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VIBRANT

GROWING

LIVABLE

SUSTAINABLE

FISCALLY SOUND

CORE

BUDGET ACCOUNTABILITY REPORT FY 2024-25

As of November 30, 2024

EXECUTIVE SUMMARY

Financial Forecast Report

Operating Fund	Year-End Forecast vs. Budget	
	Revenues	Expenses
General Fund	✓	✓
Aviation	✓	✓
Convention and Event Services	✓	✓
Municipal Radio	✓	✓
Planning and Development	✓	✓
Sanitation Services	✓	✓
Storm Drainage Management	✓	✓
Dallas Water Utilities	✓	✓
Bond and Construction Management	✓	✓
Equipment and Fleet Management	✓	✓
Express Business Center	✓	✓
Information Technology	✓	✓
Radio Services	✓	✓
9-1-1 System Operations	✓	✓
Transportation Regulation	✓	✓
Debt Service	✓	✓

✓ YE forecast within 5% of budget

Budget Initiative Tracker

 **1**
Complete

 **34**
On Track

 **0**
On Hold

 **0**
At Risk

 **0**
Canceled

FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through November 30, 2024, for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 18, 2024, effective October 1, 2024, through September 30, 2025. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2025. The variance is the difference between the FY 2024-25 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through November 30, 2024.

	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
Beginning Fund Balance	\$340,356,145	\$340,356,145		\$340,356,145	\$0
Revenues	1,903,410,750	1,903,410,750	140,813,085	1,903,410,750	0
Expenditures	1,903,410,750	1,903,410,750	282,781,301	1,902,722,517	(688,233)
Ending Fund Balance	\$340,356,145	\$340,356,145		\$341,044,378	(\$688,233)

Fund Balance. As of November 30, 2024, the beginning fund balance for the adopted and amended budgets and YE forecast reflects the FY 2023-24 unaudited unassigned ending fund balance as projected during budget development (July 2024). The ending fund balance for the adopted and amended budget does not reflect changes in encumbrances or other balance sheet accounts. We anticipate updates to the beginning fund balance after the FY 2023-24 audited statements become available in April 2025.

Revenues. Through November 30, 2024, General Fund revenues are projected to be at budget.

Expenses. Through November 30, 2024, General Fund expenses are projected to be \$688,000 under budget primarily due to salary savings from vacant uniform and non-uniform positions.

FY 2024-25 Financial Forecast Report

GENERAL FUND REVENUE

Revenue Category		FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
1	Property Tax	\$1,081,975,899	\$1,081,975,899	\$61,770,589	\$1,081,975,899	\$0
2	Sales Tax	463,804,071	463,804,071	37,941,883	463,804,071	0
3	Franchise and Other	129,225,177	129,225,177	24,344,977	129,225,177	0
4	Charges for Services	110,304,724	110,304,724	11,587,819	110,304,724	0
5	Fines and Forfeitures	19,435,050	19,435,050	2,721,778	19,435,050	0
6	Operating Transfers In	34,182,910	34,182,910	0	34,182,910	0
7	Intergovernmental	21,918,094	21,918,094	(471,184)	21,918,094	0
8	Miscellaneous	8,086,456	8,086,456	(3,770,893)	8,086,456	0
9	Licenses and Permits	14,478,369	14,478,369	4,113,973	14,478,369	0
10	Interest	20,000,000	20,000,000	2,574,143	20,000,000	0
	Total Revenue	\$1,903,410,750	\$1,903,410,750	\$140,813,085	\$1,903,410,750	\$0

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

FY 2024-25 Financial Forecast Report

GENERAL FUND EXPENDITURES

	Expenditure Category	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
	Non-uniform Pay	\$301,004,662	\$301,036,902	\$41,987,076	\$298,837,219	(\$2,199,683)
	Non-uniform Overtime	8,674,659	8,687,350	1,954,242	8,856,999	169,649
	Non-uniform Pension	45,977,580	45,927,307	6,292,922	45,927,307	(0)
	Uniform Pay	568,292,425	568,292,425	69,844,239	565,808,914	(2,483,511)
	Uniform Overtime	87,609,309	87,609,309	13,652,210	91,928,194	4,318,885
	Uniform Pension	206,830,200	206,830,200	25,077,424	207,882,707	1,052,507
	Health Benefits	103,028,294	103,028,297	7,521,715	103,028,297	0
	Workers Comp	13,287,444	13,287,443	0	13,287,443	-
	Other Personnel Services	37,269,820	37,288,451	4,794,539	37,215,231	(73,220)
1	Total Personnel Services	\$1,371,974,393	\$1,371,987,684	\$171,124,367	\$1,372,772,312	\$784,628
2	Supplies	99,446,091	99,348,254	13,393,709	97,874,808	(1,473,446)
3	Contractual Services	536,811,025	534,070,465	94,160,117	533,980,706	(89,759)
4	Capital Outlay	14,137,435	14,159,039	4,505,739	14,286,620	127,581
5	Reimbursements	(118,958,194)	(116,154,692)	(402,631)	(116,191,928)	(37,236)
	Total Expenditures	\$1,903,410,750	\$1,903,410,750	\$282,781,301	\$1,902,722,517	(\$688,233)

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

FY 2024-25 Financial Forecast Report

GENERAL FUND EXPENDITURES

#	Expenditure by Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
1	Budget & Management Services	4,578,495	4,578,495	553,946	\$4,578,495	\$0
2	City Attorney's Office	24,667,393	24,667,393	3,099,229	24,616,318	(51,075)
3	City Auditor's Office	3,214,170	3,214,170	597,784	3,214,170	0
4	City Controller's Office	9,071,874	9,071,874	1,290,921	9,071,874	0
5	Independent Audit	767,071	767,071	0	767,071	0
6	City Manager's Office	3,234,367	3,234,367	304,674	3,234,367	0
7	City Marshal's Office	22,898,830	22,898,830	3,729,138	22,898,830	0
8	Jail Contract	7,878,250	7,878,250	0	7,878,250	0
9	City Secretary's Office	3,666,127	3,666,127	624,804	3,666,127	0
10	Elections	1,957,274	1,957,274	289,293	1,957,274	0
11	Civil Service	2,897,379	2,897,379	398,326	2,897,379	0
12	Code Compliance	44,596,235	44,596,235	5,302,011	44,596,235	0
13	Dallas Animal Services	19,697,228	19,697,228	3,740,629	19,697,228	0
14	Dallas Fire-Rescue	429,751,499	429,751,499	55,644,526	429,751,499	0
15	Dallas Municipal Court	11,726,719	11,726,719	1,227,006	11,726,719	0
16	Dallas Police Department	719,168,010	719,168,010	87,441,491	719,168,010	0
17	Data Analytics & Business Intelligence	5,811,154	5,811,154	797,839	5,811,154	0
18	Facilities & Real Estate Management	31,772,301	31,772,301	7,967,571	31,772,301	0
19	Housing & Community Development	4,462,320	4,462,320	503,184	4,462,320	0
20	Human Resources	8,909,365	8,909,365	1,561,716	8,909,365	0
21	Judiciary	5,467,988	5,467,988	585,593	5,467,988	0
22	Library	44,456,759	44,456,759	5,184,750	44,416,759	(40,000)
	Management Services					
23	Communications & Customer Experience/311	9,660,834	9,660,834	1,540,422	9,479,666	(181,168)
24	Office of Community Care & Empowerment	9,218,721	9,218,721	964,841	9,057,021	(161,700)
25	Office of Community Police Oversight	706,614	706,614	85,333	706,614	0
26	Office of Emergency Management & Crisis Response	5,455,497	5,455,497	1,040,029	5,452,497	(3,000)
27	Office of Environmental Quality & Sustainability	5,340,105	5,340,105	1,751,344	5,213,272	(126,833)
28	Office of Equity & Inclusion	2,815,251	2,815,251	463,048	2,815,251	0
29	Office of Government Affairs	862,347	862,347	141,388	850,606	(11,741)
30	Office of Homeless Solutions	14,814,707	14,814,707	5,493,058	14,814,707	0
31	Mayor & City Council	7,769,654	7,769,654	825,019	7,769,654	0
32	Non-Departmental	130,607,405	130,607,405	7,043,742	130,535,657	(71,748)
33	Office of Arts & Culture	20,568,305	20,568,305	4,714,597	20,568,305	0
34	Office of Economic Development	3,783,770	3,783,770	733,494	3,783,770	0
35	Park & Recreation	121,827,152	121,827,152	21,511,439	121,827,152	0
36	Planning & Development	6,755,392	6,755,392	748,998	6,755,392	0
37	Procurement Services	4,247,838	4,247,838	399,747	4,206,870	(40,968)
38	Transportation & Public Works	146,108,407	146,108,407	54,480,370	146,108,407	0
	Total Departments	\$1,901,192,807	\$1,901,192,807	\$282,781,301	\$1,900,504,574	(\$688,233)
39	Liability/Claims Fund Transfer	1,217,943	1,217,943	0	1,217,943	0
40	Salary & Benefit Stabilization	1,000,000	1,000,000	0	1,000,000	0
	Total Expenditures	\$1,903,410,750	\$1,903,410,750	\$282,781,301	\$1,902,722,517	(\$688,233)

FY 2024-25 Financial Forecast Report

ENTERPRISE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
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1 AVIATION

Beginning Fund Balance	\$110,173,003	\$110,173,003		\$110,173,003	\$0
Total Revenues	208,098,739	208,098,739	31,731,589	208,098,739	0
Total Expenditures	208,098,739	208,098,739	35,867,438	208,046,633	(52,106)
Ending Fund Balance	\$110,173,003	\$110,173,003		\$110,225,109	\$52,106

2 CONVENTION & EVENT SERVICES

Beginning Fund Balance	\$59,854,331	\$59,854,331		\$59,854,331	\$0
Total Revenues	137,358,763	137,358,763	5,816,087	137,358,763	0
Total Expenditures	137,358,763	137,358,763	9,660,566	137,358,763	0
Ending Fund Balance	\$59,854,331	\$59,854,331		\$59,854,331	\$0

3 MUNICIPAL RADIO

Beginning Fund Balance	\$452,999	\$452,999		\$452,999	\$0
Total Revenues	451,077	451,077	(762)	451,077	0
Total Expenditures	451,077	451,077	151,545	451,077	0
Ending Fund Balance	\$452,999	\$452,999		\$452,999	\$0

4 PLANNING & DEVELOPMENT

Beginning Fund Balance	\$8,129,361	\$8,129,361		\$8,129,361	\$0
Total Revenues	61,562,424	61,562,424	6,634,502	61,562,424	0
Total Expenditures	60,418,651	60,418,651	4,232,664	60,418,651	0
Ending Fund Balance	\$9,273,134	\$9,273,134		\$9,273,134	\$0

5 SANITATION SERVICES

Beginning Fund Balance	\$23,305,821	\$23,305,821		\$23,305,821	\$0
Total Revenues	164,122,320	164,122,320	26,092,469	164,122,320	0
Total Expenditures	163,192,313	163,192,313	29,636,480	163,192,313	0
Ending Fund Balance	\$24,235,828	\$24,235,828		\$24,235,828	\$0

6 STORM DRAINAGE MANAGEMENT—DALLAS WATER UTILITIES

Beginning Fund Balance	\$12,748,954	\$12,748,954		\$12,748,954	\$0
Total Revenues	85,852,114	85,852,114	12,469,379	85,852,114	0
Total Expenditures	85,852,114	85,852,114	7,967,782	85,852,114	0
Ending Fund Balance	\$12,748,954	\$12,748,954		\$12,748,954	\$0

7 WATER UTILITIES

Beginning Fund Balance	\$92,571,559	\$92,571,559		\$92,571,559	\$0
Total Revenues	826,863,664	826,863,664	137,261,031	826,863,664	0
Total Expenditures	826,863,664	826,863,664	110,268,311	826,863,664	0
Ending Fund Balance	\$92,571,559	\$92,571,559		\$92,571,559	\$0



FY 2024-25 Financial Forecast Report

INTERNAL SERVICE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
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8 BOND & CONSTRUCTION MANAGEMENT

Beginning Fund Balance	\$0	\$0		\$0	\$0
Total Revenues	24,843,479	24,843,479	703,662	24,843,479	0
Total Expenditures	24,843,479	24,843,479	2,844,396	24,522,864	(320,615)
Ending Fund Balance	\$0	\$0		\$320,615	\$320,615

9 EQUIPMENT & FLEET MANAGEMENT

Beginning Fund Balance	\$2,495,768	\$2,495,768		\$2,495,768	\$0
Total Revenues	73,309,034	73,309,034	481	73,309,034	0
Total Expenditures	73,487,289	73,487,289	5,833,242	73,487,289	0
Ending Fund Balance	\$2,317,513	\$2,317,513		\$2,317,5123	\$0

10 EXPRESS BUSINESS CENTER

Beginning Fund Balance	\$6,655,153	\$6,655,153		\$6,655,153	\$0
Total Revenues	2,406,050	2,406,050	221,165	2,406,050	0
Total Expenditures	2,227,113	2,227,113	490,135	2,211,847	(15,266)
Ending Fund Balance	\$6,834,090	\$6,834,090		\$6,849,356	\$15,266

11 INFORMATION TECHNOLOGY

Beginning Fund Balance	\$18,195,338	\$18,195,338		\$18,195,338	\$0
Total Revenues	131,578,822	131,578,822	8,518,925	131,578,822	0
Total Expenditures	139,630,975	139,630,975	25,778,554	139,630,975	0
Ending Fund Balance	\$10,143,185	\$10,143,185		\$10,143,185	\$0

12 RADIO SERVICES

Beginning Fund Balance	\$10,651,716	\$10,651,716		\$10,651,716	\$0
Total Revenues	15,813,930	15,813,930	1,213,804	15,813,930	0
Total Expenditures	18,999,681	18,999,681	3,663,140	18,980,820	(18,861)
Ending Fund Balance	\$7,465,965	\$7,465,965		\$7,484,826	\$18,861

FY 2024-25 Financial Forecast Report

OTHER FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
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13 9-1-1 SYSTEM OPERATIONS

Beginning Fund Balance	\$10,264,406	\$10,264,406		\$10,264,406	\$0
Total Revenues	15,286,574	15,286,574	1,370,058	15,286,574	0
Total Expenditures	15,337,709	15,337,709	2,758,173	15,328,798	(8,911)
Ending Fund Balance	\$10,213,271	\$10,213,271		\$10,222,182	\$8,911

14 DEBT SERVICE

Beginning Fund Balance	\$126,407,728	\$126,407,728		\$126,407,728	\$0
Total Revenues	465,528,288	465,528,288	79,254,202	465,528,288	0
Total Expenditures	485,754,134	485,754,134	0	485,754,134	0
Ending Fund Balance	\$106,181,882	\$106,181,882		\$106,181,882	\$0

15 EMPLOYEE BENEFITS

City Contributions	\$142,134,754	\$142,134,754	\$9,112,194	\$142,134,754	\$0
Employee Contributions	50,357,532	50,357,532	7,357,953	50,357,532	0
Retiree	23,752,592	23,752,592	1,812,825	23,752,592	0
Other	0	0	27,961	27,961	27,961
Total Revenues	216,244,878	216,244,878	18,310,933	216,272,839	27,961
Total Expenditures	\$214,727,409	\$214,727,409	\$20,786,537	\$214,727,409	\$0

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

16 RISK MANAGEMENT

Worker's Compensation	\$18,555,465	\$18,555,465	\$7,411	\$18,555,465	\$0
Third Party Liability	10,033,670	10,033,670	206,867	10,033,670	0
Purchased Insurance	19,139,030	19,139,030	0	19,139,030	0
Interest and Other	0	0	176,654	176,654	176,654
Total Revenues	47,728,165	47,728,165	390,932	47,904,819	176,654
Total Expenditures	\$57,075,510	\$57,075,510	\$5,041,776	\$57,075,510	\$0

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

17 TRANSPORTATION REGULATION

Beginning Fund Balance	\$538,277	\$538,277		\$538,277	\$0
Total Revenues	519,534	519,534	83,544	519,534	0
Total Expenditures	519,534	519,534	70,551	519,534	0
Ending Fund Balance	\$538,277	\$538,277		\$538,277	\$0

FY 2024-25 Financial Forecast Report

GENERAL OBLIGATION BONDS**2024 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$521,200,000	\$93,879,198	\$0	\$0	\$93,879,198
B	Park and Recreation Facilities	345,270,000	69,413,629	0	0	69,413,629
C	Flood Protection and Storm Drainage	52,100,000	1,799,106	0	0	1,799,106
D	Library Facilities	43,530,000	3,029,900	0	0	3,029,900
E	Cultural and Performing Arts Facilities	75,200,000	7,809,300	0	0	7,809,300
F	Public Safety Facilities	90,000,000	50,199,235	0	973,624	49,225,610
G	Economic Development	72,300,000	9,789,632	0	0	9,789,632
H	Housing and Neighborhood Infrastructure	26,400,000	5,280,000	0	0	5,280,000
I	Homeless Assistance Facilities	19,000,000	3,800,000	0	0	3,800,000
J	Information Technology Facilities	5,000,000	5,000,000	0	0	5,000,000
Total		\$1,250,000,000	\$250,000,000	\$0	\$973,624	\$249,026,376

2017 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$533,981,000	\$533,981,000	\$386,377,934	\$101,078,246	\$46,524,820
B*	Park and Recreation Facilities	261,807,000	255,807,000	191,930,285	11,246,612	52,630,103
C	Fair Park	50,000,000	50,000,000	44,144,004	1,177,754	4,678,243
D	Flood Protection and Storm Drainage	48,750,000	48,750,000	25,628,444	12,838,764	10,282,793
E	Library Facilities	15,589,000	15,589,000	14,965,403	0	623,597
F	Cultural and Performing Arts Facilities	14,235,000	14,235,000	13,241,909	32,201	960,891
G	Public Safety Facilities	32,081,000	32,081,000	27,675,845	66,765	4,338,390
H	City Facilities	18,157,000	18,157,000	4,424,854	262,888	13,469,258
I	Economic Development	55,400,000	55,400,000	23,447,418	8,762,883	23,189,699
J	Homeless Assistance Facilities	20,000,000	20,000,000	17,458,048	2,345,273	196,679
Total		\$1,050,000,000	\$1,044,000,000	\$749,294,144	\$137,811,385	\$156,894,471

*Inception-to-date appropriations were reduced by \$6,000,000 because the Midtown Project required matching funds, which were not secured by the time the City Council scheduled the 2024 bond program election.

FY 2024-25 Financial Forecast Report

GENERAL OBLIGATION BONDS**2012 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements	\$260,625,000	\$266,938,887	\$261,594,623	\$1,697,546	\$3,646,718
2	Flood Protection and Storm Drainage Facilities	326,375,000	326,375,000	261,132,138	53,211,835	12,031,027
3	Economic Development	55,000,000	55,000,000	39,111,855	5,023,402	10,864,743
Total		\$642,000,000	\$648,313,887	\$561,838,616	\$59,932,784	\$26,542,488

2006 Bond Program

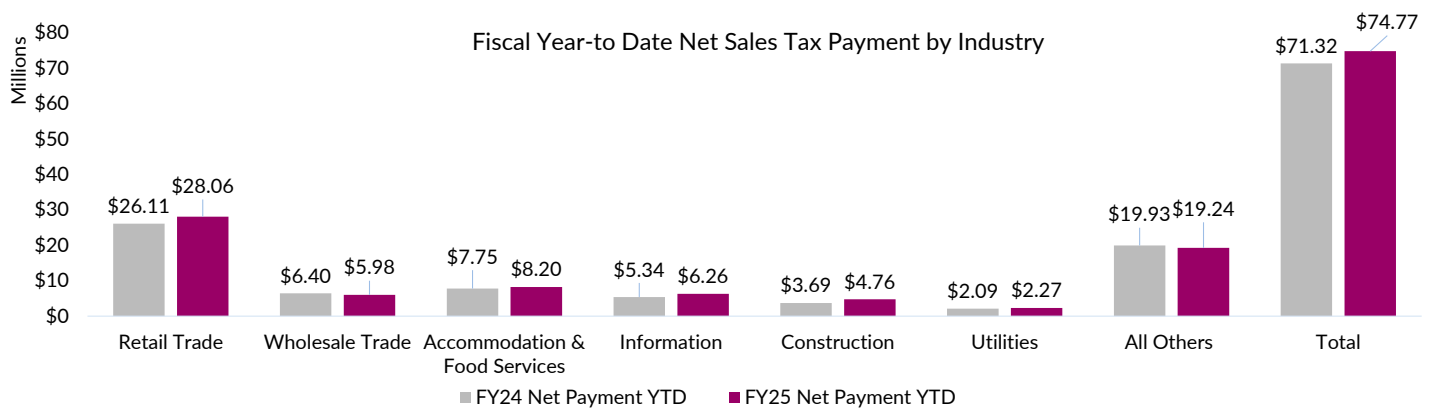
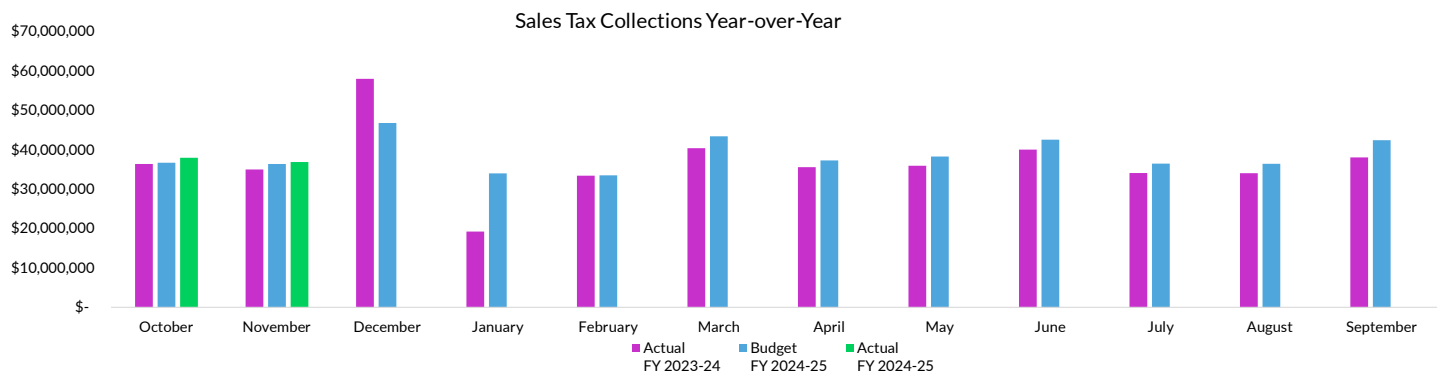
Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements	\$390,420,000	\$406,490,554	\$393,876,513	\$8,547,176	\$4,066,865
2	Flood Protection and Storm Drainage Facilities	334,315,000	342,757,166	311,126,462	12,124,257	19,506,447
3	Park and Recreation Facilities	343,230,000	353,343,060	350,929,326	1,025,575	1,388,158
4	Library Facilities	46,200,000	52,148,600	47,747,769	372	4,400,459
5	Cultural Arts Facilities	60,855,000	63,821,447	63,227,104	174,820	419,523
6	City Hall, City Service and Maintenance Facilities	34,750,000	36,216,478	33,522,891	101,092	2,592,494
7	Land Acquisition Under Land Bank Program	1,500,000	1,500,000	1,474,169	0	5,831
8	Economic Development	41,495,000	45,060,053	42,826,230	1,538,721	695,102
9	Farmers Market Improvements	6,635,000	6,933,754	6,584,013	0	349,741
10	Land Acquisition in the Cadillac Heights Area	22,550,000	22,727,451	11,822,166	12,654	10,892,631
11	Court Facilities	7,945,000	8,146,606	7,869,762	0	276,844
12	Public Safety Facilities and Warning Systems	63,625,000	66,072,938	65,405,081	608,876	58,982
Total		\$1,353,520,000	\$1,405,218,107	\$1,336,411,485	\$24,133,544	\$44,673,078

Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

ECONOMIC INDICATORS

Sales Tax

The current sales tax rate is 8.25 percent - 6.25 percent goes to the state, one percent to the City, and one percent to DART. The FY 2024-25 Sales Tax budget is \$463,804,071. As of November 30, 2024, the year-end forecast is at budget. We will update the forecast throughout the year as additional information becomes available. The charts in this section provide more information about sales tax collections.



FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

Year-over-Year Change in Sales Tax Collections		
Industry	November FY25 over November FY24	FYTD25 over FYTD24
Retail Trade	13%	7%
Wholesale Trade	-14%	-7%
Accommodation and Food Services	4%	6%
Information	14%	17%
Construction	27%	29%
Utilities	18%	9%
All Others	-6%	-4%
Total Collections	2%	5%

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable non consumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g., highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

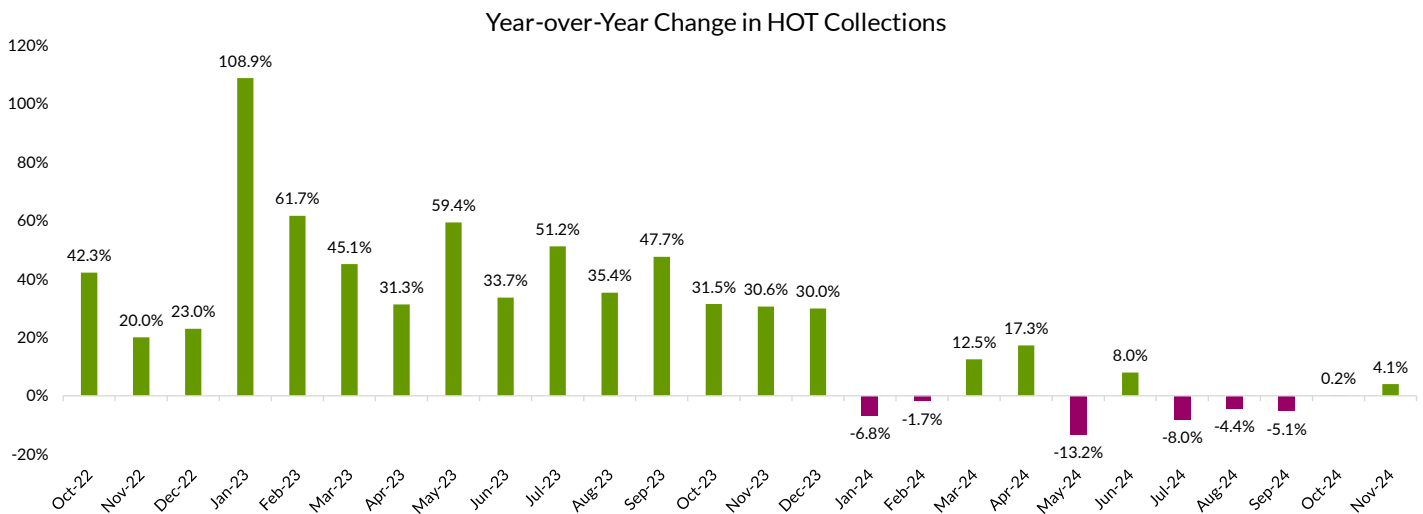
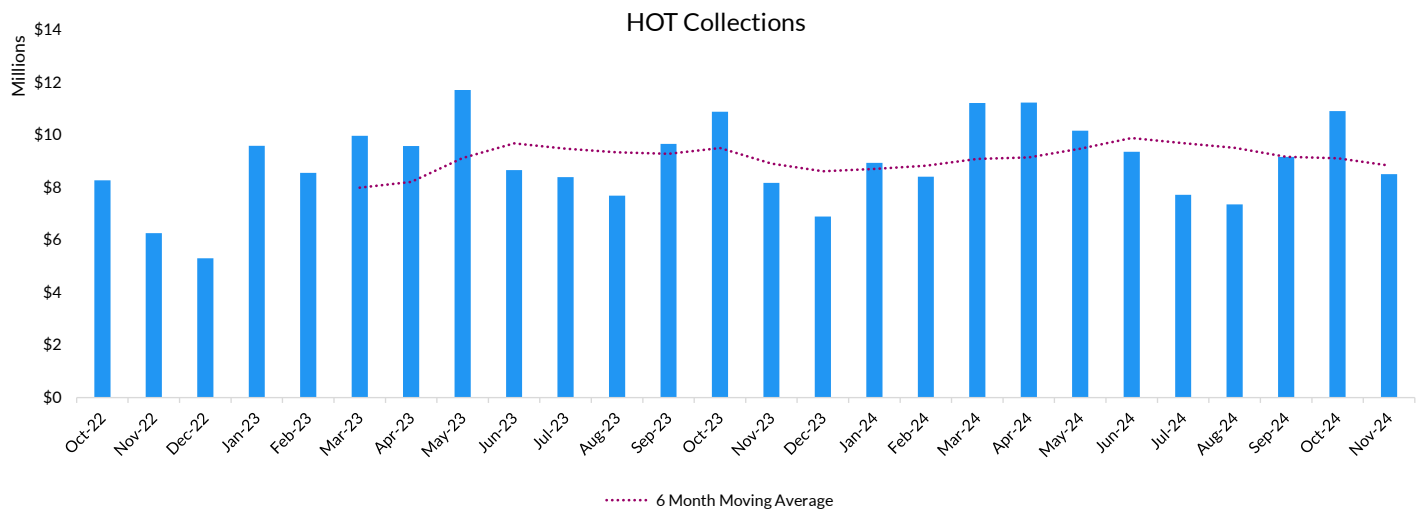
FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 15 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)—six percent goes to the state, and nine percent goes to the City. Of the nine percent to the city, two percent is to be used for the Convention Center Expansion and the Fair Park Facilities Venue Projects and seven percent is allocated for Visit Dallas, Office of Arts and Culture, and Kay Bailey Hutchison Convention Center Dallas. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months.

Beginning November 2022, the HOT rate collected by the City of Dallas increased from seven to nine percent. HOT allocations including the additional two percent are reflected beginning in January 2023.



FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

Convention Center Event Bookings

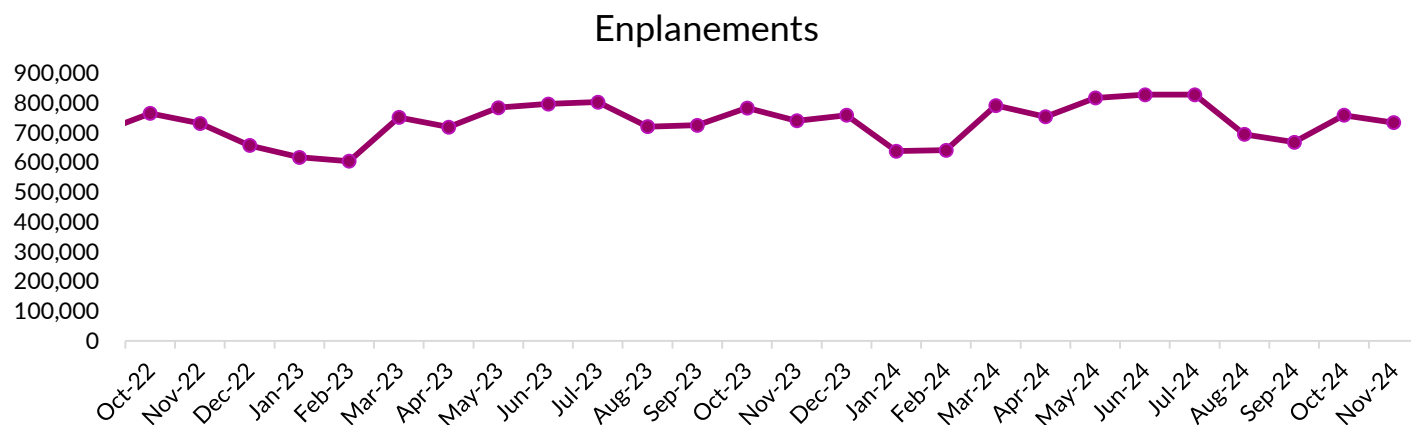
The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY23 Actual	FY24 Actual	FY25 Planned	FY25 Actual/Forecast*
October	10	11	7	7
November	2	4	8	8
December	12	7	6	6
January	5	10	9	9
February	14	15	9	9
March	10	11	4	4
April	6	4	2	2
May	10	8	4	4
June	12	9	9	9
July	5	5	7	7
August	5	5	4	4
September	5	4	4	4
Total	96	93	73	73

* Due to shifts in cancellations and rescheduling, FY25 actuals for prior months may be updated.

Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.

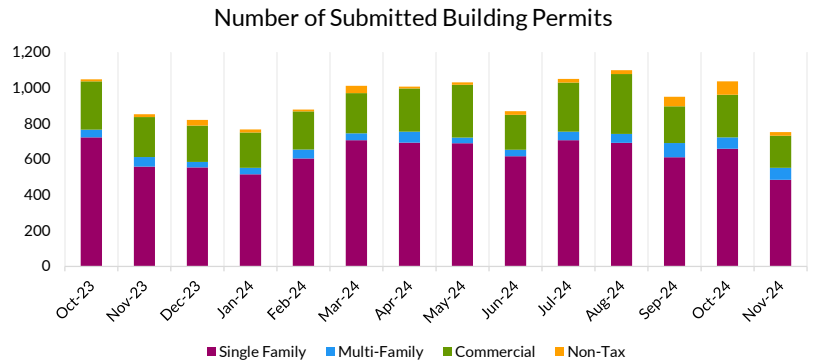


FY 2024-25 Financial Forecast Report

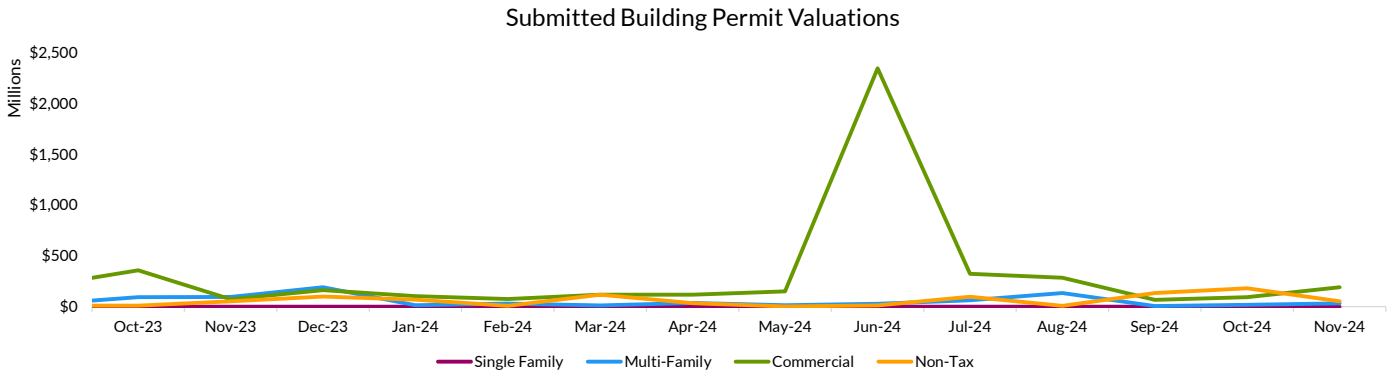
ECONOMIC INDICATORS

Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/job growth, housing supply, gross domestic product, population, vacancy rates, and others.



Source: Data from POSSE Land Management software (Development Services)



Source: Data from POSSE Land Management software (Development Services)

*Single-family home valuations are estimations only.

**June 2024 data includes three major permit submissions.

BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker (BIT) reports on 35 activities included in the FY 2024-25 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is “complete” (blue circle), “on track” for completion by the end of the fiscal year or life of the program initiative (green check mark), “on hold” by City Manager’s Office (black circle), “at risk” of not being completed by the end of the fiscal year (yellow exclamation mark), or “canceled” (red x). We have organized the BITs by the seven pillars of our Foundational Structure.



In the Spotlight

Wi-Fi at Park Facilities

The PKR Wi-Fi for Park and Recreation Facilities project is a part of the City’s Bridging the Digital Divide Initiative. This program will deliver at least 40 percent of its program’s investments and related benefits to disadvantaged communities that are marginalized, underserved, and overburdened by pollution.

This project includes installing digital upgrades to 63 locations within the City of Dallas Park System, which include 42 recreation centers, 19 aquatic facilities, one athletic complex, and one skate rink. Dallas PKR IT Division is partnering with the Citywide IT Services and Procurement departments to procure the materials and services to install the digital upgrades. A total of 53 sites have been completed so far, making this initiative 84 percent complete.



FY 2024-25 Budget Initiative Tracker

SAFE**1 Police Response Times** 

INITIATIVE Improve response times to high priority calls by hiring 250 police officers in FY 2024-25 and implementing a recruitment referral bonus pilot program targeted at increasing the number of qualified candidates for employment as Police Officer Trainees or Later Police Officers resulting in a projected headcount of 3,182 police officers by September 30, 2025 (DPD).

STATUS The first academy class of FY 2024-25 started on November 20, 2024 with 40 recruits. The November end-of-month headcount was 3,135 officers. Five additional classes are scheduled for the year, each targeting at least 42 recruits.

3 Single Function Paramedic Program 

INITIATIVE The Single-Function Paramedic Program aims to enhance recruiting flexibility, improve response times, and increase operational efficiency. In FY 2024-25, Dallas Fire-Rescue (DFR) will add 4 new Single-Function Paramedic positions to support the program's growth. These additions will enable up to eight units, depending on available staffing, to be deployed across various areas to address peak-hour call volumes (DFR).

STATUS Through the end of November, DFR has hired 3 of the 4 Single Function Paramedics. DFR currently has 8 Single Function units in service.

5 Reimagine 911 Communications 

INITIATIVE Create a career series in 911 Communications to reflect current market conditions, enhance recruitment, reduce attrition, and reduce uniform overtime staffing in 911 Communications. In FY 2024-25, DPD will reduce the vacancy rate in three (3) hard to fill positions (Call Taker, Dispatcher and Police Report Representative) from the current 22 percent to 18 percent by December and reduce uniform overtime in 911 Communications by \$125,000 (5 percent) or more (DPD).

STATUS DPD, in collaboration with HR, has developed a plan for Phase I to implement a new career path for Call Takers, Dispatchers, and Report Representatives. Reclassifications and salary adjustments were effective November 27, 2024. As of November, the vacancy rate for these positions has decreased to 20.7 percent, and sworn overtime in 911 is approximately 7.3 percent lower compared to the previous year.

2 Right Size the Fire Department 

INITIATIVE Optimize the Fire Department's staffing model by adding personnel to enhance coverage and support growth. For FY 2024-25, Dallas Fire-Rescue (DFR) will conduct six classes, aiming to graduate up to 203 new Fire-Rescue Officer recruits. By September 30, 2025, DFR expects to reach a total of 2,259 uniformed personnel (DFR).

STATUS DFR has hired 57 personnel, which includes laterals, rehires, trainees, Fire-Rescue Officers (FRO), Single Function Paramedics, and Fire Prevention Officers. The October academy class had 49 FRO recruits enrolled and DFR forecasts that the January, February, April, May, July and August academy classes will each have 30 enrolled. Through November, DFR has 2,244 uniform personnel and expects to reach its goal total of 2,259 after future hiring classes and expected attrition.

4 Drug Testing 

INITIATIVE Increase funding by \$1 million to eliminate the backlog of drug testing in FY 2024-25. The initial backlog consisted of 2,948 items. DPD anticipates transferring all items to be tested to Armstrong Forensic Laboratory by the end of May, with all test results received by August (DPD).

STATUS As of November, DPD has 1,465 items remaining in the drug testing backlog, with plans to transfer all items to Armstrong Forensic Laboratory by May and receive test results by August.

6 Property Room Compliance 

INITIATIVE Manage and clear the backlog of evidence tracking and reporting in order to comply with state law. In FY 2024-25, DPD will hire one Supervisor, and nine Crime Technicians to reduce the backlog of DWI evidence by 63 percent, sex assault evidence by 63 percent, drug evidence by 100 percent, and drug disposal by 100 percent (DPD).


STATUS Interviews for the new positions have been completed, and candidate selections are currently in process.

FY 2024-25 Budget Initiative Tracker

SAFE**7 Sick Leave Exchange Pilot Program** 

INITIATIVE Implement a Sick Leave Exchange Pilot Program to improve attendance. In FY 2024-25, DPD will implement a Sick Leave Exchange Pilot Program and with a targeted reduction in average annual sick days per officer from 6.25 days to 5.5 days (DPD).

STATUS As of November, nearly 700 officers have applied for the Sick Leave Exchange Pilot Program. Data is being collected to assess its impact on sick leave, with final eligibility and payment determinations expected in January 2025.

9 Youth Operations 

INITIATIVE In FY 2024-25, DPD will hire four investigative support officers and six detention officers to manage juvenile cases and reduce the backlog from 7 days to 2 days (DPD).

STATUS Initial interviews have been completed, with two candidates selected so far - one Detention Officer and one Investigative Support Specialist. The hiring process is ongoing to fill the remaining positions.

8 Gate Repairs 

INITIATIVE In FY 2024-25, DPD will implement Phase I gate repairs at all locations by the end of the fiscal year and reduce uniform overtime by 9,800 hours by September 30, 2025 (DPD).

STATUS Gates at all stations are operational, with major repairs and rebuilds in the planning stages. Sworn overtime for station security has decreased by 80 percent year-over-year through November.

FY 2024-25 Budget Initiative Tracker

VIBRANT**10 Support Artistic and Cultural Organizations** 

INITIATIVE In FY 2024-25, the Office of Arts and Culture (OAC) will continue to optimize, support, prioritize, and expand artistic and cultural organization contracts by increasing the shared total funding for the Arts Activate and CAP programs from 35 percent to 37 percent (OAC).

STATUS The Office of Arts and Culture will enhance its efforts to optimize, support, and expand contracts with artistic and cultural organizations. This includes increasing the total shared funding allocation for the Arts Activate and CAP programs, reflecting a commitment to prioritizing these initiatives.

11 Strengthen Park Security Presence 

INITIATIVE In FY 2024-25, PKR will spend \$700,000 to strengthen park security presence by continued investments in lighting and security cameras (PKR).

STATUS As of November, PKR has spent approximately \$68,000 of the total budget allocation of \$700,000 on one Camera Trailer and security cameras for Northhaven Trail Bridge. The remaining funds of approximately \$632,000 will be allocated towards additional security and safety equipment at various locations.

12 Dallas' NextGen Intentional Connections 

INITIATIVE Through the newly formed Children, Youth, and Young Adult team in the Office of Community Care & Empowerment, generate feedback on youth programs, initiatives and priorities from 5,000+ youth and stakeholders through events, surveys and other activities (OCC).

STATUS Approximately 4,282 youth surveys were completed by the end of November 2024. Staff and Youth Commissioners are finishing up securing the final responses at planned events over the next two months and anticipate meeting the goal during the second quarter of FY 2024-25..

FY 2024-25 Budget Initiative Tracker

GROWING**13 Planning and Development** 

INITIATIVE Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development. In FY 2024-25, PDV will reduce commercial permitting review year over year (PDV).


STATUS The PDV executive team is working to fill vacant Assistant Director positions, with hires expected in January 2025. The Pre-Development Strike Team is improving the review process to better support developers seeking commercial permits.

The department launched the Commercial Permitting Process Improvement Project on October 1, 2024, to streamline the permitting process, reduce turnaround times, and enhance the customer experience.

15 Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan 

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2024-25, CCT will complete the architectural/design and preconstruction phases of the convention center, the Black Academy of Arts and Letters and the Arena components of the master plan (CCT).


STATUS CCT will deliver on the preconstruction phases of the convention center, the Black Academy of Arts and Letters and the Arena components of the master plan. The implementation of the work will be based on the provisions and timelines detailed in the specific revenue bond and construction schedules that will be drafted and completed in several phases by September 2025.

14 Infrastructure Investment Fund 

INITIATIVE Allocate funding from the Infrastructure Investment Fund to stimulate private investments in distressed areas as part of implementation of the Economic Development Policy (ECO). In FY 2024-25, ECO will provide a recommendation to City Council to allocate 95 percent of funding from the Infrastructure Investment Fund for new development in Target Areas as defined by the City of Dallas Economic Development Incentive Policy (ECO).


STATUS On November 13, 2024, City Council authorized a Chapter 373 community development grant agreement with Forest Forward in an amount not to exceed \$8 million to reimburse construction and infrastructure expenses related to the redevelopment of the historic Forest Theater located at 1918 Martin Luther King Blvd which is in a Target Area. Of the total City investment, \$7 million was sourced from the Infrastructure Investment Fund (IIF). Year to date, 100 percent of IIF allocations have been awarded to projects in Target Areas as defined by the City of Dallas Economic Development Incentive Policy.

FY 2024-25 Budget Initiative Tracker

LIVABLE**16 Reduce Blight** 

INITIATIVE Continue investments to remove dangerous properties and improve the quality of life in neighborhoods. In FY 2024-25, CCS will demolish 32 properties/structures with increased investment of \$500,000 (CCS).

STATUS CCS has contracted, facilitated, and overseen nine demolitions, spending approximately \$106,000 of the total allocated budget of \$976,000. There is approximately \$870,000 remaining for demolitions, with several small and large-scale demolitions still pending.

18 Addressing Homelessness 

INITIATIVE The R.E.A.L. Time Rapid Rehousing (RTR) initiative team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, combines will strive to reach its new goal of decreasing homelessness by 50 percent by the end of 2026. This is a multi-year initiative, and the results will be reported in FY 2024-25 and FY 2025-26 (OHS).


STATUS The REAL Time Rehousing (RTR) initiative team of homeless service providers, co-led by the Office of Homeless Solutions (OHS) and Housing Forward, lead agency of the Continuum of Care (CoC), strives to reach its new goal of decreasing homelessness by 50 percent (from 2021 levels) by the end of 2026.

17 Addressing Animal Cruelty 

INITIATIVE Establish a partnership with an external organization to support Dallas Animal Services (DAS) in providing services related to suspected animal cruelty. In FY 2024-25, DAS will establish a partnership that will allow DAS to prioritize public safety and life-saving initiatives while reducing costs and capacity demands (DAS).

STATUS DAS is currently seeking a vendor to support Suspected Animal Cruelty (SAC) operations through an RFP process, with an aim to define the required roles for transport, housing, medical care, forensics, security, and feeding by a third-party vendor. This partnership will assist both DAS and DPD in providing services for animals suspected of cruelty or neglect.

FY 2024-25 Budget Initiative Tracker

SUSTAINABLE**19 Clean Sweep** 

INITIATIVE Launch Clean Sweep! a proactive citywide program to keep Dallas and External Partners' right-of-way clean while also addressing clean-up and implementing preventive measures at homeless encampments. In FY 2024-25, Transportation and Public Works (TPW) will hire 17 staff, provide increased mowing and litter removal cycles, launch a public awareness campaign, and clean 120 homeless encampments by September 30, 2025 to ensure success of a consolidated approach to keep Dallas clean (TPW).

STATUS As of November 2024, a total of 41 encampments have been cleaned. There were 29 Encampments cleaned in November and 12 Encampments cleaned in October. Fencing status is currently working with Office of Homeless Solutions (OHS) on future encampments.

21 Street Maintenance 

INITIATIVE Invest \$125.4 million in funding to improve approximately 710 street lane miles (TPW).

STATUS TPW is on track to invest \$125.4 million to improve 710 lane miles by the end of FY 2024-25.

23 Pavement Model 

INITIATIVE Invest \$500,000 to update the annual paving model. In FY 2024-25, Transportation and Public Works (TPW) will update the annual paving model by March, 2025 (TPW).

STATUS As of November 2024, the annual paving model is anticipated to be completed by August 2025. Data collection for pavement conditions will commence in January 2025 and is projected to conclude by June 2025.

20 Optimize Infrastructure at Dallas Love Field 

INITIATIVE Finalize the Dallas Love Field Terminal Area Master Plan (TAMP) to meet growing demand and establish a flexible framework to guide future development and improve the customer experience. In FY 2024-25, AVI will complete the TAMP by June, 2025 (AVI).

STATUS The purpose of the DAL Master Plan is to complete a comprehensive airport study that identifies short-, medium-, and long-term (20-year) development needed to support future aviation demand. While the Master Plan will review and consider the future of the airfield, the primary concentration will be on the terminal facility and land side elements, such as curbside, on- and off-airport roadways, rental car facilities, and parking facilities. The objectives of the Dallas Love Field Terminal Area Master Plan (TAMP) span across planning on future development of the terminal area through 2045, incorporating the latest innovations and technologies, and meeting growing passenger demand while balancing terminal and land side capacities. The project is in its planning stage with a planning consultant. There has been no design drafted to date. At the completion of the planning by June 2025, the design and construction will have to bid out and awarded by a tentative date of June 2025.

22 Contractor Inspections 

INITIATIVE Launch a web-based platform which provides an efficient method for Transportation and Public Works (TPW) teams to streamline processing of contractor quantity verification, inspection documentation, and invoicing which will allow TPW to increase the number of inspections for capital, maintenance, and sidewalk project sites by approximately 10% percent for FY 2024-25 (TPW).

STATUS Daily quantity verifications using the PowerQV system are ongoing between the city and contractors.

FY 2024-25 Budget Initiative Tracker

FISCALLY SOUND**24 Grant Acquisition and Compliance** ✓

INITIATIVE Enhance grant acquisition and compliance. In FY 2024-25, Budget & Management Services will implement a process to identify strategic alignment for grant acquisition, inventory grant capacity in each department to ensure successful management of grant compliance and implement a compliance training program to support and strengthen grant compliance in the departments (BMS).

STATUS The Acquisition Team move from the Office of Government Affairs to Budget & Management Services has been completed. Recruiting and hiring to fill vacant positions is ongoing. Currently, meetings with individual departments to assess capacity, develop FY 2024-25 grant acquisition plans, and identify training needs is underway.

26 Owner Controlled Insurance Program ✓

INITIATIVE Provide OCIP/ROCIP broker services that will develop marketing specifications to competitively secure the best and essential insurance coverages at the most reasonable cost for construction of the Kay Bailey Hutchinson Convention Center Master Plan (ORM).

STATUS ORM has retained a broker who has recently returned the feasibility study. ORM and Convention & Event Services (CCT) will collaborate to review the study and approve recommended coverage lines. The broker will then determine the requirements for OCIP participation. Once that is determined, CCT will incorporate all requirements into the procurement process for General Contractors. Once the General Contractor is awarded, ORM will procure the essential insurance coverages based on the award.

25 Talent Acquisition ✓

INITIATIVE Develop a strategic workforce plan to proactively identify future hiring needs at the position and skills level to maintain business continuity needs (HR).

STATUS HR is seeking third-party feedback to incorporate best practices and gather input from executive leadership on the initiative's scope and available resources. Additionally, HR is exploring the use of large language models to efficiently analyze job descriptions for over 1,500 positions across the City, aiming to streamline the process of identifying critical roles and skills.

27 Dallas Police and Fire Pension System (DPFPS) and Employee Retirement Fund (ERF) ✓

INITIATIVE Improve both DPFPS and ERF funding through implementation of new City Council approved funding plans and enhance communication between the City and both Funds (CCO).


STATUS The implementation of the funding plan for the Employee Retirement Fund (ERF) is planned to start at the end of FY 2024-25 with an effective date of October 1, 2025. The funding implementation for the Dallas Police and Fire Pension System (DPFPS) began in FY 2024-25. The funding plan will be implemented on a monthly basis, paid bi-weekly along with uniform payroll.

FY 2024-25 Budget Initiative Tracker

CORE**28 Internal and External Communications** 

INITIATIVE Create a single front door for internal and external communication and enhance two-way engagement and responsiveness by reimagining service delivery by creating the Office of Communications and Customer Experience/311 (CCX/311). In FY 2024-25, CCX/311 will launch a citywide communications plan and engagement model to enhance communication and the quality of engagement with residents (CCX).

STATUS CCX has taken several steps to operationalize the new citywide communication strategy by identifying subject matter experts for key pillars, recruiting leadership positions, and launching proactive communication channels. To ensure consistency, tools such as new department logo lockups, email signature guidelines and a social media graphics toolkit will be rolled out by February 2025. New community engagement standards, all while tailoring outreach to the diverse communities the City serves, will be established by April 2025.

29 Management of Citywide Assets 

INITIATIVE Reposition the new department of Facilities and Real Estate Management (FRM) to streamline operations, improve accountability, and efficiently use existing resources and expertise to manage City real estate assets. In FY 2024-25, FRM will implement internal process improvements to improve the review of current assets and implement a third-party property maintenance model for selected assets (FRM).

STATUS FRM launched a Citywide, multi-phase improved asset review and verification initiative in early FY 2024-25. Through collaboration with stakeholders, FRM will identify eligible assets for inclusion in a forthcoming solicitation for a new third-party maintenance pilot program and, with input from owning departments, determine any surplus assets for potential future divestiture.

30 Dallas Municipal Court Case Management System 


INITIATIVE Replace the legacy Incode case management system for Dallas Municipal Court. In FY 2024-25, the City will invest \$4.4 million to replace the legacy court case management system. This is a joint project between Dallas Municipal Court (DMC) and Information & Technology Services (ITS/DMC).

STATUS In November, ITS reviewed vendor presentations for the replacement of the Legacy Incode case management system. Over the next several months, ITS and DMC will evaluate and rank the bids to identify a vendor.

FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

While most initiatives can be completed in a single fiscal year, several FY 2021-22, FY 2022-23, and FY 2023-24 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these fourteen initiatives below, using the initiative numbers from the prior reports for reference.

**FY 2021-22****13 Affordable Housing Units** 

INITIATIVE Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for up to 250 new affordable single-family and 1,000 multifamily units over the life of the program (based on the mix of projects and the amount of funding requested). The program will be implemented from FY 2022-23 through FY 2023-24 with new units projected in years 2 and 3 due to construction timelines (HOU).

STATUS Housing is implementing this funding with four projects.

1. Jaipur Lofts - a multifamily affordable income development in Council District 2, with 71 units to serve households at or below 80% AMI. City Council approved the project in August 2022 and construction started in October 2023 (\$2.5 million encumbered).
2. Cypress Creek at Montfort - a 168 unit mixed income development project in Council District 11, with 116 affordable units for households at or below 80% AMI. City Council approved the project in August 2022 and construction began August 2024 (\$4.1 million encumbered).
3. Greenleaf - Lake June - a 125 single family development project in Council District 5, with 20% of the units to be sold to households at or below 80% AMI and the remaining units up to 120% AMI. City Council approved the project in January 2022, re-zoning was approved in October 2024, and construction will begin early 2025 (\$1.9 million encumbered).
4. 1950 Ft. Worth Ave (PSH) Project - a 40-unit Permanent Supportive Housing Project in Council District 1. City Council approved the project in February 2024 and construction has not yet started (\$547,000 encumbered for design).

14 Preservation of Affordable Housing 

INITIATIVE Devote \$11.3 million for the preservation of affordable housing and investment in water and sewer infrastructure in qualified census tracts. In FY 2021-22, HOU will spend \$2 million for neighborhood infrastructure and \$2 million to preserve 20 housing units (HOU).

STATUS In December 2021, City Council approved \$11.3 million in ARPA funding for home repairs and infrastructure improvements with specific qualified neighborhoods in Dallas. Applications opened in May 2022. The ARPA Home Repair Program has 36 active applications. As of November, \$8.1 million has been spent or encumbered. The remaining funds will be encumbered by spring 2025 as contracts are executed with the City Attorney's Office. 15 homes are under construction and 28 have been completed. A partnership with DWU has added over \$2 million to this program. The ARPA Residential Septic Tank Program, which conducts home repairs to connect homes to City water/wastewater/sewer utilities, was approved by City Council on June 28, 2023 and the program has 9 active applications. To date, \$588,000 of the \$2 million has been spent or encumbered. Two homes are under construction and thirteen homes have been completed.

27 Wi-Fi at Park Facilities 

INITIATIVE Install Wi-Fi at 63 park facilities (PKR).

STATUS Cabling installation of seven additional sites (Samuell Grand Recreation Center, Southern Skates Roller Rink, Walnut Hill Recreation Center, Thurgood Marshall Recreation Center, John C. Phelps Recreation Center, Ridgewood/Belcher Recreation Center and Kiest Park Recreation Center) were completed in November for a total of 53 completed sites. The remaining ten WiFi sites have received Access Point equipment and an installation timeline has been established, with estimated completion by January 2025.

FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES**32 Bike Lanes** 

INITIATIVE The project to improve the bike lane network is a multi-year effort and multi-year initiatives have been combined for reporting. This initiative now reflects FY 2022-23 initiative #31 (spend \$2.5 million to design and/or implement 10 lane miles), and FY 2021-22 initiative #32 (spend \$2.0 million to design and/or implement 18 lane miles) (TRN).

STATUS TPW presented the bike plan update to City Council on November 1, 2023. The update included recommended future bike lane locations and facility types, updated design standards, and prioritized a phased implementation plan. As of November 2024, TPW has spent \$3.6 million of the \$6.5 million in available funding on design, study, or completion of 20.5 lane miles.

34 Accessibility 

INITIATIVE Implement software system to track identified American Disabilities Act (ADA) compliance issues and barrier removal costs (OEI).

STATUS OEI and ITS are progressing with the procurement of ADA tracking software through SHI, which is currently reviewing the contract. OHS expects an update by December 2024 and project acquisition completion by March 2025. Once implemented, OEI and its core internal partners will have enhanced capacity to effectively track accessibility barriers in public-facing City of Dallas buildings until we remediate them through infrastructure improvements. Through effective tracking, OEI will enhance required reporting to government agencies, in addition to streamlining updates to the City's ADA Action Log available to the public so they can know OEI's progress in creating a more accessible and inclusive city for all residents.

FY 2022-23**2 City Development Code** 

INITIATIVE Overhaul the City's Development Codes (Chapters 51, 51A, and 51P) to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies. In FY 2022-23, PDV will execute a consultant contract, work alongside the consultant to perform a technical analysis of the effectiveness of current development codes and begin the public engagement process to ultimately reduce the total land development timeline (PDV).

STATUS With the adoption of ForwardDallas 2.0, code reform will be a key focus area and public engagement is set to begin. The consultants, Camiros, are actively collaborating with staff to conduct a technical analysis of the current code, further refining the draft diagnostic, establishing a framework for communication, and developing a dedicated website. PDV anticipates a public launch of this website, featuring information and background materials for residents, in early 2025.

35 Water/Wastewater Service 

INITIATIVE Accelerate the extension of water and sewer services to all 47 occupied and unserved areas of the City (DWU). In FY 2021-22, DWU will award approximately \$9.5 million for the design of 211,219 feet and construction of 9,960 feet of new pipelines in Mesquite Heights, Killough Blvd & Wasco Lane, and Gooch Street areas (DWU).

STATUS Through March 2024, 30 identified, occupied unserved areas, including 84,616 feet of new pipelines have been awarded for construction to receive water and wastewater infrastructure improvements. Thirteen additional locations, including 15,203 feet of new pipelines, have been awarded for construction and the projects are now in development. By the end of 2026, construction of approximately 100,000 feet of water and wastewater in 43 occupied areas will be complete.

DWU is working to develop a plan to utilize the remaining \$1.15 million and identify additional funding to complete the remaining four occupied, unserved areas. Of the remaining nine locations that are within the four occupied, unserved areas, some may be deferred or canceled due to significant challenges and high costs to serve a small number of properties, neighborhood opposition to the work, more efficient regional opportunities, and lower priority areas. Additional conversations with City management, City Council, and the community are anticipated for input on the approach for several of the remaining locations. Housing & Community Development is continuing outreach and implementation of the residential connection program with the \$2.2 million investment by the City as the public infrastructure is placed in service. While this status is complete, the FY 2024-25 department goal is to continue addressing water and wastewater needs within the City of Dallas through the design and construction of infrastructure improvements for all occupied, unserved areas.

20 City Facility Security Assessment 

INITIATIVE In FY 2022-23, initiate \$2.9 million [of \$6.4 million allocated] of high-priority improvements identified through the City Facility Security Assessment including perimeter access control, security camera systems, radio systems, officer shelter space, vehicles access control, panic notification, lighting, weapons screening, security operating center upgrades, security staffing, and intrusion detection (DMC and MSH).

STATUS Dallas Municipal Court (DMC) and City Marshal's Office (MSH) have initiated over 103 projects and completed 32 of them. Currently, 66 of these projects are in the installation/construction phase. The security systems include but are not limited to the integration of access controls, cameras, intercoms, panic buttons and intrusion alarms to be installed and upgraded in the City buildings and facilities. As of August 2024, \$2.8 million will be encumbered to provide and install equipment at the central library and branch libraries, Moody Auditorium, four code enforcement buildings, City Hall, Dallas Animal Shelter, and at the Oak Cliff and South Dallas Cultural Center.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES**FY 2023-24****5 Kay Bailey Hutchison Convention Center Dallas** ✓

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2023-24, CCT will complete the A&E design for the first phase of the expansion plan - 3C West of Lamar & Dallas Memorial Auditorium and award a contract for construction services (CCT).

STATUS The convention center project is slated to be completed in the first quarter of 2029. CCT achieved the deadline to go into the design and early pre-construction phase by year-end of 2024. The pre-construction phase will last one year. During that time, CCT will start construction with enabling works (demolition, etc.) with full construction beginning in late 2026, and construction on components 1, 3 and 4 completed by the first quarter of 2029.

11 Urban Agriculture Infrastructure Grant Program ✓

INITIATIVE Invest in an Urban Agriculture Infrastructure grant program to aid urban agriculture stakeholders (OEQS). In FY 2023-24, OEQ will establish a grant program and award at least one grant, not to exceed \$10,000 to an urban agricultural organization seeking to implement urban agricultural facilities (OEQS).

STATUS A total of 14 recipients have been selected as awardees. Dallas County is now preparing MOUs for these recipients. The final count of awardees will depend on their agreement to the MOUs. Once applicants are notified of their awards, they can begin utilizing the funds for their projects. Afterward, Dallas County Health and Human Services (DCHHS) will reimburse them. The awardees are expected to spend the allocated amount by the summer of 2025.

18 Dallas Police Department Forensic Lab ✓

INITIATIVE Streamline the forensic analysis of digital evidence and ensure compliance with statutory regulations. In FY 2023-24, DPD will create a Forensic Lab in the Police Technology unit, hiring two Digital Forensics Analysts, two Senior Digital Forensics Analysts, and one Supervisor (DPD).

STATUS The Police Technology unit has finalized Standard Operating Procedures for the new Forensic Lab. Positions have been reclassified and posted, with one Senior Digital Forensics Analyst position filled. The Supervisor will on-board in January 2025 and interviews and background checks for other roles are expected to be completed by April 2025.

9 Minor Home Repair Program ✓

INITIATIVE Support senior residents and invest \$1.7 million in the Minor Home Repair Program. In FY 2023-24, HOU will approve up to 150 applications for grants up to \$10,000 to improve accessibility within the home and increase safety and efficiency (HOU).

STATUS Housing consolidated several home repair programs into a single initiative, dedicating \$1.7 million to the Minor Home Repair Program, approved by City Council on March 27, 2024. The Senior Home Repair Program closed in June, and the remaining funds were redirected to the Home Improvement & Preservation Program (HIPP) for the Major Systems Repair Program (MSRP). Housing began accepting MSRP applications in August. As of November 2024, fifty-two homes have been approved and five homes are under review under the HIPP MSRP.

13 Solar Installation ✓

INITIATIVE Invest \$500,000 in FY 2023-24 for solar energy initiative at City facilities (FRM).

STATUS Approximately \$200,000 has been spent to upgrade the electrical switchgear equipment at the Bachman Recreation Center to support the new solar and battery system to be installed at that facility. The remaining balance of the \$500,000 will be used for maintenance and repair of existing failed solar equipment installed on City facilities to ensure that our current solar systems are operating at their full potential. The solicitation for maintenance and repair of existing solar equipment installed on City facilities was advertised on June 13, 2024 and is anticipated to be awarded by City Council in January 2025. Maintenance will begin after a vendor-led inventory assessment.

20 Short-Term Rental Registration Program ||

INITIATIVE Create a short-term rental registration program and inspection team to ensure compliance and oversight of rental properties (CCS).


STATUS A court injunction continues to halt CCS enforcement and registration for the Short-Term rental program with trial remaining delayed. CCS staff is working to ensure prompt resumption of the program after the court decision. Temporary assignments while awaiting direction include inspecting and upholding standards for boarding home facilities, single-family rentals, multi-tenant registrations, and investigating calls for service. This serves as additional training for the transition into short-term rental enforcement.

FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES**26 Sidewalk Master Plan** 


INITIATIVE Continue improvements in pedestrian mobility by reconstruction and repairing sidewalks in the Sidewalk Master Plan. In FY 2023-24, TPW will spend \$4.3 million to complete 9 sidewalk projects which equates to approximately 7.3 miles of sidewalk improvements (TPW).

STATUS As of November 2024, four out of nine sidewalk projects have been completed, covering a total of 4.22 miles at an approximate cost of \$2.4 million. Two additional locations are expected to be completed by December 2024.

30 Drainage Improvements 

INITIATIVE Invest \$35.1 million in capital funding for stormwater and drainage management to minimize flooding in 31 areas (SDM).

STATUS As of November 2024, SDM has invested \$21.7 million citywide, completing one project, with 16 projects currently in development. Of these, 12 are in the design phase and two are under construction.

35 Fair Housing Equity Plan 

INITIATIVE Reduce disparities while improving outcomes in fair housing through the development of a New Fair Housing Equity Plan. In FY 2023-24, OEI will procure a consultant that will support the development of thorough, inclusive plan that will support the actions of affirmatively further fair housing in Dallas (OEI).

STATUS OEI collaborated with internal stakeholders to review the updated Analysis of Impediments (AI) and, after gathering feedback, published the 2024 AI report. The findings will guide other city plans, including the Fair Housing Equity Plan. OEI has also filled the vacant Fair Housing Administrator position, who will lead the development of the Fair Housing Equity Plan by working with internal and external stakeholders to address barriers to equity in fair housing initiatives.

