

# Allocation of Funds from the American Rescue Plan Act

City Council Briefing August 18, 2021

> Kimberly Bizor Tolbert Chief of Staff

> M. Elizabeth Reich Chief Financial Officer

#### Purpose

- Provide follow-up to questions asked during August 10 presentation of FY22 and FY23 biennial budget
- Discuss allocation of funds received through American Rescue Plan Act for Local Fiscal Recovery

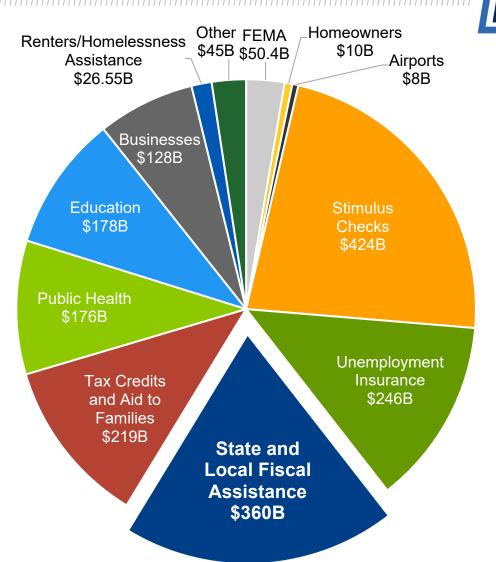






# American Rescue Plan Act (ARPA)

- President Biden signed \$1.9 trillion American Rescue Plan Act of 2021 (ARPA) into law on March 11, 2021
- City of Dallas is receiving \$355.4 million from Local Fiscal Recovery Funds
  - 50% May 2021
  - 50% May 2022
- Dallas also received funds through other programs such as Emergency Rental Assistance, HOME, FAA, etc.
  - Visit the <u>COVID-19 Funding Dashboard</u> for information about federal funds the City has received to respond to COVID-19







# **Eligible Uses of Local Fiscal Recovery Funds**

 Broad eligible categories for use of Local Fiscal Recovery Funds include:

> Respond to COVID-19 or its economic impacts

Replace revenue lost due to COVID-19

Provide premium pay for eligible essential workers Invest in water, sewer, and broadband infrastructure

# **Prioritizing Funds for Long-Term Sustainability**



**Tier 1: Immediate Relief** 

Meet immediate public health and safety needs and support people in crisis

Short Term 6 months to 1 year



Long Term 1 to 3 years Tier 2: Budget Sustainability

Replace lost revenue and take actions to further fiscal sustainability

**Tier 3: Service Delivery** Analyze and prioritize programs and services

#### **Tier 4: Regional Partnerships**

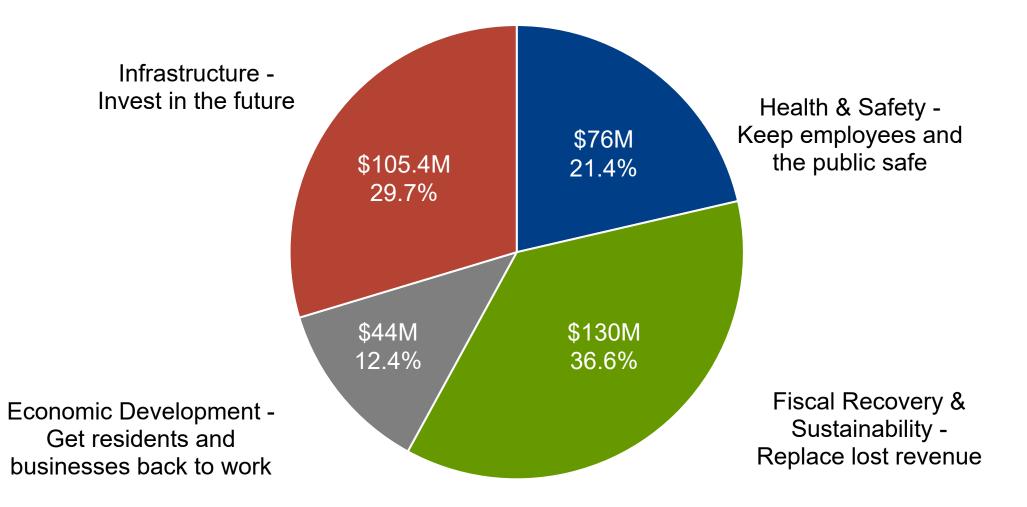
Pursue local solutions at scale and leverage partnerships to optimize resources regionally

#### **Tier 5: Big Swings**

Fuel results through bold resource investments; spend to save more

## **Proposed Spending Framework**





#### Tier 1: Immediate Relief Meet immediate public health and safety needs and support people in crisis

- COVID-19 testing and vaccination \$19M
- Personal protective equipment and disinfection – \$10M
- Eliminate backlog of paramedic training \$8.5M
- Replace 35 rescues including stretcher, LifePak15, and disinfecting UV equipment – \$11.5M
- Equip DFR to meet public health needs, including handheld radios, chest compression devices, priority dispatch software, and medication inventory management systems – \$5M







#### • Retrofit City facilities, including air filtration improvements, remote monitoring and control, duct cleaning, and other retrofits - \$21M

Install air quality monitors – \$1M

**Tier 1: Immediate Relief** 



Meet immediate public health and safety needs and support people in crisis







# Support people in crisis by providing targeted and equitable social services – \$25.9M

- Mental health
- Children and families

**Tier 1: Immediate Relief** 

- Food and essential
- Benefits and financial navigation
- Non-profit assistance
- Contract oversight and technology
- Provide eviction assistance services \$0.5M

Meet immediate public health and safety needs and support people in crisis

- Additional \$250K available through CARES/CDBG
- Provide City Council District funding for relief to small businesses, nonprofits, or impacted industries based on established criteria – \$16M









- ARPA implementation, compliance, and auditing \$7M
  - Upgrade financial system
  - \$1.5M for 3-years program implementation and monitoring
- ARPA communication and marketing \$3M

Tier 2: Budget Sustainability Replace lost revenue and take actions to further fiscal sustainability

- Replace lost revenue \$120M
  - Funds are being used to supplement General Fund budget and fund one-time or non-recurring expenses in FY22, FY23, and FY24





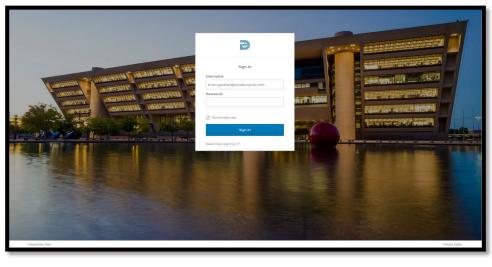


Tier 3: Service Delivery Analyze and prioritize programs and services



#### Automation to securely and effectively deliver City services online – \$15M







#### **Tier 4: Regional Partnerships** Pursue local solutions at scale and leverage partnerships to optimize resources regionally

- Bridge digital divide through broadband investment – \$43M
  - Wi-Fi at PKR facilities \$3M
  - Broadband infrastructure in partnership with other entities – \$40M
- Partner with MDHA for Rapid-Rehousing initiative – \$1.6M
  - City's total participation is \$25M
  - Other funds include \$4.2M CARES/ESG and \$19.2M ARPA/HOME
  - Additional detail provided later in briefing







#### Tier 5: Big Swings Fuel results through bold resource investments; spend to save more

- Extend DWU water and wastewater service to occupied areas of city that are currently unserved – \$37.4M
- Install water and wastewater infrastructure in partnership with development of affordable housing units – \$10M





## Reading the Proposed Budget Book



#### **RESPONSE TO COVID-19**

| Source   | Grant Name   | Amount        |
|--|--|---------------|
| Cities for Financial<br>Empowerment (Private<br>Grant) | Financial Empowerment Grant  | 80,000        |
| HHS, via Texas Health and<br>Human Services            | Women, Infants and Children (WIC) Nutrition Program                                | 79,595        |
| FAA, via TxDOT   | CARES - Airport Grants (Executive and Vertiport)                                   | 70,000        |
| Maddie's Fund (Private<br>Grant)                       | Maddie's Fund  | 70,000        |
| FAA, via TxDOT   | CRRSAA - Airport Improvement Program - Dallas<br>Executive Airport                 | 57,000        |
| ASPCA (Private Grant)                                  | ASPCA COVID-19 Emergency Relief  | 50,000        |
| IMLS, via TSLAC  | CARES - Texas State Library and Archives Commission<br>(TSLAC) CARES Grant Program | 42,484        |
| State/TDHCA  | Homeless Housing and Services Program  | 41,290        |
| FAA, via TxDOT   | CRRSAA - Airport Improvement Program - Contract Tower                              | 34,162        |
| PetSmart Charities (Private<br>Grant)                  | PetSmart Charities   | 20,000        |
| Bissell Pet Foundation<br>(Private Grant)              | Bissell Pet Foundation   | 13,800        |
| Humane Society (Private<br>Grant)                      | HSUS COVID-19 Emergency Animal Care  | 10,000        |
| PetSmart Charities (Private<br>Grant)                  | PetSmart Charities   | 9,630         |
| Total  |  | \$803,983,307 |

#### ARPA includes Local Fiscal Recovery funds to support state and local governments

The City of Dallas is receiving \$355.4 million for Local Fiscal Recovery through the American Rescue Plan Act. The funds may be used to (1) respond to COVID-19 or its economic impacts, (2) replace revenue lost due to COVID-19, (3) provide premium pay for eligible essential workers, and (4) invest in water, sewer, and broadband infrastructure.

The funds are being transferred to the City from the U.S. Department of Treasury in two tranches with the first received in May 2021, and the second to be received by May 2022. These funds are being allocated to support the FY 2021-22 and FY 2022-23 biennial budget and further our commitment to making real investment in the city. The following table outlines the allocation of the \$355.4 million of Local Fiscal Recovery funds received through the American Rescue Plan Act.

| American Rescue Plan Act (ARPA) - Local Fiscal Recovery Funds  | Department | Amount     |  |  |  |  |
|--|------------|------------|--|--|--|--|
| Tier 1 - Immediate relief: meet immediate public health and safety needs and support people in crisis  |            |            |  |  |  |  |
| COVID-19 testing and vaccination - OEM, DPD, and DFR cost  | OEM        | 16,000,000 |  |  |  |  |
| COVID-19 testing and vaccination - signage to improve traffic flow at Fair<br>Park, which serves as the City's mass testing, vaccination, and emergency<br>management site | PKR        | 3,000,000  |  |  |  |  |
| Personal protective equipment and disinfection   | POM        | 10,000,000 |  |  |  |  |

#### **RESPONSE TO COVID-19**

| American Rescue Plan Act (ARPA) - Local Fiscal Recovery Funds   | Department       | Amount        |  |  |  |  |
|---|------------------|---------------|--|--|--|--|
| Ensure all Dallas firefighters have completed paramedic school by<br>eliminating the backlog of paramedic training  | DFR              | 8,500,000     |  |  |  |  |
| Ensure Dallas rescue vehicles are ready to respond by replacing 35 rescues<br>with stretcher, LifePak15, and disinfecting UV equipment  | DFR              | 11,500,000    |  |  |  |  |
| Equip Dallas Fire-Rescue to meet public health heeds, including handheld<br>radios, chest compression devices, priority dispatch software, and<br>medication inventory management systems | DFR              | 5,000,000     |  |  |  |  |
| Facility retrofits - air filtration improvements, remote monitoring and<br>control, and duct cleaning, etc.   | BSD              | 21,000,000    |  |  |  |  |
| Install air quality monitors  | OEQ              | 1,000,000     |  |  |  |  |
| Support people in crisis by providing workforce development, mental health<br>care, food/essentials assistance, eviction assistance, etc. (equity<br>distribution)                        | осс              | 28,000,000    |  |  |  |  |
| Provide City Council District funding for relief to small businesses,<br>nonprofits, or impacted industries based on established criteria   | occ              | 16,000,000    |  |  |  |  |
| Tier 2 - Budget sustainability: replace lost revenue and take actions to further fiscal sustainability  |                  |               |  |  |  |  |
| Governmental services to the extent of replacing lost revenue - allocations<br>for FY 2021-22 (\$47,044,397),<br>FY 2022-23 (\$46,423,740), and FY 2023-24 (\$26,531,863)                 | Multiple         | 120,000,000   |  |  |  |  |
| ARPA implementation, compliance, and auditing   | BMS              | 7,000,000     |  |  |  |  |
| Communication and outreach  | COM              | 3,000,000     |  |  |  |  |
| Tier 3 - Service delivery: analyze and prioritize programs and services   |                  |               |  |  |  |  |
| Automate to securely and effectively deliver City services online   | ITS              | 15,000,000    |  |  |  |  |
| Tier 4 – Regional partnerships: pursue local solutions at scale, leverage part<br>resources   | tnerships to opt | timize        |  |  |  |  |
| Bridging the digital divide   | OEI              | 40,000,000    |  |  |  |  |
| Wi-Fi for Park and Recreation facilities  | PKR              | 3,000,000     |  |  |  |  |
| Tier 5 - Big swings: fuel results through bold resource investments; spend t  | o save more      |               |  |  |  |  |
| DWU unserved areas – extending water and sewer service to occupied<br>areas of the city that are currently unserved   | DWU              | 37,426,891    |  |  |  |  |
| Water and sewer infrastructure in partnership with development of<br>affordable housing units   | HOU              | 10,000,000    |  |  |  |  |
| Total Allocation of ARPA Local Fiscal Recovery Funds  |                  | \$355,426,891 |  |  |  |  |

Pages
 472 &
 473

# **Reading the Proposed Budget Book**



#### **BUILDING SERVICES**

#### **ADDITIONAL RESOURCES**

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

| Fund   | FY 2021-22<br>Budget | FY 2022-23<br>Planned |
|--|----------------------|-----------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 0                    | 165,000               |
| American Rescue Plan Act (ARPA) - Direct Services (FC18)     | 21,000,000           | 0                     |
| Additional Resources Total                                   | \$21,000,000         | \$165,000             |





# **Office of Homeless Solutions**

Dallas R.E.A.L. Time Initiative Update & Comparative Analysis

## **DRTRR Recap**





12 months of **rental subsidy** for rapid rehousing clients



Encampments: Prioritization, coordinated outreach, resolution, & placements



750 Emergency Housing Vouchers available to provide **permanent housing** for those who do not qualify for rapid rehousing



Landlord incentives to increase availability of housing & Move-in kits of basic furniture and necessities to set clients up for success



**Case management and wraparound** 

services to allow clients to receive needed services and resolve issues limiting self sufficiency

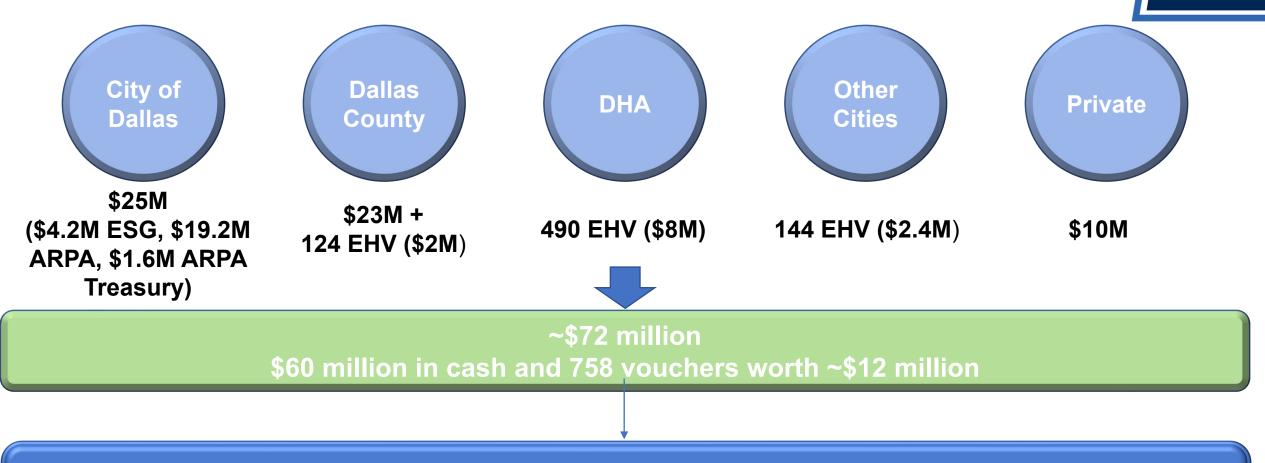
- Initiative Goals are to:
  - Reduce homelessness
  - Reduce encampments
  - Clear backlog of sheltered homeless
    individuals through housing
  - Leverage Resources to house more individuals
  - Build Sustainability through a collaborative model





#### Who is Contributing What?





2,752 + individuals or families housed over 2 years

758 vouchers for domestic violence survivors, families, and individuals with chronic health or other issues 2,000+ individuals deemed likely to be able to stabilize and sustain housing after 12 months



#### **Proposed Options**



#### Reallocate the City's \$25M

## \$10M Rapid Rehousing

#### \$10M

#### Affordable Housing/ SROs

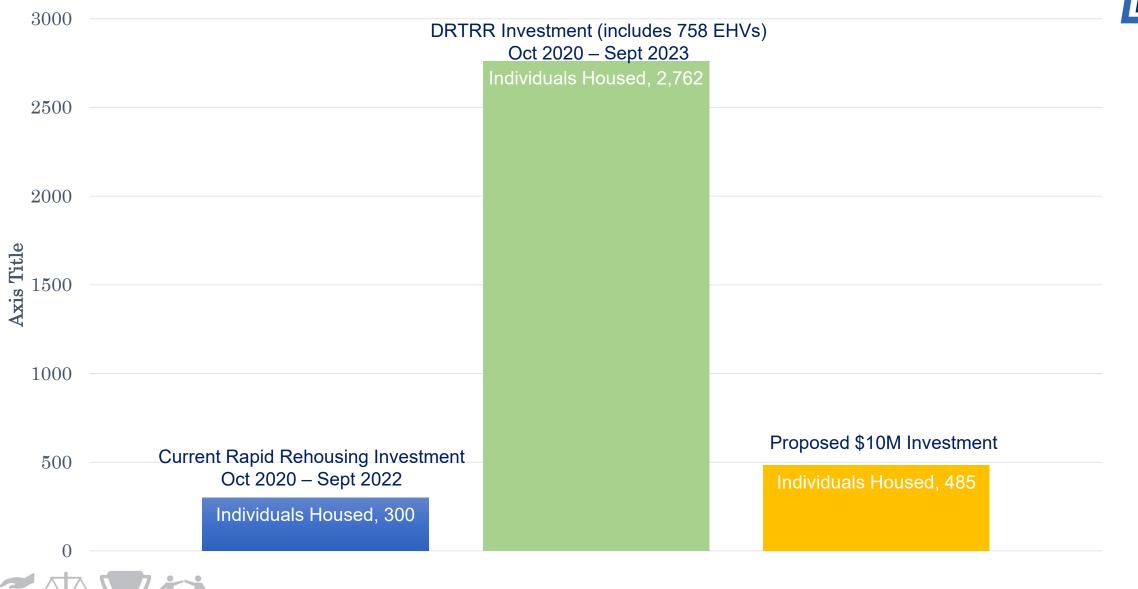
#### \$5M

Add to 2017 Bond Dollars for a homeless facility in each Council District



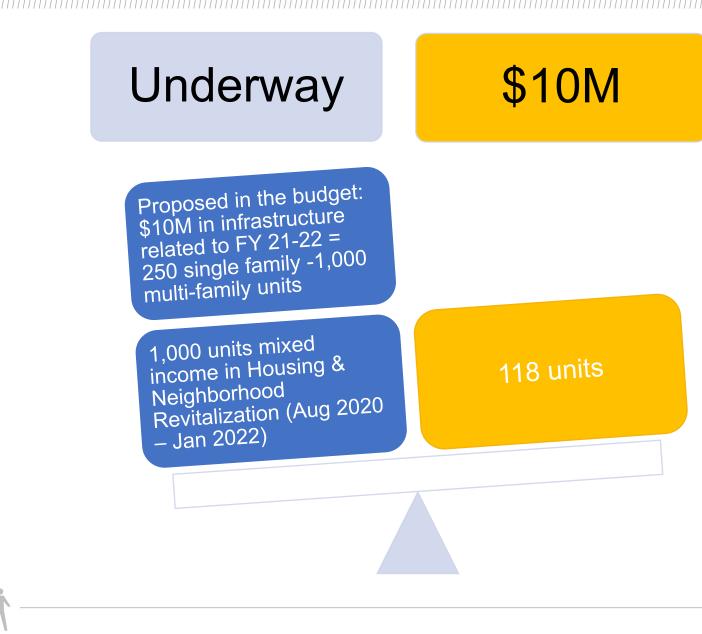
## **Rapid Rehousing Comparison: Underway & Proposed**





## Affordable Housing/SROs: Underway & Proposed





#### Housing or Shelter in Every District: Underway & Proposed



Current: Dec 2020 – June 2021 \$22.43 (Bond \$6.1M, CRF \$10.13M, ESG CARES \$6.2M)

St Jude: 180 beds Contributed for: Acquisition: \$2M (CRF) Renovation: \$3.3M (Bond)

Forth Worth Avenue & Preston Road Hotels: 245 beds Acquisition: \$10.13M (CRF) Renovation: \$2.8M (Bond) Remaining \$7.7M Bond

Hotel Prospect: 128 Units

Currently Appraising Option with: 140 units, 2 – 3 other buildings, and space for a new, affordable housing build ARPA \$5M + \$7.7M Bond (Prop J)

\$12.7M =149 units

### Timeline



| Date         | Activity   |
|--------------|--|
| August 10    | Budget Workshop – City Manager's recommended budget  |
| August 12-26 | Budget town hall meetings  |
| August 18    | Budget Workshop – if necessary   |
| August 25    | Budget public hearing  |
| September 1  | Budget Workshop: City Council amendments (straw votes anticipated)   |
| September 9  | Budget Workshop: Adopt budget on first reading   |
| September 14 | Budget Workshop: City Council amendments (if necessary)  |
| September 22 | Budget Workshop: Public hearing on tax rate (if necessary); adopt tax rate; adopt budget on second reading; and adopt other budget related items |
| October 1    | Begin FY22   |





# financialtransparency.dallascityhall.com



# Allocation of Funds from the American Rescue Plan Act

City Council Briefing August 18, 2021

> Kimberly Bizor Tolbert Chief of Staff

> M. Elizabeth Reich Chief Financial Officer







# **ARPA Funds by Strategic Priority**

2



| Strategic Priority                               | FY22          | FY23         | FY24         | Total         |
|--|---------------|--------------|--------------|---------------|
| Economic Development                             | 2,000,000     | 3,065,000    | 2,000,000    | 7,065,000     |
| Environment & Sustainability                     | 1,000,000     |              |              | 1,000,000     |
| Government Performance &<br>Financial Management | 25,000,000    | 165,000      |              | 25,165,000    |
| Housing & Homelessness<br>Solutions              | 10,330,000    | 75,000       |              | 10,405,000    |
| Public Safety                                    | 75,589,397    | 20,403,530   | 16,500,000   | 112,492,927   |
| Quality of Life, Arts, & Culture                 | 6,000,000     | 389,210      |              | 6,389,210     |
| Transportation & Infrastructure                  | 78,301,891    | 22,326,000   | 8,031,863    | 108,659,754   |
| Workforce, Education, & Equity                   | 84,250,000    |              |              | 84,250,000    |
| Total ARPA Local Fiscal Recovery                 | \$282,471,288 | \$46,423,740 | \$26,531,863 | \$355,426,891 |

Note: ARPA is a multi-year fund and appropriations cross fiscal years until activities are complete and funds expended.

三型竹



| Department | t Use of Funds  | Strategic Priority | Tier                              | Funding Category    | FY22       | FY23    | FY24 |
|------------|---|--------------------|-----------------------------------|---------------------|------------|---------|------|
| BMS        | ARPA implementation, compliance, and auditing - funds to be used by BMS,          | Government         | Tier 2 – Budget                   | Government Services | 4,500,000  | -       | -    |
|            | Procurement, and Community Care over FY22, FY23, and FY24; approximately          | Performance &      | Sustainability                    |                     |            |         |      |
|            | \$1.5M per year for 3 years.  | Financial          |                                   |                     |            |         |      |
|            |   | Management         |                                   |                     |            |         |      |
| BMS/ITS    | Replace AMS financial system.   | Government         | Tier 2 – Budget                   | Government Services | 2,500,000  | -       | -    |
|            |   | Performance &      | Sustainability                    |                     |            |         |      |
|            |   | Financial          |                                   |                     |            |         |      |
|            |   | Management         |                                   |                     |            |         |      |
| I          | Budget & Management Services Total  |                    |                                   |                     | 7,000,000  | -       | -    |
| BSD        | Purchase an expandable generator monitoring system.                               | Government         | Tier 2 – Budget                   | Government Services | -          | 165,000 | -    |
|            |   | Performance &      | Sustainability                    |                     |            |         |      |
|            |   | Financial          |                                   |                     |            |         |      |
|            |   | Management         |                                   |                     |            |         |      |
| BSD        | Facility retrofits - air filtration improvements, remote monitoring and control,  | Transportation and | Tier 1 – Immediate                | Direct Services     | 21,000,000 | -       | -    |
|            | and duct cleaning, etc.   | Infrastructure     | Relief                            |                     |            |         |      |
|            | Building Services Total   |                    |                                   |                     | 21,000,000 | 165,000 | -    |
| CTS        | Security Assessment Funding - All Recommendations for Group A.                    | Public Safety      | Tier 2 – Budget<br>Sustainability | Government Services | 6,425,750  | -       | -    |
|            | Court & Detention Services Total  |                    |                                   |                     | 6,425,750  | -       | -    |
| DFR        | Ensure all Dallas firefighters have completed paramedic school by eliminating the | Public Safety      | Tier 1 – Immediate                | Direct Services     | 8,500,000  | -       | -    |
|            | backlog of paramedic training.  |                    | Relief                            |                     |            |         |      |
| DFR        | Ensure Dallas rescue vehicles are ready to respond by replacing 35 rescues with   | Public Safety      | Tier 1 – Immediate                | Direct Services     | 11,500,000 | -       | -    |
|            | stretcher, LifePak15, and disinfecting UV equipment.                              |                    | Relief                            |                     |            |         |      |
| DFR        | Equip Dallas Fire-Rescue to meet public health heeds, including handheld radios,  | Public Safety      | Tier 1 – Immediate                | Direct Services     | 5,000,000  | -       | -    |
|            | chest compression devices, priority dispatch software, and medication inventory   |                    | Relief                            |                     |            |         |      |
|            | management systems.   |                    |                                   |                     |            |         |      |
| DFR        | Equipment for Right Care program.   | Public Safety      | Tier 2 – Budget                   | Government Services | -          | 200,000 | -    |
|            |   |                    | Sustainability                    |                     |            |         |      |
|            | Dallas Fire Rescue Total  |                    |                                   |                     | 25,000,000 | 200,000 | -    |



| Department | Use of Funds  | Strategic Priority | Tier                | Funding Category    | FY22       | FY23       | FY24       |
|------------|---|--------------------|---------------------|---------------------|------------|------------|------------|
| DPD        | Purchase additional body-worn cameras - 250 in FY22 and 250 in FY23.          | Public Safety      | Tier 2 – Budget     | Government Services | 365,002    | 363,666    | -          |
|            |   |                    | Sustainability      |                     |            |            |            |
| DPD        | Purchase camera equipment for interview rooms - 19 in FY22 and 32 in FY23.    | Public Safety      | Tier 2 – Budget     | Government Services | 303,645    | 644,864    | -          |
|            |   |                    | Sustainability      |                     |            |            |            |
| DPD        | Replacement 923 taser and buy 243 additional taser for total 1,166.           | Public Safety      | Tier 2 – Budget     | Government Services | -          | 1,400,000  | -          |
|            |   |                    | Sustainability      |                     |            |            |            |
| DPD        | Software for property room.   | Public Safety      | Tier 2 – Budget     | Government Services | -          | 300,000    | -          |
|            |   |                    | Sustainability      |                     |            |            |            |
| DPD        | Police overtime   | Public Safety      | Tier 2 – Budget     | Government Services | 8,500,000  | 8,500,000  | 8,500,000  |
|            |   |                    | Sustainability      |                     |            |            |            |
| DPD        | Squad Cars  | Public Safety      | Tier 2 – Budget     | Government Services | 8,000,000  | 8,000,000  | 8,000,000  |
|            |   |                    | Sustainability      |                     |            |            |            |
| DPD        | Uniform/equipment cost for new police recruits - 100 in FY22 and 100 in FY23. | Public Safety      | Tier 2 – Budget     | Government Services | 995,000    | 995,000    | -          |
|            |   |                    | Sustainability      |                     |            |            |            |
|            | Dallas Police Department Total  |                    |                     |                     | 18,163,647 | 20,203,530 | 16,500,000 |
| DWU        | DWU unserved areas – extending water and sewer service to occupied areas of   | Transportation and | Tier 5 – Big Swings | Direct Services     | 37,426,891 | -          | -          |
|            | the city that are currently unserved.   | Infrastructure     |                     |                     |            |            |            |
|            | Dallas Water Utilities Total  |                    |                     |                     | 37,426,891 | -          | -          |
| ECO        | Operation of new economic development corporation including 10 non-City       | Economic           | Tier 2 – Budget     | Government Services | 2,000,000  | 3,000,000  | 2,000,000  |
|            | positions.  | Development        | Sustainability      |                     |            |            |            |
|            | Office of Economic Development Total  |                    |                     |                     | 2,000,000  | 3,000,000  | 2,000,000  |
| HOU        | Water and sewer infrastructure in partnership with development of affordable  | Housing and        | Tier 5 – Big Swings | Direct Services     | 10,000,000 | -          | -          |
|            | housing units.  | Homeless Solutions |                     |                     |            |            |            |
|            | Housing and Neighborhood Revitalization Total                                 |                    |                     |                     | 10,000,000 | -          | -          |



| Department | Use of Funds  | Strategic Priority   | Tier             | Funding Category    | FY22       | FY23 | FY24 |
|------------|---|----------------------|------------------|---------------------|------------|------|------|
| ITS        | On-going maintenance and support of business technology initiatives purchased       | Government           | Tier 3 – Service | Direct Services     | 2,388,774  | -    | -    |
|            | with CARES funds (A/P management, workforce management, interactive                 | Performance &        | Delivery         |                     | _,,        |      |      |
|            | calendaring, online event licensing, 311 mobile alerts, chatbot, tableau data       | Financial            | ,                |                     |            |      |      |
|            | analytics). Funds to be used in FY22 and FY23, with future cost approximately       | Management           |                  |                     |            |      |      |
|            | \$1.3M per year.  |                      |                  |                     |            |      |      |
| ITS        | Ongoing maintenance and support of security initiatives purchased with CARES        | Government           | Tier 3 – Service | Direct Services     | 3,250,949  | -    | -    |
|            | funds (Okta, Malwarebytes, Nozomi, IXIA, Cisco workload optimizer, Net Scout) .     | Performance &        | Delivery         |                     |            |      |      |
|            | Funds to be used in FY22 and FY23, with future cost approximately \$2.3M per year.  | Financial            |                  |                     |            |      |      |
|            |   | Management           |                  |                     |            |      |      |
| ITS        | Ongoing maintenance and support for desktop and teleworking related initiatives     | Government           | Tier 3 – Service | Direct Services     | 3,289,454  | -    | -    |
|            | purchased with CARES funding (adobe, electronic signatures, Beyond Trust, Cisco     | Performance &        | Delivery         |                     |            |      |      |
|            | Web-ex, laptop security software, digital divide public use laptop support).        | Financial            |                  |                     |            |      |      |
|            | Funds to be used in FY22 and FY23, with future cost approximately \$1.6M per year.  | Management           |                  |                     |            |      |      |
|            |   |                      |                  |                     |            |      |      |
| ITS        | Ongoing maintenance and support of Network Initiatives purchased with CARES         | Government           | Tier 3 – Service | Direct Services     | 650,000    | -    | -    |
|            | (digital divide public WiFi sites, mobile devices, and hot spots). Funds to be used | Performance &        | Delivery         |                     |            |      |      |
|            | in FY22 and FY23, with future cost approximately \$325,000 per year.                | Financial            |                  |                     |            |      |      |
|            |   | Management           |                  |                     |            |      |      |
| ITS        | Funding for network cabling cleanup/assessments and expansion of PBW digital        | Government           | Tier 3 – Service | Direct Services     | 2,347,280  | -    | -    |
|            | divide network connectivity. One-time cost.   | Performance &        | Delivery         |                     |            |      |      |
|            |   | Financial            |                  |                     |            |      |      |
|            |   | Management           |                  |                     |            |      |      |
| ITS        | Funding for bandwidth upgrades at various public safety and citizen-facing          | Government           | Tier 3 – Service | Direct Services     | 3,073,543  | -    | -    |
|            | facilities. One-time cost.  | Performance &        | Delivery         |                     |            |      |      |
|            |   | Financial            |                  |                     |            |      |      |
|            |   | Management           |                  |                     |            |      |      |
|            | Information Technology Services Total   |                      |                  |                     | 15,000,000 | -    | -    |
| LIB        | Funds for Library Strategic and Facility Master Plan to be matched by private       | Workforce, Education | -                | Government Services | 250,000    | -    | -    |
|            | funds.  | and Equity           | Sustainability   |                     | 250.000    |      |      |
|            | Library Total   |                      |                  |                     | 250,000    | -    | -    |
|            |   |                      |                  |                     |            |      |      |
|            |   |                      |                  |                     |            |      | 31   |
|            |   |                      |                  |                     |            |      | 01   |



| Department | Use of Funds   | Strategic Priority   | Tier               | Funding Category    | FY22        | FY23   | FY24 |
|------------|--|----------------------|--------------------|---------------------|-------------|--------|------|
| MGT/COM    | Communication and outreach   | Government           | Tier 2 – Budget    | Government Services | 3,000,000   | -      | -    |
|            |  | Performance &        | Sustainability     |                     |             |        |      |
|            |  | Financial            |                    |                     |             |        |      |
|            |  | Management           |                    |                     |             |        |      |
| MGT/OCC    | Support people in crisis by providing mental health care, children/family services,  | Workforce, Education | Tier 1 – Immediate | Direct Services     | 25,900,000  | -      | -    |
|            | food/essentials assistance, benefits/financial navigation, and contract              | and Equity           | Relief             |                     |             |        |      |
|            | oversight/technology (equity distribution).  |                      |                    |                     |             |        |      |
| MGT/OCC    | Provide City Council District funding for relief to small businesses, nonprofits, or | Workforce, Education | Tier 1 – Immediate | Direct Services     | 16,000,000  | -      | -    |
|            | impacted industries based on established criteria.                                   | and Equity           | Relief             |                     |             |        |      |
| MGT/OEI    | Conduct needs assessment and form focus groups targeting veteran community.          | Housing and          | Tier 2 – Budget    | Government Services | -           | 75,000 | -    |
|            |  | Homeless Solutions   | sustainability     |                     |             |        |      |
| MGT/OEI    | Provide eviction assistance services to individuals impacted by COVID-19             | Workforce, Education | Tier 1 – Immediate | Direct Services     | 500,000     | -      | -    |
|            | (\$250,000 in CDBG).   | and Equity           | Relief             |                     |             |        |      |
| MGT/OEI    | Bridging the digital divide  | Workforce, Education | Tier 4 – Regional  | Direct Services     | 40,000,000  | -      | -    |
|            |  | and Equity           | partnerships       |                     |             |        |      |
| MGT/OEM    | Purchase 1 mobile generator to supplement 13 others planned.                         | Housing and          | Tier 2 – Budget    | Government Services | 80,000      | -      | -    |
|            |  | Homeless Solutions   | sustainability     |                     |             |        |      |
| MGT/OEM    | COVID-19 testing and vaccination - OEM, DPD, and DFR cost.                           | Public Safety        | Tier 1 – Immediate | Direct Services     | 16,000,000  | -      | -    |
|            |  |                      | Relief             |                     |             |        |      |
| MGT/OEQ    | Install air quality monitors   | Environment and      | Tier 1 – Immediate | Direct Services     | 1,000,000   | -      | -    |
|            |  | Sustainability       | Relief             |                     |             |        |      |
| MGT/OHS    | Partner with MDHA for Rapid-Rehousing program (Other City funding includes           | Workforce, Education | Tier 4 – Regional  | Direct Services     | 1,600,000   | -      | -    |
|            | CARES/ESG \$4.2m and ARPA/HOME \$19.2m; for total of \$25M from City).               | and Equity           | partnerships       |                     |             |        |      |
| MGT/SBC    | Seed money for the Small Business Center to be matched with private funds.           | Housing and          | Tier 2 – Budget    | Government Services | 250,000     | -      | -    |
|            |  | Homeless Solutions   | Sustainability     |                     |             |        |      |
|            | Management Services Total  |                      |                    |                     | 104,330,000 | 75,000 | -    |



| Department | Use of Funds  | Strategic Priority     | Tier               | Funding Category    | FY22      | FY23      | FY24 |
|------------|---|------------------------|--------------------|---------------------|-----------|-----------|------|
| PBW        | Purchase 4 tractors with batwings and hauling trailers.                             | Transportation and     | Tier 2 – Budget    | Government Services | -         | 495,000   | -    |
|            |   | Infrastructure         | Sustainability     |                     |           |           |      |
| PBW        | One-time clean up of all 1,362 unimproved, non-SAN alleys (129 miles).              | Transportation and     | Tier 2 – Budget    | Government Services | 4,800,000 | -         | -    |
|            |   | Infrastructure         | Sustainability     |                     |           |           |      |
| PBW        | One-time cost to install decomposed granite trail in 27 unimproved, non-SAN         | Transportation and     | Tier 2 – Budget    | Government Services | 1,100,000 | -         | -    |
|            | alleys.   | Infrastructure         | Sustainability     |                     |           |           |      |
| PBW        | One-time cost to install sidewalks in 13 unimproved non-SAN alleys.                 | Transportation and     | Tier 2 – Budget    | Government Services | 900,000   | -         | -    |
|            |   | Infrastructure         | Sustainability     |                     |           |           |      |
| PBW        | Purchase snow and ice brine solution and equipment.                                 | Transportation and     | Tier 2 – Budget    | Government Services | -         | 171,000   | -    |
| PBW        | Street and Alley cash funding (\$7.5m) + bridge maintenance/repair (\$1m).          | Transportation and     | Tier 2 – Budget    | Government Services | -         | 8,500,000 | -    |
|            |   | Infrastructure         | Sustainability     |                     |           |           |      |
|            | Public Works Total  |                        |                    |                     | 6,800,000 | 9,166,000 | -    |
| PKR        | COVID-19 testing and vaccination - signage to improve traffic flow at Fair Park,    | Quality of Life, Arts, | Tier 1 – Immediate | Direct Services     | 3,000,000 | -         | -    |
|            | which serves as the City's mass testing, vaccination, and emergency management      | Culture                | Relief             |                     |           |           |      |
|            | site.   |                        |                    |                     |           |           |      |
| PKR        | Replace fire alarm systems to be compatible with current fire code.                 | Quality of Life, Arts, | Tier 2 – Budget    | Government Services | -         | 389,210   | -    |
|            |   | Culture                | Sustainability     |                     |           |           |      |
| PKR        | Wi-Fi for Park and Recreation facilities. Funds to be used in FY22, FY23, and FY24, | Quality of Life, Arts, | Tier 4 – Regional  | Direct Services     | 3,000,000 | -         | -    |
|            | with future cost approximately \$650,000 per year.                                  | Culture                | partnerships       |                     |           |           |      |
|            | Park and Recreation Total   |                        |                    |                     | 6,000,000 | 389,210   | -    |



| Department | Use of Funds  | Strategic Priority | Tier               | Funding Category    | FY22       | FY23       | FY24      |
|------------|---|--------------------|--------------------|---------------------|------------|------------|-----------|
| POM        | Personal protective equipment and disinfection.                             | Public Safety      | Tier 1 – Immediate | Direct Services     | 10,000,000 | -          | -         |
|            |   |                    | Relief             |                     |            |            |           |
|            | Procurement Services Total  |                    |                    |                     | 10,000,000 | -          | -         |
| PUD        | Conduct citywide market value analysis.                                     | Economic           | Tier 2 – Budget    | Government Services | -          | 65,000     | -         |
|            |   | Development        | Sustainability     |                     |            |            |           |
|            | Planning and Urban Design Total   |                    |                    |                     | -          | 65,000     | -         |
| TRN        | Install pedestrian lighting in the 40 converted alley segments.             | Transportation and | Tier 2 – Budget    | Government Services | 2,000,000  | -          | -         |
|            |   | Infrastructure     | Sustainability     |                     |            |            |           |
| TRN        | Upgrade aging traffic signals infrastructure and leverage additional funds. | Transportation and | Tier 2 – Budget    | Government Services | 3,500,000  | 5,000,000  | 5,500,000 |
| TRN        | Traffic signal equipment  | Transportation and | Tier 2 – Budget    | Government Services | -          | 660,000    | -         |
| TRN        | Pavement markings and restriping.   | Transportation and | Tier 2 – Budget    | Government Services | 2,500,000  | 2,500,000  | -         |
|            |   | Infrastructure     | Sustainability     |                     |            |            |           |
| TRN        | Street light enhancement; funds are allocated for LED conversions and new   | Transportation and | Tier 2 – Budget    | Government Services | 2,500,000  | 2,500,000  | -         |
|            | streetlight installations in targeted areas.                                | Infrastructure     | Sustainability     |                     |            |            |           |
| TRN        | School zone flashing beacons.   | Transportation and | Tier 2 – Budget    | Government Services | 2,000,000  | 2,500,000  | 2,531,863 |
|            |   | Infrastructure     | Sustainability     |                     |            |            |           |
| TRN        | Purchase 23 vehicles for TRN to take over non-emergency call answering from | Transportation and | Tier 2 – Budget    | Government Services | 575,000    | -          | -         |
|            | DPD.  | Infrastructure     | Sustainability     |                     |            |            |           |
|            | Transportation Total  |                    |                    |                     | 13,075,000 | 13,160,000 | 8,031,863 |



#### Replace Lost Revenue - \$120M Breakdown



|      | ARPA - Local Fiscal Recovery Funds   |              |              |              |  |  |  |
|------|--|--------------|--------------|--------------|--|--|--|
| Dept | Description  | FY22 Expense | FY23 Expense | FY24 Expense |  |  |  |
| BSD  | Purchase an expandable generator monitoring system                           |              | 165,000      |              |  |  |  |
|      | BSD Total  | 0            | 165,000      | 0            |  |  |  |
| CTS  | Security Assessment Funding - all recommendations for Group A                | 6,425,750    |              |              |  |  |  |
|      | CTS Total  | 6,425,750    | 0            | 0            |  |  |  |
| DFR  | Equipment for Right Care program   |              | 200,000      |              |  |  |  |
|      | DFR Total  | 0            | 200,000      | 0            |  |  |  |
| DPD  | Purchase additional body-worn cameras - 250 in FY22 and 250 in FY23          | 365,002      | 363,666      |              |  |  |  |
| DPD  | Purchase camera equipment for interview rooms - 19 in FY22 and 32 in FY23    | 303,645      | 644,864      |              |  |  |  |
| DPD  | Replacement 923 taser and buy 243 additional taser for total 1166            |              | 1,400,000    |              |  |  |  |
| DPD  | Software for property room   |              | 300,000      |              |  |  |  |
| DPD  | Police overtime  | 8,500,000    | 8,500,000    | 8,500,000    |  |  |  |
| DPD  | Squad Cars   | 8,000,000    | 8,000,000    | 8,000,000    |  |  |  |
| DPD  | Uniform/equipment cost for new police recruits - 100 in FY22 and 100 in FY23 | 995,000      | 995,000      |              |  |  |  |
|      | DPD Total  | 18,163,647   | 20,203,530   | 16,500,000   |  |  |  |



#### Replace Lost Revenue - \$120M Breakdown



|      | ARPA - Local Fiscal Recovery Funds   |           |              |              |  |  |  |
|------|--|-----------|--------------|--------------|--|--|--|
| Dept | ept Description  |           | FY23 Expense | FY24 Expense |  |  |  |
| ECO  | Operation of new economic development corporation including 10 non-City positions      | 2,000,000 | 3,000,000    | 2,000,000    |  |  |  |
|      | ECO Total  | 2,000,000 | 3,000,000    | 2,000,000    |  |  |  |
| SBC  | Seed money for the Small Business Center to be matched with private funds              | 250,000   |              |              |  |  |  |
| OEM  | Purchase 1 mobile generator to supplement 13 others planned                            | 80,000    |              |              |  |  |  |
| OEI  | Conduct needs assessment and form focus groups targeting veteran community             |           | 75,000       |              |  |  |  |
|      | MGT Total  | 330,000   | 75,000       | 0            |  |  |  |
| LIB  | Funds for Library Strategic and Facility Master Plan to be matched by private funds    | 250,000   |              |              |  |  |  |
|      | LIB Total  | 250,000   | 0            | 0            |  |  |  |
| PBW  | Purchase 4 tractors with batwings and hauling trailers.                                |           | 495,000      |              |  |  |  |
| PBW  | V One-time clean up of all 1,362 unimproved, non-SAN alleys (129 miles)                |           |              |              |  |  |  |
| PBW  | PBW One-time cost to install decomposed granite trail in 27 unimproved, non-SAN alleys |           |              |              |  |  |  |
| PBW  | PBW One-time cost to instaff sidewalks in 13 unimproved non-SAN alleys                 |           |              |              |  |  |  |
| PBW  | Purchase snow and ice brine solution and equipment                                     |           | 171,000      |              |  |  |  |
| PBW  | Street and Alley cash funding (\$7.5m) + bridge maintenance/repair (\$1m)              |           | 8,500,000    |              |  |  |  |
|      | PBW Total  | 6,800,000 | 9,166,000    | 0            |  |  |  |



#### Replace Lost Revenue - \$120M Breakdown



|      | ARPA - Local Fiscal Recovery Funds  |              |              |              |  |  |  |
|------|---|--------------|--------------|--------------|--|--|--|
| Dept | Description   | FY22 Expense | FY23 Expense | FY24 Expense |  |  |  |
| PKR  | Replace fire alarm systems to be compatible with current fire code  |              | 389,210      |              |  |  |  |
|      | PKR Total   | 0            | 389,210      | 0            |  |  |  |
| PUD  | Conduct citywide market value analysis  |              | 65,000       |              |  |  |  |
|      | PUD Total   | 0            | 65,000       | 0            |  |  |  |
| TRN  | Install pedestrian lighting in the 40 converted alley segments  | 2,000,000    |              |              |  |  |  |
| TRN  | Upgrade aging traffic signals infrastructure and leverage additional funds  | 3,500,000    | 5,000,000    | 5,500,000    |  |  |  |
| TRN  | Traffic signal equipment  |              | 660,000      |              |  |  |  |
| TRN  | Pavement markings and restriping  | 2,500,000    | 2,500,000    |              |  |  |  |
| TRN  | Street light enhancement; funds are allocated for LED conversions and new streetlight installations in targeted areas | 2,500,000    | 2,500,000    |              |  |  |  |
| TRN  | School zone flashing beacons  | 2,000,000    | 2,500,000    | 2,531,863    |  |  |  |
| TRN  | Purchase 23 vehicles for TRN to take over non-emergency call answering from DPD                                       | 575,000      |              |              |  |  |  |
|      | TRN Total   | 13,075,000   | 13,160,000   | 8,031,863    |  |  |  |
|      | Total   | 47,044,397   | 46,423,740   | 26,531,863   |  |  |  |



# Support people in crisis by providing targeted and equitable social services – \$25.9M Breakdown



| Montal Health          | Mental Health (CMH,<br>BIPOC/AAPI)               | \$<br>2,400,000.00 | Community Mental Health programming, inlcuding individual<br>counseling, group counseling and mental health outreach and<br>education       |
|------------------------|--|--------------------|---|
| Mental Health          | Mental Health - grief, stress,<br>PTSD           | \$<br>1,200,000.00 | Individual counseling and group counseling services targeting<br>highly impacted communities  |
|                        | Seniors - Isolation Support                      | \$<br>750,000.00   | Services targeting older adults, particularly homebound seniors   |
| Children and           | Family Violence Prevention /<br>Intervention     | \$<br>2,250,000.00 | Treatment, counseling and other services for prevention, inlcuding near-fatality prediction/prevention, and intervention of family violence |
| Families               | Positive Youth Development /<br>Academic Support | \$<br>3,250,000.00 | Positive youth development programming, such as afterschool programming, academic support, and training                                     |
|                        | Home Visiting Programs                           | \$<br>2,000,000.00 | Home visiting services to homes of newborns, proven to promote safety and improve infant health outcomes                                    |
|                        | Food - Distribution                              | \$<br>2,400,000.00 | Support of various food distribution programs throughout the City   |
|                        | Food - Home Delivery                             | \$<br>1,400,000.00 | Delivery of food and grocery items to individuals sick or<br>quarantined due to COVID-19  |
| Food and<br>Essentials | Food - Food Banks Support                        | \$<br>800,000.00   | Support to local food banks to help keep shelves stocked and able to serve clients in need  |
| Essentials             | Food - Garden Kits                               | \$<br>200,000.00   | Home garden kits enable homebound individuals to grow healthy produce items to supplement diets   |
|                        | Essential Necessities                            | \$<br>1,000,000.00 | Critical non-food items, such as hygiene products, diapers, period products, adult diapers, for distribution to high needs communities      |



# Support people in crisis by providing targeted and equitable social services – \$25.9M Breakdown



|                                    | Benefits Navigation (Bene-Dallas)                     | \$<br>2,750,000.00 | Following best practice model of Benefits Trust, a single stop<br>opportunity integrating benefits access and application to simplify<br>process for clients                  |
|------------------------------------|---|--------------------|---|
| Benefits / Financial<br>Navigation | Expanded Tax Preparation and<br>Consultation Services | \$<br>800,000.00   | Expanding free tax preparation service availability and supplementing and strengthening year round tax guidance   |
|                                    | Financial Navigation                                  | \$<br>300,000.00   | Financial Navigators help guide residents in need through<br>complicated financial services landscape to find programming and<br>services that can support their unique needs |
| Nonprofits                         | Child Care Providers Assistance                       | \$<br>1,000,000.00 | Small grants to child care providers to mitigate negative financial impact from pandemic  |
| Assistance                         | Nonprofits Assistance Program                         | \$<br>2,600,000.00 | Small grants to nonprofit organizations to mitigate negative<br>financial impact from pandemic  |
|                                    | Service Design Support                                | \$<br>100,000.00   | Project based support for service design improvements related to database development and management, contract management, program workflow                                   |
| Contracts<br>Oversight and         | Contract Management Software<br>Enhancements          | \$<br>200,000.00   | Explore opportunities to integrate enhanced contract management<br>and reporting via current or new contract managements system<br>software                                   |
| Technology                         | Facilities Upgrades / Lease Costs                     | \$<br>250,000.00   | Additional officing for ERA and ARPA staff, potentially within<br>Highland Hills facility working with BDS  |
|                                    | Client/CRM Management                                 | \$<br>200,000.00   | System to manage client progress, client and partner contacts, create and manage client and communication lists, etc  |

