

# 2005-06 Annual Budget

**ADOPTED**



**On The Cover**

Jonathan Borofsky  
Walking to the Sky, 2004

On loan from the artist  
Copyright: Jonathan Borofsky, 2004  
Courtesy of Paula Cooper Gallery, New York

A special thank you, to the Nasher Sculpture Center for bringing the magnificent sculpture, "Walking to the Sky", by Jonathan Borofsky to Dallas.  
This sculpture is, the artist says, a "celebration of the human potential for discovering who we are and where we need to go."

This piece -- which depicts everyday people seemingly defying gravity, ascending to new heights under their own power --speaks strongly to the  
City organization about our limitless potential

Nasher Sculpture Center  
2001 Flora Street  
Dallas, TX 75205



# ANNUAL BUDGET

For Fiscal Year 2005-2006

October 1, 2005 - September 30, 2006

As Approved By:

The Honorable Mayor  
and  
Members of the City Council

September 28, 2005





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District 1

District 2

District 3

District 4

District 6

District 7

District 8

District 9

District 10

District 11

District 12

District 13

District 14



Acknowledgments:

Mary Anderson  
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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Dallas**

**Texas**

For the Fiscal Year Beginning

**October 1, 2004**

*Nancy S. Zelle*  
President

*Jeffrey R. Emery*  
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of Dallas for its annual budget for the fiscal year beginning October 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



To the Honorable Mayor

And Members of the City Council



## **Introduction**

The adopted Fiscal Year 2005-2006 Budget is **an investment in today's safety and tomorrow's vision, structured in a format that drives accountability and provides transparency in government.** It reflects and supports a clear understanding that our most important work in the upcoming year is reducing crime in Dallas and building an infrastructure for future economic growth. The budget provides **over \$30 million in enhancements to public safety** and supports the infrastructure investments authorized by voters in 2003.

The number of public safety personnel will increase, and the police department will have available the critical equipment and current technology necessary to be more effective. The significant public funding coupled with the recently announced W.W. Caruth, Jr. Foundation Fund of Communities Foundation of Texas grant of \$5 million (with an additional \$10 million over the next two years), gives us confidence that our efforts at reducing, preventing and mitigating crime will bear significant results.

At the same time, the much-needed and long-anticipated **improvements to our basic infrastructure are being made, in fulfillment of the mandates arising from the 2003 Capital Improvements Bond Election.**

These enhancements to public safety and investments in our capital infrastructure are supported by a **2.2 cent increase in the ad-valorem tax rate.** In developing the budget, we have been vigilant in our pursuit of more efficient operations, and instituted judicious pruning of those activities beyond the city's core business functions. This year, operational efficiency reductions totaling \$11.2 million, combined with almost \$2 million in service reductions, have **eliminated over \$13 million of expenses,** lowering the required tax support.

In response to clear Council direction for accountability and transparency, there has been a significant change in the manner in which we present this important document. This year, for the first time in our history, we are breaking from the traditional method of presenting a budget based on departmental "silos," and are **presenting** what may be described more accurately as a **Service Delivery Contract with the citizens of Dallas.**

Enlightened government entities have begun to consider a process called Budgeting for Outcomes as a basic framework for developing their budgets. The methodology seeks to establish a service-based platform for looking at what citizens expect from their city government in the way of services, costs and results.

The Council's statement of priorities through its five Key Focus Areas was the first step toward this new structure.

- Public Safety and Homeland Security
- Economic Development
- Neighborhood Quality of Life
- Staff Accountability
- The Trinity River Project

This document moves the city toward the process of providing results for citizens rather than simply cutting or adding to previous year's expenditures. It endeavors to address these priorities in a way that clearly articulates our service-based commitments, and gives us the ability to meet our city's immediate needs, while building a firm foundation for future growth and challenges.

The adopted FY 2005-2006 budget lays the foundation for using the **budgeting for outcomes approach** of focusing on results for the entire budget development process in **FY 2006-2007**.

Mindful that this is our initial entry into this new budgeting method, we have tried to be painstakingly thorough in our deliberations, checking, cross-checking and challenging each service to assure that the service is cost effective and adds value. **Were it possible to erect a “pardon our dust as we remodel for your convenience” sign on the budget, we would be inclined to do so, in the hope that our efforts receive a patient reception for the completely new approach.**

In a parallel effort, departments within the City of Dallas have been challenged to define and defend not only the services they provide, but also the quality of those services. It is that measurable level of quality service that has been the basis for a consistent approach to the Council’s Key Focus Areas. In order to assure a continued level of high quality service, we have instituted an initiative that addresses it.

- Improved Customer Service



The **new service-based format** establishes **a framework for decision-making** regarding provision of city **services based on inputs, outputs, and results** in a financially prudent manner, **and provides informational transparency never before available** to our City Council or our customers.

### **Public Safety and Homeland Security**

Providing for the safety and security of person and property is the most fundamental function of local government, and the critical nature of this responsibility is clearly supported in the adopted budget. The City of Dallas has demonstrated its commitment to abatement and prevention of crime with the additional investment of nearly \$30 million.

The recent announcement of the three-year \$15 million grant from the Caruth Foundation confirms the community's faith in our officers' ability to reduce crime through partnerships and shared goals. Additionally, the significant commitment of city resources toward public safety enhancements in this budget further supports that faith and strongly endorses the partnership.

To meet the stated goals of a 10 percent reduction in the overall crime rate, and a 20 percent reduction in homicides by the end of calendar year 2005, the police department must have the resources it needs -- additional personnel, new and upgraded software, modern equipment, tools, and innovative programs.

We are fulfilling our promise of **bolstering the police force with the addition of another 50 new officers**. An increased availability of trained, available personnel is still seen as the most critical investment we can make in the struggle against a rising crime rate. Thus, in addition to an aggressive recruitment effort, we are working to address this need with **a thoughtful civilianization plan**, whereby uniformed officers are reassigned to crime-fighting activities, and replaced in office-related positions with non-sworn personnel.

The **Police Cadet program** provides “homegrown” officers, cultivated, nurtured and mentored through an extensive training program of **qualified youth -- a longer-term approach for our personnel needs**.

Additionally, the Military Experience program, which substitutes military service of a specific nature for college-level requirements, promotes expanded recruitment. The discipline inherent in a military career provides a solid basis upon which to develop a law enforcement career.

While additional officers are an essential part of the heightened effectiveness of a police department, up-to-date equipment plays a critical role in keeping the peace and maintaining law and order. Consequently, the budget makes **significant provisions for equipment and supplies for our officers.**

An expenditure of **\$4.8 million**, funded by notes, will provide for **replacement of aging helicopters with three new ones** -- two for observation and pursuit, and one for the specialized needs of Tactical/SWAT deployment.

By increasing the base police vehicle purchase from 199 to 298 cars, we stay faithful to the stated goal of **reducing the replacement mileage policy for squad cars from 125,000 miles to 100,000 miles.** In total, 343 vehicles and ten motorcycles will be purchased to assure prompt and reliable response to emergencies.

In an effort to increase the effectiveness and efficiency of the Police and Fire-Rescue departments and to allow for coordination with regional and national law enforcement agencies, **a new Computer Aided Dispatch (CAD) System will replace the 1970s-era system.** The interoperability of the new system with local, state and federal public safety agencies assures that emergencies of a national scale are effectively dealt with at the local level. Because of the heavy emphasis on remaining primed for response to

national-level emergencies, approximately half of the total costs of the new CAD system are borne by federal homeland security grants. The grants, disbursed over a three year period, total \$6.5 million of the total cost of \$12.5 million for the new system.

In addition to these financial commitments to an increased level of staffing, purchases of necessary equipment and the thoughtful use of grant funds, there will be investments in law enforcement programs that promote a safer city. Some of these include directed overtime, further implementation of findings from the Police Management and Efficiency Study, redeployment of officers specifically to lower response times, and a continuation of proven crime prevention programs -- such as Operation Disruption, vehicle decoys, active gang intervention, and Community Policing.

The **Dallas Fire-Rescue department will undergo its own Management and Efficiency Study**, seeking to improve its delivery of life-saving services. In addition, the budget includes the purchase of the following **replacement equipment -- two aerial ladder trucks, five engine pumpers and 18 emergency medical service mobile units.**

## **Economic Development**

An important role of the city team is the promotion of the city's economic vitality. Creating an environment that attracts and retains vibrant businesses; one that seeks to recruit large and small enterprises; one that looks to develop opportunities for its population to have a diverse pool of employment; and one that makes a robust effort at attaining a measure of equity among the various sectors of the city is the clear mandate in this focus area.

Responding to the critical nature of this mandate, **the Economic Development department has been re-established and enhanced.** **A permanent director, with experience in private sector commercial lending,** has been brought on staff to oversee the further development of the department. Staffing is virtually complete and the department's overall direction has been capsulated in the Economic Development Strategic Plan, a document that is nearing completion and will serve as the roadmap for accomplishing the mission.

The department's composition closely reflects the stated requirements put forth by the Council. Namely, it contains **a division that is dedicated to efforts directed squarely at improving the vibrancy of Dallas' Southern Sector; a division that is focused exclusively on the intricacies of developing Dallas' Downtown and Central Business District; and a division that is dedicated to**

**identifying, pursuing and gaining a foothold among locally-based international businesses** with the goal of locating and expanding their businesses within the city of Dallas. This latter group's efforts dovetail with those of the NAFTA trade corridor group to establish an agile port facility in southeastern Dallas.

Also among the department's staff responsibilities are **business expansion and retention** and the **establishment of new businesses**. The former maintains channels of communication with existing Dallas firms to identify problems to business growth, working to help firms expand their Dallas operations. The latter responds to requests from firms considering a Dallas operation and facilitates new businesses through the site selection and development process using the City's public/private partnership process which includes various business incentives. **The public/private partnership is funded by \$3 million through Dallas Water Utilities Payment in Lieu of Taxes (PILOT).**

**The efforts in Dallas' Southern Sector continue.** The coming fiscal year will see the **sale of \$2.2 million of the \$6 million in bonds authorized in the 2003 bond program.** These funds will support infrastructure for Southern Dallas commercial development. This follows last year's issuance of the first \$3 million from the bond package.

To plan and direct growth effectively, **the Dallas Comprehensive Plan is being unveiled during the coming year.** Intertwining such diverse but intricately interrelated elements such as land use, transportation, economics, urban design, environment, public involvement, infrastructure and service coordination and the Trinity River, the Comprehensive Plan will lay out a blueprint for how this city should transform itself to meet the needs and opportunities of this and the next quarter century.

Fiscal Year 2005-2006 will see a **continuation of the Single-Family Infrastructure Bond Program initiated in FY 2004-2005.** Initially funded from 2003 General Obligation Bond proceeds, the program provides up to 50 percent of the financing for public infrastructure in new mixed-income, single-family subdivisions. In FY 2004-2005, City Council approved an additional \$2 million in funding for four projects with 553 units, bringing the total number of units that will be under construction during FY 2004-2005 to 987 new homes. Another \$1.2 million in project applications for FY 2005-2006 will be solicited in November 2005.

The adopted FY 2005-2006 budget **continues funding for new infill housing development with approximately \$1.8 million** to support the operations and projects of Community Housing Development Organizations and \$212,500 for operations of the Urban Land Bank Demonstration Program, which will result in foreclosure on an additional 625 tax delinquent vacant lots, making way for the development of single-family homes.

The budget also provides **continued funding for the Neighborhood Investment Program (NIP)**. Focusing in geographic target areas, funding in the amount of \$1.5 million is specifically made available for public infrastructure improvements within NIP Target areas. In total, **approximately \$9.1 million has been allocated for public improvements in NIP target areas since FY 2003-2004.**

### **Neighborhood Quality of Life**

Neighborhoods form the fundamental social fabric that gives the city its uniqueness and cultural identity. Assuring that they continue to thrive, develop and mature with their own singular sense of grace and style creates a dynamic community tapestry. This priority, Neighborhood Quality of Life, touches the overwhelming majority of customers.

A basic component of how residents gauge the quality of neighborhoods is how well streets are maintained. Cognizant of that, the City of Dallas will make prudent use of the more than **\$93 million budgeted** in Fiscal Year 2005-2006 **to maintain our streets**. At the same time, street maintenance will also be enhanced by the **purchase of new software and equipment that will upgrade and standardize the categorization of street conditions.**



The 2010 Program represents a commitment to **a systematic improvement in the condition of streets**. The program's stated goal is the maintenance of 75 percent of streets to satisfactory standards by the year 2010. While attainment of an 85 percent rating on streets citywide has been reached this year, the ratings of street conditions in certain council districts remain a challenge. Therefore, this **budget includes continued significant investments in street improvements to promote a more consistent level of customer satisfaction.**

In the same manner, customers are concerned with the satisfactory compliance with our city's codes. **Full year funding of Code Compliance activities**, staffing increases to reach optimum levels, especially within the multi-family inspection unit, and maintenance of current budgetary levels clearly show our commitment to this important effort. These investments are increasingly crucial in light of the revised ordinances covering topics directly related to compliance issues.

Contributing to the support of the educational and recreational needs of our community, the **budget includes full year funding, construction costs, equipment purchases, books, supplies and personnel for three branch libraries which broke ground during the 2004-2005 fiscal year, and one additional branch library with start of construction in FY 2005-2006.**

In the process of a complete rehabilitation, the J. Erik Jonsson Central Library has benefited from an effective public/private match program to fund these efforts. To underwrite this modernization, capital **funds will once again contribute a one-for-one match for the \$1 million private donation to remodel the third floor of the Central Library.**

Other city building **maintenance/renovation will be supported with a \$2 million** expenditure for major maintenance.

Rich in cultural diversity, welcoming of individual thought and aware of our international standing, the City of Dallas clearly understands that an active involvement in cultural endeavors serves to enrich the quality of life for citizens, groups, neighborhoods and ultimately the city. Such programs enliven the city experience, add aesthetic beauty, increase racial tolerance, enhance basic understanding, and educate our citizens. This budget articulates that support and recognition of these benefits through **continued funding of cultural programs** that meet such goals.

## **Staff Accountability**

Creating a user-friendly government that invites citizen interaction allows for the development of a true sense of trust between the City of Dallas and its constituents. A motivated and engaged workforce can be the piston that drives forward momentum.

The institution of specific measurable performance standards with evaluations and rewards for performance has turned superior/subordinate conversations toward results-based, goal-oriented discussions. This effort has also manifested itself in a higher level of motivation and sense of accomplishment. Part and parcel of this effort has been the incentive offered by pay increases tied directly to performance.

The merit performance evaluation system has been recognized as the catalyst for improved performance and increased output. **This budget includes the continuation of the merit performance pay plan providing an average three percent civilian merit increase.**

In the **employee health care benefit** arena, efforts have been made to contain the cost of insurance by monitoring and negotiating for the most advantageous plans. **Premiums for employees, retirees, and the city have been maintained at FY 2004-2005 levels in the PPO plan.**

With a large portion of the city workforce approaching retirement age, succession planning for the near future is necessary. A Management Development Program and a City University are being initiated in response to this need for such planning and training.

### **The Trinity River Corridor Project**

The Trinity River Corridor Project has the potential transform the entire city. The recent passage of SAFETEA-LU, **the transportation reauthorization bill of 2005, sets aside some \$78 million to completely fund the second of its planned three bridges and partially fund the third, and provides an undeniable boost toward realization.**

The most fundamental element of the project is flood control, critically necessary to prevent the kind of flooding that has, in the past, taken life and property. Built upon this most critical lynchpin, other project elements provide recreational amenities, transportation improvements, environmental remediation and economic development. Soccer venues, open fields, water-related recreational opportunities and eco-tourism destinations as well as the potential for business development, job creation, traffic relief, and a broader net for future uses all form integral parts of the overall scheme.

**Ground will be broken in December of 2005 for the first of the three Santiago Calatrava-designed bridges.** The bridge, named in honor of Margaret Hunt Hill, will extend Woodall Rogers across the river and connect downtown with West Dallas and beyond.

The other two bridges are in the planning and design phase and will move toward construction as the many other aspects of the project move toward their own completion. Trinity River bond money expected to be used this coming year totals \$60 million.

### **Customer Service**

Strengthening a culture of quality customer service at the City of Dallas is a crucial goal that, if successfully met, can reap substantial benefits for citizens and employees alike. The synergies gained by a renewed emphasis on quality customer service have the potential to improve customer satisfaction, employee productivity and greater community relations and support.

The dedication to attaining and sustaining quality customer service must have its genesis at the management level. The manifestation of that dedication is the **appointment of an assistant city manager to oversee and guide the city in a cultural shift toward making quality customer service a fundamental attribute of city service.**

The **recruitment, training and placement of six service area managers throughout the city to anticipate and identify barriers to service delivery**, and create innovative solutions to these barriers, stands as further evidence of this commitment. Established in response to a recommendation in the efficiency study commissioned through McKinsey & Company, these service area managers are expected to take an overarching, holistic, comprehensive approach to service delivery, crossing departmental lines in addressing problems.

Technological improvements related to 3-1-1 will allow for maintaining and managing employee and service level evaluations. Consistent and timely employee evaluation reports and remedial efforts where needed, speak to the seriousness with which the city management structure views quality customer service at all levels of the organization.

Recognizing that more and more interaction between the citizenry and the city will occur online, the city **is strengthening the web site, making it more accessible**, easier to navigate and friendlier to use. As the Internet becomes a favored entry point for customers, they will experience an easier time of retrieving information regardless of the day or hour.

With the goal of improving customer service, the **Efficiency Team** has either initiated or is in the process of **addressing approximately 35 different processes** throughout the City of Dallas, implementing greater efficiencies, gaining economies of scale where appropriate and eliminating non-productive activities. Currently, the team has been devoting time and attention to such diverse areas as **consolidating the collection of fees and fines under one umbrella group, seeking ways to decrease the wait time at several customer-interfacing departments such as Courts and Detention, and facilitating the movement and processing of documents related to the Dallas Police Department.**

#### **Existing Commitments and the Increasing Cost of Business**

While maintaining an unwavering commitment to the Key Focus Areas, and developing plans and projects that will guide our forward movement, we must **recognize and deal with prior commitments.** At the same time, the **ever-rising cost of business basics -- fuel, electricity, materials and supplies --** has had a significant impact on the budget.

The 2003 **Capital Improvements Bond Program** continues to reinforce our infrastructure improvement program. The largest of its kind when passed, the Bond Program authorized the sale of some \$579 million in bonds over a four-year period. Included in the **election that affirmed the sale of the bonds was an acknowledgment on the part of the electorate that an increase in property**

**taxes would be necessary** to fund debt service payments. This budget document includes debt service payments for the third year of the bond sales through some of the previously projected increase in property taxes. The 2003 bond program **also anticipated the support of an additional tax rate increase in FY 2006-2007.**

Additionally, we have accepted the fiduciary responsibility of a large organization by stabilizing the Pension Fund, and replenishing our reserves. Significant increases caused by the construction of new facilities, fleet maintenance, recovery of sanitation fees, and the transfer of Cotton Bowl events from the enterprise fund of the Convention Center, among other issues, also elevate the level and complexity of expenditures in this budget cycle.

Full year funding of programs, personnel and projects begun mid-year, along with the rising costs of fuel, utilities, materials, and supplies present us with further financial challenges.



## **Projects Requiring Future Analysis**

- Partial Privatization of Fleet Maintenance
- Consolidation of Quartermaster
- Privatization of the Aircraft Rescue and Fire Fighting (ARFF) Services

## **Rates and Fees**

- Sanitation fee increase of \$1.34 per month (to \$17.88). This is expected to increase further in FY 2006-2007 in support of initial steps toward single stream recycling citywide and fuel cost recovery
- Water/wastewater rate increase of 7.3% to support the increasing costs of operation and the necessary investments in system maintenance and future growth
- No change to storm-water fee
- Some fee increases (ambulance, various inspections/re-inspections, etc.)

## Conclusion

Working toward **today's safety and tomorrow's vision** is a task to which we remain firmly committed. Providing high quality, value-added services, while keeping costs within manageable levels through a **Service Delivery Contract** with our citizens, allows us to meet that commitment. The 2005-2006 Budget is designed to clearly and transparently lay out a landscape where public safety is paramount; good, quality service is a measurable base value; and the delivery of those services is adequately funded. Working in concert with the Council and stakeholder groups, we expect to make discernable inroads toward our goals and objectives, keeping a close connection with the Key Focus Areas. We feel strongly that we are on the correct path, and we pledge to stay on it.

Respectfully,

A handwritten signature in black ink, appearing to read 'M. Suhm', written in a cursive style.

Mary K. Suhm  
City Manager

## HOW TO USE THIS DOCUMENT

The Table of Contents follows this page; however, since this document is radically different from prior year's budgets, this page is included to provide an overview on how it is organized.

The hierarchy of organization is **Key Focus Areas**, made up of Council designated **Components** supported by individual **Services**:

### **Key Focus Areas**

The FY2005-06 Budget is presented by five (5) City Council established Key Focus Areas as the City's top priorities. In the past the budgets were organized by City of Dallas Departments. The five Key Focus Areas are:

1. Economic Development
2. Staff Accountability
3. Neighborhood Quality of Life
4. Public Safety and Homeland Security
5. Trinity River Project

**Components** direct actions and measure success for each of the Key Focus Areas and were established by the Dallas City Council. **Services** are functional activities that are not dependent on other Services and were identified by City Departments.

### **Summary of Services (See Tab)**

- This section includes a summary of all Services, by Component and Key Focus Area.
- A numbering system (1.1.1., 1.1.2., 1.1.3., etc.) is used to identify the Service. The first digit represents the Key Focus Area number (See above). The second digit represents the Component and the last digit represents the Service.
- The summary includes the responsible Department, Total Proposed Dollars (all funding sources), General Fund Adopted Dollars and General Fund FTEs. A "Class Code" in the far right column is provided to assist you in understanding the type of service. A Class Code legend is listed at the bottom of each page on the Summary.

### **Service Detail Pages by Key Focus Area (See Tabs listed by Key Focus Name)**

- Each Service is organized by Key Focus Area and then Component. Use the 3 digit identifying number to find a specific Service from the Summary page.
- The Services include both General Fund and Enterprise Fund Services and are sorted by Department name and then alphabetically by Service name.
- Each detail page includes a Description, Funding Chart, Efficiency Measure, Service Target FY2005-06 and a Community Indicator.
  - Funding Chart includes operating budgets (shown as either General Fund or Enterprise Funds). Additional Resources reflect for example, reimbursement from the Capital Budget, Storm Water or Other funds as well as Grants and Donations.
  - Measures and Indicators provide additional information and are tied to the Performance Management Initiative system.

**Financial Summaries (See Tab)** includes schedules for expenditures and FTE's by Departments as well as Revenue and Fund Balance Information.

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## EXPENDITURE AND PROPERTY TAX OVERVIEW

The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

**Property values increased 4.83% from \$67.58 billion in 2004 to \$70.84 billion in 2005**, and the tax rate of the proposed budget increases from 71.97¢ to 74.17¢ per \$100 valuation. The City's property tax, sales tax receipts and other revenues support this budget.

### Expenditures

	FY 2004-05 Budget	FY 2005-06 Adopted Budget	Change
<b>General Fund</b>	<b>\$874,337,855</b>	<b>\$906,062,810</b>	<b>3.63%</b>
Aviation	32,805,702	33,264,385	1.40%
Convention and Event Services	62,624,070	65,114,211	3.98%
Development Services - Enterprise	19,001,343	25,195,290	32.60%
Municipal Radio - WRR	3,064,466	3,425,500	11.78%
Storm Water Drainage Management	28,433,142	28,838,629	1.43%
Water Utilities	415,969,682	433,151,826	4.13%
Debt Service	149,285,182	193,475,922	29.60%
<b>Total Operating Budget</b>	<b>\$1,585,521,442</b>	<b>\$1,688,528,573</b>	<b>6.50%</b>
Capital Budget	464,164,292	529,816,497	14.14%
<b>Total Budget</b>	<b>\$2,049,685,734</b>	<b>\$2,218,345,070</b>	<b>8.23%</b>

### Property Tax Rate

	<u>FY 04-05</u>	<u>%</u>	<u>FY 05-06</u>	<u>%</u>
General Fund	54.83 ¢	76 %	54.45 ¢	73 %
Debt Service	<u>17.14 ¢</u>	<u>24 %</u>	<u>19.72 ¢</u>	<u>27 %</u>
Total	71.97 ¢	100	74.17 ¢	100

## BUDGET HIGHLIGHTS

### Economic Development

- Includes \$93,718,456 for Street and Thoroughfare improvements
- Assesses Dallas Water Utilities an additional \$1,000,000 from Payment in Lieu of Taxes (PILOT) to provide a total of \$3,000,000 to support economic development initiatives in Dallas.
- Increases personnel costs by \$251,527 to implement focused Economic Development initiatives for Southern Dallas, Downtown Dallas and International initiatives.
- Adds \$300,000 for implementation of new Street Assessment Technology to survey the condition of Dallas streets and implements a bi-annual street condition survey.
- Provides \$5,679,906 for Cultural Arts Facilities improvement projects:
  - Award development design agreement with the Dallas Center for the Performing Arts and the Dallas Black Dance Theater in the Arts District
  - Phase II schematic design for the Latino Cultural Center
  - Design for the Oak Cliff Arts incubator/ Cultural Center
  - Site improvements at Old City Park
- Adds \$1,200,000 in additional capital funding for Farmers Market Shed No. 2 Improvements.
- Matches \$1,000,000 private donation for renovation of the Central Library 3<sup>rd</sup> floor.
- Issues \$6,320,500 in Certificates of Obligations continue improvements at various city facilities to ensure compliance with the Municipal Separate Storm Sewer System Permit.
- Includes a new billing and collection system and automated water meters for the Central Business District for the Water Utilities Department.
- Includes \$241,300,000 for Water Utilities capital improvement projects:
  - Construction of energy co-generation facility at the Southside Wastewater Treatment Plant
  - Construction of East Side Water Treatment Plant filter improvements
  - Construction of the Lake Fork pipeline
  - Electrical substation to support future expansion of the East Side Water Treatment Plant
  - Construction of the Camp Wisdom Water Pump Station
  - Replace approximately 85 miles of aging water and wastewater mains
  - Elm Fork Water Treatment Plant supervisory control and data acquisition system (SCADA)



## **Staff Accountability**

- Saves the General Fund \$11,238,303 by implementing efficiency, effectiveness and other cost reduction strategies.
- Replenishes the Contingency Reserve with \$1,391,954 for unanticipated expenditures in FY2004-05 (Day Resource Center, DMA roof replacement and run-off election).
- Increases funding by \$6,114,745 for Fuel (\$4.1M) and Electricity (\$2.0M) cost increases.
- Increases General Fund contributions to the Employees' Retirement Fund by \$9,646,017 (from 11% to 15.38% of payroll) for pension fund stabilization. City employees' contribution increases from 6.5% to 9.03%.
- Includes \$2,016,880 for major maintenance for repair and replacement of major building systems for City owned facilities.
- Adds \$3,710,662 for Performance Merits to average 3% for civilian employees effective April 1, 2006.
- Includes \$400,000 to fund a Fire and Rescue Management and Efficiency Study.
- Adds \$1,000,000 to General Fund to transfer Cotton Bowl Stadium Football events previously funded by the Convention Center.
- Includes \$100,000 for a Comprehensive Fee Study (conducted every 4 years).

## **Neighborhood Quality of Life**

- \$25,045,530 in 2003 Bond Program support for Park and Recreational Facilities, including the Elm Fork Athletic Complex, Reversion Park site improvements, restoration and conservation projects for Fair Park, Flag Pole Hill, and Lake Cliff Parks.
- \$14,600,514 in additional capital funding for design and construction of Library Facilities, including design of the new Prairie Creek Branch Library and of the replacement facility for the Pleasant Grove Branch Library and construction of the Casa View, Walnut Hill and Hampton Illinois Branch Library replacements.
- \$2,120,455 for Flood Protection and Storm Drainage Facilities Improvements.

## **Neighborhood Quality of Life (Continued)**

- \$2,792,313 for full year operation and maintenance of new programs and facilities opened in FY2004-05, including new Multi-Family Code Enforcement Inspectors, additional courtrooms and personnel for Civil Adjudication programs, 24 hour operation for the homeless center, Police Headquarters and the Asian Otter and Interactive Bird exhibits at the Dallas Zoo.
- \$3,309,564 for operating and maintenance of facilities opening in FY2005-06, including a new fire station (Hampton and Kirnwood), four branch libraries (Hampton Illinois, Lancaster Kiest, Grauwylor/West Love Field, Timberglen), new and upgraded Park facilities (New Teagarden Place, 4 miles walking trails, 1 baseball field, 2 plazas, 4 soccer fields, 9 parking lots, security lighting at 7 sites and upgraded site furnishings at 3 sites), Northwest Service Center, and Northwest Streets Service Center.
- Awards construction for replacement of the animal shelter located at Interstate 30 and Westmoreland Road.
- \$3,566,885 generated from a \$1.34 increase in monthly residential sanitation collection fees. This represents full cost recovery of the increased operational costs and bridge funding for an improved recycling program, including an elementary education program "Too Good to Throw Away". This will increase the residential fee from \$16.54 to \$17.88.

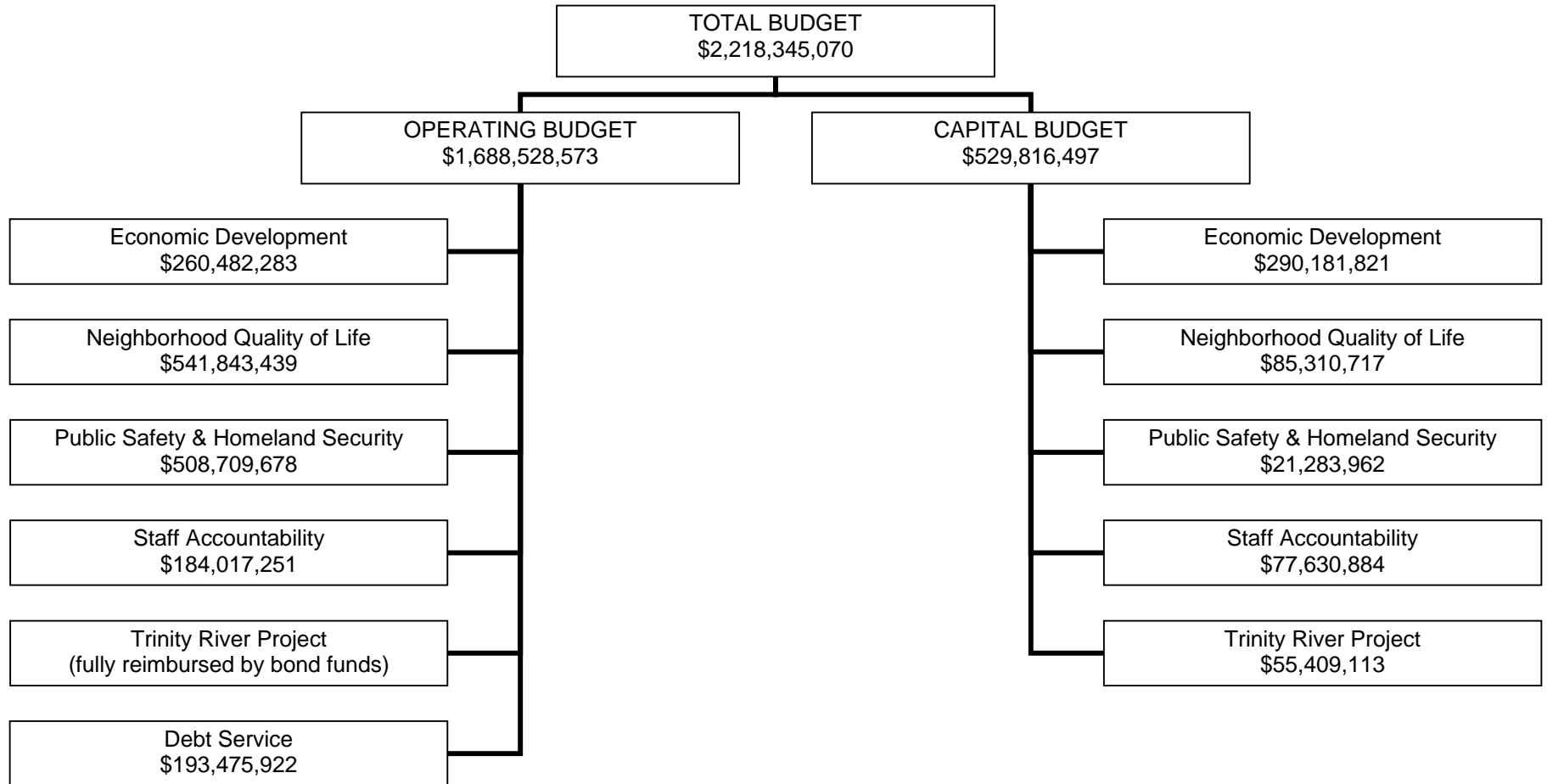
## **Public Safety and Homeland Security**

- \$14,177,014 for Police facilities, including site acquisition for the new Police Academy, Phase 1 design for the new Police Academy and construction of the South Central Police Substation.
- \$7,321,004 for design and construction of Fire Station facilities, including design for Fire Station #33 (754 Illinois Ave.) and Fire Station #42 (W. Mockingbird at Airdrome) and construction of replacement facilities for Fire Station #35 (Walnut Hill at Mixon) and a new Fire Station #38 at Hampton and Kirnwood.
- \$34,303,718 in enhancement for the Dallas Police Department's efforts to reduce crime rates for Dallas, from the General Fund (\$7.2M), equipment purchased through Equipment Acquisition Notes (\$17.3M), equipment funded through Grants and Other Funds (\$5.1M) and Private Foundations (\$4.6M).
  - Purchase of 343 police vehicles, 10 motorcycles, and 3 helicopters to enhance Police safety efforts
- Increases revenues by \$4,109,418 for Ambulance Fee increases and establishes a new fee for "treatment with no transport" for Emergency Medical Transportation (EMT) services provided by Dallas Fire Rescue.

## **Trinity River Project**

- \$56,590,356 in 1998 General Obligation Bonds (\$49.6M) and US Army Corps of Engineers (\$7.0M) will continue progress for the Trinity River Corridor projects, including beginning construction of Margaret Hunt Hill Bridge, continuing Elm Fork drainage & recreational improvements, beginning design of lakes and Beckley Avenue improvements and continuing right-of-way acquisition.

# ORGANIZATION OF THE TOTAL BUDGET BY KEY FOCUS AREA

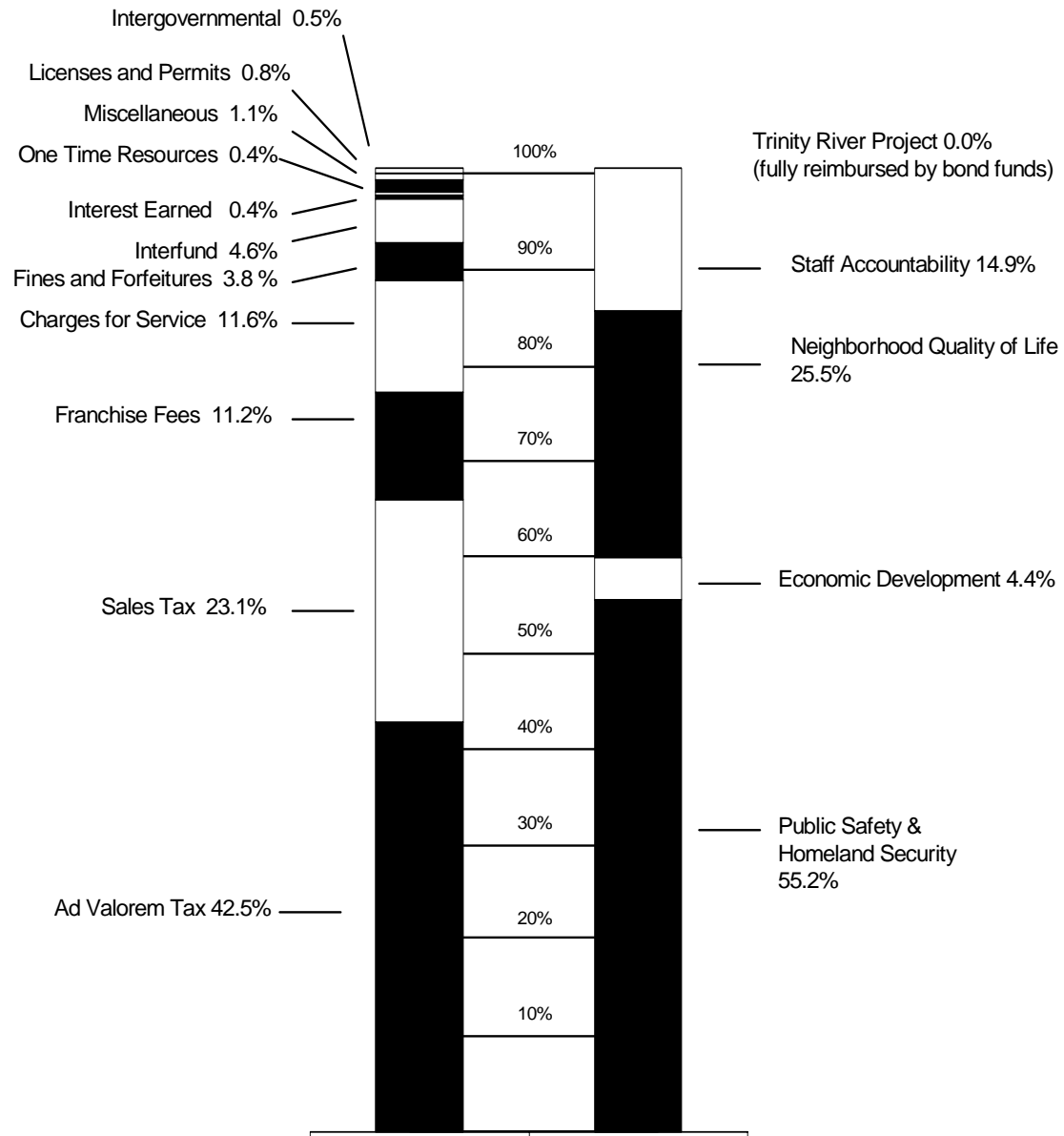


# GENERAL FUND BUDGET

<b>GENERAL FUND REVENUES</b> \$906,062,810	<b>GENERAL FUND EXPENDITURES</b> \$906,062,810
AD VALOREM TAX \$381,697,671	ECONOMIC DEVELOPMENT \$40,340,724
SALES TAX \$208,172,044	NEIGHBORHOOD QUALITY OF LIFE \$231,219,085
FRANCHISE REVENUES \$101,394,091	PUBLIC SAFETY AND HOMELAND SECURITY \$499,775,503
CHARGES FOR SERVICE \$109,360,089	STAFF ACCOUNTABILITY \$134,727,498
FINES AND FORFEITURES \$34,625,677	TRINTIY RIVER PROJECT (fully reimbursed by bond funds)
INTERFUND REVENUES \$41,377,834	
OTHER \$26,124,370	
ONE TIME RESOURCES \$3,311,034	

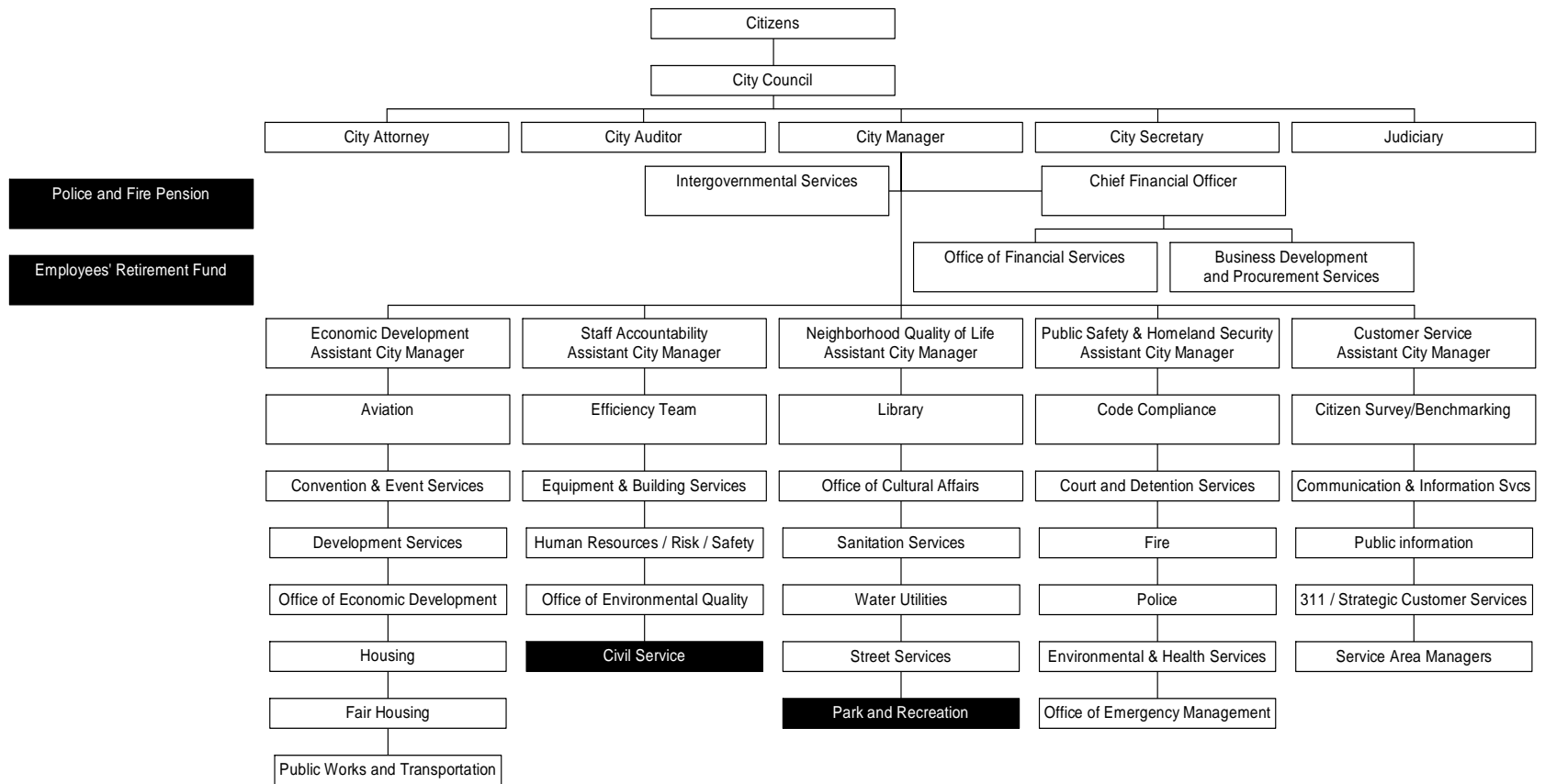
# GENERAL FUND

## Revenues and Expenditures by Key Focus Area



**Revenues - \$906,062,810 Expenditures - \$906,062,810**

# FY 2005-06 CITY OF DALLAS ORGANIZATIONAL CHART



NOTE: Shading indicates Liaison Relationship

## Key Focus Area 1: Economic Development

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>1. Development of the Southern Sector, Water, West Dallas, Environmental Initiatives</b>					
1.1.1 Air Quality Compliance	Environmental and Health Services	545,133	14,712	10.3	B
1.1.2 Ambient Air Monitoring	Environmental and Health Services	736,361	31,267	6.5	B
1.1.3 First-Time Homebuyer Loans	Housing	5,959,401	0	0.0	E
1.1.4 Neighborhood Investment Program - Infrastructure Improvements	Housing	1,500,000	0	0.0	E
1.1.5 Neighborhood Non-Profits Housing Development	Housing	1,837,355	0	0.0	A
1.1.6 Urban Land Bank	Housing	212,486	134,234	3.0	D
1.1.7 Small Business Initiatives	Office of Economic Development	1,666,320	282,775	4.0	B
1.1.8 Wastewater Treatment	Water Utilities	40,661,816	0	0.0	A
1.1.9 Water Pumping	Water Utilities	27,959,043	0	0.0	A
1.1.10 Water Treatment	Water Utilities	40,284,403	0	0.0	A
1.1.11 Water Utilities Capital Program Management	Water Utilities	11,567,223	0	0.0	A
1.1.12 Water Utilities Pretreatment and Laboratory Services	Water Utilities	4,159,206	0	0.0	A
<b>Total for Component 1</b>		<b>\$137,088,747</b>	<b>\$462,988</b>	<b>23.8</b>	

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## Key Focus Area 1: Economic Development

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>2. Redevelopment of Downtown, Fair Park, West Dallas, Trinity River, Convention and Tourism</b>					
1.2.1	Convention Center Debt Service Payment	24,742,152	0	0.0	B
1.2.2	Dallas Convention Center	32,065,997	0	0.0	C
1.2.3	Dallas Farmers Market	1,782,894	0	0.0	C
1.2.4	Reunion Arena	1,691,344	0	0.0	C
1.2.5	Special Events and Film Permits	225,296	0	0.0	C
1.2.6	Union Station	654,613	0	0.0	B
1.2.7	Arts District Parking Garage Operation and Maintenance	890,752	890,752	8.2	B
1.2.8	Bullington Truck Terminal and Pedestrian Way Operation and Maintenance	262,738	262,738	1.0	B
1.2.9	Thanksgiving Square Support	293,646	293,646	0.0	B
1.2.10	Home Repair - South Dallas/Fair Park	100,000	0	0.0	E
1.2.11	Cultural Tourism Development and Marketing	245,000	245,000	0.0	D
1.2.12	Economic Area Redevelopment (TIFs and PIDs)	1,289,139	210,986	12.8	B
1.2.13	South Dallas/Fair Park Trust Fund	252,475	109,837	3.0	B
1.2.14	Fair Park Management and Promotion	5,994,519	4,488,900	69.4	C
1.2.15	Tax-Increment Financing and Urban Redevelopment	256,290	256,290	3.1	B
<b>Total for Component 2</b>		<b>\$70,746,855</b>	<b>\$6,758,149</b>	<b>97.5</b>	

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### Key Focus Area 1: Economic Development

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code	
<b>3. Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, and Competition</b>						
1.3.1	Access to Capital for Business Development	Business Development & Procurement	22,127	22,127	.2	E
1.3.2	Certification for Minority/Women Owned Business Enterprise	Business Development & Procurement	123,625	81,180	1.1	B
1.3.3	Community Outreach Liaison Program for City Contracts	Business Development & Procurement	140,663	140,663	.4	B
1.3.4	Dallas Alliance for Business Development	Business Development & Procurement	98,984	78,984	1.0	F
1.3.5	Good Faith Effort Compliance Monitoring	Business Development & Procurement	236,261	49,052	3.1	B
1.3.6	Surety Support Program for City Contracts	Business Development & Procurement	72,098	29,653	3.0	E
1.3.7	Vendor Recruitment/Education	Business Development & Procurement	126,757	51,662	1.6	E
1.3.8	Vendor Support Services	Business Development & Procurement	79,204	79,204	1.0	E
1.3.9	Dallas Comprehensive Plan Development, Adoption, Implementation	Development Services	716,129	716,129	7.4	F
1.3.10	Historic and Conservation Districts and Neighborhood Planning	Development Services	688,238	688,238	8.4	B
1.3.11	Property Management for Love Field, Dallas Executive Airports	Development Services	164,773	0	2.0	C
1.3.12	Property Management, Private Development	Development Services	779,039	461,047	8.0	D
1.3.13	Construction Plan Review and Permitting	Development Services - Enterprise	6,116,535	0	0.0	C
1.3.14	Development Code Amendment and Board of Adjustments	Development Services - Enterprise	294,784	0	0.0	D
1.3.15	Engineering Review of Paving and Drainage for Private Development	Development Services - Enterprise	1,805,848	0	0.0	C
1.3.16	Field Inspections	Development Services - Enterprise	6,978,240	0	0.0	C
1.3.17	Land Use/Zoning	Development Services - Enterprise	872,478	0	0.0	A
1.3.18	Private Development - Survey Services	Development Services - Enterprise	264,268	0	0.0	C
1.3.19	Private Development Infrastructure Inspection - Paving and Drainage	Development Services - Enterprise	308,369	0	0.0	C
1.3.20	Food Emergency Response	Environmental and Health Services	82,846	82,846	1.0	B
1.3.21	Public Training and Education	Environmental and Health Services	69,762	69,762	1.8	C
1.3.22	Restaurant Inspections	Environmental and Health Services	1,516,628	1,516,628	28.2	B
1.3.23	Business Development	Office of Economic Development	706,934	264,368	7.8	B
1.3.24	Economic Development Research and Information Services	Office of Economic Development	549,488	549,488	6.0	B
1.3.25	International Business Development	Office of Economic Development	551,357	338,685	2.0	B
1.3.26	Floodplain Management	Public Works and Transportation	708,059	12,680	2.0	A
<b>Total for Component 3</b>			<b>\$24,073,494</b>	<b>\$5,232,396</b>	<b>86.0</b>	

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## Key Focus Area 1: Economic Development

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code	
<b>4. Transit/Transportation</b>						
1.4.1	Capital Construction and Debt Service	Aviation	8,076,092	0	0.0	A
1.4.2	Custodial Maintenance	Aviation	1,116,606	0	0.0	E
1.4.3	Dallas Executive Airport	Aviation	1,488,254	0	0.0	C
1.4.4	Field Maintenance	Aviation	1,811,934	0	0.0	A
1.4.5	Heliport	Aviation	158,994	0	0.0	D
1.4.6	Love Field Operations	Aviation	1,820,127	0	0.0	A
1.4.7	Terminal Maintenance	Aviation	6,168,380	0	0.0	C
1.4.8	Street Lighting	PBW - Street Lighting	16,158,625	16,158,625	1.0	C
1.4.9	District Engineering/Traffic Signal Design and Inspection	Public Works and Transportation	1,109,956	954,893	10.4	A
1.4.10	Inspection of construction sites for safety permits	Public Works and Transportation	138,865	90,105	2.0	A
1.4.11	Parking Programs	Public Works and Transportation	1,822,414	1,822,414	37.0	B
1.4.12	Pavement Management	Public Works and Transportation	741,251	741,251	7.0	D
1.4.13	Pavement Markings	Public Works and Transportation	545,908	545,908	11.2	A
1.4.14	Public Works Capital Program Implementation - Aviation	Public Works and Transportation	352,018	2,204	4.0	A
1.4.15	Regulation of: Taxicabs, Limousines, Shuttles, Non-motorized Vehicles, Transfer Ambulances, Emergency Wreckers, Non-consent Tow Wreckers, Valet Parking	Public Works and Transportation	727,295	727,295	14.0	A
1.4.16	Response to emergency traffic signal maintenance	Public Works and Transportation	1,492,899	1,228,943	23.5	A
1.4.17	Signal Construction Operations	Public Works and Transportation	3,436,051	3,083,226	26.8	A
1.4.18	Signal Optimizations, Computerization of Signals, Intelligent Transportation Systems	Public Works and Transportation	983,533	779,610	13.5	A
1.4.19	Traffic Operations Inventory Management	Public Works and Transportation	82,810	82,810	1.5	D
1.4.20	Traffic Sign Fabrication	Public Works and Transportation	277,080	277,080	5.6	D
1.4.21	Traffic Sign Maintenance - Emergency Calls	Public Works and Transportation	776,849	701,849	12.9	A
1.4.22	Transportation Planning	Public Works and Transportation	575,697	575,697	7.4	A
1.4.23	Transportation Planning: Neighborhood Traffic Management	Public Works and Transportation	115,281	115,281	1.5	A
<b>Total for Component 4</b>			<b>\$49,976,919</b>	<b>\$27,887,191</b>	<b>179.3</b>	
<b>Total for Key Focus Area 1</b>			<b>\$281,886,015</b>	<b>\$40,340,724</b>	<b>386.6</b>	

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## Key Focus Area 2: Staff Accountability

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code	
<b>1. Create a User Friendly (Customer &amp; Business) Government</b>						
2.1.1	Archives	City Secretary's Office	140,983	140,983	1.1	A
2.1.2	Boards and Commissions Support	City Secretary's Office	130,449	130,449	1.6	A
2.1.3	City Council Meeting Support	City Secretary's Office	298,953	298,953	4.1	A
2.1.4	Elections	City Secretary's Office	1,073,199	1,073,199	1.0	A
2.1.5	Ethics Advisory Board Support	City Secretary's Office	99,066	99,066	2.0	B
2.1.6	Applicant Processing - Civilian	Civil Service	619,886	619,886	9.0	A
2.1.7	Municipal Court Collections and Processing	Court and Detention Services	2,704,616	2,704,616	44.8	A
2.1.8	Municipal Court Information Requests	Court and Detention Services	560,193	560,193	12.1	C
2.1.9	Municipal Court Process Requests	Court and Detention Services	2,556,752	2,556,752	38.9	A
2.1.10	Municipal Court Records and Support Services	Court and Detention Services	1,080,574	1,080,574	17.9	A
2.1.11	Municipal Courtroom Support	Court and Detention Services	1,309,071	1,265,947	21.3	A
2.1.12	Warrant Confirmation/ Lew Sterrett Operation	Court and Detention Services	423,680	423,680	9.1	A
2.1.13	Public Property Transactions	Development Services	8,987,556	258,901	7.0	A
2.1.14	Central Files - Development Services	Development Services - Enterprise	922,568	0	0.0	C
2.1.15	Customer Service - Development Services	Development Services - Enterprise	900,984	0	0.0	C
2.1.16	Development Services City Council Agenda	Development Services - Enterprise	163,737	0	0.0	A
2.1.17	Express Construction Plan Review	Development Services - Enterprise	870,826	0	0.0	C
2.1.18	GIS Support - Development Services	Development Services - Enterprise	674,708	0	0.0	A
2.1.19	City Hall Parking Garage Operation and Maintenance	EBS - Building Services	260,416	3,685	4.4	B
2.1.20	City Hall Room Set-up and Special Events Coordination	EBS - Building Services	112,890	112,890	2.1	B
2.1.21	Recycling Coordination for City Facilities	EBS - Building Services	17,734	17,734	.2	B
2.1.22	Security Service for City Facilities	EBS - Building Services	3,617,943	2,900,632	46.3	E
2.1.23	Issue Birth and Death Certificates	Environmental and Health Services	780,024	780,024	12.5	B
2.1.24	Issue Food Service and Burial Transit Permits	Environmental and Health Services	205,206	205,206	3.5	B
2.1.25	Utility Pay Stations	Environmental and Health Services	303,954	232,806	5.8	F
2.1.26	311 Communication Center	Fire	2,553,108	949,558	59.1	D
2.1.27	Water Customer Service Communication	Fire	1,640,769	(285,231)	32.6	C
2.1.28	Interpreting Services	Judiciary	125,369	125,369	2.0	A
2.1.29	Fair Housing and Human Rights Initiatives	Office of Financial Services	826,726	63,509	1.0	B
2.1.30	Management Services	Office of Financial Services	983,391	779,221	13.0	E

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## Key Focus Area 2: Staff Accountability

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
2.1.31 Strategic Customer Services	Office of Financial Services	421,308	351,680	9.0	E
2.1.32 Athletic Field and Rental Reservations Management	Park and Recreation	443,070	443,070	8.2	C
2.1.33 Departmental Support - Police	Police	4,319,925	4,319,925	42.2	A
2.1.34 Alley, Sidewalk, Street Paving Petition/Assessments	Public Works and Transportation	547,567	41,654	5.0	A
2.1.35 Land Survey	Public Works and Transportation	1,155,434	531,151	19.0	A
2.1.36 Public Works and Transportation GIS Services	Public Works and Transportation	1,470,041	730,669	12.0	D
2.1.37 Survey Map and Plat Archive	Public Works and Transportation	181,255	4,221	3.0	A
2.1.38 Sanitation Customer Support	Sanitation Services	1,095,004	1,095,004	12.1	C
2.1.39 Special Revenue Collections	Water Utilities	6,451,830	0	0.0	A
2.1.40 Water Meter Operations	Water Utilities	9,442,669	0	0.0	A
2.1.41 Water Utilities Collection/Credit and Accounting Services	Water Utilities	4,908,722	0	0.0	A
2.1.42 Water Utilities Customer Account Service and Processing	Water Utilities	3,387,884	0	0.0	A
<b>Total for Component 1</b>		<b>\$68,770,040</b>	<b>\$24,615,976</b>	<b>462.9</b>	
<b>2. Provide Real Leadership; Improve Staff Morale</b>					
2.2.1 Procurement Training	Business Development & Procurement	83,289	83,289	1.0	B
2.2.2 Intergovernmental Legislative Affairs and Fund Development	City Manager's Office	585,512	159,525	7.0	A
2.2.3 Management of City Operations	City Manager's Office	2,234,074	2,127,416	23.0	A
2.2.4 DART Annual Pass Program	Human Resources	81,782	81,782	.2	B
2.2.5 Employee Development	Human Resources	146,589	146,589	2.4	B
2.2.6 Internal Environmental Management	Office of Environment Quality	545,140	545,140	4.9	A
<b>Total for Component 2</b>		<b>\$3,676,386</b>	<b>\$3,143,741</b>	<b>38.5</b>	

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**Key Focus Area 2: Staff Accountability**

<b>Component/Service(s)</b>	<b>Department</b>	<b>FY2005-06 Total Adopted (Dollars)</b>	<b>FY2005-06 GF Adopted (Dollars)</b>	<b>FY2005-06 GF Adopted FTEs</b>	<b>Class Code</b>
<b>3. Institute Specific Measurable Performance Standards and Evaluations</b>					
2.3.1 Analysis/Development and Validate	Civil Service	442,565	442,565	5.5	A
2.3.2 Employee Criminal Background and Motor Vehicle Record Checks	Civil Service	45,782	45,782	.4	E
2.3.3 Fire Applicant - Physical Abilities Testing	Civil Service	49,994	49,994	.5	A
2.3.4 City Facility Environmental Hazards Testing and Abatement	EBS - Building Services	80,135	80,135	1.0	A
2.3.5 Contracts and Grants Administration	Environmental and Health Services	931,231	167,646	3.0	D
2.3.6 Fire and Rescue Training	Fire	1,160,194	960,194	10.2	A
2.3.7 Employee Performance Management System	Human Resources	131,942	131,942	1.4	A
2.3.8 Environmental Compliance Inspections and Spill Response	Office of Environment Quality	335,370	53,260	4.8	A
	<b>Total for Component 3</b>	<b>\$3,177,213</b>	<b>\$1,931,518</b>	<b>26.8</b>	

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## Key Focus Area 2: Staff Accountability

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code	
<b>4. Provide Better Management</b>						
2.4.1	Department Support - Aviation	Aviation	3,689,823	0	0.0	E
2.4.2	Department Support - Business Development and Procurement Services	Business Development & Procurement	249,965	217,315	2.3	A
2.4.3	Internal P-Card/Travel Card Program	Business Development & Procurement	84,420	84,420	1.0	B
2.4.4	Purchasing/Contract Management	Business Development & Procurement	1,343,609	1,343,609	19.0	A
2.4.5	Regional Procurement Services	Business Development & Procurement	90,343	90,343	1.0	A
2.4.6	City Attorney Litigation Services	City Attorney's Office	3,602,540	3,602,540	41.0	A
2.4.7	City Code Litigation Services	City Attorney's Office	824,820	769,244	10.0	A
2.4.8	Departmental Support-Attorney	City Attorney's Office	1,379,956	1,379,956	18.0	E
2.4.9	General Counsel Service	City Attorney's Office	3,222,402	2,934,370	32.0	A
2.4.10	Audits Conducted	City Auditor's Office	1,760,906	1,760,906	20.0	A
2.4.11	Department Support - City Auditor	City Auditor's Office	370,481	370,481	4.0	C
2.4.12	Grant Compliance	City Auditor's Office	835,631	0	0.0	E
2.4.13	Investigation of Fraud Waste and Abuse	City Auditor's Office	265,378	265,378	3.0	B
2.4.14	Departmental Support-City Secretary	City Secretary's Office	260,578	260,578	2.7	A
2.4.15	Records Management	City Secretary's Office	457,425	457,425	5.5	A
2.4.16	Department Support - Civil Service	Civil Service	145,698	145,698	1.0	A
2.4.17	Department Support - Code Compliance	Code Compliance Services	1,069,077	1,069,077	9.7	D
2.4.18	Department Support - Convention and Event Services	Convention and Event Services	3,951,915	0	0.0	E
2.4.19	Department Support - Development Services GF	Development Services	527,921	416,526	3.0	E
2.4.20	Department Support - Development Services EF	Development Services - Enterprise	2,257,317	0	0.0	D
2.4.21	General Expense and Debt Service - Development Services Enterprise	Development Services - Enterprise	4,644,457	0	0.0	C
2.4.22	City Facility Utility Payments	EBS - Building Services	9,727,019	9,479,829	1.3	B
2.4.23	Department Support - Equipment and Building Services	EBS - Building Services	1,714,781	1,511,081	3.4	D
2.4.24	Energy Procurement, Monitoring and Conservation	EBS - Building Services	309,376	309,376	2.8	A
2.4.25	Department Support - Environmental and Health Services	Environmental and Health Services	1,542,538	1,542,538	15.0	D
2.4.26	Program Evaluation and Needs Assessment	Environmental and Health Services	85,767	85,767	1.0	F
2.4.27	Department Support - Dallas Fire and Rescue	Fire	3,850,315	3,850,315	21.6	A
2.4.28	Fire and Rescue Equipment Maintenance	Fire	10,543,837	10,501,337	59.0	A
2.4.29	Department Support - Housing Department	Housing	1,245,681	222,864	2.0	D
2.4.30	Support for Home Repair/Replacement Programs	Housing	1,000,354	0	0.0	D

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## Key Focus Area 2: Staff Accountability

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
2.4.31 Support for Housing Development Programs	Housing	1,366,025	0	0.0	D
2.4.32 City Unemployment Insurance	Human Resources	213,315	213,315	.4	B
2.4.33 City-wide payroll time entry and payroll adjustments	Human Resources	1,122,885	1,122,885	17.5	A
2.4.34 Compensation Analysis and Classification Review	Human Resources	241,086	241,086	3.3	A
2.4.35 Department Support - Human Resources	Human Resources	232,902	232,902	2.8	B
2.4.36 Executive Recruitment/Labor Hiring	Human Resources	164,393	164,393	1.6	B
2.4.37 Human Resource Consulting for Departments and Employee Development	Human Resources	692,361	692,361	7.7	A
2.4.38 Human Resources Information System	Human Resources	240,002	240,002	1.3	B
2.4.39 Human Resources Regulatory Compliance	Human Resources	653,524	653,524	7.6	A
2.4.40 Departmental Support-Municipal Court	Judiciary	206,123	206,123	3.1	D
2.4.41 Department Support - Dallas Public Library	Library	1,827,728	1,718,580	19.6	A
2.4.42 Administrative Support for the Mayor and City Council	Mayor and Council	2,790,525	2,790,525	30.0	E
2.4.43 Departmental Support-Office of Cultural Affairs	Office of Cultural Affairs	1,152,603	918,130	9.0	E
2.4.44 Department Support - Office of Economic Development	Office of Economic Development	739,560	316,291	7.6	B
2.4.45 Accounting and Financial Reporting	Office of Financial Services	5,883,516	5,364,492	47.2	A
2.4.46 Budget, Cash and Debt Management	Office of Financial Services	5,770,144	4,980,029	18.0	A
2.4.47 Contingency Reserve	Office of Financial Services	1,391,954	1,391,954	0.0	F
2.4.48 Dallas County Appraisal District (Contract)	Office of Financial Services	2,348,834	2,348,834	0.0	F
2.4.49 Dallas County Tax Collection	Office of Financial Services	446,373	446,373	0.0	F
2.4.50 Department Support - Office of Financial Services	Office of Financial Services	423,006	373,133	3.0	A
2.4.51 Efficiency Team	Office of Financial Services	339,187	339,187	4.0	E
2.4.52 Independent Audit	Office of Financial Services	435,975	435,975	0.0	F
2.4.53 Liability/Claims Fund Transfer	Office of Financial Services	9,712,244	9,712,244	0.0	F
2.4.54 Non-Departmental	Office of Financial Services	11,576,043	11,576,043	0.0	F
2.4.55 Salary and Benefit Reserve	Office of Financial Services	570,000	570,000	0.0	F
2.4.56 Transfer to Capital Construction	Office of Financial Services	0	0	0.0	F
2.4.57 Department Support Park and Recreation Department	Park and Recreation	3,678,906	3,633,906	37.5	D
2.4.58 Park and Recreation Insurance and Workers Compensation	Park and Recreation	2,259,420	2,259,420	0.0	D
2.4.59 Department Support - Public Works and Transportation	Public Works and Transportation	3,430,221	3,430,221	17.0	D
2.4.60 Departmental Support-Sanitation Services	Sanitation Services	3,089,561	3,089,561	17.9	B
2.4.61 Department Support - Street Services	Streets Services	2,342,610	2,342,610	13.0	E

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**Key Focus Area 2: Staff Accountability**

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
2.4.62 Department Support-Water Utilities	Water Utilities	1,275,102	0	0.0	E
2.4.63 Water Utilities Customer Information Systems	Water Utilities	5,892,321	0	0.0	D
2.4.64 Water Utilities Operation Support Services	Water Utilities	3,566,387	0	0.0	E
	<b>Total for Component 4</b>	<b>\$137,129,166</b>	<b>\$104,475,072</b>	<b>548.4</b>	
<b>5. Reform Civil Service</b>					
2.5.1 Civil Service Board Administration/Employee Appeals Process	Civil Service	173,781	173,781	2.0	A
	<b>Total for Component 5</b>	<b>\$173,781</b>	<b>\$173,781</b>	<b>2.0</b>	
<b>6. Other - Priority 2</b>					
2.6.1 City Legal Counsel at Dallas-Fort Worth Airport	City Attorney's Office	387,410	387,410	3.0	B
	<b>Total for Component 6</b>	<b>\$387,410</b>	<b>\$387,410</b>	<b>3.0</b>	
	<b>Total for Key Focus Area 2</b>	<b>\$213,313,996</b>	<b>\$134,727,498</b>	<b>1,081.6</b>	

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### Key Focus Area 3: Neighborhood Quality of Life

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code	
<b>1. Strengthen City Codes and Accelerate Adoption Process and Enforcement</b>						
3.1.1	Community Prosecution and Court	City Attorney's Office	1,051,456	0	0.0	B
3.1.2	Dallas Animal Services	Code Compliance Services	4,403,257	4,403,257	74.7	B
3.1.3	Neighborhood Code Compliance Services	Code Compliance Services	11,323,161	11,105,379	160.8	B
3.1.4	Illegal Dump Team - Criminal Investigations and Arrests	Court and Detention Services	566,483	566,483	9.0	B
3.1.5	Enforce Smoking Ordinance	Environmental and Health Services	0	0	0.0	B
3.1.6	Investigate and Enforce Noise Ordinance	Environmental and Health Services	49,361	49,361	.8	B
3.1.7	Investigate Environmental Hazards	Environmental and Health Services	37,266	37,266	.6	B
3.1.8	Fire Prevention Education and Inspection	Fire	5,079,568	4,875,398	75.7	A
3.1.9	Replacement Housing for Low-Income Households	Housing	1,812,000	0	0.0	E
3.1.10	Civil Adjudication Municipal Court	Judiciary	224,124	224,124	4.0	A
3.1.11	Community Court	Judiciary	34,107	0	0.0	D
3.1.12	Police SAFE Operations	Police	869,031	696,670	8.3	A
3.1.13	Contract Management for Demolition of Structures Ordered by Judicial Warrants	Public Works and Transportation	1,161,262	1,161,262	.8	B
3.1.14	Parking Citations - Non-judicial Hearings	Public Works and Transportation	231,867	231,867	4.0	B
3.1.15	Storm Water Management	Public Works and Transportation	4,142,889	0	46.5	A
3.1.16	Street Cut Permit	Public Works and Transportation	659,398	523,299	13.0	B
3.1.17	Storm Water Drainage Management	Storm Water Drainage Management	28,838,629	0	0.0	A
<b>Total for Component 1</b>			<b>\$60,483,859</b>	<b>\$23,874,366</b>	<b>398.2</b>	

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Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>2. Rehabilitate and Beautify Infrastructure</b>					
3.2.1 Mow Clean of Private Property	Code Compliance Services	3,276,065	3,276,065	69.2	B
3.2.2 Relocation Assistance	Code Compliance Services	835,106	268,073	2.0	A
3.2.3 City Facility Elevator and Escalator Management	EBS - Building Services	518,052	518,052	0.0	A
3.2.4 City Facility Operations, Maintenance and Repair	EBS - Building Services	8,932,583	8,630,660	127.5	A
3.2.5 City Facility Roofing Maintenance	EBS - Building Services	674,748	654,980	10.7	A
3.2.6 Custodial Service for City Facilities	EBS - Building Services	5,292,962	5,228,563	39.1	B
3.2.7 Major Maintenance Design and Construction	EBS - Building Services	711,613	549,793	7.0	B
3.2.8 Public Art Implementation and Maintenance	Office of Cultural Affairs	309,167	309,167	3.0	B
3.2.9 Park and Recreation Planning, Design and Construction	Park and Recreation	2,303,297	578,506	27.0	D
3.2.10 Park Land Maintained	Park and Recreation	23,482,878	20,885,755	369.8	B
3.2.11 Interagency Project Implementation: Partnership Projects	Public Works and Transportation	584,080	72,285	6.5	B
3.2.12 Public Works Capital Program Implementation - City Facilities	Public Works and Transportation	1,111,008	1,525	11.4	B
3.2.13 Public Works Capital Program Implementation - Construction Inspection -	Public Works and Transportation	1,403,678	335,918	23.7	B
3.2.14 Public Works Capital Program Implementation - Streets/Flood	Public Works and Transportation	5,140,296	873,102	45.0	B
3.2.15 Public Works Capital Program Implementation - Survey Services	Public Works and Transportation	1,412,803	252,861	21.0	B
3.2.16 Public Works Capital Program Implementation Planning	Public Works and Transportation	513,638	302,041	6.9	E
3.2.17 Street Services - Asphalt Street Repair - 2010 Program	Streets Services	9,163,443	8,586,519	90.6	D
3.2.18 Street Services - CCTV/Jet Vac	Streets Services	631,524	0	12.0	A
3.2.19 Street Services - Central City Service Maintenance	Streets Services	1,445,458	977,458	25.2	D
3.2.20 Street Services - Concrete and Asphalt Alley Repair	Streets Services	2,575,941	2,318,895	34.3	D
3.2.21 Street Services - Concrete Street Repair - 2010 Program	Streets Services	9,243,670	6,366,802	120.0	D
3.2.22 Street Services - Flood Control	Streets Services	6,413,356	0	102.5	A
3.2.23 Street Services - Night Operations	Streets Services	1,843,921	979,921	29.4	D
3.2.24 Street Services - Northeast Service Maintenance	Streets Services	2,048,958	1,208,958	37.2	D
3.2.25 Street Services - Northwest Service Maintenance	Streets Services	2,086,991	1,246,991	37.2	D
3.2.26 Street Services - Southeast Service Maintenance	Streets Services	2,013,821	1,173,821	37.2	D
3.2.27 Street Services - Southwest Service Maintenance	Streets Services	2,044,505	1,204,505	37.2	D
3.2.28 Street Services - Streets and Rights of Way Maintenance Contracts	Streets Services	5,830,009	5,100,009	20.0	D
3.2.29 Wastewater Collection System Maintenance	Water Utilities	14,110,573	0	0.0	A
3.2.30 Water and Wastewater Relocations	Water Utilities	930,508	0	0.0	C

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### Key Focus Area 3: Neighborhood Quality of Life

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
3.2.31 Water Distribution System Maintenance	Water Utilities	20,934,191	0	0.0	A
3.2.32 Water Utilities Capital Funding and General Expense	Water Utilities	238,773,035	0	0.0	E
<b>Total for Component 2</b>		<b>\$376,591,878</b>	<b>\$71,901,225</b>	<b>1,352.6</b>	
<b>3. Legislate Good Urban Design and Development Standards for Housing</b>					
3.3.1 Exxon Mobil Youth Program	Housing	252,000	0	0.0	F
3.3.2 Home Repair Loan Program	Housing	3,345,000	0	0.0	E
3.3.3 People Helping People - Volunteer Home Repair	Housing	1,014,140	945,522	10.0	E
<b>Total for Component 3</b>		<b>\$4,611,140</b>	<b>\$945,522</b>	<b>10.0</b>	
<b>4. Upgrade and Enforce Multi-Family Housing Standards</b>					
3.4.1 Multi-Tenant Code Inspection Program	Code Compliance Services	2,514,378	2,514,378	40.8	B
<b>Total for Component 4</b>		<b>\$2,514,378</b>	<b>\$2,514,378</b>	<b>40.8</b>	

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### Key Focus Area 3: Neighborhood Quality of Life

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>6. Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs</b>					
3.6.1 Adult Services	Environmental and Health Services	629,316	441,368	8.0	F
3.6.2 AIDS Services	Environmental and Health Services	4,142,000	200,000	0.0	D
3.6.3 Child Care Services	Environmental and Health Services	843,974	0	0.0	D
3.6.4 Child Health Services	Environmental and Health Services	2,224,949	1,944,156	36.8	E
3.6.5 Childhood Lead Poisoning Prevention	Environmental and Health Services	82,482	26,232	.2	B
3.6.6 Community Partnership Building	Environmental and Health Services	315,919	315,919	5.8	E
3.6.7 Community Technology Center	Environmental and Health Services	25,129	25,129	.5	E
3.6.8 Continuum of Care Support	Environmental and Health Services	226,765	226,765	3.0	E
3.6.9 Crisis Assistance	Environmental and Health Services	490,337	332,649	5.0	C
3.6.10 Day Resource Center	Environmental and Health Services	1,311,062	1,074,424	15.0	D
3.6.11 Dental Health Services	Environmental and Health Services	825,000	625,000	0.0	F
3.6.12 Emergency Social Services	Environmental and Health Services	1,498,552	881,620	9.8	D
3.6.13 Ex-Offenders Program	Environmental and Health Services	113,400	0	0.0	D
3.6.14 Grandparent Support	Environmental and Health Services	49,160	49,160	1.0	F
3.6.15 Health Authority Contract	Environmental and Health Services	20,000	20,000	0.0	B
3.6.16 Homeless Housing Services	Environmental and Health Services	2,042,961	238,886	6.0	D
3.6.17 Homeless Outreach	Environmental and Health Services	95,294	95,294	2.0	D
3.6.18 Housing Services - Environmental and Health Services	Environmental and Health Services	750,000	0	0.0	D
3.6.19 Immunizations	Environmental and Health Services	1,585,793	1,342,032	11.9	B
3.6.20 Infant Mortality Prevention	Environmental and Health Services	47,520	0	0.0	F
3.6.21 Maternal Health Services	Environmental and Health Services	0	0	0.0	F
3.6.22 Senior Advocacy	Environmental and Health Services	478,158	238,943	3.0	B
3.6.23 Senior Food, Nutrition, Education	Environmental and Health Services	182,262	182,262	3.0	F
3.6.24 Special Events	Environmental and Health Services	321,488	246,488	3.3	F
3.6.25 Substance Abuse Prevention	Environmental and Health Services	537,589	422,589	1.0	F
3.6.26 Supplemental Nutrition Program for Women, Infants, and Children (WIC)	Environmental and Health Services	8,807,110	0	0.0	E
3.6.27 Surveillance Systems	Environmental and Health Services	99,451	99,451	1.0	D
3.6.28 Teen Pregnancy Prevention	Environmental and Health Services	0	0	0.0	F
3.6.29 Vector Control	Environmental and Health Services	500,057	500,057	5.3	B
3.6.30 Youth Development	Environmental and Health Services	0	0	0.0	B

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### Key Focus Area 3: Neighborhood Quality of Life

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
3.6.31 Youth Services	Environmental and Health Services	125,000	0	0.0	D
3.6.32 Branch Libraries	Library	12,069,823	12,028,799	222.1	A
3.6.33 Central Library	Library	8,811,761	7,452,225	131.5	A
3.6.34 Collection Development	Library	3,759,586	3,230,679	33.0	E
3.6.35 Multicultural Services	Library	895,200	851,769	15.0	D
3.6.36 Broadcasting 24-hours per day/WRR	Municipal Radio	3,425,500	0	0.0	D
3.6.37 Cable Access Contract with Dallas Community Television (DCTV)	Office of Cultural Affairs	639,489	639,489	1.0	A
3.6.38 Cultural Centers in four Dallas Neighborhoods	Office of Cultural Affairs	4,001,132	3,903,946	28.9	B
3.6.39 Cultural Programs Funding	Office of Cultural Affairs	7,536,265	7,536,265	2.0	B
3.6.40 Environmental Compliance Training	Office of Environment Quality	137,520	103,520	1.6	A
3.6.41 Aquarium at Fair Park	Park and Recreation	367,676	367,676	6.8	F
3.6.42 Bachman Therapeutic Center and Community Services	Park and Recreation	864,906	864,906	18.2	E
3.6.43 Botanical Agency Support	Park and Recreation	830,840	830,840	0.0	E
3.6.44 Community Swimming Pools and Neighborhood Aquatic Center	Park and Recreation	995,014	991,953	19.9	E
3.6.45 Dallas Zoo	Park and Recreation	13,512,898	13,122,042	230.6	D
3.6.46 Golf Course Operations	Park and Recreation	3,639,383	2,959,281	58.4	C
3.6.47 Park and Recreation Department Community Recreation Centers	Park and Recreation	12,790,767	12,613,382	277.1	E
3.6.48 Park and Recreation Department Youth Programs	Park and Recreation	2,069,577	1,182,372	20.2	E
3.6.49 Tennis Center Operations	Park and Recreation	109,711	109,711	0.0	F
3.6.50 Animal Collection	Sanitation Services	240,104	240,104	8.1	B
3.6.51 City Facility Refuse Collection and Disposal	Sanitation Services	653,326	653,326	0.0	B
3.6.52 Landfill Management	Sanitation Services	12,426,657	12,426,657	122.3	A
3.6.53 Residential Brush Collection	Sanitation Services	11,022,621	11,022,621	152.7	B
3.6.54 Residential Garbage Collection	Sanitation Services	21,565,661	21,565,661	278.8	B
3.6.55 Residential Recycling Solid Waste	Sanitation Services	1,993,010	1,993,010	0.0	B
3.6.56 Solid Waste Transfer Stations	Sanitation Services	4,397,006	4,397,006	59.1	A
3.6.57 Waste Diversion	Sanitation Services	1,957,052	1,367,930	6.6	B
3.6.58 Water Conservation Management	Water Utilities	3,681,918	0	0.0	A
<b>Total for Component 6</b>		<b>\$162,765,131</b>	<b>\$131,983,594</b>	<b>1,815.5</b>	
<b>Total for Key Focus Area 3</b>		<b>\$606,966,386</b>	<b>\$231,219,085</b>	<b>3,617.1</b>	

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**Key Focus Area 4: Public Safety and Homeland Security**

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>2. Reduce Crime Rate 10% (20% Murder)</b>					
4.2.1	Police Crime Analysis, Research and Compliance	2,368,693	2,368,693	33.3	E
4.2.2	Police Criminal Intelligence and Protective Services	3,209,015	3,129,141	32.1	A
4.2.3	Police Field Patrols	154,726,533	152,228,863	1,812.6	A
4.2.4	Police Helicopter Operations	2,017,379	2,017,379	18.1	D
4.2.5	Police Internal Affairs and Public Integrity	5,359,696	5,359,696	59.3	E
4.2.6	Police Investigation of Crimes Against Persons	17,761,546	17,624,815	172.4	A
4.2.7	Police Investigation of Property Crimes	16,459,067	15,958,115	172.4	A
4.2.8	Police Investigation of Vice Related Crimes	3,978,623	3,949,918	40.8	A
4.2.9	Police Investigation of Youth and Family Crimes	12,593,499	11,905,087	131.3	A
4.2.10	Police Investigations of Narcotics Related Crimes	12,762,003	10,851,922	118.0	A
4.2.11	Police Mounted Unit	2,017,667	1,983,752	21.5	C
4.2.12	Police Patrol for Central Business District	5,857,997	5,857,997	68.3	C
4.2.13	Police Tactical Operations	10,372,624	9,757,894	100.7	A
4.2.14	Police Traffic Enforcement and Investigations	14,899,130	13,374,080	151.1	A
<b>Total for Component 2</b>		<b>\$264,383,472</b>	<b>\$256,367,352</b>	<b>2,931.9</b>	
<b>3. Increase Numbe of Force and Lower Response Times</b>					
4.3.1	Applicant Processing for Uniformed Employees	347,532	347,532	5.6	A
4.3.2	Police Academy and In-service Training	11,008,211	10,436,213	140.3	A
4.3.3	Police Communication and Dispatch	11,581,003	10,714,976	188.3	A
<b>Total for Component 3</b>		<b>\$22,936,746</b>	<b>\$21,498,721</b>	<b>334.2</b>	
<b>4. Improve Crime Prevention Programs ( e.g., gangs)</b>					
4.4.1	Police First Offender Program	416,505	399,304	7.0	E
4.4.2	Police School LETS Program/Youth Officers	782,973	725,973	8.2	D
4.4.3	Police Walker Designated Storefronts	5,277,543	5,277,543	65.0	E
<b>Total for Component 4</b>		<b>\$6,477,021</b>	<b>\$6,402,820</b>	<b>80.2</b>	

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 E - Supportive services  
 F - Supplemental services

**Key Focus Area 4: Public Safety and Homeland Security**

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>5. Improve Community Policing</b>					
4.5.1 Police Civilian Community Affairs	Police	415,245	414,245	7.1	E
4.5.2 Police Media Relations	Police	514,254	514,254	6.0	E
	<b>Total for Component 5</b>	<b>\$929,499</b>	<b>\$928,499</b>	<b>13.1</b>	

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D - Additional direct citizen services  
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 F - Supplemental services

**Key Focus Area 4: Public Safety and Homeland Security**

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>6. Other - Priority 4</b>					
4.6.1 Dallas Fire Department ARFF	Aviation	3,681,198	0	0.0	A
4.6.2 Love Field - Police Department - Security	Aviation	5,758,610	0	0.0	A
4.6.3 Municipal Prosecution and Police Liaison	City Attorney's Office	2,124,390	2,124,390	28.0	A
4.6.4 City Detention Center	Court and Detention Services	1,043,304	1,043,304	0.0	B
4.6.5 Lew Sterrett Jail Contract	Court and Detention Services	6,547,988	6,547,988	0.0	A
4.6.6 Municipal Court Enforcement	Court and Detention Services	1,368,318	1,368,318	15.6	A
4.6.7 911 Communications Center	Fire	5,144,425	4,323,347	102.0	A
4.6.8 911 Fire Dispatch	Fire	10,386,128	4,940,420	62.1	A
4.6.9 Emergency Medical Service	Fire	31,497,102	31,480,102	319.7	A
4.6.10 Fire and Rescue Emergency Response	Fire	122,434,846	116,336,053	1,369.4	A
4.6.11 Fire Investigation/Arson	Fire	2,839,744	2,839,744	22.9	A
4.6.12 Court Security	Judiciary	921,982	521,982	14.1	D
4.6.13 Municipal Judges/Cases Docketed	Judiciary	1,395,752	1,395,752	12.0	A
4.6.14 Emergency Management Operations	Office of Emergency Management	1,413,247	555,655	5.0	A
4.6.15 Police Auto Pound	Police	3,513,354	3,513,354	56.5	A
4.6.16 Police Financial and Contract Management	Police	1,759,708	1,759,708	13.5	A
4.6.17 Police Headquarters Management	Police	2,337,612	2,267,612	14.1	E
4.6.18 Police Legal Research Services and Processing	Police	1,052,690	1,052,690	16.0	A
4.6.19 Police Love Field Airport Law Enforcement Security	Police	5,266,281	0	51.4	A
4.6.20 Police Prisoner Processing at County Jail	Police	3,265,131	3,265,131	38.7	D
4.6.21 Police Property/Evidence and Recovery	Police	2,827,976	2,740,843	38.9	A
4.6.22 Police Records and Records Operations	Police	2,267,524	2,232,524	45.0	A
4.6.23 Police Recruiting and Personnel Service	Police	13,817,942	13,817,942	69.2	A
4.6.24 Police School Crossing Guard and Support	Police	3,025,796	3,025,796	143.0	A
4.6.25 Police Technology and Technical Support	Police	4,203,036	4,203,036	15.6	E
4.6.26 Police Uniform, Equipment Distribution and Asset Management	Police	3,438,744	3,222,420	16.8	E
	<b>Total for Component 6</b>	<b>\$243,332,828</b>	<b>\$214,578,111</b>	<b>2,469.5</b>	
	<b>Total for Key Focus Area 4</b>	<b>\$538,059,566</b>	<b>\$499,775,503</b>	<b>5,828.9</b>	

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D - Additional direct citizen services  
 E - Supportive services  
 F - Supplemental services



**Key Focus Area 5: Trinity River Project**

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>0. Summary of All Components</b>					
5.0.1 Trinity River Corridor Project Implementation	Public Works and Transportation	955,496	0	8.0	B
	<b>Total for Component 0</b>	<b>\$955,496</b>	<b>\$0</b>	<b>8.0</b>	
	<b>Total for Key Focus Area 5</b>	<b>\$955,496</b>	<b>\$0</b>	<b>8.0</b>	

Class Legend: A - Mandated by Federal/State statute and/or Required by City Charter  
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**2005-06**  
**ANNUAL BUDGET**



# Economic Development

**Dallas residents continue to believe that we live in one of the best cities in the world**

Dallas enjoys the rewards of a diverse economic fabric and recognizes the importance of sustaining and improving this critical element of our community through continued investment in economic development initiatives, transit and transportation systems, and environmental quality. This budget includes funding to support implementation of a new Economic Development Strategic Plan, with focused effort in Southern and Downtown Dallas, as well as other strategies to retain existing businesses and jobs and encourage new investment, sustainable jobs and tax base growth. Continued investment in environmental programs, streets, water and wastewater infrastructure also supports Economic Development.

## Components

- ★ Develop the Southern Sector, Water, West Dallas, Environmental Initiatives
- ★ Redevelop Downtown, Fair Park, West Dallas, Convention Center and Tourism, and the Trinity River Corridor including the Cedars and Bachman
- ★ Recruit and Retain Businesses
- ★ Improve Transit / Transportation



## Component 1 Development of Southern Sector, Water, West Dallas, Environmental Initiatives

### Air Quality Compliance

Department: Environmental and Health Services

- 1.1.1 Description:** Conduct 750 investigations of industry plants and businesses, gasoline services stations, paint and body shops, used car lots, construction sites and dry cleaners based on Texas Commission on Environmental Quality (TCEQ) standards.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$21,344	10.4	\$14,889	10.3	\$14,712	10.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$530,421	0.0	\$530,421	0.0	\$530,421	0.0
<b>Total</b>	\$551,765	10.4	\$545,310	10.3	\$545,133	10.3

**Efficiency Measure:** Number of investigations per FTE = 72

**ServiceTarget FY 2005-06:** Increase the percentage of sources that are compliant with air regulations on the first annual investigations by 5%, from 80.75% to 85%

**Community Indicator:** By 2010, air is safe to breathe and meets minimum federal standards established under the Federal Clean Air Act (42 U.S.C., Section 7407)

### Ambient Air Monitoring

Department: Environmental and Health Services

- 1.1.2 Description:** Monitor the air for compliance with the National Ambient Air Quality Standards. Collect and report data for real-time pollution data, air pollution watches/warnings and historical pollution data to be used by state and federal environmental agencies. Collect over 450,000 air samples annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$6,163	6.5	\$2,981	6.5	\$31,267	6.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$705,095	0.0	\$705,095	0.0	\$705,094	0.0
<b>Total</b>	\$711,258	6.5	\$708,076	6.5	\$736,361	6.5

**Efficiency Measure:** Air samples collected per inspector - 69,231

**ServiceTarget FY 2005-06:** Increase the percentage of valid samples collected by 5%, from 85% to 90% by September 30, 2006

**Community Indicator:** By 2010, the fourth highest ozone value for any three consecutive years cannot exceed the daily eight hour ozone standard

## Component 1 Development of Southern Sector, Water, West Dallas, Environmental Initiatives

### First-Time Homebuyer Loans

Department: Housing

- 1.1.3 Description:** Provides deferred payment, zero-interest loans up to \$12,000 for approximately 530 low-income first-time homebuyers to assist them with down payments and closing costs and mortgage principle reductions plus up to \$1,500 for minor repairs necessary for the homes to meet Federal Housing Quality Standards.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$2,014,409	0.0	\$2,014,409	0.0	\$5,959,401	0.0
<b>Total</b>	<b>\$2,014,409</b>	<b>0.0</b>	<b>\$2,014,409</b>	<b>0.0</b>	<b>\$5,959,401</b>	<b>0.0</b>

**Efficiency Measure:** Servicing cost per loan processed

**ServiceTarget FY 2005-06:** Provide assistance to approximately 530 new homeowners, up from 455 last fiscal year

**Community Indicator:** The homeownership rate

### Neighborhood Investment Program - Infrastructure Improvements

Department: Housing

- 1.1.4 Description:** Provides focused resources to stabilize five neighborhoods and build communities. Funds public infrastructure improvements to address concerns of public health and safety through construction, repair, or reconstruction of public infrastructure.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$4,122,800	0.0	\$4,122,800	0.0	\$1,500,000	0.0
<b>Total</b>	<b>\$4,122,800</b>	<b>0.0</b>	<b>\$4,122,800</b>	<b>0.0</b>	<b>\$1,500,000</b>	<b>0.0</b>

**Efficiency Measure:** Average annual infrastructure funding for each of the five Neighborhood Improvement Program (NIP) target area is \$300,000

**ServiceTarget FY 2005-06:** Initiate construction of 95% of NIP public infrastructure improvement projects within 90 days of scheduled start date

**Community Indicator:** Percent increase of property values in NIP target areas

## Component 1 Development of Southern Sector, Water, West Dallas, Environmental Initiatives

### Neighborhood Non-Profits Housing Development

Department: Housing

- 1.1.5 Description:** Provides 11 operating assistance grants and 181 loans to eleven active non-profit, City-certified Community Housing Development Organizations (CHDOs) for acquisition, pre-development, development of affordable housing for low-income households, and homebuyer assistance. This Program is 100% funded through the Federal HOME grant.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,789,275	0.0	\$1,789,275	0.0	\$1,837,355	0.0
<b>Total</b>	\$1,789,275	0.0	\$1,789,275	0.0	\$1,837,355	0.0

**Efficiency Measure:** Average CHDO loan is \$139,000 and average operating assistance is \$44,635

**ServiceTarget FY 2005-06:** Provide 11 operating assistance grants, development loans for 130 single-family and 51 multi-family units

**Community Indicator:** The number of newly constructed homes added to the tax roll from these programs per year

### Urban Land Bank

Department: Housing

- 1.1.6 Description:** Acquires approximately 90 vacant, tax-delinquent lots annually referred through the tax-foreclosure process for re-sale at below market pricing to developers of affordable, single-family homes that are constructed for sale to low- to moderate- income homebuyers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$332,870	3.0	\$332,870	3.0	\$134,234	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$66,309	0.0	\$66,309	0.0	\$78,252	0.0
<b>Total</b>	\$399,179	3.0	\$399,179	3.0	\$212,486	3.0

**Efficiency Measure:** 480 property cases prepared for sale, 90 lots acquired, 50 lots to be sold. Average number of properties managed per FTE is 160

**ServiceTarget FY 2005-06:** Produce approximately 150 new residential homes by FY 2009

**Community Indicator:** Number of new residential homes completed per year

## Component 1 Development of Southern Sector, Water, West Dallas, Environmental Initiatives

### Small Business Initiatives

Department: Office of Economic Development

- 1.1.7 Description:** Manage and monitor approximately 130 projects and contracts which provide comprehensive support to seven Business Assistance Centers, the revolving loan program administered by Southern Dallas Development Corporation, and approved economic development related CDBG funded projects to stimulate business development. Proposed includes new Southern Dallas Assistant Director and \$1 million for the revolving loan program.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$241,917	2.8	\$155,904	2.1	\$282,775	4.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,659,818	0.0	\$1,659,818	0.0	\$1,383,545	2.0
<b>Total</b>	\$1,901,735	2.8	\$1,815,722	2.1	\$1,666,320	6.0

**Efficiency Measure:** Project management cost (Administrative cost) per project and contract

**ServiceTarget FY 2005-06:** Increase the number of small businesses receiving technical assistance from the Business Assistance Centers by 20%, from 300 to 360

**Community Indicator:** Achieve a new business survival rate of 70% over 5 years for small business loan recipients

### Wastewater Treatment

Department: Water Utilities

- 1.1.8 Description:** Operate and maintain two wastewater treatment plants that treat domestic and industrial waste and process and dispose of solids and sludge as a service for the citizens of Dallas and 11 customer cities. Meet Federal and State requirements.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$38,786,421	292.4	\$37,822,205	291.5	\$40,125,570	292.5
<b>Additional Resources</b>	\$489,825	0.0	\$458,180	0.0	\$536,246	0.0
<b>Total</b>	\$39,276,246	292.4	\$38,280,385	291.5	\$40,661,816	292.5

**Efficiency Measure:** Cost per million gallons wastewater treated equals \$521.11

**ServiceTarget FY 2005-06:** Meet or exceed standards set by Environmental Protection Agency (EPA) and other regulatory agencies 100% of the time

**Community Indicator:** Continue efforts to reduce potential odor sources and maintain the environmental quality of the Trinity River



## Component 1 Development of Southern Sector, Water, West Dallas, Environmental Initiatives

### Water Pumping

Department: Water Utilities

- 1.1.9 Description:** Maintain pumping facilities, operate the distribution system, maintain meter vaults, remote pressure monitoring stations, and elevated storage tanks as they coordinate the water releases to meet annual consumption demands for Dallas citizens and 22 wholesale customers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$27,040,006	83.3	\$25,092,904	79.6	\$27,952,043	83.3
Additional Resources	\$7,100	0.0	\$7,100	0.0	\$7,000	0.0
<b>Total</b>	<b>\$27,047,106</b>	<b>83.3</b>	<b>\$25,100,004</b>	<b>79.6</b>	<b>\$27,959,043</b>	<b>83.3</b>

**Efficiency Measure:** Cost per million gallons of water pumped equals \$169.41

**ServiceTarget FY 2005-06:** Maintain system capacity of 875 million gallons to meet customer demand and meet the State requirements on water pressure

**Community Indicator:** Maximum million gallons pumped as a percentage of total pumping capacity

### Water Treatment

Department: Water Utilities

- 1.1.10 Description:** Operate and maintain two water purification plants and associated facilities providing treated water for the citizens of Dallas and 22 customer cities. The plants typically use an ozonation process to provide potable water supply.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$39,060,580	199.9	\$38,318,250	197.9	\$40,284,403	203.8
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$39,060,580</b>	<b>199.9</b>	<b>\$38,318,250</b>	<b>197.9</b>	<b>\$40,284,403</b>	<b>203.8</b>

**Efficiency Measure:** Cost per million gallons of treated water equals \$244.15

**ServiceTarget FY 2005-06:** Treatment plants will meet or exceed standards set by Federal and State regulatory agencies established for safe, drinkable water 100% of the time and meet the average demand requirements

**Community Indicator:** Continue to implement the Water Conservation Strategic Plan to achieve a gallons per capita demand reduction of 5.5% by 2010

## Component 1 Development of Southern Sector, Water, West Dallas, Environmental Initiatives

### Water Utilities Capital Program Management

Department: Water Utilities

- 1.1.11 Description:** Plan, design, construct and inspect capital projects providing water and wastewater facilities needed to meet growth and regulatory requirements. Services also include extension of water and wastewater mains, modification of facilities to meet changes in regulatory requirements, and rehabilitation and replacement of infrastructure.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$10,234,981	156.6	\$9,688,610	130.4	\$11,067,223	160.8
<b>Additional Resources</b>	\$304,342	0.0	\$231,081	0.0	\$500,000	0.0
<b>Total</b>	\$10,539,323	156.6	\$9,919,691	130.4	\$11,567,223	160.8

**Efficiency Measure:** Number of projects per FTE equals 1.9

**ServiceTarget FY 2005-06:** Award 95% of the projects in the annual work plan within 90 days of the established schedule

**Community Indicator:** Lines of water and wastewater mains replaced as a percentage of the total number of lines needing replacement

### Water Utilities Pretreatment and Laboratory Services

Department: Water Utilities

- 1.1.12 Description:** Provide monitoring, enforcing, sampling, inspecting and permitting industrial users in accordance with Federal regulation measures that will limit or eliminate certain pollutants from going into the treatment plants that could compromise the process. Also provides analysis of samples for customer cities, industries, water and wastewater process control for compliance of discharge permit requirements.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$3,958,964	45.9	\$3,671,801	45.9	\$4,119,206	45.9
<b>Additional Resources</b>	\$76,486	0.0	\$46,486	0.0	\$40,000	0.0
<b>Total</b>	\$4,035,450	45.9	\$3,718,287	45.9	\$4,159,206	45.9

**Efficiency Measure:** Number of analyses performed per FTE per year equals 3,478

**ServiceTarget FY 2005-06:** To ensure any unauthorized dischargers into the system are identified and stopped and 100% of analytical results submitted to the Environmental Protections Agency for evaluation receive an "acceptable" rating

**Community Indicator:** Continue to identify dischargers in to the system who could compromise the wastewater system. Continue to work to ensure ratings are "acceptable" or higher and improve public health and safety

## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### Convention Center Debt Service Payment

Department: Convention and Event Services

- 1.2.1 Description:** Provides for the payment of principal and interest on approximately 2.8 million square feet of facilities on the Convention Center's outstanding revenue bond indebtedness for new construction and major maintenance projects.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$23,609,955	0.0	\$22,729,955	0.0	\$24,742,152	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$23,609,955</b>	<b>0.0</b>	<b>\$22,729,955</b>	<b>0.0</b>	<b>\$24,742,152</b>	<b>0.0</b>

**Efficiency Measure:** Average indebtedness per building square foot = \$162 for FY 2005-06

**ServiceTarget FY 2005-06:** Maintain sufficient fund balance to pay debt twice annually

**Community Indicator:** Increase Hotel Occupancy Tax Revenue by 1% annually

### Dallas Convention Center

Department: Convention and Event Services

- 1.2.2 Description:** Provide approximately one million square feet of prime, contiguous exhibit hall space, with an economic impact of \$680 million to the City. Host approximately 58 (confirmed) events with estimated attendance of 870,100 in FY05/06.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$29,577,414	149.8	\$31,750,391	136.1	\$32,065,997	149.3
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$29,577,414</b>	<b>149.8</b>	<b>\$31,750,391</b>	<b>136.1</b>	<b>\$32,065,997</b>	<b>149.3</b>

**Efficiency Measure:** Operation and maintenance cost per square foot (2.8 million total square feet) - \$5.58 for FY 2004-05

**ServiceTarget FY 2005-06:** Decrease operation and maintenance cost per square foot by 7.4%, from \$5.58 in FY 2004-05 to \$5.17 in FY 2005-06

**Community Indicator:** Increase Hotel Occupancy Tax revenues by 1% annually

## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### Dallas Farmers Market

Department: Convention and Event Services

- 1.2.3 Description:** Provide approximately 128,000 square feet of facilities and stall rental for sale of farm produce, floral, specialty items and programs, and multi-cultural events at the Dallas Farmers Market.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,610,027	16.8	\$1,650,115	15.1	\$1,782,894	16.8
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$1,610,027</b>	<b>16.8</b>	<b>\$1,650,115</b>	<b>15.1</b>	<b>\$1,782,894</b>	<b>16.8</b>

**Efficiency Measure:** Operation and maintenance cost per square foot = \$13.54 for FY 2005-06

**ServiceTarget FY 2005-06:** Increase percentage of stall rentals by 5%, from 60% to 65%

**Community Indicator:** Net profit/loss to operate Farmers Market

### Reunion Arena

Department: Convention and Event Services

- 1.2.4 Description:** Provides a sports and entertainment facility for sporting events, concerts, religious, graduation, and children's events in the facility with attendance of approximately 300,000 annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,883,406	7.0	\$2,117,521	6.5	\$1,691,344	7.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$1,883,406</b>	<b>7.0</b>	<b>\$2,117,521</b>	<b>6.5</b>	<b>\$1,691,344</b>	<b>7.0</b>

**Efficiency Measure:** Operation and maintenance cost per square foot (386,000 square feet) - \$5.48 for FY 2004-05

**ServiceTarget FY 2005-06:** Decrease operation and maintenance cost by 28%, from \$5.48 per square foot in FY 2004-05 to \$3.94 per square foot in FY 2005-06

**Community Indicator:** Net profit/loss to operate Reunion Arena

## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### Special Events and Film Permits

Department: Convention and Event Services

- 1.2.5 Description:** The purpose of the Office of Special Events is to facilitate the promotion of events and activities within the city, to create a more positive image of the city and to stimulate significant economic growth.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$306,381	4.0	\$206,741	4.0	\$225,296	4.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$306,381</b>	<b>4.0</b>	<b>\$206,741</b>	<b>4.0</b>	<b>\$225,296</b>	<b>4.0</b>

**Efficiency Measure:** Average cost per special event and filming permit = \$282 for FY 2005-06

**ServiceTarget FY 2005-06:** Maintain the issuance of special events permits - 700 annually

**Community Indicator:** Increase Hotel Occupancy Tax revenues by 1%; continue to issue more than 700 special event permits annually, with 1.5M attendance

### Union Station

Department: Convention and Event Services

- 1.2.6 Description:** Provides funding for security, utilities, building maintenance and disposal services for approximately 161,000 square feet of office, event and rail station space, under lease agreement with the City.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$639,716	0.0	\$865,792	0.0	\$654,613	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$639,716</b>	<b>0.0</b>	<b>\$865,792</b>	<b>0.0</b>	<b>\$654,613</b>	<b>0.0</b>

**Efficiency Measure:** Operation and maintenance cost per square foot (total of 161,000 square feet) - \$5.38 for FY 2004-05

**ServiceTarget FY 2005-06:** Decrease operation and maintenance cost by 31.8%, from \$5.38 per square foot in FY 2004-05 to \$3.67 per square foot in FY 2005-06

**Community Indicator:** Net profit/loss to operate Union Station

## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### Arts District Parking Garage Operation and Maintenance

Department: EBS - Building Services

- 1.2.7 Description:** Arts District Parking Garage Operation and Maintenance provides operation and maintenance of the 1,635 space underground Dallas Arts District Parking Garage for monthly parking and special events parking at the Morton H. Meyerson Symphony Center.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$866,991	8.2	\$759,934	5.1	\$890,752	8.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$866,991	8.2	\$759,934	5.1	\$890,752	8.2

**Efficiency Measure:** Average operating and maintenance cost per parking space is \$544.80

**ServiceTarget FY 2005-06:** Increase revenues by 10% from \$779,991 to \$857,991

**Community Indicator:** Ratio of revenues to operating expenses

### Bullington Truck Terminal and Pedestrian Way Operation and Maintenance

Department: EBS - Building Services

- 1.2.8 Description:** Bullington Truck Terminal & Pedestrian Way Operation and Maintenance provides operation and maintenance of the Thanksgiving Square Pedestrian Way and the Bullington Truck Terminal which provides 24,500 off-street deliveries for 4 privately owned buildings: Thanksgiving Tower, Union Tower, Republic Tower, and Energy Plaza. Approximately \$200,000 revenue is received from the buildings served to partially offset costs; net City cost is \$62.73

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$239,602	1.0	\$262,061	1.0	\$262,738	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$239,602	1.0	\$262,061	1.0	\$262,738	1.0

**Efficiency Measure:** Average cost to City per delivery is \$2.56

**ServiceTarget FY 2005-06:** Maintain service within available resources

**Community Indicator:** Number of truck deliveries using the terminal

## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### Thanksgiving Square Support

Department: EBS - Building Services

- 1.2.9** *Description:* Thanksgiving Square Support provides citizens a clean and safe walking passage of approximately 750 linear feet through the Pedestrian Way at Thanksgiving Square and to adjoining buildings. Approximately \$55,000 revenue is received from Pedestrian Way tenants; net City cost at \$238,646

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$293,646	0.0	\$293,646	0.0	\$293,646	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$293,646	0.0	\$293,646	0.0	\$293,646	0.0

*Efficiency Measure:* Average cost to City per linear feet of passage way provided is \$318.19

*ServiceTarget FY 2005-06:* Maintain service within available resources and in compliance with contract requirements

*Community Indicator:* Ratio of revenue to operating cost

### Home Repair - South Dallas/Fair Park

Department: Housing

- 1.2.10** *Description:* Provides approximately 13 grants annually to eligible low-income and/or handicapped homeowners living in housing with physical defects in the South Dallas/Fair Park Trust Fund area. The grants are used to make minor repairs and safety improvements to owner-occupied single-family homes.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$100,000	0.0	\$100,000	0.0	\$100,000	0.0
<b>Total</b>	\$100,000	0.0	\$100,000	0.0	\$100,000	0.0

*Efficiency Measure:* Average grant per household equals \$8,000

*ServiceTarget FY 2005-06:* Provide funding for 13 home repairs in the South Dallas/Fair Park Trust Fund area

*Community Indicator:* Improve the quality of housing in the South Dallas/Fair Park Trust Fund area by providing funds for home repairs which would not otherwise be made

## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### Cultural Tourism Development and Marketing

Department: Office of Cultural Affairs

- 1.2.11 Description:** Provide funding support to attract and market approximately 10 international and nationally recognized artists or exhibits to Dallas to encourage tourism in Dallas and to provide a positive economic impact on tourism related industries.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$245,000	0.0	\$245,000	0.0	\$245,000	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$245,000	0.0	\$245,000	0.0	\$245,000	0.0

**Efficiency Measure:** Increase the number of room nights booked directly related to cultural facilities, events and destination by 5%, from 2,400 to 2,520 in FY 2005-06

**ServiceTarget FY 2005-06:** Maintain support for up to 10 events in FY 2005-06

**Community Indicator:** Increase economic activity/impact in the city at a \$34:1 rate as reported in the Dallas Business Committee for Arts Biennial Report on the economic impact of the arts in Dallas

### Economic Area Redevelopment (TIFs and PIDs)

Department: Office of Economic Development

- 1.2.12 Description:** Creates redevelopment plans for districts, finds developers and implements redevelopment plans through the use of Tax Increment Financing (TIF), Public Improvement Districts (PIDs) and special grant agreements. This service oversees approximately 50 projects annually. This service includes enhancements for the new Downtown Initiatives group.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$146,879	7.6	\$117,222	7.5	\$210,986	12.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$518,423	0.0	\$518,423	0.0	\$1,078,153	0.0
<b>Total</b>	\$665,302	7.6	\$635,645	7.5	\$1,289,139	12.8

**Efficiency Measure:** Six projects managed per FTE

**ServiceTarget FY 2005-06:** Increase the number of TIF and PID projects managed by 10%

**Community Indicator:** Increase property values in the TIF districts by an average of two percent annually



## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### South Dallas/Fair Park Trust Fund

Department: Office of Economic Development

- 1.2.13 Description:** Manage, monitor and provide comprehensive support to stimulate business and services and improve neighborhoods through the South Dallas Trust Fund's loan and grant programs for approximately 20 loans & grants annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$427,602	3.9	\$367,913	3.0	\$109,837	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$142,638	0.0	\$142,638	0.0	\$142,638	0.0
<b>Total</b>	\$570,240	3.9	\$510,551	3.0	\$252,475	3.0

**Efficiency Measure:** Administration cost per loan or grant provided

**ServiceTarget FY 2005-06:** Initiate 20 or more loans and grants in the Trust Fund service area

**Community Indicator:** Achieve business survival rate of 70% over five years for Trust Fund business loan recipients

### Fair Park Management and Promotion

Department: Park and Recreation

- 1.2.14 Description:** Maintain 277 acre historical park with nine museums and multiple event facilities offering 749,000 sq ft of exhibit space, host 7 million visitors each year and the home for the annual State Fair of Texas. FY 2005-06 includes support for three collegiate football games at the Cotton Bowl previously funded elsewhere.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,436,566	69.4	\$3,651,359	65.7	\$4,488,900	69.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$890,179	0.0	\$1,038,537	0.0	\$1,505,619	0.0
<b>Total</b>	\$4,326,745	69.4	\$4,689,896	65.7	\$5,994,519	69.4

**Efficiency Measure:** Earn at least \$2 per attendee from exhibit facility rental

**ServiceTarget FY 2005-06:** Increase the overall economic impact for Fair Park by 2.2%, from \$90 million to \$92 million over FY 2003-04 as measured by the ICVB formula taking into account hotel room nights, and average expenditure per day by tourists and residents

**Community Indicator:** Book events at the Cotton Bowl over the next three years that generate at least \$90 million per year in economic impact for the City of Dallas as measured by the Dallas Convention and Visitors Bureau annually

## Component 2 Redevelop Downtown, Fair Park, West Dallas, Trinity River, Convention & Tourism

### Tax-Increment Financing and Urban Redevelopment

Department: Public Works and Transportation

- 1.2.15 Description:** Provides project management for approximately 15 public infrastructure projects associated with private development/redevelopment initiated by Economic Development. Increased General Fund expenses due to decreased availability of tax increment reimbursements.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$28,610	3.0	\$136,222	2.7	\$256,290	3.1
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$193,850	0.0	\$103,949	0.0	\$0	0.0
<i>Total</i>	\$222,460	3.0	\$240,171	2.7	\$256,290	3.1

**Efficiency Measure:** Cost of project management per project - approximately \$17,000

**ServiceTarget FY 2005-06:** Award 95% of scheduled projects in the work plan within 90 days of the established schedule

**Community Indicator:** The annual increase in the City's commercial tax base with the goal that it is increased by \$5 billion by 2010

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Access to Capital for Business Development

Department: Business Development & Procurement Services

- 1.3.1** *Description:* Fully implement a program to provide a revenue source, through a working capital loan pool, to the vending community who otherwise would not be able to participate in the bidding of City contracts.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$19,660	0.0	\$21,157	0.2	\$22,127	0.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$19,660	0.0	\$21,157	0.2	\$22,127	0.2

*Efficiency Measure:* Review loan documentation within 10 days of submittal by vendors

*ServiceTarget FY 2005-06:* Increase the number of potential vendors participating on city bids by 2%

*Community Indicator:* Ensures the retention of small and emerging local businesses by providing a program which assists in obtaining revenue sources

### Certification for Minority/Women Owned Business Enterprise

Department: Business Development & Procurement Services

- 1.3.2** *Description:* Provide technical assistance to approximately 120 businesses annually, through the City's Resource LINK Team, to vendors to ensure adequate information is submitted to proper agency for Minority and Women Owned Business Certification.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$69,178	0.0	\$75,929	1.1	\$81,180	1.1
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$42,445	0.0	\$42,445	0.0	\$42,445	0.0
<b>Total</b>	\$111,623	0.0	\$118,374	1.1	\$123,625	1.1

*Efficiency Measure:* Provide assistance with the certification application to an average of 109 businesses per FTE

*ServiceTarget FY 2005-06:* Increase the number of Minority and Women Owned Businesses that are submitting certification applications by approximately 20% from 120 to 144 annually

*Community Indicator:* Increasing the number of certified Minority and Women Owned Businesses bidding on the City's construction, professional services, and procurement contracts

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Community Outreach Liaison Program for City Contracts

Department: Business Development & Procurement Services

- 1.3.3 Description:** Partnership with the various chambers of commerce and advocacy groups to supplement Business Development and Procurement Services' outreach efforts focusing on education, awareness, and dissemination of information on doing business with the City of Dallas.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$197,925	2.6	\$198,078	0.4	\$140,663	0.4
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$197,925</b>	<b>2.6</b>	<b>\$198,078</b>	<b>0.4</b>	<b>\$140,663</b>	<b>0.4</b>

**Efficiency Measure:** Cost per awareness event held = \$1,465

**ServiceTarget FY 2005-06:** Retain and increase strong partnerships needed to expand minority participation in the procurement process

**Community Indicator:** Percent of M/WBEs to contracting dollars

### Dallas Alliance for Business Development

Department: Business Development & Procurement Services

- 1.3.4 Description:** Dallas Alliance for Business Development is comprised of nine public agencies formed to address local business development and minority participation on public procurement and employment opportunities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$72,992	1.0	\$74,208	1.0	\$78,984	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$90,000	0.0	\$90,000	0.0	\$20,000	0.0
<b>Total</b>	<b>\$162,992</b>	<b>1.0</b>	<b>\$164,208</b>	<b>1.0</b>	<b>\$98,984</b>	<b>1.0</b>

**Efficiency Measure:** Number of employees attending the quarterly meeting

**ServiceTarget FY 2005-06:** Hold quarterly cooperative committee meetings

**Community Indicator:** Percent of City's contracting/expenditure dollars going to MWBEs

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Good Faith Effort Compliance Monitoring

Department: Business Development & Procurement Services

- 1.3.5 Description:** Responsible for centralized compliance monitoring and reporting of Minority and Women Owned Businesses (M/WBE) utilization in all city contracts totaling approximately \$660 million annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$35,752	2.2	\$56,899	3.1	\$49,052	3.1
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$176,314	0.0	\$187,209	0.0	\$187,209	0.0
<b>Total</b>	\$212,066	2.2	\$244,108	3.1	\$236,261	3.1

**Efficiency Measure:** Number of reviews per FTE

**ServiceTarget FY 2005-06:** Maintain the process and review of all contracts scheduled for Council approval within 10 days of receipt for compliance with the Good Faith Effort Plan

**Community Indicator:** Percent of City's contracting/expenditure dollars going to MWBEs

### Surety Support Program for City Contracts

Department: Business Development & Procurement Services

- 1.3.6 Description:** Connects vendors to resources to assist them in obtaining insurance and bonding requirements on City contracts and manage Surety Support Program contract.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$26,724	0.1	\$28,283	0.3	\$29,653	3.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$42,445	0.0	\$42,445	0.0	\$42,445	0.0
<b>Total</b>	\$69,169	0.1	\$70,728	0.3	\$72,098	3.0

**Efficiency Measure:** Cost of surety support services per vendor served

**ServiceTarget FY 2005-06:** Continue to assist a minimum of five vendors monthly

**Community Indicator:** Percent of businesses assisted by the Surety Support Program that obtain business with the City

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Vendor Recruitment/Education

Department: Business Development & Procurement Services

- 1.3.7 Description:** Serve as a catalyst for growth in the business community by increasing the number of local businesses, including minority and women-owned businesses, registered online with the City and participating in the bidding process by approximately 750 vendors annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$41,341	2.9	\$50,290	1.6	\$51,662	1.6
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$75,095	0.0	\$75,095	0.0	\$75,095	0.0
<b>Total</b>	<b>\$116,436</b>	<b>2.9</b>	<b>\$125,385</b>	<b>1.6</b>	<b>\$126,757</b>	<b>1.6</b>

**Efficiency Measure:** Cost per vendor recruited = \$2,113

**ServiceTarget FY 2005-06:** Increase the number of businesses registered, including local minority and women-owned businesses, on the City's vendor database

**Community Indicator:** Percent of new registered vendors who contract with the City

### Vendor Support Services

Department: Business Development & Procurement Services

- 1.3.8 Description:** Provides procurement support services to departments and vendors through various oversight and administrative procedures including receiving, opening and tabulating approximately 675 bid packets annually; managing and maintaining vendor data base.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$73,635	0.0	\$74,305	1.0	\$79,204	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$73,635</b>	<b>0.0</b>	<b>\$74,305</b>	<b>1.0</b>	<b>\$79,204</b>	<b>1.0</b>

**Efficiency Measure:** Cost per bid tabulation

**ServiceTarget FY 2005-06:** Tabulate all bids within five business day of bid opening

**Community Indicator:** Number of bid protests

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Dallas Comprehensive Plan Development, Adoption, Implementation

Department: Development Services

- 1.3.9** *Description:* Develop, periodically update and implement a long range plan to provide a vision and policies for a coordinated land use, transportation and economic development in the city.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$843,324	5.2	\$694,089	4.5	\$716,129	7.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$843,324	5.2	\$694,089	4.5	\$716,129	7.4

*Efficiency Measure:* Approximately 26 community stakeholder meetings per FTE

*ServiceTarget FY 2005-06:* Complete the first Comprehensive Plan by December, 2005

*Community Indicator:* Implement 5 detailed plans for 5 strategic project areas by December, 2007

### Historic and Conservation Districts and Neighborhood Planning

Department: Development Services

- 1.3.10** *Description:* Maintain and preserve Dallas' historical heritage and the distinctive physical character of neighborhoods. Establish and manage historic districts and conservation districts. In addition, work with communities to identify opportunities and resources for community plans.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$443,181	6.0	\$478,934	7.0	\$688,238	8.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$50,000	0.0	\$50,000	0.0	\$0	0.0
<b>Total</b>	\$493,181	6.0	\$528,934	7.0	\$688,238	8.4

*Efficiency Measure:* 215 applications per FTE includes certificates of appropriateness, eligibility, 106 HABS review, demolition permits and moratorium appeals

*ServiceTarget FY 2005-06:* Improve amount of time to send out Certificate of Appropriateness approval/denial correspondence by 50%, from 14 days to 10 days

*Community Indicator:* Property values of historic districts and conservation districts

### Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

#### Property Management for Love Field, Dallas Executive Airports

Department: Development Services

**1.3.11 Description:** Leasing and acquisitions of airport property associated with the operation of Dallas Love Field and Dallas Executive Airport.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$387	2.0	\$0	2.0	\$0	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$160,000	0.0	\$166,957	0.0	\$164,773	0.0
<b>Total</b>	<b>\$160,387</b>	<b>2.0</b>	<b>\$166,957</b>	<b>2.0</b>	<b>\$164,773</b>	<b>2.0</b>

**Efficiency Measure:** The ratio of FTEs to the average annual square feet of lease space, 1:9.4 million

**ServiceTarget FY 2005-06:** 90% of new leases will comply with Real Estate Task Force recommendations to increase return on investments

**Community Indicator:** Return on property investments

#### Property Management, Private Development

Department: Development Services

**1.3.12 Description:** Sale of unneeded streets, alleys, easements, surplus land or buildings and the license of rights-of-way to developers for economic development and citizens for neighborhood enhancement city-wide.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$359,970	6.8	\$384,783	8.0	\$461,047	8.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$306,875	0.0	\$370,286	0.0	\$317,992	0.0
<b>Total</b>	<b>\$666,845</b>	<b>6.8</b>	<b>\$755,069</b>	<b>8.0</b>	<b>\$779,039</b>	<b>8.0</b>

**Efficiency Measure:** Process all transactions within an average of 90 days

**ServiceTarget FY 2005-06:** Increase number of transactions completed by 28, from 297 to 325

**Community Indicator:** Overall average turnover ratio on all transactions - maintain at 0.71



## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Construction Plan Review and Permitting

Department: Development Services - Enterprise

**1.3.13 Description:** Review private construction plans and site compliance with applicable construction and zoning codes.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$4,221,300	69.5	\$4,470,008	69.2	\$4,899,510	75.2
Additional Resources	\$312,602	0.0	\$313,107	0.0	\$1,217,025	0.0
<b>Total</b>	<b>\$4,533,902</b>	<b>69.5</b>	<b>\$4,783,115</b>	<b>69.2</b>	<b>\$6,116,535</b>	<b>75.2</b>

**Efficiency Measure:** Approximately 30 construction plan reviews per FTE per month

**ServiceTarget FY 2005-06:** Decrease the average time to complete building code related plan reviews by 5%, from 15 days to 14 days

**Community Indicator:** Percent of cases appealed to the Board of Adjustment per year with the target to lower this by 10% per year

### Development Code Amendment and Board of Adjustments

Department: Development Services - Enterprise

**1.3.14 Description:** Review and process approximately 6 amendments annually to the City of Dallas Development Code for action by Boards and Commissions or City Council. In addition, this service receives, reviews and processes approximately 120 exceptions and variances to the City of Dallas Development Code for action by the Board of Adjustments.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$247,162	3.0	\$210,007	2.3	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$294,784	3.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$247,162</b>	<b>3.0</b>	<b>\$210,007</b>	<b>2.3</b>	<b>\$294,784</b>	<b>3.0</b>

**Efficiency Measure:** Administration cost per Board of Appeal case

**ServiceTarget FY 2005-06:** Schedule 95% of all requests for variances and special exceptions for a public hearing within 45 days of application deadline

**Community Indicator:** Average processing time of application to a public hearing date, with the target being to lower this to 30 days by September 2007

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Engineering Review of Paving and Drainage for Private Development

Department: Development Services - Enterprise

- 1.3.15 Description:** Review and approve paving and drainage, water and sewer plans for private development projects to ensure compliance with City infrastructure standards.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$560,541	19.0	\$353,179	15.1	\$1,172,782	22.4
Additional Resources	\$848,222	0.0	\$848,222	0.0	\$633,066	0.0
<b>Total</b>	<b>\$1,408,763</b>	<b>19.0</b>	<b>\$1,201,401</b>	<b>15.1</b>	<b>\$1,805,848</b>	<b>22.4</b>

**Efficiency Measure:** Annual number of engineering plan reviews per FTE = 98

**ServiceTarget FY 2005-06:** Maintain an average engineering plan review time for infrastructure improvements for private development within 12 days or less

**Community Indicator:** Percent of customers rating the service level of Engineering Review as Good to Excellent

### Field Inspections

Department: Development Services - Enterprise

- 1.3.16 Description:** Inspect buildings for compliance with applicable construction and zoning codes.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$5,593,993	65.0	\$6,174,317	64.1	\$6,978,240	68.2
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$5,593,993</b>	<b>65.0</b>	<b>\$6,174,317</b>	<b>64.1</b>	<b>\$6,978,240</b>	<b>68.2</b>

**Efficiency Measure:** Maintain the number of inspections per staff member per month at 345

**ServiceTarget FY 2005-06:** Increase customer service positive feedback by 5%, from 90% to 95%

**Community Indicator:** Percent of customers rating the service level of Field Inspection as Good to Excellent

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Land Use/Zoning

Department: Development Services - Enterprise

- 1.3.17 Description:** Process, review and formulate recommendations on zoning applications, development plans and minor amendments to ensure compliance with the City of Dallas Development Code.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$773,669	10.7	\$867,478	11.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$872,478	11.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$773,669</b>	<b>10.7</b>	<b>\$867,478</b>	<b>11.0</b>	<b>\$872,478</b>	<b>11.0</b>

**Efficiency Measure:** Approximately 46 zoning development plan and minor amendment cases processed per FTE annually

**ServiceTarget FY 2005-06:** Limit delays in processing cases that result from errors on notifications and postings to no more than 1% of cases

**Community Indicator:** Average processing time of application to a public hearing date, with the target being to lower this to 30 days by September, 2007

### Private Development - Survey Services

Department: Development Services - Enterprise

- 1.3.18 Description:** Provides timely review of plats and field notes for private development projects to ensure compliance with survey standards and plat regulations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$250,926	3.0	\$213,940	1.6	\$264,268	3.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$250,926</b>	<b>3.0</b>	<b>\$213,940</b>	<b>1.6</b>	<b>\$264,268</b>	<b>3.0</b>

**Efficiency Measure:** Approximately 400 plat and field note reviews per FTE

**ServiceTarget FY 2005-06:** Perform 90% of reviews of plats and field notes within 12 days of submittal

**Community Indicator:** Percent of complaints about Field Note Review with the target to lower it by 25%

### Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

#### Private Development Infrastructure Inspection - Paving and Drainage

Department: Development Services - Enterprise

**1.3.19 Description:** Perform infrastructure inspections annually to ensure compliance with City infrastructure standards.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$217,794	3.0	\$178,085	2.4	\$308,369	3.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$217,794</b>	<b>3.0</b>	<b>\$178,085</b>	<b>2.4</b>	<b>\$308,369</b>	<b>3.0</b>

**Efficiency Measure:** Number of inspections per FTE = 500 annually

**ServiceTarget FY 2005-06:** Ensure that 90% of all inspections are conducted with the service level agreement

**Community Indicator:** Percent of inspections in which no defects are found

#### Food Emergency Response

Department: Environmental and Health Services

**1.3.20 Description:** Investigate typically 175 emergency situations each year that could cause damage to food supplies, such as overturned transport vehicles, storms, floods and loss of electrical power.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$75,585	1.5	\$77,912	1.0	\$82,846	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$75,585</b>	<b>1.5</b>	<b>\$77,912</b>	<b>1.0</b>	<b>\$82,846</b>	<b>1.0</b>

**Efficiency Measure:** Cost per investigation - \$473.40

**ServiceTarget FY 2005-06:** Reduce average response time from 90 minutes to 75 minutes by September 2006

**Community Indicator:** Reduce incidences of food borne illness rate by 2% by September 2007

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Public Training and Education

Department: Environmental and Health Services

- 1.3.21 Description:** Respond to approximately 350 complaints concerning unreasonable noise or sound that exceeds the City Noise Ordinance and Environmental Performance Standards.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$50,091	1.3	\$44,693	1.0	\$69,762	1.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$50,091	1.3	\$44,693	1.0	\$69,762	1.8

**Efficiency Measure:** Number of cases investigated per FTE - 437.5

**ServiceTarget FY 2005-06:** Reduce complaint processing time from 22 days to 20 days by September 30, 2006

**Community Indicator:** Number of noise complaints related to early morning trash pick-up between the hours of 10:00 PM and 7:00 AM with the goal being to reduce this by 5%, from 90 to 85 over the next 3 years

### Restaurant Inspections

Department: Environmental and Health Services

- 1.3.22 Description:** Conduct more than 21,000 inspections of fixed site restaurants (minimum of two per site), mobile food carts, and temporary food establishments.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,617,503	28.3	\$1,418,972	24.5	\$1,516,628	28.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,617,503	28.3	\$1,418,972	24.5	\$1,516,628	28.2

**Efficiency Measure:** Average number of inspections per food inspector - 745

**ServiceTarget FY 2005-06:** Improve food inspection scores by 10%, from 70% to 80% by 2006 by more detailed and revised training during inspections

**Community Indicator:** Reduce incidence of food borne illness by 2% by conducting more training during inspections by September 2007

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### Business Development

Department: Office of Economic Development

- 1.3.23 Description:** Facilitates business recruitment, retention, marketing, business park, retail development and relocation of businesses to Dallas to increase the City's tax base and provide job opportunities for city residents through infrastructure participation grants, loans and property tax abatements.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$775,985	7.4	\$508,756	5.7	\$264,368	7.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$442,566	0.0	\$442,566	0.0	\$442,566	0.0
<b>Total</b>	<b>\$1,218,551</b>	<b>7.4</b>	<b>\$951,322</b>	<b>5.7</b>	<b>\$706,934</b>	<b>7.8</b>

**Efficiency Measure:** Average of 2 businesses retained/attracted through the Public/Private Partnership Program (Incentives) per FTE

**ServiceTarget FY 2005-06:** Increase the annual number of jobs created or retained to Dallas by 20%, from 1,500 to 1,800

**Community Indicator:** The annual increase in the City's commercial tax base with a goal that it increase by \$5 billion by 2010

### Economic Development Research and Information Services

Department: Office of Economic Development

- 1.3.24 Description:** Performs socioeconomic, business and planning research supporting internal and external decision makers in economic, business and planning decisions. Increase in data and licences needed for research in proposed.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$497,712	5.5	\$307,321	4.0	\$549,488	6.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$497,712</b>	<b>5.5</b>	<b>\$307,321</b>	<b>4.0</b>	<b>\$549,488</b>	<b>6.0</b>

**Efficiency Measure:** Cost per research project

**ServiceTarget FY 2005-06:** 90% of research requested is completed within promised timeframe

**Community Indicator:** Number of jobs per 100,000 population

## Component 3 Business Recruitment and Retention, Subsidy/Incentives, Private Sector Involvement, Competition

### International Business Development

Department: Office of Economic Development

- 1.3.25 Description:** Promotes international investment, global business expansion and trade to increase the City's tax base and provide job opportunities to residents. Includes funding for Dallas Protocol and two positions.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$338,685	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$212,672	0.0
<b>Total</b>	<b>\$0</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$551,357</b>	<b>2.0</b>

**Efficiency Measure:** Cost per international business attracted or retained

**ServiceTarget FY 2005-06:** Set the baseline target of the number of jobs that should be created per FTE per year

**Community Indicator:** Number of internationally based business expansions and/or new businesses attracted each year, with the average being two per year

### Floodplain Management

Department: Public Works and Transportation

- 1.3.26 Description:** Perform technical reviews of fill permits, floodplain alterations, and engineering plans received. Enforce floodplain regulations. Maintain Federal Emergency Management Agency compliance and ratings. Includes \$571,500 for consulting services to update FEMA maps to be funded by Storm Water Drainage Management. Also serves approximately 780 walk-in customers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$42,650	1.7	\$44,153	2.1	\$12,680	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$134,055	0.0	\$600,982	0.0	\$695,379	0.0
<b>Total</b>	<b>\$176,705</b>	<b>1.7</b>	<b>\$645,135</b>	<b>2.1</b>	<b>\$708,059</b>	<b>2.0</b>

**Efficiency Measure:** Average cost of 390 walk-in customers served per FTE = \$3.90

**ServiceTarget FY 2005-06:** Maintain Community Rating Systems (CRS) rating of 7, to enable Dallas property owners to receive a 15% discount of their flood insurance premium

**Community Indicator:** Maintain floodplain to prevent loss of life and property and maintain Community Rating Systems rating of 7 resulting in 15% decrease in flood insurance premiums for City of Dallas property owners

## Component 4 Transit/Transportation

### Capital Construction and Debt Service

Department: Aviation

- 1.4.1 Description:** This service provide for the principal and interest payments of revenue supported bond indebtedness for an additional parking garage at Love Field as well as operating budget transfers to the Capital Construction Fund for infrastructure and building projects.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$8,232,868	0.0	\$8,172,580	0.0	\$8,076,092	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$8,232,868</b>	<b>0.0</b>	<b>\$8,172,580</b>	<b>0.0</b>	<b>\$8,076,092</b>	<b>0.0</b>

**Efficiency Measure:** Number of timely annual debt service payments made (FY 2005 = 2)

**ServiceTarget FY 2005-06:** Provides funding for FY 2005 scheduled debt service totaling \$7,657,000

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

### Custodial Maintenance

Department: Aviation

- 1.4.2 Description:** Responsible for cleaning and maintaining Aviation facilities in a safe, functional/attractive, and cost effective manner. Custodial Management serves approximately 5.8 million passengers annually, over 1 million square feet of facilities, and multiple internal customers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,101,750	30.0	\$1,063,502	29.2	\$1,116,606	29.4
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$1,101,750</b>	<b>30.0</b>	<b>\$1,063,502</b>	<b>29.2</b>	<b>\$1,116,606</b>	<b>29.4</b>

**Efficiency Measure:** Average annual cost per square foot of custodial and aesthetic support - \$1.10

**ServiceTarget FY 2005-06:** Decrease the wait time for service requests by 1 day, from 2 days to 1 day and implement a work order software tracking system

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements



## Component 4 Transit/Transportation

### Dallas Executive Airport

Department: Aviation

- 1.4.3 Description:** Dallas Executive Airport is available to the general aviation community, 24/7, 365 days a year. Customers servicing or operating general aviation aircraft at Dallas Executive account for approximately 93,604 aircraft operations annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,467,168	11.1	\$1,417,907	10.1	\$1,488,254	10.1
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$1,467,168</b>	<b>11.1</b>	<b>\$1,417,907</b>	<b>10.1</b>	<b>\$1,488,254</b>	<b>10.1</b>

**Efficiency Measure:** Average annual cost per aircraft operation - \$15.67

**ServiceTarget FY 2005-06:** Provide current service levels without increasing the per aircraft operation service costs

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

### Field Maintenance

Department: Aviation

- 1.4.4 Description:** Maintains approximately 875 acres of airport property, including runways, taxiways, FAA required safety areas, ramps, roadways and landscaped areas to accommodate approximately 5.8 million passengers and 249,400 aircraft operations annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,776,260	33.3	\$1,897,807	33.3	\$1,811,934	32.5
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$1,776,260</b>	<b>33.3</b>	<b>\$1,897,807</b>	<b>33.3</b>	<b>\$1,811,934</b>	<b>32.5</b>

**Efficiency Measure:** Average annual cost per acre to maintain - \$2,030

**ServiceTarget FY 2005-06:** Provide current service levels without increasing the per acre service costs

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

## Component 4 Transit/Transportation

### Heliport

Department: Aviation

- 1.4.5 Description:** Provides a first class facility for approximately 2,500 operations and more than 100 helicopter users annually seeking the convenience of a Central Business District (CBD) location, and relieves congested airspace surrounding local airports from helicopter operations. These services are provided 24/7, 365 days a year.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$150,672	2.0	\$129,739	1.9	\$158,994	2.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$150,672</b>	<b>2.0</b>	<b>\$129,739</b>	<b>1.9</b>	<b>\$158,994</b>	<b>2.0</b>

**Efficiency Measure:** Average annual cost per service day - \$413

**ServiceTarget FY 2005-06:** Provide current service levels without increasing the per day service costs

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

### Love Field Operations

Department: Aviation

- 1.4.6 Description:** Provides a safe and secure environment for all users of the airport that meets or exceeds all applicable federal requirements for approximately 5.8 million passengers and 249,400 aircraft operations annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,658,709	16.1	\$1,698,750	16.1	\$1,820,127	17.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$1,658,709</b>	<b>16.1</b>	<b>\$1,698,750</b>	<b>16.1</b>	<b>\$1,820,127</b>	<b>17.0</b>

**Efficiency Measure:** Love Field average annual cost per aircraft operation - \$6.65

**ServiceTarget FY 2005-06:** Maintain current service levels for aircraft operation services

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

## Component 4 Transit/Transportation

### Terminal Maintenance

Department: Aviation

- 1.4.7 Description:** Maintain Aviation facilities in a safe, functional/attractive, and cost effective manner for approximately 5.8 million passengers annually, over 1 million square feet of facilities, and multiple internal customers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$6,188,586	32.7	\$6,214,446	34.4	\$6,168,380	32.6
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$6,188,586</b>	<b>32.7</b>	<b>\$6,214,446</b>	<b>34.4</b>	<b>\$6,168,380</b>	<b>32.6</b>

**Efficiency Measure:** Average annual cost per square foot of maintenance support - \$6.19

**ServiceTarget FY 2005-06:** Decreasing the wait time for service requests by an average of 3 days, from 6 days to 3 days, and implementing a work order software tracking system

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

### Street Lighting

Department: PBW - Street Lighting

- 1.4.8 Description:** Manage approximately 85,000 street lights in the City of Dallas and coordinate repairs and installation with TXU electric delivery. Cost increase due to electric rates.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$15,463,303	1.0	\$15,146,257	1.0	\$16,158,625	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$15,463,303</b>	<b>1.0</b>	<b>\$15,146,257</b>	<b>1.0</b>	<b>\$16,158,625</b>	<b>1.0</b>

**Efficiency Measure:** Average cost per street light managed - \$190 (FY 2005-06 Proposed)

**ServiceTarget FY 2005-06:** Reduce average number of days to process a street lighting request by 2.9%, from 72 to 70 days

**Community Indicator:** Improve service level agreement response from 91% to 95% in FY 2006

## Component 4 Transit/Transportation

### District Engineering/Traffic Signal Design and Inspection

Department: Public Works and Transportation

**1.4.9** *Description:* Initiates research/studies to respond to approximately 3,200 citizen requests annually for addition/change to new/existing signs/signals & markings.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$1,102,241	11.5	\$873,894	9.7	\$954,893	10.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$84,992	0.0	\$266,602	0.0	\$155,063	0.0
<b>Total</b>	<b>\$1,187,233</b>	<b>11.5</b>	<b>\$1,140,496</b>	<b>9.7</b>	<b>\$1,109,956</b>	<b>10.4</b>

*Efficiency Measure:* Average cost of completing approximately 3,200 traffic studies annually is \$347 per study

*ServiceTarget FY 2005-06:* Maintain service level at 92% completion of approximately 3,200 traffic studies annually within 84 days

*Community Indicator:* Achieve 1% decrease each year in the 3-year average of total vehicle crashes as reported by DPD. Baseline is 1998-2000 - 3-year average of 32,531 crashes per year

### Inspection of construction sites for safety permits

Department: Public Works and Transportation

**1.4.10** *Description:* Performs inspections of both private and DWU construction sites for safety compliance. Issues permits for street closures, block parties, and some special events.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$57,207	2.0	\$84,261	1.9	\$90,105	2.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$84,970	0.0	\$47,200	0.0	\$48,760	0.0
<b>Total</b>	<b>\$142,177</b>	<b>2.0</b>	<b>\$131,461</b>	<b>1.9</b>	<b>\$138,865</b>	<b>2.0</b>

*Efficiency Measure:* Average cost of approximately 1,800 inspections annually is \$77 per inspection.

*ServiceTarget FY 2005-06:* Increase by 4% from 1,800 to 1,880 the number of inspections by September 2006

*Community Indicator:* Provide safer traffic operations to achieve 1% decrease each year in the 3-year average of total vehicle crashes as reported by DPD. Base line is 1998-2000 - 3-year average of 32,531 crashes per year

## Component 4 Transit/Transportation

### Parking Programs

Department: Public Works and Transportation

- 1.4.11 Description:** Operation and maintenance of approximately 4,500 parking meters and 6 off-street parking lots, enforcement of parking restrictions, ticket processing/collections and customer service. Operating cost reduced due to partial privatization of service.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,532,419	44.7	\$2,493,499	40.4	\$1,822,414	37.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$150	0.0	\$0	0.0
<b>Total</b>	\$2,532,419	44.7	\$2,493,649	40.4	\$1,822,414	37.0

**Efficiency Measure:** Cost per parking meter = \$405

**ServiceTarget FY 2005-06:** Fully implement, on schedule, a new vendor contract providing comprehensive parking services including meter operations, ticket processing and collections, and customer service

**Community Indicator:** Percentage of citations collected - approximately 75% collection rate

### Pavement Management

Department: Public Works and Transportation

- 1.4.12 Description:** Develop and maintain inventories and condition assessments of entire network of 11,600 lane miles of streets and over 3,300 miles of alleys.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$741,251	7.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$0	0.0	\$0	0.0	\$741,251	7.0

**Efficiency Measure:** Average cost to inventory and evaluate per lane mile - currently \$50/lane mile

**ServiceTarget FY 2005-06:** Research and select new technology to enhance data collection process by September, 2006

**Community Indicator:** Maintain percent satisfactory rating of the streets of at least 84% by 2010

## Component 4 Transit/Transportation

### Pavement Markings

Department: Public Works and Transportation

- 1.4.13 Description:** Responsible for striping approximately 250 lane line miles of streets annually, completion of approximately 200 engineering work orders from service requests, and restriping streets after resurfacing projects.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$507,859	10.9	\$504,995	11.8	\$545,908	11.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$13,342	0.0	\$0	0.0
<b>Total</b>	\$507,859	10.9	\$518,337	11.8	\$545,908	11.2

**Efficiency Measure:** Average cost of pavement markings is \$2,184 per lane line mile

**ServiceTarget FY 2005-06:** Complete 250 lane line miles of striping in FY 2005-06

**Community Indicator:** Number of lane miles needing striping

### Public Works Capital Program Implementation - Aviation

Department: Public Works and Transportation

- 1.4.14 Description:** Architectural planning & development of capital improvements & renovations; new construction of infrastructure and facilities at Love Field & Dallas Executive Airports and related Aviation projects. Includes 3 project managers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$8,080	4.9	\$14,435	4.3	\$2,204	4.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$403,662	0.0	\$398,262	0.0	\$349,814	0.0
<b>Total</b>	\$411,742	4.9	\$412,697	4.3	\$352,018	4.0

**Efficiency Measure:** Average cost of new contract awards handled by each project manager - approximately \$4,900,000

**ServiceTarget FY 2005-06:** Award 95% of scheduled projects within 90 days of established schedule

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

## Component 4 Transit/Transportation

### Regulation of: Taxicabs, Limousines, Shuttles, Non-motorized Vehicles, Transfer Ambulances, Emergency Wreckers, Non-consent Tow Wreckers, Valet Parking

Department: Public Works and Transportation

**1.4.15 Description:** Enforce city code regulations for approximately 4,055 authorized for-hire vehicles including the permitting and operation of approximately 294 for-hire transportation services. Provide 7,655 inspections and 2,735 permits.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$703,902	13.7	\$629,769	13.0	\$727,295	14.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$14,000	0.0	\$0	0.0
<b>Total</b>	<b>\$703,902</b>	<b>13.7</b>	<b>\$643,769</b>	<b>13.0</b>	<b>\$727,295</b>	<b>14.0</b>

**Efficiency Measure:** Average cost per transportation regulation activity = \$68.19

**ServiceTarget FY 2005-06:** Fully implement the rapid response program for towing disabled vehicles from freeways - reducing average response time from 30 minutes to 15 minutes

**Community Indicator:** Improve level of satisfaction with for-hire transportation services by 10% based on customer-based surveys by 2009 (baseline to be determined in FY 2005-06)

### Response to emergency traffic signal maintenance

Department: Public Works and Transportation

**1.4.16 Description:** Provide fast and efficient response to approximately 17,000 traffic signal maintenance calls annually for traffic signal devices.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$968,596	24.1	\$1,022,157	23.9	\$1,228,943	23.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$494,000	0.0	\$462,727	0.0	\$263,956	0.0
<b>Total</b>	<b>\$1,462,596</b>	<b>24.1</b>	<b>\$1,484,884</b>	<b>23.9</b>	<b>\$1,492,899</b>	<b>23.5</b>

**Efficiency Measure:** Average cost per signal maintenance call is \$87 (includes all classes of calls)

**ServiceTarget FY 2005-06:** Respond to emergency calls (all signal bulbs out, signal knockdown, signal timing stuck) within 60 minutes

**Community Indicator:** Reduce response time for emergency calls by 5 percent from 60 to 57 minutes in FY 2005-06

## Component 4 Transit/Transportation

### Signal Construction Operations

Department: Public Works and Transportation

- 1.4.17 Description:** Repair approximately 500 knocked down or damaged traffic signals within 60 days, including underground & loop detector repairs & installation of school flashers and temporary signals. Includes electric costs for signals.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,689,193	25.9	\$3,023,102	24.2	\$3,083,226	26.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$363,239	0.0	\$420,439	0.0	\$352,825	0.0
<b>Total</b>	\$3,052,432	25.9	\$3,443,541	24.2	\$3,436,051	26.8

**Efficiency Measure:** Average cost per Signal Construction project is \$2,013.

**ServiceTarget FY 2005-06:** Complete 90% of knocked down traffic signals within 60 days

**Community Indicator:** Replace 100% of standard school flasher installations with energy-efficient solar powered flashers by 2010

### Signal Optimizations, Computerization of Signals, Intelligent Transportation Systems

Department: Public Works and Transportation

- 1.4.18 Description:** Perform traffic signal optimizations, and continue with computerization of traffic signal management and ITS. Reallocating of FTEs from District Engineering to address workload.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$700,085	11.9	\$540,469	10.1	\$779,610	13.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$174,520	0.0	\$186,900	0.0	\$203,923	0.0
<b>Total</b>	\$874,605	11.9	\$727,369	10.1	\$983,533	13.5

**Efficiency Measure:** Average cost of 1,000 signal optimizations annually is \$984 per optimization

**ServiceTarget FY 2005-06:** Increase the number of signal optimizations by 5% from 1,000 to 1,050 by September, 2006

**Community Indicator:** Update traffic signal timing at 750 locations by June 2007. Will reduce arterial travel time by 10%. This will also reduce vehicle emissions containing nitrogen oxides 800 lbs. per day and VOC 3,000 lbs



## Component 4 Transit/Transportation

### Traffic Operations Inventory Management

Department: Public Works and Transportation

**1.4.19 Description:** Maintain an inventory of stock of approximately \$1million to fill needed material supply requests from Traffic Field Operations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$79,842	1.4	\$90,478	1.5	\$82,810	1.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$79,842	1.4	\$90,478	1.5	\$82,810	1.5

**Efficiency Measure:** Average labor cost to fill approximately 960 supply orders annually is \$86.00 per order

**ServiceTarget FY 2005-06:** Cost to manage stock is 5% of inventory value

**Community Indicator:** Maintain inventory within available resources such that traffic signal, sign, and pavement markings work order installations are not delayed

### Traffic Sign Fabrication

Department: Public Works and Transportation

**1.4.20 Description:** Fabricates traffic signs and other signs for Public Works and Transportation, other city departments and outside governmental agencies. Fabricates an average of 30,000 signs annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$264,460	5.4	\$282,778	5.8	\$277,080	5.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$264,460	5.4	\$282,778	5.8	\$277,080	5.6

**Efficiency Measure:** Average cost to fabricate 30,000 signs annually is \$9.24 per sign.

**ServiceTarget FY 2005-06:** Complete 95% of work order requests on time and develop schedule for completing 98% of work orders for traffic signs on time

**Community Indicator:** Percent of signs replaced each year

## Component 4 Transit/Transportation

### Traffic Sign Maintenance - Emergency Calls

Department: Public Works and Transportation

**1.4.21** *Description:* Provide efficient and timely response to 21,000 needed installations, replacement and repairs of signage.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$749,793	12.8	\$756,847	13.1	\$701,849	12.9
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$26,000	0.0	\$11,500	0.0	\$75,000	0.0
<b>Total</b>	<b>\$775,793</b>	<b>12.8</b>	<b>\$768,347</b>	<b>13.1</b>	<b>\$776,849</b>	<b>12.9</b>

*Efficiency Measure:* Average cost per sign for installation, replacement or repair of 21,000 signs is \$34.68 per sign.

*ServiceTarget FY 2005-06:* Respond to Emergency calls within 30 minutes

*Community Indicator:* Reduce Emergency call response time by 5 percent from 30 minutes to 28.5 minutes in FY 2006 resulting in safer streets

### Transportation Planning

Department: Public Works and Transportation

**1.4.22** *Description:* Assist in the development of safe, efficient, well integrated and sustainable transportation systems by working with other municipalities, governmental agencies and planning groups on transportation infrastructure projects. Conducting 780 planning activities annually.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$561,193	6.9	\$508,626	6.7	\$575,697	7.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$561,193</b>	<b>6.9</b>	<b>\$508,626</b>	<b>6.7</b>	<b>\$575,697</b>	<b>7.4</b>

*Efficiency Measure:* Average number of planning activities (coordination meetings, reports, etc.) - approximately 105 per FTE

*ServiceTarget FY 2005-06:* Complete Central Business District Transportation Study and update the plan by September 2006

*Community Indicator:* Percent of citizens rating traffic congestion as a moderate to major problem

## Component 4 Transit/Transportation

### Transportation Planning: Neighborhood Traffic Management

Department: Public Works and Transportation

- 1.4.23 Description:** Improve safety in residential neighborhoods through approximately 120 neighborhood traffic management activities including overseeing the installation of road humps, street closures, all-way stops, deployment of speed trailers, traffic surveys and development of 120 neighborhood traffic plans.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$184,825	1.0	\$166,642	1.3	\$115,281	1.5
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b><i>Total</i></b>	<b>\$184,825</b>	<b>1.0</b>	<b>\$166,642</b>	<b>1.3</b>	<b>\$115,281</b>	<b>1.5</b>

**Efficiency Measure:** Number of neighborhood traffic management activities per FTE: - approximately 80

**ServiceTarget FY 2005-06:** Update Council adopted Neighborhood Traffic Management policies by January 2006

**Community Indicator:** Achieve 1% decrease each year in the 3-year average of total vehicle crashes as reported by DPD. Base line is 1998-2000 - 3-year average of 32,531 crashes per year



**2005-06  
ANNUAL BUDGET**



## Staff Accountability

**Dallas residents want government staffed by knowledgeable, responsive and courteous employees**

Quality customer service will be the organizing principle that determines how City of Dallas employees interact with our customers. This budget includes new technology, tools and training needed to improve customer communications, and enhance the customer service component of our municipal service delivery.

Employees are accountable not only for the quality of their work product, but also how they deliver it to the customer. Employee performance will be tracked through performance based appraisals, services will be monitored through a performance measurement system, and customer satisfaction will be checked consistently through a variety of mechanisms. By emphasizing the need to improve customer service, the City of Dallas will improve service delivery as reflected by the customer statement "I receive good value for the tax dollar I pay to the City of Dallas."

### Components

- ★ Create a User Friendly Government
- ★ Provide Real Leadership; Improve Staff Morale
- ★ Institute Specific Measurable Performance Standards and Evaluation
- ★ Provide Better Management
- ★ Reform Civil Service



## Component 1 Create a User Friendly (Customer & Business) Government

### Archives

Department: City Secretary's Office

**2.1.1** *Description:* City Archives manages and makes accessible approximately 390 linear feet of city documents having permanent and historical value.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$142,422	1.1	\$139,706	1.1	\$140,983	1.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$142,422	1.1	\$139,706	1.1	\$140,983	1.1

**Efficiency Measure:** Average monthly volume of new collections processed: 2.6 linear feet

**ServiceTarget FY 2005-06:** Increase number of collection guides on Internet and in paper form from 85 to 95

**Community Indicator:** To reduce the number of unprocessed, un-cataloged collections from 339 to 305, or 10% by 2010

### Boards and Commissions Support

Department: City Secretary's Office

**2.1.2** *Description:* Boards and Commissions is a support to City Council by reporting activities related to the membership of boards and commissions. Conducts background checks on approximately 400 nominees annually, prepares appointment packets, monitors the minutes prepared by each board, and assures that attendance and financial disclosure reporting comply with City Code. Makes a variety of reports to city council.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$125,802	1.6	\$121,063	1.6	\$130,449	1.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$125,802	1.6	\$121,063	1.6	\$130,449	1.6

**Efficiency Measure:** Cost per nominee for processing as a board and commission member: \$85

**ServiceTarget FY 2005-06:** Complete processing of boards and commissions nominees at least three weeks in advance of consideration by City Council

**Community Indicator:** Assist City Council in attracting qualified applicants for board and commission positions

## Component 1 Create a User Friendly (Customer & Business) Government

### City Council Meeting Support

Department: City Secretary's Office

- 2.1.3 Description:** City Council Meeting Support documents City Council meetings by posting agenda, attending meetings, recording actions and preparing minutes. Processes, documents and indexes all city council actions in permanent files in order to produce accurate copies of records, including certified copies for legal testimony. Facilitates citizens who speak at city council meetings. Makes agenda and minutes available on internet.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$289,964	4.1	\$240,982	3.5	\$298,953	4.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$289,964	4.1	\$240,982	3.5	\$298,953	4.1

**Efficiency Measure:** Cost per city council action processed: \$54

**ServiceTarget FY 2005-06:** Process documents that are considered by the city council within ten days for distribution to departments and citizens. Post disposition of agenda items within two days of action by the city council

**Community Indicator:** Continue to seek saving alternatives to documenting, storing and retrieving city council documentation through technology over the next three to six years

### Elections

Department: City Secretary's Office

- 2.1.4 Description:** Elections coordinates all election related activities for the City. Maintains election records and answers election and general government questions from the media and public.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,273,839	1.0	\$1,123,855	1.0	\$1,073,199	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,273,839	1.0	\$1,123,855	1.0	\$1,073,199	1.0

**Efficiency Measure:** Cost per polling location: \$3,300

**ServiceTarget FY 2005-06:** Hold all elections ordered by the City Council; make recommendations to reduce cost per election; monitor and enforce contract compliance by Dallas County and other vendors providing election services

**Community Indicator:** Ensure that the integrity of city elections is not compromised



## Component 1 Create a User Friendly (Customer & Business) Government

### Ethics Advisory Board Support

Department: City Secretary's Office

- 2.1.5 Description:** Ethics Advisory Commission is staff support for the Ethics Advisory Commission; manages the financial reporting for the City Council and city officials including board and commission members, and accepts code of ethics violation complaints in accordance with Dallas City Code chapter 12A for consideration by the Ethics Advisory Commission.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$171,981	3.0	\$60,123	1.0	\$99,066	2.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$171,981	3.0	\$60,123	1.0	\$99,066	2.0

**Efficiency Measure:** Cost per processed annual financial disclosure statement: \$40.51

**ServiceTarget FY 2005-06:** Ensure that all aspects of the Code of Ethics related to filing of complaints and financial disclosure reporting are processed within the deadline dates established in the Code

**Community Indicator:** Increase awareness of ethics rules and issues

### Applicant Processing - Civilian

Department: Civil Service

- 2.1.6 Description:** Applicant Processing for Civilian Employees (Non-Uniformed) provides recruiting services for approximately 55,000 applicants annually. Develop minimum qualifications for approximately 500 job titles annually. Use multiple technologies and job fairs to seek job applicants, review applications and prepare & certify listings of qualified applicants for over 30 City departments. In addition, monitor the City's reduction-in-force (RIF) initiatives.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$561,599	9.0	\$580,216	9.3	\$619,886	9.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$561,599	9.0	\$580,216	9.3	\$619,886	9.0

**Efficiency Measure:** Number of applications processed per FTE=6,111

**ServiceTarget FY 2005-06:** Maintain a 95% success rate for providing certified registers to hiring authority within 10 business days of the close date or announcement period or within 10 business days of the administration of an examination

**Community Indicator:** Recruit qualified civilian candidates so that City departments can provide optimal services to the citizens of Dallas

## Component 1 Create a User Friendly (Customer & Business) Government

### Municipal Court Collections and Processing

Department: Court and Detention Services

- 2.1.7 Description:** Municipal Court Collections and Processing manages the collections of approximately \$20 million (net to General Fund) in fines and fees for Class C misdemeanors and processes surety and cash bonds for defendants, alternative disposition fees for deferred adjudication and community service. In addition, this service provides budget management, disbursement, reporting for State of Texas related fees, and manages the delinquent collections contract.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,532,951	43.6	\$2,600,646	42.7	\$2,704,616	44.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$34,724	0.0	\$34,724	0.0	\$0	0.0
<b>Total</b>	\$2,567,675	43.6	\$2,635,370	42.7	\$2,704,616	44.8

**Efficiency Measure:** Average Municipal Court collections of \$446,000 per FTE

**ServiceTarget FY 2005-06:** Implementation of phase one of a new case management system by September 2006

**Community Indicator:** Percentage of customers satisfied with court operations

### Municipal Court Information Requests

Department: Court and Detention Services

- 2.1.8 Description:** Municipal Court Information Requests responds to approximately 265,000 annual citizen inquiries on case information, court services/programs, court hearings, warrant status, amounts due on citations by telephone and lobby booth at 2014 Main Street.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$474,669	8.8	\$473,195	8.9	\$560,193	12.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$474,669	8.8	\$473,195	8.9	\$560,193	12.1

**Efficiency Measure:** Respond to 22,000 request for information annually per FTE

**ServiceTarget FY 2005-06:** Providing requested information within five minutes of contact. Reducing the number of operator assisted abandoned calls by 30% during normal working hours, with upgrade of existing phone system

**Community Indicator:** Percentage of customers satisfied with court operations

## Component 1 Create a User Friendly (Customer & Business) Government

### Municipal Court Process Requests

Department: Court and Detention Services

- 2.1.9** *Description:* Process Requests for Municipal Court from citizens and defense attorneys to exercise legal options to resolve class 'C' misdemeanor cases other than payment of fines/fees at service windows, by mail and judicial hearings at three locations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,463,947	44.2	\$2,525,593	42.0	\$2,556,752	38.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$34,727	0.0	\$19,977	0.0	\$0	0.0
<b>Total</b>	\$2,498,674	44.2	\$2,545,570	42.0	\$2,556,752	38.9

**Efficiency Measure:** To process 50% of citizen requests for court programs by mail

**ServiceTarget FY 2005-06:** Ensure all customer requests for court programs are processed from 30 days to 20 days

**Community Indicator:** Percentage of customers satisfied with court operations

### Municipal Court Records and Support Services

Department: Court and Detention Services

- 2.1.10** *Description:* Municipal Court Records/Support Services maintains approximately \$1.2 million in active municipal court cases and provides technology support to the case management database system, statistical reporting and departmental policy and operations leadership.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,649,747	19.2	\$1,474,860	18.2	\$1,080,574	17.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$199,100	0.0	\$10,000	0.0	\$0	0.0
<b>Total</b>	\$1,848,847	19.2	\$1,484,860	18.2	\$1,080,574	17.9

**Efficiency Measure:** Annual cases of 67,000 per FTE

**ServiceTarget FY 2005-06:** Implement a new automated court notification and scheduling system and upgrade the existing records imaging system by September 30, 2006

**Community Indicator:** Processing cost per citation

## Component 1 Create a User Friendly (Customer & Business) Government

### Municipal Courtroom Support

Department: Court and Detention Services

- 2.1.11 Description:** Municipal Courtroom Support prepares the municipal court docket and provides case management and jury services for persons requesting/requiring a judicial hearing at criminal, civil, magistrate, juvenile and community courts at three locations (Lew Sterrett, 2014 Main and M.L.K Center). This service also manages alternative court dispositions including deferred adjudication, defensive driving and community service.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,194,414	21.0	\$1,250,663	19.8	\$1,265,947	21.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$77,530	0.0	\$77,530	0.0	\$43,124	0.0
<b>Total</b>	\$1,271,944	21.0	\$1,328,193	19.8	\$1,309,071	21.3

**Efficiency Measure:** Process 16,015 court cases and alternative disposition cases per FTE

**ServiceTarget FY 2005-06:** Reduce the average Municipal court docketing and court settings period from nine months to six months by September 30, 2006

**Community Indicator:** Percentage of customers satisfied with court operations

### Warrant Confirmation/ Lew Sterrett Operation

Department: Court and Detention Services

- 2.1.12 Description:** Warrant Confirmation - Lew Sterrett Operations verifies the status of approximately 70,000 Class C misdemeanor City of Dallas warrants for 125 regional law enforcement agencies on a 24 hour/ 7 days a week basis, to facilitate lawful arrests in Dallas and regionally as required by a regional law enforcement interlocal agreement for the crime enforcement center. Also, supports citizens inquiries regarding detainees and citations at the Lew Sterrett facility.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$401,041	8.0	\$399,326	7.9	\$423,680	9.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$401,041	8.0	\$399,326	7.9	\$423,680	9.1

**Efficiency Measure:** Confirm approximately 7,700 warrants annually per FTE

**ServiceTarget FY 2005-06:** Improve response time to confirm warrants to law enforcement officers from an average of 20 minutes to 10 minutes per call

**Community Indicator:** Prisoner processing time

## Component 1 Create a User Friendly (Customer & Business) Government

### Public Property Transactions

Department: Development Services

- 2.1.13 Description:** Manage acquisition of land associated with private development and capital improvement projects for Dallas Water Utilities, Public Works and Transportation and acquisitions for other City departments. Manage leases of City property to outside entities and lease non-City owned properties for use by City and other governmental entities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$227,167	7.8	\$230,724	6.7	\$258,901	7.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$3,300,277	0.0	\$3,194,287	0.0	\$8,728,655	0.0
<b>Total</b>	\$3,527,444	7.8	\$3,425,011	6.7	\$8,987,556	7.0

**Efficiency Measure:** Process all transactions within an average of 90 days subsequent to receipt of appraisals

**ServiceTarget FY 2005-06:** To increase the number of files completed for all lease, acquisition, appraisal and Environmental Site Assessment requests by 7%

**Community Indicator:** Average processing time per transaction

### Central Files - Development Services

Department: Development Services - Enterprise

- 2.1.14 Description:** The Central Files/Scanning staff maintains and archives residential and commercial plans, for official documentation and public use. The staff responds to citizens' open records requests, and archives building permits and plans.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$941,362	16.0	\$1,086,806	14.7	\$922,568	17.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$941,362	16.0	\$1,086,806	14.7	\$922,568	17.0

**Efficiency Measure:** Cost per document archived

**ServiceTarget FY 2005-06:** Expedite the archive process to improve the efficiency of customer service delivery and increase the number of records archived from 173,226 to 200,000

**Community Indicator:** 100% of Open Records requests responded to in less than 10 working days

## Component 1 Create a User Friendly (Customer & Business) Government

### Customer Service - Development Services

Department: Development Services - Enterprise

- 2.1.15 Description:** The Customer Service Division is responsible for conducting and facilitating mandatory and essential staff training, for providing responses to citizens' open records requests, and for fielding building inspection, code and general development inquiries from citizens.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$740,140	13.0	\$777,933	13.2	\$900,984	15.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$740,140</b>	<b>13.0</b>	<b>\$777,933</b>	<b>13.2</b>	<b>\$900,984</b>	<b>15.0</b>

**Efficiency Measure:** Average number of building inspection call center customers served per month per FTE = 1,181

**ServiceTarget FY 2005-06:** To increase staff training opportunities to more effectively respond to customers' needs and to decrease the number of complaints by 10%

**Community Indicator:** Percent of customers rating the service level of Building Inspections being good to excellent

### Development Services City Council Agenda

Department: Development Services - Enterprise

- 2.1.16 Description:** Coordinate City Council Agenda items for zoning, code amendments and special districts.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$109,888	1.0	\$107,372	1.2	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$163,737	2.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$109,888</b>	<b>1.0</b>	<b>\$107,372</b>	<b>1.2</b>	<b>\$163,737</b>	<b>2.0</b>

**Efficiency Measure:** Process 200 zoning, code amendment and special district agenda items annually per FTE

**ServiceTarget FY 2005-06:** Decrease public hearing delays by eliminating processing errors

**Community Indicator:** Improve customer service and build departmental integrity by strictly adhering to mandated public hearing processes

## Component 1 Create a User Friendly (Customer & Business) Government

### Express Construction Plan Review

Department: Development Services - Enterprise

**2.1.17 Description:** Express Plan Review is an alternative plan review service that allows businesses to take advantage of an accelerated plan review process for an additional fee.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$812,785	12.0	\$681,404	9.5	\$870,826	12.4
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$812,785</b>	<b>12.0</b>	<b>\$681,404</b>	<b>9.5</b>	<b>\$870,826</b>	<b>12.4</b>

**Efficiency Measure:** Process 36 plan review applications per FTE

**ServiceTarget FY 2005-06:** Decrease time to schedule a Plans Review Meeting by 15%, from 12 to 10 days or less

**Community Indicator:** Improve customer service to the development community by providing expedited plan review service by appointment

### GIS Support - Development Services

Department: Development Services - Enterprise

**2.1.18 Description:** GIS services provides mapping services and maintains all geographical information for development related activities, including zoning and platting. Activities include production of approximately 2,400 maps, identification of approximately 18,000 property owners for notification of development activities and conversion of approximately 100 plats and engineering plans into electronic format.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$512,155	9.5	\$395,768	5.7	\$674,708	11.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$512,155</b>	<b>9.5</b>	<b>\$395,768</b>	<b>5.7</b>	<b>\$674,708</b>	<b>11.0</b>

**Efficiency Measure:** Total GIS maps produced, property owners identified and plans/plats converted per FTE = 1,864

**ServiceTarget FY 2005-06:** Increase the number of plats/engineering plans converted to electronic format by 50%, from 100 to 150

**Community Indicator:** Continue efforts to provide easy access to accurate geographical information in electronic format through technology advances

## Component 1 Create a User Friendly (Customer & Business) Government

### City Hall Parking Garage Operation and Maintenance

Department: EBS - Building Services

**2.1.19 Description:** City Hall Parking Garage Operation and Maintenance provides operation and maintenance of the 1,426 space underground City Hall Parking Garage for city official, employee and visitor parking. The garage is owned by Convention and Events Services.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,310	4.4	\$26,946	4.1	\$3,685	4.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$257,217	0.0	\$257,217	0.0	\$256,731	0.0
<b>Total</b>	\$258,527	4.4	\$284,163	4.1	\$260,416	4.4

**Efficiency Measure:** Average operating and maintenance cost per parking space is \$427.53

**ServiceTarget FY 2005-06:** Maintain parking facility within available resources

**Community Indicator:** Ratio of revenues to operating expenses

### City Hall Room Set-up and Special Events Coordination

Department: EBS - Building Services

**2.1.20 Description:** City Hall Room Set-up & Special Events Coordination provides funding for City Council meals and approximately 2,272 requests for room reservations and equipment set-up within City Hall for City Council, Committee and staff meetings as well as for business, civic, cultural, and non-profit organizations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$81,353	1.2	\$111,849	2.2	\$112,890	2.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$81,353	1.2	\$111,849	2.2	\$112,890	2.1

**Efficiency Measure:** Room set-up per FTE is 1,082

**ServiceTarget FY 2005-06:** Increase percent of events scheduled same day as requested by an additional 40% from 50% to 90%

**Community Indicator:** Percent of customers surveyed who rate room set-up service as good to excellent



## Component 1 Create a User Friendly (Customer & Business) Government

### Recycling Coordination for City Facilities

Department: EBS - Building Services

**2.1.21 Description:** Recycling Coordination for City Facilities provides employee education and office recycling program for 244 City buildings.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$16,866	0.2	\$16,866	0.2	\$17,734	0.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$16,866	0.2	\$16,866	0.2	\$17,734	0.2

**Efficiency Measure:** Average cost per facility is \$72.68

**ServiceTarget FY 2005-06:** Increase the quantity of materials recycled by 34% from 67 tons to 90 tons per month

**Community Indicator:** Ratio of the number of recycled tons of waste to the number of tons of waste going to the landfill

### Security Service for City Facilities

Department: EBS - Building Services

**2.1.22 Description:** Security Service for City Facilities provides approximately 166,528 hours of in-house and contract security for major buildings such as City Hall, Oak Cliff Municipal Complex, West Dallas Multipurpose, MLK Complex, Arts District Garage, Police & Courts Building, Thanksgiving Square, South Dallas Cultural Center, Southeast Service Center, Central Library, and Day Resource Center.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,991,677	51.0	\$2,953,402	47.8	\$2,900,632	46.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$680,636	0.0	\$680,636	0.0	\$717,311	0.0
<b>Total</b>	\$3,672,313	51.0	\$3,634,038	47.8	\$3,617,943	46.3

**Efficiency Measure:** Average cost per hour of security service provided is \$21.73

**ServiceTarget FY 2005-06:** Maintain 166,528 hours of security at City facilities

**Community Indicator:** Number of security incidents and requests for service per year with the goal being to reduce it by 2% per year

## Component 1 Create a User Friendly (Customer & Business) Government

### Issue Birth and Death Certificates

Department: Environmental and Health Services

**2.1.23 Description:** Issue 175,248 certified copies of birth and death certificates to qualified applicants in accordance with regulations established by the Texas Administrative Code.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$750,356	12.5	\$770,348	12.0	\$780,024	12.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$750,356	12.5	\$770,348	12.0	\$780,024	12.5

**Efficiency Measure:** Number of birth certificates issued per employee (FTE) - 14,019

**ServiceTarget FY 2005-06:** Increase the average number of certificates issued annually by 2%, from 175,248 to 178,753 by September, 2006

**Community Indicator:** Ratio of revenues from this service to cost of this service

### Issue Food Service and Burial Transit Permits

Department: Environmental and Health Services

**2.1.24 Description:** Issue 2,600 burial transit permits that allow a body to be transported to another state (Vital Statistics), and issue 2,400 food permits for the sale of prepared foods.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$213,826	4.5	\$197,057	4.5	\$205,206	3.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$213,826	4.5	\$197,057	4.5	\$205,206	3.5

**Efficiency Measure:** Number of permits issued per FTE - 1,428

**ServiceTarget FY 2005-06:** Maintain the current level of output with a 22% reduction in FTE's (from 4.5 to 3.5) through September 2006 through implementation of more efficient procedures

**Community Indicator:** Reduce food borne illness rate by 2% by September 2007

## Component 1 Create a User Friendly (Customer & Business) Government

### Utility Pay Stations

Department: Environmental and Health Services

- 2.1.25 Description:** Process more than 190,000 bill payment transactions for utility companies including the City of Dallas Water Utilities, TXU Energy and Atmos Energy, in South Dallas and West Dallas.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$390,367	10.3	\$420,173	10.5	\$232,806	5.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$67,769	0.0	\$71,148	0.0	\$71,148	0.0
<b>Total</b>	\$458,136	10.3	\$491,321	10.5	\$303,954	5.8

**Efficiency Measure:** Payments processed per FTE = 32,758

**ServiceTarget FY 2005-06:** Transfer Utility Pay Station operations to non-profit organization by April, 2006

**Community Indicator:** Improve community access to services

### 311 Communication Center

Department: Fire

- 2.1.26 Description:** The 311 Communication Center accepts approximately 877,000 calls for service that are not police and fire emergencies for the City of Dallas 311 Services. The service provides 24 hours a day, 7 days a week accessibility to approximately 1.3 million residential citizens with a population growth during business hours of 3.2 million.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$634,448	58.7	\$1,065,210	60.6	\$949,558	59.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,603,550	0.0	\$1,603,550	0.0	\$1,603,550	0.0
<b>Total</b>	\$2,237,998	58.7	\$2,668,760	60.6	\$2,553,108	59.1

**Efficiency Measure:** Average number of calls per FTE annually equals 14,839

**ServiceTarget FY 2005-06:** Reduce the number of abandoned calls from 16% to 14%

**Community Indicator:** 99% Customer Satisfaction regarding the "Average Speed of Answer" of calls which are answered for 311

## Component 1 Create a User Friendly (Customer & Business) Government

### Water Customer Service Communication

Department: Fire

**2.1.27 Description:** The Communication Center accepts approximately 625,000 calls for information and service request for Dallas Water Utilities. The service provides 24 hours a day, 7 days a week accessibility to approximately 1.3 million residential citizens with a population growth during business hours of 3.2 million.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	(\$601,375)	28.1	(\$301,640)	30.9	(\$285,231)	32.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,926,000	0.0	\$1,926,000	0.0	\$1,926,000	0.0
<b>Total</b>	\$1,324,625	28.1	\$1,624,360	30.9	\$1,640,769	32.6

**Efficiency Measure:** Average number of calls per FTE equals 19,171

**ServiceTarget FY 2005-06:** Complete implementation of an interactive voice response unit to address standardize customer requests by March 2006

**Community Indicator:** 95% Customer Satisfaction regarding the ASA (Average Speed of Answer) of calls which are answered for Water

### Interpreting Services

Department: Judiciary

**2.1.28 Description:** Provide verbal Spanish interpretation and translation assistance to approximately 37,000 defendants during a variety of court proceedings, including arraignment, pretrial hearings, entering of pleas, trial before the court, and jury trials as mandated by the State of Texas.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$117,164	2.0	\$118,260	2.0	\$125,369	2.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$117,164	2.0	\$118,260	2.0	\$125,369	2.0

**Efficiency Measure:** Number of Interpreter Requests processed per docketed cases

**ServiceTarget FY 2005-06:** Ensure non-English speaking citizens/defendants are understood and their functional abilities, views, and motives are accurately conveyed to their attorneys and the court

**Community Indicator:** Coordinate language services for all non-English speaking defendants who appear before the Municipal Court

## Component 1 Create a User Friendly (Customer & Business) Government

### Fair Housing and Human Rights Initiatives

Department: Office of Financial Services

- 2.1.29 Description:** Fair Housing and Human Rights provides education and outreach through 6 radio and 5 newspaper advertisements in ethnic minority and human rights media markets, approximately 75 presentations and promotional events and investigates approximately 108 discrimination complaints annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$121,765	2.0	\$84,574	1.3	\$63,509	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$724,717	13.0	\$724,717	13.0	\$763,217	13.0
<b>Total</b>	\$846,482	15.0	\$809,291	14.3	\$826,726	14.0

**Efficiency Measure:** Investigate 100% of discrimination complaints annually, averaging approximately 24 cases per FTE and education and outreach activities averaging approximately 58 presentations per FTE (1.3 FTE dedicated to outreach)

**ServiceTarget FY 2005-06:** Maintain current level of 75 presentations in fair housing and human rights education and outreach to citizens and housing providers/realtors in Dallas

**Community Indicator:** Number of new complaints per household` per year

### Management Services

Department: Office of Financial Services

- 2.1.30 Description:** Management Services coordinates and prepares approximately 100 agendas for City Council, City Council Committees, and Boards and Commissions meetings, provides public information and services and support for employees deferred compensation plans.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$714,465	12.6	\$663,922	11.3	\$779,221	13.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$217,579	0.0	\$217,579	0.0	\$204,170	0.0
<b>Total</b>	\$932,044	12.6	\$881,501	11.3	\$983,391	13.0

**Efficiency Measure:** Administrative cost per employee account (11,885 accounts) participating in deferred compensation plans equals \$6.81

**ServiceTarget FY 2005-06:** Manage approximately 150 media requests and post 100% of Council, Committees and Board and Commissions meetings and agendas in compliance with state requirements

**Community Indicator:** Percentage of residents rating the quality of public information services as good to excellent

## Component 1 Create a User Friendly (Customer & Business) Government

### Strategic Customer Services

Department: Office of Financial Services

- 2.1.31 Description:** Strategic Customer Services monitors and reports progress on 402 City services as they relate to City Council priorities. Performs various customer service initiatives to collect customer satisfaction information to gauge City services and improve City service delivery. In addition, develop and maintain standards for 311.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$173,874	2.0	\$199,094	2.3	\$351,680	9.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$69,628	0.0
<b>Total</b>	\$173,874	2.0	\$199,094	2.3	\$421,308	9.0

**Efficiency Measure:** Cost of Strategic Customer Services per total City FTEs equals \$30.96

**ServiceTarget FY 2005-06:** Implement city-wide customer feedback program by March 2006

**Community Indicator:** Percentage of residents rating the overall quality of services provided by the City as good to excellent within the next 5 years

### Athletic Field and Rental Reservations Management

Department: Park and Recreation

- 2.1.32 Description:** Provides for the management, supervision, coordination and implementation of 5,000 city-wide sports and athletic activities at a variety of parks for approximately 500 adult athletic teams while also providing reservation services for City park facilities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$412,575	8.2	\$417,641	7.7	\$443,070	8.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$412,575	8.2	\$417,641	7.7	\$443,070	8.2

**Efficiency Measure:** Number of reservations made for special events and running events per FTE is at least 41 per year

**ServiceTarget FY 2005-06:** Increase the number of special events and running events by 5% while increasing total revenue generated by 5% from \$39,000 to \$40,950 per year

**Community Indicator:** Increased reservations produce increased park activity, scheduled events, and adult sports participation which will increase by 5% annually over the next 3 years

## Component 1 Create a User Friendly (Customer & Business) Government

### Departmental Support - Police

Department: Police

- 2.1.33 Description:** Departmental Support - Police provides management oversight and direction for 3,500 employees. They also provide for administrative, budgetary, logistical, technical, and personnel support for all organizational entities within the Department. Service provided during normal business hours with adjustments made as necessary. All executives are on call 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$5,046,249	59.0	\$4,470,836	42.2	\$4,319,925	42.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$5,046,249	59.0	\$4,470,836	42.2	\$4,319,925	42.2

**Efficiency Measure:** Departmental support cost of 1.3% of total budget

**ServiceTarget FY 2005-06:** Attend 744 public neighborhood meetings - an increase of 10% from 676

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

### Alley, Sidewalk, Street Paving Petition/Assessments

Department: Public Works and Transportation

- 2.1.34 Description:** Provide 690 paving assessment services for property owner share of the cost for street, alley and sidewalk improvements according to the State Law and City Charter. Provide paving petitions for new alley, sidewalks and street improvements. Respond to Citizen Response Management System Service Requests.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$30,778	4.9	\$3,021	5.0	\$41,654	5.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$366,025	0.0	\$275,978	0.0	\$505,913	0.0
<b>Total</b>	\$396,803	4.9	\$278,999	5.0	\$547,567	5.0

**Efficiency Measure:** Average cost of service for each assessment/petition prepared and levied for Council approval - Approximately \$410 per assessment/petition

**ServiceTarget FY 2005-06:** Maintain validation of new alley, sidewalk and street petitions within 8 weeks. Levy assessments on alley, sidewalk and street projects within 90 days of the established schedule

**Community Indicator:** Percent of city's streets built to urban standards and percent of city's alleys that are improved

## Component 1 Create a User Friendly (Customer & Business) Government

### Land Survey

Department: Public Works and Transportation

- 2.1.35 Description:** Provides approximately 600 boundary and engineering surveys and abstracting services for City of Dallas infrastructure projects for DWU, and other city departments. Provide specific distance and compliance surveys for sexually oriented businesses to ensure adherence to the Dallas City Code.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$81,396	18.5	\$425,433	17.1	\$531,151	19.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$992,562	0.0	\$582,073	0.0	\$624,283	0.0
<b>Total</b>	\$1,073,958	18.5	\$1,007,506	17.1	\$1,155,434	19.0

**Efficiency Measure:** Average number of surveys and abstracts per FTE - approximately 30

**ServiceTarget FY 2005-06:** Deliver approximately 600 completed boundary surveys, distance and compliance surveys for sexually oriented businesses, and/or abstracting services throughout the city at current funding levels without substantial negative feedback (0 to 5%) from its user community

**Community Indicator:** Improvement of City infrastructure can be attributed to complete and accurate surveys, leading to better communities and a safer City

### Public Works and Transportation GIS Services

Department: Public Works and Transportation

- 2.1.36 Description:** Electronic mapping, spatial locating, and spatial analysis of City of Dallas geographic data including public utilities, sanitation, streets, Police, Fire, Development Services, Water, storm water, environmental features, parks and recreational areas, aerial photographs, routable street centerline files, and various socio-economic data. Dissemination of spatial data through the intranet and internet. Respond to 100 requests beyond GIS work plan.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$731,124	11.7	\$574,766	11.8	\$730,669	12.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$674,944	0.0	\$674,944	0.0	\$739,372	0.0
<b>Total</b>	\$1,406,068	11.7	\$1,249,710	11.8	\$1,470,041	12.0

**Efficiency Measure:** Number of completed requests for information per FTE - approximately 8

**ServiceTarget FY 2005-06:** Maintain geographic information system delivery with less than 5% customer complaints

**Community Indicator:** Number of site visits to City's GIS website



## Component 1 Create a User Friendly (Customer & Business) Government

### Survey Map and Plat Archive

Department: Public Works and Transportation

- 2.1.37 Description:** Maintain and provide public access to the City of Dallas Land Surveying and engineering archives for approximately 20 million survey maps, plats, construction plans and other land and boundary records dating back to 1854. Process 13,500 requests annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$24,559	2.9	\$767	2.6	\$4,221	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$136,804	0.0	\$132,058	0.0	\$177,034	0.0
<b>Total</b>	<b>\$161,363</b>	<b>2.9</b>	<b>\$132,825</b>	<b>2.6</b>	<b>\$181,255</b>	<b>3.0</b>

**Efficiency Measure:** Average number of survey record requests per FTE - approximately 4,655 requests/FTE

**ServiceTarget FY 2005-06:** Respond to approximately 13,500 requests for maps and plats with less than 5% negative feedback from customers

**Community Indicator:** Percentage of customers surveyed who rate this archiving service as good to excellent

### Sanitation Customer Support

Department: Sanitation Services

- 2.1.38 Description:** Response to the approximately 1,000 monthly calls of customers requests/inquiries primarily received through the Customer Response Management System (CRMS) requiring City forces efforts for rut repair, minor property damage, recycling drop-off collection, roll cart services and neighborhood clean up coordination.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$984,152	12.1	\$1,065,218	12.1	\$1,095,004	12.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$984,152</b>	<b>12.1</b>	<b>\$1,065,218</b>	<b>12.1</b>	<b>\$1,095,004</b>	<b>12.1</b>

**Efficiency Measure:** Cost per residential and non-residential account served is \$4.19 (annual)

**ServiceTarget FY 2005-06:** Complete minor property damage and roll cart repairs within 30 days and decrease overdue roll cart calls by 5%, from 6,992 to 6,642 and implement the One-Stop Customer Response System (Consolidated City Service Agents) by October 2006

**Community Indicator:** Percentage of residents rating the quality of garbage collection service as good to excellent

## Component 1 Create a User Friendly (Customer & Business) Government

### Special Revenue Collections

Department: Water Utilities

- 2.1.39 Description:** Provide for billing and collection of revenues from multiple sources, including hotel occupancy tax, motor vehicle rental tax, emergency ambulance fees, and numerous other city mandated tax, registration, and permit fees. Also includes payment processing and maintenance of accounts and contract monitoring.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$2,944,171	21.8	\$2,817,701	21.8	\$3,218,566	28.8
<b>Additional Resources</b>	\$3,263,116	0.0	\$2,817,701	0.0	\$3,233,264	0.0
<b>Total</b>	\$6,207,287	21.8	\$5,635,402	21.8	\$6,451,830	28.8

**Efficiency Measure:** Cost per revenue dollar collected equals \$0.17

**ServiceTarget FY 2005-06:** Maintain a high level of customer satisfaction by improving service and efficiency by implementing new technology. Increase delinquent bill collection by creating the Centralized Collection Unit and increase revenue collection by \$2 million dollars by September 30, 2006

**Community Indicator:** Percentage of charges collected

### Water Meter Operations

Department: Water Utilities

- 2.1.40 Description:** Manage meter reading activity for over 305,000 residential, commercial, industrial and wholesale accounts. Perform pre-bill audit and operation support activities. Responsible for meters exchanges and meter leaks. Operate and maintain current manual meter reading system.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$8,239,950	127.7	\$8,176,122	127.8	\$9,167,669	127.8
<b>Additional Resources</b>	\$230,188	0.0	\$230,188	0.0	\$275,000	0.0
<b>Total</b>	\$8,470,138	127.7	\$8,406,310	127.8	\$9,442,669	127.8

**Efficiency Measure:** Cost per service action (meters repaired, tested and/or exchanged) equals \$22.49

**ServiceTarget FY 2005-06:** Maintain accurate metering for customer billing in excess of 99% and perform meter leak repairs within or less than current response time of 65 minutes

**Community Indicator:** Reduce unaccounted for water from meter reading inaccuracy and leaks by 3% by 2010

## Component 1 Create a User Friendly (Customer & Business) Government

### Water Utilities Collection/Credit and Accounting Services

Department: Water Utilities

- 2.1.41 Description:** Provide accounting, financial, budget support, and associated services to the Dallas Water Utilities Department. Provides customer relations, billings, credit and collections activities, customer information, and meter associated services to approximately 2.3 million water, wastewater and storm water utility customers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$4,309,873	50.6	\$4,162,301	50.6	\$4,908,722	47.6
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$4,309,873	50.6	\$4,162,301	50.6	\$4,908,722	47.6

**Efficiency Measure:** Accounting transactions entered per FTE per year equals 394

**ServiceTarget FY 2005-06:** Maintain a high level of financial accountability and provide for the collection and aging of receivables, thereby maintaining no management letter comments on audited financial statements. Implement the new billing systems by 2007

**Community Indicator:** Percentage of charges collected

### Water Utilities Customer Account Service and Processing

Department: Water Utilities

- 2.1.42 Description:** Provide support for the billing system, payment processing activities online, autopay, pay station, credit card and cash processing for approximately 2.3 million customers. Account and records maintenance, industrial and commercial customer adjustments, industrial waste surcharge, and the Storm water Department billing.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$3,265,043	43.3	\$3,601,953	43.6	\$3,387,884	43.3
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,265,043	43.3	\$3,601,953	43.6	\$3,387,884	43.3

**Efficiency Measure:** Transactions per FTE per year equals 78,152

**ServiceTarget FY 2005-06:** Ensure implementation of new technology to improve payment processing efficiency by 10% to 15% within the next 5 years

**Community Indicator:** Percentage of charges collected

## Component 2 Provide Real Leadership; Improve Staff Morale

### Procurement Training

Department: Business Development & Procurement Services

- 2.2.1 Description:** Provides training to approximately 100 internal and external clients on City of Dallas purchasing policies and procedures. Strengthen the department by emphasizing training and staff development.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$76,509	0.0	\$75,542	1.0	\$83,289	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$76,509</b>	<b>0.0</b>	<b>\$75,542</b>	<b>1.0</b>	<b>\$83,289</b>	<b>1.0</b>

**Efficiency Measure:** Cost per person trained = \$278

**ServiceTarget FY 2005-06:** Train at least 100 people

**Community Indicator:** Maintain the confidence of the vending community by having knowledgeable staff

### Intergovernmental Legislative Affairs and Fund Development

Department: City Manager's Office

- 2.2.2 Description:** Advances the Dallas City Council's priorities by securing support from officials at all levels of government, external agencies, special interest groups and private donors.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$114,505	7.0	\$110,914	6.3	\$159,525	7.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$425,987	0.0	\$425,987	0.0	\$425,987	0.0
<b>Total</b>	<b>\$540,492</b>	<b>7.0</b>	<b>\$536,901</b>	<b>6.3</b>	<b>\$585,512</b>	<b>7.0</b>

**Efficiency Measure:** Average cost per federal legislative initiative promoted is \$26,817

**ServiceTarget FY 2005-06:** Increase number of successful grant applications by 10% over FY 2004-05 levels, from 20 to 22

**Community Indicator:** Achieve 75% of the City Council legislative goals as defined in the City of Dallas Federal Legislative Program for the 109th Congress, which is scheduled for adjournment at the end of September, 2006

## Component 2 Provide Real Leadership; Improve Staff Morale

### Management of City Operations

Department: City Manager's Office

- 2.2.3 Description:** Oversee the day-to-day operations and fiscal health of the municipal organization, with approximately 13,000 employees and a \$1.9 billion budget, in order to provide effective service delivery to the citizens of Dallas.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,049,740	17.0	\$1,912,824	16.7	\$2,127,416	23.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$106,658	0.0	\$106,658	0.0	\$106,658	0.0
<b>Total</b>	\$2,156,398	17.0	\$2,019,482	16.7	\$2,234,074	23.0

**Efficiency Measure:** Budget dollars managed for each dollar spent equals \$1,029

**ServiceTarget FY 2005-06:** Achieve 80% of goals in FY 2005-06 Action Plan for City Council's Key Focus Areas. The FY 2004-05 estimate is down due to vacancies in the Senior Executive staff

**Community Indicator:** Increase number of citizens reporting good to excellent quality of service in the National Citizen Survey by 10% over FY 2004-05 levels

### DART Annual Pass Program

Department: Human Resources

- 2.2.4 Description:** Provide 2,200 DART passes for employees to encourage use of public transportation in support of clean air initiatives.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$273,155	0.3	\$216,698	0.3	\$81,782	0.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$273,155	0.3	\$216,698	0.3	\$81,782	0.2

**Efficiency Measure:** Cost of an average DART pass - \$45

**ServiceTarget FY 2005-06:** Provide DART passes to those employees requesting the pass within 5 business days of receipt of passes from DART

**Community Indicator:** Number of City employees riding DART with a goal to increase this ridership by 10%, from 2,200 to 2,420, which supports the City's efforts to reduce ozone and minimize traffic

## Component 2 Provide Real Leadership; Improve Staff Morale

### Employee Development

Department: Human Resources

**2.2.5** *Description:* Human Resources provides development opportunities for City employees through scheduled and ad-hoc training.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$136,999	1.3	\$159,122	1.3	\$146,589	2.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$136,999	1.3	\$159,122	1.3	\$146,589	2.4

*Efficiency Measure:* Cost to conduct civilian employee training - \$20.94 annually

*ServiceTarget FY 2005-06:* Initiation of the City University concept by October 1, 2005 in order to support the five Key Focus Areas and provide ongoing technical and professional training to 13,000 City employees

*Community Indicator:* Percent of employees participating in the City University who currently have all of their required training

### Internal Environmental Management

Department: Office of Environment Quality

**2.2.6** *Description:* Facilitates City of Dallas Departments' compliance with applicable environmental laws and regulations by identifying and systematically reducing environmental impacts, by conducting approximately 55 environmental assessments, developing procedures and providing technical assistance.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$418,276	4.5	\$381,775	4.5	\$545,140	4.9
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$418,276	4.5	\$381,775	4.5	\$545,140	4.9

*Efficiency Measure:* Environmental assessments completed per FTE = 11.2

*ServiceTarget FY 2005-06:* Departments will resolve 80% of recommendations by assigned target dates and OEQ will verify

*Community Indicator:* Improve the water quality bioassessment rating of an average of 1.5 streams/creeks per year on the Clean Water Act

### Component 3 Institute Specific Measurable Performance Standards and Evaluations

#### Analysis/Development and Validate

Department: Civil Service

- 2.3.1 Description:** Analysis/Development/Validation service develops & validates testing instruments used to assess candidates and administers tests to ensure an objective means of evaluating knowledge, skills, abilities and other characteristics of candidates for the City of Dallas Police and Fire Departments for new hires and promotions.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$401,845	6.0	\$403,746	4.6	\$442,565	5.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$401,845	6.0	\$403,746	4.6	\$442,565	5.5

**Efficiency Measure:** Related costs per candidate tested=\$220.33

**ServiceTarget FY 2005-06:** Develop and administer 12 fire and police examinations/assessment center processes that are valid and that produce registers of qualified applicants/candidates. Civilian exam development and validation as needed

**Community Indicator:** 75% satisfaction rate for Departments hiring from the register of qualified applicants/candidates

#### Employee Criminal Background and Motor Vehicle Record Checks

Department: Civil Service

- 2.3.2 Description:** Employee Criminal Background and Motor Vehicle Record Checks conducts approximately 3,000 County and State Criminal Background and approximately 800 State Motor Vehicle Record Checks prior to hiring employees and the appointment of volunteers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$45,594	0.4	\$42,391	0.4	\$45,782	0.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$45,594	0.4	\$42,391	0.4	\$45,782	0.4

**Efficiency Measure:** Number of criminal and motor vehicle record checks per FTE annually=1,520

**ServiceTarget FY 2005-06:** Return completed criminal background and motor vehicle report checks within 21 business days of the request

**Community Indicator:** Determine eligibility of civilian candidates for hire and volunteers for appointment so that City departments can provide optimal services to the citizens of Dallas

## Component 3 Institute Specific Measurable Performance Standards and Evaluations

### Fire Applicant - Physical Abilities Testing

Department: Civil Service

- 2.3.3 Description:** Civil Service Staff administers the physical abilities test to 100 or more applicants for the City of Dallas Fire Department in order to hire the best applicants for the position of Fire Rescue Officer Trainee.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$48,797	0.5	\$48,797	0.5	\$49,994	0.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$48,797	0.5	\$48,797	0.5	\$49,994	0.5

**Efficiency Measure:** Cost per applicant/test=\$480.31

**ServiceTarget FY 2005-06:** Facilitate the completion of the formal analysis/validation project for an updated Fire Trainee physical abilities test. Assist the Police Department in the initiation of the same process for Police Officer Trainee

**Community Indicator:** The candidates hired will have met or exceeded the physical fitness standards necessary to respond to critical/emergency situations involving the public

### City Facility Environmental Hazards Testing and Abatement

Department: EBS - Building Services

- 2.3.4 Description:** City Facility Environmental Hazards Testing and Abatement manages approximately 55 building related hazardous material activities including testing, abatement and records management for more than 825 City buildings.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$69,908	1.0	\$75,884	1.0	\$80,135	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$69,908	1.0	\$75,884	1.0	\$80,135	1.0

**Efficiency Measure:** Average number of hazardous material activities including testing and abatement annually per FTE is 55

**ServiceTarget FY 2005-06:** Continue 100% compliance with federal, state and local regulations for hazardous materials

**Community Indicator:** Maintain safe and healthy City buildings for citizens, officials and employees by having 100% compliance with Texas Asbestos Health Protection Rules



## Component 3 Institute Specific Measurable Performance Standards and Evaluations

### Contracts and Grants Administration

Department: Environmental and Health Services

- 2.3.5 Description:** Provide administrative oversight and technical assistance through approximately 112 contracts to outside agencies and internal programs receiving grant funds.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$160,094	3.5	\$119,382	2.5	\$167,646	3.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$791,320	8.0	\$791,320	8.0	\$763,585	8.0
<i>Total</i>	\$951,414	11.5	\$910,702	10.5	\$931,231	11.0

**Efficiency Measure:** 10 contracts per Contract Compliance Administrator

**ServiceTarget FY 2005-06:** Increase percentage of contracts executed prior to the beginning of the contract by 5%, from 90% to 95%

**Community Indicator:** Services are provided and dollars are spent in accordance with contract terms and all Federal and State requirements governing the grant funds

### Fire and Rescue Training

Department: Fire

- 2.3.6 Description:** Provides fire and rescue training and development for approximately 60 new personnel to meet State, Local and Federal standards.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$970,663	10.3	\$1,180,747	12.3	\$960,194	10.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$200,000	0.0	\$201,235	0.0	\$200,000	0.0
<i>Total</i>	\$1,170,663	10.3	\$1,381,982	12.3	\$1,160,194	10.2

**Efficiency Measure:** Training cost per recruit completing the program

**ServiceTarget FY 2005-06:** Provide a recruit completion rate of 90%

**Community Indicator:** Sworn FTEs for Fire and Emergency Medical Service per 1000 population served

## Component 3 Institute Specific Measurable Performance Standards and Evaluations

### Employee Performance Management System

Department: Human Resources

- 2.3.7 Description:** Maintain employee accountability through the employee performance management system for 7,000 civilian, sworn executive employees through the design, training and monitoring of measurable performance standards and evaluations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$123,310	1.0	\$102,526	1.4	\$131,942	1.4
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$123,310</b>	<b>1.0</b>	<b>\$102,526</b>	<b>1.4</b>	<b>\$131,942</b>	<b>1.4</b>

**Efficiency Measure:** Average cost of performance management training per 1,000 managers/supervisors - \$18.85

**ServiceTarget FY 2005-06:** Performance Management training to ensure 100% of those identified are trained in the most recent Performance Management tool. Respond to 100% of requests for additional training on the employee performance management system.

**Community Indicator:** Percent of Employee Performance Reviews completed on time

### Environmental Compliance Inspections and Spill Response

Department: Office of Environment Quality

- 2.3.8 Description:** Responds to approximately 360 non-hazardous incidents for City operations annually; investigates and conducts analysis to identify cause of incidents; recommends corrective actions. This service also conducts an estimated 200 inspections per year of City operations for compliance with Federal, State and local environmental regulations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$129,294	4.1	\$101,602	4.0	\$53,260	4.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$197,565	0.0	\$197,565	0.0	\$282,110	0.0
<b>Total</b>	<b>\$326,859</b>	<b>4.1</b>	<b>\$299,167</b>	<b>4.0</b>	<b>\$335,370</b>	<b>4.8</b>

**Efficiency Measure:** Average number of environmental non-hazardous spills responded to per FTE = 75

**ServiceTarget FY 2005-06:** Reduce numbers of non hazardous spills and incidents by 2%, from 360 to 353

**Community Indicator:** Number of reportable incidents per year

## Component 4 Provide Better Management

### Department Support - Aviation

Department: Aviation

- 2.4.1 Description:** Provides administrative and managerial support to the Department of Aviation in order to produce more effective services for the community, the traveling public and tenants and employees at Dallas Love Field, Dallas Executive Airport and the Central Business District's public use Heliport.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$3,291,508	28.3	\$3,169,040	25.8	\$3,689,823	28.2
Additional Resources	\$0	0.0	\$32,104	0.0	\$0	0.0
<b>Total</b>	<b>\$3,291,508</b>	<b>28.3</b>	<b>\$3,201,144</b>	<b>25.8</b>	<b>\$3,689,823</b>	<b>28.2</b>

**Efficiency Measure:** Average annual revenue per enplaned passenger - \$10.04

**ServiceTarget FY 2005-06:** Implement an annual tenant survey to track overall effectiveness, expect at least 75% satisfaction level

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

### Department Support - Business Development and Procurement Services

Department: Business Development & Procurement Services

- 2.4.2 Description:** Provide management oversight and direction, including human resources, billing and budgetary support for the department. Provides direction on all technical and financial decisions for the department as a whole, as well as management of day to day operations. Responsible for long range planning for the department.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$192,389	1.5	\$204,751	2.4	\$217,315	2.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$32,650	0.0	\$32,650	0.0	\$32,650	0.0
<b>Total</b>	<b>\$225,039</b>	<b>1.5</b>	<b>\$237,401</b>	<b>2.4</b>	<b>\$249,965</b>	<b>2.3</b>

**Efficiency Measure:** Department Support as a percentage of total department budget = 9.5%

**ServiceTarget FY 2005-06:** Increase customer satisfaction by 5%

**Community Indicator:** Long range plans provide for adequate future services while short-term goals are met

## Component 4 Provide Better Management

### Internal P-Card/Travel Card Program

Department: Business Development & Procurement Services

- 2.4.3 Description:** Manage, issue and report P-Card and Travel Card Programs for approximately 375 cards. Train city departments on the commercial card programs and ensure compliance with City policy.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$77,468	1.0	\$77,419	1.0	\$84,420	1.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$77,468	1.0	\$77,419	1.0	\$84,420	1.0

**Efficiency Measure:** Administration cost per number of P-cards = \$214

**ServiceTarget FY 2005-06:** Increase the use of commercial card program to minimize time for service delivery by approximately 5% from 375 to 395 cards

**Community Indicator:** Percent of purchasing conducted with P-cards

### Purchasing/Contract Management

Department: Business Development & Procurement Services

- 2.4.4 Description:** Administer the City's centralized purchasing function for over 12,000 requisitions and 300 price agreement contracts. Responsible for developing specifications jointly with client departments, obtaining bids through on-line bid solicitation, establishing and monitoring price agreement contracts and issuing purchase orders for entire City.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$1,259,398	21.6	\$1,210,438	19.0	\$1,343,609	19.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,259,398	21.6	\$1,210,438	19.0	\$1,343,609	19.0

**Efficiency Measure:** Contracts managed per FTE = 15

**ServiceTarget FY 2005-06:** Maintain current number of price agreement contracts at 300

**Community Indicator:** Percent of goods/services obtained through price agreements

## Component 4 Provide Better Management

### Regional Procurement Services

Department: Business Development & Procurement Services

- 2.4.5** *Description:* Actively solicit and partner with other municipalities/vendors to aggregate purchasing power for approximately 10 contracts to further reduce cost of goods/services and to provide revenue opportunities in the form of rebates from vendors.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$83,369	0.2	\$79,041	1.0	\$90,343	1.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$83,369	0.2	\$79,041	1.0	\$90,343	1.0

*Efficiency Measure:* Cost per contract managed = \$90,343

*ServiceTarget FY 2005-06:* Increase number of cooperative purchasing contracts with other agencies from 2 to 10

*Community Indicator:* Percent of goods/services purchased through aggregate partnerships

### City Attorney Litigation Services

Department: City Attorney's Office

- 2.4.6** *Description:* Currently represents the City and its officials in lawsuits, claims, and administrative proceedings, including property damage, employment, personal injury, civil rights, land use, bankruptcy, contracts, and other matters. In addition, counsels and trains officials and employees.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$3,676,094	41.0	\$3,516,384	39.8	\$3,602,540	41.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,676,094	41.0	\$3,516,384	39.8	\$3,602,540	41.0

*Efficiency Measure:* Resolve lawsuits and claims handled by the City Attorney's Office within the estimated risk budget

*ServiceTarget FY 2005-06:* Provide quality legal services and appropriately resolve legal disputes involving the City

*Community Indicator:* Conserve financial and administrative resources for taxpayers

## Component 4 Provide Better Management

### City Code Litigation Services

Department: City Attorney's Office

- 2.4.7 Description:** Represents the City in litigation involving violations of City ordinances and State law, including criminal nuisance, fair housing and anti-discrimination, substandard structures, multi-family structures, zoning, environmental, and structure demolition matters.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$570,223	8.8	\$801,151	9.5	\$769,244	10.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$127,188	0.9	\$70,928	0.9	\$55,576	0.0
<b>Total</b>	\$697,411	9.7	\$872,079	10.4	\$824,820	10.0

**Efficiency Measure:** Successful compliance with City ordinances and State law and improvement of the quality of life for all citizens of Dallas

**ServiceTarget FY 2005-06:** Effectively litigate cases against non-compliant property owners

**Community Indicator:** Improve the quality of life for all citizens of Dallas through enforcement of the law and prosecution of violators

### Departmental Support-Attorney

Department: City Attorney's Office

- 2.4.8 Description:** Provides management oversight and direction for approximately 148 employees and a budget of approximately \$10 million; includes personnel, budget, council agenda, procurement/payables, manages & supports department computer system; monitors proposed State and Federal legislation.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,326,213	16.6	\$1,294,443	15.6	\$1,379,956	18.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,326,213	16.6	\$1,294,443	15.6	\$1,379,956	18.0

**Efficiency Measure:** Department support provided at 13% of total budget (including grants)

**ServiceTarget FY 2005-06:** Maintain expenditures within available resources

**Community Indicator:** Manage City Attorney operations efficiently and provide best value for services provided

## Component 4 Provide Better Management

### General Counsel Service

Department: City Attorney's Office

- 2.4.9 Description:** Provides legal support concerning legal transactions impacting the City, including interlocal agreements, elections, ethics issues, public financing, open meetings, open records, City ordinances, land acquisition, pension, health benefits, utility issues, zoning, and contracts for supplies, other goods, services, and construction.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,687,870	31.0	\$2,538,908	29.0	\$2,934,370	32.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$375,979	0.0	\$284,118	0.0	\$288,032	0.0
<b>Total</b>	\$3,063,849	31.0	\$2,823,026	29.0	\$3,222,402	32.0

**Efficiency Measure:** Timely preparation of contracts, other agreements, ordinances, resolutions, and opinions so that City business can be effectively conducted

**ServiceTarget FY 2005-06:** Respond to requests for legal representation of legal transactions

**Community Indicator:** Ensures legal compliance by City of Dallas. Protects taxpayers' interest by ensuring legal transactions comply with all applicable laws

### Audits Conducted

Department: City Auditor's Office

- 2.4.10 Description:** The audit group conducts audits and reviews to assess the economy, efficiency, effectiveness, and compliance of City organizations and related programs, functions, and activities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,682,630	20.0	\$1,508,248	16.8	\$1,760,906	20.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,682,630	20.0	\$1,508,248	16.8	\$1,760,906	20.0

**Efficiency Measure:** Number of dollars reviewed per annual audit plan

**ServiceTarget FY 2005-06:** Conducts 31 audits of City operations in FY 2005-06

**Community Indicator:** 1. Assist management in contributing towards cost effectiveness, cost savings, efficiency, and increased revenues. 2. City operations and activities comply with applicable laws and regulations

## Component 4 Provide Better Management

### Department Support - City Auditor

Department: City Auditor's Office

**2.4.11 Description:** Provide the Auditor's Office with management and administrative support including executive, financial, personnel, procurement and clerical.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$400,596	4.0	\$315,182	3.2	\$370,481	4.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$400,596	4.0	\$315,182	3.2	\$370,481	4.0

**Efficiency Measure:** Publish and distribute audit plan reports to Council, City Management and the public

**ServiceTarget FY 2005-06:** Implementation of an automated indexing process to improve cataloging and reduce paper files. Improve website for better access to City Auditor's Office products

**Community Indicator:** Administration provides internal support to the office and does not directly impact the community

### Grant Compliance

Department: City Auditor's Office

**2.4.12 Description:** Federal law requires entities to maintain compliance and oversight monitoring of any program or activity receiving support whether whole or in part by Federal or State funds. This function became the responsibility of the City Auditor's Office in 1998 through the establishment of the Grants Compliance group.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$773,652	12.0	\$706,442	0.0	\$835,631	12.0
<b>Total</b>	\$773,652	12.0	\$706,442	0.0	\$835,631	12.0

**Efficiency Measure:** Conduct 350 compliance reviews for grant funded programs

**ServiceTarget FY 2005-06:** Perform 100% on-site monitoring of all sub recipients

**Community Indicator:** Provide technical assistance to departments administering federal funds and to sub recipients executing federally assisted programs



## Component 4 Provide Better Management

### Investigation of Fraud Waste and Abuse

Department: City Auditor's Office

**2.4.13 Description:** The City Auditor's Office has the primary responsibility for investigative audits of potential fraud, waste, or abuse in City of Dallas departments.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$241,038	3.0	\$251,405	3.0	\$265,378	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$241,038	3.0	\$251,405	3.0	\$265,378	3.0

**Efficiency Measure:** Investigate 87 cases from hotline calls and review more than 1,100 calls that become referrals

**ServiceTarget FY 2005-06:** Improve City operations by providing City employees and the citizens with an anonymous means of reporting fraud, waste or abuse

**Community Indicator:** Provide the public and employees a means to anonymously report fraud, waste and abuse. The hotline is available 24 hours daily

### Departmental Support-City Secretary

Department: City Secretary's Office

**2.4.14 Description:** Departmental Support - City Secretary provides management oversight and direction for 16 employees and oversees documentation of city council actions, city wide records management and archives. Establishes policies and standards for employees' response to requests; and directs budget, procurement, payroll and administrative functions.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$253,423	2.7	\$232,432	2.3	\$260,578	2.7
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$253,423	2.7	\$232,432	2.3	\$260,578	2.7

**Efficiency Measure:** Annual Cost per Employee for training / directing / supervising and informing staff: \$3,177

**ServiceTarget FY 2005-06:** Complete 75% of a comprehensive documentation of departmental policies and procedures and complete training for their effective use to reduce service response times

**Community Indicator:** Establish standards for response times for all citizen contact and service requests, and train staff to achieve those standards

## Component 4 Provide Better Management

### Records Management

Department: City Secretary's Office

- 2.4.15 Description:** Records Management administers the city's records management program, including operation of the City of Dallas Records Center, which stores approximately 74,500 boxes of inactive records for all departments. Provides training and coordinates response for public information (open record) requests.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$515,243	5.5	\$464,472	4.5	\$457,425	5.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$515,243	5.5	\$464,472	4.5	\$457,425	5.5

**Efficiency Measure:** Monthly cost per stored box of inactive records: \$0.61

**ServiceTarget FY 2005-06:** Increase the review rate of records eligible for destruction from 65% to 70%

**Community Indicator:** By 2009 increase the review rate of records eligible for destruction to 85%

### Department Support - Civil Service

Department: Civil Service

- 2.4.16 Description:** Department Support-Civil Service prepares at least eleven Civil Service Board agendas annually, provides suggestions and recommendations to the Board. Reviews personnel matters pertaining to disciplinary actions. Enforces administrative orders from the Civil Service Board, Trial Board and Administrative Law Judges. Administers the budget and directs the activities of the department.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$137,061	1.0	\$136,918	1.0	\$145,698	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$137,061	1.0	\$136,918	1.0	\$145,698	1.0

**Efficiency Measure:** Department's annual budget ratio of Department Support to Total Budget=8%

**ServiceTarget FY 2005-06:** Expand service delivery to include up to 2 Civil Service workshops/informational sessions for departmental managers and supervisors. Increase from 0 up to 2 sessions

**Community Indicator:** Appeal hearings are held within 60-90 days per City of Dallas Personnel Rules. Registers of eligible candidates are released within the designated number of business days in Employment Center guidelines

## Component 4 Provide Better Management

### Department Support - Code Compliance

Department: Code Compliance Services

**2.4.17 Description:** Provide funding for department administration for code compliance, code inspector academy, and 311 quality assurance staff.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$994,898	9.7	\$1,214,401	12.6	\$1,069,077	9.7
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$994,898	9.7	\$1,214,401	12.6	\$1,069,077	9.7

**Efficiency Measure:** Ratio of departmental support as a percentage of total Code Compliance department budget

**ServiceTarget FY 2005-06:** Ensure that the department completes 97% of service within service level agreement

**Community Indicator:** Code Compliance services become 60% proactive in identifying code violations and 40% reactive to complaints

### Department Support - Convention and Event Services

Department: Convention and Event Services

**2.4.18 Description:** Provides management oversight and direction for approximately 190 employees and monitors non-operating programs (Hotel Occupancy Tax, Alcoholic Beverage Tax and debt service). Oversees budget, accounts payable/receivable, payroll, safety program and contracts.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$4,997,171	5.0	\$4,744,477	4.0	\$3,951,915	5.5
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$4,997,171	5.0	\$4,744,477	4.0	\$3,951,915	5.5

**Efficiency Measure:** Percentage of department support cost to department total budget = 16% for FY 2005-06

**ServiceTarget FY 2005-06:** Decrease operation and maintenance cost by 7.4%, from \$5.58 per square foot in FY 2004-05 to \$5.17 per square foot in FY 2005-06

**Community Indicator:** Increase Hotel Occupancy Tax Revenue by 1% annually

## Component 4 Provide Better Management

### Department Support - Development Services GF

Department: Development Services

**2.4.19 Description:** Provide oversight and management of personnel and department resources.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$529,187	7.0	\$555,516	5.0	\$416,526	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$152,250	0.0	\$112,250	0.0	\$111,395	0.0
<b>Total</b>	\$681,437	7.0	\$667,766	5.0	\$527,921	3.0

**Efficiency Measure:** Department Support is 15% of departmental total budget

**ServiceTarget FY 2005-06:** Reduce the turnaround time on resolving complaints by completing an average of 47 CRMS requests on time, and provide accurate and timely information to City Council and CMO. Use quarterly report as information sources for accountability

**Community Indicator:** Growth in property tax base annually, with a goal of long term average annual rate of 2%

### Department Support - Development Services EF

Department: Development Services - Enterprise

**2.4.20 Description:** Provide oversight and management of personnel and department resources.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$2,420,158	17.0	\$2,951,544	16.0	\$2,227,579	18.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$29,738	0.0
<b>Total</b>	\$2,420,158	17.0	\$2,951,544	16.0	\$2,257,317	18.0

**Efficiency Measure:** Maintain an average of 15 CRMS requests per district office per month (187 annually)

**ServiceTarget FY 2005-06:** Reduce the turnaround time on resolving complaints by completing an average of 47 CRMS requests on time per month and provide accurate and timely information to City Council and CMO. Use quarterly report as information sources for accountability

**Community Indicator:** 2% growth in property tax base annually, business retention and economic development

## Component 4 Provide Better Management

### General Expense and Debt Service - Development Services Enterprise

Department: Development Services - Enterprise

**2.4.21** *Description:* Finances capital expenditures and technology enhancements and funds the use of various resources and services.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$2,730,189	0.0	\$2,730,189	0.0	\$4,644,457	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$2,730,189	0.0	\$2,730,189	0.0	\$4,644,457	0.0

**Efficiency Measure:** Decreased number of complaints from direct users by 5%

**ServiceTarget FY 2005-06:** Streamlining permitting, review and inspection processes while providing efficient and accurate information to customers and seeing the results in increased construction activity

**Community Indicator:** 2% growth in property tax base, business retention and economic development

### City Facility Utility Payments

Department: EBS - Building Services

**2.4.22** *Description:* City Facility Utility Payments process approximately 8,112 utility accounts for electric, gas, and water utility accounts for City owned facilities. FY 2004-05 estimate includes a one-time rebate for energy conservation improvements. Rebate was not anticipated in the budget.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$9,363,671	1.0	\$8,841,736	1.1	\$9,479,829	1.3
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$239,990	0.0	\$239,990	0.0	\$247,190	0.0
<b>Total</b>	\$9,603,661	1.0	\$9,081,726	1.1	\$9,727,019	1.3

**Efficiency Measure:** Average FTE cost (\$51,836) per account payment processed is \$6.39

**ServiceTarget FY 2005-06:** Continue 100% of on-time payments in order to qualify for utilities discounts

**Community Indicator:** Kilowatt electric usage of our buildings per square foot of City buildings

## Component 4 Provide Better Management

### Department Support - Equipment and Building Services

Department: EBS - Building Services

**2.4.23 Description:** Department Support - Equipment and Building Services provides management oversight and direction for approximately 255 Building Services' employees and administrative support for employee relations, payables, worker's compensation, insurance, and budget and financial.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,217,664	2.4	\$1,422,637	3.5	\$1,511,081	3.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$203,182	0.0	\$203,182	0.0	\$203,700	0.0
<b>Total</b>	\$1,420,846	2.4	\$1,625,819	3.5	\$1,714,781	3.4

**Efficiency Measure:** Department Support as a percent of Building Services' budget is 2.6% (excluding worker's compensation and property and liability insurance)

**ServiceTarget FY 2005-06:** Maintain expenses within available resources

**Community Indicator:** Manage City buildings ensuring that regulations and guidelines are adhered to and that customer department satisfaction is met 95% of the time

### Energy Procurement, Monitoring and Conservation

Department: EBS - Building Services

**2.4.24 Description:** Energy Procurement, Monitoring and Conservation manages City electricity procurement of approximately 925 mkwh, monitor and report consumption, monitor billing for contract compliance, coordinate new accounts, manage 70 energy conservation projects and coordinate effort for Senate Bill 5. FY 2005-06 includes the addition of a second engineering and diagnostic monitoring tools.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$132,954	1.7	\$144,134	1.9	\$309,376	2.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$132,954	1.7	\$144,134	1.9	\$309,376	2.8

**Efficiency Measure:** Number of energy conservation projects managed per FTE is 25

**ServiceTarget FY 2005-06:** Reduce electricity consumption from 2001 baseline by an additional 5%, from 15% to 20%

**Community Indicator:** Continue 5-year Energy Plan to reduce electric consumption by 25% over five years by the end of calendar year 2006 and comply with 2001State Senate Bill 5

## Component 4 Provide Better Management

### Department Support - Environmental and Health Services

Department: Environmental and Health Services

**2.4.25 Description:** Provide leadership, strategic planning, programmatic guidance, administrative support, and financial oversight for 15 general fund and grant-funded programs (total \$35 million) and ensure compliance with local, state and federal regulations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,492,766	12.7	\$1,426,663	14.0	\$1,542,538	15.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,492,766	12.7	\$1,426,663	14.0	\$1,542,538	15.0

**Efficiency Measure:** Percentage of department support costs to total department budget = 4.4%

**ServiceTarget FY 2005-06:** Increase customer satisfaction by reducing turnaround time to administrative requests by 50%, from 14 day to 7 days

**Community Indicator:** Percent of EHS customers surveyed who rate services as good to excellent

### Program Evaluation and Needs Assessment

Department: Environmental and Health Services

**2.4.26 Description:** Conduct customer service surveys, program planning and evaluation services and provide demographic data for all departmental programs and services, and assessments on city demographics, infant mortality, childhood lead poisoning, downtown homeless victimization, critical violations of the flood code and other programs.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$81,517	1.0	\$81,609	1.0	\$85,767	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$81,517	1.0	\$81,609	1.0	\$85,767	1.0

**Efficiency Measure:** Cost per assessment - \$1,588

**ServiceTarget FY 2005-06:** Increase number of assessments conducted by 5%, from 54 to 57

**Community Indicator:** Percent of EHS's data sets in the City's GIS system that have current data which helps to ensure availability of sufficient and accurate data to evaluate health indicators at all socioeconomic levels in accordance with goals established by the U.S. Department of Health and Human Services and Health People 2010

## Component 4 Provide Better Management

### Department Support - Dallas Fire and Rescue

Department: Fire

**2.4.27 Description:** Provide administrative, internal affairs, media relations, budget, payables, purchasing, recruitment, safety, workers compensation and other administrative services for Dallas Fire-Rescue.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,223,910	21.7	\$3,622,580	27.3	\$3,850,315	21.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$15,288	0.0	\$0	0.0
<b>Total</b>	\$3,223,910	21.7	\$3,637,868	27.3	\$3,850,315	21.6

**Efficiency Measure:** Department support cost as a percentage of total budget

**ServiceTarget FY 2005-06:** Three day turnaround on Dallas Fire and Rescue payment vouchers for submittal to City Controllers office for payment

**Community Indicator:** Percentage of citizens rating Fire service as good to excellent

### Fire and Rescue Equipment Maintenance

Department: Fire

**2.4.28 Description:** Design, purchase, and maintain emergency apparatus in a constant state of readiness, and ensure uniform personnel are properly equipped, supplied and clothed.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$9,754,142	59.0	\$10,117,870	59.9	\$10,501,337	59.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$333,400	0.0	\$50,000	0.0	\$42,500	0.0
<b>Total</b>	\$10,087,542	59.0	\$10,167,870	59.9	\$10,543,837	59.0

**Efficiency Measure:** Cost per fire apparatus to maintain

**ServiceTarget FY 2005-06:** Total preventive maintenance downtime hours for trucks, rescues and engines reduced by 5%, from 96,322 to 91,505

**Community Indicator:** Percentage availability of fire equipment



## Component 4 Provide Better Management

### Department Support - Housing Department

Department: Housing

**2.4.29 Description:** Provides direction, management, and oversight for Housing Department including approximately \$18.8M in Federal grant funds and implementation of Housing program service delivery.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$234,127	2.0	\$234,127	2.0	\$222,864	2.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$775,426	14.0	\$775,426	14.0	\$1,022,817	14.0
<b>Total</b>	<b>\$1,009,553</b>	<b>16.0</b>	<b>\$1,009,553</b>	<b>16.0</b>	<b>\$1,245,681</b>	<b>16.0</b>

**Efficiency Measure:** Department support as a percentage of total budget - 1.25%

**ServiceTarget FY 2005-06:** Finalize implementation of the Urban Land Bank and begin selling accumulated lots for residential development by March 2006

**Community Indicator:** Total number of new housing units added from all programs per year

### Support for Home Repair/Replacement Programs

Department: Housing

**2.4.30 Description:** Provides service delivery staff and related supplies for approximately 350 annual loans/grants including loan processing, inspections, and portfolio management for home repair/replacement programs that benefit low-income homeowners.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,782,514	18.0	\$1,782,514	18.0	\$1,000,354	18.0
<b>Total</b>	<b>\$1,782,514</b>	<b>18.0</b>	<b>\$1,782,514</b>	<b>18.0</b>	<b>\$1,000,354</b>	<b>18.0</b>

**Efficiency Measure:** Average number of service delivery loans processed per loan staff is 58, and 233 inspections are conducted per FTE

**ServiceTarget FY 2005-06:** Provide funding for 350 home repair units

**Community Indicator:** Improve quality of housing through home repair and replacement programs

## Component 4 Provide Better Management

### Support for Housing Development Programs

Department: Housing

- 2.4.31 Description:** Provides service delivery staff and related supplies necessary to implement the housing development programs including loan processing, contract administration, and portfolio management for approximately 2,096 loans/grants annually for Federal Grant-funded Mortgage Assistance/CHDO Programs that benefit low- to moderate-income homebuyers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,101,041	16.0	\$1,101,041	16.0	\$1,366,025	16.0
<b>Total</b>	\$1,101,041	16.0	\$1,101,041	16.0	\$1,366,025	16.0

**Efficiency Measure:** Average number of grants/loans benefiting low-income homebuyers or serviced in the portfolios per FTE is 130

**ServiceTarget FY 2005-06:** Improve counseling for first-time homebuyers and increase services to existing homebuyers to reduce the number of foreclosures

**Community Indicator:** Improve quality of housing units by ensuring homebuyers that homes meet Federal and local standards prior to purchase

### City Unemployment Insurance

Department: Human Resources

- 2.4.32 Description:** Administration of City's self-insured unemployment compensation for qualifying employees based on Texas Workforce Commission eligibility requirements in lieu of paying unemployment taxes. The number of individuals receiving unemployment benefits annually is approximately 500.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$187,210	0.3	\$123,588	0.4	\$213,315	0.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$187,210	0.3	\$123,588	0.4	\$213,315	0.4

**Efficiency Measure:** Average cost to process per claim = \$426.33

**ServiceTarget FY 2005-06:** Maintain practice of paying for unemployment benefits to eligible former employees versus paying unemployment taxes to the Texas Workforce Commission, thereby saving \$994,000 annually

**Community Indicator:** Average cost per unemployment claim

## Component 4 Provide Better Management

### City-wide payroll time entry and payroll adjustments

Department: Human Resources

- 2.4.33 Description:** Human Resources is responsible for the review, preparation, calculation, and processing of salary change actions, payroll adjustments, time accrual and leave adjustments; processing and orientation of new hires into the HRIS/Payroll System. Approximately 335,500 transactions and/or reviews are made annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,031,652	17.5	\$1,019,197	17.7	\$1,122,885	17.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,031,652	17.5	\$1,019,197	17.7	\$1,122,885	17.5

**Efficiency Measure:** Cost to process and/or review a transaction per FTE is \$0.30

**ServiceTarget FY 2005-06:** Decrease payroll adjustments by 50%

**Community Indicator:** Percent of City employees surveyed who are satisfied with payroll services

### Compensation Analysis and Classification Review

Department: Human Resources

- 2.4.34 Description:** The Human Resources Department provides position, classification and compensation management for the City's 14,000 employees to ensure that jobs are appropriately classified with a market-competitive pay structure.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$225,314	3.4	\$229,362	3.4	\$241,086	3.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$225,314	3.4	\$229,362	3.4	\$241,086	3.3

**Efficiency Measure:** Cost to provide review of position per FTE - \$18.55

**ServiceTarget FY 2005-06:** Conduct a minimum of 35 surveys annually

**Community Indicator:** Number of working days to determine the reclassification of an occupied position

## Component 4 Provide Better Management

### Department Support - Human Resources

Department: Human Resources

**2.4.35** *Description:* Provide quality services to all City departments, 13,000 employees and citizens by maximizing the City's greatest resources - our Human Resources.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$217,693	1.7	\$378,439	2.8	\$232,902	2.8
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$217,693	1.7	\$378,439	2.8	\$232,902	2.8

*Efficiency Measure:* Human Resources department support - 8% of total departmental budget

*ServiceTarget FY 2005-06:* Maintain the City's overall turnover rate

*Community Indicator:* Percent of City employees surveyed who rate overall Human Resources services as good to excellent

### Executive Recruitment/Labor Hiring

Department: Human Resources

**2.4.36** *Description:* Human Resources provides executive recruitment services and processes approximately 1,500 applications for City departments.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$153,638	1.6	\$109,095	1.6	\$164,393	1.6
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$153,638	1.6	\$109,095	1.6	\$164,393	1.6

*Efficiency Measure:* Cost to process labor position applications and hire applicant within 30 days of request equates to a cost of \$109.60 per applicant

*ServiceTarget FY 2005-06:* Decrease time frame to fill positions from 30 business days to 25 business days

*Community Indicator:* Percent of City employees surveyed who rate recruitment and hiring as good or excellent

## Component 4 Provide Better Management

### Human Resource Consulting for Departments and Employee Development

Department: Human Resources

- 2.4.37 Description:** Human Resources provides consulting services to the City's 13,000 employees and managers so that they can fairly and consistently manage and/or perform their duties within the scope of the City's personnel policies, procedures, and federal and State laws governing employment.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$647,066	8.4	\$698,306	8.4	\$692,361	7.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$647,066</b>	<b>8.4</b>	<b>\$698,306</b>	<b>8.4</b>	<b>\$692,361</b>	<b>7.7</b>

**Efficiency Measure:** Cost to provide Human Resource consulting services to City employees - \$53.25 per employee

**ServiceTarget FY 2005-06:** Reduce the filing of complaints to outside agencies (e.g., EEOC, U.S. Department of Labor, etc.) by 15%, from 35 to 30 and respond to (alleged) violations of City policy within the agency deadline

**Community Indicator:** Number of employee grievances and appeals per 100 employees

### Human Resources Information System

Department: Human Resources

- 2.4.38 Description:** The Human Resources Department is responsible for managing all aspects of the City's Human Resources Information System (HRIS) for all full-time, part-time and seasonal employees (approximately 14,000 annually).

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$225,049	2.4	\$187,814	2.4	\$240,002	1.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$225,049</b>	<b>2.4</b>	<b>\$187,814</b>	<b>2.4</b>	<b>\$240,002</b>	<b>1.3</b>

**Efficiency Measure:** Cost to provide training and information on the Human Resources Information System to City employees - \$7.21per employee

**ServiceTarget FY 2005-06:** Develop workforce data reports as requested by executive/management staff by 12/31/05

**Community Indicator:** Percent of time that HRIS is functional

## Component 4 Provide Better Management

### Human Resources Regulatory Compliance

Department: Human Resources

- 2.4.39 Description:** Provides support and/or investigation to City departments to ensure accurate and timely response to approximately 290 Open Records requests, complaints or claims of non-compliance with Federal, State or local employment regulations, plus Family Medical Leave applications, EEOC, Department of Labor, etc. that equates to 1792 requests/claims.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$610,770	8.3	\$710,503	8.3	\$653,524	7.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$610,770	8.3	\$710,503	8.3	\$653,524	7.6

**Efficiency Measure:** Average number of requests/ claims managed per FTE annually - 236

**ServiceTarget FY 2005-06:** Respond to 95% of requests from regulatory agencies within the respective time frame allotted to avoid penalties that may be assessed

**Community Indicator:** Maintain 85% of EEOC charges ruled in favor of the City

### Departmental Support-Municipal Court

Department: Judiciary

- 2.4.40 Description:** Provide management, secretarial, and clerical support on departmental projects, preparation of budget, personnel matters, and oversee issue resolutions to effectively and efficiently enforce and properly implement policies and procedures set by the Administrative Judge.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$188,328	3.1	\$191,674	3.0	\$206,123	3.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$188,328	3.1	\$191,674	3.0	\$206,123	3.1

**Efficiency Measure:** Department support as a percentage of total department budget equals .05%

**ServiceTarget FY 2005-06:** Maintain and coordinate courtroom assignments of judges to ensure 100% of the court dockets are covered

**Community Indicator:** Interface with judges on concerns that arise in the courtroom regarding case settings and citizens' concerns

## Component 4 Provide Better Management

### Department Support - Dallas Public Library

Department: Library

- 2.4.41 Description:** Insures that the library is responsive to customers and stakeholders by providing management oversight for 415 FTEs, capital projects, facilities maintenance for 24 buildings and business operational support, establishing departmental goals and developing and implementing strategic plans.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,731,401	20.2	\$1,673,895	20.2	\$1,718,580	19.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$38,062	0.0	\$38,062	0.0	\$109,148	0.0
<b>Total</b>	\$1,769,463	20.2	\$1,711,957	20.2	\$1,827,728	19.6

**Efficiency Measure:** Department support is 6.7% of department total budget for FY 2005-06

**ServiceTarget FY 2005-06:** Complete Central Library 5th floor renovation by January of 2006. Open Grauwlyer/West Love Field and Timberglen branch libraries

**Community Indicator:** Percentage of residents' rating the quality of library services as good to excellent

### Administrative Support for the Mayor and City Council

Department: Mayor and Council

- 2.4.42 Description:** Provide professional administrative and secretarial support to the Mayor and 14 City Councilmember's as needed for the performance of their official duties. Provide customer service to the citizens of Dallas which include resolving issues, directing citizens request to the appropriate staff member, responding to questions regarding city services and coordinating approximately 85 town hall meetings annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,618,274	29.0	\$2,665,217	29.5	\$2,790,525	30.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$2,618,274	29.0	\$2,665,217	29.5	\$2,790,525	30.0

**Efficiency Measure:** Total FTE per Mayor and City Council equals 2

**ServiceTarget FY 2005-06:** Assign service requests by the next business day

**Community Indicator:** Effectively and efficiently provide customer service to the Mayor and City Council Members allowing the elected officials maximum time to serve their constituents and the community at large

## Component 4 Provide Better Management

### Departmental Support-Office of Cultural Affairs

Department: Office of Cultural Affairs

**2.4.43 Description:** Provide core professional, administrative and technical support to process contracts, oversee the procurement process, manage maintenance projects and maintain budget oversight.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$793,419	8.3	\$876,146	9.3	\$918,130	9.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$256,127	0.0	\$269,861	0.0	\$234,473	0.0
<b>Total</b>	\$1,049,546	8.3	\$1,146,007	9.3	\$1,152,603	9.0

**Efficiency Measure:** Department support as a percentage of total department budget equals 6.8%

**ServiceTarget FY 2005-06:** Increase production/processing of contracts, reports, and requisitions related to all Office of Cultural Affairs services by 5%, from 2,000 to 2,100. Provide public access to information on services provided by the Office of Cultural Affairs

**Community Indicator:** Percentage of citizens surveyed rating the opportunity to attend cultural events as good to excellent

### Department Support - Office of Economic Development

Department: Office of Economic Development

**2.4.44 Description:** Provide management oversight and direction for Office of Economic Development (43.2 FTEs) and departmental support personnel including employee relations, purchasing, agenda coordination and budgeting.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$12,497	3.7	\$554,876	6.2	\$316,291	7.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$288,140	0.0	\$163,384	0.0	\$423,269	0.0
<b>Total</b>	\$300,637	3.7	\$718,260	6.2	\$739,560	7.6

**Efficiency Measure:** Department support is 10% of total departmental budget

**ServiceTarget FY 2005-06:** Obtain \$300 million in private sector commitments for planned or expected improvements through Office of Economic Development services and programs by September 30, 2006

**Community Indicator:** Percent of citizens saying that Dallas is a good to excellent place to do business



## Component 4 Provide Better Management

### Accounting and Financial Reporting

Department: Office of Financial Services

- 2.4.45** *Description:* Accounting and Financial Reporting develops city-wide administrative and accounting policies and procedures and implements approximately 85,000 financial transactions annually including payroll and all vendor payments for the City. Also, prepares the City's Comprehensive Annual Financial Report.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$5,142,637	48.6	\$4,969,612	44.2	\$5,364,492	47.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$519,024	0.0	\$519,024	0.0	\$519,024	0.0
<i>Total</i>	\$5,661,661	48.6	\$5,488,636	44.2	\$5,883,516	47.2

*Efficiency Measure:* Total financial transactions, including accounting, fixed assets, accounts payable and payroll per FTE

*ServiceTarget FY 2005-06:* Complete implementation of new financial system by January 1, 2006

*Community Indicator:* Continue efforts to meet all Governmental Accounting Standards and reduce independent audit findings by 10% within 5 years

### Budget, Cash and Debt Management

Department: Office of Financial Services

- 2.4.46** *Description:* Budget, Cash and Debt Management is responsible for the preparation, coordination, monitoring and administration of operating budgets city-wide, financial plans and identifying and monitoring sources necessary fund the delivery of City Services. Provides fiscal progress reports and performs treasury management functions, monitors the utility and cable franchise agreements granted by the City for compliance.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$4,393,649	16.6	\$4,268,360	14.4	\$4,980,029	18.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$735,354	4.0	\$735,354	4.0	\$790,115	5.0
<i>Total</i>	\$5,129,003	20.6	\$5,003,714	18.4	\$5,770,144	23.0

*Efficiency Measure:* End year with Revenues equal to or exceeding Expenditures

*ServiceTarget FY 2005-06:* Continue Priority Based Budgeting for Outcomes strategy and complete two expert panel reviews for inclusions in the FY 2006-07 Budget and fully implement Priority Based Budgeting for Outcomes

*Community Indicator:* Investment rate compared to 12-month U.S. Treasury rates

## Component 4 Provide Better Management

### Contingency Reserve

Department: Office of Financial Services

**2.4.47** *Description:* Provides for unanticipated expenditures of a non-recurring nature.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$1,391,954	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$0	0.0	\$0	0.0	\$1,391,954	0.0

*Efficiency Measure:* Contingency Reserve is 1/2% of budgeted general fund departmental expenditures

*ServiceTarget FY 2005-06:* Maintain contingency reserve equal to ensure compliance with the City's Financial Management Performance Criteria

*Community Indicator:* Maintain funding for unanticipated expenditures

### Dallas County Appraisal District (Contract)

Department: Office of Financial Services

**2.4.48** *Description:* Dallas County Appraisal District: Section 6.06 (d) of the Texas Property Tax Code states: "Each taxing unit participating in the district is allocated a portion of the amount if the (appraisal district) budget equal to the proportion that the total dollar amount of property taxes imposed in the district by the unit for the tax year in which the budget proposal is prepared bears to the sum of the total dollar amount of property taxes imposed in the district by each participating unit for that year". In other words, the City's percentage share of Dallas County Appraisal District FY05-06 tax levy is divided by the total district wide FY 04-05 levy.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$2,268,907	0.0	\$2,268,907	0.0	\$2,348,834	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$2,268,907	0.0	\$2,268,907	0.0	\$2,348,834	0.0

*Efficiency Measure:* Average cost per taxing account

*ServiceTarget FY 2005-06:* Maintain service

*Community Indicator:* Roll erosion rate from preliminary to certified tax roll

## Component 4 Provide Better Management

### Dallas County Tax Collection

Department: Office of Financial Services

**2.4.49 Description:** Dallas County Tax Collection is responsible for assessing, billing, and collecting ad valorem taxes on real, business, mixed personal, and mixed properties in the corporate limits of the City of Dallas.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$437,466	0.0	\$446,373	0.0	\$446,373	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$437,466	0.0	\$446,373	0.0	\$446,373	0.0

**Efficiency Measure:** Average cost per tax account

**ServiceTarget FY 2005-06:** Maintain Service

**Community Indicator:** Current collection rate

### Department Support - Office of Financial Services

Department: Office of Financial Services

**2.4.50 Description:** Departmental Support - Office of Financial Services provides managerial and administrative support to the department to produce the City Manager's recommended operating budget, Capital Improvement Programs, Consolidated Plan, and financial monitoring information and analysis to the City Council and City Manager.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$473,809	3.0	\$577,878	4.4	\$373,133	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$47,627	0.0	\$47,627	0.0	\$49,873	0.0
<b>Total</b>	\$521,436	3.0	\$625,505	4.4	\$423,006	3.0

**Efficiency Measure:** Department support as 5% of total budget

**ServiceTarget FY 2005-06:** Produce at least 8 reports and/or briefings for the City Council and citizens

**Community Indicator:** City of Dallas General Obligation Bond Rating

## Component 4 Provide Better Management

### Efficiency Team

Department: Office of Financial Services

- 2.4.51 Description:** City Efficiency Team works with the City departments to analyze and recommend organizational and process improvements that promote efficiency, enhance revenue, and/or save costs for the City of Dallas.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$312,755	2.7	\$415,060	4.0	\$339,187	4.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$312,755	2.7	\$415,060	4.0	\$339,187	4.0

**Efficiency Measure:** Three Efficiency Team projects or process improvements recommended per FTE

**ServiceTarget FY 2005-06:** Cost/time savings or revenue enhancements valued at approximately \$1 million from organizational or process improvements in FY 2005-06

**Community Indicator:** Improve customer service and best value for citizen tax dollars through cost/time savings or revenue enhancements totaling \$5 million over the next 5 years

### Independent Audit

Department: Office of Financial Services

- 2.4.52 Description:** Payment to City's external auditor.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$423,000	0.0	\$435,975	0.0	\$435,975	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$423,000	0.0	\$435,975	0.0	\$435,975	0.0

**Efficiency Measure:** N/A

**ServiceTarget FY 2005-06:** N/A

**Community Indicator:** Obtain an unqualified opinion on the City's financial statements

## Component 4 Provide Better Management

### Liability/Claims Fund Transfer

Department: Office of Financial Services

**2.4.53** *Description:* Funds to pay the City's claims, settlements and judgments

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$8,815,398	0.0	\$8,815,398	0.0	\$9,712,244	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$8,815,398	0.0	\$8,815,398	0.0	\$9,712,244	0.0

*Efficiency Measure:* N/A

*ServiceTarget FY 2005-06:* N/A

*Community Indicator:* Maintain funding and pay claims, settlements and judgments

### Non-Departmental

Department: Office of Financial Services

**2.4.54** *Description:* Non-Departmental provides funds for miscellaneous items not falling within a single departmental activity or which can be most efficiently handled in aggregate for the entire General Fund. Non-Departmental includes funding for the General Funds portion of the unemployment reimbursements, contract wrecker service, Tax Increment Financing District (TIF) transfers, professional development, development fee rebates, and economic development transfers.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$11,944,028	0.0	\$11,049,714	0.0	\$11,576,043	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$11,944,028	0.0	\$11,049,714	0.0	\$11,576,043	0.0

*Efficiency Measure:* N/A

*ServiceTarget FY 2005-06:* N/A

*Community Indicator:* Make TIF payments by May 1

## Component 4 Provide Better Management

### Salary and Benefit Reserve

Department: Office of Financial Services

**2.4.55** *Description:* Provide funding for unanticipated fluctuation in termination and health benefits.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$390,579	0.0	\$190,579	0.0	\$570,000	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b><i>Total</i></b>	<b>\$390,579</b>	<b>0.0</b>	<b>\$190,579</b>	<b>0.0</b>	<b>\$570,000</b>	<b>0.0</b>

*Efficiency Measure:* N/A

*ServiceTarget FY 2005-06:* N/A

*Community Indicator:* Maintain reserve funding for unanticipated salary and benefits costs

### Transfer to Capital Construction

Department: Office of Financial Services

**2.4.56** *Description:* Provides funds for building maintenance. In FY 2005-06 Capital Budget includes \$3,016,880 for Major Maintenance Projects.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$2,016,880	0.0	\$2,016,880	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b><i>Total</i></b>	<b>\$2,016,880</b>	<b>0.0</b>	<b>\$2,016,880</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>

*Efficiency Measure:* N/A

*ServiceTarget FY 2005-06:* N/A

*Community Indicator:* Funds available for building maintenance

## Component 4 Provide Better Management

### Department Support Park and Recreation Department

Department: Park and Recreation

**2.4.57** *Description:* Provides daily internal personnel-related, training, safety, department governance and financial support of 1,122 employees and departmental operations.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$3,615,254	38.3	\$3,368,415	34.2	\$3,633,906	37.5
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$45,000	0.0	\$45,000	0.0	\$45,000	0.0
<i>Total</i>	\$3,660,254	38.3	\$3,413,415	34.2	\$3,678,906	37.5

*Efficiency Measure:* Cost of Department Support is 5% of total budget excluding \$528,000 for utilities and departmental governance

*ServiceTarget FY 2005-06:* Increase number of employees who receive training each month from 45 to 50

*Community Indicator:* The percentage of residents rating the quality of recreational opportunities as good to excellent

### Park and Recreation Insurance and Workers Compensation

Department: Park and Recreation

**2.4.58** *Description:* Annual budgeted departmental support payments for City's insurance and worker's compensation payments for 1,122 employees.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$2,255,213	0.0	\$2,255,213	0.0	\$2,259,420	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$2,255,213	0.0	\$2,255,213	0.0	\$2,259,420	0.0

*Efficiency Measure:* Average insurance and worker's comp costs per FTE is \$2,013

*ServiceTarget FY 2005-06:* Reduce worker's compensation costs through an accident prevention program that reduces employee work days lost due to injuries by 10% from 1,103 to 993 in FY 2005-06

*Community Indicator:* The number of employee work days lost per Park FTE

## Component 4 Provide Better Management

### Department Support - Public Works and Transportation

Department: Public Works and Transportation

**2.4.59 Description:** Provides overall management oversight and direction for City Transportation Planning, Transportation Operations, Storm Water Management, Pavement Management, Engineering & Architectural Services, Infrastructure Management Systems and Survey Programs, 410 employees and Operating Budget of \$65.5 million

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,350,181	16.6	\$3,326,020	15.8	\$3,430,221	17.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$137,272	0.0	\$54,129	0.0	\$0	0.0
<b>Total</b>	\$3,487,453	16.6	\$3,380,149	15.8	\$3,430,221	17.0

**Efficiency Measure:** Percentage of the department support expenditures to overall department expenditures - 5%

**ServiceTarget FY 2005-06:** Enhance and publish current needs inventory database by the first quarter of the calendar year

**Community Indicator:** Percentage of 2003 Bond Program completed on schedule



## Component 4 Provide Better Management

### Departmental Support-Sanitation Services

Department: Sanitation Services

**2.4.60 Description:** Provide management oversight and direction for department with 464 employees, financial forecasting, revenue collection, procurement processing, customer service, and environmental/employee safety and employee relations for all identified department services. Note: Change from FY 2005, moved recycling costs to Waste Diversion and cut cell construction.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$4,339,830	18.7	\$4,393,128	17.9	\$3,089,561	17.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$4,339,830	18.7	\$4,393,128	17.9	\$3,089,561	17.9

**Efficiency Measure:** Department support as a percentage of total department budget equals 6%

**ServiceTarget FY 2005-06:** Provide a safer environment by increasing environmental stewardship training from 5 to 6 classes per year, and equipping each vehicle with an environmental spill kit to reduce the amount of waste entering the water stream thus improving air and water quality

**Community Indicator:** Percent of service cost that is accounted for by residential rate; manage Sanitation Operations for goal of full cost recovery (at 100% currently)

## Component 4 Provide Better Management

### Department Support - Street Services

Department: Streets Services

- 2.4.61 Description:** Provides management oversight and support for approximately 584 employees through employee relations, payroll, training and safety programs. Manages financial functions, budget, performance reporting, environmental quality, contract compliance and technical support. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,497,039	23.2	\$2,619,599	21.0	\$2,342,610	13.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$2,497,039	23.2	\$2,619,599	21.0	\$2,342,610	13.0

**Efficiency Measure:** Department support cost as a percentage of total department budget = 6%

**ServiceTarget FY 2005-06:** Increase the ratio of the administration of employees per FTE's by 5% from 34 per FTE to 36 per FTE

**Community Indicator:** Percent of residents rating the quality of street services as good to excellent

### Department Support-Water Utilities

Department: Water Utilities

- 2.4.62 Description:** Provide executive management oversight and direction for 1,500 employees, to provide high quality water and wastewater services for Dallas and customer cities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$1,424,677	7.0	\$1,032,095	7.0	\$1,275,102	7.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,424,677	7.0	\$1,032,095	7.0	\$1,275,102	7.0

**Efficiency Measure:** Department support as a percentage of total department budget equals 0.29%

**ServiceTarget FY 2005-06:** Manage department finances to meet budget goals and objectives. Improve customer service through implementing new technology including Interactive Voice Response (IVR) and automated meter reading

**Community Indicator:** Develop, integrate and implement long range plans to provide for future

## Component 4 Provide Better Management

### Water Utilities Customer Information Systems

Department: Water Utilities

- 2.4.63 Description:** Provide computer-related support for over 4 million transactions in the Water Utilities Department. This includes costs related to licenses, mainframe and server connections, software and hardware support, Local Area Network support, and Dallas Water Utilities Customer Information Accounting and Billing System.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$5,553,153	0.0	\$5,434,011	0.0	\$5,892,321	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$5,553,153	0.0	\$5,434,011	0.0	\$5,892,321	0.0

**Efficiency Measure:** Cost per transactions processed per FTE equals \$1.59

**ServiceTarget FY 2005-06:** Bill over 300,000 accounts monthly 100% of the time

**Community Indicator:** Develop and implement a comprehensive billing system over the next 36 months to improve customer service

### Water Utilities Operation Support Services

Department: Water Utilities

- 2.4.64 Description:** Provide technical, financial, and analytical support for long range system capital planning; cost of service and rate development and geographic information system activities

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$3,352,002	30.5	\$2,968,710	22.5	\$3,392,892	30.9
<i>Additional Resources</i>	\$131,907	0.0	\$191,907	0.0	\$173,495	0.0
<b>Total</b>	\$3,483,909	30.5	\$3,160,617	22.5	\$3,566,387	30.9

**Efficiency Measure:** Operation support as a percentage of total department budget equals 0.8%

**ServiceTarget FY 2005-06:** Meet required deadlines on regulatory and contractual compliance reporting 100% of the time. Complete wholesale cost of service study by June 2006

**Community Indicator:** Continue to implement long range water supply strategy

## Component 5 Reform Civil Service

### Civil Service Board Administration/Employee Appeals Process

Department: Civil Service

- 2.5.1 Description:** Civil Service Board Administration/Employee Appeals staff coordinate the Employee Appeals & Grievance Process for an estimated 10,000 eligible employees. Arranges and schedules monthly Board meetings and appeals for terminated and demoted employees. Coordinates and schedules re-hire appeals for former employees, rule grievances and discrimination appeals.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$172,193	2.2	\$176,193	2.2	\$173,781	2.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$172,193	2.2	\$176,193	2.2	\$173,781	2.0

**Efficiency Measure:** Ongoing process of screening all appeals/grievances for applicability, compliance with rules, and requisite criteria before they are moved forward to the next step

**ServiceTarget FY 2005-06:** Schedule discharge, demotion, discrimination, and administrative appeal hearings within 60-90 day timeframe as specified by the City of Dallas Personnel Rules. Pertinent rules are being reviewed to improve appeals procedures and streamline processes

**Community Indicator:** Increase the percentage of final demotion or discharge appeals heard within six months of being initiated to 75% by September 2009

**Component 6 Other - Priority 2**

**City Legal Counsel at Dallas-Fort Worth Airport**

**Department:** City Attorney's Office

**2.6.1 Description:** Provides legal representation for the City of Dallas at the D/FW Airport (which is co-owned by the cities of Dallas and Fort Worth), including the Airport Board).

<i>Source of Funds:</i>	<i>FY 2004-05 Budget Dollars</i>	<i>FTE</i>	<i>FY 2004-05 Estimate Dollars</i>	<i>FTE</i>	<i>FY 2005-06 Adopted Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$384,141	3.0	\$363,374	3.0	\$387,410	3.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$384,141	3.0	\$363,374	3.0	\$387,410	3.0

**Efficiency Measure:** To provide timely and efficient legal representation for D/FW Airport

**ServiceTarget FY 2005-06:** To provide continued timely and efficient legal service

**Community Indicator:** Citizens of Dallas will continue to benefit from D/FW Airport



**2005-06**  
**ANNUAL BUDGET**



## Neighborhood Quality of Life

**Dallas residents are engaged in their neighborhoods and participate in activities that lead to a shared sense of community**

Neighborhoods are the heart and soul of our city. Dallas' varied, diverse neighborhoods are valuable assets to be protected and nurtured. They are manifestations of our history, architecture and culture and are evident for all to enjoy. This budget includes a renewed commitment to improve the quality of life for the residents of Dallas through the provision of high quality City services that will ensure clean, attractive and safe neighborhoods. Programs also promote access to retail, social and customer services and proximity to a wide array of cultural and recreational activities.

### Components

- ★ Strengthen City Codes; Accelerate Adoption Process and Enforcement
- ★ Create, Rehabilitate and Beautify Infrastructure
- ★ Legislate Good Urban Design and Development Standards for Housing
- ★ Upgrade and Enforce Multi-Family Housing Standards
- ★ Fix 311 and 911
- ★ Provide Equitable and Enhanced Social, Cultural, Leisure and Environmental Programs





## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Community Prosecution and Court

Department: City Attorney's Office

- 3.1.1 Description:** Accelerates code enforcement, infrastructure rehabilitation, and multi-tenant housing standards; works with the community and other government agencies to stop the deterioration of neighborhoods; and enhances community justice through community service and rehabilitation.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$863,916	7.3	\$755,269	6.7	\$1,051,456	15.1
<b>Total</b>	<b>\$863,916</b>	<b>7.3</b>	<b>\$755,269</b>	<b>6.7</b>	<b>\$1,051,456</b>	<b>15.1</b>

**Efficiency Measure:** Improve the quality of life within the target areas by accelerating code enforcement and prosecution as well as rehabilitation of infrastructure

**ServiceTarget FY 2005-06:** Maintain the current community prosecution team and community court

**Community Indicator:** Consistent neighborhood improvements

### Dallas Animal Services

Department: Code Compliance Services

- 3.1.2 Description:** Responsible for the enforcement of the Texas Rabies Control Act and Chapter 7 of the Dallas City Code activities include the impoundment of approximately 33,000 stray, biting, and unwanted animals; investigation of approximately 56,000 enforcement action against violators of animal related laws, the registration of approximately 6,200 dogs and cats and adoption and rescue of approximately 4,000 animals annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$4,215,406	69.2	\$4,191,548	73.5	\$4,403,257	74.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$4,215,406</b>	<b>69.2</b>	<b>\$4,191,548</b>	<b>73.5</b>	<b>\$4,403,257</b>	<b>74.7</b>

**Efficiency Measure:** Cost per animal handled

**ServiceTarget FY 2005-06:** Respond to 98% loose and aggressive animals, animal bites or animals in severe unsanitary conditions and cruelty to animals call requests within an average of 2 days

**Community Indicator:** Number of rabies cases

## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Neighborhood Code Compliance Services

Department: Code Compliance Services

**3.1.3** *Description:* Responsible for enforcing more than 900 City Ordinances relating to housing, zoning, signs, litter, weeds, premises and parking violations.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$10,202,925	160.8	\$10,010,712	155.0	\$11,105,379	160.8
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$494,641	7.0	\$485,641	7.0	\$217,782	2.0
<b>Total</b>	\$10,697,566	167.8	\$10,496,353	162.0	\$11,323,161	162.8

*Efficiency Measure:* Cost per case handled

*ServiceTarget FY 2005-06:* Average number of cases per FTE equals 1,281 annually

*Community Indicator:* Department services become 60% proactive and 40% reactive

### Illegal Dump Team - Criminal Investigations and Arrests

Department: Court and Detention Services

**3.1.4** *Description:* Illegal Dump Team Criminal Investigation and Arrest patrols and monitors approximately 50 known illegal dump sites that could lead to arrest of violators.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$548,136	8.9	\$546,588	8.9	\$566,483	9.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$548,136	8.9	\$546,588	8.9	\$566,483	9.0

*Efficiency Measure:* Cost to patrol and monitor per number of chronic dump sites

*ServiceTarget FY 2005-06:* Reduce the number of chronic illegal dump sites from 50 to 45 by September 30, 2006

*Community Indicator:* The number of chronic illegal dump sites in the community

## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Enforce Smoking Ordinance

Department: Environmental and Health Services

- 3.1.5 Description:** Provide a smoke-free environment in restaurants and retail establishments and enforce smoking regulations in non-food establishment workplaces and public service areas. Investigate approximately 430 smoking complaints annually, 350 from smoking in food establishments and 80 from non-food establishments.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$82,673	1.3	\$72,030	1.3	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$82,673	1.3	\$72,030	1.3	\$0	0.0

**Efficiency Measure:** Cost per investigation - \$167.51 in FY 2004-05

**ServiceTarget FY 2005-06:** Conduct quarterly sweeps of restaurants and office buildings

**Community Indicator:** Number of violations found

### Investigate and Enforce Noise Ordinance

Department: Environmental and Health Services

- 3.1.6 Description:** Provide group educational sessions on food safety issues to 1,500 citizens in order to prevent food related illnesses.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$55,610	0.8	\$48,805	0.8	\$49,361	0.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$55,610	0.8	\$48,805	0.8	\$49,361	0.8

**Efficiency Measure:** Cost per participant served - \$46.51

**ServiceTarget FY 2005-06:** Increase the number of educational sessions from 26 to 35 by 2006, and determine the percentage of students satisfied with the quality of the training

**Community Indicator:** Reduce food borne illness rate by 2%, resulting from a higher level of education by September 2007

## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Investigate Environmental Hazards

Department: Environmental and Health Services

**3.1.7** *Description:* Provide information, inspections and address citizens' concerns about mold, wildlife related problems, and other environmental issues for 300 citizens.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$54,610	0.8	\$34,206	0.6	\$37,266	0.6
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$54,610	0.8	\$34,206	0.6	\$37,266	0.6

*Efficiency Measure:* Cost per inspection - \$124.22

*ServiceTarget FY 2005-06:* Maintain an average complaint closure time of 22 days or less

*Community Indicator:* Reduction of 5% in the number of repeat complaints, from 20% to 15% over the next three years

### Fire Prevention Education and Inspection

Department: Fire

**3.1.8** *Description:* Prevents occurrence of fire and fire deaths and injuries through municipal code development and enforcement and public fire safety education. In addition, this service provides Fire Watch staffing for the protection of the public in the event of malfunctioning fire alarm systems and performs 58,600 inspections and reinspections annually

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$5,043,721	77.5	\$5,130,416	75.8	\$4,875,398	75.7
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$134,170	0.0	\$177,017	0.0	\$204,170	0.0
<b>Total</b>	\$5,177,891	77.5	\$5,307,433	75.8	\$5,079,568	75.7

*Efficiency Measure:* Number of inspections and reinspections performed per FTE

*ServiceTarget FY 2005-06:* Increase inspections and reinspections performed by 3% to 60,600 and to perform all smoke detector installations within 30 days of receipt of a service request, reducing overdue service requests of this type

*Community Indicator:* Total fire incidents per 1,000 population served

## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Replacement Housing for Low-Income Households

Department: Housing

- 3.1.9** *Description:* Provides an estimated 47 deferred payment loans to lower-income, owner-occupant households participating in the Basic Repair Program when the extent of repair required is such that demolition and on-site reconstruction of the home is warranted and for the SHARE Program when structures are identified as public nuisances and ordered vacated and demolished by the City's Urban Rehabilitation Standards Board.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$2,250,000	0.0	\$2,250,000	0.0	\$1,812,000	0.0
<b>Total</b>	<b>\$2,250,000</b>	<b>0.0</b>	<b>\$2,250,000</b>	<b>0.0</b>	<b>\$1,812,000</b>	<b>0.0</b>

*Efficiency Measure:* Average cost per new home constructed from Replacement Housing and SHARE Programs is \$60,400

*ServiceTarget FY 2005-06:* Provide 47 loans up to \$70,000 for replacement housing and \$47,500 for SHARE Program

*Community Indicator:* The number of newly constructed affordable homes and developed lots added to the tax roll

### Civil Adjudication Municipal Court

Department: Judiciary

- 3.1.10** *Description:* Provide adjudication of hearings under which an administrative penalty may be imposed for enforcement of City ordinance code violations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$236,779	3.2	\$117,963	1.2	\$224,124	4.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$236,779</b>	<b>3.2</b>	<b>\$117,963</b>	<b>1.2</b>	<b>\$224,124</b>	<b>4.0</b>

*Efficiency Measure:* Number of public nuisance cases docketed and adjudicated per total cases filed

*ServiceTarget FY 2005-06:* Increase the total number of code violation cases adjudicated by filing civil lawsuits against non-compliant property owners who fail to maintain minimum housing standards

*Community Indicator:* Enhance the quality of life for all citizens of the City of Dallas

## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Community Court

Department: Judiciary

- 3.1.11 Description:** Provide a platform for community-based solution to approximately 900 neighborhood problems through partnership between the City Attorney's office, Dallas Police Department and communities and private organizations to promote public safety and enhance neighborhood quality of life.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$32,358	0.2	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$32,632	0.2	\$34,107	0.2
<b>Total</b>	<b>\$32,358</b>	<b>0.2</b>	<b>\$32,632</b>	<b>0.2</b>	<b>\$34,107</b>	<b>0.2</b>

**Efficiency Measure:** Number of public nuisances cases docketed and adjudicated per total cases filed

**ServiceTarget FY 2005-06:** Monitor the filing and prosecution of significant "impact" cases affecting the community

**Community Indicator:** Develop innovative, proactive strategies to prevent class 'C' misdemeanor crime

### Police SAFE Operations

Department: Police

- 3.1.12 Description:** Police S.A.F.E. (Support, Abatement, Forfeiture, and Enforcement) Unit works with various city departments such as Fire, Code and City Attorney's Office. Identify and reduce concerns of approximately 1,700 properties annually that are a nuisance to the community as the result of repeated criminal offenses. Service is provided during normal business hours.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,706,483	19.3	\$1,372,634	16.3	\$696,670	8.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$163,126	3.0	\$163,126	3.0	\$172,361	2.5
<b>Total</b>	<b>\$1,869,609</b>	<b>22.3</b>	<b>\$1,535,760</b>	<b>19.3</b>	<b>\$869,031</b>	<b>10.8</b>

**Efficiency Measure:** Number of S.A.F.E. operations conducted per FTE per year is approximately 88

**ServiceTarget FY 2005-06:** Decentralize 8 S.A.F.E. Unit personnel to field operations while maintaining S.A.F.E. program

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006

## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Contract Management for Demolition of Structures Ordered by Judicial Warrants

Department: Public Works and Transportation

- 3.1.13 Description:** Management of the demolition contracts for approximately 240 structures annually including single family homes and commercial/multi-family structures are demolished yearly that have been processed for demolition by the City Attorney's Office. Includes \$1,090,012 for contract demolition,

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$1,210,805	0.8	\$1,025,202	0.7	\$1,161,262	0.8
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,210,805	0.8	\$1,025,202	0.7	\$1,161,262	0.8

**Efficiency Measure:** Average cost per demolition - approximately \$4,839

**ServiceTarget FY 2005-06:** Meet the City Attorney's Office capacity of 240 demolitions annually

**Community Indicator:** Percentage of single family structures requiring demolition

### Parking Citations - Non-judicial Hearings

Department: Public Works and Transportation

- 3.1.14 Description:** Provide approximately 9500 administrative hearings annually for citizens who choose to contest parking citations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$219,031	3.9	\$230,115	4.0	\$231,867	4.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$219,031	3.9	\$230,115	4.0	\$231,867	4.0

**Efficiency Measure:** Number of administrative hearings per staff work day -- 10 per day

**ServiceTarget FY 2005-06:** Reduce the average number of days to complete a hearing by 5% from 28.0 to 26.6 utilizing efficiencies available through a new vendor contract for ticket processing and meter operations

**Community Indicator:** Limit time parked to 2 hours consistent with current regulations in those areas served by on-street parking meters to support the economic vitality of retail and service establishments

## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Storm Water Management

Department: Public Works and Transportation

- 3.1.15 Description:** Manage the City's State and Federal mandated Storm Water Discharge permit. Program includes annually performing 26 bioassessments, 14 wet weather stream sampling events, 40 public education events, distribution of 16 publications, spill response, inspection of industrial facilities and constructions sites, and other activities. Conduct 4,815 inspections.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	39.6	\$0	36.7	\$0	46.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$4,212,211	0.0	\$4,166,538	0.0	\$4,142,889	0.0
<b>Total</b>	<b>\$4,212,211</b>	<b>39.6</b>	<b>\$4,166,538</b>	<b>36.7</b>	<b>\$4,142,889</b>	<b>46.5</b>

**Efficiency Measure:** Cost of the Storm Water Management Program per inspection completed - \$860 per inspection

**ServiceTarget FY 2005-06:** Increase number of construction sites inspections by 3% from 2,400 to 2,472 from October 05 - September 06

**Community Indicator:** Improve the water quality bioassessment rating of an average 1.0 stream/creek segments per year between FY 2005 and FY 2010 through education, enforcement, and spill response efforts

### Street Cut Permit

Department: Public Works and Transportation

- 3.1.16 Description:** Administer the Street Cut Permit System which includes review and approval of more than 11,000 street cut permits annually and provide inspection services on repairs to street cuts.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$343,447	12.0	\$305,021	11.1	\$523,299	13.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$278,599	0.0	\$241,166	0.0	\$136,099	0.0
<b>Total</b>	<b>\$622,046</b>	<b>12.0</b>	<b>\$546,187</b>	<b>11.1</b>	<b>\$659,398</b>	<b>13.0</b>

**Efficiency Measure:** Average cost of inspection services per street cut or excavation location - \$60 per cut permit

**ServiceTarget FY 2005-06:** Increase the percentage of utility cut sites that are in compliance upon initial inspection

**Community Indicator:** Percentage of streets in acceptable or better condition



## Component 1 Strengthen City Codes; Accelerate Adoption Process and Enforcement

### Storm Water Drainage Management

Department: Storm Water Drainage Management

**3.1.17 Description:** Sewer/creek maintenance, spill response, power washing, water quality sampling and testing, education/public involvement that positively impact our storm drain system and contribute to compliance with federal, state regulations and permits. Activity affects 29 watersheds within and 10 watersheds adjacent to the city storm. \$28.8 million fee collections used to fund service provided by several city departments.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$28,433,142	0.0	\$28,433,142	0.0	\$28,838,629	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$28,433,142	0.0	\$28,433,142	0.0	\$28,838,629	0.0

**Efficiency Measure:** Average cost of storm water drainage management activities per watershed: approximately \$738,000 per watershed

**ServiceTarget FY 2005-06:** Complete 20 capital projects funded by the Storm Drainage Management Fund to improve the quality of storm water discharges valued at approximately \$12 million by the end FY 2007

**Community Indicator:** Improve the water quality rating of an average of 1.0 stream or creek per year between 2005 and 2010 through storm water management activities

## Component 2 Rehabilitate and Beautify Infrastructure

### Mow Clean of Private Property

Department: Code Compliance Services

- 3.2.1 Description:** Provide mowing and cleaning of approximately 45,000 private properties in violation of city code, removal and disposal of illegally stored or dumped materials, closure of open and vacant structures and maintenance of city tax foreclosed properties. Note: full staffing and increased service levels are anticipated in FY 2005-06.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,234,558	65.8	\$2,873,862	64.1	\$3,276,065	69.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,234,558	65.8	\$2,873,862	64.1	\$3,276,065	69.2

**Efficiency Measure:** Average parcels maintained per FTE equals 650 annually

**ServiceTarget FY 2005-06:** Maintain approximately 45,000 private properties to include mowing, cleaning, closure and graffiti removal completed by Mow Clean Team in FY 2005-06

**Community Indicator:** Improve neighborhood appearance and safety through code compliance activities

### Relocation Assistance

Department: Code Compliance Services

- 3.2.2 Description:** Provide relocation services for approximately 59 individuals who have been displaced as a result of code compliance action and the acquisition of property for a public purpose in compliance with the Dallas City Code. This program is mandated by Chapter 39A and HUD regulations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$268,709	2.0	\$217,823	2.0	\$268,073	2.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$432,798	3.0	\$432,798	3.0	\$567,033	3.0
<b>Total</b>	\$701,507	5.0	\$650,621	5.0	\$835,106	5.0

**Efficiency Measure:** Average cost of relocation assistance (all funds) totals \$49,000 per relocation

**ServiceTarget FY 2005-06:** Continue the processing of approximately 103 voluntary displaced individuals in Cadillac Heights for the future police academy building

**Community Indicator:** Complete relocation of all Cadillac Heights homes for the future police academy building by 2010

## Component 2 Rehabilitate and Beautify Infrastructure

### City Facility Elevator and Escalator Management

Department: EBS - Building Services

- 3.2.3 Description:** City Facility Elevator & Escalator Management manages both qualified inspector consultant contract for State mandated inspections and maintenance contract for about 121 elevators and escalators throughout the City.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$505,716	0.0	\$547,297	0.0	\$518,052	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$505,716	0.0	\$547,297	0.0	\$518,052	0.0

**Efficiency Measure:** Average cost per elevator/escalator managed is \$4,281.42

**ServiceTarget FY 2005-06:** Continue annual inspections on 100% of elevators/escalators

**Community Indicator:** Comply with State laws and codes and provide safe elevators/escalators for citizen, official and employee use with the goal being 100% compliance

### City Facility Operations, Maintenance and Repair

Department: EBS - Building Services

- 3.2.4 Description:** City Facility Operation, Maintenance and Repair operates, maintains and repairs building systems, HVAC, plumbing, electrical, fire alarm/suppression, and structural for about 12.96 million square feet of space located in more than 825 city-owned buildings. New facilities open during FY 2004-05 and FY 2005-06 required additional funding.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$7,991,827	126.6	\$8,295,462	120.1	\$8,630,660	127.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$452,262	0.0	\$596,827	0.0	\$301,923	0.0
<b>Total</b>	\$8,444,089	126.6	\$8,892,289	120.1	\$8,932,583	127.5

**Efficiency Measure:** Average cost per square foot to maintain City buildings is \$0.69

**ServiceTarget FY 2005-06:** Increase the amount of square feet maintained for new or renovated buildings by 159,000 square feet from 12.8 million to 12.96 million

**Community Indicator:** Repair expenditures per square foot for all facilities

## Component 2 Rehabilitate and Beautify Infrastructure

### City Facility Roofing Maintenance

Department: EBS - Building Services

- 3.2.5 Description:** City Facility Roofing Maintenance provides roofing maintenance and replacement for 613 buildings. During FY 2004-05, a one-time mid-year increase was approved by Council for DMA roof replacement.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$1,448,568	7.6	\$1,470,208	11.4	\$654,980	10.7
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$19,768	0.0	\$86,053	0.0	\$19,768	0.0
<b>Total</b>	<b>\$1,468,336</b>	<b>7.6</b>	<b>\$1,556,261</b>	<b>11.4</b>	<b>\$674,748</b>	<b>10.7</b>

**Efficiency Measure:** Average number of buildings monitored and maintained per FTE is 57

**ServiceTarget FY 2005-06:** Continue to respond to emergency requests within same day

**Community Indicator:** Design roofing components during new construction or renovations to meet or exceed federal Energy Star guidelines 100% of the time

### Custodial Service for City Facilities

Department: EBS - Building Services

- 3.2.6 Description:** Custodial Service for City Facilities provides custodial service for approximately 5.1 million square feet of space in 118 buildings with in-house staff and about 160 contracted employees, pest control for 110 buildings, and contract trash pick-up at 6 sites.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$5,605,360	39.1	\$4,879,375	39.5	\$5,228,563	39.1
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$61,922	0.0	\$61,922	0.0	\$64,399	0.0
<b>Total</b>	<b>\$5,667,282</b>	<b>39.1</b>	<b>\$4,941,297</b>	<b>39.5</b>	<b>\$5,292,962</b>	<b>39.1</b>

**Efficiency Measure:** Average cost per square foot of space served is \$1.04

**ServiceTarget FY 2005-06:** Increase the amount of square feet cleaned due to additions of new or renovated buildings by 48,796 square feet from 5,054,099 to 5,102,895

**Community Indicator:** Percent of customers surveyed rating custodial services as good to excellent

## Component 2 Rehabilitate and Beautify Infrastructure

### Major Maintenance Design and Construction

Department: EBS - Building Services

- 3.2.7 Description:** Major Maintenance Design and Construction manages and executes approximately 77 design and construction projects for City owned buildings including major maintenance, space planning and building renovation/construction. FY 2004-05 Budget included one-time funding for courtroom build-out for Community Courts.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$613,170	6.2	\$659,567	6.7	\$549,793	7.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$159,496	0.0	\$159,496	0.0	\$161,820	0.0
<b>Total</b>	\$772,666	6.2	\$819,063	6.7	\$711,613	7.0

**Efficiency Measure:** Number of projects managed per FTE is 11

**ServiceTarget FY 2005-06:** Award 95% of the projects in the work plan within 90 days of the established schedule

**Community Indicator:** Annual amount spent on major maintenance of City buildings as a percent of backlogged needs

### Public Art Implementation and Maintenance

Department: Office of Cultural Affairs

- 3.2.8 Description:** Coordinate/implement a schedule of new/on-going public art projects and maintain approximately 300 works of art in the City of Dallas existing public art collection. The Public Art Program was established via City of Dallas Ordinance 20064 in 1988 with funding from capital improvement bond funds.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$302,385	3.0	\$303,117	3.0	\$309,167	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$302,385	3.0	\$303,117	3.0	\$309,167	3.0

**Efficiency Measure:** Administrative costs under 10% to produce public art projects; 60% of collection in good condition at all times

**ServiceTarget FY 2005-06:** Implement 6 new projects and complete 4 public art projects in FY 2005-06. Provide regular maintenance on an average of 18 works of art monthly

**Community Indicator:** Dollar value of installed public art

## Component 2 Rehabilitate and Beautify Infrastructure

### Park and Recreation Planning, Design and Construction

Department: Park and Recreation

- 3.2.9** *Description:* Oversees the planning and development of new and renovated Park and Recreation Department facilities and construction projects. The projected number of projects underway in FY 2005-06 is 250.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$481,156	27.0	\$582,864	26.3	\$578,506	27.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,724,791	0.0	\$1,955,141	0.0	\$1,724,791	0.0
<i>Total</i>	\$2,205,947	27.0	\$2,538,005	26.3	\$2,303,297	27.0

*Efficiency Measure:* 90% of the 2003 Bond Program projects will have design or construction awarded within 15 months after sale of bonds

*ServiceTarget FY 2005-06:* Award 95% of the scheduled projects within 90 days of the established schedule of the 2003 Bond Program.

*Community Indicator:* Percentage completed or on schedule for 2003 Bond Program projects with the goal being to 100% by the end of 2007

### Park Land Maintained

Department: Park and Recreation

- 3.2.10** *Description:* Provides safe, clean and attractive parks, totaling 15,591 acres, for use by all citizens of the City of Dallas, including city-wide native areas, athletic fields, playgrounds, trails, lakes and picnic sites. FY 2005-06 included the funding for completed capital projects requiring additional maintenance.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$18,977,632	362.6	\$18,525,249	326.4	\$20,885,755	369.8
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$2,744,095	0.0	\$2,744,095	0.0	\$2,597,123	0.0
<i>Total</i>	\$21,721,727	362.6	\$21,269,344	326.4	\$23,482,878	369.8

*Efficiency Measure:* The annual cost per acre to maintain the 15,591 acres of park land is \$36.60

*ServiceTarget FY 2005-06:* Increase average maintenance cycles by 8% from 26 cycles per year to 28 cycles per year within existing budget levels

*Community Indicator:* Percentage of residents rating the appearance and maintenance of City parks as good to excellent

## Component 2 Rehabilitate and Beautify Infrastructure

### Interagency Project Implementation: Partnership Projects

Department: Public Works and Transportation

**3.2.11 Description:** Design, construct and implement approximately 400 City transportation projects that involve other government agencies including NCTCOG, TxDOT, DART, NTTA, Counties & Cities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$51,128	6.9	\$4,796	5.9	\$72,285	6.5
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$511,795	0.0	\$511,795	0.0	\$511,795	0.0
<b>Total</b>	<b>\$562,923</b>	<b>6.9</b>	<b>\$516,591</b>	<b>5.9</b>	<b>\$584,080</b>	<b>6.5</b>

**Efficiency Measure:** Staff cost per design/construction contract or Interlocal Agreement awarded - approximately \$1,460

**ServiceTarget FY 2005-06:** Coordinate with other agencies to continue development and implementation of approximately 400 design and construction projects

**Community Indicator:** Ratio of leveraged partner funds to City funds in the projects

### Public Works Capital Program Implementation - City Facilities

Department: Public Works and Transportation

**3.2.12 Description:** Planning and development of architectural plans and specifications, construction administration and management for 20 new constructions and renovations of city facilities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$5,411	11.3	\$17,342	9.6	\$1,525	11.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,134,781	0.0	\$907,972	0.0	\$1,109,483	0.0
<b>Total</b>	<b>\$1,140,192</b>	<b>11.3</b>	<b>\$925,314</b>	<b>9.6</b>	<b>\$1,111,008</b>	<b>11.4</b>

**Efficiency Measure:** Average cost per project contract award - \$55,500

**ServiceTarget FY 2005-06:** Award 95% of the projects in the annual work plan within 90 days of the established schedule

**Community Indicator:** Percent complete of the 2003 Bond Program for city buildings and facilities projects, with all projects complete by September 30, 2009

## Component 2 Rehabilitate and Beautify Infrastructure

### Public Works Capital Program Implementation - Construction Inspection -

Department: Public Works and Transportation

**3.2.13 Description:** Inspects construction of approximately 160 paving, drainage, bridge & erosion control projects to ensure compliance with the City's plan, specifications and contract documents.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$349,741	23.0	\$315,742	22.0	\$335,918	23.7
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,060,674	0.0	\$985,732	0.0	\$1,067,760	0.0
<b>Total</b>	\$1,410,415	23.0	\$1,301,474	22.0	\$1,403,678	23.7

**Efficiency Measure:** Average cost to provide inspection services for each paving, drainage, bridge & erosion control project - \$8,784 per project

**ServiceTarget FY 2005-06:** Maintain inspection service for approximately 160 construction projects

**Community Indicator:** Percentage of projects in which liquidated damages were assessed

### Public Works Capital Program Implementation - Streets/Flood

Department: Public Works and Transportation

**3.2.14 Description:** Implementation of approximately 270 projects in the amount of \$47,177,560, with 20 project managers, in the street and flood propositions of the 2003 Bond Program.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$937,299	47.3	\$752,589	39.0	\$873,102	45.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$4,260,668	0.0	\$3,512,646	0.0	\$4,267,194	0.0
<b>Total</b>	\$5,197,967	47.3	\$4,265,235	39.0	\$5,140,296	45.0

**Efficiency Measure:** Average cost of new contract awards managed by each project manager - \$2.36 million per project manager

**ServiceTarget FY 2005-06:** Award 95% of scheduled projects in the work plan within 90 days of the established schedule

**Community Indicator:** Implement the 2003 Bond Program on streets and drainage and contribute to the City's goal of 84% satisfactory rating of streets by 2010



## Component 2 Rehabilitate and Beautify Infrastructure

### Public Works Capital Program Implementation - Survey Services

Department: Public Works and Transportation

**3.2.15 Description:** Provides approximately 71 boundary and engineering surveys, 512 abstracts for City of Dallas Public Infrastructure projects in the 2003 Bond Program.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$139,174	20.5	\$10,330	18.1	\$252,861	21.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,232,051	0.0	\$1,317,944	0.0	\$1,159,942	0.0
<b>Total</b>	\$1,371,225	20.5	\$1,328,274	18.1	\$1,412,803	21.0

**Efficiency Measure:** Average number of surveys and abstracts per FTE - approximately 28; average number of abstracts per FTE = approximately 512

**ServiceTarget FY 2005-06:** Perform 95% of the 71 surveys and 512 abstracts needed for capital bond program projects within the planned schedule for completion

**Community Indicator:** Percentage of capital projects where no survey errors were found during construction

### Public Works Capital Program Implementation Planning

Department: Public Works and Transportation

**3.2.16 Description:** Develops and maintains a prioritized Capital Improvement Program Needs Inventory Database for approximately 7,000 projects requested for flood control, street systems, drainage systems and city building facilities programs amounting to approximately \$5.25 billion.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$144,714	6.8	\$185,181	6.3	\$302,041	6.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$289,167	0.0	\$382,111	0.0	\$211,597	0.0
<b>Total</b>	\$433,881	6.8	\$567,292	6.3	\$513,638	6.9

**Efficiency Measure:** Ratio of the total Needs Inventory cost to the service cost - approximately 10,200 per program dollar

**ServiceTarget FY 2005-06:** Maintain accurate Capital Improvements Needs Inventory and publish during the first quarter of the calendar year

**Community Indicator:** Total cost of projects on the Needs Inventory

## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Asphalt Street Repair - 2010 Program

Department: Streets Services

**3.2.17 Description:** Provides for repairs to asphalt street pavements which includes pavement crack sealing, rehabilitation, and restoration. This service also supports full depth repair and level up activities received from 311 requests. The service maintains 6,096 lane miles of asphalt pavement. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,521,225	58.3	\$5,036,347	80.5	\$8,586,519	90.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$564,158	0.0	\$573,972	0.0	\$576,924	0.0
<b>Total</b>	\$4,085,383	58.3	\$5,610,319	80.5	\$9,163,443	90.6

**Efficiency Measure:** Average cost per lane mile for asphalt street rehabilitation is \$27,348

**ServiceTarget FY 2005-06:** Reduce response to routine asphalt street repairs from 120 days to 90 days

**Community Indicator:** Percent of asphalt street in acceptable of better condition

### Street Services - CCTV/Jet Vac

Department: Streets Services

**3.2.18 Description:** Provides for inspection and mapping of storm drains with close circuit television and removes blockages as needed. This service maintains 1,742 miles of storm water pipes. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$21,455	10.8	\$0	9.7	\$0	12.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$546,734	0.0	\$543,925	0.0	\$631,524	0.0
<b>Total</b>	\$568,189	10.8	\$543,925	9.7	\$631,524	12.0

**Efficiency Measure:** Unit cost of routine CCTV is \$.95 per linear foot of inspection

**ServiceTarget FY 2005-06:** Reduce the average response time for requests to inspect from 40 hours to 24 hours

**Community Indicator:** Number of identified and removed blockages per miles of storm sewers

## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Central City Service Maintenance

Department: Streets Services

- 3.2.19 Description:** Provides for pothole repair, curb and gutter repair, guardrail repair, unimproved street and alley maintenance, brick pavers, and right of way infrastructure for Downtown, Deep Ellum, Uptown and the Cedars. Service boundaries are Highland Park (north), Central and Haskell (east), MLK, Lamar, and Industrial Blvd. (south), and Tollway, Oaklawn, and Industrial Blvd. (west). The area maintained by this service is 9.76 square miles consisting of 600 paved lane miles. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$208,347	9.6	\$977,458	25.2
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$248,193	0.0	\$468,000	0.0
<b>Total</b>	<b>\$0</b>	<b>0.0</b>	<b>\$456,540</b>	<b>9.6</b>	<b>\$1,445,458</b>	<b>25.2</b>

**Efficiency Measure:** Average cost to repair a pothole is \$21

**ServiceTarget FY 2005-06:** Reduce the service level agreement timeframe for response to potholes from 120 days to 60 days

**Community Indicator:** Percent of residents rating the quality of street repairs as good to excellent

### Street Services - Concrete and Asphalt Alley Repair

Department: Streets Services

- 3.2.20 Description:** Provides for repairs to defects in alley pavements which includes repairs to pavement, alley turn outs, alley clips, retaining walls, and drive approaches. Priority is given to residential properties with rear entry access and Sanitation Services. The service maintains 1049 miles of concrete paved alleys and 110 miles of asphalt paved alleys. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,376,356	22.1	\$1,941,352	30.6	\$2,318,895	34.3
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$214,677	0.0	\$253,577	0.0	\$257,046	0.0
<b>Total</b>	<b>\$1,591,033</b>	<b>22.1</b>	<b>\$2,194,929</b>	<b>30.6</b>	<b>\$2,575,941</b>	<b>34.3</b>

**Efficiency Measure:** Average cost per square yard for asphalt alley repair is \$9.63

**ServiceTarget FY 2005-06:** Reduce the service level agreement for routine alley repair timeframe from 120 days to 100 days

**Community Indicator:** Percent of residents rating the quality of alley maintenance as good to excellent

## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Concrete Street Repair - 2010 Program

Department: Streets Services

- 3.2.21 Description:** Provides for repairs to concrete street pavements which includes partial reconstruction (pavement removal and replacement) and pavement crack sealing. The service also repairs defects in concrete paved streets, valley gutters, and repairs to storm sewer lines, manholes, bridge approaches, and bridge slabs. The service maintains 5,338 lane miles of concrete streets. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,074,086	77.2	\$5,043,217	106.7	\$6,366,802	120.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$2,614,016	0.0	\$2,830,548	0.0	\$2,876,868	0.0
<b>Total</b>	\$5,688,102	77.2	\$7,873,765	106.7	\$9,243,670	120.0

**Efficiency Measure:** Average cost per square yard of partial reconstruction is \$45

**ServiceTarget FY 2005-06:** Reduce the service level agreement for routine concrete street repair timeframe from 120 days to 100 days

**Community Indicator:** Percent of concrete streets in acceptable or better condition

### Street Services - Flood Control

Department: Streets Services

- 3.2.22 Description:** Provides for the prevention of flooding by maintaining the Trinity River levee system in accordance with the United States Army Corps of Engineers requirements. Also operates the Flooded Roadway Warning System on roadways prone to localized flooding and maintains various creeks, basins and drainage channels. This service maintains 30 miles of levee, 63 pumps, 41 flooded roadway warning sites, and has the ability to pump 2.8 billion gallons per day. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	81.7	\$0	74.9	\$0	102.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$5,380,988	0.0	\$5,069,989	0.0	\$6,413,356	0.0
<b>Total</b>	\$5,380,988	81.7	\$5,069,989	74.9	\$6,413,356	102.5

**Efficiency Measure:** 1700 flood prone acres mowed per FTE (one - four person crew)

**ServiceTarget FY 2005-06:** Increase the frequency of mowing floodways from 1 cycle to 2 cycles

**Community Indicator:** Maintain compliance of the Trinity River levee system consistent with the United States Army Corps of Engineers requirements

## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Night Operations

Department: Streets Services

- 3.2.23 Description:** Provides for responses to hazards during nights, weekends and holidays including removal of roadway hazards, clearing inlet blockages, sanding oil spills, illegal sign removal and traffic control at accidents. In addition this service provides barricades and cleanup for City sponsored special events in the Central Business District (CBD) area during the evening hours and sweeps and cleans the streets and rights of way in the CBD area five nights a week.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$531,533	29.8	\$375,788	27.9	\$979,921	29.4
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,119,478	0.0	\$1,152,119	0.0	\$864,000	0.0
<i>Total</i>	\$1,651,011	29.8	\$1,527,907	27.9	\$1,843,921	29.4

**Efficiency Measure:** Average cost of gutter miles swept is \$15.82

**ServiceTarget FY 2005-06:** 98% of all emergency dispatched calls will be responded to in 24 hours

**Community Indicator:** Number of 311 service requests in the CBD area per year

## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Northeast Service Maintenance

Department: Streets Services

**3.2.24 Description:** Provides for pothole repair, roadside drainage maintenance and shoulder maintenance, inlet cleaning, unimproved street and alley maintenance, mowing of floodway management areas and City surplus property, guardrail repair, litter, illegal dumping and graffiti abatement, and emergency response in inclement weather. Service boundaries are Spring Valley (north), Hillcrest & Central Expressway (west), Haskell and I-30 (south), and Dallas city limits (east). The area maintained by this service is 61.39 square miles consisting of 2600 paved lane miles. Note: This service was realigned in January 2005.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$3,404,026	75.1	\$1,924,882	52.0	\$1,208,958	37.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,435,510	0.0	\$1,171,857	0.0	\$840,000	0.0
<i>Total</i>	\$4,839,536	75.1	\$3,096,739	52.0	\$2,048,958	37.2

**Efficiency Measure:** Average cost to repair a pothole is \$21

**ServiceTarget FY 2005-06:** Reduce the service level agreement timeframe for response to potholes from 120 days to 60 days

**Community Indicator:** Percent of residents rating the quality of street repairs as good to excellent

## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Northwest Service Maintenance

Department: Streets Services

- 3.2.25 Description:** Provides for pothole repair, roadside drainage maintenance and shoulder maintenance, inlet cleaning, unimproved street and alley maintenance, mowing of floodway management areas and City surplus property, guardrail repair, litter, illegal dumping and graffiti abatement, and emergency response in inclement weather. Service boundaries are SH190 (north), Coit Road to Spring Valley to Hillcrest to Dallas Tollway North to Oak Lawn & Industrial (east), Trinity River (south), and Dallas city limits (west). The area maintained by this service is 76.55 square miles consisting of 2600 paved lane miles. Note: This service was realigned in January 2005.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$1,754,823	59.7	\$1,549,436	49.1	\$1,246,991	37.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,718,915	0.0	\$1,314,543	0.0	\$840,000	0.0
<i>Total</i>	\$3,473,738	59.7	\$2,863,979	49.1	\$2,086,991	37.2

**Efficiency Measure:** Average cost to repair a pothole is \$21

**ServiceTarget FY 2005-06:** Reduce the service level agreement timeframe for response to potholes from 120 days to 60 days

**Community Indicator:** Percent of residents rating the quality of street repairs as good to excellent

## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Southeast Service Maintenance

Department: Streets Services

- 3.2.26 Description:** Provides for pothole repair, roadside drainage maintenance and shoulder maintenance, inlet cleaning, unimproved street and alley maintenance, mowing of floodway management areas and City surplus property, guardrail repair, litter, illegal dumping and graffiti abatement, and emergency response in inclement weather. Service boundaries are I 30 (north), Haskell to R B Cullum to Martin Luther King Blvd & Lamar (northwest), Corinth St & Lancaster (west), and Dallas city limits (south/east). The area maintained by this service is 94.37 square miles consisting of 2300 paved lane miles. Note: This service was realigned in January 2005.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$5,650,602	96.7	\$2,618,051	59.3	\$1,173,821	37.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$79,083	0.0	\$811,617	0.0	\$840,000	0.0
<i>Total</i>	\$5,729,685	96.7	\$3,429,668	59.3	\$2,013,821	37.2

**Efficiency Measure:** Average cost to repair a pothole is \$21

**ServiceTarget FY 2005-06:** Reduce the service level agreement timeframe for response to potholes from 120 days to 60 days

**Community Indicator:** Percent of residents rating the quality of street repairs as good to excellent



## Component 2 Rehabilitate and Beautify Infrastructure

### Street Services - Southwest Service Maintenance

Department: Streets Services

**3.2.27 Description:** Provides for pothole repair, roadside drainage maintenance and shoulder maintenance, inlet cleaning, unimproved street and alley maintenance, mowing of floodway management areas and City surplus property, guardrail repair, litter, illegal dumping and graffiti abatement, and emergency response in inclement weather. Service boundaries are Trinity River (north), Corinth St and Lancaster (east), and Dallas city limits (south/west). The area maintained by this service is 99.52 square miles consisting of 2700 paved lane miles. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,701,873	68.9	\$1,343,136	45.5	\$1,204,505	37.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,774,159	0.0	\$1,182,091	0.0	\$840,000	0.0
<b>Total</b>	\$3,476,032	68.9	\$2,525,227	45.5	\$2,044,505	37.2

**Efficiency Measure:** Average cost to repair a pothole is \$21

**ServiceTarget FY 2005-06:** Reduce the service level agreement timeframe for response to potholes from 120 days to 60 days

**Community Indicator:** Percent of residents rating the quality of street repairs as good to excellent

### Street Services - Streets and Rights of Way Maintenance Contracts

Department: Streets Services

**3.2.28 Description:** Provides for the mowing of medians and rights of way, street sweeping, litter pick-up, slurry seal, and micro surfacing . Approximately 1600 acres are mowed per cycle (18-19 cycles annually). In addition, this service sweeps 2,186 gutter miles of major thoroughfares monthly, removes 1,500 cubic yards of litter, applies 60 lane miles of slurry seal, and applies 120 lane miles of micro surfacing annually. Note: This service was realigned in January 2005.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$8,471,531	26.3	\$7,694,570	25.9	\$5,100,009	20.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$730,000	0.0	\$1,025,287	0.0	\$730,000	0.0
<b>Total</b>	\$9,201,531	26.3	\$8,719,857	25.9	\$5,830,009	20.0

**Efficiency Measure:** Average cost per acre mowed is \$66.33

**ServiceTarget FY 2005-06:** Increase frequency of mowing cycles from 14 days to 10 days during peak growing season

**Community Indicator:** Percent of residents rating the quality of street cleaning as good to excellent

## Component 2 Rehabilitate and Beautify Infrastructure

### Wastewater Collection System Maintenance

Department: Water Utilities

- 3.2.29 Description:** Provide operation and maintenance of 4,100 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial waste, including internal pipeline inspection, root control, high velocity pressure cleaning, rehabilitation and replacement of mains, detection and repair of inflow and infiltration sources, and flow monitoring.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$13,791,780	231.1	\$13,686,836	236.8	\$14,110,573	232.8
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$13,791,780	231.1	\$13,686,836	236.8	\$14,110,573	232.8

**Efficiency Measure:** Cost per mile of sewer system cleaned equals \$10,854.29

**ServiceTarget FY 2005-06:** Report to each service call with an average response time of 70 minutes

**Community Indicator:** Number of blockages per year with the goal to reduce sanitary sewer blockages by continuing "Grease Awareness Program"

### Water and Wastewater Relocations

Department: Water Utilities

- 3.2.30 Description:** This service enables Water Utilities to relocate approximately 15 miles of mains in coordination with projects of other agencies. This will ensure that Dallas Water Utilities continues to meet the current water and wastewater demands and provide a high-quality of living for customers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$937,263	12.0	\$937,263	12.0	\$930,508	12.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$937,263	12.0	\$937,263	12.0	\$930,508	12.0

**Efficiency Measure:** Cost per mile of main relocated or replaced equals \$62,034

**ServiceTarget FY 2005-06:** Award 95% of the relocation projects within 90 days of the established schedule

**Community Indicator:** Maintain the level of relocations at 15 miles of main

## Component 2 Rehabilitate and Beautify Infrastructure

### Water Distribution System Maintenance

Department: Water Utilities

- 3.2.31 Description:** Provide maintenance, repair and protection for approximately 4,700 miles of distribution and transmission water mains for Dallas and customer cities and maintain the required quality of water. Maintain 2 separate leak detection programs to identify and repair water leaks in the system.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$20,279,485	317.3	\$20,060,196	332.9	\$20,864,191	317.7
Additional Resources	\$70,000	0.0	\$100,000	0.0	\$70,000	0.0
<b>Total</b>	<b>\$20,349,485</b>	<b>317.3</b>	<b>\$20,160,196</b>	<b>332.9</b>	<b>\$20,934,191</b>	<b>317.7</b>

**Efficiency Measure:** Cost per mile of mains maintained equals \$4,439.19

**ServiceTarget FY 2005-06:** Maintain current level of 5,400 responses to mains repaired/replaced and ensure no interruptions in service and inspect as least 5% of the system on an annual basis or 230 miles per year

**Community Indicator:** Number of leaks detected each year per miles of main

### Water Utilities Capital Funding and General Expense

Department: Water Utilities

- 3.2.32 Description:** Provide overall financial support to the Water Utilities. Monitor and control of general department expenditures including street rental, transfers to the construction funds, general fund cost reimbursement and debt service payments.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$228,338,103	0.0	\$195,112,764	0.0	\$238,773,035	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$228,338,103</b>	<b>0.0</b>	<b>\$195,112,764</b>	<b>0.0</b>	<b>\$238,773,035</b>	<b>0.0</b>

**Efficiency Measure:** Ratio of net revenues available for debt sevice payments compared to maximum principal and interest equals 1.5 (FY 2005-06)

**ServiceTarget FY 2005-06:** Provide 100% of funding needed for capital projects, payment of debt service, and other general expenses

**Community Indicator:** Maintain compliance with Financial Management Performance Criteria for Dallas Water Utilities capital funding needs

### Component 3 Legislate Good Urban Design and Development Standards for Housing

#### Exxon Mobil Youth Program

Department: Housing

- 3.3.1 Description:** Provides training opportunities to approximately 100 eligible Dallas youth from low- to moderate-income households participating in a summer training program through classroom instruction and construction of single family homes for low- to moderate-income households and completing landscaping in City parks.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$252,000	0.0	\$252,000	0.0	\$252,000	0.0
<b>Total</b>	<b>\$252,000</b>	<b>0.0</b>	<b>\$252,000</b>	<b>0.0</b>	<b>\$252,000</b>	<b>0.0</b>

**Efficiency Measure:** Cost per youth trained - \$2,520

**ServiceTarget FY 2005-06:** Increase Hispanic youth participation by 5% to 10%.

**Community Indicator:** Percent of participants attaining at least one grade level of improvement in reading, writing, and/or math and participants will construct two single-family homes per year

#### Home Repair Loan Program

Department: Housing

- 3.3.2 Description:** Provides zero-interest, deferred payment loans up to \$25,000 to very low-income, owner-occupied households for repair and/or replacement to basic home systems (water/wastewater, plumbing, electrical, HVAC, roof, and foundation). Additional grant funds are available to address lead based paint. This service is funded through Federal Grant Funds.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$6,359,615	0.0	\$6,359,615	0.0	\$3,345,000	0.0
<b>Total</b>	<b>\$6,359,615</b>	<b>0.0</b>	<b>\$6,359,615</b>	<b>0.0</b>	<b>\$3,345,000</b>	<b>0.0</b>

**Efficiency Measure:** Average home repair cost per loan equals \$40,000

**ServiceTarget FY 2005-06:** Provide assistance to approximately 140 households

**Community Indicator:** Percent increase of property values in Neighborhood Investment Program (NIP) target areas; target 25% of home repair loans in the NIP area to provide focused resources

## Component 3 Legislate Good Urban Design and Development Standards for Housing

### People Helping People - Volunteer Home Repair

Department: Housing

- 3.3.3 Description:** Provides minor exterior repairs to approximately 317 single-family homes with low- and moderate-income owner-occupants through the provision of City-funded materials and supplies and volunteers who furnish the labor and other materials and supplies.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$836,248	10.0	\$828,711	10.0	\$945,522	10.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$66,309	0.0	\$66,309	0.0	\$68,618	0.0
<i>Total</i>	\$902,557	10.0	\$895,020	10.0	\$1,014,140	10.0

**Efficiency Measure:** Average cost (excluding value of volunteers) per minor exterior home repair equals \$3,083

**ServiceTarget FY 2005-06:** Engage approximately 460 volunteers for a total of 5,600 hours valued at \$55,000 to provide low-income exterior home repairs

**Community Indicator:** Number of volunteers participating in this program each year

## Component 4 Upgrade and Enforce Multi-Family Housing Standards

### Multi-Tenant Code Inspection Program

Department: Code Compliance Services

- 3.4.1 Description:** Responsible for the registration and inspection of approximately 2,800 multi-tenant properties with a total of 209,891 units including apartments, condominiums, group homes and boarding homes. Properties are inspected once every 3 years to ensure compliance with all City codes. Multi-tenant properties consisting of 69,964 units are inspected annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,180,943	34.2	\$2,126,586	32.8	\$2,514,378	40.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$2,180,943	34.2	\$2,126,586	32.8	\$2,514,378	40.8

**Efficiency Measure:** Average inspections per FTE equals 1,715

**ServiceTarget FY 2005-06:** Increase the number of apartments registered with City by 15% from approximately 65% to 80%

**Community Indicator:** Improve percentage of multi-tenant properties passing code compliance inspection to 80% within 5 years

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Adult Services

Department: Environmental and Health Services

- 3.6.1** *Description:* Conduct over 8,000 screenings for blood pressure, diabetes and cholesterol, well- woman exams and health education at various locations in the City of Dallas. Home visits are provided to those at risk and referrals are made for crisis intervention.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$332,425	7.0	\$279,486	6.3	\$441,368	8.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$187,854	5.0	\$187,854	5.0	\$187,948	5.0
<b>Total</b>	<b>\$520,279</b>	<b>12.0</b>	<b>\$467,340</b>	<b>11.3</b>	<b>\$629,316</b>	<b>13.0</b>

*Efficiency Measure:* Cost per screening = \$78.66

*ServiceTarget FY 2005-06:* Increase health screenings in the community by 5%

*Community Indicator:* Diabetes incidence rate

### AIDS Services

Department: Environmental and Health Services

- 3.6.2** *Description:* Provides housing assistance and supportive services to persons with HIV/AIDS; also provides education, outreach and prevention services to 4,500 persons, primarily targeting African American and Hispanic populations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$200,000	0.0	\$185,285	0.0	\$200,000	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$3,267,000	5.0	\$2,987,663	5.0	\$3,942,000	5.0
<b>Total</b>	<b>\$3,467,000</b>	<b>5.0</b>	<b>\$3,172,948</b>	<b>5.0</b>	<b>\$4,142,000</b>	<b>5.0</b>

*Efficiency Measure:* Cost per client assisted = \$920

*ServiceTarget FY 2005-06:* Increase number of households provided housing assistance by 30% compared to FY 2004-05

*Community Indicator:* Number of households provided stable housing each year

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Child Care Services

Department: Environmental and Health Services

- 3.6.3 Description:** To provide child care subsidies to 212 low-to moderate income eligible working parents and high school students who are not eligible for any other child care subsidies (such as Head Start or Greater Dallas and Child Care Management Services).

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$803,277	2.0	\$803,277	2.0	\$843,974	2.0
<b>Total</b>	<b>\$803,277</b>	<b>2.0</b>	<b>\$803,277</b>	<b>2.0</b>	<b>\$843,974</b>	<b>2.0</b>

**Efficiency Measure:** Number of children receiving a subsidy per staff = 70.66

**ServiceTarget FY 2005-06:** Increase the number of parenting workshops by 10%, from 10 to 11 by September 30, 2006

**Community Indicator:** The number of available subsidized child care slots available each year to enable parents to work and high school students to complete their education

### Child Health Services

Department: Environmental and Health Services

- 3.6.4 Description:** Provide 18,000 preventive health service encounters to 4,500 clients which include physical exam, treatment for minor childhood illnesses, anticipatory guidance, health education, growth and developmental assessment, immunizations and appropriate referrals for care to children from birth to age 10.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$1,717,897	32.5	\$1,726,643	37.0	\$1,944,156	36.8
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$280,793	6.0	\$280,793	6.0	\$280,793	6.0
<b>Total</b>	<b>\$1,998,690</b>	<b>38.5</b>	<b>\$2,007,436</b>	<b>43.0</b>	<b>\$2,224,949</b>	<b>42.8</b>

**Efficiency Measure:** Cost per client encounter - \$120

**ServiceTarget FY 2005-06:** Increase the percentage of appointments made and kept by 10%

**Community Indicator:** Child immunization rate



## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Childhood Lead Poisoning Prevention

Department: Environmental and Health Services

**3.6.5** *Description:* Provide blood lead screening, education and follow-up to 2,615 families with children less than 15 years of age who reside in the City of Dallas.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$10,694	0.1	\$22,317	0.6	\$26,232	0.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$60,000	1.0	\$60,000	1.0	\$56,250	1.0
<b>Total</b>	<b>\$70,694</b>	<b>1.1</b>	<b>\$82,317</b>	<b>1.6</b>	<b>\$82,482</b>	<b>1.2</b>

*Efficiency Measure:* Cost per screening = \$31.53

*ServiceTarget FY 2005-06:* Increase number of screenings by 10%

*Community Indicator:* Incidence rate of childhood lead poisoning

### Community Partnership Building

Department: Environmental and Health Services

**3.6.6** *Description:* To be an active leader in the coordination of community services, by collaborating and creating lasting partnerships for the growth of the Martin Luther King, Jr. Community Center and West Dallas Multipurpose Center. Volunteers contribute more than 500 service hours.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$313,843	5.9	\$298,642	5.8	\$315,919	5.8
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$313,843</b>	<b>5.9</b>	<b>\$298,642</b>	<b>5.8</b>	<b>\$315,919</b>	<b>5.8</b>

*Efficiency Measure:* Number of volunteer hours per FTE = 86.2

*ServiceTarget FY 2005-06:* Increase the number of volunteer hours by 10%

*Community Indicator:* The number of new partnerships with other agencies in the community, with the goal being to build 5 new partnerships that can benefit the linkages to services within their community each year

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Community Technology Center

Department: Environmental and Health Services

- 3.6.7 Description:** Provides a forum for 129 students and adults to develop or enhance computer skills that will improve their ability to advance in school and in their career. The CTC is also designed to assist clients with GED certifications as well as provide supplemental instruction in reading, mathematics and language to low achieving 9th through 12th grade secondary school students through the use of Nova Net computer software.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$24,145	0.4	\$25,129	0.5
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$0</b>	<b>0.0</b>	<b>\$24,145</b>	<b>0.4</b>	<b>\$25,129</b>	<b>0.5</b>

**Efficiency Measure:** Cost per person served = \$195

**ServiceTarget FY 2005-06:** Increase the number of participants by 20%. Increase grant funding by \$100,000 for 2005-06

**Community Indicator:** Percent of participants who either obtain their GED, graduate from high school, or are promoted to the next grade level each year

### Continuum of Care Support

Department: Environmental and Health Services

- 3.6.8 Description:** City staff support to a coalition of 30 homeless service providers throughout Dallas County. Also work to find solutions for homeless housing.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$65,711	1.0	\$231,894	3.0	\$226,765	3.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$65,711</b>	<b>1.0</b>	<b>\$231,894</b>	<b>3.0</b>	<b>\$226,765</b>	<b>3.0</b>

**Efficiency Measure:** Cost per collaborating agency = \$7,559

**ServiceTarget FY 2005-06:** Increase the number of agencies participating in the Metro Dallas Homeless Alliance by 5%, from 30 to 31, by FY 2006. The Continuum of Care is a subcommittee of this Alliance

**Community Indicator:** Increase in the amount of grant funding received in Dallas County to address homeless housing and other areas

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Crisis Assistance

Department: Environmental and Health Services

- 3.6.9 Description:** Investigate 1,140 reports of possible child or elder abuse, domestic violence and other human services crises. Respond to human service crises created by bioterrorism, floods, tornados and chemical weapons attacks. Respond to on-scene domestic violence calls and provide post crisis follow-up on victim referrals and needs assessments.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$299,025	5.0	\$314,824	5.0	\$332,649	5.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$161,404	4.0	\$161,404	4.0	\$157,688	4.0
<b>Total</b>	\$460,429	9.0	\$476,228	9.0	\$490,337	9.0

**Efficiency Measure:** Cost per client served = \$430

**ServiceTarget FY 2005-06:** Increase number of treatment and stabilization plans developed for clients, including long-term services by 5%, from 399 to 419

**Community Indicator:** Decrease the number of people experiencing long-term crises by 5% by 2009

### Day Resource Center

Department: Environmental and Health Services

- 3.6.10 Description:** Facility providing homeless persons with shelter, showers and storage for small personal property items, along with access to care for mental illness, chemical dependency, legal issues and veterans services. Facility operates 24 hours daily.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$654,405	7.0	\$1,084,701	18.5	\$1,074,424	15.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$220,510	2.0	\$220,510	2.0	\$236,638	2.0
<b>Total</b>	\$874,915	9.0	\$1,305,211	20.5	\$1,311,062	17.0

**Efficiency Measure:** Number of clients per case worker equals 18.3

**ServiceTarget FY 2005-06:** Increase the number of clients accepted into a social service by 20%, from 350 to 420 by September 2006

**Community Indicator:** The number of homeless persons living on the street

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Dental Health Services

Department: Environmental and Health Services

- 3.6.11 Description:** Contracted service to provide preventive dental services to children and youth through age 19, and adults aged 60 and above, at three dental clinics: Built Flowers, DeHaro Saldivar and East Dallas Clinic. Clinics average 4,250 patient visits annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$625,000	0.0	\$625,000	0.0	\$625,000	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$200,000	0.0	\$200,000	0.0	\$200,000	0.0
<b>Total</b>	\$825,000	0.0	\$825,000	0.0	\$825,000	0.0

**Efficiency Measure:** Average cost per patient visit - \$194.12

**ServiceTarget FY 2005-06:** Reduce incidence of tooth decay by 30% between initial visit and 6 month follow-up

**Community Indicator:** Improved dental health of the city of Dallas population

### Emergency Social Services

Department: Environmental and Health Services

- 3.6.12 Description:** Provide emergency financial assistance, service referral, case management and food to citizens experiencing a temporary financial crisis. Emergency assistance provided to 3,000 households.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$610,880	9.3	\$600,947	9.8	\$881,620	9.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$666,349	0.0	\$666,349	0.0	\$616,932	0.0
<b>Total</b>	\$1,277,229	9.3	\$1,267,296	9.8	\$1,498,552	9.8

**Efficiency Measure:** Cost per household assisted = \$481.85

**ServiceTarget FY 2005-06:** To implement a support system that reduces return requests for emergency assistance by 20% by 2006

**Community Indicator:** Prevent homelessness in 75% of households receiving emergency assistance by 2007

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Ex-Offenders Program

Department: Environmental and Health Services

**3.6.13 Description:** Provide counseling to reduce recidivism for 400 adult ex-offenders who are eligible for parole within six months.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$40,924	0.0	\$40,924	0.0	\$113,400	0.0
<b>Total</b>	<b>\$40,924</b>	<b>0.0</b>	<b>\$40,924</b>	<b>0.0</b>	<b>\$113,400</b>	<b>0.0</b>

**Efficiency Measure:** Cost per client assisted - \$511

**ServiceTarget FY 2005-06:** To assist 5% of ex-offenders released to the City of Dallas

**Community Indicator:** Reduction in the rate of recidivism

### Grandparent Support

Department: Environmental and Health Services

**3.6.14 Description:** Program seeks to enhance the quality of life for 50 grandparents raising grandchildren through a collaborative effort between the City of Dallas and local agencies to address grandparenting issues. Provide 50 counseling, referrals and guidance to locate financial assistance and health and legal services.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$50,000	1.0	\$24,708	0.5	\$49,160	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$50,000</b>	<b>1.0</b>	<b>\$24,708</b>	<b>0.5</b>	<b>\$49,160</b>	<b>1.0</b>

**Efficiency Measure:** Cost per client assisted = \$983.20 (\$49,160/50)

**ServiceTarget FY 2005-06:** Increase the number of grandparents raising grandchildren who receive direct benefits from program services from less than 10 to 50 per year by September 30, 2006 through increasing the program visibility in the community by developing and presenting 12 monthly seminars and meetings with grandparents at senior centers and community centers

**Community Indicator:** Percent of children living with grandparents

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Health Authority Contract

Department: Environmental and Health Services

- 3.6.15 Description:** Professional services of Dallas County acting as Public Health Authority for the City of Dallas and its 1.2 million residents. Reports and manages incidences of infectious, contagious and dangerous epidemic diseases.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$20,000	0.0	\$20,000	0.0	\$20,000	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$20,000	0.0	\$20,000	0.0	\$20,000	0.0

**Efficiency Measure:** Cost per City of Dallas citizen = \$.0166

**ServiceTarget FY 2005-06:** 100% enforcement of state-mandated requirement for reporting and managing incidences of contagious, infectious and dangerous epidemic diseases.

**Community Indicator:** Monitor and report on epidemic diseases in accordance with the Centers for Disease Control established standards

### Homeless Housing Services

Department: Environmental and Health Services

- 3.6.16 Description:** Provide outreach, assessment and intake for 261 participants in the housing program.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$246,901	5.0	\$167,574	3.0	\$238,886	6.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$1,692,668	3.0	\$855,908	3.0	\$1,804,075	4.0
<b>Total</b>	\$1,939,569	8.0	\$1,023,482	6.0	\$2,042,961	10.0

**Efficiency Measure:** Cost per client served - \$7,827

**ServiceTarget FY 2005-06:** Increase the number of housing units for people living with AIDS by 10 units, from 12 to 22

**Community Indicator:** The number of homeless persons living in Dallas

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Homeless Outreach

Department: Environmental and Health Services

#### 3.6.17 Description:

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$93,545	2.0	\$82,342	2.0	\$95,294	2.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$93,545</b>	<b>2.0</b>	<b>\$82,342</b>	<b>2.0</b>	<b>\$95,294</b>	<b>2.0</b>

*Efficiency Measure:*

*ServiceTarget FY 2005-06:*

*Community Indicator:*

### Housing Services - Environmental and Health Services

Department: Environmental and Health Services

#### 3.6.18 Description: Provide transitional rental assistance to 123 homeless persons for a minimum of one year, while they become stabilized; provide tenant education and information to tenants to assist them in understanding their legal rights and obligations as a tenant.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$765,000	0.0	\$765,000	0.0	\$750,000	0.0
<b>Total</b>	<b>\$765,000</b>	<b>0.0</b>	<b>\$765,000</b>	<b>0.0</b>	<b>\$750,000</b>	<b>0.0</b>

*Efficiency Measure:* Average cost per unit - \$6,219

*ServiceTarget FY 2005-06:* Increase the number of clients placed in transitional or permanent housing to 75%

*Community Indicator:* The total number of homeless persons living in Dallas

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Immunizations

Department: Environmental and Health Services

**3.6.19 Description:** Provides immunizations to both adults and children of all ages. Primary focus is on children under 2 years of age. Services are offered at four City of Dallas health centers and various locations throughout the city.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,526,932	18.6	\$1,244,080	13.0	\$1,342,032	11.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$243,761	4.0	\$243,761	4.0	\$243,761	4.0
<b>Total</b>	\$1,770,693	22.6	\$1,487,841	17.0	\$1,585,793	15.9

**Efficiency Measure:** Cost per immunization - \$10.00

**ServiceTarget FY 2005-06:** Increase age appropriate immunization rates for children by 7%, from 63% to 70% among target population by September 2006

**Community Indicator:** The incidence rate of childhood illnesses caused by vaccine preventable diseases

### Infant Mortality Prevention

Department: Environmental and Health Services

**3.6.20 Description:** Provides intervention and follow-up to 6,500 pregnant women who smoke or use non-prescribed drugs or alcohol, in an effort to prevent low birth weight babies.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$13,745	0.2	\$10,378	0.3	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$47,520	1.0	\$47,520	1.0	\$47,520	1.0
<b>Total</b>	\$61,265	1.2	\$57,898	1.3	\$47,520	1.0

**Efficiency Measure:** Cost per client - \$ 7.31

**ServiceTarget FY 2005-06:** Improve from 20% to 50% the percent of pregnant women who are screened and counseled for smoking status in WIC clinics by 2006

**Community Indicator:** Infant mortality rate due to low birth weight babies



## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Maternal Health Services

Department: Environmental and Health Services

**3.6.21 Description:** Provide prenatal services to women of child bearing age who attend the Martin Luther King Family Clinic.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$165,092	2.4	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$0	0.0	\$165,092	2.4	\$0	0.0

**Efficiency Measure:** Cost per client assessment - \$70.00 for 2004-05

**ServiceTarget FY 2005-06:** Increase the percentage of women who access prenatal services in the first trimester by 2%

**Community Indicator:** Infant mortality rate

### Senior Advocacy

Department: Environmental and Health Services

**3.6.22 Description:** Program provides advocacy to the community regarding senior issues on behalf of the 135,000 older adults (60 years and older) in the city, and 2,477 clients served through education, volunteerism, and referrals. Also provides administrative and staff support for the City Council appointed Senior Affairs Commission and its various committees.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$224,735	3.5	\$245,307	4.0	\$238,943	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$284,067	2.0	\$224,867	2.0	\$239,215	2.0
<b>Total</b>	\$508,802	5.5	\$470,174	6.0	\$478,158	5.0

**Efficiency Measure:** Cost per each client served = \$193

**ServiceTarget FY 2005-06:** Increases the number of seniors participating in City sponsored conferences and seminars by 125, and determining their satisfaction levels of those conferences

**Community Indicator:** The number of older adults participating on community committees

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Senior Food, Nutrition, Education

Department: Environmental and Health Services

**3.6.23 Description:** Collaborative effort between the City of Dallas, Dallas County and Dallas Area Agency on Aging to provide nutrition, recreation and life enrichment activities for low income adults aged 60 and older. Services provided to approximately 12,600 participants per year.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$244,211	3.5	\$211,959	3.5	\$182,262	3.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$244,211	3.5	\$211,959	3.5	\$182,262	3.0

**Efficiency Measure:** Average cost per participant is \$14.46

**ServiceTarget FY 2005-06:** Maintain an average number of direct social service encounters and mental health evaluations of program participants at 10 per month

**Community Indicator:** Percent of program participants remaining in their homes in zip codes 75201& 75215 by September 30, 2006 as documented on pre/post housing status survey

### Special Events

Department: Environmental and Health Services

**3.6.24 Description:** Plan, organize and raise funds to implement approximately 15 cultural and needs based special events, most of which are based at the MLK Community Center and the West Dallas Multipurpose Center.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$303,007	4.8	\$227,202	3.8	\$246,488	3.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$100,000	0.0	\$100,000	0.0	\$75,000	0.0
<b>Total</b>	\$403,007	4.8	\$327,202	3.8	\$321,488	3.3

**Efficiency Measure:** Cost per event = \$21,432

**ServiceTarget FY 2005-06:** Increase community participation by 5% in community center activities

**Community Indicator:** Percentage of participants surveyed who rate the event as good to excellent

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Substance Abuse Prevention

Department: Environmental and Health Services

**3.6.25 Description:** Residential and outpatient substance abuse treatment provided to 306 low- to moderate-income adolescents and adults via contracts with four local agencies.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$424,370	0.7	\$296,367	0.7	\$422,589	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$115,000	0.0	\$115,000	0.0	\$115,000	0.0
<b>Total</b>	\$539,370	0.7	\$411,367	0.7	\$537,589	1.0

**Efficiency Measure:** Cost per client served = \$1,757.83 (537,589 budget/306 clients)

**ServiceTarget FY 2005-06:** Increase the number of clients successfully completing treatment from 25 to 27 by 2006

**Community Indicator:** Reduce incidence rate of substance abuse in the City of Dallas population below the poverty level

### Supplemental Nutrition Program for Women, Infants, and Children (WIC)

Department: Environmental and Health Services

**3.6.26 Description:** Provides nutrition education and counseling, nutritious foods and assistance with access to health care for low income pregnant women, new mothers and children through age 5, so they will eat well, learn about nutrition and develop healthy eating habits.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$9,371,555	170.0	\$9,371,555	169.0	\$8,807,110	201.0
<b>Total</b>	\$9,371,555	170.0	\$9,371,555	169.0	\$8,807,110	201.0

**Efficiency Measure:** Number of participants per FTE = 6,141

**ServiceTarget FY 2005-06:** Increase WIC participation by 5%, from 65% to 70% of clients potentially eligible for services by September 30, 2006

**Community Indicator:** Decrease the number of obese children ages 1-5 by 1%, from 105,444 to 104,400 by 2006

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Surveillance Systems

Department: Environmental and Health Services

**3.6.27 Description:** Collect, analyze and summarize data in an effort to identify groups within a population as high risk for disease or injury, using Geographical Information Systems (GIS) and other methods.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$70,951	0.5	\$90,866	1.0	\$99,451	1.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$70,951</b>	<b>0.5</b>	<b>\$90,866</b>	<b>1.0</b>	<b>\$99,451</b>	<b>1.0</b>

**Efficiency Measure:** Cost per Geographical Information System (GIS) application developed = \$456

**ServiceTarget FY 2005-06:** Increase the number of GIS maps developed by 5%, from 208 to 218

**Community Indicator:** Percent of EHS's data sets in the City's GIS system that have current data which helps to ensure availability of sufficient and accurate data to evaluate health indicators at all socioeconomic levels in accordance with goals established by the U.S. Department of Health and Human Services and Health People 2010

### Teen Pregnancy Prevention

Department: Environmental and Health Services

**3.6.28 Description:** To provide health education to youth in the areas of human growth and development, STD's, substance abuse and violent behavior. Case management provided to 100 students and 40 teen parents.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$19,782	0.4	\$22,972	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$19,782</b>	<b>0.4</b>	<b>\$22,972</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>

**Efficiency Measure:** Cost per student receiving case management per FTE - \$574

**ServiceTarget FY 2005-06:** Reduce pregnancies from adolescent females in Zip codes 75211, 75208 and 75215 by 0.4%, from 6.9% to 6.55

**Community Indicator:** Teen pregnancy rate

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Vector Control

Department: Environmental and Health Services

**3.6.29** *Description:* Evaluate, reduce & treat 8,400 breeding sites for mosquitoes and 560 mosquito collections for testing; respond to 2,078 complaints.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$431,426	5.1	\$464,395	5.3	\$500,057	5.3
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$431,426	5.1	\$464,395	5.3	\$500,057	5.3

*Efficiency Measure:* Number of investigations per inspector - 2,083

*ServiceTarget FY 2005-06:* Increase mosquito collection by 14%, from 493 to 562 by September 30, 2006

*Community Indicator:* The number of human cases of mosquito borne disease (MAD), with the goal being to reduce it over the next three years from 24 to 20 as a result of increased awareness about mosquito control and the prevention of MAD

### Youth Development

Department: Environmental and Health Services

**3.6.30** *Description:* Provide coordination and oversight for youth programs and operations. Collaborate with families, communities, school and other City organizations to prevent the onset of juvenile delinquency behavior in youth and to prevent second offenses. Provide education to 90 students.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$139,324	1.9	\$150,036	1.9	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$139,324	1.9	\$150,036	1.9	\$0	0.0

*Efficiency Measure:* Number of students per FTE = 47.4

*ServiceTarget FY 2005-06:* Increase the number of classes taught by 20%, from 30 to 36 by September, 2006

*Community Indicator:* Percent of juveniles committing second offenses

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Youth Services

Department: Environmental and Health Services

- 3.6.31 Description:** Provide support and counseling services to 875 low income youth to reduce their high risk of behaviors and provide programs in support of victims of teen violence through education and direct services via contract with non-profit agency

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$176,250	0.0	\$176,250	0.0	\$125,000	0.0
<b>Total</b>	<b>\$176,250</b>	<b>0.0</b>	<b>\$176,250</b>	<b>0.0</b>	<b>\$125,000</b>	<b>0.0</b>

**Efficiency Measure:** Cost per youth served = \$143

**ServiceTarget FY 2005-06:** Increase the number of clients participating in support groups by 20%, from 25% to 45% by 2006

**Community Indicator:** The number of victims of teen violence, with the goal to reduce this through education and support in the City of Dallas

### Branch Libraries

Department: Library

- 3.6.32 Description:** A system of 23 branch libraries, open over 54,960 hours annually, provides informational, recreational, educational and cultural resources to the community. They serve the needs of people of all ages, backgrounds and interests and reflect the cultural diversity of the communities in which they are located. The cost increase is due to the opening of 2 new libraries and expansion of 2 replacement libraries.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$10,466,960	196.1	\$10,441,008	196.1	\$12,028,799	222.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$41,404	1.0	\$41,404	1.0	\$41,024	1.0
<b>Total</b>	<b>\$10,508,364</b>	<b>197.1</b>	<b>\$10,482,412</b>	<b>197.1</b>	<b>\$12,069,823</b>	<b>223.1</b>

**Efficiency Measure:** Materials use per FTE equals 23,560 items for FY 2005-06

**ServiceTarget FY 2005-06:** Increase materials use by 2% from 5.1 million items to 5.2 million items

**Community Indicator:** Registered borrowers as a percentage of service area population

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Central Library

Department: Library

- 3.6.33 Description:** The J. Erik Jonsson Central Library, open 3400 hours annually, is recognized as an important resource in the Metroplex. It serves as a research library, cultural center and destination experience in the downtown area. Its many unique resources such as the small business development collection, patent collection, U. S. government document collection and genealogy collection bring people to downtown Dallas who may never have visited the central city.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$7,352,493	130.5	\$7,355,635	130.5	\$7,452,225	131.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$312,581	0.0	\$312,581	0.0	\$1,359,536	0.0
<b>Total</b>	\$7,665,074	130.5	\$7,668,216	130.5	\$8,811,761	131.5

**Efficiency Measure:** Materials use per FTE equals 19,375 items for FY 2005-06

**ServiceTarget FY 2005-06:** Increase materials use by 2% from 2,547,000 items to 2,598,000 items

**Community Indicator:** Central Library is recognized as a destination point for visitors and citizens as determined by Focus groups

### Collection Development

Department: Library

- 3.6.34 Description:** Collection Development Services selects, acquires, classifies and prepares over 300,000 materials annually to meet the informational, educational, recreational and cultural needs of citizens.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,313,155	37.0	\$3,311,858	37.0	\$3,230,679	33.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$365,869	0.0	\$365,869	0.0	\$528,907	0.0
<b>Total</b>	\$3,679,024	37.0	\$3,677,727	37.0	\$3,759,586	33.0

**Efficiency Measure:** 9,000 items per FTE added to the collection

**ServiceTarget FY 2005-06:** Reduce material delivery services from 5 days to 2 days per week

**Community Indicator:** Average use of each circulating item increases

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Multicultural Services

Department: Library

**3.6.35 Description:** Multicultural Services targets communities that have language, cultural and physical barriers to traditional library services.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$972,627	16.0	\$969,806	16.0	\$851,769	15.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$11,741	2.0	\$11,741	2.0	\$43,431	2.0
<b>Total</b>	\$984,368	18.0	\$981,547	18.0	\$895,200	17.0

**Efficiency Measure:** Cultural Program attendance per FTE equals 11,000 for FY 05-06

**ServiceTarget FY 2005-06:** Maintain partnerships with eleven area organizations and establish new partnerships with three organizations that serve multi-cultural audiences

**Community Indicator:** Percentage of holdings in a foreign language

### Broadcasting 24-hours per day/WRR

Department: Municipal Radio

**3.6.36 Description:** Serving the Dallas business and cultural communities by bringing clients to retail locations and cultural activities. Includes broadcasting classical music, client commercials, Council meetings and homeland security broadcast base. Broadcasting 24 hours a day, 7 days a week, 365 days per year.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$3,064,466	25.0	\$3,064,675	22.0	\$3,425,500	27.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,064,466	25.0	\$3,064,675	22.0	\$3,425,500	27.0

**Efficiency Measure:** Provide airtime for community events and produce local programming

**ServiceTarget FY 2005-06:** Increase number of community events and local programming

**Community Indicator:** Ratio of revenues to expenses



## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Cable Access Contract with Dallas Community Television (DCTV)

Department: Office of Cultural Affairs

- 3.6.37 Description:** Provide 3 cable television public access channels and approximately 30,000 hours of community access annually through contract with Dallas Community Television (DCTV). Provide staff oversight for cable franchise agreement and the Public, Education and Governmental (PEG) access portion as mandated by Federal Law.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$791,755	1.0	\$792,406	1.0	\$639,489	1.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$791,755	1.0	\$792,406	1.0	\$639,489	1.0

**Efficiency Measure:** Cost to produce and provide one hour of community TV access programming at or under \$18.07 per hour

**ServiceTarget FY 2005-06:** Reduce City support for FY 2005-06 by 25%, from \$700,000 to \$525,000, resulting in an approximate 10,000 broadcast hour reduction from 40,000 to 30,000 annually

**Community Indicator:** Increased utilization of community television production services as evidenced by DCTV statistics/reporting

### Cultural Centers in four Dallas Neighborhoods

Department: Office of Cultural Affairs

- 3.6.38 Description:** Provide staffing and programming for 5 cultural centers in neighborhoods throughout the City including the Bath House Cultural Center, Latino Cultural Center, South Dallas Cultural Center, Ice House Cultural Center and the Meyerson Symphony Center where citizens of all ages have the opportunity to participate in cultural activities, including performances, exhibitions and educational programs.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,892,964	27.4	\$3,929,450	29.1	\$3,903,946	28.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$69,140	0.0	\$97,186	0.0	\$97,186	0.0
<b>Total</b>	\$3,962,104	27.4	\$4,026,636	29.1	\$4,001,132	28.9

**Efficiency Measure:** An average monthly cost per patron at \$13.00 or less based on the total attendance at all centers each month

**ServiceTarget FY 2005-06:** Maintain current level of service and increase patrons served by 5% from 300,000 to 315,000 through enhanced marketing and promotions of center opportunities and programs

**Community Indicator:** Percentage of citizens surveyed rating the opportunity to attend cultural events as good to excellent

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Cultural Programs Funding

Department: Office of Cultural Affairs

- 3.6.39 Description:** Fund artists and organizations to provide cultural services in the City of Dallas including operating support for 50 major cultural institutions; project support to 55 small and mid-sized organizations; funding to over 80 artists who provide free community programs; and development support to 15 emerging arts organizations/projects.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$7,128,388	2.0	\$7,601,951	1.8	\$7,536,265	2.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$7,128,388	2.0	\$7,601,951	1.8	\$7,536,265	2.0

**Efficiency Measure:** Leverage private funds at 10:1 ratio to provide over \$79 million in support of arts/cultural programs in the City of Dallas

**ServiceTarget FY 2005-06:** Maintain operating and project support for over 200 artists and cultural organizations for FY 2005-06. Cost increase due to utility cost increases for City owned cultural facilities

**Community Indicator:** Continue to leverage private funds at a 10:1 rate annually

### Environmental Compliance Training

Department: Office of Environment Quality

- 3.6.40 Description:** Provides education and promotes environmental compliance, awareness, and environment-friendly projects to approximately 1,200 city employees annually by developing and implementing training programs, community outreach and partnerships and directing Green Dallas initiatives.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$95,874	1.5	\$78,327	1.3	\$103,520	1.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$24,000	0.0	\$24,000	0.0	\$34,000	0.0
<b>Total</b>	\$119,874	1.5	\$102,327	1.3	\$137,520	1.6

**Efficiency Measure:** 1,200 employees trained annually per FTE

**ServiceTarget FY 2005-06:** An average of 50% of employees trained are utilizing environmental practices learned, 2 months after training, based on Training Survey

**Community Indicator:** Percent of employees receiving training that were satisfied with the training

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Aquarium at Fair Park

Department: Park and Recreation

- 3.6.41** *Description:* Operation of 45,000 sq ft aquarium containing 4,200 animals in 83 exhibits for the leisure and educational needs of the public in the DFW metroplex and neighboring counties.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$344,867	6.8	\$355,554	6.0	\$367,676	6.8
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$344,867	6.8	\$355,554	6.0	\$367,676	6.8

*Efficiency Measure:* Maintain average number of animals per sq foot at 4.63

*ServiceTarget FY 2005-06:* Increase by 5% the number of exhibits changed in FY 2005-06 from 15 to 16

*Community Indicator:* Increase by 5% the number of education units presented at the Aquarium from 25,000 to 26,250 over 3 years

### Bachman Therapeutic Center and Community Services

Department: Park and Recreation

- 3.6.42** *Description:* Provide programs and services to metroplex senior citizens and the disabled community at Bachman Therapeutic Center and in outreach programs, sporting, special events and volunteer opportunities for approximately 50,000 participants annually.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$842,112	19.2	\$849,770	17.3	\$864,906	18.2
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$842,112	19.2	\$849,770	17.3	\$864,906	18.2

*Efficiency Measure:* Average number of hours per volunteer is 15 per month

*ServiceTarget FY 2005-06:* Increase the participation in therapeutic and community programs by 3% from 3,192 to 3,292

*Community Indicator:* Of the participants in these programs, one-fourth will interact and integrate in community programs within 3 years

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Botanical Agency Support

Department: Park and Recreation

- 3.6.43 Description:** Provides financial assistance for educational and botanical partnerships contracted with to provide scientific, educational, and leisure exhibits and programs designed to heighten awareness of the natural world for Dallas residents and visitors. Emphasis is placed on educational programs for children with over 420,000 visitors annually to the Dallas Arboretum and Texas Discovery Gardens.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$829,090	0.0	\$829,590	0.0	\$830,840	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$829,090	0.0	\$829,590	0.0	\$830,840	0.0

- Efficiency Measure:** Maintain a combined cost per user at or below \$3.62 for both Texas Discovery Gardens and Dallas Arboretum and Botanical Society
- ServiceTarget FY 2005-06:** Complete new exhibit renovations at Texas Discovery Gardens with public and private funding by September 2006
- Community Indicator:** Provide greater educational and botanical opportunities for Dallas residents and visitors through financial assistance from the city of Dallas at no more than 25% of contractors operating budgets over the next three years

### Community Swimming Pools and Neighborhood Aquatic Center

Department: Park and Recreation

- 3.6.44 Description:** Provide swimming pools and aquatic activities at 21 city-wide Community Swimming Pools serving approximately 50,000 participants and one (1) Family Aquatic Center serving approximately 100,000 participants per year. FY 2005-06 includes programming 10 pools to maximize swim lessons.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,145,095	19.9	\$1,144,612	19.0	\$991,953	19.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$3,061	0.0
<b>Total</b>	\$1,145,095	19.9	\$1,144,612	19.0	\$995,014	19.9

- Efficiency Measure:** Operational costs per pool attendee to be maintained at or below \$20.89 per community swimming pool attendee
- ServiceTarget FY 2005-06:** Increase participation by at least 50% from 50,000 to 150,000 in aquatic activities by opening the Family Aquatic Center
- Community Indicator:** Increase economic viability in neighborhoods by providing job opportunities for at least 100 people for the summer season through the Aquatics program

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Dallas Zoo

Department: Park and Recreation

- 3.6.45 Description:** Operation and maintenance of a 95 acre zoological park with 1,925 animals in 198 exhibits providing for the leisure and educational needs of the public in the DFW metropolitan area and neighboring counties. FY 2005-06 includes full year funding for the Asian Otter Exhibit and Interactive Bird Exhibits.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$12,435,029	230.6	\$12,465,721	224.5	\$13,122,042	230.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$56,009	0.0	\$56,009	0.0	\$390,856	0.0
<b>Total</b>	\$12,491,038	230.6	\$12,521,730	224.5	\$13,512,898	230.6

**Efficiency Measure:** Average cost per visitor is \$25.23

**ServiceTarget FY 2005-06:** Increase attendance at the Dallas Zoo by 5% from 510,000 to 535,500 in FY 2005-06

**Community Indicator:** Increase by 5% the number of educational units conducted for the public annually from 310,000 to 325,500

### Golf Course Operations

Department: Park and Recreation

- 3.6.46 Description:** Provides for the management, supervision, operation and coordination of high quality golf services and programs at six 18-hole golf courses at the following five locations: Cedar Crest, Keeton, L.B. Houston, Stevens and Tenison Golf Courses.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,561,219	58.2	\$2,633,672	55.0	\$2,959,281	58.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$459,889	0.0	\$727,501	0.0	\$680,102	0.0
<b>Total</b>	\$3,021,108	58.2	\$3,361,173	55.0	\$3,639,383	58.4

**Efficiency Measure:** Maintain the average revenue earned per round of golf at \$16.81

**ServiceTarget FY 2005-06:** Maintain golf rounds to meet projected goal of 272,461 rounds for FY 2005-06

**Community Indicator:** Increase golf rounds by 5% within next three years to increase golf revenue and provide more golf programs to the public

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Park and Recreation Department Community Recreation Centers

Department: Park and Recreation

**3.6.47 Description:** Provides equitable, physical, social, cultural and leisure experiences for all ages through the operation of 46 Recreation Centers (an average of 55 hours per week). FY 2005-06 includes an additional \$856,000 previously funded from Walker Funds.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$11,059,059	254.1	\$11,039,059	242.3	\$12,613,382	277.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$177,385	0.0
<b>Total</b>	\$11,059,059	254.1	\$11,039,059	242.3	\$12,790,767	277.1

**Efficiency Measure:** The cost per recreation center patron will be \$5.05 or less

**ServiceTarget FY 2005-06:** Increase the number of free and fee-based programs offered at recreation centers by an average of 10% from 1,800 to 1,980

**Community Indicator:** Increase participation at recreation centers by 5% over the next two years

### Park and Recreation Department Youth Programs

Department: Park and Recreation

**3.6.48 Description:** Provides city-wide after school, summer camp and sports programs for youth through the utilization of grant dollars while keeping cost to a minimum and operating at non-traditional locations such as elementary schools and open park sites. FY 2005-06 includes consolidation of EHS Youth program with PKR.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,002,323	19.2	\$1,040,744	16.5	\$1,182,372	20.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$579,203	0.0	\$579,203	0.0	\$887,205	0.0
<b>Total</b>	\$1,581,526	19.2	\$1,619,947	16.5	\$2,069,577	20.2

**Efficiency Measure:** Average cost per participant within the General Fund programs is \$35 per month

**ServiceTarget FY 2005-06:** Add at least one non-city funded site to the youth services program in FY 2005-06

**Community Indicator:** Increase program activities, youth participation, and growth of the program by 5% over the next three years

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Tennis Center Operations

Department: Park and Recreation

**3.6.49 Description:** Provides for the management, supervision, operation and coordination of high quality city-wide tennis services and programs at five full-service tennis centers for approximately 93,000 tennis participants annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$109,711	0.0	\$109,680	0.0	\$109,711	0.0
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$109,711</b>	<b>0.0</b>	<b>\$109,680</b>	<b>0.0</b>	<b>\$109,711</b>	<b>0.0</b>

**Efficiency Measure:** The average cost per tennis participant is \$1.32 per year

**ServiceTarget FY 2005-06:** Maintain tennis participation goal of 92,887 participants for FY 2005-06

**Community Indicator:** Increase tennis participation by 5% within next three years to increase tennis revenue and provide more tennis programs to the public

### Animal Collection

Department: Sanitation Services

**3.6.50 Description:** Collect dead animals (nearly 20,000 annually) from thoroughfares, homes, veterinary clinics and other properties within the City and deliver remains to the McCommas Bluff Landfill for disposal.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$240,493	8.1	\$227,416	8.1	\$240,104	8.1
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$240,493</b>	<b>8.1</b>	<b>\$227,416</b>	<b>8.1</b>	<b>\$240,104</b>	<b>8.1</b>

**Efficiency Measure:** Average cost per dead animal collected equals \$12.07

**ServiceTarget FY 2005-06:** Collect animals from public / residential properties within one day and animal clinics within two days

**Community Indicator:** The number of dead animal calls after 2:30pm with the goal being to reduce it by 10% by 2008 by establishing a 10 hour work day schedule

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### City Facility Refuse Collection and Disposal

Department: Sanitation Services

**3.6.51** *Description:* Provide refuse removal through contracted services to over 150 City facilities.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$653,326	0.0	\$575,825	0.0	\$653,326	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$653,326</b>	<b>0.0</b>	<b>\$575,825</b>	<b>0.0</b>	<b>\$653,326</b>	<b>0.0</b>

**Efficiency Measure:** Average cost per facility served by the contractor to provide the service equals \$4,160

**ServiceTarget FY 2005-06:** Manage refuse contract to ensure that customers are receiving scheduled solid waste collection and initiate program measures for target goal settings by July 2006, resulting in a reduction of missed service calls from 15 annually

**Community Indicator:** Amount of refuse generated by City facilities per year with goal being to affect measurable diversion through recycling

### Landfill Management

Department: Sanitation Services

**3.6.52** *Description:* Management, supervision and oversight of the 2,000 acres operation of the City's waste disposal landfill (McCommas Bluff), serving the Sanitation collection needs (primarily residential), other City departments and commercial disposal customers.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$13,733,111	119.9	\$13,752,747	109.0	\$12,426,657	122.3
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$67,205	0.0	\$67,205	0.0	\$0	0.0
<b>Total</b>	<b>\$13,800,316</b>	<b>119.9</b>	<b>\$13,819,952</b>	<b>109.0</b>	<b>\$12,426,657</b>	<b>122.3</b>

**Efficiency Measure:** Waste disposal space utilization - measure of compaction rate of waste in place (currently 1,200 pounds per cubic yard)

**ServiceTarget FY 2005-06:** Receive and dispose of 1,000,000 tons of commercial and 700,000 tons of city generated waste via approximately 1,000 vehicles daily with an average scale "wait time" of less than 15 minutes; meet all Environmental Quality (TCEQ) permit parameters

**Community Indicator:** Provide greater health and safety for citizens of Dallas by designing a Bioreactor, by 2008, at the McCommas Bluff Landfill to speed up the degradation process, resulting in a 20% decrease in average annual consumption of airspace over 48 years



## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Residential Brush Collection

Department: Sanitation Services

**3.6.53 Description:** Collect cuttings from shrubs and trees, furniture, large appliances and other bulky objects monthly and out-of-cycle from City residences and transport to an authorized disposal facility. Note: change from FY 2005 due to fuel and fleet costs

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$9,515,789	147.8	\$9,558,387	147.8	\$11,022,621	152.7
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$9,515,789	147.8	\$9,558,387	147.8	\$11,022,621	152.7

**Efficiency Measure:** Average annual cost per ton of brush/bulky objects collected equals \$38.27

**ServiceTarget FY 2005-06:** Maintain missed bulky/brush calls per total accounts served to be less than or equal to 2% and reduce the number of citations issued to customers by 5% from 13,213 to 12,552 over the previous year

**Community Indicator:** Percentage of residents rating the quality of bulky trash collection services as good to excellent

### Residential Garbage Collection

Department: Sanitation Services

**3.6.54 Description:** Promptly and regularly collect perishable and other solid household wastes from approximately 234,687 City residences and transport waste materials to authorized site for safe disposal. Note: change from FY 2005 due to fuel and fleet costs.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$19,557,227	276.5	\$19,973,520	281.0	\$21,565,661	278.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$19,557,227	276.5	\$19,973,520	281.0	\$21,565,661	278.8

**Efficiency Measure:** Cost per residential and non-residential account served equals \$83.33

**ServiceTarget FY 2005-06:** Maintain missed garbage calls per total accounts served to be less than or equal to 4%

**Community Indicator:** Provide better tracking of collection route trucks as a result of a pilot program showing that an "At Road Electronic Monitoring System" will decrease staff overtime by 10% by 2008

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Residential Recycling Solid Waste

Department: Sanitation Services

**3.6.55** *Description:* Promptly and regularly collect household recycled materials from 234,687 City residences, and transport to an authorized recycling facility.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$1,993,010	0.0	\$1,993,010	0.0	\$1,993,010	0.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,993,010	0.0	\$1,993,010	0.0	\$1,993,010	0.0

**Efficiency Measure:** Average cost per ton of recycled materials collected equals \$247.43

**ServiceTarget FY 2005-06:** Manage recycling contract within the specified terms / conditions and increase the list of acceptable materials to be recycled by at least 2 items, thus increasing the total amount of tons recycled by 1% (FY 2004 amount is 8,055 tons)

**Community Indicator:** Percentage of residents rating the quality of recycling service as good to excellent

### Solid Waste Transfer Stations

Department: Sanitation Services

**3.6.56** *Description:* Management, supervision and oversight of 290,000 tons of solid waste at the City's three waste transfer stations, serving the Sanitation collection needs (primarily residential), other City departments, commercial disposal customers and residential customers. Note: change from FY 2005 due to fuel and fleet costs.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$3,828,851	58.1	\$3,767,430	58.1	\$4,397,006	59.1
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,828,851	58.1	\$3,767,430	58.1	\$4,397,006	59.1

**Efficiency Measure:** Cost per ton transferred from all three transfer stations to the McCommas Bluff Landfill is approximately \$10.00

**ServiceTarget FY 2005-06:** Maintain the transporting of deposited waste from the Fair Oaks and Westmoreland Transfer Stations 7 days a week and verify complete emptying of the Bachman Transfer Station weekly in compliance with Texas Commission on Environmental Quality (TCEQ) permit parameters

**Community Indicator:** Amount of refuse managed at facilities with goal of increasing diverted (recycled) portion by 10% by 2008

## Component 6 Provide Equitable, Enhanced Social, Cultural, Leisure and Environmental Programs

### Waste Diversion

Department: Sanitation Services

**3.6.57 Description:** Create and manage diversion programs to increase public awareness about recycling. Note: change from FY 2005, moved recycling costs from Department Support and Landfill Management, and added recycling enhancements

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$460,578	4.6	\$482,757	4.6	\$1,367,930	6.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$557,580	0.0	\$547,400	0.0	\$589,122	0.0
<b>Total</b>	\$1,018,158	4.6	\$1,030,157	4.6	\$1,957,052	6.6

**Efficiency Measure:** Number of tons diverted per capita equals 83.83

**ServiceTarget FY 2005-06:** Increase the amount of residential waste diverted from the landfill through reduction and diversion programs by 5% from previous years (FY 2004 amount is 50,850 tons)

**Community Indicator:** The participation rate for the Household Hazardous Waste Program with the goal being to increase it by 5%, from 5,000 to 5,250 participants

### Water Conservation Management

Department: Water Utilities

**3.6.58 Description:** Provide long range water conservation planning for the future of water supply in the North Texas area. Analyzes the impact of water conservation on demand planning. Provide education and outreach initiatives aimed at reducing the growth rate of peak day demand and per capita consumption.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$4,453,230	7.0	\$2,966,428	5.0	\$3,681,918	8.6
<b>Additional Resources</b>	\$40,000	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$4,493,230	7.0	\$2,966,428	5.0	\$3,681,918	8.6

**Efficiency Measure:** Average cost per citizen contacted or reached equals \$0.80

**ServiceTarget FY 2005-06:** Provide education and outreach programs aimed at reaching 4.6 million contacts

**Community Indicator:** Implement pilot toilet rebate program in FY2005-06



**2005-06  
ANNUAL BUDGET**



# Public Safety and Homeland Security

## **Dallas residents want to feel safe in their neighborhoods, as well as downtown**

Our community leaders and residents recognize the community's well being is dependent on a safe and secure environment. Public Safety personnel recognize the value of partnerships in reducing crime and welcome community interaction.

This budget brings with it funding for public safety enhancements, Police officers, and related support functions to reduce crime and provide a safe community through the provision of preventive, investigative and enforcement services.

This budget also provides funding to continue provision of fire protection, rescue and prevention; and dispatch of emergency and non-emergency calls through the 911 and 311 system. In addition, a Fire efficiency study will be undertaken in FY2005-06.

### **Components**

- ★ Follow Management Efficiency Study Results
- ★ Reduce Crime Rate
- ★ Increase Numbers of Force and Lower Response Time
- ★ Improve Crime Prevention Programs
- ★ Improve Community Policing



## Component 2 Reduce Crime Rate 10% (20% Murder)

### Police Crime Analysis, Research and Compliance

Department: Police

- 4.2.1 Description:** Police Crime Analysis, Research and Compliance provides for the collection, analysis and distribution of crime information. It seeks to develop useful trend information for deployment of departmental resources to best combat the problems. It also provides for independent studies and audits of departments, research law enforcement issues, techniques, and programs.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,472,208	22.0	\$1,754,663	24.8	\$2,368,693	33.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,472,208	22.0	\$1,754,663	24.8	\$2,368,693	33.3

**Efficiency Measure:** Offenses reviewed for trend analysis per FTE per year is approximately 4,000

**ServiceTarget FY 2005-06:** Review and map approximately 100,000 offenses annually to determine crime patterns and trends

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006

### Police Criminal Intelligence and Protective Services

Department: Police

- 4.2.2 Description:** Criminal Intelligence and Protective Services keeps City officials and other department personnel informed of matters of general crime activity, organized crime, business frauds, terrorist activities and public disturbance activities. Also provide personal protection for the Mayor and visiting dignitaries and manages the Crime Stoppers Program.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,340,216	34.1	\$3,084,893	32.1	\$3,129,141	32.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$81,898	0.0	\$77,698	0.0	\$79,874	0.0
<b>Total</b>	\$3,422,114	34.1	\$3,162,591	32.1	\$3,209,015	32.1

**Efficiency Measure:** Investigations and protections provided per FTE per year is approximately 45

**ServiceTarget FY 2005-06:** Meet or exceed 300 arrests made as a direct result of Crime Stoppers tips

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

## Component 2 Reduce Crime Rate 10% (20% Murder)

### Police Field Patrols

Department: Police

- 4.2.3 Description:** Police Field Patrols maintain order and security in the community through the effective deployment of police officers and equipment throughout the city by responding to approximately 20,000 emergency calls annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$145,396,496	1,769.4	\$146,534,134	1,748.8	\$152,228,863	1,812.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,129,376	0.0	\$344,717	0.0	\$2,497,670	0.0
<b>Total</b>	\$146,525,872	1,769.4	\$146,878,851	1,748.8	\$154,726,533	1,812.6

**Efficiency Measure:** Enforcement efforts (including arrests and citations) per FTE is approximately 126 per year

**ServiceTarget FY 2005-06:** Respond to 60% of emergency calls - calls requiring an emergency response - within 8 minutes of receipt of the call

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

### Police Helicopter Operations

Department: Police

- 4.2.4 Description:** Police Helicopter Operations provides criminal surveillance, search and rescue missions, cover for ground elements, special event surveillance, and assists in apprehension of criminal offenders using helicopters. Service is provided 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,109,087	18.1	\$1,971,015	18.3	\$2,017,379	18.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$2,109,087	18.1	\$1,971,015	18.3	\$2,017,379	18.1

**Efficiency Measure:** Number of flight hours per FTE per year is approximately 100

**ServiceTarget FY 2005-06:** Purchase three new helicopters to replace four old ones and increase flight hours by 10% - from 1,654 to 1,820 - without additional staffing

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006



## Component 2 Reduce Crime Rate 10% (20% Murder)

### Police Internal Affairs and Public Integrity

Department: Police

- 4.2.5 Description:** Police Internal Affairs and Public Integrity service provides for the investigation of approximately 600 allegations of misconduct by police department employees. It also provides for the investigation of cases involving alleged criminal misconduct by public officials, employees annually acting in their official capacity. Service is provided 6am - 6pm M - F with detectives on call 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$4,875,483	52.3	\$5,213,757	57.3	\$5,359,696	59.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$4,875,483	52.3	\$5,213,757	57.3	\$5,359,696	59.3

**Efficiency Measure:** Number of cases investigated per FTE per year is approximately 12

**ServiceTarget FY 2005-06:** Respond to 100% of citizen complaints that meet departmental criteria for investigation

**Community Indicator:** Improve percentage of grievances and appeals resolved before passing out of management control

### Police Investigation of Crimes Against Persons

Department: Police

- 4.2.6 Description:** Police Investigations of Crimes Against Persons provides investigative follow-up for approximately 16,161 of criminal offenses annually including homicides, robberies, kidnapping, sexual assaults, and assaults. Also process crime scenes for evidence recovery and analysis. Offices are staffed from 6 am - 12 a.m. 7 days per week with detectives on call 24/7. Crime Scene personnel staff their office 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$18,188,501	176.4	\$17,512,826	170.4	\$17,624,815	172.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$67,852	1.0	\$67,852	1.0	\$136,731	2.0
<b>Total</b>	\$18,256,353	177.4	\$17,580,678	171.4	\$17,761,546	174.4

**Efficiency Measure:** Investigations conducted per FTE is approximately 92 per year

**ServiceTarget FY 2005-06:** Meet or exceed a clearance rate for homicide of 56.4% annually (homicide clearance rate for cities over 1,000,000 population based on FBI statistics)

**Community Indicator:** Reduce the incidence of violent crimes by 10% by 9/30/2006

## Component 2 Reduce Crime Rate 10% (20% Murder)

### Police Investigation of Property Crimes

Department: Police

- 4.2.7 Description:** Police Investigation of Property Crimes provide follow-up investigation for over 45,000 property related criminal offenses annually including burglary, theft, financial crime, auto theft, burglary of motor vehicles and others. Service is provided 12-16 hours per day, seven days a week with detectives on call 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$16,067,844	174.4	\$15,981,272	173.4	\$15,958,115	172.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$511,417	5.0	\$516,794	5.0	\$500,952	5.0
<b>Total</b>	\$16,579,261	179.4	\$16,498,066	178.4	\$16,459,067	177.4

**Efficiency Measure:** Investigations conducted per FTE per year is approximately 260

**ServiceTarget FY 2005-06:** Reduce in the overall incidence of property crime by 10% from 45,144 to 40,630

**Community Indicator:** Reduction in the overall incidence of property related crime by 10% by 9/30/2006

### Police Investigation of Vice Related Crimes

Department: Police

- 4.2.8 Description:** Police Investigation of Vice Related Crimes provides enforcement and investigative follow-up of approximately 540 vice related offenses including prostitution, gambling and obscenity. Also processes approximately 230 permits for various businesses including sexually oriented businesses (SOB), dance halls, massage parlors, billiard halls and amusement centers. Service is provided from 7am - 2am Mon - Sat with detectives on call 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$4,174,630	40.3	\$3,790,123	38.8	\$3,949,918	40.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$25,000	0.0	\$25,000	0.0	\$28,705	0.0
<b>Total</b>	\$4,199,630	40.3	\$3,815,123	38.8	\$3,978,623	40.8

**Efficiency Measure:** Arrests per FTE per year is approximately 70

**ServiceTarget FY 2005-06:** Increase in TABC (Texas Tobacco and Alcohol Commission) and SOB business investigations by 10% from 540 to 594

**Community Indicator:** Reduction in the overall index crime by 10% by 9/30/2006

## Component 2 Reduce Crime Rate 10% (20% Murder)

### Police Investigation of Youth and Family Crimes

Department: Police

- 4.2.9 Description:** Police Investigation of Youth/Family Crimes provides investigative follow-up of 9,520 criminal offenses including domestic violence, and offenses annually where the complainant is a juvenile, including gang activities. Processes all juveniles taken into custody and investigates missing person cases. Service is provided 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$10,127,289	112.3	\$10,759,611	120.3	\$11,905,087	131.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$685,382	1.0	\$599,705	1.0	\$688,412	1.0
<b>Total</b>	\$10,812,671	113.3	\$11,359,316	121.3	\$12,593,499	132.3

**Efficiency Measure:** Investigations conducted per FTE is approximately 85 per year

**ServiceTarget FY 2005-06:** Reduce gang related crimes by 10% from 594 offenses to 535 offenses

**Community Indicator:** Reduction in the overall crime by 10% by 9/30/2006

### Police Investigations of Narcotics Related Crimes

Department: Police

- 4.2.10 Description:** Police Investigation of Narcotics Related Crimes provides enforcement and investigative follow-up of narcotic related offenses through the street squad and covert investigations. Service is provided from 7am - 12am Monday through Saturday with detectives on call 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$11,088,086	117.0	\$10,427,362	114.0	\$10,851,922	118.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,473,932	0.0	\$1,465,471	0.0	\$1,910,081	0.0
<b>Total</b>	\$12,562,018	117.0	\$11,892,833	114.0	\$12,762,003	118.0

**Efficiency Measure:** Narcotics investigations conducted per FTE per year is approximately 11

**ServiceTarget FY 2005-06:** Increase overall narcotic investigations by 10% from 1,174 to 1,292

**Community Indicator:** Reduction in overall index crime by 10% by 9/30/2006

## Component 2 Reduce Crime Rate 10% (20% Murder)

### Police Mounted Unit

Department: Police

- 4.2.11 Description:** Police Mounted Unit provides trained officers on horseback to assist in the prevention and detection of crime control, dignitary protection and searches in remote areas for missing or wanted persons. The Unit also provides a visible police presence at events where large crowds are present (e.g. State Fair and Parades).

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,933,769	21.5	\$1,999,771	21.7	\$1,983,752	21.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$52,103	0.0	\$18,188	0.0	\$33,915	0.0
<b>Total</b>	\$1,985,872	21.5	\$2,017,959	21.7	\$2,017,667	21.5

**Efficiency Measure:** Calls for service answered per FTE per year is approximately 23

**ServiceTarget FY 2005-06:** Respond to approximately 500+ calls per year

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

### Police Patrol for Central Business District

Department: Police

- 4.2.12 Description:** Police Patrol for Central Business District maintains order and security in the Central Business District through effective deployment of police officers and equipment . Respond to approximately 3,600 offenses of crime annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$5,773,792	68.3	\$5,802,820	68.3	\$5,857,997	68.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$5,773,792	68.3	\$5,802,820	68.3	\$5,857,997	68.3

**Efficiency Measure:** Police calls answered per FTE per year is approximately 570

**ServiceTarget FY 2005-06:** Reduction in the incidence of index crimes in the CBD by 10% - from 3,772 to 3,395

**Community Indicator:** 65 % of citizens rating that they feel "very", "somewhat" or "reasonably" safe in Dallas' downtown area during 1) day and 2) after dark

## Component 2 Reduce Crime Rate 10% (20% Murder)

### Police Tactical Operations

Department: Police

**4.2.13 Description:** Police Tactical Operations is a specialized service that allows the Department the capability to respond to approximately 3,500 calls annually to resolve emergency situations, by utilizing the Canine Unit, Bomb Squad, this also includes the Fugitive/Parolee Unit. Tactical operations are available 24/7

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$9,640,957	100.7	\$9,479,972	98.7	\$9,757,894	100.7
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$570,000	0.0	\$568,000	0.0	\$614,730	0.0
<b>Total</b>	\$10,210,957	100.7	\$10,047,972	98.7	\$10,372,624	100.7

**Efficiency Measure:** Calls for service per FTE per year is approximately 39

**ServiceTarget FY 2005-06:** Respond to 100% of service request for specialized services (Tactical, Explosive Ordinance, and Canine), emergency disasters (approximately 3,500 calls per year)

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

### Police Traffic Enforcement and Investigations

Department: Police

**4.2.14 Description:** Police Traffic Enforcement and Investigations is the enforcement unit of the traffic section that enforces speed laws and other hazardous and non-hazardous traffic violations throughout the city. The accident and investigations squad conducts approximately 9,971 thorough and impartial investigations of fatal, injury and city fleet accidents and property damage. The Vehicle Crime Unit provides follow-up investigations on fatality accidents, failure to leave identification and , intoxication assault and intoxication manslaughter. Service is provided 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$13,672,192	151.1	\$13,206,265	151.1	\$13,374,080	151.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,584,800	0.0	\$1,584,800	0.0	\$1,525,050	0.0
<b>Total</b>	\$15,256,992	151.1	\$14,791,065	151.1	\$14,899,130	151.1

**Efficiency Measure:** Moving citations written per FTE per year is approximately 469

**ServiceTarget FY 2005-06:** Reduce the number of traffic fatalities by 4% - from 164 to 157

**Community Indicator:** Fatal Traffic Accidents per 1,000 population

### Component 3 Increase Number of Force and Lower Response Times

#### Applicant Processing for Uniformed Employees

Department: Civil Service

- 4.3.1 Description:** Applicant Processing for Uniformed Employees screen approximately 3,000 Police and Fire applicants annually for entry-level positions or promotion. Develop and modify minimum qualifications, evaluate employment applications and administer employment testing for approximately 2,000 candidates. Provide certified registers of qualified applicants to Uniform departments and evaluate personnel files to determine eligibility status for promotional uniform examinations.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$317,726	5.6	\$329,078	5.1	\$347,532	5.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$317,726	5.6	\$329,078	5.1	\$347,532	5.6

**Efficiency Measure:** Number of Uniform applications processed per FTE=893

**ServiceTarget FY 2005-06:** Maintain a 95% success rate for providing certified registers to hiring authority within 10 business days of the close date or announcement period or within 10 business days of the administration of an examination

**Community Indicator:** Ensure that only qualified candidates are hired or promoted to provide optimal public safety services to the citizens of Dallas

#### Police Academy and In-service Training

Department: Police

- 4.3.2 Description:** Police Academy and In-service Training provides a complete 32-week basic training for approximately 250 new recruits and in-service training for tenured officers Monday through Friday from 8am to 5pm. The Firearms Training Center conducts annual weapons certifications for all sworn members of the Department. The Unit also conducts the Citizen's Police Academy. Service is provided during normal business hours.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$10,799,417	169.3	\$8,187,845	116.1	\$10,436,213	140.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$601,866	0.0	\$554,909	0.0	\$571,998	0.0
<b>Total</b>	\$11,401,283	169.3	\$8,742,754	116.1	\$11,008,211	140.3

**Efficiency Measure:** Training cost per recruit completing the 32-week basic training

**ServiceTarget FY 2005-06:** Conduct 5 Academy classes with 50 recruits targeted per class by September 30, 2006

**Community Indicator:** Sworn and Civilian FTE's per 1,000 population

### Component 3 Increase Number of Force and Lower Response Times

#### Police Communication and Dispatch

Department: Police

**4.3.3 Description:** Police Communications and Dispatch is responsible for dispatching approximately 595,600 police calls for service annually. They are responsible for tracing police reports from citizens and field officers for various types of offenses 24/7, 365 days a year. Also this service provides staff oversight of all offense reports submitted by field personnel. Service is provided 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$9,646,641	173.9	\$9,080,532	171.8	\$10,714,976	188.3
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$866,027	0.0	\$866,027	0.0	\$866,027	0.0
<b>Total</b>	\$10,512,668	173.9	\$9,946,559	171.8	\$11,581,003	188.3

**Efficiency Measure:** Total calls processed (dispatched or expedited) per FTE per year - in excess of 4,000

**ServiceTarget FY 2005-06:** Hire 8 additional civilians to increase staffing to the Expediter Unit. Meet or exceed the goal of handling 18% of calls for service through the Expediter Unit, a unit designed to take reports over the telephone which results in freeing sworn officers for more critical needs

**Community Indicator:** Respond to 60% of emergency calls within 8 minutes of receipt of the call

## Component 4 Improve Crime Prevention Programs (e.g. Gangs)

### Police First Offender Program

Department: Police

- 4.4.1 Description:** Police First Offenders Program/ School Liaison is to reduce the recidivism rate among juveniles by providing counseling and educational programs to juvenile offenders after their first arrest.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$405,932	7.0	\$373,284	7.0	\$399,304	7.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$9,901	0.0	\$17,201	0.0
<b>Total</b>	\$405,932	7.0	\$383,185	7.0	\$416,505	7.0

**Efficiency Measure:** Number of juveniles completing the program per FTE per year is approximately 73

**ServiceTarget FY 2005-06:** Enroll a minimum of 70% of approximately 850 referred juveniles into the program annually

**Community Indicator:** Maintain a 90% successful completion rate

### Police School LETS Program/Youth Officers

Department: Police

- 4.4.2 Description:** Police School LETS (Law Enforcement Teaching Students) Program and Youth Officers provides a program to elementary school students on drug related education. This service also provides 4 officers to work in conjunction with school to suppress truancy, delinquency and crimes in the Richardson School District in Dallas as requested by the RISD.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,266,178	24.2	\$2,254,212	24.2	\$725,973	8.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$57,000	0.0	\$57,000	0.0	\$57,000	0.0
<b>Total</b>	\$2,323,178	24.2	\$2,311,212	24.2	\$782,973	8.2

**Efficiency Measure:** Students taught per FTE per year is approximately 2,800

**ServiceTarget FY 2005-06:** Provide drug prevention information to students, approximately 28,000 per year

**Community Indicator:** Reduction in the incidence of index crime by 10%



## Component 4 Improve Crime Prevention Programs (e.g. Gangs)

### Police Walker Designated Storefronts

Department: Police

- 4.4.3 Description:** Police Walker Designated Storefronts is a continual service mandated by the Walker Consent Decree to provide security patrol to various housing developments. Services include foot patrol, counseling and referral to social service agencies, response to walk-in requests and development of crime prevention programs.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,476,245	67.0	\$3,213,446	65.0	\$5,277,543	65.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$1,925,758	0.0	\$1,925,758	0.0	\$0	0.0
<b>Total</b>	\$5,402,003	67.0	\$5,139,204	65.0	\$5,277,543	65.0

**Efficiency Measure:** Police calls for service answered per FTE per year is approximately 108

**ServiceTarget FY 2005-06:** Reduce the incidence of index crime on Dallas Housing Authority properties by 10% - from 3,398 to 3,058

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006

## Component 5 Improve Community Policing

### Police Civilian Community Affairs

Department: Police

- 4.5.1 Description:** Police Civilian Community Affairs seeks to establish a positive relationship between the Police Department, its employees, and the community. It also helps coordinate social services, victim services, counseling, etc.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$383,519	7.1	\$385,703	7.1	\$414,245	7.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$1,000	0.0
<b>Total</b>	\$383,519	7.1	\$385,703	7.1	\$415,245	7.1

**Efficiency Measure:** Community presentations given per FTE per year is approximately 50

**ServiceTarget FY 2005-06:** Exceed 300 community presentations per year

**Community Indicator:** Police Services Survey (utilizing the ICMA National Citizens Survey result as a baseline)

### Police Media Relations

Department: Police

- 4.5.2 Description:** Police Media Relations provides for the accurate and timely release of public information while protecting the integrity of police investigations through media interviews, press releases, and press conferences. The Unit coordinates media requests and departmental responses and serves as the liaison between the Department and the media.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$251,062	3.0	\$403,338	4.8	\$514,254	6.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$251,062	3.0	\$403,338	4.8	\$514,254	6.0

**Efficiency Measure:** Media requests for interviews per FTE per year is approximately 1000 (Est. 5000 requests per year)

**ServiceTarget FY 2005-06:** Respond to approximately 100% of daily requests for information from media and conduct on-site interviews. In addition, average 10 press releases per month regarding crime activity

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

**Component 6 Other - Priority 4**

**Dallas Fire Department ARFF**

**Department:** Aviation

**4.6.1 Description:** Provide FAA mandated airside aircraft rescue and firefighting (ARFF) services at Dallas Love Field. These services are provided 24/7, 365 days a year.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget Dollars</i>	<i>FTE</i>	<i>FY 2004-05 Estimate Dollars</i>	<i>FTE</i>	<i>FY 2005-06 Adopted Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$3,681,198	0.0	\$3,681,198	0.0	\$3,681,198	0.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,681,198	0.0	\$3,681,198	0.0	\$3,681,198	0.0

**Efficiency Measure:** Average annual cost per aircraft operation - \$14.76

**ServiceTarget FY 2005-06:** Provide current service levels without increasing the per aircraft operation service costs

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

**Love Field - Police Department - Security**

**Department:** Aviation

**4.6.2 Description:** The Love Field Dallas Police Department unit provides for the safety and security of approximately 5.8 million passengers and employees of over 100 businesses. Security includes patrols, checkpoint security, traffic management, vehicle inspections, perimeter patrols and VIP protection.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget Dollars</i>	<i>FTE</i>	<i>FY 2004-05 Estimate Dollars</i>	<i>FTE</i>	<i>FY 2005-06 Adopted Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$5,256,983	0.0	\$5,107,112	0.0	\$5,252,977	0.0
<i>Additional Resources</i>	\$505,633	0.0	\$505,633	0.0	\$505,633	0.0
<b>Total</b>	\$5,762,616	0.0	\$5,612,745	0.0	\$5,758,610	0.0

**Efficiency Measure:** Love Field - average annual Police Security cost per passenger - \$0.99

**ServiceTarget FY 2005-06:** Reduce criminal offenses at Love Field by 3%, from 66 to 64 annually

**Community Indicator:** Maintain status as a medium hub airport (Love Field) and as a reliever airport (Dallas Executive) and maintain current balance of commercial and general aviation traffic while continuing to meet all federally mandated requirements

## Component 6 Other - Priority 4

### Municipal Prosecution and Police Liaison

Department: City Attorney's Office

- 4.6.3 Description:** Prosecutes approximately 200,000 Class C misdemeanors annually, including traffic citations, family violence and other assaults, and City code violations. Provide training to Police Department regarding criminal law matters, advises them on all open records requests, and provides legal opinions on police related items.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,026,328	28.0	\$1,944,119	25.0	\$2,124,390	28.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$524,599	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$2,550,927	28.0	\$1,944,119	25.0	\$2,124,390	28.0

- Efficiency Measure:** Prosecutes approx. 8,695 Class C misdemeanors per FTE; processes approximately 9,000 requests for public information, 400 subpoenas, and 400 expunctions
- ServiceTarget FY 2005-06:** Effectively prosecute all Class C violations, efficiently process requests for public information, subpoenas, and expunctions, and render legal opinions, memorandums and legal bulletins
- Community Indicator:** Reduce recidivism via vigorous prosecution; citizens benefit from enhanced police services

### City Detention Center

Department: Court and Detention Services

- 4.6.4 Description:** City Detention Center provides detention services 24 hour a day, 7days a week, 365 days per year to house approximately 18,000 prisoners arrested in Dallas for public intoxication and Class C misdemeanors by Dallas Police Department and Dallas Marshals pending transport to Lew Sterrett by contract starting FY 2005-06.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,095,880	24.5	\$1,091,359	28.2	\$1,043,304	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,095,880	24.5	\$1,091,359	28.2	\$1,043,304	0.0

- Efficiency Measure:** Processes approximately 18,000 prisoners annually at an estimated average cost of \$55 per prisoner
- ServiceTarget FY 2005-06:** Develop specifications and seek proposals to privatize the operations of the City Detention Center by September 30, 2005
- Community Indicator:** Cost of processing prisoners arrested in Dallas for public intoxication and Class C misdemeanors

## Component 6 Other - Priority 4

### Low Sterrett Jail Contract

Department: Court and Detention Services

**4.6.5 Description:** Low Sterrett Jail Contract provides jail services for approximately 45,028 City prisoners by contractual agreement with Dallas County

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$6,353,010	0.0	\$6,353,010	0.0	\$6,547,988	0.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$6,353,010	0.0	\$6,353,010	0.0	\$6,547,988	0.0

**Efficiency Measure:** Estimate average of \$145 cost per prisoner based on Low Sterrett Jail contract

**ServiceTarget FY 2005-06:** Process inmates within a maximum of 16 hours for Class C misdemeanors and a maximum of 72 hours for other arrests, to ensure minimal incarceration time

**Community Indicator:** Continue City and Dallas County contract for operating the Low Sterrett Criminal Justice Center (jail facility)

### Municipal Court Enforcement

Department: Court and Detention Services

**4.6.6 Description:** Municipal Court Enforcement, City Marshal, is responsible for clearing approximately 16,000 Class C misdemeanor warrants, serving approximately 800 subpoenas and 400 papers for City of Dallas Civilian Service employee appeals and for transporting 4,000 prisoners from 125 regional law enforcement agencies per year.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,280,781	18.6	\$1,277,835	14.3	\$1,368,318	15.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$362	0.0	\$0	0.0
<b>Total</b>	\$1,280,781	18.6	\$1,278,197	14.3	\$1,368,318	15.6

**Efficiency Measure:** Enforcement activities of 880 per FTE annually

**ServiceTarget FY 2005-06:** Increase annual warrant clearance rate by at approximately 5%, from 16,000 to 16,800

**Community Indicator:** To maintain response to prisoner transfer calls within 24 hours per inter-local agreement

## Component 6 Other - Priority 4

### 911 Communications Center

Department: Fire

- 4.6.7 Description:** The Communication Center accepts 2.19 million emergency calls. The service provides normal business hours accessibility to approximately 1.3 million residential citizens with a population growth during business hours of approximately 3.2 million.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,543,915	96.6	\$3,485,308	92.7	\$4,323,347	102.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$821,078	0.0	\$821,078	0.0	\$821,078	0.0
<b>Total</b>	\$4,364,993	96.6	\$4,306,386	92.7	\$5,144,425	102.0

**Efficiency Measure:** Average number of 911 calls per FTE equals 21,470 annually

**ServiceTarget FY 2005-06:** Reduce the number of abandoned calls from 8% to 7% to reduce required call backs

**Community Indicator:** 99% Customer Satisfaction regarding the "Average Speed of Answer" of calls which are answered for 911

### 911 Fire Dispatch

Department: Fire

- 4.6.8 Description:** Provide staffing, training and equipment to receive and rapidly dispatch approximately 276,751 emergency Fire/EMS calls on a 24 hours a day, 7 days a week basis.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,834,103	58.9	\$4,125,429	58.2	\$4,940,420	62.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$5,445,708	0.0	\$5,445,708	0.0	\$5,445,708	0.0
<b>Total</b>	\$9,279,811	58.9	\$9,571,137	58.2	\$10,386,128	62.1

**Efficiency Measure:** Answer every emergency call within 7 seconds, 90% of the time

**ServiceTarget FY 2005-06:** To process 92% of all calls within one minute

**Community Indicator:** Percentage of total fire calls with a response time of five minutes or less and under from dispatch to arrival on the scene

## Component 6 Other - Priority 4

### Emergency Medical Service

Department: Fire

- 4.6.9 Description:** Provides 24 hours a day, 7 days a week Advanced Life Support (ALS) medical treatment and transportation to medical facilities by staffing 32 front-line Rescues, 9 additional Rescues during peak demand hours and 2 ALS paramedic-equipped engines. Rescues are staffed with firefighters who are cross-trained and State-certified as paramedics.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$31,079,175	319.7	\$30,571,256	318.6	\$31,480,102	319.7
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$16,500	0.0	\$49,124	0.0	\$17,000	0.0
<b>Total</b>	\$31,095,675	319.7	\$30,620,380	318.6	\$31,497,102	319.7

**Efficiency Measure:** Total Emergency Medical Service responses per FTE

**ServiceTarget FY 2005-06:** Provide an average response time of 5.6 minutes with a maximum response time of 8 minutes for 90% of all 162,751 responses and maintain customer complaints at one per 1,000 calls or below

**Community Indicator:** Total Emergency Medical Service responses per 1,000 population served

### Fire and Rescue Emergency Response

Department: Fire

- 4.6.10 Description:** Provides 24 hours a day fire protection, rescue capabilities, and first responder medical services through adequate staffing of 55 fire stations with 75 fire companies. This service also provides hazardous materials response, technical rescue, aircraft rescue, and medical strike team services.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$116,309,064	1,356.5	\$115,514,038	1,331.7	\$116,336,053	1,369.4
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$4,503,793	34.0	\$4,510,393	34.0	\$6,098,793	34.0
<b>Total</b>	\$120,812,857	1,390.5	\$120,024,431	1,365.7	\$122,434,846	1,403.4

**Efficiency Measure:** Total cost per capita

**ServiceTarget FY 2005-06:** Effective fire protection is provided by arriving at 90% of all 114,000 emergency calls within 4.65 minutes from time of dispatch for the first arriving fire company and confining 97% of all fires to the structure of origin

**Community Indicator:** Total fire incidents per 1,000 population served

## Component 6 Other - Priority 4

### Fire Investigation/Arson

Department: Fire

- 4.6.11 Description:** Accurately investigates fires for arson related activities; handles 2500 fire investigation activities; enforces State criminal laws pertaining to arson; and provides juvenile fire setting counseling.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,740,631	22.9	\$2,716,006	22.7	\$2,839,744	22.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$10,000	0.0	\$0	0.0
<b>Total</b>	\$2,740,631	22.9	\$2,726,006	22.7	\$2,839,744	22.9

**Efficiency Measure:** Number of arson investigations per FTE

**ServiceTarget FY 2005-06:** Achieve a 25% clearance rate for incendiary fires

**Community Indicator:** Total arson Incidents per 10,000 population

### Court Security

Department: Judiciary

- 4.6.12 Description:** Responsible for maintaining order, security and decorum in the 10 municipal courtrooms including Jail Arraignment Docket and Community Court.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$328,483	13.5	\$458,977	14.2	\$521,982	14.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$436,129	0.0	\$329,090	0.0	\$400,000	0.0
<b>Total</b>	\$764,612	13.5	\$788,067	14.2	\$921,982	14.1

**Efficiency Measure:** Average cost to provide security per FTE equals \$3.18

**ServiceTarget FY 2005-06:** Meet all requirements regarding courtroom security to include protection and assistance to the judge, attorneys and defendants

**Community Indicator:** Comply with Texas Commission on Law Enforcement Officer Standards and Education (TCLEOSE) required certified training



## Component 6 Other - Priority 4

### Municipal Judges/Cases Docketed

Department: Judiciary

- 4.6.13 Description:** Provide fair and impartial trials within a reasonable period of time to all persons charged with violations of class 'C' misdemeanors, State statutes, City ordinances and traffic offenses. Act as Magistrate in the issuance of approximately 1,400 arrest warrants and search warrants for all criminal offenses, up to and including capital murder.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,439,957	11.8	\$1,364,405	11.7	\$1,395,752	12.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,439,957	11.8	\$1,364,405	11.7	\$1,395,752	12.0

**Efficiency Measure:** Number of cases docketed within 90 to 120 days of filing per issuance of citation

**ServiceTarget FY 2005-06:** Reduce the number of days between issuance of a citation and the time in which a defendant appears in court

**Community Indicator:** Implement procedure to affect means of docket assignment and balancing, while ensuring that justice is done

### Emergency Management Operations

Department: Office of Emergency Management

- 4.6.14 Description:** Provide direct management and oversight of the City's Emergency Operation Center before, during and after major emergency incidents or disasters and manage projects to include emergency planning, daily liaison with Police and Fire Departments, and the emergency warning siren system.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$555,849	5.0	\$529,649	4.1	\$555,655	5.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$50,000	0.9	\$857,592	2.0
<b>Total</b>	\$555,849	5.0	\$579,649	5.0	\$1,413,247	7.0

**Efficiency Measure:** Number of employee hours training in disaster management and tabletop exercises per FTE

**ServiceTarget FY 2005-06:** Increase number of city officials and employees trained in tabletop disaster exercises to 300 per year (FY 2004-05 estimate is 240)

**Community Indicator:** Number of CERT (Community Emergency Response Team) members trained

## Component 6 Other - Priority 4

### Police Auto Pound

Department: Police

- 4.6.15 Description:** Police Auto Pound Receives and processes approximately 45,000 vehicles disabled in accidents, recovered stolen vehicles, and vehicles impounded for traffic violations or other crimes. Also, release vehicles to registered owners and auction vehicles not claimed by registered owner. Service is provided 24/7 for receiving vehicles.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,210,072	54.0	\$3,314,989	57.4	\$3,513,354	56.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,210,072	54.0	\$3,314,989	57.4	\$3,513,354	56.5

**Efficiency Measure:** Revenues generated per FTE per year is approximately \$178,000

**ServiceTarget FY 2005-06:** Generate approximately \$11 million in annual revenue while closing payment window from 10:30pm to 6:30am, 7 days a week

**Community Indicator:** Reduction in overall index crime by 10% by 9/30/2006

### Police Financial and Contract Management

Department: Police

- 4.6.16 Description:** Police Financial & Contract Management provides the preparation, tracking and management of the department budget including both external and general funds, manages purchasing and payables, petty cash.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,913,566	13.5	\$1,776,927	12.6	\$1,759,708	13.5
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,913,566	13.5	\$1,776,927	12.6	\$1,759,708	13.5

**Efficiency Measure:** Financial transactions processed per FTE per year is approximately 1,100

**ServiceTarget FY 2005-06:** Prepare the Police Department budget and ensure the Department stays within 0.5% of overall budget

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

## Component 6 Other - Priority 4

### Police Headquarters Management

Department: Police

- 4.6.17 Description:** Police Headquarters Management provides for security at the Police Headquarters 24/7 365 days per year as well as daily management activities for the facility. Coordinates repairs and improvements to Headquarters facility and parking garage adjacent to the Headquarters facility (\$1 M of this service is allocated to the lease of the parking garage). Service is provided 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,958,143	12.1	\$2,055,894	12.1	\$2,267,612	14.1
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$161,148	0.0	\$161,148	0.0	\$70,000	0.0
<b>Total</b>	\$2,119,291	12.1	\$2,217,042	12.1	\$2,337,612	14.1

**Efficiency Measure:** Number of square feet managed per FTE is approximately 30,165

**ServiceTarget FY 2005-06:** Respond to 100% of service calls and security requests

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

### Police Legal Research Services and Processing

Department: Police

- 4.6.18 Description:** Police Legal Research Services and Processing provides legal review and opinions of departmental policy. It also reviews and processes investigative cases that are filed with the District Attorney's Office and distributes court notices and subpoenas to departmental personnel. Service is provided during normal business hours.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$764,461	13.0	\$979,399	15.0	\$1,052,690	16.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$764,461	13.0	\$979,399	15.0	\$1,052,690	16.0

**Efficiency Measure:** Cases filed with District Attorney's Office per FTE per year is approximately 2,420

**ServiceTarget FY 2005-06:** File criminal cases with the District Attorney's Office within one day of submission by the Investigative Unit

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

## Component 6 Other - Priority 4

### Police Love Field Airport Law Enforcement Security

Department: Police

**4.6.19 Description:** Police Love Field Airport Law Enforcement Operations provides sworn police officer support and staffing for security checkpoints to respond to approximately 3,000 calls annually on site 24 hours a day at Love Field Airport. Service is provided 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	51.4	(\$16,043)	51.4	\$0	51.4
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$5,220,418	0.0	\$5,220,418	0.0	\$5,266,281	0.0
<b>Total</b>	<b>\$5,220,418</b>	<b>51.4</b>	<b>\$5,204,375</b>	<b>51.4</b>	<b>\$5,266,281</b>	<b>51.4</b>

**Efficiency Measure:** Calls answered per FTE per year is approximately 66

**ServiceTarget FY 2005-06:** Respond to all calls at airport security checkpoints within 5 minutes of notification

**Community Indicator:** Reduce the incidence of index crime by 10% by 9/30/2006

### Police Prisoner Processing at County Jail

Department: Police

**4.6.20 Description:** Police Prisoner Processing Operations at County Jail is responsible for the intake of approximately 50,000 adult prisoners booked into the Dallas County Jail by the Dallas Police Department annually. This unit reviews and approves all adult arrest reports for DPD officers. The unit is also responsible for conducting breath testing for adult DWI arrests and criminal history checks of arrested persons.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$3,061,122	36.7	\$2,917,641	33.7	\$3,265,131	38.7
Enterprise/Internal Svc/Other	\$0	0.0	\$0	0.0	\$0	0.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$3,061,122</b>	<b>36.7</b>	<b>\$2,917,641</b>	<b>33.7</b>	<b>\$3,265,131</b>	<b>38.7</b>

**Efficiency Measure:** Number of prisoners processed per FTE per year is approximately 1,260

**ServiceTarget FY 2005-06:** Process approximately 50,000 prisoners per year - excluding Public Intoxication arrests

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006

## Component 6 Other - Priority 4

### Police Property/Evidence and Recovery

Department: Police

**4.6.21 Description:** Police Property Evidence Recovery and Storage Operations provide for the receipt and housing of all items of evidence collected via seizures, found property, etc. Also they are responsible to review pawn shop transactions, and provide for the inspection of pawnshops. Service is provided 24/7.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,408,123	35.4	\$2,531,259	37.4	\$2,740,843	38.9
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$43,735	1.0	\$43,735	1.0	\$87,133	1.0
<b>Total</b>	\$2,451,858	36.4	\$2,574,994	38.4	\$2,827,976	39.9

**Efficiency Measure:** Property tags issued (including drugs, guns and property) per FTE per year is approximately 900

**ServiceTarget FY 2005-06:** Increase a minimum of 4 drug/gun destruction events during the fiscal year -from 2 (in FY 2004-05) to 4 (in FY 2005-06)

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006

### Police Records and Records Operations

Department: Police

**4.6.22 Description:** Police Records and Reports Operations provides for the repository of all criminal document records, and provides direct service to the public by supplying accident and police reports. The Open Records Unit responds to approximately 5,500 open records requests for police department documents annually - an average of 30 per day.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$1,814,809	40.0	\$1,967,001	42.0	\$2,232,524	45.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$35,000	0.0	\$35,000	0.0	\$35,000	0.0
<b>Total</b>	\$1,849,809	40.0	\$2,002,001	42.0	\$2,267,524	45.0

**Efficiency Measure:** Number of reports sold per FTE per year is approximately 3,800

**ServiceTarget FY 2005-06:** Respond to 100% of all written open record requests within 10 days in accordance with state law

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006

## Component 6 Other - Priority 4

### Police Recruiting and Personnel Service

Department: Police

- 4.6.23 Description:** Police Recruiting and Personnel Services are responsible for recruiting and assisting in the application process and background investigation of police applicants. The unit conducts the processing of 300 recruiting initiatives yearly to attract the most qualified and diverse applicant pool possible. The service also includes Police employee relations and personnel services. Service is provided during normal business hours.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$12,422,027	59.2	\$13,746,310	65.2	\$13,817,942	69.2
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$12,422,027	59.2	\$13,746,310	65.2	\$13,817,942	69.2

**Efficiency Measure:** Applicants processed per FTE per year is approximately 25. (Est. 1500 applicants)

**ServiceTarget FY 2005-06:** Recruit 250 officers for a net gain of 50 officers in Fiscal Year 2005-06

**Community Indicator:** Sworn and civilian FTE's per 1,000 population

### Police School Crossing Guard and Support

Department: Police

- 4.6.24 Description:** Police School Crossing Guard and Support provides intersection control at approximately 400 locations around elementary schools located within Dallas and helps insure the safety of children going to school. Service is provided during school hours during the school year.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,076,628	143.0	\$2,966,276	142.9	\$3,025,796	143.0
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,076,628	143.0	\$2,966,276	142.9	\$3,025,796	143.0

**Efficiency Measure:** Hours of intersection control per FTE per year is approximately 715

**ServiceTarget FY 2005-06:** Provide intersection control for school children at approximately 400 locations during school year

**Community Indicator:** Reduction in the incidence of child-struck accidents by 2% - from 33 to 31

## Component 6 Other - Priority 4

### Police Technology and Technical Support

Department: Police

- 4.6.25 Description:** Police Technology and Technical Support provides support for the departmental computer infrastructure and network systems. Also, examines and evaluates new technologies to determine applicability to department needs.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$3,928,678	15.1	\$4,258,577	14.4	\$4,203,036	15.6
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$547,625	0.0	\$527,625	0.0	\$0	0.0
<b>Total</b>	\$4,476,303	15.1	\$4,786,202	14.4	\$4,203,036	15.6

**Efficiency Measure:** Calls for computer service per FTE per year are approximately 320

**ServiceTarget FY 2005-06:** Respond to approximately 4,500 annual calls for computer service by the Police Departmental personnel

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006

### Police Uniform, Equipment Distribution and Asset Management

Department: Police

- 4.6.26 Description:** Police Uniform, Equipment Distribution and Asset Management provides logistical support for the Police Department by stocking, issuing and recycling uniforms and equipment. It also coordinates vehicle needs and replacement (including Expanded Neighborhood Patrol vehicles and billings) and tracks department assets.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$2,605,848	14.8	\$2,999,265	15.8	\$3,222,420	16.8
<b>Enterprise/Internal Svc/Other</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Additional Resources</b>	\$311,324	0.0	\$308,324	0.0	\$216,324	0.0
<b>Total</b>	\$2,917,172	14.8	\$3,307,589	15.8	\$3,438,744	16.8

**Efficiency Measure:** Service requests handled per FTE per year is approximately 716

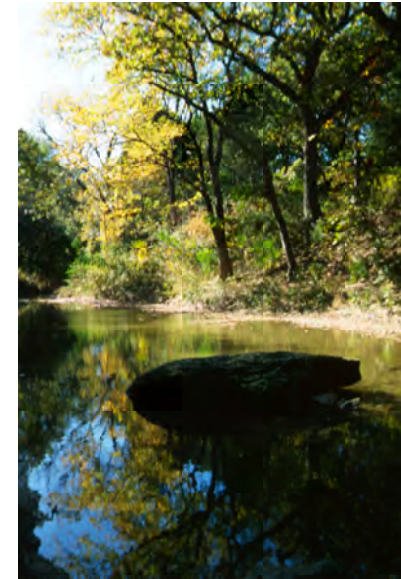
**ServiceTarget FY 2005-06:** Respond to approximately 11,000 annual requests for service from officers

**Community Indicator:** Reduction in the incidence of index crime by 10% by 9/30/2006





**2005-06**  
**ANNUAL BUDGET**



# Trinity River Project

**Dallas residents expect the Trinity River to prevent flooding and become a resource they can access and enjoy for recreational and educational purposes**

The Trinity River Corridor Project encompasses many of the elements needed to achieve an improvement to quality of life for the residents of Dallas. It is a multi-objective project, providing flood protection, recreational amenities, environmental restoration/preservation, transportation improvements, and economic development. Completion of the various components will change the way Dallas residents view the Trinity River and will create opportunities to unite people at a common gathering place.

The Capital Improvements Program provides additional resources for this significant project.

## Components

- ★ Trinity Forest
- ★ Tell the Story
- ★ Build the Equestrian Center
- ★ Build the Interpretive Center
- ★ Build the Trails
- ★ Implement Parks and Lakes
- ★ Raise Money
- ★ Build the Trinity Parkway and Other Transportation Components



## Trinity River Corridor Project

The Trinity River Corridor Project encompasses many of the elements to achieve an improvement to quality of life. It is a multi-objective project, providing flood protection, recreational amenities, environmental restoration & preservation, transportation improvements, and economic development. There have been some major accomplishments this past year.



- Council selected the locally preferred alignment for the Trinity Parkway.
- The design of the Margaret Hunt Hill Bridge (formerly known as the Woodall Rodgers Signature Bridge) is to be completed soon, and a groundbreaking is scheduled for December of this year.
- The City of Dallas received a \$12 million donation from Hunt Petroleum for naming rights for the Margaret Hunt Hill Bridge.
- Construction began on the Chain of Wetlands component of the Dallas Floodway Extension Project.
- The Elm Fork Floodplain Master Plan was completed, and design began on two components of this plan for flood improvements and for the Elm Fork Soccer Complex.
- The Levee Top Trail, from Sylvan Ave. to Westmoreland, was completed, and a kick-off run event was held in March 2005 to celebrate its opening.
- The Trinity River Corridor Comprehensive Land Use Plan was adopted by Council, and will be incorporated into the City-wide Land Use Plan.
- Both the Trinity Interpretive Center (a proposed National Audubon Society facility), the Trinity Equestrian Center and the Santa Fe Trestle Trail are in design.
- A Whitewater Master Plan was completed which offered concepts for a world-class whitewater course, as well as a smaller in-channel standing wave.

In the coming years, we hope to achieve even more:

- The groundbreaking for the Margaret Hunt Hill Bridge will be a celebrated event in December 2005, with the IH-30 Signature Bridge to follow in late 2006.
- Recreational components such as the Santa Fe Trestle Trail, Moore Park & other gateway parks, the Elm Fork Soccer Complex and the Interpretive/Equestrian Center should begin construction within the next two years.
- Flood protection through levees and wetlands will be provided to over 12,000 structures by the year 2011 for the downtown area, Cadillac Heights, Lamar St., Rochester Park and the Central Wastewater Treatment Plant.
- We will continue the land acquisition process for the Great Trinity Forest and the Elm Fork area, to acquire the entire 10,000 acre Trinity Corridor as a linear urban park.
- The Trinity Lakes, a meandering river, and the Trinity Parkway will begin construction in 2007.

## Component 0 Summary of All Components

### Trinity River Corridor Project Implementation

Department: Public Works and Transportation

- 5.0.1 Description:** Coordinate implementation of the Trinity River Corridor redevelopment, including transportation & flood reduction improvements, cultural & recreational development, neighborhood redevelopment, & environmental remediation.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	7.8	\$33,447	8.1	\$0	8.0
<i>Enterprise/Internal Svc/Other</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Additional Resources</i>	\$886,976	0.0	\$1,105,028	0.0	\$955,496	0.0
<i>Total</i>	\$886,976	7.8	\$1,138,475	8.1	\$955,496	8.0

**Efficiency Measure:** Implementation cost percentage of total amount of contracts managed: 1.1%

**ServiceTarget FY 2005-06:** Begin construction of Margaret Hunt Hill Bridge; continue Elm Fork drainage & recreational improvements; begin design of lakes and Beckley Ave. improvements; continue right-of-way acquisition

**Community Indicator:** Complete implementation of 1998 Bond Program Trinity River Corridor Project by 2012 to improve recreational amenities and tourist attractions

## **INTERNAL SERVICES AND OTHER FUNDS**

The following information is reported separately from prior Key Focus Areas because the costs are already captured in those Services.

Services included in this section are reported by Key Focus Area. The following funds are included:

- 9-1-1 System Operations
- Communication and Information Services
- Employee Benefits (Administration)
- Equipment and Building Services – Equipment Services
- Express Business Center
- Risk Management (Administration)

**Key Focus Area 1: Economic Development**

<b>Component/Service(s)</b>	<b>Department</b>	<b>FY2005-06 Total Adopted (Dollars)</b>	<b>FY2005-06 GF Adopted (Dollars)</b>	<b>FY2005-06 GF Adopted FTEs</b>	<b>Class Code</b>
<b>1. Development of the Southern Sector, Water, West Dallas, Environmental Initiatives</b>					
1.1.A Alternative Fuel Vehicle Coordination	EBS - Equipment Services	731,467	0	0.0	A
	<b>Total for Component 1</b>	<b>\$731,467</b>	<b>\$0</b>	<b>0.0</b>	
	<b>Total for Key Focus Area 1</b>	<b>\$731,467</b>	<b>\$0</b>	<b>0.0</b>	

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## Key Focus Area 2: Staff Accountability

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code	
<b>1. Create a User Friendly (Customer &amp; Business) Government</b>						
2.1.A	Internal Desktop Computer Support	Communication & Information Services	3,314,525	0	0.0	E
2.1.B	City Fleet Asset Management	EBS - Equipment Services	100,666	0	0.0	C
2.1.C	City Fleet Maintenance and Repair Services	EBS - Equipment Services	15,428,586	0	0.0	C
2.1.D	City Fleet Make Ready Service	EBS - Equipment Services	974,356	0	0.0	E
2.1.E	City Fleet Paint and Body Shop Coordination	EBS - Equipment Services	1,205,721	0	0.0	C
2.1.F	City Fleet Parts Management	EBS - Equipment Services	1,073,763	0	0.0	E
2.1.G	City Fleet Salvage Yard Operation	EBS - Equipment Services	156,174	0	0.0	C
2.1.H	City Fleet Specification and Replacement Coordination	EBS - Equipment Services	388,280	0	0.0	E
2.1.I	City Fleet Tire Inventory and Repair Service	EBS - Equipment Services	412,704	0	0.0	E
2.1.J	Equipment Rental Coordination	EBS - Equipment Services	137,359	0	0.0	C
2.1.K	Fuel Procurement and Management	EBS - Equipment Services	13,740,049	0	0.0	E
2.1.L	Black/White and Color Reprographic Services	Express Business Center	410,424	0	0.0	F
2.1.M	City-wide Office Supply and Copier Services	Express Business Center	147,605	0	0.0	E
2.1.N	Insertion of Citizen Water Utility Bills/Metered Postage Services	Express Business Center	2,908,651	0	0.0	E
2.1.O	Mail Delivery/Collection Services for all City Facilities	Express Business Center	232,036	0	0.0	E
2.1.P	Citizen Claims for Injury or Damage to Personal Property	Risk Management	509,093	0	0.0	A
<b>Total for Component 1</b>			<b>\$41,139,992</b>	<b>\$0</b>	<b>0.0</b>	
<b>3. Institute Specific Measurable Performance Standards and Evaluations</b>						
2.3.A	Environmental Services for City Fleet Operations	EBS - Equipment Services	266,446	0	0.0	A
2.3.B	City Risk Assessment Services	Risk Management	385,405	0	0.0	A
2.3.C	Workers Compensation and Workplace Safety	Risk Management	753,186	0	0.0	B
<b>Total for Component 3</b>			<b>\$1,405,037</b>	<b>\$0</b>	<b>0.0</b>	

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D - Additional direct citizen services  
 E - Supportive services  
 F - Supplemental services

**Key Focus Area 2: Staff Accountability**

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code	
<b>4. Provide Better Management</b>						
2.4.A	City's Electronic Information Delivery	Communication & Information Services	1,171,295	0	0.0	E
2.4.B	Department Support - Communication and Information Services	Communication & Information Services	1,689,392	0	0.0	E
2.4.C	Internal Data Center Management	Communication & Information Services	3,097,830	0	0.0	E
2.4.D	Internal Database Support	Communication & Information Services	555,694	0	0.0	E
2.4.E	Internal E-Mail System Administration	Communication & Information Services	159,267	0	0.0	E
2.4.F	Internal Information Technology Process Management	Communication & Information Services	1,506,783	0	0.0	E
2.4.G	Internal Information Technology Project Management	Communication & Information Services	1,652,737	0	0.0	E
2.4.H	Internal Mainframe and Server Management	Communication & Information Services	2,037,099	0	0.0	E
2.4.I	Internal Software Application Development and Planning	Communication & Information Services	4,006,546	0	0.0	E
2.4.J	Internal Technology Architecture Planning	Communication & Information Services	2,021,280	0	0.0	E
2.4.K	Internal Technology Risk and Quality Assurance	Communication & Information Services	347,195	0	0.0	E
2.4.L	Internal Voice and Data Communication Network	Communication & Information Services	9,694,786	0	0.0	E
2.4.M	Department Support - Equipment and Building Services	EBS - Equipment Services	4,432,451	0	0.0	D
2.4.N	City Sponsored Self-Funded Health Care Plans	Employee Benefits	541,440	0	0.0	A
2.4.O	Employee Benefit Call Center Administration	Employee Benefits	321,553	0	0.0	B
2.4.P	Fiscal Management and Administration: Voluntary Benefits, Life Insurance	Employee Benefits	819,267	0	0.0	B
2.4.Q	Disposal of Surplus and Police Unclaimed Property	Express Business Center	842,447	0	0.0	B
2.4.R	Department Support - Risk Management	Risk Management	415,711	0	0.0	A
<b>Total for Component 4</b>		<b>\$35,312,773</b>	<b>\$0</b>	<b>0.0</b>		
<b>Total for Key Focus Area 2</b>		<b>\$77,857,802</b>	<b>\$0</b>	<b>0.0</b>		

Class Legend: A - Mandated by Federal/State statute and/or Required by City Charter  
 B - City Council resolution or ordinance  
 C - Immediate health/safety issues and/or generates/leverages at least 50% of costs

D - Additional direct citizen services  
 E - Supportive services  
 F - Supplemental services



**Key Focus Area 4: Public Safety and Homeland Security**

Component/Service(s)	Department	FY2005-06 Total Adopted (Dollars)	FY2005-06 GF Adopted (Dollars)	FY2005-06 GF Adopted FTEs	Class Code
<b>6. Other - Priority 4</b>					
4.6.A 9-1-1 Technology/Education Services	9-1-1 System Operations	12,324,534	0	0.0	C
4.6.B Internal Mobile Radio	Communication & Information Services	3,312,627	0	0.0	C
4.6.C Internal Radio Infrastructure Network	Communication & Information Services	771,077	0	0.0	C
	<b>Total for Component 6</b>	<b>\$16,408,238</b>	<b>\$0</b>	<b>0.0</b>	
	<b>Total for Key Focus Area 4</b>	<b>\$16,408,238</b>	<b>\$0</b>	<b>0.0</b>	

Class Legend: A - Mandated by Federal/State statute and/or Required by City Charter  
 B - City Council resolution or ordinance  
 C - Immediate health/safety issues and/or generates/leverages at least 50% of costs

D - Additional direct citizen services  
 E - Supportive services  
 F - Supplemental services

## Component 1 Development of Southern Sector, Water, West Dallas, Environmental Initiatives

### Alternative Fuel Vehicle Coordination

Department: EBS - Equipment Services

- 1.1.A Description:** Alternative Fuel Vehicle Coordination provides for the purchase and oversight of approximately 1,200 units of environmentally friendly equipment and infrastructure for alternative fuels. During FY 2004-05, grant funding for alternative vehicle conversions was used instead of using City funding.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$729,576	0.3	\$281,008	0.2	\$731,467	0.3
<i>Additional Resources</i>	\$0	0.0	\$859,670	0.0	\$0	0.0
<b><i>Total</i></b>	<b>\$729,576</b>	<b>0.3</b>	<b>\$1,140,678</b>	<b>0.2</b>	<b>\$731,467</b>	<b>0.3</b>

**Efficiency Measure:** Alternative fuel vehicles to be purchased per FTE is 230

**ServiceTarget FY 2005-06:** Increase the number of alternative fuel vehicles in the city's fleet by 6% from 1,177 to 1,246

**Community Indicator:** Percent of City fleet using alternative fuels

## Component 1 Create a User Friendly (Customer & Business) Government

### Internal Desktop Computer Support

Department: Communication & Information Services

- 2.1.A Description:** Provide support to approximately 7,500 computer desktop users including repairs, word processing, spreadsheet and other desktop software applications.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$3,757,411	32.1	\$3,666,533	31.0	\$3,314,525	9.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$3,757,411	32.1	\$3,666,533	31.0	\$3,314,525	9.0

**Efficiency Measure:** The cost of desktop support per personal computer per month is \$24.87 and the cost of software license agreements per personal computer per month is \$17.63

**ServiceTarget FY 2005-06:** Privatize helpdesk and desktop support services that will reducing average days to resolve concerns from 10 to 7.5 days

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

### City Fleet Asset Management

Department: EBS - Equipment Services

- 2.1.B Description:** City Fleet Asset Management provides management of about 4,624 vehicles/equipment which includes processing units into service, tracking them while in service, removing them from service, fleet title application, and registration.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$97,061	1.0	\$60,401	1.0	\$100,666	1.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$97,061	1.0	\$60,401	1.0	\$100,666	1.0

**Efficiency Measure:** Cost per asset managed is \$21.77

**ServiceTarget FY 2005-06:** Make fleet data available to 24 customer departments by implementing web based data application

**Community Indicator:** Percent availability for overall fleet and by each equipment class

## Component 1 Create a User Friendly (Customer & Business) Government

### City Fleet Maintenance and Repair Services

Department: EBS - Equipment Services

- 2.1.C Description:** City Fleet Maintenance and Repair Services performs both predictable and non-predictable maintenance and repair activities including preventive maintenance, inspections, remedial repairs, road calls, towing, welding, modifications/rebuild, etc. for about 4,624 city-owned vehicles/equipment at seven (7) fleet maintenance facilities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$13,647,572	127.3	\$14,524,809	133.6	\$15,428,586	137.9
<b>Additional Resources</b>	\$45,672	0.0	\$45,672	0.0	\$33,672	0.0
<b>Total</b>	\$13,693,244	127.3	\$14,570,481	133.6	\$15,462,258	137.9

**Efficiency Measure:** Average percent billable hours per maintenance FTE is 75%

**ServiceTarget FY 2005-06:** Improve fleet condition by reducing the percentage of fleet with an overdue preventive maintenance by 73% from 37% currently overdue down to goal of 10% overdue

**Community Indicator:** Total maintenance and preventative maintenance expenditures per vehicle

### City Fleet Make Ready Service

Department: EBS - Equipment Services

- 2.1.D Description:** City Fleet Make Ready Service provides a pre-delivery service for about 500 new units being placed in-service and about 125 units being reassigned each year as well as preparing about 500 units to remove from service each year through auction or salvage.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$942,559	12.0	\$1,127,552	11.8	\$974,356	12.8
<b>Additional Resources</b>	\$0	0.0	\$148,000	0.0	\$0	0.0
<b>Total</b>	\$942,559	12.0	\$1,275,552	11.8	\$974,356	12.8

**Efficiency Measure:** Number of units processed per FTE is 88

**ServiceTarget FY 2005-06:** Replace one-fourth of the fleet of marked squad cars each year reducing the average mileage at replacement by 20% from 125,000 miles to 100,000 miles

**Community Indicator:** Customer department satisfaction rates with make ready process with the goal being 90% satisfaction

## Component 1 Create a User Friendly (Customer & Business) Government

### City Fleet Paint and Body Shop Coordination

Department: EBS - Equipment Services

- 2.1.E Description:** City Fleet Paint & Body Shop Coordination provides coordination of about 600 repairs per year of all City equipment that has paint, body or frame damage.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$727,370	3.0	\$1,657,461	3.1	\$1,205,721	2.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$727,370	3.0	\$1,657,461	3.1	\$1,205,721	2.0

**Efficiency Measure:** Number of work orders coordinated per FTE is 300

**ServiceTarget FY 2005-06:** Reduce the cost of fleet maintenance by increasing salvaged parts used by 10% from \$523,000 to \$575,000

**Community Indicator:** Accident rate per total miles driven by equipment class

### City Fleet Parts Management

Department: EBS - Equipment Services

- 2.1.F Description:** City Fleet Parts Management supports fleet maintenance by providing approximately 148,000 new parts, rebuild parts, and warranty services required to maintain City vehicles.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$1,096,004	21.8	\$1,089,686	21.7	\$1,073,763	21.1
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,096,004	21.8	\$1,089,686	21.7	\$1,073,763	21.1

**Efficiency Measure:** Number of parts provided per FTE is 7,014

**ServiceTarget FY 2005-06:** Continue to have no more than 10% of fleet downed due to unavailable parts

**Community Indicator:** Percent availability of the City fleet

## Component 1 Create a User Friendly (Customer & Business) Government

### City Fleet Salvage Yard Operation

Department: EBS - Equipment Services

- 2.1.G Description:** City Fleet Salvage Yard Operation provides about 2,400 parts per year by salvaging parts from wrecked or out of commission vehicles to provide maintenance to the City's fleet.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$187,132	4.0	\$204,887	4.1	\$156,174	3.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$187,132</b>	<b>4.0</b>	<b>\$204,887</b>	<b>4.1</b>	<b>\$156,174</b>	<b>3.0</b>

**Efficiency Measure:** Number of parts salvaged per FTE is 800

**ServiceTarget FY 2005-06:** Reduce the cost of fleet maintenance by increasing salvaged parts used by 10% from \$523,000 to \$575,000

**Community Indicator:** Ratio of dollars saved by using salvaged parts to salvaging cost

### City Fleet Specification and Replacement Coordination

Department: EBS - Equipment Services

- 2.1.H Description:** City Fleet Specification and Replacement Coordination develops replacement criteria, and approximately 50 separate specifications per year, and coordinate the replacement or addition of about 500 vehicles/equipment each year.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$415,030	1.1	\$217,925	1.1	\$388,280	1.1
Additional Resources	\$0	0.0	\$576,800	0.0	\$0	0.0
<b>Total</b>	<b>\$415,030</b>	<b>1.1</b>	<b>\$794,725</b>	<b>1.1</b>	<b>\$388,280</b>	<b>1.1</b>

**Efficiency Measure:** Average vehicle/equipment purchased annually per FTE is 455

**ServiceTarget FY 2005-06:** Replace one-fourth of the fleet of marked squad cars each year reducing the average mileage at replacement by 20% from 125,000 miles to 100,000 miles

**Community Indicator:** Percent of vehicles exceeding replacement criteria

## Component 1 Create a User Friendly (Customer & Business) Government

### City Fleet Tire Inventory and Repair Service

Department: EBS - Equipment Services

- 2.1.I** *Description:* City Fleet Tire Inventory & Repair Service provide approximately 16,500 "ready to install" tire/wheel assemblies annually to all fleet maintenance facility tire shops, repair tires and provide road-side service calls annually.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$437,119	8.8	\$476,885	9.1	\$412,704	8.8
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$437,119	8.8	\$476,885	9.1	\$412,704	8.8

*Efficiency Measure:* Number of tire assemblies per FTE is 1,875

*ServiceTarget FY 2005-06:* Maintain 98% or better tire assembly availability

*Community Indicator:* Percent availability of the total fleet

### Equipment Rental Coordination

Department: EBS - Equipment Services

- 2.1.J** *Description:* Equipment Rental Coordination provides short term rental/lease of about 375 vehicles/equipment and provides pool of vehicles for customer departments for which rental or temporary use is more appropriate than purchase.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$186,518	1.0	\$191,567	1.0	\$137,359	1.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$186,518	1.0	\$191,567	1.0	\$137,359	1.0

*Efficiency Measure:* Average number of units rented/leased per FTE is 375

*ServiceTarget FY 2005-06:* Continue to process department rent/lease equipment requests to meet their delivery demands

*Community Indicator:* Number of rental equipment as a percent of the City's owned fleet

## Component 1 Create a User Friendly (Customer & Business) Government

### Fuel Procurement and Management

Department: EBS - Equipment Services

- 2.1.K Description:** Fuel Procurement and Management provides fuel operation at 7 fuel sites with storage capacity of over 600,000 gallons, fuel procurement, tank inventory monitoring, fuel delivery to about 100 remote locations and fuel card issuance. Annual fuel use is approximately 2.4 million gallons unleaded, 2.9 million gallons Texas Low Emission Diesel, and 726,000 GCE CNG. Average budgeted fuel costs increased from \$1.36 to \$2.17 per gallon.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$9,284,465	4.1	\$11,713,391	4.1	\$13,740,049	4.1
<b>Additional Resources</b>	\$0	0.0	\$86,664	0.0	\$0	0.0
<b>Total</b>	\$9,284,465	4.1	\$11,800,055	4.1	\$13,740,049	4.1

**Efficiency Measure:** Overhead cost to procure fuel per gallon of fuel used is \$0.11

**ServiceTarget FY 2005-06:** Increase use of low-emission fuels by 140% from approximately 1.5 million gallons to 3.6 million gallons

**Community Indicator:** Average price per gallon of fuel

### Black/White and Color Reprographic Services

Department: Express Business Center

- 2.1.L Description:** Provides high and low volume reproduction of documents, including color reproduction for city departments, 5 days a week from 7 a.m. to 7 p.m. Similar services are also available for the general public at comparable rates to private reproduction service companies.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$387,372	3.0	\$406,864	1.2	\$410,424	1.2
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$387,372	3.0	\$406,864	1.2	\$410,424	1.2

**Efficiency Measure:** Total cost per total copy made

**ServiceTarget FY 2005-06:** Maintain 95% response on all reprographic requests within 24 hours

**Community Indicator:** Percent of City's total expenditure on printing/copying handled by the Express Business Center (compared to percent outsourced)



## Component 1 Create a User Friendly (Customer & Business) Government

### City-wide Office Supply and Copier Services

Department: Express Business Center

- 2.1.M** *Description:* Acts as a liaison between all City departments for Office Depot and copier fleet providers, coordinating the billings, paying the monthly invoices, and assisting in the resolution of any dispute between the entities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$126,502	3.1	\$128,973	2.6	\$147,605	2.6
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$126,502	3.1	\$128,973	2.6	\$147,605	2.6

*Efficiency Measure:* Payments to vendors within 14 days of billing

*ServiceTarget FY 2005-06:* Increase customer satisfaction by 5% by ensuring all departmental requests are processed within 3 business days of receipt

*Community Indicator:* Percent of department customers satisfied with consolidated billing services as determined through an annual customer survey

### Insertion of Citizen Water Utility Bills/Metered Postage Services

Department: Express Business Center

- 2.1.N** *Description:* Daily insertion of customer water utility bills and advertisements into envelopes for over 300,000 customer accounts. In addition, ensuring that proper postage is placed on all outgoing U.S. mail correspondence.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$2,612,842	2.1	\$2,580,244	3.1	\$2,908,651	3.1
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$2,612,842	2.1	\$2,580,244	3.1	\$2,908,651	3.1

*Efficiency Measure:* Cost per item to insert in an envelope

*ServiceTarget FY 2005-06:* Continue to ensure water utility bills are inserted and delivered daily to the U.S. Post Office for customer delivery

*Community Indicator:* Percent of departmental customers satisfied with services as determined through an annual customer survey

## Component 1 Create a User Friendly (Customer & Business) Government

### Mail Delivery/Collection Services for all City Facilities

Department: Express Business Center

**2.1.O** *Description:* Central mail distribution for city offices providing pick and delivery of U.S. Mail and inter-office mail for approximately 100 city facilities.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$209,336	2.1	\$208,877	4.6	\$232,036	4.6
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$209,336</b>	<b>2.1</b>	<b>\$208,877</b>	<b>4.6</b>	<b>\$232,036</b>	<b>4.6</b>

*Efficiency Measure:* Cost of mail service per City employee

*ServiceTarget FY 2005-06:* Maintain 95% accuracy on all mail delivery services

*Community Indicator:* Percent of departmental customers satisfied with mail services as determined through an annual customer survey

### Citizen Claims for Injury or Damage to Personal Property

Department: Risk Management

**2.1.P** *Description:* Coordinate with Third Party Administrator (TPA) for payment of approximately 1,850 claims (i.e., for damages caused by the City) and to recover cost damages to City property or employee injury, by a third party(-ies).

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$416,551	5.0	\$347,259	3.4	\$509,093	5.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$416,551</b>	<b>5.0</b>	<b>\$347,259</b>	<b>3.4</b>	<b>\$509,093</b>	<b>5.0</b>

*Efficiency Measure:* Average cost required for every dollar recovered through aggressive filing of claims with insurance carriers = \$0.06

*ServiceTarget FY 2005-06:* Review and respond to Third Party Claims within 6 business hours of receipt. To recover up to \$1M in FY 2005-06 due to negligence of third party(-ies) for damages to City property or injury of a City employee

*Community Indicator:* Percent of damages to City property that is recovered

### Component 3 Institute Specific Measurable Performance Standards and Evaluations

#### Environmental Services for City Fleet Operations

Department: EBS - Equipment Services

**2.3.A Description:** Environmental Services for City Fleet Operations provides environmental awareness training for approximately 210 City employees, clean parking lots, sand traps and separators, and ensure compliance with Federal, State and local regulations at 7 fleet maintenance facilities and for approximately 4,624 vehicles/equipment.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$222,931	6.1	\$138,541	3.8	\$266,446	4.0
<b>Additional Resources</b>	\$456,011	0.0	\$385,067	0.0	\$378,967	0.0
<b>Total</b>	\$678,942	6.1	\$523,608	3.8	\$645,413	4.0

**Efficiency Measure:** Average cost per site served is \$92,202

**ServiceTarget FY 2005-06:** Improve environmental compliance by reducing incidents such as spills and leaks by 12% from 1,235 incidents to 1,087 incidents

**Community Indicator:** Number of reportable incidents

#### City Risk Assessment Services

Department: Risk Management

**2.3.B Description:** Provide guidance to City departments on defining the appropriate levels of insurance for approximately 720 City contracts annually, and manages all purchased City insurance policies to protect City assets.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$333,240	3.0	\$221,687	3.0	\$385,405	3.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$333,240	3.0	\$221,687	3.0	\$385,405	3.0

**Efficiency Measure:** Cost to prepare risk review contracts/projects and purchase insurance per FTE = \$41.66

**ServiceTarget FY 2005-06:** Ensure 100% of the contractors working for the City have the appropriate insurance for the services they provide for the City

**Community Indicator:** Minimize risk for the City through the purchase of insurance policies where appropriate within 5% (plus/minus) of the budgeted levels

## Component 3 Institute Specific Measurable Performance Standards and Evaluations

### Workers Compensation and Workplace Safety

Department: Risk Management

- 2.3.C Description:** Administration of approximately 2,200 Workers' Compensation claims for approximately 13,000 City employees; safety coordination; coordination of drug and medical testing program, absence management (integration of all leave policies) and coordination of City's Loss Prevention Program (protection for City employees and City property).

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$666,482	9.0	\$691,963	7.8	\$753,186	9.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$666,482	9.0	\$691,963	7.8	\$753,186	9.0

**Efficiency Measure:** Average cost per City employee to process Workers' Compensation claims = \$6.44

**ServiceTarget FY 2005-06:** Reduce Workers' Compensation claims cost by \$500,000, from \$18.5M to \$18M through implementation of a new Loss Prevention and Absence Management Program

**Community Indicator:** Maintain or lower current Workers' Compensation costs by avoiding cost increases by approximately \$3M annually, beginning in FY 2008, by centralizing the City Loss Prevention Program

## Component 4 Provide Better Management

### City's Electronic Information Delivery

Department: Communication & Information Services

**2.4.A** *Description:* Create, maintain, validate and deliver meaningful data from various systems in easy to read and concise format for internal operation, businesses and citizens.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$769,213	9.0	\$752,514	9.0	\$1,171,295	9.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$769,213	9.0	\$752,514	9.0	\$1,171,295	9.0

*Efficiency Measure:* Number of annual reports maintained per FTE equals 300

*ServiceTarget FY 2005-06:* Analyze current data management systems to reduce data defects by 10% by September 30, 2006

*Community Indicator:* Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

### Department Support - Communication and Information Services

Department: Communication & Information Services

**2.4.B** *Description:* Executive management, leadership, and administrative oversight and support of the communication and information technology department budget and accounting services.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$1,059,551	12.2	\$1,463,639	15.4	\$1,689,392	16.2
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$1,059,551	12.2	\$1,463,639	15.4	\$1,689,392	16.2

*Efficiency Measure:* Percentage of department support cost to department budget equals 3.64%

*ServiceTarget FY 2005-06:* Maintain a variance of no more than 5% between estimated and actual expenditures and revenues

*Community Indicator:* Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

## Component 4 Provide Better Management

### Internal Data Center Management

Department: Communication & Information Services

- 2.4.C Description:** Monitor approximately 300 servers on a 24 hours a day, 7 days a week basis, manage back up and data retention systems for approximately 80 servers and manage batch printing operations including, for example, 52 payrolls, daily water billing and accounts payable systems.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$3,053,683	30.0	\$2,858,914	27.9	\$3,097,830	30.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$3,053,683</b>	<b>30.0</b>	<b>\$2,858,914</b>	<b>27.9</b>	<b>\$3,097,830</b>	<b>30.0</b>

**Efficiency Measure:** Approximately 11,905 batch jobs processed per FTE per year

**ServiceTarget FY 2005-06:** Complete renovation of existing Data Center to reduce risk to business continuity by March 2006

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

### Internal Database Support

Department: Communication & Information Services

- 2.4.D Description:** Provide resolution, performance and tuning of approximately 70 multiple types of databases and applications, including Financial, 311, and Water Utilities billing databases.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$600,752	6.0	\$394,181	5.7	\$555,694	6.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$600,752</b>	<b>6.0</b>	<b>\$394,181</b>	<b>5.7</b>	<b>\$555,694</b>	<b>6.0</b>

**Efficiency Measure:** Databases supported per FTE equals 10

**ServiceTarget FY 2005-06:** Continue database implementation for new public safety computer aided dispatch for completion by September 2007

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

## Component 4 Provide Better Management

### Internal E-Mail System Administration

Department: Communication & Information Services

- 2.4.E** *Description:* Administration of the City's electronic mail systems (GroupWise and Microsoft Outlook) for approximately 5,000 user accounts, City employees and officials, to enable efficient electronic communication to and from the City.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$152,489	2.0	\$154,220	2.0	\$159,267	2.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$152,489	2.0	\$154,220	2.0	\$159,267	2.0

**Efficiency Measure:** E-mail accounts maintained on a 24 hours, 7 days a week basis per FTE equals 2,500

**ServiceTarget FY 2005-06:** Maintain 99% system availability and transition of Microsoft Outlook e-mail accounts from 900 to 1,500

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

### Internal Information Technology Process Management

Department: Communication & Information Services

- 2.4.F** *Description:* Coordination and management of city-wide information technology purchases, contracts, project and service request monitoring, and city-wide information technology systems training.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$670,156	9.0	\$819,865	8.6	\$1,506,783	9.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$670,156	9.0	\$819,865	8.6	\$1,506,783	9.0

**Efficiency Measure:** Number of contracts monitored per FTE equals 88 (220 contracts, 2.5 FTEs support contracts)

**ServiceTarget FY 2005-06:** Provide information technology training to a minimum of 500 city employees in FY 2005-06

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

## Component 4 Provide Better Management

### Internal Information Technology Project Management

Department: Communication & Information Services

- 2.4.G Description:** Provide direct management and oversight of approximately 10 major information technology projects such as the upgrade of the City's Financial System to ensure proficient implementation and operation city-wide.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$1,708,603	3.0	\$1,647,521	3.0	\$1,652,737	3.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$1,708,603</b>	<b>3.0</b>	<b>\$1,647,521</b>	<b>3.0</b>	<b>\$1,652,737</b>	<b>3.0</b>

**Efficiency Measure:** Average value of major projects managed per FTE equals \$4 million dollars

**ServiceTarget FY 2005-06:** Deliver 100% projects on time and within budget

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

### Internal Mainframe and Server Management

Department: Communication & Information Services

- 2.4.H Description:** Installation, maintenance and management of applications to approximately 300 servers, including various City servers and mainframe computers.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$2,016,835	6.0	\$2,077,062	7.0	\$2,037,099	9.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$2,016,835</b>	<b>6.0</b>	<b>\$2,077,062</b>	<b>7.0</b>	<b>\$2,037,099</b>	<b>9.0</b>

**Efficiency Measure:** Approximately 38 servers supported per FTE

**ServiceTarget FY 2005-06:** Continue implementation of computer aided dispatch (26 servers), financial system upgrade (9 servers) and replacement of approximately 35 servers by September 30, 2006

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99.99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services



## Component 4 Provide Better Management

### Internal Software Application Development and Planning

Department: Communication & Information Services

- 2.4.1 Description:** Develop and maintain approximately 250 plus software applications and approximately 2000 interface applications to aid the provision of critical applications and business systems to automate City processes; including, for example, the development of new banking interfaces and the new public safety aided dispatch system.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$3,345,771	42.0	\$3,148,489	37.2	\$4,006,546	41.2
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Total</i>	\$3,345,771	42.0	\$3,148,489	37.2	\$4,006,546	41.2

**Efficiency Measure:** Number of applications developed, enhanced and maintained equals approximately 85 per FTE

**ServiceTarget FY 2005-06:** Continue implementation of the computer aided dispatch system by 2008

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99.99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

## Component 4 Provide Better Management

### Internal Technology Architecture Planning

Department: Communication & Information Services

- 2.4.J Description:** Define, publish, and communicate 1) technical architecture standards and 2) strategies and business aligned architecture support along with technology assessment for key business initiatives and projects. Architecture defines the building blocks that make up the overall information system, and provides a plan that new systems are developed from. Note: FY 2005-06 decrease due to merger of the technology, corresponding decrease is reflected in Internal Voice and Data Communication Networks.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$5,961,455	11.5	\$6,261,633	10.0	\$2,021,280	12.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$5,961,455</b>	<b>11.5</b>	<b>\$6,261,633</b>	<b>10.0</b>	<b>\$2,021,280</b>	<b>12.0</b>

**Efficiency Measure:** Percentage of published technology standards last reviewed and updated 366 days or longer equals 75%

**ServiceTarget FY 2005-06:** Reduce percentage of aged technology standards and procedures from 75% to 25%

**Community Indicator:** Provide data/voice network infrastructure, systems and applications with 99% reliability; enables employees to communicate and provide services to citizens and gives citizens direct access to services

### Internal Technology Risk and Quality Assurance

Department: Communication & Information Services

- 2.4.K Description:** Maintain reliability and availability of information technology software applications and computer systems.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$686,158	6.0	\$540,727	7.0	\$347,195	6.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$686,158</b>	<b>6.0</b>	<b>\$540,727</b>	<b>7.0</b>	<b>\$347,195</b>	<b>6.0</b>

**Efficiency Measure:** Software configuration objects moved to production per month per FTE equals 12

**ServiceTarget FY 2005-06:** Increase disaster recovery testing reliability to 90%

**Community Indicator:** Ensure critical information technology applications (i.e. public safety) are available within 24 hours of a declared disaster

## Component 4 Provide Better Management

### Internal Voice and Data Communication Network

Department: Communication & Information Services

- 2.4.L Description:** Maintenance of City's voice and data communication network system for approximately 5,871 land line telephones and 287 data lines connecting all City facilities and the management of related contract services. FY 2005-06 increase reflects merger of technology , corresponding decrease is reflected in Internal Technology Architecture Planning.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$5,682,210	3.0	\$5,844,014	3.0	\$9,694,786	3.0
<b>Additional Resources</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$5,682,210	3.0	\$5,844,014	3.0	\$9,694,786	3.0

**Efficiency Measure:** Average monthly managed service cost per leased telephone equals \$47.53; per purchased telephone equals \$23.59; and per data lines equals \$1,633.15

**ServiceTarget FY 2005-06:** Support of old and new network devices 24 hours a day, 7 days a week and address each move, add, or change request within 3 working days

**Community Indicator:** Ensure that the network is up 24 hours a day, 7 days a week to support Public Safety and Homeland Security

### Department Support - Equipment and Building Services

Department: EBS - Equipment Services

- 2.4.M Description:** Department Support - Equipment and Building Services provides management oversight and direction of approximately 210 Equipment Services' employees and administrative support for employee relations, payables, worker's compensation, insurance, budget and financial, and indirect cost reimbursement to the General Fund.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<b>General Fund</b>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Enterprise/Internal Svc/Other</b>	\$4,356,512	13.0	\$3,820,522	11.0	\$4,432,451	13.0
<b>Additional Resources</b>	\$0	0.0	\$293,043	0.0	\$369,529	0.0
<b>Total</b>	\$4,356,512	13.0	\$4,113,565	11.0	\$4,801,980	13.0

**Efficiency Measure:** Department Support as a percent of Equipment Services' budget is 5.8% (excluding worker's compensation, indirect cost and property and liability insurance)

**ServiceTarget FY 2005-06:** Maintain expenses within available resources

**Community Indicator:** Percent of internal customers surveyed who find the quality and timeliness of repairs good to excellent

## Component 4 Provide Better Management

### City Sponsored Self-Funded Health Care Plans

Department: Employee Benefits

- 2.4.N** *Description:* Provide city sponsored self-funded health care plans to the City's 30,276 covered lives (active employees, retirees and dependents) and offer voluntary benefits such as life, dental, and vision plans to all 14,289 members.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$514,801	2.5	\$567,666	2.5	\$541,440	2.5
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$514,801	2.5	\$567,666	2.5	\$541,440	2.5

*Efficiency Measure:* Provide quality service at a cost of \$5.46 per participant served

*ServiceTarget FY 2005-06:* Expand the plan options available to the members from 13 to 15 with an increased cost of not more than 10%

*Community Indicator:* Health care costs to not exceed 15% annually

### Employee Benefit Call Center Administration

Department: Employee Benefits

- 2.4.O** *Description:* Provides for administration of a privately operated call center for health benefits for approximately 30,276 employees, retirees and their families, to provide information on 10 medical plans, life insurance, dental, vision and other benefits.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$307,081	1.5	\$336,148	1.5	\$321,553	1.5
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	\$307,081	1.5	\$336,148	1.5	\$321,553	1.5

*Efficiency Measure:* Average cost to answer all calls during annual enrollment period = \$3.92 per call

*ServiceTarget FY 2005-06:* Increase member enrollment meetings by 14%, from 35 to 40, to help educate the 30,276 members regarding their benefits

*Community Indicator:* Maintain employee plan participation rate at 97%

## Component 4 Provide Better Management

### Fiscal Management and Administration: Voluntary Benefits, Life Insurance

Department: Employee Benefits

- 2.4.P** *Description:* To provide management, oversight and administration of the \$96.1M Employee Benefit Program budget, which includes the processing of monthly payments to vendors.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$811,387	1.0	\$825,426	1.0	\$819,267	1.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$811,387</b>	<b>1.0</b>	<b>\$825,426</b>	<b>1.0</b>	<b>\$819,267</b>	<b>1.0</b>

**Efficiency Measure:** Department Support = 0.84% of total Employee Benefit program budget managed

**ServiceTarget FY 2005-06:** Ensure that payments to vendors are made within 30 days of receipt and increase the level of member participation by 5%, from 30,276 to 31,790 in the services provided by vendors

**Community Indicator:** Cost of Employee Benefit Program as a percent of the City's total operating budget

### Disposal of Surplus and Police Unclaimed Property

Department: Express Business Center

- 2.4.Q** *Description:* Disposal or transfer of approximately \$1.8 million annually in abandoned, confiscated, and City surplus property through public auction, sealed bid, transfer to other departments, or the City Store, where we utilize the storefront retail environment concept. Surplus property includes vehicles, office equipment, scrap metal, used oil, and used tires.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$763,815	4.1	\$820,833	3.5	\$842,447	3.5
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$763,815</b>	<b>4.1</b>	<b>\$820,833</b>	<b>3.5</b>	<b>\$842,447</b>	<b>3.5</b>

**Efficiency Measure:** Surplus and police unclaimed property accurately disposed of per FTE is over \$337,000 annually

**ServiceTarget FY 2005-06:** Dispose of 80% of all property received

**Community Indicator:** Ratio of revenues from disposal to expenses for disposal of items

## Component 4 Provide Better Management

### Department Support - Risk Management

Department: Risk Management

- 2.4.R** *Description:* To provide management oversight and direction of Risk Management, including Workers Compensation, liability claims, safety programs and the purchase of insurance policies for City operations.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$388,515	4.0	\$539,303	4.0	\$415,711	4.0
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b><i>Total</i></b>	<b>\$388,515</b>	<b>4.0</b>	<b>\$539,303</b>	<b>4.0</b>	<b>\$415,711</b>	<b>4.0</b>

*Efficiency Measure:* Department support =1.09% of total risk funds managed

*ServiceTarget FY 2005-06:* Reduce Workers Compensation claims by \$500,000, from \$18.5M to \$18M in FY 2005-06

*Community Indicator:* Number of employee days lost due to accidents

## Component 6 Other - Priority 4

### 9-1-1 Technology/Education Services

Department: 9-1-1 System Operations

- 4.6.A Description:** Provides citizens 24 hours a day, 7 days a week access to emergency services by providing technical support to 9-1-1 equipment and lines, 9-1-1 legislative support, and 9-1-1 public education awareness; including management of backup system.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$12,531,919	4.6	\$12,271,279	3.0	\$12,324,534	1.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$12,531,919</b>	<b>4.6</b>	<b>\$12,271,279</b>	<b>3.0</b>	<b>\$12,324,534</b>	<b>1.0</b>

**Efficiency Measure:** Percentage of system availability for peak call volume equals 99%

**ServiceTarget FY 2005-06:** To ensure all 911 calls are delivered to Call Center and maximize operation time of 911 trunks from 99% to 100%

**Community Indicator:** Ensure that the 911 system is up 24 hours a day, 7 days a week to support Public Safety and Homeland Security

### Internal Mobile Radio

Department: Communication & Information Services

- 4.6.B Description:** Provide 24 hours a day, 7 days a week installation, repair and replacement of approximately 13,427 pieces of mobile radio communication equipment in City vehicles such as police, fire, and sanitation.

Source of Funds:	FY 2004-05 Budget		FY 2004-05 Estimate		FY 2005-06 Adopted	
	Dollars	FTE	Dollars	FTE	Dollars	FTE
General Fund	\$0	0.0	\$0	0.0	\$0	0.0
Enterprise/Internal Svc/Other	\$2,942,673	25.4	\$2,802,658	25.0	\$3,312,627	25.0
Additional Resources	\$0	0.0	\$0	0.0	\$0	0.0
<b>Total</b>	<b>\$2,942,673</b>	<b>25.4</b>	<b>\$2,802,658</b>	<b>25.0</b>	<b>\$3,312,627</b>	<b>25.0</b>

**Efficiency Measure:** New and replaced installations per FTE per year equals 177 and equipment repairs per FTE per year equals 3,180

**ServiceTarget FY 2005-06:** Respond to 75% customers' requests for public safety within an average of 20 minutes. Actual response varies based on necessary repair requirements

**Community Indicator:** Percentage of time that radio systems are operating 24 hours a day, 7 days a week to support Public Safety and Homeland Security

**Component 6 Other - Priority 4**

**Internal Radio Infrastructure Network**

**Department:** Communication & Information Services

**4.6.C Description:** Design, install and maintain approximately 43 critical public safety and other radio transmission stations used by various City departments including Radio Dispatch Center for Police, Fire, and 311.

<i>Source of Funds:</i>	<i>FY 2004-05 Budget</i>		<i>FY 2004-05 Estimate</i>		<i>FY 2005-06 Adopted</i>	
	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>	<i>Dollars</i>	<i>FTE</i>
<i>General Fund</i>	\$0	0.0	\$0	0.0	\$0	0.0
<i>Enterprise/Internal Svc/Other</i>	\$1,001,652	14.0	\$952,521	11.4	\$771,077	6.4
<i>Additional Resources</i>	\$0	0.0	\$0	0.0	\$0	0.0
<b><i>Total</i></b>	<b>\$1,001,652</b>	<b>14.0</b>	<b>\$952,521</b>	<b>11.4</b>	<b>\$771,077</b>	<b>6.4</b>

**Efficiency Measure:** Average number of critical radio network systems maintained per FTE equals 7

**ServiceTarget FY 2005-06:** Maintain 99% availability of the radio network for critical public safety systems

**Community Indicator:** Percentage of time that radio network are operating 24 hours a day, 7 days a week to support Public Safety and Homeland Security



# GENERAL FUND Revenue Summary

	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b>TAXES</b>					
Ad Valorem Tax	333,686,845	345,253,896	366,862,943	367,966,768	381,697,671
Sales Tax	183,229,590	194,988,836	202,265,022	200,184,149	208,172,044
<b>FRANCHISE REVENUES</b>					
TXU Electric	49,771,783	47,786,055	50,317,000	47,064,305	46,804,091
SBC	26,164,021	24,285,159	22,283,000	22,507,107	21,500,000
TXU Gas	11,334,500	10,697,995	9,347,000	11,505,747	11,769,000
Comcast Cable	4,807,547	4,907,355	4,968,235	5,065,382	5,200,000
Other	10,132,247	11,789,214	12,942,000	12,124,796	16,121,000
<b>TAXES AND FRANCHISES</b>	<b>619,126,533</b>	<b>639,708,510</b>	<b>668,985,200</b>	<b>666,418,254</b>	<b>691,263,806</b>
<b>LICENSES AND PERMITS</b>	<b>6,405,858</b>	<b>6,936,739</b>	<b>6,798,407</b>	<b>6,871,938</b>	<b>6,872,747</b>
<b>INTEREST EARNED</b>	<b>2,261,305</b>	<b>2,109,037</b>	<b>2,955,300</b>	<b>3,281,792</b>	<b>4,071,795</b>
<b>INTERGOVERNMENTAL</b>	<b>4,788,553</b>	<b>4,775,094</b>	<b>4,564,962</b>	<b>4,898,934</b>	<b>4,956,949</b>
<b>FINES AND FORFEITURES</b>					
Municipal Court	19,228,504	19,328,825	21,775,929	19,757,102	21,575,000
Vehicle Towing & Storage	5,704,024	5,382,125	5,567,338	5,278,934	6,142,625
Parking Fines	4,661,031	4,500,499	4,846,272	4,810,186	6,203,052
Public Library	667,208	658,625	698,866	693,906	705,000
<b>TOTAL FINES</b>	<b>30,260,767</b>	<b>29,870,074</b>	<b>32,888,405</b>	<b>30,540,128</b>	<b>34,625,677</b>

## GENERAL FUND Revenue Summary

	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b>CHARGES FOR SERVICE</b>					
Sanitation Service	44,912,089	47,531,212	49,254,906	49,329,906	52,821,791
Park	7,673,009	7,674,148	7,661,005	7,394,782	7,805,249
Private Disposal Fees	14,478,793	16,175,956	16,887,699	16,586,987	16,695,836
Emergency Ambulance	7,807,652	7,807,428	10,100,476	10,100,476	14,475,286
Security Alarm	3,955,793	3,920,854	3,973,383	3,973,383	4,706,383
Street Lighting	1,512,000	1,558,960	1,371,742	1,328,555	1,330,500
Vital Statistics	1,344,725	1,506,200	1,475,000	1,501,337	1,490,000
Parking Services	3,016,622	2,917,854	3,481,052	2,282,566	29,400
Other	9,031,345	9,966,657	10,988,335	11,447,465	10,005,644
<b>TOTAL CHARGES</b>	<b>93,732,028</b>	<b>99,059,269</b>	<b>105,193,598</b>	<b>103,945,457</b>	<b>109,360,089</b>
<b>INTERFUND REVENUE</b>	<b>43,464,774</b>	<b>37,446,360</b>	<b>40,967,782</b>	<b>39,783,427</b>	<b>41,377,834</b>
<b>MISCELLANEOUS</b>	<b>7,380,835</b>	<b>7,932,718</b>	<b>7,184,201</b>	<b>10,325,134</b>	<b>10,222,879</b>
<b>TOTAL REVENUES</b>	<b>807,420,653</b>	<b>827,837,801</b>	<b>869,537,855</b>	<b>866,065,064</b>	<b>902,751,776</b>
<b>USE OF ONE-TIME RESOURCES</b>	<b>0</b>	<b>0</b>	<b>4,800,000</b>	<b>4,800,000</b>	<b>3,311,034</b>
<b>TOTAL RESOURCES</b>	<b>807,420,653</b>	<b>827,837,801</b>	<b>874,337,855</b>	<b>870,865,064</b>	<b>906,062,810</b>

# GENERAL FUND

## Expenditure Summary

	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b>DEPARTMENTS:</b>					
Business Development & Procurement Services	2,385,485	2,248,369	2,226,340	2,226,340	2,351,501
City Attorney's Office	9,789,268	9,950,682	10,670,869	10,458,379	11,197,910
City Auditor's Office	2,835,349	2,065,280	2,324,264	2,074,835	2,396,765
City Manager's Office	1,950,552	1,901,409	2,164,245	2,023,738	2,286,941
City Secretary's Office	1,023,913	1,128,087	1,326,854	1,198,655	1,288,388
Civil Service	1,717,267	1,687,118	1,684,815	1,717,339	1,825,238
Code Compliance	20,264,491	19,808,465	21,097,439	20,634,932	22,636,229
Court and Detention Services	10,572,727	11,105,664	11,641,566	11,640,065	11,569,867
Development Services *	5,120,444	4,397,554	3,533,935	3,528,903	2,540,841
Environmental and Health Services	12,744,384	12,499,315	13,691,314	13,546,882	14,344,253
Equipment and Building Services	26,156,110	28,148,725	31,440,283	30,761,004	31,444,546
Fire	163,913,379	169,021,802	176,532,397	177,227,220	180,771,237
Housing	1,253,054	1,418,899	1,403,245	1,395,708	1,302,620
Human Resources	2,927,720	2,873,346	3,831,856	3,934,650	3,920,781
Judiciary	2,028,249	2,044,340	2,343,069	2,251,279	2,473,350
Library	22,451,653	22,429,050	23,836,636	23,752,202	25,282,052
Mayor and Council	2,522,516	2,574,065	2,618,274	2,665,217	2,790,525
Non-Departmental	12,216,154	11,716,859	11,944,028	11,049,714	11,576,043
Office of Cultural Affairs	11,924,277	13,305,329	13,153,911	13,748,070	13,551,997
Office of Economic Development	0	0	2,102,592	2,011,992	2,072,430
Office of Emergency Management	0	0	555,849	529,649	555,655
Office of Environmental Quality	0	345,042	643,444	561,704	701,920
Office of Financial Services	9,889,826	9,402,022	11,332,954	11,178,500	12,251,251
Park and Recreation	55,459,022	54,480,034	59,506,901	59,269,143	65,331,720
Police	293,200,829	292,144,389	319,005,753	316,757,809	330,967,511
Public Works and Transportation	15,224,563	20,747,836	18,799,743	18,382,099	20,489,612
Sanitation Services	51,008,888	54,465,610	55,306,367	55,789,438	57,850,880
Street Lighting	13,011,907	14,727,113	15,463,303	15,146,257	16,158,625
Street Services	34,244,364	31,721,828	32,004,549	30,354,725	31,506,489
<b>DEPARTMENTS SUBTOTAL</b>	<b>785,836,391</b>	<b>798,358,232</b>	<b>852,186,795</b>	<b>845,816,448</b>	<b>883,437,177</b>
<b>CONTRACTS:</b>					
Dallas Central Appraisal District	2,310,855	2,332,619	2,268,907	2,268,907	2,348,834
Elections	726,917	909,121	1,445,820	1,183,978	1,172,265
Independent Audit	448,555	409,670	423,000	435,975	435,975
Jail Contract - Lew Sterrett	6,272,636	6,286,437	6,353,010	6,353,010	6,547,988
Dallas County Tax Collection	426,786	429,523	437,466	446,373	446,373
<b>CONTRACTS SUBTOTAL</b>	<b>10,185,749</b>	<b>10,367,370</b>	<b>10,928,203</b>	<b>10,688,243</b>	<b>10,951,435</b>

\*For FY2005-06, Zoning staff is included in the Development Services Enterprise Fund

Citywide, there has been increases in costs for fuel, electricity, pension, operational costs for new facilities and new and expanded services

## GENERAL FUND Expenditure Summary

	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b>APPROPRIATED RESERVES:</b>					
Transfer to Capital Construction	0	1,351,371	2,016,880	2,016,880	0
Over-65 Retiree EHB Supplement	0	822,000	0	0	0
Salary Reserve	0	0	390,579	190,579	570,000
Health Benefits Reserve	0	0	0	0	0
Contingency Reserve	2,479,077	2,402,118	0	0	1,391,954
Emergency Reserve	811,179	288,138	0	0	0
Liability Reserve/Claims Fund	7,787,436	9,034,771	8,815,398	8,815,398	9,712,244
<b>APPROPRIATED RESERVES SUBTOTAL</b>	<b>11,077,692</b>	<b>13,898,398</b>	<b>11,222,857</b>	<b>11,022,857</b>	<b>11,674,198</b>
<b>INTERNAL SERVICE SAVINGS/SURCHARGE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL GENERAL FUND</b>	<b>807,099,832</b>	<b>822,624,000</b>	<b>874,337,855</b>	<b>867,527,548</b>	<b>906,062,810</b>

\*For FY2005-06, Zoning staff is included in the Development Services Enterprise Fund

Citywide, there has been increases in costs for fuel, electricity, pension, operational costs for new facilities and new and expanded services

## FY 2005-06 Projected Changes in Fund Balance

FUND	FY 2005-06 BEGINNING BALANCE	FY 2005-06 ADOPTED REVENUES	FY 2005-06 ADOPTED EXPENDITURES	FY 2005-06 ENDING BALANCE
<b>GENERAL FUND</b>	27,101,041	902,069,176	905,380,210	23,790,007
<b>ENTERPRISE FUNDS</b>				
Aviation	8,123,292	30,263,240	33,264,385	5,122,147
Convention and Event Services	(112,323)	65,301,681	65,114,211	75,147
Development Services	5,632,251	21,461,444	25,195,290	1,898,405
Municipal Radio	4,396,186	3,455,682	3,425,500	4,426,368
Storm Water Drainage Management	1,386,701	28,838,629	28,838,629	1,386,701
Water Utilities	19,422,948	433,559,826	433,151,826	19,830,948
<b>INTERNAL SERVICE FUNDS</b>				
Information Technology	2,593,347	30,363,288	31,254,429	1,702,206
Radio Services	587,687	4,070,706	4,083,704	574,689
Equipment Services	3,133,161	39,156,546	39,048,022	3,241,685
Express Business Center	700,630	4,286,439	4,541,163	445,906
<b>OTHER REVENUE FUNDS</b>				
9-1-1 System Operations	2,990,058	13,438,156	12,324,534	4,103,680
Risk Management	(22,033,710)	37,979,606	37,979,154	(22,033,258)
Employee Benefits	(18,365,403)	95,904,065	93,293,957	(15,755,295)
Debt Service	13,817,334	163,005,946	165,764,261	11,059,019
<b>TOTAL CITY FUNDS</b>	49,373,200	1,873,154,430	1,882,659,275	39,868,355

# GENERAL FUND

## Statement of Revenues and Expenditures

	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b>BEGINNING FUND BALANCE</b>	23,028,903	23,349,724	28,563,525	28,563,525	27,101,041
<b>REVENUES:</b>					
Ad Valorem Taxes	333,686,845	345,253,896	366,862,943	367,966,768	381,697,671
Sales Tax	183,229,590	194,988,836	202,265,022	200,184,149	208,172,044
Franchise Fees	102,210,098	99,465,778	99,857,235	98,267,337	101,394,091
Licenses and Permits	6,405,858	6,936,739	6,798,407	6,871,938	6,872,747
Interest Earnings	2,261,305	2,109,037	2,955,300	3,281,792	4,071,795
Intergovernmental	4,788,553	4,775,094	4,564,962	4,898,934	4,956,949
Fines and Forfeitures	30,260,767	29,870,074	32,888,405	30,540,128	34,625,677
Service Fees	93,732,028	99,059,269	105,193,598	103,945,457	109,511,713
Interfund Revenue	43,464,774	37,446,360	40,967,782	39,783,427	41,377,834
Miscellaneous	7,380,835	7,932,718	7,184,201	10,325,134	10,071,255
<b>TOTAL REVENUES</b>	807,420,653	827,837,801	869,537,855	866,065,064	902,751,776
<b>TOTAL RESOURCES AVAILABLE</b>	830,449,556	851,187,525	898,101,380	894,628,589	929,852,817
<b>EXPENDITURES:</b>					
General Government & Support Services	51,171,163	49,628,170	54,699,692	52,862,600	56,288,790
Public Safety	475,987,820	480,602,632	516,431,644	514,759,032	532,885,608
Street, Sanitation and Code Compliance	105,517,743	105,995,903	108,408,355	106,779,095	111,993,598
Public Works and Transportation	54,392,580	63,623,674	65,703,329	64,289,360	68,092,783
Culture, Library and Recreation	89,834,952	90,214,413	96,497,448	96,769,415	104,165,769
Env. Health, Comm. & Urban Development	19,117,882	18,660,810	21,374,530	21,045,189	20,962,064
Reserves and Transfers	11,077,692	13,898,398	11,222,857	11,022,857	11,674,198
Internal Service Funds Savings/Surcharge	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	807,099,832	822,624,000	874,337,855	867,527,548	906,062,810
<b>ENDING FUND BALANCE</b>	23,349,724	28,563,525	23,763,525	27,101,041	23,790,007

## INTERNAL SERVICE FUNDS

### Statement of Revenues and Expenditures

DEPARTMENT	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b><u>INFORMATION TECHNOLOGY</u></b>					
<b>BEGINNING FUND BALANCE</b>	(775,909)	3,316,870	2,711,048	2,711,048	2,593,347
<b>REVENUES:</b>					
Interest	107,737	143,223	105,708	143,730	184,468
Miscellaneous	17	1,561	0	0	0
Pay Phones	148,921	98,528	14,000	82,145	0
Telephones Leased	5,328,156	2,732,503	5,649,049	5,228,609	5,368,748
Interdepartmental Charges	25,059,258	25,084,898	23,482,395	24,058,287	24,810,072
<b>TOTAL REVENUES</b>	<u>30,644,089</u>	<u>28,060,713</u>	<u>29,251,152</u>	<u>29,512,771</u>	<u>30,363,288</u>
<b>TOTAL RESOURCES AVAILABLE</b>	29,868,180	31,377,583	31,962,200	32,223,819	32,956,635
<b>TOTAL EXPENDITURES</b>	<u>26,551,310</u>	<u>28,666,535</u>	<u>29,464,288</u>	<u>29,630,472</u>	<u>31,254,429</u>
<b>ENDING FUND BALANCE</b>	<u>3,316,870</u>	<u>2,711,048</u>	<u>2,497,912</u>	<u>2,593,347</u>	<u>1,702,206</u>
<b><u>RADIO SERVICES</u></b>					
<b>BEGINNING FUND BALANCE</b>	1,752,390	1,051,642	373,969	373,969	587,687
<b>REVENUES:</b>					
Interest	63,068	27,358	35,665	18,928	43,548
Equipment Rental	3,525,983	2,694,286	3,628,862	3,615,701	3,816,316
Miscellaneous	188,713	213,946	220,871	355,358	210,842
<b>TOTAL REVENUES</b>	<u>3,777,764</u>	<u>2,935,590</u>	<u>3,885,398</u>	<u>3,989,987</u>	<u>4,070,706</u>
<b>TOTAL RESOURCES AVAILABLE</b>	5,530,154	3,987,232	4,259,367	4,363,956	4,658,393
<b>TOTAL EXPENDITURES</b>	<u>4,478,512</u>	<u>3,613,263</u>	<u>3,944,324</u>	<u>3,776,269</u>	<u>4,083,704</u>
<b>ENDING FUND BALANCE</b>	<u>1,051,642</u>	<u>373,969</u>	<u>315,043</u>	<u>587,687</u>	<u>574,689</u>

## INTERNAL SERVICE FUNDS

### Statement of Revenues and Expenditures

DEPARTMENT	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b><u>EQUIPMENT SERVICES</u></b>					
<b>BEGINNING FUND BALANCE</b>	4,240,741	4,672,829	4,350,399	4,252,836	3,133,161
<b>REVENUES:</b>					
Interest	54,625	51,933	60,000	20,000	60,000
Refunds	552	0	52,750	0	0
Auto Auction Tax/Non Taxable	777,563	492,684	282,684	784,956	284,956
Miscellaneous Revenue	75,688	92,725	0	191,567	192,905
Rental/Fuel/Wreck	31,771,309	33,082,214	31,836,852	33,388,437	38,618,685
<b>TOTAL REVENUES</b>	<u>32,679,737</u>	<u>33,719,556</u>	<u>32,232,286</u>	<u>34,384,960</u>	<u>39,156,546</u>
<b>TOTAL RESOURCES AVAILABLE</b>	36,920,478	38,392,385	36,582,685	38,637,796	42,289,707
<b>TOTAL EXPENDITURES</b>	<u>32,247,649</u>	<u>34,041,986</u>	<u>32,329,849</u>	<u>35,504,635</u>	<u>39,048,022</u>
<b>ENDING FUND BALANCE</b>	<u>4,672,829</u>	<u>4,350,399</u>	<u>4,252,836</u>	<u>3,133,161</u>	<u>3,241,685</u>
<b><u>EXPRESS BUSINESS CENTER</u></b>					
<b>BEGINNING FUND BALANCE</b>	172,952	455,355	626,512	626,512	700,630
<b>REVENUES:</b>					
Postage Sales	2,525,010	2,345,115	2,585,169	2,582,289	2,651,649
All Other Revenues	1,598,094	1,709,681	1,689,912	1,637,620	1,634,790
<b>TOTAL REVENUES</b>	<u>4,123,104</u>	<u>4,054,796</u>	<u>4,275,081</u>	<u>4,219,909</u>	<u>4,286,439</u>
<b>TOTAL RESOURCES AVAILABLE</b>	4,296,056	4,510,151	4,901,593	4,846,421	4,987,069
<b>TOTAL EXPENDITURES</b>	<u>3,840,701</u>	<u>3,883,639</u>	<u>4,099,867</u>	<u>4,145,791</u>	<u>4,541,163</u>
<b>ENDING FUND BALANCE</b>	<u>455,355</u>	<u>626,512</u>	<u>801,726</u>	<u>700,630</u>	<u>445,906</u>



## ENTERPRISE FUNDS

### Statement of Revenues and Expenditures

DEPARTMENT	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b><u>AVIATION</u></b>					
<b>BEGINNING FUND BALANCE</b>	5,336,513	8,127,310	10,984,757	10,984,757	8,123,292
<b>REVENUES:</b>					
Field Maintenance	7,728,708	8,876,947	8,894,022	9,023,921	9,066,638
Terminal Maintenance	9,581,452	10,731,328	10,982,537	10,914,006	11,127,975
Parking Garage	7,417,764	8,363,371	8,289,865	8,694,325	9,042,098
All Remaining Revenues	1,582,276	1,014,670	961,118	1,058,364	1,026,529
<b>TOTAL REVENUES</b>	26,310,200	28,986,316	29,127,542	29,690,616	30,263,240
<b>TOTAL RESOURCES AVAILABLE</b>	31,646,713	37,113,626	40,112,299	40,675,373	38,386,532
<b>TOTAL EXPENDITURES</b>	23,519,403	26,128,869	32,805,702	32,552,081	33,264,385
<b>ENDING FUND BALANCE</b>	8,127,310	10,984,757	7,306,597	8,123,292	5,122,147
<b><u>CONVENTION AND EVENT SERVICES</u></b>					
<b>BEGINNING FUND BALANCE</b>	1,259,368	3,629,985	3,083,706	3,083,706	(112,323)
<b>REVENUES:</b>					
Hotel Occupancy Tax	28,438,024	29,193,677	32,111,995	30,711,995	30,111,995
Alcohol Beverage Tax	6,178,864	6,254,914	6,421,448	6,496,448	6,421,448
Contract Services	6,883,972	10,090,076	8,769,555	9,519,555	10,800,000
Transfers	0	0	0	400,000	7,032,785
All Remaining Revenues	18,812,034	10,881,852	15,331,344	13,740,965	10,935,453
<b>TOTAL REVENUES</b>	60,312,894	56,420,519	62,634,342	60,868,963	65,301,681
<b>TOTAL RESOURCES AVAILABLE</b>	61,572,262	60,050,504	65,718,048	63,952,669	65,189,358
<b>TOTAL EXPENDITURES</b>	57,942,277	56,966,798	62,624,070	64,064,992	65,114,211
<b>ENDING FUND BALANCE</b>	3,629,985	3,083,706	3,093,978	(112,323)	75,147

# ENTERPRISE FUNDS

## Statement of Revenues and Expenditures

DEPARTMENT	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b><u>DEVELOPMENT SERVICES</u></b>					
<b>BEGINNING FUND BALANCE</b>	339,497	1,503,947	4,829,678	4,829,678	5,632,251
<b>REVENUES:</b>					
Building Permits	9,787,391	12,397,340	10,550,000	12,985,989	12,930,484
Certificate of Occupancy	1,339,899	1,500,799	1,375,000	1,437,870	1,401,346
Plan Review	1,676,699	2,088,787	2,360,000	2,418,514	2,453,592
Registration/License	556,119	571,578	555,000	453,471	390,556
Special Plats	1,225,192	1,496,219	1,250,000	1,240,852	1,252,978
Private Development	861,905	1,156,408	1,040,000	826,420	776,244
Zoning	0	0	0	0	774,284
Interest Earnings	56,560	81,622	60,000	170,844	179,250
All Remaining Revenues	898,165	1,122,338	950,000	1,319,934	1,302,710
<b>TOTAL REVENUES</b>	<u>16,401,930</u>	<u>20,415,091</u>	<u>18,140,000</u>	<u>20,853,894</u>	<u>21,461,444</u>
<b>TOTAL RESOURCES AVAILABLE</b>	16,741,427	21,919,038	22,969,678	25,683,572	27,093,695
<b>TOTAL EXPENDITURES</b>	<u>15,237,480</u>	<u>17,089,360</u>	<u>19,001,343</u>	<u>20,051,321</u>	<u>25,195,290</u>
<b>ENDING FUND BALANCE</b>	<u><u>1,503,947</u></u>	<u><u>4,829,678</u></u>	<u><u>3,968,335</u></u>	<u><u>5,632,251</u></u>	<u><u>1,898,405</u></u>
<b><u>MUNICIPAL RADIO</u></b>					
<b>BEGINNING FUND BALANCE</b>	4,063,350	4,039,733	4,110,961	4,110,961	4,396,186
<b>REVENUES:</b>					
Local Sales	2,330,392	2,288,123	2,400,000	2,560,000	2,689,571
National Sales	688,510	688,817	610,000	650,000	634,111
Interest Earned	124,498	91,702	91,000	91,000	91,000
All Remaining Revenues	71,962	63,295	39,000	48,900	41,000
<b>TOTAL REVENUES</b>	<u>3,215,362</u>	<u>3,131,937</u>	<u>3,140,000</u>	<u>3,349,900</u>	<u>3,455,682</u>
<b>TOTAL RESOURCES AVAILABLE</b>	7,278,712	7,171,670	7,250,961	7,460,861	7,851,868
<b>TOTAL EXPENDITURES</b>	<u>3,238,979</u>	<u>3,060,709</u>	<u>3,064,466</u>	<u>3,064,675</u>	<u>3,425,500</u>
<b>ENDING FUND BALANCE</b>	<u><u>4,039,733</u></u>	<u><u>4,110,961</u></u>	<u><u>4,186,495</u></u>	<u><u>4,396,186</u></u>	<u><u>4,426,368</u></u>

## ENTERPRISE FUNDS

### Statement of Revenues and Expenditures

DEPARTMENT	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b><u>STORM WATER DRAINAGE MANAGEMENT</u></b>					
<b>BEGINNING FUND BALANCE</b>	1,123,152	1,123,152	1,386,701	1,386,701	1,386,701
<b>REVENUES:</b>					
Stormwater	19,648,119	23,391,961	28,433,142	28,433,142	28,838,629
<b>TOTAL REVENUES</b>	<u>19,648,119</u>	<u>23,391,961</u>	<u>28,433,142</u>	<u>28,433,142</u>	<u>28,838,629</u>
<b>TOTAL RESOURCES AVAILABLE</b>	20,771,271	24,515,113	29,819,843	29,819,843	30,225,330
<b>TOTAL EXPENDITURES</b>	<u>19,648,119</u>	<u>23,128,412</u>	<u>28,433,142</u>	<u>28,433,142</u>	<u>28,838,629</u>
<b>ENDING FUND BALANCE</b>	<u><u>1,123,152</u></u>	<u><u>1,386,701</u></u>	<u><u>1,386,701</u></u>	<u><u>1,386,701</u></u>	<u><u>1,386,701</u></u>
<b><u>WATER UTILITIES</u></b>					
<b>BEGINNING FUND BALANCE</b>	34,849,963	38,370,525	19,422,948	19,422,948	19,422,948
<b>REVENUES:</b>					
Treated Water - Total Retail	136,318,673	131,095,665	174,782,892	151,149,744	182,256,000
Treated Water - Total Wholesale	56,302,445	54,597,044	59,005,805	55,690,234	60,453,639
Wastewater - Total Retail	122,682,006	121,017,198	152,758,760	137,890,114	159,814,171
Wastewater - Total Wholesale	7,817,817	7,554,606	7,984,310	8,289,237	8,490,984
All Remaining Revenues	10,619,998	18,134,599	21,437,915	22,530,822	22,545,032
<b>TOTAL REVENUES</b>	<u>333,740,939</u>	<u>332,399,112</u>	<u>415,969,682</u>	<u>375,550,151</u>	<u>433,559,826</u>
<b>TOTAL RESOURCES AVAILABLE</b>	368,590,902	370,769,637	435,392,630	394,973,099	452,982,774
<b>TOTAL EXPENDITURES</b>	<u>330,220,377</u>	<u>351,346,689</u>	<u>415,969,682</u>	<u>375,550,151</u>	<u>433,151,826</u>
<b>ENDING FUND BALANCE</b>	<u><u>38,370,525</u></u>	<u><u>19,422,948</u></u>	<u><u>19,422,948</u></u>	<u><u>19,422,948</u></u>	<u><u>19,830,948</u></u>

## OTHER FUNDS

### Statement of Revenues and Expenditures

DEPARTMENT	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b><u>9-1-1 SYSTEM OPERATIONS</u></b>					
<b>BEGINNING FUND BALANCE</b>	5,380,666	3,569,760	2,416,392	2,416,392	2,990,058
<b>REVENUES:</b>					
9-1-1 Service Receipts - Wireless	3,510,034	2,988,658	3,171,657	3,810,724	3,304,607
Wireline Receipts	10,140,345	9,935,158	9,223,131	8,928,085	9,990,723
Cama Trunk Fees	14,744	14,114	13,501	11,102	14,654
Interest	110,971	48,186	50,000	95,034	128,172
<b>TOTAL REVENUES</b>	<u>13,776,094</u>	<u>12,986,116</u>	<u>12,458,289</u>	<u>12,844,945</u>	<u>13,438,156</u>
<b>TOTAL RESOURCES AVAILABLE</b>	19,156,760	16,555,876	14,874,681	15,261,337	16,428,214
<b>TOTAL EXPENDITURES</b>	<u>15,587,000</u>	<u>14,139,484</u>	<u>12,531,919</u>	<u>12,271,279</u>	<u>12,324,534</u>
<b>ENDING FUND BALANCE</b>	<u>3,569,760</u>	<u>2,416,392</u>	<u>2,342,762</u>	<u>2,990,058</u>	<u>4,103,680</u>
<b><u>EMPLOYEE BENEFITS</u></b>					
<b>BEGINNING FUND BALANCE</b>	(3,122,282)	(8,087,728)	(18,373,225)	(18,373,225)	(18,365,403)
<b>REVENUES:</b>					
Employee Contributions	20,992,377	22,443,112	29,137,089	25,962,814	29,137,089
Retiree Contributions	14,438,456	14,632,275	20,100,000	19,271,024	20,100,000
City Contributions	48,937,540	51,343,939	46,600,000	44,502,069	46,600,000
Interest and Other	301,632	43,025	301,287	432,525	66,976
<b>TOTAL REVENUES</b>	<u>84,670,005</u>	<u>88,462,351</u>	<u>96,138,376</u>	<u>90,168,432</u>	<u>95,904,065</u>
<b>TOTAL RESOURCES AVAILABLE</b>	81,547,723	80,374,623	77,765,151	71,795,207	77,538,662
<b>TOTAL EXPENDITURES</b>	<u>89,635,451</u>	<u>98,747,848</u>	<u>96,143,528</u>	<u>90,160,610</u>	<u>93,293,957</u>
<b>ENDING FUND BALANCE</b>	<u>(8,087,728)</u>	<u>(18,373,225)</u>	<u>(18,378,377)</u>	<u>(18,365,403)</u>	<u>(15,755,295)</u>

## OTHER FUNDS

### Statement of Revenues and Expenditures

DEPARTMENT	FY 2002-03 ACTUAL	FY 2003-04 ACTUAL	FY 2004-05 BUDGET	FY 2004-05 ESTIMATE	FY 2005-06 ADOPTED
<b><u>RISK MANAGEMENT</u></b>					
<b>BEGINNING FUND BALANCE</b>	(17,785,585)	(16,951,190)	(18,574,651)	(18,574,651)	(22,033,710)
<b>REVENUES:</b>					
Workers' Compensation	19,684,695	20,862,428	21,203,000	22,381,987	20,812,843
Third Party Liability	9,322,915	16,362,832	11,055,882	22,118,453	11,853,157
Purchased Insurance	4,082,271	4,043,087	3,825,100	4,441,429	3,202,100
Interest and Other	1,826,686	1,671,570	1,804,788	1,804,788	2,111,506
<b>TOTAL REVENUE</b>	<u>34,916,567</u>	<u>42,939,917</u>	<u>37,888,770</u>	<u>50,746,657</u>	<u>37,979,606</u>
<b>TOTAL RESOURCES AVAILABLE</b>	17,130,982	25,988,727	19,314,119	32,172,006	15,945,896
<b>TOTAL EXPENDITURES</b>	<u>34,082,172</u>	<u>44,563,378</u>	<u>37,885,036</u>	<u>54,205,716</u>	<u>37,979,154</u>
<b>ENDING FUND BALANCE</b>	<u>(16,951,190)</u>	<u>(18,574,651)</u>	<u>(18,570,917)</u>	<u>(22,033,710)</u>	<u>(22,033,258)</u>
<b><u>DEBT SERVICE</u></b>					
<b>BEGINNING FUND BALANCE</b>	10,970,347	9,917,256	15,922,000	15,922,000	13,817,334
<b>REVENUES:</b>					
Ad Valorem Taxes	123,433,951	115,999,111	115,351,586	115,400,959	138,439,681
Interest/Transfers/Other	5,730,827	17,569,626	29,105,854	29,262,558	24,566,265
<b>TOTAL REVENUE</b>	<u>129,164,778</u>	<u>133,568,737</u>	<u>144,457,440</u>	<u>144,663,517</u>	<u>163,005,946</u>
<b>TOTAL RESOURCES AVAILABLE</b>	140,135,125	143,485,993	160,379,440	160,585,517	176,823,280
<b>TOTAL EXPENDITURES</b>	<u>130,217,869</u>	<u>127,563,993</u>	<u>149,285,182</u>	<u>146,768,183</u>	<u>165,764,261</u>
<b>ENDING FUND BALANCE</b>	<u>9,917,256</u>	<u>15,922,000</u>	<u>11,094,258</u>	<u>13,817,334</u>	<u>11,059,019</u>



# DEBT SERVICE

## **GENERAL OBLIGATION DEBT**

### **Introduction**

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City's outstanding general obligation bonds, certificates of obligation and equipment acquisition notes. Debt financing is used to pay for large capital projects by spreading the cost of the project over the life of the asset. Capital projects may include improvements to and/or construction of the City's street system; parks and recreational facilities; libraries, police and fire protection facilities; and the flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management, and among other requirements, necessitate voter approval prior to issuance of general obligation bonds and restrict the maturities, amounts of and purposes for which bonded debt may be issued.

The primary source of revenue for the debt service fund is the ad valorem property tax. The adopted ad valorem tax rate of 74.17¢ per \$100 assessed value is split into two rates. Approximately one-fourth (19.72¢) of the tax revenue is used to pay principal and interest on the City's outstanding general obligation debt. The remaining three-fourths (54.45¢) of the revenue generated by the tax rate is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of individual bond sales, the principal and interest payments of the existing general obligation debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level payment schedule would. Additionally, with the growth in the tax base in recent years and prevailing low interest rates, the debt service tax rate was reduced in prior years as a percentage of the overall tax rate without compromising the size of the bond sales. It is now necessary to increase the debt service tax rate for the third year of the bond program passed in the May 2003 election.

### **Credit Rating**

The City of Dallas' General Obligation debt currently holds AA+/Aa1 ratings from Standard & Poor's and Moody's Investors Service, respectively. These exceptionally high ratings reflect the sound management of the City of Dallas' financial resources and allow the City of Dallas to issue relatively low cost debt.

# DEBT SERVICE

## Legal Debt Margin

The City of Dallas Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness, payable from taxation, to 10% of assessed property value. However, the City's Financial Management Performance Criteria (FMPC) further limits the net general obligation debt to 4% of the true market valuation of the taxable property of Dallas. Existing debt plus new debt of \$248.1 million would constitute 2.0% of the taxable value of \$70.8 billion. Thus, the City would continue to be in compliance with this criterion as of 9/30/2006.

Certified Assessed Value	\$70,843,801,880
10% Legal Debt Margin	\$7,084,380,188
4% FMPC Limit	\$2,833,752,075
Projected Net GO Debt 9/30/06	\$1,383,534,709
Net GO Debt as percent of Certified Assessed Value	2.0%

## FY2005-06 Debt Service Budget

The FY2005-06 budget includes principal and interest payments on \$927.9 million of existing debt. In addition, principal and interest payments of \$27.8 million on \$399.4 million of existing pension obligation bonds are included. New debt to be issued includes \$187.235 million in general obligation bonds, \$6.32 million in certificates of obligation, and \$54.56 million in equipment acquisition notes. Principal and interest expenses for existing debt and new debt are \$146.4 million and \$18.1 million, respectively, and are summarized in the table below.



## DEBT SERVICE

	Principal	Interest	Total
Existing Debt	\$106,205,000	\$40,173,672	<b>\$146,378,672</b>
\$187.2m General Obligation Bonds	\$0	\$7,754,650	<b>\$7,754,650</b>
\$6.3m Certificates of Obligation	\$535,000	\$188,731	<b>\$723,731</b>
\$54.6m Equipment Acquisition Notes	\$8,190,000	\$1,460,041	<b>\$9,650,041</b>
<b>Total</b>	<b>\$114,930,000</b>	<b>\$49,577,094</b>	<b>\$164,507,094</b>

### Selected Financial Management Performance Criteria - Debt Management

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	09/30/04 Actual	09/30/05 Estimate	09/30/06 Adopted <sup>1</sup>
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property	3.4 % In compliance	3.4 % In compliance	3.2 % In compliance
Weighted average general obligation bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	6.8 years In compliance	7.3 years In compliance	7.2 years In compliance
Certificate of obligation debt not to exceed 15% of total authorized and issued general obligation debt	6.2 % In compliance	3.8 % In compliance	4.9 % In compliance
Per capita general obligation debt not to exceed 10% of latest authoritative computation of per capita annual income	1.9 % In compliance	3.4 % In compliance	3.3% In compliance

<sup>1</sup>9/30/06 Adopted includes the issuance of \$248.1 million of new debt.

# DEBT SERVICE

## Statement of General Obligation Bonded Indebtedness As of 09/30/2005

Series Number	Issue Name	Issue Date	Term Years	Interest Rate(s)	Outstanding Principal
560	General Obligation Various Purpose	11/01/1996	19	4.0%-6.0%	13,680,000
563	General Obligation Various Purpose	11/01/1997	19	4.3%-5.5%	11,520,000
571	General Obligation Refunding and Improvement	11/01/1998	20	4.0%-5.0%	121,685,000
574	General Obligation Various Purpose	11/01/1999	19	5.1%-5.5%	17,345,000
578	General Obligation Various Purpose	11/01/2000	19	5.0%-5.8%	32,520,000
583	General Obligation Various Purpose	11/01/2001	19	4.0%-5.0%	47,640,000
589	General Obligation Refunding	01/15/2003	8	2.5%-5.0%	49,515,000
592	General Obligation Refunding	10/29/2003	10	4.0%-5.0%	50,915,000
593	General Obligation Various Purpose	11/01/2003	19	3.5%-4.5%	164,245,000
597	General Obligation Various Purpose	11/01/2004	19	4.0%-5.0%	162,580,000
604	General Obligation Refunding	04/13/2005	15	5.0%	156,850,000
Total General Obligation Bonds					\$ 828,495,000
584	Equipment Acquisition Notes	11/01/2001	5	2.8%-3.0%	6,560,000
588	Equipment Acquisition Notes	11/01/2002	5	2.0%-2.3%	4,475,000
594	Equipment Acquisition Notes	11/01/2003	5	2.0%-2.5%	13,050,000
598	Equipment Acquisition Notes	11/01/2004	5	3.0%	18,825,000
Total Equipment Acquisition Notes					\$ 42,910,000
565	Certificates of Obligation	11/01/1997	10	4.4%-4.5%	1,285,000
580	Certificates of Obligation	11/01/2000	10	4.8%	11,900,000
585	Certificates of Obligation (Taxable)	11/01/2001	5	3.6%-4.5%	1,665,000
591	Certificates of Obligation	05/01/2003	10	2.0%-3.3%	28,800,000
599	Certificates of Obligation	11/01/2004	10	3.0%-3.6%	5,465,000
605	Certificates of Obligation (Taxable)	04/13/2005	10	4.0%-4.5%	7,385,000
Total Certificates of Obligation					56,500,000
<b>Total General Obligation Bonds, Equipment Acquisition Notes, and Certificates of Obligation</b>					<b>\$ 927,905,000</b>
600	Pension Obligation Bonds (Current Interest Bonds - Taxable)	01/19/2005	30	3.2%-5.0%	186,575,000
601	Pension Obligation Bonds (Capital Appreciation Bonds - Taxable)	01/19/2005	30	4.1%-5.5%	137,772,609
602	Pension Obligation Bonds (Step-up Coupon Bonds - Taxable)	01/19/2005	19	5.5%-8.0%	75,000,000
Total Pension Obligation Bonds					399,347,609
<b>Total General Obligation Bonds, Equipment Acquisition Notes, Certificates of Obligation and Pension Obligation Bonds</b>					<b>\$ 1,327,252,609</b>

# DEBT SERVICE

## General Obligation Debt Service Requirements As of 09/30/2005

Fiscal Year	Outstanding Debt (w/o POB)			Outstanding Pension Obligation Bond Debt			Total Outstanding
	Principal	Interest	Total	Principal	Interest	Total	
2006	106,205,000	40,173,672	146,378,672	9,050,000	18,752,966	27,802,966	174,181,638
2007	87,035,000	36,098,866	123,133,866	16,305,000	12,037,199	28,342,199	151,476,065
2008	80,100,000	32,522,564	112,622,564	17,500,000	11,411,149	28,911,149	141,533,713
2009	75,775,000	29,019,471	104,794,471	12,382,696	17,078,828	29,461,524	134,255,995
2010	68,135,000	25,617,455	93,752,455	18,875,000	10,874,562	29,749,562	123,502,017
2011	60,585,000	22,528,137	83,113,137	11,097,827	19,311,023	30,408,849	113,521,986
2012	60,050,000	19,697,254	79,747,254	10,419,750	20,689,099	31,108,849	110,856,103
2013	58,855,000	16,957,825	75,812,825	9,707,603	22,148,747	31,856,349	107,669,174
2014	50,065,000	14,405,366	64,470,366	12,616,830	20,023,720	32,640,549	97,110,915
2015	44,295,000	12,213,862	56,508,862	8,636,841	24,855,408	33,492,249	90,001,111
2016	42,045,000	10,244,976	52,289,976	8,050,977	26,357,522	34,408,499	86,698,475
2017	38,550,000	8,356,931	46,906,931	8,214,089	27,166,370	35,380,459	82,287,390
2018	35,510,000	6,588,744	42,098,744	8,933,560	27,471,259	36,404,819	78,503,563
2019	29,620,000	5,039,556	34,659,556	8,635,322	28,821,172	37,456,494	72,116,050
2020	26,090,000	3,716,588	29,806,588	8,261,699	30,388,970	38,650,669	68,457,257
2021	21,080,000	2,599,963	23,679,963	28,800,000	10,930,587	39,730,587	63,410,550
2022	17,680,000	1,685,088	19,365,088	31,545,000	9,398,428	40,943,428	60,308,516
2023	17,675,000	846,825	18,521,825	35,350,000	7,183,500	42,533,500	61,055,325
2024	8,555,000	213,875	8,768,875	39,650,000	4,183,500	43,833,500	52,602,375
2025	-	-	-	8,036,834	36,784,236	44,821,069	44,821,069
2026	-	-	-	8,040,114	38,163,094	46,203,207	46,203,207
2027	-	-	-	8,037,694	39,593,689	47,631,383	47,631,383
2028	-	-	-	8,034,062	41,073,353	49,107,416	49,107,416
2029	-	-	-	8,038,642	42,583,831	50,622,474	50,622,474
2030	-	-	-	8,040,730	44,141,866	52,182,596	52,182,596
2031	-	-	-	8,035,840	45,728,242	53,764,082	53,764,082
2032	-	-	-	8,038,960	47,358,879	55,397,839	55,397,839
2033	-	-	-	8,037,046	49,022,603	57,059,649	57,059,649
2034	-	-	-	8,039,198	50,731,091	58,770,289	58,770,289
2035	-	-	-	14,936,297	45,590,144	60,526,441	60,526,441
	<u>\$ 927,905,000</u>	<u>\$ 288,527,018</u>	<u>\$ 1,216,432,018</u>	<u>\$ 399,347,609</u>	<u>\$ 829,855,035</u>	<u>\$ 1,229,202,644</u>	<u>\$ 2,445,634,662</u>

## DEBT SERVICE

### Statement of Revenues and Expenditures *General Obligation Debt*

	<u>FY 2003-04</u> Actual	<u>FY 2004-05</u> Budget	<u>FY 2004-05</u> Estimate	<u>FY 2005-06</u> Adopted
<b>Beginning Cash Balance</b>	<b>\$ 586,666</b>	<b>\$ 6,430,242</b>	<b>\$ 6,591,410</b>	<b>\$ 4,486,744</b>
<u>Revenues</u>				
Ad Valorem Taxes	115,999,111	115,351,586	115,400,959	138,302,853
Interest/Transfers/Other	17,569,626	29,105,854	29,262,558	24,564,598
<b>Total</b>	<b>133,568,737</b>	<b>144,457,440</b>	<b>144,663,517</b>	<b>162,867,451</b>
<b>Total Available Resources</b>	<b>\$ 134,155,403</b>	<b>\$ 150,887,682</b>	<b>\$ 151,254,927</b>	<b>\$ 167,354,195</b>
<u>Expenses</u>				
Principal Payments	88,550,000	104,315,000	100,226,062	114,930,000
Interest Payments	37,606,862	43,824,005	44,969,776	49,577,094
Other Expenses	1,407,131	1,146,177	1,572,345	1,165,862
<b>Total</b>	<b>127,563,993</b>	<b>149,285,182</b>	<b>146,768,183</b>	<b>165,672,956</b>
<b>Ending Cash Balance</b>	<b>\$ 6,591,410</b>	<b>\$ 1,602,500</b>	<b>\$ 4,486,744</b>	<b>\$ 1,681,239</b>

## DEBT SERVICE

### Statement of Revenues and Expenditures *Pension Obligation Debt*

	FY 2003-04 <u>Actual</u>	FY 2004-05 <u>Budget</u>	FY 2004-05 <u>Estimate</u>	FY 2005-06 <u>Adopted</u>
<b>Beginning Cash Balance</b>	N/A	N/A	N/A	\$ 0
<u>Revenues</u>				
Departmental Pension Assessments	N/A	N/A	N/A	27,802,966
<b>Total</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>27,802,966</b>
<b>Total Available Resources</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$ 27,802,966</b>
<u>Expenses</u>				
Principal Payments	N/A	N/A	N/A	9,050,000
Interest Payments	N/A	N/A	N/A	18,752,966
<b>Total</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>27,802,966</b>
<b>Ending Cash Balance</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$ 0</b>

Pension Obligation Bonds were issued in January 2005 to partially fund the unfunded actuarial accrued liability in the City's Employees' Retirement Fund.

# DEBT SERVICE

## AVIATION

### Introduction

The Aviation Debt Service Fund provides for the payment of principal and interest on the Department of Aviation's outstanding revenue bonded indebtedness. In April 2001, the Department of Aviation issued \$59.385 million in Series 2001 Airport System Revenue Bonds for construction of an additional parking facility at Dallas Love Field. Construction of the new garage began in August of 2001 and was completed in April of 2003. Operating revenues from Aviation operations and interest earned on the cash balance in the debt service fund are pledged for repayment of the debt. Revenues are transferred from the Aviation operating fund to the debt service fund to meet annual principal and interest obligations.

### Credit Rating

The Department of Aviation currently holds A-/Baa2 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds are rated AAA/Aaa based on the bond insurance policy that AMBAC Assurance Corporation is providing.

### FY2005-06 Debt Service Budget

The FY2005-06 budget includes payments of \$5.8 million in principal repayments and \$1.9 million in interest payments. There are no plans to issue debt in the upcoming fiscal year.

### Statement of Revenue Bonded Indebtedness, as of 09/30/05

<u>Series Number</u>	<u>Issue Name</u>	<u>Date of Issue</u>	<u>Term Years</u>	<u>Interest Rate</u>	<u>Outstanding Principal</u>
581	Airport System Revenue Bonds	04/01/01	10	5.0%	<u>\$38,325,000</u>
<b>Total Aviation Department Outstanding Debt</b>					<b><u>\$38,325,000</u></b>

# DEBT SERVICE

## Aviation Debt Service Requirements As of 09/30/2005

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2006	5,770,000	1,916,250	7,686,250
2007	6,000,000	1,627,750	7,627,750
2008	6,240,000	1,327,750	7,567,750
2009	6,495,000	1,015,750	7,510,750
2010	6,765,000	691,000	7,456,000
2011	7,055,000	352,750	7,407,750
	<b>\$ 38,325,000</b>	<b>\$6,931,250</b>	<b>\$ 45,256,250</b>

## DEBT SERVICE

### Statement of Debt Service Revenues and Expenditures *Aviation*

	FY 2003-04 <u>Actual</u>	FY 2004-05 <u>Budget</u>	FY 2004-05 <u>Estimate</u>	FY 2005-06 <u>Adopted</u>
<b>Beginning Cash Balance</b>	\$ 4,183,875	\$ 4,018,136	\$ 4,210,135	\$ 4,246,715
<b>Revenues</b>				
Transfers	7,780,250	7,530,000	7,717,625	7,657,000
Interest/Other	57,510	56,377	67,955	67,421
<b>Total</b>	<b>7,837,760</b>	<b>7,586,377</b>	<b>7,785,580</b>	<b>7,724,421</b>
<b>Total Available Resources</b>	<b>\$ 12,021,635</b>	<b>\$ 11,604,513</b>	<b>\$ 11,995,715</b>	<b>\$ 11,971,136</b>
<b>Expenses</b>				
Principal Payments	5,350,000	5,555,000	5,555,000	5,770,000
Interest Payments	2,461,500	2,194,000	2,194,000	1,916,250
<b>Total</b>	<b>7,811,500</b>	<b>7,749,000</b>	<b>7,749,000</b>	<b>7,686,250</b>
<b>Ending Cash Balance</b>	<b>\$ 4,210,135</b>	<b>\$ 3,855,513</b>	<b>\$ 4,246,715</b>	<b>\$ 4,284,886</b>



# DEBT SERVICE

## CONVENTION CENTER

### Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In April 1998, the Convention Center Complex issued \$326.23 million in revenue bonds. This issue included the refunding of all of the Convention Center's \$236.60 million outstanding debt and a new money issuance of \$110.76 million. The new money issuance of \$110.76 million was invested to generate total funding for the \$125 million expansion and renovation of the complex which was put into service in 2002.

The 7% Hotel Occupancy Tax, operating revenues of the Convention Center Complex, and interest earned on cash balances in the bond reserve and debt service funds are pledged for repayment of the debt. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center Complex, should a shortfall in Convention Center revenues occur. Revenue from the Convention Center operating fund is transferred to the debt service fund to meet annual principal and interest payments.

### Credit Rating

The Convention Center Complex currently holds A/A1 underlying ratings from Standard & Poor's and Moody's Investors Service, respectively. The bonds are rated AAA/ Aaa based on the bond insurance policy that MBIA Insurance Corporation is providing.

### FY2005-06 Debt Service Budget

The FY2005-06 budget includes payments on existing debt of \$10.7 million in principal repayments and \$14.4 million in interest payments. There are no plans to issue debt in the upcoming fiscal year.

### Statement of Revenue Bonded Indebtedness, as of 09/30/05

Series Number	Issue Name	Date of Issue	Term Years	Interest Rate	Outstanding Principal
567	Civic Center Convention Complex, Revenue Refunding Bonds	04/01/98	30	4.6%-6.0%	<u>289,815,000</u>
<b>Total Convention Center Outstanding Debt</b>					<b><u>\$289,815,000</u></b>

# DEBT SERVICE

## Convention Center Debt Service Requirements As of 09/30/2005

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2006	10,685,000	14,360,792	25,045,792
2007	11,245,000	13,799,830	25,044,830
2008	11,835,000	13,209,467	25,044,467
2009	12,460,000	12,588,130	25,048,130
2010	12,065,000	12,014,970	24,079,970
2011	12,635,000	11,447,915	24,082,915
2012	13,240,000	10,841,435	24,081,435
2013	13,890,000	10,192,675	24,082,675
2014	14,585,000	9,498,175	24,083,175
2015	15,315,000	8,768,925	24,083,925
2016	16,080,000	8,003,175	24,083,175
2017	16,885,000	7,199,175	24,084,175
2018	17,725,000	6,354,925	24,079,925
2019	18,615,000	5,468,675	24,083,675
2020	19,520,000	4,561,194	24,081,194
2021	20,470,000	3,609,594	24,079,594
2022	6,470,000	2,611,681	9,081,681
2023	6,785,000	2,296,269	9,081,269
2024	7,115,000	1,965,500	9,080,500
2025	7,470,000	1,609,750	9,079,750
2026	7,845,000	1,236,250	9,081,250
2027	8,235,000	844,000	9,079,000
2028	8,645,000	432,250	9,077,250
	<b><u>\$289,815,000</u></b>	<b><u>\$162,914,752</u></b>	<b><u>\$452,729,752</u></b>

## DEBT SERVICE

### Statement of Debt Service Revenues and Expenditures *Convention Center*

	FY 2003-04 Actual	FY 2004-05 Budget	FY 2004-05 Estimate	FY 2005-06 Adopted
<b>Beginning Cash Balance</b>	\$ 4,040,275	\$ 4,129,716	\$ 4,134,025	\$ 4,179,888
 <u>Revenues</u>				
Transfers	22,585,935	23,609,955	23,609,955	24,742,152
Interest/Other	124,308	140,000	130,000	130,000
<b>Total</b>	<b>22,710,243</b>	<b>23,749,955</b>	<b>23,739,955</b>	<b>24,872,152</b>
 <b>Total Available Resources</b>	 \$ 26,750,518	 \$ 27,879,671	 \$ 27,873,980	 \$ 29,052,040
 <u>Expenses</u>				
Principal Payments	7,290,000	8,805,000	8,805,000	14,360,793
Interest Payments	15,326,493	14,889,092	14,889,092	10,685,000
<b>Total</b>	<b>22,616,493</b>	<b>23,694,092</b>	<b>23,694,092</b>	<b>25,045,793</b>
 <b>Ending Cash Balance</b>	 \$ 4,134,025	 \$ 4,185,579	 \$ 4,179,888	 \$ 4,006,247

# DEBT SERVICE

## SPORTS ARENA

### Introduction

On January 17, 1998, the Dallas voters approved a proposition authorizing the City to impose an additional 2% Hotel Occupancy Tax and a 5% Motor Vehicle Rental Tax to be used solely to pay for a new sports arena. On June 24, 1998, \$140.38 million of revenue bonds were issued to fund the City's \$125 million contribution to build the new arena. Of the \$140.38 million issued, \$104.81 million of the bonds are tax-exempt and the other \$35.57 million of the bonds are taxable. The debt service fund provides for the payment of principal and interest on both series of bonds.

### Credit Rating

These bonds currently hold AAA/Aaa/AAA ratings from Standard & Poor's, Moody's Investors Service and Fitch IBCA, respectively. These ratings reflect the assessment of the likelihood of repayment of principal and interest based on the bond insurance policy that Ambac Assurance Corporation is providing.

### FY2005-06 Debt Service Budget

The FY2005-06 budget includes scheduled debt service payments of \$9.3 million. Of this total, \$2.9 million and \$6.4 million are for principal payments and interest payments, respectively. These payments are funded with transfers of the 2% Hotel Occupancy Tax, the 5% Motor Vehicle Rental Tax, and interest earnings on the cash balance. Tax revenues in excess of the required debt service payments are retained in the Surplus Debt Redemption Fund until required for the payment of debt service. The Statement of Expenditures and Revenues shown on the next page reflects both of the Sports Arena Debt Service Funds and the Sports Arena Surplus Debt Redemption Fund.

### Statement of Revenue Bonded Indebtedness as of 09/30/05

Series Number	Issue Name	Date of Issue	Term Years	Interest Rate	Outstanding Principal
568	Special Tax Revenue Bonds	06/15/98	30	4.2%-5.4%	85,590,000
569	Special Tax and Lease Revenue Bonds	06/15/98	30	6.0%-6.7%	32,070,000
<b>Total Sports Arena Revenue Bonds</b>					<b><u>\$117,660,000</u></b>

# DEBT SERVICE

## Sports Arena Debt Service Requirements As of 09/30/2005

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2006	2,870,000	6,447,326	9,317,326
2007	3,020,000	6,296,237	9,316,237
2008	3,185,000	6,130,557	9,315,557
2009	3,360,000	5,955,389	9,315,389
2010	3,550,000	5,767,369	9,317,369
2011	3,750,000	5,568,604	9,318,604
2012	3,960,000	5,358,499	9,318,499
2013	4,180,000	5,136,529	9,316,529
2014	4,415,000	4,902,029	9,317,029
2015	4,665,000	4,650,124	9,315,124
2016	4,935,000	4,383,825	9,318,825
2017	5,210,000	4,106,863	9,316,863
2018	5,495,000	3,823,856	9,318,856
2019	5,795,000	3,525,056	9,320,056
2020	6,110,000	3,209,713	9,319,713
2021	6,440,000	2,876,913	9,316,913
2022	6,790,000	2,525,744	9,315,744
2023	7,160,000	2,155,206	9,315,206
2024	7,555,000	1,764,056	9,319,056
2025	7,965,000	1,350,963	9,315,963
2026	8,400,000	915,094	9,315,094
2027	8,850,000	469,781	9,319,781
	<b><u>\$ 117,660,000</u></b>	<b><u>\$87,319,733</u></b>	<b><u>\$204,979,733</u></b>

## DEBT SERVICE

### Statement of Debt Service Revenues and Expenditures *Sports Arena*

	FY 2003-04 Actual	FY 2004-05 Budget	FY 2004-05 Estimate	FY 2005-06 Adopted
<b>Beginning Cash Balance</b>	<b>\$ 20,058,422</b>	<b>\$ 31,119,616</b>	<b>\$ 36,282,872</b>	<b>\$ 40,049,272</b>
<u>Revenues</u>				
2% Hotel Occupancy Tax	8,253,682	9,175,000	8,774,856	8,603,428
5% Motor Vehicle Rental Tax	3,294,062	3,250,000	3,273,764	3,250,000
Interest/Transfers/Other	13,994,067	650,000	1,033,234	1,453,229
<b>Total</b>	<b>25,541,811</b>	<b>13,075,000</b>	<b>13,081,854</b>	<b>13,306,657</b>
<b>Total Available Resources</b>	<b>\$ 45,600,233</b>	<b>\$ 44,194,616</b>	<b>\$ 49,364,726</b>	<b>\$ 53,355,929</b>
<u>Expenses</u>				
Principal	2,605,000	2,725,000	2,725,000	2,870,000
Interest	6,712,361	6,590,454	6,590,454	6,447,326
<b>Total</b>	<b>9,317,361</b>	<b>9,315,454</b>	<b>9,315,454</b>	<b>9,317,326</b>
<b>Ending Cash Balance</b>	<b>\$ 36,282,872</b>	<b>\$ 34,879,162</b>	<b>\$ 40,049,272</b>	<b>\$ 44,038,603</b>

FY2003-04 Transfers included the transfer of \$13.1 million in interest earnings on the original bond proceeds to the debt service and surplus debt redemption funds.

# DEBT SERVICE

## WATER UTILITIES

### Introduction

The debt service component of the Operating Budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU's indebtedness. The budget for these payments is prescribed by the following standards:

- ◆ The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- ◆ Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- ◆ Financial criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes (CP), which are utilized for interim financing of capital construction projects. On an annual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements DWU makes payments in proportion to its allocated share of the joint use facilities.

### Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Current ratings of the City's debt instruments are shown in the table below.

<u>Credit Rating Service</u>	<u>Revenue Bonds</u>	<u>Commercial Paper</u>
		<u>Notes</u>
Moody's	Aa2	P-1
Standard & Poor's	AA+	A-1+

# DEBT SERVICE

## Revenue Bond and Commercial Paper Note Coverage

The following are established standards for DWU net revenue in relation to future debt service payments.

- ◆ Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- ◆ DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- ◆ Commercial Paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

For fiscal year 2004 coverage at September 30, 2004 is summarized in the table below.

### Debt Service Coverage Requirements FY 2004

Coverage Net Revenue (CNR) = \$ 154,872 (000 omitted)

<u>Authority</u>	<u>Ratio</u>	<u>Requirement</u>	<u>Denominator \$</u>	<u>Actual</u>
Bond Ordinance	CNR/Max YR	1.25	123,220	1.26
DWU Criteria	CNR/Max YR	1.50	123,220	1.26
DWU Criteria	CNR/Max CP	1.10	133,685	1.16
Rating Agencies	CNR/AVG	N/A	68,492	2.26

Max Yr = Maximum amount of debt service required in a single fiscal year for Principal and Interest payments on Outstanding Revenue Bond indebtedness.

Max CP= Maximum amount of debt service required in a single fiscal year for Principal and interest payments on all Outstanding Debt.



## DEBT SERVICE

### FY 2005-06 Debt Service Budget

The FY 2005-06 budget provides principal and interest for existing debt of \$68 million and \$62 million, respectively. New debt to be issued includes \$241 million in revenue bonds to refinance and retire commercial paper. The 2006 bond issue is projected to require \$7.1 million in debt service payments for FY 2005-06. Commercial paper issues in FY 2005-06 are forecast at \$198 million with an estimated interest cost of \$5.2 million, which is paid from the Water Utilities Operating Fund.

# DEBT SERVICE

## Water Utilities Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2005-06 unless otherwise noted (in italics).

- (1) Current revenues will be sufficient to support current expenditures including debt service and other obligations of the system.
- (2) Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.
- (3) Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
- (4) Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
- (5) An equity target will be maintained for each fiscal year-end of at least 20% of the total capital structure, excluding current liabilities. *Not in compliance, budgeted transfers are currently set at 18.8% of the total capital program. This is a one-time reduction.*
- (6) Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
- (7) Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
- (8) Revenue bonds will be issued with serial maturities not to exceed thirty (30) years (revised by City Council 9/28/05).
- (9) Debt refinancing will only be considered when the overall net present value savings is at least 3% of the principal amount to be refunded.
- (10) Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

# DEBT SERVICE

## Statement of Indebtedness As of 09/30/05

Series Number	Issue Name	Interest Rate	Date of Issue	Term Years	Outstanding Principal
<b><u>Water Works and Sewer System Revenue Bonds</u></b>					
550	Refunding & Improvement	4.0%	09/01/93	20	4,715,000
570	Refunding *	4.3-5.0%	09/01/98	31	303,180,000
573	Refunding & Improvement	4.8-5.5%	09/01/99	20	15,430,000
576	Refunding & Improvement	5.3-5.8 %	09/01/00	20	25,890,000
582	Refunding & Improvement	5.0-5.3%	09/01/01	20	111,605,000
586	Refunding	3.0-5.5%	02/01/02	20	27,930,000
587	Refunding	3.0-5.0%	09/01/02	8	125,850,000
590	Refunding & Improvement	3.0-5.4%	01/01/03	20	288,035,000
B595	Refunding & Improvement	3.5-5.0%	09/01/03	20	158,015,000
630	Refunding	5.0%	02/01/05	20	<u>235,805,000</u>
<b>Total Dallas Water Utilities Revenue Bonds</b>					<b><u><u>\$1,296,455,000</u></u></b>
*Longer term authorized to prepay previous 50 year contractual obligation					
<b><u>Commercial Paper Notes</u></b>					<b><u><u>\$ 198,000,000</u></u></b>
<b><u>Equipment Notes</u></b>					<b><u><u>\$ 24,600,000</u></u></b>

# DEBT SERVICE

## Dallas Water Utilities Debt Service Requirements As of 09/30/2005

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2006	67,985,000	62,429,564	130,414,564
2007	71,200,000	59,234,998	130,434,998
2008	74,660,000	55,761,004	130,421,004
2009	78,355,000	52,058,429	130,413,429
2010	82,240,000	48,111,226	130,351,226
2011	76,535,000	44,145,766	120,680,766
2012	66,695,000	40,538,594	107,233,594
2013	71,215,000	37,049,329	108,264,329
2014	67,010,000	33,663,054	100,673,054
2015	62,300,000	30,490,947	92,790,947
2016	60,070,000	27,372,222	87,442,222
2017	60,240,000	24,373,450	84,613,450
2018	53,405,000	21,431,125	74,836,125
2019	57,280,000	18,691,066	75,971,066
2020	60,195,000	15,757,462	75,952,462
2021	58,115,000	12,802,181	70,917,181
2022	55,170,000	9,996,549	65,166,549
2023	48,160,000	7,441,100	55,601,100
2024	35,725,000	5,373,169	41,098,169
2025	24,965,000	3,870,875	28,835,875
2026	11,750,000	2,953,000	14,703,000
2027	12,340,000	2,350,750	14,690,750
2028	12,955,000	1,718,375	14,673,375
2029	13,605,000	1,054,375	14,659,375
2030	14,285,000	357,125	14,642,125
	<b><u>\$ 1,296,455,000</u></b>	<b><u>\$ 619,025,735</u></b>	<b><u>\$ 1,915,480,735</u></b>

## DEBT SERVICE

### Statement of Debt Service Revenues and Expenditures *Dallas Water Utilities*

	FY 2003-04 Actual	FY 2004-05 Budget	FY 2004-05 Estimate	FY 2005-06 Adopted
<b>Beginning Cash Balance</b>	<b>\$ 90,384,597</b>	<b>\$ 98,755,281</b>	<b>\$ 99,997,371</b>	<b>\$ 96,427,690</b>
<u>Revenues</u>				
Operating Fund Transfers*	130,125,034	137,633,356	128,187,641	139,126,041
Storm Water Utility Transfers	563,342	562,937	562,937	564,120
<b>Total</b>	<b>130,688,376</b>	<b>138,196,293</b>	<b>128,750,578</b>	<b>139,690,161</b>
 <b>Total Available Resources</b>	 <b>\$ 221,072,973</b>	 <b>\$ 236,951,574</b>	 <b>\$ 228,747,949</b>	 <b>\$ 236,117,851</b>
<u>Expenses</u>				
Principal Payments**	62,405,000	72,780,000	72,780,000	67,985,000
Interest Payments	58,670,602	57,871,560	59,540,259	62,429,564
<b>Total</b>	<b>121,075,602</b>	<b>130,651,560</b>	<b>132,320,259</b>	<b>130,414,564</b>
 <b>Ending Cash Balance</b>	 <b>\$ 99,997,371</b>	 <b>\$ 106,300,014</b>	 <b>\$ 96,427,690</b>	 <b>\$ 105,703,287</b>

\*Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds.

\*\*These payments are to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

Note: This schedule reflects the accrual basis of accounting.



## FY2005-06 ADOPTED CAPITAL IMPROVEMENT BUDGET

The Adopted FY2005-06 Capital Improvement Program budget is \$529.8 million consisting of \$287.3 million for General Purpose Capital Improvements and \$242.5 million for Enterprise Fund Capital Improvements. This compares to the FY 2004-05 budget of \$464.2 million that consisted of \$226.4 million for General Purpose and \$237.8 million for Enterprise projects.

### **General Purpose Capital Improvement Program**

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City's street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; the flood protection and storm drainage system; other City-owned facilities, and economic initiatives. General Obligation bonds are the primary financing mechanism for these capital improvements. The current General Obligation Bond program was approved by voters in May 2003 and totals \$579.3m. The bonds for the 1998 Bond Program were issued over four years with the exception of the Trinity River Corridor proposition. This proposition still remains open. The bonds are scheduled to be sold over a ten-year period ending in 2008.

### **Enterprise Fund Capital Improvement Program**

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and air transportation facilities. These projects are funded primarily by the transfer of enterprise revenues and the issuance of debt such as commercial paper and/or revenue bonds.

### **Capital Budget Process**

The FY 2005-06 Capital Improvement Program budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2003 General Obligation Bond Program. The development of this program began in early 2001 and included the update of a Citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and, public hearings. All seventeen propositions received voter approval in May 2003. This is the third year of the 4-year bond program.

### **Operating and Maintenance Impact**

By developing the annual capital budget concurrently with the operating budget, the impact of operating, maintenance and debt service costs are incorporated into the operating budget as necessary. Operating cost impacts are indicated by capital improvement program where they have been identified at this time.

### **How to read the Capital Budget Format**

The Capital Improvement Budget portion of this document is comprised of the following sections:

**Summaries** – Includes tables and pie charts highlighting the City's priorities for project funding in the upcoming fiscal year. Funding is identified by the City Council's priority Key Focus Areas, funding source, and type of project use.

**Bond Issue Schedules** – Provides annual issuance amounts, by proposition, for the 1998 and 2003 bond Programs.

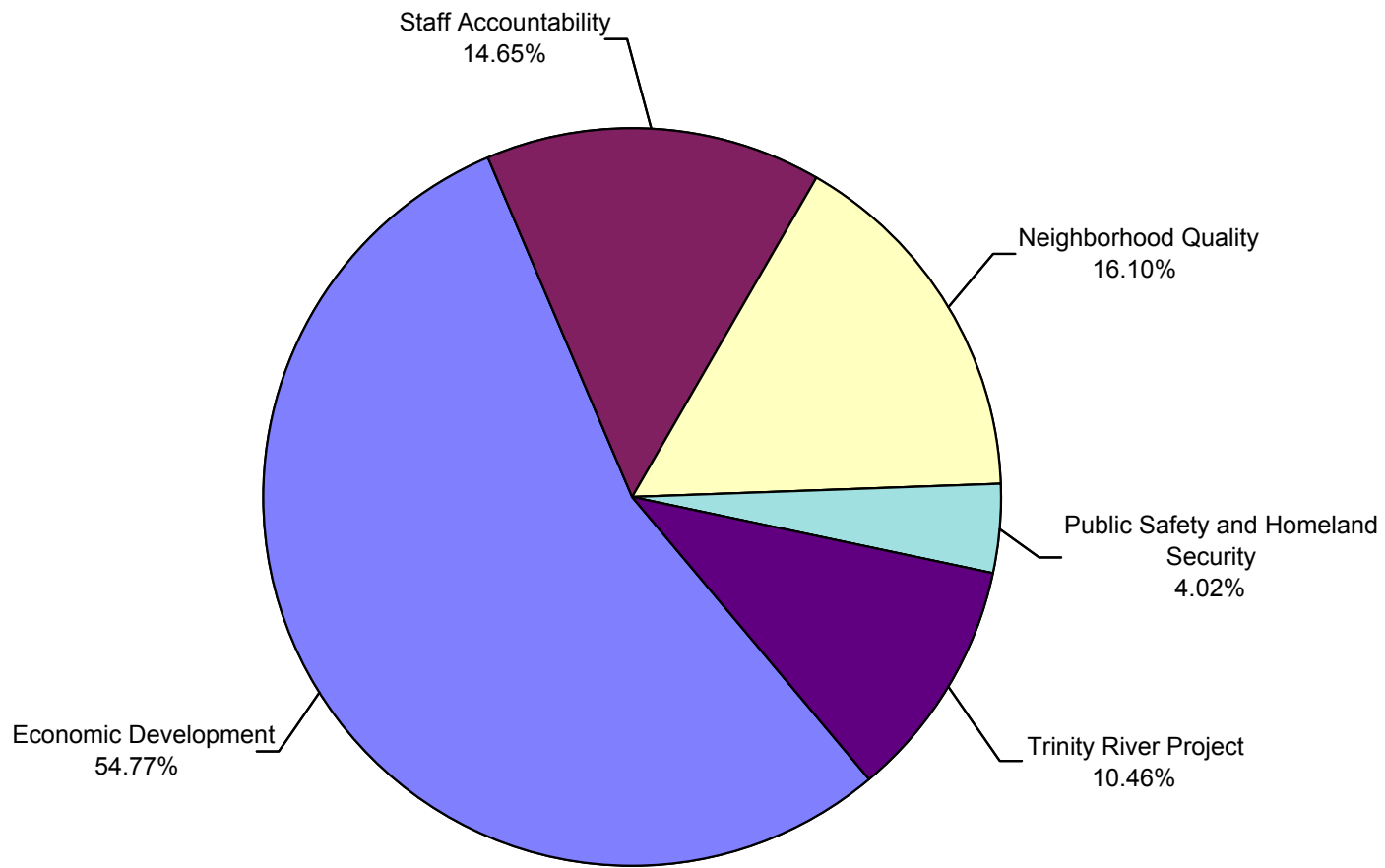
**Capital Program (Detail)** – Provides information by program service (Aviation, City Facilities, Streets and Thoroughfares, etc.) and project detail. Program service information includes narrative for program mission, prior year major accomplishments, and upcoming budget year objectives. Project detail is included in each program service listing projects in alphabetical order. Projects funded in prior years that are active or have remaining appropriations yet to be awarded as of June 30, 2005 have been included. Projects funded in prior years that were finalized as of June 30, 2005 have been excluded. Included in the project detail for each project is the service category, corresponding Council priority Key Focus Area, council district, funding source, the total project budget over the life of the project, remaining appropriations, and new appropriations for the upcoming budget year. Estimated costs for future phases of current projects beyond FY2005-06 have been indicated when known. Identification of future cost is not a commitment of future funding.

## FY2005-06 ADOPTED CAPITAL IMPROVEMENT BUDGET

<u>Key Focus Areas</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Economic Development	2,698,154,450	2,306,476,875	391,677,575	290,181,821	288,322,439	3,276,658,710
Staff Accountability	201,448,447	149,116,025	52,332,422	77,630,884	0	279,079,331
Neighborhood Quality	583,088,151	449,698,169	133,389,982	85,310,717	97,587,190	765,986,058
Public Safety and Homeland Security	78,632,893	69,221,874	9,411,019	21,283,962	10,378,641	110,295,496
Trinity River Project	97,157,176	49,947,818	47,209,358	55,409,113	115,725,711	268,292,000
<b>Total Key Focus Areas</b>	<b>3,658,481,117</b>	<b>3,024,460,762</b>	<b>634,020,356</b>	<b>529,816,497</b>	<b>512,013,981</b>	<b>4,700,311,595</b>



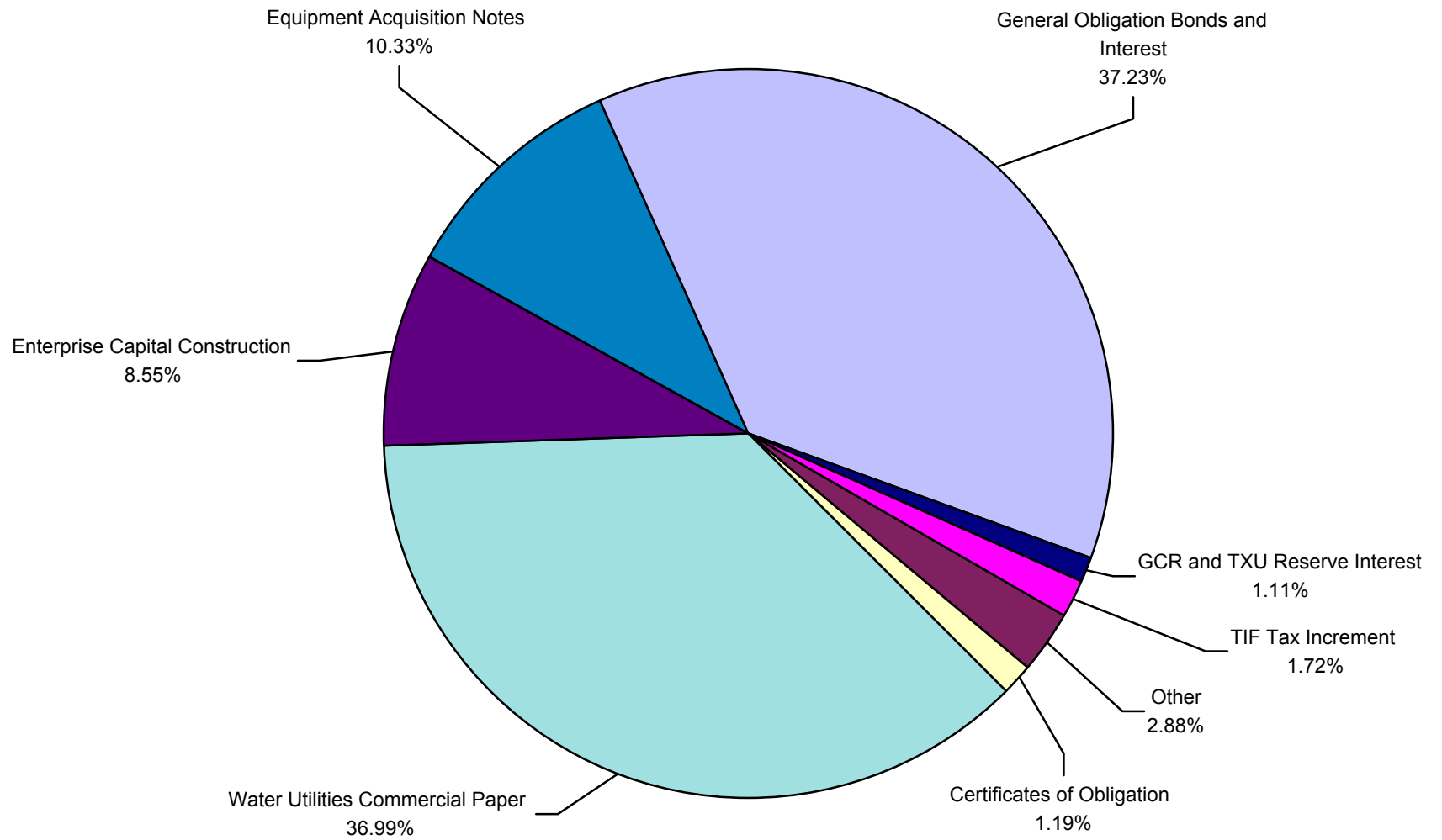
FY2005-06 ADOPTED CAPITAL BUDGET - KEY FOCUS AREAS



## FY2005-06 ADOPTED CAPITAL IMPROVEMENT BUDGET

<u>Source of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Aviation Capital Construction and Federal AIP Funds	151,409,688	110,882,620	40,527,068	0	0	151,409,688
Capital Construction - General Purpose	21,873,257	18,155,673	3,717,584	3,016,880	0	24,890,137
Capital Projects Reimbursements	9,795,393	3,075,397	6,719,996	0	0	9,795,393
Certificates of Obligation	48,407,455	41,440,385	6,967,070	6,320,500	0	54,727,955
Convention and Event Services Capital Construction	24,256,722	21,474,306	2,782,416	0	0	24,256,722
Convention Center Revenue Bonds	129,069,581	127,533,893	1,535,688	0	0	129,069,581
Equipment Acquisition Notes	82,640,054	76,545,523	6,094,531	54,745,000	0	137,385,054
General Capital Reserve and Texas Utilities Reserve Interest	12,164,284	11,571,311	592,973	5,866,032	0	18,030,316
General Obligation Bonds and Interest	679,960,926	404,152,397	275,808,529	197,231,338	246,313,981	1,123,506,245
Other	33,020,753	17,929,887	15,090,866	7,992,964	8,200,000	49,213,717
Public/Private Partnership Funds	17,462,042	12,845,739	4,616,303	3,400,000	0	20,862,042
Sports Arena Revenue Bonds and Interest	0	0	0	169,446	0	169,446
Street Assessments	3,485,234	2,640,156	845,078	663,000	0	4,148,234
TIF Tax Increment and Interest	133,614,094	97,311,169	36,302,925	9,135,337	0	142,749,431
Water Utilities Capital Construction	814,123,639	742,261,595	71,862,044	45,276,000	60,085,000	919,484,639
Water Utilities Commercial Paper	1,207,219,813	1,046,757,141	160,462,672	196,000,000	197,415,000	1,600,634,813
Water Utilities Revenue Bonds	289,978,182	289,883,568	94,614	0	0	289,978,182
<b>Total Sources of Funds</b>	<b>3,658,481,117</b>	<b>3,024,460,762</b>	<b>634,020,356</b>	<b>529,816,497</b>	<b>512,013,981</b>	<b>4,700,311,595</b>

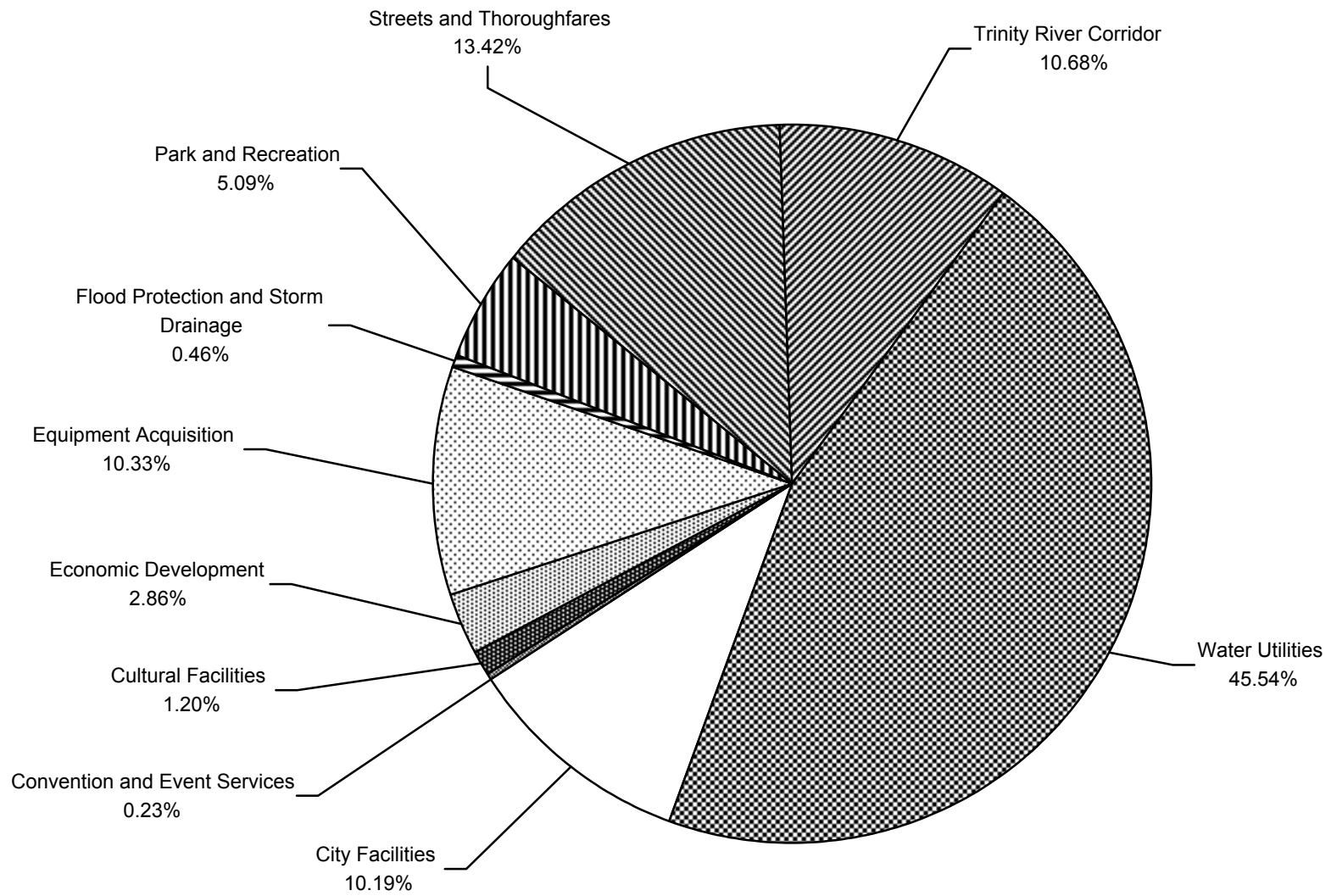
FY2005-06 ADOPTED CAPITAL BUDGET - SOURCES OF FUNDS



## FY2005-06 ADOPTED CAPITAL IMPROVEMENT BUDGET

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Aviation Facilities	151,409,688	110,882,620	40,527,068	0	0	151,409,688
City Facilities	268,446,957	191,316,576	77,130,381	53,967,855	26,377,240	348,792,052
Convention and Event Services	155,326,303	149,139,724	6,186,579	1,228,042	0	156,554,345
Cultural Facilities	28,294,423	22,621,761	5,672,662	6,372,698	19,625,596	54,292,717
Economic Development	173,056,136	124,113,988	48,942,148	15,164,693	800,000	189,020,829
Equipment Acquisition	82,640,054	76,545,523	6,094,531	54,745,000	0	137,385,054
Flood Protection and Storm Drainage	22,382,357	14,142,471	8,239,886	2,403,820	6,960,203	31,746,380
Park and Recreation	97,778,069	54,833,607	42,944,462	26,969,577	24,671,432	149,419,078
Streets and Thoroughfares	269,610,320	150,853,264	118,757,056	71,098,456	60,353,799	401,062,575
Trinity River Corridor	98,215,176	51,108,922	47,106,254	56,590,356	115,725,711	270,531,243
Water Utilities	2,311,321,634	2,078,902,305	232,419,329	241,276,000	257,500,000	2,810,097,634
<b>Total Uses of Funds</b>	<b>3,658,481,117</b>	<b>3,024,460,762</b>	<b>634,020,356</b>	<b>529,816,497</b>	<b>512,013,981</b>	<b>4,700,311,595</b>

FY2005-06 ADOPTED CAPITAL BUDGET - USES OF FUNDS



**1998 GENERAL OBLIGATION BOND PROGRAM**

Approved May 2, 1998 - Total Authorized \$543,500,000

Bond Issue Schedule

<b>Propositions</b>	<b>FY 1998-99</b>	<b>FY 1999-00</b>	<b>FY 2000-01</b>	<b>FY 2001-02</b>	<b>FY 2002-03</b>	<b>FY 2003-04</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>To FY 2007-08</b>	<b>Total Authorized</b>
Street & Thoroughfare Improvements	37,276,000	21,862,000	35,473,000	30,414,000	0	0	0	0	0	125,025,000
Park, Playground, Recreation & Community Facilities	14,165,000	8,633,000	17,140,000	7,622,000	0	0	0	0	0	47,560,000
Police Headquarters Facility	10,650,000	0	31,630,000	0	0	0	0	0	0	42,280,000
Fire Protection Facilities	350,000	250,000	2,665,000	0	0	0	0	0	0	3,265,000
Library Facilities	2,000,000	50,000	1,100,000	6,900,000	0	0	0	0	0	10,050,000
Flood Protection & Storm Drainage Improvements	5,169,000	3,285,000	1,697,000	4,219,000	0	0	0	0	0	14,370,000
Cultural Arts Facilities Acquisition & Improvements	500,000	10,000,000	0	0	0	0	0	0	0	10,500,000
City Facilities Repair & Improvements	2,040,000	4,000,000	5,710,000	12,600,000	0	0	0	0	0	24,350,000
Economic Development, Neighborhood Revitalization & Business Expansion Programs	7,000,000	2,300,000	7,300,000	0	0	0	0	0	0	16,600,000
Animal Control Facilities	350,000	0	250,000	2,900,000	0	0	0	0	0	3,500,000
Trinity River Corridor Project	30,500,000	15,500,000	0	0	0	10,550,000	33,515,000	48,410,000	107,525,000	246,000,000
<b>Total 1998 General Obligation Bond Program</b>	<b>110,000,000</b>	<b>65,880,000</b>	<b>102,965,000</b>	<b>64,655,000</b>	<b>0</b>	<b>10,550,000</b>	<b>33,515,000</b>	<b>48,410,000</b>	<b>107,525,000</b>	<b>543,500,000</b>

## 2003 GENERAL OBLIGATION BOND PROGRAM

Approved May 3, 2003 - Total Authorized \$579,290,000  
Bond Issue Schedule

Propositions	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	Total Authorized
Street & Transportation Improvements	54,310,762	52,795,836	52,666,239	39,187,163	198,960,000
Neighborhood & Community Park, Playground and Recreation	10,789,957	16,042,901	16,977,213	13,479,929	57,290,000
Library Facilities	9,538,679	15,507,437	14,600,514	15,878,370	55,525,000
Flood and Storm Drainage Facilities	4,325,657	3,028,685	2,120,455	6,960,203	16,435,000
Planning and Designing a Performing Arts Theater and Constructing Related Site Improvements in the Downtown Arts District	450,000	0	1,800,930	9,004,070	11,255,000
City Service & Maintenance Facilities	16,825,000	0	0	0	16,825,000
Animal Control Facilities	11,755,000	0	0	0	11,755,000
Land Acquisition for the Development of Low and Moderate Income, Owner-Occupied Single Family Homes	2,000,000	1,030,000	0	0	3,030,000
Flood Protection & Storm Drainage Facilities for the McCommas Bluff Landfill	24,000,000	0	0	0	24,000,000
Specified Street Projects Described in the Election Ordinance	10,909,360	21,972,936	13,814,338	21,203,366	67,900,000
Major & Citywide Park and Recreation Facilities	14,340,043	9,630,137	8,068,317	11,191,503	43,230,000
Cultural Arts Facilities	473,481	2,691,017	3,878,976	10,621,526	17,665,000
Street, Utility & Other Infrastructure Improvements in Furtherance of Economic and Business Development in the Southern Area of the City	0	3,000,000	2,200,000	800,000	6,000,000
Fire Station Facilities	1,239,000	5,521,784	7,321,004	5,668,212	19,750,000
Farmers Market Improvement	300,000	1,700,000	1,200,000	0	3,200,000
Police Facilities	1,563,061	2,899,267	14,177,014	4,830,658	23,470,000
Homeless Assistance Facilities	0	3,000,000	0	0	3,000,000
<b>Total 2003 General Obligation Bond Program</b>	<b>162,820,000</b>	<b>138,820,000</b>	<b>138,825,000</b>	<b>138,825,000</b>	<b>579,290,000</b>

# AVIATION FACILITIES CAPITAL IMPROVEMENTS

## **MISSION**

The Department of Aviation's Capital Improvement Program is directed toward: (1) meeting the obligations incumbent of the City's role in the National Airspace System to maintain safe, delay-free and cost effective airports; (2) maintaining existing systems, pavements and buildings at the City's three aviation facilities to meet federal, state and municipal standards for safety, security and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users; and (4) studying, designing and constructing facilities that enhance customer service and convenience.

The Department of Aviation's facilities include Dallas Love Field, the Heliport and Dallas Executive Airport.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05**

1. Completed the design and construction of blast walls at Love Field.
2. Completed the design and construction of the canine facility at Love Field.
3. Completed the design and construction of new terminal building and air traffic control tower at Dallas Executive Airport.
4. Completed the design and construction of runway and electrical improvements at Dallas Executive Airport.
5. Completed the Central Plant portion of the Love Field terminal building HVAC project.

## **HIGHLIGHTED OBJECTIVES FOR FY2005-06**

1. Complete the construction of non-load bearing surfaces at Love Field.
2. Complete the construction of apron rehabilitation at Love Field.
3. Complete the baggage claim wing renovation at Love Field.
4. Complete the construction of new maintenance facility at Dallas Executive Airport.
5. Complete the construction of new standpipe system in Love Field Parking Garage A.

## **OPERATING & MAINTENANCE COST**

Upon completion, certain capital improvement projects will have on-going costs associated with operating and maintaining the new facilities, facility improvements or expansions. No additional operating and maintenance costs have been identified at this time.



# AVIATION FACILITIES CAPITAL IMPROVEMENTS

## **SERVICE DESCRIPTIONS**

**Airfield Electrical** Federal Aviation Regulations establish very detailed requirements for the installation and operation of electrical lighting systems within the Airport Operating Area (AOA). These systems include runway and taxiway lighting, guidance signs, navigational aids and obstruction and apron lighting. These systems are inspected daily and repaired as necessary. Reconstruction and new installation projects are scheduled based on inspection findings and changes in federal regulations.

**Aviation Land Acquisition** Paragraph 5.4 of the Dallas Love Field Policies directs the Department of Aviation to acquire privately owned parcels within the area bounded by Mockingbird Lane, Lemmon Avenue, Denton Drive and Shorecrest Drive for transportation, aviation or other appropriate uses when such land becomes available for purchase and when City funding is available for such acquisition.

**Environmental** Federal and State regulations administered by the Environmental Protection Agency (EPA), the Texas Commission on Environmental Quality (TCEQ), and Municipal Codes administered by the City's Environmental and Health Services Department (EHS), direct the environmental projects undertaken by the Department of Aviation.

**Landscaping** Both Dallas Love Field and Dallas Executive Airport are located within the Dallas city limits and are surrounded by or in close proximity to residential housing and retail businesses. The airports strive to maintain a "good neighbor" status and make every possible effort to be aesthetically pleasing. Quality landscaping is an important effort in accomplishing this goal.

**Parking** A Parking Garage Feasibility Study concluded that existing parking facilities at Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 4,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building.

**Pavement Maintenance/Construction** Federal Aviation Regulations establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement areas. These areas require daily inspections. Repair, reconstruction and new construction projects are scheduled based on inspection findings.

**Safety/Security** Federal Aviation Regulations (FAR) Part 139 and Transportation Security Administration (TSA) Part 1540 and associated Advisory Circulars establish very detailed requirements for safety and security at air carrier airports such as Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport; aircraft rescue and firefighting (ARFF); and ensuring the safety of personnel and aircraft within the confines of the airport's AOA. TSA Part 1540 focuses on securing the airport from intentional entry into the restricted areas of the airport by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

**Terminal** Since the airports are the first impression many visitors have of the City of Dallas, it is necessary that the airport terminal facilities be maintained in a manner that presents a clean and attractive appearance while providing high levels of customer convenience. Last year over 5.8 million passengers passed through the Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring an aggressive program of updating, renovating and maintenance to maintain the traveling public's favorable impression of Love Field and the City of Dallas. The terminal building at Dallas Executive Airport presents similar challenges; however, in accordance with the Master Plan Study, a replacement terminal building has been designed for Dallas Executive Airport and construction will be nearing completion at the end of 2005.

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	Budget as of <u>06-30-05</u>	Spent or Committed <u>06-30-05</u>	Remaining as of <u>06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	Total Estimated Cost
Capital Construction	132,547,137	101,788,489	30,758,648	0	0	132,547,137
FAA Airport Improvement Program	18,862,551	9,094,131	9,768,420	0	0	18,862,551
<b>Total Sources of Funds</b>	<b>151,409,688</b>	<b>110,882,620</b>	<b>40,527,068</b>	<b>0</b>	<b>0</b>	<b>151,409,688</b>

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Airfield Electrical	590,979	0	590,979	0	0	590,979
Aviation Land Acquisition	16,604,904	16,604,904	0	0	0	16,604,904
Environmental	12,248,610	8,298,851	3,949,760	0	0	12,248,610
Landscaping	3,790,242	2,064,300	1,725,942	0	0	3,790,242
Parking	21,747,390	19,377,669	2,369,721	0	0	21,747,390
Pavement Maintenance / Construction	18,580,436	3,970,106	14,610,330	0	0	18,580,436
Safety/Security	4,073,466	2,816,136	1,257,331	0	0	4,073,466
Terminal	73,773,661	57,750,655	16,023,006	0	0	73,773,661
<b>Total Uses of Funds</b>	<b>151,409,688</b>	<b>110,882,620</b>	<b>40,527,068</b>	<b>0</b>	<b>0</b>	<b>151,409,688</b>

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Airfield Lighting - Dallas Executive Airport	Airfield Electrical	Economic Development	Citywide	Capital Construction	590,979	0	590,979	0	0	590,979	Various
Airfield Rescue and Fire Fighting - Love Field	Safety/Security	Public Safety and Homeland Security	Citywide	Capital Construction	1,645,957	1,645,957	0	0	0	1,645,957	1st/00
Airfield Surface Repair - Love Field	Pavement Maintenance / Construction	Economic Development	Citywide	Capital Construction	1,117,777	429,229	688,548	0	0	1,117,777	Various
Airfield Surface Repair - Love Field	Pavement Maintenance / Construction	Economic Development	Citywide	Federal AIP Grant	4,471,111	34,963	4,436,148	0	0	4,471,111	Various
Asbestos Abatement - Dallas Executive Airport	Environmental	Economic Development	Citywide	Capital Construction	302,884	46,716	256,168	0	0	302,884	Various
Asbestos Abatement - Love Field	Environmental	Economic Development	Citywide	Capital Construction	4,659,409	3,577,206	1,082,203	0	0	4,659,409	Various
Aviation Commercial Development	Aviation Land Acquisition	Economic Development	Citywide	Capital Construction	16,604,904	16,604,904	0	0	0	16,604,904	Various
Baggage Claim Renovation - Love Field	Terminal	Economic Development	Citywide	Capital Construction	3,820,729	1,105,009	2,715,720	0	0	3,820,729	4th/06
Blast Fence Reconstruction- Love Field	Environmental	Economic Development	Citywide	Capital Construction	2,318,666	877,621	1,441,045	0	0	2,318,666	Various
Blast Fence Reconstruction- Love Field	Environmental	Economic Development	Citywide	Federal AIP Grant	2,783,639	2,400,905	382,734	0	0	2,783,639	Various
Canine Explosive Detection Facility	Safety/Security	Public Safety and Homeland Security	Citywide	Capital Construction	152,798	108,994	43,804	0	0	152,798	4th/05
Canine Explosive Detection Facility	Safety/Security	Public Safety and Homeland Security	Citywide	Federal AIP Grant	400,000	328,190	71,810	0	0	400,000	4th/05
Capital Database Management System	Pavement Maintenance / Construction	Economic Development	Citywide	Capital Construction	125,000	10	124,990	0	0	125,000	N/A

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Ceiling Replacement - Love Field	Terminal	Economic Development	Citywide	Capital Construction	255,720	21,680	234,040	0	0	255,720	3rd/06
Computerized Parking and Taxi System - Love Field	Parking	Economic Development	Citywide	Capital Construction	1,461,494	625,336	836,158	0	0	1,461,494	1st/06
Controlled Access Security - Love Field	Safety/Security	Public Safety and Homeland Security	Citywide	Capital Construction	500,000	161,400	338,600	0	0	500,000	4th/06
Drainage Improvements - Love Field	Environmental	Economic Development	Citywide	Capital Construction	358,972	0	358,972	0	0	358,972	Various
Electrical System Upgrade - Love Field	Terminal	Economic Development	Citywide	Capital Construction	603,352	63,145	540,207	0	0	603,352	2nd/06
Environmental Programs - Love Field and Dallas Executive Airport	Environmental	Economic Development	Citywide	Capital Construction	1,825,040	1,396,402	428,638	0	0	1,825,040	Various
Equipment Maintenance Facility- Dallas Executive Airport	Terminal	Economic Development	Citywide	Capital Construction	903,358	57,195	846,163	0	0	903,358	1st/06
Flooring Improvements - Love Field	Terminal	Economic Development	Citywide	Capital Construction	56,000	0	56,000	0	0	56,000	4th/05
Ground Service Equipment Electrification - Love Field	Terminal	Economic Development	Citywide	Capital Construction	732,223	0	732,223	0	0	732,223	Various
Landscaping - Love Field	Landscaping	Neighborhood Quality	Citywide	Capital Construction	3,790,242	2,064,300	1,725,942	0	0	3,790,242	Various
Maintenance Facility - Love Field	Terminal	Economic Development	Citywide	Capital Construction	152,328	152,328	0	0	0	152,328	4th/06
Parking Garage Expansion - Love Field	Parking	Economic Development	Citywide	Capital Construction	18,274,693	16,748,864	1,525,829	0	0	18,274,693	2nd/06
Pavement Condition Analysis Equipment	Safety/Security	Public Safety and Homeland Security	Citywide	Capital Construction	114,933	93,333	21,601	0	0	114,933	1st/06

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Public Safety Offices - Love Field	Terminal	Economic Development	Citywide	Capital Construction	1,000,000	247,430	752,570	0	0	1,000,000	4th/06
Reconstruction of Airfield Pavement - Love Field	Pavement Maintenance / Construction	Economic Development	Citywide	Capital Construction	6,133,048	3,083,048	3,050,000	0	0	6,133,048	Various
Reconstruction of Airfield Pavement - Love Field	Pavement Maintenance / Construction	Economic Development	Citywide	Federal AIP Grant	1,425,000	0	1,425,000	0	0	1,425,000	Various
Replace West Concourse Air Carrier Apron - Love Field	Pavement Maintenance / Construction	Economic Development	Citywide	Capital Construction	2,358,500	266,216	2,092,284	0	0	2,358,500	4th/07
Replace West Concourse Air Carrier Apron - Love Field	Pavement Maintenance / Construction	Economic Development	Citywide	Federal AIP Grant	2,250,000	0	2,250,000	0	0	2,250,000	Various
Roadway and Parking Lot Improvements - Dallas Executive Airport	Parking	Economic Development	Citywide	Capital Construction	2,011,203	2,003,468	7,735	0	0	2,011,203	Various
Roof Renovation - Love Field	Terminal	Economic Development	Citywide	Capital Construction	3,420,729	3,403,938	16,791	0	0	3,420,729	Various
Security Checkpoint Consolidation - Love Field	Safety/Security	Public Safety and Homeland Security	Citywide	Capital Construction	66,500	18,665	47,835	0	0	66,500	4th/05
Signage Improvements - Dallas Executive Airport	Safety/Security	Public Safety and Homeland Security	Citywide	Capital Construction	825,778	138,599	687,179	0	0	825,778	4th/06
Signage Improvements - Love Field	Safety/Security	Public Safety and Homeland Security	Citywide	Capital Construction	367,500	320,999	46,501	0	0	367,500	4th/06
Taxiway/Apron Repairs - Dallas Executive Airport	Pavement Maintenance / Construction	Economic Development	Citywide	Capital Construction	700,000	156,640	543,360	0	0	700,000	Various
Terminal Area Redevelopment Plan	Terminal	Economic Development	Citywide	Capital Construction	1,008,923	10,986	997,937	0	0	1,008,923	2nd/06
Terminal Area Redevelopment Plan	Terminal	Economic Development	Citywide	Federal AIP Grant	912,000	912,000	0	0	0	912,000	2nd/06

## AVIATION FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Terminal HVAC Upgrade - Love Field	Terminal	Economic Development	Citywide	Capital Construction	31,639,065	29,758,596	1,880,469	0	0	31,639,065	4th/06
Terminal Improvements - Love Field	Terminal	Economic Development	Citywide	Capital Construction	16,218,415	14,468,304	1,750,111	0	0	16,218,415	Various
Terminal Renovation - Dallas Executive Airport	Terminal	Economic Development	Citywide	Capital Construction	6,430,018	2,131,971	4,298,047	0	0	6,430,018	2nd/06
Terminal Renovation - Dallas Executive Airport	Terminal	Economic Development	Citywide	Federal AIP Grant	6,620,801	5,418,073	1,202,728	0	0	6,620,801	2nd/06
<b>Total Aviation Facilities Capital Improvements</b>					<b>151,409,688</b>	<b>110,882,620</b>	<b>40,527,068</b>	<b>0</b>	<b>0</b>	<b>151,409,688</b>	

# CITY FACILITIES CAPITAL IMPROVEMENTS

## **MISSION**

The purpose of this program is to protect the City's \$700 million investment in existing facilities, to ensure safe and usable facilities, and to provide a higher level of service to citizens. This is accomplished through repair and improvements to existing City facilities and when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion or replacement.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05**

1. Awarded construction of the landfill levee extension and Phase I swale excavation at the McCommas Bluff Landfill.
2. Completed construction of wastewater line relocation at McCommas Bluff Landfill.
3. Completed construction of the replacement Lancaster Kiest Branch Library and the new Arcadia Park Branch Library co-location with the Dallas Independent School District (DISD).
4. Awarded the design contracts for the new Timberglen Branch Library, replacement Fire Station #35, new fire station #40 (Hampton and Kirnwood), and the South Central Police Station.
5. Awarded construction contract for the new Grauwlyer/West Love Field and Timberglen Branch Libraries.
6. Completed year 2 of Police Academy site acquisition
7. Evaluated sites for the replacement Walnut Hill, Casa View, Prairie Creek and Pleasant Grove Branch Libraries.
8. Completed construction of Street Services Building at the Southwest Service Center.
9. Began construction of the replacement Hampton-Illinois Branch Library co-location with the Dallas Independent School District (DISD).
10. Completed the relocation of Inwood Road Operations Center (IROC) to the Hensley Field Operations Center.
11. Awarded Phase II of the design/build contract of the Northwest Service Center.

12. Completed the Central Library 5<sup>th</sup> floor renovations, the Meyerson Symphony Center cooling towers replacement, the CNG station construction at Central Service Center and Love Field Airport, renovation of two new courtrooms at 106 N. Harwood, Fire Stations #31 and #4 renovations, and structural repairs at Fire Station #28.
13. Awarded contract for expansion of South Dallas Cultural Center.
14. Awarded contract for roof replacement and water infiltration repairs at Central Library, roof replacement for Dallas Museum of Art
15. Obtained a solar demonstration grant from the State Energy Conservation Office.

## **HIGHLIGHTED OBJECTIVES FOR FY2005-06**

1. Complete construction of the landfill levee extension and Phase I swale excavation at McCommas Bluff Landfill
2. Award design contract for construction of cell 6 at the McCommas Bluff Landfill.
3. Complete construction of the replacement Hampton-Illinois Branch Library co-location with the Dallas Independent School District (DISD).
4. Award construction contracts for replacement Casa View and Walnut Hill Branch Libraries, the South Central Police Station, replacement Fire Station #35, and new Fire Station #40 (Hampton and Kirnwood).
5. Award design contracts for the new Prairie Creek Branch Library, the replacement Pleasant Grove Branch Libraries and replacement Fire Stations # 33 and #42.
6. Complete year 3 of Police Academy site acquisition.
7. Award construction contract for replacement animal shelter (currently located at 525 Shelter Place). New facility will be located at Interstate 30 and Westmoreland Road.
8. Complete construction of Phase II of the Northwest Service Center.



# CITY FACILITIES CAPITAL IMPROVEMENTS

9. Complete Dallas Museum of Art roof replacement and Central Library roof replacement and infiltration repairs.
10. Award design contract for Police Academy Master Plan.
11. Complete construction of West Love Field and Timberglen libraries.
12. Award design contract for Homeless Assistance Center.
13. Award contract for renovation of Central Library 3<sup>rd</sup> Floor.

## OPERATING & MAINTENANCE COSTS

Upon completion, certain capital improvement projects will have on-going costs associated with operating and maintaining the new facility, improvement or expansion. These costs will be considered when developing the City's operating budget.

**Animal Shelter Replacement** - \$1,876,299

**New branch libraries** - Arcadia Park \$500,000; Prairie Creek \$600,000; Timberglen \$600,000; and West Love Field \$500,000

**Replacement branch libraries** - Casa View \$10,500; Hampton- Illinois \$20,400; Pleasant Grove \$14,400; and Walnut Hill \$10,500

**New fire station** - Hampton at Kirnwood \$2,039,000

**Replacement fire stations** - #35 located at Walnut Hill at Mixon \$10,956; #33 located at 754 W. Illinois \$4,264; #38 located at 2816 E. Illinois \$9,316; and #42 located at Mockingbird at Airdrome \$9,732

**Northwest Service Center replacement** - \$90,000

## SERVICE DESCRIPTIONS:

**Administrative and Internal Service Facilities** Repairs, modifications and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court Services, Streets, Equipment Services, and training facilities.

**Animal Control Facilities** Design, construction and replacement of the Oak Cliff Animal Shelter located at 525 Shelter Place. The replacement facility will be constructed in a more accessible location to the public and will accommodate enlarged facilities for animal impoundment and pet adoption activities.

**Fire Protection Facilities** Projects include site acquisition, design and construction of new and replacement of fire stations and other fire department facilities.

**Homeless Assistance Facilities** Project includes site acquisition, design and/or renovation of a Homeless Assistance Facility to serve as an intake facility.

**Library Facilities** Site acquisition, design and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and twenty-two branch libraries.

**Major Maintenance** Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

**Police Facilities** Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks, and for administration of the public art projects.

**Solid Waste Facilities** Construction of waste disposal cells, and levee/

## CITY FACILITIES CAPITAL IMPROVEMENTS

swale at the McCommas Bluff Landfill for the purpose of providing solid waste facilities improvements including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction; extension of the levee system; swale excavation/environmental protection; drainage improvements; and, relocation of utilities.

## CITY FACILITIES CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	Budget as of <b>06-30-05</b>	Spent or Committed <b>06-30-05</b>	Remaining as of <b>06-30-05</b>	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost
1985 General Obligation Bonds	4,194,025	3,755,884	438,141	38,507	0	4,232,532
1995 General Obligation Bonds	6,205,226	5,700,357	504,869	30,725	0	6,235,951
1998 General Obligation Bonds	80,067,469	63,997,732	16,069,737	1,364,812	0	81,432,281
2000 Certificates of Obligation	12,676,899	12,544,204	132,695	0	0	12,676,899
2003 Certificates of Obligation	25,000,000	23,982,625	1,017,375	0	0	25,000,000
2003 General Obligation Bonds	91,844,143	46,681,188	45,162,955	37,160,953	26,377,240	155,382,336
2004 Certificates of Obligation	6,034,210	217,210	5,817,000	6,320,500	0	12,354,710
Capital Construction	18,361,306	15,960,202	2,401,104	3,016,880	0	21,378,186
General Capital Reserve	10,718,157	10,407,414	310,743	5,166,032	0	15,884,189
Hensley Field	12,964,458	7,790,809	5,173,649	0	0	12,964,458
Sports Arena Revenue Bonds - Interest	0	0	0	169,446	0	169,446
Texas Utilities Reserve Fund Interest	381,064	278,951	102,113	700,000	0	1,081,064
<b>Total Sources of Funds</b>	<b>268,446,957</b>	<b>191,316,576</b>	<b>77,130,381</b>	<b>53,967,855</b>	<b>26,377,240</b>	<b>348,792,052</b>

## CITY FACILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Administrative and Internal Service Facilities	61,542,300	35,749,512	25,792,788	6,320,500	0	67,862,800
Animal Control Facilities	15,051,195	3,174,941	11,876,254	0	0	15,051,195
Fire Protection Facilities	7,265,106	1,052,046	6,213,060	7,244,361	5,590,158	20,099,625
Homeless Assistance Facilities	2,985,000	588,390	2,396,610	0	0	2,985,000
Library Facilities	34,421,040	19,609,883	14,811,157	14,447,741	15,729,144	64,597,925
Major Maintenance	20,534,602	18,052,408	2,482,194	3,016,880	0	23,551,482
Police Facilities	67,294,321	65,353,692	1,940,629	14,039,601	4,788,483	86,122,405
Professional Services and Debt Issuance	551,000	374,248	176,752	8,531,943	0	9,082,943
Public Art	1,715,407	824,688	890,719	366,829	269,455	2,351,691
Solid Waste Facilities	57,086,986	46,536,767	10,550,219	0	0	57,086,986
<b>Total Uses of Funds</b>	<b>268,446,957</b>	<b>191,316,576</b>	<b>77,130,381</b>	<b>53,967,855</b>	<b>26,377,240</b>	<b>348,792,052</b>

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Americans with Disabilities Renovations	Administrative and Internal Service Facilities	Staff Accountability	Citywide	95 Bond Program	763,692	304,619	459,073	0	0	763,692	Various
Animal Control Facility	Animal Control Facilities	Neighborhood Quality	Citywide	98 Bond Program	3,465,866	2,998,403	467,463	0	0	3,465,866	3rd/06
Animal Shelter - Phase I	Animal Control Facilities	Neighborhood Quality	Citywide	03 Bond Program	11,585,329	176,538	11,408,791	0	0	11,585,329	1st/08
Arcadia Park Branch Library (New) - Design and Construction	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	4,800,985	1,179,221	3,621,764	0	0	4,800,985	1st/05
Asbestos Abatement Settlement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	1,964,425	1,960,406	4,019	0	0	1,964,425	1st/07
Audelia Branch Library - Phase I Design and Renovation	Library Facilities	Neighborhood Quality	Citywide	98 Bond Program	2,893,382	2,755,989	137,393	0	0	2,893,382	1st/04
Baylor Building Improvement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	42,666	42,566	100	0	0	42,666	Various
Bond Sale Expense - Fire Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	16,048	0	16,048	N/A
Bond Sale Expense - Library Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	32,005	0	32,005	N/A
Bond Sale Expense - Police Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	31,077	0	31,077	N/A
Bullington Terminal - Escalator Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	300,000	300,000	0	0	0	300,000	1st/06
Capital Database Management System	Professional Services and Debt Issuance	Staff Accountability	Citywide	Capital Construction	350,000	348,506	1,494	0	0	350,000	N/A
Casa View Branch Library	Library Facilities	Neighborhood Quality	Citywide	95 Bond Program	152,500	152,500	0	0	0	152,500	N/A

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Casa View Branch Library - Replacement	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	505,305	8,000	497,305	6,424,450	0	6,929,755	2nd/08
Central Library - 3rd Floor Renovation	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	0	0	0	1,000,000	0	1,000,000	TBD
Central Library - 4th Floor Renovation	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	98,989	94,165	4,824	0	0	98,989	1st/04
Central Library - 5th Floor Renovation	Major Maintenance	Neighborhood Quality	Citywide	98 Bond Program	271,153	271,153	0	0	0	271,153	TBD
Central Library - 5th Floor Renovation	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	169,273	169,162	111	0	0	169,273	TBD
Central Library - Building Exterior Improvements	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	5,246,672	2,458,178	2,788,494	0	0	5,246,672	4th/07
Central Library - Fire Alarm System Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	45,000	45,000	0	0	0	45,000	4th/04
Central Library - Fire Alarm System Replacement	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	112,189	112,189	0	0	0	112,189	4th/04
Central Library - Water Infiltration - Design	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	233,499	233,499	0	0	0	233,499	4th/06
Central Library 5th Floor - Renovation	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	329,574	329,574	0	0	0	329,574	TBD
Central Service Center - Communication Services Building Chiller Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	96,600	81,800	14,800	0	0	96,600	4th/03
Central Service Center - Purchasing Building Renovations	Administrative and Internal Service Facilities	Staff Accountability	Citywide	98 Bond Program	3,840,880	3,817,880	23,000	0	0	3,840,880	3rd/02
Central Service Center Parking - Land Acquisition	Administrative and Internal Service Facilities	Staff Accountability	Citywide	Capital Construction	331,822	331,822	0	0	0	331,822	Various

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
CIP Engineering - Animal Control Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	189,644	0	189,644	N/A
CIP Engineering - City Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	250,000	0	250,000	N/A
CIP Engineering - City Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	227,000	0	227,000	N/A
CIP Engineering - City Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	95 Bond Program	0	0	0	30,725	0	30,725	N/A
CIP Engineering - Fire Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	233,568	0	233,568	N/A
CIP Engineering - Homeless Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	69,499	0	69,499	N/A
CIP Engineering - Library Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	232,000	0	232,000	N/A
CIP Engineering - Library Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	150,176	0	150,176	N/A
CIP Engineering - Police Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	109,224	0	109,224	N/A
CIP Engineering - Police Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	85 Bond Program	0	0	0	38,507	0	38,507	N/A
CIP Engineering - Sports Arena	Professional Services and Debt Issuance	Staff Accountability	Citywide	Sports Arena Revenue Bond Interest	0	0	0	169,446	0	169,446	N/A
City Facilities - Major Maintenance at various locations	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	29,305	0	29,305	2,016,880	0	2,046,185	4th/05
City Facilities - Compliance with Municipal Separate Storm Sewer System (MS4) Permit at various facilities	Administrative and Internal Service Facilities	Staff Accountability	Citywide	Certificates of Obligation	6,034,210	217,210	5,817,000	6,320,500	0	12,354,710	Various

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
City Hall - Renovation-Phase II Hiring Center Consolidated	Administrative and Internal Service Facilities	Staff Accountability	Citywide	98 Bond Program	2,529,118	2,529,118	0	0	0	2,529,118	1st/03
City Hall - Security Upgrade	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	309,700	34,700	275,000	0	0	309,700	1st/07
City Hall Finish Out - Moving Expense	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	47,774	47,136	638	0	0	47,774	Various
Citywide Facilities - Master Plan	Administrative and Internal Service Facilities	Staff Accountability	Citywide	98 Bond Program	500,000	495,260	4,740	0	0	500,000	N/A
Clean Air Act CFS Elimination	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	500	0	500	0	0	500	Various
Communication Towers - Maintenance	Administrative and Internal Service Facilities	Staff Accountability	Citywide	85 Bond Program	469,067	389,660	79,407	0	0	469,067	3rd/03
Dallas City Hall Plaza Exit Door	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	35,000	21,232	13,768	0	0	35,000	4th/05
Dallas Museum of Arts - Water Infiltration	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	336,000	0	336,000	0	0	336,000	4th/06
Dallas West Branch Library - Phase I Design and Renovation	Library Facilities	Neighborhood Quality	Citywide	98 Bond Program	1,940,845	1,940,845	0	0	0	1,940,845	2nd/04
Energy Service Contract	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	9,468,570	9,468,570	0	0	0	9,468,570	Various
Fire Department Training Facility - Roof Replacement	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	98 Bond Program	200,000	135,000	65,000	0	0	200,000	3rd/05
Fire Station #04 (S. Akard St. at Cadiz St) - Rebuild South Façade	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	90,535	89,542	993	0	0	90,535	4th/04
Fire Station #04 (S. Akard St. at Cadiz St) - Remodel	Major Maintenance	Neighborhood Quality	Citywide	TXU Reserve	161,064	95,449	65,615	0	0	161,064	TBD



## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Fire Station #18 - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	114,000	6,420	107,580	0	0	114,000	TBD
Fire Station #25 (56th at Lancaster Rd.)	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	Capital Construction	5,248	5,248	0	0	0	5,248	TBD
Fire Station #26 (Westmoreland at Sheldon)	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	85 Bond Program	352,927	351,113	1,814	0	0	352,927	N/A
Fire Station #31 (Garland Rd at Buckner Blvd) - Remodel	Major Maintenance	Neighborhood Quality	Citywide	TXU Reserve	220,000	183,502	36,498	0	0	220,000	TBD
Fire Station #31 (Garland Rd at Buckner Blvd) - Structural Repairs	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	14,824	14,824	0	0	0	14,824	4th/04
Fire Station #33 (754 Illinois Ave) - Replacement	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	350,000	0	350,000	373,640	3,009,237	3,732,877	1st/09
Fire Station #35 (Walnut Hill Ln. at Mixon) - Replacement	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	1,273,125	4,932	1,268,193	2,971,881	0	4,245,006	3rd/06
Fire Station #38 (2816 E Illinois) - Replacement	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	3,344,685	282,053	3,062,632	0	0	3,344,685	1st/07
Fire Station #41 Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	126,200	4,594	121,606	0	0	126,200	2nd/06
Fire Station #42 (W. Mockingbird Ln at Airdrome) - Replacement	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	1,350,000	0	1,350,000	373,091	2,580,921	4,304,012	2nd/08
Fire Station #42 (W. Mockingbird Ln at Airdrome) - Apparatus Room Floor Repair	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	87,500	86,009	1,491	0	0	87,500	4th/04
Fretz Park Library Interior Improvement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	150,000	0	150,000	0	0	150,000	2nd/06
Fretz Park Library Roof Replacement HVAC	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	183,375	0	183,375	0	0	183,375	2nd/06

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Future Fire Station #40 - Hampton and Kirnwood	Fire Protection Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	389,121	273,700	115,421	3,525,749	0	3,914,870	1st/07
General Capital Reserve Transfer to General Fund	Professional Services and Debt Issuance	Staff Accountability	Citywide	General Capital Reserve	0	0	0	5,166,032	0	5,166,032	N/A
GFE Software License	Professional Services and Debt Issuance	Staff Accountability	Citywide	Capital Construction	26,000	25,742	258	0	0	26,000	N/A
Grauwylar / West Love Field - Site Acquisition for Future Branch Library	Library Facilities	Neighborhood Quality	Citywide	98 Bond Program	203,612	203,612	0	0	0	203,612	N/A
Grauwylar / West Love Field Branch Library (New) - Construction	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	4,277,954	2,816,825	1,461,129	0	0	4,277,954	2nd/06
Grauwylar / West Love Field Branch Library (New) - Design	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	472,635	259,941	212,695	0	0	472,635	4th/07
Hampton Illinois Branch Library - Replacement	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	1,379,000	4,647,661	6,026,661	3rd/06
Hensley Field - Building Renovations	Administrative and Internal Service Facilities	Staff Accountability	Citywide	Hensley Field Funds	5,330,000	856,351	4,473,649	0	0	5,330,000	Various
Hensley Field - Campus Grounds Improvements	Administrative and Internal Service Facilities	Staff Accountability	Citywide	Hensley Field Funds	6,934,458	6,934,458	0	0	0	6,934,458	Various
Hensley Field - On Site Street Improvements	Administrative and Internal Service Facilities	Staff Accountability	Citywide	Hensley Field Funds	700,000	0	700,000	0	0	700,000	2nd/04
Homeless Assistance Facilities	Homeless Assistance Facilities	Neighborhood Quality	Citywide	03 Bond Program	2,985,000	588,390	2,396,610	0	0	2,985,000	4th/07
Illegal Landfill Remediation	Solid Waste Facilities	Neighborhood Quality	Citywide	Certificates of Obligation	25,000,000	23,982,625	1,017,375	0	0	25,000,000	4th/05
L1AS - Renovation	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	25,000	17,844	7,156	0	0	25,000	TBD

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Lancaster Kiest Branch Library - Replacement	Library Facilities	Neighborhood Quality	Citywide	98 Bond Program	4,296,222	3,640,226	655,996	0	0	4,296,222	3rd/05
Majestic Theater Exterior Exit Stairs	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	360,000	0	360,000	0	0	360,000	4th/07
Marcus Recreation Center Chiller/Boiler Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	80,000	0	80,000	0	0	80,000	TBD
McCommas Bluff Landfill - Wastewater Line Relocation	Solid Waste Facilities	Neighborhood Quality	Citywide	03 Bond Program	5,000,000	4,963,073	36,927	0	0	5,000,000	1st/05
McCommas Bluff Landfill - Cell #4 Construction	Solid Waste Facilities	Neighborhood Quality	Citywide	Capital Construction	4,160,000	4,157,402	2,598	0	0	4,160,000	1st/04
McCommas Bluff Landfill - Cell #5 Construction	Solid Waste Facilities	Neighborhood Quality	Citywide	Capital Construction	3,676,986	3,676,986	0	0	0	3,676,986	3rd/04
McCommas Bluff Landfill - Construction of Phase 1 - Levee and Swale	Solid Waste Facilities	Neighborhood Quality	Citywide	03 Bond Program	15,000,000	8,072,553	6,927,447	0	0	15,000,000	3rd/06
McCommas Bluff Landfill - Landfill Construction Management	Solid Waste Facilities	Neighborhood Quality	Citywide	03 Bond Program	4,000,000	1,434,128	2,565,872	0	0	4,000,000	3rd/06
McCommas Bluff Landfill - Levee 3 Upgrade	Solid Waste Facilities	Neighborhood Quality	Citywide	Capital Construction	250,000	250,000	0	0	0	250,000	1st/02
Miscellaneous Fire Improvements	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	1,705	0	1,705	0	0	1,705	Various
MLK Center - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	101,467	51,880	49,587	0	0	101,467	4th/05
MLK Center Childcare Building - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	150,000	103,772	46,228	0	0	150,000	4th/05
Mold Remediation - City Facilities	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	163,092	163,092	0	0	0	163,092	1st/06

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
National Guard Building - Remodel	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	99,000	98,969	31	0	0	99,000	TBD
Northwest Service Center - Replacement	Administrative and Internal Service Facilities	Staff Accountability	Citywide	03 Bond Program	16,725,000	16,557,569	167,431	0	0	16,725,000	2nd/06
Oak Cliff Municipal - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	22,211	0	22,211	0	0	22,211	4th/05
Oak Cliff Municipal Center - Improvements	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	391,397	375,591	15,806	0	0	391,397	Various
Oak Cliff Municipal Center - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	312,000	299,609	12,391	0	0	312,000	3rd/05
People Helping People	Administrative and Internal Service Facilities	Staff Accountability	Citywide	General Capital Reserve	222,022	69,606	152,416	0	0	222,022	
Pleasant Grove Branch Library - Replacement	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	600,000	0	600,000	498,428	4,975,232	6,073,660	2nd/08
Police Academy - Building Phase I - Design	Police Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	0	0	0	344,750	1,404,920	1,749,670	N/A
Police Academy - Phase I - Site Acquisition	Police Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	3,126,122	2,156,256	969,866	1,563,061	1,563,061	6,252,244	N/A
Police and Courts Building - Renovation	Administrative and Internal Service Facilities	Staff Accountability	Citywide	98 Bond Program	13,790,000	230,848	13,559,152	0	0	13,790,000	1st/08
Police Central Patrol Building - Replace Showers	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	146,750	135,445	11,305	0	0	146,750	4th/04
Police Headquarters	Police Facilities	Public Safety and Homeland Security	Citywide	95 Bond Program	5,167,684	5,161,167	6,517	0	0	5,167,684	N/A
Police Headquarters	Police Facilities	Public Safety and Homeland Security	Citywide	Certificates of Obligation	12,676,899	12,544,204	132,695	0	0	12,676,899	2nd/03

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Police Headquarters	Police Facilities	Public Safety and Homeland Security	Citywide	98 Bond Program	44,156,568	44,069,494	87,074	0	0	44,156,568	2nd/03
Police Property Room - HVAC Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	170,008	170,008	0	0	0	170,008	TBD
Police Quatermaster Renovation	Police Facilities	Public Safety and Homeland Security	Citywide	98 Bond Program	850,000	160,152	689,848	0	0	850,000	2nd/06
Police Substation - Central	Police Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	0	0	0	83,718	759,849	843,567	2nd/08
Police Substation - South Central - Design	Police Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	1,317,048	1,262,419	54,629	0	0	1,317,048	N/A
Police Substation - South Central- Construction	Police Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	0	0	0	11,928,679	0	11,928,679	2nd/07
Police Substation - Southwest	Police Facilities	Public Safety and Homeland Security	Citywide	03 Bond Program	0	0	0	119,393	1,060,653	1,180,046	3rd/08
Polk Wisdom Asbestos Abatement Building	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	279,000	61,296	217,704	0	0	279,000	4th/07
Prairie Creek Branch Library (New)	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	600,000	0	600,000	498,428	5,506,251	6,604,679	2nd/08
Public Art Administration - Animal Control Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	35,840	7,497	28,343	0	0	35,840	Various
Public Art Administration - City Facilities	Public Art	Neighborhood Quality	Citywide	95 Bond Program	5,460	1,049	4,411	0	0	5,460	Various
Public Art Administration - City Facilities	Public Art	Neighborhood Quality	Citywide	98 Bond Program	55,980	0	55,980	0	0	55,980	Various
Public Art Administration - Fire Protection Facilities	Public Art	Neighborhood Quality	Citywide	95 Bond Program	4,980	0	4,980	0	0	4,980	Various

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Public Art Administration - Fire Protection Facilities	Public Art	Neighborhood Quality	Citywide	98 Bond Program	7,995	0	7,995	0	0	7,995	Various
Public Art Administration - Fire Station Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	9,754	0	9,754	15,329	16,358	41,441	Various
Public Art Administration - Homeless Assistance Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	3,000	0	3,000	0	0	3,000	Various
Public Art Administration - Latino Cultural Center Project	Public Art	Neighborhood Quality	Citywide	95 Bond Program	9,400	9,273	127	0	0	9,400	Various
Public Art Administration - Library Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	34,048	0	34,048	30,555	29,845	94,448	Various
Public Art Administration - Library Facilities	Public Art	Neighborhood Quality	Citywide	98 Bond Program	13,950	13,405	545	0	0	13,950	Various
Public Art Administration - Police Department Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	3,112	0	3,112	27,603	8,435	39,150	Various
Public Art Administration Northeast	Public Art	Neighborhood Quality	Citywide	03 Bond Program	80,000	0	80,000	0	0	80,000	Various
Public Art Administration Northwest	Public Art	Neighborhood Quality	Citywide	03 Bond Program	20,000	0	20,000	0	0	20,000	Various
Public Art Projects - Animal Control Facilities	Public Art	Neighborhood Quality	Citywide	98 Bond Program	37,800	37,800	0	0	0	37,800	Various
Public Art Projects - Animal Control Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	133,831	0	133,831	0	0	133,831	Various
Public Art Projects - City Facilities	Public Art	Neighborhood Quality	Citywide	95 Bond Program	21,840	12,000	9,840	0	0	21,840	Various
Public Art Projects - City Facilities	Public Art	Neighborhood Quality	Citywide	98 Bond Program	283,920	0	283,920	0	0	283,920	Various

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Public Art Projects - Fire Protection Facilities	Public Art	Neighborhood Quality	Citywide	95 Bond Program	19,920	0	19,920	0	0	19,920	Various
Public Art Projects - Fire Protection Facilities	Public Art	Neighborhood Quality	Citywide	98 Bond Program	12,778	0	12,778	0	0	12,778	Various
Public Art Projects - Fire Station Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	39,014	0	39,014	61,314	61,696	162,024	Various
Public Art Projects - Homeless Assistance Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	12,000	0	12,000	0	0	12,000	Various
Public Art Projects - Library Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	137,339	45,118	92,221	122,218	119,381	378,938	Various
Public Art Projects - Library Facilities	Public Art	Neighborhood Quality	Citywide	98 Bond Program	70,050	65,000	5,050	0	0	70,050	Various
Public Art Projects - Police Department Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	16,046	0	16,046	109,810	33,740	159,596	Various
Public Art Projects - Police Headquarters	Public Art	Neighborhood Quality	Citywide	98 Bond Program	647,350	633,547	13,803	0	0	647,350	Various
Renner Frankford Library - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	21,000	19,514	1,486	0	0	21,000	3rd/05
Science Place II Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	140,000	9,640	130,360	0	0	140,000	4th/05
Singing Hills Recreation Center Gym Floor Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	75,000	0	75,000	0	0	75,000	TBD
Skyline Library - Training Facility	Library Facilities	Neighborhood Quality	Citywide	95 Bond Program	59,750	59,750	0	0	0	59,750	3rd/99
Southeast Garage Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	377,505	377,505	0	0	0	377,505	1st/04

## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Southeast Service Center - Street Services Facility Construction	Administrative and Internal Service Facilities	Staff Accountability	Citywide	85 Bond Program	3,372,031	3,015,112	356,919	0	0	3,372,031	3rd/04
Surety Support	Professional Services and Debt Issuance	Staff Accountability	Citywide	General Capital Reserve	80,000	0	80,000	0	0	80,000	N/A
Surety Support	Professional Services and Debt Issuance	Staff Accountability	Citywide	Capital Construction	95,000	0	95,000	0	0	95,000	N/A
Timberglenn Branch Library (New) - Construction	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	5,462,318	3,637,000	1,825,318	0	0	5,462,318	3rd/06
Timberglenn Branch Library (New) - Design	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	603,555	469,797	133,758	0	0	603,555	N/A
Tommie Allen Recreation Center - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	105,000	0	105,000	0	0	105,000	2nd/07
Transfer to the Debt Service Fund - City Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	190,000	0	190,000	N/A
Transfer to the Debt Service Fund - Fire Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	89,000	0	89,000	N/A
Transfer to the Debt Service Fund - Library Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	607,992	0	607,992	N/A
TXU Reserve Interest transfer to General Fund	Professional Services and Debt Issuance	Staff Accountability	Citywide	TXU Reserve	0	0	0	700,000	0	700,000	Various
Vilbig Auto Pound - Remodeling	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	2,476,752	2,476,752	0	0	0	2,476,752	2nd/04
Walnut Hill Branch Library - Replacement	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	2,305,305	28,000	2,277,305	5,647,435	0	7,952,740	1st/08
White Rock Branch Library Land Acquisition	Library Facilities	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	0	600,000	600,000	N/A



## CITY FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
<b>Total City Facilities Capital Improvements</b>					268,446,957	191,316,576	77,130,381	53,967,855	26,377,240	348,792,052	

# CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

## **MISSION**

The Department of Convention and Event Services is directed towards: (1) renovating, maintaining, and preserving existing facilities, (2) replacing equipment that enhances operational efficiency and occupant safety, and (3) expanding Convention Center facilities to ensure adequate space necessary to attract new visitors and citizens to the facility. A variety of convention and event facilities are available to citizens of and visitors to Dallas, including Dallas Convention Center, Reunion Arena, Dallas Farmers Market, and Union Station Transportation Hub.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05**

1. Completed the Reunion Arena to concession area improvements.
2. Completed Convention Center Arena structural repairs.
3. Awarded the construction contract for the Farmers Market Shed II.
4. Awarded the facilities energy savings project.

## **HIGHLIGHTED OBJECTIVES FOR FY2005-06**

1. Complete the parking lot landscaping for Convention Center outside lot.
2. Award the construction contract for Farmers Market (public art).
3. Repair the elevators and escalators in Union Station.
4. Complete the design phase of Farmers Market Shed II HVAC, plumbing and electrical improvements.
5. Award construction contract on fire alarm system for Convention Center.

## **OPERATING & MAINTENANCE COST**

Upon completion, certain capital improvement projects will have on-going costs associated with operating and maintaining the new facility, improvement or expansion. These costs will be considered when developing the Convention and Event Services Department's operating budget.

# CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

## **SERVICE DESCRIPTIONS**

**2002 Convention Center Expansion / Renovation Projects** Renovation of the Convention Center and expansion of 525,000 square feet to include an exhibit hall and entry connector.

**Convention Center Improvements** Projects include retrofit of the electrical, plumbing, heating, ventilation and air conditioning systems; existing facility renovation; replacement and repair of equipment; expansion of facility per the Dallas Convention Center master plan.

**Farmers Market Improvements** Projects include painting the exterior and interior of Shed III; extending the dock surface area, enclosing exposed sprinkler system pipes in concrete, and installing air conditioning, insulation, and plumbing/electrical upgrades to Shed II.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Reunion Arena Renovations** Maintenance and renovations at Reunion Arena.

**Union Station Renovations** These projects include the remediation of water infiltration through the replacement and/or repair of the roof, parapets, walls, windows and roof mechanical systems; the renovation of the interior at Union Station.

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

<u>Source of Fund</u>	Budget as of <b>06-30-05</b>	Spent or Committed <b>06-30-05</b>	Remaining as of <b>06-30-05</b>	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost
2003 General Obligation Bonds	2,000,000	131,526	1,868,474	1,228,042	0	3,228,042
Asbestos Abatement Funds	933,409	813,168	120,241	0	0	933,409
Capital Construction Convention Center	23,323,313	20,661,137	2,662,176	0	0	23,323,313
Revenue Bonds	129,069,581	127,533,893	1,535,688	0	0	129,069,581
<b>Total Sources of Funds</b>	<b>155,326,303</b>	<b>149,139,724</b>	<b>6,186,579</b>	<b>1,228,042</b>	<b>0</b>	<b>156,554,345</b>

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
2002 Convention Center Expansion / Renovation Projects	105,540,665	104,034,093	1,506,572	0	0	105,540,665
Convention Center Improvements	43,436,710	42,284,677	1,152,033	0	0	43,436,710
Farmers Market Improvements	2,388,573	388,331	2,000,242	1,159,200	0	3,547,773
Professional Services and Debt Issuance	0	0	0	28,042	0	28,042
Public Art	4,800	0	4,800	40,800	0	45,600
Reunion Arena Renovations	955,555	473,126	482,429	0	0	955,555
Union Station Renovations	3,000,000	1,959,498	1,040,503	0	0	3,000,000
<b>Total Uses of Funds</b>	<b>155,326,303</b>	<b>149,139,724</b>	<b>6,186,579</b>	<b>1,228,042</b>	<b>0</b>	<b>156,554,345</b>

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
2002 Convention Center Expansion	2002 Convention Center Expansion / Renovation Projects	Economic Development	Citywide	Revenue Bonds	105,540,665	104,034,093	1,506,572	0	0	105,540,665	4th/02
Asbestos Abatement	Convention Center Improvements	Economic Development	Citywide	Asbestos Abatement	933,409	813,168	120,241	0	0	933,409	1st/03
Bond Sale Expense - Farmers Market	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	2,630	0	2,630	N/A
CIP Engineering - Famers Market Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	25,412	0	25,412	N/A
Convention Center Renovation	Convention Center Improvements	Economic Development	Citywide	Revenue Bonds	23,528,916	23,499,800	29,116	0	0	23,528,916	4th/03
Farmers Market Improvements	Farmers Market Improvements	Economic Development	Citywide	Capital Construction	93,373	88,333	5,040	0	0	93,373	Various
Farmers Market Shed No. 2 - Renovations	Farmers Market Improvements	Economic Development	Citywide	03 Bond Program	1,995,200	131,526	1,863,674	1,159,200	0	3,154,400	3rd/05
Farmers Market Shed No. 3 - Construction	Farmers Market Improvements	Economic Development	Citywide	Capital Construction	300,000	168,472	131,528	0	0	300,000	2nd/04
MEP Project	Convention Center Improvements	Economic Development	Citywide	Capital Construction	3,320,127	3,320,127	0	0	0	3,320,127	Various
Parking Lot Landscaping	Convention Center Improvements	Economic Development	Citywide	Capital Construction	60,000	0	60,000	0	0	60,000	N/A
Public Art Administration - Farmers Market Improvements	Public Art	Neighborhood Quality	Citywide	03 Bond Program	960	0	960	8,160	0	9,120	Various
Public Art Projects - Farmers Market Improvements	Public Art	Neighborhood Quality	Citywide	03 Bond Program	3,840	0	3,840	32,640	0	36,480	Various
Retrofit and Equipment	Convention Center Improvements	Economic Development	Citywide	Capital Construction	15,594,258	14,651,582	942,676	0	0	15,594,258	2nd/03

## CONVENTION AND EVENT SERVICES FACILITIES IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Reunion Arena Capital Improvements	Reunion Arena Renovations	Economic Development	Citywide	Capital Construction	955,555	473,126	482,429	0	0	955,555	4th/04
Union Station Renovation	Union Station Renovations	Economic Development	Citywide	Capital Construction	3,000,000	1,959,498	1,040,503	0	0	3,000,000	4th/03
<b>Total Convention and Event Services Facilities Improvements</b>					<b>155,326,303</b>	<b>149,139,724</b>	<b>6,186,579</b>	<b>1,228,042</b>	<b>0</b>	<b>156,554,345</b>	

# CULTURAL FACILITIES CAPITAL IMPROVEMENTS

## MISSION

This program provides funding for site acquisition, design, construction and/or renovation of the City's cultural facilities including WRR 101.1FM. The program includes the strategic Cultural Facilities Master Plan to provide effective and efficient utilization of existing facilities, develop a plan for investment in the existing facilities and funding for any new facilities, as well as Public Arts. Private funding participation consistent with the Cultural Arts policy is required for this program.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05

1. Completed the replacement of the Meyerson Symphony Center cooling towers
2. Installed new sound system in Music Hall.
3. Completed fabrication and installation of sculpture for Timberglen Recreation Center, interactive Kiosk for Convention Center, limestone relief sculpture for Arcadia Park Branch Library, wall paintings and free-standing figures for Thurgood Marshall Family Aquatic Center, and an interior mural for M.L.K. Jr. Community Center.
4. Completed public art project designs for the Timberglen, West Love Field and Hampton/Illinois Branch Libraries, Fire Station #38, and Water Utilities Residency.
5. Selected artists and awarded public art contracts for Jefferson/Tyler Streetscape, South Central Police Substation, and Water Utilities Residency and selected artists for Northwest Service Center, Ross Avenue Gateway, Fireside Recreation Center, and West Dallas Community Center public arts projects.
6. Developed the 2003 Bond Program's Public Art Plan and received City Council approval on October 13, 2004.
7. Developed and produced educational video on Dallas Public Art Program.

8. Secured long-term leases for primary and auxiliary digital broadcasts for radio station WRR.
9. Renovated and upgraded WRR production studio, recording room and auxiliary studio, including a new soundboard and soundproofing, purchased equipment for transition to digital broadcasting, and enhanced building security.

## HIGHLIGHTED OBJECTIVES FOR FY2005-06

1. Award development design agreement with Dallas Center for the Performing Arts for the Arts District projects and the Dallas Black Theater.
2. Award design contract for the Oak Cliff Arts Incubator/Cultural Center.
3. Complete schematic design of Latino Cultural Center Phase II.
4. Complete development agreement with Old City Park for site infrastructure improvements.
5. Execute lease agreement with Dallas Black Dance Theater in renovated Moorland YMCA Building.
6. Complete pre-design of the City Performance Hall.
7. Complete construction and renovation on South Dallas Cultural Center.
8. Complete fabrication and installation of public art projects for West Love Field and Hampton/Illinois Branch Libraries, Fire Station #38, Fireside Recreation Center, Sammons Center for the Arts and Water Utilities Residency.
9. Select and contract with artists for public arts projects at Kidd Springs Park, Lakewood Park, Walnut Hill and Casa View Branch Libraries, Fire Station #35, and the Homeless Assistance Shelter.
10. Distribute DVD on Dallas Public Art to appropriate agencies and media.



# CULTURAL FACILITIES CAPITAL IMPROVEMENTS

11. Perform maintenance/conservation treatment on 15 artworks in City's public art collection.
12. Complete transition to digital broadcasting, including build out of tower facility for WRR and review facility expansion options.

## OPERATING & MAINTENANCE COST

WRR Broadcast Tower Leases and Maintenance - \$112,000

South Dallas Cultural Center - \$30,000

Dallas Black Dance Company - \$90,000

## SERVICE DESCRIPTIONS

Cultural Facilities Site acquisition, design, construction and/or renovation of the City's cultural facilities.

Major Maintenance Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Municipal Radio Improvements Projects include the procurement of digital broadcast tower equipment for a 100,000 Kw FM radio transmitter; the construction of a new broadcast facility or renovation of existing broadcast facility, including building security and production studio improvements.

Performing Arts Theater Planning and designing a performing arts theater and constructing related site improvements within the Downtown Arts District, including the acquisition of land, relocation of utilities, and infrastructure improvements.

Professional Services and Debt Issuance Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

Public Art Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
1995 General Obligation Bonds	2,385,723	2,380,619	5,104	0	0	2,385,723
1998 General Obligation Bonds	10,500,000	9,666,480	833,520	74,037	0	10,574,037
2003 General Obligation Bonds	3,614,498	619,200	2,995,298	5,802,052	19,625,596	29,042,146
Capital Construction	1,303,926	813,135	490,791	0	0	1,303,926
Capital Construction - Municipal Radio	2,320,657	1,341,295	979,362	496,609	0	2,817,266
Concession Revenue	69,000	30,717	38,283	0	0	69,000
General Capital Reserve	154,829	800	154,029	0	0	154,829
Private Donations	7,945,790	7,769,514	176,276	0	0	7,945,790
<b>Total Sources of Funds</b>	<b>28,294,423</b>	<b>22,621,761</b>	<b>5,672,662</b>	<b>6,372,698</b>	<b>19,625,596</b>	<b>54,292,717</b>

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Cultural Facilities	24,122,006	19,985,813	4,136,193	3,846,060	10,489,650	38,457,716
Major Maintenance	1,367,755	844,653	523,102	0	0	1,367,755
Municipal Radio Improvements	2,320,657	1,341,295	979,362	496,609	0	2,817,266
Performing Arts Theater	450,000	450,000	0	1,789,126	8,936,539	11,175,665
Professional Services and Debt Issuance	0	0	0	196,183	0	196,183
Public Art	34,005	0	34,005	44,720	199,407	278,132
<b>Total Uses of Funds</b>	<b>28,294,423</b>	<b>22,621,761</b>	<b>5,672,662</b>	<b>6,372,698</b>	<b>19,625,596</b>	<b>54,292,717</b>

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Arts District Improvements - Land Acquisition	Cultural Facilities	Neighborhood Quality	Citywide	98 Bond Program	9,625,000	9,302,822	322,178	0	0	9,625,000	N/A
Arts District Improvements - Land Acquisition	Cultural Facilities	Neighborhood Quality	Citywide	Donation	3,333,333	3,212,631	120,702	0	0	3,333,333	N/A
Arts Incubator	Cultural Facilities	Neighborhood Quality	Citywide	03 Bond Program	187,754	0	187,754	0	0	187,754	2nd/08
Bond Sale Expense - Arts Theater	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	3,948	0	3,948	N/A
Bond Sale Expense - Cultural Arts	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	8,503	0	8,503	N/A
CIP Engineering - Cultural Arts Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	34,995	0	34,995	N/A
CIP Engineering - Cultural Arts Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	74,037	0	74,037	N/A
Dallas Arts District	Cultural Facilities	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	0	8,663,119	8,663,119	4th/07
Dallas Black Dance Theater Center	Cultural Facilities	Neighborhood Quality	Citywide	03 Bond Program	904,800	0	904,800	2,317,560	0	3,222,360	4th/07
Dallas Center for the Performing Arts - Phase I - Design	Performing Arts Theater	Neighborhood Quality	Citywide	03 Bond Program	450,000	450,000	0	1,789,126	0	2,239,126	N/A
Dallas Center for the Performing Arts - Phase I - Utility Adjustment	Performing Arts Theater	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	0	8,936,539	8,936,539	1st/11
Dallas Museum of Art - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	12,176	800	11,376	0	0	12,176	4th/06
Dallas Museum of Art - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	144,829	800	144,029	0	0	144,829	4th/06

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Dallas Museum of Art - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	295,171	0	295,171	0	0	295,171	4th/06
Dallas Museum of Arts Performance Center	Cultural Facilities	Neighborhood Quality	Citywide	Capital Construction	160,000	0	160,000	0	0	160,000	2nd/06
Latino Cultural Center	Cultural Facilities	Neighborhood Quality	Citywide	Donation	4,612,457	4,556,883	55,574	0	0	4,612,457	3rd/03
Latino Cultural Center	Cultural Facilities	Neighborhood Quality	Citywide	95 Bond Program	2,385,723	2,380,619	5,104	0	0	2,385,723	3rd/03
Latino Cultural Center	Cultural Facilities	Neighborhood Quality	Citywide	98 Bond Program	500,000	363,658	136,342	0	0	500,000	N/A
Latino Cultural Center Phase II (Design)	Cultural Facilities	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	330,000	538,006	868,006	N/A
Meyerson Symphony Center - Carpet Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	136,579	112,335	24,244	0	0	136,579	1st/06
Meyerson Symphony Center - Carpet Replacement	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	10,000	0	10,000	0	0	10,000	1st/05
Meyerson Symphony Center - Cooling Tower and Condenser Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	700,000	700,000	0	0	0	700,000	1st/06
Oak Cliff Arts Incubator/Cultural Center	Cultural Facilities	Neighborhood Quality	Citywide	98 Bond Program	375,000	0	375,000	0	0	375,000	4th/08
Oak Cliff Arts Incubator/Cultural Center	Cultural Facilities	Neighborhood Quality	Citywide	03 Bond Program	375,000	3,700	371,300	700,000	800,000	1,875,000	4th/08
Old City Park	Cultural Facilities	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	498,500	488,525	987,025	2nd/09
Public Art Administration - Cultural Arts Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	7,105	0	7,105	6,583	26,375	40,063	Various

## CULTURAL FACILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Public Art Administration - Performing Arts Theater	Public Art	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	2,290	13,506	15,796	Various
Public Art Projects - Cultural Arts Facilities	Public Art	Neighborhood Quality	Citywide	03 Bond Program	26,900	0	26,900	26,333	105,501	158,734	Various
Public Art Projects - Performing Arts Theater	Public Art	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	9,514	54,025	63,539	Various
Radio Station Improvements and Equipment	Municipal Radio Improvements	Economic Development	Citywide	Capital Construction	2,320,657	1,341,295	979,362	496,609	0	2,817,266	4th/05
Sound System Improvements	Major Maintenance	Neighborhood Quality	Citywide	CR	69,000	30,717	38,283	0	0	69,000	TBD
South Dallas Cultural Center Renovation	Cultural Facilities	Neighborhood Quality	Citywide	03 Bond Program	1,662,939	165,500	1,497,439	0	0	1,662,939	4th/06
Transfer to the Debt Service Fund - Cultural Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	74,700	0	74,700	N/A
<b>Total Cultural Facilities Capital Improvements</b>					<b>28,294,423</b>	<b>22,621,761</b>	<b>5,672,662</b>	<b>6,372,698</b>	<b>19,625,596</b>	<b>54,292,717</b>	

# ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

## MISSION

The Economic Development Capital Improvement Program assists the creation of an adaptive and resilient economy by promoting job growth and increasing the tax base. Bond program projects include infrastructure improvements to protect the existing public and private assets, balance growth in all areas of the City and adjust historical disparities in development and facilities. The Public/Private Partnership program facilitates private development by providing infrastructure cost participation, development fee rebates and right-of-way abandonment fee rebates. The projects for the twelve tax increment financing districts (TIFs), in which the City participates, provide funding for public improvements within the boundaries of the TIF.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05

1. Created five new Tax Increment Financing (TIF) Districts and one new Public Improvement District (PID).
2. Adopted a loan agreement for construction of a mixed-use development project in the Downtown Core to add approximately 400 new public, \$1/hour, parking spaces within the City Center TIF District. Worked with private downtown interests to adopt a grant program to provide funds to private garage operators to allow them to purchase equipment to provide access to the public for \$1/hour parking. This program will add an additional 3000 to 5000 public parking spaces to the downtown area.
3. Reached agreements with six new retail tenants to add 27,000 square feet in the Main Street Retail Core District. Oversaw completion of Urban Market, a downtown grocery providing an additional 20,000 square feet of retail space.
4. Developed a program to design and build remaining TIF capital improvements in the State-Thomas TIF District.
5. Created a new plan for redeveloping the Downtown Core area and providing better connections between the Uptown and Downtown neighborhoods.
6. Negotiated an infrastructure cost participation agreement and an economic development grant with Dilbeck Court Limited. This project will provide improvements to public infrastructure at Sylvan Avenue and Fort Worth Avenue in support of the revitalization of the Belmont Hotel, to be renamed the Dilbeck Court Hotel. The developer is investing

approximately \$6M in the restoration of this 72-room bungalow-style boutique hotel. Phase II of the Dilbeck Project will develop a residential village on adjacent property.

7. Negotiated an infrastructure cost participation agreement as part of an incentive package with The Dallas Morning News to develop new facilities in Southern Dallas. The Dallas Morning News will invest \$46M in the development of a Sunday paper packaging operation facility and a new distribution facility in the Southport Business Park located at Bonnieview Road and Interstate 20.

## HIGHLIGHTED OBJECTIVES FOR FY2005-06

1. Create three new Tax Increment Financing (TIF) Districts and one new Public Improvement District (PID).
2. Create and staff boards for the Vickery Meadow, Southwest Medical, Downtown Connection, Design District and Deep Ellum TIF Districts. Negotiate initial redevelopment deals for each district that will lead to a minimum new investment of \$15 million in each area and related capital improvements.
3. Add two additional retail tenants with a minimum of 20,000 square feet in the Main Street Retail Core District.
4. Construct remaining TIF capital improvements in the State-Thomas TIF District.
5. Negotiate a master developer agreement for Hensley Field (former Dallas Naval Air Station) to transform City-owned property from a collection of aged and under-utilized airplane hangars to a state-of-the-art industrial business park.

## OPERATING & MAINTENANCE COST

Upon completion, certain capital improvement projects will have on-going costs associated with operating and maintaining the new facility, improvement or expansion. At this time, no additional operating and maintenance costs have been identified in the Economic Development Capital Program.

# ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

## **SERVICE DESCRIPTIONS**

**Affordable Housing** Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes.

**Cedars Tax Increment Financing District** Initiated in 1992, the Cedars Tax Increment Financing District provides infrastructure improvements in the Cedars area. The TIF will expire in 2012.

**City Center Tax Increment Financing District** Initiated in 1996, the City Center Tax Increment Financing District provides a long-term program to replace and upgrade the area's infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential investment in the downtown core and executing a destination retail district that serves downtown residents and visitors. The TIF will expire in 2012.

**Cityplace Tax Increment Financing District** Initiated in 1992, the Cityplace Tax Increment Financing District consists of a program of public improvements intended to stimulate new private investment in the Cityplace neighborhood over a 20-year period. Projects such as Target, West Village, and several apartment communities make the Cityplace TIF District a model redevelopment area. The TIF will expire in 2012.

**Deep Ellum Tax Increment Financing District** Initiated in 2005, the Deep Ellum Tax Increment Financing District provides infrastructure improvements in the Deep Ellum area. The TIF will expire in 2027.

**Design District Tax Increment Financing District** Initiated in 2005, the Design District Tax Increment Financing District provides infrastructure improvements in the Design District area. The TIF will expire in 2027.

**Downtown Connection Tax Increment Financing District** Initiated in 2005, the Downtown Connection Tax Increment Financing District provides infrastructure improvements in the Downtown Connection area. The TIF will expire in 2035.

**Economic and Business Development** Street, utility and other infrastructure improvements in furtherance of economic and business development in the Southern area of the City.

**Farmers Market Tax Increment Financing District** Initiated in 1998, the

Farmers Market Tax Increment Financing District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The TIF will expire in 2013.

**Neighborhood Revitalization Initiatives** Funding for developer fee rebates and housing construction cost participation.

**Oak Cliff Gateway Tax Increment Financing District** Initiated in 1992, the Oak Cliff Gateway Tax Increment Financing District has worked for the promotion of the redevelopment, stabilization, and growth of the Oak Cliff Gateway TIF District area. TIF District funding was an important part of the financing for the JPI Kessler apartment community. The TIF will expire in 2012.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering.

**Public Private Partnership** Provides a funding source for qualified business related projects to facilitate private investment and job creation in the City of Dallas. Funds are primarily targeted for business development projects occurring in Southern Dallas and the City's Enterprise Zones. Eligible expenditures include infrastructure cost participation for improvements made within public easements/rights-of-way, rebates of development fees charged in the regulation of land development and building construction, rebates and/or credits for right-of-way abandonment and the provision of loans and grants to certain qualifying projects.

**Southwest Medical Tax Increment Financing District** Initiated in 2005, the Southwest Medical Tax Increment Financing District provides infrastructure improvements in the Southwest Medical area. The TIF will expire in 2012.

**Sports Arena Tax Increment Financing District** Initiated in 1998, the Sports Arena Tax Increment Financing District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in the area of Dallas. The TIF will expire in 2018.



## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

**State-Thomas Tax Increment Financing District** Initiated in 1989, the State-Thomas Tax Increment Financing District was the first to be created. The district has been successful at utilizing TIF funded public infrastructure improvements to attract and enable private sector development. Development, which has occurred in the State-Thomas TIF District, has had a substantial impact on the surrounding community. The TIF will expire in 2008.

**Vickery Meadow Tax Increment Financing District** Initiated in 2005, the Vickery Meadow Tax Increment Financing District provides infrastructure improvements in the Vickery Meadow area. The TIF will expire in 2027.

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

<u>Source of Fund</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
1998 General Obligation Bonds	15,950,000	12,751,754	3,198,246	270,300	0	16,220,300
2000 CityPlace TIF Bonds	250,000	0	250,000	0	0	250,000
2003 General Obligation Bonds	6,030,000	1,205,325	4,824,675	2,359,056	800,000	9,189,056
Cedars Tax Increment	775,258	481,017	294,241	192,881	0	968,139
City Center Tax Increment	67,755,260	49,747,568	18,007,692	1,861,471	0	69,616,731
Cityplace Tax Increment	19,659,534	16,060,543	3,598,991	4,710,949	0	24,370,483
Farmer's Market Tax Increment	8,499,313	6,152,855	2,346,459	312,330	0	8,811,643
Oak Cliff Gateway Tax Increment	3,541,031	2,931,752	609,279	411,013	0	3,952,044
Public/Private Partnership	17,462,042	12,845,739	4,616,303	3,400,000	0	20,862,042
Sports Arena Tax Increment	2,014,518	1,914,296	100,222	1,646,693	0	3,661,211
State-Thomas Tax Increment	31,119,180	20,023,140	11,096,040	0	0	31,119,180
<b>Total Sources of Funds</b>	<b>173,056,136</b>	<b>124,113,988</b>	<b>48,942,148</b>	<b>15,164,693</b>	<b>800,000</b>	<b>189,020,829</b>

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Administrative and Internal Service Facilities	85,350	0	85,350	0	0	85,350
Affordable Housing	3,030,000	1,205,325	1,824,675	0	0	3,030,000
Cedars Tax Increment Financing District	689,908	481,017	208,891	192,881	0	882,789
City Center Tax Increment Financing District	67,835,260	49,747,568	18,087,692	1,861,471	0	69,696,731
Cityplace Tax Increment Financing District	19,909,534	16,060,543	3,848,991	4,710,949	0	24,620,483
Economic and Business Development	2,977,500	0	2,977,500	2,183,500	794,000	5,955,000
Farmers Market Tax Increment Financing District	8,499,313	6,152,855	2,346,459	312,330	0	8,811,643
Oak Cliff Gateway Tax Increment Financing District	3,541,031	2,931,752	609,279	411,013	0	3,952,044
Professional Services and Debt Issuance	90,000	50,000	40,000	829,356	0	919,356
Public Art	22,500	0	22,500	16,500	6,000	45,000
Public Private Partnership	33,322,042	25,547,494	7,774,548	3,000,000	0	36,322,042
Sports Arena Tax Increment Financing District	2,014,518	1,914,296	100,222	1,646,693	0	3,661,211
State-Thomas Tax Increment Financing District	31,039,180	20,023,140	11,016,040	0	0	31,039,180
<b>Total Uses of Funds</b>	<b>173,056,136</b>	<b>124,113,988</b>	<b>48,942,148</b>	<b>15,164,693</b>	<b>800,000</b>	<b>189,020,829</b>

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
1500, 1506, 1510 McKee Street	Administrative and Internal Service Facilities	Staff Accountability	Citywide	Tax Incr Finance	85,350	0	85,350	0	0	85,350	2nd/06
1524 Main - Eureka Hotel	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	4,299,000	0	4,299,000	0	0	4,299,000	2nd/06
1530 Main St.- Façade Improvement	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	4,300,000	1,865,000	2,435,000	0	0	4,300,000	4th/05
1600 Main Street - Redevelopment	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	1,555,512	0	1,555,512	0	0	1,555,512	4th/05
Akard St./Young St. to Bryan Streetscape	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	683,557	683,557	0	0	0	683,557	4th/05
Bond Sale Expense - Economic Development	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	4,823	0	4,823	N/A
Capital Database Management System	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	50,000	50,000	0	0	0	50,000	N/A
Cedars TIF Public Improvements	Cedars Tax Increment Financing District	Economic Development	02	Tax Incr Finance	253,325	81,149	172,176	142,881	0	396,206	N/A
Cedars Miscellaneous/Professional Services	Cedars Tax Increment Financing District	Economic Development	02	Tax Incr Finance	127,408	117,604	9,804	0	0	127,408	N/A
Cedars TIF Administration	Cedars Tax Increment Financing District	Economic Development	02	Tax Incr Finance	264,175	237,264	26,911	50,000	0	314,175	N/A
CIP Engineering - Economic Development	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	65,938	0	65,938	N/A
CIP Engineering - Economic Development	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	126,000	0	126,000	N/A
CIP Engineering - Land Acquisition	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	88,295	0	88,295	N/A

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
City Center TIF - Administration	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	1,592,018	1,200,464	391,554	300,000	0	1,892,018	N/A
City Center TIF - Parking	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	12,315,656	12,315,656	0	0	0	12,315,656	TBD
City Center TIF - Repayment of Advances	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	9,079,675	6,124,361	2,955,314	1,511,471	0	10,591,146	N/A
City Center TIF - Streetscaping	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	2,890,029	2,890,029	0	0	0	2,890,029	TBD
City Center TIF - Tax Increment	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	4,413,469	4,363,468	50,001	0	0	4,413,469	N/A
City Center TIF Miscellaneous and Professional Services	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	85,750	69,850	15,900	50,000	0	135,750	N/A
Cityplace Miscellaneous/Professional Services	Cityplace Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	200,000	73,500	126,500	0	0	200,000	N/A
Cityplace TIF - Administration	Cityplace Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	501,014	452,899	48,115	50,000	0	551,014	N/A
Cityplace TIF - Repayment of Advances and Debt Service	Cityplace Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	17,047,320	13,630,608	3,416,712	4,660,949	0	21,708,269	N/A
Dallas County Courthouse Plaza Improvements	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	2,625,000	0	2,625,000	0	0	2,625,000	2nd/06
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Development	05	Public Private	2,163,269	1,959,861	203,408	0	0	2,163,269	Various
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Development	05	98 Bond Program	600,000	592,893	7,107	0	0	600,000	Various
Dallas Eco-Business Park (McCommas)	Public Private Partnership	Economic Development	05	Public Private	1,500,000	1,500,000	0	0	0	1,500,000	Various

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
DP & L Building Redevelopment	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	6,503,159	6,503,159	0	0	0	6,503,159	3rd/05
Economic and Business Development in the Southern Area	Economic and Business Development	Economic Development	Citywide	03 Bond Program	2,977,500	0	2,977,500	2,183,500	794,000	5,955,000	Various
Economic Redevelopment	Public Private Partnership	Economic Development	Citywide	Public Private	3,621,912	3,433,178	188,734	0	0	3,621,912	Various
Elm Street Fire Corridor	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	63,000	63,000	0	0	0	63,000	4th/05
Farmers Market Miscellaneous/Professional Services	Farmers Market Tax Increment Financing District	Economic Development	14	Tax Incr Finance	50,000	0	50,000	0	0	50,000	N/A
Farmers Market TIF Administration	Farmers Market Tax Increment Financing District	Economic Development	14	Tax Incr Finance	253,890	191,226	62,664	50,000	0	303,890	N/A
Farmers Market TIF Public Improvement	Farmers Market Tax Increment Financing District	Economic Development	14	Tax Incr Finance	753,293	0	753,293	262,330	0	1,015,623	N/A
Farmers Market Townhomes	Farmers Market Tax Increment Financing District	Economic Development	14	Tax Incr Finance	525,000	322,979	202,021	0	0	525,000	2nd/06
Farmers Market Way	Farmers Market Tax Increment Financing District	Economic Development	14	Tax Incr Finance	1,345,734	738,349	607,385	0	0	1,345,734	4th/06
Gables - Allen St Apartments	State-Thomas Tax Increment Financing District	Economic Development	14	Tax Incr Finance	537,267	488,884	48,383	0	0	537,267	1st/05
Gulf State Building Redevelopment	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	4,666,650	4,666,650	0	0	0	4,666,650	2nd/05
Harlan Building	Farmers Market Tax Increment Financing District	Economic Development	14	Tax Incr Finance	652,396	652,396	0	0	0	652,396	4th/05
Heights Development - Phase V - A (Block 588)	State-Thomas Tax Increment Financing District	Economic Development	14	Tax Incr Finance	1,166,839	1,166,839	0	0	0	1,166,839	4th/04

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Interurban Bldg.1500 Jackson Street	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	5,129,431	5,129,431	0	0	0	5,129,431	N/A
J W Ray Park Public Improvement	Cityplace Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	70,000	62,337	7,663	0	0	70,000	3rd/05
Jefferson at Kessler Heights	Oak Cliff Gateway Tax Increment Financing District	Economic Development	01,03	Tax Incr Finance	1,505,514	1,467,583	37,931	0	0	1,505,514	4th/04
Katy Trail Public Improvement	Cityplace Tax Increment Financing District	Economic Development	14	Tax Incr Finance	250,000	0	250,000	0	0	250,000	2nd/06
Land Acquisition for development of low/mod Income, Owner-Occupied Single Family Homes	Affordable Housing	Neighborhood Quality	Citywide	03 Bond Program	3,030,000	1,205,325	1,824,675	0	0	3,030,000	N/A
Metroplex Greenhouse	Cedars Tax Increment Financing District	Economic Development	02	Tax Incr Finance	45,000	45,000	0	0	0	45,000	TBD
Miscellaneous Economic Redevelopment Area Wide	Public Private Partnership	Economic Development	Citywide	Public Private	3,263,968	3,263,968	0	0	0	3,263,968	Various
Mondrain at CityPlace	Cityplace Tax Increment Financing District	Economic Development	14	Tax Incr Finance	1,841,200	1,841,200	0	0	0	1,841,200	4th/05
Mountain Creek Industrial Business Park	Public Private Partnership	Economic Development	08	98 Bond Program	7,000,000	5,237,213	1,762,787	0	0	7,000,000	N/A
North/South Linkages	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	1,969,354	1,969,354	0	0	0	1,969,354	4th/05
Oak Cliff Gateway Public Improvements	Oak Cliff Gateway Tax Increment Financing District	Economic Development	01,03	Tax Incr Finance	931,517	591,189	340,328	0	0	931,517	N/A
Oak Cliff Gateway TIF Administration	Oak Cliff Gateway Tax Increment Financing District	Economic Development	01,03	Tax Incr Finance	250,490	177,723	72,767	50,000	0	300,490	N/A
Oak Cliff Gateway TIF Increment	Oak Cliff Gateway Tax Increment Financing District	Economic Development	01,03	Tax Incr Finance	153,510	134,000	19,510	0	0	153,510	N/A

## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Public Art Administration - Economic Development	Public Art	Neighborhood Quality	Citywide	03 Bond Program	4,500	0	4,500	3,300	1,200	9,000	Various
Public Art Projects - Economic Development	Public Art	Neighborhood Quality	Citywide	03 Bond Program	18,000	0	18,000	13,200	4,800	36,000	Various
Public Private Economic Development Infrastructure	Public Private Partnership	Economic Development	Citywide	Public Private	2,000,000	0	2,000,000	3,000,000	0	5,000,000	Various
Public Private Infrastructure Cost Participation	Public Private Partnership	Economic Development	Citywide	Public Private	1,604,893	1,604,893	0	0	0	1,604,893	Various
Public Private Partnership Fund transfer to General Fund	Professional Services and Debt Issuance	Staff Accountability	Citywide	Public Private	0	0	0	400,000	0	400,000	N/A
Repayment of Developer Advances	Oak Cliff Gateway Tax Increment Financing District	Economic Development	01,03	Tax Incr Finance	700,000	561,257	138,743	361,013	0	1,061,013	N/A
Republic Center Tower	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	4,605,000	924,588	3,680,412	0	0	4,605,000	4th/05
Republic Center Tower	City Center Tax Increment Financing District	Economic Development	14	Tax Incr Finance	80,000	0	80,000	0	0	80,000	4th/05
Retail Recruitment Initiative	Public Private Partnership	Economic Development	14	Public Private	2,500,000	315,840	2,184,160	0	0	2,500,000	N/A
South Dallas Economic Development Transportation Lobby	Public Private Partnership	Economic Development	Citywide	Public Private	268,000	268,000	0	0	0	268,000	N/A
Southport Business Park	Public Private Partnership	Economic Development	08	98 Bond Program	8,300,000	6,871,648	1,428,352	0	0	8,300,000	N/A
Southwest Center Mall	Public Private Partnership	Economic Development	08	Public Private	500,000	500,000	0	0	0	500,000	1st/05
Sports Arena TIF - Administration	Sports Arena Tax Increment Financing District	Economic Development	02	Tax Incr Finance	275,000	199,778	75,222	0	0	275,000	N/A



## ECONOMIC DEVELOPMENT PROGRAMS AND INITIATIVES

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Sports Arena TIF - Miscellaneous/Professional Services	Sports Arena Tax Increment Financing District	Economic Development	02	Tax Incr Finance	50,000	25,000	25,000	0	0	50,000	N/A
Sports Arena TIF - Repayment of Advances	Sports Arena Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	1,689,518	1,689,518	0	1,646,693	0	3,336,211	N/A
State-Thomas TIF - Repayment of Advances	State-Thomas Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	20,303,779	17,072,538	3,231,241	0	0	20,303,779	N/A
State-Thomas TIF - Administration	State-Thomas Tax Increment Financing District	Economic Development	14	Tax Incr Finance	441,500	354,216	87,284	0	0	441,500	N/A
State-Thomas TIF - Miscellaneous and Professional Services	State-Thomas Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	114,454	701	113,753	0	0	114,454	N/A
State-Thomas TIF - Public Improvements	State-Thomas Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	7,500,000	0	7,500,000	0	0	7,500,000	N/A
Stone Street Gardens	City Center Tax Increment Financing District	Economic Development	02,14	Tax Incr Finance	979,000	979,000	0	0	0	979,000	1st/01
Sundance Row - Block 576	State-Thomas Tax Increment Financing District	Economic Development	14	Tax Incr Finance	697,302	696,922	380	0	0	697,302	4th/05
The Parks at Farmers Market	Farmers Market Tax Increment Financing District	Economic Development	14	Tax Incr Finance	4,919,000	4,247,904	671,096	0	0	4,919,000	4th/05
Transfer to the Debt Service Fund - Economic Development	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	144,300	0	144,300	N/A
Transfer to the General Fund	Professional Services and Debt Issuance	Staff Accountability	Citywide	Public Private	40,000	0	40,000	0	0	40,000	N/A
Woodside Plaza	State-Thomas Tax Increment Financing District	Economic Development	02	Tax Incr Finance	278,039	243,039	35,000	0	0	278,039	2nd/05
<b>Total Economic Development Programs and Initiatives</b>					<b>173,056,136</b>	<b>124,113,988</b>	<b>48,942,148</b>	<b>15,164,693</b>	<b>800,000</b>	<b>189,020,829</b>	

# EQUIPMENT ACQUISITION

## MISSION

This program provides funding for the purchase of capital equipment used in the day-to-day operations of the City.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05

1. Installed a major software upgrade of the City's financial system and related hardware.
2. Purchased 288 marked police squad replacements and 25 additional marked squads.
3. Purchased 334 pieces of replacement and new general fleet.
4. Replaced 33 pieces of sanitation collection equipment and 9 pieces of disposal equipment.
5. Replaced scheduled fire-fighting apparatus – 1 aerial ladder truck, 4 fire pumpers, and 4 battalion chief vehicles.
6. Replaced the milling machine used by the Street Services Department for pavement repairs.
7. Awarded contract to replace the Fire Department's station alert system.
8. Replaced the Fire Department's mobile air supply truck used for compressed air bottle refilling.
9. Replaced the Fire Department's lake rescue and recovery boat at Lake Ray Hubbard.
10. Replaced 78 pieces of Water department equipment.

## HIGHLIGHTED OBJECTIVES FOR FY2005-06

1. Purchase 282 marked squad replacements, 10 replacement motorcycles, and 28 SUV's to replace marked squads in the canine and tactical units.
2. Purchase 3 replacement Police helicopters
3. Purchase an asphalt paver to be used by the Street Services Department for pavement repairs.
4. Replace scheduled fire-fighting apparatus – 2 aerial ladder truck, 5 fire pumpers, and 6 battalion chief vehicles.
5. Replace 151 pieces of general fleet.
6. Replace 32 pieces of sanitation collection and disposal equipment.
7. Replace 51 pieces of Water Utilities fleet.
8. Purchase technology related equipment for the 9-1-1 Computer Aided Dispatch (CAD) system upgrade.
9. Purchase MDT replacements for police squads.
10. Implement a new security active directory and e-mail system in order to update and enhance the security of the City's computing environment and to update and consolidate the numerous operating systems, messaging and directory service infrastructures throughout the City.
11. Begin replacement of the emergency siren warning system.
12. Replacement of the outdated Water Utilities billing and collection system in order to enhance billing and collection activities for the City and to migrate from the current mainframe supported system.
12. Begin implementation of automated water meter reading program, Phase I which will improve for the installation of automated meters in Dallas Central Business District.

## EQUIPMENT ACQUISITION

Upon completion, certain capital improvement projects will have on-going costs associated with operating and maintaining the new facility, improvement or expansion. No additional operating and maintenance costs have been identified at this time.

### **SERVICE DESCRIPTIONS**

**Fleet Replacement** This category includes purchases of fleet such as trucks, sedans, vans, dump trucks, backhoes; landfill equipment such as compactors, rotobooms, loaders and bulldozers; and fire emergency apparatus such as pumpers and trucks.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP engineering costs are paid from the interest earned on bond proceeds. These costs may also include transfers to the General Fund and/or the Debt Service Fund.

**Technology** This category includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users through the use of advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas to current computer industry standards.

## EQUIPMENT ACQUISITION

<u>Source of Fund</u>	Budget as of <b>06-30-05</b>	Spent or Committed <b>06-30-05</b>	Remaining as of <b>06-30-05</b>	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost
Equipment Acquisition Notes	82,640,054	76,545,523	6,094,531	54,745,000	0	137,385,054
<b>Total Sources of Funds</b>	<b>82,640,054</b>	<b>76,545,523</b>	<b>6,094,531</b>	<b>54,745,000</b>	<b>0</b>	<b>137,385,054</b>

## EQUIPMENT ACQUISITION

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Fleet Replacement	38,872,467	35,243,421	3,629,046	42,760,700	0	81,633,167
Professional Services and Debt Issuance	0	0	0	185,000	0	185,000
Technology	43,767,587	41,302,101	2,465,486	11,799,300	0	55,566,887
<b>Total Uses of Funds</b>	<b>82,640,054</b>	<b>76,545,523</b>	<b>6,094,531</b>	<b>54,745,000</b>	<b>0</b>	<b>137,385,054</b>

## EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
3-1-1, Code Enforcement, and Service Request Systems Replacement	Technology	Staff Accountability	Citywide	Equipment Notes	6,200,000	6,200,000	0	0	0	6,200,000	Various
9-1-1 Computer Aided Dispatch Upgrade	Technology	Staff Accountability	Citywide	Equipment Notes	0	0	0	3,300,000	0	3,300,000	Various
Asphalt Paver	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	0	0	0	320,000	0	320,000	Various
Aviation Fleet Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	0	0	0	21,000	0	21,000	Various
Bond Sale Expense	Professional Services and Debt Issuance	Staff Accountability	Citywide	Equipment Notes	0	0	0	185,000	0	185,000	N/A
CIS Equipment	Technology	Staff Accountability	Citywide	Equipment Notes	270,000	111,526	158,474	1,525,000	0	1,795,000	Various
Citywide LAN and Network Operating Center Improvements	Technology	Staff Accountability	Citywide	Equipment Notes	2,943,601	2,943,601	0	0	0	2,943,601	Various
Computer Server Refresh Program	Technology	Staff Accountability	Citywide	Equipment Notes	300,000	0	300,000	0	0	300,000	Various
CRMS Hardware and Software	Technology	Staff Accountability	Citywide	Equipment Notes	4,316,986	4,048,533	268,453	0	0	4,316,986	Various
Data Processing Equipment to Implement Windows 2000 Server System	Technology	Staff Accountability	Citywide	Equipment Notes	965,000	849,121	115,879	0	0	965,000	Various
DWU Fleet Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	909,961	851,384	58,577	2,222,713	0	3,132,674	Various
Equipment Services Fleet Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	617,523	408,754	208,769	166,862	0	784,385	Various
Financial System Upgrade	Technology	Staff Accountability	Citywide	Equipment Notes	3,587,000	3,317,691	269,309	0	0	3,587,000	Various

## EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Fire and Rescue Fleet Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	0	0	0	3,153,762	0	3,153,762	Various
Fire Station Alert System - Replacement	Technology	Staff Accountability	Citywide	Equipment Notes	550,000	0	550,000	0	0	550,000	Various
Fleet Replacement - General Purpose	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	8,154,102	8,154,102	0	4,747,953	0	12,902,055	Various
Fleet Replacement - General Purpose	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	5,994,106	5,909,960	84,146	0	0	5,994,106	Various
HR/Payroll System Replacement	Technology	Staff Accountability	Citywide	Equipment Notes	6,190,000	6,187,062	2,938	0	0	6,190,000	Various
Land Development Software	Technology	Staff Accountability	Citywide	Equipment Notes	2,750,000	2,535,381	214,619	0	0	2,750,000	Various
Mainframe and Server Disk Storage	Technology	Staff Accountability	Citywide	Equipment Notes	3,050,000	2,800,815	249,185	0	0	3,050,000	Various
Milling Machine Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	420,000	418,722	1,278	0	0	420,000	Various
Mobile Data System Replacement	Technology	Staff Accountability	Citywide	Equipment Notes	9,950,000	9,944,952	5,048	0	0	9,950,000	Various
Mobile Data Terminal Replacement	Technology	Staff Accountability	Citywide	Equipment Notes	0	0	0	1,724,300	0	1,724,300	Various
Network Infrastructure Security	Technology	Staff Accountability	Citywide	Equipment Notes	695,000	363,420	331,580	0	0	695,000	Various
Police Helicopter Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	0	0	0	4,800,000	0	4,800,000	Various
Police Marked Squad Car - Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	5,238,863	4,994,350	244,513	5,922,000	0	11,160,863	Various

## EQUIPMENT ACQUISITION

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Police Marked Squad Car Purchases	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	1,727,040	1,641,060	85,980	0	0	1,727,040	Various
Police Marked SUVs Tactical and Canine Units	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	0	0	0	728,000	0	728,000	Various
Police Motorcycle Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	0	0	0	150,000	0	150,000	Various
Revenue Collection Software	Technology	Staff Accountability	Citywide	Equipment Notes	2,000,000	2,000,000	0	0	0	2,000,000	Various
Sanitation Collection and Disposal Equipment Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	4,485,000	4,485,000	0	0	0	4,485,000	Various
Sanitation Collection and Disposal Equipment Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	3,109,581	2,359,410	750,171	0	0	3,109,581	Various
Sanitation Fleet Replacement (EBS Owned)	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	3,739,094	3,662,601	76,493	2,656,851	0	6,395,945	Various
Sanitation Fleet Replacement (SAN Owned)	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	1,873,200	0	1,873,200	491,559	0	2,364,759	Various
Siren Warning System Replacement	Technology	Staff Accountability	Citywide	Equipment Notes	0	0	0	250,000	0	250,000	Various
Water Utilities Automated Meter Reading	Technology	Staff Accountability	Citywide	Equipment Notes	0	0	0	5,000,000	0	5,000,000	Various
Water Utilities Billing and Collection System Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	0	0	0	17,380,000	0	17,380,000	Various
Water Utilities Fleet Replacement	Fleet Replacement	Staff Accountability	Citywide	Equipment Notes	2,603,997	2,358,078	245,919	0	0	2,603,997	Various
<b>Total Equipment Acquisition</b>					<b>82,640,054</b>	<b>76,545,523</b>	<b>6,094,531</b>	<b>54,745,000</b>	<b>0</b>	<b>137,385,054</b>	



## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
1985 General Obligation Bonds	0	0	0	48,753	0	48,753
1995 General Obligation Bonds	10,211,335	7,959,233	2,252,102	80,180	0	10,291,515
1998 General Obligation Bonds	4,816,680	3,258,089	1,558,591	0	0	4,816,680
2003 General Obligation Bonds	7,354,342	2,925,150	4,429,192	2,274,887	6,960,203	16,589,432
<b>Total Sources of Funds</b>	<b>22,382,357</b>	<b>14,142,471</b>	<b>8,239,886</b>	<b>2,403,820</b>	<b>6,960,203</b>	<b>31,746,380</b>

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Erosion Control	5,319,703	3,558,801	1,760,902	284,138	291,556	5,895,397
Flood Management	8,758,892	4,965,398	3,793,494	1,758,458	5,988,846	16,506,196
Professional Services and Debt Issuance	0	0	0	283,365	0	283,365
Public Art	327,305	133,495	193,810	12,220	15,991	355,516
Storm Drainage Relief System	7,976,457	5,484,777	2,491,680	65,639	663,810	8,705,906
<b>Total Uses of Funds</b>	<b>22,382,357</b>	<b>14,142,471</b>	<b>8,239,886</b>	<b>2,403,820</b>	<b>6,960,203</b>	<b>31,746,380</b>

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Alice Creek	Erosion Control	Neighborhood Quality	04	95 Bond Program	1,030,575	132,223	898,352	0	0	1,030,575	2nd/06
Altadena at Alley	Erosion Control	Neighborhood Quality	05	03 Bond Program	55,853	0	55,853	0	0	55,853	4th/05
Ash Creek Voluntary Purchase - Arturo Area	Flood Management	Economic Development	07	03 Bond Program	1,125,508	2,600	1,122,908	562,754	562,754	2,251,016	N/A
Bond Sale Expense - Flood and Storm Drainage	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	4,648	0	4,648	N/A
Bryn Mawr 5513	Storm Drainage Relief System	Neighborhood Quality	14	03 Bond Program	0	0	0	15,248	102,045	117,293	3rd/07
Cedarhurst	Erosion Control	Neighborhood Quality	03	95 Bond Program	165,062	24,170	140,892	0	0	165,062	1st/06
CIP Engineering - Flood Protection and Storm Drainage	Professional Services and Debt Issuance	Staff Accountability	Citywide	85 Bond Program	0	0	0	48,753	0	48,753	N/A
CIP Engineering - Flood Protection and Storm Drainage	Professional Services and Debt Issuance	Staff Accountability	Citywide	95 Bond Program	0	0	0	80,180	0	80,180	N/A
CIP Engineering - Flood Protection and Storm Drainage	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	149,784	0	149,784	N/A
Coombs Creek Culvert at Clarendon	Flood Management	Economic Development	01	03 Bond Program	156,391	23,915	132,476	0	0	156,391	4th/05
Coombs Creek Culvert at Irwindell	Flood Management	Economic Development	01	03 Bond Program	43,566	37,500	6,066	291,556	0	335,122	3rd/06
Coombs Creek over Five Mile Creek	Erosion Control	Neighborhood Quality	03	03 Bond Program	18,589	0	18,589	124,397	0	142,986	2nd/06
Elam Creek Channel - Lake June to Seco (Phase I)	Flood Management	Economic Development	04,05	03 Bond Program	638,966	93,951	545,015	0	4,308,468	4,947,434	4th/07

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Elmwood Bridge at Lansford Ave	Flood Management	Economic Development	01	03 Bond Program	22,341	6,158	16,183	0	0	22,341	2nd/06
Fernwood 1827 and 1835	Erosion Control	Neighborhood Quality	04	03 Bond Program	0	0	0	116,175	0	116,175	4th/07
Five Mile Pkwy (W) 1612	Erosion Control	Neighborhood Quality	03	03 Bond Program	268,098	258,779	9,319	0	0	268,098	3rd/05
Gilford - Roanoke Area Relief System - Phase I	Storm Drainage Relief System	Neighborhood Quality	02	03 Bond Program	1,899,012	1,879,976	19,036	0	0	1,899,012	3rd/05
Griffith Ave 630	Erosion Control	Neighborhood Quality	01	03 Bond Program	135,061	39,350	95,711	0	0	135,061	N/A
Hampton (S) 1304	Storm Drainage Relief System	Neighborhood Quality	03	03 Bond Program	30,161	0	30,161	0	0	30,161	1st/06
Harvest Glen 6804	Erosion Control	Neighborhood Quality	12	98 Bond Program	35,631	0	35,631	0	0	35,631	3rd/05
Hawthorne - Bowser Area	Storm Drainage Relief System	Neighborhood Quality	14	03 Bond Program	0	0	0	22,364	149,665	172,029	4th/07
Hunters View 5925 and 5929	Erosion Control	Neighborhood Quality	04	95 Bond Program	39,601	39,601	0	0	0	39,601	3rd/05
Hunters View 5925 and 5929	Erosion Control	Neighborhood Quality	04	03 Bond Program	301,608	298,190	3,418	0	0	301,608	3rd/05
Kellog at Kiest	Storm Drainage Relief System	Neighborhood Quality	04	95 Bond Program	372,609	322,786	49,823	0	0	372,609	1st/04
Kiest Valley Parkway Erosion Control	Erosion Control	Neighborhood Quality	03	03 Bond Program	0	0	0	43,566	291,556	335,122	4th/07
Manus (N) 300	Erosion Control	Neighborhood Quality	03	03 Bond Program	134,049	117,305	16,744	0	0	134,049	3rd/05

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Matilda 4318	Storm Drainage Relief System	Neighborhood Quality	14	03 Bond Program	0	0	0	0	20,107	20,107	2nd/08
McCree Branch - Fieldcrest Drive Bridge	Flood Management	Economic Development	10	03 Bond Program	50,827	37,935	12,892	340,147	0	390,974	4th/06
McKamy Branch (Upper) - Purchase and Swale	Flood Management	Economic Development	12	03 Bond Program	1,619,817	0	1,619,817	397,000	0	2,016,817	4th/06
McKinney Avenue Drainage - Blackburn to Hall	Storm Drainage Relief System	Neighborhood Quality	14	98 Bond Program	465,810	465,300	510	0	0	465,810	3rd/03
Meadowcreek 5840	Storm Drainage Relief System	Neighborhood Quality	11	98 Bond Program	67,625	67,578	47	0	0	67,625	1st/01
Midpark 8545	Erosion Control	Neighborhood Quality	11	03 Bond Program	107,239	93,140	14,099	0	0	107,239	2nd/05
Mill Creek - Phase 1	Storm Drainage Relief System	Neighborhood Quality	02,14	98 Bond Program	3,045,500	2,554,403	491,097	0	0	3,045,500	4th/04
Miscellaneous Storm Drainage Improvements	Storm Drainage Relief System	Neighborhood Quality	Citywide	98 Bond Program	93,315	0	93,315	0	0	93,315	Various
Miscellaneous Storm Drainage Improvements	Storm Drainage Relief System	Neighborhood Quality	Citywide	95 Bond Program	801,039	0	801,039	0	0	801,039	Various
Munger 3900 at Johnson	Storm Drainage Relief System	Neighborhood Quality	14	03 Bond Program	0	0	0	7,261	48,593	55,854	3rd/08
Park Vista Drive, 2400 Block	Erosion Control	Neighborhood Quality	07	03 Bond Program	89,366	0	89,366	0	0	89,366	2nd/06
Pemberton Hill - Phase 2	Storm Drainage Relief System	Neighborhood Quality	05	95 Bond Program	260,000	0	260,000	0	0	260,000	2nd/06
Pemberton Hill - Phase 2	Storm Drainage Relief System	Neighborhood Quality	05	98 Bond Program	607,410	2,091	605,319	0	0	607,410	2nd/06

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Pentagon Drainage: Marsalis/Yewpon (Phase I Engineering)	Storm Drainage Relief System	Neighborhood Quality	04	98 Bond Program	173,687	168,292	5,395	0	0	173,687	4th/00
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Neighborhood Quality	Citywide	03 Bond Program	7,920	0	7,920	2,878	3,459	14,257	Various
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Neighborhood Quality	Citywide	95 Bond Program	37,500	13,660	23,840	0	0	37,500	Various
Public Art Administration - Flood Protection and Storm Drainage	Public Art	Neighborhood Quality	Citywide	98 Bond Program	20,041	0	20,041	0	0	20,041	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Neighborhood Quality	Citywide	03 Bond Program	31,683	0	31,683	9,342	12,532	53,557	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Neighborhood Quality	Citywide	98 Bond Program	80,161	0	80,161	0	0	80,161	Various
Public Art Projects - Flood Protection and Storm Drainage	Public Art	Neighborhood Quality	Citywide	95 Bond Program	150,000	119,835	30,165	0	0	150,000	Various
Rex Drive 6247	Storm Drainage Relief System	Neighborhood Quality	11	03 Bond Program	160,289	24,351	135,938	0	0	160,289	2nd/06
Ridgedale 5535	Storm Drainage Relief System	Neighborhood Quality	14	03 Bond Program	0	0	0	0	204,424	204,424	2nd/08
Rugged Branch - Culvert Improvement at Elmwood	Flood Management	Economic Development	01	03 Bond Program	78,195	12,000	66,195	0	0	78,195	2nd/06
Rush Creek - Culvert at Dalgreen	Flood Management	Economic Development	09	03 Bond Program	0	0	0	47,341	316,822	364,163	2nd/08
Rush Creek - Culvert at Fisher	Flood Management	Economic Development	09	03 Bond Program	0	0	0	45,018	301,273	346,291	2nd/08
Rush Creek - Culvert at Patrick	Flood Management	Economic Development	09	03 Bond Program	0	0	0	34,852	233,243	268,095	2nd/08

## FLOOD PROTECTION AND STORM DRAINAGE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Rush Creek - Culvert at Trammel	Flood Management	Economic Development	09	03 Bond Program	0	0	0	39,790	266,286	306,076	2nd/08
Shorecrest 3852	Storm Drainage Relief System	Neighborhood Quality	14	03 Bond Program	0	0	0	7,261	48,593	55,854	3rd/07
Spruce Valley over Five Mile Creek	Erosion Control	Neighborhood Quality	03	03 Bond Program	67,025	0	67,025	0	0	67,025	4th/07
Trinity River Improvements	Flood Management	Economic Development	Citywide	95 Bond Program	4,795,781	4,750,914	44,867	0	0	4,795,781	2nd/00
Valley View Park	Erosion Control	Neighborhood Quality	11	03 Bond Program	312,778	0	312,778	0	0	312,778	2nd/08
Voluntary Purchase - 7133 Winding Creek	Flood Management	Economic Development	12	98 Bond Program	227,500	425	227,075	0	0	227,500	N/A
White Rock Lake INS Study	Erosion Control	Neighborhood Quality	Citywide	95 Bond Program	125,000	125,000	0	0	0	125,000	N/A
Winnetka (N) - 1100 Block	Storm Drainage Relief System	Neighborhood Quality	03	03 Bond Program	0	0	0	13,505	90,383	103,888	4th/07
Woody Branch	Erosion Control	Neighborhood Quality	04,05	95 Bond Program	2,434,168	2,431,043	3,125	0	0	2,434,168	2nd/00
<b>Total Flood Protection and Storm Drainage Capital Improvements</b>					<b>22,382,357</b>	<b>14,142,471</b>	<b>8,239,886</b>	<b>2,403,820</b>	<b>6,960,203</b>	<b>31,746,380</b>	

# PARK AND RECREATION CAPITAL IMPROVEMENTS

## **MISSION**

"Our mission is to:

- Recover the quality and prestige of the Dallas park system
- Regain the confidence and enthusiasm of our citizens
- Reposition the Dallas Park and Recreation Department as a recognized state and national leader"

*"A Renaissance Plan for Dallas Parks and Recreation in the 21<sup>st</sup> Century"*

This program provides for the design, construction and maintenance of Park and Recreation facilities including: playgrounds, major parks, public facilities, athletic facilities, aquatic facilities, erosion control, site development, historic preservation and service facilities.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05**

1. Completion of the Bachman Recreation Center exterior courtyard renovation.
2. Opening of the Katy Trail Extension from Knox to Airline.
3. Opening of the Family Aquatics Center, "Bahama Beach", in Thurgood Marshall Park.
4. Began design on the projects scheduled for inclusion in the second year of the 2003 Bond Program.
5. Completed renovation of the Cedar Crest Golf Course, Dallas' first reclaimed water project.
6. Opening of the BugU and Tamarin exhibits at the Dallas Zoo.
7. Completion of 13 replacement playgrounds throughout the city.
8. Completion of the Tenison Memorial historic gate conservation.
9. Awarded the Phase III construction contract for the Poultry Building renovation within the Fair Park Agrarian Complex. The award was made possible through a State of Texas grant.

## **OBJECTIVES FOR FY2005-06**

1. Begin design on the projects scheduled for inclusion in the third year of the 2003 Bond Program.
2. Begin construction of the Campbell Green and Ridgewood Spraygrounds.
3. Openings of the Saddlebill Stork, Crocodile, Rhinoceros, Iguana, and Birds of Prey exhibits at the Dallas Zoo.
4. Begin conservation of Flagpole Hill at White Rock Lake.
5. Begin conservation of the Works Progress Administration (WPA) structures and playground construction at Lake Cliff Park.
6. Begin replacement of the playground and other site improvements at Churchill Park.
7. Complete the Tommie Allen Recreation Center renovations.

## **OPERATING & MAINTENANCE COST**

Upon completion, certain capital improvement projects will have on-going costs associated with operating and maintaining the new facility, improvement, or expansion. These costs will be considered when developing the City's operating budget.

**Community Parks** - \$934,168

**Linear/Linkage Areas** - \$304,952

**Metropolitan Parks** - \$173,537

**Mini Parks** - \$49,493

**Neighborhood Parks** - \$180,737

**Special Use Areas** - \$1,562,332



# PARK AND RECREATION CAPITAL IMPROVEMENTS

## SERVICE DESCRIPTIONS

**Aquatic Facilities** These improvements provide for new neighborhood spraygrounds, family aquatic centers and infrastructure improvements to Park and Recreation public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, replastering of pool walls, new perimeter fencing, new decking and improvements to the restroom and changing facilities.

**Athletic Facilities Improvements** This category includes upgrade, new construction or replacement baseball, softball, soccer, tennis, cricket and other athletic fields.

**Citywide** projects have a broader benefit to the citizens. Included within this category are storm water quality improvements, park accessibility improvements and land acquisition.

**Community Parks** These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a 2-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, volleyball etc. There may also be passive recreation opportunities such as walking, viewing, sitting and picnicking.

**Conservancy Areas** These projects include areas for protection and management of the natural / cultural environment with recreation use as a secondary objective. Recreation use might include passive activities such as viewing and studying nature and wildlife habitat.

**Erosion Control** These projects employ a variety of engineering techniques to control erosion around creek, channel or lake banks. These problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

**Hike and Bike Trails** All-weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

**Historic Preservation** These improvements provide for the restoration and

stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

**Linear/Linkage** These areas are built connections or natural corridors that link parks together. Typically, the linear park is developed for one or more modes of recreational travel such as walking, jogging, skating etc.

**Major Maintenance** Provides for the repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's general fund facility investment. This process ensures safe and usable facilities for citizens and staff, and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

**Major Park Facilities** These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, Golf Courses and the Arboretum.

**Metropolitan Park** These parks are large facilities that service several communities. They range in size from 100-500 acres and serve the entire city. These parks are natural areas or developed for a variety of outdoor recreation activities.

**Mini Park** These parks are used to address limited, isolated or unique recreation needs of concentrated populations; usually 1 acre or less in size with less than ¼ mile service radius.

## PARK AND RECREATION CAPITAL IMPROVEMENTS

**Neighborhood Park Facilities** These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions. These parks are from 1 to 15 acres in size and service a ½ mile radius.

**Park Land Acquisition** Provides funding for the acquisition of land for future park development.

**Playground Improvement** This category includes new playgrounds or replacement of outdated playground equipment. The projects may also include replacement or installation of new groundcover material to ensure playground safety.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. These costs also include transfers to General Fund.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Recreation Centers** These facilities provide for new recreation centers and additions to and renovations of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multi-purpose room. Reservation facilities are available to the public for rental for special events and functions.

**Regional Parks** These parks are very large multi-use parks that serve several communities within a particular region. They encompass 500+ acres and serve those within a one-hour driving distance. The regional park will provide a wide array of active and passive recreation activities for all age groups.

**Site Development** This category includes the development and implementation of park Master Plans. Each project may involve installing some or all of the components as outlined in the Plan. Typical components may include: pavilion, sidewalks, barrier free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

**Special Use Areas** These areas are for specialized or single purpose recreation activities. There are no specific standards for size or acreage. Included in this category are: historic areas, nature centers, marinas, golf courses, zoos, arboretums, amphitheaters, plazas and community squares.

## PARK AND RECREATION CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
1985 General Obligation Bonds	649,349	358,000	291,349	0	0	649,349
1995 General Obligation Bonds	13,540,669	12,817,857	722,812	0	0	13,540,669
1998 General Obligation Bonds	22,828,700	17,951,047	4,877,653	0	0	22,828,700
2000 Certificates of Obligation	4,696,346	4,696,346	0	0	0	4,696,346
2003 General Obligation Bonds	50,469,585	15,992,011	34,477,574	26,473,222	24,671,432	101,614,239
Capital Construction	2,208,025	1,382,336	825,689	0	0	2,208,025
Capital Gifts and Donation	2,720,848	997,552	1,723,296	496,355	0	3,217,203
General Capital Reserve	664,547	638,459	26,088	0	0	664,547
<b>Total Sources of Funds</b>	<b>97,778,069</b>	<b>54,833,607</b>	<b>42,944,462</b>	<b>26,969,577</b>	<b>24,671,432</b>	<b>149,419,078</b>

## PARK AND RECREATION CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Aquatic Facilities	411,485	364,702	46,783	0	0	411,485
Citywide Parks	11,619,395	5,907,991	5,711,404	2,761,264	10,036,565	24,417,224
Community Parks	13,431,482	3,961,034	9,470,448	9,492,231	8,086,480	31,010,193
Conservancy Areas	0	0	0	13,800	0	13,800
Erosion Control	1,574,674	1,306,688	267,986	0	0	1,574,674
Hike and Bike Trails	132,924	14,600	118,324	210,414	0	343,338
Historic Preservation	255,000	207,922	47,078	0	0	255,000
Linear/Linkage Areas	1,871,389	749,948	1,121,441	1,012,526	1,225,911	4,109,826
Major Maintenance	1,568,054	803,254	764,800	0	0	1,568,054
Major Park Facilities	30,273,740	25,924,129	4,349,611	0	0	30,273,740
Metropolitan Parks	1,705,999	417,599	1,288,400	2,666,733	0	4,372,732
Mini Parks	109,636	72,048	37,588	10,268	17,579	137,483
Neighborhood Park Facilities	11,799,844	7,033,321	4,766,523	2,147,305	2,673,096	16,620,245
Park Land Acquisition	5,528,304	2,781,744	2,746,560	285,941	0	5,814,245
Playground Improvement	387,803	285,733	102,070	0	0	387,803
Professional Services and Debt Issuance	3,404,728	1,086,388	2,318,340	1,427,692	0	4,832,420
Public Art	838,104	487,939	350,165	0	0	838,104
Recreation Center	321,722	31,000	290,722	749,692	0	1,071,414
Regional Parks	1,660,006	534,729	1,125,277	2,476,615	1,792,500	5,929,121
Site Development	3,380,490	2,050,862	1,329,628	0	0	3,380,490

## PARK AND RECREATION CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Special Use Areas	7,503,290	811,977	6,691,313	3,715,096	839,301	12,057,687
<b>Total Uses of Funds</b>	<b>97,778,069</b>	<b>54,833,607</b>	<b>42,944,462</b>	<b>26,969,577</b>	<b>24,671,432</b>	<b>149,419,078</b>

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Accessibility and Code Compliance	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	194,000	0	194,000	0	200,000	394,000	N/A
Alta Mesa Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	08	03 Bond Program	192,564	34,197	158,367	7,298	0	199,862	4th/05
Anderson-Bonner Site Improvement	Community Parks	Neighborhood Quality	11	03 Bond Program	0	0	0	42,811	256,867	299,678	4th/08
Anita Martinez Recreation Center - Roof Repair	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	131,955	115,447	16,508	0	0	131,955	4th/03
Arbor Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	10	03 Bond Program	15,166	0	15,166	0	0	15,166	4th/05
Arcadia South Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	0	0	0	0	379,158	379,158	4th/08
Arden Terrace Site Improvement	Community Parks	Neighborhood Quality	08	03 Bond Program	0	0	0	7,298	0	7,298	4th/07
Arlington Site Improvement	Community Parks	Neighborhood Quality	02	03 Bond Program	26,362	25,948	415	170,352	0	196,714	4th/07
Audelia Site Development	Site Development	Neighborhood Quality	10	98 Bond Program	295,500	0	295,500	0	0	295,500	TBD
B.B. Owen Site Improvement	Community Parks	Neighborhood Quality	10	03 Bond Program	422,316	32,150	390,166	7,298	0	429,614	4th/06
Bachman Greenbelt Site Improvement	Linear/Linkage Areas	Neighborhood Quality	14	03 Bond Program	163,687	0	163,687	30,603	0	194,290	4th/06
Bachman Lake Trail Improvements	Metropolitan Parks	Neighborhood Quality	Citywide	03 Bond Program	417,100	111,660	305,440	0	0	417,100	4th/06
Bachman Recreation Center Natatorium Improvements	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	499,550	61,490	438,060	0	0	499,550	4th/06

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Bachman Recreation Center Natatorium Improvements	Citywide Parks	Neighborhood Quality	Citywide	98 Bond Program	354,385	0	354,385	0	0	354,385	4th/06
Bachman Site Development	Community Parks	Neighborhood Quality	06	03 Bond Program	0	0	0	0	100,000	100,000	2nd/07
Barry H. Barker Master Plan	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	24,250	0	24,250	0	0	24,250	N/A
Beckley-Saner Site Improvement	Community Parks	Neighborhood Quality	04	03 Bond Program	517,549	56,444	461,105	0	0	517,549	4th/06
Bel-Aire Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	09	03 Bond Program	0	0	0	49,179	251,283	300,462	4th/08
Benito Juarez Parque de Heroes Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	06	03 Bond Program	0	0	0	0	39,088	39,088	4th/08
Bent Tree Meadow Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	0	0	0	33,246	155,682	188,928	4th/08
Bentwood Master Plan	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	0	0	0	25,000	0	25,000	N/A
Bentwood Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	197,165	147,010	50,155	0	0	197,165	4th/06
Bert Fields Trail Improvement	Linear/Linkage Areas	Neighborhood Quality	11	03 Bond Program	0	0	0	65,000	346,213	411,213	4th/08
Betty Jane Lane Master Plan	Neighborhood Park Facilities	Neighborhood Quality	13	03 Bond Program	24,250	17,810	6,440	0	0	24,250	N/A
Beverly Hills Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	01	03 Bond Program	0	0	0	33,638	158,029	191,667	4th/08
Bickers Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	06	03 Bond Program	236,974	27,160	209,814	0	0	236,974	4th/06

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Bluebird Master Plan	Neighborhood Park Facilities	Neighborhood Quality	08	03 Bond Program	24,250	8,110	16,140	0	0	24,250	N/A
Bluffview Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	13	03 Bond Program	45,500	0	45,500	0	0	45,500	4th/05
Bond Sale Expense - Major and Citywide Park and Recreation Facilities	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	17,568	0	17,568	N/A
Bond Sale Expense - Neighborhood and Community Park, Playground and Recreation	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	37,333	0	37,333	N/A
Bonnie View Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	04	03 Bond Program	28,980	22,190	6,790	186,547	0	215,527	4th/07
Briar Gate Master Plan	Neighborhood Park Facilities	Neighborhood Quality	03	03 Bond Program	0	0	0	0	30,000	30,000	N/A
Brownwood Site Improvement	Community Parks	Neighborhood Quality	06	03 Bond Program	172,640	28,300	144,340	57,298	300,000	529,938	4th/07
Buckner Site Improvement	Community Parks	Neighborhood Quality	02	03 Bond Program	31,597	23,805	7,792	67,971	407,606	507,174	4th/08
Bushman Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	04	03 Bond Program	0	0	0	33,357	0	33,357	4th/07
Butler Nelson	Community Parks	Neighborhood Quality	07	03 Bond Program	33,425	0	33,425	0	0	33,425	3rd/08
California Crossing Master Plan	Community Parks	Neighborhood Quality	06	03 Bond Program	38,800	35,424	3,376	0	0	38,800	N/A
Campbell Green Site Improvement	Community Parks	Neighborhood Quality	12	03 Bond Program	131,358	87,720	43,638	818,045	0	949,403	4th/07
Capital Database Management System	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	106,577	106,177	400	0	0	106,577	N/A



## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Casa View Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	09	03 Bond Program	402,946	49,700	353,246	0	0	402,946	4th/06
Cedar Crest Golf Course - Reservation Facility	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	1,484,177	1,473,041	11,136	0	0	1,484,177	1st/02
Celebrating of Life	Mini Parks	Neighborhood Quality	Citywide	Donation	85,000	60,684	24,316	0	0	85,000	4th/04
Celebration of Life Plaza - Improvements Phase II	Site Development	Neighborhood Quality	Citywide	98 Bond Program	190,042	111,439	78,603	0	0	190,042	4th/03
Cheyenne Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	08	03 Bond Program	0	0	0	0	239,191	239,191	4th/08
Churchill Site Improvement	Community Parks	Neighborhood Quality	11	03 Bond Program	819,167	96,392	722,775	0	0	819,167	4th/06
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	1,945,281	84,044	1,861,237	1,372,791	0	3,318,072	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	Staff Accountability	Citywide	95 Bond Program	592,030	490,571	101,459	0	0	592,030	N/A
CIP Engineering - Park and Recreation	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	760,840	405,596	355,244	0	0	760,840	N/A
Code Compliance	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	290,215	210,106	80,109	0	0	290,215	Various
Code Compliance	Neighborhood Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	82,268	81,443	825	0	0	82,268	Various
Code Compliance	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	485,690	287,248	198,442	0	0	485,690	Various
Cole Site Improvement	Community Parks	Neighborhood Quality	14	03 Bond Program	648,360	14,750	633,610	0	0	648,360	4th/06

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
College Site Improvement	Community Parks	Neighborhood Quality	08	03 Bond Program	0	0	0	77,889	423,535	501,424	4th/08
Coombs Creek Greenbelt Trail Development	Linear/Linkage Areas	Neighborhood Quality	03	03 Bond Program	251,187	57,506	193,681	0	0	251,187	4th/06
Coombs Creek Greenbelt Trail Development	Linear/Linkage Areas	Neighborhood Quality	01	03 Bond Program	0	0	0	47,999	294,461	342,460	4th/08
Cotillion Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	09	03 Bond Program	0	0	0	20,624	123,744	144,368	4th/08
Cottonwood Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	11	03 Bond Program	46,014	0	46,014	286,332	0	332,346	4th/07
Cox Lane Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	13	03 Bond Program	208,537	162,785	45,752	0	0	208,537	4th/05
Crown Site Improvement	Community Parks	Neighborhood Quality	06	03 Bond Program	0	0	0	95,574	0	95,574	4th/08
Dallas Arboretum - Trammell Crow Visitors Center	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	4,925,000	4,925,000	0	0	0	4,925,000	3rd/03
Dallas Arboretum Site Development	Special Use Areas	Neighborhood Quality	Citywide	03 Bond Program	750,000	0	750,000	0	795,000	1,545,000	Various
Dallas Horticultural Center - Improvements	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	75,000	39,486	35,514	0	0	75,000	3rd/03
Dallas Horticulture Center	Site Development	Neighborhood Quality	Citywide	Capital Construction	10,000	0	10,000	0	0	10,000	1st/03
Dallas Zoo - Gorilla Exhibit	Major Park Facilities	Neighborhood Quality	Citywide	03 Bond Program	2,000,000	1,566,796	433,204	0	0	2,000,000	4th/06
Dallas Zoo - Infrastructure Improvements	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	1,125,993	1,094,164	31,829	0	0	1,125,993	Various

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Dallas Zoo - Infrastructure Improvements	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	94,829	84,488	10,341	0	0	94,829	Various
Dallas Zoo - Interactive Bird Exhibit	Major Park Facilities	Neighborhood Quality	Citywide	03 Bond Program	1,300,000	603,534	696,466	0	0	1,300,000	3rd/06
Dallas Zoo - Interactive Bird Exhibit	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	104,990	83,222	21,768	0	0	104,990	3rd/06
Dallas Zoo - Maintenance Building (Design)	Site Development	Neighborhood Quality	Citywide	98 Bond Program	79,960	79,960	0	0	0	79,960	N/A
Dallas Zoo - Master Plan Implementation	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	2,244,601	2,244,601	0	0	0	2,244,601	Various
Dallas Zoo - Restaurant	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	1,510,137	1,508,298	1,839	0	0	1,510,137	4th/04
Dallas Zoo - Site Improvement	Special Use Areas	Neighborhood Quality	Citywide	03 Bond Program	3,647,131	699,708	2,947,423	215,936	0	3,863,067	Various
Dallas Zoo - USDA Mandates	Major Park Facilities	Neighborhood Quality	Citywide	03 Bond Program	1,600,500	113,238	1,487,262	0	0	1,600,500	Various
Dallas Zoo - USDA Mandates	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	55,448	55,448	0	0	0	55,448	Various
Dallas Zoo - USDA Mandates	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	103,995	103,995	0	0	0	103,995	Various
Danieldale Sprayground	Aquatic Facilities	Neighborhood Quality	08	98 Bond Program	411,485	364,702	46,783	0	0	411,485	4th/02
Danieldale Site Improvement	Community Parks	Neighborhood Quality	08	03 Bond Program	429,674	60,050	369,624	0	0	429,674	4th/06
David and Mayme Graham Site Improvement	Mini Parks	Neighborhood Quality	14	03 Bond Program	0	0	0	10,268	17,579	27,847	4th/08

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Dealey Plaza Historic Renovation	Special Use Areas	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	518,000	0	518,000	4th/08
Deerpath Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	04	03 Bond Program	42,971	32,637	10,334	0	0	42,971	4th/05
Devon-Anderson Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	04	03 Bond Program	12,639	0	12,639	7,298	0	19,937	Various
Doris Berry Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	55,610	10,598	45,012	0	0	55,610	4th/06
Downtown Parks Development	Major Park Facilities	Neighborhood Quality	Citywide	Donation	232,874	232,874	0	0	0	232,874	Various
Downtown Parks Site Development	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	955,000	513,526	441,474	0	4,000,000	4,955,000	Various
Dreyfus Club Renovation	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	357,644	354,944	2,700	0	0	357,644	2nd/04
Elm Fork Athletic Complex	Regional Parks	Neighborhood Quality	Citywide	03 Bond Program	185,000	184,826	174	2,401,564	404,719	2,991,283	4th/07
Elmwood Parkway Site Improvement	Linear/Linkage Areas	Neighborhood Quality	01	03 Bond Program	146,886	142,868	4,018	0	0	146,886	4th/05
Emerald Lake Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	0	0	0	29,948	178,552	208,500	4th/08
Emma Carter Master Plan	Neighborhood Park Facilities	Neighborhood Quality	06	03 Bond Program	0	0	0	25,000	0	25,000	N/A
Erosion Control	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	110,521	81,163	29,358	101,229	200,000	411,750	Various
Escarpment Greenbelt Site Improvement	Conservancy Areas	Neighborhood Quality	03	03 Bond Program	0	0	0	13,800	0	13,800	4th/06

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Exall Site Development	Site Development	Neighborhood Quality	14	Donation	54,000	49,699	4,301	0	0	54,000	Various
Exall Site Improvement	Community Parks	Neighborhood Quality	14	03 Bond Program	346,401	169,062	177,339	0	0	346,401	4th/06
Exline Recreation Center Fire Sprinkler	Neighborhood Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	30,698	30,698	0	0	0	30,698	4th/02
Fair Oaks Tennis Center Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	21,031	21,031	0	0	0	21,031	4th/04
Fair Oaks Tennis Center Site Improvements	Metropolitan Parks	Neighborhood Quality	Citywide	03 Bond Program	410,757	28,199	382,558	0	0	410,757	4th/06
Fair Park - African American Museum	Major Park Facilities	Neighborhood Quality	Citywide	General Capital Reserve	15,450	15,450	0	0	0	15,450	1st/07
Fair Park - African American Museum	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	310,609	310,609	0	0	0	310,609	3rd/02
Fair Park - Aquarium Master Plan	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	111,025	111,025	0	0	0	111,025	N/A
Fair Park - Automobile and Centennial Buildings Renovation	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	924,966	924,966	0	0	0	924,966	1st/02
Fair Park - Building Restoration	Major Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	487,498	482,049	5,449	0	0	487,498	Various
Fair Park - Esplanade Sculpture Conservation	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	462,462	461,488	974	0	0	462,462	4th/05
Fair Park - Façade Repair: Aquarium, Science Place and Natural History Museum	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	149,525	149,525	0	0	0	149,525	1st/07
Fair Park - Food and Fiber Building Design	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	52,720	52,720	0	0	0	52,720	N/A

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Fair Park - Historic District Development Ordinance	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	43,550	43,550	0	0	0	43,550	N/A
Fair Park - Infrastructure Improvement	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	524,852	8,476	516,376	0	0	524,852	Various
Fair Park - Pan Am Renovation	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	515,852	495,935	19,917	0	0	515,852	4th/02
Fair Park - Tower Phase II and III	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	2,660,778	2,660,778	0	0	0	2,660,778	4th/00
Fair Park Development Plan	Site Development	Neighborhood Quality	Citywide	03 Bond Program	1,000,000	144,397	855,603	0	0	1,000,000	Various
Fair Park Development Plan	Site Development	Neighborhood Quality	Citywide	95 Bond Program	723,578	723,578	0	0	0	723,578	Various
Fair Park Development Plan	Site Development	Neighborhood Quality	Citywide	98 Bond Program	589,741	589,741	0	0	0	589,741	Various
Fair Park Museum of Natural History Signage Design	Major Maintenance	Neighborhood Quality	Citywide	98 Bond Program	8,100	8,100	0	0	0	8,100	N/A
Fair Park Music Hall - Roof Replacement - Construction	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	115,500	115,500	0	0	0	115,500	1st/04
Fair Park Restoration	Special Use Areas	Neighborhood Quality	Citywide	03 Bond Program	2,947,500	27,844	2,919,656	2,805,000	0	5,752,500	Various
Fair Park Science Place I - HVAC and Cooling Tower Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	150,000	13,191	136,809	0	0	150,000	4th/05
Fair Park Science Place I - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	425,000	6,187	418,814	0	0	425,000	4th/05
Fair Park Science Place I and II - Limestone Façade Repair	Major Maintenance	Neighborhood Quality	Citywide	General Capital Reserve	379,943	370,363	9,580	0	0	379,943	4th/03

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Fair Park Texas Discovery Gardens	Major Park Facilities	Neighborhood Quality	Citywide	03 Bond Program	668,500	29,916	638,585	0	0	668,500	3rd/05
Ferguson Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	07	03 Bond Program	0	0	0	52,337	310,532	362,869	4th/08
Ferris Plaza - Fountain Renovation	Historic Preservation	Neighborhood Quality	Citywide	98 Bond Program	255,000	207,922	47,078	0	0	255,000	4th/03
Field Frazier Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	14	03 Bond Program	0	0	0	7,298	13,472	20,770	4th/08
Five Mile Creek Greenbelt (West) Trail Development	Linear/Linkage Areas	Neighborhood Quality	Citywide	03 Bond Program	129,938	96,587	33,351	0	0	129,938	4th/05
Flag Pole Hill Historic Restoration and Site Improvement	Metropolitan Parks	Neighborhood Quality	Citywide	03 Bond Program	261,374	93,895	167,479	1,616,733	0	1,878,107	4th/07
Forest Meadows Site Improvement	Linear/Linkage Areas	Neighborhood Quality	10	03 Bond Program	50,554	0	50,554	0	0	50,554	4th/06
Frances Rizo Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	06	03 Bond Program	0	0	0	15,000	0	15,000	4th/07
Fretz Recreation Center	Site Development	Neighborhood Quality	Citywide	General Capital Reserve	116,168	116,168	0	0	0	116,168	N/A
Fretz Site Improvement	Community Parks	Neighborhood Quality	11	03 Bond Program	76,561	51,542	25,019	473,451	0	550,012	4th/07
Friendship Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	10	03 Bond Program	2,078	0	2,078	43,594	0	45,672	4th/07
Glencoe Site Improvement	Community Parks	Neighborhood Quality	14	03 Bond Program	122,486	0	122,486	0	0	122,486	4th/06
Grand at Malcolm X Blvd Land Acquisition	Mini Parks	Neighborhood Quality	07	03 Bond Program	11,364	11,364	0	0	0	11,364	N/A

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Grant Matching Funds	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	587,092	0	587,092	302,625	302,625	1,192,342	N/A
Grant Matching Funds	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	229,673	0	229,673	324,750	324,750	879,173	N/A
Grauwlyer Site Improvement	Community Parks	Neighborhood Quality	02	03 Bond Program	81,923	0	81,923	0	506,755	588,678	4th/08
Hamilton Site Improvement	Community Parks	Neighborhood Quality	10	03 Bond Program	328,172	258,270	69,902	0	0	328,172	4th/06
Harry Stone Site Improvement	Community Parks	Neighborhood Quality	09	03 Bond Program	64,157	24,730	39,427	303,285	0	367,442	4th/07
Hattie R. Moore Site Improvement	Community Parks	Neighborhood Quality	06	03 Bond Program	57,599	20,100	37,499	41,459	289,008	388,066	4th/06
Helen C. Emory Site Improvement	Mini Parks	Neighborhood Quality	06	03 Bond Program	13,272	0	13,272	0	0	13,272	4th/05
Herndon Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	04	03 Bond Program	15,167	742	14,425	7,298	0	22,465	Various
Hillcrest Master Plan and Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	11	03 Bond Program	97,000	11,970	85,030	0	0	97,000	4th/06
Hillview Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	07	03 Bond Program	22,569	14,408	8,162	139,602	0	162,171	4th/07
Ignacio Zaragoza Recreation Center Development	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	726,000	61,507	664,494	0	0	726,000	TBD
J. C. Zaragoza Site Development	Community Parks	Neighborhood Quality	06	03 Bond Program	0	0	0	0	350,000	350,000	TBD
J.C. Phelps Site Improvement	Community Parks	Neighborhood Quality	07	03 Bond Program	22,569	0	22,569	20,094	85,166	127,829	4th/07



## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
J.J. Craft Recreation Center	Recreation Center	Neighborhood Quality	Citywide	03 Bond Program	295,361	31,000	264,361	586,637	0	881,998	4th/07
J.J. Lemmon Site Improvement	Community Parks	Neighborhood Quality	08	03 Bond Program	0	0	0	75,916	83,569	159,485	4th/08
J.P. Hawn Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	05	03 Bond Program	22,119	0	22,119	0	0	22,119	4th/05
Jamestown Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	13	03 Bond Program	0	0	0	42,572	211,636	254,208	4th/08
Janie C. Turner Recreation Center - Expansion	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	558,516	557,729	787	0	0	558,516	4th/05
Jaycee-Zaragoza Site Improvement	Community Parks	Neighborhood Quality	06	03 Bond Program	237,376	59,560	177,816	0	0	237,376	4th/08
Jones Playlot Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	09	03 Bond Program	94,789	11,475	83,314	0	0	94,789	4th/05
Juanita Craft Recreation Center - Roof Replacement	Major Maintenance	Neighborhood Quality	Citywide	Capital Construction	187,000	3,910	183,090	0	0	187,000	4th/05
K.B. Polk Site Improvement	Community Parks	Neighborhood Quality	14	03 Bond Program	22,414	6,458	15,957	0	0	22,414	4th/05
Katy Trail - Improvements Phase II	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	496,249	436,959	59,290	0	0	496,249	4th/04
Katy Trail Development	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	238,750	0	238,750	0	0	238,750	4th/06
Keller Springs Master Plan	Community Parks	Neighborhood Quality	11	03 Bond Program	0	0	0	25,000	0	25,000	N/A
Kensington Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	08	03 Bond Program	0	0	0	30,565	139,602	170,167	4th/08

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Kidd Springs Site Improvement+	Community Parks	Neighborhood Quality	01	03 Bond Program	89,700	32,320	57,380	554,752	0	644,452	4th/07
Kiest Site Improvements	Metropolitan Parks	Neighborhood Quality	Citywide	03 Bond Program	367,049	36,225	330,824	0	0	367,049	4th/06
Kiest Valley Park - Erosion Control and Trail Design	Erosion Control	Neighborhood Quality	03	98 Bond Program	49,625	44,000	5,625	0	0	49,625	2nd/05
Kingsbridge Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	03	03 Bond Program	0	0	0	7,298	162,869	170,167	4th/08
Kiowa Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	11	03 Bond Program	5,870	0	5,870	43,594	0	49,464	4th/07
Kleberg-Rylie Recreation Center	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	799,765	110,722	689,043	0	0	799,765	4th/06
Lake Cliff Site Improvement	Community Parks	Neighborhood Quality	01	03 Bond Program	921,001	61,215	859,786	0	0	921,001	4th/06
Lake Highlands North Recreation Center Improvements	Recreation Center	Neighborhood Quality	Citywide	03 Bond Program	26,361	0	26,361	163,055	0	189,416	4th/07
Lake Highlands North Site Improvement	Community Parks	Neighborhood Quality	10	03 Bond Program	64,934	35,683	29,252	401,657	0	466,591	4th/07
Lake Highlands Park - Parking Improvements	Site Development	Neighborhood Quality	09	98 Bond Program	70,000	1,500	68,500	0	0	70,000	4th/06
Lake Highlands Site Improvement	Community Parks	Neighborhood Quality	09	03 Bond Program	323,715	22,603	301,112	0	0	323,715	4th/06
Lake Highlands Trail Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	10	03 Bond Program	0	0	0	65,428	259,947	325,375	4th/08
Lakeland Hills Site Improvement	Community Parks	Neighborhood Quality	07	03 Bond Program	0	0	0	13,082	76,918	90,000	4th/08

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Lakewood Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	09	03 Bond Program	92,775	0	92,775	573,210	0	665,985	4th/07
Land Acquisition	Park Land Acquisition	Neighborhood Quality	Citywide	95 Bond Program	366,562	366,562	0	0	0	366,562	Various
Land Acquisition	Park Land Acquisition	Neighborhood Quality	Citywide	Donation	1,613,787	39,732	1,574,055	285,941	0	1,899,728	Various
Land Acquisition	Park Land Acquisition	Neighborhood Quality	Citywide	95 Bond Program	2,384,034	1,917,816	466,218	0	0	2,384,034	Various
Land Acquisition - Ferguson Road	Citywide Parks	Neighborhood Quality	07	03 Bond Program	999,100	0	999,100	0	0	999,100	N/A
Land Acquisition (White Rock Creek Greenbelt)	Community Parks	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	0	500,000	500,000	N/A
Land Acquisition / Grant Matching Funds	Community Parks	Neighborhood Quality	12	03 Bond Program	776,000	0	776,000	0	367,050	1,143,050	N/A
Land Acquisition and Planning	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	0	1,639,000	1,639,000	Various
Land Acquisition and Planning	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	728,372	0	728,372	751,468	501,812	1,981,652	Various
Lee Park - Arlington Hall Renovation and Expansion	Major Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	242,683	242,683	0	0	0	242,683	Various
Maintenance Facility Infrastructure Improvements	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	470,867	0	470,867	700,919	461,651	1,633,437	Various
Martin Luther King Recreation Center ADA	Community Parks	Neighborhood Quality	Citywide	03 Bond Program	156,053	0	156,053	34,342	84,779	275,174	4th/08
Martin Weiss Site Improvement	Community Parks	Neighborhood Quality	01	03 Bond Program	122,915	88,950	33,965	785,568	0	908,483	4th/07

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
McCree Site Improvement	Community Parks	Neighborhood Quality	10	03 Bond Program	0	0	0	62,034	372,208	434,242	4th/08
Meadowstone Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	08	03 Bond Program	0	0	0	13,813	0	13,813	4th/07
Midway Manor Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	14	03 Bond Program	0	0	0	45,525	0	45,525	4th/07
Mildred L. Dunn Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	07	03 Bond Program	22,569	14,408	8,162	0	139,602	162,171	4th/07
Moss Park Playground	Neighborhood Park Facilities	Neighborhood Quality	01	Donation	2,300	0	2,300	0	0	2,300	4th/06
Moss Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	01	03 Bond Program	58,137	26,896	31,241	0	0	58,137	4th/05
Mountain Creek Lake Athletic Complex	Regional Parks	Neighborhood Quality	Citywide	03 Bond Program	641,969	8,660	633,309	0	1,387,781	2,029,750	4th/06
Mountain Valley Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	32,879	28,066	4,813	179,390	0	212,269	4th/07
Munger Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	02	03 Bond Program	82,189	68,813	13,376	0	0	82,189	4th/06
Nash/Davis Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	0	0	0	111,681	0	111,681	4th/07
Nash/Davis Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	33,456	0	33,456	126,200	0	159,656	4th/07
Netherland Master Plan	Neighborhood Park Facilities	Neighborhood Quality	13	03 Bond Program	0	0	0	25,000	0	25,000	N/A
Norbuck Site Improvement	Community Parks	Neighborhood Quality	09	03 Bond Program	0	0	0	23,267	139,602	162,869	4th/08

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Northaven Site Improvement	Community Parks	Neighborhood Quality	13	03 Bond Program	65,180	49,000	16,180	410,468	0	475,648	4th/07
Northwood Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	10	03 Bond Program	0	0	0	21,891	130,379	152,270	4th/08
Old Renner Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	19,591	0	19,591	0	0	19,591	4th/05
Old Trinity Trail Development	Linear/Linkage Areas	Neighborhood Quality	06	03 Bond Program	400,446	362,488	37,958	0	135,237	535,683	4th/08
Old Trinity Trail Development	Linear/Linkage Areas	Neighborhood Quality	02	03 Bond Program	0	0	0	0	450,000	450,000	4th/08
Opportunity Site Improvement	Community Parks	Neighborhood Quality	07	03 Bond Program	692,375	123,150	569,225	0	0	692,375	4th/06
Owenwood Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	02	03 Bond Program	17,695	4,092	13,603	0	0	17,695	4th/04
Pagewood Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	11	03 Bond Program	170,118	16,240	153,878	0	0	170,118	4th/06
Park In The Woods - Recreation Center	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	2,040,378	2,000,459	39,919	0	0	2,040,378	3rd/05
Park In The Woods Site Improvement	Community Parks	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	37,786	226,714	264,500	3th/05
Park Signage	Major Park Facilities	Neighborhood Quality	Citywide	03 Bond Program	263,092	254,890	8,202	0	0	263,092	Various
Park Site Acquisition	Park Land Acquisition	Neighborhood Quality	Citywide	98 Bond Program	1,163,921	457,633	706,288	0	0	1,163,921	N/A
Pecan Grove Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	60,358	50,300	10,058	380,651	0	441,009	4th/07

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Pegasus Plaza Site Improvement	Special Use Areas	Neighborhood Quality	14	03 Bond Program	79,425	79,425	0	35,000	0	114,425	4th/04
Peter Pan Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	13	03 Bond Program	25,277	25,140	137	0	0	25,277	4th/05
Phyllis Wheatley Park	Community Parks	Neighborhood Quality	07	03 Bond Program	43,425	0	43,425	0	0	43,425	4th/06
Pike Site Improvement	Community Parks	Neighborhood Quality	02	03 Bond Program	26,821	0	26,821	0	164,763	191,584	4th/06
Playgrounds - District 02	Playground Improvement	Neighborhood Quality	02	98 Bond Program	139,094	139,094	0	0	0	139,094	Various
Playgrounds - District 03	Playground Improvement	Neighborhood Quality	03	98 Bond Program	152,570	50,500	102,070	0	0	152,570	Various
Playgrounds - District 05	Playground Improvement	Neighborhood Quality	05	98 Bond Program	96,139	96,139	0	0	0	96,139	Various
Pleasant Oaks Site Improvement	Community Parks	Neighborhood Quality	05	03 Bond Program	0	0	0	108,089	604,742	712,831	4th/08
Pool Infrastructure Renovation	Community Parks	Neighborhood Quality	Citywide	03 Bond Program	124,160	21,538	102,622	226,000	774,000	1,124,160	Various
Preston Green Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	166,830	15,894	150,936	0	0	166,830	4th/06
Preston Ridge Trail Site Improvement	Linear/Linkage Areas	Neighborhood Quality	12	03 Bond Program	657,327	90,499	566,828	0	0	657,327	4th/06
Public Art Administration - Park and Recreation	Public Art	Neighborhood Quality	Citywide	03 Bond Program	53,224	6,665	46,559	0	0	53,224	Various
Public Art Administration - Park and Recreation	Public Art	Neighborhood Quality	Citywide	98 Bond Program	29,388	2,517	26,871	0	0	29,388	Various

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Public Art Administration - Park and Recreation	Public Art	Neighborhood Quality	Citywide	95 Bond Program	34,151	32,380	1,771	0	0	34,151	Various
Public Art Projects - Park and Recreation	Public Art	Neighborhood Quality	Citywide	95 Bond Program	96,309	75,182	21,127	0	0	96,309	Various
Public Art Projects - Park and Recreation	Public Art	Neighborhood Quality	Citywide	03 Bond Program	278,906	231,000	47,906	0	0	278,906	Various
Public Art Projects - Park and Recreation	Public Art	Neighborhood Quality	Citywide	98 Bond Program	346,126	140,195	205,931	0	0	346,126	Various
R.P. Brooks Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	10	03 Bond Program	96,250	0	96,250	7,298	0	103,548	4th/06
Randall Athletic Improvements	Community Parks	Neighborhood Quality	14	03 Bond Program	764,175	760,717	3,458	0	0	764,175	4th/05
Randall Athletic Improvements	Community Parks	Neighborhood Quality	14	Donation	500,000	500,000	0	0	0	500,000	4th/05
Recreation Center and Park Development	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	577,991	46,576	531,415	0	0	577,991	Various
Renner Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	04	03 Bond Program	182,233	12,933	169,300	7,298	0	189,531	4th/06
Reverchon Park - Site Improvements	Site Development	Neighborhood Quality	02	98 Bond Program	150,000	132,879	17,121	0	0	150,000	TBD
Reverchon Site Improvement	Community Parks	Neighborhood Quality	02	03 Bond Program	893,065	0	893,065	2,003,900	0	2,896,965	Various
Ridgewood Site Improvement	Community Parks	Neighborhood Quality	09	03 Bond Program	92,420	86,500	5,920	577,147	0	669,567	4th/07
Robert E. Lee Site Improvement	Community Parks	Neighborhood Quality	14	03 Bond Program	126,100	13,073	113,027	65,148	0	191,248	Various

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Rochester (East) Site Improvement	Regional Parks	Neighborhood Quality	04	03 Bond Program	0	0	0	75,051	0	75,051	4th/07
Rochester (West) Site Improvement	Regional Parks	Neighborhood Quality	07	03 Bond Program	101,109	0	101,109	0	0	101,109	4th/06
Rose Haggar Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	0	0	0	29,719	134,336	164,055	4th/08
Rosemeade Master Plan	Community Parks	Neighborhood Quality	12	03 Bond Program	24,250	0	24,250	0	0	24,250	N/A
Royal Site Improvement	Community Parks	Neighborhood Quality	13	03 Bond Program	23,562	16,370	7,192	153,042	0	176,604	4th/07
Ruthmeade Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	01	03 Bond Program	164,900	15,275	149,625	0	0	164,900	4th/06
Salado Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	155,540	17,500	138,040	7,298	0	162,838	4th/06
Sargent Site Improvement	Community Parks	Neighborhood Quality	07	03 Bond Program	0	0	0	13,960	83,761	97,721	4th/08
Scyene Trail Site Improvement	Community Parks	Neighborhood Quality	04	03 Bond Program	0	0	0	7,298	0	7,298	4th/06
Service Center Replacements	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	374,273	2,200,727	2,575,000	Various
Singing Hills Site Improvement	Community Parks	Neighborhood Quality	08	03 Bond Program	76,229	76,229	0	123,771	0	200,000	4th/07
St. Augustine Site Improvement	Community Parks	Neighborhood Quality	05	03 Bond Program	55,388	25,400	29,988	349,899	0	405,287	4th/07
Stephen J. Hay Master Plan	Neighborhood Park Facilities	Neighborhood Quality	14	03 Bond Program	14,191	0	14,191	0	0	14,191	N/A



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Stevens Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	0	0	0	31,807	190,844	222,651	4th/08
Stevens Site Improvement	Community Parks	Neighborhood Quality	03	03 Bond Program	25,000	25,000	0	82,330	600,199	707,529	4th/08
Stormwater Quality Site Improvement	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	199,820	0	199,820	206,000	206,000	611,820	Various
Sugarberry Master Plan	Neighborhood Park Facilities	Neighborhood Quality	03	03 Bond Program	0	0	0	25,000	0	25,000	N/A
Swiss Avenue Medians Site Improvement	Special Use Areas	Neighborhood Quality	14	03 Bond Program	44,234	0	44,234	0	0	44,234	N/A
T&P Depot (Elm/Lamar) Development Match	Special Use Areas	Neighborhood Quality	14	03 Bond Program	0	0	0	50,000	0	50,000	N/A
T. G. Terry Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	07	03 Bond Program	0	0	0	22,618	150,251	172,869	4th/08
Tama Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	04	03 Bond Program	172,519	22,967	149,552	7,298	0	179,817	4th/06
Teagarden Place Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	08	03 Bond Program	179,790	153,226	26,564	0	0	179,790	4th/06
Tenison West Golf Course	Major Park Facilities	Neighborhood Quality	Citywide	Certificates of Obligation	4,696,346	4,696,346	0	0	0	4,696,346	1st/01
Tension Park - Memorial Gate Restoration	Site Development	Neighborhood Quality	Citywide	98 Bond Program	62,251	62,251	0	0	0	62,251	1st/01
Thurgood Marshall Family Aquatic Center	Citywide Parks	Neighborhood Quality	Citywide	03 Bond Program	5,252,500	5,141,090	111,410	0	0	5,252,500	3rd/05
Thurgood Marshall Site Improvement	Community Parks	Neighborhood Quality	05	03 Bond Program	407,562	249,277	158,285	0	0	407,562	4th/05

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Tietze Historic Rehabilitation	Community Parks	Neighborhood Quality	14	03 Bond Program	546,987	20,240	526,747	0	30,252	577,239	4th/08
Timberglen Recreation Center - Design and Construction	Neighborhood Park Facilities	Neighborhood Quality	Citywide	95 Bond Program	133,482	133,482	0	0	0	133,482	3rd/03
Timberglen Recreation Center - Design and Construction	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	2,382,090	2,109,427	272,663	0	0	2,382,090	3rd/03
Timberglen Recreation Center - Design and Construction	Neighborhood Park Facilities	Neighborhood Quality	Citywide	Donation	99,963	99,963	0	0	0	99,963	3rd/03
Timberglen Site Improvement	Community Parks	Neighborhood Quality	12	03 Bond Program	66,985	0	66,985	0	0	66,985	4th/06
Tipton South/Bernal Creek Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	03	03 Bond Program	367,976	37,493	330,483	29,341	0	397,317	4th/06
Tommie M. Allen Recreation Center - Renovation	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	78,800	78,440	360	0	0	78,800	4th/06
Tommie M. Allen Recreation Center Interior Improvement	Community Parks	Neighborhood Quality	08	03 Bond Program	455,215	455,215	0	230,574	0	685,789	4th/05
Trail Development	Hike and Bike Trails	Neighborhood Quality	Citywide	Donation	132,924	14,600	118,324	210,414	0	343,338	Various
Trinity Park Development	Major Park Facilities	Neighborhood Quality	Citywide	85 Bond Program	649,349	358,000	291,349	0	0	649,349	Various
Turner Plaza Site Improvement	Special Use Areas	Neighborhood Quality	01	03 Bond Program	0	0	0	7,298	44,301	51,599	4th/08
Turtle Creek Greenbelt - Erosion Control/Site Development	Erosion Control	Neighborhood Quality	14	98 Bond Program	354,049	168,665	185,384	0	0	354,049	Various
Turtle Creek Parkway Site Improvement	Linear/Linkage Areas	Neighborhood Quality	14	03 Bond Program	0	0	0	352,495	0	352,495	4th/07

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Twin Lake / Turtle Creek Dredging	Erosion Control	Neighborhood Quality	Citywide	Capital Construction	1,171,000	1,094,023	76,977	0	0	1,171,000	1st/04
Twin Lakes Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	12	03 Bond Program	15,166	0	15,166	0	0	15,166	4th/05
Umphress Site Improvement	Community Parks	Neighborhood Quality	04	03 Bond Program	0	0	0	50,132	257,001	307,133	4th/08
Valley View Site Improvement	Community Parks	Neighborhood Quality	11	03 Bond Program	804,559	37,223	767,336	0	0	804,559	4th/06
Veterans Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	05	03 Bond Program	44,235	0	44,235	0	0	44,235	4th/06
Walnut Hill Site Improvement	Community Parks	Neighborhood Quality	13	03 Bond Program	168,264	107,895	60,369	0	0	168,264	4th/06
Webb Chapel Site Improvement	Community Parks	Neighborhood Quality	13	03 Bond Program	0	0	0	34,567	163,615	198,182	4th/08
Westhaven Park Site Improvement	Community Parks	Neighborhood Quality	01	03 Bond Program	157,983	13,767	144,216	0	0	157,983	4th/05
Westmoreland Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	01	03 Bond Program	172,519	15,960	156,559	0	0	172,519	4th/06
Westmount Master Plan	Neighborhood Park Facilities	Neighborhood Quality	03	03 Bond Program	24,250	0	24,250	0	0	24,250	N/A
Wheatland Master Plan	Community Parks	Neighborhood Quality	05	03 Bond Program	24,250	0	24,250	0	0	24,250	N/A
White Rock Creek Greenbelt Master Plan	Linear/Linkage Areas	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	75,000	0	75,000	N/A
White Rock Creek Greenbelt Trail Improvements	Linear/Linkage Areas	Neighborhood Quality	Citywide	03 Bond Program	71,364	0	71,364	441,429	0	512,793	4th/07

## PARK AND RECREATION CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
White Rock Lake Site Improvement	Regional Parks	Neighborhood Quality	Citywide	03 Bond Program	731,928	341,243	390,685	0	0	731,928	4th/06
White Rock Lake Trail Improvement	Metropolitan Parks	Neighborhood Quality	Citywide	03 Bond Program	249,719	147,619	102,100	1,050,000	0	1,299,719	Various
White Rock Trail - Extension (Design Only)	Site Development	Neighborhood Quality	Citywide	98 Bond Program	39,250	39,250	0	0	0	39,250	N/A
White Rock Valley Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	10	03 Bond Program	0	0	0	72,446	0	72,446	4th/07
William B. Dean Site Improvements	Special Use Areas	Neighborhood Quality	14	03 Bond Program	35,000	5,000	30,000	83,862	0	118,862	Various
Willie Mae Butler Site Improvement	Community Parks	Neighborhood Quality	07	03 Bond Program	0	0	0	0	89,816	89,816	4th/08
Winfrey Point - Renovation Phase II	Neighborhood Park Facilities	Neighborhood Quality	Citywide	03 Bond Program	70,000	44,860	25,140	0	0	70,000	3rd/03
Winfrey Point - Renovation Phase II	Neighborhood Park Facilities	Neighborhood Quality	Citywide	98 Bond Program	167,476	159,514	7,962	0	0	167,476	3rd/03
Wonderview Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	07	03 Bond Program	0	0	0	0	23,453	23,453	4th/05
Woodland Springs Site Improvement	Neighborhood Park Facilities	Neighborhood Quality	08	03 Bond Program	0	0	0	72,445	0	72,445	4th/07
Wynnewood Master Plan	Neighborhood Park Facilities	Neighborhood Quality	03	03 Bond Program	0	0	0	25,000	0	25,000	N/A
<b>Total Park and Recreation Capital Improvements</b>					<b>97,778,069</b>	<b>54,833,607</b>	<b>42,944,462</b>	<b>26,969,577</b>	<b>24,671,432</b>	<b>149,419,078</b>	

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

## **MISSION**

Street and Thoroughfare capital improvements seek to enhance the overall transportation system in the City of Dallas to provide safe and efficient movement of people, goods and services throughout the City. These projects include transportation systems management, participation with other agencies for improvements to intersections, thoroughfares and alternative modes of transportation, as well as street resurfacing, street petitions, street reconstruction, local collectors, sidewalks, thoroughfare improvements, alley petitions and reconstruction, and bridge repair and modification.

## **HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2004-05**

1. Awarded the construction contract for Carbondale Street and on schedule to complete Linfield Road and bridge.
2. Awarded design of streetscape improvements for Ferguson Road.
3. Awarded construction of three segments of Malcolm X Boulevard.
4. Awarded design contracts for 14 bridge repair and modification projects.
5. Awarded construction contract for Marsalis bridge repair.
6. Awarded the construction contract for Houston School Road from Camp Wisdom to Wheatland.
7. Completed the asphalt paving resurfacing of 63 street segments totaling 130 lane miles.
8. Awarded the design of Turtle Creek Blvd. from Market Center to Levee Street project.
9. Awarded the construction contract for Lucas Drive from Harry Hines Blvd. to Maple Avenue.
10. Completed the construction street paving, storm drainage, streetscape, and water and wastewater main improvements on Colorado Blvd. from Blaylock to IH-35 E.
11. Completed the construction of barrier free ramps at 435 locations city-wide.
12. Completed construction on Clark Road from Daniieldale to Couch.

13. Completed construction on Cockrell Hill Road from Northwest Highway to La Reunion.
14. Completed construction on Hillcrest Road from Northwest Highway to Royal Lane.
15. Awarded construction on the Mockingbird Lane/White Rock Lake pedestrian bridge.
16. In conjunction with TXDOT, awarded the construction contract on Hampton/Inwood from Canada to Harry Hines.
17. Awarded construction on Merrifield Road from Grady Niblo to Kiest.
18. Completed the design and awarded construction contract on Singleton Blvd. from Canada to Hampton

## **HIGHLIGHTED OBJECTIVES FOR FY2005-06**

1. Continue implementation of the 2003 Bond Program.
2. Award design contracts for Burbank Street from Denton Drive to Harry Hines Blvd. and Community Drive from Harry Hines Blvd. to Northwest Highway.
3. Award design contract for Motor Street from Harry Hines Blvd. to Medical Center Drive.
4. Award design contract for McKinney Avenue from Atwater alley to McCommas Avenue.
5. Award design contract for Lippitt Avenue from Easton Road to Lochwood Boulevard.
6. Complete rehabilitation of Houston Street Viaduct over the Trinity River.
7. Complete design and award construction contract for Samuel Blvd. from IH 35 to Maple Avenue.
8. Complete reconstruction of Westmoreland from Redmond to Singleton Blvd.

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

9. Complete design and award construction contract for Mountain Creek Parkway from Spur 408 to Grady Niblo.
10. Begin construction on additional sections of the IH 20 frontage roads from IH 35 to IH 45.
11. Award the construction contract for Denton Drive and Denton cut-off from combined limits of Mockingbird to Maple.

## **OPERATING & MAINTENANCE COST**

Upon completion, certain capital improvement projects will have on-going costs associated with operating and, maintaining the new facility, improvement, or expansion. These costs will be considered when developing the City's operating budget.

**Intelligent Transportation Systems** - adaptive signal timing - \$380,319; changeable turn-lane signs - \$3,000; and roadside cameras - \$3,402  
**Streetscape Urban Design** - \$14,000

## **SERVICE DESCRIPTIONS**

**Alley Petitions** Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

**Alley Reconstruction** Engineering and construction of alleys that have exceeded their structural life expectancy.

**Alternate Mode Transportation Trails** All weather trail projects that encourage walking, bicycling and other modes of transportation as an alternative to the automobile. These facilities offer sufficient width to accommodate bicyclists, pedestrians and skaters, and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

**Barrier Free Ramps** The general public requests barrier-free-ramp projects. Priority is given to walkways serving government offices and facilities, health care facilities (hospitals, clinics, retirement facilities, etc.), bus stops and transportation centers (DART), commercial districts (private businesses offering goods and services to the public), schools, followed by walkways serving residential areas.

**Bridge Repair and Modification** Provide for repair and modification of bridges due to structural deficiencies identified in the bi-annual Bridge Inspection and Appraisal Program (BRINSAP) performed by Texas Department of Transportation.

**Housing Infrastructure Improvements** Street, alley and drainage infrastructure improvements for low to moderate-income housing. Property owners may be assessed for a portion of the cost.

**Intelligent Transportation Systems** Projects include changeable turn-lane signs, adaptive signal timing, and roadside cameras. Changeable turn lane signs will display various turning movement messages throughout the day to help reduce traffic congestion. The adaptive signal timing system will measure traffic flow and automatically download optimized traffic signal timings for freeway ramps and arterials frequently affected by traffic diverting from freeways. Roadside cameras monitor traffic conditions at critical intersections from the City Hall Traffic Management Center and allow remote traffic signal timing changes to be made more efficiently.

**Intergovernmental Partnership Projects** Transportation projects where the City is leveraging funding from other federal, state and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

**Local Collector** Improvements to substandard or over-burdened local collector streets to bring them into compliance with current City standards including safety, lane width, and pavement thickness.

**Participation With Other Government Agencies - Alternate Modes** Improvements to alternate modes of transportation such as separate bike routes, signage, or parking facilities with matching funds from other agencies.

# STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

## **Participation With Other Government Agencies - Intersections**

Improvements for turning movements, addition of auxiliary turn lanes, and increasing storage capacity at designated intersections using matching funds from other agencies.

## **Participation With Other Government Agencies - Thoroughfares**

Provides for improvement of substandard or overburdened City thoroughfares to bring them into compliance with current City standards including safety, lane width and pavement thickness by using matching funds from other agencies.

**PID/TIF Development** Public Improvement Districts (PIDs) and Tax Increment Financing (TIF) districts are special districts used to finance planned economic development activities in specific target areas of the City. Capital improvement projects provide for the engineering and construction of street, drainage, landscaping and streetscaping improvements at the beginning of the redevelopment process to encourage private investments in PIDs and TIFs.

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Public/Private Partnerships** Provides cost participation for street infrastructure improvements related to Public/Private Development.

**Sidewalk Improvements** Sidewalk replacement cost sharing program between the City and the citizens. This program was created to assist property owners with the cost of replacing sidewalks. Under this program, the City pays 50% and the property owners pay 50% of the cost to replace the sidewalk.

**Sidewalk Petitions** Provides for a new sidewalk that is petitioned by citizens. Sidewalk petition projects are validated by meeting the following requirements:

- Signatures of 2/3 majority of the abutting property owners and ½ of the property frontage, or
- Signatures of ½ of the abutting property owners and 2/3<sup>rds</sup> of the property frontage.

**Sidewalk Safety** Provides for new sidewalks in high pedestrian areas. These projects are requested by parents, teachers, school administrators and general public and are submitted to the Citizen Safety Advisory Committee for review. Adjacent property owners are assessed for a portion of the cost.

**Street Improvements** Funding for engineering and construction.

**Street Lighting** Projects include completion of the 1981 CBD Roadway Lighting Master Plan and installation of historic-style streetlights in lieu of conventional streetlights in 5 designated historic districts. In the Central Business District, approximately 600 shoe box-style 1000-watt metal halide streetlights will be installed.

**Street Modifications and Bottleneck Removal** Transportation projects that provide a mobility improvement at a location where the capacity is currently constrained.

**Street Petitions** Engineering and construction of street paving petition improvements requested by property owners through the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved streets for a valid paving petition. Property owners are assessed for a portion of the cost.

**Street Reconstruction** Engineering and construction of streets that have exceeded their structural life expectancy.

**Street Resurfacing** Design and construction for streets that need resurfacing. Resurfacing consists of removal of previous asphalt overlays, repairs to base pavement, curb, gutter, and sidewalks where needed and placement of new or recycled asphalt overlays and traffic markings, as necessary.

**Streetscape/Urban Design** Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

**Target Neighborhood** Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

**Thoroughfares** Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.

**Traffic Devices - Illuminated Crosswalks** Installation of mid-block pedestrian crosswalks with illuminated pavement markers for increased pedestrian safety.

**Traffic Signal Upgrades** Replacement of traffic signal hardware that is structurally deficient, prone to being damaged by vehicles, and/or requires operational improvement such as the addition of left turn signals or pedestrian signals. In the Central Business District, signal poles will be replaced by a streetscape-style hardware that have higher signal display mounting heights providing better visibility.

**Transportation Systems Management** Installation of new traffic signals and school flashers where warranted, replacement of structurally deficient traffic signal hardware and installation of Intelligent Transportation System devices to improve traffic flow.

**Trinity River Transportation Related Projects** Engineering studies, design, initial right-of-way acquisition and construction of transportation related improvements in the Trinity River Corridor.

**Warranted Signals, School Flashers and Whistle-Banned Railroad Crossings** Construction of traffic signals at approximately 12 un-signalized intersections per year that meet the criteria (warrants) for traffic signal installations. In addition, funds would be used for the installation of approximately 10 to 15 new school zones with flashers per year. This category also provides for the installation of supplemental safety measures required to implement a whistle ban.



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
1985 General Obligation Bonds	5,708,700	5,253,390	455,310	0	0	5,708,700
1995 General Obligation Bonds	37,059,960	30,381,894	6,678,066	160,433	0	37,220,393
1998 General Obligation Bonds	73,761,425	56,571,279	17,190,146	249,000	0	74,010,425
2003 General Obligation Bonds	139,553,921	52,685,462	86,868,459	70,026,023	60,353,799	269,933,743
Capital Projects Reimbursement Funds	9,795,393	3,075,397	6,719,996	0	0	9,795,393
General Capital Reserve	245,687	245,687	0	0	0	245,687
Street Assessments Funds	3,485,234	2,640,156	845,078	663,000	0	4,148,234
<b>Total Sources of Funds</b>	<b>269,610,320</b>	<b>150,853,264</b>	<b>118,757,056</b>	<b>71,098,456</b>	<b>60,353,799</b>	<b>401,062,575</b>

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Alley Petitions	1,577,021	447,195	1,129,826	1,321,288	970,252	3,868,561
Alley Reconstruction	4,753,469	1,535,972	3,217,497	4,327,273	5,785,187	14,865,929
Alternate Mode Transportation Trails	375,166	0	375,166	0	0	375,166
Barrier Free Ramps	1,098,775	885,922	212,853	0	0	1,098,775
Bridge Repair and Modification	11,631,314	9,128,956	2,502,358	0	0	11,631,314
Housing Infrastructure Improvements	4,184,722	3,899,513	285,209	1,211,877	2,838,205	8,234,804
Intelligent Transportation Systems	0	0	0	0	570,000	570,000
Intergovernmental Partnership Projects	41,281,912	14,761,183	26,520,729	17,606,359	5,566,735	64,455,006
Local Collector	6,771,530	6,565,896	205,634	0	0	6,771,530
Participation With Other Government Agencies - Alternate Modes	6,938,977	2,455,131	4,483,846	0	0	6,938,977
Participation With Other Government Agencies - Intersections	9,174,339	6,254,256	2,920,083	0	0	9,174,339
Participation With Other Government Agencies - Thoroughfares	14,017,162	3,443,463	10,573,699	0	0	14,017,162
PID/TIF Development	4,306,262	3,685,194	621,068	0	0	4,306,262
Professional Services and Debt Issuance	100,000	100,000	0	4,087,560	0	4,187,560
Public Art	1,288,136	411,641	876,495	193,183	196,803	1,678,122
Public Private Partnership	5,379,258	1,438,785	3,940,473	2,436,278	2,614,173	10,429,709
Sidewalk Improvements	2,729,205	1,906,080	823,125	1,050,217	781,491	4,560,913
Sidewalk Petitions	213,923	59,047	154,876	0	0	213,923
Sidewalk Safety	3,969,574	1,585,319	2,384,255	1,091,543	1,434,836	6,495,953
Street Improvements	938,003	62,899	875,104	0	0	938,003

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Street Lighting	275,826	0	275,826	180,225	275,826	731,877
Street Modifications and Bottleneck Removal	421,301	321,038	100,263	84,062	336,247	841,610
Street Petitions	27,398,817	22,712,095	4,686,722	3,667,833	3,980,922	35,047,572
Street Reconstruction	24,064,801	13,101,429	10,963,372	11,404,534	11,786,482	47,255,817
Street Resurfacing	35,606,312	28,008,732	7,597,580	15,417,739	13,037,261	64,061,312
Streetscape/Urban Design	9,585,549	178,890	9,406,659	2,520,951	4,409,037	16,515,537
Target Neighborhood	550,245	550,245	0	91,608	613,067	1,254,920
Thoroughfares	43,605,935	24,308,964	19,296,971	3,412,426	4,525,051	51,543,412
Traffic Devices - Illuminated Crosswalks	65,072	24,366	40,706	0	0	65,072
Traffic Signal Upgrades	2,698,356	225,728	2,472,628	689,094	327,818	3,715,268
Transportation Systems Management	3,298,802	2,598,429	700,373	0	0	3,298,802
Trinity River Transportation Related Projects	300,000	196,896	103,104	0	0	300,000
Warranted Signals, School Flashers and Whistle-Banned RR Crossings	1,010,556	0	1,010,556	304,406	304,406	1,619,368
<b>Total Uses of Funds</b>	<b>269,610,320</b>	<b>150,853,264</b>	<b>118,757,056</b>	<b>71,098,456</b>	<b>60,353,799</b>	<b>401,062,575</b>

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Aberdeen - Tulane to Edgemere	Street Resurfacing	Economic Development	11,13	98 Bond Program	71,504	65,741	5,763	0	0	71,504	3rd/02
Abrams - Trammel Dr to University Blvd	Street Resurfacing	Economic Development	09	03 Bond Program	44,808	32,857	11,951	0	0	44,808	4th/04
Abrams - Heatherdale Dr to Forest Ln	Street Resurfacing	Economic Development	10	03 Bond Program	204,228	190,106	14,122	0	0	204,228	4th/05
Abrams and LBJ	Street Modifications and Bottleneck Removal	Economic Development	10,11	95 Bond Program	7,500	0	7,500	0	0	7,500	2nd/05
Abrams at Skillman	Participation With Other Government Agencies -	Economic Development	09,13	95 Bond Program	15,073	15,073	0	0	0	15,073	3rd/06
Abrams at White Rock Creek	Bridge Repair and Modification	Economic Development	09	03 Bond Program	50,425	9,485	40,941	0	0	50,425	4th/05
Adaptive Signal Timing System - Freeway Incident Routes	Intelligent Transportation Systems	Economic Development	Citywide	03 Bond Program	0	0	0	0	200,000	200,000	Various
Airdrome at Lemmon Ave	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	30,000	6,302	23,698	0	0	30,000	4th/06
Airline Rd - Walnut Hill Ln. to Aberdeen Ave.	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	42,888	0	42,888	4th/06
Akard St - Pacific to Ross	Streetscape/Urban Design	Neighborhood Quality	14	03 Bond Program	1,518,342	0	1,518,342	0	0	1,518,342	2nd/06
Akard St (N) - Ross Ave. to Wichita St.	Street Resurfacing	Economic Development	14	03 Bond Program	207,425	193,081	14,344	0	0	207,425	4th/05
Akard St (S) - Bridge (Conc.) to Corinth St.	Street Resurfacing	Economic Development	02	03 Bond Program	315,308	293,505	21,803	0	0	315,308	4th/05
Alabama Ave - Elmore to Illinois	Street Petitions	Neighborhood Quality	04	95 Bond Program	684,324	680,841	3,483	0	0	684,324	1st/00

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Alabama Ave - Hobson Ave to Elmore Ave	Street Petitions	Neighborhood Quality	06	98 Bond Program	289,264	289,264	0	0	0	289,264	2nd/01
Alaska - Saner to Elmore	Target Neighborhood	Neighborhood Quality	04	03 Bond Program	0	0	0	91,608	613,067	704,675	4th/07
Algonquin Dr. - D.E. to Conc. at 1617 Algonquin Dr.	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	61,493	0	61,493	4th/06
Allencrest (4156) and Mendenhall -Snow White to Midway	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	290,906	24,463	266,443	0	0	290,906	1st/06
Allentown Dr. - Castlerock - Conc. at 1721 Allentown	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	20,014	0	20,014	4th/06
Alley Reconstruction Citywide (Dallas Water Utilities)	Alley Reconstruction	Neighborhood Quality	Citywide	03 Bond Program	330,000	0	330,000	165,000	165,000	660,000	3rd/07
Almazan Dr - Webb Chapel Rd to Mixon Dr	Street Resurfacing	Economic Development	06	03 Bond Program	81,847	48,181	33,666	0	0	81,847	4th/05
Almazan Dr at Marsh Lane	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	11,055	11,055	0	0	0	11,055	4th/06
Alpha - Dallas Parkway to Preston	Participation With Other Government Agencies -	Economic Development	11	95 Bond Program	142,244	142,244	0	0	0	142,244	4th/06
Alpha at Hillcrest	Participation With Other Government Agencies -	Economic Development	11,12	95 Bond Program	5,431	5,431	0	0	0	5,431	4th/06
Alpha Bridge	Bridge Repair and Modification	Economic Development	11	85 Bond Program	1,273,120	1,273,120	0	0	0	1,273,120	3rd/03
Alpha Road - Dallas Parkway to Preston Road - Phase 1	Thoroughfares	Economic Development	11	98 Bond Program	1,120,000	0	1,120,000	0	0	1,120,000	N/A
Alto Caro (7600) and El Pensador - 'T' to Zorita Dr.	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	0	0	0	31,221	208,938	240,159	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Alto Caro (7700) and El Pensador - Zorita to Spring Creek	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	0	0	0	24,905	166,672	191,577	4th/07
Altoona Dr. - 3900 and 4000 Blocks	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	93,945	0	93,945	4th/06
Ambassador Row - 8700 Ambassador Row to Regal Row	Street Resurfacing	Economic Development	06	03 Bond Program	209,018	122,169	86,849	0	0	209,018	2nd/04
Ambassador Row - Mockingbird Ln to Dividend Dr	Street Resurfacing	Economic Development	06	03 Bond Program	234,597	153,054	81,543	0	0	234,597	2nd/04
Anchorage Cir. - Gayglen Dr. to Cul-de-sac	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	32,799	0	32,799	4th/06
Ann Arbor Ave. - Cardinal Dr. to Tacoma St.	Street Resurfacing	Economic Development	04	03 Bond Program	372,564	364,864	7,700	0	0	372,564	4th/05
Anson Rd - Mohawk Dr to Cortland Ave	Street Petitions	Neighborhood Quality	02	98 Bond Program	685,459	677,436	8,023	0	0	685,459	4th/04
Anson Rd - Rural Ave to Mohawk Dr	Street Petitions	Neighborhood Quality	02	98 Bond Program	460,681	440,177	20,504	0	0	460,681	4th/04
Arapaho and La Risa - La Avenida to Spring Creek	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	0	0	0	30,801	206,127	236,928	4th/07
Arden Rd - Lancaster Rd to dead-end E. of Bronx Av	Street Petitions	Neighborhood Quality	08	03 Bond Program	123,439	0	123,439	826,092	0	949,531	4th/06
Arizona Ave - Saner Ave to Ohio Ave	Street Petitions	Neighborhood Quality	06	98 Bond Program	887,495	887,387	108	0	0	887,495	2nd/02
Azalea and Lavendale - St. Michaels to Pebbledowne	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	23,116	154,703	177,819	3rd/07
Bagley St - Davis St to Hale St	Street Petitions	Neighborhood Quality	03	98 Bond Program	468,327	467,938	389	0	0	468,327	3rd/04

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Bagley St - Hale St to Goodman St	Street Petitions	Neighborhood Quality	03	98 Bond Program	527,019	527,019	0	0	0	527,019	3rd/04
Bainbridge - Meadow Stone to 700' South (two lanes only)	Thoroughfares	Economic Development	08	98 Bond Program	191,952	142,730	49,222	0	0	191,952	3rd/03
Bandera and Del Norte - Beauregard to Edgemere	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	14,443	14,400	43	93,979	0	108,422	4th/06
Bandera and Del Norte - Beauregard to Thackery	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	14,596	14,596	0	97,279	0	111,875	4th/06
Banner Dr. - Park Central Dr. to Coit Rd.	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	0	218,526	218,526	4th/07
Barnes Bridge Rd - Garland to Shiloh	Local Collector	Economic Development	09,10	98 Bond Program	2,669,797	2,644,289	25,508	0	0	2,669,797	3rd/05
Barrier Free Ramps	Barrier Free Ramps	Neighborhood Quality	Citywide	Street Assess	570,000	372,647	197,353	0	0	570,000	Various
Barrier Free Ramps	Barrier Free Ramps	Neighborhood Quality	Citywide	Street Assess	216,600	213,529	3,071	0	0	216,600	Various
Barrier Free Ramps	Barrier Free Ramps	Neighborhood Quality	Citywide	95 Bond Program	33,175	31,445	1,730	0	0	33,175	Various
Barrier Free Ramps	Barrier Free Ramps	Neighborhood Quality	Citywide	Street Assess	279,000	268,302	10,698	0	0	279,000	Various
Beckley at Colorado and West Commerce	Intergovernmental Partnership Projects	Economic Development	01,03,06	03 Bond Program	166,742	0	166,742	0	0	166,742	4th/09
Beckley at Jefferson	Traffic Signal Upgrades	Economic Development	01	03 Bond Program	0	0	0	109,273	0	109,273	4th/06
Beckley at Kiest	Participation With Other Government Agencies -	Economic Development	04,06	95 Bond Program	20,231	20,231	0	0	0	20,231	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Beckley at Twelfth	Participation With Other Government Agencies -	Economic Development	01	95 Bond Program	38,000	38,000	0	0	0	38,000	3rd/06
Beckley Ave. (N) - Zang Blvd. to Colorado Blvd.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	107,220	0	107,220	4th/06
Belmont and Goliad - Concho to Fire Station	Alley Reconstruction	Neighborhood Quality	14	03 Bond Program	0	0	0	11,279	75,484	86,763	4th/07
Belt Line - Dallas N Tollway to SH 289 (Construction)	Intergovernmental Partnership Projects	Economic Development	11	03 Bond Program	0	0	0	198,500	238,200	436,700	1st/09
Belt Line - Dallas N Tollway to SH 289 (Engineering)	Intergovernmental Partnership Projects	Economic Development	11	03 Bond Program	208,425	0	208,425	0	0	208,425	3rd/09
Belt Line at Hillcrest	Participation With Other Government Agencies -	Economic Development	11,12	95 Bond Program	28,335	28,335	0	0	0	28,335	4th/06
Bennett Avenue at Ross Ave	Participation With Other Government Agencies -	Economic Development	02	95 Bond Program	34,147	5,777	28,370	0	0	34,147	4th/06
Bernal Dr. - Westmoreland Rd. to Esmalda Dr.	Street Resurfacing	Economic Development	03	03 Bond Program	268,560	263,010	5,550	0	0	268,560	3rd/05
Bernice St. - Jefferson Blvd. to Davis St.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	26,294	26,294	4th/07
Bessemer St. - Rock Island St. to Industrial Blvd.	Street Reconstruction	Economic Development	06	03 Bond Program	0	0	0	36,915	247,045	283,960	3rd/08
Bethpage Ave - Elam Rd to Jeane St	Street Petitions	Neighborhood Quality	05	03 Bond Program	1,251,706	1,020,705	231,001	0	0	1,251,706	1st/06
Betty Jane Ln. - 10141 Betty Jane Ln. to Medallion	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	67,508	0	67,508	4th/06
Betty Jane Pl. - Betty Jane Ln. to Cul-de-Sac	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	16,369	0	16,369	4th/06



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Bexar Street Corridor- US 175 to Rochester	Streetscape/Urban Design	Neighborhood Quality	07	03 Bond Program	595,500	0	595,500	0	2,983,449	3,578,949	2nd/09
Bickers St. - Westmoreland Rd. to Furey St.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	71,643	0	71,643	4th/06
Bicycle Safety Program	Intergovernmental Partnership Projects	Economic Development	Citywide	03 Bond Program	129,000	0	129,000	0	0	129,000	4th/06
Bicycle Safety Program	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	124,608	0	124,608	0	0	124,608	1st/06
Bishop Area Improvements	Intergovernmental Partnership Projects	Economic Development	01	03 Bond Program	880,348	146,899	733,449	0	0	880,348	4th/06
Bishop Av (N) and Haines Av. - Neely to Canty	Alley Petitions	Neighborhood Quality	01	03 Bond Program	103,890	31,184	72,706	0	0	103,890	4th/05
Bissonet Ave - alley N of Antler Ave to Elam Rd	Street Petitions	Neighborhood Quality	05	98 Bond Program	236,073	38,194	197,879	0	0	236,073	3rd/05
Bitter Creek Dr. - Big Thicket Dr. to Addie Rd.	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	0	53,079	53,079	4th/07
Blackwell St.-Greenville Ave. to Twin Hills Ave.	Street Reconstruction	Economic Development	09	03 Bond Program	352,926	32,654	320,272	0	0	352,926	2nd/06
Blue Ridge Blvd - Cockrell Hill Rd to Guadalupe Av	Thoroughfares	Economic Development	03	03 Bond Program	811,341	394,118	417,223	0	0	811,341	4th/05
Blue Scope and Keeneland Ct - Keeneland to Botany Bay	Alley Reconstruction	Neighborhood Quality	03	95 Bond Program	127,594	127,594	0	0	0	127,594	4th/98
Boca Bay(4378) and Echo Glen - Midway to Crestline	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	270,810	24,116	246,694	0	0	270,810	2nd/06
Boedeker - Northwest Highway to Ashmere Ct.	Street Resurfacing	Economic Development	13	03 Bond Program	255,286	237,633	17,653	0	0	255,286	3rd/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Bombay Ave - Thurston Dr to Denton Dr	Street Petitions	Neighborhood Quality	02	98 Bond Program	427,925	404,207	23,718	0	0	427,925	4th/04
Bond Ave - Davis St (N) to dead end	Street Petitions	Neighborhood Quality	03	98 Bond Program	811,137	811,137	0	0	0	811,137	3rd/03
Bond Sale Expense - Street and Transportation Improvements	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	115,127	0	115,127	N/A
Bonnie View - Fordham Rd. to Ann Arbor Ave.	Street Resurfacing	Economic Development	04,05	03 Bond Program	311,736	305,293	6,443	0	0	311,736	4th/05
Bonnieview at IH 20 (Camera)	Intelligent Transportation Systems	Economic Development	08	03 Bond Program	0	0	0	0	10,000	10,000	TBD
Bonnieview at Ledbetter	Participation With Other Government Agencies -	Economic Development	05,08	95 Bond Program	3,340	0	3,340	0	0	3,340	4th/06
Bowles - Cottonseed Terrace to Youngstown	Street Petitions	Neighborhood Quality	08	95 Bond Program	170,860	170,860	0	0	0	170,860	2nd/03
Bowser and Holland - Knight to Douglas	Alley Reconstruction	Neighborhood Quality	14	03 Bond Program	0	0	0	10,746	71,913	82,659	4th/07
Bowser Ave. - Oak Lawn Ave. to Douglas Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	149,339	0	149,339	4th/06
Bremen Ave - McCommas Blvd south to Alley	Street Reconstruction	Economic Development	14	03 Bond Program	0	0	0	0	53,002	53,002	2nd/07
Briar Cove (6829) and Cliffbrook-Hillcrest to Cliffbrook	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	20,942	140,148	161,090	1st/08
Briaridge and Fallmeadow - Carriage to Spring Creek	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	133,224	73,532	59,692	0	0	133,224	4th/05
Britton Ave - McVey Ave to Saner Ave	Street Petitions	Neighborhood Quality	04	03 Bond Program	60,907	0	60,907	407,604	0	468,511	2nd/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Brockbank - Coogan to Royal	Sidewalk Improvements	Neighborhood Quality	06	98 Bond Program	28,684	28,684	0	0	0	28,684	3rd/01
Brockbank Ct.(10700 ) - Brockbank to Brockbank	Alley Reconstruction	Neighborhood Quality	06	03 Bond Program	0	0	0	23,764	159,038	182,802	2nd/08
Brockbank Dr. - 425' S Abernathy Dr to Walnut Hill	Street Resurfacing	Economic Development	06	03 Bond Program	172,440	160,516	11,924	0	0	172,440	4th/05
Brockbank Dr. - Royal Ln. to Coogan Dr.	Street Resurfacing	Economic Development	06	03 Bond Program	78,945	57,889	21,056	0	0	78,945	3rd/04
Bronx Ave - Arden Rd to Ledbetter Dr	Street Petitions	Neighborhood Quality	08	03 Bond Program	80,598	0	80,598	539,389	0	619,987	4th/07
Bronx Ave - Wolcott Dr to Arden Dr	Sidewalk Petitions	Neighborhood Quality	08	03 Bond Program	49,711	0	49,711	0	0	49,711	2nd/06
Bronze Way - Westmoreland to Cockrell Hill	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	0	260,000	260,000	4th/07
Brookfield Ave - Harry Hines Blvd to Mohawk Dr.	Street Petitions	Neighborhood Quality	02	98 Bond Program	440,972	428,202	12,770	0	0	440,972	1st/05
Brookhaven Dr. - Illinois Ave. to Montana Ave.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	24,610	0	24,610	4th/06
Brooklyn Av (W) - Rosemont Av (S) to Montclair Av	Street Petitions	Neighborhood Quality	01	03 Bond Program	376,014	92,721	283,293	0	0	376,014	2nd/05
Brooklyn Ave - Chalmers Ave to Franklin Ave	Street Petitions	Neighborhood Quality	01	98 Bond Program	166,359	166,359	0	0	0	166,359	1st/01
Brooklyn Ave - Ravinia Dr. to Pierce Street	Street Petitions	Neighborhood Quality	01	98 Bond Program	252,600	251,776	824	0	0	252,600	1st/01
Brooklyn Ave. (W) - Montclair Dr. to Edgefield Dr.	Street Resurfacing	Economic Development	01	03 Bond Program	29,858	0	29,858	0	0	29,858	3rd/03

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Brooklyn Ave. (W) - Zang Blvd. to Adams Ave.	Street Resurfacing	Economic Development	01	03 Bond Program	99,164	58,012	41,152	0	0	99,164	3rd/04
Brookridge (14125) - Hillcrest to Brookcrest	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	7,386	0	7,386	227,540	0	234,926	1st/03
Bruton Rd and St Augustine	Street Modifications and Bottleneck Removal	Economic Development	05	95 Bond Program	114,761	110,048	4,713	0	0	114,761	1st/06
Bruton Rd at Buckner Blvd	Participation With Other Government Agencies -	Economic Development	04	95 Bond Program	24,000	24,000	0	0	0	24,000	4th/06
Bruton Rd at Greendale (McKim)	Traffic Signal Upgrades	Economic Development	05	03 Bond Program	0	0	0	109,273	0	109,273	1st/07
Bruton Springs - Prairie Creek to Bruton Springs	Alley Petitions	Neighborhood Quality	05	03 Bond Program	56,972	786	56,186	0	0	56,972	1st/06
Bryan Pkwy and Live Oak - Glendale to Skillman	Alley Petitions	Neighborhood Quality	14	03 Bond Program	18,443	15,192	3,251	123,428	0	141,871	1st/07
Bryan Pkwy and Swiss Ave - Beacon St to Glendale S	Alley Petitions	Neighborhood Quality	14	03 Bond Program	17,768	17,360	408	118,907	0	136,675	1st/07
Bryan Pkwy and Swiss Ave - Glendale to Skillman	Alley Petitions	Neighborhood Quality	14	03 Bond Program	18,153	14,073	4,080	121,484	0	139,637	1st/07
Buckner Blvd - Lake June to Bruton	Thoroughfares	Economic Development	04,05	95 Bond Program	1,034,869	1,034,869	0	0	0	1,034,869	2nd/00
Buckner Blvd (Phase II) - Bruton to Scyene	Streetscape/Urban Design	Neighborhood Quality	04	03 Bond Program	394,023	177,660	216,363	1,794,440	0	2,188,463	4th/07
Buckner Blvd at Garland Rd	Participation With Other Government Agencies -	Economic Development	09	95 Bond Program	25,000	25,000	0	0	0	25,000	4th/06
Buckner Blvd at Samuel Blvd - Roadside Cameras	Intelligent Transportation Systems	Economic Development	07	03 Bond Program	0	0	0	0	10,000	10,000	TBD

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Burbank - Denton to Loop 354/ Harry Hines	Thoroughfares	Economic Development	02	03 Bond Program	0	0	0	217,124	1,453,063	1,670,187	4th/07
Caladium (Preston SC) at Preston	Traffic Signal Upgrades	Economic Development	11,13	03 Bond Program	109,272	61,914	47,358	0	0	109,272	3rd/05
Calculus(4128) and Shady - Haydale to Midway	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	358,931	25,477	333,454	0	0	358,931	2nd/06
Calvert St. - 5000 Block	Street Reconstruction	Economic Development	06	03 Bond Program	35,000	34,705	295	70,783	473,704	579,487	3rd/07
Calvert St. - 5100 Block	Street Reconstruction	Economic Development	06	03 Bond Program	70,783	34,705	36,078	473,704	0	544,487	3rd/07
Camp Wisdom at Houston School and Polk	Intergovernmental Partnership Projects	Economic Development	05,08	03 Bond Program	166,742	0	166,742	0	0	166,742	2nd/07
Camp Wisdom at Mountain Creek	Bridge Repair and Modification	Economic Development	03	03 Bond Program	141,435	0	141,435	0	0	141,435	4th/05
Camp Wisdom at RLT - Roadside Cameras	Intelligent Transportation Systems	Economic Development	05,08	03 Bond Program	0	0	0	0	10,000	10,000	TBD
Camp Wisdom near Westmoreland - Proposed Changeable Message Sign Location	Transportation Systems Management	Economic Development	08	98 Bond Program	16,000	0	16,000	0	0	16,000	4th/05
Campbell at Coit	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	7,324	7,324	0	0	0	7,324	4th/06
Campbell at Hillcrest	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	13,345	13,345	0	0	0	13,345	4th/05
Canada Dr - Mexicana Dr to Pluto St	Street Petitions	Neighborhood Quality	01	98 Bond Program	183,916	173,090	10,826	0	0	183,916	3rd/04
Canada Dr - Dead End to Mexicana	Street Petitions	Neighborhood Quality	06	03 Bond Program	727,900	0	727,900	0	0	727,900	1st/06

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Cantegal St. - Live Oak St. to Bryan St.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	39,620	0	39,620	4th/06
Cantegral St. - Live Oak St. to Florence St.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	31,656	0	31,656	4th/06
Canton St - Good Latimer to Trunk	Street Resurfacing	Economic Development	02	03 Bond Program	0	0	0	357,800	0	357,800	4th/06
Canton St at Good Latimer	Participation With Other Government Agencies -	Economic Development	02	95 Bond Program	11,430	5,110	6,320	0	0	11,430	2nd/06
Cantura Dr. from Riverwood Rd to dead end (E) of Zola	Street Petitions	Neighborhood Quality	08	03 Bond Program	0	0	0	0	355,539	355,539	4th/08
Capital Database Management System	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	100,000	100,000	0	0	0	100,000	N/A
Carbondale St - Linfield Rd to Loop 12 EBSR	Thoroughfares	Economic Development	04,05	03 Bond Program	3,355,558	2,008,604	1,346,954	0	0	3,355,558	4th/06
Carroll Ave (N) - Gaston Ave to Central Expwy.	Street Resurfacing	Economic Development	02	03 Bond Program	903,001	840,840	62,161	0	0	903,001	4th/05
Carroll Ave at Live Oak	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	42,132	8,704	33,428	0	0	42,132	4th/06
Carroll Ave at RL Thornton	Traffic Signal Upgrades	Economic Development	02	03 Bond Program	109,272	66,869	42,403	0	0	109,272	3rd/05
Carroll Ave at Ross Ave	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	40,442	12,072	28,370	0	0	40,442	4th/06
Casa Vale Dr. and Moran Dr. - Moran Dr. to Losa Dr.	Alley Petitions	Neighborhood Quality	09	03 Bond Program	0	0	0	17,792	119,064	136,856	1st/08
Cash Rd. - Black Gold Dr. to Halifax St.	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	251,182	0	251,182	4th/06

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Castle Bay and Bluffcreek - Castle Bay to Koonce	Alley Reconstruction	Neighborhood Quality	05	03 Bond Program	284,736	36,167	248,569	0	0	284,736	2nd/06
Cavalcade Dr. - Keenland Pkwy. to Dead End	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	82,018	0	82,018	4th/06
CBD - Fair Park Link Corridor (Gaston to Hall St )	Thoroughfares	Economic Development	02	98 Bond Program	3,938,449	3,938,449	0	0	0	3,938,449	4th/05
CBD - Wayfinding and Signage Program	Transportation Systems Management	Economic Development	02,06,07,14	Reimb	643,109	436,661	206,448	0	0	643,109	1st/05
CBD Traffic Management Study	Transportation Systems Management	Economic Development	02,06,14	98 Bond Program	140,000	140,000	0	0	0	140,000	N/A
Cedar Springs - Field to Routh	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	550,000	550,000	4th/07
Cedar Springs at Douglas and Wycliff	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	60,146	60,146	0	0	0	60,146	2nd/06
Cedar Springs at Throckmorton	Traffic Devices - Illuminated Crosswalks	Economic Development	14	03 Bond Program	65,072	24,366	40,706	0	0	65,072	3rd/04
Cedar Springs S. of Mockingbird - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	32,000	0	32,000	0	0	32,000	4th/05
Cedar Tone and Spanish Tr.-Western Park to Knoxville	Alley Reconstruction	Neighborhood Quality	01	03 Bond Program	0	0	0	16,373	109,575	125,948	1st/08
Cedarplaza Ln. - Lemmon to Dead End	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	42,100	42,100	4th/07
Centennial Blvd/Miami Dr. - Buttercup Ln to Elam Rd	Street Petitions	Neighborhood Quality	08	98 Bond Program	378,082	330,659	47,423	0	0	378,082	1st/03
Central Expry (S) - Hickory St. to Grand Ave.	Street Resurfacing	Economic Development	02,07	03 Bond Program	326,623	190,709	135,914	0	0	326,623	1st/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Central Expy at RL Thornton	Traffic Signal Upgrades	Economic Development	02,14	03 Bond Program	109,272	0	109,272	0	0	109,272	4th/06
Central Signal Computer/ Software Upgrade	Traffic Signal Upgrades	Economic Development	02,14	03 Bond Program	1,092,726	0	1,092,726	0	0	1,092,726	1st/07
Chalmers St (S) - Brooklyn Av (W) to Gladstone St	Street Petitions	Neighborhood Quality	01	03 Bond Program	23,526	0	23,526	157,444	0	180,970	4th/06
Chancellor Row (E) - Metromedia Pl. to Regal Row	Street Resurfacing	Economic Development	06	03 Bond Program	255,790	255,790	0	261,188	0	516,978	3rd/05
Chancellor Row (W) - Metromedia Pl. to Regal Row	Street Resurfacing	Economic Development	06	03 Bond Program	256,600	256,600	0	262,015	0	518,615	3rd/05
Changeable Turn-Lane Signs - 20 locations	Intelligent Transportation Systems	Economic Development	Citywide	03 Bond Program	0	0	0	0	300,000	300,000	TBD
Chesterfield Dr. - St. George Dr. to Kimwood Dr.	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	102,798	0	102,798	4th/06
Chevy Chase and Deloache - Edgemere to Thackery	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	36,088	25,085	11,003	67,108	0	103,196	4th/06
Chief St. - Dead End to Irving Blvd.	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	71,685	0	71,685	4th/06
Churchill Way - Preston Rd to Hillcrest Rd.	Sidewalk Safety	Neighborhood Quality	11	03 Bond Program	608,817	94,793	514,024	0	0	608,817	1st/06
Churchill Way / Coit Rd.	Bridge Repair and Modification	Economic Development	11	95 Bond Program	1,071,277	1,067,337	3,940	0	0	1,071,277	2nd/06
Churchill Way at Coit Rd.	Participation With Other Government Agencies -	Economic Development	11	95 Bond Program	83,414	83,414	0	0	0	83,414	3rd/05
Cicero - Ann Arbor to Locust	Street Reconstruction	Economic Development	04	95 Bond Program	104,572	104,571	1	0	0	104,572	2nd/99



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Cinderella Ln. - Royal to Northaven	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	144,000	144,000	4th/07
Cinnamon Oaks Dr. - 6341 - 6455	Alley Reconstruction	Neighborhood Quality	08	03 Bond Program	0	0	0	27,307	182,746	210,053	3rd/07
CIP Engineering - Street and Thoroughfares	Professional Services and Debt Issuance	Staff Accountability	Citywide	Street Assess	0	0	0	163,000	0	163,000	N/A
CIP Engineering - Street and Thoroughfares	Professional Services and Debt Issuance	Staff Accountability	Citywide	03 Bond Program	0	0	0	3,400,000	0	3,400,000	N/A
CIP Engineering - Street and Thoroughfares	Professional Services and Debt Issuance	Staff Accountability	Citywide	95 Bond Program	0	0	0	160,433	0	160,433	N/A
CIP Engineering - Street and Thoroughfares	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	249,000	0	249,000	N/A
Citywide Sidewalk Improvements	Sidewalk Improvements	Neighborhood Quality	Citywide	98 Bond Program	696,197	695,772	425	0	0	696,197	Various
Clarendon (E) - Ewing to Leads	Street Resurfacing	Economic Development	06	98 Bond Program	128,685	128,685	0	0	0	128,685	2nd/02
Clarendon Dr. (W) - Bishop Ave. to Edgefield Ave.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	390,189	0	390,189	4th/06
Clarendon Dr. (W) - Zang Blvd. to Beckley Ave.	Street Resurfacing	Economic Development	01	03 Bond Program	75,187	0	75,187	0	0	75,187	4th/06
Clark - Danieldale Road to City Limit	Participation With Other Government Agencies -	Economic Development	03	95 Bond Program	102,000	101,637	363	0	0	102,000	1st/05
Clark - Mountain Creek Pkwy to City Limit	Intergovernmental Partnership Projects	Economic Development	03	03 Bond Program	940,000	940,000	0	0	0	940,000	2nd/05
Clark St. - Woodall Rogers Fwy. to New Conc.	Street Resurfacing	Economic Development	14	03 Bond Program	18,339	0	18,339	0	0	18,339	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Clements St - Llano Ave to Mercedes Ave	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	175,698	175,698	4th/07
Cockrell Hill - LaReunion to IH 30	Intergovernmental Partnership Projects	Economic Development	03	03 Bond Program	1,261,000	1,261,000	0	0	0	1,261,000	4th/04
Cockrell Hill - LaReunion to IH 30	Intergovernmental Partnership Projects	Economic Development	03	Reimb	1,120,000	1,120,000	0	0	0	1,120,000	4th/04
Cockrell Hill Rd. / Communication Dr.	Transportation Systems Management	Economic Development	03	Reimb	130,000	105,016	24,984	0	0	130,000	3rd/03
Coit Rd - Flagstone Dr to Blossomheath Ln	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	21,900	0	21,900	4th/06
Coit Rd - Southview St. to 370' south	Street Reconstruction	Economic Development	11	03 Bond Program	226,315	225,643	672	0	0	226,315	4th/05
Coit Rd at Arapaho	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	27,000	27,000	0	0	0	27,000	4th/06
Coit Rd at Beltline	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	27,000	27,000	0	0	0	27,000	4th/06
Coit Rd at Frankford	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	20,000	20,000	0	0	0	20,000	2nd/07
Cole Ave. - Cambrick St. to Lee St.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	124,508	0	124,508	4th/06
Collett Ave (N) - Swiss Ave. to Sycamore St.	Street Reconstruction	Economic Development	14	03 Bond Program	45,842	45,301	541	276,673	0	322,515	3rd/06
Collett Ave at Live Oak	Participation With Other Government Agencies -	Economic Development	02	95 Bond Program	32,955	4,585	28,370	0	0	32,955	4th/06
Colonial Ave. - Grand Ave. to Pennsylvania Ave.	Street Resurfacing	Economic Development	07	03 Bond Program	167,906	156,296	11,610	0	0	167,906	4th/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Colorado Blvd - Blaylock to IH35	Street Reconstruction	Economic Development	01	85 Bond Program	1,796,882	1,772,926	23,956	0	0	1,796,882	3rd/04
Colorado Blvd - Blaylock to IH35	Street Reconstruction	Economic Development	01	95 Bond Program	425,892	424,157	1,735	0	0	425,892	3rd/05
Commerce St - Griffin to Harwood (Phase 1)	Thoroughfares	Economic Development	Citywide	98 Bond Program	297,750	283,346	14,404	0	0	297,750	N/A
Commerce St (W) - Beckley to Ft Worth Ave.	Street Resurfacing	Economic Development	01	98 Bond Program	194,540	194,540	0	0	0	194,540	2nd/02
Commerce St at Ervay	Traffic Signal Upgrades	Economic Development	14	03 Bond Program	0	0	0	197,366	0	197,366	1st/06
Commerce St at Harwood	Traffic Signal Upgrades	Economic Development	14	03 Bond Program	163,909	0	163,909	0	0	163,909	1st/06
Commerce St at Lamar	Traffic Signal Upgrades	Economic Development	02	03 Bond Program	0	0	0	163,909	0	163,909	1st/08
Commerce St at Pearl Expwy	Traffic Signal Upgrades	Economic Development	14	03 Bond Program	163,909	0	163,909	0	0	163,909	1st/07
Community - Harry Hines to N.W. Hwy.	Thoroughfares	Economic Development	06	03 Bond Program	0	0	0	136,168	911,279	1,047,447	2nd/08
Composite at Walnut Hill	Participation With Other Government Agencies -	Economic Development	06	95 Bond Program	20,098	20,098	0	0	0	20,098	4th/06
Continental Ave - N. Industrial Blvd. to Stemmons	Street Resurfacing	Economic Development	02	03 Bond Program	255,286	148,980	106,306	0	0	255,286	4th/04
Continental Ave at Stemmons Fwy.	Traffic Signal Upgrades	Economic Development	02	03 Bond Program	109,273	547	108,726	0	0	109,273	4th/06
Coral Hills Dr. - 11520 Coral Hills Dr. to St. Clo	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	56,143	0	56,143	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Corinth - 8th to Industrial	Participation With Other Government Agencies -	Economic Development	02,07	95 Bond Program	200,000	0	200,000	0	0	200,000	4th/09
Courtland - Bombay to Anson	Street Petitions	Neighborhood Quality	02	95 Bond Program	1,500	1,500	0	0	0	1,500	1st/04
Coxville - Skyfrost to dead end	Street Petitions	Neighborhood Quality	08	95 Bond Program	1,006,656	1,006,656	0	0	0	1,006,656	2nd/03
Cradlerock Dr. - Allentown Dr. to Amity Ln.	Street Resurfacing	Economic Development	05	03 Bond Program	65,282	63,932	1,350	0	0	65,282	4th/05
Crawford - Fifth to Zang	Street Resurfacing	Economic Development	01	95 Bond Program	262,684	262,684	0	0	0	262,684	1st/02
Crenshaw - Old Seagoville to Grady	Street Resurfacing	Economic Development	08	03 Bond Program	53,000	52,937	63	0	0	53,000	4th/04
Crockett St. - Bryan to San Jacinto	Street Resurfacing	Economic Development	14	03 Bond Program	55,000	51,197	3,803	0	0	55,000	4th/05
Dalewood Ln. - Greentree St. to Rockview Ln.	Street Reconstruction	Economic Development	09	03 Bond Program	0	0	0	113,000	756,231	869,231	2nd/08
Dallas Pkwy - 500' N of Knoll Tr to Trinity Mills	Intergovernmental Partnership Projects	Economic Development	12	03 Bond Program	39,700	0	39,700	101,235	0	140,935	1st/08
Dallas Pkwy - Briargrove to RR N of PGBT	Intergovernmental Partnership Projects	Economic Development	12	03 Bond Program	148,875	0	148,875	664,975	0	813,850	1st/08
Dallas Pkwy - Haverwood to Briargrove	Intergovernmental Partnership Projects	Economic Development	12	03 Bond Program	119,100	0	119,100	455,558	0	574,658	1st/08
Danbury, Milton and Lovers - Amesbury to Skillman	Alley Petitions	Neighborhood Quality	14	03 Bond Program	216,716	0	216,716	0	0	216,716	3rd/06
Danieldale Road and Polk Street Intersection	Participation With Other Government Agencies -	Economic Development	08	95 Bond Program	500,000	500,000	0	0	0	500,000	3rd/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Dartmoor(3351) and Cromwell Cir. - 'T' to Cromwell	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	11,603	77,654	89,257	2nd/07
Davis St at Plymouth	Thoroughfares	Economic Development	01	95 Bond Program	20,000	20,000	0	0	0	20,000	N/A
Davis St (W) - Westmoreland Rd to Gilpin	Street Resurfacing	Economic Development	01	98 Bond Program	134,294	134,294	0	0	0	134,294	3rd/02
Davis St at Westmoreland Rd	Thoroughfares	Economic Development	03	95 Bond Program	10,000	10,000	0	0	0	10,000	N/A
Deep Hill Cir - Mesa Glen Ln. to End of Cul-de-Sa	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	69,325	0	69,325	4th/06
Deep Valley (4131) and Myerwood - Snowwhite to Midway	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	290,906	24,116	266,790	0	0	290,906	2nd/06
Deerfield Ln. - Gibbs Williams to Gladiolus	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	70,000	70,000	4th/07
Denton - Mockingbird to Inwood	Thoroughfares	Economic Development	02	03 Bond Program	2,224,175	246,695	1,977,480	0	0	2,224,175	4th/07
Denton at Walnut Hill	Participation With Other Government Agencies -	Economic Development	02	95 Bond Program	20,000	0	20,000	0	0	20,000	N/A
Denton Dr Cut-Off - Inwood to Maple	Thoroughfares	Economic Development	02	03 Bond Program	1,665,948	145,020	1,520,929	0	0	1,665,948	4th/07
Denton Dr - Lombardy to City Limits	Participation With Other Government Agencies -	Economic Development	06	95 Bond Program	549,000	0	549,000	0	0	549,000	4th/12
Denton Dr at IH 635	Participation With Other Government Agencies -	Economic Development	06	95 Bond Program	20,000	0	20,000	0	0	20,000	N/A
Design District Arena/Victory/Stemmons Pedestrian	Alternate Mode Transportation Trails	Economic Development	02	03 Bond Program	375,166	0	375,166	0	0	375,166	3rd/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Detonte St from Gifford St to Dead End S. Gifford	Street Petitions	Neighborhood Quality	07	03 Bond Program	0	0	0	28,016	187,495	215,511	4th/07
Dickason and Hartford - Wycliff to Douglas	Alley Petitions	Neighborhood Quality	02	03 Bond Program	72,611	2,345	70,266	0	0	72,611	2nd/05
Dickason Ave. - Cedar Springs Rd. to Oak Lawn Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	97,029	90,320	6,709	0	0	97,029	4th/05
Dickerson St. Bridge over Osage Branch	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	40,000	0	40,000	0	0	40,000	N/A
Dolphin Rd - IH 30 to Military Pkwy (Engr.)	Intergovernmental Partnership Projects	Economic Development	02,07	03 Bond Program	200,000	0	200,000	0	147,006	347,006	3rd/08
Dolphin Rd - Samuell Blvd	Traffic Signal Upgrades	Economic Development	02,07	03 Bond Program	0	0	0	0	109,272	109,272	1st/08
Dolphin Rd - Spring Ave. to 290' N. of Forney Rd.	Street Resurfacing	Economic Development	02,07	03 Bond Program	168,448	98,733	69,715	0	0	168,448	4th/04
Dolphin Rd at Haskell	Participation With Other Government Agencies -	Economic Development	02,07	95 Bond Program	58,000	0	58,000	0	0	58,000	3rd/08
Downtown Transit Traffic Study	Thoroughfares	Economic Development	02,14	95 Bond Program	195,000	6,006	188,994	0	0	195,000	N/A
Dragon St. - Continental Ave. to Oak Lawn Ave.	Street Resurfacing	Economic Development	02	03 Bond Program	0	0	0	340,788	0	340,788	4th/06
Dresden Dr. - Walnut Hill Ln. to Valley Ridge Rd.	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	66,374	0	66,374	4th/06
East Dallas Veloway (Phase I) - Winsted to Glasgow	Intergovernmental Partnership Projects	Economic Development	02,09,14	03 Bond Program	641,232	156,113	485,119	0	0	641,232	3rd/07
East Dallas Veloway (Phase II) - Exposition to Glasgow	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	397,000	77,100	319,900	1,514,465	0	1,911,465	3rd/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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East Shore Dr. - Frost Wood to Conc. at Limestone	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	47,167	0	47,167	4th/06
Easton - Lake Highlands to Lippitt	Street Reconstruction	Economic Development	09	95 Bond Program	185,000	185,000	0	0	0	185,000	2nd/02
Eastridge - Skillman to Park Lane	Thoroughfares	Economic Development	09,13	98 Bond Program	3,477,606	3,476,988	618	0	0	3,477,606	4th/02
Edgefield Ave. (N) - W. Davis St. to Kessler Pkwy.	Street Resurfacing	Economic Development	03	03 Bond Program	374,170	304,143	70,027	0	0	374,170	4th/05
Edgemere Rd. - Pemberton to Walnut Hill	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	225,000	225,000	4th/07
Edgemere Rd. - Stefani to Northwood	Street Resurfacing	Economic Development	13	98 Bond Program	149,594	149,594	0	0	0	149,594	3rd/02
Eighth and Melba - Zang to Beckley	Alley Petitions	Neighborhood Quality	01	03 Bond Program	0	0	0	12,199	81,637	93,836	3rd/07
Eighth St (W) - Westmoreland Rd (N) to Barnett Av	Street Petitions	Neighborhood Quality	01	03 Bond Program	465,494	172,640	292,854	0	0	465,494	4th/04
Eighth St. (E) - Patton Ave. to Crawford St.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	78,965	0	78,965	4th/06
Elam Road - Lake June to City Limits	Participation With Other Government Agencies -	Economic Development	08	95 Bond Program	220,000	23,741	196,259	0	0	220,000	2nd/08
Elam Road - Pemberton Hill to Alcorn	Street Resurfacing	Economic Development	05	98 Bond Program	209,220	200,109	9,111	0	0	209,220	2nd/02
Elam Road - St Augustine to City Limits	Participation With Other Government Agencies -	Economic Development	08	98 Bond Program	209,242	0	209,242	0	0	209,242	2nd/08
Elk Horn Tr. - Charlemagne Dr.to Southern Hills Dr	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	20,923	0	20,923	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Elkridge & Ashbrook - Everglade to Enchanted	Sidewalk Improvements	Neighborhood Quality	05	03 Bond Program	257,998	32,398	225,600	0	0	257,998	3rd/05
Elm St at Lamar	Traffic Signal Upgrades	Economic Development	02	03 Bond Program	163,909	0	163,909	0	0	163,909	4th/06
Elm St at Market	Traffic Signal Upgrades	Economic Development	02	03 Bond Program	163,909	0	163,909	0	0	163,909	4th/06
Empire Central - Governors Row to Empress Row	Street Reconstruction	Economic Development	02	03 Bond Program	165,365	148,300	17,065	1,106,672	0	1,272,037	4th/06
Empire Central at Denton Dr. - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	06	03 Bond Program	22,000	0	22,000	0	0	22,000	4th/05
Empire Central Dr. - Empress Row to Oakbroo	Street Resurfacing	Economic Development	02,06	03 Bond Program	440,340	431,239	9,101	0	0	440,340	4th/05
Empress Row - (8900 Block) Profit to Viceroy	Street Reconstruction	Economic Development	06	03 Bond Program	51,613	35,802	15,811	345,411	0	397,024	2nd/06
Endicott Lane - Moberly Ln. to 800' East.	Street Reconstruction	Economic Development	04,07	03 Bond Program	0	0	0	89,518	599,084	688,602	4th/08
Enid St. - Fairmont St. to Brown St.	Street Resurfacing	Economic Development	14	03 Bond Program	53,223	49,542	3,681	0	0	53,223	4th/05
Envoy Ct. - Mockingbird Ln. to Mockingbird Ln.	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	137,854	0	137,854	4th/06
Erway (S) - Griffin St. to Blakeney St.	Street Reconstruction	Economic Development	02	03 Bond Program	419,847	0	419,847	0	0	419,847	3rd/06
Erway St. (N and S) - Ross to Young	Street Resurfacing	Economic Development	14	03 Bond Program	136,000	0	136,000	0	0	136,000	4th/06
Erway St. (S) - 2800 Block	Street Reconstruction	Economic Development	07	03 Bond Program	374,335	2,496	371,839	0	0	374,335	3rd/06



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Ervey St. (S) - Bellview St. to McKee St.	Street Resurfacing	Economic Development	02	03 Bond Program	54,498	50,730	3,768	0	0	54,498	4th/05
Ervey St. (S) - Corinth St. to Conc. at South Blvd.	Street Resurfacing	Economic Development	02,07	03 Bond Program	473,332	440,602	32,730	0	0	473,332	4th/05
Ervey Street - Pacific to Ross	Streetscape/Urban Design	Neighborhood Quality	14	03 Bond Program	1,626,795	0	1,626,795	0	0	1,626,795	4th/06
Fair Park Link	Thoroughfares	Economic Development	02	95 Bond Program	2,670,180	2,669,997	183	0	0	2,670,180	N/A
Fair Park Link - Exposition to Hall	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	1,900,000	0	1,900,000	3,379,463	0	5,279,463	3rd/09
Fairmont St - McKinney to State	Street Resurfacing	Economic Development	14	98 Bond Program	14,759	14,759	0	0	0	14,759	3rd/02
Fairmont St - McKinney Ave. to Cedar Springs Rd.	Street Resurfacing	Economic Development	14	03 Bond Program	112,707	104,913	7,794	0	0	112,707	4th/05
Fairview - East Grand to Lindsley	Street Petitions	Neighborhood Quality	02	95 Bond Program	277,372	277,372	0	0	0	277,372	2nd/98
Ferguson Rd at Gus Thomasson	Traffic Signal Upgrades	Economic Development	09	03 Bond Program	0	0	0	0	109,273	109,273	1st/08
Ferguson Rd at Shiloh	Street Modifications and Bottleneck Removal	Economic Development	09	03 Bond Program	0	0	0	64,718	258,872	323,590	TBD
Ferguson Rd - Cassandra Way to Drummond Dr.	Street Resurfacing	Economic Development	09	03 Bond Program	187,891	137,780	50,111	0	0	187,891	4th/04
Ferguson Rd at Samuel Blvd	Traffic Signal Upgrades	Economic Development	07	03 Bond Program	0	0	0	0	109,273	109,273	1st/08
Ferndale Ave. - Polk St. to Clinton Ave.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	29,919	0	29,919	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Fernwood Av. - Kiest Blvd. (E) to Corning Av. (E)	Street Petitions	Neighborhood Quality	04	03 Bond Program	291,616	114,990	176,626	0	0	291,616	2nd/05
Field St - Pacific to Ross	Streetscape/Urban Design	Neighborhood Quality	14	03 Bond Program	1,437,002	37	1,436,965	0	0	1,437,002	1st/07
Field St (N) - Main to Ross	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	158,000	0	158,000	4th/06
Fifth St. (E) - Lancaster to Ewing	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	28,800	28,800	4th/07
Fifty-First St - Bonnie View Rd. to Cranfill Dr.	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	153,222	0	153,222	4th/06
First Avenue - RL Thornton Frwy. to Ash Lane	Street Reconstruction	Economic Development	07	03 Bond Program	257,614	26,220	231,394	0	0	257,614	2nd/06
Fitzhugh Ave - Santa Fe Ave. to Ross Ave.	Street Resurfacing	Economic Development	02	03 Bond Program	589,393	371,899	217,494	0	0	589,393	4th/04
Fitzhugh Ave (N) - Deere St. to Capitol Ave.	Street Resurfacing	Economic Development	02	03 Bond Program	82,207	60,279	21,928	0	0	82,207	4th/04
Fitzhugh Ave (N) - Ross to Deere	Street Resurfacing	Economic Development	02	03 Bond Program	114,500	83,958	30,542	0	0	114,500	1st/05
Fitzhugh Ave at Live Oak	Participation With Other Government Agencies -	Economic Development	02	95 Bond Program	39,142	10,772	28,370	0	0	39,142	4th/06
Five Mile Creek Bikeway- IH 35E/Coombs	Participation With Other Government Agencies -	Economic Development	03,04,06	95 Bond Program	57,000	57,000	0	0	0	57,000	3rd/06
Five Mile Pkwy. (W) - Kenway Ln. to Polk St.	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	227,194	0	227,194	4th/06
Flora St - Arts District	Thoroughfares	Economic Development	14	95 Bond Program	862,496	526,517	335,979	0	0	862,496	N/A

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Floride St.-Cobb Alley to Live Oak St.	Street Reconstruction	Economic Development	14	03 Bond Program	38,610	17,764	20,846	0	258,389	296,999	3rd/08
Fordham Rd.-Jennings Ave. to Hale St.	Street Reconstruction	Economic Development	04	03 Bond Program	184,540	37,227	147,313	0	0	184,540	3rd/06
Forest Ln - 7008 Forest Ln. to El Hara Cir	Street Resurfacing	Economic Development	11	03 Bond Program	142,961	133,075	9,886	0	0	142,961	3rd/05
Forest Ln - Greenville Ave. to Abrams Rd.	Street Resurfacing	Economic Development	10	03 Bond Program	0	0	0	510,574	0	510,574	4th/06
Forest Ln - Marsh Ln. to Midway Rd.	Street Resurfacing	Economic Development	13	03 Bond Program	642,298	597,884	44,414	0	0	642,298	3rd/05
Forest Ln at Denton Dr. - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	06	03 Bond Program	32,000	0	32,000	0	0	32,000	4th/05
Forest Ln at Midway Rd	Traffic Signal Upgrades	Economic Development	13	03 Bond Program	0	0	0	109,273	0	109,273	1st/07
Forest Ln at Park Central	Participation With Other Government Agencies -	Economic Development	11	95 Bond Program	17,181	17,181	0	0	0	17,181	4th/06
Forest Ln at Preston	Participation With Other Government Agencies -	Economic Development	11,13	95 Bond Program	15,481	0	15,481	0	0	15,481	4th/06
Forest Ln at Skillman	Participation With Other Government Agencies -	Economic Development	10	95 Bond Program	36,488	36,488	0	0	0	36,488	4th/06
Forest Park at Inwood	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	14,000	0	14,000	0	0	14,000	4th/06
Fort Worth Ave. - Avon St. to Pinnacle Park Blvd.	Street Resurfacing	Economic Development	03	03 Bond Program	157,256	92,158	65,098	0	0	157,256	3rd/04
Fort Worth Ave. - Commerce St. to Edgefield Ave.	Street Resurfacing	Economic Development	06	03 Bond Program	425,816	279,510	146,306	0	0	425,816	3rd/04

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Fort Worth Ave. - Plymouth Rd. to Colorado Blvd	Street Resurfacing	Economic Development	03	03 Bond Program	343,155	201,067	142,088	0	0	343,155	3rd/04
Fort Worth Ave. - Streetscape Design	Streetscape/Urban Design	Neighborhood Quality	03	03 Bond Program	0	0	0	198,500	0	198,500	N/A
Fort Woth Ave. - Bahama Dr. to Hartsdale Ave.	Street Resurfacing	Economic Development	03	03 Bond Program	171,552	100,474	71,078	0	0	171,552	3rd/04
Fox Creek Tr - Mountain Creek Pkwy to FM 1382	Street Reconstruction	Economic Development	03	03 Bond Program	0	0	0	238,947	1,599,109	1,838,056	3rd/08
Frankford from Coit to East City Limits	Intergovernmental Partnership Projects	Economic Development	12	03 Bond Program	1,345,875	0	1,345,875	2,630,125	0	3,976,000	4th/07
Frankford Road at Hillcrest	Participation With Other Government Agencies -	Economic Development	12	Reimb	520,000	31,039	488,961	0	0	520,000	1st/06
Frankford Road at Midway Rd	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	21,184	18,971	2,213	0	0	21,184	4th/06
Frankford Road at Preston Rd	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	192,618	192,618	0	0	0	192,618	4th/06
Freedman's Town Revitalization (Engineering)	Thoroughfares	Economic Development	Citywide	95 Bond Program	50,000	47,500	2,500	0	0	50,000	N/A
French Settlement Rd. - La Reunion to 800' north	Street Reconstruction	Economic Development	03	03 Bond Program	89,954	0	89,954	601,998	0	691,952	4th/07
French Settlement Rd. - Pipestone Rd to La Reunion	Street Reconstruction	Economic Development	03	03 Bond Program	75,793	62,086	13,707	507,228	0	583,021	4th/07
Frontiers of Fleight Museum	Participation With Other Government Agencies -	Economic Development	Citywide	Reimb	1,344,420	98,461	1,245,959	0	0	1,344,420	2nd/04
Future Street Petitions	Street Petitions	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	0	595,500	595,500	N/A

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Galloway Ave and E Waco Ave from Denley Dr to Moore St	Alley Petitions	Neighborhood Quality	06	98 Bond Program	106,626	19,854	86,773	0	0	106,626	1st/06
Gaston - Good Latimer to La Vista	Street Resurfacing	Economic Development	02,14	03 Bond Program	0	0	0	1,290,564	0	1,290,564	4th/06
Gaston Ave - Connecticut Ln. to East Grand Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	104,310	97,097	7,213	0	0	104,310	4th/05
Gaston Ave - La Vista Dr. to Richmond Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	139,600	0	139,600	4th/06
Gaston Ave (4803) - Grigsby to Dead End	Alley Reconstruction	Neighborhood Quality	02	03 Bond Program	0	0	0	13,424	89,838	103,262	2nd/08
Gaston Ave (5808-5816) - Skillman to Ridgeway	Alley Reconstruction	Neighborhood Quality	14	03 Bond Program	0	0	0	8,125	54,372	62,497	2nd/08
Gaston Ave and Swiss - Skillman to LaVista	Alley Petitions	Neighborhood Quality	14	03 Bond Program	39,874	39,874	0	253,659	0	293,533	1st/07
Gaston Ave and Hall St	Participation With Other Government Agencies -	Economic Development	02,14	98 Bond Program	51,610	48,284	3,326	0	0	51,610	3rd/03
Gaston Ave and Munger	Participation With Other Government Agencies -	Economic Development	02,14	98 Bond Program	128,103	128,103	0	0	0	128,103	4th/01
Gaston Ave and Swiss - Beacon to Glendale	Alley Petitions	Neighborhood Quality	14	03 Bond Program	21,727	21,308	419	116,625	0	138,352	1st/07
Gaston Ave and Swiss - Collett to Munger	Alley Petitions	Neighborhood Quality	02	03 Bond Program	17,427	16,116	1,311	116,625	0	134,052	4th/06
Gaston Ave and Swiss - Dumas to Parkmount	Alley Petitions	Neighborhood Quality	14	03 Bond Program	13,796	13,760	36	92,328	0	106,124	4th/06
Gaston Ave and Swiss - Fitzhugh to Collett	Alley Petitions	Neighborhood Quality	02	03 Bond Program	18,427	18,088	339	116,625	0	135,052	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Gaston Ave and Swiss - Munger to Dumas	Alley Petitions	Neighborhood Quality	14	03 Bond Program	17,427	15,942	1,485	116,625	0	134,052	4th/06
Gaston Ave at Washington	Intergovernmental Partnership Projects	Economic Development	02,14	03 Bond Program	151,854	0	151,854	0	0	151,854	4th/06
Gaston Pkwy - Wyatt St. to Rupley Ln.	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	115,920	0	115,920	4th/06
Genstar Ln. - Preston Rd. to Fortson Ave.	Street Resurfacing	Economic Development	12	03 Bond Program	0	0	0	44,931	0	44,931	4th/06
Gifford St - Mohawk Dr to Thurston Ave	Street Petitions	Neighborhood Quality	02	98 Bond Program	366,232	267,804	98,428	0	0	366,232	4th/04
Gilford St - Thurston Ave to Denton Dr	Street Petitions	Neighborhood Quality	02	98 Bond Program	471,130	419,692	51,438	0	0	471,130	4th/04
Gilford St. from Harry Hines Blvd. to Huron Dr.	Street Petitions	Neighborhood Quality	02	03 Bond Program	0	0	0	68,263	456,840	525,103	4th/08
Good Latimer Exwy (S) - Ferris St. to Corinth St.	Street Reconstruction	Economic Development	02	03 Bond Program	45,370	45,370	0	177,088	0	222,458	4th/07
Good Latimer Exwy (S) - R L Thornton Frwy to Dawson	Street Reconstruction	Economic Development	02	03 Bond Program	121,976	60,685	61,291	816,301	0	938,277	4th/07
Good Latimer Exwy (S) -Dawson St. to Ferris St.	Street Reconstruction	Economic Development	02	03 Bond Program	149,618	60,610	89,008	1,001,291	0	1,150,909	4th/07
Good Latimer Exwy at Grand	Participation With Other Government Agencies -	Economic Development	07	95 Bond Program	89,020	53,077	35,943	0	0	89,020	4th/06
Goodwin Ave. - Greenville Ave. to Matilda St.	Street Resurfacing	Economic Development	14	03 Bond Program	34,821	32,413	2,408	0	0	34,821	4th/05
Governors Row - Empire Central to Regal Row	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	173,594	0	173,594	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Grand Ave at Malcolm X	Participation With Other Government Agencies -	Economic Development	07	95 Bond Program	54,463	19,301	35,162	0	0	54,463	4th/06
Grand Ave. - Cockrell Ave. to Lamar St.	Street Resurfacing	Economic Development	07	03 Bond Program	5,708	3,341	2,367	0	0	5,708	2nd/04
Grand Ave. - Good Latimer Expy. to RB Cullum	Street Resurfacing	Economic Development	07	03 Bond Program	410,897	382,484	28,413	0	0	410,897	4th/05
Greenbrier and Caruth - Durham to Boedecker	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	26,051	21,975	4,076	174,345	0	200,396	2nd/07
Greenville Ave at Lovers Lane	Participation With Other Government Agencies -	Economic Development	09	95 Bond Program	37,030	20,869	16,161	0	0	37,030	4th/06
Greenville Ave at Milton St	Participation With Other Government Agencies -	Economic Development	09	95 Bond Program	24,117	19,478	4,639	0	0	24,117	3rd/03
Greenville Ave at Park Lane	Participation With Other Government Agencies -	Economic Development	13	95 Bond Program	16,000	15,550	450	0	0	16,000	2nd/03
Greenville Ave at Walnut Hill Ln	Participation With Other Government Agencies -	Economic Development	13	95 Bond Program	178,341	178,341	0	0	0	178,341	4th/06
Griffin St (N) - San Jacinto to Field	Street Resurfacing	Economic Development	14	03 Bond Program	200,000	146,650	53,350	0	0	200,000	4th/04
Griffin St (S) - Main to Young	Street Resurfacing	Economic Development	14	03 Bond Program	140,000	102,659	37,341	0	0	140,000	4th/04
Griffin St at Field to Wood	Street Lighting	Economic Development	02,14	03 Bond Program	275,826	0	275,826	0	0	275,826	1st/06
Gulf Palm(Parallel to) - White Oak to Lewiston	Alley Petitions	Neighborhood Quality	05	03 Bond Program	0	0	0	19,199	128,486	147,685	3rd/07
Haines Ave - Colorado Blvd to Wickford St	Street Petitions	Neighborhood Quality	01	03 Bond Program	311,669	5,602	306,068	0	0	311,669	2nd/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Haines Ave and Woodlawn Ave from Neches St to Wickford St	Alley Petitions	Neighborhood Quality	03	98 Bond Program	80,045	79,717	328	0	0	80,045	3rd/03
Halifax St. - Mockingbird Ln. to R.R. Tracks	Street Resurfacing	Economic Development	06	03 Bond Program	12,909	0	12,909	0	0	12,909	4th/06
Hall - Central (US 75) to Duff	Street Resurfacing	Economic Development	14	03 Bond Program	22,000	0	22,000	0	0	22,000	4th/07
Hall - Marie to McKinney	Street Resurfacing	Economic Development	14	03 Bond Program	107,000	0	107,000	0	71,000	178,000	4th/07
Hall St at Live Oak	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	26,981	5,445	21,536	0	0	26,981	4th/06
Hall St. (N) - Duff St. to Marie St.	Street Resurfacing	Economic Development	14	03 Bond Program	75,000	0	75,000	0	91,127	166,127	4th/07
Hall St. at Turtle Creek	Bridge Repair and Modification	Economic Development	14	03 Bond Program	36,896	5,130	31,766	0	0	36,896	4th/06
Halona Pl. - Crusader Dr. to Dead End	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	1,817	0	1,817	4th/06
Hampton (N and S) - Davis to Twelfth	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	400,000	400,000	4th/07
Hampton (S) - Brandon to Falls	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	270,000	270,000	4th/07
Hampton Rd (N) - Old Orchard Dr. to Ft. Worth Ave.	Street Resurfacing	Economic Development	03	03 Bond Program	180,742	105,888	74,854	0	0	180,742	4th/04
Hampton Rd (S) - Brandon to Clarendon	Street Resurfacing	Economic Development	01	98 Bond Program	112,280	112,280	0	0	0	112,280	4th/01
Hampton Rd (S) - Tenth St. to Twelfth St.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	168,488	168,488	4th/07



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Hampton Rd near Bickers - Changeable Message Sign	Transportation Systems Management	Economic Development	03	98 Bond Program	16,000	0	16,000	0	0	16,000	4th/04
Hampton Rd near Plymouth - Proposed Changeable Message Sign Location	Transportation Systems Management	Economic Development	03	98 Bond Program	16,000	0	16,000	0	0	16,000	4th/04
Hampton/Inwood Bridge over Trinity River	Participation With Other Government Agencies -	Economic Development	02,03,06	95 Bond Program	470,420	469,499	921	0	0	470,420	1st/08
Happy Ln. - Dead End to Crim Dr.	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	6,985	0	6,985	4th/06
Harlandale Av. - Missouri Av. (E) to Ohio Av. (E)	Street Petitions	Neighborhood Quality	04	03 Bond Program	210,126	139,252	70,874	0	0	210,126	4th/04
Harry Hines - Motor to Oak Lawn	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	148,876	0	148,876	0	0	148,876	3rd/06
Harry Hines - Royal Lane (SH 354)	Participation With Other Government Agencies -	Economic Development	06	85 Bond Program	114,925	114,925	0	0	0	114,925	3rd/04
Harry Hines - Royal Lane to City Limits	Participation With Other Government Agencies -	Economic Development	06	95 Bond Program	100,000	0	100,000	0	0	100,000	3rd/09
Harry Hines at Lombardy	Participation With Other Government Agencies -	Economic Development	02,06	95 Bond Program	3,093	2,848	245	0	0	3,093	4th/06
Harry Hines at Merrell SW	Participation With Other Government Agencies -	Economic Development	02,06	95 Bond Program	6,652	6,000	652	0	0	6,652	4th/06
Harry Hines at Royal Lane	Participation With Other Government Agencies -	Economic Development	02,06	95 Bond Program	4,598	4,272	326	0	0	4,598	4th/06
Harry Hines at Wycliff	Participation With Other Government Agencies -	Economic Development	02,06	95 Bond Program	21,098	20,757	341	0	0	21,098	4th/06
Hartsdale - Eighth to Davis	Sidewalk Petitions	Neighborhood Quality	01	03 Bond Program	55,854	21,215	34,639	0	0	55,854	2nd/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

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Hartsdale - Ninth to Eighth	Sidewalk Petitions	Neighborhood Quality	01	03 Bond Program	61,440	37,833	23,608	0	0	61,440	2nd/05
Harvest Hill at Noel	Participation With Other Government Agencies -	Economic Development	13	95 Bond Program	9,763	8,816	947	0	0	9,763	4th/06
Harvest Rd. - Levant Ave. to Pleasant Woods Rd.	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	38,804	0	38,804	4th/06
Harwood St - Live Oak to Ross	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	160,000	0	160,000	1st/07
Harwood St - Pacific to Ross	Streetscape/Urban Design	Neighborhood Quality	14	03 Bond Program	2,277,513	51	2,277,462	0	0	2,277,513	1st/07
Harwood St (S) - Flora to Woodall Rodgers Frwy	Street Reconstruction	Economic Development	14	03 Bond Program	296,806	20,566	276,240	0	0	296,806	2nd/06
Harwood St (S) - Main St. to Jackson St.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	79,343	0	79,343	4th/06
Harwood St (S)-Corinth St. to Richardson Ave.	Street Reconstruction	Economic Development	02	03 Bond Program	374,677	22,336	352,341	0	0	374,677	2nd/06
Harwood St at Main	Traffic Signal Upgrades	Economic Development	14	03 Bond Program	197,366	0	197,366	0	0	197,366	1st/06
Haskell Ave - E Grand to Fitzhugh	Participation With Other Government Agencies -	Economic Development	02,07	95 Bond Program	200,000	188,931	11,069	0	0	200,000	4th/02
Haskell Ave - Gaston Ave to Live Oak St	Street Resurfacing	Economic Development	02,14	03 Bond Program	102,564	95,472	7,092	0	0	102,564	4th/05
Haskell Ave - Lemmon to IH 30	Thoroughfares	Economic Development	02,14	95 Bond Program	2,000,000	1,179,241	820,759	0	0	2,000,000	N/A
Haskell Ave - Ross Ave to Live Oak St	Street Resurfacing	Economic Development	02,14	03 Bond Program	190,986	177,780	13,207	0	0	190,986	4th/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Haskell Ave (N) - Main St to Simpson St	Street Resurfacing	Economic Development	02	03 Bond Program	75,095	69,903	5,192	0	0	75,095	4th/05
Haskell Ave (N) - Worth St. to Junius St.	Street Resurfacing	Economic Development	02	03 Bond Program	43,133	40,150	2,983	0	0	43,133	4th/05
Haskell Ave at Live Oak	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	24,389	970	23,419	0	0	24,389	4th/06
Haskell Ave at Ross Ave	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	32,313	10,777	21,536	0	0	32,313	4th/06
Hatcher - Haskell Ave to Industrial	Participation With Other Government Agencies -	Economic Development	07	95 Bond Program	142,997	22,829	120,168	0	0	142,997	3rd/08
Hatcher (Dolphin Rd ) - Haskell Ave to Spring	Participation With Other Government Agencies -	Economic Development	07	98 Bond Program	392,037	0	392,037	0	0	392,037	3rd/08
Henderson Ave at Ross Ave	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	41,497	13,127	28,370	0	0	41,497	4th/06
Hendricks Ave and Morrell Ave from Denley Dr to Moore St	Alley Petitions	Neighborhood Quality	06	98 Bond Program	118,137	11,089	107,048	0	0	118,137	2nd/06
Hendricks Ave and Strickland St from Fernwood Ave to Cedar Haven Ave	Alley Petitions	Neighborhood Quality	06	98 Bond Program	76,422	10,202	66,220	0	0	76,422	2nd/06
Hibernia St and State St from Routh St to Boll St	Alley Petitions	Neighborhood Quality	14	98 Bond Program	56,094	52,870	3,224	0	0	56,094	4th/04
Hidden Trail Dr. - Pacesetter Dr. to Cinnamon Oaks	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	0	71,480	71,480	4th/07
Highland Road - Ferguson Rd to Jim Miller	Local Collector	Economic Development	07	98 Bond Program	3,406,983	3,406,607	376	0	0	3,406,983	1st/05
Hilendale Dr - Ledbetter to ex. S. of Calyx	Alley Petitions	Neighborhood Quality	04	03 Bond Program	0	0	0	23,381	156,472	179,853	2nd/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Hill Av. (N)-Simpson St. to Crutcher St.	Street Reconstruction	Economic Development	02	03 Bond Program	30,638	16,436	14,203	0	205,039	235,677	2nd/08
Hillburn Dr. - Umphress Rd. to Ravehill Ln.	Street Resurfacing	Economic Development	04	03 Bond Program	287,962	168,697	119,265	0	0	287,962	3rd/04
Hillburn Drive - Courtney to Seco	Street Reconstruction	Economic Development	04,05	03 Bond Program	82,684	72,559	10,125	553,348	0	636,032	4th/06
Hillcrest - Royal to Loop 12-NW Highway	Intergovernmental Partnership Projects	Economic Development	11,13	03 Bond Program	760,000	760,000	0	0	0	760,000	4th/04
Hillcrest Rd. - La Bolsa Dr. to Beltline Rd.	Street Resurfacing	Economic Development	11,12	03 Bond Program	816,914	760,425	56,489	0	0	816,914	4th/05
Hillcrest S. of McCallum - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	12	03 Bond Program	40,000	0	40,000	0	0	40,000	4th/05
Hillfawn Cir. and Habershan - 'T' Alley to Coit	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	0	0	0	16,495	110,387	126,882	4th/07
Holcomb (Parallel and West) - Huttig to Belfast	Alley Petitions	Neighborhood Quality	05	03 Bond Program	88,251	15,819	72,432	0	0	88,251	4th/05
Holden Ave - Beckley Ave. to Michigan Ave.	Sidewalk Safety	Neighborhood Quality	04	03 Bond Program	107,209	0	107,209	0	0	107,209	1st/06
Holland Ave. - Oak Lawn Ave. to Douglas Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	150,205	0	150,205	4th/06
Hood St. - Maple Ave. to Hall St.	Street Resurfacing	Economic Development	14	03 Bond Program	127,113	118,323	8,790	0	0	127,113	4th/05
Housley Dr. - Joaquin Dr. to 2427 Housley Dr.	Street Resurfacing	Economic Development	09	03 Bond Program	33,698	31,368	2,330	0	0	33,698	4th/05
Houston School Rd - S of Camp Wisdom to Wheatland	Thoroughfares	Economic Development	05,08	03 Bond Program	1,769,223	485,652	1,283,571	0	0	1,769,223	2nd/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Houston School Rd - Camp Wisdom to Wheatland	Thoroughfares	Economic Development	05,08	03 Bond Program	3,438,395	0	3,438,395	0	0	3,438,395	2nd/07
Houston School Rd. - Camp Wisdom to 4000' South	Thoroughfares	Economic Development	08	03 Bond Program	4,123,772	3,161	4,120,611	0	0	4,123,772	4th/07
Houston St (N and S) - Pacific Ave. to Reunion Blvd	Street Resurfacing	Economic Development	02	03 Bond Program	0	0	0	135,455	0	135,455	4th/06
Houston Street - Ross to Woodall Rodgers	Thoroughfares	Economic Development	02	95 Bond Program	750,000	750,000	0	0	0	750,000	2nd/03
Houston Street Viaduct	Bridge Repair and Modification	Economic Development	01,06	95 Bond Program	92,777	92,777	0	0	0	92,777	2nd/07
Houston Street Viaduct	Bridge Repair and Modification	Economic Development	02,03	98 Bond Program	1,300,000	0	1,300,000	0	0	1,300,000	1st/06
Houston Street Viaduct - Rehabilitation	Intergovernmental Partnership Projects	Economic Development	02,03	03 Bond Program	2,859,000	2,859,000	0	0	0	2,859,000	2nd/07
Howell - Allen to Routh	Local Collector	Economic Development	14	98 Bond Program	694,750	514,999	179,751	0	0	694,750	4th/04
Howell - Fairmount to Routh - 2500	Street Reconstruction	Economic Development	14	03 Bond Program	218,519	170,025	48,494	0	0	218,519	4th/04
Hudspeth and Marfa - Garrison to Cardinal	Alley Petitions	Neighborhood Quality	04	03 Bond Program	191,444	28,589	162,855	0	0	191,444	3rd/06
IH 20 - IH 35 to IH 45 - Frontage Road	Intergovernmental Partnership Projects	Economic Development	08	03 Bond Program	3,271,280	2,923,905	347,375	0	0	3,271,280	4th/06
IH 30 Soundwall at East Kessler Pkwy	Intergovernmental Partnership Projects	Economic Development	03	03 Bond Program	496,250	99,250	397,000	0	0	496,250	3rd/05
IH 30 Soundwall at East Kessler Pkwy	Intergovernmental Partnership Projects	Economic Development	03	98 Bond Program	385,750	385,750	0	0	0	385,750	3rd/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
IH 35E at Oak Lawn - Hi Line	Street Resurfacing	Economic Development	02	Reimb	792,222	121,927	670,295	0	0	792,222	3rd/10
IH 35E at Royal Lane	Participation With Other Government Agencies -	Economic Development	06	95 Bond Program	8,148	0	8,148	0	0	8,148	4th/06
IH 635 at Northwest Hwy	Participation With Other Government Agencies -	Economic Development	10	95 Bond Program	1,304	0	1,304	0	0	1,304	4th/06
IH 635 Service Rd - Northwest Hwy to Ferguson	Participation With Other Government Agencies -	Economic Development	09	95 Bond Program	200,000	0	200,000	0	0	200,000	2nd/09
Illinois Ave (E) - Bonnie View Rd. to Fordham Rd.	Street Resurfacing	Economic Development	04,07	03 Bond Program	329,167	193,397	135,770	0	0	329,167	3rd/04
Illinois Ave (W) - Barnett to Westmoreland	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	130,000	130,000	4th/07
Illinois Ave (W) - Cockrell Hill to 300 ft. W of Duncanville Rd	Street Resurfacing	Economic Development	01,03	03 Bond Program	0	0	0	0	815,000	815,000	4th/07
Illinois Ave (W) - Hampton to thru 2800 Block	Street Resurfacing	Economic Development	01,03	03 Bond Program	0	0	0	0	480,000	480,000	4th/07
Illinois Ave at Linfield	Participation With Other Government Agencies -	Economic Development	04,05	95 Bond Program	14,275	9,798	4,477	0	0	14,275	2nd/06
Illinois Ave at Overton Rd	Participation With Other Government Agencies -	Economic Development	04,07	95 Bond Program	25,928	5,079	20,849	0	0	25,928	4th/06
Illinois Ave at Westmoreland Rd	Participation With Other Government Agencies -	Economic Development	01,03	98 Bond Program	35,162	35,162	0	0	0	35,162	4th/05
Illinois Ave at Wilhurt/Kolloch	Participation With Other Government Agencies -	Economic Development	05	95 Bond Program	4,109	3,318	791	0	0	4,109	4th/06
Impala Ln. - Skillman St. to Dead End	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	74,952	0	74,952	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Industrial Blvd - S of IH30 to N of Commerce St (Engineering)	Intergovernmental Partnership Projects	Economic Development	02,06	03 Bond Program	150,000	150,000	0	150,000	0	300,000	4th/09
Industrial Blvd - S of IH30 to N of Commerce St (Engineering)	Intergovernmental Partnership Projects	Economic Development	02,06	98 Bond Program	150,000	150,000	0	0	0	150,000	4th/09
Industrial Blvd (N) - Commerce St. to Irving Blvd	Street Resurfacing	Economic Development	02	03 Bond Program	1,123,256	1,100,041	23,215	0	0	1,123,256	4th/05
Industrial Blvd (S) - Commerce St. to Corinth St.	Street Resurfacing	Economic Development	02	03 Bond Program	1,865,356	1,089,186	776,170	0	0	1,865,356	3rd/04
Infrastructure Development	Public Private Partnership	Economic Development	Citywide	95 Bond Program	15,400	0	15,400	0	0	15,400	N/A
Infrastructure improvements related to Public/Private Partnership	Public Private Partnership	Economic Development	04,05,07	03 Bond Program	3,863,858	0	3,863,858	2,436,278	2,614,173	8,914,309	3rd/07
Intersection Improvements - Congestion Mitigation and Air Quality (CMAQ) City Wide	Participation With Other Government Agencies -	Economic Development	Citywide	98 Bond Program	317,600	317,600	0	0	0	317,600	Various
Intersections - Designated Locations	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	1,154,613	1,154,613	0	0	0	1,154,613	N/A
Investor Dr. - Westmoreland Rd. to American Way	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	0	15,297	15,297	4th/07
Inwood Rd - Caladiun to Meadowcrest	Street Reconstruction	Economic Development	13	03 Bond Program	15,600	11,077	4,523	0	104,400	120,000	4th/07
Inwood Rd - Lemmon to Harry Hines (Construction)	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	148,875	0	148,875	0	0	148,875	2nd/09
Inwood Rd - Lemmon to Harry Hines (Engineering)	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	64,513	28,967	35,546	0	0	64,513	N/A
Inwood Rd - Lemmon to Mockingbird	Street Resurfacing	Economic Development	14	98 Bond Program	245,038	245,038	0	0	0	245,038	3rd/02

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Inwood Rd and Robin - Newmore Ave to Lovers Ln	Alley Reconstruction	Neighborhood Quality	14	03 Bond Program	0	0	0	12,350	82,650	95,000	3rd/07
Inwood Rd at Lemmon Ave	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	60,000	0	60,000	0	0	60,000	4th/06
Inwood Rd at Lovers Lane	Intergovernmental Partnership Projects	Economic Development	14	03 Bond Program	212,395	0	212,395	0	0	212,395	2nd/07
Inwood Rd at Park Lane	Participation With Other Government Agencies -	Economic Development	13	95 Bond Program	37,990	37,990	0	0	0	37,990	4th/06
Inwood Rd at Walnut Hill Lane	Participation With Other Government Agencies -	Economic Development	13	95 Bond Program	66,370	66,370	0	0	0	66,370	4th/05
Inwood Rd, Beacon, Avondale	Intergovernmental Partnership Projects	Economic Development	14	03 Bond Program	144,905	0	144,905	0	0	144,905	3rd/06
Irving Ave - Oak Lawn Ave to Turtle Creek Blvd.	Street Resurfacing	Economic Development	02	03 Bond Program	0	0	0	69,867	0	69,867	4th/06
Irving Blvd - Glass to Crampton	Street Resurfacing	Economic Development	06	98 Bond Program	584,914	584,914	0	0	0	584,914	3rd/02
Irving Blvd at Mockingbird Ln - Roadside Cameras	Intelligent Transportation Systems	Economic Development	06	03 Bond Program	0	0	0	0	10,000	10,000	TBD
Irving Blvd. - Crampton St. to Inwood Rd.	Street Resurfacing	Economic Development	02,06	03 Bond Program	550,876	323,267	227,609	0	0	550,876	2nd/04
Jamestown Rd. - Forest to Brookstown	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	27,000	27,000	4th/07
Jamestown Rd. - Royal Ln. to Forest Ln.	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	299,605	299,605	4th/07
Jefferson Blvd - SE 14th Street to Camden Road	Street Resurfacing	Economic Development	03	Reimb	403,600	279	403,321	0	0	403,600	4th/04



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Jefferson Blvd (E) - Beckley Ave. to Marsalis	Street Resurfacing	Economic Development	01	03 Bond Program	209,826	122,983	86,843	0	0	209,826	3rd/04
Jefferson Blvd (W) - Beckley Ave. to Zang Blvd.	Street Resurfacing	Economic Development	01	03 Bond Program	94,333	55,091	39,242	0	0	94,333	3rd/04
Jefferson Blvd (W) - Zang Blvd. to S. Vernon Ave.	Street Resurfacing	Economic Development	01	03 Bond Program	385,992	225,761	160,231	0	0	385,992	3rd/04
Jessica Ln from Cantura Dr to Dead End (S)	Street Petitions	Neighborhood Quality	08	03 Bond Program	0	0	0	19,057	127,534	146,591	3rd/08
Jim Miller - Elam to Loop 12	Intergovernmental Partnership Projects	Economic Development	05	03 Bond Program	1,319,033	0	1,319,033	0	0	1,319,033	4th/05
Jim Miller - Elam to Loop 12	Intergovernmental Partnership Projects	Economic Development	05	98 Bond Program	1,180,000	1,180,000	0	0	0	1,180,000	4th/05
Jim Miller (N) - Benning to Toland	Street Resurfacing	Economic Development	07	03 Bond Program	0	0	0	0	104,000	104,000	4th/07
Jim Miller (N) - IH30 to Samuel	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	67,000	67,000	4th/07
Jim Miller (N) - Kennison to Woodford	Street Resurfacing	Economic Development	07	03 Bond Program	0	0	0	0	158,000	158,000	4th/07
Jim Miller (N) - Lake June to Tillman	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	480,000	480,000	4th/07
Jim Miller (N) - Winding Woods to Everglade	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	87,500	87,500	4th/07
Johnson Place - Roseland Ave. to Munger Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	3,391	3,156	235	0	0	3,391	4th/05
Josey at IH 635	Participation With Other Government Agencies -	Economic Development	06,13	98 Bond Program	35,000	0	35,000	0	0	35,000	1st/04

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Joyce Way and Stefani - Hillcrest to Airline	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	29,302	28,940	362	196,098	0	225,400	4th/06
Jupiter Road - Garland Rd to Centerville	Participation With Other Government Agencies -	Economic Development	09	95 Bond Program	277,000	20,408	256,592	0	0	277,000	1st/08
Jupiter Road - Garland Rd to Centerville	Participation With Other Government Agencies -	Economic Development	09	98 Bond Program	41,685	0	41,685	0	0	41,685	1st/08
Justin Ave - Hale St N to dead end	Street Petitions	Neighborhood Quality	03	98 Bond Program	1,062,403	1,062,403	0	0	0	1,062,403	3rd/03
Katy Trail Extension - Skillman to White Rock Station	Intergovernmental Partnership Projects	Economic Development	09,14	03 Bond Program	1,044,112	0	1,044,112	0	0	1,044,112	3rd/07
Katy Trail Extension from McCommas to Amesbury	Participation With Other Government Agencies -	Economic Development	02,06,09,14	98 Bond Program	768,322	565,205	203,117	0	0	768,322	2nd/09
Katy Trail Extension from McCommas to Amesbury	Participation With Other Government Agencies -	Economic Development	02,06,09,14	Reimb	2,480,080	0	2,480,080	0	0	2,480,080	2nd/09
Keenland Pkwy. - W. Walker SR. to 150' W. of Cherry Laurel	Street Resurfacing	Economic Development	06	03 Bond Program	172,369	100,599	71,770	0	0	172,369	3rd/04
Kelly Blvd - Michelangelo to Rosemeade	Participation With Other Government Agencies -	Economic Development	12	98 Bond Program	249,324	141,922	107,402	0	0	249,324	1st/07
Kenny Ln. - N. Janmar Dr. to Cul-de-Sac	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	26,703	0	26,703	4th/06
Kensington Dr. - Colorado Blvd. To Monclair Ave.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	48,045	48,045	4th/07
Kenwood Ave. - Abrams Rd. to Cambria Blvd.	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	87,185	0	87,185	4th/06
Kenwood Ave. - Matilda to Concho	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	63,400	63,400	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Kidwell St. - Oram St. to Prospect Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	25,131	0	25,131	4th/06
Kiest Blvd (E) - Beckley to Alabama	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	100,000	100,000	4th/07
Kiest/Five Mile Hike and Bike Trail	Intergovernmental Partnership Projects	Economic Development	03	03 Bond Program	446,625	0	446,625	0	0	446,625	4th/07
Killion Dr. - Coppedge Ln. to Gooding Dr.	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	81,181	0	81,181	4th/06
King Arthur Dr. - 9200 Block	Street Reconstruction	Economic Development	06	03 Bond Program	101,751	80,975	20,776	680,949	0	782,700	2nd/07
King James Dr. - Regal Row to Roundtable	Street Reconstruction	Economic Development	06	03 Bond Program	117,135	89,521	27,614	783,901	0	901,036	2nd/07
King William Dr. - Deason to Manana	Street Reconstruction	Economic Development	06	03 Bond Program	82,682	60,524	22,158	553,337	0	636,019	4th/06
Kings Hwy (1111) - Turner to Winnetka	Alley Reconstruction	Neighborhood Quality	03	03 Bond Program	0	0	0	15,782	105,618	121,400	3rd/07
Kingsbury (6608) and Winchester -Freemont to Berryhill	Alley Reconstruction	Neighborhood Quality	09	03 Bond Program	0	0	0	31,323	209,623	240,946	2nd/08
Kingscrest Cir (15700) - Arapaho to Arapaho	Street Resurfacing	Economic Development	12	98 Bond Program	22,221	20,339	1,882	0	0	22,221	3rd/02
Kirwood - East of Los Alamitos to Indian Ridge	Thoroughfares	Economic Development	05	03 Bond Program	112,791	99,940	12,851	754,833	0	867,624	3rd/08
Kirwood Dr / Wheatland Rd.	Transportation Systems Management	Economic Development	05	Reimb	130,000	89,982	40,018	0	0	130,000	2nd/04
Knight St. - Dickason Ave. to Hall St.	Street Resurfacing	Economic Development	02,14	03 Bond Program	0	0	0	63,628	0	63,628	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Knox St. - McKinney Ave. to City Limit	Street Resurfacing	Economic Development	14	03 Bond Program	112,326	104,558	7,768	0	0	112,326	4th/05
Knox St. Enhanced Street Lighting	Street Lighting	Economic Development	14	03 Bond Program	0	0	0	29,775	0	29,775	TBD
Korgan St - Ewing Ave west to dead end	Street Petitions	Neighborhood Quality	04	03 Bond Program	341,831	1,823	340,009	0	0	341,831	1st/06
La Barba Cir - Lawnview Ave to Forney Rd	Street Petitions	Neighborhood Quality	07	03 Bond Program	517,774	374,214	143,560	0	0	517,774	4th/05
La Bolsa and El Pensador-El Pensador to Spring Creek	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	35,469	28,055	7,414	237,371	0	272,840	4th/06
La Bolsa and Heathermore - Meandering Way to La Bolsa	Alley Reconstruction	Neighborhood Quality	12	98 Bond Program	211,360	211,320	40	0	0	211,360	1st/05
La Bolsa and Heathermore - Meandering Way to La Bolsa	Alley Reconstruction	Neighborhood Quality	12	Reimb	16,299	16,299	0	0	0	16,299	1st/05
La Foy Blvd. - Versailles Ave. (N) to Lemmon Wood	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	50,547	0	50,547	4th/06
La Prada - Larry Rd to Millmar Dr	Intergovernmental Partnership Projects	Economic Development	07	03 Bond Program	200,000	0	200,000	650,000	0	850,000	4th/10
La Reunion Pkwy. - 3900	Street Reconstruction	Economic Development	03	03 Bond Program	674,551	95,506	579,045	0	0	674,551	1st/06
La Reunion Pkwy. - 4000	Street Reconstruction	Economic Development	03	03 Bond Program	817,925	106,330	711,595	0	0	817,925	1st/06
La Sobrina and El Pastel-Spring Creek to La Sobrina	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	22,064	13,436	8,628	147,656	0	169,720	4th/06
Lake June Rd - Prairie Creek to St. Augustine	Sidewalk Improvements	Neighborhood Quality	05	98 Bond Program	124,060	111,468	12,593	0	0	124,060	4th/02

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Lake June Rd - St. Augustine Rd. to Masters Dr.	Sidewalk Safety	Neighborhood Quality	05,08	03 Bond Program	151,836	84,014	67,822	0	0	151,836	1st/05
Lakemere - Aldwick to Ferndale	Street Resurfacing	Economic Development	10	98 Bond Program	49,642	49,642	0	0	0	49,642	3rd/02
Lamar St - Young St to Ceremonial Dr	Street Lighting	Economic Development	02	03 Bond Program	0	0	0	33,433	0	33,433	1st/07
Lamar St (N and S) - McKinney to IH 30	Street Resurfacing	Economic Development	02	03 Bond Program	635,000	465,637	169,363	0	0	635,000	3rd/04
Lamar St (S) - Coleman to Warren	Street Reconstruction	Economic Development	07	03 Bond Program	257,566	0	257,566	0	0	257,566	3rd/04
Lamar St (S) - Pine St. to Stoneman St.	Street Resurfacing	Economic Development	07	03 Bond Program	89,452	87,603	1,849	0	0	89,452	4th/05
Lansing St. - Fifth to Sixth	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	28,633	0	28,633	4th/06
Larmanda St. - Skillman St. to Wild Valley Dr.	Street Resurfacing	Economic Development	09	03 Bond Program	314,471	230,588	83,883	0	0	314,471	4th/04
Lauderdale Dr - 56th St south to dead-end	Street Petitions	Neighborhood Quality	08	03 Bond Program	76,968	0	76,968	515,093	0	592,061	4th/06
Lavendale Ave. - Hillcrest Rd. to St. Judes Dr.	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	63,352	0	63,352	4th/06
Lazy River Dr (W side) - Trade Winds Dr to Caravan	Sidewalk Petitions	Neighborhood Quality	05	03 Bond Program	46,918	0	46,918	0	0	46,918	2nd/06
LBJ/IH 635 - Luna to US 75	Intergovernmental Partnership Projects	Economic Development	06,11,13	03 Bond Program	3,500,000	0	3,500,000	1,500,000	0	5,000,000	N/A
LBJ/IH 635 - US 75 to La Prada	Intergovernmental Partnership Projects	Economic Development	09,10,11	03 Bond Program	3,500,000	0	3,500,000	1,500,000	0	5,000,000	N/A

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
LBJ/Skillman DART Station	Participation With Other Government Agencies -	Economic Development	10	95 Bond Program	1,800	1,800	0	0	0	1,800	3rd/07
LBJ/Skillman Station Pedestrian Bridge	Intergovernmental Partnership Projects	Economic Development	10	03 Bond Program	371,195	42,202	328,993	0	0	371,195	4th/08
Leameadow(7206) and Tophill - Lacehaven to Leameadow	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	27,539	19,672	7,867	184,297	0	211,836	1st/07
Ledbetter Ext. - Merrifield to Mt. Creek (Construction)	Intergovernmental Partnership Projects	Economic Development	03	03 Bond Program	0	0	0	0	2,658,924	2,658,924	3rd/07
Ledbetter Ext. - Merrifield to Mt. Creek (Engineering)	Intergovernmental Partnership Projects	Economic Development	03	03 Bond Program	300,000	300,000	0	0	0	300,000	3rd/08
Lemmon Ave - Atwell to Mockingbird	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	268,000	268,000	4th/07
Lemmon Ave and Cole	Street Modifications and Bottleneck Removal	Economic Development	14	95 Bond Program	63,000	63,000	0	0	0	63,000	3rd/03
Lemmon Ave at Bluffview	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	100,000	0	100,000	0	0	100,000	4th/06
Lemmon Ave at Shorecrest	Traffic Signal Upgrades	Economic Development	06,14	03 Bond Program	109,272	0	109,272	0	0	109,272	4th/06
Leonard St. - McKinney Ave. to Maple-Routh Conn.	Street Resurfacing	Economic Development	14	03 Bond Program	27,908	20,466	7,442	0	0	27,908	3rd/04
Lillian St - Eighth St (W) to Davis St (W)	Street Petitions	Neighborhood Quality	01	03 Bond Program	260,395	122,867	137,528	0	0	260,395	1st/05
Linden Ln - Conc. at 6222 Linden Ln. to Hughes Ln.	Street Resurfacing	Economic Development	11	03 Bond Program	22,424	20,874	1,550	0	0	22,424	4th/05
Lindsley Ave - Carroll Ave to Bank St	Street Reconstruction	Economic Development	02	03 Bond Program	66,768	41,820	24,948	433,448	0	500,216	1st/07

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Lindsley Ave. - Clermont to Tenison Memorial Rd.	Street Resurfacing	Economic Development	14	03 Bond Program	123,548	115,005	8,543	0	0	123,548	4th/05
Lindsley Ave. - Fitzhugh Ave. to Munger Blvd.	Street Resurfacing	Economic Development	02	03 Bond Program	0	0	0	28,101	0	28,101	4th/06
Linfield - SH 310 to Illinois Ave.	Intergovernmental Partnership Projects	Economic Development	04,05	03 Bond Program	714,604	0	714,604	0	0	714,604	1st/06
Linfield - SH 310 to Illinois Ave.	Intergovernmental Partnership Projects	Economic Development	04,05	98 Bond Program	170,000	170,000	0	0	0	170,000	1st/06
Lippitt Ave - Easton Rd to Lochwood Blvd	Street Reconstruction	Economic Development	09	03 Bond Program	0	0	0	196,999	1,318,376	1,515,375	4th/08
Live Oak - Bryan St. to La Vista Dr.	Street Resurfacing	Economic Development	14	03 Bond Program	318,596	233,624	84,972	0	0	318,596	4th/04
Live Oak - Liberty to Peak (Engineering)	Intergovernmental Partnership Projects	Economic Development	02,14	03 Bond Program	220,000	220,000	0	0	0	220,000	N/A
Live Oak - Olive St. to Good Latimer Expwy	Street Resurfacing	Economic Development	14	03 Bond Program	158,277	116,058	42,219	0	0	158,277	4th/04
Live Oak - Peak to Bryan St	Street Resurfacing	Economic Development	14	03 Bond Program	536,000	393,045	142,955	0	0	536,000	4th/04
Live Oak (4601) and Bryan St - Annex to Grigsby	Alley Reconstruction	Neighborhood Quality	02	03 Bond Program	0	0	0	14,529	97,234	111,763	2nd/08
Live Oak and Pearl	Street Modifications and Bottleneck Removal	Economic Development	14	95 Bond Program	45,000	0	45,000	0	0	45,000	3rd/04
Live Oak at Munger Blvd	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	37,416	9,046	28,370	0	0	37,416	4th/06
Live Oak at Peak St	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	30,454	8,918	21,536	0	0	30,454	4th/06

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Live Oak at Texas St	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	36,958	8,588	28,370	0	0	36,958	4th/06
Live Oak at Washington Ave	Participation With Other Government Agencies -	Economic Development	14	95 Bond Program	40,287	11,917	28,370	0	0	40,287	4th/06
Llewellyn Ave (S) - Missouri Ave. to Obannon Dr.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	31,461	0	31,461	4th/06
Lochspringand Yorkspring - Valleyspring to Meadowspr	Alley Reconstruction	Neighborhood Quality	09	03 Bond Program	0	0	0	22,484	150,470	172,954	4th/07
Loop 12 - Spur 408 to IH 35E	Intergovernmental Partnership Projects	Economic Development	03,06	03 Bond Program	0	0	0	750,005	0	750,005	N/A
Loop 12 at Murdock	Participation With Other Government Agencies -	Economic Development	05,08	95 Bond Program	500	0	500	0	0	500	4th/06
Love Field Gateway	PID/TIF Development	Economic Development	02,06,14	85 Bond Program	1,406,128	974,774	431,354	0	0	1,406,128	1st/02
Love Field/Medical Center Area	PID/TIF Development	Economic Development	02,06,14	95 Bond Program	523,141	506,945	16,196	0	0	523,141	1st/02
Lovedale Ave - Mohawk Dr to Thurston Dr	Street Petitions	Neighborhood Quality	02	98 Bond Program	219,521	219,521	0	0	0	219,521	4th/03
Lovedale Ave - Thurston Ave to Denton Dr	Street Petitions	Neighborhood Quality	02,14	98 Bond Program	376,198	376,198	0	0	0	376,198	4th/03
Lovers Lane - Harry Hines Blvd to Huron Dr	Street Petitions	Neighborhood Quality	02	98 Bond Program	572,187	559,547	12,640	0	0	572,187	3rd/04
Lovers Lane (W) - Boedeker to Willard	Street Reconstruction	Economic Development	13	98 Bond Program	34,000	34,000	0	0	0	34,000	2nd/05
Lovers Lane (W) - Boedeker to Willard	Street Reconstruction	Economic Development	13	03 Bond Program	879,837	3,067	876,770	0	0	879,837	2nd/05



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Lovers Lane at Skillman	Traffic Signal Upgrades	Economic Development	09,14	03 Bond Program	109,272	70,136	39,136	0	0	109,272	3rd/05
Lucas Dr - Harry Hines Blvd to Maple Ave	Thoroughfares	Economic Development	02	03 Bond Program	1,156,467	153,963	1,002,505	0	0	1,156,467	1st/07
Luna Road - Northwest Hwy to Royal Lane	Participation With Other Government Agencies -	Economic Development	06	95 Bond Program	200,000	0	200,000	0	0	200,000	3rd/09
Luna Road - Northwest Hwy to Royal Lane	Participation With Other Government Agencies -	Economic Development	06	98 Bond Program	500,000	0	500,000	0	0	500,000	3rd/09
Madison Ave. (N) - Ballard Ave. to Beckley Ave.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	28,602	0	28,602	4th/06
Madison Ave. (S) - Pembroke Ave. to Twelfth St.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	50,690	0	50,690	4th/06
Main - Elm St. Merge S of RR to Lamar	Street Resurfacing	Economic Development	02	03 Bond Program	159,000	116,594	42,406	0	0	159,000	4th/04
Main - Washington to Peak	Street Resurfacing	Economic Development	02	03 Bond Program	0	0	0	0	178,500	178,500	4th/07
Main St. - Harwood to Central	Street Resurfacing	Economic Development	14	03 Bond Program	125,000	116,356	8,644	0	0	125,000	4th/05
Main Street - Harwood to Good-Latimer	Streetscape/Urban Design	Neighborhood Quality	02,14	03 Bond Program	0	0	0	309,661	1,425,588	1,735,249	1st/09
Malcolm X (S) - 2500 Block	Street Reconstruction	Economic Development	07	03 Bond Program	714,644	527,016	187,628	0	0	714,644	3rd/06
Malcolm X (S) - Clarence Dr. to Grand Ave.	Street Reconstruction	Economic Development	07	03 Bond Program	398,651	398,649	2	0	0	398,651	4th/06
Malcolm X (S) - Clarence Dr. to Grand Ave.	Street Reconstruction	Economic Development	07	95 Bond Program	163,635	163,635	0	0	0	163,635	4th/06

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Malcolm X (S) - Louise to 300' north of Louise	Street Reconstruction	Economic Development	02	03 Bond Program	283,265	283,089	176	0	0	283,265	3rd/06
Malcolm X (S) - Louise to 300' north of Louise	Street Reconstruction	Economic Development	02	98 Bond Program	358,567	358,567	0	0	0	358,567	3rd/06
Manana Dr. - Webb Chapel Rd. to Marsh Ln.	Street Resurfacing	Economic Development	06	03 Bond Program	126,847	93,014	33,833	0	0	126,847	4th/04
Manila Rd. - Commerce to UP Railroad	Street Reconstruction	Economic Development	03	03 Bond Program	64,696	60,695	4,001	0	384,884	449,580	1st/08
Maple at Turtle Creek	Intergovernmental Partnership Projects	Economic Development	14	03 Bond Program	39,000	0	39,000	0	0	39,000	4th/05
Mapleleaf Ln. - Boulder Dr. to Westmoreland Rd	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	75,565	0	75,565	4th/06
Mapleshade Ln - Preston to Windmill	Thoroughfares	Economic Development	12	98 Bond Program	1,654,401	1,654,401	0	0	0	1,654,401	3rd/05
Mapleshade Ln Service Road - Windmill Ln to Villa Rd	Street Petitions	Neighborhood Quality	12	98 Bond Program	162,925	162,925	0	0	0	162,925	3rd/05
Marfa and Overton - Biglow to Easter	Alley Petitions	Neighborhood Quality	04	03 Bond Program	158,628	23,028	135,600	0	0	158,628	3rd/06
Marjorie Ave. - Garrison St. to Haas Dr.	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	505,241	0	505,241	4th/06
Market Center Blvd - Industrial Blvd. to Oak Lawn	Street Resurfacing	Economic Development	02	03 Bond Program	106,750	62,543	44,207	0	0	106,750	3rd/04
Market Center Blvd - Stemmons to Harry Hines	Street Petitions	Neighborhood Quality	02	95 Bond Program	1,282,029	1,278,722	3,307	0	0	1,282,029	3rd/00
Market St. (N and S) - Ross to Young	Street Resurfacing	Economic Development	02	03 Bond Program	200,000	146,654	53,346	0	0	200,000	4th/04

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Market Street - Young to Elm	Thoroughfares	Economic Development	Citywide	98 Bond Program	1,493,750	1,432,494	61,256	0	0	1,493,750	3rd/04
Marlborough Ave. and OakCliff -12Th St. to Wentworth	Alley Petitions	Neighborhood Quality	01	03 Bond Program	0	0	0	27,883	186,600	214,483	2nd/08
Marsalis Ave (N and S) - RL Thornton to Conc. at Viaduct	Street Resurfacing	Economic Development	01	03 Bond Program	483,868	283,245	200,623	0	0	483,868	3rd/04
Marsalis Ave at Cedar Creek	Bridge Repair and Modification	Economic Development	01,04	03 Bond Program	1,110,409	1,110,409	0	0	0	1,110,409	3rd/05
Marsalis Ave at Cedar Creek	Bridge Repair and Modification	Economic Development	01,04	95 Bond Program	252,318	252,318	0	0	0	252,318	3rd/05
Marsalis Ave at Five Mile Creek	Bridge Repair and Modification	Economic Development	04	03 Bond Program	135,286	0	135,286	0	0	135,286	1st/06
Marsalis Ave at Thomas Hill Place	Bridge Repair and Modification	Economic Development	04	03 Bond Program	295,169	0	295,169	0	0	295,169	2nd/06
Marsh Lane - Royal Lane to Prince Southbound Lane	Street Reconstruction	Economic Development	13	98 Bond Program	265,973	265,865	108	0	0	265,973	1st/03
Martin Luther King - N of Trinity to Gould	Intergovernmental Partnership Projects	Economic Development	02,07	03 Bond Program	200,000	200,000	0	608,606	0	808,606	3rd/06
Masters - Big Thicket to Lake June	Sidewalk Improvements	Neighborhood Quality	05	98 Bond Program	42,066	42,066	0	0	0	42,066	2nd/02
Mayhew and Ruth Ann - Maylee to 'T' and Shiloh	Alley Reconstruction	Neighborhood Quality	09	03 Bond Program	0	0	0	42,134	281,972	324,106	1st/08
Maylee Blvd. - Gus Thomasson Rd. to Ferguson Rd.	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	0	499,533	499,533	4th/07
McCree at Northwest Hwy	Participation With Other Government Agencies -	Economic Development	09,10	95 Bond Program	30,000	0	30,000	0	0	30,000	4th/06

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McKinney Ave - Atwater Alley to McCommas Ave	Street Reconstruction	Economic Development	14	03 Bond Program	0	0	0	103,354	691,679	795,033	3rd/08
McKinney Ave - North of Lemmon	Street Modifications and Bottleneck Removal	Economic Development	14	95 Bond Program	53,000	53,000	0	0	0	53,000	3rd/03
McKinney Ave Transit Authority Streetcar Renovation	Participation With Other Government Agencies -	Economic Development	Citywide	Reimb	177,450	177,450	0	0	0	177,450	2nd/07
McKinney Ave Trolley	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	1,687,547	1,555,215	132,332	0	0	1,687,547	3rd/03
McKinnon - Payne to Hunt	Street Resurfacing	Economic Development	02,14	98 Bond Program	43,604	43,604	0	0	0	43,604	3rd/02
McKissick Ln. - Egyptian Dr. to Algebra Dr.	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	17,410	0	17,410	4th/06
Meadow - Grand Ave. to MLK Blvd.	Street Resurfacing	Economic Development	07	03 Bond Program	0	0	0	147,515	0	147,515	4th/06
Meadow and Glendora - Edgemere to Thackery	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	23,190	21,938	1,252	155,191	0	178,381	4th/06
Meadow and Waggoner - Edgemere to Thackery	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	24,805	21,162	3,643	166,001	0	190,806	4th/06
Meadow Rd. - Manderville Ln. to Greenville Ave.	Street Resurfacing	Economic Development	13	03 Bond Program	195,038	181,551	13,487	0	0	195,038	4th/05
Meandering Way - Carta Valley to Brentfield Dr.	Street Resurfacing	Economic Development	12	03 Bond Program	0	0	0	55,142	0	55,142	4th/06
Meandering Way N. of McCallum - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	12	03 Bond Program	32,000	0	32,000	0	0	32,000	4th/05
Memory Lane - Lake June Rd to Eloise St	Street Petitions	Neighborhood Quality	05	03 Bond Program	0	0	0	91,018	609,120	700,138	1st/08

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Merrell and Carry Back - Goodyear to Pensive	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	23,831	159,486	183,317	4th/07
Merrell at Joe's Creek	Bridge Repair and Modification	Economic Development	13	03 Bond Program	234,906	34,943	199,964	0	0	234,906	4th/06
Merrifield Road - Grady Niblo to Kiest	Thoroughfares	Economic Development	03	03 Bond Program	397,000	100	396,900	0	0	397,000	3rd/06
Metro Media Pl. - Ambassador Row to Carpenter Fwy.	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	62,239	0	62,239	4th/06
Midbury Dr. - Hillcrest Rd. to Cul-de-Sac	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	74,329	0	74,329	4th/06
Midway at IH 635	Participation With Other Government Agencies -	Economic Development	13	98 Bond Program	35,000	0	35,000	0	0	35,000	1st/04
Midway Rd. - Northcrest to Creekdale	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	500,000	500,000	4th/07
Midway Rd. at Trinity Mills	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	16,295	0	16,295	0	0	16,295	4th/06
Military Parkway - Jim Miller to Elva	Participation With Other Government Agencies -	Economic Development	04,07	95 Bond Program	85,694	85,694	0	0	0	85,694	1st/04
Military Parkway - Svc Rd - McNeil St. to Scottsdale	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	15,195	0	15,195	4th/06
Military Parkway (Design): Prairie Creek/ Sam Houston	Thoroughfares	Economic Development	04	98 Bond Program	299,735	282,076	17,659	0	0	299,735	N/A
Military Parkway and Buckner	Street Modifications and Bottleneck Removal	Economic Development	04	95 Bond Program	94,990	94,990	0	0	0	94,990	1st/99
Mill Run(4939) and Thunder - Drexelwood to Tryall	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	243,306	24,022	219,284	0	0	243,306	2nd/06

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Miller - LBJ - Proposed Camera Location	Transportation Systems Management	Economic Development	10	98 Bond Program	2,986	0	2,986	0	0	2,986	4th/03
Mimosa and Aberdeen - Tulane to Tibbs	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	24,984	22,892	2,092	167,203	0	192,187	4th/06
Mint Way - Westmoreland to Joseph Hardin	Street Resurfacing	Economic Development	03,08	03 Bond Program	0	0	0	0	340,000	340,000	4th/07
Miscellaneous Streets	Street Improvements	Economic Development	Citywide	95 Bond Program	22,796	10,349	12,447	0	0	22,796	N/A
Mockingbird Ln - W. Lawther to E. Lawther	Intergovernmental Partnership Projects	Economic Development	09	98 Bond Program	279,694	0	279,694	0	0	279,694	3rd/06
Mockingbird Ln - W. Lawther to E. Lawther	Intergovernmental Partnership Projects	Economic Development	09	03 Bond Program	813,850	0	813,850	0	0	813,850	3rd/06
Mockingbird Ln (E) - Abrams Rd. to Hillside Dr.	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	100,062	0	100,062	4th/06
Mockingbird Ln (W) Serv Rd. - Irving to Halifax	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	70,459	0	70,459	4th/06
Mockingbird Ln at Rockaway	Participation With Other Government Agencies -	Economic Development	09	95 Bond Program	6,030	6,030	0	0	0	6,030	3rd/03
Mockingbird Ln at White Rock Creek	Bridge Repair and Modification	Economic Development	09	03 Bond Program	115,608	17,011	98,597	0	0	115,608	4th/06
Mockingbird Ln at Williamson	Street Modifications and Bottleneck Removal	Economic Development	09	03 Bond Program	0	0	0	19,344	77,375	96,719	TBD
Mockingbird Ln at Yosemite	Participation With Other Government Agencies -	Economic Development	09	95 Bond Program	6,030	6,030	0	0	0	6,030	3rd/03
Mockingbird Ln Streetscaping from Airline to Matilda	Participation With Other Government Agencies -	Economic Development	09,14	Reimb	638,400	0	638,400	0	0	638,400	2nd/06

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Mockingbird Ln Streetscaping from Airline to Matilda	Participation With Other Government Agencies -	Economic Development	09,14	95 Bond Program	88,976	88,976	0	0	0	88,976	2nd/06
Mockingbird Ln Streetscaping from Airline to Matilda	Participation With Other Government Agencies -	Economic Development	09,14	98 Bond Program	576,881	171,089	405,792	0	0	576,881	2nd/06
Modella Ave. - Coral Hills Dr. to Tower Tr.	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	46,912	0	46,912	4th/06
Mohawk Dr - Anson to Gilford	Street Petitions	Neighborhood Quality	02	95 Bond Program	458,150	458,150	0	0	0	458,150	4th/99
Mohawk Dr - Gilford to Roanoke	Street Petitions	Neighborhood Quality	02	95 Bond Program	103,920	103,920	0	0	0	103,920	4th/99
Mohawk Dr - Roanoke Ave to Burbank St	Street Petitions	Neighborhood Quality	02	98 Bond Program	560,060	543,905	16,155	0	0	560,060	1st/05
Monarch Bennett to Garrett	Sidewalk Improvements	Neighborhood Quality	02	98 Bond Program	16,113	16,113	0	0	0	16,113	1st/05
Monfort Dr - Alpha Rd. to Monfort Pl.	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	40,846	0	40,846	4th/06
Monfort Road - Peterson to Alpha	Participation With Other Government Agencies -	Economic Development	11	95 Bond Program	54,688	54,688	0	0	0	54,688	1st/07
Monfort Road - Peterson to Alpha Road	Participation With Other Government Agencies -	Economic Development	11	98 Bond Program	348,597	0	348,597	0	0	348,597	1st/07
Monfort Road and Peterson	Street Modifications and Bottleneck Removal	Economic Development	11	95 Bond Program	43,050	0	43,050	0	0	43,050	1st/07
Monticello - McMillan to Wocola	Street Resurfacing	Economic Development	14	03 Bond Program	39,743	29,143	10,600	0	0	39,743	4th/04
Morgan Dr. - Nandina Dr. to Dead End	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	0	27,775	27,775	4th/07

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Morocco Ave (N) - Heyworth St to Davis St	Street Petitions	Neighborhood Quality	03	98 Bond Program	455,314	420,541	34,773	0	0	455,314	3rd/03
Motor Street - Harry Hines to Maple	Participation With Other Government Agencies -	Economic Development	02	98 Bond Program	314,623	0	314,623	0	0	314,623	1st/08
Motor Street - Harry Hines to Medical Center Dr.	Thoroughfares	Economic Development	02	03 Bond Program	0	0	0	322,865	2,160,709	2,483,574	3rd/09
Mountain Creek Pkwy at Mountain Creek Tributary	Bridge Repair and Modification	Economic Development	03	03 Bond Program	24,598	0	24,598	0	0	24,598	1st/06
Mt. Nebo - 100 Block	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	24,000	24,000	4th/07
Mt. Ranier - Albrook to Kramer	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	79,000	79,000	4th/07
Munger Blvd. (S) - Lindsley Ave. to Garland Rd.	Street Resurfacing	Economic Development	02	03 Bond Program	47,973	44,656	3,317	0	0	47,973	4th/05
Muskogee Dr. and Cir. - dead end to conc. at 10512 Muskogee	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	0	119,739	119,739	4th/07
Ninth (E) and Melba St. - Adams To Bishop Ave	Alley Reconstruction	Neighborhood Quality	01	03 Bond Program	0	0	0	13,317	89,120	102,437	3rd/07
Noel Rd - Celestial to Verde Valley	Thoroughfares	Economic Development	11	98 Bond Program	223,264	223,264	0	0	0	223,264	4th/01
Northaven at Preston	Street Resurfacing	Economic Development	13	95 Bond Program	4,641	4,641	0	0	0	4,641	4th/05
Northaven Rd. - Cromwell Dr. to Marsh Ln.	Street Resurfacing	Economic Development	13	03 Bond Program	263,849	245,604	18,245	0	0	263,849	4th/05
Northwest Hwy - Buckner To Audelia	Participation With Other Government Agencies -	Economic Development	09,10	95 Bond Program	100,000	0	100,000	0	0	100,000	4th/10



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Northwest Hwy - IH 35E To Skillman	Participation With Other Government Agencies -	Economic Development	02,06,13,14	95 Bond Program	250,000	0	250,000	0	0	250,000	3rd/07
Northwest Hwy (E) Eastbound- Shiloh to LBJ	Street Reconstruction	Economic Development	09	95 Bond Program	801,236	787,288	13,948	0	0	801,236	3rd/06
Northwest Hwy (E)- Garland Rd to 150' E of Garland	Street Reconstruction	Economic Development	09	03 Bond Program	260,371	0	260,371	0	0	260,371	3rd/06
Northwest Hwy at Executive	Participation With Other Government Agencies -	Economic Development	09,10	95 Bond Program	20,000	0	20,000	0	0	20,000	4th/06
Northwest Hwy at Ferndale	Intergovernmental Partnership Projects	Economic Development	09,10	03 Bond Program	32,000	0	32,000	0	0	32,000	3rd/06
Nuestra Dr. - Ridgetown to Forest	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	98,000	98,000	4th/07
Oak Cliff (N) - Fouts Ln. to Bison Trail	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	56,398	0	56,398	4th/06
Oak Cliff Gateway ID Signage Study/Design	Streetscape/Urban Design	Neighborhood Quality	03	03 Bond Program	0	0	0	198,500	0	198,500	N/A
Oak Lawn - IH 35E to Maple	Participation With Other Government Agencies -	Economic Development	02,14	95 Bond Program	253,420	253,420	0	0	0	253,420	4th/07
Oak Lawn - IH 35E to Maple	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	397,000	0	397,000	0	0	397,000	3rd/07
Oakenwald St. (W) - Beckley Ave. to Stemmons Ave.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	33,953	0	33,953	4th/06
Oklaunion Dr. - Loop 12 to Olusta Dr.	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	44,992	0	44,992	4th/06
Old Mill Ln. - Fostoria to Nachita	Street Reconstruction	Economic Development	08	95 Bond Program	468,441	468,067	374	0	0	468,441	1st/00

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Old Mill Ln. - Old Mill Ln. to Cul-de-sac	Street Reconstruction	Economic Development	08	95 Bond Program	153,245	146,759	6,486	0	0	153,245	1st/00
Old Seagoville Rd - 9600 Block	Street Reconstruction	Economic Development	08	03 Bond Program	41,341	27,030	14,311	0	276,670	318,011	4th/08
Old Seagoville Rd - Campus Dr to September Ln	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	98,551	0	98,551	4th/06
Olive St - Elm to Ross	Street Resurfacing	Economic Development	14	03 Bond Program	200,000	146,656	53,344	0	0	200,000	4th/04
Olive St at Ross	Traffic Signal Upgrades	Economic Development	14	03 Bond Program	96,995	26,263	70,732	0	0	96,995	2nd/06
Orchid and Tulip - Orchid to Tibbs	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	39,055	27,670	11,385	261,370	0	300,425	4th/06
Orinoco Dr - Nachita Dr to Seagoville Rd	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	90,995	0	90,995	4th/06
Overton Rd (E) - Bonnie View to Illinois Ave	Street Reconstruction	Economic Development	04	03 Bond Program	0	0	0	60,275	203,651	263,926	4th/07
Overton Rd (E) - Garrison St to Bonnie View Rd	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	0	0	4th/07
Overton Rd at Honey Springs Branch	Bridge Repair and Modification	Economic Development	04	03 Bond Program	7,379	0	7,379	0	0	7,379	1st/06
Pacesetter Dr. - Leaning Oaks Dr. to Hidden Trail	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	129,154	0	129,154	2nd/04
Page Ave. (W) - Madison Ave. to Adams Ave.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	55,448	0	55,448	4th/06
Park Central Dr - 12800 Block	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	0	69,438	69,438	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Park Ln - Boedecker to Greenville	Participation With Other Government Agencies -	Economic Development	13	98 Bond Program	1,453,565	0	1,453,565	0	0	1,453,565	4th/07
Park Ln - Boedecker to Central	Street Resurfacing	Economic Development	13	03 Bond Program	73,000	0	73,000	0	0	73,000	3rd/06
Park Ln - Boedecker to Greenville	Participation With Other Government Agencies -	Economic Development	13	95 Bond Program	47,000	32,724	14,276	0	0	47,000	4th/07
Park Ln - Edgemere to Turtle Creek	Street Resurfacing	Economic Development	13	98 Bond Program	58,602	58,602	0	0	0	58,602	3rd/02
Park Ln - Hillcrest Rd. to Boedecker St.	Street Resurfacing	Economic Development	13	03 Bond Program	714,800	527,423	187,377	0	0	714,800	3rd/04
Park Ln - Webb Chapel Rd. to Marsh Ln.	Street Resurfacing	Economic Development	06	03 Bond Program	178,914	131,197	47,717	0	0	178,914	3rd/04
Parry Ave. - Ann Ave to Carroll Ave	Street Reconstruction	Economic Development	02	03 Bond Program	275,607	25,327	250,280	0	0	275,607	1st/07
Parry Ave. - Exposition to Peak / Stonewall St.	Street Resurfacing	Economic Development	02,07	03 Bond Program	253,479	148,121	105,358	0	0	253,479	3rd/04
Patterson St - Griffin to Field St	Street Resurfacing	Economic Development	14	03 Bond Program	50,000	46,543	3,457	0	0	50,000	4th/05
Peak St. (N) - Capitol Ave. to Dead End	Street Resurfacing	Economic Development	02	03 Bond Program	39,988	37,223	2,765	0	0	39,988	4th/05
Pearl Expwy (N and S) - Pearl to Jackson	Street Resurfacing	Economic Development	14	03 Bond Program	175,000	128,322	46,678	0	0	175,000	4th/04
Pearl St. (N) - Central to Flora	Street Resurfacing	Economic Development	14	03 Bond Program	325,000	238,317	86,683	0	0	325,000	4th/04
Pearl St. (N) - McKinney Ave. to McKinnon St.	Street Resurfacing	Economic Development	14	03 Bond Program	115,073	84,376	30,697	0	0	115,073	4th/04

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Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Peavy Rd. - Buckner Blvd. to John West Rd.	Street Resurfacing	Economic Development	07	03 Bond Program	57,358	42,061	15,297	0	0	57,358	4th/04
Pebble Valley Ln. - Apache to 9936 Pebble Valley	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	20,423	0	20,423	4th/06
Pemberton Hill - Elam to end of curb, 240' S of St	Street Resurfacing	Economic Development	05	98 Bond Program	49,642	49,642	0	0	0	49,642	2nd/02
Pentagon Pkwy - Polk to Morningside	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	214,600	214,600	4th/07
PID and TIF Infrastructure Improvements	PID/TIF Development	Economic Development	Citywide	95 Bond Program	1,000,000	826,493	173,507	0	0	1,000,000	N/A
Pierce St. - Illinois Ave. to Dead End	Street Resurfacing	Economic Development	03	03 Bond Program	117,544	115,114	2,430	0	0	117,544	4th/05
Pipestone Rd. (W) - La Reunion to French Settlement	Street Reconstruction	Economic Development	03	03 Bond Program	278,145	178,150	99,995	1,861,434	0	2,139,579	4th/07
Plano Rd. - Lake Haven Dr. to Lakemere Dr.	Street Resurfacing	Economic Development	10	03 Bond Program	75,565	55,411	20,154	0	0	75,565	1st/05
Platinum Way - Westmoreland to Cockrell Hill	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	0	229,000	229,000	4th/07
Plaudit Pl and Venetion Way - Plaudit Pl. to WalnutHill	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	18,920	126,620	145,540	4th/07
Plymouth Rd. - Hampton to Davis	Sidewalk Improvements	Neighborhood Quality	03	03 Bond Program	200,000	0	200,000	0	0	200,000	2nd/06
Polk St - Ledbetter to Brookspring	Sidewalk Improvements	Neighborhood Quality	04	98 Bond Program	54,990	54,990	0	0	0	54,990	2nd/02
Polk St (S) - Hansboro Ave. to Anzio Dr.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	256,307	0	256,307	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Polk St (S) - Kiest to 500' S. of Hwy 67	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	450,000	450,000	4th/07
Polk St (S) - Redbird to Woody Branch (Partial Reconstruction)	Street Reconstruction	Economic Development	05	98 Bond Program	250,000	235,625	14,375	0	0	250,000	4th/04
Polk St (S) - Wilbur St. to W. Illinois Ave.	Street Resurfacing	Economic Development	01,03	03 Bond Program	0	0	0	0	49,014	49,014	4th/07
Polk St at Woody Branch	Bridge Repair and Modification	Economic Development	05,08	85 Bond Program	346,540	346,540	0	0	0	346,540	4th/99
Prairie Creek Rd. (N) - Military Pkwy to Cedar Run	Street Reconstruction	Economic Development	05	03 Bond Program	1,552,137	154,400	1,397,737	0	0	1,552,137	1st/07
Prairie Creek Rd. at Prairie Creek	Bridge Repair and Modification	Economic Development	05	03 Bond Program	30,747	0	30,747	0	0	30,747	1st/06
Preferred Pl. - Westmoreland Rd. to Dead End	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	56,795	0	56,795	4th/06
Premier Row - Monetary Dr. to Regal Row	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	180,000	0	180,000	4th/06
Preston Rd - Mimosa to N of Royal (Engineering)	Intergovernmental Partnership Projects	Economic Development	11,13	03 Bond Program	250,002	250,002	0	0	0	250,002	3rd/09
Preston Rd (West side) - Alpha Rd to Spring Valley	Sidewalk Safety	Neighborhood Quality	11	03 Bond Program	92,987	71,021	21,966	0	0	92,987	3rd/05
Preston Rd at IH 635	Participation With Other Government Agencies -	Economic Development	11,13	98 Bond Program	35,000	7,792	27,208	0	0	35,000	1st/04
Preston View - Dead End to Preston Rd.	Sidewalk Safety	Neighborhood Quality	11	03 Bond Program	45,946	37,599	8,347	0	0	45,946	3rd/05
Pringle Dr. - Bernal Dr. to Canada Dr.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	53,059	0	53,059	4th/06

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Profit Dr. - Premier Rd. to Diplomacy Row	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	28,592	0	28,592	4th/06
Public Art Administration - Specified Streets	Public Art	Neighborhood Quality	Citywide	03 Bond Program	23,462	0	23,462	8,678	16,858	48,998	Various
Public Art Administration - Streets and Thoroughfares	Public Art	Neighborhood Quality	Citywide	95 Bond Program	55,456	23,609	31,847	0	0	55,456	Various
Public Art Administration - Streets and Thoroughfares	Public Art	Neighborhood Quality	Citywide	98 Bond Program	98,615	80,284	18,331	0	0	98,615	Various
Public Art Administration - Streets and Transportation	Public Art	Neighborhood Quality	Citywide	03 Bond Program	78,261	4,327	73,934	31,609	23,627	133,497	Various
Public Art Projects - Specified Streets	Public Art	Neighborhood Quality	Citywide	03 Bond Program	93,851	0	93,851	34,714	61,811	190,376	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Neighborhood Quality	Citywide	95 Bond Program	221,821	0	221,821	0	0	221,821	Various
Public Art Projects - Streets and Thoroughfares	Public Art	Neighborhood Quality	Citywide	98 Bond Program	394,440	303,421	91,019	0	0	394,440	Various
Public Art Projects - Streets and Transportation	Public Art	Neighborhood Quality	Citywide	03 Bond Program	322,230	0	322,230	118,182	94,507	534,919	Various
Public Private Infrastructure Improvements	Public Private Partnership	Economic Development	Citywide	95 Bond Program	1,500,000	1,438,785	61,215	0	0	1,500,000	N/A
Quail Run - Rolling Rock to Jupiter	Street Resurfacing	Economic Development	10	98 Bond Program	122,761	122,761	0	0	0	122,761	3rd/02
Quebec St. - Reading to Lakawana	Street Reconstruction	Economic Development	06	03 Bond Program	0	0	0	191,705	1,282,948	1,474,653	3rd/09
Quebec St. - Sharp St. to Calvert St.	Street Reconstruction	Economic Development	06	03 Bond Program	73,733	37,727	36,006	0	493,445	567,178	1st/09

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Quincy Ln - Forest Ln to Brookstown Dr	Street Reconstruction	Economic Development	13	03 Bond Program	0	0	0	28,019	187,509	215,528	2nd/08
Ravinia Ave - Jefferson Blvd to Ninth St	Street Petitions	Neighborhood Quality	01	98 Bond Program	664,628	664,524	104	0	0	664,628	2nd/04
Ravinia Ave - Eighth St to Davis St	Street Petitions	Neighborhood Quality	01	98 Bond Program	198,634	198,634	0	0	0	198,634	2nd/04
Ravinia Ave - Ninth St to Eighth St	Street Petitions	Neighborhood Quality	01	98 Bond Program	244,474	244,474	0	0	0	244,474	3rd/04
Rawlins St. - Oak Lawn Ave. to Douglas Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	105,964	0	105,964	4th/06
Raydell Pl. - Schooldell Dr. to Barnett Av. (S)	Street Petitions	Neighborhood Quality	01	03 Bond Program	392,101	3,500	388,601	0	0	392,101	4th/06
Raydell Pl - Schooldell to Barnett	Street Resurfacing	Economic Development	01	98 Bond Program	30,037	30,037	0	0	0	30,037	N/A
Record Crossing at Knight's Branch	Bridge Repair and Modification	Economic Development	02	03 Bond Program	36,896	5,726	31,170	0	0	36,896	4th/06
Record Crossing at Riverside - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	02	03 Bond Program	27,000	0	27,000	0	0	27,000	4th/05
Red Bird Ln (E) - Lazy River Dr. to Dead End	Street Resurfacing	Economic Development	05	03 Bond Program	11,488	11,250	238	0	0	11,488	4th/05
Red Bird Ln at Polk and Hampton	Intergovernmental Partnership Projects	Economic Development	04,05,08	03 Bond Program	163,763	0	163,763	0	0	163,763	4th/05
Redfern and Flagstone- Coit to Blossom Heath	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	31,886	213,388	245,274	4th/07
Reeder Rd at Royal Lane	Participation With Other Government Agencies -	Economic Development	06	95 Bond Program	17,151	14,247	2,904	0	0	17,151	4th/06

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Regatta Dr. - Sunnyglen Dr. to Toltec Dr.	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	0	32,748	32,748	4th/07
Rex Dr and Royalton - Royalshire To T-Alley	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	20,400	136,522	156,922	4th/07
Rex Dr (6247) - Royalshire to 'T' alley	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	27,125	181,530	208,655	4th/07
Ridgetown Cir. - Brokkstown to Quincy	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	111,700	111,700	4th/07
Riser St. - Singleton Blv. to Dead-end	Street Reconstruction	Economic Development	03	03 Bond Program	0	0	0	40,223	269,183	309,406	1st/08
Rolling Hills and RISD Academy - Coit to Willow Bend	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	18,969	126,944	145,913	4th/07
Rosemeade - Midway to S.H. 190	Thoroughfares	Economic Development	12	03 Bond Program	656,141	0	656,141	0	0	656,141	3rd/06
Rosemeade Pkwy - Marsh Lane to Midway Road	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	52,897	48,540	4,357	0	0	52,897	3rd/05
Ross - Griffin to Harwood	Street Lighting	Economic Development	14	03 Bond Program	0	0	0	117,017	0	117,017	1st/07
Ross - Crockett St to Haskell Ave	Street Resurfacing	Economic Development	14	03 Bond Program	658,637	482,973	175,664	0	0	658,637	3rd/04
Rotan Ln - Channel to Dundee	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	0	99,000	99,000	4th/07
Round Table Dr - Governors Row to King Arthur Dr	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	233,016	0	233,016	4th/06
Roundrock and Briaridge - Spring Creek to Coit	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	28,768	0	28,768	192,527	0	221,295	2nd/07



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Roundrock and Woodstone - Roundrock to Spring Creek	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	36,167	0	36,167	242,040	0	278,207	2nd/07
Routh - Ross to US 75 SB Service Road	Intergovernmental Partnership Projects	Economic Development	14	03 Bond Program	248,125	0	248,125	0	925,010	1,173,135	2nd/09
Routh - Woodall Rodgers to Ross	Thoroughfares	Economic Development	14	95 Bond Program	513,706	78,965	434,741	0	0	513,706	N/A
Royal Ln - 5426 Royal Ln. to Preston Rd.	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	426,837	0	426,837	4th/06
Royal Ln - Crooked Creek Dr. to Inwood Rd.	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	187,890	0	187,890	4th/06
Royal Ln - Denton to Earlsire	Street Resurfacing	Economic Development	02,06,13	98 Bond Program	538,446	538,446	0	0	0	538,446	3rd/02
Royal Ln - Webb Chapel to Marquis (Engineering)	Intergovernmental Partnership Projects	Economic Development	13	03 Bond Program	100,000	0	100,000	60,000	0	160,000	N/A
Royal Ln - Webb Chapel to Marquis (Engineering)	Intergovernmental Partnership Projects	Economic Development	13	98 Bond Program	60,000	0	60,000	0	0	60,000	N/A
Royal Ln - Zodiac to Brockbank	Sidewalk Improvements	Neighborhood Quality	06	98 Bond Program	15,387	14,018	1,369	0	0	15,387	3rd/01
Royal Ln and Regent - Cromwell to Lanthrop	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	44,753	299,503	344,256	2nd/08
Royal Ln and Vancouver - Cromwell Dr. To Lathrop Ln	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	35,463	237,332	272,795	3rd/08
Royal Ln at Denton Dr - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	06	03 Bond Program	35,000	0	35,000	0	0	35,000	4th/05
Royal Ln near Skillman - Proposed Changeable Message Sign Location	Transportation Systems Management	Economic Development	10	98 Bond Program	16,000	0	16,000	0	0	16,000	4th/05

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Royal Palms Ct. and Crown Shore - Rosser to Rosser	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	199,091	23,687	175,404	0	0	199,091	1st/06
Royalton (6123, Top of 'T') - Azalea to Burgundy	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	10,133	67,814	77,947	3rd/07
Rugged Dr - Grayson to Rugged Cir	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	300,000	300,000	4th/07
Rural Ave - Lovedale Av. to Anson Rd.	Street Petitions	Neighborhood Quality	02	03 Bond Program	0	0	0	55,464	371,182	426,646	2nd/08
Ruth Ann Dr - Shiloh Rd to Sandra Lynn Dr	Street Resurfacing	Economic Development	09	03 Bond Program	165,895	154,423	11,472	0	0	165,895	3rd/05
S Central (Phase 1) Linfield/ RR Overpass	Bridge Repair and Modification	Economic Development	04	98 Bond Program	5,034,806	4,914,161	120,645	0	0	5,034,806	3rd/05
Samuell Blvd - IH 30 to E. City Limits	Participation With Other Government Agencies -	Economic Development	04,07	98 Bond Program	1,921,600	306,760	1,614,840	0	0	1,921,600	2nd/08
Samuell Blvd - IH 30 to E. City Limits	Participation With Other Government Agencies -	Economic Development	04,07	Reimb	46,723	46,723	0	0	0	46,723	2nd/08
Samuell Blvd at Ferguson	Participation With Other Government Agencies -	Economic Development	07	95 Bond Program	30,000	22,756	7,244	0	0	30,000	2nd/08
San Fernando Way - San Rafael Dr to St. Francis A	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	0	112,428	112,428	4th/07
San Jacinto St - Annex Ave to Grigsby Ave	Sidewalk Safety	Neighborhood Quality	02	03 Bond Program	13,128	12,298	830	0	0	13,128	3rd/05
San Jose Av. - Morgan Dr. to Plaza Blvd.	Street Petitions	Neighborhood Quality	08	03 Bond Program	696,733	412,739	283,994	0	0	696,733	1st/06
Saner Ave. (W) - S. Zang Blvd. to 1127 W. Saner	Street Resurfacing	Economic Development	03	03 Bond Program	227,715	223,008	4,707	0	0	227,715	4th/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Santa Fe Bridge Fair Park / Marsalis Hike and Bike Trail	Participation With Other Government Agencies -	Economic Development	01,02,06,07	98 Bond Program	297,750	0	297,750	0	0	297,750	4th/07
Satsuma Dr and Silverton Dr - Dennis Rd to Caraway	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	26,269	175,798	202,067	4th/07
Scarlet - Cottonseed to Youngstown	Street Petitions	Neighborhood Quality	08	95 Bond Program	96,000	95,927	73	0	0	96,000	2nd/03
Schroeder - Forest to Towns	Street Resurfacing	Economic Development	10	98 Bond Program	128,548	128,548	0	0	0	128,548	3rd/02
Scotland Dr. - Dalton Dr. to Aztec Dr.	Street Petitions	Neighborhood Quality	04	03 Bond Program	351,885	174,878	177,007	0	0	351,885	3rd/05
Scyene - Indianola to Delafield	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	64,500	64,500	4th/07
Scyene Circle - Pleasant to Indianola	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	0	69,000	69,000	4th/07
Seco Blvd. - Mattison St. to Prichard Ln.	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	60,288	0	60,288	4th/06
Second Ave (N) - Commerce St to Ash Ln	Street Resurfacing	Economic Development	02,07	03 Bond Program	316,811	232,302	84,509	0	0	316,811	3rd/04
Second Ave (N) - Main St to Elm St	Street Resurfacing	Economic Development	02	03 Bond Program	0	0	0	18,718	0	18,718	4th/06
Second Ave (N) - Scyene Rd to S Fitzhugh Ave	Street Resurfacing	Economic Development	07	03 Bond Program	0	0	0	215,849	0	215,849	4th/06
Seguin Dr and Valley Ridge - Marsh Lane to T-Alley	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	31,434	210,367	241,801	2nd/08
September Lane - Grady to Seagoville Rd.	Street Resurfacing	Economic Development	08	03 Bond Program	64,000	63,857	143	0	0	64,000	4th/04

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
SH 183 - IH 35E to Elm Fork	Intergovernmental Partnership Projects	Economic Development	06	03 Bond Program	0	0	0	0	750,000	750,000	TBD
SH 78 - Loop 12 to IH 635	Intergovernmental Partnership Projects	Economic Development	09	03 Bond Program	210,000	0	210,000	0	0	210,000	4th/08
Sharon St - Hampton to Ravinia	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	159,000	0	159,000	4th/06
Shell Flower Ln - Levelland Rd to Stanworth Dr.	Street Petitions	Neighborhood Quality	12	03 Bond Program	127,825	0	127,825	855,443	0	983,268	2nd/07
Shilling Way - Cockrell Hill to Halfcrown	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	205,000	205,000	4th/07
Shiloh Rd. - 10700 Block	Street Reconstruction	Economic Development	09	03 Bond Program	521,800	34,953	486,847	0	0	521,800	2nd/06
Shirestone and Bachman Creek-Willow to Bachman Creek	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	37,352	249,973	287,325	1st/08
Sidewalk Improvements	Sidewalk Improvements	Neighborhood Quality	Citywide	Street Assess	0	0	0	500,000	0	500,000	Various
Sidewalk Improvements	Sidewalk Improvements	Neighborhood Quality	Citywide	03 Bond Program	241,560	104,800	136,760	94,580	94,580	430,720	2nd/08
Sidewalk Improvements	Sidewalk Improvements	Neighborhood Quality	Citywide	03 Bond Program	28,000	0	28,000	0	0	28,000	Various
Sidewalk Improvements Group 2-2003	Sidewalk Improvements	Neighborhood Quality	Citywide	98 Bond Program	43,035	39,782	3,253	0	0	43,035	2nd/04
Sidewalk Reconstruction Replacement	Sidewalk Improvements	Neighborhood Quality	Citywide	03 Bond Program	0	0	0	455,637	686,911	1,142,548	Various
Sidewalk Replacement	Sidewalk Improvements	Neighborhood Quality	Citywide	98 Bond Program	43,435	0	43,435	0	0	43,435	Various

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Sidewalk Replacement	Sidewalk Improvements	Neighborhood Quality	Citywide	98 Bond Program	179,105	164,980	14,125	0	0	179,105	Various
Sidewalk Replacement	Sidewalk Improvements	Neighborhood Quality	Citywide	98 Bond Program	237,000	234,729	2,271	0	0	237,000	Various
Sidewalk Safety - Citywide	Sidewalk Safety	Neighborhood Quality	Citywide	03 Bond Program	628,506	0	628,506	1,091,543	1,434,836	3,154,885	Various
Sidewalk Safety Projects	Sidewalk Safety	Neighborhood Quality	Citywide	Street Assess	389,550	0	389,550	0	0	389,550	Various
Sidewalk Safety Projects	Sidewalk Safety	Neighborhood Quality	Citywide	Street Assess	500,000	435,021	64,979	0	0	500,000	Various
Sidewalk Safety Projects	Sidewalk Safety	Neighborhood Quality	Citywide	Street Assess	1,030,000	850,573	179,427	0	0	1,030,000	Various
Sidewalk Safety Requests	Sidewalk Improvements	Neighborhood Quality	Citywide	98 Bond Program	392,718	265,049	127,669	0	0	392,718	Various
Signal Improvements - 1995	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	833,466	833,466	0	0	0	833,466	Various
Signal Improvements - 1996	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	511,290	460,582	50,708	0	0	511,290	Various
Signal Improvements - 1997	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	431,531	431,531	0	0	0	431,531	Various
Signal Improvements - Citywide	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	36,212	32,299	3,913	0	0	36,212	Various
Silverwood Ln. - Mapleleaf to Spruce Valley	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	65,000	65,000	4th/07
Simpson Stuart - South Central to Locust	Thoroughfares	Economic Development	05,08	98 Bond Program	2,024,784	2,024,784	0	0	0	2,024,784	2nd/04

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Singleton - Canada Dr to Hampton Rd	Participation With Other Government Agencies -	Economic Development	01,06	95 Bond Program	280,000	53,403	226,597	0	0	280,000	3rd/07
Singleton - Chalk Hill to E of Peoria (Engr)	Intergovernmental Partnership Projects	Economic Development	03,06	03 Bond Program	250,002	0	250,002	0	0	250,002	4th/09
Singleton - Hampton Rd to Westmoreland	Street Resurfacing	Economic Development	03	03 Bond Program	755,000	739,396	15,604	0	0	755,000	3rd/05
Singleton - Hampton Rd to Canada Dr.	Intergovernmental Partnership Projects	Economic Development	03,06	03 Bond Program	2,779,017	0	2,779,017	0	0	2,779,017	3rd/07
Singleton - Westmoreland to Loop 12	Street Resurfacing	Economic Development	03,06	03 Bond Program	1,791,000	1,754,274	36,726	0	0	1,791,000	3rd/05
Singleton at Sylvan	Participation With Other Government Agencies -	Economic Development	01	95 Bond Program	19,367	16,895	2,472	0	0	19,367	3rd/07
Singleton at Walton Walker - Roadside Cameras	Intelligent Transportation Systems	Economic Development	06	03 Bond Program	0	0	0	0	20,000	20,000	TBD
Singleton at Westmoreland- Roadside Cameras	Intelligent Transportation Systems	Economic Development	03	03 Bond Program	0	0	0	0	10,000	10,000	TBD
Skillman - Coppertown Ln to Audelia Rd	Street Resurfacing	Economic Development	10	03 Bond Program	51,057	37,440	13,617	0	0	51,057	3rd/04
Skillman - Mockingbird Lane to Lovers Lane	Sidewalk Improvements	Neighborhood Quality	09,14	98 Bond Program	17,782	14,498	3,284	0	0	17,782	3rd/04
Skillman - Pleasant View to Sedgwick	Sidewalk Improvements	Neighborhood Quality	10	98 Bond Program	54,452	43,453	10,999	0	0	54,452	3rd/04
Skillman - Audelia - Whitehurst to Adleta	Intergovernmental Partnership Projects	Economic Development	10	03 Bond Program	248,125	0	248,125	741,398	0	989,523	3rd/09
Skillman - Live Oak St to Goliad Ave	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	203,861	203,861	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Skillman - Llano St to Mockingbird Ln	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	478,160	478,160	4th/07
Skillman - UP RR to Abrams	Participation With Other Government Agencies -	Economic Development	09,13	95 Bond Program	39,000	29,318	9,682	0	0	39,000	4th/07
Skillman - UP RR to Lovers Lane	Participation With Other Government Agencies -	Economic Development	09,13	98 Bond Program	512,130	0	512,130	0	0	512,130	4th/07
Skillman (East side) - Merriman Pkwy to Royal Ln	Sidewalk Safety	Neighborhood Quality	10	03 Bond Program	351,163	0	351,163	0	0	351,163	2nd/06
Smokefeather Ln - Chimney Corner to Amberton Pkwy	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	0	54,121	54,121	4th/07
Somerville Ave. - Mockingbird Ln. to Dead End	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	87,819	0	87,819	4th/06
South Central Addition- Improvement Study and Engineering	Target Neighborhood	Neighborhood Quality	04	95 Bond Program	550,245	550,245	0	0	0	550,245	N/A
South Central N of Grand - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	07	03 Bond Program	35,000	0	35,000	0	0	35,000	4th/05
Southern Dallas Industrial Parks Redevelopment	PID/TIF Development	Economic Development	08	95 Bond Program	1,350,000	1,350,000	0	0	0	1,350,000	N/A
Southern Oaks Blvd. - Illinois Ave. (E). to Overto	Street Resurfacing	Economic Development	07	03 Bond Program	289,749	283,761	5,988	0	0	289,749	4th/05
Southport Industrial Park	PID/TIF Development	Economic Development	08	95 Bond Program	26,993	26,982	11	0	0	26,993	1st/00
Southshore Drive at Cedar Creek Tributary	Bridge Repair and Modification	Economic Development	04	03 Bond Program	16,125	0	16,125	0	0	16,125	2nd/06
Southwood Dr - Hampton to Wayland	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	90,000	90,000	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Sovereign Row - Profit Dr. to Regal Row	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	137,855	0	137,855	4th/06
Spring Valley - Dallas N Tollway to Monfort	Participation With Other Government Agencies -	Economic Development	11	95 Bond Program	466,244	466,244	0	0	0	466,244	2nd/06
Spring Valley - Haymeadow Dr. to Coit Rd.	Street Resurfacing	Economic Development	11	03 Bond Program	101,186	74,204	26,982	0	0	101,186	3rd/04
Spring Valley and Meadowcreek - Hillcrest to Brookcrest	Alley Reconstruction	Neighborhood Quality	12	98 Bond Program	177,000	149,024	27,976	0	0	177,000	1st/03
Spring Valley at Hillcrest	Participation With Other Government Agencies -	Economic Development	11,12	95 Bond Program	38,000	17,421	20,579	0	0	38,000	4th/06
Spring Valley/Coit Pedestrian Amenities	Intergovernmental Partnership Projects	Economic Development	11	03 Bond Program	162,770	0	162,770	0	0	162,770	3rd/07
St Augustine Dr. (N) - Bruton to Prairie Creek Branch	Street Reconstruction	Economic Development	05	03 Bond Program	95,234	25,303	69,931	0	637,334	732,568	3rd/08
St Augustine Dr. (N) - Laneyvale to Kittyhawk	Street Reconstruction	Economic Development	05,08	03 Bond Program	70,280	64,201	6,079	0	470,340	540,620	3rd/08
St Augustine Dr. (N) - Paramount to Angelus	Street Reconstruction	Economic Development	05,08	03 Bond Program	81,304	64,201	17,103	0	544,118	625,422	2nd/08
St Augustine Dr. (S) - Old Seagoville Rd. to Cush	Street Resurfacing	Economic Development	08	03 Bond Program	165,405	161,986	3,419	0	0	165,405	4th/05
St Francis - Senate to Bellingham	Street Reconstruction	Economic Development	07	03 Bond Program	27,561	22,011	5,550	0	184,448	212,009	1st/08
St Francis at Ash Creek	Bridge Repair and Modification	Economic Development	07	03 Bond Program	18,448	0	18,448	0	0	18,448	1st/06
St George Dr. - Chaucer Pl. to Marvin D. Love Frw	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	54,274	0	54,274	4th/06



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
St Germain Road at Drainage Channel	Bridge Repair and Modification	Economic Development	03	03 Bond Program	6,149	0	6,149	0	0	6,149	1st/06
St Paul - Pacific to Ross	Streetscape/Urban Design	Neighborhood Quality	14	03 Bond Program	1,735,248	16	1,735,232	0	0	1,735,248	1st/07
St Paul (N and S) - Young to Bryan	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	75,000	0	75,000	4th/06
St Paul (S) - Gano St to 250 ft South	Street Reconstruction	Economic Development	02	03 Bond Program	19,558	0	19,558	0	130,886	150,444	4th/07
State and Thomas - Fairmount to Routh	Alley Petitions	Neighborhood Quality	14	03 Bond Program	68,143	0	68,143	0	0	68,143	2nd/06
State Thomas/Clyde Lane	Alley Reconstruction	Neighborhood Quality	14	95 Bond Program	338,991	338,991	0	0	0	338,991	2nd/02
Stella Ave. - Danube Dr. to Berwick Ave.	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	56,387	0	56,387	4th/06
Stewart Dr and Thomasson - Turner Ave to ex. conc.	Alley Petitions	Neighborhood Quality	03	03 Bond Program	0	0	0	10,456	69,975	80,431	4th/07
Stewart Dr. - Winnetka Ave. (N) to Edgefield Ave.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	60,298	0	60,298	4th/06
Stichter and Aberdeen - Edgemere to Thackery	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	24,527	18,420	6,107	164,142	0	188,669	4th/06
Strayhorn between Mesquite City Limits - Strayhorn to Barnesbridge	Alley Reconstruction	Neighborhood Quality	09	03 Bond Program	289,213	35,767	253,447	0	0	289,213	4th/06
Street and Sidewalk Petitions	Street Petitions	Neighborhood Quality	01	03 Bond Program	85,972	0	85,972	0	575,354	661,326	Various
Street Petitions - Future	Street Petitions	Neighborhood Quality	Citywide	95 Bond Program	540,989	536,486	4,503	0	0	540,989	N/A

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Street Resurfacing -Miscellaneous Projects	Street Improvements	Economic Development	Citywide	98 Bond Program	862,207	0	862,207	0	0	862,207	N/A
Street Resurfacing Projects for Council District 8	Street Resurfacing	Economic Development	08	03 Bond Program	648,328	470,655	177,673	382,664	382,664	1,413,656	4th/07
Street Right-of-WayAcquisition - Miscellaneous	Street Improvements	Economic Development	Citywide	95 Bond Program	53,000	52,550	450	0	0	53,000	N/A
Street, Alley and Drainage Infrastructure Improvements for Low/Mod Income housing development	Housing Infrastructure Improvements	Neighborhood Quality	Citywide	03 Bond Program	4,184,722	3,899,513	285,209	1,211,877	2,838,205	8,234,804	3rd/07
Streets - Miscellaneous	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	40,183	0	40,183	0	0	40,183	N/A
Sudbury Dr - Skillman St to Norris St	Street Reconstruction	Economic Development	14	03 Bond Program	0	0	0	62,013	415,008	477,021	2nd/08
Sundial Dr and Satsuma Dr - Channel Dr to Sundial Dr	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	137,205	15,083	122,122	0	0	137,205	1st/06
Sundial Dr. and Satsuma Dr. - Dennis to Channel Dr	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	215,698	25,398	190,300	0	0	215,698	1st/06
Sunnyvale St. - Cummings St. to Ann Arbor Ave.	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	0	425,398	425,398	4th/07
Sunset Ave. - Hampton Rd. to Franklin St.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	31,656	0	31,656	4th/06
Swiss Ave - Fitzhugh Ave to La Vista Dr	Street Resurfacing	Economic Development	02,14	03 Bond Program	0	0	0	1,242,046	0	1,242,046	4th/06
Sylvan Ave - Irving Blvd to Canada Dr	Thoroughfares	Economic Development	02,06	85 Bond Program	771,105	771,105	0	0	0	771,105	N/A
Sylvan Bridge from Irving Blvd to Gallager	Intergovernmental Partnership Projects	Economic Development	06	03 Bond Program	1,777,793	558,627	1,219,166	2,702,029	0	4,479,822	4th/09

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Tamalpais Dr. - St. Augustine Rd. to Alley Entrance	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	36,506	0	36,506	4th/06
Tanglecrest Dr. - Birchridge Dr. to Overview Dr.	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	0	66,375	66,375	4th/07
Tatum Ave - Goodman St North to dead end	Street Petitions	Neighborhood Quality	03	98 Bond Program	445,864	445,064	800	0	0	445,864	2nd/05
Tennant St. (N) - Jefferson to 140'S.of P/C at 10th	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	29,532	0	29,532	4th/06
Tenth St - Anthony to Clarendon	Sidewalk Improvements	Neighborhood Quality	07	98 Bond Program	30,706	27,815	2,891	0	0	30,706	4th/02
Tenth St (W) and Jefferson -Marlborough to Oak Cliff	Alley Petitions	Neighborhood Quality	01	03 Bond Program	0	0	0	10,395	69,564	79,959	4th/07
Tenth St Historic District	Intergovernmental Partnership Projects	Economic Development	07	03 Bond Program	198,500	14,950	183,550	0	847,595	1,046,095	1st/08
Thackery St. - Deloache Ave. to Walnut Hill Ln.	Street Resurfacing	Economic Development	13	03 Bond Program	335,170	311,993	23,177	0	0	335,170	4th/05
Thomas Ave. - Fairmount St. to Boll St.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	0	66,374	66,374	4th/07
Thurston Dr - Anson Rd to Burbank St	Street Petitions	Neighborhood Quality	02	98 Bond Program	2,369,044	2,369,044	0	0	0	2,369,044	4th/04
TI Blvd. - 13200 TI Blvd. to Sherman St.	Street Resurfacing	Economic Development	11	03 Bond Program	0	0	0	243,032	0	243,032	4th/06
Tibbs St. - Norway Rd. to Orchid Ln.	Street Resurfacing	Economic Development	13	03 Bond Program	0	0	0	163,383	0	163,383	4th/06
Tillery Ave (N)-dead end S of Goodman to dead end N of Goodman	Street Petitions	Neighborhood Quality	03	98 Bond Program	631,237	631,237	0	0	0	631,237	2nd/05

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Tioga St(4228) and Wilshire -J J Lemmon to Tioga	Alley Reconstruction	Neighborhood Quality	08	03 Bond Program	0	0	0	16,223	108,571	124,794	3rd/07
Tokowa and Minyard's - Masters to Dead End	Alley Reconstruction	Neighborhood Quality	05	03 Bond Program	20,133	0	20,133	134,736	0	154,869	4th/06
Tolbert St. - Military Pkwy. to Cul-de-Sac	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	12,744	0	12,744	4th/06
Tonawanda Dr. - Holcomb Rd. to Oak Hill Cir.	Street Resurfacing	Economic Development	05	03 Bond Program	0	0	0	0	65,302	65,302	4th/07
Transportation - Cameras	Participation With Other Government Agencies -	Economic Development	Citywide	95 Bond Program	804,263	555,250	249,013	0	0	804,263	Various
Transportation - Cameras	Transportation Systems Management	Economic Development	Citywide	98 Bond Program	350,000	0	350,000	0	0	350,000	Various
Transportation Systems	Participation With Other Government Agencies -	Economic Development	Citywide	Reimb	111,090	70,413	40,677	0	0	111,090	Various
Trego Court (S) - Cricket Dr. to Harvest Rd.	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	38,069	0	38,069	4th/06
Trinity Corridor Land Acquisition	Trinity River Transportation Related Projects	Trinity River Project	Citywide	95 Bond Program	300,000	196,896	103,104	0	0	300,000	N/A
Trinity Mills - Midway to Dallas North Tollway	Participation With Other Government Agencies -	Economic Development	12	Reimb	1,242,000	761,147	480,853	0	0	1,242,000	1st/05
Trinity Mills at Dallas North Tollway	Participation With Other Government Agencies -	Economic Development	12	95 Bond Program	20,000	20,000	0	0	0	20,000	4th/06
Troyglen Dr. - Dead End to Dead End	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	0	35,812	35,812	4th/07
Turtle Creek Blvd - Market Center Blvd to Levee St	Thoroughfares	Economic Development	02	03 Bond Program	296,077	218,981	77,096	1,981,436	0	2,277,513	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Twelfth St - Ravinia Dr to Briscoe Blvd	Street Petitions	Neighborhood Quality	01	98 Bond Program	434,278	434,278	0	0	0	434,278	1st/02
University and Birchbrook - Amesbury to Skillman	Alley Reconstruction	Neighborhood Quality	14	03 Bond Program	20,109	15,126	4,984	134,573	0	154,682	2nd/07
Urban Ave. - Military Pkwy. to Benning Ave.	Street Resurfacing	Economic Development	04	03 Bond Program	0	0	0	31,309	0	31,309	4th/06
US 75 at Churchill Way	Intergovernmental Partnership Projects	Economic Development	10,11	03 Bond Program	1,075,000	767,418	307,582	0	0	1,075,000	2nd/06
Valley Meadow Dr. - Brockbank Dr. to Park Ln.	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	117,555	0	117,555	4th/06
Valley Ridge Rd. - Mixon Dr. to Elmada Ln.	Street Resurfacing	Economic Development	13	03 Bond Program	72,399	67,393	5,006	0	0	72,399	4th/05
Valley View/Walnut - IH 635 to E. City Limits	Participation With Other Government Agencies -	Economic Development	10,11	98 Bond Program	2,032,107	0	2,032,107	0	0	2,032,107	1st/09
Valley View/Walnut-IH 635	Participation With Other Government Agencies -	Economic Development	10,11	95 Bond Program	166,000	78,666	87,334	0	0	166,000	1st/09
Vanderbilt Ave. - Laneri to Concho St.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	173,200	0	173,200	4th/06
Velasco Ave. - Westlake Ave. to Pearson Dr.	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	54,805	0	54,805	4th/06
Vernon Ave. (S) - Page Ave. to Twelfth St.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	17,554	0	17,554	4th/06
Waggoner(6414) and Meadow - Tibbs to Edgemere	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	26,823	20,001	6,822	179,509	0	206,332	3rd/06
Wagon Wheels(n. and parallel to)-Old Ox to Wagon Wheels	Alley Petitions	Neighborhood Quality	05	03 Bond Program	0	0	0	23,677	158,454	182,131	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Walling and Edgerton - Walling to Fenton	Alley Reconstruction	Neighborhood Quality	09	03 Bond Program	341,831	34,064	307,767	0	0	341,831	2nd/06
Walnut Hill Ln - Greenville to RR E Manderville	Street Reconstruction	Economic Development	13	95 Bond Program	52,000	2,209	49,791	0	0	52,000	2nd/06
Walnut Hill Ln (North side) - Boedeker to Central Expwy	Sidewalk Safety	Neighborhood Quality	11	03 Bond Program	50,432	0	50,432	0	0	50,432	2nd/06
Walnut Hill Ln at Denton Dr. - Cross Street Replacement	Intergovernmental Partnership Projects	Economic Development	06	03 Bond Program	32,000	0	32,000	0	0	32,000	4th/05
Walnut St. - Lois Ln. (S) to 9601 Walnut St.	Street Resurfacing	Economic Development	10	03 Bond Program	0	0	0	433,986	0	433,986	4th/06
Warranted Signals - Group 1	Warranted Signals, School Flashers and Whistle-Banned	Neighborhood Quality	Citywide	03 Bond Program	546,362	0	546,362	273,181	273,181	1,092,724	1st/07
Warranted Signals - Group 2	Warranted Signals, School Flashers and Whistle-Banned	Neighborhood Quality	Citywide	03 Bond Program	62,450	0	62,450	31,225	31,225	124,900	1st/08
Warranted Traffic Signals and School Flashers	Transportation Systems Management	Economic Development	Citywide	General Capital Reserve	245,687	245,687	0	0	0	245,687	Various
Warranted Traffic Signals and School Flashers	Transportation Systems Management	Economic Development	Citywide	Street Assess	500,084	500,084	0	0	0	500,084	Various
Warranted Traffic Signals and School Flashers	Transportation Systems Management	Economic Development	Citywide	98 Bond Program	1,092,936	1,080,999	11,937	0	0	1,092,936	Various
Washington Ave. (N) - Swiss Ave. to Bryan St.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	84,470	26,007	110,477	4th/07
Watson Dr - 56th St south to dead end	Street Petitions	Neighborhood Quality	08	03 Bond Program	0	0	0	85,609	572,920	658,529	1st/08
Watsonwood - Skyfrost to Scarlet	Street Petitions	Neighborhood Quality	08	95 Bond Program	465,507	465,507	0	0	0	465,507	2nd/03

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Wayland Dr. - Woodmere to Dead End	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	50,000	50,000	4th/07
Wedglea Dr. - Bahama Dr. to Dead End	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	21,944	0	21,944	4th/06
Welborn St. - Routh St. to Lemmon Ave.	Street Resurfacing	Economic Development	14	03 Bond Program	0	0	0	249,508	0	249,508	4th/06
Wendover Rd. - Westlake Ave. to Merrilee Ln.	Street Resurfacing	Economic Development	09	03 Bond Program	91,699	85,358	6,341	0	0	91,699	4th/05
Wentworth St. - Edgefield Ave. to Windomere Ave.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	20,229	0	20,229	4th/06
Wentworth St. - Hampton Rd. to Chalmers St.	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	53,825	0	53,825	4th/06
West End Historic District-Area A	Street Lighting	Economic Development	02	03 Bond Program	0	0	0	0	275,826	275,826	1st/08
West Shore Dr. - Meadow Lake Ave. to Wabash Cir.	Street Resurfacing	Economic Development	09	03 Bond Program	0	0	0	30,992	0	30,992	4th/06
Westmoreland (N) - 500 Block	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	33,500	33,500	4th/07
Westmoreland (N) - Remond to Singleton	Street Reconstruction	Economic Development	01,03,06	98 Bond Program	7,524,391	4,589,698	2,934,693	0	0	7,524,391	1st/06
Westmoreland (N) - Singleton to Canada	Street Resurfacing	Economic Development	06	98 Bond Program	415,511	415,511	0	0	0	415,511	2nd/02
Westmoreland (S ) - Jefferson thru Raydell	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	80,000	80,000	4th/07
Westmoreland (S) - Ivandell to Brandon	Street Resurfacing	Economic Development	01	03 Bond Program	0	0	0	0	220,000	220,000	4th/07

## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Westmoreland (S) - Rockford to Kiest	Street Resurfacing	Economic Development	01,03	03 Bond Program	0	0	0	0	775,000	775,000	4th/07
Westport - Mouser to Harrell	Street Petitions	Neighborhood Quality	06	95 Bond Program	87,593	87,593	0	0	0	87,593	2nd/99
Whistle Banned Rail Road Crossing	Warranted Signals, School Flashers and Whistle-Banned	Neighborhood Quality	12	03 Bond Program	401,744	0	401,744	0	0	401,744	1st/09
Whitehall (3658) and Jubilee - Sonnet to Marsh La	Alley Reconstruction	Neighborhood Quality	13	03 Bond Program	0	0	0	33,829	226,393	260,222	4th/07
Whitehurst Dr - Arbor Park Dr to Exist Walk	Sidewalk Improvements	Neighborhood Quality	10	98 Bond Program	25,917	15,465	10,452	0	0	25,917	3rd/04
Whitestar Ln. - Olusta Dr. to Gayglen Dr.	Street Resurfacing	Economic Development	08	03 Bond Program	0	0	0	39,815	0	39,815	4th/06
Whitewood Dr. - Wayland Dr. to Cedarhurst Dr.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	0	38,273	38,273	4th/07
Williamson Rd. - Mockingbird Ln. to Sperry St.	Street Resurfacing	Economic Development	09	03 Bond Program	78,393	57,484	20,909	0	0	78,393	4th/04
Winchester and Berryhill - Fremont to Winchester	Alley Reconstruction	Neighborhood Quality	09	03 Bond Program	14,869	13,485	1,384	99,510	0	114,379	4th/06
Windomere Ave. (N) - Kings Hwy. to Stewart Dr.	Street Resurfacing	Economic Development	03	03 Bond Program	0	0	0	34,841	0	34,841	4th/06
Winnetka Heights Triangle Park	Streetscape/Urban Design	Neighborhood Quality	03	03 Bond Program	0	0	0	19,850	0	19,850	2nd/07
Winnetka Heights Triangle Park	Streetscape/Urban Design	Neighborhood Quality	03	95 Bond Program	1,126	1,126	0	0	0	1,126	2nd/07
Woodall St. - Quebec St. to Irving Blvd.	Street Resurfacing	Economic Development	06	03 Bond Program	0	0	0	51,211	0	51,211	4th/06



## STREET AND THOROUGHFARE CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Woodin - Toluca to Marsalis	Street Resurfacing	Economic Development	06	98 Bond Program	148,924	148,924	0	0	0	148,924	3rd/02
Woodmeadow Pkwy. - Connection at 11202 Woodmeadow - Ferguson Rd	Street Resurfacing	Economic Development	09	03 Bond Program	129,971	120,984	8,987	0	0	129,971	4th/05
Woodstone (7905) and Roundrock -Spring Creek to Coit	Alley Reconstruction	Neighborhood Quality	12	03 Bond Program	0	0	0	25,389	169,911	195,300	4th/07
Wycliff - Irving to IH 35E	Street Resurfacing	Economic Development	06	98 Bond Program	184,966	184,966	0	0	0	184,966	3rd/02
Yamini (7422) and Midbury - St. Michales to Pebbledow	Alley Reconstruction	Neighborhood Quality	11	03 Bond Program	0	0	0	15,802	105,753	121,555	3rd/08
Yarmouth at Zang Blvd	Intergovernmental Partnership Projects	Economic Development	01	03 Bond Program	136,965	0	136,965	0	0	136,965	3rd/08
Yeager Dr. - Broadmoor Dr. to Rupley Ln.	Street Resurfacing	Economic Development	09	03 Bond Program	30,165	28,079	2,086	0	0	30,165	4th/05
Zang Blvd. (N) - Tenth St. to Davis St.	Street Resurfacing	Economic Development	01	03 Bond Program	191,975	112,469	79,506	0	0	191,975	3rd/04
Zang Blvd. (S) - Tenth St. to W. Jefferson Blvd.	Street Resurfacing	Economic Development	01	03 Bond Program	77,607	45,466	32,141	0	0	77,607	3rd/04
Zola Ln from Cantura Dr to Dead End S of Cantura	Street Petitions	Neighborhood Quality	08	03 Bond Program	0	0	0	19,341	129,438	148,779	2nd/08
<b>Total Street and Thoroughfare Capital Improvements</b>					<b>269,610,320</b>	<b>150,853,264</b>	<b>118,757,056</b>	<b>71,098,456</b>	<b>60,353,799</b>	<b>401,062,575</b>	

# TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

## MISSION

This program consists of projects along the Trinity River Corridor that provide for flood protection, environmental restoration/preservation, recreation, transportation improvements and economic development. The current Trinity River Corridor projects include the Dallas Floodway Extension and development of flood improvements in the Elm Fork area. Also included are transportation improvements such as the Woodall Rodgers Extension Bridge and the Trinity Parkway, both of which will provide reliever routes to allow the State to make improvements to the Canyon/Mixmaster/Lower Stemmons areas. Other projects will provide for recreational amenities in the Great Trinity Forest and lakes within the Floodway.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY2004-05

1. Selected the locally preferred alignment for the Trinity Parkway
2. Completed design of Margaret Hunt Hill Signature Bridge (formerly known as the Woodall Rodgers Signature Bridge)
3. Received \$12 million donation from Hunt Petroleum for naming rights for Margaret Hunt Hill Signature Bridge.
4. Began construction of the Chain of Wetlands component of the Dallas Floodway Extension Project.
5. Completed Elm Fork Floodplain Master Plan; began design for Elm Fork flood improvements.
6. Completed Levee Top Trail.
7. Completed the Trinity River Corridor Comprehensive Land Use Plan.
8. Continued land acquisition process for Great Trinity Forest, Elm Fork, Woodall Rodgers Extension, Dallas Floodway Extension Project, and Trinity Parkway.

9. Began development plan for Elm Fork Soccer Complex.
10. Completed Great Trinity Forest sampling and data compilation and began Forest Management Plan development.

## HIGHLIGHTED OBJECTIVES FOR FY2005-06

1. Begin construction of Margaret Hunt Hill Signature Bridge.
2. Begin design of Trinity Parkway.
3. Begin construction of Buckeye Trail.
4. Begin construction of Moore Park Gateway.
5. Begin design of Trinity Lakes.
6. Continue land acquisition process for Great Trinity Forest, Elm Fork, Woodall Rodgers Extension, Dallas Floodway Extension Project, and Trinity Parkway.
7. Continue pursuit of grant and other funding opportunities for unfunded amenities.

## OPERATING & MAINTENANCE COST

Upon completion, certain capital improvement projects along the Trinity River Corridor will have on-going costs associated with operating and maintaining improvements. These costs will be considered when developing the City's operating budget.

**Dallas Floodway Extension** - \$550,000  
**Trinity River Chain of Lakes** - \$1,754,000  
**Great Trinity Forest Park** - \$1,220,000  
**Elm Fork** - \$828,000

## SERVICE DESCRIPTIONS

**Professional Services and Debt Issuance** Provides funding for certain costs associated with capital improvement projects. These costs include studies and long-range plans, debt issuance costs, and reimbursements to

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

the General Fund for professional staff services such as design, survey, land acquisition fees and engineering. Debt issuance and CIP Engineering costs are paid from the interest earned on bond proceeds. These costs also include transfers to General Fund.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Trinity River Projects** Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
1998 General Obligation Bonds	91,215,176	51,108,922	40,106,254	49,590,356	107,525,711	248,331,243
US Army Corps of Engineers Project Cooperation Funds	7,000,000	0	7,000,000	7,000,000	8,200,000	22,200,000
<b>Total Sources of Funds</b>	<b>98,215,176</b>	<b>51,108,922</b>	<b>47,106,254</b>	<b>56,590,356</b>	<b>115,725,711</b>	<b>270,531,243</b>

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Professional Services and Debt Issuance	125,000	125,000	0	1,181,243	0	1,306,243
Public Art	1,233,000	1,233,000	0	0	0	1,233,000
Trinity River Projects	96,857,176	49,750,922	47,106,254	55,409,113	115,725,711	267,992,000
<b>Total Uses of Funds</b>	<b>98,215,176</b>	<b>51,108,922</b>	<b>47,106,254</b>	<b>56,590,356</b>	<b>115,725,711</b>	<b>270,531,243</b>

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Beckley Avenue Extension	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	1,967,525	0	1,967,525	4,000,000	0	5,967,525	1st/08
Bond Sale Expense - Trinity River Corridor	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	106,118	0	106,118	N/A
Capital Database Management System	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	125,000	125,000	0	0	0	125,000	N/A
CIP Engineering - Trinity River	Professional Services and Debt Issuance	Staff Accountability	Citywide	98 Bond Program	0	0	0	1,075,125	0	1,075,125	N/A
Dallas Floodway Extension	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	19,414,039	17,754,115	1,659,924	5,250,999	1,212	24,666,250	1st/11
Elm Fork Floodplain Study	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	13,239,245	10,930,913	2,308,332	9,250,755	7,510,000	30,000,000	4th/10
Great Trinity Forest Park	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	11,109,229	7,806,016	3,303,213	19,607,359	10,743,812	41,460,400	4th/08
Trinity Corridor Land Use Study	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	1,025,000	1,025,000	0	0	0	1,025,000	1st/05
Trinity Parkway Corridor Transportation Projects	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	12,407,852	7,034,712	5,373,140	9,542,890	61,537,213	83,487,955	4th/11
Trinity River Chain of Lakes	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	2,850,166	2,250,165	600,001	757,110	27,733,474	31,340,750	4th/11
Trinity River Corridor Cooperation Fund	Trinity River Projects	Trinity River Project	Citywide	US Army Corps of Engineers	7,000,000	0	7,000,000	7,000,000	8,200,000	22,200,000	1st/11
Woodall Rodgers Extension-Public Art Projects (Design)	Public Art	Neighborhood Quality	Citywide	98 Bond Program	1,233,000	1,233,000	0	0	0	1,233,000	4th/05
Woodall Rogers Extension	Trinity River Projects	Trinity River Project	Citywide	98 Bond Program	27,844,120	2,950,000	24,894,120	0	0	27,844,120	2nd/08

## TRINITY RIVER CORRIDOR CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
<b>Total Trinity River Corridor Capital Improvements</b>					98,215,176	51,108,922	47,106,254	56,590,356	115,725,711	270,531,243	

# WATER UTILITIES CAPITAL IMPROVEMENTS

## **MISSION**

The City of Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the citizens of Dallas and to the surrounding Customer Cities. DWU's mission is to provide services vital to the health and safety of Dallas citizens and our customers and to support the City's efforts toward economic development, environmental protection and enhancement of quality of life, including water supply, treatment, and distribution; wastewater collection and treatment; and billing, credit and collection and customer service.

The mission of the Water Utilities Department Capital Improvement Program is to provide an adequate water supply and wastewater treatment to its customers by the acquisition of future water and wastewater facilities and to renovate and construct improvements to existing water and wastewater facilities throughout the City of Dallas.

## **ACCOMPLISHMENTS FOR FY2004-05**

1. Awarded the construction contract for the Lake Fork Water Pump Station project.
2. Awarded the construction contract for the Bachman High Service Pump Station.
3. Awarded the design contract for an additional raw water pipeline from Tawakoni Balancing Reservoir to East Side Water Treatment Plant.
4. Awarded contract and began construction of the new Doran Water Pump Station.
5. Completed construction and brought online the new East Side Water Treatment Plant Ozone Facility.
6. Completed construction of the third segment of Lake Fork Pipeline with the installation of 116,470 linear feet of 108-inch raw water pipeline.
7. Completed construction and placed into service the new Bachman Water Treatment Plant Low Lift Pump Station and Raw Water Supply Pipeline.
8. Began construction of diffused aeration improvements at the Southside Wastewater Treatment Plant. The existing mechanical aerators will be replaced with a diffused air system which will reduce power costs and

improve the treatment process.

9. Completed construction and placed in service the new 120 million gallon peak flow storage basins at the Southside Wastewater Treatment Plant.
10. Awarded the initial phase of the design contract for a new wastewater pump station at the Central Wastewater Treatment Plant. The new pump station will replace the Cadiz Street Pump Station.
11. Awarded the design contract for additional effluent filters at the Central Wastewater Treatment Plant which will increase filter capacity during high flow conditions.
12. Completed the Recycled Water Implementation Plan to provide a strategy for direct, non-potable reuse projects for purposes (irrigation, industrial, etc.) that do not require drinking water quality. This Plan also identifies options to augment the water supply (in-direct, potable reuse) by conveying highly treated wastewater effluent to Lake Ray Hubbard and Lake Lewisville.
13. Completed construction of the anaerobic digester expansion at the Southside Wastewater Treatment Plant to allow treatment and stabilization of all solids generated by Dallas' wastewater plants.
14. Awarded water and wastewater main replacement contracts which will result in the installation of approximately 75 miles of water and wastewater mains, including relocations and private development projects.

## **OBJECTIVES FOR FY 2005-06**

1. Award the construction contract for the energy co-generation facility at the Southside Wastewater Treatment Plant to convert the methane produced by the digesters into electricity.
2. Complete the Wastewater Master Plan. The master plan will develop the Wastewater Pipeline Capital Improvement Program for the next ten years. Included in the plan will be the identification of critical areas in need of replacement and /or redundancy, as well as identification of areas of potential growth and redevelopment. Implementation of the



## WATER UTILITIES CAPITAL IMPROVEMENTS

capital improvement plan will result in improved service delivery and reduction of sanitary sewer overflows.

3. Complete the Water Master Plan. The master plan will develop the Treated Water Pipeline Capital Improvement Program for the next ten years. Included in the plan will be the identification of critical areas in need of replacement and /or redundancy, as well as identification of areas of potential growth and redevelopment. Implementation of the capital improvement plan will result in improved water service delivery.
4. Award the construction contract for the East Side Water Treatment Plant Filter Improvements project. This project is the first phase of a multi-phased, major plant expansion at East Side, bringing the plant capacity from 440 MGD to 540 MGD. This project will add additional filters, air scour, valves, and flow meters to increase the output of the plant.
5. Award construction contract for Phase 4 of the 108-inch Lake Fork Pipeline project. This project adds approximately 5 miles of additional 108-inch raw water supply pipe to the already existing 22 miles of installed Lake Fork Pipeline.
6. Award contract for the construction of an additional electrical substation for the East Side Water Treatment Plant Expansion to 540 million gallons per day. This project adds electric supply to the East Side WTP to meet the requirements of the plant expansion to 540 MGD.
7. Award construction of the Camp Wisdom Water Pump Station. This project provides a permanent new water pump station to replace temporary pumps at the American Way Tank property and provides a more reliable supply to the southwest (Red Bird High) area of Dallas.
8. Award water and wastewater main replacement contracts which will result in the installation of approximately 85 miles of water and wastewater mains, including relocations and private development projects.
9. Award the Elm Fork Water Treatment Plant Supervisory Control and Data Acquisition System (SCADA). This project provides SCADA to the Elm Fork Water Treatment Plant that is consistent with the SCADA systems at the other 2 water treatment plants.

Upon completion, certain capital improvement projects will have on-going costs associated with operating and maintaining the new facility, improvement or expansion. These costs will be considered when developing DWU's operating budget.

**Southside Wastewater Treatment Plant** – diffused air improvements (\$550,000) starting in FY 06

**Southside Wastewater Treatment Plant** – digester improvements (\$800,000) starting in FY 06

**Southside Wastewater Treatment Plant** – energy co-generation facility (\$2,500,000) starting in FY 07

**Central Wastewater Treatment Plant** – maintenance facility (\$370,000) starting in FY 06

**Bachman Water Treatment Plant** – ozone improvements \$2,000,000 starting in FY 06

**Camp Wisdom Water Pump Station** - \$450,000 starting in FY 08

**Doran Water Pump Station** - \$450,000 starting in FY 07

**East Side Transfer Pump Station #3** - \$1,200,000 starting in FY 09

### OPERATIONS AND MAINTENANCE COST

# WATER UTILITIES CAPITAL IMPROVEMENTS

## **SERVICE DESCRIPTIONS**

**Homeowner Extensions and Unserved Areas** Construction of water and wastewater main extensions to homeowners and meters for water service.

**Inflow/Infiltration Remediation** Design and construction of improvements to eliminate inflow and infiltration conditions within the wastewater collection system.

**Mains, Pump Stations and Associated Facilities** Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage reservoirs, and elevated tanks citywide as required by growth, development and obsolescence. Surveying services and geotechnical design are also included.

**Public Art** Includes the public art initiatives throughout the City of Dallas. Funds generated by Public Art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks and for administration of the public art projects.

**Raw Water Pumping and Transmission** Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities to include the Lake Fork Pump Station and pipeline.

**Rehabilitation and Equipment** Maintenance and renovation of major water and wastewater facilities.

**Relocations In Advance of Paving** Replacement of water mains, sanitary sewers and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County and State programs.

**Service Centers, Offices and Research Facilities** Renovation of existing service facilities and business and customer service systems.

**Studies and Master Plans** Studies related to water and wastewater operations and master plan updates.

**Wastewater Treatment Plants and Associated Facilities** Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.

**Water Supply Reservoirs and Dams** Dam inspection, consultation, rehabilitation and erosion studies for various dams.

**Water Treatment Plants and Associated Facilities** Design and construction of renovations, expansions and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant. Funding for the design and construction of the proposed future water treatment plants.

**Wholesale Customer Facilities (Funded by Customer Cities)** Construction of facilities necessary to provide service to the Customer Cities. Funding for these projects comes from the wholesale customer cities.

## WATER UTILITIES CAPITAL IMPROVEMENTS

<u>Source of Fund</u>	Budget as of <b>06-30-05</b>	Spent or Committed <b>06-30-05</b>	Remaining as of <b>06-30-05</b>	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost
Capital Construction - Wastewater	357,570,111	334,164,538	23,405,573	18,488,000	25,665,000	401,723,111
Capital Construction - Water	455,193,528	407,628,752	47,564,776	26,730,000	34,420,000	516,343,528
Commercial Paper - Wastewater	433,664,665	388,925,910	44,738,755	51,974,000	65,202,000	550,840,665
Commercial Paper - Water	773,555,148	657,831,232	115,723,917	144,026,000	132,213,000	1,049,794,148
Revenue Bonds - Wastewater	120,912,217	120,862,654	49,563	0	0	120,912,217
Revenue Bonds - Water	169,065,965	169,020,914	45,051	0	0	169,065,965
Water Utilities - Public Art Fund	1,360,000	468,305	891,695	58,000	0	1,418,000
<b>Total Sources of Funds</b>	<b>2,311,321,634</b>	<b>2,078,902,305</b>	<b>232,419,329</b>	<b>241,276,000</b>	<b>257,500,000</b>	<b>2,810,097,634</b>

## WATER UTILITIES CAPITAL IMPROVEMENTS

<u>Use of Funds</u>	<u>Budget as of 06-30-05</u>	<u>Spent or Committed 06-30-05</u>	<u>Remaining as of 06-30-05</u>	<u>FY2005-06 Adopted</u>	<u>FY2006-07 Estimated</u>	<u>Total Estimated Cost</u>
Homeowners and Unserved Areas	69,845,760	63,768,679	6,077,081	2,600,000	2,600,000	75,045,760
Inflow/Infiltration Remediation	86,268,559	86,266,936	1,623	0	0	86,268,559
Mains, Pump Stations and Associated Facilities	623,999,780	577,165,212	46,834,568	104,007,000	112,169,000	840,175,780
Public Art	1,360,000	468,305	891,695	58,000	0	1,418,000
Raw Water Pumping and Transmission	189,367,888	136,342,219	53,025,669	23,500,000	29,600,000	242,467,888
Rehabilitation and Equipment	112,847,033	97,722,613	15,124,420	7,606,000	7,755,000	128,208,033
Relocations In Advance of Paving	163,254,256	151,296,548	11,957,708	20,000,000	15,000,000	198,254,256
Service Centers, Offices and Research Facilities	52,910,015	35,085,354	17,824,661	0	0	52,910,015
Studies and Master Plans	32,371,551	28,058,444	4,313,107	3,000,000	4,500,000	39,871,551
Wastewater Treatment Plants and Associated Facilities	462,059,490	430,938,795	31,120,695	24,450,000	39,150,000	525,659,490
Water Supply Reservoirs and Dams	16,817,314	16,376,753	440,561	500,000	5,000,000	22,317,314
Water Treatment Plants and Associated Facilities	499,203,804	454,461,962	44,741,842	55,555,000	41,726,000	596,484,804
Wholesale Customer Facilities (Funded by Customer Cities)	1,016,184	950,484	65,700	0	0	1,016,184
<b>Total Uses of Funds</b>	<b>2,311,321,634</b>	<b>2,078,902,305</b>	<b>232,419,329</b>	<b>241,276,000</b>	<b>257,500,000</b>	<b>2,810,097,634</b>

## WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Revenue Bonds	71,951,597	71,951,597	0	0	0	71,951,597	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Capital Construction	15,473,579	15,233,811	239,768	0	0	15,473,579	Various
Bachman Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Comm'l Paper	89,084,748	49,644,247	39,440,501	721,000	5,300,000	95,105,748	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Economic Development	Citywide	Revenue Bonds	19,151,304	19,151,304	0	0	0	19,151,304	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Economic Development	Citywide	Capital Construction	47,409,646	44,535,068	2,874,578	950,000	400,000	48,759,646	Various
Central Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Economic Development	Citywide	Comm'l Paper	95,435,505	79,378,604	16,056,901	3,500,000	14,900,000	113,835,505	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Revenue Bonds	11,246,212	11,246,212	0	0	0	11,246,212	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Comm'l Paper	136,246,399	136,101,029	145,370	49,334,000	25,696,000	211,276,399	Various
East Side Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Capital Construction	30,199,821	28,050,742	2,149,079	2,500,000	1,900,000	34,599,821	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Revenue Bonds	3,414,138	3,414,138	0	0	0	3,414,138	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Capital Construction	32,314,178	30,745,555	1,568,623	3,000,000	0	35,314,178	Various
Elm Fork Water Treatment Plant	Water Treatment Plants and Associated Facilities	Economic Development	Citywide	Comm'l Paper	109,273,132	108,074,630	1,198,502	0	8,830,000	118,103,132	Various
Public Art Program - Wastewater	Public Art	Neighborhood Quality	Citywide	Capital Construction	556,000	0	556,000	0	0	556,000	Various

## WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Public Art Program - Water	Public Art	Neighborhood Quality	Citywide	Capital Construction	804,000	468,305	335,695	58,000	0	862,000	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Economic Development	Citywide	Capital Construction	43,776,963	42,440,758	1,336,205	2,000,000	2,600,000	48,376,963	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Economic Development	Citywide	Comm'l Paper	143,224,118	91,534,851	51,689,267	21,500,000	27,000,000	191,724,118	Various
Raw Water Pumping and Transmission Facilities	Raw Water Pumping and Transmission	Economic Development	Citywide	Revenue Bonds	2,366,807	2,366,610	197	0	0	2,366,807	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Economic Development	Citywide	Capital Construction	84,738,219	79,746,599	4,991,620	9,690,000	10,770,000	105,198,219	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Economic Development	Citywide	Comm'l Paper	121,423,088	109,230,607	12,192,481	24,441,000	27,417,000	173,281,088	Various
Sewer Mains, Interceptors and Lift Stations	Mains, Pump Stations and Associated Facilities	Economic Development	Citywide	Revenue Bonds	24,039,332	24,037,756	1,576	0	0	24,039,332	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Economic Development	Citywide	Revenue Bonds	34,591,442	34,591,442	0	0	0	34,591,442	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Economic Development	Citywide	Capital Construction	99,619,106	98,207,503	1,411,603	750,000	5,700,000	106,069,106	Various
Southside Wastewater Treatment Plant	Wastewater Treatment Plants and Associated Facilities	Economic Development	Citywide	Comm'l Paper	165,852,487	155,074,874	10,777,613	19,250,000	18,150,000	203,252,487	Various
Studies and Master Plans	Studies and Master Plans	Economic Development	Citywide	Comm'l Paper	815	0	815	0	0	815	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Economic Development	Citywide	Comm'l Paper	1,099,078	1,099,078	0	0	5,000,000	6,099,078	Various
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Economic Development	Citywide	Capital Construction	14,846,126	14,405,566	440,560	500,000	0	15,346,126	Various

## WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Supply Reservoirs and Dams	Water Supply Reservoirs and Dams	Economic Development	Citywide	Revenue Bonds	872,110	872,110	0	0	0	872,110	Various
Wastewater Administrative Order	Inflow/Infiltration Remediation	Neighborhood Quality	Citywide	Revenue Bonds	43,586,190	43,586,190	0	0	0	43,586,190	Various
Wastewater Administrative Order	Inflow/Infiltration Remediation	Neighborhood Quality	Citywide	Capital Construction	29,117,958	29,116,336	1,622	0	0	29,117,958	Various
Wastewater Administrative Order	Inflow/Infiltration Remediation	Neighborhood Quality	Citywide	Comm'l Paper	13,564,411	13,564,410	1	0	0	13,564,411	Various
Wastewater Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Economic Development	Citywide	Revenue Bonds	207,283	207,283	0	0	0	207,283	Various
Wastewater Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Economic Development	Citywide	Capital Construction	41,733,572	35,105,774	6,627,798	3,781,000	3,930,000	49,444,572	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Development	Citywide	Revenue Bonds	2,109,795	2,109,795	0	0	0	2,109,795	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Development	Citywide	Capital Construction	21,828,892	21,383,153	445,739	600,000	600,000	23,028,892	Various
Wastewater Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Development	Citywide	Comm'l Paper	1,185,544	1,185,544	0	0	0	1,185,544	Various
Wastewater Relocations	Relocations in Advance of Paving	Neighborhood Quality	Citywide	Revenue Bonds	490,303	490,303	0	0	0	490,303	Various
Wastewater Relocations	Relocations In Advance of Paving	Neighborhood Quality	Citywide	Revenue Bonds	1,464,374	1,464,374	0	0	0	1,464,374	Various
Wastewater Relocations	Relocations In Advance of Paving	Neighborhood Quality	Citywide	Revenue Bonds	7,255,112	7,207,125	47,987	0	0	7,255,112	Various
Wastewater Relocations	Relocations In Advance of Paving	Neighborhood Quality	Citywide	Capital Construction	19,975,661	16,785,948	3,189,713	217,000	265,000	20,457,661	Various

## WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Wastewater Relocations	Relocations In Advance of Paving	Neighborhood Quality	Citywide	Comm'l Paper	26,010,711	20,487,938	5,522,773	4,783,000	4,735,000	35,528,711	Various
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	Staff Accountability	Citywide	Comm'l Paper	3,473,811	3,473,810	1	0	0	3,473,811	Various
Wastewater Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	Staff Accountability	Citywide	Capital Construction	1,347,533	1,300,569	46,964	0	0	1,347,533	Various
Wastewater Studies and Master Plans	Studies and Master Plans	Economic Development	Citywide	Comm'l Paper	6,719,108	6,530,123	188,985	0	0	6,719,108	Various
Wastewater Studies and Master Plans	Studies and Master Plans	Economic Development	Citywide	Capital Construction	11,773,984	7,958,223	3,815,761	2,500,000	4,000,000	18,273,984	Various
Wastewater Wholesale Customer Facilities	Wholesale Customer Facilities (Funded by Customer)	Economic Development	Citywide	Capital Construction	25,540	25,365	175	0	0	25,540	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Economic Development	Citywide	Capital Construction	69,622,831	61,205,815	8,417,016	3,825,000	3,825,000	77,272,831	Various
Water Facilities Repairs and Rehabilitation	Rehabilitation and Equipment	Economic Development	Citywide	Comm'l Paper	1,283,347	1,203,741	79,606	0	0	1,283,347	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Development	Citywide	Capital Construction	41,605,659	38,474,318	3,131,341	2,000,000	2,000,000	45,605,659	Various
Water Homeowners, Unserved Areas, Extensions and Improvements	Homeowners and Unserved Areas	Economic Development	Citywide	Comm'l Paper	3,115,870	615,870	2,500,000	0	0	3,115,870	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Economic Development	Citywide	Revenue Bonds	81,645,829	81,645,453	376	0	0	81,645,829	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Economic Development	Citywide	Capital Construction	112,812,516	103,393,342	9,419,174	11,120,000	22,295,000	146,227,516	Various
Water Mains, Pumping and Storage Facilities	Mains, Pump Stations and Associated Facilities	Economic Development	Citywide	Comm'l Paper	199,340,796	179,111,455	20,229,341	58,756,000	51,687,000	309,783,796	Various



## WATER UTILITIES CAPITAL IMPROVEMENTS

Project	Service	Key Focus Area	Council District	Funding Source	Budget as of 06/30/05	Spent or Committed 06/30/05	Remaining as of 06/30/05	FY2005-06 Adopted	FY2006-07 Estimated	Total Estimated Cost	In Service Date
Water Relocations Due to Paving	Relocations In Advance of Paving	Neighborhood Quality	Citywide	Revenue Bonds	23,315,314	23,270,762	44,552	0	0	23,315,314	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Neighborhood Quality	Citywide	Capital Construction	34,623,720	31,911,477	2,712,243	1,285,000	1,300,000	37,208,720	Various
Water Relocations Due to Paving	Relocations In Advance of Paving	Neighborhood Quality	Citywide	Comm'l Paper	50,119,061	49,678,621	440,440	13,715,000	8,700,000	72,534,061	Various
Water Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	Staff Accountability	Citywide	Capital Construction	45,049,847	27,272,151	17,777,696	0	0	45,049,847	Various
Water Service Centers, Offices and Research Facilities	Service Centers, Offices and Research Facilities	Staff Accountability	Citywide	Comm'l Paper	3,038,824	3,038,824	0	0	0	3,038,824	Various
Water Studies and Master Plans	Studies and Master Plans	Economic Development	Citywide	Capital Construction	13,877,644	13,570,098	307,546	500,000	500,000	14,877,644	Various
Water Wholesale Customer Facilities	Wholesale Customer Facilities (Funded by Customer)	Economic Development	Citywide	Capital Construction	990,644	925,119	65,525	0	0	990,644	Various
<b>Total Water Utilities Capital Improvements</b>					<b>2,311,321,634</b>	<b>2,078,902,305</b>	<b>232,419,329</b>	<b>241,276,000</b>	<b>257,500,000</b>	<b>2,810,097,634</b>	



## CITY COUNCIL BUDGET AMENDMENTS

### Operating Budget Amendments

#### Expenditure Adjustments:

(\$358,116)	Savings from TIF Payments (reduce expense)
(\$281,689)	Reduce General Fund support to South Dallas Fair Park Trust Fund
\$0	South Dallas Fair Park Trust Fund - use FY 2005-06 revenue to purchase cameras for public spaces
\$380,000	Increase funding for Fuel
\$82,568	Restore Branch Library Book Delivery Service
\$100,000	Increase Utility Assistance for Seniors (from \$50K to \$150K)
\$360,942	Add six Planners positions
\$25,000	City Planning Commission - training and bus tour
\$18,197	Reduce proposed funding cut of 25% to support Community Access Cable TV (from \$175K to \$156,803)
<u>\$326,902</u>	

#### Revenue Adjustments:

\$434,000	CDBG Reprogramming
\$100,000	Additional TXU Electric revenue due to higher average temperatures in August
\$1,503,000	Full cost recovery for Sanitation Collection - Additional Sanitation Rate increase of 59¢ (from proposed 75¢ to \$1.34)
\$733,000	Increase Commercial Alarm Permit Fee (from \$50 to \$100)
\$49,932	Full cost recovery for fire inspection of Day Care facilities - Additional rate increase of \$57 (from proposed \$75 to \$132)
\$1,559,000	Increase Ambulance Fees to \$600 for residents/\$700 non-residents of Dallas and Ambulance Treatment/Non-Transport Fee an additional \$25 (from proposed \$100 to \$125)
(\$3,408,624)	Reduce proposed Property Tax Rate increase from 2.70¢ to 2.20¢
<u>(\$643,406)</u>	Reduce Sales Tax revenue estimate
<u>\$326,902</u>	

## BUDGET PROCESS CALENDAR

The City of Dallas' budget process consists of a nine-month schedule of presentations, hearings, and deliberations. The FY 2005-06 budget process dates are as follows:

<b><u>January, 2005</u></b>	Various Consolidated Plan Public Hearings
<b><u>January 21</u></b>	City Council Planning Session – Refinement of key focus areas for FY 2005-06 budget
<b><u>February 7-8</u></b>	Budget kick-off. City departments given instructions on development of their FY 2005-06 budgets for all services using Zero-Based Budgeting
<b><u>March 4</u></b>	City Manager's Office, Department Directors and Budget staff attended workshop by authors of <u>Price of Government</u>
<b><u>March 9</u></b>	Public Hearing on the Operating, Capital, and Grants and Trusts Budgets
<b><u>April – August 5</u></b>	City Manager's Office budget deliberations included individual department presentations, and two series of deliberations organized by Key Focus Areas.
<b><u>April 6</u></b>	City Council Budget Workshop – FY 2005-06 General Fund Budget Outlook
<b><u>April 7</u></b>	Community Development Commission amendments and approval of Consolidated Plan Budget
<b><u>April 11</u></b>	City Council Budget Workshop – Budgeting for Outcomes Presentation (Peter Hutchinson)
<b><u>May 11</u></b>	Public hearing on the Operating, Capital, and Grants and Trust Budget
<b><u>May 18</u></b>	City Council Budget Workshop – FY 2005-06 General Fund Budget Outlook and FY 2005-06 Consolidated Plan Budget
<b><u>June 1</u></b>	City Council Budget Workshop – Council amendments to FY 2005-06 Consolidated Plan Budget
<b><u>June 8</u></b>	City Council preliminary adoption of Consolidated Plan Budget

## BUDGET PROCESS CALENDAR

- June 15** City Council Budget Workshop – FY 2005-06 General Fund Budget Outlook  
Council can request specific budget topics for briefing and discussion. Council questions are responded to either verbally at the workshop or with follow-up written responses.
- July 25** Certified Tax Roll from Dallas Central Appraisal District
- August 10** City Council Consolidated Plan Budget Public Hearing
- August 10** City Council final adoption of Consolidated Plan Budget
- August 15** City Manager’s FY 2005-06 Proposed Budget presented to City Council in a formal Council briefing. Council feedback is received.
- August 15 - September 8** City Council Budget Town Hall Meetings – These are scheduled by the individual Councilmembers. An Assistant City Manager presents the City Manger’s recommended budget to those in attendance and the Councilmember receives comments and feedback from their constituents on the budget.
- August 24** Public Hearing on the Operating, Capital, and Grants and Trusts Budget
- August 29** City Council Budget Workshop – Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget.
- September 7** City Council Budget Workshop - Specific budget related topics are briefed to the Council. Councilmembers provide their comments on possible changes to the recommended budget
- September 14** City Council adopts Budget on First Reading (requires a majority vote)
- September 19** City Council Budget Amendment Workshop – Councilmembers submit proposed amendments to the City Manager’s recommended budget. Proposed amendments should be balanced with revenue and/or expenditure changes. A majority straw vote is required for an amendment to be included in the recommended budget.

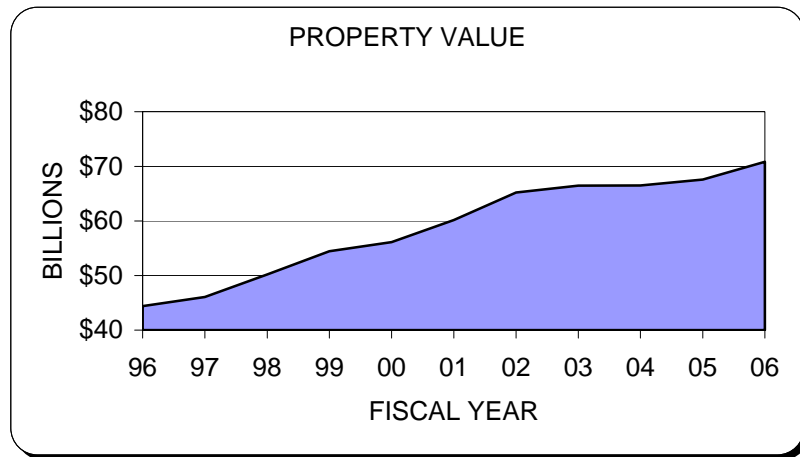
# MAJOR REVENUE SOURCES

## GENERAL FUND MAJOR REVENUE SOURCES

The revenue sources described in this section account for \$795,788,102 (87.8%) of the City's total General Fund operating revenues and \$138,302,853 (84.9%) of the Tax Supported Debt Service revenues.

### PROPERTY TAXES

Property (ad valorem) taxes attach as an enforceable lien on property as of each January 1st. The City's property tax is levied each September on the assessed value listed as of the prior January 1st for all real property and income-producing personal property located in the City. Assessed values are established by the Dallas Central Appraisal District at 100% of the estimated market value and certified by the Appraisal Review Board. The assessed taxable value for the tax roll as of January 1, 2005 (upon which the FY 2005-06 levy is based) is \$70,843,801,880. The 2005 tax roll is 4.83% greater than the 2004 tax roll.



The City is permitted by Article XI, Section 5 of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services including the payment of principal and interest on general obligation long-term debt. The tax rate for the year ending September 30, 2006 is adopted at 74.17¢ per \$100 of which 54.45¢ is allocated for general government operations and maintenance and 19.72¢ is allocated for general obligation debt service payments.

Taxes are due January 31st following the September levy and are considered delinquent after January 31st of each year. Based upon historical collection trends, current tax collections for the year ending September 30, 2006 are estimated to be 96.57% of levy and will generate \$372,480,012 in General Fund revenues and \$134,912,131 in Debt Service revenues for a total of \$507,392,143 in revenues. Prior year taxes, penalties, and interest are expected to produce an additional \$12,608,408 in revenues.

# MAJOR REVENUE SOURCES

## **AMBULANCE REVENUES**

The Dallas Fire Department provides emergency ambulance services within the boundaries of the City of Dallas and the City of Cockrell Hill to any person requesting aid. The emergency medical staff transports the individual or individuals to a hospital providing emergency aid for a transport charge plus itemized charges. The adopted charge is \$600 for residents and \$700 for non-city residents, an increase from \$320 and \$440 respectively, and \$125 for treatment/non- transport services.

The billing and collection of ambulance fees is provided by an outside agency through a contract with the City of Dallas. The current collection agency is Southwest General Services, Inc. To estimate the FY 2005-06 revenue, historical information is used to project the gross amount billed, and a projected rate is applied to this amount.

## **SANITATION SERVICES REVENUE**

Sanitation Services Revenue is collected to support the cost of providing garbage collection, brush and bulky collection, and recyclables collection services for residential customers and a few small commercial customers. This revenue is based on fees, which are collected through the monthly water bills issued by Dallas Water Utilities. The FY 2005-06 estimated revenue is determined by multiplying the current residential rate (adopted increase from \$16.54 to \$17.88 per month) by the projected number of residential customers plus estimates for pack out service and commercial customers. In addition, an allowance of 1.25% is assumed for uncollectible accounts.

## **PRIVATE DISPOSAL REVENUE**

Private Disposal Revenue is collected primarily at the McCommas Bluff Landfill for the privilege of disposing of solid waste at the site. The rates at the McCommas Bluff Landfill are \$16 per ton. The Bachman Transfer Station rate remains unchanged at \$40 per ton. City of Dallas residents hauling their own household and yard wastes are exempt from the fees. The FY 2005-06 figure is determined by projecting the estimate for the current fiscal year and then making adjustments for any other expected changes (including fee increases). In addition, an allowance of 1.25% is assumed for uncollectible accounts.

# MAJOR REVENUE SOURCES

## **FRANCHISE FEE REVENUE**

The City of Dallas maintains non-exclusive franchise agreements with utilities and other service providers that use the City's right-of-ways to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the right-of-ways. They are in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts as a result of doing business in Dallas. Comcast Cable Communications, Inc., pays a fee equal to 5% of gross receipts, paid monthly, 30 days after the end of the period covered. Franchise fees for TXU Gas are 4% of their gross receipts, paid quarterly, by wire transfer. Projections for FY 2005-06 revenues for cable are based on historical data trended forward using regression analysis. Franchise fees for TXU Electric are based on a fee per kilowatt hour consumed and are projected for FY 2005-06 using historical data, trended forward by statistical analysis techniques and normalized for weather.

Certificated telecommunications providers no longer pay franchise fees to the City. Pursuant to Local Government Code 283 telecommunications providers must compensate the City for use of the right-of-way on a per access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter. It is anticipated that these municipal fees for all telecommunications providers in the City will total \$31,871,000 for FY 2005-06.

## **MUNICIPAL COURT REVENUES**

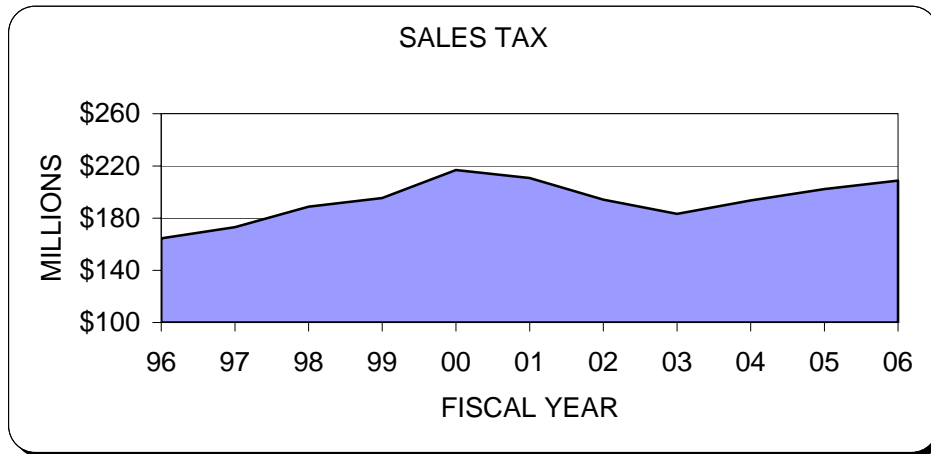
Court and Detention Services collects fines and fees on Class C Misdemeanor citations, including moving/non-moving traffic violations and State law/City ordinance violations. Revenues are collected at cashier windows, by mail-in payments and through express mail depositories. Delinquent accounts are forwarded to a collection agency for additional collection efforts. The methodology used to project revenues is a combination of straight lining actuals, historical analysis and multi-year averaging.



# MAJOR REVENUE SOURCES

## SALES TAX

The sales tax rate in the City of Dallas is 8.25% of taxable goods or services sold within the City limits. The tax is collected by the retriever at the point of sale and forwarded to the State Comptroller's Office on a monthly or quarterly basis. Of the 8.25% collected, the state retains 6.25% and distributes 1% to the City of Dallas and 1% to the Dallas Area Rapid Transit transportation authority.



As illustrated in the accompanying graph, sales tax receipts have increased from \$164.6 million in FY 1995-96 to a projected \$208.2 million in FY 2005-06. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount, as experienced in FY 2000-01, FY 2001-02, FY 2002-03, and FY 2003-04.

## SECURITY ALARM PERMIT FEE

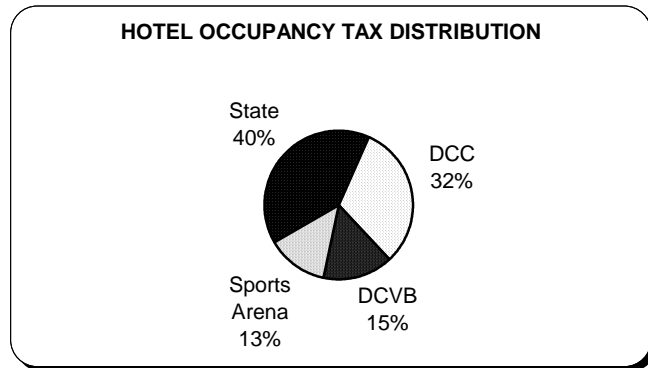
The City of Dallas charges residences \$50 and businesses \$100, and increase from \$50, for new or renewal of a security alarm permit, which must be renewed annually. It allows for the dispatch of police in response to notification from an alarm company that a security alarm has been activated. Dallas City Code Chapter 15C (Emergency Reporting Equipment and Procedures) describes the requirements and responsibility of the permit holder and the alarm company. A false alarm fee of \$50 (after the 5<sup>th</sup> false alarm in a 12 month period) will be assessed for each subsequent false alarm notification.

# MAJOR REVENUE SOURCES

## ENTERPRISE FUND MAJOR REVENUE SOURCES

### HOTEL OCCUPANCY TAXES

The Hotel Occupancy Tax rate in the City of Dallas is 15% of the room rate charged within the City limits. The tax is collected by the Hotel at the point of sale and forwarded to the State (6%) and City (9%) on a monthly basis. Two percent of the City's portion supports the Sports Arena Project. 32.6% of the remaining 7% collected by the City is paid to the Dallas Convention and Visitors Bureau (DCVB) to market and promote the City of Dallas as a convention and tourist destination. The remaining revenue (67.4% of the 7%) is used to support Dallas Convention Center (DCC) operations and capital improvements. The distribution of the 15% hotel occupancy tax is illustrated in the accompanying graph.



The Dallas Convention Center's portion of Hotel Occupancy Tax revenues (7%) is projected at \$30,111,995 in FY 2005-06. Hotel occupancy tax revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount, as experienced in FY 2001-02 and FY 2002-03.

### STORMWATER REVENUES

The Storm Water Drainage Utility Revenue is collected to support the cost of operating and maintaining the City's storm sewer system; creek, river and levee maintenance; monthly sweeping of the City's major thoroughfares; water quality activities required by the City's EPA storm water permit, e.g., sampling, testing, monitoring, public education, code enforcement, and hazardous spill cleanup and disposal; lake de-silting; and engineering, design and inspection of storm sewer infrastructure. The actual construction of storm sewer system infrastructure is not covered by this revenue, but instead is funded through General Obligation Bonds. This revenue is collected through the monthly water bills issued by Dallas Water Utilities. The FY 2005-06 estimated revenue is generated by rates based on the size and use of each property within Dallas. This is then multiplied by a factor that reflects amount of runoff the property is expected to generate that the City's storm sewer system must handle. In addition, an allowance of 2.0% is assumed for uncollectible accounts.

# MAJOR REVENUE SOURCES

## WATER/WASTEWATER REVENUES

The Water Utilities Department is owned and operated by the City of Dallas as a self-supporting enterprise fund. The department receives no tax dollars and obtains its revenues through the sale of water and wastewater services in five customer classes. These classes are Residential, General Service, Municipal, Optional General Service, and Wholesale. The wholesale customer class is comprised of 22 communities outside the City of Dallas which receives water service, and 11 communities, which receive wastewater service. Rates for each class are determined by a cost of service study that assigns costs to each class based on the department's cost to provide them with these services.

The breakdown of the source of revenues from these customer classes is as follows:

- 35.4% of the revenues come from the Residential class,
- 42.8% comes from the General class,
- 0.8% comes from the Municipal class,
- 4.4% comes from the Optional General class
- 16.6% comes from the Wholesale class.

These revenues are used to pay for the following:

- Operating and maintenance costs of providing water and wastewater service to customers,
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities necessary to provide these services,
- Street Rental payment (equivalent to franchise fees assessed to other utilities) to the General Fund for the use of the City's right-of-ways,
- Cash funding for capital improvement facilities not funded through the sale of revenue bonds or other debt.

The Water Utilities Department also receives other miscellaneous revenues such as, but not limited to, interest earnings, connection fees, and system improvement contributions. In FY 2005-06, water and wastewater revenues will total \$433.6M including a 7.3% increase in the retail rate. Water revenues can fluctuate depending on the summer temperatures and the amount of rainfall in the area.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Operating Program Status

1. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of undesignated fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.
  
2. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not to exceed 8%:
  - Excluding taxable value gained by through annexation or consolidation;
  - Excluding the value gained through new construction;
  - Excluding expenditure increases mandated by the voters or another governmental entity; and
  - Not excluding the valuation gained through revaluation or equalization programs.
  
3. Debt will not be used to fund current operating expenditures.

### Status

In Compliance  
 Current revenues are sufficient to support current expenditures in all operating funds in FY 2005-06.

In Compliance  
 The % change in base revenue (from FY 2004-05 to FY 2005-06) is 2.06%.

Adjusted revenues cannot exceed "base" revenues more than 8%.

Base revenues = FY 2004-05 budgeted revenues from current tax roll (in 000's)	\$ 469,690
2005-06 Ad-Valorem Tax Revenue	\$ 510,846
Less: Voter Mandated-Debt Service	\$ 23,190
Growth from Annexation	\$ 0
Growth from New Construction	<u>\$ 8,271</u>

Adjusted revenue recommendation:	\$ 479,385
% Change from base revenues:	2.06%

In Compliance  
 No debt is programmed in the Operating Budget to fund current expenses.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Operating Program Status (Continued)

4. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to Council by the pension funds.
5. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed bi-annually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.
6. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the utility. In addition, each Enterprise Fund and Internal Service Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital, and avoid cash deficits.

### Status

In Compliance.

In May 2004, the City Council supported recommendations of the Employees' Retirement Fund Study Committee. In November 2004, voters approved City Code changes. Pension Obligation Bonds were issued in January 2005. Employee and City contribution rates increase October 1, 2005.

In Compliance

Not In Compliance

Some funds do not have sufficient fund balance to meet the 30 day guideline.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Operating Program Status (Continued)

7. The Emergency Reserve shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5% decline in property values, or an unexpected liability created by Federal or State legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide sufficient evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the proposed expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Funds shall be allocated each year in the budget process to replace any use of the Emergency Reserve funds during the preceding fiscal year to maintain the balance of the Emergency Reserve levels.

### Status

In Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Operating Program Status (Continued)

8. The Contingency Reserve shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the proposed expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from ½% to 1% of budgeted departmental expenditures.

9. The combined levels of the Emergency Reserve and the Contingency Reserve shall be maintained at a level which, when added to the end-of-year unreserved, undesignated fund balances of the General Fund is not less than 5% of the General Fund operating expenditures less debt service.

### Status

In Compliance

The adopted Contingency Reserve level is \$5,000,000, 0.55% of the General Fund budget. It will be funded from FY 04-05 Contingency Reserve ending balance of \$3,108,046, General Fund contribution of \$1,391,954 and a transfer from the Emergency Reserve fund of \$500,000.

In Compliance

Emergency Reserve	
9/30/05 (projected)	\$ 18.8M
FY2005-06 appropriations	\$ (0.5M)

Contingency Reserve	
9/30/05 (projected)	\$ 3.1M
FY2005-06 appropriations	\$ 1.9M

Fund Balance 9/30/06 (projected)	<u>\$ 23.8M</u>
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Combined	\$ 47.1M
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\$47.1M is 5.19% of the adopted General Fund budget

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Operating Program Status (Continued)

10.A Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the

11. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund.

12. Consider the establishment of a Landfill Closure / Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.

13. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.

### Status

In Compliance

The adopted Risk Reserve level is \$1,250,000. It will be funded from the FY 04-05 Risk Reserve ending balance of \$1,250,000.

In Compliance

The adopted Liability Reserve is funded at \$12,530,208. It will be funded from FY 05-06 General Fund contribution of \$9,712,244, General Fund departmental contributions of \$873,830 and other funds contributions of \$1,944,134.

Establishment of reserve not recommended at this time.

Not In Compliance

The adopted budget includes \$3.0M for major building maintenance. It is estimated that \$5.0M would be necessary to maintain buildings. All other aspects are in compliance.



# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Operating Program Status (Continued)

14. An annual assessment and five year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection.
15. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years.

### Status

- In Compliance  
Replacement and maintenance needs are funded.
- In Compliance  
A comprehensive fees and charges study was completed in FY 2001-02. Funding is included in the adopted budget for another comprehensive fees and charges study in FY 2005-06.

### Capital and Debt Management

16. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. (Bonds issued for street resurfacing shall be financed for a period not to exceed 10 years.)
17. The net (non self-supporting) General Obligation (G.O.) Debt of Dallas will not exceed 4% of the true market valuation of the taxable property of Dallas.
18. Total direct plus overlapping debt shall be managed so as to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.
19. Interest expenses and other capital related expenses incurred prior to actual operation will be capitalized only for facilities of enterprise activities.

- In Compliance
- In Compliance  
1.4%
- In Compliance  
3.22%
- In Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

<p>20. Average (weighted) General Obligation bond maturities (exclusive of Pension Obligation Bonds) shall be kept at or below 10 years.</p>	<p>In Compliance 7.23 Years</p>
<p>21. Annual General Obligation debt service (contribution) including certificates of obligation debt for risk management funding shall not exceed 20% of the total governmental fund expenditures (comprised of general fund, special funds, debt service funds and capital project funds).</p>	<p>In Compliance 11.24%</p>
<p>22. Per Capita General Obligation Debt including Certificates of Obligation, Equipment Acquisition Notes and General Obligation Bonds will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income.</p>	<p>In Compliance 3.29% - Total Debt 2.13% - GO Bond Debt</p>
<p>23. Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:</p> <ul style="list-style-type: none"> <li>• the original improvement is at or near the end of its expected service life;</li> <li>• the betterment extends the life of the original improvement by at least one third of the original service life;</li> <li>• the life of the financing is less than the life of the betterment;</li> <li>• the betterment is financed through either C.O.'s or G.O.'s.</li> </ul>	<p>In Compliance</p>

## FINANCIAL MANAGEMENT PERFORMANCE CRITERIA FY 2005-06 Adopted Budget Status

<u>Capital and Debt Management (Continued)</u>	<u>Status</u>
24. Interest earnings from G.O. Bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies.	In Compliance
25. Certificates of Obligation should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council.	In Compliance
26. Certificates of Obligation (C.O.) Debt including that for risk management funding supported by an ad valorem tax pledge should not exceed 15% of total authorized and issued General Obligation (G.O.) Debt.	In Compliance 4.92%
<ul style="list-style-type: none"> <li>• All C.O.'s issued in lieu of revenue bonds should not exceed 10% of outstanding G.O. Debt.</li> </ul>	0%
27. Certificates of Obligation will be limited to projects consistent with Financial Management Performance Criteria for debt issuance.	In Compliance
28. Certificates of Obligation for an enterprise system will be limited to only those projects, which can demonstrate the capability to support the certificate debt either through its own revenues, or another pledged source other than ad valorem taxes.	In Compliance
29. Certificates of Obligation authorization will remain in effect for no more than five years from the date of approval by the City Council.	In Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Capital and Debt Management (Continued)

	<u>Status</u>
30. Certificates of Obligation authorized for risk management funding shall be issued for a term not to exceed 20 years.	In Compliance
31. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt in order to provide an adequate safety margin.	In Compliance
32. No more than 10% of the property (i.e. parcels) in a Tax Increment Financing zone, excluding property dedicated for public use, may be used for residential purposes. "Residential purposes" includes property occupied by a house, which has less than five living units.	In Compliance
33. No more than 5% of the City's tax base will be in Tax Increment Financing zones.	In Compliance
34. All PID and TIF proposals, even "pay-as-you-go" projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.	In Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

35. All adopted PID or TIF debt issuances supported by a district's revenues, are subject to the following criteria:

In Compliance

- Coverage Tests - The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:

< a developer or property owner provides a credit enhancement such as a letter of credit or bond insurance from an AAA-rated financial institution for the entire amount of the debt issue; and

< in the event that there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit-enhancer would be the sole liability of the developer or its affiliates; and

< in the event that there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and

< in the event that no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

- Additional Bonds Test - the project should include an additional bonds test parallel to the coverage test.
- Reserve Fund - the project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds- The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt, and
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding general obligation indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects, which can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

36. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid, including repayment of bonds.

In Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Capital and Debt Management (Continued)

### Status

37. The City will not propose the issuance of any unrated, high yield PID/TIF bond which could be labeled a “high risk bond” except for small (less than \$5 million) private placements coordinated with the City’s Financial Advisor.

In Compliance

- All projects must be carefully evaluated for credit-worthiness and meet the criteria above whether or not a credit rating is obtained.

38. The City should use PID/TIF bonds only when other options have been considered.

In Compliance

39. Advance refundings and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%.

In Compliance

Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%.

40. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

In Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Accounting, Auditing, and Financial Planning

41. The City will establish and maintain a high degree of accounting practices; accounting practices will conform to generally accepted accounting principles as set forth by the authoritative standard setting body for units of local government.

42. An annual audit will be performed by an independent public accounting firm, with the subsequent issue of an official Comprehensive Annual Financial Report (CAFR) within 120 days of the City's fiscal year end.

43. Full disclosure will be provided in the annual financial statements and bond representations.

### Budget

44. Revenues and expenditures will be projected annually for at least three years beyond the current budget projections.

45. Financial systems will be maintained to monitor expenditures, revenues and performance of all municipal programs on an ongoing basis.

46. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement.

### Status

In Compliance

The basis of budgeting for all funds essentially follows the basis of accounting (modified accrual). The major differences between the budgeting and accounting basis are: 1) encumbrances are recorded as expenditures (budget basis) rather than as a reservation of fund balance (accounting basis); 2) compensated absences (accrued but unused leave) are not reflected in the budget; 3) depreciation expense is not included in the budget basis.

Field work completed January 30, 2005  
Report issued April 20, 2005

In Compliance

In Compliance

In Compliance

In Compliance



# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### **Budget (Continued)**

47. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Proposed budget status will be submitted with the City Manager's Proposed Budget each year.

### **Status**

In Compliance

### **Cash Management**

48. Investments will be made in conformance with the City's investment policy, with the primary objectives of preservation of capital, maintenance of sufficient liquidity and maximization of return on the portfolio.

In Compliance

49. The accounting system and cash forecasting system will provide regular information concerning cash position and investment.

In Compliance

50. Internal Service Funds and Enterprise Funds will maintain positive cash balances.

In Compliance

### **Grants and Trusts**

51. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor.

In Compliance

52. Prior to acceptance of proposed gifts and donations and governmental grants a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds.

In Compliance

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Dallas Water Utilities

- |   | <u>Status</u> |
|---|---------------|
| 1. Current revenues will be sufficient to support current expenses including debt service and other obligations of the system.  | In Compliance |
| 2. Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.  | In Compliance |
| 3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 10% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by Council. | In Compliance |
| 4. Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures.   | In Compliance |
| 5. Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years.   | In Compliance |
| 6. An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital.   | In Compliance |

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Dallas Water Utilities (Continued)

### Status

- |   |  |
|---|--|
| 7. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. | In Compliance<br>1.50 times maximum annual principal and interest  |
| 8. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes.  | In Compliance  |
| 9. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year.  | In Compliance  |
| 10. Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects.  | Not In Compliance<br>FY 05-06 equity contributions recommended at 18.8% of total capital program. Future year's contributions projected to meet or exceed 20%. |
| 11. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually.   | In Compliance  |

# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## FY 2005-06 Adopted Budget Status

### Dallas Water Utilities (Continued)

### Status

- |  |               |
|--|---------------|
| 12. Wholesale treated water rates for customer cities and other governmental entities will be determined on the basis of the inter-city agreement of 1979. Wholesale wastewater and untreated water rates will be determined on the basis of contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicate a need therefore. | In Compliance |
| 13. Funds generated by Dallas Water Utilities will be used solely for the development, operation, and maintenance of the water and wastewater utility system.  | In Compliance |

# GLOSSARY OF BUDGET TERMINOLOGY

## **AD VALOREM TAX**

A tax levied on the assessed valuation of real land and improvements and personal property located in the City. Revenues generated from this are the largest single source of revenue to the General Fund.

## **APPROPRIATION**

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources.

## **ARBITRAGE**

The interest earnings derived from invested bond proceeds or debt service fund balances.

## **ASSESSED VALUATION**

This represents the total valuation of land and improvements and personal property less all properties exempt from tax. Also identified as taxable valuation.

## **BOND**

A written promise to pay a sum of money on a specified date at a specified interest rate. General Obligation (GO) and Revenue Bonds are used for funding permanent capital improvements such as buildings, streets, and bridges.

## **BUDGET**

A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. It is the primary means by which most of the expenditure and service delivery activities of a government are controlled.

## **CAPITAL CONSTRUCTION FUND**

Capital construction funds are used to pay for capital projects which are not debt financed. Funding is usually derived from operating fund transfers.

## **CAPITAL GIFTS AND DONATIONS**

Contributions by individuals or organizations for the purpose of funding capital improvements within the scope of interest of the donor.

## **CAPITAL IMPROVEMENT PROGRAM (CIP)**

The City's plan to finance major infrastructure development and improvement. It is primarily funded through General Obligation Bonds and Revenue Bonds.

# GLOSSARY OF BUDGET TERMINOLOGY

## **CERTIFICATE OF OBLIGATION (CO)**

A written promise secured by the full faith and credit of the City. Used for funding permanent capital improvements. Debt Service is paid from ad valorem taxes or operating revenues.

## **CHARGES FOR SERVICES**

These revenues are derived from user fees and charges in return for specific services provided by the City including sanitation collection, landfill disposal, emergency ambulance service, and park and golf services.

## **COMMERCIAL PAPER**

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond. Used for interim financing for water and wastewater improvements.

## **COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)**

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low and moderate income persons.

## **COMMUNITY INDICATOR**

Reflects long term progress toward a goal that benefits the community and is quantifiable and measurable to track the level of attainment. Progress towards achieving each goal can be measured over time.

## **COMPONENT**

Reflects goals/indicators needed to direct actions and measure success for the Key Focus Area.

## **CONTINGENCY RESERVE**

A budgetary reserve which provides for unanticipated expenditures of a non-recurring nature.

## **CONTRACTUAL SERVICE**

The cost related to services performed for the City by individuals, businesses, or utilities.

## **DEBT SERVICE**

Sometimes referred to as the Interest and Sinking Fund, it is used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve.

# GLOSSARY OF BUDGET TERMINOLOGY

## **DEPARTMENT**

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

## **EFFICIENCY MEASURE**

A measurement of how well resources are being used to deliver the product/services. These are usually described as ratios between the amount of input and the amount of output.

## **EMERGENCY RESERVE**

A budgetary reserve which provides for temporary financing of unforeseen needs of an emergency nature, unanticipated fluctuations in revenue, and individual judgment/settlement payments exceeding a \$5,000,000 liability cap.

## **ENCUMBRANCE**

The commitment of appropriated funds to purchase an item or service.

## **ENTERPRISE FUND**

These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

## **EQUIPMENT ACQUISITION NOTES**

Short term note financing secured by the full faith and credit of the City used for funding capital equipment purchases. Debt service requirements are met with ad valorem or operating transfers from fee supported funds.

## **FIDUCIARY FUND**

This type of fund accounts for assets held by the City in a trustee or agency capacity.

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA**

The City maintains Financial Management Performance Criteria (FMPC), established in the late 1970's to reflect financial policies that the City believes necessary for planning purposes and to measure sound financial condition. These criteria are applied to the ongoing management of the City's finances and covers the following aspects of financial management: operating programs; capital and debt management; accounting, auditing and financial planning; cash management; grants and trusts; and, Dallas Water Utilities.

# GLOSSARY OF BUDGET TERMINOLOGY

## **FINES AND FORFEITURES**

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property. Revenues from this source come from municipal court cost fees, parking and traffic fines, auto storage and wrecker fees, and library book charges.

## **FISCAL YEAR**

The twelve-month period beginning October 1st and ending the following September 30th to which the annual budget applies.

## **FRANCHISE FEE**

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts. Revenues from Franchise Fees come from street rental charges to various utilities occupying the public right-of-way and other similar charges.

## **FULL TIME EQUIVALENTS (FTE)**

A unit used to quantify staffing. One FTE is a full year, 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTEs.

## **FULL YEAR FUNDING**

The additional required funding necessary for twelve full months of operations related to positions and/or program funding added in the previous fiscal year. This funding complements prior year funding.

## **FUND**

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

## **FUND BALANCE**

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.



# GLOSSARY OF BUDGET TERMINOLOGY

## **GENERAL CAPITAL RESERVE**

Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for Capital Improvements and/or to provide interim financing for Capital Projects.

## **GENERAL FUND**

This is the main operating fund of the City. It accounts for basic operating services such as Police, Fire, Streets, Sanitation, Code Enforcement, Park and Recreation, Library, Environmental and Health Services, and others.

## **GENERAL OBLIGATION BOND**

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges. The repayment of these bonds is made from the levy of property tax. Voter approval is required to issue these bonds.

## **GRANT**

A contribution by a government or other organization to support a particular function. Typically, these contributions are made to a local government from the state or federal government.

## **IN SERVICE DATE**

Date on which a City facility is available to the public.

## **INTER-DEPARTMENT FINANCING**

Short-term interim financing from one City department to another City department (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place.

## **INTEREST EARNED**

Assets collected through investment of cash.

## **INTERFUND REVENUE**

Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

## **INTERGOVERNMENTAL REVENUE**

Money collected from other governmental entities.

# GLOSSARY OF BUDGET TERMINOLOGY

## **KEY FOCUS AREA**

Dallas City Council established the following Key Focus Areas in January 2004 as the City's top priorities -- Economic Development, Staff Accountability, Neighborhood Quality of Life, Public Safety and Homeland Security, and Trinity River Project.

## **LIABILITY RESERVE**

Funds reserved for outstanding current and forecasted future liabilities.

## **LICENSE AND PERMITS REVENUE**

These are revenues related to various license and permit fees.

## **MISCELLANEOUS REVENUE**

These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.

## **MODIFIED ACCRUAL BASIS OF ACCOUNTING**

Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and the measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

## **OBJECTIVE**

A specific statement describing what is to be achieved, by how much, and within what time frame. Objectives should be results-oriented, specific, measurable, and relevant to the goals of the programs to which they relate.

## **ONE TIME RESOURCES**

These are non-recurring revenues, which will be used for one-time expenses.

## **OPERATING AND MAINTENANCE COST**

Operational cost incurred by a facility for one year.

## **OPERATING BUDGET**

The personnel, supply, service, and short term capital expenditures of a department.

## **PROGRAM**

A sub-unit of a department.

# GLOSSARY OF BUDGET TERMINOLOGY

## **PUBLIC IMPROVEMENT DISTRICT (PID)**

A specific neighborhood where property owners have petitioned the City to authorize a special assessment on the property within that neighborhood to generate funds for public amenities and services.

## **REIMBURSEMENT**

Payment from one fund or department to another for a specific purpose.

## **REVENUE BONDS**

Bonds used for funding permanent capital improvements for an enterprise fund, such as water and wastewater, aviation, and convention center improvements. The repayment of these bonds is made from the revenues of the enterprise fund.

## **SALES TAX**

Charges levied on retail sales by the City of Dallas for the purpose of funding services performed for the common good of the City. Revenues generated by the 1% local share of sales tax are the second largest revenue to the General Fund.

## **SERVICE**

A service is a functional component that is not dependent on other services.

## **SERVICE TARGET**

The planned or expected improvement in the service delivery, output, or quality for the fiscal year.

## **TAX INCREMENT FINANCING (TIF)**

A specific neighborhood where property tax revenue above a base value is designated for public infrastructure improvements in an effort to encourage new private development.

## **ZERO-BASE BUDGETING**

All expenditure and revenue budgets are built up from zero and justified.

# COMMUNITY PROFILE CITY OF DALLAS, TEXAS

**The City of Dallas** was incorporated in 1856. The City Charter was adopted in 1907. Dallas is currently the fourth largest city in the nation with a Council-Manager form of government. There are fourteen single-member districts and a mayor elected at large. The Mayor and Council appoint the City Manager, City Attorney, City Auditor, City Secretary, and the Municipal Court Judges. The City Manager appoints all other department directors except two appointed by the Civil Service Board and the Park and Recreation Board.

**Population:** Dallas is the 6<sup>th</sup> fastest growing city in the nation, with a population of 1,208,318 (as of July 1, 2003) that places Dallas as the ninth largest city in the United States.

**Population Trends (Census Data):**

1950	434,462	1980	904,078
1960	679,684	1990	1,007,618
1970	844,401	2000	1,188,580

*\*Source: Texas Almanac, 2004-05 Edition*

The following denotes the population and racial/ethnic composition of the City of Dallas as of January 1, 2001 (provided by the United States Census Bureau):

**Population by Race:**

Hispanic	35.6%
White	34.6%
Black	25.6%
American Indian	0.3%
Asian	2.7%
Other	0.1%
Two or more races	1.1%

**Population by Sex:**

Female	49.6%
Male	50.4%

# COMMUNITY PROFILE CITY OF DALLAS, TEXAS

**Population by Age:**

Under 19 years	29.4%
20 to 44 years	44.3%
45 to 64 years	17.7%
65 to 85+ years	8.6%
Median Age	30.5

**Land area (in square miles):**

Lake Area (in square miles):	384.7
	45.0

**Climate:**

Daily Mean Temperature, Annual Average	65.4°F
Precipitation, Average Annual Total	33.7 inches

**Miles of Streets:**

Paved (lane miles)	11,500
Unpaved (gravel)	10

**Number of street lights (FY 2004-05 Adopted):**

83,285

**Fire Protection:**

Number of stations	55
Number of uniformed personnel (FTEs, FY 2005-06 Adopted)	1,723.6

**Police Protection:**

Number of stations	6
Number of uniformed personnel (FTEs, FY 2005-06 Adopted)	3,058.2

# COMMUNITY PROFILE CITY OF DALLAS, TEXAS

## ***Parks:***

Number of Parks	379
Total Park Acreage	17,495

## ***Public Libraries:***

Public Library Locations	25
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## ***Transportation:***

Love Field (2004)	
Total Passengers	5,805,583

Dallas Executive (General Aviation Airport)	
Number of operations (annual, FY 2005)	81,177

Dallas/Forth Worth International Airport (2005 <i>Estimate</i> )	
Total Domestic Revenue Passengers	53,738,894
Passenger Enplanements	29,734,885
Domestic Cargo (tons)	550,635.8

## ***Construction Activity (FY 2003-04):***

Permits Issued	34,845
Estimated Value	\$2,129,229,005

<b><i>Median Family Income:</i></b>	\$65,100
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<b><i>Unemployment Rate (June, 2004)</i></b>	8.5%
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# COMMUNITY PROFILE CITY OF DALLAS, TEXAS

**Employment:**

**Largest Public Companies  
(by Net Sales - 2002)\***

	<b>Net Sales (\$ Millions)</b>
Kimberly Clark Corp.	14,348
TXU Corp.	11,008
7-Eleven Inc.	10,785
Centex Corp.	10,363
Texas Instruments Inc.	9,834
Dean Foods	9,185
Southwest Airlines Co.	5,937
Blockbuster Inc.	5,815

*\*Source: "Largest Metroplex Public Companies", Book of Lists 2005 Dallas Business Journal*

**Largest Private Sector Employers  
(by number of Employees)\***

	<b># Local Employees</b>
Baylor Health Care Systems	15,000
SBC Southwestern Bell	14,000
Brinker International	10,500
Texas Instruments	10,300
Bank of America	7,800
TXU Corp.	6,686
Tom Thumb	6,019
Southwest Airlines	6,000

*\*Source: "Largest Metroplex Private Sector Employers", Book of Lists 2005 Dallas Business Journal*

# COMMUNITY PROFILE CITY OF DALLAS, TEXAS

## *Institutions of Higher Education (Dallas Area)*

University of North Texas System Center at Dallas

Dallas Baptist University

Paul Quinn College

Dallas County Community College District

El Centro College

Mountain View College

Richland College

Public University

Independent Senior College

Independent Senior College

Community College

Community College

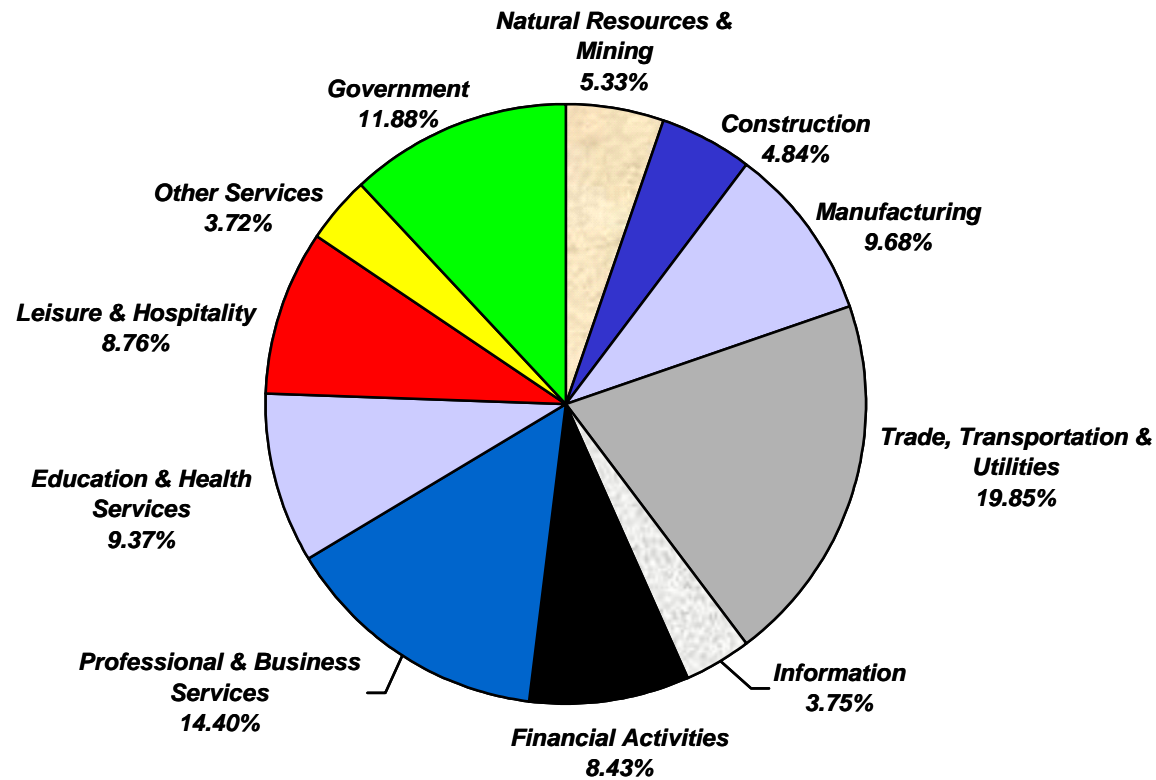
Community College

Community College



# COMMUNITY PROFILE CITY OF DALLAS, TEXAS

## Employment by Industry Dallas-Plano-Irving Metropolitan Division\* June, 2005\*



\*Source: Texas Workforce Commission

\*Note – The Dallas Metropolitan Statistical Area (MSA) has been combined with Plano and Irving to form one of two divisions of the Dallas-Fort Worth Metropolitan Statistical Area. The Dallas-Plano-Irving MD includes Collin, Dallas, Delta, Denton, Ellis, Hunt, Kaufman, and Rockwall Counties.

