343,230,000	353,343,060	351,418,907	1,924,153
Library Facilities [4]	46,200,000	52,148,600	47,730,011	4,418,589
Cultural Arts Facilities [5]	60,855,000	63,821,447	63,197,616	623,831
City Hall, City Service & Maintenance Facilities [6]	34,750,000	36,216,478	33,628,064	2,588,414
Land Acquisition under Land Bank Program [7]	1,500,000	1,500,000	1,474,169	25,831
Economic Development [8]	41,495,000	45,060,053	44,901,452	158,602
Farmers Market Improvements [9]	6,635,000	6,933,754	6,584,013	349,741
Land Acquisition in the Cadillac Heights Area [10]	22,550,000	22,727,451	11,840,679	10,886,772
Court Facilities [11]	7,945,000	8,146,606	7,869,762	276,844
Public Safety Facilities & Warning Systems [12]	63,625,000	66,072,938	65,797,224	275,714
<b>Grand Total</b>	<b>\$1,353,520,000</b>	<b>\$1,405,218,107</b>	<b>\$1,353,875,475</b>	<b>\$51,342,632</b>

\*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

# CAPITAL IMPROVEMENT BUDGET

## IMPACT OF THE CAPITAL IMPROVEMENT PROGRAM (CIP) ON THE OPERATING BUDGET

The Dallas operating budget is directly affected by the City's CIP. Many new capital improvements entail additional ongoing expenses for routine operation, repair, and maintenance that must be incorporated into the operating budget. Sometimes new capital facilities require the addition of new positions, such as when a new branch library or recreation center is opened. Existing City facilities and equipment that were once state-of-the-art require rehabilitation, renovation, or upgrades to accommodate new uses or address safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. The operating budget may also include pay as you go funding for capital projects, grant-matching funds, and lease-purchase capital expenses.

Operating costs are carefully considered in deciding which projects move forward in the CIP, because it is not possible for the City to fund concurrently multiple large-scale projects with significant operating budget impacts. Accordingly, implementation timetables are developed to stagger projects over time.

The City's Financial Management Performance Criterion (FMPC) #20 states that prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote.

# CAPITAL IMPROVEMENT BUDGET

## OPERATION AND MAINTENANCE

Projects by Strategic Priority	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget	FY 2026-27 O&M Budget	FY 2027-28 O&M Budget	FY 2028-29 O&M Budget
<b>Quality of Life, Arts, and Culture</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$788,019</b>
2012 PUBLIC ART ADMIN - STREETS - PA14	0	0	0	0	6,752
2012 Public Art Projects - Streets - PA13	0	0	0	0	7,550
Major Maintenance Projects-Arts and Cultural Facilities - W130	0	0	0	0	240,000
Non-City Owned Cultural Facility Repair - W149	0	0	0	0	60,000
Public Art Admin - Economic Development - PA49	0	0	0	0	2,555
Public Art Admin - Flood Protection and - PA41	0	0	0	0	19,526
Public Art Admin - Streets and Transport - PA39	0	0	0	0	25,651
Public Art Admin-Flood - PA23	0	0	0	0	1,056
Public Art Administration-Public Works - PA59	0	0	0	0	17,845
Public Art Projects - Economic Developme - PA48	0	0	0	0	10,659
Public Art Projects - Flood Protection a - PA40	0	0	0	0	78,107
Public Art Projects - Library Facilities - PA44	0	0	0	0	3,643
Public Art Projects - Public Safety Faci - PA42	0	0	0	0	13,514
Public Art Projects-Public Works - PA58	0	0	0	0	71,377
Public Art-Parks - PA56	0	0	0	0	186,826
Pulbic Art Admin-Parks - PA57	0	0	0	0	42,957
<b>Transportation and Infrastructure</b>	<b>\$6,411,620</b>	<b>\$6,916,620</b>	<b>\$5,942,120</b>	<b>\$6,434,148</b>	<b>\$6,107,693</b>
Abrams Rd Signals - W979	0	0	1,000	1,000	1,000
Canada Drive From Westmoreland To Hampton - VA08	15,620	15,620	15,620	15,620	15,620
Chalk Hill - I 30 EB Frontage Road to Singleton - U780	0	0	5,000	5,000	5,000
Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24	0	0	1,000	1,000	0
Columbia Ave/Main St from S Beacon St to - VA12	0	5,000	5,000	5,000	5,000
Council District 1 Pedestrian Safety/Crosswalk Program -VA26	0	0	2,000	2,000	0
Council District 8 Infrastructure Improvements -VA44	0	0	0	3,000	0
Council District 9 Traffic Signal Improvements - VA29	0	0	0	3,000	3,000
D10 Transportation Improvements (MCIP) - VA46	0	0	1,000	0	0
Elmwood Area Street Lighting - V174	0	0	0	5,000	0
Ewing Ave. From I35 E To Clarendon - VA15	0	0	0	5,000	10,000

# CAPITAL IMPROVEMENT BUDGET

Projects by Strategic Priority	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget	FY 2026-27 O&M Budget	FY 2027-28 O&M Budget	FY 2028-29 O&M Budget
Ferguson Rd And Lakeland Dr Intersection Improvements - V986	2,000	2,000	2,000	2,000	2,000
Garland/Gaston/ East Grand Intersection Safety Improvements - V132	0	0	3,600	3,600	7,200
Jefferson Blvd From Adams Ave To Polk St - V988	0	0	3,000	3,000	3,000
Love Fld Major Maintenance - 8707	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Mains-Pumping & Storage Fa - CW40	0	0	0	89,600	115,000
N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982	0	0	0	2,500	2,500
Outdoor Warning Sirens - W984	135,000	135,000	135,000	135,000	135,000
Park Lane from Greenville to Fair Oaks - V899	0	0	0	0	3,500
Park Row Ave From South Central Expy to Jeffries St-Lighting - V175	0	0	1,000	0	0
Pemberton Hill from Great Trinity Forest - VA10	9,000	9,000	9,000	9,000	9,000
Relocations Due To Paving - CS42	0	0	0	20,328	20,873
Riverfront From Uppr Tracks To Cadiz - V134	0	0	2,400	2,400	0
Skillman at Walnut Hill (Complete Street) -VA22	0	0	0	0	5,000
South Blvd From South Central Expy To Meadow St Lighting - V176	0	0	1,000	0	0
Street Illumination Construction, Replacement, or Upgrade - VA41	0	0	0	0	10,000
Street Lights At Parkdale Dr And Lawnview Ave - V177	0	0	250	0	0
Street Lights Within Claremont Neighborhood - V179	0	0	1,000	0	0
Traffic Signal Construction - VA40	0	0	0	50,000	100,000
Traffic Signal Infrastructure Asset Management - VA42	0	0	0	0	5,000
Traffic Signal Installations - VA28	0	100,000	100,000	415,600	0
Traffic Signal Synchronization Project - VA27	0	400,000	400,000	400,000	400,000
Walnut Hill and White Rock Trail Signal - VA43	0	0	3,000	0	0
Walnut St at Whispering Hills - VA45	0	0	0	500	0
Military Parkway Complete St (D7) - X039	0	0	250	0	0
DAL Love Connection Project - X083	1,000,000	1,000,000	0	0	0
PC Air Replacement - X084	250,000	250,000	250,000	250,000	250,000
Downtown Elmwood Infrastructure Improvement - X045	0	0	0	5,000	0
<b>Parks, Trails, and the Environment</b>	<b>\$477,485</b>	<b>\$648,009</b>	<b>\$695,101</b>	<b>\$715,954</b>	<b>\$737,433</b>
Bachman Lake Skatepark - VB11	13,656	71,234	73,371	75,572	77,839
Cadillac Heights Park - VK94	145,629	184,732	190,274	195,982	201,862
Circuit Trail - The LOOP (Match) - VB05	153,210	186,825	220,082	226,684	233,485
Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36	38,834	65,680	67,650	69,680	71,770
Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78	7,202	7,525	7,751	7,983	8,223
Kleberg Trail - VB17	22,623	22,853	23,539	24,245	24,972

# CAPITAL IMPROVEMENT BUDGET

Projects by Strategic Priority	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget	FY 2026-27 O&M Budget	FY 2027-28 O&M Budget	FY 2028-29 O&M Budget
Lakeland Hills Dog Park - W936	12,823	14,549	14,985	15,435	15,898
Parkdale Lake Park - W020	55,675	63,228	65,125	67,079	69,091
Peary Park Pavillion - W896	3,009	3,913	4,030	4,151	4,276
R P Brooks Park - Loop Walking Trail - VK34	4,622	4,945	5,093	5,246	5,404
Timberglen Trail - supplemental funding - VK68	13,000	15,000	15,450	15,914	16,391
Timberleaf Park - Playground new - VK35	7,202	7,525	7,751	7,983	8,223
<b>Workforce, Education &amp; Equity</b>	<b>\$2,677,163</b>	<b>\$2,677,163</b>	<b>\$2,677,163</b>	<b>\$2,677,163</b>	<b>\$2,677,163</b>
IT Investments - X107	2,677,163	2,677,163	2,677,163	2,677,163	2,677,163
<b>Grand Total</b>	<b>\$9,566,268</b>	<b>\$10,241,792</b>	<b>\$9,314,384</b>	<b>\$9,827,265</b>	<b>\$10,310,307</b>

## HOW TO READ THE CAPITAL BUDGET

The Capital Budget portion of this document is composed of the following sections:

### *Citywide Summaries*

Provides tables and charts highlighting the City’s priorities for program funding in the upcoming fiscal year.

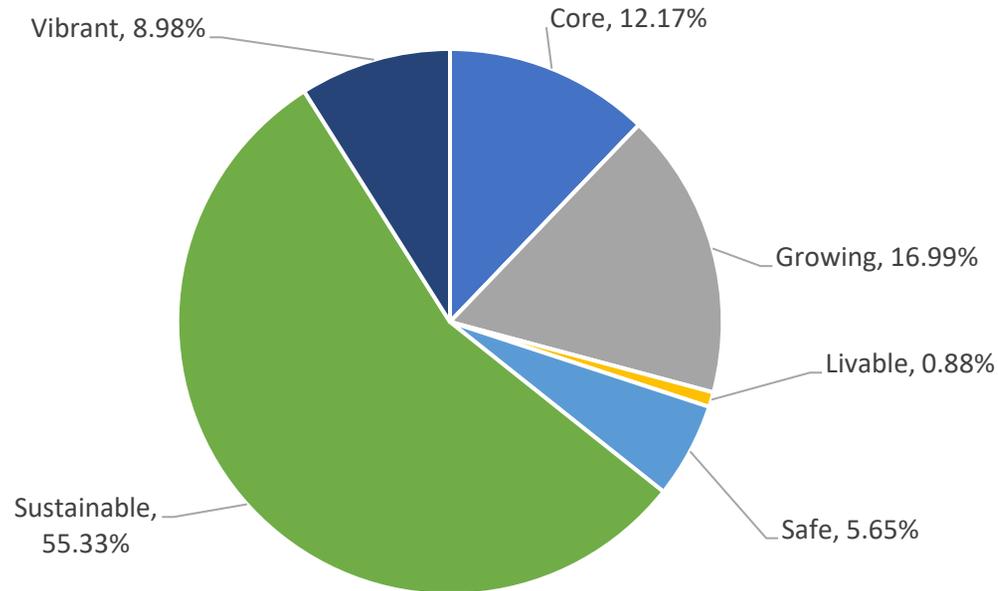
### *Capital Program Sections*

Provides information by capital program, service, and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and objectives for the upcoming fiscal year. Expenditures by funding source and service are summarized for each capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are included, as well as projects that will receive new appropriations. Inactive and recently completed projects are not included. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. Estimated costs for future phases of current projects beyond FY 2025-26 have been indicated where known. Identification of future cost is not a commitment of future funding.

# CAPITAL IMPROVEMENT BUDGET

## USE OF FUNDS BY FOUNDATIONAL STRUCTURES

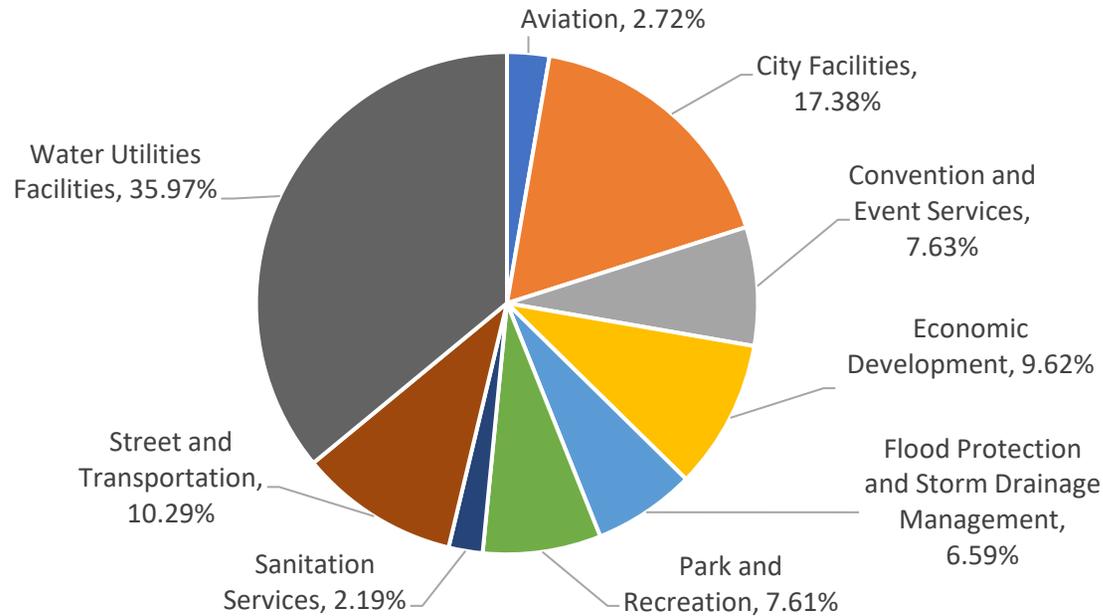
Foundational Structure	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Cost
Core	249,074,886	178,707,239	70,367,647	111,064,523	89,538,000	259,430,000	709,107,409
Fiscally Sound	147,746,621	59,541,785	88,204,836	0	0	0	147,746,621
Growing	799,016,313	311,847,863	486,728,405	155,036,641	203,238,814	706,376,588	1,860,668,356
Livable	46,632,980	13,098,564	30,534,415	8,000,000	3,800,000	11,400,000	66,832,980
Safe	134,045,196	61,710,407	72,334,789	51,579,047	10,890,315	41,697,568	238,212,126
Sustainable	7,469,093,027	5,256,550,935	2,212,542,092	504,802,392	532,574,416	1,945,662,610	10,452,132,445
Vibrant	388,542,203	255,317,840	133,224,363	81,791,329	98,195,216	272,518,955	841,047,703
<b>Grand Total</b>	<b>\$9,231,151,224</b>	<b>\$6,136,774,633</b>	<b>\$3,093,936,546</b>	<b>\$912,273,932</b>	<b>\$938,236,761</b>	<b>\$3,234,085,722</b>	<b>\$14,315,747,639</b>



# CAPITAL IMPROVEMENT BUDGET

## PROPOSED BUDGET BY CAPITAL IMPROVEMENT PROGRAM

Program	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Cost
Aviation	233,276,228	110,578,176	122,698,052	24,850,000	3,750,000	10,500,000	272,376,228
City Facilities	397,646,433	261,839,927	135,806,506	158,527,958	112,471,204	343,940,361	1,012,585,956
Convention and Event Services	163,546,150	55,376,166	108,169,983	69,575,000	7,075,000	16,050,000	256,246,150
Economic Development	662,453,529	271,232,951	390,780,533	87,736,641	197,688,814	688,226,588	1,636,105,573
Flood Protection and Storm Drainage Management	574,393,831	338,631,260	235,762,571	60,088,006	63,329,630	272,638,713	970,450,179
Park and Recreation	172,999,964	72,258,241	100,741,724	69,413,629	69,055,677	206,800,694	518,269,964
Sanitation Services	64,409,001	35,356,129	29,052,872	20,000,000	14,000,000	30,000,000	128,409,001
Street and Transportation	807,031,290	556,417,136	250,614,154	93,879,198	115,826,436	311,494,366	1,328,231,290
Water Utilities Facilities	6,155,394,799	4,435,084,648	1,720,310,151	328,203,500	355,040,000	1,354,435,000	8,193,073,299
<b>Grand Total</b>	<b>\$9,231,151,224</b>	<b>\$6,136,774,633</b>	<b>\$3,093,936,546</b>	<b>\$912,273,932</b>	<b>\$938,236,761</b>	<b>\$3,234,085,722</b>	<b>\$14,315,747,639</b>

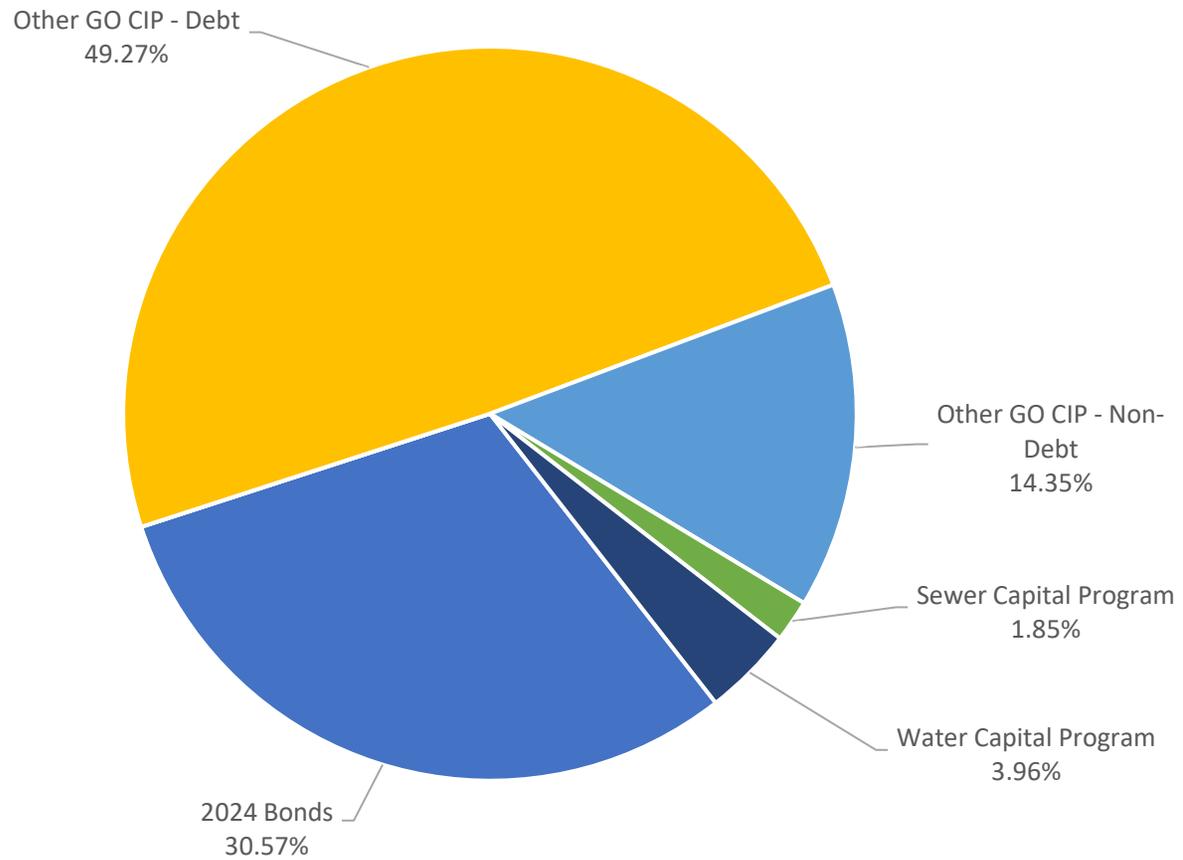


# CAPITAL IMPROVEMENT BUDGET

## SOURCE OF FUNDS

Source of Funds	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Cost
1995 Bonds	318,847	144,000	174,847	0	0	0	318,847
1998 Bonds	14,338,163	7,350,581	6,987,582	0	0	0	14,338,163
2003 Bonds	5,999,694	2,156,938	3,842,756	0	0	0	5,999,694
2006 Bonds	147,564,710	101,549,967	46,014,742	0	0	0	147,564,710
2012 Bonds	251,061,535	229,432,051	21,629,483	0	0	0	251,061,535
2017 Bonds	323,624,738	193,016,548	130,608,191	0	0	0	323,624,738
2024 Bonds	0	0	0	250,000,000	250,000,000	750,000,000	1,250,000,000
Aviation Capital Program	227,965,136	105,565,440	122,399,696	24,850,000	3,750,000	10,500,000	267,065,136
Capital Projects Reimbursement	924,360	848,707	75,653	0	0	0	924,360
Convention Center Capital Program	163,546,150	55,376,166	108,169,983	69,575,000	7,075,000	16,050,000	256,246,150
FAA Grants	5,311,092	5,012,736	298,356	0	0	0	5,311,092
Other GO CIP - Debt	2,192,295,489	1,245,625,992	946,669,497	402,988,025	375,500,000	1,379,405,000	4,350,188,514
Other GO CIP - Non-Debt	1,092,954,922	586,646,196	505,868,681	117,307,407	248,771,761	873,180,722	2,332,214,811
Sewer Capital Program	1,900,094,147	1,405,867,388	494,226,759	15,108,000	20,420,000	52,500,000	1,988,122,147
Water Capital Program	2,900,711,492	2,196,613,945	704,097,547	32,395,500	32,670,000	152,300,000	3,118,076,992
Water Public Arts Fund	4,440,750	1,567,978	2,872,772	50,000	50,000	150,000	4,690,750
<b>Grand Total</b>	<b>\$9,231,151,224</b>	<b>\$6,136,774,633</b>	<b>\$3,093,936,546</b>	<b>\$912,273,932</b>	<b>\$938,236,761</b>	<b>\$3,234,085,722</b>	<b>\$14,315,747,639</b>

# CAPITAL IMPROVEMENT BUDGET



# AVIATION

## MISSION

The Department of Aviation (AVI) Capital Improvement Program (CIP) is directed toward (1) meeting the obligations of the City's role in the National Airspace System to maintain safe, delay-free, and cost-effective airports; (2) maintaining existing systems, pavement, and buildings at the City's three aviation facilities to meet federal, state, and municipal standards for safety, security, and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users, and; (4) studying, designing, and constructing facilities that enhance customer service and convenience.

AVI facilities include Dallas Love Field (DAL), the Downtown Vertiport (49T), and Dallas Executive Airport (RBD).

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Completed construction of Phase 2 of the Elevator Upgrade Project at DAL
- Completed design of Airport Emergency Operation Center and Airport Operation Center
- Completed design and began construction of Runway 13L/31R Runway Safety Area Improvements and Taxiway A Rehabilitation project at DAL
- Completed design and began construction for a replacement Aircraft Rescue and Fire Fighting Station (DFR Station 21) at DAL
- Began construction of Lemmon Avenue Streetscape Improvement Project at DAL
- Began design on DAL Architecture/Engineering Space Planning Project

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Complete Crossfield taxiways by November 2024
- Complete Lemmon Avenue Streetscape Improvement Project by August 2025
- Complete DAL Architecture/Engineering Space Planning Project by September 2025
- Begin planning for renovation of moving sidewalks in Garage B at DAL
- Begin construction for DEA Streetscape Enhancement project
- Begin construction of Airport Emergency Operation Center and Airport Operation Center
- Begin planning for baggage handling system upgrades at DAL

# AVIATION

## SERVICE DESCRIPTIONS

AVIATION	
Capital Improvement Program	The Capital Improvement Program (CIP) identifies capital improvement needs of non-leased areas at each AVI facility. AVI maintains a five-year CIP, which identifies the project and the fiscal year in which it is expected to begin. The CIP is developed from multiple sources, such as formal pavement evaluations used to determine current pavement conditions and the projected life expectancy of the pavement, Airport Master Plans identifying improvements based on forecasted projections and needs, and input from AVI staff on the status of equipment and facilities.
Pavement Maintenance/Construction	Federal Aviation Regulations (FAR) establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). DAL and RBD maintain a massive amount of concrete and asphalt pavement. These areas require daily inspections. Repair, reconstruction, and new construction projects are scheduled based on inspection findings.
Safety/Security	FAR Part 139, associated Advisory Circulars and Transportation Security Administration (TSA) Parts 1540 and 1542 establish very detailed requirements for safety and security at air carrier airports such as DAL. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport, aircraft rescue and firefighting (ARFF), and ensuring the safety of personnel and aircraft within the confines of the AOA. The TSA Parts 1540 and 1542 focuses on securing the airport from intentional entry into restricted areas by unauthorized personnel and protecting personnel and property from weapons and explosive devices.
Terminal	Since the airports are the first impression many visitors have of Dallas, the airport terminal facilities must be clean, attractive, and provide a high level of customer service. Millions of passengers pass through the DAL terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updates, renovation, and maintenance to retain the traveling public's favorable impression of DAL and the city.

# AVIATION

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Aviation Capital Program	227,965,136	105,565,440	122,399,696	24,850,000	3,750,000	10,500,000	267,065,136
FAA Grants	5,311,092	5,012,736	298,356	0	0	0	5,311,092
<b>Grand Total</b>	<b>\$233,276,228</b>	<b>\$110,578,176</b>	<b>\$122,698,052</b>	<b>\$24,850,000</b>	<b>\$3,750,000</b>	<b>\$10,500,000</b>	<b>\$272,376,228</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Capital Improvement Program	187,774,495	88,763,328	99,011,167	24,850,000	3,750,000	10,500,000	226,874,495
Pavement Maintenance/ Construction	4,137,148	2,513,730	1,623,418	0	0	0	4,137,148
Safety/ Security	20,008,000	4,166,501	15,841,499	0	0	0	20,008,000
Terminal	21,356,585	15,134,616	6,221,968	0	0	0	21,356,585
<b>Grand Total</b>	<b>\$233,276,228</b>	<b>\$110,578,176</b>	<b>\$122,698,052</b>	<b>\$24,850,000</b>	<b>\$3,750,000</b>	<b>\$10,500,000</b>	<b>\$272,376,228</b>

# AVIATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Airfield Pavement Evaluation - W214	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	Ongoing	1,521,648	1,098,130	423,518	0	0	0	1,521,648
Airport Emergency Operations Center - W685	Terminal	Aviation Capital Program	Citywide	06/2025	2,000,000	0	2,000,000	0	0	0	2,000,000
Airport Planning and Advisory Services - 1725	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	15,905,000	12,209,784	3,695,216	2,000,000	2,000,000	6,000,000	25,905,000
Architectural Engineering Roster - W286	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	2,154,500	2,113	2,152,387	1,000,000	1,000,000	2,250,000	6,404,500
Aviation Parking Garage - 8738	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	5,857,407	3,555,794	2,301,612	0	0	0	5,857,407
CONRAC - W280	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	3,000,800	421,184	2,579,616	0	0	0	3,000,800
Construction Management/ Project Management - W371	Capital Improvement Program	Aviation Capital Program	Citywide	09/2028	4,428,666	1,430,186	2,998,480	0	0	0	4,428,666
DAL A/E Space Planning Implementation - W469	Terminal	Aviation Capital Program	Citywide	09/2025	750,000	628,032	121,968	0	0	0	750,000
DAL Alternate Entry - W287	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	24,960,000	0	24,960,000	0	0	0	24,960,000
DAL Love Connection Project - X083	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	0	0	0	18,000,000	0	0	18,000,000

# AVIATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
DAL Replacement Fire Station - W358	Safety/ Security	Aviation Capital Program	Citywide	03/2026	20,008,000	4,166,501	15,841,499	0	0	0	20,008,000
DAL Streetscape Enhancements - W387	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	72,320,947	34,206,695	38,114,252	0	0	0	72,320,947
Dallas Vertiport Fuel System - W215	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	1,182,409	0	1,182,409	0	0	0	1,182,409
DEA Extend Taxiway E - W388	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	09/2028	1,321,500	971,600	349,900	0	0	0	1,321,500
DEA Streetscape Enhancements - W367	Capital Improvement Program	Aviation Capital Program	Citywide	09/2026	869,851	682,754	187,096	3,100,000	0	0	3,969,851
DEA Taxiway Apron Infill - Design - W334	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	Ongoing	850,000	0	850,000	0	0	0	850,000
DEA West Development Payback - W285	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	7,764,286	2,432,193	5,332,093	0	0	0	7,764,286
Drainage Master Plan - Schematic Design - W133	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	6,252,638	101,638	6,151,000	0	0	0	6,252,638
Love Fld Major Maintenance - 8707	Terminal	Aviation Capital Program	Citywide	Ongoing	18,606,585	14,506,585	4,100,000	0	0	0	18,606,585
Material Testing for Construction Work - W152	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	551,361	0	551,361	0	0	0	551,361
PC Air Replacement - X084	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	0	0	0	750,000	750,000	2,250,000	3,750,000
People-mover Connector - 8710	Capital Improvement Program	FAA Grants	Citywide	Ongoing	5,311,092	5,012,736	298,356	0	0	0	5,311,092
Reconstruct Taxiway A (Phase 1) TWY D to RWY 31 R - W288	Capital Improvement Program	Aviation Capital Program	Citywide	09/2026	37,215,539	28,708,251	8,507,288	0	0	0	37,215,539
Rehabilitate Taxiway C Phase 2 - W281	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	Ongoing	444,000	444,000	0	0	0	0	444,000
<b>Grand Total</b>					<b>\$ 233,276,228</b>	<b>\$ 110,578,176</b>	<b>\$ 122,698,052</b>	<b>\$ 24,850,000</b>	<b>\$ 3,750,000</b>	<b>\$10,500,000</b>	<b>\$ 272,376,228</b>



# CITY FACILITIES

## MISSION

This program is designed to protect the City's investment in existing cultural, library, public safety, recreation, and other critical facilities; to ensure safe and usable facilities; and to provide a higher level of service to residents and visitors. This is accomplished through major improvements to existing City facilities and, when needed, the construction of new facilities. Assessments are conducted to evaluate existing City facilities to strategically plan and recommend future renovations, expansions, and/or replacements. Additionally, this program provides funding for the purchase of fleet equipment and technology used in the day-to-day operation of the City.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Completed Fire Station 41
- Completed decommission of temporary Fire Station 41
- Completed renovations at Fire Station 11
- Completed the Public Safety Campus Development Plan
- Completed design of Dallas Fire-Rescue (DFR) Training Academy structure repairs of towers
- Initiated design of Dallas Police Regional training facility
- Initiated procurement for the design of Fire Station 11 expansion
- Initiated procurement for the design of Preston Royal Library
- Initiated design of Dallas Police Department (DPD) Southwest Patrol Division parking lot rehabilitation
- Completed ADA improvements at Arcadia Park Branch Library
- Completed ADA improvements at Polk-Wisdom Branch Library
- Completed ADA improvements at the South Dallas Cultural Center
- Completed ADA improvements to men's/women's public restrooms and ADA-accessible parking and path of travel to the entryway at Skyline Branch Library
- Completed ADA improvements to ADA-accessible parking and path of travel to the entryway and exterior seating at Lakewood Branch Library
- Completed ADA improvements to men's/women's 7th-floor restrooms at Dallas City Hall (Green and Blue Sides)
- Completed ADA improvements to men's/women's (1<sup>st</sup> and 2<sup>nd</sup> floors) at 3112 Canton Street
- Completed the installation of security bollards at the Dallas Museum of Art (DMA)
- Completed DMA waterproofing and drainage improvements for Reves Courtyard
- Completed DMA environmental cleanup and mold abatement of the Reves and C3 Galleries.
- Completed the installation of ornamental and security fencing for the perimeter area at Martin Luther King, Jr. Community Center
- Completed environmental assessment and abatement at Fire Station 11

# CITY FACILITIES

- Completed structural repairs at Fire Station 11
- Completed fire damage repairs and kitchen renovations at Fire Station 16
- Completed roof repairs at Fire Station 18
- Completed renovation and refinishing of flooring at Fire Station 22
- Completed environmental assessment, abatement, and duct cleaning at Fire Station 22
- Completed repairs and improvements to exterior approach flatwork at Fire Station 39
- Completed fire damage repairs and kitchen renovations at Fire Station 56
- Completed interior ceiling renovations at Fire Station 57
- Completed excavation and major plumbing repairs at DFR's training facility
- Completed structural assessment for DFR's truck repair shop (Building C)
- Completed repair and replacement of doors at DPD's Southwest Patrol Station
- Completed roof replacement and waterproofing (Phase I) at DPD's Jack Evans Police Headquarters
- Completed major plumbing repairs at Prairie Creek Branch Library
- Completed limited structural repairs to address water infiltration at Central Library
- Completed installation of dehumidification system at the Juanita J. Craft Civil Rights House
- Completed the boiler conversion (steam to hot water) and main loop upgrade project at Dallas City Hall
- Completed replacement of HVAC fan wall system at Stemmons Municipal Center
- Completed demolition, assessment, and reconstruction of entry plaza, steps, and ramps including ADA upgrades at Stemmons Municipal Center
- Completed kitchen renovations at Dallas City Hall (L1AN – DFR Fire Dispatch)
- Completed replacement of damaged roof components at Northwest Transfer Station
- Completed roof replacement at lower roofs and repair at upper roof at Samuell Grand Recreation Center
- Completed minor roof repair to address water infiltration at Dallas City Hall
- Completed roof repairs at Exall Recreation Center
- Completed roof repairs at Skyline Branch Library
- Completed engineering assessment and construction documents for required mechanical improvements at Latino Cultural Center
- Completed improvements to the mechanical wall, screen wall, and louvers at the Latino Cultural Center
- Completed chiller replacement at the Latino Cultural Center
- Completed environmental sampling and testing at ten various City facilities
- Completed Mechanical Electrical and Plumbing (MEP) facility assessment of 109 Hensley Field Circle
- Completed installation of new storage shed at 2545 Valleria Drive
- Completed renovations of DPD's Jack Evans Police Headquarters 6<sup>th</sup> Floor fusion room
- Awarded contract for design and installation of solar photovoltaic (PV) + battery energy storage project at Bachman Recreation Center
- Completed the integration of 13 facilities into the remote generator monitoring platform

# CITY FACILITIES

- Completed boiler tube replacements at Oak Cliff Municipal Center
- Completed the replacement of HVAC split systems at DPD Auto Pound
- Completed the replacement of two boilers at Moody Performance Hall
- Completed domestic water line repair at Fair Oaks Transfer Station
- Completed installation of electric vehicle (EV) charging stations at Central Service Station, Southeast Service Center, and upgrades at Dallas City Hall
- Completed various office reconfigurations and renovations for multiple City departments

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Begin construction of Dallas Police Regional Training Facility
- Complete Southeast Service Center improvement
- Complete design of expansion of Fire Station 11
- Complete design of Preston Royal Library
- Complete Fire Station 5 renovations
- Complete Central Patrol Station
- Complete Northeast Patrol Station
- Complete Southwest Transfer Station
- Complete ADA improvement at City Hall
- Address critical failures and emergency repairs as necessary
- Complete testing and if necessary, abatement of hazardous materials as encountered and/or reported to Facilities and Real Estate Management
- Address proactive maintenance and complete priority deferred maintenance projects to various building systems commensurate with the amount of funding available
- Complete repairs and reconstruction from flood damage at the DMA
- Solicit and award contract to complete replacement of backup generators and associated electrical upgrades at Dallas City Hall
- Complete electrical upgrades at Martin Luther King, Jr. Community Center
- Initiate solicitation for engineering, design, and installation of solar PV system at Martin Luther King, Jr. Community Center
- Complete energy benchmarking of an additional five City facilities for a total of 190 facilities
- Publish the 2024 annual energy report
- Complete ADA improvement projects as selected by the Office of Equity and Inclusion (OEI)
- Award preventative maintenance service contract and develop annual maintenance schedules for all City of Dallas solar PV systems
- Complete the installation and commission of the solar PV + battery storage project at Bachman Recreation Center
- Continue with additional expansion of EV charging facilities in coordination with EFM
- Complete renovation of 7800 Stemmons City Facility (Phase I)

# CITY FACILITIES

## SERVICE DESCRIPTIONS

CITY FACILITIES	
City and Municipal Court Facilities	Provides funding for improvements such as designing, constructing, renovating, equipping and furnishing, and/or acquisition of right-of-way for city and court facilities.
Cultural Facilities	Site acquisition, design, construction, and/or renovation of the City's cultural facilities.
Fire Protection Facilities	Projects include site acquisition, design, and construction of new or replacement fire stations and other Dallas Fire-Rescue facilities.
Fleet/Equipment Replacement	Provides funding for purchases of fleet equipment such as trucks, sedans, vans, dump trucks, backhoes, and bucket trucks; and fire emergency apparatus and equipment such as pumpers, trucks, ambulances, and self-contained breathing apparatus (SCBA).
Homeless Housing Services	Funding for property acquisition to provide innovative housing solutions to those experiencing homelessness in the City of Dallas.
Land Acquisition	Funding for the purchase of land which will be used for the future location of City facilities.
Major Maintenance	Repair and replacement of major building systems and emergency repairs, maintenance repairs and renovation of City facilities to protect the City's General Fund facility investment. This program ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.
Police Facilities	Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.
Public Art	Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists; for the selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.
Technology	Includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users with advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas up to current computer industry standards.

# CITY FACILITIES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
2003 Bonds	55,238	0	55,238	0	0	0	55,238
2006 Bonds	23,004,405	2,897,889	20,106,516	0	0	0	23,004,405
2012 Bonds	143,025	3,000	140,025	0	0	0	143,025
2017 Bonds	28,184,668	8,675,542	19,509,126	0	0	0	28,184,668
2024 Bonds	0	0	0	69,838,435	39,871,204	123,020,361	232,730,000
Capital Projects Reimbursement	924,360	848,707	75,653	0	0	0	924,360
Other GO CIP - Debt	248,650,075	170,033,768	78,616,307	70,000,000	61,100,000	192,420,000	572,170,075
Other GO CIP - Non-Debt	96,684,661	79,381,021	17,303,640	18,689,523	11,500,000	28,500,000	155,374,184
<b>Grand Total</b>	<b>\$397,646,433</b>	<b>\$261,839,927</b>	<b>\$135,806,506</b>	<b>\$158,527,958</b>	<b>\$112,471,204</b>	<b>\$343,940,361</b>	<b>\$1,012,585,956</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
City and Municipal Court Facilities	21,219,741	5,048,852	16,170,889	0	0	0	21,219,741
Cultural Facilities	10,727,117	6,367,073	4,360,044	10,839,200	27,862,539	80,028,261	129,457,117
Fire Protection Facilities	9,236,942	8,155,903	1,081,039	0	6,415,553	25,270,729	40,923,224
Fleet/Equipment Replacement	163,150,190	119,901,056	43,249,133	60,809,900	51,909,900	163,229,700	439,099,690
Homeless Housing Services	2,347,969	2,696	2,345,273	2,000,000	3,800,000	11,400,000	19,547,969
Land Acquisition	11,690,881	804,720	10,886,161	0	0	0	11,690,881
Major Maintenance	93,054,661	76,414,007	16,640,654	20,489,523	11,500,000	28,500,000	153,544,184
Police Facilities	2,478,220	556,140	1,922,079	50,199,235	1,793,112	6,321,371	60,791,937
Public Art	5,714,087	1,595,712	4,118,375	0	0	0	5,714,087
Technology	78,026,626	42,993,768	35,032,858	14,190,100	9,190,100	29,190,300	130,597,126
<b>Grand Total</b>	<b>\$397,646,433</b>	<b>\$261,839,927</b>	<b>\$135,806,506</b>	<b>\$158,527,958</b>	<b>\$112,471,204</b>	<b>\$343,940,361</b>	<b>\$1,012,585,956</b>

# CITY FACILITIES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
2012 PUBLIC ART ADMIN - STREETS - PA14	Public Art	2012 Bonds	Citywide	09/2026	67,525	0	67,525	0	0	0	67,525
2012 Public Art Projects - Streets - PA13	Public Art	2012 Bonds	Citywide	09/2025	75,500	3,000	72,500	0	0	0	75,500
5000 Dolphin Rd - Large Tower - VG50	Fire Protection Facilities	2017 Bonds	2	11/2024	379,440	11,377	368,063	0	0	0	379,440
5000 Dolphin Rd - Small Tower - VG49	Fire Protection Facilities	2017 Bonds	2	11/2024	232,560	71,827	160,733	0	0	0	232,560
7800 Stemmons Renovation - VH17	City and Municipal Court Facilities	2006 Bonds	2	12/2024	120,729	0	120,729	0	0	0	120,729
7800 Stemmons Renovation - VH17	City and Municipal Court Facilities	2017 Bonds	2	12/2024	1,879,271	1,879,271	0	0	0	0	1,879,271
ADA Improvements - W793	City and Municipal Court Facilities	2006 Bonds	Citywide	Ongoing	2,124,183	0	2,124,183	0	0	0	2,124,183
ADA Improvements - Major Maintenance and Repairs - W663	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	356,615	143,385	0	0	0	500,000
ADA Upgrades at Canton - W911	City and Municipal Court Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	630,000	263,682	366,318	0	0	0	630,000
Ambulance & Fire Equipment - E603	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	6,000,000	6,000,000	18,000,000	30,000,000
Annette Strauss Square - YE01	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	57,558	518,017	0	575,575

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Anticipated Critical Failures FY24 - X057	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	251,608	158,714	92,894	0	0	0	251,608
Apparatus Replacement - E313	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	33,350,000	33,312,369	37,631	0	0	0	33,350,000
AT&T Performing Arts Center - YE02	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	88,103	792,929	0	881,032
Bath House Cultural Center - YE03	Cultural Facilities	2024 Bonds	9	Not Started	0	0	0	0	0	1,474,180	1,474,180
Bellevue Garage - YF58	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	131,000	1,179,000	1,310,000
Cadillac Heights Land Acquisition - T825	Land Acquisition	2006 Bonds	4	09/2025	11,690,881	804,720	10,886,161	0	0	0	11,690,881
Case Management System - E314	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,379,178	3,246,908	132,270	0	0	0	3,379,178
Central Patrol - Electrical - YF61	Police Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	655,000	655,000
Central Patrol - Fire System - YF59	Police Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	196,500	196,500
Central Patrol - Locker Rooms - YF62	Police Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	655,000	655,000
Central Patrol - Restrooms - YF60	Police Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	262,000	262,000
Central Patrol Station - VG33	Police Facilities	2017 Bonds	2	10/2024	151,000	7,456	143,544	0	0	0	151,000
City Data Center - 1000 Bellevue Street - YJ01	Technology	2024 Bonds	2	Not Started	0	0	0	5,000,000	0	0	5,000,000
City Hall - VH05	City and Municipal Court Facilities	2017 Bonds	2	10/2024	1,862,857	24,770	1,838,087	0	0	0	1,862,857
City Hall Data Center - Renovations - P478	Technology	Other GO CIP - Debt	Citywide	Ongoing	5,200,000	985,490	4,214,510	0	0	0	5,200,000
Clothing Warehouse P - YF01	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	16,478	16,478

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Confederate Monument Removal - W640	Public Art	Other GO CIP - Debt	Citywide	Ongoing	455,000	432,344	22,656	0	0	0	455,000
Contingency Reserve - Capital Construction - P479	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	3,014,104	3,009,214	4,890	0	0	0	3,014,104
Courts Building - YF02	Fire Protection Facilities	2024 Bonds	14	Not Started	0	0	0	0	0	16,478	16,478
Dallas Black Dance Theatre - YE04	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	0	0	3,127,850	3,127,850
Dallas Courts Garage - YF03	Fire Protection Facilities	2024 Bonds	14	Not Started	0	0	0	0	0	16,478	16,478
Dallas Museum of Art - YE05	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	2,001,462	18,013,157	0	20,014,619
Dallas Police Training Academy Facility - VG53	Police Facilities	2017 Bonds	Citywide	Ongoing	2,000	0	2,000	0	0	0	2,000
Dallas Police Training Academy Facility - YF63	Police Facilities	2024 Bonds	3	Not Started	0	0	0	50,000,000	0	0	50,000,000
DFD Apparatus Replacement - E612	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	13,800,000	11,800,000	35,400,000	61,000,000
DFD Apparatus/Fleet - E602	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	35,600,000	830,301	34,769,699	0	0	0	35,600,000
DFD-Ambulance Replacement - E414	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	0	0	0	0
DFD-Ambulance Replacement - W961	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	4,513,120	4,333,943	179,177	0	0	0	4,513,120
DFR Facilities Maintenance - X132	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	7,189,523	0	0	7,189,523
DFR Improvement Projects FY23 - W932	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	1,750,000	913,435	836,565	0	0	0	1,750,000
DPD Helicopter - E616	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	7,500,000	0	7,500,000	15,000,000
DPD In-Car DVR 1/5 Annual Replacement E416	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,799,118	1,396,128	1,402,990	0	0	0	2,799,118

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
DPD In-Car DVR Replacement - E605	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	1,401,600	1,401,600	4,204,800	7,008,000
DPD Squad Cars - E617	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	15,500,000	16,100,000	48,300,000	79,900,000
DPD TAAG Surveillance Camera 1/5 Annual - E417	Technology	Other GO CIP - Debt	Citywide	Ongoing	3,188,048	2,124,548	1,063,500	0	0	0	3,188,048
DPD TAAG Surveillance Camera Replacement - E606	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	1,063,500	1,063,500	4,810,500	6,937,500
EAN - DPD Public Safety Radio Replacement - W933	Technology	Other GO CIP - Debt	Citywide	Ongoing	34,800,000	30,391,642	4,408,358	0	0	0	34,800,000
EFM - General Fleet - E413	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	7,497,824	7,483,220	14,604	0	0	0	7,497,824
EFM - General Fleet & Equipment - E604	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	9,809,900	9,809,900	29,429,700	49,049,500
EFM General Fleet Replacement - E613	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	8,200,000	8,200,000	24,600,000	41,000,000
EFM-General Fleet - E422	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	0	0	0	0
Electric Vehicle Infrastructure - X076	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	46,470	-46,470	0	0	0	0
Electrical Panel Replacement at 37 Facilities - VH07	City and Municipal Court Facilities	2017 Bonds	Citywide	03/2025	1,010,676	199,801	810,876	0	0	0	1,010,676
Equipment Acquisition Notes - X036	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	27,910,000	20,583,621	7,326,379	0	0	0	27,910,000
Fire Maintenance C - YF04	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	16,478	16,478
Fire Rookie Bldg B - YF05	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #1 - Electrical - YF06	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	52,400	0	52,400

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Fire Station #1 - HVAC - YF07	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #11 Renovation - 3828 Cedar Springs Rd - YF08	Fire Protection Facilities	2024 Bonds	14	Not Started	0	0	0	0	1,021,800	9,196,200	10,218,000
Fire Station #11B - VG18	Fire Protection Facilities	2017 Bonds	14	10/2024	183,238	130,669	52,568	0	0	0	183,238
Fire Station #14 - Electrical - YF09	Fire Protection Facilities	2024 Bonds	1	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #14 - HVAC - YF10	Fire Protection Facilities	2024 Bonds	1	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #15 - YF11	Fire Protection Facilities	2024 Bonds	1	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #16 - Electrical - YF12	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #16 - HVAC - YF13	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #18 - YF14	Fire Protection Facilities	2024 Bonds	14	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #20 - YF15	Fire Protection Facilities	2024 Bonds	13	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #23 - Electrical - YF16	Fire Protection Facilities	2024 Bonds	4	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #23 - HVAC - YF17	Fire Protection Facilities	2024 Bonds	4	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #24 - YF18	Fire Protection Facilities	2024 Bonds	7	Not Started	0	0	0	0	65,500	589,500	655,000
Fire Station #25 - YF19	Fire Protection Facilities	2024 Bonds	8	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #26 - Electrical - YF20	Fire Protection Facilities	2024 Bonds	1	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #26 - HVAC - YF21	Fire Protection Facilities	2024 Bonds	1	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #29 - Electrical - YF22	Fire Protection Facilities	2024 Bonds	10	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #29 - HVAC - YF23	Fire Protection Facilities	2024 Bonds	10	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #3 - YF24	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #30 - Electrical - YF25	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #30 - HVAC - YF26	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #31 - YF27	Fire Protection Facilities	2024 Bonds	9	Not Started	0	0	0	0	0	16,478	16,478

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Fire Station #32 - YF28	Fire Protection Facilities	2024 Bonds	5	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #34 - Electrical - YF29	Fire Protection Facilities	2024 Bonds	5	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #34 - HVAC - YF30	Fire Protection Facilities	2024 Bonds	5	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #36 - YF31	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #37 - YF32	Fire Protection Facilities	2024 Bonds	13	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #39 - Electrical - YF33	Fire Protection Facilities	2024 Bonds	9	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #39 - HVAC - YF34	Fire Protection Facilities	2024 Bonds	9	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #4 - Electrical - YF35	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #4 - HVAC - YF36	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	16,478	0	16,478
Fire Station #43 Replacement - 2844 Lombardy Ln - YF37	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	4,192,000	12,576,000	16,768,000
Fire Station #44 - YF38	Fire Protection Facilities	2024 Bonds	7	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #45 - YF39	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #46 - YF40	Fire Protection Facilities	2024 Bonds	3	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #47 - YF41	Fire Protection Facilities	2024 Bonds	6	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #49 - YF42	Fire Protection Facilities	2024 Bonds	3	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #5 - Electrical - YF44	Fire Protection Facilities	2024 Bonds	5	Not Started	0	0	0	0	5,240	47,160	52,400
Fire Station #5 - Foundation - YF43	Fire Protection Facilities	2024 Bonds	5	Not Started	0	0	0	0	58,950	530,550	589,500
Fire Station #5 - HVAC - YF45	Fire Protection Facilities	2024 Bonds	5	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #5 - VG25	Fire Protection Facilities	2017 Bonds	5	03/2025	85,000	6,400	78,600	0	0	0	85,000
Fire Station #50 - YF46	Fire Protection Facilities	2024 Bonds	3	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #51 - YF47	Fire Protection Facilities	2024 Bonds	5	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #52 - HVAC - YF49	Fire Protection Facilities	2024 Bonds	3	Not Started	0	0	0	0	0	16,478	16,478

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Fire Station #52 - Structure - YF48	Fire Protection Facilities	2024 Bonds	3	Not Started	0	0	0	0	78,600	707,400	786,000
Fire Station #53 - YF50	Fire Protection Facilities	2024 Bonds	7	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #54 - YF51	Fire Protection Facilities	2024 Bonds	8	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #55 - YF52	Fire Protection Facilities	2024 Bonds	9	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #56 - YF53	Fire Protection Facilities	2024 Bonds	11	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #57 - YF54	Fire Protection Facilities	2024 Bonds	10	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #6 - YF55	Fire Protection Facilities	2024 Bonds	7	Not Started	0	0	0	0	0	16,478	16,478
Fire Station #8 - Electrical - YF56	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	52,400	0	52,400
Fire Station #8 - HVAC - YF57	Fire Protection Facilities	2024 Bonds	2	Not Started	0	0	0	0	16,478	0	16,478
Fire Station 41 Replacement - VG45	Fire Protection Facilities	Other GO CIP - Debt	13	10/2024	7,474,067	7,474,067	0	0	0	0	7,474,067
Fire Station Improvements - Generators - W791	Fire Protection Facilities	2006 Bonds	Citywide	Ongoing	457,637	278,510	179,127	0	0	0	457,637
Fleet/Equipment Replacement - 8199	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	25,000,000	24,646,327	353,674	0	0	0	25,000,000
Fleet/Equipment Replacement - EBS - E323	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,862,422	3,786,780	75,642	0	0	0	3,862,422
FY21-22 Mid-Year Projects - W701	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	6,151,861	3,294,015	2,857,846	0	0	0	6,151,861
FY22 EAN-EFM General Fleet Replacement - E446	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,200,000	7,894,814	305,186	0	0	0	8,200,000
FY23 EAN-EFM Fleet-Equipment Replacement - W906	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,200,000	8,199,747	253	0	0	0	8,200,000
General Capital Reserve - 8888	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	17,425,249	9,425,249	8,000,000	0	0	0	17,425,249

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
General Capital Reserve Transfer to Capital - P082	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	38,379,000	41,379,000	-3,000,000	0	0	0	38,379,000
General Fleet - E381	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	5,637,646	5,536,557	101,089	0	0	0	5,637,646
Homeless Assistance - CDSF Project-CD1 (Prop I) - YI01	Homeless Housing Services	2024 Bonds	1	Not Started	0	0	0	0	250,000	750,000	1,000,000
Homeless Assistance - CDSF Project-CD10 (Prop I) - YI02	Homeless Housing Services	2024 Bonds	10	Not Started	0	0	0	0	125,000	375,000	500,000
Homeless Assistance - CDSF Project-CD13 (Prop I) - YI03	Homeless Housing Services	2024 Bonds	13	Not Started	0	0	0	0	250,000	750,000	1,000,000
Homeless Assistance - CDSF Project-CD2 (Prop I) - YI04	Homeless Housing Services	2024 Bonds	2	Not Started	0	0	0	0	250,000	750,000	1,000,000
Homeless Assistance - CDSF Project-CD7 (Prop I) - YI05	Homeless Housing Services	2024 Bonds	7	Not Started	0	0	0	0	1,125,000	3,375,000	4,500,000
Homeless Assistance - CDSF Project-CD9 (Prop I) - YI06	Homeless Housing Services	2024 Bonds	9	Not Started	0	0	0	0	625,000	1,875,000	2,500,000
HVAC and generator at The Bridge - YI08	Major Maintenance	2024 Bonds	Citywide	Not Started	0	0	0	1,800,000	0	0	1,800,000
IT Infrastructure - E424	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	0	0	0	0
IT Infrastructure - E611	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	975,000	975,000	2,925,000	4,875,000
IT Investments - X107	Technology	Other GO CIP - Debt	Citywide	Ongoing	24,390,100	7,247,253	17,142,847	0	0	0	24,390,100
IT Network Equipment - E607	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	2,100,000	2,100,000	6,300,000	10,500,000
IT Network Equipment 1/5 Annual Replacement E418	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,100,000	0	2,100,000	0	0	0	2,100,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
IT Security Equipment - E608	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	400,000	400,000	1,200,000	2,000,000
IT Security Equipment 1/5 Annual Replacement E420	Technology	Other GO CIP - Debt	Citywide	Ongoing	400,000	0	400,000	0	0	0	400,000
Kalita Humphreys Theater - YE06	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	0	0	8,983,794	8,983,794
Kleberg-Rylie Library - YD02	Cultural Facilities	2024 Bonds	8	Not Started	0	0	0	262,000	0	0	262,000
Lakewood Library - YD03	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	262,000	0	0	262,000
Laptop/Desktop 1/5 Annual Replacement E415	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,250,000	0	2,250,000	0	0	0	2,250,000
Laptop/Desktop Annual Replacement E609	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	2,250,000	2,250,000	6,750,000	11,250,000
Latino Cultural Center - 9286	Cultural Facilities	Other GO CIP - Debt	14	Ongoing	97,117	0	97,117	0	0	0	97,117
Latino Cultural Center - YE07	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	0	403,336	3,630,020	4,033,356
Library Signage - CDSF Project-CD4 (Prop D) - YD01	Cultural Facilities	2024 Bonds	4	Not Started	0	0	0	30,000	0	0	30,000
Majestic Theatre - YE08	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	0	0	8,344,274	8,344,274
Major Maintenance and Repairs - BSD - W680	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	8,934,348	5,551,445	3,382,904	11,000,000	11,000,000	28,500,000	59,434,348
Major Maintenance and Repairs FY21 - W620	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	5,583,991	5,583,934	57	0	0	0	5,583,991
Major Maintenance and Repairs FY23 - W927	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	8,370,000	4,832,382	3,537,618	0	0	0	8,370,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Major Maintenance and Repairs FY25 - X085	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	0	0	0	0
Major Maintenance Projects-Arts and Cultural Facilities - W130	Cultural Facilities	Other GO CIP - Non-Debt	Citywide	09/2026	2,400,000	2,303,332	96,668	0	0	0	2,400,000
Martin Luther King Jr. Library Building C YD04	Cultural Facilities	2024 Bonds	7	Not Started	0	0	0	262,000	0	0	262,000
Meyerson - VF05	Cultural Facilities	2017 Bonds	14	10/2024	3,800,000	3,653,438	146,562	0	0	0	3,800,000
Meyerson Symphony Center - YE09	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	4,500,000	0	2,818,996	7,318,996
Miramar Hotel-1950 Fort Worth Ave - VJ08	Homeless Housing Services	2017 Bonds	1	11/2025	2,347,969	2,696	2,345,273	0	0	0	2,347,969
Moody Performance Hall - YE10	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	0	0	2,308,978	2,308,978
Mountain Creek Library - YD05	Cultural Facilities	2024 Bonds	3	Not Started	0	0	0	262,000	0	0	262,000
NE Patrol Station - VG37	Police Facilities	2017 Bonds	10	04/2025	1,075,220	512,523	562,696	0	0	0	1,075,220
Non-City Owned Cultural Facility Repair - W149	Cultural Facilities	Other GO CIP - Non-Debt	Citywide	09/2025	600,000	400,000	200,000	0	0	0	600,000
North Central Patrol HVAC - YF65	Police Facilities	2024 Bonds	12	Not Started	0	0	0	0	0	16,478	16,478
North Central Patrol Interior Upgrades - YF66	Police Facilities	2024 Bonds	12	Not Started	0	0	0	0	0	1,965,000	1,965,000
North Central Patrol Kitchen - YF64	Police Facilities	2024 Bonds	12	Not Started	0	0	0	0	0	262,000	262,000
North Oak Cliff Replacement - 338 W. 10th St. - YD06	Cultural Facilities	2024 Bonds	1	Not Started	0	0	0	0	0	16,182,500	16,182,500
Northeast Patrol - Chiller - YF67	Police Facilities	2024 Bonds	10	Not Started	0	0	0	0	0	655,000	655,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Northeast Patrol - Showers - YF68	Police Facilities	2024 Bonds	10	Not Started	0	0	0	0	0	655,000	655,000
Oak Cliff Cultural Center - YE11	Cultural Facilities	2024 Bonds	1	Not Started	0	0	0	0	0	450,000	450,000
Oak Lawn Library - YD07	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	262,000	0	0	262,000
Oncor Energy Efficiency Program - W692	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	194,500	0	194,500	0	0	0	194,500
Outdoor Warning Sirens - W984	City and Municipal Court Facilities	Other GO CIP - Debt	Citywide	12/2024	371,435	81,239	290,196	0	0	0	371,435
P25 Radio Project - P776	Technology	Capital Projects Reimbursement	Citywide	Ongoing	924,360	848,707	75,653	0	0	0	924,360
Park Forest Replacement - 3728 High Vista Dr. - YD08	Cultural Facilities	2024 Bonds	13	Not Started	0	0	0	0	0	16,182,500	16,182,500
Permanent Supportive Housing Projects (Prop I) - YI07	Homeless Housing Services	2024 Bonds	Citywide	Not Started	0	0	0	2,000,000	1,175,000	3,525,000	6,700,000
Preston Royal Branch Library - Renovation - W980	Cultural Facilities	2006 Bonds	13	12/2025	3,830,000	10,303	3,819,697	0	0	0	3,830,000
Preston Royal Branch Library Renovation - 5626 Royal Ln. (Match) - YD09	Cultural Facilities	2024 Bonds	13	Not Started	0	0	0	903,900	8,135,100	0	9,039,000
Property Division - YF69	Police Facilities	2024 Bonds	7	Not Started	0	0	0	0	0	16,478	16,478
Public Art Admin - Economic Development - PA49	Public Art	2006 Bonds	Citywide	09/2026	25,551	0	25,551	0	0	0	25,551
Public Art Admin - Flood Protection and - PA41	Public Art	2006 Bonds	Citywide	09/2026	195,265	0	195,265	0	0	0	195,265
Public Art Admin - Streets and Transport - PA39	Public Art	2006 Bonds	Citywide	09/2026	256,507	27,616	228,891	0	0	0	256,507

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Public Art Admin-Flood - PA23	Public Art	2003 Bonds	Citywide	09/2026	7,385	0	7,385	0	0	0	7,385
Public Art Administration - Court Facilities - PA55	Public Art	2006 Bonds	Citywide	09/2029	3,039	0	3,039	0	0	0	3,039
Public Art Administration - Farmers Market - PA53	Public Art	2006 Bonds	Citywide	09/2029	2,158	0	2,158	0	0	0	2,158
Public Art Administration-Public Works - PA59	Public Art	2017 Bonds	13	12/2028	178,445	64,611	113,834	0	0	0	178,445
Public Art Projects - Economic Developme - PA48	Public Art	2006 Bonds	Citywide	09/2026	106,593	0	106,593	0	0	0	106,593
Public Art Projects - Flood Protection a - PA40	Public Art	2006 Bonds	Citywide	09/2026	781,073	0	781,073	0	0	0	781,073
Public Art Projects - Library Facilities - PA02	Public Art	2003 Bonds	Citywide	09/2029	47,853	0	47,853	0	0	0	47,853
Public Art Projects - Library Facilities - PA44	Public Art	2006 Bonds	Citywide	09/2026	36,427	34,707	1,720	0	0	0	36,427
Public Art Projects - Public Safety Faci - PA42	Public Art	2006 Bonds	Citywide	09/2026	135,141	111,100	24,041	0	0	0	135,141
Public Art Projects - Public Safety Facilities - PA42	Public Art	2006 Bonds	Citywide	12/2029	1,176	0	1,176	0	0	0	1,176
Public Art Projects - Public Safety Facilities - PA42	Public Art	2017 Bonds	Citywide	12/2029	2,661	0	2,661	0	0	0	2,661
Public Art Projects-Court Facilities - PA54	Public Art	2006 Bonds	Citywide	09/2029	12,156	0	12,156	0	0	0	12,156
Public Art Projects-Public Works - PA58	Public Art	2017 Bonds	Citywide	09/2028	713,774	44,449	669,326	0	0	0	713,774

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Public Art-Parks - PA56	Public Art	2017 Bonds	Citywide	09/2025	1,868,257	282,572	1,585,685	0	0	0	1,868,257
Public Arts Administration- City Facilities - PA51	Public Art	2006 Bonds	Citywide	09/2029	18,994	0	18,994	0	0	0	18,994
Public Arts Projects-City Facilities - PA50	Public Art	2006 Bonds	Citywide	09/2029	75,974	0	75,974	0	0	0	75,974
Public Arts Projects-Farmers Market - PA52	Public Art	2006 Bonds	Citywide	09/2029	8,631	0	8,631	0	0	0	8,631
Public Arts Projects-Library Facilities - PA44	Public Art	2006 Bonds	Citywide	09/2029	17,611	108	17,504	0	0	0	17,611
Public Arts Projects-Public Safety - PA62	Public Art	2017 Bonds	Citywide	12/2029	191,820	182,242	9,578	0	0	0	191,820
Public Safety - Stemmons Renovation - VG51	Fire Protection Facilities	2017 Bonds	2	12/2024	300,000	96,642	203,358	0	0	0	300,000
Public Safety Campus - VG48	Fire Protection Facilities	2017 Bonds	2	10/2024	125,000	86,410	38,590	0	0	0	125,000
Public Safety MDC 1/5 Annual Replacement - E419	Technology	Other GO CIP - Debt	Citywide	Ongoing	1,000,000	0	1,000,000	0	0	0	1,000,000
Public Safety MDC Replacement - E610	Technology	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	1,000,000	1,000,000	3,000,000	5,000,000
Public Art Admin-Parks - PA57	Public Art	2017 Bonds	Citywide	09/2025	429,569	412,963	16,607	0	0	0	429,569
Quarter Master - YF70	Police Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	16,478	16,478
Radio Shop/Communications Building - YF71	Police Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	16,478	16,478
Renner Frankford Library - YD10	Cultural Facilities	2024 Bonds	12	Not Started	0	0	0	262,000	0	0	262,000
Sammons Center for the Arts - YE12	Cultural Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	3,789,492	3,789,492

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Skillman Southwestern Library - YD11	Cultural Facilities	2024 Bonds	9	Not Started	0	0	0	262,000	0	0	262,000
Skyline Library - YD12	Cultural Facilities	2024 Bonds	7	Not Started	0	0	0	262,000	0	0	262,000
Solar Installation - W799	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	500,000	0	500,000	500,000	0	1,500,000
Solar Installation FY24 - X056	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	199,236	300,764	0	0	0	500,000
Solar Installation Project FY 23 - W928	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	1,500,000	1,210,768	289,232	0	0	0	1,500,000
South Central PD - YF72	Police Facilities	2024 Bonds	8	Not Started	0	0	0	0	0	16,478	16,478
South Dallas Cultural Center - YE13	Cultural Facilities	2024 Bonds	7	Not Started	0	0	0	0	0	2,276,078	2,276,078
Southeast Patrol - Shower/Locker Room Renovation - YF74	Police Facilities	2024 Bonds	5	Not Started	0	0	0	0	0	655,000	655,000
Southeast Patrol - Water/Sewer - YF73	Police Facilities	2024 Bonds	5	Not Started	0	0	0	0	0	262,000	262,000
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2006 Bonds	7	12/2024	15,407	15,407	0	0	0	0	15,407
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2006 Bonds	7	12/2024	3,089,272	1,615,419	1,473,853	0	0	0	3,089,272
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2017 Bonds	7	12/2024	6,680,910	0	6,680,910	0	0	0	6,680,910
Southwest Police Station - YF75	Police Facilities	2024 Bonds	3	Not Started	0	0	0	0	0	16,478	16,478
Southwest Transfer Station [24410] - VH11	City and Municipal Court Facilities	2017 Bonds	3	12/2024	205,000	33,343	171,657	0	0	0	205,000
SW Patrol Station - VG42	Police Facilities	2017 Bonds	3	02/2026	1,250,000	36,161	1,213,839	0	0	0	1,250,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Technology Infrastructure Redesign - E421	Technology	Other GO CIP - Debt	Citywide	Ongoing	975,000	0	975,000	0	0	0	975,000
Unspecified ADA Improvements - VH12	City and Municipal Court Facilities	2017 Bonds	Citywide	12/2024	3,230,000	935,922	2,294,078	0	0	0	3,230,000
UST Removal and Replacement - YF76	Police Facilities	2024 Bonds	Citywide	Not Started	0	0	0	199,235	1,793,112	0	1,992,346
Winspear Opera House - YE14	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	661,419	0	5,952,771	6,614,190
Wyly Theatre - YE15	Cultural Facilities	2024 Bonds	14	Not Started	0	0	0	500,758	0	4,506,826	5,007,584
<b>Grand Total</b>					<b>\$397,646,433</b>	<b>\$261,839,927</b>	<b>\$135,806,506</b>	<b>\$158,527,958</b>	<b>\$112,471,204</b>	<b>\$343,940,361</b>	<b>\$1,012,585,956</b>

# CONVENTION AND EVENT SERVICES

## MISSION

The Department of Convention and Event Services (CES) is dedicated to: (1) renovating, maintaining, managing, and preserving the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) facilities and its abutting greenspaces as well as the Eddie Bernice Johnson Union Station (EBJUS); (2) managing staff and contracts for CES' Office of Special Events, the American Airlines Center, portions of Farmers Market, and the Omni Dallas Hotel; (3) replacing major building systems and equipment to enhance and modernize operations, increase energy efficiency, and improve safety; and (4) implementing the KBHCCD Master Plan to modernize facilities, coordinate and connect with transportation initiatives and private development, and enhance walkability to other areas of downtown Dallas to ensure the KBHCCD remains competitive in attracting and retaining clients and visitors.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Transitioned from concept to implementation of the KBHCCD Master Plan:
  - a. Issued first tranche of bonds
  - b. Awarded project manager and owner's representation contracts for KBHCCD Convention Center and Deck Parks, Dallas Memorial Arena, The Black Academy of Arts and Letters (TBAAL) and Pioneer Plaza and Cemetery
  - c. Awarded architecture and design contract for KBHCCD
- Maintained mechanical system including two boilers, pumps, and control replacement
- Completed KBHCCD modernization of elevators and escalators
- Regraded and replanted geocell wall
- Worked collaboratively with internal and external partners to relocate unsheltered population from Reunion Parking Center
- Preserved EBJUS facility by upgrading exterior door hardware, lighting for Dallas Area Rapid Transit (DART) and Trinity Railway Express (TRE) office, partitions and restroom walls, and faucets & toilet fixtures in lobby restrooms

# CONVENTION AND EVENT SERVICES

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continue life, health, and safety capital projects and repairs for the KBHCCD, TBAAL, and EBJUS in anticipation of decommissioning the current building according to the KBHCCD Master Plan
- Continue KBHCCD Master Plan implementation, including release of solicitations for architecture, engineering, and design services, constructability review and construction
- Increase physical security and prepare building to host International Federation of Association Football (FIFA) International Broadcasting Center (IBC) in 2026

## SERVICE DESCRIPTIONS

CONVENTION AND EVENT SERVICES	
Convention Center Improvement	CES, in cooperation with its building management partner OVG360, continues to resolve maintenance and repair issues while updating and improving the facility. Planned projects focus on life safety, water infiltration, interior repairs, and building integrity while avoiding redundancy with objectives of the KBHCCD Master Plan

# CONVENTION AND EVENT SERVICES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Convention Center Capital Program	163,546,150	55,376,166	108,169,983	69,575,000	7,075,000	16,050,000	256,246,150
<b>Grand Total</b>	<b>\$163,546,150</b>	<b>\$55,376,166</b>	<b>\$108,169,983</b>	<b>\$69,575,000</b>	<b>\$7,075,000</b>	<b>\$16,050,000</b>	<b>\$256,246,150</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Convention Center Improvement	163,546,150	55,376,166	108,169,983	69,575,000	7,075,000	16,050,000	256,246,150
<b>Grand Total</b>	<b>\$163,546,150</b>	<b>\$55,376,166</b>	<b>\$108,169,983</b>	<b>\$69,575,000</b>	<b>\$7,075,000</b>	<b>\$16,050,000</b>	<b>\$256,246,150</b>

# CONVENTION AND EVENT SERVICES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Convention Center Facility Improvements - W111	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	12,159,637	5,401,849	6,757,789	750,000	250,000	0	13,159,637
Convention Center Master Plan - W433	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	107,707,606	32,464,740	75,242,867	66,000,000	5,100,000	15,300,000	194,107,606
Convention Facility Elevator Escalator Improvement Project - W106	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	7,071,856	6,696,780	375,076	0	0	0	7,071,856
EBJ Union Station - W602	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	1,359,348	1,359,348	0	175,000	175,000	350,000	2,059,348
Fire Sprinkler Pipe Replacement - W298	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	5,376,867	165,367	5,211,500	0	0	0	5,376,867
JOC Projects - W604	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	5,253,826	1,939,548	3,314,278	1,000,000	500,000	0	6,753,826
KBHCCD Water Infiltration Project - W188	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	7,860,031	919,476	6,940,555	500,000	300,000	0	8,660,031
Pioneer Plaza - W601	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	1,448,350	0	1,448,350	0	0	0	1,448,350

# CONVENTION AND EVENT SERVICES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Restroom Modernization and Accessibility Improvements - W431	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	7,249,493	1,814,290	5,435,203	0	0	0	7,249,493
Spectra Projects - W603	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	5,784,000	3,182,164	2,601,836	1,000,000	750,000	250,000	7,784,000
TBAAL Capital Improvements - W432	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	2,275,135	1,432,604	842,531	150,000	0	150,000	2,575,135
<b>Grand Total</b>					<b>\$163,546,150</b>	<b>\$55,376,166</b>	<b>\$108,169,983</b>	<b>\$69,575,000</b>	<b>\$7,075,000</b>	<b>\$16,050,000</b>	<b>\$256,246,150</b>



# ECONOMIC DEVELOPMENT

## MISSION

The Economic Development (ECO) Capital Improvement Program (CIP) promotes an adaptive and resilient economic environment by promoting job growth and increasing the tax base. Bond program projects facilitate economic development by providing catalytic public infrastructure and/or gap financing for private commercial, retail, housing, mixed-use and community development projects. The City's economic development incentive program (formerly known as the Public/Private Partnership Program) includes, but is not limited to, gap financing for private development projects, community development projects, job creation incentives, and other real estate development and business development incentives. The 18 active tax increment financing districts (TIFs) in which the City participates provide funding for TIF-eligible improvements and grants to projects benefitting reinvestment zones.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Continued implementation of the Economic Development Policy 2022-2032 and the Incentives Policy
- City Council approved amendments to the Deep Ellum TIF District Project Plan and Financing Plan
- City Council approved amendments to the Fort Worth Avenue TIF District Project Plan and Financing Plan
- City Council approved a TIF district development agreement with UCR Development Services LLC to support the Lancaster-Corning Retail Development Project on vacant property addressed as 3011-3039 South Lancaster Road in the Transit Oriented Development TIF District
- City Council approved an incentive agreement with WD FW Avenue Partners LP and Columbus Trail-94 Ltd to support the Vista at Kessler/Stevens Retail Redevelopment Project on property addressed as 1340 N. Hampton Road and 2045 Fort Worth Avenue in the Fort Worth Avenue TIF District
- City Manager executed a community development grant agreement with CityBuild Community Development Corporation to support the Bonton Farms Health and Wellness Center Project at 6407 Carlton Garrett Street
- Continued coordination with the City's Park and Recreation Department regarding TIF district funding for the Park at Forest-Audelia and multi-purpose facility in the Skillman Corridor TIF District
- Continued coordination with the City's Transportation and Public Works Department (PBW) regarding TIF district funding to support the Akard Street Sidewalk Improvement Project, the Akard Street Traffic Signal Project, and the I-30 Canyon Redesign Betterments Project in the Cedars TIF District
- Continued administration of the incentive agreement with Sadler Circle Senior Apartments LLC to support the Oaklawn Place project, a new multi-family development with 84 affordable units in the Maple/Mockingbird TIF District
- Continued administration of the incentive agreement with Dallas Housing Opportunity Fund LLC for the management, administration, and implementation of the Dallas Housing Opportunity Fund, a targeted investment fund intended to create or retain at least 1,500 affordable housing units by 2031

# ECONOMIC DEVELOPMENT

- Continued administration of the incentive agreement with Trammell Crow Company Development LLC to support the Mockingbird Station East project, a new mixed-income and transit-oriented development with 429 units (of which 86 are affordable) at 5465 E. Mockingbird Lane in the TOD TIF District
- Continued coordination with Dallas Water Utilities (DWU) regarding implementation of the dredging of the pond in Watercrest Park in the Skillman Corridor TIF District
- Continued administration of the incentive agreement with 3662 Investors LP for the redevelopment of Red Bird Mall in the Mall Area Redevelopment TIF District
- Continued administration of the incentive agreement to support a new mixed-income development with 230 units (of which 184 are affordable) called Gateway Oak Cliff in the Oak Cliff Gateway TIF District
- Continued administration of incentive agreement with 1632 MLK LLC to support the redevelopment of a historic commercial building at 1632 Marting Luther King, Jr. Boulevard in the Forest District area of South Dallas
- Continued administration of incentive agreement with Cornerstone Community Enterprises to support the redevelopment of a commercial building at 2839 S. Ervay in the Forest District area of South Dallas
- Continued administration of the incentive agreement with Villas at WH 20, LP for the development of the Villas at Mariposa, a mixed-income apartment development with 130 residential units (of which 104 are affordable) at 1515 Fort Worth Avenue in the Fort Worth Avenue TIF District
- Continued coordination regarding redevelopment activities in the Valley View - Galleria Mall area (now known as the International District) in the Mall Area Redevelopment TIF District, including implementation of specific strategic planning elements
- Continued administration of TIF funding agreement with Circuit Trail Conservancy for design and construction of the North Victory segment of the Hi-Line Connector Trail Project in the Sports Arena TIF District
- Continued administration of the incentive agreement with 1100 Pearl Street, Inc. to support the Pearl Lofts project, a new mixed-use and mixed-income development with 100 units (of which 30 are affordable) in the Farmers Market TIF District
- Continued administration of the incentive agreement with One Newpark GP, LLC to support the One Newpark project, a new mixed-use and mixed-income development with street-level retail, 225,000 square feet of office, a hotel component with 245 rooms, and 268 units (of which 54 units are affordable) in the Downtown Connection TIF District
- Continued administration of the incentive agreement with Interstate-20 Lancaster Development, LLC to support University Hills Phase I project, a catalyst development with horizontal infrastructure improvements and vertical development of 240 townhomes, 300 single-family detached homes, 250 multifamily units, and 80,000 square feet of retail/office in the University TIF district
- Continued administration of the incentive agreement with Goldman Sachs and Hunt Realty to support a new 800,000 square feet office building to anchor the redevelopment of an 11-acre site in the Victory area of Uptown, leading to the creation or retention of 5,000 jobs

# ECONOMIC DEVELOPMENT

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continued implementation of the City’s Economic Development Policy 2022-2032 and the Incentives Policy
- City Council approval of incentive agreements to support catalytic mixed-use and/or mixed-income developments and job creation/retention
- City Council approval of incentive agreements to support transit-oriented developments on DART-owned properties adjacent to light rail stations
- City Council approval of incentive agreement to support the proposed Integrated Community Development Project on City-owned property in the 200-300 blocks of St. Augustine Road in Pleasant Grove

## SERVICE DESCRIPTIONS

ECONOMIC DEVELOPMENT	
Cedars Tax Increment Financing District	Initiated in 1992, the Cedars TIF District provided funding for infrastructure improvements in the Cedars area. The district expired in 2022, and final year close-out activities will occur in FY 2024-25.
City Center Tax Increment Financing District	Initiated in 1996, the City Center TIF District provides a long-term program to fund the upgrade of the area’s infrastructure and create a vibrant downtown core. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supports the office market. The original portion of the district expired in 2022; the expanded portion will expire in 2037.
Cypress Waters Tax Increment Financing District	Initiated in 2011, the Cypress Waters TIF District promotes the redevelopment, stabilization, and growth of the Cypress Waters area. The district will expire the sooner of 2040 or when increment collections are completed, whichever comes first.
Davis Garden Tax Increment Financing District	Initiated in 2007, the Davis Garden TIF District provides a long-term program to fund area infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the north Oak Cliff area, and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The district will expire in 2039.
Deep Ellum Tax Increment Financing District	Initiated in 2005, the Deep Ellum TIF District provides funding to encourage redevelopment of the Deep Ellum area. The district will expire in 2028.

# ECONOMIC DEVELOPMENT

<p>Design District Tax Increment Financing District</p>	<p>Initiated in 2005, the Design District TIF District provides funding to encourage redevelopment in the Design District area. The district will expire in 2028.</p>
<p>Downtown Connection Tax Increment Financing District</p>	<p>Initiated in 2005, the Downtown Connection TIF District provides a long-term program to replace and upgrade the area’s infrastructure, fund catalyst projects, and create a vibrant downtown core. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves residents and visitors and supports the office market. The original portion of the district will expire in 2035; the expanded portion (Newpark Sub-District) will expire in 2052.</p>
<p>Economic Development Bonds</p>	<p>Includes general obligation bond program funding under various economic development bond propositions for investment in public infrastructure needed to promote economic development and for economic development incentive agreements for catalyst projects that, in turn, foster greater private sector development, contributing to the tax base and creation of jobs.</p>
<p>Equity Revitalization</p>	<p>Established to support a combination of City priorities ranging from the Comprehensive Housing Policy and the elimination of Racially/Ethnically Concentrated Areas of Poverty (RECAP) to quality-of-life programs. Projects include acquisition and infrastructure investments as well as gap financing for quality-of-life projects, covering targeted areas in all 14 City Council districts.</p>
<p>Farmers Market Tax Increment Financing District</p>	<p>Initiated in 1998, the Farmers Market TIF District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The district will expire in 2028.</p>
<p>Fort Worth Avenue Tax Increment Financing District</p>	<p>Initiated in 2007, the Fort Worth Avenue TIF District provides a long-term program to fund the upgrade of the area’s infrastructure and support redevelopment of structurally obsolete commercial development in the North Oak Cliff area to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The district will expire in 2029.</p>
<p>Grand Park South Tax Increment Financing District</p>	<p>Initiated in 2005, the Grand Park South TIF District provides funding for environmental remediation, historic preservation, and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. Additionally, in 2021, the district was expanded by 151 acres to include an area bounded by Al Lipscomb Way, South Ervay Street, South Boulevard, Pennsylvania Avenue, and Botham Jean Boulevard. The district will expire in 2036.</p>
<p>Mall Area Redevelopment Tax Increment Financing District</p>	<p>Initiated in 2014, the Mall Area Redevelopment TIF District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City’s commercial core assets—the Galleria-Valley View Mall area in northern Dallas and Red Bird Mall area in southern Dallas. The district will expire in 2044.</p>

# ECONOMIC DEVELOPMENT

<p>Maple-Mockingbird Tax Increment Financing District</p>	<p>Initiated in 2008, the Maple-Mockingbird TIF District provides funding to encourage redevelopment of the area between Dallas Love Field Airport (DAL) and the Southwestern Medical District. The district will expire in 2033.</p>
<p>Oak Cliff Gateway Tax Increment Financing District</p>	<p>Initiated in 1992, the Oak Cliff Gateway TIF District promotes the redevelopment, stabilization, and growth of the area. The original portion of the district will expire in 2027; the Bishop/Jefferson Sub-District will expire in 2044. In 2022, the new Clarendon/Beckley/Kiest Sub-District (148 acres) was established and will expire in 2052.</p>
<p>Incentive Program (formerly called Public-Private Partnership Program)</p>	<p>This program provides gap financing (loans and grants) for real estate development, tax abatements, job incentives, and other business development incentives to facilitate private investment, job creation, economic development, and community development in the City of Dallas. Substantially similar to the previous Public/Private Partnership Program, the City adopted a new Incentive Policy with a suite of incentive programs in January 2023, all of which superseded the Public/Private Partnership Program.</p>
<p>Infrastructure Investment Fund</p>	<p>Initiated in 2023 with City Council's approval of the City's Economic Development Policy 2022-2032 and associated the Incentives Policy, the Infrastructure Investment Fund is designed to assist in closing the infrastructure gaps between Dallas' richest and poorest neighborhoods. The goal of the Infrastructure Investment Fund is to use funds to make targeted investments in infrastructure that further a specific area plan and/or to work with private partners to realize private investment and drive new economic activity in historically underserved areas. The Infrastructure Investment Fund is capitalized by ongoing collection of windfall funds from expiring TIF districts. For a period of 10 years after a TIF district expires, the amount of the total annual increment contributed by the City in the TIF district's last year will be earmarked within the General Fund for annual transfer into the Infrastructure Investment Fund.</p>
<p>Skillman Corridor Tax Increment Financing District</p>	<p>Initiated in 2005, the Skillman Corridor TIF District provides a long-term program to fund the upgrade of the area's infrastructure and fund environmental remediation to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and Lyndon B. Johnson Freeway. The district will expire in 2036.</p>
<p>Southwestern Medical Tax Increment Financing District</p>	<p>Initiated in 2005, the Southwest Medical TIF District provides funding to encourage redevelopment in the Southwestern Medical area. The original portion of the district will expire in 2028; the Medical Campus sub-district will expire in 2046.</p>
<p>Sports Arena Tax Increment Financing District</p>	<p>Initiated in 1998, the Sports Arena TIF District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in this area of Dallas. The original portion of the district will expire in 2028; the Riverfront Gateway and West Dallas sub-districts will expire in 2042.</p>

# ECONOMIC DEVELOPMENT

Transit-Oriented Development (TOD) Tax Increment Financing District	Initiated in 2008, the TOD TIF District provides funding to support redevelopment in four areas along the DART line: the Lancaster Corridor sub-district, the Cedar Crest sub-district, the Cedars West sub-district, and the Mockingbird/Lovers Lane sub-district. The district will expire in 2038.
University Tax Increment Financing District	Initiated in 2017, the University TIF District represents an effort to establish a funding mechanism to stimulate private investment and development in Dallas' southern sector (University Hills sub-district) and provide public amenities including trail connections in northern Dallas (University Center sub-district) while taking advantage of each area's strategic regional location adjacent to major universities and transportation corridors. The district will expire in 2048.
Vickery Meadow Tax Increment Financing District	Initiated in 2005, the Vickery Meadow TIF District provides funding to support the redevelopment of the Vickery Meadow area. The district will expire in 2028.

# ECONOMIC DEVELOPMENT

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1998 Bonds	298,755	0	298,755	0	0	0	298,755
2003 Bonds	4,346,704	1206762.24	3,139,941	0	0	0	4,346,704
2006 Bonds	16,802,182	16,718,671	83,511	0	0	0	16,802,182
2012 Bonds	13,249,505	4,103,967	9,145,539	0	0	0	13,249,505
2017 Bonds	23,789,630	2,445,969	21,343,661	0	0	0	23,789,630
2024 Bonds	0	0	0	15,069,632	14,485,108	69,145,259	98,700,000
Other GO CIP - Non-Debt	603,966,753	246,757,581	356,769,127	72,667,009	183,203,706	619,081,329	1,478,918,796
<b>Grand Total</b>	<b>\$662,453,529</b>	<b>\$271,232,951</b>	<b>\$390,780,533</b>	<b>\$87,736,641</b>	<b>\$197,688,814</b>	<b>\$688,226,588</b>	<b>\$1,636,105,573</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Cedars Tax Increment Financing District	3,160,239	2,400,944	759,295	380,000	0	0	3,540,239
City Center Tax Increment Financing District	39,702,839	8,780,609	30,922,230	0	1,973,646	7,186,043	48,862,528
Cypress Waters Tax Increment Financing District	8,524,686	232,906	8,291,780	9,316,167	10,247,784	36,262,563	64,351,200
Davis Garden Tax Increment Financing District	7,071,985	1,268,770	5,803,216	0	4,143,495	15,086,465	26,301,945
Deep Ellum Tax Increment Financing District	21,020,725	1,038,640	19,982,085	0	11,091,580	29,281,771	61,394,076
Design District Tax Increment Financing District	44,428,194	8,907,666	35,520,528	0	11,204,697	42,650,681	98,283,572
Downtown Connection Tax Increment Financing District	54,600,882	15,688,720	38,912,163	31,260,279	52,998,199	193,268,387	332,127,747
Economic Development Bonds	29,129,845	5,829,690	23,300,155	4,994,816	4,502,554	26,202,630	64,829,845
Equity Revitalization	16,855,396	8,161,159	8,694,237	0	0	0	16,855,396
Farmers Market Tax Increment Financing District	9,838,361	946,634	8,891,727	4,629,297	4,768,176	15,479,188	34,715,023
Fort Worth Avenue Tax Increment Financing District	20,915,673	3,779,062	16,696,567	0	7,429,153	43,224,692	71,569,519
Grand Park South Tax Increment Financing District	1,653,215	341,178	1,312,037	812,399	934,259	3,239,777	6,639,649
Housing	35,319,849	20,975,560	14,344,288	16,062,627	15,970,365	60,906,063	128,258,904

# ECONOMIC DEVELOPMENT

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Mall Area Redevelopment Tax Increment Financing District	3,583,082	538,832	3,044,249	1,586,289	1,665,603	5,513,354	12,348,327
Maple Mockingbird Tax Increment Financing District	17,848,161	278,336	17,569,824	0	6,746,123	21,508,845	46,103,129
Oak Cliff Gateway Tax Increment Financing District	24,200,117	1,681,374	22,518,743	0	13,192,502	54,973,156	92,365,774
Public-Private Partnership Program	121,148,291	96,411,295	24,736,996	7,500,000	8,000,000	24,000,000	160,648,291
Skillman Corridor Tax Increment Financing District	34,252,441	13,040,349	21,212,092	0	13,793,917	43,059,201	91,105,558
Southwestern Medical Tax Increment Financing District	16,845,602	461,916	16,383,687	0	1,603,905	5,570,236	24,019,742
Sports Arena Tax Increment Financing District	99,398,141	53,804,439	45,593,702	500,000	14,616,490	21,534,105	136,048,736
Transit-Oriented Development (TOD) Tax Increment Financing District	15,895,696	348,977	15,546,719	5,271,774	5,693,516	19,962,105	46,823,092
University Tax Increment Financing District	7,017,453	104,848	6,912,605	3,146,659	3,303,992	11,118,760	24,586,864
Vickery Meadow Tax Increment Financing District	30,042,657	26,211,048	3,831,609	2,276,332	3,808,859	8,198,568	44,326,416
<b>Grand Total</b>	<b>\$662,453,529</b>	<b>\$271,232,951</b>	<b>\$390,780,533</b>	<b>\$87,736,641</b>	<b>\$197,688,814</b>	<b>\$688,226,588</b>	<b>\$1,636,105,573</b>

# ECONOMIC DEVELOPMENT

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1712 Commerce Hotel - P952	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2024	11,353,240	603,650	10,749,589	0	0	0	11,353,240
411 N Akard Bldg Redevelopment - P943	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2025	10,009,400	5,942,163	4,067,237	0	0	0	10,009,400
Action Plan for Southern Sector Eco Deve - P525	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	200,000	173,719	26,281	0	0	0	200,000
Affordable Housing Particip - P008	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	1,620,566	1,546,863	73,703	0	0	0	1,620,566
Bridge Labs at Pegasus Park -W997	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	3,000,000	0	3,000,000	0	0	0	3,000,000
Cabana Mixed-Income Multifamily Redevelopment Project - X043	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/2028	15,500,000	5,000,000	10,500,000	0	11,089,697	19,410,303	46,000,000
CD1 - Southern Gateway - W483	Equity Revitalization	2003 Bonds	1	11/2024	320,000	0	320,000	0	0	0	320,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
CD1 - Southern Gateway - W483	Equity Revitalization	Other GO CIP - Non-Debt	1	11/2024	180,000	124,121	55,879	0	0	0	180,000
CD10 - LBJ Skillman - W492	Equity Revitalization	2003 Bonds	10	11/2024	119,322	0	119,322	0	0	0	119,322
CD10 - LBJ Skillman - W492	Equity Revitalization	Other GO CIP - Non-Debt	10	11/2024	880,678	126,059	754,619	0	0	0	880,678
CD12 - Streets - W494	Equity Revitalization	Other GO CIP - Non-Debt	12	11/2024	500,000	109,709	390,291	0	0	0	500,000
CD13 - Vickery Meadows - W495	Equity Revitalization	2003 Bonds	13	11/2024	151,969	97,165	54,804	0	0	0	151,969
CD13 - Vickery Meadows - W495	Equity Revitalization	Other GO CIP - Non-Debt	13	11/2024	848,031	394,407	453,624	0	0	0	848,031
CD14 - Streets - W496	Equity Revitalization	2003 Bonds	14	11/2024	500,000	4,518	495,482	0	0	0	500,000
CD14 - Streets - W496	Equity Revitalization	Other GO CIP - Non-Debt	14	11/2024	225,000	117,904	107,096	0	0	0	225,000
CD2 - Jubilee Park - W484	Equity Revitalization	Other GO CIP - Non-Debt	2	11/2024	500,000	500,000	0	0	0	0	500,000
CD3 - Executive Airport - W485	Equity Revitalization	Other GO CIP - Non-Debt	3	11/2024	620,000	218,539	401,461	0	0	0	620,000
CD4 - The Bottom/10th Street - W486	Equity Revitalization	2003 Bonds	4	11/2024	750,000	748,978	1,022	0	0	0	750,000
CD4 - The Bottom/10th Street - W486	Equity Revitalization	Other GO CIP - Non-Debt	4	11/2024	750,000	17,206	732,794	0	0	0	750,000
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	1998 Bonds	5	11/2024	298,755	0	298,755	0	0	0	298,755
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	2003 Bonds	5	11/2024	2,092,572	0	2,092,572	0	0	0	2,092,572
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	Other GO CIP - Non-Debt	5	11/2024	1,197,259	111,950	1,085,309	0	0	0	1,197,259

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
CD6 - West Dallas - W488	Equity Revitalization	Other GO CIP - Non-Debt	6	11/2024	1,700,000	1,689,482	10,518	0	0	0	1,700,000
CD7 - Forest Heights - W489	Equity Revitalization	2003 Bonds	7	11/2024	382,841	356,101	26,740	0	0	0	382,841
CD7 - Forest Heights - W489	Equity Revitalization	Other GO CIP - Non-Debt	7	11/2024	1,338,969	673,537	665,432	0	0	0	1,338,969
CD8 - University Hills - W490	Equity Revitalization	Other GO CIP - Non-Debt	8	11/2024	2,500,000	1,925,243	574,757	0	0	0	2,500,000
CD9 - Casa View - W491	Equity Revitalization	2003 Bonds	9	11/2024	30,000	0	30,000	0	0	0	30,000
CD9 - Casa View - W491	Equity Revitalization	Other GO CIP - Non-Debt	9	11/2024	970,000	946,239	23,761	0	0	0	970,000
Cedars Branch Bridge - P895	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	826,500	0	826,500	0	0	0	826,500
Cedars Tax Increment - Q001	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	1,344,047	1,344,047	0	380,000	0	0	1,724,047
Cedars-Admin - 9927	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	1,166,192	1,056,897	109,295	0	0	0	1,166,192
City Center - Administrative - 9870	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/2038	2,933,915	2,674,827	259,088	0	200,000	600,000	3,733,915
City Center Tax Increment - 9912	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/2038	33,768,924	6,105,782	27,663,142	0	1,773,646	6,586,043	42,128,613
Collective Mixed Use Development - W180	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	12/2026	819,030	819,030	0	0	0	0	819,030

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Continental Bldg Increment Repayment - P832	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	09/2029	2,374,392	1,728,525	645,866	144,006	144,006	1,686,030	4,348,434
Cypress Waters Repayment of Advances - P634	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/2041	8,180,251	0	8,180,251	9,246,167	10,177,784	36,052,563	63,656,765
Cypress Waters TIF Admin. - P633	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/2041	344,435	232,906	111,528	70,000	70,000	210,000	694,435
Dallas Heritage Village - W438	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	650,000	0	650,000	0	0	0	650,000
Davis Garden - Repayment of Advances - P563	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	12/2040	4,750,217	70	4,750,147	0	4,008,495	14,681,465	23,440,177
Davis Garden Admin - P409	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	12/2040	710,500	422,758	287,742	0	135,000	405,000	1,250,500
Davis Street Infrastructure Improvements - P754	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	12/2026	1,601,179	845,941	755,238	0	0	0	1,601,179
Debt Service Transfer to other Departments - W891	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	12/2029	1,922,709	0	1,922,709	4,484,297	4,623,176	0	11,030,183
Debt Service Transfer to PPPF (Red Bird Mall Redevelopment Project) - Q008	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8	12/2044	450,677	370,838	79,840	170,000	170,000	510,000	1,300,677

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Deep Ellum Admin - P407	Deep Ellum Tax Increment Financing District	Other GO CIP - Non-Debt	2, 7, 14	09/2028	580,527	443,216	137,311	0	125,000	250,000	955,527
Deep Ellum Repay Dev Adv - P406	Deep Ellum Tax Increment Financing District	Other GO CIP - Non-Debt	2, 7, 14	09/2028	19,049,257	595,424	18,453,833	0	10,966,580	29,031,771	59,047,607
Design District Admin - P404	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6	12/2028	542,804	433,708	109,096	0	115,000	345,000	1,002,804
Design District TIF - Repayment of Advances - P471	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6	12/2028	13,695,447	0	13,695,447	0	0	22,895,378	36,590,826
Disc Eco Dev CD6 SDMIF - VI09	Economic Development Bonds	2017 Bonds	Citywide	12/2024	2,405,000	445,969	1,959,031	0	0	0	2,405,000
DISD - Hogg Elementary - W300	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2024	1,287,222	0	1,287,222	0	0	0	1,287,222
Downtown Connection TIF - Increment - P305	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2036	18,334,311	4,037,366	14,296,945	31,099,797	52,836,398	191,215,622	293,486,128
Economic Development - CDSF Project-CD1 (Prop G) - YG01	Economic Development Bonds	2024 Bonds	1	Not Started	0	0	0	0	0	2,000,000	2,000,000
Economic Development - CDSF Project-CD11 (Prop G) - YG02	Economic Development Bonds	2024 Bonds	11	Not Started	0	0	0	0	0	3,500,000	3,500,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Economic Development - CDSF Project-CD3 (Prop G) - YG03	Economic Development Bonds	2024 Bonds	3	Not Started	0	0	0	0	0	1,000,000	1,000,000
Economic Development - Citywide - W513	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	1,035,802	0	1,035,802	0	0	0	1,035,802
Economic Development - EIP aligned project (Prop G) - YG04	Economic Development Bonds	2024 Bonds	Citywide	Not Started	0	0	0	4,994,816	4,502,554	19,702,630	29,200,000
Economic Development - Housing Focus (Prop G) - YG05	Housing	2024 Bonds	Citywide	Not Started	0	0	0	4,794,816	4,702,554	27,102,630	36,600,000
Economic Development and Housing Demand - S801	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	7,487,395	1,845,000	5,642,395	0	0	0	7,487,395
Economic Development and Housing Demand - VI26	Housing	2017 Bonds	Citywide	Ongoing	6,576,698	0	6,576,698	0	0	0	6,576,698
Economic Development-ECO Transfer Unit - VI01	Economic Development Bonds	2017 Bonds	Citywide	Ongoing	11,632,743	0	11,632,743	0	0	0	11,632,743
EDC Contributions - W991	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	0	100,000	0	0	0	100,000
Expired TIF Districts Transfer Receiving Unit - X037	Housing	Other GO CIP - Non-Debt	Citywide	12/2034	5,987,810	0	5,987,810	5,987,811	5,987,811	17,963,433	35,926,865
Farmers Mkt Admin - 9576	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2029	1,326,974	946,634	380,340	145,000	145,000	435,000	2,051,974

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Farmers Mkt Tax Increment - Q005	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2029	44,429	0	44,429	0	0	15,044,188	15,088,617
Fort Worth Ave Admin - P408	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	12/2029	642,062	451,388	190,674	0	110,000	330,000	1,082,062
Fort Worth Ave. - Repayment of Advances - P562	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	12/2029	6,210,851	8,643	6,202,207	0	6,587,238	38,605,223	51,403,311
Gateway Oak Cliff Project - W681	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2025	4,245,432	0	4,245,432	0	0	0	4,245,432
Grand Park South - Repayment of Advances - P397	Grand Park South Tax Increment Financing District	Other GO CIP - Non-Debt	7	12/2035	1,067,739	0	1,067,739	687,399	809,259	2,864,777	5,429,173
Grand Park South - TIF Administration - P396	Grand Park South Tax Increment Financing District	Other GO CIP - Non-Debt	7	12/2035	585,476	341,178	244,298	125,000	125,000	375,000	1,210,476
H Mart - W998	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,500,000	0	2,500,000	0	0	0	2,500,000
Homeowner Stabilization, Home Repair, and Displacement Mitigation - X004	Deep Ellum Tax Increment Financing District	Other GO CIP - Non-Debt	1, 2, 4, 6, 7	Ongoing	1,390,942	0	1,390,942	0	0	0	1,390,942
Homeowner Stabilization, Home Repair, and Displacement Mitigation - X004	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2029	1,163,341	0	1,163,341	0	0	0	1,163,341

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Homeowner Stabilization, Home Repairs & Mitigation Program	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	12/2028	440,045	0	0	0	731,915	4,289,469	5,461,430
Hou Prop 8 Acquisition & Demolition - T808	Housing	2006 Bonds	Citywide	Ongoing	5,209,692	5,164,692	45,000	0	0	0	5,209,692
Housing - Acquisition and Demolition - T807	Housing	2006 Bonds	Citywide	Ongoing	8,703,770	8,691,090	12,680	0	0	0	8,703,770
Housing - CDSF Project-CD3 (Prop H) - YH01	Housing	2024 Bonds	3	Not Started	0	0	0	400,000	400,000	1,200,000	2,000,000
Housing - Land Bank - T802	Housing	2006 Bonds	Citywide	Ongoing	1,350,000	1,324,169	25,831	0	0	0	1,350,000
Housing Demand Driven Projects - S803	Housing	2012 Bonds	Citywide	Ongoing	2,871,313	2,258,967	612,346	0	0	0	2,871,313
Housing Emergency Repairs Program - W678	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,000,000	1,407,312	592,688	0	0	0	2,000,000
Housing Project - Infrastructure (Prop H) - YH02	Housing	2024 Bonds	Citywide	Not Started	0	0	0	4,880,000	4,880,000	14,640,000	24,400,000
Housing Purposes - P477	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	2,000,000	1,989,780	10,220	0	0	0	2,000,000
I-30 Frontage Road Construction project - P621	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	Ongoing	10,089	0	10,089	0	0	0	10,089
Klyde Warren Park Project (KWP2) Phase II - W677	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	12/2027	3,000,000	0	3,000,000	0	0	0	3,000,000
Lake Highlands Gateway Bridge Enhancemen - W187	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	70,000	35,000	35,000	0	0	0	70,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Lake Highlands Tower Center - P373	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	11,667,950	8,337,751	3,330,199	0	0	0	11,667,950
Lancaster-Corning Retail Development Project - X072	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	4	12/2026	1,781,750	3,750	1,778,000	0	1,778,000	0	3,559,750
LIHTC Oaklawn Place Project - W804	Maple Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	5,414,006	0	5,414,006	0	0	0	5,414,006
Longhorn Ballroom Project - W892	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	2,100,000	1	2,099,999	0	0	0	2,100,000
Mall Area Redevelopment TIF Admin - W008	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8, 11	12/2044	1,316,755	167,995	1,148,760	100,000	100,000	300,000	1,816,755
Mall Area Redevelopment TIF Increment - W185	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8, 11	12/2044	1,815,650	0	1,815,650	1,316,289	1,395,603	4,703,354	9,230,895
Maple/Mockingbird - TIF - P560	Maple Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2034	605,920	278,336	327,584	0	100,000	300,000	1,005,920

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Maple-Mockingbird - Repayment of Advances - P565	Maple Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2034	11,828,234	0	11,828,234	0	6,646,123	21,208,845	39,683,202
Mockingbird Station East Project - W817	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2028	0	0	0	5,121,774	3,765,516	19,512,105	28,399,396
Neighborhood Empowerment Zones - 5548	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	0	1,000,000	0	0	0	1,000,000
Newpark Sub-District-TIF Increment - W921	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2036	22,204	0	22,204	16,476	17,795	366,735	423,210
North Parking Garage Project - P729	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2028	29,132,071	23,343,905	5,788,165	0	3,986,070	0	33,118,141
Oak Cliff Gateway Tax Increment - Q002	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2045	14,490,432	591,189	13,899,243	0	12,992,502	54,373,156	81,856,090
Oak Cliff/Gateway Admin - 9915	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2045	1,513,689	1,090,185	423,504	0	200,000	600,000	2,313,689
Pearl Lofts Mixed-Use & Mixed Income Development Project - W819	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2026	6,544,249	0	6,544,249	0	0	0	6,544,249
Power and Light Project - X114	Economic Development Bonds	2012 Bonds	2	Ongoing	1,854,995	0	1,854,995	0	0	0	1,854,995

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Predevelopment Assistance Program - W953	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	0	100,000	0	0	0	100,000
Project Meadow NEZ 20 - W831	Public-Private Partnership Program	Other GO CIP - Non-Debt	2	12/2028	4,375,000	4,375,000	0	0	0	0	4,375,000
Project Meadow NEZ 20 - W832	University Tax Increment Financing District	Other GO CIP - Non-Debt	8	12/2029	2,433,624	0	2,433,624	3,046,659	3,203,992	10,818,760	19,503,035
Project Turtle - Grocery Store - W971	Economic Development Bonds	2006 Bonds	8	06/2025	137,211	137,211	0	0	0	0	137,211
Project Turtle - Grocery Store - W985	Economic Development Bonds	2006 Bonds	8	06/2025	1,220,000	1,220,001	-1	0	0	0	1,220,000
Project Turtle - Grocery Store - W986	Economic Development Bonds	2006 Bonds	8	06/2025	80,000	80,000	0	0	0	0	80,000
Project Turtle - Grocery Store - W987	Economic Development Bonds	2006 Bonds	8	06/2025	30,000	30,000	0	0	0	0	30,000
Project Turtle - Grocery Store - W990	Economic Development Bonds	2006 Bonds	8	06/2025	1,509	1,509	0	0	0	0	1,509
Project Turtle - Grocery Store CD3 - VI16	Economic Development Bonds	2017 Bonds	8	06/2025	1,000,000	1,000,000	0	0	0	0	1,000,000
Project Turtle - Grocery Store CD8 - VI17	Economic Development Bonds	2017 Bonds	8	06/2025	1,000,000	1,000,000	0	0	0	0	1,000,000
Project Turtle - Grocery Store - W971	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,661,280	1,661,280	0	0	0	0	1,661,280
Project Turtle - Grocery Store - W988	Economic Development Bonds	2006 Bonds	8	06/2025	70,000	70,000	0	0	0	0	70,000
Public Private Partnership - 9992	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	57,387,616	56,542,035	845,582	0	0	0	57,387,616

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Public Private Partnership - P151	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	30,642,167	18,543,597	12,098,570	7,500,000	8,000,000	24,000,000	70,142,167
Public Private Partnership - Retail Rehabilitation Demonstration - W018	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	0	1,000,000	0	0	0	1,000,000
Public Private Partnership- Advisory Services for City's Housing Policy - W055	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	125,000	115,000	10,000	0	0	0	125,000
Public Private Partnership-BSHD Projects - P777	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	72,695	27,305	0	0	0	100,000
Public Private Partnership-Dallas Protocol and World Affairs Council Contract - P476	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,920,505	2,403,005	517,500	0	0	0	2,920,505
Public Private Partnership- Downtown Retail Program -Phase III - P435	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,212,008	678,074	533,934	0	0	0	1,212,008
Public Private Partnership-Main Dist.Initiative - P102	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,963,812	2,725,934	237,878	0	0	0	2,963,812
Public Private Partnership-Public/Private Fee Rebate - 9990	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,556,194	2,442,936	113,258	0	0	0	2,556,194
Public Private Partnership-Public/Private Infrastructure - 9953	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	3,582,988	3,554,656	28,332	0	0	0	3,582,988

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Public Private Partnership-Southwest Center Mall Redevelopment P587	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	186,200	109,186	77,014	0	0	0	186,200
Public Private Partnership-Workforce Readiness, Placement & Retention - W178	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,735,521	1,606,867	128,654	0	0	0	1,735,521
RISD Public Improvement Reimbursement - P684	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	3,654,990	3,511,660	143,330	0	681,602	715,682	5,052,274
Saint Elm Hotel & Corrigan Tower - P957	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2024	9,713,482	903,605	8,809,877	0	0	0	9,713,482
Skillman Corridor Admin - P405	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	620,805	537,264	83,541	0	110,000	330,000	1,060,805
Skillman Corridor TIF - Repayment of Advances - P472	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	16,668,211	25,119	16,643,092	0	13,002,315	42,013,519	71,684,046
Skillman Corridor TIF District Fund - W249	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	1,570,484	593,555	976,929	0	0	0	1,570,484
Southwestern Medical TIF - Administration - P468	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2027	541,035	461,916	79,119	0	100,000	300,000	941,035

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Southwestern Medical TIF - Repayment of Advances - P469	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2027	15,478,067	0	15,478,067	0	1,503,905	5,270,236	22,252,208
Sports Arena Admin - 9630	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6, 14	12/2043	1,646,270	1,110,280	535,990	0	185,000	555,000	2,386,270
Sports Arena Advances - Q030	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	1,835,562	1,324,015	511,547	0	0	0	1,835,562
Sports Arena Increment - Q003	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6, 14	12/2043	16,626,234	1,407,935	15,218,300	0	9,345,420	19,679,105	45,650,759
Sports Arena Misc/Prof Sv - Q026	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	48,000	25,000	23,000	0	0	0	48,000
Sports Arena TIF N.Parking Garage Mainte - 5094	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	200,000	8,933	191,067	500,000	100,000	300,000	1,100,000
Stoneleigh Hotel (2927 Maple Ave) - P298	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2024	2,793,854	2,473,410	320,444	0	0	0	2,793,854
TOD - TIF - P559	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2, 3, 4, 8, 14	12/2039	352,181	345,226	6,955	150,000	150,000	450,000	1,102,181

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Transit Oriented - Repayment of Advances - P564	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2, 3, 4, 8, 14	12/2039	11,661,765	0	11,661,765	0	0	0	11,661,765
Trinity Groves Mixed Use Project - P924	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2026	12,977,861	9,398,261	3,579,600	0	0	0	12,977,861
Trinity Groves Project - P878	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	6,076,558	3,505,000	2,571,558	0	0	0	6,076,558
Trinity Strand Hi-Line Span Pedestrian Bridge/Connector - W642	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	09/2026	7,000,000	631,225	6,368,775	0	0	0	7,000,000
University Hills Phase I Catalyst Project - W832	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	12/2028	2,800,000	0	2,800,000	0	0	0	2,800,000
University TIF District-Increment - W467	University Tax Increment Financing District	Other GO CIP - Non-Debt	8, 12	12/2047	4,583,829	104,848	4,478,981	100,000	100,000	300,000	5,083,829
Vickery Meadow Admin - P403	Vickery Meadow Tax Increment Financing District	Other GO CIP - Non-Debt	13	12/2028	683,981	397,830	286,151	75,000	75,000	150,000	983,981
Vickery Meadow TIF Repayment of Advances - P470	Vickery Meadow Tax Increment Financing District	Other GO CIP - Non-Debt	13	12/2028	29,358,676	25,813,219	3,545,457	2,201,332	3,733,859	8,048,568	43,342,435

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Victory North Hi Line Connector Trail Pr - W697	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6	Ongoing	11,562,124	0	11,562,124	0	0	0	11,562,124
Victory Park Lane Public Improvement Pro - P843	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	4,767,656	1,226,500	3,541,156	0	0	0	4,767,656
Victory South Parking Garage Improvements - P780	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2028	8,551,001	7,485,001	1,066,000	0	1,000,000	1,000,000	10,551,001
Victory Sub-District Placemaking Project P947	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	5,974,804	4,969,609	1,005,195	0	0	0	5,974,804
Villas at Western Heights - W650	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	12/2024	7,678,874	2,500,000	5,178,874	0	0	0	7,678,874
Virgin Hotel Project - W301	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	6	09/2026	7,689,943	2,842,733	4,847,210	0	0	0	7,689,943
Vista at Kessler/Stevens Project - V138	Economic Development Bonds	2017 Bonds	1	09/2026	1,175,189	0	1,175,189	0	0	0	1,175,189
Vista at Kessler/Stevens Project - X058	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1	Ongoing	5,124,811	0	5,124,811	0	0	0	5,124,811
Zang Plaza Public Open Space Project - W821	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	Ongoing	1,500,000	0	1,500,000	0	0	0	1,500,000
<b>Grand Total</b>					<b>\$662,453,529</b>	<b>\$271,232,951</b>	<b>\$390,780,533</b>	<b>\$87,736,641</b>	<b>\$197,688,814</b>	<b>\$688,226,588</b>	<b>\$1,636,105,573</b>

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## MISSION

This program focuses on conducting drainage studies and analysis, preparing plans and specifications, and implementing construction projects to improve storm drainage and reduce the loss of lives and property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Continued construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements. Continued concrete lining of tunnel and connections to existing drainage systems
- Completed construction of 15 erosion control and 10 storm drainage improvement projects
- Continued construction of Able Sump improvements to include new bridges along Riverfront Boulevard and Cadiz Street
- Completed dredging of Lake Highlands Town Center Pond at Watercrest Park, leveraging matching funds from the Skillman TIF Board for increased dredging capability
- Completed two ponds to enhance stormwater storage capacity and restore original basin functionality
- Awarded design contracts for 24 major erosion control, storm drainage, and dam/spillway rehabilitation projects to address stream bank erosion, storm drainage and dam/spillway improvements
- Continued efforts to complete a Comprehensive Storm Drainage System Assessment. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance and capital investments related to storm drainage management across the City

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continue construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements including tunnel concrete lining and significant completion of connections to existing drainage systems
- Complete construction of approximately 17 erosion control and storm drainage projects
- Complete construction of Able Sump improvements to include bridges along Riverfront Boulevard and Cadiz Street
- Complete construction for dredging improvements at three lakes, ponds, and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Award design contracts for approximately 20 storm drainage and erosion control projects to address stream bank erosion and storm drainage improvements
- Complete the ongoing Comprehensive Storm Drainage System Assessment. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance, and capital investments related to storm drainage management across the City

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## SERVICE DESCRIPTIONS

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT	
Erosion Control	Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category provides armoring of natural creek banks to protect soil against further erosion loss.
Flood Management	Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins, and construction of flood protection levees.
Storm Drainage Relief System	Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate due to age of the system, prior construction utilizing lesser design standards, and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction.
Stormwater Drainage Management	Provides funding for projects funded by the City's monthly stormwater utility fee.
Trinity River Corridor Projects	Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1995 Bonds	173,847	0	173,847	0	0	0	173,847
1998 Bonds	14,039,408	7,350,581	6,688,827	0	0	0	14,039,408
2003 Bonds	145,606	2,250	143,356	0	0	0	145,606
2006 Bonds	100,304,835	75,432,041	24,872,794	0	0	0	100,304,835
2012 Bonds	229,522,835	217,945,993	11,576,842	0	0	0	229,522,835
2017 Bonds	28,191,362	17,674,122	10,517,240	0	0	0	28,191,362
2024 Bonds	0	0	0	1,799,106	10,761,575	39,539,320	52,100,000
Other GO CIP - Debt	97,940,060	0	97,940,060	42,338,025	2,500,000	7,500,000	150,278,085
Other GO CIP - Non-Debt	104,075,879	20,226,274	83,849,605	15,950,875	50,068,055	225,599,393	395,694,202
<b>Grand Total</b>	<b>\$574,393,831</b>	<b>\$338,631,260</b>	<b>\$235,762,571</b>	<b>\$60,088,006</b>	<b>\$63,329,630</b>	<b>\$272,638,713</b>	<b>\$970,450,179</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Erosion Control	7,603,863	6,648,520	955,343	1,799,106	684,250	9,511,820	19,599,038
Flood Management	5,908,516	2,579,321	3,329,195	0	2,799,100	3,387,900	12,095,516
Storm Drainage Relief System	332,935,251	291,403,506	41,531,745	0	7,032,413	21,647,163	361,614,826
Stormwater Drainage Management	193,217,919	16,060,549	177,157,370	58,288,900	52,813,868	238,091,831	542,412,517
Trinity River Corridor Projects	34,728,281	21,939,364	12,788,917	0	0	0	34,728,281
<b>Grand Total</b>	<b>\$574,393,831</b>	<b>\$338,631,260</b>	<b>\$235,762,571</b>	<b>\$60,088,006</b>	<b>\$63,329,630</b>	<b>\$272,638,713</b>	<b>\$970,450,179</b>

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
San Gabriel Drive 4300 Blk - W622	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	02/2026	592,000	82,728	509,272	0	0	0	592,000
10101 Royal Highlands Drainage Improvements - YC32	Stormwater Drainage Management	2024 Bonds	10	Not Started	0	0	0	0	0	115,000	115,000
10732 Haven Creek Court - X051	Stormwater Drainage Management	2017 Bonds	10	12/2025	67,705	0	67,705	0	0	0	67,705
11th E 1615 - YC01	Erosion Control	2024 Bonds	4	Not Started	0	0	0	66,413	0	376,338	442,750
1700 N Field Street Drainage Repair - W706	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	12/2029	0	0	0	0	86,250	488,750	575,000
17610-17614 Squaw Valley - W919	Stormwater Drainage Management	Other GO CIP - Debt	12	10/2025	779,400	0	779,400	0	0	0	779,400
2017 Bond Overruns - X112	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	Ongoing	29,958,056	0	29,958,056	0	0	0	29,958,056
2133 Province - W707	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	86,250	488,750	575,000
2310 Chart Concrete Drainage Channel Repair - YC21	Flood Management	2024 Bonds	7	Not Started	0	0	0	0	0	546,250	546,250
2530 Blanton Outfall Repair - W834	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2028	0	0	0	0	86,250	488,750	575,000
4126 Maybeth Drainage Relief - YC33	Storm Drainage Relief System	2024 Bonds	6	Not Started	0	0	0	0	19,838	112,413	132,250

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
4209 Rosa Ct, Drainage Relief System - W710	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	09/2026	1,500,000	0	1,500,000	0	0	0	1,500,000
5827 Bluffman Storm Drainage Relief - YC34	Storm Drainage Relief System	2024 Bonds	8	Not Started	0	0	0	0	60,375	342,125	402,500
5th Street Drainage Relief System - W711	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2030	0	0	0	0	542,250	3,072,750	3,615,000
6231 Pemberton Drainage Relief System - YC35	Storm Drainage Relief System	2024 Bonds	13	Not Started	0	0	0	0	0	586,500	586,500
6900 Royal Lane Drainage Relief System - W875	Stormwater Drainage Management	Other GO CIP - Debt	11, 13	12/2029	166,327	0	166,327	0	0	0	166,327
6900 Royal Lane Drainage Relief System - W875	Stormwater Drainage Management	Other GO CIP - Non-Debt	11, 13	12/2029	166,327	0	166,327	0	1,144,000	0	1,310,327
9728 Springtree Storm Drainage Relief - YC36	Storm Drainage Relief System	2024 Bonds	10	Not Started	0	0	0	0	0	471,500	471,500
Abshire Lane - VD62	Erosion Control	2017 Bonds	2	05/2025	120,472	116,972	3,500	0	0	0	120,472
Abshire Lane - VD62	Storm Drainage Relief System	2017 Bonds	2	05/2025	828,028	11,000	817,028	0	0	0	828,028
Acres/Grady Detention Basins 1 & 2, Dredging - W398	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2024	1,095,761	1,095,761	0	0	0	0	1,095,761
Alderson, 3700 - VD42	Storm Drainage Relief System	2017 Bonds	14	05/2025	1,211,675	213,675	998,000	0	0	0	1,211,675
Alpha 6919 Drainage Relief System - W712	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	12/2028	0	0	0	0	72,000	408,000	480,000
Alpha at Peyton (RL Area 3) - W833	Stormwater Drainage Management	Other GO CIP - Debt	11	12/2028	0	0	0	1,050,000	0	0	1,050,000
Alpha at Peyton (RL Area 3) - W833	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	12/2028	0	0	0	0	0	5,950,000	5,950,000
Anderson Ave @ Goodman - W399	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	04/2026	381,965	41,243	340,722	0	0	0	381,965
Anderson Bonner Park - DWU Location #1 - X104	Stormwater Drainage Management	Other GO CIP - Debt	11	Ongoing	63,078,173	0	63,078,173	0	0	0	63,078,173

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Anderson Bonner Park - DWU Location #1 - X104	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	536,555	0	536,555	0	0	0	536,555
Anderson Bonner Park - DWU Location #2 - X105	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	665,092	0	665,092	0	0	0	665,092
Ash Creek - S Fork Channel Improvements at John West - W400	Stormwater Drainage Management	Other GO CIP - Debt	2, 7	02/2026	0	0	0	1,691,500		0	1,691,500
Ash Creek - S Fork Channel Improvements at John West - W400	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 7	02/2026	794,449	306,449	488,000	0	0	0	794,449
Ash Creek Trib 5B7 Bridge Improvement @ Peavy - W713	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	256,500	1,453,500	1,710,000
Ash Creek Trib 5B7 Bridge Improvement @ Province - W714	Stormwater Drainage Management	Other GO CIP - Debt	2	12/2028	0	0	0	810,000		0	810,000
Ash Creek Trib 5B7 Bridge Improvement @ Province - W714	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2028	0	0	0	0	0	4,590,000	4,590,000
Atlanta St. - South Blvd. to MLK Jr. Blvd. - YC37	Storm Drainage Relief System	2024 Bonds	7	Not Started	0	0	0	0	86,250	488,750	575,000
Audelia Rd 11655 (Building 8 to 10) - YC02	Erosion Control	2024 Bonds	10	Not Started	0	0	0	223,388	0	1,265,863	1,489,250
Beckley @ Coombs Creek Drinage Study - W401	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	04/2026	125,000	124,000	1,000	0	0	0	125,000
Bent Creek Detention Basin, Dredging - W402	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	12/2024	302,787	302,787	0	0	0	0	302,787
Bethany Dr (9908), Province Ln (2008, 2016), and Peavy PI (2334, 2340, 2344) - X013	Stormwater Drainage Management	Other GO CIP - Debt	2	12/2027	0	0	0	1,874,250		0	1,874,250
Bethany Dr (9908), Province Ln (2008, 2016), and Peavy PI (2334, 2340, 2344) - X013	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2027	330,750	0	330,750	0	0	0	330,750

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Betty Jane, 10225 - VD27	Erosion Control	2017 Bonds	13	10/2024	359,600	202,000	157,600	0	0	0	359,600
Betty Jane, 10225 - VD27	Erosion Control	Other GO CIP - Non-Debt	13	10/2024	269,515	269,515	0	0	0	0	269,515
Birchridge 14721 - W717	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	12/2028	0	0	0	0	38,850	256,150	295,000
Bruton Terrace Est. Storm Drainage Relief - YC38	Storm Drainage Relief System	2024 Bonds	5	Not Started	0	0	0	0	86,250	488,750	575,000
BURNINGLOG 13156 - S709	Erosion Control	2006 Bonds	10	10/2024	398,183	398,183	0	0	0	0	398,183
BURNINGLOG 13156 - S709	Erosion Control	2012 Bonds	10	10/2024	72,549	72,549	0	0	0	0	72,549
Cadiz and Riverfront Bridge - W914	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	11/2024	2,461,919	2,461,919	0	0	0	0	2,461,919
Cadiz and Riverfront Bridge - W914	Storm Drainage Relief System	2012 Bonds	2	11/2024	13,169,479	13,169,479	0	0	0	0	13,169,479
Calcutta 616 (RL Area 40) - W273	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	10/2024	440,000	201,256	238,744	0	0	0	440,000
Calm Meadow Drainage Rehabilitation - YC39	Stormwater Drainage Management	2024 Bonds	12	Not Started	0	0	0	0	0	310,500	310,500
Cedar Creek Bridge @ Clarendon - W403	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2026	2,800,000	38,090	2,761,910	0	0	0	2,800,000
Cedar Creek Bridge @ Clarendon (Sta 149+13) - W718	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	12/2029	0	0	0	0	332,250	1,882,750	2,215,000
Cedar Creek Bridge @ Moore - W404	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2026	1,476,000	31,239	1,444,761	0	0	0	1,476,000
Cedar Creek Bridge @ Tyler - W719	Stormwater Drainage Management	Other GO CIP - Debt	1	12/2029	0	0	0	1,245,000	0	0	1,245,000
Cedar Creek Bridge @ Tyler - W719	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	0	7,055,000	7,055,000
Cedar Creek Channel - ATSF RR to Ewing - W720	Stormwater Drainage Management	Other GO CIP - Debt	4	12/2028	0	0	0	261,000	0	0	261,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Cedar Creek Channel - ATSF RR to Ewing - W720	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	12/2028	0	0	0	0	0	1,479,000	1,479,000
Cedar Creek Channel Improvements (908 S Rosemont) - W721	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	258,750	1,466,250	1,725,000
Cedar Creek Culvert @ Polk - W722	Stormwater Drainage Management	Other GO CIP - Debt	1	12/2028	0	0	0	150,000		0	150,000
Cedar Creek Culvert @ Polk - W722	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2028	0	0	0	0	0	850,000	850,000
Cedar Creek Culvert @ Winnetka - W723	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	379,500	2,150,500	2,530,000
Cedar Springs Branch - Lomo Alto Dr @ Lemmon Ave - W836	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	08/2026	450,000	132,310	317,690	0	0	0	450,000
Cedar Springs Branch @ Denton - W725	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	91,500	518,500	610,000
Cedar Springs Branch @ Production - W835	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	71,250	403,750	475,000
Chalk Hill Branch Bridge @ N. Counts - W837	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2029	0	0	0	0	123,750	701,250	825,000
Chalk Hill Branch Bridge @ S. Counts - W728	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	206,250	1,168,750	1,375,000
Chalk Hill Branch Culvert @ Jefferson - W729	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	93,750	531,250	625,000
Chalkhill Branch - I30/Loop 12 Interchange - VD33	Storm Drainage Relief System	2017 Bonds	6	02/2025	780,000	95,908	684,092	0	0	0	780,000
Channel - Major Maintenance - W195	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	0	0	0	125,000	200,000	725,000	1,050,000
Cherry Hill 8647 Storm Drainage Relief - W838	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	12/2030	0	0	0	0	0	2,504,880	2,504,880
Cherrybrook Dam Spillway Rehabilitation - W839	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2028	696,000	0	696,000	0	5,104,000	0	5,800,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Claremont 8017, 8023, and 8030 - YC03	Erosion Control	2024 Bonds	7	Not Started	0	0	0	81,506	0	461,869	543,375
Clearbrook Lane 10837 - X015	Stormwater Drainage Management	Other GO CIP - Debt	9	12/2027	0	0	0	133,875		0	133,875
Clearbrook Lane 10837 - X015	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	12/2027	23,625	0	23,625	0	0	0	23,625
Cliffdale, 322 - W731	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	95,250	539,750	635,000
Conrad - Louisiana Area Relief - W840	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	12/2030	0	0	0	0	0	2,600,000	2,600,000
Coombs Creek Bridge @ 9th - W733	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	50,250	284,750	335,000
Coombs Creek Bridge @ Barnett - W734	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	42,000	238,000	280,000
Coombs Creek Bridge @ Brooklyndell - W736	Stormwater Drainage Management	Other GO CIP - Debt	1	12/2027	0	0	0	39,000		0	39,000
Coombs Creek Bridge @ Brooklyndell - W736	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	0	0	0	0	221,000	0	221,000
Coombs Creek Bridge @ Colorado - W735	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	215,850	1,223,150	1,439,000
Coombs Creek Bridge @ Plymouth - W737	Stormwater Drainage Management	Other GO CIP - Debt	1	12/2027	0	0	0	960,000		0	960,000
Coombs Creek Bridge @ Plymouth - W737	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2028	0	0	0	0	2,000,000	3,440,000	5,440,000
Coombs Creek Dr 637 - YC04	Erosion Control	2024 Bonds	1	Not Started	0	0	0	39,244	0	222,381	261,625
Coombs Creek Flood Management Study Update - YC22	Flood Management	2024 Bonds	1	Not Started	0	0	0	0	552,000	0	552,000
Counts S 4690 - X014	Stormwater Drainage Management	Other GO CIP - Debt	1	12/2027	0	0	0	178,500		0	178,500

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Counts S 4690 - X014	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	31,500	0	31,500	0	0	0	31,500
Creek Bend Road 7028 - VD80	Erosion Control	2017 Bonds	12	12/2026	79,790	10,485	69,305	0	0	0	79,790
Creek Bend Road 7028 - VD80	Storm Drainage Relief System	2017 Bonds	12	12/2026	2,210	0	2,210	0	0	0	2,210
Cresthaven/Culcourt St Storm Drainage Relief - YC40	Storm Drainage Relief System	2024 Bonds	6	Not Started	0	0	0	0	175,950	997,050	1,173,000
Crestview East Addition No. 2 (Beechmont 2779) Drainage Relief System - W738	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	375,000	2,125,000	2,500,000
CSDSA Area 31 - Echo Glen - X090	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	01/2027	0	0	0	1,500,000	3,000,000	36,111,000	40,611,000
CTP - W139	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	1,180,293	832,509	347,784	0	0	0	1,180,293
Cypress Branch @ Jennie Lee - VD75	Flood Management	2017 Bonds	7	02/2025	981,337	981,337	0	0	0	0	981,337
Dallas Floodway DFE PPA - W446	Trinity River Corridor Projects	1998 Bonds	Citywide	12/2027	15,750	15,750	0	0	0	0	15,750
Dallas Floodway DFE PPA - W446	Trinity River Corridor Projects	2006 Bonds	Citywide	12/2027	1,365,075	1,358,508	6,568	0	0	0	1,365,075
Dallas Floodway Extension - W632	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2027	2,030,063	135,430	1,894,633	0	0	0	2,030,063
Dallas Floodway Extension - W632	Trinity River Corridor Projects	1995 Bonds	Citywide	12/2027	173,847	0	173,847	0	0	0	173,847
Dallas Floodway Extension - W632	Trinity River Corridor Projects	1998 Bonds	Citywide	12/2027	14,023,658	7,334,831	6,688,827	0	0	0	14,023,658
Dallas Floodway Extension - W632	Trinity River Corridor Projects	2003 Bonds	Citywide	12/2027	145,606	2,250	143,356	0	0	0	145,606
Dallas Floodway Extension - W632	Trinity River Corridor Projects	2006 Bonds	Citywide	12/2027	19,002,845	13,220,525	5,782,320	0	0	0	19,002,845

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Davenport Road 17911 - YC05	Erosion Control	2024 Bonds	12	Not Started	0	0	0	72,450	0	410,550	483,000
Desco 7108 - YC41	Storm Drainage Relief System	2024 Bonds	13	Not Started	0	0	0	0	0	281,750	281,750
Dixon Branch - E Prong Culvert @ Mediterranean - W740	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	12/2029	0	0	0	0	87,000	493,000	580,000
Dixon Branch - X002	Storm Drainage Relief System	2017 Bonds	9	11/2024	1,394,900	1,349,464	45,436	0	0	0	1,394,900
Dixon Branch Relief System (RL Areas 18 & 19) - W845	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	12/2035	0	0	0	0	6,200,000	21,000,000	27,200,000
Dorrington Circle 3106 - W741	Stormwater Drainage Management	Other GO CIP - Debt	7	03/2025	85,344	0	85,344	0	0	0	85,344
Dorrington Circle 3106 - W741	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	03/2025	160,000	5,000	155,000	0	0	0	160,000
Dredge Maintenance - W405	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	350,000	0	350,000	125,000	200,000	725,000	1,400,000
Driftway Drive 2415 & 2421 - X091	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	01/2030	0	0	0	0	0	132,300	132,300
East Peaks Upper/Middle Basin Relief System - X092	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	01/2029	0	0	0	0	0	2,600,000	2,600,000
East Peaks Upper/Middle Basin Relief System - YC42	Storm Drainage Relief System	2024 Bonds	Citywide	Not Started	0	0	0	0	2,760,000	6,440,000	9,200,000
El Cerrito 2490 & Hunnicut 8181 - YC06	Erosion Control	2024 Bonds	7	Not Started	0	0	0	120,750	684,250	0	805,000
El Cerrito Storm Drainage, 2470 - VD11	Erosion Control	2017 Bonds	7	10/2024	200,001	200,001	0	0	0	0	200,001
El Cerrito Storm Drainage, 2470 - VD11	Storm Drainage Relief System	Other GO CIP - Non-Debt	7	10/2024	373,873	373,873	0	0	0	0	373,873
El Tivoli @ Reverchon Drainage Relief System - W742	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	222,600	0	222,600	0	1,632,400	0	1,855,000
El Tivoli Branch Culvert @ Plymouth Road - W847	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2028	60,000	0	60,000	0	440,000	0	500,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Elm Fork Trinity River - Upper East @ Skyline Trail Bridge / Trinity View Park W846	Stormwater Drainage Management	Other GO CIP - Debt	6	12/2028	105,505	0	105,505	0	0	0	105,505
Elm Fork Trinity River - Upper East @ Skyline Trail Bridge / Trinity View Park W846	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	12/2028	192,000	0	192,000	1,408,000	0	0	1,600,000
Elmwood Branch Bridge @ Melbourne - W743	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	31,500	178,500	210,000
Elmwood Branch Culvert @ Edgefield - W744	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	48,000	272,000	320,000
Elmwood Branch Culvert @ Tyler & Vernon - W745	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	36,000	204,000	240,000
Emergency Pipe Repairs - Major Maintenance of Collapsed Pipe in Critical Areas - W268	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	187,681	0	187,681	125,000	200,000	725,000	1,237,681
Estes Branch Channel Improvements (2704 Mossglen) - W746	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	12/2029	0	0	0	0	345,000	1,955,000	2,300,000
Eustis Ave 8600-8800 Blk & KCS Railroad Backwater Analysis - W747	Stormwater Drainage Management	Other GO CIP - Debt	9	12/2030	0	0	0	200,000		0	200,000
Eustis Ave 8600-8800 Blk & KCS Railroad Backwater Analysis - W747	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	12/2030	0	0	0	0	0	0	0
Eustis Avenue - X003	Erosion Control	2017 Bonds	9	11/2024	254,000	254,000	0	0	0	0	254,000
Fair Oaks Crossing, 8555 - W406	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	10/2024	594,854	594,854	0	0	0	0	594,854
Fair Oaks Detention Basin, Dredging - W407	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	12/2026	793,138	101,298	691,840	0	0	0	793,138
Fairglen Dr 8928 - YC43	Stormwater Drainage Management	2024 Bonds	10	Not Started	0	0	0	0	0	132,250	132,250

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Flood Management Area - Major Maintenance - W194	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	0	0	0	141,875	176,555	1,090,088	1,408,518
Forest Lane 9833 - X011	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	12/2027	21,000	0	21,000	119,000	0	0	140,000
Forest Ridge 9700 Block-Chiswell 9600 Block - VD76	Erosion Control	2017 Bonds	10	02/2025	-177,755	177,755	-355,510	0	0	0	-177,755
Forest Ridge 9700 Block-Chiswell 9600 Block - VD76	Storm Drainage Relief System	2017 Bonds	10	02/2025	1,591,682	1,591,682	0	0	0	0	1,591,682
Forston Ave 18503 - YC07	Erosion Control	2024 Bonds	12	Not Started	0	0	0	27,169	0	153,956	181,125
Fox Hollow Lake, Dredging - W408	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2024	599,809	600,809	-1,000	0	0	0	599,809
Gabion - Major Maintenance - W196	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	225,000	0	225,000	125,000	210,000	625,000	1,185,000
Gateridge 6841 Storm Drainage Relief - W849	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	12/2030	0	0	0	0	0	2,900,000	2,900,000
Gifford-Roanoke Area Relief System - Phase II/ Brookhollow Bridge - VD38	Storm Drainage Relief System	2017 Bonds	2	11/2025	1,544,217	261,614	1,282,603	0	0	0	1,544,217
GLEN OAKS 816 - S723	Erosion Control	Other GO CIP - Non-Debt	4	03/2025	647,705	647,705	0	0	0	0	647,705
Glencairn 216 - YC44	Stormwater Drainage Management	2024 Bonds	8	Not Started	0	0	0	0	0	327,750	327,750
Glencairn 460 - YC08	Erosion Control	2024 Bonds	8	Not Started	0	0	0	42,263	0	239,488	281,750
Grauwylar Gate - W751	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	75,000	425,000	500,000
Greendale 1721, 1716 - VD67	Erosion Control	Other GO CIP - Non-Debt	5	10/2024	95,529	95,529	0	0	0	0	95,529
Greendale 1721, 1716 - VD67	Stormwater Drainage Management	2017 Bonds	5	10/2024	105,000	105,000	0	0	0	0	105,000
Greenhollow/ Sapling Way/ Clearsprings RL - W200	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	10/2025	1,370,700	199,515	1,171,185	0	0	0	1,370,700

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Greenspan - Kirnwood Area - VD65	Storm Drainage Relief System	2017 Bonds	8	02/2025	2,091,890	2,091,890	0	0	0	0	2,091,890
Guildhall-McCree Storm Drainage Relief System - W213	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	03/2025	4,699,970	438,570	4,261,400	2,600,000	0	0	7,299,970
Hampton Gate - VD34	Storm Drainage Relief System	2017 Bonds	6	12/2026	300,220	0	300,220	0	0	0	300,220
Hampton N 635 - YC09	Erosion Control	2024 Bonds	1	Not Started	0	0	0	36,225	0	205,275	241,500
Harlandale - Strickland Area - YC45	Stormwater Drainage Management	2024 Bonds	4	Not Started	0	0	0	0	184,575	1,045,925	1,230,500
Harry Hines 5323 - YC46	Stormwater Drainage Management	2024 Bonds	2	Not Started	0	0	0	0	0	241,500	241,500
Hatfield Branch @ Seagoville Channel Improvements - VD71	Flood Management	2017 Bonds	5	05/2025	563,179	276,179	287,000	0	0	0	563,179
Hatfield Branch Dam Spillway Rehabilitation - W852	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2028	120,000	0	120,000	0	880,000	0	1,000,000
HEALEY 2116 & KINGSMAN 9869 - S731	Erosion Control	2012 Bonds	9	Ongoing	0	5,000	-5,000	0	0	0	0
Hickory Creek Floodplain Management Study - W270	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2025	228,066	0	228,066	0	0	0	228,066
Hickory Creek Floodplain Management Study - YC23	Flood Management	2024 Bonds	8	Not Started	0	0	0	0	253,000	0	253,000
Highgrove Area Drainage Relief System - W410	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	03/2025	0	0	0	3,000,000	0	0	3,000,000
Highgrove Area Drainage Relief System - W410	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	03/2025	1,155,000	0	1,155,000	0	0	0	1,155,000
Highland Road, 2447 - VD68	Erosion Control	Other GO CIP - Non-Debt	7	10/2024	321,519	321,519	0	0	0	0	321,519
Highland Road, 2447 - VD68	Storm Drainage Relief System	2017 Bonds	7	10/2024	195,000	195,000	0	0	0	0	195,000
Hillcrest Rd 13059 - YC10	Erosion Control	2024 Bonds	11	Not Started	0	0	0	132,825	0	752,675	885,500

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Holland @ Miles Drainage Relief System - X093	Stormwater Drainage Management	Other GO CIP - Debt	2	01/2027	0	0	0	750,000		0	750,000
Holland @ Miles Drainage Relief System - X093	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	01/2027	0	0	0	0	0	4,250,000	4,250,000
Holliday, 3445, 3449, 3605, 3621 - W411	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2026	1,040,000	127,556	912,444	0	0	0	1,040,000
Hollow Ridge, 4804 - VD74	Storm Drainage Relief System	2017 Bonds	7	05/2025	273,821	57,828	215,993	0	0	0	273,821
Homer Street, 3215 - VD43	Storm Drainage Relief System	2017 Bonds	14	02/2025	1,178,240	1,178,240	0	0	0	0	1,178,240
Hymie Circle 10105-10109 - YC47	Stormwater Drainage Management	2024 Bonds	5	Not Started	0	0	0	0	61,238	347,013	408,250
Jackson Branch - Church Road Bridge - W753	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	12/2029	0	0	0	0	205,500	1,164,500	1,370,000
Jan Creek Culvert @ Wheatland - YC24	Flood Management	2024 Bonds	8	Not Started	0	0	0	0	0	1,035,000	1,035,000
Jefferson W 2909 - YC11	Erosion Control	2024 Bonds	1	Not Started	0	0	0	42,263	0	239,488	281,750
Joes Creek - West Fork Channel and Culvert Improvements - W276	Stormwater Drainage Management	Other GO CIP - Debt	6	12/2035	0	0	0	1,900,000		0	1,900,000
Joes Creek - West Fork Channel and Culvert Improvements - W276	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	12/2035	0	0	0	0	2,500,000	0	2,500,000
Joe's Creek West Fork Bridge @ Walnut Hill - VD47	Flood Management	2017 Bonds	6	05/2025	470,000	223,343	246,657	0	0	0	470,000
Keeton Park Lake, Dredging - W412	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2027	790,798	118,966	671,832	0	0	0	790,798
Kidd Springs Branch @ Colorado - W754	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	496,500	2,813,500	3,310,000
Kidd Springs Tunnel Rehabilitation - W854	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2025	336,000	0	336,000	200,000	0	0	536,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Kiest Valley Parkway @ Kiest Knoll Outfall Protection - YC12	Erosion Control	2024 Bonds	3	Not Started	0	0	0	39,675	0	224,825	264,500
Kiesthill (3407, 3411, 3431), Kiest Crest (3610), Kiest (3227, 3335, 3419), and Kiest Crest - W414	Stormwater Drainage Management	Other GO CIP - Debt	3	04/2026	1,276,451	0	1,276,451	0	0	0	1,276,451
Kiesthill (3425, 3407, 3411, 3431), Kiest Crest (3610), Kiest (3327, 3335, 3419), and Kiest Crest - W414	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	04/2026	3,553,750	277,144	3,276,606	1,200,000	0	0	4,753,750
Kiltartan 1511 - S735	Erosion Control	2006 Bonds	2	02/2025	1,140,750	1,140,750	0	0	0	0	1,140,750
Kiltartan 1519 - W755	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	09/2025	224,000	5,000	219,000	0	0	0	224,000
Kings Branch @ Genoa - VD61	Flood Management	2017 Bonds	4	10/2024	275,550	262,000	13,550	0	0	0	275,550
Kings Branch Culvert @ Genoa - VD61	Storm Drainage Relief System	Other GO CIP - Non-Debt	4	10/2024	627,202	627,202	0	0	0	0	627,202
Kings Branch Culvert @ Stella - VD58	Flood Management	2017 Bonds	4	10/2024	192,000	192,000	0	0	0	0	192,000
Kings Branch Culvert @ Stella - VD58	Storm Drainage Relief System	Other GO CIP - Non-Debt	4	10/2024	671,403	671,403	0	0	0	0	671,403
Knight Street 2426 & 2428 - W757	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	210,750	1,194,250	1,405,000
Knights Branch @ Denton Dr. - W857	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2032	0	0	0	0	0	428,400	428,400
Knights Branch Upper Relief System - Inwood/Mockingbird - W856	Stormwater Drainage Management	Other GO CIP - Non-Debt	2,13	12/2034	0	0	0	0	0	3,450,000	3,450,000
Knights Branch Upper Relief System Phase 2 - W855	Stormwater Drainage Management	Other GO CIP - Non-Debt	2,13	12/2035	0	0	0	0	0	2,350,000	2,350,000
Knights Branch Upper Relief System Study - YC25	Flood Management	2024 Bonds	Citywide	Not Started	0	0	0	0	649,750	0	649,750
Kushla 3800 @ Grinnell - W758	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	12/2029	0	0	0	0	276,000	1,564,000	1,840,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Lafayette Heights Branch Culvert @ Plymouth Road W858	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	67,200	0	67,200	0	492,800	0	560,000
Lake Cliff Dam Rehabilitation - W860	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	1,680,000	0	1,680,000	0	0	12,320,000	14,000,000
Lake Cliff Dam Seepage Project - W859	Stormwater Drainage Management	Other GO CIP - Debt	1	12/2026	0	0	0	1,500,000	0	0	1,500,000
Lake Cliff Dam Seepage Project - W859	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2026	0	0	0	0	0	0	0
Lake Highlands Town Center, Dredge Proje - VD77	Storm Drainage Relief System	Other GO CIP - Non-Debt	10	10/2024	205,702	205,702	0	0	0	0	205,702
Lake Highlands Town Center, Dredge Project - VD77	Storm Drainage Relief System	2017 Bonds	10	10/2024	1,807,371	1,807,371	0	0	0	0	1,807,371
Lake June @ St. Augustine - VD72	Flood Management	2017 Bonds	5	05/2025	871,272	350,569	520,703	0	0	0	871,272
Lane Park - 7100 to 7300 Block - W760	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	12/2029	0	0	0	0	488,250	2,766,750	3,255,000
Lansford 1215 - X016	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	199,500	0	199,500	0	1,130,500	0	1,330,000
Lansford 1808 - X017	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	52,500	0	52,500	297,500	0	0	350,000
Linwood Place, Rector Place, Briarwood Storm Drainage Relief - X094	Stormwater Drainage Management	Other GO CIP - Non-Debt	6,13	01/2028	0	0	0	0	1,200,000	6,800,000	8,000,000
Lisbon Area C - W204	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	10/2025	1,654,300	293,063	1,361,237	0	0	0	1,654,300
Lively Lane, 3808 - VD48	Storm Drainage Relief System	2017 Bonds	6	12/2026	80,000	39,688	40,312	0	0	0	80,000
LLano Ave 6126 Storm Drainage Relief - X095	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	01/2027	0	0	0	0	780,000	4,420,000	5,200,000
Loganwood 3602 - VD69	Storm Drainage Relief System	2017 Bonds	5	05/2025	256,000	43,038	212,962	0	0	0	256,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Loree 1742 - W761	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2029	0	0	0	0	146,250	828,750	975,000
Mapleleaf Circle/Mapleleaf Lane Area - W763	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2029	0	0	0	0	194,250	1,100,750	1,295,000
Marsh Lane 10424 - X096	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	01/2027	0	0	0	500,000	0	0	500,000
McCommas Branch FPMS Alt 4 - W277	Stormwater Drainage Management	Other GO CIP - Debt	9	04/2026	0	0	0	6,158,250	0	0	6,158,250
McCommas Branch FPMS Alt 4 - W277	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	2,498,932	442,700	2,056,232	0	0	0	2,498,932
Meadow Lake Ave 7102 & Westlake 7203 - W764	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	12/2030	0	0	0	0	656,250	3,718,750	4,375,000
Meadowcliff 10720, 10726 - VD13	Erosion Control	2006 Bonds	10	Ongoing	0	0	0	0	0	0	0
Meadowcliff 10720, 10726 - VD13	Erosion Control	2017 Bonds	10	Ongoing	690,400	121,746	568,653	0	0	0	690,400
Meadowknoll 8911 - W765	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	12/2029	0	0	0	0	26,400	149,600	176,000
Meandering Way 16209 - VD81	Erosion Control	2017 Bonds	12	11/2025	223,486	164,622	58,864	0	0	0	223,486
Medical District Drive Drainage Relief System Phase II - W863	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 6	01/2032	0	0	0	0	0	1,554,000	1,554,000
Melody Lane 6262 Site 1&2 - W766	Stormwater Drainage Management	Other GO CIP - Debt	13	08/2026	0	0	0	1,435,650	0	0	1,435,650
Melody Lane 6262 Site 1&2 - W766	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	08/2026	253,350	229,336	24,014	0	0	0	253,350
Mercer Place, 9056 - W790	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	04/2026	160,000	4,000	156,000	0	0	0	160,000
Military Parkway @ Urbandale Park - YC26	Flood Management	2024 Bonds	5	Not Started	0	0	0	0	0	575,000	575,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Mill Creek Drainage Relief System - Phase I - T525	Storm Drainage Relief System	2006 Bonds	Citywide	11/2025	75,240,117	56,021,428	19,218,688	0	0	0	75,240,117
Mill Creek Drainage Relief System - Phase I - T525	Storm Drainage Relief System	Other GO CIP - Non-Debt	Citywide	11/2025	4,700,000	0	4,700,000	0	0	0	4,700,000
Mill Creek Drainage Relief System - Phase III - W864	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2035	0	0	0	0	0	6,900,000	6,900,000
Mill Creek Drainage Relief System - Phase III - YC48	Storm Drainage Relief System	2024 Bonds	Citywide	Not Started	0	0	0	0	3,240,000	7,560,000	10,800,000
Mill Creek, Peaks Branch and State Thomas - S769	Storm Drainage Relief System	2012 Bonds	Citywide	11/2025	216,093,652	204,573,549	11,520,103	0	0	0	216,093,652
Milverton @ Palisade - VD73	Storm Drainage Relief System	2017 Bonds	5	10/2024	870,000	870,000	0	0	0	0	870,000
Milverton @ Palisade - VD73	Storm Drainage Relief System	Other GO CIP - Non-Debt	5	10/2024	744,050	744,050	0	0	0	0	744,050
Monte Carlo 1600 and 3400 block - W274	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	02/2025	929,942	929,942	0	0	0	0	929,942
N. Winnetka Ave. @ McBroom Street Drainage Relief - W767	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	12/2029	0	0	0	0	39,750	225,250	265,000
Nandina - Pine Trail Area - VD63	Storm Drainage Relief System	2017 Bonds	8	05/2025	899,950	193,016	706,933	0	0	0	899,950
North Davillia Dr Estates Channel Repair (3755 Clover Lane) - YC27	Flood Management	2024 Bonds	6	Not Started	0	0	0	0	79,350	449,650	529,000
Northcliff Drive 9804 - W768	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	73,500	0	73,500	416,500	0	0	490,000
Northwest Highway @ Tulane - W769	Stormwater Drainage Management	Other GO CIP - Debt	13	12/2032	0	0	0	2,550,000	0	0	2,550,000
Northwest Highway @ Tulane - W769	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	12/2032	0	0	0	0	0	4,200,000	4,200,000
Nutwood Cir. 6402 - YC13	Erosion Control	2024 Bonds	12	Not Started	0	0	0	30,188	0	171,063	201,250
Oak Haven Lane 8602 - YC28	Flood Management	2024 Bonds	8	Not Started	0	0	0	0	0	207,000	207,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Ohio W. 412 416 - W236	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	23,375	1,000	22,375	0	0	0	23,375
Outfall at Compton 1203/1205 - YC14	Erosion Control	2024 Bonds	4	Not Started	0	0	0	72,450	0	410,550	483,000
Pandora Circle, 13344 - W419	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	346,990	79,990	267,000	0	0	0	346,990
Parkdale Bridge - White Rock Creek Tributary - VD08	Erosion Control	2017 Bonds	7	12/2026	45,180	0	45,180	0	0	0	45,180
Parkhurst - Brookhurst (Lake Highlands Baptist) Relief System - W867	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	12/2031	0	0	0	0	0	427,200	427,200
Parrish Branch Culvert @ Wheatland Rd. - W237	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	09/2026	562,536	114,036	448,500	0	0	0	562,536
Peaks Branch Upper Basin Relief System (RL Area 13) - W868	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2035	0	0	0	0	0	4,500,000	4,500,000
Pensive Drive Channel/Walnut Hill Relief System - W212	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	05/2025	12,828,182	1,116,947	11,711,235	0	0	0	12,828,182
Pensive Drive Channel/Walnut Hill Relief System - W212	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	05/2025	10,000	0	10,000	0	0	0	10,000
Plano Pky. 8800 - W770	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	09/2029	0	0	0	0	103,500	586,500	690,000
Planters Glen 12542 - X097	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	01/2028	0	0	0	0	30,000	170,000	200,000
Pleasant Branch Tonawanda to Bruton - W279	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	10/2025	4,686,151	0	4,686,151	0	0	0	4,686,151
Plymouth Road Drainage Relief (Avon to Bahama) - W869	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	48,000	0	48,000	0	352,000	0	400,000
Polk Street 3425 (RL Area 38) - W272	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	12/2026	440,000	0	440,000	660,000	0	0	1,100,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Prairie Creek Channel & Bridge Improvement @ 175 - VD70	Flood Management	2017 Bonds	5	02/2025	701,178	85,817	615,361	0	0	0	701,178
Prairie Oak Drive 9321 (RL Area 33) - VD66	Storm Drainage Relief System	2017 Bonds	5	05/2025	425,000	70,737	354,263	0	0	0	425,000
Pratt St @ Mayrant Dr. Erosion Control - W870	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	42,000	0	42,000	308,000	0	0	350,000
Pressure Sewer - X102	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	5,000,000	0	0	5,000,000
Preston Bend Drive, 17110 - W420	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	04/2026	653,148	95,948	557,200	0	0	0	653,148
Preston Creek Place 6166 - W771	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	12/2029	0	0	0	0	22,500	127,500	150,000
Preston Hollow Channel, Phases 1& 2, Desco - VD51	Flood Management	2017 Bonds	13	11/2025	1,854,000	208,076	1,645,924	0	0	0	1,854,000
Private Creek Assistance - X101	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2025	0	0	0	50,000	50,000	150,000	250,000
Pruitt Branch @ C F Hawn - YC29	Flood Management	2024 Bonds	5, 8	Not Started	0	0	0	0	0	575,000	575,000
Ravinia S. 3338 - YC15	Erosion Control	2024 Bonds	3	Not Started	0	0	0	75,469	0	427,656	503,125
Ravinia South, 123 - W773	Stormwater Drainage Management	Other GO CIP - Debt	1	12/2027	0	0	0	37,500	0	0	37,500
Ravinia South, 123 - W773	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2027	0	0	0	0	212,500	0	212,500
Red Bird Branch Culvert @ Red Bird Lane - W421	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	02/2026	1,178,448	341,951	836,497	0	0	0	1,178,448
Reinhart Branch Flood Management Study Update - YC30	Flood Management	2024 Bonds	9	Not Started	0	0	0	0	230,000	0	230,000
Repetitive Loss Properties - W872	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2034	630,924	0	630,924	0	1,000,000	900,000	2,530,924
Rexford Dr @ Shorecrest Dr - VD53	Erosion Control	2017 Bonds	13	02/2025	0	18,477	-18,477	0	0	0	0

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Rexford Dr @ Shorecrest Dr - VD53	Storm Drainage Relief System	2017 Bonds	13	02/2025	409,475	409,475	0	0	0	0	409,475
Roof & HVAC Replacements - W873	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	02/1932	115,755	0	115,755	0	0	0	115,755
Roof & HVAC Replacements - W873	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	750,000	0	750,000	200,000	750,000	650,000	2,350,000
Royal Lane, 3162 (RL Area 7) - VD52	Storm Drainage Relief System	2017 Bonds	13	11/2025	220,000	45,466	174,534	0	0	0	220,000
Royal Lane, 7012 - VD50	Storm Drainage Relief System	2017 Bonds	11	02/2025	1,658,995	1,658,995	0	0	0	0	1,658,995
Royal Spring 10510 Storm Drainage Relief - YC49	Storm Drainage Relief System	2024 Bonds	13	Not Started	0	0	0	0	0	123,575	123,575
Sage Valley - Wisteria Area - W776	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2029	0	0	0	0	90,750	514,250	605,000
San Gabriel Drive 4300 Blk - W622	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	08/2026	1,086,750	745,719	341,031	0	0	0	1,086,750
Sanford Ave Relief System (Little Forest Hill) Phase 2 - YC50	Storm Drainage Relief System	2024 Bonds	9	Not Started	0	0	0	0	345,000	1,955,000	2,300,000
SDM Equipment Notes - E615	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	2,500,000	2,500,000	7,500,000	12,500,000
Sheldon Ave 3303 (Fire Station 26) - YC16	Erosion Control	2024 Bonds	1	Not Started	0	0	0	120,750	0	684,250	805,000
Sinclair, 10514 - W423	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	162,196	31,196	131,000	0	0	0	162,196
Slaughter Branch Culvert Improvement @ NW Hwy - W876	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	12/2031	0	0	0	0	0	303,600	303,600
Sonnet Drive Drainage Relief System - W877	Stormwater Drainage Management	Other GO CIP - Debt	13	12/2026	0	0	0	2,728,000	0	0	2,728,000
Sonnet Drive Drainage Relief System - W877	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	12/2026	372,000	0	372,000	0	0	0	372,000
Sonnet Drive Drainage Relief System - W877	Stormwater Drainage Management	Other GO CIP - Debt	13	12/2026	310,949	0	310,949	0	0	0	310,949

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
South Lamar Ph. 2 - Pear, Mooney, Bannock Area - W424	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	04/2027	4,054,518	472,518	3,582,000	0	0	0	4,054,518
Southwood - Franklin (S) Area - YC51	Stormwater Drainage Management	2024 Bonds	3	Not Started	0	0	0	0	0	2,012,500	2,012,500
Spring Grove 13300 Block - YC52	Storm Drainage Relief System	2024 Bonds	11	Not Started	0	0	0	0	258,750	1,466,250	1,725,000
Springhill Dr 2302, 2310, 2314, & 2320 - YC17	Erosion Control	2024 Bonds	2	Not Started	0	0	0	233,651	0	1,324,024	1,557,675
State-Thomas - Flora/Boll to Fairmont - VD45	Storm Drainage Relief System	2017 Bonds	14	11/2025	495,000	107,850	387,150	0	0	0	495,000
State-Thomas @ Woodall Rodgers - T536	Storm Drainage Relief System	2006 Bonds	Citywide	11/2025	2,281,875	2,410,657	-128,782	0	0	0	2,281,875
Storm Water Operations Facility - W879	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	09/2026	11,000,000	0	11,000,000	0	0	0	11,000,000
Summer Creek Circle 6145, 6153, 6155, 6157 - W426	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	04/2026	1,925,925	248,325	1,677,600	0	0	0	1,925,925
Tamarack 1745, 1739, 1751 - S757	Erosion Control	2012 Bonds	2	11/2025	187,155	125,416	61,739	0	0	0	187,155
Teakwood Elmridge Drainage Relief - VD49	Erosion Control	2017 Bonds	11	10/2024	617,500	617,500	0	0	0	0	617,500
Teakwood Elmridge Drainage Relief - VD49	Storm Drainage Relief System	Other GO CIP - Non-Debt	11	10/2024	314,226	314,226	0	0	0	0	314,226
Throckmorton-Reagan-Drainage Improvements - W198	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	03/2025	6,553,018	682,800	5,870,218	0	0	0	6,553,018
Trammel Drive, 6561 - W427	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	162,176	31,176	131,000	0	0	0	162,176
Tree Shadow Trail, 5910 - VD79	Erosion Control	2017 Bonds	12	11/2025	396,597	204,317	192,280	0	0	0	396,597
Trinity River - Lower East @ Bellevue Pressure Sewer - W880	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	12/2030	0	0	0	0	0	1,600,000	1,600,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Trinity River - Lower East @ RR / Courts Building - W882	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	12/2030	0	0	0	0	0	1,600,000	1,600,000
Trinity River - Lower West @ Margaret Hunt Hill / Ron Kirk Pedestrian Bridge - W881	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	12/2030	0	0	0	0	0	2,500,000	2,500,000
Trinity River Channel Project - X098	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 6, 7	01/2030	0	0	0	0	0	2,760,000	2,760,000
Turtle Creek @ Bowen Area - Storm Drainage Relief - W428	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	04/2026	320,000	43,828	276,172	0	0	0	320,000
Turtle Creek @ Hall - W780	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	12/2033	0	0	0	0	0	1,164,000	1,164,000
Turtle Creek @ Stonebridge - W781	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	12/2033	0	0	0	0	0	888,000	888,000
Twin Creek 9726 - S760	Erosion Control	2006 Bonds	2	02/2025	874,490	874,490	0	0	0	0	874,490
Twin Lakes, Dredging - W429	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2024	1,790,643	1,790,643	0	0	0	0	1,790,643
Tyler (S) - Berkley - W884	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2030	0	0	0	0	490,500	2,779,500	3,270,000
University Hills (Houston School St) Bridge@ Ricketts Branch - W783	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	09/2026	150,000	6,000	144,000	850,000	0	0	1,000,000
USACE Partnership Funds - W397	Trinity River Corridor Projects	2006 Bonds	Citywide	12/2027	1,500	7,500	-6,000	0	0	0	1,500
Van Buren (N) - Cedar Hill Area - W784	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2029	0	0	0	0	180,000	1,020,000	1,200,000
Versailles, 3500 - VD83	Erosion Control	2017 Bonds	13	02/2025	787,199	609,990	177,209	0	0	0	787,199
Weeburn 3677 Storm Drainage Relief - YC53	Storm Drainage Relief System	2024 Bonds	13	Not Started	0	0	0	0	0	172,500	172,500

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Welch 11811 - W785	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	12/2029	0	0	0	0	22,500	127,500	150,000
Wentwood 7314 - YC54	Stormwater Drainage Management	2024 Bonds	13	Not Started	0	0	0	0	0	241,500	241,500
West Dallas - Eagle Ford Sump Basin Phase 2 - W885	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	0	0	0	0	0	1,390,200	1,390,200
West Dallas - Frances Street Sump Basin - W886	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	0	0	0	0	0	661,800	661,800
West Fork of Joes Creek Channel Repair - Brockbank Dr @ Channel Dr - W786	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	12/2029	0	0	0	0	172,500	977,500	1,150,000
White Rock Creek Floodplain Management Study Update - YC31	Flood Management	2024 Bonds	Citywide	Not Started	0	0	0	0	1,035,000	0	1,035,000
Whitehall 3870 Storm Drainage Relief - YC55	Storm Drainage Relief System	2024 Bonds	13	Not Started	0	0	0	0	0	161,000	161,000
Williamson Branch FPMS Alt 2 - W278	Stormwater Drainage Management	Other GO CIP - Debt	4	12/2027	2,054,100	0	2,054,100	0	0	0	2,054,100
Williamson Branch FPMS Alt 2 - W278	Stormwater Drainage Management	Other GO CIP - Debt	9	12/2027	0	0	0	4,500,000	0	0	4,500,000
Williamson Branch FPMS Alt 2 - W278	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	12/2027	2,055,000	0	2,055,000	0	12,000,000	6,245,000	20,300,000
Winslow-Henderson-Beeman Area Relief - W888	Stormwater Drainage Management	Other GO CIP - Non-Debt	2,7	12/2035	0	0	0	0	0	4,258,800	4,258,800
Wixom Lane 835 - YC18	Erosion Control	2024 Bonds	8	Not Started	0	0	0	30,188	0	171,063	201,250
Woodlark Trail, 306 - W788	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	07/2028	0	0	0	0	7,650	43,350	51,000
Woody Branch @ S Polk St - W430	Stormwater Drainage Management	Other GO CIP - Debt	3	12/2025	0	0	0	5,935,500	0	0	5,935,500

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Woody Branch @ S Polk St - W430	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2025	509,500	0	509,500	0	0	4,000,000	4,509,500
Woody Branch Dam Rehabilitation - X100	Stormwater Drainage Management	Other GO CIP - Debt	3	01/2031	0	0	0	750,000		0	750,000
Woody Branch Dam Rehabilitation - X100	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	01/2031	0	0	0	0	0	4,250,000	4,250,000
Woody Branch Erosion Control - Glen Oaks Blvd & Hunters View Group 5 - X099	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	01/2031	0	0	0	0	0	250,425	250,425
Woody Branch Erosion Control- Glen Oaks & Hunters View Grp 2 - YC19	Erosion Control	2024 Bonds	4	Not Started	0	0	0	118,438	0	672,287	790,725
Woody Branch Erosion Control- Glen Oaks & Hunters View Grp 6 - YC20	Erosion Control	2024 Bonds	4	Not Started	0	0	0	193,804	0	1,098,221	1,292,025
Woody Branch Floodplain Management Study - W271	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2024	200,000	0	200,000	0	0	0	200,000
Yolanda Circle 5636 - YC56	Stormwater Drainage Management	2024 Bonds	13	Not Started	0	0	0	0	0	218,500	218,500
Yosemite 6664 - W789	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	07/2028	0	0	0	0	6,300	35,700	42,000
<b>Grand Total</b>					<b>\$574,393,831</b>	<b>\$338,631,260</b>	<b>\$235,762,571</b>	<b>\$60,088,006</b>	<b>\$63,329,630</b>	<b>\$272,638,713</b>	<b>\$970,450,179</b>



# PARK AND RECREATION

## MISSION

The Dallas Park and Recreation (PKR) Department's mission is to champion lifelong recreation and serve as responsible stewards of the city's parks, trails, and open spaces.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Completed construction of building repairs at Science Place I, Pan American Arena, Centennial Building and Tower Building at Fair Park
- Completed construction of Willie B. Johnson Recreation Center
- Began design at Willis Winter Park
- Began roof repair at Tower Building
- Completed erosion control at Emerald Lake Park
- Completed construction at the Fair Park Coliseum
- Began construction at Anderson Bonner Park Erosion
- Began construction at Coombs Creek extension – Davis to Moss Park
- Began construction at Southern Gateway Green-Ph1 Deck
- Began construction of Glen Meadow Park Playground, Marcus Park, and Juanita J. Craft playgrounds
- Completed construction of R.P. Brooks playground
- Began design of Circuit Loop Trail Trinity Forest Spine Trail Phase IV Lawnview to 175
- Began construction of Eloise Lundy Park and playground upgrades
- Began design of Park at Forest-Audelia improvements
- Began design of the Charlie Pride (Timberglen) Trail
- Began the White Rock Lake dredging preliminary engineering design
- Completed construction at Lake Highlands Trail Phase 2A/2B, northern extension
- Completed construction of the Anderson Bonner Park Playground
- Completed construction of the Kiowa Parkway Trail & Bridge
- Began construction of the Coombs Creek Trail - Bahama Drive to Davis Street
- Completed construction at Emerald Lake Dam
- Completed construction at White Rock Lake Trail
- Completed construction of the Flagpole Hill Phase I improvements
- Completed construction of the Crawford Memorial artwork installation Phase IA
- Completed construction of the Willie Mae playground renovation
- Completed construction at White Rock Lake Dog Park
- Completed construction at Sleepy Hollow
- Completed construction at Creekside Bike Park
- Completed construction at Runyon Creek Trail cameras
- Completed construction at Cherrywood playground replacement
- Completed the light pole testing of 660 poles - Priority poles I, II, III and tennis
- Completed construction at the Garland Road safety barrier
- Completed construction of the Dixon Branch Greenbelt Park playground
- Completed construction at University Crossing trail lighting

# PARK AND RECREATION

- Completed design of the Trinity Strand Trail Phase II
- Began construction of the Circuit Loop Trail Trinity Forest Spine Trail Phase V 175 to Pemberton Hill
- Completed design at the Circuit Loop Trail Gateway Connector Trail at Sylvan Avenue
- Completed design at Tipton Pavilion
- Completed New Park in the Cedars
- Completed Guard Park construction
- Began construction of Southern Pacific Trail Phase IV
- Continued construction at Bachman Lake State Park
- Continued construction at Wheatland Park Football Complex
- Continued construction at Judge Charles R. Rose Park
- Continued construction at Circuit Loop Trail Hi-Line Connector Trail
- Continued design of Circuit Loop Trail Trinity Forest Spine Trail Phase I Santa Fe to Samuell Boulevard
- Continued design of Kleberg Trail
- Continued design of Crawford Memorial Phase I
- Continued design of Circuit Loop Trail Trinity Forest Spine Trail Phase II Samuell to Lawnview
- Began Construction of Anita Martinez Recreation Center
- Began construction of the Cotton Bowl Phase I
- Began Construction of Kleberg-Rylie Recreation Center
- Began Kleberg-Rylie Recreation Center gym repairs through Community Development Block Grant-Disaster Recovery (CDBG-DR) Funds

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Begin construction of the pedestrian bridge at Lakewood Park
- Complete creek stabilization at Anderson Bonner
- Complete construction of parking garage at Dallas Zoo
- Complete construction of Phase II of Coombs Creek Trail
- Complete construction for Reverchon Ballpark improvements
- Begin construction of Park at Forest-Audelia
- Begin and complete construction of Cadillac Heights Park (Roland Parrish Park)
- Complete construction at Tipton Park
- Complete construction at Anderson Bonner Park erosion
- Complete construction at Coombs Creek Trail extension - Davis to Moss Park
- Continue design at Charlie Pride (Timberglen Trail)
- Begin design of the Dixon Branch Greenbelt pedestrian bridge
- Begin design of Five Mile Creek Trail - Federally funded
- Begin design of Timberleaf playground
- Begin design of Westmount Park infrastructure
- Complete construction of playgrounds at Glen Meadow Park Playground, Marcus Park, Jamestown Park, and Juanita J. Craft

# PARK AND RECREATION

- Begin construction at Circuit Loop Trail Trinity Forest Spine Trail Phase III Lawnview to 175
- Complete construction of the Texas Parks and Wildlife Department (TWPD) American Rescue Plan Act (ARPA) Grant Projects (Beckley-Heights Park; Daniieldale Park, Meadow Stone Park, Twin Falls Park, Bluebird Park, Park in the Woods Park, Pecan Grove Park, Thurgood Marshall Recreation Center Field)
- Complete construction of the Eloise Lundy Park and playground upgrades
- Complete construction of the Park at Forest-Audelia site improvements
- Complete construction of Tipton Pavilion
- Complete construction of the Coombs Creek Trail extension - Davis to Moss Park
- Continue construction of the Southern Gateway Green-Ph 1 Deck
- Complete the White Rock Lake Master Plan update
- Complete construction of the Bachman Lake Skate Park
- Complete construction of the Wheatland Park Football Complex
- Complete construction of Judge Charles R. Rose Park
- Complete construction of the Circuit Loop Trail Hi-Line Connector Trail
- Began construction of the Kleberg Trail
- Began construction of Big Thicket Storm Repairs CDBG-DR funds
- Complete construction of Big Thicket Storm Repairs CDBG-DR funds
- Began construction of SoPac Trail Phase 4
- Complete construction of Anderson Bonner Park erosion
- Begin construction of Crawford Memorial Phase 1
- Complete design at Circuit Loop Trail Trinity Forest Spine Trail Phase II Samuell to Lawnview
- Complete construction at Food and Fiber building at Fair Park
- Begin construction at Circuit Loop Trail Trinity Forest Spine Trail Phase III
- Complete construction at Food and Anita Martinez Recreation Center
- Complete construction of the Cotton Bowl Phase I
- Begin construction of the Cotton Bowl Phase II
- Complete construction of Kleberg-Rylie Recreation Center gym replacement

## SERVICE DESCRIPTIONS

PARK AND RECREATION	
Administrative and Internal Service Facilities	Provides service facilities required to effectively and efficiently deliver services in an expanding park system.
Aquatic Facilities	These improvements provide for new neighborhood spraygrounds, family aquatic centers, and infrastructure improvements to PKR public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking, and improvements to the restroom and changing facilities.

# PARK AND RECREATION

Citywide Parks	Projects with a broader benefit to residents, including stormwater quality improvements, park accessibility improvements, and land acquisition.
Code Compliance, Safety and Security	Provides a mechanism to address critical needs throughout the city.
Community Parks	These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a two-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, and volleyball. They may also offer passive recreation opportunities such as walking, viewing, sitting, and picnicking.
Dallas Arboretum	Provides development at the Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.
Dallas Zoo	Provides development within the park, often in partnership with the Dallas Zoological Society.
Downtown Parks	Provides the development of parks within the Central Business District.
Environmental	Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.
Erosion Control	These projects employ a variety of engineering techniques to control erosion around creek, channel, or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.
Fair Park	Provides the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.
Hike and Bike Trails	All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters and are recommended under the North Central Texas Council of Government's (NCTCOG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.
Historic Restoration	These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930's Works Progress Administration era.
Major Maintenance	Provides funding for repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.
Major Park Facilities	These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, golf courses, and the Dallas Arboretum.

# PARK AND RECREATION

Mini Park	These parks address limited, isolated, or unique recreation needs of concentrated populations and are usually one acre or smaller in size with less than ¼-mile service radius.
Neighborhood Park Facilities	These parks are from one to 15 acres in size and service a ½-mile radius and have an area for active recreation such as fields, courts, playgrounds, and picnic areas. Facilities are generally unlit with limited parking.
Park Land Acquisition	Provides funding for the acquisition of land for future park development.
Playground Improvement	Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.
Public Art	Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning, and display of artworks, and for administration of the public art projects.
Recreation Centers	Provides new recreation centers and additions to or renovation of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multipurpose room. Reservation facilities are available to the public for rental for special events and functions.
Site Development	Includes the development and implementation of park master plans. These projects may include installing some or all the components as outlined in the plan. Typical components may include pavilions, sidewalks, barrier-free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.
Studies and Master Plans	Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

# PARK AND RECREATION

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
2006 Bonds	2,970,856	2,914,470	56,386	0	0	0	2,970,856
2017 Bonds	52,654,014	21,322,077	31,331,937	0	0	0	52,654,014
2024 Bonds	0	0	0	69,413,629	69,055,677	206,800,694	345,270,000
Other GO CIP - Debt	91,150,000	31,426,620	59,723,380	0	0	0	91,150,000
Other GO CIP - Non-Debt	26,225,094	16,595,074	9,630,020	0	0	0	26,225,094
<b>Grand Total</b>	<b>\$172,999,964</b>	<b>\$72,258,241</b>	<b>\$100,741,724</b>	<b>\$69,413,629</b>	<b>\$69,055,677</b>	<b>\$206,800,694</b>	<b>\$518,269,964</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Administrative and Internal Service Facilities	0	0	0	1,575,000	2,938,000	8,510,000	13,023,000
Aquatic Facilities	0	0	0	3,600,000	9,100,000	5,800,000	18,500,000
Code Compliance, Safety and Security	4,894,786	1,729,710	3,165,076	0	137,000	110,000	5,141,786
Community Parks	1,381,305	496,212	885,094	0	0	0	1,381,305
Dallas Arboretum	0	0	0	0	0	4,000,000	4,000,000
Dallas Zoo	3,495,982	234,134	3,261,848	0	0	27,000,000	30,495,982
Downtown Parks	5,259,409	4,936,299	323,110	2,000,000	0	0	7,259,409
Erosion Control	72,250	72,250	0	3,000,000	2,000,000	16,000,000	21,072,250
Fair Park	90,900,000	32,214,575	58,685,425	0	0	5,000,000	95,900,000
Hike and Bike Trails	23,442,703	8,427,629	15,015,074	2,675,000	3,050,000	24,741,000	53,908,703
Major Maintenance	11,150,000	2,445,198	8,704,802	0	0	0	11,150,000
Major Park Facilities	176,005	71,005	105,000	4,750,000	3,100,000	15,698,000	23,724,005
Neighborhood Park Facilities	2,204,221	115,466	2,088,755	0	0	0	2,204,221
Park Land Acquisition	10,719,381	6,001,636	4,717,745	10,050,000	10,000,000	0	30,769,381
Playground Improvement	1,040,157	104,589	935,568	3,735,000	3,425,000	16,286,500	24,486,657
Public Art	2,880,375	2,369,803	510,572	0	0	0	2,880,375
Recreation Centers	1,092,188	0	1,092,188	29,536,129	14,608,878	58,956,000	104,193,195
Site Development	14,291,201	13,039,735	1,251,467	8,492,500	20,696,799	24,699,194	68,179,694
<b>Grand Total</b>	<b>\$172,999,964</b>	<b>\$72,258,241</b>	<b>\$100,741,724</b>	<b>\$69,413,629</b>	<b>\$69,055,677</b>	<b>\$206,800,694</b>	<b>\$518,269,964</b>

# PARK AND RECREATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
2017 Bond Reserves - X110	Major Maintenance	Other GO CIP - Debt	Citywide	Ongoing	1,150,000	0	1,150,000	0	0	0	1,150,000
5580 Peterson - W690	Park Land Acquisition	Other GO CIP - Non-Debt	Citywide	Ongoing	865,727	859,884	5,843	0	0	0	865,727
Abrams Triangle Park - Monuments - YB16	Site Development	2024 Bonds	14	Not Started	0	0	0	60,000	0	0	60,000
Anderson Bonner - Creek Bank Stabilization - VK45	Code Compliance, Safety and Security	2017 Bonds	11	12/2025	1,250,000	205,113	1,044,887	0	0	0	1,250,000
Apache Park - Playground (New) - YB93	Playground Improvement	2024 Bonds	5	Not Started	0	0	0	0	0	300,000	300,000
Arcadia Recreation Ctr- Inter Upgrades- Safety and Security - YK46	Recreation Centers	2024 Bonds	3	Not Started	0	0	0	768,670	0	0	768,670
Arden Terrace Park - Playground Replacement - YB94	Playground Improvement	2024 Bonds	8	Not Started	0	0	0	0	0	300,000	300,000
Arlington Park - Playground Replacement - YB95	Playground Improvement	2024 Bonds	2	Not Started	0	0	0	300,000	0	0	300,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Arlington Recreation Center - Safety and Security - YK47	Recreation Centers	2024 Bonds	2	Not Started	0	0	0	1,089,065	0	0	1,089,065
Bachman Lake - Playground Replacement - YB96	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	0	750,000	750,000
Bachman Lake Park - Shade Structure and PIP Surfacing - YB17	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	75,000	675,000	0	750,000
Bachman Lake Skatepark - VB11	Site Development	2017 Bonds	6	12/2024	4,054,068	4,054,068	0	0	0	0	4,054,068
Bachman Lake Trail - Trail Connectivity - YB01	Hike and Bike Trails	2024 Bonds	6	Not Started	0	0	0	0	250,000	0	250,000
Bachman Parking Lot (Aquatics, Skate Park) - YB06	Aquatic Facilities	2024 Bonds	6	Not Started	0	0	0	1,500,000	0	0	1,500,000
Bachman Recreation Center - Auditorium Renovations - YK48	Recreation Centers	2024 Bonds	6	Not Started	0	0	0	0	300,000	1,200,000	1,500,000
Barry H. Barker Park - Playground Replacement - YB97	Playground Improvement	2024 Bonds	12	Not Started	0	0	0	0	0	300,000	300,000
Bel Aire Park - Playground Replacement - YB98	Playground Improvement	2024 Bonds	9	Not Started	0	0	0	0	0	200,000	200,000
Benito Jaurez Parque De Heroes - Park Furnishings Pkg - YB99	Site Development	2024 Bonds	6	Not Started	0	0	0	25,000	0	0	25,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Bent Tree Meadow Park - Playground Replacement - YK01	Playground Improvement	2024 Bonds	12	Not Started	0	0	0	300,000	0	0	300,000
Bent Tree Meadow Park Playground - W941	Playground Improvement	2017 Bonds	12	09/2025	250,000	0	250,000	0	0	0	250,000
Bickers Park - Park Furnishings Package - YB18	Site Development	2024 Bonds	6	Not Started	0	0	0	45,000	0	0	45,000
Big Cedar Wilderness - Implementation - YK64	Hike and Bike Trails	2024 Bonds	3	Not Started	0	0	0	0	0	1,500,000	1,500,000
Bishop Flores Park - Connecting walkway to neighborhood - VB86	Neighborhood Park Facilities	2017 Bonds	6	09/2025	722,750	0	722,750	0	0	0	722,750
Bitter Creek Park - Playground Replacement - YK02	Playground Improvement	2024 Bonds	5	Not Started	0	0	0	0	0	300,000	300,000
Bitter Creek Park Trail - YB19	Hike and Bike Trails	2024 Bonds	5	Not Started	0	0	0	0	0	600,000	600,000
Brownwood Park - Soccer Field - VB74	Community Parks	2017 Bonds	6	09/2025	297,000	50,305	246,695	0	0	0	297,000
Buckner Forney Rec Ctr (New) - YB77	Recreation Centers	2024 Bonds	7	Not Started	0	0	0	1,000,000	0	0	1,000,000
Bushman Park - Site Development - YB76	Site Development	2024 Bonds	4	Not Started	0	0	0	20,000	0	0	20,000
Bushmills - Park Site Improvements - YB20	Site Development	2024 Bonds	10	Not Started	0	0	0	300,000	0	0	300,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Cadillac Heights Park - VK94	Site Development	2017 Bonds	4	12/2025	1,224,057	1,224,057	0	0	0	0	1,224,057
Campbell Green Park - Playground Replacement (Large) - YK03	Playground Improvement	2024 Bonds	12	Not Started	0	0	0	750,000	0	0	750,000
Campbell Green Rec Ctr- Inter Upgrades-Safety and Security - YK49	Recreation Centers	2024 Bonds	12	Not Started	0	0	0	1,564,018	0	0	1,564,018
Campbell Green Recreation Center - W942	Recreation Centers	2017 Bonds	12	09/2025	974,000	0	974,000	0	0	0	974,000
Campbell Green Recreation Ctr - Mjr Renovation/Replacement - YK50	Recreation Centers	2024 Bonds	12	Not Started	0	0	0	7,000,000	0	0	7,000,000
Casa View Park - Playground Replacement - YK04	Playground Improvement	2024 Bonds	9	Not Started	0	0	0	200,000	0	0	200,000
Cedar Crest Golf Course - Facility Improvements - YB21	Site Development	2024 Bonds	4	Not Started	0	0	0	0	1,000,000	0	1,000,000
Cheyenne - Playground Replacement - YK87	Playground Improvement	2024 Bonds	5	Not Started	0	0	0	0	0	300,000	300,000
Circuit Trail - The LOOP (Match) - VB05	Hike and Bike Trails	2017 Bonds	2, 4, 5, 6, 7, 9	06/2027	19,854,125	6,414,374	13,439,751	0	0	0	19,854,125
City (Pauper's) Cemetary - Sign Design - YB53	Site Development	2024 Bonds	6	Not Started	0	0	0	10,000	0	0	10,000
City Facilities - Fair Park and Other Park Facility Repairs - W020	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	851,272	148,728	0	0	0	1,000,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Cochran Park - Playground Replacement - YK05	Playground Improvement	2024 Bonds	14	Not Started	0	0	0	0	0	300,000	300,000
Cole Park - Playground Replacement - YK06	Playground Improvement	2024 Bonds	14	Not Started	0	0	0	0	0	300,000	300,000
Community Pools (TBD) (CD8 Prj) - YB07	Aquatic Facilities	2024 Bonds	8	Not Started	0	0	0	200,000	800,000	0	1,000,000
Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36	Hike and Bike Trails	2017 Bonds	1	04/2025	2,179,459	1,611,209	568,250	0	0	0	2,179,459
Cotillion Park - Playground Replacement - YK07	Playground Improvement	2024 Bonds	9	Not Started	0	0	0	0	0	300,000	300,000
Cottonbelt Trail - Trailhead Development - YK80	Hike and Bike Trails	2024 Bonds	12	Not Started	0	0	0	0	1,000,000	0	1,000,000
Cottonwood Park - Playground - Add Equipment - VK49	Code Compliance, Safety and Security	2017 Bonds	11	09/2025	100,000	0	100,000	0	0	0	100,000
Cottonwood Park - Playground Replacement - YK08	Playground Improvement	2024 Bonds	11	Not Started	0	0	0	300,000	0	0	300,000
Craddock Park - Shade Structure - YB22	Playground Improvement	2024 Bonds	14	Not Started	0	0	0	20,000	0	0	20,000
Crawford Memorial Park - Master Plan Implementation Ph II - YK65	Site Development	2024 Bonds	5	Not Started	0	0	0	1,800,000	7,200,000	0	9,000,000
Crestline Park - Playground Replacement - YK09	Playground Improvement	2024 Bonds	13	Not Started	0	0	0	0	0	300,000	300,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Cummings Park - Playground Replacement - YK10	Playground Improvement	2024 Bonds	4	Not Started	0	0	0	300,000	0	0	300,000
D5 Sprayground (New) (CD5 Prj) - YK78	Aquatic Facilities	2024 Bonds	5	Not Started	0	0	0	0	0	3,000,000	3,000,000
D7 (Park B) - Playground Replacement (TBD) - YK38	Playground Improvement	2024 Bonds	7	Not Started	0	0	0	0	0	300,000	300,000
Dallas Arboretum - Upgrades Multiple Buildings - YB80	Dallas Arboretum	2024 Bonds	9	Not Started	0	0	0	0	0	4,000,000	4,000,000
Dallas Cultural Trail - Development - YB23	Hike and Bike Trails	2024 Bonds	2	Not Started	0	0	0	0	0	250,000	250,000
Dallas International District - Land Acquisition - YK66	Park Land Acquisition	2024 Bonds	11	Not Started	0	0	0	10,000,000	10,000,000	0	20,000,000
Dallas Water Commons - Dvlpmnt; Recr Acc; SMART City, CECAP - YB81	Major Park Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	3,000,000	3,000,000
Dallas Water Commons - Phase II Completion - YB24	Major Park Facilities	2024 Bonds	2	Not Started	0	0	0	0	0	250,000	250,000
Dallas Zoo - Safari Trail Habitat and Security Enhancements - YB82	Dallas Zoo	2024 Bonds	4	Not Started	0	0	0	0	0	26,500,000	26,500,000
Dallas Zoo (CD4) - YB25	Dallas Zoo	2024 Bonds	4	Not Started	0	0	0	0	0	500,000	500,000
Dallas Zoo (Match) - VB08	Dallas Zoo	2017 Bonds	4	07/2025	3,495,982	234,134	3,261,848	0	0	0	3,495,982
Dallas Zoo (Mayor) - Site Development - YB26	Site Development	2024 Bonds	4	Not Started	0	0	0	0	0	3,000,000	3,000,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Dickerson Street - P516	Site Development	Other GO CIP - Non-Debt	12	Ongoing	5,552,932	5,553,703	-771	0	0	0	5,552,932
Dixon Branch Greenbelt - Park Furnishings - VK22	Code Compliance, Safety and Security	2017 Bonds	9	12/2024	65,507	55,877	9,630	0	0	0	65,507
Downtown Park Development - 7087	Downtown Parks	Other GO CIP - Non-Debt	Citywide	Ongoing	5,259,409	4,936,299	323,110	0	0	0	5,259,409
Elmwood Parkway - Playground Enhancements - YB27	Playground Improvement	2024 Bonds	1	Not Started	0	0	0	0	0	125,000	125,000
Eloise Lundy Rec Cntr - Inter Upgrds Safety and Security - YK51	Recreation Centers	2024 Bonds	4	Not Started	0	0	0	1,360,431	0	0	1,360,431
Emerald Lake Park - Playground Replacement - YK11	Playground Improvement	2024 Bonds	3	Not Started	0	0	0	0	0	300,000	300,000
Emma Carter Park - Playground Rplcmt, Shade Structure - YB28	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	0	351,500	351,500
Everglade Park - Playground Replacement - YK12	Playground Improvement	2024 Bonds	7	Not Started	0	0	0	750,000	0	0	750,000
Everglade Park Pavilion - W935	Neighborhood Park Facilities	2017 Bonds	7	09/2025	150,000	0	150,000	0	0	0	150,000
Exall Park - Playground - YB29	Playground Improvement	2024 Bonds	14	Not Started	0	0	0	0	0	300,000	300,000
Exall Park Rec Cntr - Demo (New); Splash Pad, Sr Ctr - YK52	Recreation Centers	2024 Bonds	14	Not Started	0	0	0	3,532,000	0	14,128,000	17,660,000
Fair Park - AAM; MH, Tx DG; C Aq; Public Safety, Prkng Impr - YB83	Fair Park	2024 Bonds	7	Not Started	0	0	0	0	0	5,000,000	5,000,000
Fair Park - X074	Fair Park	Other GO CIP - Debt	7	Ongoing	31,426,620	31,426,620	0	0	0	0	31,426,620

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Fair Park Improvements - X111	Fair Park	Other GO CIP - Debt	7	Ongoing	58,573,380	0	58,573,380	0	0	0	58,573,380
Fair Park Improvements (C) Reserves - W503	Site Development	2017 Bonds	Citywide	Ongoing	627,702	404,849	222,853	0	0	0	627,702
Five Mile Creek Greenbelt Master Plan Impl Kessler Plan - YB84	Hike and Bike Trails	2024 Bonds	3, 4	Not Started	0	0	0	0	0	7,000,000	7,000,000
Food and Fiber Building - VC05	Code Compliance, Safety and Security	2017 Bonds	Citywide	09/2025	1,500,000	471,357	1,028,643	0	0	0	1,500,000
Forest Audelia Park and Site Development - W940	Site Development	2017 Bonds	10	07/2025	332,000	330,475	1,525	0	0	0	332,000
Forest/Audelia - Phase III - First, Second Floor of N Wing - YK67	Recreation Centers	2024 Bonds	10	Not Started	0	0	0	0	0	15,000,000	15,000,000
Frances Rizo Park - Add Shade Structure - YK13	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	60,000	0	60,000
Frances Rizo Park - Half Basketball Court, Benches, Grills - YK15	Administrative and Internal Service Facilities	2024 Bonds	6	Not Started	0	0	0	0	63,000	0	63,000
Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78	Playground Improvement	2017 Bonds	6	09/2025	324,813	29,059	295,754	0	0	0	324,813
Frances Rizo Park - Security Lighting - YK14	Code Compliance, Safety and Security	2024 Bonds	6	Not Started	0	0	0	0	137,000	0	137,000
Frankford Park - park furnishings package - VK65	Code Compliance, Safety and Security	2017 Bonds	12	09/2025	31,520	0	31,520	0	0	0	31,520
Frankford Park - Playground Replacement - YK16	Playground Improvement	2024 Bonds	12	Not Started	0	0	0	300,000	0	0	300,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Frankford Park Playground Shade Structure - W943	Playground Improvement	2017 Bonds	12	09/2025	200,000	0	200,000	0	0	0	200,000
Frankford Park/School Connection (bridge - W946)	Neighborhood Park Facilities	2017 Bonds	12	09/2025	250,000	0	250,000	0	0	0	250,000
Fruitdale Park - Site Development - YB30	Site Development	2024 Bonds	4	Not Started	0	0	0	0	0	30,000	30,000
Gateway Park - Playground Replacement - YK17	Playground Improvement	2024 Bonds	5	Not Started	0	0	0	0	0	300,000	300,000
Gateway Park - Parking Area and Entrance - YB10	Administrative and Internal Service Facilities	2024 Bonds	5	Not Started	0	0	0	550,000	0	0	550,000
Glen Meadow - Playground replacement - VK74	Playground Improvement	2017 Bonds	13	10/2024	234,996	45,182	189,814	0	0	0	234,996
Glendale Park - Dvlopmt Plan Phase I; Phase II - YK68	Site Development	2024 Bonds	3	Not Started	0	0	0	1,800,000	7,200,000	0	9,000,000
Glendale Park (CD3) - Land Acq and Site Development - YB32	Park Land Acquisition	2024 Bonds	3	Not Started	0	0	0	50,000	0	0	50,000
Glendale Park (CD3)- Site Development - YB31	Site Development	2024 Bonds	3	Not Started	0	0	0	200,000	800,000	0	1,000,000
Glendale Park Parking spaces and lighting - VB52	Community Parks	2017 Bonds	3	09/2025	1,084,305	445,907	638,399	0	0	0	1,084,305
Grove Oaks Park Improvements - P762	Recreation Centers	2017 Bonds	5	09/2025	118,188	0	118,188	0	0	0	118,188
Guard Park - Parking Lot - YB33	Site Development	2024 Bonds	5	Not Started	0	0	0	0	300,000	0	300,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Guard Park - Playground Shade Structure - YK18	Playground Improvement	2024 Bonds	5	Not Started	0	0	0	80,000	320,000	0	400,000
Hamilton Park - Tennis Court Repairs - YB34	Administrative and Internal Service Facilities	2024 Bonds	10	Not Started	0	0	0	0	75,000	0	75,000
Harry S. Moss Park - Pavilion - YB35	Administrative and Internal Service Facilities	2024 Bonds	10	Not Started	0	0	0	0	0	425,000	425,000
Hattie R. Moore Park - Park Furnishings Pckg - YB36	Site Development	2024 Bonds	6	Not Started	0	0	0	48,000	0	0	48,000
Hattie R. Moore Park - YK81	Hike and Bike Trails	2024 Bonds	6	Not Started	0	0	0	45,000	0	0	45,000
Hattie R. Moore Park - Anita Martinez Rec Ctr - HVAC Rplcmnt - YK53	Recreation Centers	2024 Bonds	6	Not Started	0	0	0	0	1,500,000	0	1,500,000
Helen C. Emory Park - Park Furnishings Pckg - YB39	Site Development	2024 Bonds	6	Not Started	0	0	0	0	0	42,000	42,000
Helen C. Emory Park - Playground Replacement - YB37	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	0	300,000	300,000
Helen C. Emory Park - YB38	Major Park Facilities	2024 Bonds	6	Not Started	0	0	0	0	0	48,000	48,000
Herndon Park - Shade Structure Replacement - YK19	Playground Improvement	2024 Bonds	4	Not Started	0	0	0	0	20,000	180,000	200,000
Herndon Park - Site Improvements - YB91	Site Development	2024 Bonds	4	Not Started	0	0	0	750,000	0	0	750,000
Hiawatha Williams Rec Ctr - Fac Upgrds, Mem. Art Dedication - YB40	Recreation Centers	2024 Bonds	4	Not Started	0	0	0	0	0	80,000	80,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Jaycee Zaragoza Park - Comm Pool (Rpl). Add Pool Bldg, IT - YB08	Aquatic Facilities	2024 Bonds	6	Not Started	0	0	0	900,000	3,600,000	0	4,500,000
Jaycee Zaragoza Park - Playground Replacement - YK20	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	0	1,000,000	1,000,000
Jaycee Zaragoza Park - Softball Field Renovations, Fencing - YB11	Administrative and Internal Service Facilities	2024 Bonds	6	Not Started	0	0	0	0	0	335,000	335,000
Jaycee Zaragoza Rec Ctr - Kitchen, Sr Serving Area Rehab - YB41	Recreation Centers	2024 Bonds	6	Not Started	0	0	0	0	0	120,000	120,000
John C. Phelps Rec Ctr - Inter Upgrades - Safety and Security - YK54	Recreation Centers	2024 Bonds	4	Not Started	0	0	0	1,154,555	0	0	1,154,555
K.B. Polk Park - Add Paviolion - YK21	Site Development	2024 Bonds	2	Not Started	0	0	0	0	0	250,000	250,000
K.B. Polk Rec Ctr - Inter Upgrades - Safety and Security - YK55	Recreation Centers	2024 Bonds	2	Not Started	0	0	0	0	1,112,792	0	1,112,792
K.B. Polk Recreation Center - Community Garden - YB42	Major Park Facilities	2024 Bonds	2	Not Started	0	0	0	250,000	0	0	250,000
Katy Trail - Fairmount/Maple Entr (New); Knox to Harvard Trl - YB85	Hike and Bike Trails	2024 Bonds	2, 14	Not Started	0	0	0	200,000	800,000	0	1,000,000
Kidd Springs Park - Shade Structure - YB43	Playground Improvement	2024 Bonds	1	Not Started	0	0	0	0	0	75,000	75,000
Kiest Conservation Area - Bridge Repair - YB44	Hike and Bike Trails	2024 Bonds	4	Not Started	0	0	0	30,000	0	0	30,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Kiest Park - Playground Replacement - YK22	Playground Improvement	2024 Bonds	4	Not Started	0	0	0	0	0	750,000	750,000
Kiest Rec Ctr- Inter Upgrades- Safety and Security - YK56	Recreation Centers	2024 Bonds	4	Not Started	0	0	0	1,873,306	0	0	1,873,306
Kiowa Parkway - Pedestrian Bridge - VK53	Code Compliance, Safety and Security	2017 Bonds	11	09/2025	599,365	599,365	0	0	0	0	599,365
Kiowa Parkway - Playground Replacement - YK23	Playground Improvement	2024 Bonds	11	Not Started	0	0	0	0	300,000	0	300,000
Kleberg Park Loop Trail, Pavilion, Amenities - YK69	Hike and Bike Trails	2024 Bonds	8	Not Started	0	0	0	0	0	1,500,000	1,500,000
Kleberg Trail - VB17	Hike and Bike Trails	2017 Bonds	5	08/2025	1,198,500	198,032	1,000,468	0	0	0	1,198,500
Klyde Warren Park - Phase II Implementation (Match) - YB86	Major Park Facilities	2024 Bonds	14	Not Started	0	0	0	4,500,000	0	0	4,500,000
Klyde Warren Park - Site Development (CD14) - YB45	Downtown Parks	2024 Bonds	14	Not Started	0	0	0	1,000,000	0	0	1,000,000
Klyde Warren Park - Site Development (Mayor) - YB46	Downtown Parks	2024 Bonds	14	Not Started	0	0	0	1,000,000	0	0	1,000,000
Lakeland Hills Dog Park - W936	Neighborhood Park Facilities	2017 Bonds	7	09/2025	250,000	0	250,000	0	0	0	250,000
Lakeland Hills Park - Skate Park (Redevelopment) - YK76	Site Development	2024 Bonds	7	Not Started	0	0	0	200,000	0	800,000	1,000,000
Lakeland Hills Skate Park - W938	Neighborhood Park Facilities	2017 Bonds	7	09/2025	212,443	0	212,443	0	0	0	212,443

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Lakewood Park - Pedestrian Bridge and ADA Parking - VK24	Code Compliance, Safety and Security	2017 Bonds	9	06/2025	246,250	218,413	27,837	0	0	0	246,250
Land Acq for football complex in CD 5 [supplement CD funds] - VB30	Park Land Acquisition	2017 Bonds	5	Ongoing	1,200,000	344,148	855,852	0	0	0	1,200,000
Land Acquisition - 919A	Park Land Acquisition	Other GO CIP - Non-Debt	Citywide	Ongoing	3,789,407	2,521,449	1,267,958	0	0	0	3,789,407
Land Acquisition and Partnership Match Funding - VB27	Park Land Acquisition	2017 Bonds	Citywide	Ongoing	2,300,000	1,663,195	636,805	0	0	0	2,300,000
Ledbetter Eagle Ford Park - Eqpt Replacement - YK24	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	0	150,000	150,000
Magnolia Lounge - VC12	Fair Park	2017 Bonds	Citywide	07/2025	900,000	787,955	112,045	0	0	0	900,000
Major Maintenance and Repairs FY24 - X055	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	9,000,000	1,593,926	7,406,074	0	0	0	9,000,000
Marcus Park - Renovation (Major) - YK57	Recreation Centers	2024 Bonds	13	Not Started	0	0	0	800,000	3,200,000	0	4,000,000
Maria Luna Park - Playground Replacement - YK25	Playground Improvement	2024 Bonds	2	Not Started	0	0	0	0	0	300,000	300,000
Martin Luther King, Jr. - Cmps Renv (Facilities Prp) - YB79	Recreation Centers	2024 Bonds	7	Not Started	0	0	0	1,900,000	0	7,600,000	9,500,000
Martin Weiss Rec Cntr - Gym/Multi-Purpose/Entry Add (New) - YK58	Recreation Centers	2024 Bonds	1	Not Started	0	0	0	1,800,000	7,200,000	0	9,000,000
Match/Community Partner (CW) - YB90	Site Development	2024 Bonds	Citywide	Not Started	0	0	0	0	0	1,000,000	1,000,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Match/DISD/Dallas College (CW) - YB02	Playground Improvement	2024 Bonds	Citywide	Not Started	0	0	0	0	0	4,000,000	4,000,000
Match/Greening Czar Parks (CW) - YB03	Playground Improvement	2024 Bonds	Citywide	Not Started	0	0	0	0	200,000	800,000	1,000,000
Match/UNT Dallas Athletic Complex (CW) - YB04	Administrative and Internal Service Facilities	2024 Bonds	8	Not Started	0	0	0	0	0	1,000,000	1,000,000
McCree Park - Site Improvements (CD10) - YB47	Site Development	2024 Bonds	10	Not Started	0	0	0	50,000	0	450,000	500,000
Mildred L. Dunn Park - Shade Structure Over Playground (PIP) - YK26	Playground Improvement	2024 Bonds	7	Not Started	0	0	0	0	0	150,000	150,000
Mountain Valley Park - Playground Replacement - YK27	Playground Improvement	2024 Bonds	3	Not Started	0	0	0	0	0	300,000	300,000
Multi-Use Facility - Pickleball - 12000 Grnvll Ave (D10 Prj) - YB78	Administrative and Internal Service Facilities	2024 Bonds	10	Not Started	0	0	0	0	0	1,300,000	1,300,000
Nash Davis Park - Soccer Pitch (New) - YB12	Administrative and Internal Service Facilities	2024 Bonds	6	Not Started	0	0	0	0	0	450,000	450,000
New Park- Site Dvlpmnt (Fish Trap Rd Acr W Dallas MP Ctr) - YK70	Site Development	2024 Bonds	6	Not Started	0	0	0	0	0	110,000	110,000
Old City Park - Blum House (CD2) - YB49	Major Park Facilities	2024 Bonds	2	Not Started	0	0	0	0	100,000	400,000	500,000
Old City Park - Site Development - YK71	Site Development	2024 Bonds	2	Not Started	0	0	0	0	54,799	219,194	273,993
Old City Park - Site Development (CD2) - YB48	Site Development	2024 Bonds	2	Not Started	0	0	0	0	200,000	800,000	1,000,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Old City Park - Site Development (Mayor) - YB50	Site Development	2024 Bonds	2	Not Started	0	0	0	0	200,000	800,000	1,000,000
Orbiter Park - Playground (New) - YK28	Playground Improvement	2024 Bonds	10	Not Started	0	0	0	30,000	270,000	0	300,000
Orbiter Park - Site Improvements - YB51	Site Development	2024 Bonds	10	Not Started	0	0	0	0	700,000	0	700,000
Overlake Park - Playground Replacement - YK29	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	0	300,000	300,000
Pagewood Park - Playground (North End) - YK30	Playground Improvement	2024 Bonds	11	Not Started	0	0	0	0	300,000	0	300,000
Park and Recreation Facilities (B) Reserves - W501	Site Development	2017 Bonds	Citywide	Ongoing	1,933,967	924,395	1,009,572	0	0	0	1,933,967
Park at Dallas Heritage Village - VK93	Park Land Acquisition	2017 Bonds	2	09/2025	2,564,247	612,959	1,951,288	0	0	0	2,564,247
Parkdale Lake Park - W020	Major Park Facilities	Other GO CIP - Non-Debt	7	03/2025	70,000	70,000	0	0	0	0	70,000
Parkdale Lake Park - W955	Major Park Facilities	2006 Bonds	5	09/2025	1,005	1,005	0	0	0	0	1,005
Parkdale Lake Trail-FPRK to Parkdale Lk/Lawnview Prk (New) - YK72	Hike and Bike Trails	2024 Bonds	7	Not Started	0	0	0	0	600,000	2,400,000	3,000,000
Parkland Acquisition - Site Development - YB52	Site Development	2024 Bonds	1	Not Started	0	0	0	0	0	175,000	175,000
Paupers Cemetery - W965	Neighborhood Park Facilities	2017 Bonds	6	Ongoing	75,028	24,918	50,110	0	0	0	75,028
Peary Park - Playground Replacement - YK31	Playground Improvement	2024 Bonds	7	Not Started	0	0	0	0	300,000	0	300,000
Peary Park Pavillion - W896	Major Park Facilities	2017 Bonds	7	09/2025	25,000	0	25,000	0	0	0	25,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Pleasant Oaks Comm Pool - (RpI). Add Pool Blg, IT - YB09	Aquatic Facilities	2024 Bonds	5	Not Started	0	0	0	200,000	800,000	0	1,000,000
Pointer Park - Playground (New) - YK32	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	30,000	270,000	300,000
Preston Green Park - park furnishings, ADA drinking fountain - VK72	Neighborhood Park Facilities	2017 Bonds	12	09/2025	98,500	64,000	34,500	0	0	0	98,500
Preston Hollow Park - Pavilion (Renovate or Replace) - YB66	Site Development	2024 Bonds	13	Not Started	0	0	0	0	0	125,000	125,000
Preston Hollow Park - Playground Replacement - YK33	Playground Improvement	2024 Bonds	13	Not Started	0	0	0	0	0	300,000	300,000
Preston Ridge Trail Benches/Drinking Fou - W947	Major Park Facilities	2017 Bonds	12	09/2025	80,000	0	80,000	0	0	0	80,000
Public Art Administration-Park - N809	Public Art	2006 Bonds	Citywide	Ongoing	448,898	438,714	10,184	0	0	0	448,898
Public Art Administration-Park - N809	Public Art	Other GO CIP - Non-Debt	Citywide	Ongoing	95,400	4,526	90,874	0	0	0	95,400
Public Art Projects-Park - N810	Public Art	2006 Bonds	Citywide	Ongoing	1,954,476	1,926,562	27,914	0	0	0	1,954,476
Public Art Projects-Park - N810	Public Art	Other GO CIP - Non-Debt	Citywide	Ongoing	381,600	0	381,600	0	0	0	381,600
Pueblo Park (CD6) - Electrical, Lighting - YB55	Code Compliance, Safety and Security	2024 Bonds	6	Not Started	0	0	0	0	0	65,000	65,000
Pueblo Park (CD6) - Fence Replacement - YB54	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	0	0	20,000	20,000
Pueblo Park (CD6) - Park Furnishings Pckg - YB56	Site Development	2024 Bonds	6	Not Started	0	0	0	48,000	0	0	48,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
R P Brooks Park - Loop Walking Trail - VK34	Code Compliance, Safety and Security	2017 Bonds	10	09/2025	298,856	153,254	145,602	0	0	0	298,856
R.P. Brooks Trail - Pedestrian Bridge - YB92	Site Development	2024 Bonds	10	Not Started	0	0	0	750,000	0	0	750,000
Reserve Citywide - P550	Site Development	2006 Bonds	Citywide	Ongoing	566,476	548,188	18,288	0	0	0	566,476
Reverchon Rec Ctr- Inter Upgrades- Safety and Security - YK60	Recreation Centers	2024 Bonds	2	Not Started	0	0	0	0	1,296,086	0	1,296,086
Roland G Parrish Park - Site Development - YB57	Site Development	2024 Bonds	4	Not Started	0	0	0	0	622,000	2,488,000	3,110,000
Roland G Parrish Park - Site Dvlpmnt Phase II - YK73	Site Development	2024 Bonds	4	Not Started	0	0	0	0	1,400,000	5,600,000	7,000,000
Rosemeade Park - Site Development Phase I - YK74	Site Development	2024 Bonds	12	Not Started	0	0	0	0	0	4,750,000	4,750,000
Rosemeade Park - W956	Neighborhood Park Facilities	2017 Bonds	12	09/2025	150,000	0	150,000	0	0	0	150,000
Rosemeade Park - Youth Sports Complex - YB58	Administrative and Internal Service Facilities	2024 Bonds	12	Not Started	0	0	0	0	0	5,000,000	5,000,000
Royal Park - Tennis and Pickleball Court Renovation - YK86	Administrative and Internal Service Facilities	2024 Bonds	13	Not Started	0	0	0	325,000	0	0	325,000
Ruthmeade Park - Playground Enhancements - YB59	Playground Improvement	2024 Bonds	1	Not Started	0	0	0	0	0	125,000	125,000
Santa Fe Trail - Master Plan Development - YB60	Hike and Bike Trails	2024 Bonds	2, 9, 14	Not Started	0	0	0	0	0	250,000	250,000
Santa Fe Trail - Phase I - YK82	Hike and Bike Trails	2024 Bonds	2, 9, 14	Not Started	0	0	0	0	400,000	1,600,000	2,000,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Santos Rodriguez Comm Cnt - HSTR, Utl, Elv Prkg Lot Relc - YK59	Recreation Centers	2024 Bonds	2	Not Started	0	0	0	1,000,000	0	4,000,000	5,000,000
Santos Rodriguez Recreation Center - Improvements - YB61	Recreation Centers	2024 Bonds	2	Not Started	0	0	0	200,000	0	800,000	1,000,000
Singing Hills Recreation Center - Aquatics Upgrades - YB62	Aquatic Facilities	2024 Bonds	8	Not Started	0	0	0	800,000	3,200,000	0	4,000,000
Site Improvements - 12000 Greenville - YB15	Site Development	2024 Bonds	10	Not Started	0	0	0	0	0	500,000	500,000
Skatepark with Lights (CD14 Prj) - YK75	Site Development	2024 Bonds	14	Not Started	0	0	0	0	0	500,000	500,000
Sleepy Hollow Park - Playground Replacement - YK34	Playground Improvement	2024 Bonds	2	Not Started	0	0	0	0	0	300,000	300,000
South Central Park - Playground Expansion - YK35	Playground Improvement	2024 Bonds	7	Not Started	0	0	0	0	0	200,000	200,000
Southern Gateway - Deck Park Dvlpmnt Phase II - YB87	Major Park Facilities	2024 Bonds	1, 4	Not Started	0	0	0	0	3,000,000	12,000,000	15,000,000
St. Augustine Park - Parking Lot - YB63	Site Development	2024 Bonds	5	Not Started	0	0	0	300,000	0	0	300,000
St. Augustine Park Trail (New) - YK83	Hike and Bike Trails	2024 Bonds	5	Not Started	0	0	0	500,000	0	0	500,000
Stafford Park - Playground and park furnishings - VB79	Playground Improvement	2017 Bonds	6	09/2025	30,349	30,349	0	0	0	0	30,349
Stafford Park - Playground Replacement - YK36	Playground Improvement	2024 Bonds	6	Not Started	0	0	0	300,000	0	0	300,000
Stafford Park - Sign ID - YB64	Site Development	2024 Bonds	6	Not Started	0	0	0	6,500	0	0	6,500

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Stevens Park - Playground Replacement - YK37	Playground Improvement	2024 Bonds	1	Not Started	0	0	0	0	300,000	0	300,000
Tama Park - Equipment Repair - YB65	Playground Improvement	2024 Bonds	4	Not Started	0	0	0	0	20,000	0	20,000
Taylor Fields - Athletic Field Development - YB13	Administrative and Internal Service Facilities	2024 Bonds	2	Not Started	0	0	0	500,000	2,000,000	0	2,500,000
The Bottom District Park (501 Sparks) - Site Dvlpmnt - YB67	Site Development	2024 Bonds	4	Not Started	0	0	0	80,000	0	0	80,000
Thurgood Marshall Park - Site Development - YB68	Site Development	2024 Bonds	3	Not Started	0	0	0	1,000,000	0	0	1,000,000
Tietze Park - Playground Replacement - YK39	Playground Improvement	2024 Bonds	14	Not Started	0	0	0	0	30,000	270,000	300,000
Timberglen Park - Playground Replacement - YK40	Playground Improvement	2024 Bonds	12	Not Started	0	0	0	0	0	300,000	300,000
Timberglen Trail - supplemental funding - VK68	Code Compliance, Safety and Security	2017 Bonds	12	08/2026	496,250	5,813	490,437	0	0	0	496,250
Timberleaf Park - Playground new - VK35	Code Compliance, Safety and Security	2017 Bonds	10	09/2025	307,039	20,518	286,520	0	0	0	307,039
Tipton Park - Picnic pavilion and water fountain - VB85	Neighborhood Park Facilities	2017 Bonds	6	12/2024	295,500	26,548	268,952	0	0	0	295,500
Tipton Park - Security Cameras - YB69	Code Compliance, Safety and Security	2024 Bonds	6	Not Started	0	0	0	0	0	45,000	45,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Tipton Park/Bernal Creek (CD6) - Connecting Walkways - YB71	Hike and Bike Trails	2024 Bonds	6	Not Started	0	0	0	0	0	41,000	41,000
Tipton Park/Bernal Creek (CD6) - Park Furnishings Pckg - YB70	Site Development	2024 Bonds	6	Not Started	0	0	0	0	0	60,000	60,000
Tommie M. Allen Rec Ctr- Inter Upgrades-Safety and Security - YK61	Recreation Centers	2024 Bonds	8	Not Started	0	0	0	862,084	0	0	862,084
Trail Connectivity and Park Site Dvlpmnt - YB72	Hike and Bike Trails	2024 Bonds	2	Not Started	0	0	0	0	0	500,000	500,000
Trail Development - 7165	Hike and Bike Trails	Other GO CIP - Non-Debt	Citywide	Ongoing	210,619	204,015	6,604	0	0	0	210,619
Trinity River Audubon Center - Master Plan Imprvmnts - YB88	Site Development	2024 Bonds	8	Not Started	0	0	0	0	0	3,000,000	3,000,000
Trinity River Audubon Cntr - Inter Strt Remodel, Ext Ex Rmdl - YK62	Recreation Centers	2024 Bonds	8	Not Started	0	0	0	0	0	1,500,000	1,500,000
Turtle Creek Park Trl Con Katy Trl; Ntr Tls; AH Rf; ErCtrl - YB89	Hike and Bike Trails	2024 Bonds	14	Not Started	0	0	0	0	0	1,500,000	1,500,000
Turtle Creek Parkway - Dredging/Erosion Control - YB73	Erosion Control	2024 Bonds	14	Not Started	0	0	0	0	0	1,000,000	1,000,000
Vickery Meadow - Sprygrnd (New); Pavln Vick Mdw (Fair Oaks) - YK79	Aquatic Facilities	2024 Bonds	13	Not Started	0	0	0	0	700,000	2,800,000	3,500,000
Walnut Hill Park - Playground Replacement - YK41	Playground Improvement	2024 Bonds	13	Not Started	0	0	0	0	0	300,000	300,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
West Trinity Heights Park - Playground (New) - YK42	Playground Improvement	2024 Bonds	4	Not Started	0	0	0	0	0	300,000	300,000
Westmoreland Park - Skatepark (New) (Pivt Match) - YK77	Site Development	2024 Bonds	1	Not Started	0	0	0	1,000,000	0	0	1,000,000
Wheatland Park - Develop Football Complex (New) - YB14	Administrative and Internal Service Facilities	2024 Bonds	8	Not Started	0	0	0	200,000	800,000	0	1,000,000
White Rock Crk Trl - Walnut Hill (Lk Hghlnds Trl Con) NW Hwy - YK84	Hike and Bike Trails	2024 Bonds	10	Not Started	0	0	0	1,400,000	0	5,600,000	7,000,000
White Rock Hills Rec Ctr Dev - YB74	Recreation Centers	2024 Bonds	2	Not Started	0	0	0	100,000	0	400,000	500,000
White Rock Hills Recreation Center (New) - YK63	Recreation Centers	2024 Bonds	2	Not Started	0	0	0	3,532,000	0	14,128,000	17,660,000
White Rock Lake - Dredging (Corps) - YB05	Erosion Control	2024 Bonds	9	Not Started	0	0	0	3,000,000	2,000,000	15,000,000	20,000,000
White Rock Lake - Playground Replacements (WRL; Winsted) - YK43	Playground Improvement	2024 Bonds	9	Not Started	0	0	0	30,000	270,000	0	300,000
White Rock Lake Erosion Control - X054	Erosion Control	2017 Bonds	9	10/2024	72,250	72,250	0	0	0	0	72,250
White Rock Lake Trail - E Lawther - Rcnstrct; Expnd Width - YK85	Hike and Bike Trails	2024 Bonds	9	Not Started	0	0	0	500,000	0	2,000,000	2,500,000
William Blair Jr. Park - Playground Replacement - YK44	Playground Improvement	2024 Bonds	7	Not Started	0	0	0	0	30,000	270,000	300,000
Willis C. Winters Park - Flag Pole - YB75	Site Development	2024 Bonds	14	Not Started	0	0	0	0	20,000	0	20,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Willis C. Winters Park - Playground Replacement - YK45	Playground Improvement	2024 Bonds	14	Not Started	0	0	0	0	300,000	0	300,000
Willis Winters Park DISD Cool School Match - YK88	Site Development	2024 Bonds	Citywide	Not Started	0	0	0	0	1,000,000	0	1,000,000
<b>Grand Total</b>					<b>\$172,999,964</b>	<b>\$72,258,241</b>	<b>\$100,741,724</b>	<b>\$69,413,629</b>	<b>\$69,055,677</b>	<b>\$206,800,694</b>	<b>\$518,269,964</b>

# SANITATION SERVICES

## MISSION

The Department of Sanitation Services' (SAN) mission is to operate a clean, green, and efficient integrated solid waste management system for the residents of Dallas while supporting the City's vision to achieve a sustainable future.

SAN's Capital Improvement Program (CIP) is committed to supporting quality waste management services, promoting sustainable and environmentally sound solutions to preserve the City-owned landfill, and protecting public health by ensuring (1) comprehensive waste cell design and construction; (2) cost effective equipment replacement and purchase; and (3) systematic facility maintenance and improvement.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Initiated solicitation for the construction of new landfill cells, expected to begin in late 2024
- Launched the preliminary assessment for the engineering design of swales and wetlands in compliance with regulatory requirements
- Continued the managed fleet replacement program for collections and landfill equipment
- Ongoing planning, maintenance, repairs, and reconstruction of slopes and roads along the landfill levee

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Complete the FY 2024-25 Managed Fleet Replacement Program for collection and landfill equipment
- Finalize the construction of two new landfill cells to meet waste disposal needs
- Sustain financial support for the Designated Environmental Protection Fund to meet future closure/post-closure requirements

## SERVICE DESCRIPTIONS

SANITATION SERVICES	
Fleet/Equipment Replacement	Provides funding for purchases of collection equipment such as service trucks, garbage trucks, rotobooms, transfer trucks, transfer trailers; and landfill equipment such as bulldozers, tippers, compactors, excavators, and tractors.
Solid Waste Facilities	Encompasses construction and expansion of the McCommas Bluff Landfill cells, enhancement of the levee system, excavation and maintenance of swales and wetlands to ensure environmental protection, implementation of drainage enhancements, and the facilitation of utility relocations.

# SANITATION SERVICES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Other GO CIP - Debt	26,000,000	25,086,008	913,992	10,000,000	10,000,000	30,000,000	76,000,000
Other GO CIP - Non-Debt	38,409,001	10,270,121	28,138,880	10,000,000	4,000,000	0	52,409,001
<b>Grand Total</b>	<b>\$64,409,001</b>	<b>\$35,356,129</b>	<b>\$29,052,872</b>	<b>\$20,000,000</b>	<b>\$14,000,000</b>	<b>\$30,000,000</b>	<b>\$128,409,001</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Fleet/Equipment Replacement	37,663,410	35,356,129	2,307,281	14,000,000	14,000,000	30,000,000	95,663,410
Solid Waste Facilities	26,745,591	0	26,745,591	6,000,000	0	0	32,745,591
<b>Grand Total</b>	<b>\$64,409,001</b>	<b>\$35,356,129</b>	<b>\$29,052,872</b>	<b>\$20,000,000</b>	<b>\$14,000,000</b>	<b>\$30,000,000</b>	<b>\$128,409,001</b>

# SANITATION SERVICES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Collection Equipment Purchase - E601	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	5,744,556	5,744,556	0	0	0	0	5,744,556
Collection Service Facility Improvement - W901	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	1,200,000	0	1,200,000	0	0	0	1,200,000
Construction of the Swale and Wetlands per the 404 Permit - W324	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	3,089,775	0	3,089,775	0	0	0	3,089,775
Equipment Acquisition Notes - X034	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	10,000,000	9,880,144	119,856	0	0	0	10,000,000
FY22 EAN-SAN Fleet-Equipment Replacement - E448	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,000,000	7,986,254	13,746	0	0	0	8,000,000
FY23 EAN-SAN Fleet-Equipment Replacement - W903	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,000,000	7,219,611	780,389	0	0	0	8,000,000
FY24-26 Landfill Equipment Purchase - E454	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	3,000,000	2,952,593	47,407	4,000,000	4,000,000	0	11,000,000
Landfill Levee & Road Repair - W902	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	900,000	0	900,000	0	0	0	900,000
McCommas Bluff Landfill - Cell #7A & #7B Design and Constr - PB01	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	9,000,000	0	9,000,000	6,000,000	0	0	15,000,000

# SANITATION SERVICES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
New Scale House - W316	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	1,200,000	0	1,200,000	0	0	0	1,200,000
On-Board Camera for MRMP - W653	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	2,918,854	1,572,971	1,345,883	0	0	0	2,918,854
Other Sanitation Projects - W325	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	9,155,816	0	9,155,816	0	0	0	9,155,816
SAN Fleet-Equipment Replacement - E614	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	10,000,000	10,000,000	30,000,000	50,000,000
SAN HQ Admin Office - W317	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	750,000	0	750,000	0	0	0	750,000
Transfer Stations - W315	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	1,450,000	0	1,450,000	0	0	0	1,450,000
<b>Grand Total</b>					<b>\$64,409,001</b>	<b>\$35,356,129</b>	<b>\$29,052,872</b>	<b>\$20,000,000</b>	<b>\$14,000,000</b>	<b>\$30,000,000</b>	<b>\$128,409,001</b>

# STREET AND TRANSPORTATION

## MISSION

To maintain and enhance the condition and safety of the City of Dallas' streets, alleys, sidewalks, and traffic signal infrastructure while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Awarded design contract for two Enhanced Pedestrian Projects (Mockingbird/Greenville and Park Lane/Fair Oaks)
- Awarded Military Parkway corridor study
- Completed construction of five traffic signals and awarded construction of 11 traffic signals from 2017 Bond Program
- Executed development agreement with Texas Trees Foundation and started project design for University of Texas (UT) Southwestern Medical District
- Completed engineering design for approximately 49 projects, including alley petitions, alley reconstruction, street petitions, streetscape/urban design, street reconstruction, sidewalk improvements, bridge repair, thoroughfares, target neighborhoods, intergovernmental partnership projects
- Completed 40 alley reconstruction projects
- Completed four alley petition projects
- Completed one bridge repair project
- Completed one thoroughfares project, and 41 street reconstruction projects
- Completed nine sidewalk projects for a total of 7.3 miles of sidewalk improvements
- Completed 603 slope downs, 561 barrier-free ramps, 243 resident cost-share sidewalk replacement projects, and 142 sidewalk replacement locations for low-income senior citizens
- Completed five miles of unimproved alleys as a continuation of a three-year pilot program.
- Completed maintenance on 46 improved alleys (approximately 7.3 miles)
- Completed a total of 792 lane miles of preservation and maintenance work
- Completed 102 lane miles of resurfacing projects funded through Certificate of Obligation Funds
- Establish a Bridge Maintenance Program and multi-year construction contract for bridge maintenance
- Completed maintenance projects on 25 bridges
- Completed two emergency bridge repairs

# STREET AND TRANSPORTATION

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continue construction of planned and warranted traffic signals from 2017 Bond Program
- Implement engineering improvements at key Vision Zero identified locations like Ross Avenue Shared Use Project
- Complete upgrade of Advanced Traffic Signal Management System
- Complete adoption of the updated Bike Plan
- Continue implementation of intergovernmental traffic signal and infrastructure improvement projects
- Complete maintenance on 25 bridges
- Complete preservation, maintenance, and resurfacing projects for a total of 575 lane miles
- Complete 12.3 miles of sidewalk projects identified in the Dallas Sidewalk Master Plan's 12 Focus Areas
- Complete 296 slope downs, 403 barrier-free ramps, and 360 resident cost-share sidewalk replacement projects
- Complete 10.4 miles of alley reconstruction projects
- Complete 16 alley reconstruction projects
- Complete three alley petition projects and one street petition project
- Complete three target neighborhood projects
- Complete nine Intergovernmental Partnership projects and four bridge repair projects
- Complete one streetscape/urban design project, one sidewalk improvement project, two thoroughfare projects, and 36 Street Reconstruction projects
- Complete engineering design for approximately six projects, including four street reconstruction, one sidewalk improvement, and one intergovernmental partnership projects
- Complete 5.0 miles of unimproved alleys as a continuation of a three-year pilot program.

# STREET AND TRANSPORTATION

## SERVICE DESCRIPTIONS

STREET AND TRANSPORTATION	
Alley Petitions	Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.
Alley Reconstruction	Engineering and construction of alleys that have exceeded their structural life expectancy.
Bridge Repair and Modification	Provide for repair and modification of bridges due to structural deficiencies identified in the biannual Bridge Inspection and Appraisal Program performed by the Texas Department of Transportation.
Complete Street	The Complete Street concept envisions streets that are safe and comfortable for everyone – young and old, motorists and bicyclists, pedestrians and wheelchair users, and bus and train riders alike.
Gateway	Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving, including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan.
Hike and Bike Trails	Partner with the Dallas Park & Recreation to construct all-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer enough width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Governments' (NCTCOG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's Emission Reduction Plan for the region. Collaborate with the Department of Transportation to add bike lanes to city streets.
Intergovernmental Partnership Projects	Transportation projects where the City is leveraging funding from other federal, state, and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.
Public Art	Includes public art initiatives throughout the city. Funds generated by public art appropriations are used for the design services of artists; selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.
Public/Private Development	Provides cost participation for street infrastructure improvements related to public/private development.
Sidewalk and Barrier Free Ramp Improvements	Provides for new sidewalks in high-traffic pedestrian areas, safe routes to school, and the installation of barrier free ramps throughout the city in order to comply with the Americans with Disabilities Act (ADA). Also includes the installation and upkeep of sidewalk petitions.

# STREET AND TRANSPORTATION

Street and Alley Improvements	Projects that improve the overall condition of the streets and alleys.
Street Lighting	Projects to improve illumination of streets and neighborhoods through the construction or upgrade of streetlight infrastructure.
Street Petitions	Engineering and construction of street paving petition improvements requested by property owners through the POCPP. Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for part of the cost.
Street Reconstruction	Engineering and construction of streets that have exceeded their structural life expectancy.
Street Resurfacing	Provides the removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.
Streetscape-Urban Design	Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.
Target Neighborhood	Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.
Thoroughfares	Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or Central Business District Streets and Vehicular Circulation Plan.
Traffic Intersection Capacity & Safety Improvements	Upgrade intersections to improve flow of traffic and to introduce traffic calming measures.
Traffic Signals	Projects to add or upgrade existing traffic control devices to aid the movement of vehicles through intersections.

# STREET AND TRANSPORTATION

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1995 Bonds	145,000	144,000	1,000	0	0	0	145,000
2003 Bonds	1,452,147	947,926	504,221	0	0	0	1,452,147
2006 Bonds	4,482,431	3,586,896	895,535	0	0	0	4,482,431
2012 Bonds	8,146,169	7,379,092	767,078	0	0	0	8,146,169
2017 Bonds	190,805,065	142,898,838	47,906,226	0	0	0	190,805,065
2024 Bonds	0	0	0	93,879,198	115,826,436	311,494,366	521,200,000
Other GO CIP - Debt	378,406,944	188,044,258	190,362,686	0	0	0	378,406,944
Other GO CIP - Non-Debt	223,593,534	213,416,126	10,177,408	0	0	0	223,593,534
<b>Grand Total</b>	<b>\$807,031,290</b>	<b>\$556,417,136</b>	<b>\$250,614,154</b>	<b>\$93,879,198</b>	<b>\$115,826,436</b>	<b>\$311,494,366</b>	<b>\$1,328,231,290</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Alley Petitions	332,170	332,170	0	234,042	2,329,130	5,683,076	8,578,418
Alley Reconstruction	13,190,960	13,002,000	188,960	1,572,630	9,912,848	5,673,870	30,350,308
Bridge Repair and Modification	10,800,000	9,265,293	1,534,707	5,625,000	31,875,000	0	48,300,000
Complete Street	1,229,693	436,712	792,982	12,029,000	4,295,000	41,786,000	59,339,693
Gateway	3,213,105	3,213,105	0	0	0	0	3,213,105
Hike and Bike Trails	6,354,252	6,065,331	288,920	500,000	0	0	6,854,252
Intergovernmental Partnership Projects	35,423,044	16,836,951	18,586,092	13,387,550	8,110,000	82,279,450	139,200,044
Public/Private Development	1,215,747	265,000	950,747	0	0	0	1,215,747
Sidewalk and Barrier Free Ramp Improvements	255,081	247,033	8,047	3,100,000	4,234,680	6,450,000	14,039,761
Street and Alley Improvements	215,208,577	207,236,741	7,971,836	0	0	0	215,208,577
Street Lighting	2,150,000	107,642	2,042,358	55,000	0	2,562,292	4,767,292
Street Petitions	1,424,980	1,397,345	27,635	1,657,859	5,045,622	37,986,394	46,114,855
Street Reconstruction	27,244,286	25,461,134	1,783,152	6,076,329	4,856,672	61,953,674	100,130,961
Street Resurfacing	378,409,944	185,402,902	193,007,042	45,511,976	39,985,834	41,114,142	505,021,896
Streetscape-Urban Design	3,770,406	1,035,986	2,734,420	0	0	0	3,770,406

# STREET AND TRANSPORTATION

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Target Neighborhood	17,022,965	16,782,322	240,642	0	0	0	17,022,965
Thoroughfares	48,222,083	46,357,098	1,864,985	0	0	0	48,222,083
Traffic Intersection Capacity & Safety Improvements	1,555,773	60,307	1,495,466	1,379,812	2,681,650	10,105,468	15,722,703
Traffic Signals	40,008,226	22,912,063	17,096,163	2,750,000	2,500,000	15,900,000	61,158,226
<b>Grand Total</b>	<b>\$807,031,290</b>	<b>\$556,417,136</b>	<b>\$250,614,154</b>	<b>\$93,879,198</b>	<b>\$115,826,436</b>	<b>\$311,494,366</b>	<b>\$1,328,231,290</b>

# STREET AND TRANSPORTATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
100 S Pearl Expy - Y146	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	214,583	0	0	214,583
1000 Centre St - Y416	Street Petitions	2024 Bonds	1	Not Started	0	0	0	0	24,956	141,415	166,370
1000 Forester Dr - Y283	Street Petitions	2024 Bonds	4	Not Started	0	0	0	0	53,595	303,708	357,303
10000 Spokane Cir - Y191	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	192,491	0	192,491
10000 Tim Tam Cir - Y192	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	182,126	0	182,126
10000 Venetian Way - Y193	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	338,850	0	338,850
1000-1100 N Windomere Ave - Y194	Street Resurfacing	2024 Bonds	1	Not Started	0	0	0	0	0	592,744	592,744
10007-10211 Lake Gardens Dr & 992-998 N Rustic Cir (A04131) - Y001	Alley Petitions	2024 Bonds	9	Not Started	0	0	0	82,805	469,229	0	552,034
100-128 N Clinton Ave & 103-131 N Winnetka Ave (A01563) - Y395	Alley Petitions	2024 Bonds	1	Not Started	0	0	0	0	33,132	187,751	220,883
100-200 Konawa Dr - Y195	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	62,377	62,377
100-200 N Cliff St - Y114	Street Reconstruction	2024 Bonds	4	Not Started	0	0	0	0	324,911	1,841,160	2,166,070
100-200 N Marsalis Ave - Y111	Street Reconstruction	2024 Bonds	1	Not Started	0	0	0	588,256	0	3,333,452	3,921,708

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1010-1224 E Ann Arbor Ave & 1111-1225 Neptune Rd (A02240) - Y004	Alley Reconstruction	2024 Bonds	4	Not Started	0	0	0	58,184	329,707	0	387,891
10200-10300 Teagarden Rd - Y165	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	573,657	0	0	573,657
10200-12300 Creekspan Dr - Y196	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	455,888	0	455,888
102-128 S Clinton Ave & 101-213 S Winnetka Ave (A01560) - Y396	Alley Petitions	2024 Bonds	1	Not Started	0	0	0	0	36,021	204,119	240,140
10300 Vistadale Cir - Y197	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	135,394	135,394
10505-10647 Mapleridge Dr & 10506-10642 Estate Ln (A08436) - Y005	Alley Reconstruction	2024 Bonds	10	Not Started	0	0	0	88,788	503,135	0	591,923
10800 Branch Oaks Cir - Y198	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	207,761	207,761
10800 Brockbank Dr - Y199	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	252,757	0	252,757
10800 Estacado Dr - Y115	Street Reconstruction	2024 Bonds	9	Not Started	0	0	0	179,286	0	1,015,953	1,195,239
10800 Pagewood Pl - Y200	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	138,074	138,074
10800 Stone Canyon Pl - Y201	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	125,241	125,241
10800-11000 Mandalay Dr - Y202	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	0	0	1,712,767	1,712,767
11000 Glen Echo Ct - Y203	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	273,793	273,793
11000 Pepperidge Cir - Y204	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	184,613	0	0	184,613
1100-1200 Templecliff Dr - Y443	Street Resurfacing	2024 Bonds	5	Not Started	0	0	0	522,325	0	0	522,325
1100-1300 Ross Ave - Y166	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	500,000	0	0	500,000
1100-1400 E Kiest Blvd - Y147	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	0	2,394,127	2,394,127

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1100-2300 W Illinois Ave (District 1) - Y148	Street Resurfacing	2024 Bonds	1	Not Started	0	0	0	0	2,482,083	0	2,482,083
1100-2300 W Illinois Ave (District 4) - Y149	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	2,488,510	0	2,488,510
1107 Mirage Canyon Dr & 1205-1225 E Kirnwood Dr (A06398) - Y006	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	0	15,543	88,078	103,621
1108 Mirage Canyon Dr & 1105-1119 Kirnwood Dr (A06399) - Y007	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	0	16,093	91,196	107,289
11100 Rosser Ct - Y205	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	151,800	0	151,800
11100-11200 Rosser Rd - Y167	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	665,192	0	665,192
11200 Kleberg Rd - Y168	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	65,545	65,545
11200 Shans St - Y116	Street Reconstruction	2024 Bonds	13	Not Started	0	0	0	0	79,974	453,188	533,162
11212-11232 Inwood Rd & 11280-11298 Russwood Cir (A08979) - Y008	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	27,636	156,607	0	184,243
11400 Strait Ln - Y206	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	427,217	0	0	427,217
11500-11700 Valleydale Dr - Y207	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	896,750	896,750
11600-11700 Coral Hills Dr - Y208	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	366,790	366,790
11800 Lochwood Blvd - Y169	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	0	470,183	0	470,183
11800-12000 Leisure Dr - Y210	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	690,695	690,695
11900 Cold Harbor Ln - Y211	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	247,833	247,833
11th-Corinth St - Y364	Traffic Signals	2024 Bonds	4	Not Started	0	0	0	75,000	0	580,000	655,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1200 Hoke Smith Dr - Y117	Street Reconstruction	2024 Bonds	4	Not Started	0	0	0	123,506	0	699,868	823,374
1200 Loma Dr - Y212	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	136,774	0	0	136,774
12000-12200 Valley Spring Dr - Y213	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	0	373,612	0	373,612
1200-1300 Serenade Ln - Y444	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	543,930	0	0	543,930
1200-1300 Walter Dr - Y214	Street Resurfacing	2024 Bonds	1	Not Started	0	0	0	672,014	0	0	672,014
1200-1400 Moran Dr - Y215	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	657,151	0	0	657,151
1200-1600 Rowan Ave - Y216	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	942,639	942,639
1200-1900 W Red Bird Ln - Y441	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	1,667,690	0	0	1,667,690
1206-1420 Kirnwood Dr & 1223-1429 Mirage Canyon Dr (A06659) - Y009	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	0	82,461	467,281	549,742
12700-12900 Drexelwood Dr - Y217	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	455,157	0	0	455,157
127-231 W Louisiana Ave - 118-228 Conrad St - V022	Alley Reconstruction	2017 Bonds	4	02/2025	580,806	570,066	10,741	0	0	0	580,806
12Th St From Upton To 200 Ft East Of Upton - V992	Target Neighborhood	2017 Bonds	4	12/2025	91,717	91,717	0	0	0	0	91,717
12th-Madison - Y365	Traffic Signals	2024 Bonds	1	Not Started	0	0	0	75,000	0	580,000	655,000
1300 Claude St - Y118	Street Reconstruction	2024 Bonds	4	Not Started	0	0	0	157,235	0	890,999	1,048,234
1300-1500 Prichard Ln - Y218	Street Resurfacing	2024 Bonds	5	Not Started	0	0	0	0	889,928	0	889,928
1300-1500 Traymore Ave - Y445	Street Resurfacing	2024 Bonds	5	Not Started	0	0	0	0	846,718	0	846,718

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1300-1500 Wasco Ln - Y219	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	345,185	0	345,185
1300-1600 Greenville Ave - Y170	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	999,331	0	999,331
13400 Mill Grove Ln - Y220	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	433,958	433,958
13500-13600 Far Hills Ln - Y221	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	499,909	499,909
13500-13600 Peyton Dr - Y222	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	568,946	568,946
13500-14000 Coit Rd - Y150	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	2,634,533	0	2,634,533
13600-13700 Rolling Hills Ln - Y223	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	849,074	0	0	849,074
1400 Autumn Leaves Trl - Y446	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	486,751	0	0	486,751
14000 Brookcrest Dr - Y224	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	481,959	0	0	481,959
14000-14800 Lasater Rd - Y171	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	1,989,191	1,989,191
14100-14400 Edgecrest Dr - Y225	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	872,709	0	0	872,709
1415-1427 E Illinois Ave & 2127 Corinth St (A02085) - Y010	Alley Reconstruction	2024 Bonds	4	Not Started	0	0	0	43,810	248,255	0	292,065
1500-1600 Market Center Blvd - Y106	Street Reconstruction	2024 Bonds	6	Not Started	0	0	0	0	812,757	4,605,620	5,418,377
1500-1600 W Five Mile Pkwy - Y226	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	699,548	0	0	699,548
1500-1700 Indian Summer Trl - Y447	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	675,344	0	675,344
15700 Daleport Cir - Y227	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	335,926	0	0	335,926
15800-15900 Ranchita Dr - Y228	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	0	370,688	370,688
1600 Bennett Ave - Y229	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	220,594	0	0	220,594
1600 Five Mile Ct - Y230	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	117,444	0	0	117,444
1600-1700 Solitude Dr - Y448	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	431,116	0	431,116

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1608-1620 Day Star Dr - 1603-1633 Hanging Cliff Dr - V023	Alley Reconstruction	2017 Bonds	4	02/2025	507,924	501,073	6,852	0	0	0	507,924
1621-1631 Windchime Dr - 1614-1626 Vatican Ln - V024	Alley Reconstruction	2017 Bonds	4	02/2025	272,530	268,153	4,377	0	0	0	272,530
16600 Vicarage Ct - Y231	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	0	164,227	164,227
16800-16900 Hunters Point Dr - Y232	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	431,116	0	0	431,116
1700-1800 Cadiz St - Y112	Street Reconstruction	2024 Bonds	2	Not Started	0	0	0	0	604,469	3,425,327	4,029,796
1708-1920 Vatican Ln - 1705-1921 Windchime Dr - V025	Alley Reconstruction	2017 Bonds	4	02/2025	404,410	399,774	4,637	0	0	0	404,410
17100 Spanky Pl - Y233	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	154,643	0	0	154,643
17400 Oakington Ct - Y234	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	259,904	0	259,904
17400 Stanworth Dr - Y235	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	119,556	0	119,556
17604-17630 Davenport Alley Construction - VA05	Target Neighborhood	2017 Bonds	12	04/2026	77,624	77,624	0	0	0	0	77,624
17800 Windpiper Dr - Y417	Street Petitions	2024 Bonds	12	Not Started	0	0	0	105,518	0	597,933	703,450
1800 Fernwood Ave - Y236	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	158,785	0	158,785
1800 Olive St - Y151	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	122,480	0	0	122,480
1800-2000 Emmett St - Y418	Street Petitions	2024 Bonds	1	Not Started	0	0	0	0	213,792	1,211,488	1,425,280
1900 Cadiz St - Y172	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	289,131	289,131
1900-2000 Mckinney Ave - Y152	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	543,443	0	0	543,443

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
1906-2046 Autumn Meadow Trl & 2019-2067 Chevella Dr (A06415) - Y012	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	72,214	409,211	0	481,425
200 Beckley Hills Dr - Y419	Street Petitions	2024 Bonds	8	Not Started	0	0	0	0	97,022	549,791	646,813
2000 Clymer St - Y119	Street Reconstruction	2024 Bonds	6	Not Started	0	0	0	0	46,854	265,506	312,360
2000 Live Oak St - Y173	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	256,899	0	0	256,899
2000-2200 Montalba Ave - Y238	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	613,049	0	0	613,049
2000-2200 Oriale Ave - Y239	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	412,354	0	412,354
2000-2400 Skylark Dr - Y240	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	0	1,009,578	1,009,578
2011-2223 San Francisco Dr & 2006-2218 El Capitan (A07879) - Y013	Alley Reconstruction	2024 Bonds	9	Not Started	0	0	0	76,275	432,225	0	508,500
2022 Certificate of Obligation-Streets - W795	Street and Alley Improvements	Other GO CIP - Debt	Citywide	Ongoing	40,000,000	39,936,997	63,003	0	0	0	40,000,000
2022 Certificates of Obligation - Streets Underserved - W803	Street and Alley Improvements	Other GO CIP - Debt	Citywide	Ongoing	10,000,000	9,947,453	52,547	0	0	0	10,000,000
2023 Certificates of Obligation - Street - W957	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	11,200,000	6,899,200	4,300,800	0	0	0	11,200,000
2023 Certificates of Obligation - Unders - W958	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	44,800,000	44,774,290	25,710	0	0	0	44,800,000
2023 Certificates of Obligation - W827	Street and Alley Improvements	Other GO CIP - Debt	Citywide	Ongoing	10,000,000	5,219,182	4,780,818	0	0	0	10,000,000
2024 Certificates of Obligation - Street - X108	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	183,891,944	2,768,136	181,123,808	0	0	0	183,891,944

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
203-319 N Willomet Ave & 202-318 N Winnetka Ave (A01565) - Y397	Alley Petitions	2024 Bonds	1	Not Started	0	0	0	0	45,000	255,000	300,000
2100 N Harwood St - Y107	Street Reconstruction	2024 Bonds	14	Not Started	0	0	0	382,283	0	2,166,270	2,548,553
2100-2200 S Ewing Ave - Y174	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	346,972	0	346,972
2100-2200 Toluca Ave - Y120	Street Reconstruction	2024 Bonds	4	Not Started	0	0	0	0	139,806	792,233	932,039
2100-2200 Winsted Dr - Y420	Street Petitions	2024 Bonds	9	Not Started	0	0	0	0	565,177	3,202,667	3,767,844
2100-2300 Barberrry Dr - Y241	Street Resurfacing	2024 Bonds	1	Not Started	0	0	0	592,013	0	0	592,013
2105-2117 Autumn Meadow & 2106-2112 Garden Crest (A06409) - Y014	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	16,162	91,586	0	107,748
211-215 S Clinton Ave & 202-226 S Edgefield Ave (A01771) - Y015	Alley Reconstruction	2024 Bonds	1	Not Started	0	0	0	0	20,908	118,476	139,384
2200 N Harwood St - Y153	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	451,177	0	0	451,177
2200-2400 Romine Ave - Y242	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	518,752	0	0	518,752
2205-2341 Freeland - 2336-2328 Homeway - 2204-2340 Babalos - V060	Alley Reconstruction	2017 Bonds	7	12/2024	968,472	968,472	0	0	0	0	968,472
2226-2236 Wolcott Dr & 2227-2237 E Pentagon Pkwy (A10911) - Y016	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	11,761	66,643	0	78,404
2226-2242 Talco Dr & 2227-2237 Wolcott Dr (A10912) - Y017	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	17,331	98,211	0	115,542

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
2300-2700 Peabody Ave - Y243	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	1,072,022	0	0	1,072,022
2305-2829 Tolosa Dr & 2306-2828 Housley Dr (A07889) - Y018	Alley Reconstruction	2024 Bonds	9	Not Started	0	0	0	146,150	828,185	0	974,335
2400 Merlin St - Y121	Street Reconstruction	2024 Bonds	7	Not Started	0	0	0	105,267	0	596,513	701,780
2400 W Five Mile Pkwy - Y449	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	0	421,126	421,126
2400-2600 Meyers St - Y244	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	0	757,783	0	757,783
2400-2700 Birmingham Ave - Y122	Street Reconstruction	2024 Bonds	7	Not Started	0	0	0	472,691	0	2,678,580	3,151,270
2400-2700 Homer St - Y245	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	607,120	0	607,120
2400-2800 Kenesaw Dr - Y246	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	0	1,000,000	1,000,000
2400-2800 Ruidosa Ave - Y247	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	754,696	0	0	754,696
2408-2564 Club Manor Dr - 2435-2549 Matland Dr - V017	Alley Reconstruction	2017 Bonds	3	03/2025	743,414	724,659	18,755	0	0	0	743,414
2508-2532 Warren Ave & 2505-2529 Lenway St (A01307) - Y398	Alley Petitions	2024 Bonds	7	Not Started	0	0	0	0	31,155	176,546	207,701
2600-2700 Maple Springs Blvd - Y248	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	244,066	244,066
2603-2931 Garapan Dr - 2502-2922 Nicholson Dr - V028	Alley Reconstruction	2017 Bonds	4	02/2025	1,047,759	1,016,549	31,209	0	0	0	1,047,759
2700 Bakersfield St - Y470	Street Petitions	2024 Bonds	3	Not Started	0	0	0	0	126,142	714,805	840,947
2700 Fernwood Ave - Y123	Street Reconstruction	2024 Bonds	4	Not Started	0	0	0	0	128,623	728,864	857,487

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2711-2733 Groveridge, 9606-9674 Briggs, 9605-9621 Altacrest - V061	Alley Reconstruction	2017 Bonds	7	12/2024	923,615	923,615	0	0	0	0	923,615
2800 Virgil St - Y421	Street Petitions	2024 Bonds	2	Not Started	0	0	0	0	63,559	360,169	423,728
2800-2900 Edd Rd - Y175	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	315,377	315,377
2800-3000 Reagan St - Y249	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	455,969	0	455,969
2811-2837 Encino Dr & 2810-2836 Quannah St (A07872) - Y019	Alley Reconstruction	2024 Bonds	9	Not Started	0	0	0	29,645	167,990	0	197,635
2874-2880 56Th & 5103 Cardiff St (A17826) - Y020	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	9,491	53,782	0	63,273
2900 El Tovar Ave - Y450	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	0	128,734	128,734
2900-3000 Dothan Ln - Y124	Street Reconstruction	2024 Bonds	6	Not Started	0	0	0	0	374,426	2,121,746	2,496,172
2900-3000 Hudnall St - Y422	Street Petitions	2024 Bonds	2	Not Started	0	0	0	0	126,341	715,932	842,273
2900-3000 S Belt Line Rd - Y108	Street Reconstruction	2024 Bonds	8	Not Started	0	0	0	619,301	0	3,509,374	4,128,675
2nd-Pine - Y366	Traffic Signals	2024 Bonds	7	Not Started	0	0	0	0	0	655,000	655,000
300 Winslett Dr - Y250	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	112,733	0	112,733
3000 Clover St - Y251	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	103,556	103,556
3000 Marideen Ave - Y434	Street Reconstruction	2024 Bonds	3	Not Started	0	0	0	0	33,489	189,771	223,260
3000 Plaudit Pl - Y252	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	232,452	0	232,452
3000 Storey Ln - Y125	Street Reconstruction	2024 Bonds	6	Not Started	0	0	0	161,942	0	917,672	1,079,614
3000-3300 Newcastle Dr - Y126	Street Reconstruction	2024 Bonds	6	Not Started	0	0	0	0	697,686	3,953,552	4,651,238

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300-400 N Henderson Ave - Y253	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	375,561	375,561
3004-3150 Kinkaid Dr - 3045-3155 Park Ln - V037	Alley Reconstruction	2017 Bonds	6	01/2025	1,147,068	1,133,903	13,165	0	0	0	1,147,068
3010-3210 Millerdale Ln & 7101-7119 Scyene Rd (A04254) - Y468	Alley Petitions	2024 Bonds	5	Not Started	0	0	0	0	54,057	306,324	360,381
3011-3051 Timberview Rd & 10209 Dale Crest Dr (A05689) - Y021	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	0	34,663	196,421	231,084
301-411 S Montclair Ave & 302-410 S Rosemont Ave (A01819) - Y399	Alley Petitions	2024 Bonds	1	Not Started	0	0	0	0	46,836	265,403	312,239
3024-3064 Community (A2985) & A2986 From A2985 To Community - Y022	Alley Reconstruction	2024 Bonds	6	Not Started	0	0	0	0	53,507	303,206	356,713
303-427 S Clinton Ave & 300-342 S Edgefield Ave (A01772) - Y400	Alley Petitions	2024 Bonds	1	Not Started	0	0	0	0	45,254	256,439	301,693
3061-3185 Lockmoor Ln & 3026-3098 Newcastle Dr (A05817) - Y023	Alley Reconstruction	2024 Bonds	6	Not Started	0	0	0	0	93,672	530,805	624,477
3100 Clover St (Alley) - Y024	Alley Reconstruction	2024 Bonds	2	Not Started	0	0	0	0	22,214	125,882	148,096
3100 Flowerdale Ln - Y127	Street Reconstruction	2024 Bonds	13	Not Started	0	0	0	228,350	0	1,293,985	1,522,335
3100 Lemmon Ave - Y154	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	401,146	0	0	401,146
3100 Longbow Ct - Y254	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	268,026	268,026

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3100 Tower Trl - Y255	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	220,025	220,025
3100 Whirlaway Rd - Y128	Street Reconstruction	2024 Bonds	13	Not Started	0	0	0	199,896	0	1,132,747	1,332,643
3100-3116 Main St & 3101-3117 Commerce St (A17768) - Y401	Alley Petitions	2024 Bonds	2	Not Started	0	0	0	0	22,490	127,441	149,930
3100-3600 Jordan Valley Rd - Y176	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	1,319,825	1,319,825
3104-3170 Newcastle Dr & 3205-3271 Lockmoor Ln (A05821) - Y025	Alley Reconstruction	2024 Bonds	6	Not Started	0	0	0	0	69,738	395,181	464,919
3105-3135 St Croix Dr & 3106-3136 Tower Trl (A05387) - Y026	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	0	36,165	204,932	241,097
3105-3171 Newcastle Dr - 3104-3170 Walnut Hill - V038	Alley Reconstruction	2017 Bonds	6	01/2025	609,559	580,115	29,444	0	0	0	609,559
3108-3180 Jubilee Trl & 3191-3255 Townsend Dr (A05456) - Y027	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	75,721	429,088	0	504,809
3111-3165 Whitehall Dr & 3264-3290 Northaven Rd (A05448) - Y028	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	50,930	288,602	0	339,532
3200 Dartmoor Ct - Y256	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	213,690	213,690
3200 Little River Dr - Y257	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	268,351	0	268,351
3200-3300 Bowen St - Y177	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	416,902	0	0	416,902
3200-3300 Darvany Dr - Y258	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	769,478	0	769,478
3200-3300 Lockmoor Ln - Y259	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	811,469	0	811,469

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3207-3365 Whitehall Dr & 3306-3390 Northaven Rd (A05446) - Y029	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	0	109,595	621,038	730,633
3300 High Bluff Dr - Y260	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	285,163	285,163
3300 S Ewing Ave - Y129	Street Reconstruction	2024 Bonds	4	Not Started	0	0	0	111,952	0	634,394	746,346
3300-3400 Concho St - Y261	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	287,925	287,925
3300-3400 St Cloud Cir - Y262	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	1,112,227	1,112,227
3400 Bogata Blvd - Y263	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	303,600	0	0	303,600
3400 Timbercrest Ln - Y451	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	0	220,350	220,350
3400-3500 Pacesetter Dr - Y264	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	615,891	0	615,891
3403-3517 Urban Ave & 7118 Day St (A04329) - Y469	Alley Petitions	2024 Bonds	5	Not Started	0	0	0	0	37,070	210,061	247,130
3500 Ingleside Dr - Y265	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	215,964	0	215,964
3500 Poquita Dr - Y130	Street Reconstruction	2024 Bonds	6	Not Started	0	0	0	89,935	0	509,629	599,564
3500-3600 Espanola Dr - Y131	Street Reconstruction	2024 Bonds	6	Not Started	0	0	0	308,144	0	1,746,150	2,054,294
3500-3600 Valley Ridge Rd - Y266	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	685,497	0	0	685,497
3500-3700 Lawnview Ave - Y178	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	0	0	767,285	767,285
3500-3700 N Versailles Ave - Y267	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	524,356	524,356
3500-4100 S Fitzhugh Ave (Local) - Y268	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	0	929,157	0	929,157

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3506-3658 High Vista Dr - 11960 Highdale Dr - V040	Alley Reconstruction	2017 Bonds	6	01/2025	735,616	724,656	10,960	0	0	0	735,616
3509-3667 Northaven Rd & 3506-3648 Flair Dr (A05420) - Y030	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	0	92,676	525,166	617,842
3600 Brown St - Y269	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	168,774	0	0	168,774
3600 Cedar Springs Rd - Y179	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	288,981	0	288,981
3600 Dorothy Ave - Y132	Street Reconstruction	2024 Bonds	13	Not Started	0	0	0	0	79,403	449,948	529,350
3600 Live Oak St - Y155	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	215,964	0	0	215,964
3600 Pinebrook Dr - Y270	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	126,784	0	126,784
3600 Rockdale Dr - Y271	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	478,000	0	0	478,000
3600-3636 Wendelkin St & 3609-3639 S Central Expy (A01339) - Y402	Alley Petitions	2024 Bonds	7	Not Started	0	0	0	0	38,789	219,805	258,594
3600-3800 Pacesetter Dr - Y272	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	469,939	0	469,939
3600-4300 W Illinois Ave (District 1) - Y156	Street Resurfacing	2024 Bonds	1	Not Started	0	0	0	2,035,536	0	0	2,035,536
3600-4300 W Illinois Ave (District 3) - Y157	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	2,035,536	0	0	2,035,536
3605-3625 Silverhill Dr & 3610-3620 Softcloud Dr (A09924) - Y031	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	14,924	84,571	0	99,495
3700 Concho St - Y273	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	121,180	121,180
3700 Kiest Knoll Dr - Y452	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	0	287,925	287,925
3700 Meadowdale Ln - Y274	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	153,668	0	153,668

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3700 Parry Ave - Y158	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	0	283,214	0	283,214
3700 Vilbig Rd - Y180	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	0	177,709	177,709
3700-3800 Kiest Valley Pkwy - Y435	Street Reconstruction	2024 Bonds	3	Not Started	0	0	0	0	393,609	2,230,448	2,624,057
3700-3800 Pinebrook Dr - Y275	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	342,342	0	342,342
3706-3718 Wendelkin St & 3711-3721 S Central Expy (A01340) - Y403	Alley Petitions	2024 Bonds	7	Not Started	0	0	0	0	19,807	112,241	132,048
3710-3770 Stagecoach Trl & 3705-3735 Mclarty Ln (A09954) - Y032	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	28,954	164,075	0	193,029
3724-3834 Kiest Valley Pkwy & 3805-3865 Kiestmeadow (A11022) - Y011	Alley Reconstruction	2024 Bonds	3	Not Started	0	0	0	0	91,041	515,898	606,939
3800 Black Oak Dr - Y276	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	250,401	0	0	250,401
3800 Treeline Dr - Y277	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	368,739	0	0	368,739
3800-3900 Wemdon Dr - Y278	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	501,534	0	0	501,534
3806-3860 Kiestmeadow Dr & 3042-3078 Kiestridge Dr (A06048) - Y055	Alley Reconstruction	2024 Bonds	3	Not Started	0	0	0	0	48,555	275,146	323,701
3807-3835 Kiest Valley Ct & 3938-3944 Kiestmeadow (A09779) - Y209	Alley Reconstruction	2024 Bonds	3	Not Started	0	0	0	0	30,536	173,038	203,574

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3827-3925 Morning Dew Trl & 3904-3922 Morning Frost (A02346) - Y033	Alley Reconstruction	2024 Bonds	4	Not Started	0	0	0	49,002	277,679	0	326,681
3864-3872 Treeline Cir - 1618-1626 Five Mile Ct - V030	Alley Reconstruction	2017 Bonds	4	02/2025	384,700	378,279	6,422	0	0	0	384,700
3900 Lovingood Dr - Y279	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	268,757	0	0	268,757
3900 Texas College Dr - Y280	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	360,373	0	0	360,373
3908-3938 Kiestmeadow Dr & 3041 Kiestridge Dr (A09779) - Y433	Alley Reconstruction	2024 Bonds	3	Not Started	0	0	0	0	23,246	131,727	154,973
400 Realoaks Dr - Y281	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	93,565	93,565
400 S Akard St - Y109	Street Reconstruction	2024 Bonds	2, 14	Not Started	0	0	0	117,564	0	666,196	783,760
4000 Shoreline Dr - Y453	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	0	250,401	250,401
4000 Texas College Dr - Y282	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	374,749	0	0	374,749
4000-4100 Inwood Rd - Y110	Street Reconstruction	2024 Bonds	13	Not Started	0	0	0	0	682,337	3,866,574	4,548,910
4004-4036 Roswell & 4005-4023 Hall (A455/A11919/Strange St) - Y404	Alley Petitions	2024 Bonds	14	Not Started	0	0	0	0	65,783	372,768	438,551
400-500 Martinique Ave - Y284	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	322,606	0	322,606
400-800 N Collett Ave - Y285	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	932,730	932,730
405-419 N Clinton Ave & 410 N Edgefield Ave (A01568) - Y034	Alley Reconstruction	2024 Bonds	1	Not Started	0	0	0	0	21,595	122,374	143,969
4100 Stagecoach Trl - Y286	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	198,339	0	198,339

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4100-4700 Elsie Faye Heggins St - Y159	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	0	0	2,457,960	2,457,960
4107-4209 Firewood Dr & 4108-4154 Happy Canyon Dr (A09979) - Y035	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	56,739	321,524	0	378,263
4200 Robertson Dr - Y287	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	371,988	0	0	371,988
4200 Rust College Dr - Y288	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	327,966	0	0	327,966
4200-4300 San Jacinto St - Y289	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	335,439	0	0	335,439
4200-4400 Camden Ave - Y290	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	0	0	660,319	660,319
4203-4443 Bonham St & 4224-4372 Royal Ridge Dr (A11701) - Y405	Alley Petitions	2024 Bonds	13	Not Started	0	0	0	0	117,055	663,312	780,367
4209-4223 Firewood Dr & 5931-5939 Golden Gate Dr (A09980) - Y406	Alley Petitions	2024 Bonds	8	Not Started	0	0	0	0	20,014	113,410	133,424
4300 Cole Ave - Y160	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	399,359	0	399,359
4315-4323 Colonial Ave & 1637 Stoneman St (A01359) - Y407	Alley Petitions	2024 Bonds	7	Not Started	0	0	0	0	12,586	71,320	83,906
4400 Brown St - Y291	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	131,576	131,576
4407-4423 Colonial Ave & 1634-1638 Stoneman St (A01357) - Y408	Alley Petitions	2024 Bonds	7	Not Started	0	0	0	0	25,241	143,030	168,270
4500 Druid Ln - Y292	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	153,212	0	0	153,212
4502-4518 Roberts Ave & 4503-4519 Bradshaw St (A01316) - Y409	Alley Petitions	2024 Bonds	7	Not Started	0	0	0	0	20,495	116,138	136,633

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4502-4630 Kelton Dr & 4507-4631 Newmore Ave (A02914) - Y410	Alley Petitions	2024 Bonds	6	Not Started	0	0	0	0	57,900	328,100	386,000
4505-4563 Isabella Ln & 4506-4554 Harrys Ln (A03108) - Y411	Alley Petitions	2024 Bonds	13	Not Started	0	0	0	0	67,262	381,150	448,412
4600 Cole Ave - Y161	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	387,338	0	387,338
4700 Lake Ave - Y293	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	248,370	248,370
4800 Parry Ave - Y294	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	276,392	276,392
4804-4950 Ashbrook Rd - 4803-4945 Chilton Dr - V049	Alley Reconstruction	2017 Bonds	7	Ongoing	538,573	538,573	0	0	0	0	538,573
4900 East Side Ave - Y295	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	381,978	0	381,978
4900 Mangold Cir - Y296	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	231,802	0	231,802
4900 Mill Run Rd - Y297	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	495,929	0	0	495,929
4900 San Jacinto St - Y298	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	197,689	0	0	197,689
4900 Santa Fe Ave - Y299	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	185,182	185,182
50/50 Sidewalk City share - X049	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	1,000,000	999,000	1,000	0	0	0	1,000,000
500 Longbranch Ln - Y133	Street Reconstruction	2024 Bonds	8	Not Started	0	0	0	132,791	0	752,480	885,270
500 Ravenwood Dr - Y439	Street Reconstruction	2024 Bonds	5	Not Started	0	0	0	0	86,657	491,054	577,710
5000-5100 Bowser Ave - Y300	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	0	368,333	368,333
500-1000 S Malcolm X Blvd - Y113	Street Reconstruction	2024 Bonds	2	Not Started	0	0	0	84,847	0	480,798	565,645
500-1200 Hillburn Dr - Y423	Street Petitions	2024 Bonds	5	Not Started	0	0	0	0	978,767	5,546,344	6,525,110
500-900 Cumberland St - Y301	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	626,287	0	626,287

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
508-534 Seaside Dr & 7930-7938 Greenspan Dr (A06550) - Y036	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	31,774	180,053	0	211,827
5100 N Hall St - Y302	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	0	264,776	264,776
5107-5143 Breakwood Dr - 5116-5152 Colter Dr - V051	Alley Reconstruction	2017 Bonds	7	Ongoing	224,679	224,679	0	0	0	0	224,679
5156-5180 Ivy Ln (A04433) - Y037	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	0	10,523	59,628	70,151
5179-5107 Chalet - 1404-1550 Drury Dr - V018	Alley Reconstruction	2017 Bonds	3	03/2025	703,155	685,405	17,750	0	0	0	703,155
5200-5300 Mercedes Ave - Y303	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	555,545	555,545
5200-5900 Singing Hills Dr - Y454	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	1,288,312	0	0	1,288,312
5300 Mcommas Blvd - Y304	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	307,174	307,174
5300 Wateka Dr - Y305	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	0	263,965	0	263,965
5306-5342 Lake Placid Dr - 1572-1568 Drury Pl - V019	Alley Reconstruction	2017 Bonds	3	03/2025	293,555	283,750	9,805	0	0	0	293,555
5400 Northbrook Dr - Y306	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	432,609	0	0	432,609
5400 Parry Ave - Y134	Street Reconstruction	2024 Bonds	2	Not Started	0	0	0	0	131,305	744,063	875,368
5400-5500 Junius St - Y455	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	325,854	325,854
5500 Ash Ln - Y307	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	161,059	0	161,059
5500 Ellsworth Ave - Y456	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	226,360	226,360
5700-5800 Hudson St - Y135	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	200,370	0	200,370

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5701-5745 Palo Pinto Ave - 5702-5746 Velasco Ave (Alley Improvements) - VA06	Target Neighborhood	2017 Bonds	14	09/2025	89,524	89,524	0	0	0	0	89,524
5800 Beau Purple Dr - Y457	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	0	252,757	252,757
5800-5900 Forest Haven Trl - Y237	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	707,020	0	0	707,020
5900 Firefly Ln - Y308	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	128,003	0	0	128,003
5900 Old Ox Rd - Y442	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	215,558	0	215,558
5900 Sandhurst Ln - Y309	Street Resurfacing	2024 Bonds	9	Not Started	0	0	0	0	0	436,395	436,395
600 Harter Rd - Y136	Street Reconstruction	2024 Bonds	9	Not Started	0	0	0	207,068	0	1,173,383	1,380,450
6000 Milton St - Y137	Street Reconstruction	2024 Bonds	9	Not Started	0	0	0	291,197	0	1,650,114	1,941,311
6000-6100 Churchill Way - Y181	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	399,196	399,196
6000-6100 Singing Hills Dr - Y458	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	794,250	0	794,250
6000-6200 Ash Ln - Y310	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	369,145	0	369,145
600-700 Edgemont Ave - Y311	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	327,073	0	327,073
6020-6040 Fieldstone - V101	Alley Reconstruction	2017 Bonds	12	01/2026	140,538	140,538	0	0	0	0	140,538
6100-6200 Warm Mist Ln - Y312	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	0	478,711	478,711
6100-6300 Moonglow Dr - Y459	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	733,254	0	733,254
6100-6300 Old Ox Rd - Y460	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	897,481	0	897,481
6100-6700 Jeane St - Y424	Street Petitions	2024 Bonds	5	Not Started	0	0	0	0	870,102	4,930,578	5,800,680

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6106-6166 Llano Ave & 6107-6167 Velasco Ave (A00686) - Y412	Alley Petitions	2024 Bonds	14	Not Started	0	0	0	0	149,353	846,333	995,686
6200 Penrose Ave - Y313	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	249,589	249,589
6216-6226 Autumn Woods Trl - 804-814 W Red Bird Ln - V020	Alley Reconstruction	2017 Bonds	3	03/2025	270,764	260,189	10,575	0	0	0	270,764
6300 Oakleaf Rd, 6300 Pineview Rd - Y314	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	0	622,308	622,308
6400 Caracas Dr - Y461	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	146,765	0	0	146,765
6400 Gentle River Dr - Y315	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	254,381	0	254,381
6400-6500 Trammel Dr - Y425	Street Petitions	2024 Bonds	9	Not Started	0	0	0	0	402,917	2,283,194	2,686,111
6439-6445 Rhapsody Ln & 6438 Silvery Moon Dr (A06677) - Y413	Alley Petitions	2024 Bonds	3, 8	Not Started	0	0	0	0	8,459	47,937	56,396
6500 Barkwood Ln - Y316	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	0	247,559	247,559
6500 Forest Creek Dr - Y138	Street Reconstruction	2024 Bonds	11	Not Started	0	0	0	101,594	0	575,702	677,296
6500 Gentle River Dr - Y317	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	342,017	0	342,017
6500 Gold Dust Trl - Y426	Street Petitions	2024 Bonds	12	Not Started	0	0	0	61,993	0	351,293	413,286
6510-6580 Calais Dr & 6509-6565 Crestmere Dr (A09343/A09345) - Y038	Alley Reconstruction	2024 Bonds	11	Not Started	0	0	0	0	94,222	533,923	628,145
6600 Divot Cir - Y462	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	134,257	0	134,257
6600 Dupper Ct - Y318	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	162,440	0	162,440
6600-6700 Putting Green Dr - Y463	Street Resurfacing	2024 Bonds	3	Not Started	0	0	0	0	299,133	0	299,133
6600-6700 Shell Flower Ln - Y427	Street Petitions	2024 Bonds	12	Not Started	0	0	0	0	263,160	1,491,238	1,754,398

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6600-6800 Sawmill Rd - Y428	Street Petitions	2024 Bonds	12	Not Started	0	0	0	379,782	0	2,152,100	2,531,882
6600-7000 Duffield Dr, 6700 Duffield Ct - Y319	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	1,331,521	0	0	1,331,521
6700 Wild Honey Dr - Y320	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	74,722	0	74,722
6800 Wild Honey Dr - Y321	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	96,083	0	96,083
6808-7038 Hunters Ridge Dr - 6807-6959 Town Bluff Dr - V089	Alley Reconstruction	2017 Bonds	11	Ongoing	625,167	625,167	0	0	0	0	625,167
6909-7077 Joyce Way (A03336) - Y039	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	84,662	479,752	0	564,414
700 Commerce St - Y162	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	214,583	0	0	214,583
7000 Lattimore Dr - Y322	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	329,834	0	329,834
700-1300 Riverwood Rd - Y323	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	847,287	0	0	847,287
7006-7066 Whitehill & 7005-7065 Town North (A03463/A03462) - Y040	Alley Reconstruction	2024 Bonds	9	Not Started	0	0	0	80,401	455,607	0	536,008
7021-7029 Nandina Dr & 3014-3018 Pine Trail Ct (A09909) - Y041	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	16,988	96,263	0	113,250
7027-7203 Hunnicut Rd - 7012-7108 Belteau Ln - V058	Alley Reconstruction	2017 Bonds	7	Ongoing	272,388	272,388	0	0	0	0	272,388
7100 Elliott Dr - Y139	Street Reconstruction	2024 Bonds	7	Not Started	0	0	0	202,570	0	1,147,896	1,350,466
7107-7239 Currin Dr & 7106-7238 Northaven Rd (A08769) - Y043	Alley Reconstruction	2024 Bonds	11	Not Started	0	0	0	81,636	462,604	0	544,240
7200 Ashington Dr - Y324	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	478,711	0	0	478,711

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7200 Chaucer Pl - Y325	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	166,663	0	166,663
7200 Crooked Oak Dr - Y326	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	413,166	0	0	413,166
7200 Gayglen Dr - Y140	Street Reconstruction	2024 Bonds	8	Not Started	0	0	0	113,190	0	641,409	754,599
7200 Merriman Pkwy - Y182	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	218,157	218,157
7200 Oakbluff Dr - Y327	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	318,382	0	0	318,382
7209-7275 Lupton Cir (A03320) - Y042	Alley Reconstruction	2024 Bonds	13	Not Started	0	0	0	23,521	133,286	0	156,807
7300-7400 Hiddencreek Dr - Y328	Street Resurfacing	2024 Bonds	12	Not Started	0	0	0	0	510,793	0	510,793
7300-7700 Maplecrest Dr - Y329	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	799,205	0	0	799,205
7309-7435 Tangleglenn Dr - 7364-7450 Tophill Ln - V091	Alley Reconstruction	2017 Bonds	11	Ongoing	334,333	334,333	0	0	0	0	334,333
7400 Midbury Dr - Y330	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	239,030	239,030
7405-7443 Lynworth Dr - 7408-7438 Chattington Dr - V092	Alley Reconstruction	2017 Bonds	11	Ongoing	240,661	240,661	0	0	0	0	240,661
7500 Malabar Ln - Y331	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	413,978	413,978
7500 Partridge Dr - Y332	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	125,566	0	125,566
7500-7600 Highmont St - Y333	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	0	422,506	422,506
7501-7631 Ashcrest Ln - 7502-7578 Christie Ln - V021	Alley Reconstruction	2017 Bonds	3	03/2025	563,060	548,790	14,270	0	0	0	563,060
7605-7611 Olusta Dr (A11224) - Y044	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	15,887	90,027	0	105,914

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7606-7672 Rolling Acres Dr - 7615-7651 Tophill Ln - V093	Alley Reconstruction	2017 Bonds	11	Ongoing	254,778	254,778	0	0	0	0	254,778
7700 Los Alamitos Dr - Y334	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	331,946	0	331,946
7700 Twisted Oaks Cir - Y335	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	103,312	0	0	103,312
7700-7800 Aurora St - Y464	Street Resurfacing	2024 Bonds	5	Not Started	0	0	0	0	508,762	0	508,762
7702-7718 Roper St & 7703-7719 Linwood Ave (A02888) - Y414	Alley Petitions	2024 Bonds	6	Not Started	0	0	0	0	20,400	115,600	136,000
7704-78400 Carbondale St - 7703-7835 Brownville (Alley Improvements) - VA01	Target Neighborhood	2017 Bonds	7	07/2026	139,907	139,907	0	0	0	0	139,907
7706-7734 Lost Mirage Dr & 1420-1428 Kirnwood Dr (A06658) - Y045	Alley Reconstruction	2024 Bonds	8	Not Started	0	0	0	35,213	199,539	0	234,752
7800 Mattison St - Y141	Street Reconstruction	2024 Bonds	5	Not Started	0	0	0	176,367	0	999,410	1,175,777
7800-7900 Goforth Rd - Y336	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	559,931	559,931
7803-7835 Umphress Rd & 7802-7832 Tomkins Ln (A04653) - Y046	Alley Reconstruction	2024 Bonds	5	Not Started	0	0	0	0	34,319	194,473	228,792
7900 Greenhollow Ln - Y142	Street Reconstruction	2024 Bonds	11	Not Started	0	0	0	157,880	0	894,653	1,052,533
7905-7933 Olusta Dr - 7932 Great Trinity Forest Way - V067	Alley Reconstruction	2017 Bonds	8	12/2024	403,437	403,437	0	0	0	0	403,437
800 Beckleymeade Ave - Y183	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	140,592	0	140,592
800 Edd Rd - Y184	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	124,023	124,023

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800 Elm St - Y163	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	232,777	0	0	232,777
800-1100 Graham Ave - Y164	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	0	723,903	0	723,903
8200 Burroaks Dr - Y337	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	0	210,766	210,766
826-1028 Tarryall Dr & 903-947 Channing Cir (A02339) - Y047	Alley Reconstruction	2024 Bonds	4	Not Started	0	0	0	76,512	433,569	0	510,081
8300 Midpark Rd - Y185	Street Resurfacing	2024 Bonds	11	Not Started	0	0	0	0	289,631	0	289,631
8300-8400 Plainview Dr - Y338	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	358,830	0	0	358,830
8400-8500 Del Monte Dr - Y465	Street Resurfacing	2024 Bonds	5	Not Started	0	0	0	0	0	421,531	421,531
8400-8800 Fair Oaks Xing - Y339	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	1,395,909	0	1,395,909
8500-8900 Mediterranean Dr - Y340	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	941,015	941,015
8600-8700 Eldon Dr - Y466	Street Resurfacing	2024 Bonds	5	Not Started	0	0	0	0	0	508,762	508,762
8600-9000 White Rock Trl - Y341	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	698,492	698,492
8600-9800 Vista Oaks Dr, 8800 Vista Oaks Cir - Y342	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	782,473	0	0	782,473
8606-8838 Forest Green Dr & 8603-8833 Skyline Dr (A03399) - Y048	Alley Reconstruction	2024 Bonds	10	Not Started	0	0	0	92,365	523,400	0	615,765
8700-8900 Flint Falls Dr - Y343	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	528,255	0	0	528,255
8800 Bearden Ln - Y467	Street Resurfacing	2024 Bonds	5	Not Started	0	0	0	0	0	82,194	82,194
8804-8884 Larchwood Dr & 8805-8871 Liptonshire Dr (A08493) - Y049	Alley Reconstruction	2024 Bonds	10	Not Started	0	0	0	80,261	454,810	0	535,070
8900 Gunnison Dr - Y344	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	178,359	178,359

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8900-9000 Turtle Creek Blvd - Y143	Street Reconstruction	2024 Bonds	13	Not Started	0	0	0	143,066	0	810,706	953,772
8900-9100 Bluecrest Dr - Y345	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	435,338	0	435,338
9000-9100 Branch Hollow Dr - Y346	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	398,465	0	0	398,465
9000-9100 Stone Creek Place - Y347	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	705,883	0	0	705,883
900-1000 Lausanne Ave - Y144	Street Reconstruction	2024 Bonds	1	Not Started	0	0	0	109,517	0	620,598	730,115
900-1200 Dumas St - Y348	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	541,088	541,088
9005-9043 Windy Crest Dr & 9150-9170 Forest Ln (A03529) - Y050	Alley Reconstruction	2024 Bonds	10	Not Started	0	0	0	79,693	451,593	0	531,286
9100 Bryson Dr - Y349	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	0	144,815	144,815
9100-9300 Markville Dr - Y186	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	975,290	0	0	975,290
9100-9600 Boedeker St, 9100 Boedeker Cir - Y187	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	2,062,660	0	0	2,062,660
914-934 Sunset Ave & 925-939 W Jefferson Blvd (A01558) - Y415	Alley Petitions	2024 Bonds	1	Not Started	0	0	0	0	28,738	162,850	191,588
9200 Flickering Shadow Dr - Y350	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	456,294	0	456,294
9200 Moss Farm Ln - Y351	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	830,637	0	0	830,637
9200-9400 Bluecrest Dr - Y352	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	0	462,223	0	462,223
9400-9500 Timberline Dr - Y188	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	0	592,337	592,337
9500-9600 Robin Meadow Dr - Y353	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	613,942	0	613,942

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9600 Glenacre - Y354	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	166,095	0	166,095
9600 Jourdan Way - Y355	Street Resurfacing	2024 Bonds	13	Not Started	0	0	0	114,926	0	0	114,926
9600 Millridge Cir - Y356	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	120,612	0	120,612
9600 Orchard Hill - Y357	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	226,685	0	226,685
9600-9800 Baseline Dr - Y358	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	437,857	0	437,857
9600-9900 Bluffcreek Dr - Y359	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	0	0	996,651	996,651
9700 Faircloud Dr - Y440	Street Reconstruction	2024 Bonds	5	Not Started	0	0	0	0	240,369	1,362,088	1,602,457
9700 Springtree Ln, 9700-9800 Summerwood Cir - Y360	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	712,706	0	712,706
9800 Matchpoint Pl - Y361	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	168,206	0	168,206
9800 Victorian Ct - Y362	Street Resurfacing	2024 Bonds	10	Not Started	0	0	0	0	174,867	0	174,867
9800-10200 Shiloh Rd - Y189	Street Resurfacing	2024 Bonds	2	Not Started	0	0	0	2,935,767	0	0	2,935,767
9900 Timberline Dr - Y190	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	0	127,191	127,191
Abrams Rd Signals - W979	Traffic Signals	2017 Bonds	9, 14	06/2026	700,000	0	700,000	0	0	0	700,000
Abrams Road from Gaston Ave to Richmond Ave - Y471	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	14	Not Started	0	0	0	86,592	0	0	86,592
ADA Barrier Installation - X027	Street Resurfacing	Other GO CIP - Non-Debt	Citywide	Ongoing	50,000,000	42,463,275	7,536,725	0	0	0	50,000,000
Alley b/w Beechwood and Park from T alley to Midway (A05036) - Y002	Alley Petitions	2024 Bonds	13	Not Started	0	0	0	84,456	478,582	0	563,038

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Alley b/w Northport and Pemberton from Edgemere to Thackery - Y003	Alley Petitions	2024 Bonds	13	Not Started	0	0	0	66,781	378,423	0	445,204
Alley between Town Creek Drive & Brook V - W926	Street and Alley Improvements	2017 Bonds	Citywide	12/2025	636,635	594,167	42,468	0	0	0	636,635
Alley Improvements Between 8th St - Church From IH 35E To N Cliff - V993	Target Neighborhood	2017 Bonds	4	03/2026	66,953	66,953	0	0	0	0	66,953
Alpha Rd From End Of Pavement To Barton Dr - V310	Thoroughfares	2017 Bonds	11	12/2025	65,681	65,681	0	0	0	0	65,681
Amhurst Ave - Stanford Ave From Linwood Ave To Briarwood Ln - V005	Alley Petitions	2017 Bonds	13	09/2025	114,843	114,843	0	0	0	0	114,843
Babcock Dr From Bernal Dr To Canada Dr - V256	Street Reconstruction	2017 Bonds	6	12/2024	534,081	534,081	0	0	0	0	534,081
Beckleymeade-Polk - Y367	Traffic Signals	2024 Bonds	8	Not Started	0	0	0	75,000	0	580,000	655,000
Belt Line-Lawson - Y368	Traffic Signals	2024 Bonds	8	Not Started	0	0	0	75,000	0	580,000	655,000
Bernal Trail Project (Tumalo Trail to Norwich) - Y072	Intergovernmental Partnership Projects	2024 Bonds	6	Not Started	0	0	0	975,000	0	5,525,000	6,500,000
Blossomheath Ln From LBJ Service Rd N To Thistle Ln - V275	Street Reconstruction	2017 Bonds	11	12/2024	549,502	424,205	125,297	0	0	0	549,502
Blossomheath Ln from Thistle Ln to Alpha Rd - V222	Street Reconstruction	2017 Bonds	11	03/2025	631,571	631,571	0	0	0	0	631,571
Bonnie View Rd from Ann Arbor Ave to Cummings St - V200	Street Reconstruction	2017 Bonds	4	12/2024	2,708,455	2,695,300	13,155	0	0	0	2,708,455

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Boyd Street from Berkley Avenue to Wilbur Street - Y102	Street Petitions	2024 Bonds	1	Not Started	0	0	0	178,815	0	1,013,285	1,192,100
Bradford Dr from Maple Springs Blvd to Hedgerow Dr - V194	Street Reconstruction	2017 Bonds	2	01/2026	498,645	433,049	65,596	0	0	0	498,645
Brandon St from S Marlborough Ave to S Montclair Ave - Y429	Street Petitions	2024 Bonds	1	Not Started	0	0	0	0	346,282	1,962,266	2,308,548
Bridge Maintenance/Repair Program - W661	Bridge Repair and Modification	Other GO CIP - Non-Debt	Citywide	Ongoing	10,800,000	9,265,293	1,534,707	0	0	0	10,800,000
Brookshire Dr From Orchid Ln To Brookshire Cir - V276	Street Reconstruction	2017 Bonds	11	12/2025	493,565	481,205	12,360	0	0	0	493,565
Buckner-Gross - Y369	Traffic Signals	2024 Bonds	2, 7	Not Started	0	0	0	75,000	0	580,000	655,000
Buford-Camp Wisdom - Y370	Traffic Signals	2024 Bonds	3, 8	Not Started	0	0	0	0	0	655,000	655,000
Burma From Kiska St To Saipan St - VA02	Target Neighborhood	2017 Bonds	7	12/2025	204,673	204,673	0	0	0	0	204,673
Burma Rd From Carbondale St To Kiska St - VA04	Target Neighborhood	2017 Bonds	7	12/2025	208,646	208,646	0	0	0	0	208,646
Burroaks Cir From Burroaks Dr To End Of Pavement - V263	Street Reconstruction	2017 Bonds	8	12/2025	623,208	623,065	143	0	0	0	623,208
Camp Wisdom from Westmorland to US 67 - W908	Thoroughfares	2017 Bonds	3	12/2025	1,400,000	0	1,400,000	0	0	0	1,400,000
Camp Wisdom Rd from FM 1382 to Mountain Creek Pkwy - VA13	Thoroughfares	2017 Bonds	3	12/2025	697,977	644,902	53,075	0	0	0	697,977
Canada Drive From Westmoreland To Hampton - VA08	Thoroughfares	2017 Bonds	5	12/2025	21,827,647	21,797,647	30,000	0	0	0	21,827,647

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
CDSF Project - Corridor Studies in District 9 - CDSF CD9 - Y058	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	9	Not Started	0	0	0	90,000	529,550	0	619,550
Central Signal Computer - R090	Traffic Signals	2003 Bonds	2, 14	12/2025	794,523	607,821	186,703	0	0	0	794,523
Central Signal Computer - R090	Traffic Signals	2006 Bonds	2, 14	12/2025	3,037,461	2,947,440	90,021	0	0	0	3,037,461
Chalk Hill - I 30 EB Frontage Road to Singleton - U780	Thoroughfares	2006 Bonds	6	12/2025	12,359	12,359	0	0	0	0	12,359
Chevez Dr from Avon St to El Tivoli Dr - Y090	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	1	Not Started	0	0	0	0	378,328	0	378,328
Cheyenne From Big Thicket To Elam - VA18	Thoroughfares	2017 Bonds	5	12/2024	657,361	657,361	0	0	0	0	657,361
Cheyenne From Lake June To Big Thickett Phase I - VA17	Thoroughfares	2017 Bonds	5	12/2025	2,301,751	2,301,751	0	0	0	0	2,301,751
Chrysalis-Wheatland - Y371	Traffic Signals	2024 Bonds	8	Not Started	0	0	0	75,000	0	580,000	655,000
Clarendon Dr (2-28' Lanes) from Ewing to Upton - V292	Street Reconstruction	2017 Bonds	4	12/2025	390,818	390,818	0	0	0	0	390,818
Cockrell Hill - La Reunion to Singleton - U205	Intergovernmental Partnership Projects	2006 Bonds	6	05/2026	519	519	0	0	0	0	519
Cockrell Hill From La Reunion To Singleton - V136	Intergovernmental Partnership Projects	2017 Bonds	6	01/2027	380,176	73,744	306,432	0	0	0	380,176
Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	14	10/2024	67,771	60,307	7,464	0	0	0	67,771

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Columbia Ave/Main St from S Beacon St to - VA12	Thoroughfares	2017 Bonds	2	12/2025	429,601	429,601	0	0	0	0	429,601
Columbia/Main Complete Street - Y061	Complete Street	2024 Bonds	2, 14	Not Started	0	0	0	5,000,000	0	0	5,000,000
Commerce from Good-Latimer to Hall - U733	Streetscape-Urban Design	2006 Bonds	2	10/2026	582,225	293,875	288,350	0	0	0	582,225
Commerce Street From Good Latimer To Exposition - VA16	Thoroughfares	2017 Bonds	2	08/2026	1,569,558	1,562,388	7,170	0	0	0	1,569,558
Community - Harry Hines to N.W. Hwy. R803	Thoroughfares	2003 Bonds	6	11/2026	527,446	340,105	187,341	0	0	0	527,446
Contingency Reserve 2006 BP - Streets	Street Reconstruction	2017 Bonds	4	09/2025	1,276,924	753,572	523,353	0	0	0	1,276,924
Contingency Reserve 2006 BP - Streets	Target Neighborhood	2017 Bonds	4	03/2026	56,311	56,311	0	0	0	0	56,311
Contingency Reserve 2006 BP - Streets	Thoroughfares	2017 Bonds	14	12/2025	1,040,004	1,028,916	11,088	0	0	0	1,040,004
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	2003 Bonds	Citywide	Ongoing	130,177	0	130,177	0	0	0	130,177
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	2006 Bonds	Citywide	Ongoing	477,204	0	477,204	0	0	0	477,204
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	2012 Bonds	Citywide	Ongoing	1,091	0	1,091	0	0	0	1,091
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	Other GO CIP - Non-Debt	Citywide	Ongoing	564	0	564	0	0	0	564
Corridor Studies in District 9 - CD9 Funds (Prop A) - Y472	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	9	Not Started	0	0	0	418,364	0	0	418,364
COs for Sidewalks - W827	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	4,000,000	4,000,000	0	0	0	0	4,000,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
COs for Streets - W958	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	58,815,000	58,800,000	15,000	0	0	0	58,815,000
COs for Streets Underserved - W957	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	14,700,000	14,700,000	0	0	0	0	14,700,000
Council District 1 Pedestrian Safety/Crosswalk Program - VA26	Public/Private Development	2017 Bonds	1	12/2024	260,000	0	260,000	0	0	0	260,000
Council District 8 Infrastructure Improvements - VA44	Traffic Signals	2017 Bonds	8	12/2025	350,000	0	350,000	0	0	0	350,000
Council District 8 Sidewalks - V169	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	8	01/2025	31,444	23,397	8,047	0	0	0	31,444
Council District 9 Traffic Signal Improvements - VA29	Public/Private Development	2017 Bonds	9	06/2026	746,000	265,000	481,000	0	0	0	746,000
Creek Bend Dr, Davenport Rd To Frankford Rd - Y430	Street Petitions	2024 Bonds	12	Not Started	0	0	0	0	220,077	1,247,103	1,467,180
Crouch Rd From Old Ox Rd To S Lancaster Rd - VA19	Thoroughfares	2017 Bonds	8	12/2025	705,470	705,470	0	0	0	0	705,470
Currin Dr From Pebbledowne Dr To End Of Pavement - V278	Street Reconstruction	2017 Bonds	11	12/2025	399,955	390,195	9,760	0	0	0	399,955
Currin Dr from St Michaels Dr to Pebbledowne Dr - V223	Street Reconstruction	2017 Bonds	11	01/2025	853,478	835,804	17,674	0	0	0	853,478
D10 Transportation Improvements (MCIP) - VA46	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	10	12/2025	1,000,000	0	1,000,000	0	0	0	1,000,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Danieldale Thoroughfare Expansion (Hampton to IH-35E) - Y073	Intergovernmental Partnership Projects	2024 Bonds	8	Not Started	0	0	0	1,500,000	0	8,500,000	10,000,000
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2006 Bonds	1, 3	10/2030	343,663	305,265	38,397	0	0	0	343,663
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2017 Bonds	1, 3	12/2027	77,710	77,710	0	0	0	0	77,710
Davis Phase I Complete Street (Clinton to Hampton) - Y074	Intergovernmental Partnership Projects	2024 Bonds	1	Not Started	0	0	0	0	0	15,000,000	15,000,000
Davis Street from Cockrell Hill to Clint - V135	Intergovernmental Partnership Projects	2017 Bonds	14	12/2027	850,637	850,637	0	0	0	0	850,637
Denton Complete Street (Walnut Hill to Mockingbird) - Y075	Intergovernmental Partnership Projects	2024 Bonds	2, 6	Not Started	0	0	0	0	1,500,000	8,500,000	10,000,000
Dirk St. - Alley South Of Martel Ave. To Martel Ave. - V187	Street Petitions	2017 Bonds	14	09/2025	90,597	90,597	0	0	0	0	90,597
Dolphin Road from Haskell to Spring - V139	Intergovernmental Partnership Projects	2017 Bonds	7	10/2024	4,231,890	4,242,327	-10,437	0	0	0	4,231,890
Dove Creek Way From Myrtlewood Drive To Swansee Street - V245	Street Reconstruction	2017 Bonds	3	12/2025	2,350,092	2,349,956	136	0	0	0	2,350,092
Downtown Elmwood Infrastructure Improvem - X045	Complete Street	2017 Bonds	1	10/2026	498,517	0	498,517	0	0	0	498,517

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Downtown Elmwood Streetscape Improvements (CD1 Funds) - Y062	Complete Street	2024 Bonds	1	Not Started	0	0	0	0	180,000	1,020,000	1,200,000
Duncanville-Ledbetter - Y372	Traffic Signals	2024 Bonds	3	Not Started	0	0	0	75,000	0	580,000	655,000
Edd Rd From Seagoville To Garden Grove [Design and ROW only] - VA20	Thoroughfares	2017 Bonds	8	05/2027	608,138	449,117	159,021	0	0	0	608,138
Edd Thoroughfare Expansion (Seagoville to Garden Grove) - Y076	Intergovernmental Partnership Projects	2024 Bonds	8	Not Started	0	0	0	7,860,000	0	0	7,860,000
Edelweiss Cir From Hillcrest Rd To End Of Pavement - V279	Street Reconstruction	2017 Bonds	11	12/2025	111,455	111,455	0	0	0	0	111,455
Elmwood Area Street Lighting - V174	Street and Alley Improvements	2017 Bonds	1	10/2026	6,939	6,939	0	0	0	0	6,939
Elsie Faye Heggins TOD Connections (2nd to Scyene) - Y063	Complete Street	2024 Bonds	7	Not Started	0	0	0	1,372,500	0	7,777,500	9,150,000
Ervay Two-Way Conversion Design (I-30 to St. Paul) - Y064	Complete Street	2024 Bonds	2	Not Started	0	0	0	0	450,000	0	450,000
Ewing Ave. From I35 E To Clarendon - VA15	Thoroughfares	2017 Bonds	4	12/2025	1,351,146	1,351,146	0	0	0	0	1,351,146
Fellows Ln From Saipan St To End Of Pavement - VA03	Target Neighborhood	2017 Bonds	7	12/2025	131,927	131,927	0	0	0	0	131,927
Ferguson Rd And Lakeland Dr Intersection Improvements - V986	Streetscape-Urban Design	2017 Bonds	7	12/2025	182,669	182,669	0	0	0	0	182,669

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Ferguson Rd From Oates Dr To Lakeland Dr - V987	Streetscape-Urban Design	2017 Bonds	7	12/2024	190,620	190,620	0	0	0	0	190,620
Ferguson-Fenwick - Y373	Traffic Signals	2024 Bonds	9	Not Started	0	0	0	120,000	0	1,380,000	1,500,000
Ferguson-Graycliff - Y374	Traffic Signals	2024 Bonds	2, 7	Not Started	0	0	0	45,000	610,000	0	655,000
Ferris Branch-Whitehurst - Y375	Traffic Signals	2024 Bonds	10	Not Started	0	0	0	75,000	0	580,000	655,000
Field and Griffin Complete Street (CD14 Funds) - Y080	Intergovernmental Partnership Projects	2024 Bonds	14	Not Started	0	0	0	0	1,000,000	0	1,000,000
Fox Creek-Mountain Creek - Y376	Traffic Signals	2024 Bonds	3	Not Started	0	0	0	75,000	0	580,000	655,000
FY18 Street and Alley Improvement Projects - W222	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	Ongoing	119,903,971	119,853,161	50,810	0	0	0	119,903,971
FY20 DWU Fee for Unserved Areas - W647	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	Ongoing	26,565,224	25,892,380	672,844	0	0	0	26,565,224
Garland/Gaston/ East Grand Intersection Safety Improvements - V132	Intergovernmental Partnership Projects	2017 Bonds	2, 9, 14	12/2026	1,104,597	315,743	788,854	0	0	0	1,104,597
Geraldine Dr From Kendale Dr To Lombardy Ln - V257	Street Reconstruction	2017 Bonds	6	12/2025	1,269,319	1,269,319	0	0	0	0	1,269,319
Ginger Ave. - Dacki Ave. To Goldie Ave. - Brandon St. - V182	Street Petitions	2017 Bonds	3	05/2026	248,346	248,346	0	0	0	0	248,346
Glenleigh Dr.- Manning Ln. Existing Pavement To Manchester - V004	Alley Petitions	2017 Bonds	13	09/2025	97,248	97,248	0	0	0	0	97,248

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Grassy Ridge Trl From Penguin Dr To Scottsboro Ln - V246	Street Reconstruction	2017 Bonds	3	12/2025	917,573	917,573	0	0	0	0	917,573
Great Trinity Forest-Longbranch - Y377	Traffic Signals	2024 Bonds	5, 8	Not Started	0	0	0	0	75,000	580,000	655,000
Greater Casa View Area Streetscape Impro - W053	Streetscape-Urban Design	2017 Bonds	Citywide	Ongoing	185,070	68,321	116,749	0	0	0	185,070
Greenhollow Ln From Coit Rd To Sapling Way - V280	Street Reconstruction	2017 Bonds	11	12/2025	150,145	150,145	0	0	0	0	150,145
Greenspan-Wheatland - Y378	Traffic Signals	2024 Bonds	8	Not Started	0	0	0	0	0	655,000	655,000
Greenville-Henderson - Y379	Traffic Signals	2024 Bonds	2, 14	Not Started	0	0	0	0	0	655,000	655,000
Grove Hill Road from Forney Road to Samuell Blvd - Y431	Street Petitions	2024 Bonds	7	Not Started	0	0	0	0	693,735	3,931,163	4,624,898
Hartsdale Ave from Remond to existing pave north of Tangiers - Y103	Street Petitions	2024 Bonds	1	Not Started	0	0	0	83,513	0	473,238	556,750
Harwood - Woodall Rogers To Main (CD14 Funds) - Y065	Complete Street	2024 Bonds	14	Not Started	0	0	0	105,000	0	595,000	700,000
Harwood - Woodall Rogers To Main (CW Funds) - Y066	Complete Street	2024 Bonds	14	Not Started	0	0	0	2,235,000	0	12,665,000	14,900,000
Haskell-Private Driveway - Y380	Traffic Signals	2024 Bonds	2, 14	Not Started	0	0	0	75,000	0	580,000	655,000
Hatcher - Haskell To Indus - L194	Intergovernmental Partnership Projects	1995 Bonds	2, 7	10/2024	145,000	144,000	1,000	0	0	0	145,000
Haverwood-Pear Ridge - Y381	Traffic Signals	2024 Bonds	12	Not Started	0	0	0	0	0	655,000	655,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Hord Ave. - Moler St. To Brandon St. - V181	Street Petitions	2017 Bonds	3	05/2026	163,559	163,559	0	0	0	0	163,559
Hughes Lane from Churchill Way to Lafayette Way - S605	Target Neighborhood	2017 Bonds	11	Ongoing	1,264,889	1,276,822	-11,933	0	0	0	1,264,889
Hughes Ln from Wilderness Ct to Preston Rd - V224	Street Reconstruction	2017 Bonds	11	11/2025	172,012	172,012	0	0	0	0	172,012
Hutchins - Eads/Colorado to Hutchins/8th - W992	Streetscape-Urban Design	2017 Bonds	4	08/2027	1,400,000	0	1,400,000	0	0	0	1,400,000
I-30 East Deep Ellum/ Fair Park Street Grid Improvements - Y081	Intergovernmental Partnership Projects	2024 Bonds	2, 7	Not Started	0	0	0	0	0	6,900,000	6,900,000
Illinois/Mountain Creek-Spur408/Walton Walker - Y382	Traffic Signals	2024 Bonds	3	Not Started	0	0	0	0	75,000	580,000	655,000
Illinois-Pierce - Y383	Traffic Signals	2024 Bonds	1, 3	Not Started	0	0	0	75,000	0	580,000	655,000
Illinois-Western Park - Y384	Traffic Signals	2024 Bonds	1, 3	Not Started	0	0	0	75,000	0	580,000	655,000
Irving Blvd (SH356) Over Elm Fork Trinity River - Y051	Bridge Repair and Modification	2024 Bonds	6	Not Started	0	0	0	3,712,500	21,037,500	0	24,750,000
JB JACKSON FROM GRAND TO MLK - S437	Street Reconstruction	2012 Bonds	7	09/2025	697,428	697,428	0	0	0	0	697,428
JB JACKSON FROM GRAND TO MLK - S437	Street Reconstruction	2012 Bonds	7	12/2024	215,293	215,293	0	0	0	0	215,293
Jefferson Blvd From Adams Ave To Polk St - V988	Streetscape-Urban Design	2017 Bonds	1	12/2025	172,108	166,738	5,370	0	0	0	172,108
Jefferson Complete Street Design (Hampton to Polk) - Y067	Complete Street	2024 Bonds	1	Not Started	0	0	0	0	3,000,000	0	3,000,000

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Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Jefferson-Twelfth Connector Lane Diet-Removal - V990	Target Neighborhood	2017 Bonds	1	07/2025	4,350,786	4,331,686	19,100	0	0	0	4,350,786
Jefferson-Van Buren - Y385	Traffic Signals	2024 Bonds	1	Not Started	0	0	0	0	0	655,000	655,000
Jim Miller-Piedmont - Y386	Traffic Signals	2024 Bonds	5	Not Started	0	0	0	655,000	0	0	655,000
Katy Trail-Knox - Y387	Traffic Signals	2024 Bonds	14	Not Started	0	0	0	655,000	0	0	655,000
Kernack St From Phinney Ave To Burns Ave - V237	Street Reconstruction	2017 Bonds	1	12/2025	142,632	141,632	1,000	0	0	0	142,632
Knox from Katy Trail to US 75 - S408	Complete Street	2012 Bonds	14	09/2025	229,866	35,401	194,465	0	0	0	229,866
Knox from Katy Trail to US 75 - S408	Complete Street	Other GO CIP - Non-Debt	14	06/2026	201,311	201,311	0	0	0	0	201,311
La Manga Drive from Meadowcreek Drive to Shady Bank Drive - X065	Street Reconstruction	2017 Bonds	Citywide	12/2024	482,000	482,000	0	0	0	0	482,000
La Vista - Paulus To Gaston - Y068	Complete Street	2024 Bonds	14	Not Started	0	0	0	0	165,000	935,000	1,100,000
Lake Highlands Trail From White Rock Cre - S617	Hike and Bike Trails	2012 Bonds	10	Ongoing	1,966,267	1,965,485	782	0	0	0	1,966,267
Lake June-Prichard - Y388	Traffic Signals	2024 Bonds	5	Not Started	0	0	0	75,000	0	580,000	655,000
Lakeland Corridor Study - X109	Complete Street	2017 Bonds	1, 2, 9	07/2025	100,000	0	100,000	0	0	0	100,000
Lamar Streetscape Project - W045	Streetscape-Urban Design	2006 Bonds	2, 14	12/2025	27,000	26,915	85	0	0	0	27,000
LBJ/Skillman Intersection Improvements - V133	Intergovernmental Partnership Projects	2017 Bonds	10	10/2024	156,161	156,161	0	0	0	0	156,161
Ledbetter Dr (E) From Kolloch Dr to Mayf - S454	Street Reconstruction	2012 Bonds	5	12/2025	76,501	57,076	19,426	0	0	0	76,501
Ledbetter Dr (E) From Kolloch Dr to Mayf - S454	Street Reconstruction	2012 Bonds	12	12/2025	325,592	76,476	249,116	0	0	0	325,592

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454	Street Reconstruction	2017 Bonds	5	12/2024	474,569	424,351	50,217	0	0	0	474,569
Lemmon Ave E from Lemmon Ave E to Oak Grove Ave - V297	Street Reconstruction	2017 Bonds	14	12/2025	336,856	336,856	0	0	0	0	336,856
Lemmon East-Oak Grove - Y389	Traffic Signals	2024 Bonds	14	Not Started	0	0	0	75,000	0	580,000	655,000
Levelland Rd, Duffield Dr To Winding Creek Rd - Y432	Street Petitions	2024 Bonds	12	Not Started	0	0	0	416,921	0	2,362,553	2,779,474
Lovers Ln. Complete Street (Lemmon to Lomo Alto) - Y077	Intergovernmental Partnership Projects	2024 Bonds	6, 13	Not Started	0	0	0	975,000	0	5,525,000	6,500,000
Malcolm X Over DART - Y052	Bridge Repair and Modification	2024 Bonds	7	Not Started	0	0	0	1,912,500	10,837,500	0	12,750,000
Maple Ave from McKinney Ave to Mahon St - V298	Street Reconstruction	2017 Bonds	14	12/2025	1,126,284	1,131,942	-5,657	0	0	0	1,126,284
Marfa Ave From Biglow St To Easter Ave - V251	Street Reconstruction	2017 Bonds	4	12/2025	40,671	40,671	0	0	0	0	40,671
Marlborough Ave from Brandon to exist concrete S. of Emmett - Y104	Street Petitions	2024 Bonds	1	Not Started	0	0	0	265,275	0	1,503,225	1,768,500
Martin Luther King Jr. Complete Street - Y082	Intergovernmental Partnership Projects	2024 Bonds	7	Not Started	0	0	0	0	900,000	5,100,000	6,000,000
Matilda-University - Y390	Traffic Signals	2024 Bonds	9	Not Started	0	0	0	0	0	655,000	655,000
Mayforge Dr From Le Forge Ave to E Ledbetter Dr - S455	Street Reconstruction	2012 Bonds	4	12/2025	187,653	173,593	14,060	0	0	0	187,653
Mayforge Dr From Le Forge Ave to E Ledbetter Dr - S455	Street Reconstruction	2017 Bonds	4	12/2024	334,058	334,058	0	0	0	0	334,058
McCree-Plano - Y391	Traffic Signals	2024 Bonds	10	Not Started	0	0	0	75,000	580,000	0	655,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
McKinney Ave/Cole Two Way Conversion - V137	Intergovernmental Partnership Projects	2017 Bonds	14	07/2027	4,098,681	4,094,681	4,000	0	0	0	4,098,681
Meadow Park Dr from Stone Canyon Rd to Regal Park Ln - V225	Street Reconstruction	2017 Bonds	11	01/2025	1,241,692	1,226,555	15,136	0	0	0	1,241,692
Military Parkway Complete St (D7) - X039	Complete Street	2017 Bonds	7	10/2025	200,000	200,000	0	0	0	0	200,000
Military Pkwy Complete Street (Forney to Buckner) - Y083	Intergovernmental Partnership Projects	2024 Bonds	5, 7	Not Started	0	0	0	0	1,000,000	0	1,000,000
Missing sidewalk on Glencoe St from Martel to Morningside - Y091	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	14	Not Started	0	0	0	0	209,600	0	209,600
Modern Streetcar Extension - W072	Intergovernmental Partnership Projects	2006 Bonds	1	12/2024	2,000	522	1,478	0	0	0	2,000
N Hall St from N Central Serv W to Oak Grove Ave - Y069	Complete Street	2024 Bonds	14	Not Started	0	0	0	0	500,000	0	500,000
N Ira Ave From N Arcadia Dr To W Jefferson Blvd - V999	Target Neighborhood	2017 Bonds	6	12/2025	1,090,060	1,090,060	0	0	0	0	1,090,060
N Lancaster Ave From E. Colorado Blvd To Addison St - V238	Street Reconstruction	2017 Bonds	1	12/2025	146,188	146,188	0	0	0	0	146,188
N Masters Dr (east side) - Carolina Oaks Dr to Abraham Dr - Y094	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	7	Not Started	0	0	0	290,199	0	0	290,199
N Morocco Ave From Goodman St To N Justin Ave - V259	Street Reconstruction	2017 Bonds	6	12/2025	914,582	899,172	15,410	0	0	0	914,582

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982	Streetscape-Urban Design	2017 Bonds	14	01/2026	1,030,715	106,848	923,866	0	0	0	1,030,715
Nagle St from Denton Dr to Overlake Dr - V209	Street Reconstruction	2017 Bonds	6	05/2025	1,874,441	1,874,441	0	0	0	0	1,874,441
North Boulevard Terrace Extension-Bridget To Plymouth - V991	Target Neighborhood	2017 Bonds	1	12/2025	552,388	552,388	0	0	0	0	552,388
Northcreek Ln from L B J Serv N to End of Pavement - V227	Street Reconstruction	2017 Bonds	11	03/2025	802,525	802,525	0	0	0	0	802,525
Northwest Highway/Preston Parking/Transportation Interface - V141	Intergovernmental Partnership Projects	2017 Bonds	13	12/2028	10,007,616	17,649	9,989,967	0	0	0	10,007,616
Palo Pinto Ave. And Velasco Ave - Concho St. To Skillman St - V006	Alley Petitions	2017 Bonds	14	09/2025	120,078	120,078	0	0	0	0	120,078
Park Lane from Greenville to Fair Oaks - V899	Street and Alley Improvements	2017 Bonds	13	01/2026	585,067	26,526	558,541	0	0	0	585,067
Park Row Ave From South Central Expy to Jeffries St-Lighting - V175	Street and Alley Improvements	2017 Bonds	7	12/2025	424,541	541	424,000	0	0	0	424,541
Pastor Bailey-Red Bird - Y392	Traffic Signals	2024 Bonds	3	Not Started	0	0	0	75,000	580,000	0	655,000
Peak Complete Street (Lemmon/Haskell to Parry) - Y070	Complete Street	2024 Bonds	2, 7	Not Started	0	0	0	3,316,500	0	18,793,500	22,110,000
Peaks Addition Historic Lighting - Y099	Street Lighting	2024 Bonds	2	Not Started	0	0	0	0	0	1,323,100	1,323,100
Pemberton Hill from Great Trinity Forest - VA10	Thoroughfares	2017 Bonds	5, 7, 8	01/2025	10,005,070	10,005,070	0	0	0	0	10,005,070

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Peyton Drive from Meandering Way to Spring Valley Road - Y145	Street Reconstruction	2024 Bonds	11	Not Started	0	0	0	510,636	0	2,893,603	3,404,239
Prairie Creek Bridge over UPRR Tracks - V143	Intergovernmental Partnership Projects	2017 Bonds	7	05/2028	808,498	808,498	0	0	0	0	808,498
Preston Royal SC-Royal - Y393	Traffic Signals	2024 Bonds	13	Not Started	0	0	0	0	0	655,000	655,000
Quiet Zones - Y089	Intergovernmental Partnership Projects	2024 Bonds	Citywide	Not Started	0	0	0	0	0	500,000	500,000
Ridgecrest Rd. - Holly Hill Dr. To Sopac Tr E Of Eastridge - V186	Street Petitions	2017 Bonds	13	11/2025	728,996	701,361	27,635	0	0	0	728,996
Ridgedale Ave from McMillan Ave to Worcola St - V234	Street Reconstruction	2017 Bonds	14	09/2026	35,266	35,266	0	0	0	0	35,266
Riverfront From Uppr Tracks To Cadiz - V134	Intergovernmental Partnership Projects	2017 Bonds	1	06/2025	4,628,088	4,661,688	-33,600	0	0	0	4,628,088
Rosemont Rd From Buckner To Hillburn - V996	Target Neighborhood	2017 Bonds	5	12/2025	2,119,285	2,119,285	0	0	0	0	2,119,285
Rosemont Rd From Hillburn To Jim Miller - V997	Target Neighborhood	2017 Bonds	5	12/2025	6,267,052	6,034,577	232,475	0	0	0	6,267,052
Ross Ave from IH345 to N Haskell Ave - Y078	Intergovernmental Partnership Projects	2024 Bonds	14	Not Started	0	0	0	90,000	0	510,000	600,000
S Cockrell Hill Rd (west side)-Alley S of Image to Briarglen - Y095	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	3	Not Started	0	0	0	437,704	0	0	437,704
S Patton Ave from E 10th St to E. Jefferson Blvd - V190	Street Reconstruction	2017 Bonds	1	Ongoing	526,713	526,713	0	0	0	0	526,713

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
San Jacinto Complete Street (Lamar to Ross) - Y071	Intergovernmental Partnership Projects	2024 Bonds	14	Not Started	0	0	0	0	1,035,000	5,865,000	6,900,000
San Jose Dr from Avon St to Chevez Dr - Y092	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	1	Not Started	0	0	0	0	351,866	0	351,866
Sapling Way From Clearsprings Rd To Greenhollow Ln - V281	Street Reconstruction	2017 Bonds	11	12/2025	168,399	168,399	0	0	0	0	168,399
Shaw St from Navaro St to Harston St - V210	Street Reconstruction	2017 Bonds	6	05/2025	1,510,659	1,480,154	30,505	0	0	0	1,510,659
Shorecrest Thoroughfare Expansion (Harry Hines to Lemmon) - Y079	Intergovernmental Partnership Projects	2024 Bonds	2, 6	Not Started	0	0	0	0	375,000	2,125,000	2,500,000
Sidewalk (leave outs) (east side only) on Easton Road - Y096	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	9	Not Started	0	0	0	88,613	0	0	88,613
Sidewalk Cost Share Program - Y093	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	Citywide	Not Started	0	0	0	2,150,000	2,150,000	6,450,000	10,750,000
Sidewalk Improvements in CD11 (CD11 Funds) - Y088	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	11	Not Started	0	0	0	0	144,886	0	144,886
Sidewalk Improvements in CD11 (CDSF Funds) - Y053	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	11	Not Started	0	0	0	0	1,000,000	0	1,000,000
Sidewalk leave outs Haines (east side) - Neches to Wickford - Y097	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	1	Not Started	0	0	0	25,840	0	0	25,840
Sidewalk leave outs Woodlawn (east side) Neches to Wickford - Y098	Sidewalk and Barrier Free Ramp Improvements	2024 Bonds	1	Not Started	0	0	0	107,644	0	0	107,644
Sidewalk Master Plan - X028	Street Resurfacing	Other GO CIP - Non-Debt	Citywide	Ongoing	10,000,000	9,999,000	1,000	0	0	0	10,000,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Skillman at Walnut Hill (Complete Street) -VA22	Public/Private Development	2017 Bonds	10	12/2026	209,747	0	209,747	0	0	0	209,747
Skillman Street from Live Oak St to E Mockingbird Ln - Y436	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	14	Not Started	0	0	0	50,000	450,000	0	500,000
Skillman Streetscape Improvements- Walnut Hill to Forest- CD10 - Y084	Intergovernmental Partnership Projects	2024 Bonds	10	Not Started	0	0	0	0	300,000	1,700,000	2,000,000
Skillman Streetscape Improvements- Walnut Hill to Forest- CDSF - Y085	Intergovernmental Partnership Projects	2024 Bonds	10	Not Started	0	0	0	0	300,000	1,700,000	2,000,000
Skillman Streetscape Improvements- Walnut Hill to Forest- CW - Y086	Intergovernmental Partnership Projects	2024 Bonds	10	Not Started	0	0	0	0	150,000	850,000	1,000,000
South Blvd From South Central Expy To Meadow St Lighting - V176	Street and Alley Improvements	2017 Bonds	7	12/2025	347,736	5,683	342,053	0	0	0	347,736
Street and Alley Improvement Project - I - W913	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	Ongoing	6,122,465	5,741,707	380,758	0	0	0	6,122,465
Street Illumination Construction, Replacement, or Upgrade - VA41	Street Lighting	2017 Bonds	Citywide	12/2025	2,150,000	107,642	2,042,358	0	0	0	2,150,000
Street Lighting Projects - Citywide - Y100	Street Lighting	2024 Bonds	Citywide	Not Started	0	0	0	0	0	750,000	750,000
Street Lights At Parkdale Dr And Lawnview Ave - V177	Street and Alley Improvements	2017 Bonds	7	12/2025	16,000	12,007	3,993	0	0	0	16,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Street Lights Within Claremont Neighborhood - V179	Street and Alley Improvements	2017 Bonds	7	12/2025	600,000	0	600,000	0	0	0	600,000
Streets, Sidewalks, Alleys, Other - CDSF Project-CD4 - Y054	Street Resurfacing	2024 Bonds	4	Not Started	0	0	0	0	0	50,000	50,000
Streets, Sidewalks, Alleys, Other - CDSF Project-CD6 - Y059	Street Resurfacing	2024 Bonds	6	Not Started	0	0	0	0	0	1,000,000	1,000,000
Streets, Sidewalks, Alleys, Other - CDSF Project-CD7 - Y056	Street Resurfacing	2024 Bonds	7	Not Started	0	0	0	500,000	0	0	500,000
Streets, Sidewalks, Alleys, Other - CDSF Project-CD8 - Y057	Street Resurfacing	2024 Bonds	8	Not Started	0	0	0	1,000,000	0	0	1,000,000
TBD - CD14 Street Proposition Projects Y475	Street Resurfacing	2024 Bonds	14	Not Started	0	0	0	0	0	100,000	100,000
The Bottom Phase II - X080	Street Resurfacing	2017 Bonds	4	Ongoing	3,000	0	3,000	0	0	0	3,000
The Bottom Phase III - Local Match - Y087	Intergovernmental Partnership Projects	2024 Bonds	4	Not Started	0	0	0	137,550	0	779,450	917,000
Traffic Signal and Technology Upgrades - Y363	Intergovernmental Partnership Projects	2024 Bonds	Citywide	Not Started	0	0	0	1,850,000	1,550,000	13,200,000	16,600,000
Traffic Signal Construction - VA40	Traffic Signals	2017 Bonds	Citywide	12/2027	10,000,000	1,101,493	8,898,507	0	0	0	10,000,000
Traffic Signal Infrastructure Asset Management - VA42	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	Citywide	12/2024	350,000	0	350,000	0	0	0	350,000
Traffic Signal Installations - VA28	Traffic Signals	2017 Bonds	Citywide	06/2026	17,333,517	13,899,657	3,433,861	0	0	0	17,333,517

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Traffic Signal Synchronization Project - VA27	Traffic Signals	2017 Bonds	Citywide	12/2024	7,548,725	4,111,654	3,437,071	0	0	0	7,548,725
Traffic Signal Synchronization Project - VA27	Traffic Signals	2017 Bonds	Citywide	12/2025	0	0	0	0	0	0	0
Trinity River Trail From Sylvan to Moore - S623	Hike and Bike Trails	2012 Bonds	Citywide	12/2025	4,112,420	4,099,846	12,573	0	0	0	4,112,420
Trinity River Trail From Sylvan to Moore - S624	Hike and Bike Trails	2012 Bonds	Citywide	12/2025	275,565	0	275,565	0	0	0	275,565
Trojan St. - Burma Rd. To Fellows Ln. - V185	Street Petitions	2017 Bonds	7	07/2026	193,482	193,482	0	0	0	0	193,482
Tyler-Sylvan-Colorado Intersection Realignment - Y437	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	1	Not Started	0	0	0	0	400,000	3,530,000	3,930,000
Upton St From I-35 E To 12th St - V995	Target Neighborhood	2017 Bonds	4	12/2025	154,266	154,266	0	0	0	0	154,266
Uptown - Woodall Rodgers to Olive - Y101	Street Lighting	2024 Bonds	14	Not Started	0	0	0	55,000	0	489,192	544,192
UT Southwestern Medical District - V140	Intergovernmental Partnership Projects	2017 Bonds	2	12/2028	7,509,989	9,989	7,500,000	0	0	0	7,509,989
Vanette Ln From Fitzsimmons Dr To S Marsalis Ave - V253	Street Reconstruction	2017 Bonds	4	12/2025	756,407	738,976	17,431	0	0	0	756,407
Vision Zero Projects - CD5 - CD5 Funds - Y473	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	5	Not Started	0	0	0	65,324	0	0	65,324
Vision Zero Projects - CD5 - CDSF Funds - Y474	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	5	Not Started	0	0	0	45,000	502,100	0	547,100

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Vision Zero Projects - Citywide - Y438	Traffic Intersection Capacity & Safety Improvements	2024 Bonds	Citywide	Not Started	0	0	0	624,532	800,000	6,575,468	8,000,000
W 12th St from Briscoe Blvd to Hampton Rd - V192	Street Reconstruction	2017 Bonds	1	06/2025	129,506	129,506	0	0	0	0	129,506
W Ricks Circle from Tibbs St to Northaven Road - Y105	Street Petitions	2024 Bonds	11	Not Started	0	0	0	166,043	0	940,908	1,106,950
Walnut Hill and White Rock Trail Signal - VA43	Traffic Signals	2017 Bonds	10	Ongoing	243,999	243,999	0	0	0	0	243,999
Walnut St at Whispering Hills - VA45	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	10	12/2025	138,002	0	138,002	0	0	0	138,002
Waneta Dr From Robin Rd To Inwood Rd - V244	Street Reconstruction	2017 Bonds	2	12/2025	100,047	100,047	0	0	0	0	100,047
Webb Chapel Rd From Silverton Dr To Northaven Rd - V313	Thoroughfares	2017 Bonds	13	12/2025	5,022,875	5,005,585	17,290	0	0	0	5,022,875
West Dallas Gateway - S399	Gateway	2017 Bonds	6	02/2028	3,213,105	3,213,105	0	0	0	0	3,213,105
Westshore - Santa Fe Trail - Alley North Of Coronado - VA07	Target Neighborhood	2017 Bonds	14	09/2025	156,957	155,957	1,000	0	0	0	156,957
Wheatland Road From City Limits To University Hills - V145	Intergovernmental Partnership Projects	2017 Bonds	8	07/2026	1,077,820	1,077,820	0	0	0	0	1,077,820
White Rock Trail Project - CDSF Project-CD9 (Prop A) - Y060	Hike and Bike Trails	2024 Bonds	9	Not Started	0	0	0	500,000	0	0	500,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
WOODMEADOW FROM LA PRADA WEST TO THE END OF DIVIDED ROADWAY - S320	Street Reconstruction	2012 Bonds	9	10/2024	58,494	58,494	0	0	0	0	58,494
Worcola-University Crossing Trail - Y394	Traffic Signals	2024 Bonds	9	Not Started	0	0	0	75,000	580,000	0	655,000
Wright Street From S. Oak Cliff To Edgefield - V154	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	1	04/2025	223,636	223,636	0	0	0	0	223,636
<b>Grand Total</b>					<b>\$807,031,290</b>	<b>\$556,417,136</b>	<b>\$250,614,154</b>	<b>\$93,879,198</b>	<b>\$115,826,436</b>	<b>\$311,494,366</b>	<b>\$1,328,231,290</b>

# WATER UTILITIES FACILITIES

## MISSION

The Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the residents of Dallas and to surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas residents and our customers and to support the City's efforts toward economic development, environmental protection, and enhancement of quality of life, including water supply, treatment, and distribution, wastewater collection and treatment, billing, credit, collection, and customer service. DWU's Water and Wastewater Capital Improvement Program (CIP) mission is to provide an adequate water supply and wastewater treatment to customers by acquiring future water and wastewater facilities and to renovate and improve existing City facilities.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Awarded water and wastewater replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains (41 miles of water; 34 miles of wastewater), including relocation and private development projects
- Awarded two construction contracts to extend water and wastewater service to 19 unserved areas, including approximately 8,935 feet of water mains and 34,875 feet of wastewater mains
- Awarded construction contract for the Garland Road elevated storage tank and associated distribution system improvements
- Advertised construction contract for DWU Operations Service Center at 12000 Greenville Avenue for Wastewater and Stormwater Operation personnel and equipment
- Awarded construction contract for Phase 1 of the McKamy/Osage Branch Wastewater Improvements project to increase capacity, replace deteriorated infrastructure, and improve maintenance accessibility
- Awarded a raw water supply optimization and reliability study in partnership with Tarrant Regional Water District and North Texas Municipal Water District to evaluate the combined use of existing water supplies and infrastructure
- Completed the Long-Range Water Supply Plan (LRWSP) Update. The LRWSP was last updated in 2014 and the update forecasts water supply availability, needs, and timing of future projects/initiatives to ensure adequate supply in the future
- Advertised contract for the Main Stem Balancing Reservoir Preliminary Engineering Study. The Main Stem Balancing Reservoir was identified in the 2014 Long Range Water Supply Plan as a water management strategy
- Awarded engineering contract for Supervisory Control And Data Acquisition (SCADA) architecture assessment, design and programming standards, and server and Programmable Logic Controller (PLC)/Human Machine Interface upgrades at three water treatment plants and a treated water corrosion and chemical optimization study for the water treatment and delivery system

# WATER UTILITIES FACILITIES

- Awarded construction contract for replacement and improvement of large water and wastewater meters and valve infrastructure

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Award water and wastewater replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains (41 miles of water; 34 miles of wastewater), including relocation and private development projects
- Award construction contract for Phase 1 of the Southwest Pipeline to improve operational resiliency and complete initial improvements for future capacity to customers in the southern portion of Dallas County. Includes approximately 6 miles of 96-inch diameter water transmission pipeline
- Award construction contract for the first phase of Cedardale High Pressure Zone improvements including a 24-inch diameter water transmission pipeline
- Award construction contract for non-potable water improvements at the Central Wastewater Treatment Plant to provide for current volume and pressure demands and to meet future growth at the plant
- Complete comprehensive strategic plan for wastewater facilities and operations. The plan assesses infrastructure needs, regulatory issues, treatment requirements, operations and maintenance practices, energy management and physical facilities planning for a 20-year planning horizon
- Award Construction Manager-at-Risk (CMAR) contract for preconstruction services associated with over \$400 million in water quality improvements planned at the Elm Fork Water Treatment Plant
- Award Phase 1 construction for the replacement of Lake June Pump Station which includes new ground storage reservoirs. The 360 Million Gallons per Day (MGD) pump station is the largest in the DWU water delivery system and has reached the end of its useful life. It will be fully replaced over the next five to seven years
- Award construction contract for the White Rock Wastewater Interceptor Phase 1 project to address deteriorated infrastructure and increase capacity in the White Rock sewershed
- Complete construction contract for rehabilitation of Abrams Pump Station, SCADA improvements for Water Delivery infrastructure, and the construction of a new pump station to improve service delivery in the Meandering Way High Pressure Plane
- Award contract for Aquifer Storage and Recovery (ASR) Preliminary Engineering study to evaluate storing flood water from Lewisville and Ray Roberts Lakes underground for future use

# WATER UTILITIES FACILITIES

## SERVICE DESCRIPTIONS

WATER UTILITIES FACILITIES	
Homeowner Extensions and Unserved Areas	Construction of water and wastewater main extensions to homeowners for water and wastewater service and reimbursement of eligible extensions and system capacity enhancements through private development.
Mains, Pump Stations, and Associated Facilities	Right-of-way acquisition, design, and construction of new and replacement mains, pump stations, lift stations, ground storage, and elevated tanks as required by growth, development, and obsolescence. Surveying, geotechnical, and environmental services are also included.
Public Art	Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, selection, acquisition, commissioning, display of artworks, and for administration of public art projects.
Raw Water Pumping and Transmission	Acquisition of right-of-way for transmission facilities and for the design and construction of raw water pumping, transmission facilities and pipelines.
Rehabilitation and Equipment	Maintenance and renovation of major water and wastewater facilities.
Relocations in Advance of Paving	Replacement and/or relocation of water mains, wastewater mains, and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County, and State programs.
Service Centers, Offices, and Research Facilities	Renovation of existing service facilities and business and customer service systems.
Studies and Master Plans	Studies related to business, planning, water and wastewater operations, and master plan updates.
Wastewater Treatment Plants and Associated Facilities	Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.
Water Supply Reservoirs and Dams	Dam inspection, consultation, rehabilitation, and erosion studies for various dams. Also includes acquisition of new water supply sources.
Water Treatment Plants and Associated Facilities	Design and construction of renovations, expansions, and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant, and Elm Fork Plant.
Wholesale Customer Facilities	Construction of facilities necessary to provide service to wholesale customer cities. Funded by customer cities.

# WATER UTILITIES FACILITIES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Other GO CIP - Debt	1,350,148,410	831,035,337	519,113,073	280,650,000	301,900,000	1,149,485,000	3,082,183,410
Sewer Capital Program	1,900,094,147	1,405,867,388	494,226,759	15,108,000	20,420,000	52,500,000	1,988,122,147
Water Capital Program	2,900,711,492	2,196,613,945	704,097,547	32,395,500	32,670,000	152,300,000	3,118,076,992
Water Public Arts Fund	4,440,750	1,567,978	2,872,772	50,000	50,000	150,000	4,690,750
<b>Grand Total</b>	<b>\$6,155,394,799</b>	<b>\$4,435,084,648</b>	<b>\$1,720,310,151</b>	<b>\$328,203,500</b>	<b>\$355,040,000</b>	<b>\$1,354,435,000</b>	<b>\$8,193,073,299</b>

## USE OF FUNDS

Service	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Homeowner Extensions and Unserved Areas	173,925,810	145,602,235	28,323,575	3,388,500	4,740,000	9,450,000	191,504,310
Mains, Pump Stations, and Associated Facilities	2,146,649,781	1,469,707,549	676,942,232	189,200,000	131,700,000	568,735,000	3,036,284,781
Public Art	4,440,750	1,567,978	2,872,772	50,000	50,000	150,000	4,690,750
Raw Water Pumping and Transmission	188,203,488	119,171,999	69,031,488	11,000,000	5,500,000	31,000,000	235,703,488
Rehabilitation and Equipment	378,791,134	308,333,887	70,457,247	13,750,000	14,300,000	41,300,000	448,141,134
Relocations in Advance of Paving	459,622,728	288,658,925	170,963,803	37,350,000	26,850,000	87,050,000	610,872,728
Service Centers, Offices, and Research Facilities	157,615,827	124,897,953	32,717,874	15,000,000	18,000,000	37,000,000	227,615,827
Studies and Master Plans	110,129,128	62,852,431	47,276,697	3,100,000	1,100,000	3,300,000	117,629,128
Wastewater Treatment Plants and Associated Facilities	1,035,359,163	811,871,752	223,487,411	27,500,000	0	17,500,000	1,080,359,163
Water Supply Reservoirs and Dams	329,609,794	283,903,183	45,706,611	3,515,000	2,500,000	8,200,000	343,824,794
Water Treatment Plants and Associated Facilities	1,143,002,711	798,222,900	344,779,811	24,350,000	149,600,000	546,750,000	1,863,702,711
Wholesale Customer Facilities	28,044,484	20,293,855	7,750,629	0	700,000	4,000,000	32,744,484
<b>Grand Total</b>	<b>\$6,155,394,799</b>	<b>\$4,435,084,648</b>	<b>\$1,720,310,151</b>	<b>\$328,203,500</b>	<b>\$355,040,000</b>	<b>\$1,354,435,000</b>	<b>\$8,193,073,299</b>

# WATER UTILITIES FACILITIES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
86-87 Ws Rev Bond Complete - 8670	Relocations in Advance of Paving	Sewer Capital Program	Citywide	Ongoing	7,144,857	0	7,144,857	0	0	0	7,144,857
Administrative Order - CS96	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	Ongoing	29,038,136	29,035,933	2,203	0	0	0	29,038,136
AMR - P291	Service Centers, Offices, and Research Facilities	Other GO CIP - Debt	Citywide	Ongoing	5,000,000	3,783,787	1,216,213	0	0	0	5,000,000
Bachman Water Tr Pl - Facs - CW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	Ongoing	36,983,503	36,278,424	705,079	0	0	0	36,983,503
Bachman Water Tr Pl - Facs - PW30	Water Treatment Plants and Associated Facilities	Other GO CIP - Debt	6	Ongoing	2,200,000	0	2,200,000	3,650,000	21,400,000	250,000,000	277,250,000
Bachman Water Tr Pl - Facs - PW30	Water Treatment Plants and Associated Facilities	Other GO CIP - Debt	6	09/2028	4,000,000	4,000,000	0	3,000,000	10,000,000	74,200,000	91,200,000
Bachman Water Tr Pl - Facs - PW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	Ongoing	117,230,753	100,128,037	17,102,716	0	0	0	117,230,753

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Central Ww Tr - BS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	595,000	0	595,000	0	0	0	595,000
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Other GO CIP - Debt	Citywide	09/2026	28,116,821	28,116,821	0	0	0	15,000,000	43,116,821
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Other GO CIP - Debt	4	09/2027	51,555,870	51,553,268	2,602	27,500,000	0	0	79,055,870
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	304,908,053	238,683,224	66,224,829	0	0	0	304,908,053
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	4	Ongoing	119,512,982	119,448,782	64,200	0	0	0	119,512,982
Central Ww Treat PI - Facs - 8243	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	4	Ongoing	47,651,991	0	47,651,991	0	0	0	47,651,991
Central Ww Treat PI - Facs - CS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	4	Ongoing	63,422,504	61,852,099	1,570,405	0	0	0	63,422,504
East Side Water Tr PI - Fa - CW32	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	Ongoing	45,089,738	45,089,693	45	0	0	0	45,089,738
East Side Water Tr PI - Fa - CW32	Water Treatment Plants and Associated Facilities	Water Capital Program	Citywide	Ongoing	3,000,000	0	3,000,000	0	0	0	3,000,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
East Side Water Tr Pl - Fa - PW32	Water Treatment Plants and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	77,402,834	74,142,162	3,260,671	0	27,400,000	5,250,000	110,052,834
East Side Water Tr Pl - Fa - PW32	Water Treatment Plants and Associated Facilities	Water Capital Program	Citywide	Ongoing	348,159,184	201,913,228	146,245,956	0	0	0	348,159,184
Elm Fork Water Tr Pl - Fac - CW31	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	Ongoing	104,352,341	104,266,207	86,134	765,000	0	0	105,117,341
Elm Fork Water Tr Pl - Fac - PW31	Water Treatment Plants and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	135,398,780	134,905,486	493,294	12,700,000	34,800,000	110,100,000	292,998,780
Elm Fork Water Tr Pl - Fac - PW31	Water Treatment Plants and Associated Facilities	Other GO CIP - Debt	Citywide	09/2028	35,200,000	33,923,610	1,276,390	5,000,000	56,000,000	107,200,000	203,400,000
Elm Fork Water Tr Pl - Fac - PW31	Water Treatment Plants and Associated Facilities	Water Capital Program	Citywide	Ongoing	383,427,658	212,931,953	170,495,705	0	0	0	383,427,658
Future Development Initiatives - Wastewater - CS97	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	Ongoing	8,500,000	0	8,500,000	0	0	0	8,500,000
Future Development Initiatives - Water - CW97	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	Ongoing	8,500,000	0	8,500,000	0	0	0	8,500,000
Home-Unserv Extens - Improv - CS41	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	Ongoing	39,511,984	28,689,025	10,822,959	1,358,000	1,970,000	3,750,000	46,589,984

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Home-Unserv Exten - Improv - CW41	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	Ongoing	116,913,826	116,913,210	616	2,030,500	2,770,000	5,700,000	127,414,326
Home-Unserv Exten & Improv - PW41	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	Ongoing	500,000	0	500,000	0	0	0	500,000
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	290,032,963	136,742,943	153,290,020	40,000,000	67,500,000	187,000,000	584,532,963
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	419,630,641	286,107,214	133,523,427	0	0	0	419,630,641
Mains Intercept & Lift Sta - BS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	1,822,024	0	1,822,024	0	0	0	1,822,024
Mains Interecpt - Lift Sta - CS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	165,382,432	160,873,583	4,508,849	5,100,000	7,100,000	21,300,000	198,882,432
Mains Interecpt & Lift Sta - 8245	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	5,587,579	0	5,587,579	0	0	0	5,587,579
Mains-Pumping & Storage Fa - CW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	Ongoing	230,888,415	229,884,655	1,003,760	4,600,000	7,600,000	20,300,000	263,388,415

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	249,895,005	119,397,133	130,497,872	105,500,000	15,500,000	272,135,000	643,030,005
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	Ongoing	580,610,722	468,557,944	112,052,779	0	0	0	580,610,722
Major Maintenance - Rehab - CW50	Rehabilitation and Equipment	Water Capital Program	Citywide	Ongoing	211,585,425	202,765,949	8,819,476	9,750,000	9,800,000	28,800,000	259,935,425
Major Maintenance - Rehab - CS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	Ongoing	135,372,709	99,525,071	35,847,638	4,000,000	4,500,000	12,500,000	156,372,709
Major Maintenance & Rehab - PW50	Rehabilitation and Equipment	Water Capital Program	Citywide	Ongoing	21,758,000	5,347,592	16,410,408	0	0	0	21,758,000
Major Maintenance & Rehabilitation - PS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	Ongoing	10,075,000	695,276	9,379,724	0	0	0	10,075,000
Pay 1 - P290	Service Centers, Offices, and Research Facilities	Other GO CIP - Debt	Citywide	Ongoing	21,391,000	20,233,154	1,157,846	0	0	0	21,391,000
Public Art Administration - Water Utilities - CW95	Public Art	Water Public Arts Fund	Citywide	Ongoing	2,173,250	1,459,476	713,774	25,000	25,000	75,000	2,298,250
Raw Water Pump - Trans Fac - CW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide	Ongoing	63,269,581	62,606,351	663,230	500,000	500,000	500,000	64,769,581
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Other GO CIP - Debt	Citywide	Ongoing	2,000,000	129,924	1,870,076	10,500,000	5,000,000	18,500,000	36,000,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Other GO CIP - Debt	Citywide	09/2030	74,406,000	37,180,921	37,225,079	0	0	12,000,000	86,406,000
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide	Ongoing	48,527,907	19,254,803	29,273,104	0	0	0	48,527,907
Relocations Due To Paving - 8247	Relocations in Advance of Paving	Sewer Capital Program	Citywide	Ongoing	505,060	0	505,060	0	0	0	505,060
Relocations Due To Paving - CS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	Ongoing	42,773,211	41,357,246	1,415,966	3,150,000	5,650,000	10,950,000	62,523,211
Relocations Due To Paving - CW42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	Ongoing	237,166	237,166	0	0	0	0	237,166
Relocations Due To Paving - CW42	Relocations in Advance of Paving	Water Capital Program	Citywide	Ongoing	124,145,609	86,481,018	37,664,591	3,400,000	6,400,000	11,700,000	145,645,609
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	Ongoing	300,000	0	300,000	0	0	0	300,000
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Other GO CIP - Debt	1, 2, 6	Ongoing	54,293,392	40,538,964	13,754,427	7,400,000	7,400,000	14,800,000	83,893,392
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Other GO CIP - Debt	1, 2, 6	09/2027	7,400,000	2,375,128	5,024,872	16,000,000	0	27,400,000	50,800,000
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	Ongoing	55,763,176	23,942,877	31,820,299	0	0	0	55,763,176
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	Ongoing	27,425,965	23,396,055	4,029,910	0	7,400,000	14,800,000	49,625,965
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	09/2027	7,400,000	2,722,688	4,677,312	7,400,000	0	7,400,000	22,200,000
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	Ongoing	132,234,292	67,607,782	64,626,510	0	0	0	132,234,292

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Series 2009A Revenue Bonds - 0624	Service Centers, Offices, and Research Facilities	Other GO CIP - Debt	Citywide	Ongoing	6,447,660	5,737,536	710,124	0	0	0	6,447,660
Series 2022 C Water Reveue Bonds TWDB - 8360	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	73,300,000	0	73,300,000	0	0	0	73,300,000
Series 2022 C Water Reveue Bonds TWDB - 8361	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	7,500,000	3,000,000	4,500,000	0	0	0	7,500,000
Series 2022 C Water Reveue Bonds TWDB - 8362	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	34,000,000	0	34,000,000	0	0	0	34,000,000
Series 2023 C Water Reveue Bonds TWDB - 8363	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	09/2025	0	0	0	34,000,000	0	0	34,000,000
Service Ctr-Ofcs-Research - CW60	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	Ongoing	70,655,030	59,834,953	10,820,077	7,000,000	5,000,000	9,000,000	91,655,030
Service Ctr-Ofcs-Research - PS60	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	Ongoing	7,950,001	0	7,950,001	0	0	0	7,950,001
Service Ctr-Ofcs-Research - PW60	Service Centers, Offices, and Research Facilities	Other GO CIP - Debt	Citywide	09/2028	94,000	93,449	551	8,000,000	13,000,000	28,000,000	49,094,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Service Ctr-Ofcs-Research - PW60	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	Ongoing	17,040,000	6,179,141	10,860,859	0	0	0	17,040,000
Southside Ww Tbm - BS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	8	Ongoing	8,458,987	0	8,458,987	0	0	0	8,458,987
Southside Ww Treat PI - Fa - 8246	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	8	Ongoing	17,105,225	0	17,105,225	0	0	0	17,105,225
Southside Ww Treat PI - Fa - CS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	8	Ongoing	131,464,011	131,461,931	2,080	0	0	0	131,464,011
Southside Ww Treat PI - Fa - PS31	Wastewater Treatment Plants and Associated Facilities	Other GO CIP - Debt	8	09/2026	33,342,954	21,897,236	11,445,718	0	0	0	33,342,954
Southside Ww Treat PI - Fa - PS31	Wastewater Treatment Plants and Associated Facilities	Other GO CIP - Debt	8	09/2028	59,308,000	32,129,197	27,178,803	0	0	2,500,000	61,808,000
Southside Ww Treat PI - Fa - PS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	8	Ongoing	169,916,765	126,729,193	43,187,572	0	0	0	169,916,765
Studies-Master Plan - CW01	Studies and Master Plans	Water Capital Program	Citywide	Ongoing	44,857,674	40,977,478	3,880,196	1,600,000	100,000	300,000	46,857,674
Studies-Master Plans - CS01	Studies and Master Plans	Sewer Capital Program	Citywide	Ongoing	59,776,454	18,478,927	41,297,527	1,500,000	1,000,000	3,000,000	65,276,454
Studies-Master Plans - PW01	Studies and Master Plans	Water Capital Program	Citywide	Ongoing	5,495,000	3,396,026	2,098,974	0	0	0	5,495,000

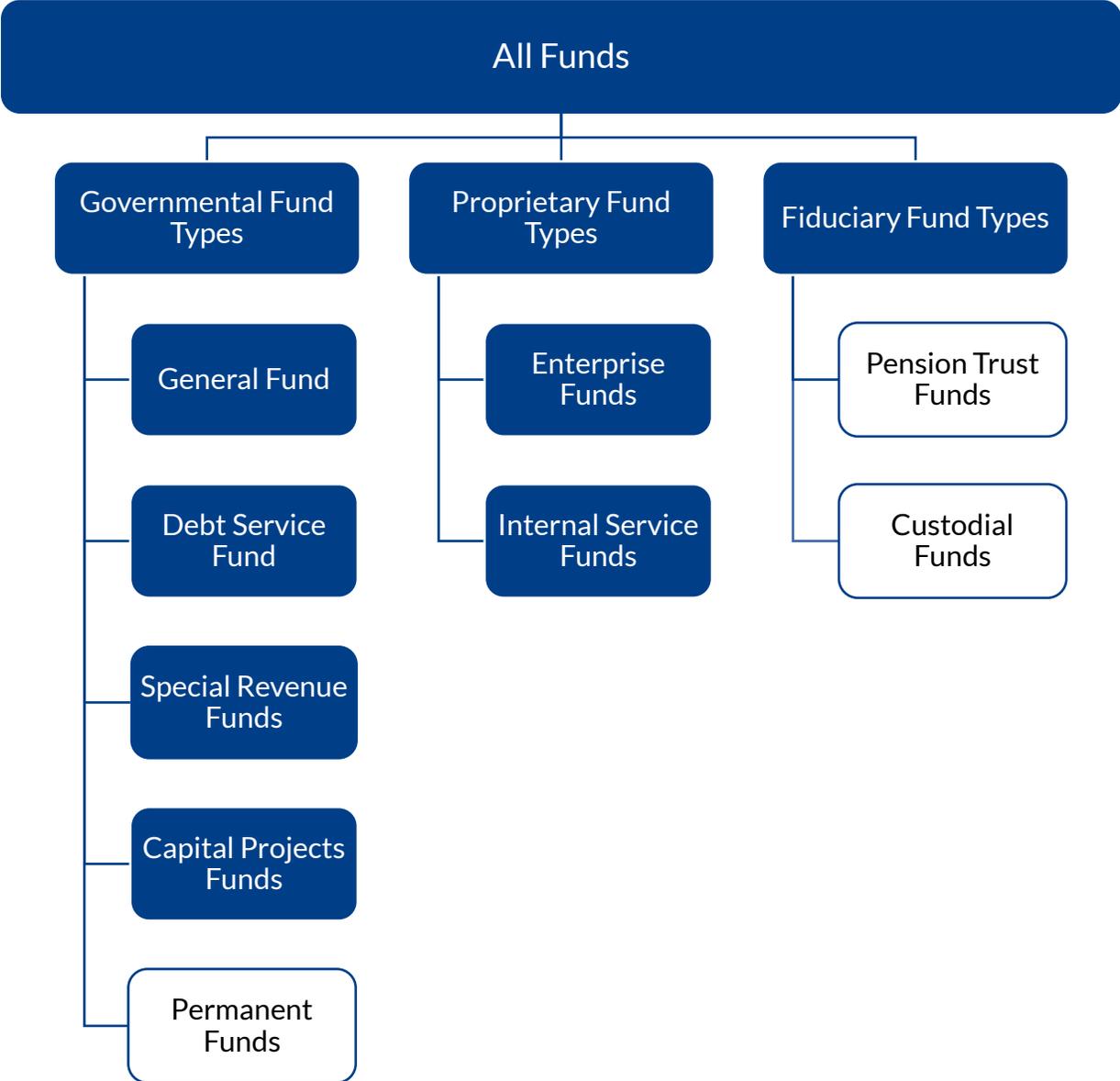
# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Supply Reservoirs - Dams - CW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	Ongoing	66,446,070	65,010,182	1,435,888	2,750,000	0	5,000,000	74,196,070
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Other GO CIP - Debt	Citywide	Ongoing	1,500,000	0	1,500,000	0	2,500,000	1,700,000	5,700,000
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Other GO CIP - Debt	Citywide	09/2027	60,250,000	54,798,707	5,451,293	0	0	1,500,000	61,750,000
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	Ongoing	51,971,645	14,738,395	37,233,250	0	0	0	51,971,645
TWDB (SWIRFT) Water Main Replacement Projects - X087	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	09/2026	0	0	0	0	34,000,000	0	34,000,000
TWDB (SWIRFT) Water Main Replacement Projects - X088	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2027	0	0	0	0	0	34,000,000	34,000,000
TWDB (SWIRFT) Water Main Replacement Projects - X089	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2028	0	0	0	0	0	34,000,000	34,000,000
TWDB Wastewater (Clean Water) Project - FS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	44,000,000	36,403,380	7,596,620	0	0	0	44,000,000
TWDB Water Drinking Water Project - FW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	Ongoing	44,000,000	28,740,698	15,259,302	0	0	0	44,000,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2024	Spent or Committed	Remaining as of 5/31/2024	FY 2024-25 Budget	FY 2025-26 Planned	Future Costs	Total Project Costs
Wastewater Facilities Public Art - CS95	Public Art	Water Public Arts Fund	Citywide	Ongoing	2,267,500	108,501	2,158,999	25,000	25,000	75,000	2,392,500
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Water Capital Program	Citywide	Ongoing	6,383,000	868,556	5,514,444	0	0	0	6,383,000
Wholesale Customer Facils - CS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	Ongoing	3,525,365	2,525,365	1,000,000	0	200,000	1,000,000	4,725,365
Wholesale Customer Facils - CW43	Wholesale Customer Facilities	Water Capital Program	Citywide	Ongoing	17,186,119	16,841,671	344,448	0	500,000	3,000,000	20,686,119
Wholesale Customers Facilities - PS43	Wholesale Customer Facilities	Other GO CIP - Debt	Citywide	Ongoing	750,000	0	750,000	0	0	0	750,000
Wholesale Customers Facilities - PS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	Ongoing	200,000	58,263	141,737	0	0	0	200,000
<b>Grand Total</b>					<b>\$6,155,394,799</b>	<b>\$4,435,084,648</b>	<b>\$1,720,310,151</b>	<b>\$328,203,500</b>	<b>\$355,040,000</b>	<b>\$1,354,435,000</b>	<b>\$8,193,073,299</b>

# CITY OF DALLAS FUND STRUCTURE



**NOTE:** Shading indicates funds included in the biennial budget.



# MAJOR FUND DESCRIPTIONS

## SUMMARY

A fund is a group of related accounts used to control resources for specific activities or objectives. All the City's funds can be divided into three categories: governmental funds, proprietary funds, or fiduciary funds.

The City maintains 26 individual governmental funds, but the general and debt service funds are considered the two major governmental funds. Data from the other 22 funds is consolidated into a single presentation in the City's annual financial report.

Proprietary funds are generally used to account for services for which the City charges customers—either outside customers or other units within the City. Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. The City maintains two types of proprietary funds: enterprise funds, which are used to report the same functions presented as business-type activities in the government-wide financial statements, and internal service funds, which accumulate and allocate costs internally among the City's various functions.

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City's pension trust and agency funds are reported as fiduciary funds. These resources are not available to support the City's own programs.

## GOVERNMENTAL FUND TYPES

The City reports the major governmental funds below:

The **General Fund** is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The City adopts an annual appropriated budget for its General Fund.

The **Debt Service Fund** is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.

The City reports the additional non-major governmental funds below:

**Capital project funds** are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

# MAJOR FUND DESCRIPTIONS

**Special revenue funds** are used to account for proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**Permanent funds** are used to account for private endowments whereby interest earnings are restricted in accordance with the endowment terms.

## PROPRIETARY FUNDS

The City reports the major proprietary funds below:

The **Dallas Water Utilities Fund** accounts for water and wastewater services for Dallas, area customer cities, and governmental entities. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Convention Center Fund** accounts for convention and event services for the Kay Bailey Hutchison Convention Center. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Airport Revenues Fund** accounts for the Dallas Airports System, which includes airport services and administration of Dallas Love Field, Dallas Executive Airport, and the Heliport. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service. DFW International Airport activity is not included in the financial statements.

The **Sanitation Fund** accounts for solid waste collection and disposal services for residential and commercial customers in Dallas. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

**Other non-major proprietary funds** consist of enterprise funds used to account for operations other than the major proprietary funds listed above and are operated like private business enterprises. Non-major enterprise funds include the operation of the municipal radio station and building inspections.

**Internal service funds** are used to allocate associated costs of centralized services on a cost-reimbursement basis. These services predominantly benefit governmental rather than business-type functions. The services provided to other City departments are vehicles, vehicle maintenance, fuel and lubrication, communication services, data processing and programming services, office supplies, printing, copying and mailing services,

# MAJOR FUND DESCRIPTIONS

implementation of the general obligation bond program, and risk financing, including insurance-related activities.

## FIDUCIARY FUNDS

**Pension trust funds** account for the activities of the Employees' Retirement Fund, Police and Fire Pension System, and Supplemental Police and Fire Pension Plan. The three contributory-defined benefit plans are used to accumulate resources for pension benefits payments to qualified employees.

**Custodial funds** are used to account for assets held by the City as an agent for individuals (cash escrow deposit funds, confiscated money fund, deferred compensation fund, and employee benefits fund).

## BASIS OF BUDGETING

Governmental funds use the modified accrual basis of accounting. Under the modified accrual method, revenues are recognized when they are measurable and available, and expenditures are recorded when a liability is incurred, in accordance with Generally Accepted Accounting Principles (GAAP). "Measurable" means the amount of the transaction can be determined, and "available" means revenues are considered collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenue to be available if collected within 60 days of the end of the current fiscal year. Revenues susceptible to accrual under the modified accrual method are ad valorem (property) taxes, sales tax, ambulance fees, parking fines, franchise fees, and interest. In applying this concept to federal and state grants, revenues are recognized when applicable eligibility requirements are met, including time requirements. The availability period for grant revenues and developer and intergovernmental contributions is one year. Licenses and permits, including fines and forfeiture revenues, are not susceptible to accrual because generally they are not measurable until received in cash.

The change in the fair value of investments is not recognized as income/(expenditure) using the budgetary basis of accounting. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable. However, debt service expenditures (principal and interest), as well as expenditures related to compensated absences, arbitrage rebate, claims and judgments, other post-employment benefits, and pollution remediation are recorded only when matured and payment is due. Encumbrances are recognized as an expenditure using the budgetary basis of accounting by governmental funds in the year of the commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of compensated absences, debt service payments, depreciation, capital outlay, and the change in fair value of investments is not recognized as

# MAJOR FUND DESCRIPTIONS

income/(expenditure). For these items, the City budgets for the payments expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized as expenditures using the budgetary basis of accounting by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

**Fund Balance:** Under state law, the budget must be balanced. The City's Financial Performance Management Criterion #17 states, "the City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus." The fund balance is the difference between planned expenditures and revenues. For the purpose of this document, two different calculations are used. For the General Fund, the unassigned portion of the fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances, and inventories.

## BASIS OF ACCOUNTING

The annual financial report shows the status of the City's finances in accordance with GAAP. In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining noncurrent balances. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred. However, liabilities for compensated absences, debt service expenditures, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities are recorded only when the liability is matured and payment is due.

All proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period in which they are incurred and measurable. Expenses are recognized in the accounting period in which the liability is incurred, including compensated absences, interest on debt service, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities. All assets and all liabilities (whether current or noncurrent) associated with the activity are included on balance sheets. The reported proprietary fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues, contributions, and transfers in) and decreases (expenses and transfers out) in net position. Proprietary funds also record depreciation and amortization. Payment of principal is recorded as a reduction of long-term liabilities.

# BUDGETING FOR EQUITY

## HISTORY OF EQUITY EFFORTS

The City Council approved the [Resilient Dallas Strategy](#) in 2018, which aims to advance equity in City government through an intentional analysis of service delivery, strategic planning, and budget allocation. Equity is one of our five core values of service and means each person has the resources and services they need to thrive. The goal of equity is to eliminate racial, ethnic, and socioeconomic disparities, improving outcomes for all. Racial equity occurs when race and ethnicity cannot be used to predict outcomes for any group.

In 2019, the City Council adopted an [equity resolution](#) that established, among other things, the Budgeting for Equity (BfE) process. Sections 4 and 5 of the resolution called for the City to commit more resources to areas and populations with the greatest need, based on data and a newly designed equity tool for budget development. The BfE process is an actionable step toward closing gaps and widening opportunities for all Dallas residents.

On March 24, 2021, the City Council unanimously passed a [racial equity resolution](#) that reaffirmed the City's commitment to promote equity through all City policies. Specifically, Section 2 states the City will continue to use equity principles in developing and evaluating the City's budget.

On August 24, 2022, the City Council adopted a [Racial Equity Plan \(REP\)](#) that serves as a strategic framework to provide City leaders with actionable levers to address inequities in Dallas by establishing short-, mid-, and longer-term goals. The plan was co-developed with City departments and communities and will guide City departments and offices to enhance current plans, policies, and initiatives.

On September 28, 2022, the City Council established an [Equity Fund](#) in the amount of \$20,000,000 to support the City in activating the Racial Equity Plan. These efforts are in alignment with the REP's goals and progress measures to address inequities in Dallas. A majority of the Equity Fund was allocated to address infrastructure in areas that demonstrated the greatest need as defined by the REP.

On June 17, 2024, the City of Dallas was awarded the Bloomberg Philanthropies What Works Cities Silver Certification from Results for America for establishing exceptional data capabilities to inform policy, allocate funding, improve services, evaluate programs, and engage residents. The City of Dallas disaggregated data to inform budget decisions that addressed inequities based on race and income contributing to the allocation of \$40,000,000 of equity investments and establishing 220 metrics that are tracked publicly.

# BUDGETING FOR EQUITY

## PROCESS OVERVIEW

The City launched the BfE process in 2018 as a pilot program with selected departments, and for the last four budget cycles, the Office of Equity and Inclusion and Budget and Management Services have collaborated on an annual citywide process. [The BfE tool](#) aids departments in integrating equity into their budget decision-making processes by asking them to analyze demographic data and identify potential disparities in operations or service provisions based on race, ethnicity, or socioeconomic status. Budgeting for Equity is not a one-time endeavor but is intended to spark ongoing improvement as we work together to reduce disparities, especially those faced by historically disadvantaged communities, equity priority areas, and other historically marginalized communities.

During budget development, departments identify a representative to complete the 5-question BfE Tool, which focuses on four areas:

1. **Benefits and Burdens.** Understanding how the implementation of the department's budget will positively or negatively impact different communities.
2. **Disaggregated Data.** Centering qualitative and quantitative conclusions about program and service priorities from the data.
3. **Community Engagement.** Building relationships with impacted communities to improve the budget development process and, ultimately, service delivery.
4. **Accountability for Equity.** Evaluating the department's efforts to advance equity and making changes as needed to be more effective.

During the BfE process, departments can attend virtual presentations or request individual technical assistance with the Equity team. The BfE process has evolved each year to align with best practices, and for the first time this year, it included an [equity impact assessment](#) for the development of long-range planning and investment strategies. In addition, this year the BfE focused on the advancement of the REP.

As the [Dallas Equity Indicators report](#) demonstrates, incorporating equity into our budget is more critical than ever. With continued support from leadership, candid conversations about where we are and where we're going, and intentional work from all of us, we can shape a City government that understands and addresses the needs of all Dallas residents.

# BUDGET PROCESS

## PREPARING THE BUDGET

In January, Budget and Management Services (BMS) staff use preliminary projections of property and sales tax revenue to create a starting point for the upcoming budget. In addition, staff prepare a base budget target for each department by removing one-time funding, providing full-year funding for positions and improvements funded for a partial year, and applying a vacancy adjustment to positions.

In February, departments begin to develop biennial budget requests.

In March, the City Manager's Office and BMS staff hosts listening session meetings with residents to gain feedback about their budget priorities. The City also hosts multiple public hearings at a City Council meeting to garner additional resident feedback.

From March through July, the Budget Priorities Survey is administered through an online web form and paper surveys distributed at libraries and recreation centers in equity-priority areas within Dallas.

From April to May, the Community Survey is administered to provide statistically valid data assessing resident satisfaction with major city services, to help improve the quality of city services, and to determine priorities for the community.

From May to July, the Business Survey is administered to assess how well the City of Dallas is serving the needs of the business community, gather information about the characteristics of businesses in the City, and measure the City's performance over time.

From May to July, City executives meet with department staff to review and discuss budget requests and the impact of proposed changes on service delivery. In May, the City Manager hosts a budget workshop to recap the City Manager's Planned Budget and the latest developments.

## REVIEWING THE BUDGET

The City Council conducts a second public hearing in May to receive additional resident input, and in late June, the City Manager presents an updated outlook to City Council. The City Manager and BMS then adjust the budget where feasible based on City Council and resident input.

By July 25, each appraisal district must provide the City with the certified property tax roll. At that point, the City Manager makes final adjustments to the proposed budget based on confirmed property tax revenues.

# BUDGET PROCESS

In mid-August, the City Manager presents the proposed budget to City Council, after which Councilmembers conduct town hall meetings with their constituents to get feedback on the proposal. In late August, a budget workshop and a third public hearing give City Council and residents another opportunity to share their opinions on the proposed budget.

## AMENDING THE BUDGET

In September, City Council hosts a budget workshop where Councilmembers submit proposed amendments to the City Manager's proposed budget. Proposed amendments submitted by City Council should be balanced with revenue and/or expenditure changes for a net-zero budget impact. A majority "straw" vote is required for an amendment to be included in the final recommended budget.

## ADOPTING THE BUDGET

In September, City Council votes to adopt the budget on its first reading. If needed, an additional budget workshop is hosted in mid-September, as well as an announcement of a public hearing on the tax rate (if needed, the City hosts a tax rate public hearing on the same day as adoption of the tax rate).

# BUDGET PROCESS CALENDAR

The City of Dallas' budget process takes about nine months and consists of presentations, hearings, and deliberations. Dates for the various FY 2024-25 and FY 2025-26 budget activities are below.

- February 22** Operating, Capital, Grant/Trust and Other Multi-year funds budget kickoff: Operating departments, internal service departments, and departments with capital projects receive instructions on development of FY 2024-25 and FY 2025-26 budgets
- March 15** Administer 2024 Community Survey
- March 15 - July 30** Informal online and paper copy survey of residents' budget priorities for the upcoming budget
- March 25-30** City Manager's Budget Engagement meetings: In-person and virtual community meetings where City staff engage with residents to incorporate their priorities into the proposed budget
- March 27** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- April 12** Administer 2024 Business Survey
- April 23 - June 17** City Manager's Office conducts budget deliberations, including individual department presentations
- May 15** City Council Budget Workshop: FY 2024-25 and FY 2025-26 biennial budget overview
- May 22** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- June 21** City Council briefing by memorandum on the 2024 Community Results
- July 25** Last Day for appraisal districts to certify property tax rolls per state law
- August 10** Advertise Public Hearing Notice for the Operating, Capital, and Grants and Trusts Budget

# BUDGET PROCESS CALENDAR

<b><u>August 13</u></b>	City Council Budget Workshop: City Manager presents recommended FY 2024-25 and FY 2025-26 biennial budget to City Council and receives feedback
<b><u>August 15-29</u></b>	City Council Budget Town Hall meetings (virtual and in-person)
<b><u>August 21</u></b>	City Council Budget Workshop: City Manager presents additional briefings on specific budget-related topics
<b><u>August 28</u></b>	Public hearing on the Operating, Capital, and Grants and Trusts Budget
<b><u>September 4</u></b>	City Council Budget Workshop: Councilmembers meet as a committee of the whole to propose and discuss possible amendments to the budget (straw votes anticipated)
<b><u>September 4</u></b>	City Council discusses amendments to the budget and adopts FY 2024-25 Operating, Capital, and Grants and Trusts Budget on first reading
<b><u>September 7</u></b>	Advertise tax rate notice and budget appropriation ordinance
<b><u>September 18</u></b>	Public hearing on the tax rate
<b><u>September 18</u></b>	City Council discusses amendments to the budget, adopts FY 2024-25 Operating, Capital, and Grants and Trusts Budget on second reading, sets property tax rate, and approves other budget-related items
<b><u>October 1</u></b>	FY 2024-25 begins

# GLOSSARY

## **ACCRUAL ACCOUNTING**

A measure of revenues earned and expenses incurred by the City during the period, regardless of when cash is received or paid

## **ADOPTED BUDGET**

The budget approved by City Council at the beginning of the fiscal year

## **AD VALOREM TAX**

A tax levied on the assessed valuation of real land and improvements and personal property located in the City

## **ADDITIONAL RESOURCES**

Grants, trusts, or any other source of funds (excluding capital funds) that contribute to the service and are receiving new appropriations in the next biennial

## **AGENCY FUND**

Resources retained by the governmental unit as an agent for another governmental unit

## **AMORTIZATION**

An accounting method that reduces the value of a loan or an intangible asset over time

## **APPROPRIATION**

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources

## **ARBITRAGE**

The difference between the interest paid on tax-exempt bonds and the interest earned by investing the proceeds of the tax-exempt bonds in higher-yielding taxable securities

## **ASSESSED VALUATION**

The total valuation of land and improvements and personal property, less all properties exempt from tax; also known as taxable valuation

# GLOSSARY

## AUDIT

A comprehensive examination and written report of the way the government's resources were utilized. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

## BALANCED BUDGET

A budget with revenues equal to expenditures

## BIENNIAL BUDGET

A balanced budget that covers two fiscal years

## BOND

A written promise to pay a sum of money on a specified date at a specified interest rate; general obligation (GO) and revenue bonds are used for funding permanent capital improvements, such as buildings, streets, or water and wastewater pipes

## BUDGET

A financial plan for a specified period that matches all planned revenues and expenditures with various municipal services; the primary means by which most expenditures and service delivery activities of a government are controlled

## CAPITAL CONSTRUCTION FUND

Used to pay for capital projects that are not debt-financed; funding is usually derived from operating fund transfers

## CAPITAL EXPENDITURE

The acquisition or construction of an asset that has a useful life greater than one year

## CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations to fund capital improvements within the scope of interest of the donor

## CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement; primarily funded through GO and revenue bonds

# GLOSSARY

## **CAPITAL PROJECTS FUND**

Used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

## **CERTIFICATE OF OBLIGATION (CO)**

A written promise secured by the full faith and credit of the City used for funding permanent capital improvements; debt service is paid from ad valorem taxes or operating revenues

## **COMMERCIAL PAPER**

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bonds

## **COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)**

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low- and moderate-income individuals

## **CONTINGENCY RESERVE**

A budgetary reserve that provides for unanticipated and non-recurring expenditures

## **CONTRACTUAL SERVICE**

The cost related to services performed for the City by individuals, businesses, or utilities

## **DEBT SERVICE**

Used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve; sometimes referred to as the Interest and Sinking Fund

## **DEFICIT**

An excess of expenses over revenues at a specific point in time

## **DEPARTMENT**

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area

## **DEPRECIATION**

A systematic allocation of cost for a tangible asset during its estimated useful life; calculation is based on a reduction in the asset's value over time, particularly because of wear and tear

# GLOSSARY

## **EMERGENCY RESERVE**

A budgetary reserve that provides for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature

## **ENCUMBRANCE**

The commitment of appropriated funds to purchase an item or service

## **ENTERPRISE FUND**

Funds fully supported by charges for service; each fund establishes revenue-based fees and charges to recoup the costs of providing the services

## **EQUIPMENT ACQUISITION NOTES**

Short-term note financing secured by the full faith and credit of the City used for funding capital equipment purchases; debt service requirements are met with ad valorem or operating transfers from fee-supported funds

## **FIDUCIARY FUND**

A fund that accounts for assets held by the City in a trustee or agency capacity

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA (FMPC)**

Established in the late 1970s to reflect financial policies the City deems necessary for planning purposes and to measure sound financial condition; these criteria apply to the ongoing management of the City's finances and cover the following aspects of financial management: operating programs, capital and debt management, accounting, auditing and financial planning, cash management, grants and trusts, and Dallas Water Utilities

## **FINES AND FORFEITURES**

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property

## **FISCAL YEAR (FY)**

The 12-month period beginning October 1 and ending the following September 30 to which the annual budget applies

## **FRANCHISE FEE**

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services; this fee is usually charged as a percentage of gross receipts

# GLOSSARY

## **FULL-TIME EQUIVALENT (FTE)**

A unit used to quantify staffing equal to 2,080 hours of paid time; one FTE is a full-year position working 40 hours per week, while a part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTE

**NOTE:** Dallas Fire-Rescue calculates one uniform FTE as 2,080 or 2,808 hours of paid time, depending on the assignment.

## **FULL-YEAR FUNDING (FYF)**

The additional funding needed for 12 full months of operations related to positions or programs added in the previous fiscal year; this funding complements prior-year funding

## **FUND**

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) set aside for specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations

## **FUND BALANCE**

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are used. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets, less current liabilities, less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that use inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

## **GENERAL CAPITAL RESERVE**

The depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for capital improvements and/or to provide interim financing for capital projects

## **GENERAL FUND**

The main operating fund of the City, which accounts for basic operating services such as police, fire, streets, code enforcement, parks and recreation, libraries, and others

## **GENERAL OBLIGATION (GO) BOND**

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges; these bonds are repaid from the levy of property taxes, and voter approval is required to issue them

# GLOSSARY

## GOVERNMENTAL FUNDS

A type of fund; governmental funds include the General Fund, special revenue funds, capital projects funds, debt service funds, and permanent funds

## GRANT

A contribution by a government or other organization to support a certain function; typically, these contributions are made to a local government from the state or federal government

## HEADCOUNT

The number of employees on payroll at the time the count is calculated (changes daily)

## IN-SERVICE DATE

The date on which a City facility is available to the public

## INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place

## INTEREST EARNED

Assets collected through investment of cash

## INTERFUND REVENUE

Assets transferred from one fund to another for services rendered; includes revenues from various funds that provide indirect cost payments to the General Fund, as well as Dallas Water Utilities street rental payments, and surplus property auction revenue

## INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities

## INTERNAL SERVICE FUND

A fund used to account for goods or services given to one department by another on a cost-reimbursement basis

## LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities

## LICENSE AND PERMITS REVENUE

Revenues related to various license and permit fees

# GLOSSARY

## **MAJOR FUND**

Funds whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the total for their fund category (government or enterprise) and five percent of the aggregate of all governmental and enterprise funds in total.

## **MASTER LEASE**

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment or technology improvements instead of the sale of equipment acquisition notes

## **MEET & CONFER AGREEMENT**

An agreement between the City and police and fire employee associations on wages, benefits, and working conditions for uniform employees in accordance with Chapter 147 of the Texas Local Government Code

## **MISCELLANEOUS REVENUE**

Revenues from rentals, gifts and donations, and collections for damages to City property

## **MODIFIED ACCRUAL BASIS OF ACCOUNTING**

A basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due

## **NON-UNIFORMED EMPLOYEE**

Non-sworn City employees in any department, including Dallas Fire-Rescue, the Dallas Police Department, and other Civil Service departments and including part-time and temporary employees, but not independent contractors or City Councilmembers; where eligible, these employees are covered by the Employees' Retirement Fund

## **ONE-TIME RESOURCES**

Non-recurring revenues that will be used for one-time expenses

## **OPERATING AND MAINTENANCE COST**

The operational cost incurred by a facility for one year

## **OPERATING BUDGET**

The personnel, supply, service, and short-term capital expenditures of a department

# GLOSSARY

## **PARTIAL-YEAR FUNDING**

The funding required to partially fund operations related to positions and/or program funding added in a fiscal year

## **PERMANENT FUND**

A fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its residents

## **PLANNED BUDGET**

The second year of the City's financial operations plan (biennial budget); state law does not allow cities in Texas to adopt a two-year appropriation

## **POSITION**

A specific job with an assigned position identification number, including full-time, part-time, and temporary

## **PROGRAM**

A sub-unit of a department

## **PROPRIETARY FUND**

A fund with profit and loss aspects; the two types are enterprise and internal service funds

## **REIMBURSEMENT**

The repayment of funds from one fund or department to another for a specific purpose

## **REVENUE**

A receipt of cash from another entity that requires a cash receipt to be entered in the financial system

## **REVENUE FUND**

A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects

## **SERVICE**

A specific operation performed within a department or office

# GLOSSARY

## **STRATEGIC PRIORITIES**

Values that allow an organization to achieve its goals; the City Manager and City Council established the following strategic priorities to guide the work of City departments and operations: (1) Economic Development, (2) Environment and Sustainability, (3) Government Performance and Financial Management, (4) Housing and Homelessness Solutions, (5) Public Safety, (6) Quality of Life, Arts, and Culture, (7) Transportation and Infrastructure, and (8) Workforce, Education, and Equity

## **STRUCTURALLY BALANCED BUDGET**

A budget that provides for annual recurring total expenditures and encumbrances, which are equal to or less than the annual recurring revenue estimate for the fund

## **TRUE INTEREST COST**

The full cost of a bond issue accounting for the present value (time value) of money; the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price

## **UNIFORMED EMPLOYEE**

Sworn City employees in Dallas Fire-Rescue or the Dallas Police Department, including firefighters, police officers, trainee police officers, and park rangers; these employees are covered by the Dallas Police and Fire Pension System



# ACRONYM INDEX

<b>ABLE</b>	Active Bystander for Law Enforcement
<b>ACFR</b>	Annual Comprehensive Financial Report
<b>ADA</b>	Americans with Disabilities Act
<b>ALS</b>	Advanced Life Support
<b>AFRD</b>	Authorization for Records Disposal
<b>AIDS</b>	Acquired Immunodeficiency Syndrome
<b>ALAANA</b>	African, Latinx, Asian, Arab, and Native American
<b>ALJ</b>	Administrative Law Judge
<b>ALPR</b>	Automatic License Plate Reader
<b>AMTRAK</b>	American Railroad Passenger Corporation
<b>AOA</b>	Airport Operating Area
<b>ARC</b>	Animal Remains Collection
<b>ARFF</b>	Aircraft Rescue and Firefighting
<b>ARPA</b>	American Rescue Plan Act
<b>ASAP</b>	Active Senior and Adult Programs
<b>ASPCA</b>	American Society for the Prevention of Cruelty to Animals
<b>ASSP</b>	Ambulance Services Supplemental Payment Program
<b>BAR</b>	Budget Accountability Report
<b>BRINSAP</b>	Bridge Inspection and Appraisal Program
<b>BSC</b>	Benefits Service Center
<b>BSD</b>	Building Services Department
<b>BUILD</b>	Broadening Urban Investment to Leverage Dallas
<b>BVS</b>	Bureau of Vital Statistics
<b>CAD</b>	Computer-aided dispatch
<b>CARE</b>	Community Animal Resource Effort
<b>CBD</b>	Central Business District
<b>CBL</b>	Commercial Driver's License
<b>CBRNE</b>	Chemical, Biological, Radiological, Nuclear, and Explosive
<b>CDBG</b>	Community Development Block Grant
<b>CDC</b>	City Detention Center
<b>CDFI</b>	Community development financial institutions
<b>CDL</b>	Commercial driver's license
<b>CDRC</b>	City of Dallas Regional Center
<b>CECAP</b>	Comprehensive Environmental and Climate Action Plan
<b>CEDP</b>	COVID-19 Eviction Defense Project
<b>CERT</b>	Community Emergency Response Team
<b>CES</b>	Convention and Event Services
<b>CFE</b>	Certified Fraud Examiner
<b>CHDO</b>	Community Housing Development Organizations
<b>CHP</b>	Comprehensive Housing Policy
<b>CIA</b>	Certified Internal Auditor
<b>CIP</b>	Capital Improvement Program
<b>CISA</b>	Certified Information Systems Auditor

# ACRONYM INDEX

<b>CLUE</b>	Clinical Learning and Understanding Engine
<b>CNG</b>	Compressed Natural Gas
<b>CNR</b>	Coverage Net Revenue
<b>CO</b>	Certificate of Obligation
<b>COC</b>	Continuum of Care
<b>COC</b>	Communities of Color
<b>COG</b>	Council of Government
<b>COP</b>	Cultural Organizations Program
<b>COR</b>	Contract Office Representative
<b>COVID-19</b>	Coronavirus disease
<b>CP</b>	Commercial Paper
<b>CPA</b>	Certified Public Accountant
<b>CPE</b>	Center for Performance Excellence
<b>CPI</b>	Consumer Price Index
<b>CPOB</b>	Community Police Oversight Board
<b>DAL</b>	Dallas Love Field Airport
<b>DART</b>	Dallas Area Rapid Transit
<b>D-COR</b>	Dallas Contracting Officer Representative
<b>DCP</b>	Dallas Cultural Plan
<b>DCVB</b>	Dallas Convention and Visitors Bureau
<b>DEA</b>	Dallas Executive Airport
<b>DFW</b>	Dallas/Fort Worth International Airport
<b>DHAP</b>	Dallas Homebuyers Assistance Program
<b>DHS</b>	United States Department of Homeland Security
<b>DNVG</b>	Dallas Neighborhood Vitality Grant
<b>DPL</b>	Dallas Public Library
<b>DPM</b>	Department Progress Measure
<b>DROP</b>	Deferred Retirement Option Plan
<b>DRTRR</b>	Dallas R.E.A.L Time Rapid Rehousing
<b>DSHS</b>	Department of State Health Services
<b>DVRs</b>	Digital Voice Recorders
<b>EAB</b>	Emerald Ash Borer Mitigation
<b>EBJUS</b>	Eddie Bernice Johnson Union Station
<b>ECMS</b>	Enterprise Contract Management System
<b>ECU</b>	Environmental Crimes Unit
<b>EDC</b>	Economic Development Corporation
<b>EDDI</b>	Engagement, Development, Diversity, Inclusion
<b>EDMS</b>	Electronic Document Management System
<b>EDP</b>	Economic Development Policy
<b>EEOC</b>	Equal Employment Opportunity Commission
<b>EHS</b>	Environmental and Health Services
<b>ELC</b>	Enhanced Library Card
<b>ELL</b>	English-language learning

# ACRONYM INDEX

<b>EMS</b>	Emergency Medical Service
<b>EMS</b>	Environmental Management System
<b>EMT</b>	Emergency Medical Technician
<b>EOD</b>	Explosive Ordnance Disposal
<b>EPA</b>	Environmental Protection Agency
<b>EPO</b>	Exclusive provider organization
<b>ER</b>	Employee Relations
<b>ERT</b>	Estimated response time
<b>ESA</b>	Environmental Site Assessment
<b>ESG</b>	Emergency Solutions Grant Program
<b>EV</b>	Electric Vehicle
<b>FAA</b>	Federal Aviation Administration
<b>FAR</b>	Federal Aviation Regulations
<b>FCC</b>	Federal Communications Commission
<b>FEC</b>	Financial Empowerment Centers
<b>FEMA</b>	Federal Emergency Management Agency
<b>FFATA</b>	Federal Financial Accountability and Transparency Act
<b>FMPC</b>	Financial Management Performance Criteria
<b>FOP</b>	First Offenders Program
<b>FROT</b>	Fire-Rescue Officer Training
<b>FTE</b>	Full-time equivalent
<b>FY</b>	Fiscal year
<b>FYF</b>	Full-year funding
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GARE</b>	Government Alliance on Race and Equity
<b>GASB</b>	Governmental Accounting Standards Board
<b>GED</b>	General Equivalency Diploma
<b>GFOA</b>	Government Finance Officers Association
<b>GIS</b>	Geographic Information System
<b>GO</b>	General Obligation
<b>GPFM</b>	Government Performance and Financial Management
<b>HART</b>	Homeless Act Response Team
<b>HB</b>	House Bill
<b>HDHP</b>	High-deductible health plan
<b>HHS</b>	United States Department of Health and Human Services
<b>HIPP</b>	Housing Improvement Preservation Program
<b>HIV</b>	Human Immunodeficiency Virus
<b>HOA</b>	Home Owner's Association
<b>HOME</b>	Home Investment Partnerships Program
<b>HOPWA</b>	Housing Opportunities for Persons with AIDS
<b>HOT</b>	Hotel Occupancy Tax
<b>HRA</b>	Health Reimbursement Agreement
<b>HRC</b>	Human Resource Consulting

# ACRONYM INDEX

<b>HRIS</b>	Human Resources Information System
<b>HRP</b>	Human Resource Partners
<b>HSA</b>	Health savings account
<b>HSR</b>	High Speed Rail
<b>HUD</b>	United States Department of Housing and Urban Development
<b>HVAC</b>	Heating, ventilation, and air conditioning
<b>IBNR</b>	Incurred but not reported (claims)
<b>IIPD</b>	International Inland Port of Dallas
<b>ILSE</b>	Inspection and Life Safety Education
<b>IMLS</b>	Institute of Museum and Library Services
<b>IMP</b>	Infrastructure Management Program
<b>IPL</b>	Integrated Pipeline
<b>IRS</b>	Internal Revenue Service
<b>ISO</b>	International Organization for Standardization
<b>IT</b>	Information Technology
<b>JCM</b>	Juvenile case managers
<b>KBHCCD</b>	Kay Bailey Hutchison Convention Center Dallas
<b>KPMG</b>	Klynveld Peat Marwick Goerdeler International Limited
<b>LED</b>	Light-emitting diode
<b>LFMP</b>	Love Field Modernization Program
<b>LGC</b>	Local Government Corporation
<b>LIHTC</b>	Low-Income Housing Tax Credit
<b>LIMS</b>	Laboratory Information Management System
<b>LMI</b>	Low- to moderate-income
<b>LPR</b>	License plate reader
<b>M/WBE</b>	Minority- and women-owned business enterprises
<b>MDC</b>	Mobile Data Computer
<b>MGT</b>	Management Services
<b>MIT</b>	Massachusetts Institute of Technology
<b>MLPP</b>	Master Lease Purchase Program
<b>MOA</b>	Memorandum of Agreement
<b>MRM</b>	Mobile resource management
<b>MS4</b>	Municipal Separate Storm Sewer System
<b>MSA</b>	Metropolitan Statistical Area
<b>MSD</b>	Municipal Setting Designation
<b>MVA</b>	Market Value Analysis
<b>NAICS</b>	North American Industry Classification System
<b>NAMI</b>	National Alliance on Mental Illness
<b>NAR</b>	National Association of Realtors
<b>NC</b>	New construction
<b>NCC</b>	Neighborhood Code Compliance
<b>NCTCOG</b>	North Central Texas Council of Governments
<b>NFPA</b>	National Fire Protection Association

# ACRONYM INDEX

<b>NG</b>	Next Generation
<b>NGRP</b>	Neighborhood Grant Reclamation Program
<b>NIBRS</b>	National Incident-Based Reporting System
<b>NIGP</b>	National Institute of Governmental Purchasing
<b>NJTL</b>	National Junior Tennis League
<b>NMTC</b>	New Markets Tax Credit
<b>NNA</b>	Neighborhood Nuisance Abatement
<b>O&amp;M</b>	Operating and maintenance
<b>ORR</b>	Open Records Request
<b>OSE</b>	Office of Special Events
<b>PACE</b>	Property Assessed Clean Energy
<b>P-Card</b>	Purchasing card
<b>PCI</b>	Pavement Condition Index
<b>PEG</b>	Public, Educational, and Governmental
<b>PID</b>	Public Improvement District
<b>PILOT</b>	Payment in lieu of taxes
<b>PIT</b>	Point-in-time
<b>PM</b>	Preventive maintenance
<b>POCPP</b>	Property Owners Cost Participation Program
<b>PPE</b>	Personal Protective Equipment
<b>PPP</b>	Public Private Partnership Fund
<b>PSAP</b>	Public Safety Answering Point
<b>PSN</b>	Project Safe Neighborhood
<b>QCT</b>	Qualified Census Tracts
<b>RBD</b>	Dallas Executive Airport
<b>RBM</b>	Regulated Building Materials
<b>REP</b>	Racial Equity Plan
<b>RFID</b>	Radio Frequency Identification
<b>RFP</b>	Request for proposal
<b>RIF</b>	Reduction-in-force
<b>RIGHT</b>	Rapid Integrated Group Healthcare Team
<b>RMIS</b>	Risk Management Information System
<b>RMS</b>	Record Management System
<b>ROW</b>	Right-of-way
<b>RSVP</b>	Rapid Single-Family VIP Program
<b>RTCC</b>	Real-Time Crime Center
<b>RTR</b>	R.E.A.L. Time Rehousing Program
<b>RZ</b>	Reinvestment Zone
<b>SAC</b>	Seniors Affairs Commission
<b>S.A.V.E.</b>	Spay, Advocate, Vaccinate, and Educate
<b>SB</b>	Senate Bill
<b>SCADA</b>	Supervisory Control and Data Acquisition
<b>SCBA</b>	Self-contained breathing apparatus

# ACRONYM INDEX

<b>SD/FPOF</b>	South Dallas/Fair Park Opportunity Fund
<b>SECO</b>	State Energy Conservation Office
<b>SERVE</b>	Shaping Executives for Results tied to a Vision of Excellence
<b>SFPM</b>	Single-Function Paramedic
<b>SLA</b>	Service-level agreement
<b>SLRF</b>	State and Local Fiscal Recovery Funds
<b>SMART</b>	Summer Learning Program that takes place at local Dallas libraries
<b>SPEP</b>	Sales per enplaned passenger
<b>SPSS</b>	Statistical Package for Social Sciences
<b>SR</b>	Service request (311)
<b>SSI</b>	Supplemental Security Income
<b>STEM</b>	Science, Technology, Engineering, and Math
<b>STR</b>	Short Term Rentals
<b>TARZ</b>	Tax Abatement Reinvestment Zone
<b>TBALL</b>	The Black Academy of Arts and Letters
<b>TCEQ</b>	Texas Commission on Environmental Quality
<b>TCO</b>	Total cost of ownership
<b>TDCJ</b>	Texas Department of Criminal Justice
<b>TDH</b>	Texas Department of Health
<b>TDHCA</b>	Texas Department of Housing and Community Affairs
<b>TDSHS</b>	Texas Department of State Health Services
<b>TIF</b>	Tax Increment Financing (districts)
<b>TIF RZ</b>	Tax Increment Financing Reinvestment Zone
<b>TNRCC</b>	Texas Natural Resources Conservation Commission
<b>TOD</b>	Transit-oriented development
<b>TPIA</b>	Texas Public Information Act
<b>TPID</b>	Tourism Public Improvement District
<b>TRE</b>	Trinity Railway Express
<b>TRec</b>	Teen Recreation Program
<b>TSA</b>	Transportation Security Administration
<b>TSL</b>	Time spent listening
<b>TSLAC</b>	Texas State Library and Archives Commission
<b>TxDOT</b>	Texas Department of Transportation
<b>UCMR4</b>	Unregulated Contaminant Monitoring Rule
<b>UFMP</b>	Urban Forest Master Plan
<b>UPS</b>	Uninterrupted Power Supply
<b>USCIS</b>	United States Citizenship and Immigration Services
<b>USCMA</b>	United States Mexico Canada Agreement
<b>USPS</b>	U.S. Postal Service
<b>VISTA</b>	Volunteers in Service to America
<b>WAP</b>	Wireless Access Points
<b>WIC</b>	Women, Infants, and Children Program
<b>WRR</b>	Municipal Radio

# ACRONYM INDEX

WTP Water Treatment Plant  
YSSD Youth Support Services Division



# DEPARTMENT ACRONYM INDEX

<b>ATT</b>	City Attorney's Office
<b>AUD</b>	City Auditor's Office
<b>AVI</b>	Aviation
<b>BCM</b>	Bond & Construction Management
<b>BMS</b>	Budget & Management Services
<b>CCO</b>	City Controller's Office
<b>CCS</b>	Code Compliance
<b>CCX</b>	Office of Communications & Customer Experience/311
<b>CDU</b>	Community Development Unit
<b>CCT</b>	Convention & Event Services
<b>COM</b>	Office of Communications, Outreach, & Marketing
<b>CMO</b>	City Manager's Office
<b>CTJ</b>	Judiciary
<b>CVS</b>	Civil Service
<b>DAS</b>	Dallas Animal Services
<b>DBI</b>	Data Analytics & Business Intelligence
<b>DEV</b>	Development Services
<b>DFR</b>	Dallas Fire-Rescue
<b>DMC</b>	Dallas Municipal Court
<b>DPD</b>	Dallas Police Department
<b>DWU</b>	Dallas Water Utilities
<b>EBC</b>	Express Business Center
<b>ECO</b>	Office of Economic Development
<b>ECR</b>	Office of Emergency Management & Crisis Response
<b>EFM</b>	Equipment & Fleet Management
<b>FRM</b>	Facilities & Real Estate Management
<b>HOU</b>	Housing & Community Development
<b>ITS</b>	Information & Technology Services
<b>LIB</b>	Dallas Public Library
<b>MCC</b>	Mayor & City Council Office
<b>MGT</b>	Management Services
<b>MSH</b>	City Marshall's Office
<b>Non-D</b>	Non-Departmental
<b>OAC</b>	Office of Arts & Culture
<b>OCC</b>	Office of Community Care & Empowerment
<b>OCPO</b>	Office of Community Police Oversight
<b>OEI</b>	Office of Equity & Inclusion
<b>OEQS</b>	Office of Environmental Quality & Sustainability
<b>OGA</b>	Office of Government Affairs
<b>OHP</b>	Office of Historic Preservation
<b>OHS</b>	Office of Homeless Solutions
<b>OIPSS</b>	Office of Integrated Public Safety Solutions
<b>ORM</b>	Office of Risk Management

# DEPARTMENT ACRONYM INDEX

<b>PBW</b>	Public Works
<b>PER</b>	Human Resources
<b>PKR</b>	Park & Recreation
<b>PDV</b>	Planning & Development
<b>PNV</b>	Planning & Urban Design
<b>POM</b>	Procurement Services
<b>SAN</b>	Sanitation Services
<b>SBC</b>	Small Business Center
<b>SDM</b>	Stormwater Drainage Management
<b>SEC</b>	City Secretary's Office
<b>TPW</b>	Transportation & Public Works
<b>TRN</b>	Transportation
<b>WRR</b>	Municipal Radio

# 2024 Tax Rate Calculation Worksheet

## Taxing Units Other Than School Districts or Water Districts

AR appraisal  
Form 50-856

JW 8.2.24

City of Dallas  
Taxing Unit Name  
City Hall, 1500 Marilla St., 6th Fl, Dallas TX 75201  
Taxing Unit's Address, City, State, ZIP Code

214.670.5349  
Phone (area code and number)  
www.dallascityhall.com  
Taxing Unit's Website Address

*JW*  
*8/2/24*

**GENERAL INFORMATION:** Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

### SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	<b>Prior year total taxable value.</b> Enter the amount of the prior year taxable value on the prior year tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). <sup>1</sup>	\$ 163,172,511,313
2.	<b>Prior year tax ceilings.</b> Counties, cities and junior college districts. Enter the prior year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision last year or a prior year for homeowners age 65 or older or disabled, use this step. <sup>2</sup>	\$ 0
3.	<b>Preliminary prior year adjusted taxable value.</b> Subtract Line 2 from Line 1.	\$ 163,172,511,313
4.	<b>Prior year total adopted tax rate.</b>	\$ 0.735700 /\$100
5.	<b>Prior year taxable value lost because court appeals of ARB decisions reduced the prior year's appraised value.</b>	
	A. Original prior year ARB values:.....	\$ 21,183,452,588
	B. Prior year values resulting from final court decisions:.....	- \$ 19,042,773,741
	C. Prior year value loss. Subtract B from A. <sup>3</sup>	\$ 2,140,678,847
6.	<b>Prior year taxable value subject to an appeal under Chapter 42, as of July 25.</b>	
	A. Prior year ARB certified value:.....	\$ 34,638,385,676
	B. Prior year disputed value:.....	- \$ 1,420,620,397
	C. Prior year undisputed value. Subtract B from A. <sup>4</sup>	\$ 33,217,765,279
7.	<b>Prior year Chapter 42 related adjusted values.</b> Add Line 5C and Line 6C.	\$ 35,358,444,126

<sup>1</sup> Tex. Tax Code §26.012(14)

<sup>2</sup> Tex. Tax Code §26.012(14)

<sup>3</sup> Tex. Tax Code §26.012(13)

<sup>4</sup> Tex. Tax Code §26.012(13)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	<b>Prior year taxable value, adjusted for actual and potential court-ordered adjustments.</b> Add Line 3 and Line 7.	\$ 198,530,955,439
9.	<b>Prior year taxable value of property in territory the taxing unit deannexed after Jan. 1, 2023.</b> Enter the prior year value of property in deannexed territory. <sup>5</sup>	\$ 0
10.	<b>Prior year taxable value lost because property first qualified for an exemption in the current year.</b> If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in the current year does not create a new exemption or reduce taxable value.  <b>A. Absolute exemptions.</b> Use prior year market value: ..... \$ 19,276,618  <b>B. Partial exemptions.</b> Current year exemption amount or current year percentage exemption times prior year value: ..... + \$ 1,735,799,770  <b>C. Value loss.</b> Add A and B. <sup>6</sup>	\$ 1,755,076,388
11.	<b>Prior year taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in the current year.</b> Use only properties that qualified for the first time in the current year; do not use properties that qualified in the prior year.  <b>A. Prior year market value:</b> ..... \$ 1,764,260  <b>B. Current year productivity or special appraised value:</b> ..... - \$ 6,890  <b>C. Value loss.</b> Subtract B from A. <sup>7</sup>	\$ 1,757,370
12.	<b>Total adjustments for lost value.</b> Add Lines 9, 10C and 11C.	\$ 1,756,833,758
13.	<b>Prior year captured value of property in a TIF.</b> Enter the total value of the prior year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the prior year taxes were deposited into the tax increment fund. <sup>8</sup> If the taxing unit has no captured appraised value in line 18D, enter 0.	\$ 15,343,270,704
14.	<b>Prior year total value.</b> Subtract Line 12 and Line 13 from Line 8.	\$ 181,430,850,977
15.	<b>Adjusted prior year total levy.</b> Multiply Line 4 by Line 14 and divide by \$100.	\$ 1,334,786,770
16.	<b>Taxes refunded for years preceding the prior tax year.</b> Enter the amount of taxes refunded by the taxing unit for tax years preceding the prior tax year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for the prior tax year. This line applies only to tax years preceding the prior tax year. <sup>9</sup>	\$ 23,421,157
17.	<b>Adjusted prior year levy with refunds and TIF adjustment.</b> Add Lines 15 and 16. <sup>10</sup>	\$ 1,358,207,927
18.	<b>Total current year taxable value on the current year certified appraisal roll today.</b> This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. <sup>11</sup>  <b>A. Certified values:</b> ..... \$ 212,947,665,472  <b>B. Counties:</b> Include railroad rolling stock values certified by the Comptroller's office: ..... + \$ .....  <b>C. Pollution control and energy storage system exemption:</b> Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: ..... - \$ 0  <b>D. Tax increment financing:</b> Deduct the current year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the current year taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. <sup>12</sup> ..... - \$ 18,328,008,492  <b>E. Total current year value.</b> Add A and B, then subtract C and D.	\$ 194,619,656,980

<sup>5</sup> Tex. Tax Code §26.012(15)  
<sup>6</sup> Tex. Tax Code §26.012(15)  
<sup>7</sup> Tex. Tax Code §26.012(15)  
<sup>8</sup> Tex. Tax Code §26.03(c)  
<sup>9</sup> Tex. Tax Code §26.012(13)  
<sup>10</sup> Tex. Tax Code §26.012(13)  
<sup>11</sup> Tex. Tax Code §26.012, 26.04(c-2)  
<sup>12</sup> Tex. Tax Code §26.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	<b>Total value of properties under protest or not included on certified appraisal roll.</b> <sup>13</sup>	
	<b>A. Current year taxable value of properties under protest.</b> The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. <sup>14</sup> .....	\$ 2,200,183,407
	<b>B. Current year value of properties not under protest or included on certified appraisal roll.</b> The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. <sup>15</sup> .....	+ \$ 0
	<b>C. Total value under protest or not certified.</b> Add A and B.	\$ 2,200,183,407
20.	<b>Current year tax ceilings.</b> Counties, cities and junior colleges enter current year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in the prior year or a previous year for homeowners age 65 or older or disabled, use this step. <sup>16</sup>	\$ 0
21.	<b>Current year total taxable value.</b> Add Lines 18E and 19C. Subtract Line 20. <sup>17</sup>	\$ 196,819,840,387
22.	<b>Total current year taxable value of properties in territory annexed after Jan. 1, of the prior year.</b> Include both real and personal property. Enter the current year value of property in territory annexed. <sup>18</sup>	\$ 0
23.	<b>Total current year taxable value of new improvements and new personal property located in new improvements.</b> New means the item was not on the appraisal roll in the prior year. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, of the prior year and be located in a new improvement. New improvements <b>do</b> include property on which a tax abatement agreement has expired for the current year. <sup>19</sup>	\$ 5,064,214,856
24.	<b>Total adjustments to the current year taxable value.</b> Add Lines 22 and 23.	\$ 5,064,214,856
25.	<b>Adjusted current year taxable value.</b> Subtract Line 24 from Line 21.	\$ 191,755,625,531
26.	<b>Current year NNR tax rate.</b> Divide Line 17 by Line 25 and multiply by \$100. <sup>20</sup>	\$ 0.708301 /\$100
27.	<b>COUNTIES ONLY.</b> Add together the NNR tax rates for each type of tax the county levies. The total is the current year county NNR tax rate. <sup>21</sup>	\$ _____ /\$100

**SECTION 2: Voter-Approval Tax Rate**

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
28.	<b>Prior year M&amp;O tax rate.</b> Enter the prior year M&O tax rate.	\$ 0.531700 /\$100
29.	<b>Prior year taxable value, adjusted for actual and potential court-ordered adjustments.</b> Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 198,530,955,439

<sup>13</sup> Tex. Tax Code §26.01(c) and (d)  
<sup>14</sup> Tex. Tax Code §26.01(c)  
<sup>15</sup> Tex. Tax Code §26.01(d)  
<sup>16</sup> Tex. Tax Code §26.012(6)(B)  
<sup>17</sup> Tex. Tax Code §26.012(6)  
<sup>18</sup> Tex. Tax Code §26.012(17)  
<sup>19</sup> Tex. Tax Code §26.012(17)  
<sup>20</sup> Tex. Tax Code §26.04(c)  
<sup>21</sup> Tex. Tax Code §26.04(d)

Line	Veter-Approval Tax Rate Worksheet	Amount/Rate
30.	<b>Total prior year M&amp;O levy.</b> Multiply Line 28 by Line 29 and divide by \$100.	\$ 1,055,589,090
31.	<p><b>Adjusted prior year levy for calculating NNR M&amp;O rate.</b></p> <p><b>A. M&amp;O taxes refunded for years preceding the prior tax year.</b> Enter the amount of M&amp;O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2023. This line applies only to tax years preceding the prior tax year. .... + \$ 16,984,464</p> <p><b>B. Prior year taxes in TIF.</b> Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no current year captured appraised value in Line 18D, enter 0. .... - \$ 125,993,156</p> <p><b>C. Prior year transferred function.</b> If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. .... +/- \$ 0</p> <p><b>D. Prior year M&amp;O levy adjustments.</b> Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function. .... \$ -109,008,692</p> <p><b>E. Add Line 30 to 31D.</b></p>	\$ 946,580,398
32.	<b>Adjusted current year taxable value.</b> Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 191,755,625,531
33.	<b>Current year NNR M&amp;O rate (unadjusted).</b> Divide Line 31E by Line 32 and multiply by \$100.	\$ 0.493638 /\$100
34.	<p><b>Rate adjustment for state criminal justice mandate.</b><sup>23</sup></p> <p><b>A. Current year state criminal justice mandate.</b> Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 0</p> <p><b>B. Prior year state criminal justice mandate.</b> Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies. .... - \$ 0</p> <p><b>C. Subtract B from A and divide by Line 32 and multiply by \$100.</b> .... \$ 0.000000 /\$100</p> <p><b>D. Enter the rate calculated in C. If not applicable, enter 0.</b></p>	\$ 0.000000 /\$100
35.	<p><b>Rate adjustment for indigent health care expenditures.</b><sup>24</sup></p> <p><b>A. Current year indigent health care expenditures.</b> Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state assistance received for the same purpose. .... \$ 0</p> <p><b>B. Prior year indigent health care expenditures.</b> Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2022 and ending on June 30, 2023, less any state assistance received for the same purpose. .... - \$ 0</p> <p><b>C. Subtract B from A and divide by Line 32 and multiply by \$100.</b> .... \$ 0.000000 /\$100</p> <p><b>D. Enter the rate calculated in C. If not applicable, enter 0.</b></p>	\$ 0.000000 /\$100

<sup>23</sup> [Reserved for expansion]  
<sup>24</sup> Tex. Tax Code 526.044  
<sup>25</sup> Tex. Tax Code 526.0441

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D41.	<p><b>Disaster Line 41 (D41): Current year voter-approval M&amp;O rate for taxing unit affected by disaster declaration.</b> If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of:</p> <p>1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred; or</p> <p>2) the third tax year after the tax year in which the disaster occurred.</p> <p>If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08. <sup>27</sup> If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).</p>	\$ 0.000000 /\$100
42.	<p><b>Total current year debt to be paid with property taxes and additional sales tax revenue.</b> Debt means the interest and principal that will be paid on debts that:</p> <p>(1) are paid by property taxes;</p> <p>(2) are secured by property taxes;</p> <p>(3) are scheduled for payment over a period longer than one year; and</p> <p>(4) are not classified in the taxing unit's budget as M&amp;O expenses.</p> <p><b>A. Debt</b> also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here. <sup>28</sup></p> <p>Enter debt amount ..... \$ 448,334,454</p> <p><b>B. Subtract unencumbered fund amount</b> used to reduce total debt. .... - \$ 0</p> <p><b>C. Subtract certified amount spent from sales tax to reduce debt</b> (enter zero if none) ..... - \$ 0</p> <p><b>D. Subtract amount paid</b> from other resources ..... - \$ 45,722,723</p> <p><b>E. Adjusted debt.</b> Subtract B, C and D from A.</p>	\$ 402,611,731
43.	<p><b>Certified prior year excess debt collections.</b> Enter the amount certified by the collector. <sup>29</sup></p>	\$ 21,174,880
44.	<p><b>Adjusted current year debt.</b> Subtract Line 43 from Line 42E.</p>	\$ 381,436,851
45.	<p><b>Current year anticipated collection rate.</b></p> <p><b>A.</b> Enter the current year anticipated collection rate certified by the collector. <sup>30</sup> ..... 100.00 %</p> <p><b>B.</b> Enter the prior year actual collection rate..... 98.08 %</p> <p><b>C.</b> Enter the 2022 actual collection rate. .... 100.64 %</p> <p><b>D.</b> Enter the 2021 actual collection rate. .... 101.64 %</p> <p><b>E.</b> If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%. <sup>31</sup></p>	100.00 %
46.	<p><b>Current year debt adjusted for collections.</b> Divide Line 44 by Line 45E.</p>	\$ 381,436,851
47.	<p><b>Current year total taxable value.</b> Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i>.</p>	\$ 196,819,840,387
48.	<p><b>Current year debt rate.</b> Divide Line 46 by Line 47 and multiply by \$100.</p>	\$ 0.193800 /\$100 ✓
49.	<p><b>Current year voter-approval M&amp;O rate plus current year debt rate.</b> Add Lines 41 and 48.</p>	\$ 0.704715 /\$100 ✓
D49.	<p><b>Disaster Line 49 (D49): Current year voter-approval tax rate for taxing unit affected by disaster declaration.</b> Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.</p>	\$ 0.000000 /\$100

<sup>27</sup> Tex. Tax Code §26.042(a)  
<sup>28</sup> Tex. Tax Code §26.012(7)  
<sup>29</sup> Tex. Tax Code §26.012(10) and 26.04(b)  
<sup>30</sup> Tex. Tax Code §26.04(b)  
<sup>31</sup> Tex. Tax Code §526.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
36.	<p><b>Rate adjustment for county indigent defense compensation.</b> <sup>25</sup></p> <p><b>A. Current year indigent defense compensation expenditures.</b> Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state grants received by the county for the same purpose. .... \$ 0</p> <p><b>B. Prior year indigent defense compensation expenditures.</b> Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2022 and ending on June 30, 2023, less any state grants received by the county for the same purpose. .... \$ 0</p> <p><b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>D.</b> Multiply B by 0.05 and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>E.</b> Enter the lesser of C and D. If not applicable, enter 0. .... \$ 0.000000 /\$100</p>	
37.	<p><b>Rate adjustment for county hospital expenditures.</b> <sup>26</sup></p> <p><b>A. Current year eligible county hospital expenditures.</b> Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year. .... \$ 0</p> <p><b>B. Prior year eligible county hospital expenditures.</b> Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2022 and ending on June 30, 2023. .... \$ 0</p> <p><b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>D.</b> Multiply B by 0.08 and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>E.</b> Enter the lesser of C and D, if applicable. If not applicable, enter 0. .... \$ 0.000000 /\$100</p>	
38.	<p><b>Rate adjustment for defunding municipality.</b> This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code Section 26.0444 for more information.</p> <p><b>A. Amount appropriated for public safety in the prior year.</b> Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year. .... \$ 0</p> <p><b>B. Expenditures for public safety in the prior year.</b> Enter the amount of money spent by the municipality for public safety during the preceding fiscal year. .... \$ 0</p> <p><b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>D.</b> Enter the rate calculated in C. If not applicable, enter 0. .... \$ 0.000000 /\$100</p>	
39.	<p><b>Adjusted current year NNR M&amp;O rate.</b> Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D. .... \$ 0.493638 /\$100 ✓</p>	
40.	<p><b>Adjustment for prior year sales tax specifically to reduce property taxes.</b> Cities, counties and hospital districts that collected and spent additional sales tax on M&amp;O expenses in the prior year should complete this line. These entities will deduct the sales tax gain rate for the current year in Section 3. Other taxing units, enter zero.</p> <p><b>A.</b> Enter the amount of additional sales tax collected and spent on M&amp;O expenses in the prior year, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent. .... \$ 0</p> <p><b>B.</b> Divide Line 40A by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>C.</b> Add Line 40B to Line 39. .... \$ 0.493638 /\$100</p>	
41.	<p><b>Current year voter-approval M&amp;O rate.</b> Enter the rate as calculated by the appropriate scenario below.</p> <p><b>Special Taxing Unit.</b> If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08.</p> <p>- or -</p> <p><b>Other Taxing Unit.</b> If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035. .... \$ 0.510915 /\$100 ✓</p>	

<sup>25</sup> Tex. Tax Code §26.0442

<sup>26</sup> Tex. Tax Code §26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
50.	<b>COUNTIES ONLY.</b> Add together the voter-approval tax rates for each type of tax the county levies. The total is the current year county voter-approval tax rate.	\$ 0.000000 /\$100

**SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes**

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	<b>Taxable Sales.</b> For taxing units that adopted the sales tax in November of the prior tax year or May of the current tax year, enter the Comptroller's estimate of taxable sales for the previous four quarters. <sup>32</sup> Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November of the prior year, enter 0.	\$ 0
52.	<b>Estimated sales tax revenue.</b> Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. <sup>33</sup> <b>Taxing units that adopted the sales tax in November of the prior tax year or in May of the current tax year.</b> Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. <sup>34</sup> - or - <b>Taxing units that adopted the sales tax before November of the prior year.</b> Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ 0
53.	<b>Current year total taxable value.</b> Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 196,819,840,387
54.	<b>Sales tax adjustment rate.</b> Divide Line 52 by Line 53 and multiply by \$100.	\$ 0.000000 /\$100
55.	<b>Current year NNR tax rate, unadjusted for sales tax.</b> <sup>35</sup> Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.708301 /\$100
56.	<b>Current year NNR tax rate, adjusted for sales tax.</b> <b>Taxing units that adopted the sales tax in November the prior tax year or in May of the current tax year.</b> Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November of the prior tax year.	\$ 0.708301 /\$100
57.	<b>Current year voter-approval tax rate, unadjusted for sales tax.</b> <sup>36</sup> Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.704715 /\$100
58.	<b>Current year voter-approval tax rate, adjusted for sales tax.</b> Subtract Line 54 from Line 57.	\$ 0.704715 /\$100

**SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control**

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
59.	<b>Certified expenses from the Texas Commission on Environmental Quality (TCEQ).</b> Enter the amount certified in the determination letter from TCEQ. <sup>37</sup> The taxing unit shall provide its tax assessor-collector with a copy of the letter. <sup>38</sup>	\$ 0
60.	<b>Current year total taxable value.</b> Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 196,819,840,387
61.	<b>Additional rate for pollution control.</b> Divide Line 59 by Line 60 and multiply by \$100.	\$ 0.000000 /\$100

<sup>32</sup> Tex. Tax Code §26.041(d)  
<sup>33</sup> Tex. Tax Code §26.041(f)  
<sup>34</sup> Tex. Tax Code §26.041(d)  
<sup>35</sup> Tex. Tax Code §26.04(c)  
<sup>36</sup> Tex. Tax Code §26.04(c)  
<sup>37</sup> Tex. Tax Code §26.045(d)  
<sup>38</sup> Tex. Tax Code §26.045(f)

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
62.	<b>Current year voter-approval tax rate, adjusted for pollution control.</b> Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	\$ 0.704715 /\$100

**SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate**

The unused increment rate is the rate equal to the sum of the prior 3 years Foregone Revenue Amounts divided by the current taxable value.<sup>39</sup> The Foregone Revenue Amount for each year is equal to that year's adopted tax rate subtracted from that year's voter-approval tax rate adjusted to remove the unused increment rate multiplied by that year's current total value.<sup>40</sup>

The difference between the adopted tax rate and adjusted voter-approval tax rate is considered zero in the following scenarios:

- a tax year in which a taxing unit affected by a disaster declaration calculates the tax rate under Tax Code Section 26.042;<sup>41</sup>
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);<sup>42</sup> or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.<sup>43</sup>

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.<sup>44</sup>

Line	Unused Increment Rate Worksheet	Amount/Rate
63.	<b>Year 3 Foregone Revenue Amount. Subtract the 2023 unused increment rate and 2023 actual tax rate from the 2023 voter-approval tax rate. Multiply the result by the 2023 current total value</b> A. Voter-approval tax rate (Line 67) ..... B. Unused increment rate (Line 66) ..... C. Subtract B from A ..... D. Adopted Tax Rate ..... E. Subtract D from C ..... F. 2023 Total Taxable Value (Line 60) ..... G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.748261 /\$100 \$ 0.045429 /\$100 \$ 0.702832 /\$100 \$ 0.735700 /\$100 \$ -0.032868 /\$100 \$ 181,464,694.840 \$ 0
64.	<b>Year 2 Foregone Revenue Amount. Subtract the 2022 unused increment rate and 2022 actual tax rate from the 2022 voter-approval tax rate. Multiply the result by the 2022 current total value</b> A. Voter-approval tax rate (Line 67) ..... B. Unused increment rate (Line 66) ..... C. Subtract B from A ..... D. Adopted Tax Rate ..... E. Subtract D from C ..... F. 2022 Total Taxable Value (Line 60) ..... G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.812288 /\$100 \$ 0.110939 /\$100 \$ 0.701349 /\$100 \$ 0.745800 /\$100 \$ -0.044451 /\$100 \$ 164,412,962.022 \$ 0
65.	<b>Year 1 Foregone Revenue Amount. Subtract the 2021 unused increment rate and 2021 actual tax rate from the 2021 voter-approval tax rate. Multiply the result by the 2021 current total value</b> A. Voter-approval tax rate (Line 67) ..... B. Unused increment rate (Line 66) ..... C. Subtract B from A ..... D. Adopted Tax Rate ..... E. Subtract D from C ..... F. 2021 Total Taxable Value (Line 60) ..... G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.863180 /\$100 \$ 0.110939 /\$100 \$ 0.752241 /\$100 \$ 0.773300 /\$100 \$ -0.021059 /\$100 \$ 142,441,534.935 \$ 0
66.	<b>Total Foregone Revenue Amount.</b> Add Lines 63G, 64G and 65G	\$ 0 /\$100
67.	<b>2024 Unused Increment Rate.</b> Divide Line 66 by Line 21 of the <i>No-New-Revenue Rate Worksheet</i> . Multiply the result by 100	\$ 0.000000 /\$100
68.	<b>Total 2024 voter-approval tax rate, including the unused increment rate.</b> Add Line 67 to one of the following lines (as applicable): Line 49, Line 50 (counties), Line 58 (taxing units with additional sales tax) or Line 62 (taxing units with pollution)	\$ 0.704715 /\$100

<sup>39</sup> Tex. Tax Code §26.013(b)  
<sup>40</sup> Tex. Tax Code §26.013(a)(1)-(d), (1-b), and (2)  
<sup>41</sup> Tex. Tax Code §26.04(c)(2)(A) and 26.042(a)  
<sup>42</sup> Tex. Tax Code §26.0501(a) and (c)  
<sup>43</sup> Tex. Local Gov't Code §120.007(d)  
<sup>44</sup> Tex. Local Gov't Code §120.007(d)

**SECTION 6: De Minimis Rate**

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.<sup>44</sup>

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.<sup>45</sup>

Line	De Minimis Rate Worksheet	Amount/Rate
69.	<b>Adjusted current year NNR M&amp;O tax rate.</b> Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.493638 /\$100
70.	<b>Current year total taxable value.</b> Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 196,819,840,387
71.	<b>Rate necessary to impose \$500,000 in taxes.</b> Divide \$500,000 by Line 70 and multiply by \$100.	\$ 0.000254 /\$100
72.	<b>Current year debt rate.</b> Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.193800 /\$100
73.	<b>De minimis rate.</b> Add Lines 69, 71 and 72.	\$ 0.000000 /\$100

**SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate**

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.<sup>46</sup>

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.<sup>49</sup>

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago. This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
74.	<b>2023 adopted tax rate.</b> Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.735700 /\$100
75.	<b>Adjusted 2023 voter-approval tax rate.</b> Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line.  If a disaster occurred in 2023 and the taxing unit calculated its 2023 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2023 worksheet due to a disaster, complete the applicable sections or lines of <i>Form 50-856-a, Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> . - or - If a disaster occurred prior to 2023 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2023, complete form 50-856-a, <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2023 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the years following the disaster. <sup>50</sup> Enter the final adjusted 2023 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2023 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	\$ 0.000000 /\$100
76.	<b>Increase in 2023 tax rate due to disaster.</b> Subtract Line 75 from Line 74.	\$ 0.000000 /\$100
77.	<b>Adjusted 2023 taxable value.</b> Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ _____
78.	<b>Emergency revenue.</b> Multiply Line 76 by Line 77 and divide by \$100.	\$ _____
79.	<b>Adjusted 2023 taxable value.</b> Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ _____
80.	<b>Emergency revenue rate.</b> Divide Line 78 by Line 79 and multiply by \$100. <sup>51</sup>	\$ 0.000000 /\$100

<sup>45</sup> Tex. Tax Code §26.04(c)(2)(B)

<sup>46</sup> Tex. Tax Code §26.012(B-a)

<sup>47</sup> Tex. Tax Code §26.003(a)(1)

<sup>48</sup> Tex. Tax Code §26.042(b)

<sup>49</sup> Tex. Tax Code §26.042(f)

<sup>50</sup> Tex. Tax Code §26.042(c)

<sup>51</sup> Tex. Tax Code §26.042(b)

Line	Emergency Revenue Rate Worksheet	Amount/Rate
81.	<b>Current year voter-approval tax rate, adjusted for emergency revenue.</b> Subtract Line 80 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 68 (taxing units with the unused increment rate).	\$ 0.704715 /\$100

**SECTION 8: Total Tax Rate**

Indicate the applicable total tax rates as calculated above.

- No-new-revenue tax rate.** ..... \$ 0.708301 /\$100  
As applicable, enter the current year NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax).  
Indicate the line number used: 26
- Voter-approval tax rate.** ..... \$ 0.704715 /\$100  
As applicable, enter the current year voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 68 (adjusted for unused increment), or Line 81 (adjusted for emergency revenue).  
Indicate the line number used: 49
- De minimis rate.** ..... \$ 0.000000 /\$100  
If applicable, enter the current year de minimis rate from Line 73.

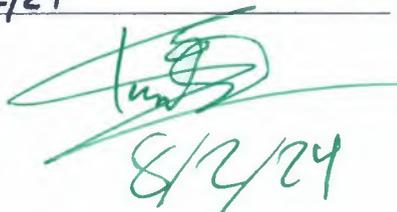
**SECTION 9: Taxing Unit Representative Name and Signature**

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in the Tax Code.<sup>52</sup>

**print here** ▶ John R. Ames, PCC, CTA  
Printed Name of Taxing Unit Representative

JW 8.2.24

**sign here** ▶ John R Ames by Am Loumich  
Taxing Unit Representative

Date 8/2/24  
  
8/2/24

<sup>52</sup> Tex. Tax Code §§26.04(c-2) and (d-2)



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