

Memorandum



CITY OF DALLAS

DATE December 5, 2025

TO Honorable Mayor and Members of the City Council

SUBJECT **Budget Accountability Report – September 2025**

Please find attached the September Budget Accountability Report (BAR) based on information through September 30, 2025. You may view all published reports on the [Financial Transparency website](#). The monthly BAR provides a financial forecast for all operating funds, update on General Obligation Bond spending, economic indicators, and updates for highlighted budget initiatives.

If you have any questions, please contact me or Janette Weedon, Director of Budget and Management Services.



Jack Ireland
Chief Financial Officer

Attachment

c: Kimberly Bizzor Tolbert, City Manager
Tammy Palomino, City Attorney
Mark Swann, City Auditor
Billieae Johnson, City Secretary
Preston Robinson, Administrative Judge
Baron Eliason, Inspector General (I)
Dominique Artis, Chief of Public Safety
Dev Rastogi, Assistant City Manager

M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Alina Ciocan, Assistant City Manager
Donzell Gipson, Assistant City Manager
Robin Bentley, Assistant City Manager
Ahmad Goree, Chief of Staff to the City Manager
Directors and Assistant Directors



SAFE

VIBRANT

GROWING

LIVABLE

SUSTAINABLE

FISCALLY SOUND

CORE

- ADRIAN R. CAL
DIED DEC. 3, 1987
SERVICE 6 Mo 20 Days
- JERALD L. DIBBLE
DIED JAN. 22, 1936
SERVICE 6 Days
- GERALD W. FIELDS
DIED MAR. 10, 2001
SERVICE 32 Yrs
- VINCENT L. DAVIS
DIED FEB. 11, 2002
SERVICE 10 Yrs 4 Mo
- CAPT. MICHAEL DIPAULI
DIED DEC. 5, 2002
SERVICE 30 Yrs 9 Mo
- WAYNE KEVIN CLARKE
DIED FEB. 12, 2003
SERVICE 2 Mo 23 Days
- CHRIS W. PHAM
DIED JUNE 23, 2011
SERVICE 4 Yrs 9 Mo
- LT. TODD W. KROOLE
DIED AUG. 14, 2011
SERVICE 17 Yrs 11 Mo
- CAPT. KENNY L. HARRIS JR.
DIED APR. 17, 2013
SERVICE 30 Yrs 10 Mo
- STAN A. WILSON
DIED MAY 20, 2013
SERVICE 28 Yrs 3 Mo
- CHIEF O.F. WALTERS
4, 1915 SERVICE 25 Yrs
- DAVID W. PAULOS
28, 1911 SERVICE 18 Yrs
- JEFFERY L. DELBERT
DIED NOV. 17, 2006
SERVICE 10 Yrs 9 Mo
- SCOTT TANKSLEY
DIED FEB. 10, 2014
SERVICE 14 Yrs 9 Mo
- CAPT. THOMAS JOHNSON
DIED MAY 6, 2011
SERVICE 33 Yrs 1 Mo
- CAPT. CHARLIE JAMES
DIED JUNE 9, 2014
SERVICE 21 Yrs
- MARCO DAVILA
DIED MAR. 23, 2016
SERVICE 18 Yrs 10 Mo
- GRANT DALTON
DIED JULY 16, 2017
SERVICE 21 Yrs 6 Mo
- STEPHEN WASHINGTON
DIED OCT. 14, 2017
SERVICE 32 Yrs 5 Mo
- LT. DENNIS E. PAGE JR.
DIED JULY 25, 2018
SERVICE 32 Yrs 8 Mo
- LYNN E. MOSELEY
DIED APR. 14, 2019
SERVICE 28 Yrs 6 Mo
- LT. JOHN L. BLUME
DIED MAY 5, 2019
SERVICE 34 Yrs 5 Mo
- CAPT. RANDELL E.
DIED MAR. 15, 2018 SERVICE 32 Yrs 5 Mo
- DAVID W. PAULOS
DIED NOV. 23, 2018 SERVICE 28 Yrs 11 Mo

BUDGET ACCOUNTABILITY REPORT FY 2024-25

As of September 30, 2025



Budget & Management
Services

1500 Marilla Street, 4FN
214-670-3659

EXECUTIVE SUMMARY

Financial Forecast Report

Operating Fund	Year-End Forecast vs. Budget	
	Revenues	Expenses
General Fund	☑	☑
Aviation	☑	☑
Convention and Event Services	☑	☑
Municipal Radio	☑	☑
Planning and Development	21% under budget	14% under budget
Sanitation Services	10% over budget	☑
Storm Drainage Management	☑	6% under budget
Dallas Water Utilities	☑	☑
Bond and Construction Management	15% under budget	15% under budget
Equipment and Fleet Management	☑	☑
Express Business Center	5% over budget	☑
Information Technology	☑	☑
Radio Services	☑	12% under budget
9-1-1 System Operations	13% over budget	16% under budget
Debt Service	16% under budget	☑

☑ YE forecast within 5% of budget

Budget Initiative Tracker



FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through September 30, 2025 for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 18, 2024, effective October 1, 2024, through September 30, 2025. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2025. The variance is the difference between the FY 2024-25 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through September 30, 2025.

	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
Beginning Fund Balance	\$340,356,145	\$340,356,145		\$356,011,465	\$15,655,320
Revenues	1,903,410,750	1,908,816,164	1,870,988,279	1,895,736,082	(13,080,082)
Expenditures	1,903,410,750	1,908,816,164	1,886,467,221	1,895,736,082	(13,080,082)
Ending Fund Balance	\$340,356,145	\$340,356,145		\$352,011,465	\$11,655,320

Fund Balance. Through September 30, 2024, the audited unassigned ending fund balance for FY 2023-24 is \$356,011,465 and includes FY 2023-24 YE savings. As of September 30, 2025, the beginning fund balance for the YE forecast reflects the FY 2023-24 audited unassigned ending fund balance and usage of Contingency Reserve in the amount of \$413,000 as approved by the City Council on June 11, 2025 for costs related to the June 7, 2025 runoff election and \$4,000,000 as approved by the City Council on August 13, 2025 for costs related to the resumption of management responsibilities of Fair Park.

Revenues. Through September 30, 2025, General Fund revenues are projected to be \$13,080,000 under budget due to decreased property and sales tax revenues.

Expenditures. Through September 30, 2025, General Fund expenditures are projected to be \$13,080,000 under budget primarily due to civilian salary savings associated with vacant positions, uniform overtime in DPD primarily due to an enhanced focus on audit/accountability at the command staff level, and contractual services.

FY 2024-25 Amended Budget. City Council amended the General Fund budget on:

- December 11, 2024, by ordinance #32924 to establish the Office of the Inspector General in the amount of \$1,118,903 (reallocated from the City Attorney's Office).
- March 26, 2025, by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department.



- June 11, 2025, by ordinance #33127 to transfer key functions related to encampment closures from the Office of Homeless Solutions to the Office of Emergency Management & Crisis Response, transfer of personnel costs from the Office of the Inspector General to the City Attorney's Office, and usage of \$413,000 of Contingency Reserve to offset costs related to the June 7, 2025 runoff election.
- September 24, 2025, by ordinance #33238 to transfer unencumbered balances across various departments, divisions, or purposes.

FY 2024-25 Financial Forecast Report

GENERAL FUND REVENUES

Revenue Category		FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals	YE Forecast	Variance
1	Property Tax	\$1,081,975,899	\$1,081,975,899	\$1,077,823,265	\$1,074,182,771	(\$7,793,128)
2	Sales Tax	463,804,071	463,804,071	453,284,467	453,284,467	(10,519,604)
3	Franchise & Other	129,225,177	130,942,280	117,825,373	132,270,774	1,328,494
4	Charges for Service	110,304,724	110,304,724	114,731,391	118,297,023	7,992,299
5	Fines & Forfeitures	19,435,050	19,435,050	20,112,642	20,115,439	680,389
6	Operating Transfers In	34,182,910	39,588,324	19,388,980	28,053,738	(11,534,586)
7	Intergovernmental	21,918,094	21,918,094	23,522,868	24,883,482	2,965,388
8	Miscellaneous	8,086,456	6,369,353	4,781,746	4,746,719	(1,622,634)
9	Licenses & Permits	14,478,369	14,478,369	15,530,059	15,654,897	1,176,528
10	Interest	20,000,000	20,000,000	23,987,488	24,246,772	4,246,772
Total Revenue		\$1,903,410,750	\$1,908,816,164	\$1,870,988,279	\$1,895,736,082	(\$13,080,082)

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

1. Property Tax

The City has seen declining revenue projections for current year property tax due to final judgments made in property dispute litigation at the Dallas County District Court which lowered certified values. The General Fund portion of property tax revenue is projected to be \$7,793,000 below budget as a result of declining collections.

2. Sales Tax

Based on actual collections, sales tax is projected to be \$10,520,000 under budget for FY 2024-25. Total projected year-over-year growth is 3.1% compared to FY 2023-24.

6. Operating Transfers In

City Council increased Operating Transfers In revenue by \$413,000 on May 28, 2025 by ordinance #33127 for usage of Contingency Reserve to offset costs related to the June 7, 2025 runoff election. City Council increased Operating Transfers In revenue by \$4,992,478 on September 24, 2025 by ordinance #33238 for an anticipated transfer from the Revenue Stabilization Fund. Operating Transfers In revenue is projected to be \$11,535,000 under budget due to the decision to forgo the anticipated transfer from the Revenue Stabilization Fund and a decrease in the anticipated transfer from the Sports Arena Lease Rental Fund by \$4,800,000.

7. Intergovernmental

Intergovernmental revenue is projected to be \$2,965,000 over budget due to higher-than-budgeted payments from the DFW Airport revenue-sharing agreement with the City of Euless and the City of Irving, and increased mowing and litter pickup reimbursements from the Texas Department of Transportation (TxDOT).

8. Miscellaneous

Miscellaneous revenue is projected to be \$1,623,000 under budget due to decreased collections from Dallas Auto Pound auction sales, a delay in implementing various traffic-related developer review fees, and a delay in the online application and payment system for convenience store and vacant lot registration due to Payment Card Industry (PCI) compliance issues. Additionally, a court injunction halts enforcement and registration for the CCS short-term rental program resulting in reduced projected revenues.

9. Licenses & Permits

Licenses & permits revenue is projected to be \$1,177,000 over budget due to increased applications for public right-of-way access, partially offset due to decreased liquor licenses and code compliance inspections.

10. Interest

Interest revenue is projected to be \$4,247,000 over budget due to improved market conditions.



FY 2024-25 Financial Forecast Report

GENERAL FUND EXPENDITURES

	Expenditure Category	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
	Civilian Pay	\$306,912,347	\$304,772,754	\$298,277,172	\$296,824,821	(\$7,947,933)
	Civilian Overtime	8,687,350	8,706,989	12,947,061	12,948,320	4,241,331
	Civilian Pension	45,927,307	43,348,939	43,402,590	43,437,339	88,400
	Uniform Pay	584,332,694	584,332,694	581,121,767	593,867,713	9,535,019
	Uniform Overtime	87,609,309	94,834,736	85,180,284	86,903,860	(7,930,876)
	Uniform Pension	206,830,200	206,830,200	206,192,645	210,051,284	3,221,084
	Health Benefits	103,028,297	109,085,376	90,041,673	109,199,116	113,739
	Workers Comp	13,287,443	13,289,918	13,287,443	13,289,918	0
	Other Personnel Services	15,372,737	15,385,896	14,754,653	14,945,812	(440,084)
1	Personnel Services	\$1,371,987,684	\$1,380,587,502	\$1,345,205,289	\$1,381,468,183	\$880,681
2	Supplies-Materials	99,265,843	99,655,721	99,022,855	106,459,271	6,803,550
3	Contractual-Other Services	534,168,480	530,056,106	492,799,829	521,774,729	(8,281,376)
4	Capital Outlay	14,143,435	14,971,291	16,145,044	15,840,599	869,308
5	Reimbursements	(116,154,692)	(116,454,456)	(66,705,797)	(129,806,700)	(13,352,244)
	Total Expenditures	\$1,903,410,750	\$1,908,816,164	\$1,886,467,221	\$1,895,736,082	(\$13,080,082)

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

1. Personnel Services

Personnel Services are projected to be \$881,000 over budget primarily due to uniform pay in DPD driven by an additional 50 police officers approved by Resolution No. 25-0392 on February 26 and civilian overtime in TPW used to cover vacancies resulting from turnover in field staff.

2. Supplies

Supplies are projected to be \$6,804,000 over budget primarily due to higher maintenance costs in TPW resulting from a greater-than-budgeted increase in the number of streetlights and supply costs.

4. Capital Outlay

Capital Outlays are projected to be \$869,000 over budget primarily due to FRM for unanticipated emergency repairs and increased HVAC projects required during the summer months.

5. Reimbursements

Reimbursements are projected to be \$13,352,000 over budget due to reimbursements to DFD for deployments from other municipalities.



FY 2024-25 Financial Forecast Report

GENERAL FUND EXPENDITURES

#	Expenditure by Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
1	Budget & Management Services	\$4,578,495	\$4,480,327	\$4,007,263	\$4,154,071	(\$326,256)
2	City Attorney's Office	23,294,813	23,399,931	22,762,217	23,236,635	(163,296)
3	City Auditor's Office	3,214,170	3,063,380	3,127,266	3,063,380	0
4	City Controller's Office	9,071,874	8,727,702	8,279,668	8,311,205	(416,497)
5	Independent Audit	767,071	0	0	0	0
6	City Manager's Office	3,234,367	3,007,801	2,758,085	2,839,297	(168,504)
7	City Marshal's Office	22,898,830	22,396,110	22,037,709	22,396,110	0
8	Jail Contract	7,878,250	7,878,250	7,878,250	7,878,250	0
9	City Secretary's Office	3,666,127	3,669,200	3,743,276	3,669,200	0
10	Elections	1,957,274	2,364,613	2,071,912	2,194,014	(170,599)
11	Civil Service	2,897,379	2,735,208	2,658,312	2,735,208	0
12	Code Compliance	44,596,235	44,244,234	41,742,935	43,565,590	(678,644)
13	Dallas Animal Services	19,697,228	21,915,779	21,546,430	21,915,779	0
14	Dallas Fire-Rescue	429,751,499	438,924,963	444,506,032	438,924,963	0
15	Dallas Municipal Court	11,726,719	11,660,985	11,597,519	11,660,985	0
16	Dallas Police Department	719,168,010	718,426,416	709,587,711	718,104,105	(322,311)
17	Data Analytics & Business Intelligence	5,811,154	5,694,987	5,892,672	5,694,987	0
18	Facilities & Real Estate Management	31,772,301	32,861,617	32,312,114	32,861,617	0
19	Housing & Community Development	4,462,320	4,284,387	3,131,505	3,417,814	(866,573)
20	Human Resources	8,909,365	9,267,648	9,177,102	9,134,008	(133,640)
21*	Judiciary	5,467,988	5,132,053	4,586,364	4,644,370	(487,683)
22	Library	44,456,759	44,184,269	42,015,123	43,727,266	(457,003)
	Management Services					
23	Communications and Customer Experience/311	9,660,834	9,627,919	9,631,937	9,627,919	0
24	Office of Community Care & Empowerment	9,218,721	8,433,034	5,975,069	6,136,951	(2,296,083)
25	Office of Community Police Oversight	706,614	707,557	673,630	699,069	(8,488)
26	Office of Emergency Management and Crisis Response	5,455,497	6,158,922	5,608,482	5,817,696	(341,226)
27	Office of Environmental Quality & Sustainability	5,340,105	4,977,181	7,736,766	4,912,476	(64,705)
28	Office of Equity & Inclusion	2,815,251	2,729,821	2,635,598	2,661,968	(67,853)
29	Office of Government Affairs	862,347	843,227	802,470	814,201	(29,026)
30	Office of Homeless Solutions	14,814,707	14,728,210	14,134,421	14,156,313	(571,897)
31	Mayor & Council	7,769,654	7,562,247	6,946,327	7,284,259	(277,988)
32	Non-Departmental	130,607,405	128,292,926	122,541,519	123,985,010	(4,307,916)
33	Office of Arts & Culture	20,568,305	20,567,792	20,852,248	20,506,434	(61,358)
34	Office of Economic Development	3,783,770	3,737,122	4,791,702	3,737,122	0
35	Office of the Inspector General	1,372,580	1,038,452	950,337	1,038,452	0
36	Park & Recreation	121,827,152	123,045,579	125,933,576	123,045,579	0
37	Planning & Development	6,755,392	6,531,863	5,948,290	6,403,284	(128,579)
38	Procurement Services	4,247,838	3,972,896	3,319,189	3,670,650	(302,246)
39	Transportation & Public Works	146,108,407	146,323,613	141,356,511	145,891,901	(431,712)
	Total Departments	\$1,901,192,807	\$1,907,598,221	\$1,885,257,540	\$1,894,518,139	(\$13,080,082)
40	Liability/Claims Fund Transfer	1,217,943	1,217,943	1,217,943	1,217,943	0
41	Salary & Benefit Stabilization	1,000,000	0	0	0	0
	Total Expenditures	\$1,903,410,750	\$1,908,816,164	\$1,886,475,483	\$1,895,736,082	(\$13,080,082)

*BMS did not receive a department update for the reporting month. Forecast was prepared by BMS staff.



VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

1. Budget & Management Services

City Council reduced BMS' budget by \$98,000 on September 24, 2025 by ordinance #33238 due to salary savings. BMS is projected to be \$326,000 under budget due to salary savings from five vacant positions.

2. City Attorney's Office

City Council decreased ATT's budget by \$1,119,000 on December 11, 2024 by ordinance #32924 to establish the Office of the Inspector General. City Council increased ATT's budget by \$29,000 on June 11, 2025, by ordinance #33127 to reconcile costs. City Council reduced ATT's budget by \$178,000 on September 24, 2025 by ordinance #33238 due to pension savings.

3. City Auditor's Office

City Council reduced AUD's budget by \$151,000 on September 24, 2025 by ordinance #33238 due to salary savings.

4. City Controller's Office

City Council reduced CCO's budget by \$344,000 on September 24, 2025 by ordinance #33238 due to salary savings. CCO is projected to be \$416,000 under budget due to lower-than-expected use of financial, investment, and legal advisory services, which vary based on the City's engagement needs.

5. Independent Audit

City Council reduced IND's budget by \$767,000 on September 24, 2025 by ordinance #33238 due to audit savings.

6. City Manager's Office

City Council reduced CMO's budget by \$227,000 on September 24, 2025 by ordinance #33238 due to salary savings. CMO is projected to be \$169,000 under budget due to salary savings from two vacant positions.

7. City Marshal's Office

City Council reduced MSH's budget by \$503,000 on September 24, 2025 by ordinance #33238 due to salary savings.

9. City Secretary's Office

City Council increased SEC's budget by \$3,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge.

11. Civil Service

City Council reduced CVS' budget by \$162,000 on September 24, 2025 by ordinance #33238 due to salary savings.

12. Code Compliance

City Council reduced CCS' budget by \$352,000 on September 24, 2025 by ordinance #33238 due to salary savings.

13. Dallas Animal Services

City Council increased DAS' budget by \$2,219,000 on September 24, 2025 by ordinance #33238 due to shelter overcapacity and increased costs for animal cruelty cases.

14. Dallas Fire-Rescue

City Council increased DFD's budget by \$9,173,000 on September 24, 2025 by ordinance #33238 due to uniform overtime, medical supplies, and fleet maintenance/repairs.

15. Dallas Municipal Court

City Council reduced DMC's budget by \$66,000 on September 24, 2025 by ordinance #33238 due to an ITS rebate.

16. Dallas Police Department

City Council reduced DPD's budget by \$742,000 on September 24, 2025 by ordinance #33238 due to overtime savings.

17. Data Analytics & Business Intelligence

City Council reduced DBI's budget by \$116,000 on September 24, 2025 by ordinance #33238 due to salary savings.



18. Facilities & Real Estate Management

City Council increased FRM's budget by \$462,000 on March 26, 2025 by ordinance #33027 for rental payments for the Bullington Truck and Pedestrian Terminal. City Council increased FRM's budget by \$627,000 on September 24, 2025 by ordinance #33238 due to Real Estate expenses to align with the City Manager priorities.

19. Housing & Community Development

City Council reduced HOU's budget by \$718,000 on September 24, 2025 by ordinance #33238 due to salary savings. HOU is projected to be \$867,000 under budget primarily due to unused training and salary savings associated with 20 positions.

20. Human Resources

City Council increased PER's budget by \$358,000 on September 24, 2025 by ordinance #33238 due to higher personnel costs.

21. Judiciary

City Council reduced CTJ's budget by \$336,000 on September 24, 2025 by ordinance #33238 due to salary savings. CTJ is projected to be \$488,000 under budget due to salary savings from seven vacant positions.

22. Library

City Council reduced LIB's budget by \$272,000 on September 24, 2025 by ordinance #33238 due to salary savings.

23. Communications & Customer Experience/311

City Council reduced CCX's budget by \$33,000 on September 24, 2025 by ordinance #33238 due to an ITS rebate.

24. Office of Community Care & Empowerment

City Council reduced OCC's budget by \$786,000 on September 24, 2025 by ordinance #33238 for the pause of the Financial Empowerment Center Program and Earned Income Credit Program. OCC expenses are projected to be \$2,296,000 under budget due to a strategic realignment that shifts eligible costs for the Volunteer Income Tax Assistance Program, Financial Empowerment Centers, and the Drivers of Poverty initiative to other funding sources to reduce the General Fund burden.

25. Office of Community Police Oversight

City Council increased OPO's budget by \$1,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge.

26. Office of Emergency Management & Crisis Response

City Council increased ECR's budget by \$726,000 on June 11, 2025, by ordinance #33127 for the transfer of key functions related to encampment closures from the Office of Homeless Solutions. City Council reduced ECR's budget by \$23,000 on September 24, 2025 by ordinance #33238 due to an ITS rebate. ECR is projected to be under budget by \$341,000 due to the delay of vehicle purchases.

27. Office of Environmental Quality & Sustainability

City Council reduced OEQS' budget by \$363,000 on September 24, 2025 by ordinance #33238 due to salary savings.

28. Office of Equity & Inclusion

City Council reduced OEI's budget by \$3,000 on September 24, 2025 by ordinance #33238 due to salary savings.

29. Office of Government Affairs

City Council reduced OGA's budget by \$19,000 on September 24, 2025 by ordinance #33238 due to salary savings.

30. Office of Homeless Solutions

City Council reduced OHS' budget by \$726,000 on June 11, 2025, by ordinance #33127 to transfer key functions related to encampment closures to Emergency Management & Crisis Response. City Council increased OHS' budget by \$639,000 on September 24, 2025 by ordinance #33238 due to inclement weather costs from January and February 2025.

31. Mayor & City Council

City Council increased MCC's budget by \$40,000 on December 11, 2024 by ordinance #32924 to reallocate funds from Non-Departmental to the Mayor's Office. City Council reduced MCC's budget by \$244,000 on September 24, 2025 by ordinance #33238 due to lower travel costs.

32. Non-Departmental

City Council decreased Non-Departmental's budget by \$40,000 on December 11, 2024 by ordinance #32924 to reallocate funds for memberships to the Mayor & City Council department. City Council decreased Non-Departmental's budget by \$462,000 on March 26, 2025 by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department. City Council reduced Non-Departmental's budget by \$1,812,000 on September 24, 2025 by ordinance #33238 due to lower than budgeted TIF district payments.

33. Office of Arts & Culture

City Council reduced OCA's budget by \$1,000 on September 24, 2025 by ordinance #33238 due to an ITS rebate.

34. Office of Economic Development

City Council reduced ECO's budget by \$47,000 on September 24, 2025 by ordinance #33238 due to an ITS rebate.

35. Office of the Inspector General

The City Council established the Office of the Inspector General (OIG) as a department with a budget of \$1,119,000 through ordinance #32924 on December 11, 2024. City Council reduced OIG's budget by \$29,000 on June 11, 2025, by ordinance #33127 to reconcile costs. City Council reduced OIG's budget by \$51,000 on September 24, 2025 by ordinance #33238 due to an ITS rebate.

36. Park & Recreation

City Council increased PKR's budget by \$1,218,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge and unexpected facility maintenance costs at various locations.

37. Planning & Development

City Council reduced PDV's budget by \$224,000 on September 24, 2025 by ordinance #33238 due to salary savings.

38. Procurement Services

City Council reduced POM's budget by \$275,000 on September 24, 2025 by ordinance #33238 due to salary savings. POM is projected to be \$302,000 under budget due to salary savings from nine vacant positions.

39. Transportation & Public Works

City Council increased TPW's budget by \$215,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge.

41. Salary & Benefit Stabilization

The FY 2024-25 Budget Ordinance authorizes the City Manager to transfer appropriations from S&B to any department as allowed by City Charter Chapter XI (Section 3). City Council reallocated the \$1,000,000 S&B budget on September 24, 2025 by ordinance #33238 to address overages in various departments.

FY 2024-25 Financial Forecast Report

ENTERPRISE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
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1 AVIATION

Beginning Fund Balance	\$110,173,003	\$110,173,003		\$145,335,302	\$35,162,299
Total Revenues	208,098,739	208,098,739	214,201,057	214,193,920	6,095,181
Total Expenditures	208,098,739	208,098,739	176,228,181	204,622,340	(3,476,399)
Ending Fund Balance	\$110,173,003	\$110,173,003		\$154,906,882	\$44,733,879

2 CONVENTION & EVENT SERVICES

Beginning Fund Balance	\$59,854,331	\$59,854,331		\$78,328,760	\$18,474,429
Total Revenues	137,358,763	137,358,763	122,698,294	134,097,833	(3,260,930)
Total Expenditures	137,358,763	190,124,190	165,750,782	182,391,431	(7,732,759)
Ending Fund Balance	\$59,854,331	\$7,088,904		\$30,035,162	\$22,946,258

3 MUNICIPAL RADIO

Beginning Fund Balance	\$452,999	\$452,999		\$238,560	(\$214,439)
Total Revenues	451,077	451,077	412,748	451,077	0
Total Expenditures	451,077	451,077	385,494	451,077	0
Ending Fund Balance	\$452,999	\$452,999		\$238,560	(\$70,456)

4 PLANNING & DEVELOPMENT

Beginning Fund Balance	\$8,129,361	\$8,129,361		\$12,195,048	\$4,065,687
Total Revenues	61,562,424	61,562,424	48,786,167	48,639,756	(12,922,668)
Total Expenditures	60,418,651	60,418,651	48,937,585	52,026,346	(8,392,305)
Ending Fund Balance	\$9,273,134	\$9,273,134		\$8,808,459	(\$464,675)

5 SANITATION SERVICES

Beginning Fund Balance	\$23,305,821	\$23,305,821		\$29,138,836	\$5,833,015
Total Revenues	164,122,320	164,122,320	179,329,502	179,916,819	15,794,499
Total Expenditures	163,192,313	171,809,471	124,482,115	171,809,471	0
Ending Fund Balance	\$24,235,828	\$15,618,670		\$37,246,184	\$21,627,514

6 STORM DRAINAGE MANAGEMENT—DALLAS WATER UTILITIES

Beginning Fund Balance	\$12,748,954	\$12,748,954		\$13,586,534	\$837,580
Total Revenues	85,852,114	85,852,114	85,593,448	85,405,354	(446,760)
Total Expenditures	85,852,114	85,852,114	73,294,747	80,775,808	(5,076,306)
Ending Fund Balance	\$12,748,954	\$12,748,954		\$18,216,080	\$5,467,126

7 WATER UTILITIES

Beginning Fund Balance	\$92,571,559	\$92,571,559		\$141,102,582	\$48,531,023
Total Revenues	826,863,664	826,863,664	858,191,446	858,166,231	31,302,566
Total Expenditures	826,863,664	847,361,729	785,672,256	847,361,729	0
Ending Fund Balance	\$92,571,559	\$72,073,494	\$72,519,190	\$151,907,084	\$79,833,590



FY 2024-25 Financial Forecast Report

INTERNAL SERVICE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
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8 BOND & CONSTRUCTION MANAGEMENT

Beginning Fund Balance	\$0	\$0	\$0	(\$631,137)	(\$631,137)
Total Revenues	24,843,479	24,843,479	13,218,963	21,044,334	(3,799,145)
Total Expenditures	24,843,479	24,843,479	19,989,214	21,044,334	(3,799,145)
Ending Fund Balance	\$0	\$0		(\$631,137)	(\$631,137)

9 EQUIPMENT & FLEET MANAGEMENT

Beginning Fund Balance	\$2,495,768	\$2,495,768		\$3,702,631	\$1,206,863
Total Revenues	73,309,034	73,309,034	61,998,941	72,813,536	(495,498)
Total Expenditures	73,487,289	73,487,289	66,473,741	71,287,321	(2,199,968)
Ending Fund Balance	\$2,317,513	\$2,317,513		\$5,228,846	\$2,911,333

10 EXPRESS BUSINESS CENTER

Beginning Fund Balance	\$6,655,153	\$6,655,153		\$7,299,033	\$643,880
Total Revenues	2,406,050	2,406,050	2,536,213	2,536,212	130,162
Total Expenditures	2,227,113	2,342,648	2,584,438	2,342,648	0
Ending Fund Balance	\$6,834,090	\$6,718,555		\$7,492,597	\$774,042

11 INFORMATION TECHNOLOGY

Beginning Fund Balance	\$18,195,338	\$18,195,338		\$26,670,226	\$8,474,888
Total Revenues	131,578,822	131,578,822	130,380,951	132,458,568	879,746
Total Expenditures	139,630,975	140,765,155	130,032,474	137,819,388	(2,945,767)
Ending Fund Balance	\$10,143,185	\$9,009,005		\$21,309,406	\$12,300,401

12 RADIO SERVICES

Beginning Fund Balance	\$10,651,716	\$10,651,716		\$14,974,167	\$4,322,451
Total Revenues	15,813,930	15,813,930	15,884,651	16,128,345	314,415
Total Expenditures	18,999,681	18,999,681	12,873,769	16,749,289	(2,250,392)
Ending Fund Balance	\$7,465,965	\$7,465,965		\$14,353,223	\$6,887,258



FY 2024-25 Financial Forecast Report

OTHER FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
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13 9-1-1 SYSTEM OPERATIONS

Beginning Fund Balance	\$10,264,406	\$10,264,406		\$17,551,838	\$7,287,432
Total Revenues	15,286,574	15,286,574	16,696,139	17,254,800	1,968,226
Total Expenditures	15,337,709	15,337,709	11,908,348	12,940,064	(2,397,645)
Ending Fund Balance	\$10,213,271	\$10,213,271		\$21,866,574	\$11,653,303

14 DEBT SERVICE

Beginning Fund Balance	\$126,407,728	\$126,407,728		\$129,424,259	\$3,016,531
Total Revenues	465,528,288	465,528,288	446,398,536	464,335,723	(1,192,565)
Total Expenditures	485,754,133	485,754,133	383,452,949	478,650,212	(7,103,921)
Ending Fund Balance	\$106,181,883	\$106,181,883		\$115,109,769	\$8,927,886

15 EMPLOYEE BENEFITS

City Contributions	\$142,134,754	\$154,356,264	\$154,356,264	\$153,624,409	(\$731,855)
Employee Contributions	50,357,532	50,357,532	54,595,001	54,595,001	4,237,469
Retiree	23,752,592	23,752,592	20,133,587	20,208,717	(3,543,875)
Other	0	0	196,788	196,788	196,788
Total Revenues	\$216,244,878	\$228,466,388	\$229,281,639	\$228,624,915	\$158,527
Total Expenditures	\$214,727,409	\$223,032,772	\$209,645,966	\$233,409,956	\$10,377,184

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

16 RISK MANAGEMENT

Worker's Compensation	\$18,555,465	\$18,555,465	\$20,929,986	\$20,929,986	\$2,374,521
Third Party Liability	8,033,670	8,033,670	8,632,520	8,632,520	598,850
Purchased Insurance	19,139,030	19,139,030	19,097,559	19,097,559	(41,471)
Interest and Other	0	0	2,018,642	2,018,642	2,018,642
Total Revenues	\$45,728,165	\$45,728,165	\$50,678,707	\$50,678,707	\$4,950,542
Total Expenditures	\$57,075,510	\$57,075,510	\$51,211,417	\$51,211,417	(\$5,864,093)

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

17 TRANSPORTATION REGULATION

Beginning Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)
Total Revenues	519,534	519,534	437,898	501,697	(17,837)
Total Expenditures	519,534	519,534	496,961	501,697	(17,837)
Ending Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of September 30, 2025, the beginning fund balance for the adopted and amended budgets and YE forecast represents the FY 2022-23 audited unassigned ending fund balance and includes FY 2022-23 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

1. Aviation

Aviation revenues are projected to be \$6,095,000 over budget due to a rate increase for utilization of parking garage services, aircraft landing fees and higher than budgeted interest earnings.

2. Convention & Event Services

City Council increased CCT's budget by \$52,765,000 on September 24, 2025 by ordinance #33238 due to the use of fund balance for the KBHCCD master plan implementation.

4. Planning & Development

City Council increased PDV's budget by \$116,000 on September 24, 2025 by ordinance #33238 due increased cost of goods sold. PDV revenues are projected to be \$12,923,000 under budget due to an error in the commercial remodel permitting fee formula adopted by City Council in 2024. The error has resulted in a decrease in commercial remodel fee revenue, leading to collections of approximately 50% of the anticipated revenue. PDV is amending the fee calculation formula to revert to the previous commercial remodel fee structure with an inflation adjustment. PDV expenses are projected to be \$8,392,000 under budget due to budgetary cuts, including a hiring freeze and suspension of non essential spending.

5. Sanitation Services

City Council increased SAN's budget by \$8,617,000 on September 24, 2025 by ordinance #33238 due to landfill infrastructure projects and maintenance costs for equipment at the landfill. SAN revenues are projected to be \$15,794,000 over budget due to higher-than-expected disposal revenue from increased landfill tonnage.

6. Storm Drainage Management

SDM expenses are projected to be \$5,076,000 under budget primarily due to salary savings from 69 vacant positions.

7. Water Utilities

City Council increased DWU's expense budget on September 24, 2025 by resolution 25-1540 for a capital transfer for the McKamy & Osage Branch Wastewater Interceptor project. DWU revenues are projected to be \$31,303,000 over budget primarily due to actual water usage being significantly higher than the five- and ten-year averages used in the budget projections.

8. Bond & Construction Management

BCM revenues are projected to be \$3,799,000 under budget due to lower expenses. BCM expenses are projected to be \$3,799,000 under budget due to salary savings associated with 51 vacant positions. BCM charges each capital project budget for project implementation costs. Savings in actual implementation expenses result in fewer charges to the capital project.

10. Express Business Center

City Council increased EBC's budget by \$116,000 on September 24, 2025 by ordinance #33238 due to increased cost of goods sold. EBC revenues are projected to be \$130,000 over budget due to interest earnings and copy sales.

11. Information Technology

City Council increased ITS' budget by \$1,134,000 on September 24, 2025 by ordinance #33238 for IT broadband and infrastructure improvements. ITS revenues are \$880,000 over budget due to interest earnings. ITS expenses are projected to be \$2,946,000 under budget due to 44 vacant positions.

12. Radio Services

Radio Services revenues are projected to be \$314,000 over budget due to interest earnings. Radio Services expenses are projected to be \$2,250,000 under budget due to reduced equipment purchases and delayed maintenance contracts.

13. 9-1-1 System Operations

9-1-1 System Operations revenues are projected to be \$1,968,000 over budget due to an increase in the City's allocation of statewide wireless fees, increase in collections for residential & commercial wireline services, and interest earnings. 9-1-1 System Operations expenses are projected to be \$2,398,000 under budget due to the use of state grant funds for 9-1-1 upgrades.

14. Debt Service

Debt Service revenues are projected to be \$1,193,000 under budget as a result of declining collections in property taxes partially offset by interest earnings. Debt Service expenditures are forecasted to be \$7,104,000 under budget due to delayed implementation in Master Lease draw downs.

15. Employee Benefits

Employee Benefits revenues are projected to be \$159,000 over budget due to interest earnings. Employee Benefits expenses are projected to be \$10,377,000 over budget due to the increased cost of inpatient, outpatient, and pharmacy claims throughout FY 2024–25. The adopted budget anticipated that the Employee Benefits Fund would grow by \$2.0 million. Instead, as the year has progressed, the expense forecast has risen by \$19.1 million above the adopted budget. To partially offset these escalating costs, the City implemented a department surcharge and is receiving higher interest revenue. Together, these changes have increased the revenue forecast to \$12.4 million above the adopted budget. The Employee Benefits expenses are now expected to be over budget by \$10.4 million, which will be absorbed with fund balance and usage of the General Fund Employee Benefits Reserve. The FY 2023-24 ending fund balance was \$6.9 million.

16. Risk Management

ORM revenues are projected to be \$4,951,000 over budget due interest earnings. ORM expenses are projected to be \$5,864,000 under budget due to lower-than-budgeted insurance claims and a delay in anticipated claims that have been moved from FY 2024-25 to FY 2025-26.

FY 2024-25 Financial Forecast Report

GENERAL OBLIGATION BONDS**2024 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$521,200,000	\$93,879,198	\$36,686,406	\$6,962,142	\$50,230,651
B	Park and Recreation Facilities	345,270,000	69,413,629	19,483,835	3,175,587	46,754,207
C	Flood Protection and Storm Drainage	52,100,000	1,799,106	3,775	1,103,573	691,758
D	Library Facilities	43,530,000	3,029,900	364,465	23,531	2,641,904
E	Cultural and Performing Arts Facilities	75,200,000	7,809,300	120,424	50,256	7,638,620
F	Public Safety Facilities	90,000,000	50,199,235	183,125	1,150,993	48,865,117
G	Economic Development	72,300,000	9,789,632	0	4,994,816	4,794,816
H	Housing and Neighborhood Infrastructure	26,400,000	5,280,000	2,000,000	0	3,280,000
I	Homeless Assistance Facilities	19,000,000	3,800,000	13,423	139,963	3,646,614
J	Information Technology Facilities	5,000,000	5,000,000	0	0	5,000,000
Total		\$1,250,000,000	\$250,000,000	\$58,855,453	\$17,600,861	\$173,543,687

2017 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$533,981,000	\$533,981,000	\$436,002,587	\$53,344,671	\$44,633,743
B	Park and Recreation Facilities	261,807,000	255,807,000	199,495,208	16,036,985	40,274,807
C	Fair Park	50,000,000	50,000,000	46,468,471	1,021,872	2,509,657
D	Flood Protection and Storm Drainage	48,750,000	48,750,000	30,730,024	7,865,418	10,154,559
E	Library Facilities	15,589,000	15,589,000	14,971,069	0	617,931
F	Cultural and Performing Arts Facilities	14,235,000	14,235,000	13,242,707	461,512	530,781
G	Public Safety Facilities	32,081,000	32,081,000	27,806,511	73,823	4,200,666
H	City Facilities	18,157,000	18,157,000	4,758,773	208,062	13,190,165
I	Economic Development	55,400,000	55,400,000	28,887,856	4,126,009	22,386,135
J	Homeless Assistance Facilities	20,000,000	20,000,000	17,497,039	2,502,961	0
Total		\$1,050,000,000	\$1,044,000,000	\$819,860,245	\$85,641,313	\$138,498,444

*Inception-to-date appropriations were reduced by \$6,000,000 because the Midtown Project required matching funds, which were not secured by the time the City Council scheduled the 2024 bond program election.

FY 2024-25 Financial Forecast Report

GENERAL OBLIGATION BONDS**2012 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements	\$260,625,000	\$266,938,887	\$262,050,558	\$928,812	\$3,959,518
2	Flood Protection and Storm Drainage Facilities	326,375,000	326,375,000	267,465,841	46,878,132	12,031,027
3	Economic Development	55,000,000	55,000,000	40,809,242	2,934,724	11,256,034
Total		\$642,000,000	\$648,313,887	\$570,325,641	\$50,741,668	\$27,246,579

2006 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements **	\$390,420,000	\$406,490,554	\$395,331,449	\$7,688,418	\$3,470,687
2	Flood Protection and Storm Drainage Facilities	334,315,000	342,757,166	316,873,602	8,647,201	17,236,364
3	Park and Recreation Facilities	343,230,000	353,343,060	351,544,027	586,988	1,212,045
4	Library Facilities	46,200,000	52,148,600	47,748,954	372	4,399,273
5	Cultural Arts Facilities	60,855,000	63,821,447	63,401,924	0	419,523
6	City Hall, City Service and Maintenance Facilities	34,750,000	36,216,478	33,774,205	7,874	2,434,399
7	Land Acquisition Under Land Bank Program	1,500,000	1,500,000	1,474,169	0	25,831
8	Economic Development	41,495,000	45,060,053	44,410,045	0	650,008
9	Farmers Market Improvements	6,635,000	6,933,754	6,584,013	0	349,741
10	Land Acquisition in the Cadillac Heights Area	22,550,000	22,727,451	11,892,216	12,055	10,823,180
11	Court Facilities	7,945,000	8,146,606	7,869,762	0	276,844
12	Public Safety Facilities and Warning Systems	63,625,000	66,072,938	65,405,081	605,631	62,227
Total		\$1,353,520,000	\$1,405,218,107	\$1,346,309,447	\$17,548,539	\$41,360,122

Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

** The unencumbered balance increased from August to September due to the release of encumbrances for completed projects.

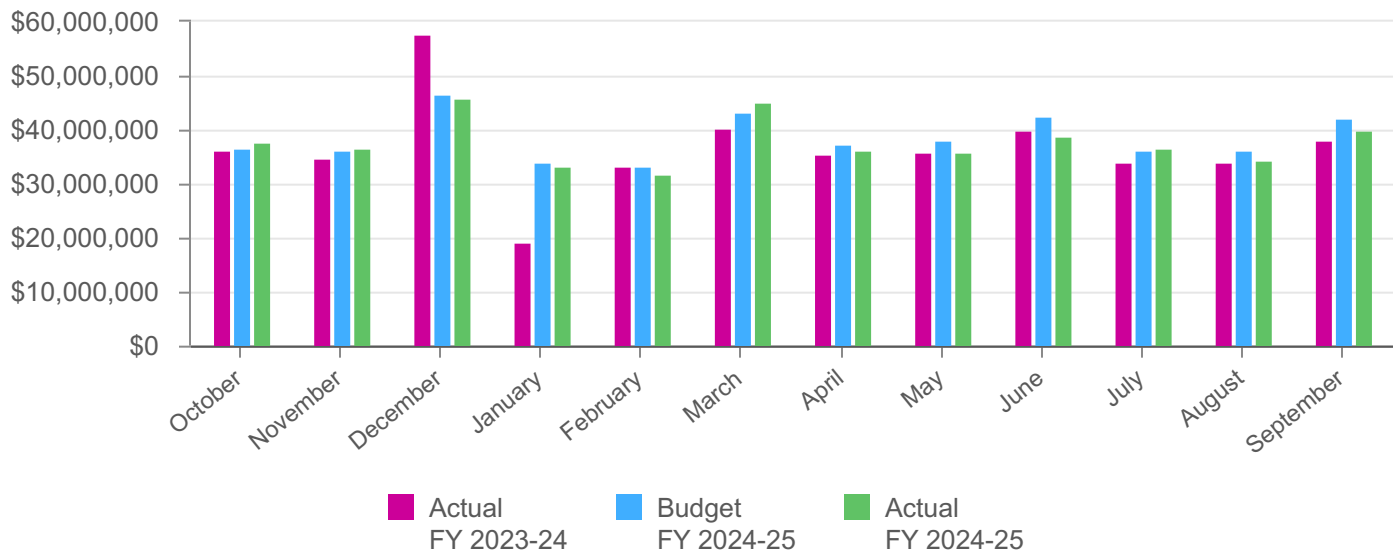
FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

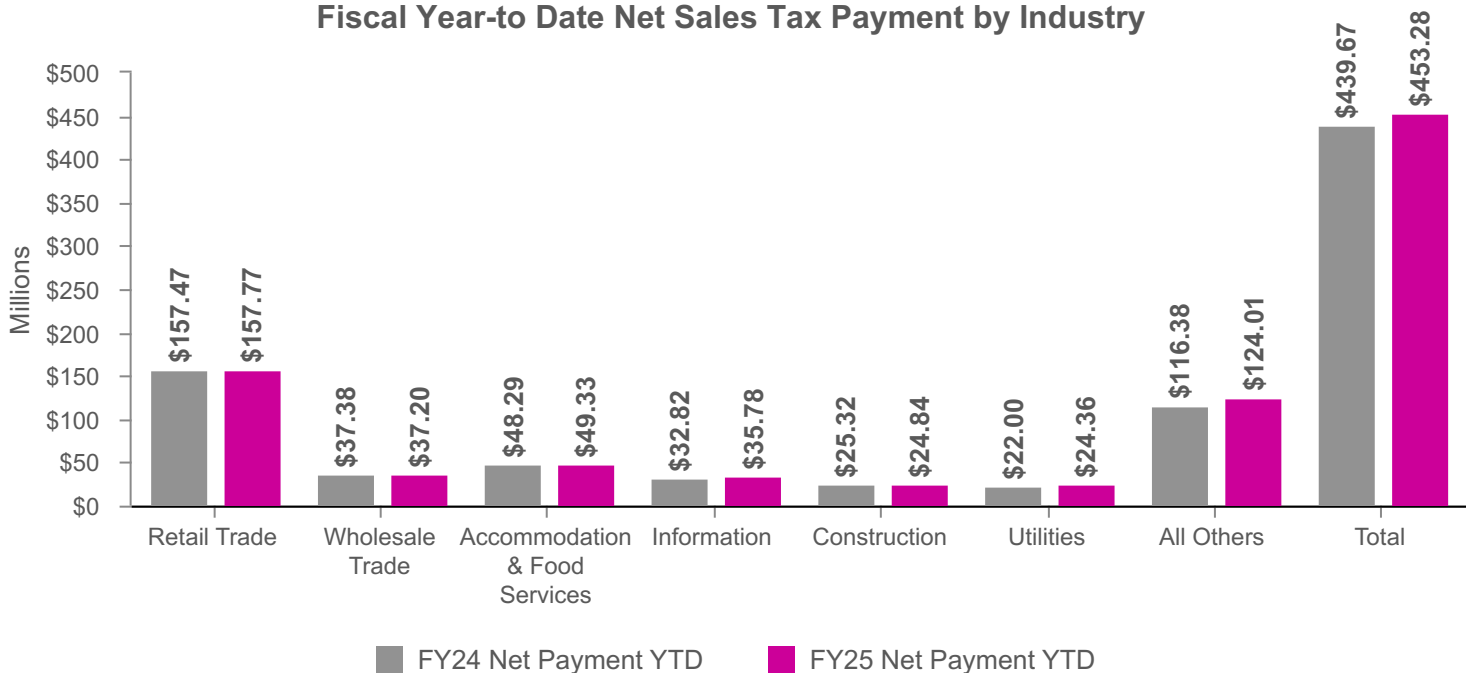
Sales Tax

The current sales tax rate is 8.25 percent - 6.25 percent goes to the state, one percent to the City, and one percent to DART. The FY 2024-25 Sales Tax Budget is \$463,804,071 and the year-end forecast is \$453,284,467 due to actual collections. The charts in this section provide more information about sales tax collections.

Sales Tax Collections Year-Over-Year



Fiscal Year-to Date Net Sales Tax Payment by Industry



FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

Year-over-Year Change in Sales Tax Collections		
Industry	September FY25 over September FY24	FYTD25 over FYTD24
Retail Trade	-1%	0%
Wholesale Trade	1%	0%
Accommodation and Food Services	4%	2%
Information	2%	9%
Construction	14%	-2%
Utilities	8%	11%
All Others	15%	7%
Total Collections	2%	3%

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable non consumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g., highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

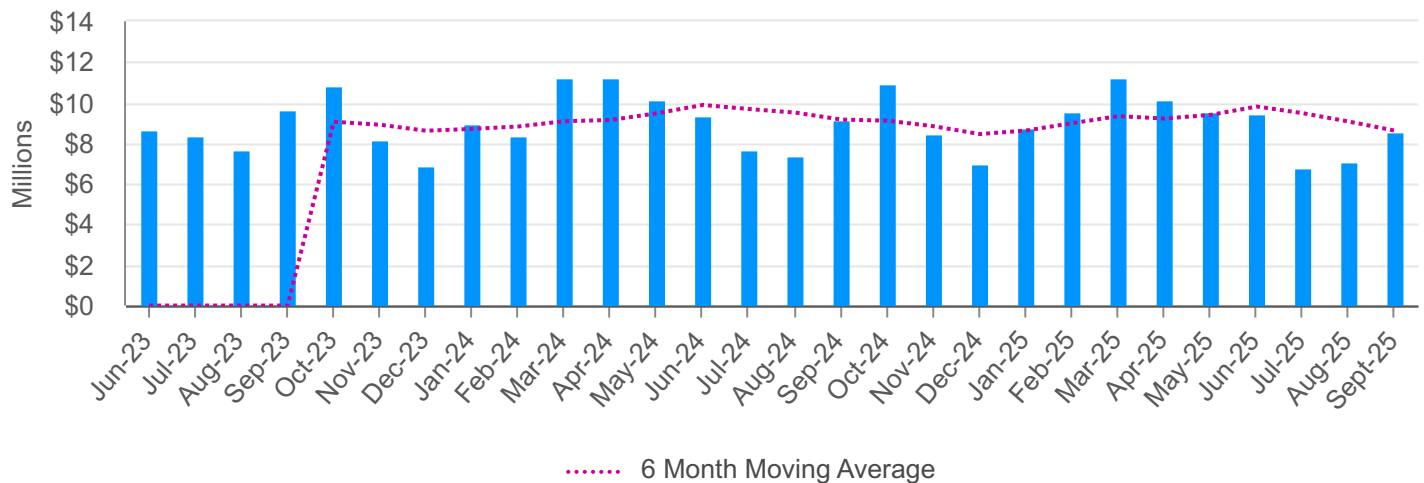
FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

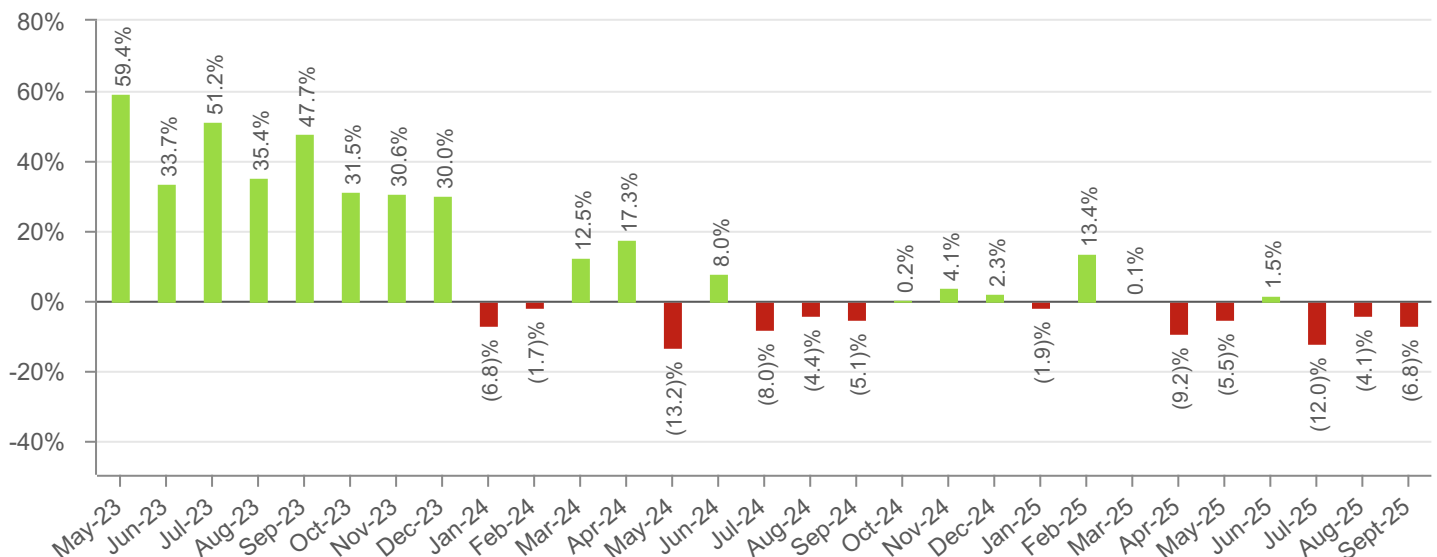
Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 15 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)-six percent goes to the state, and nine percent goes to the City. Of the nine percent to the city, two percent is to be used for the Convention Center Expansion and the Fair Park Facilities Venue Projects and seven percent is allocated for Visit Dallas, Office of Arts and Culture, and Kay Bailey Hutchison Convention Center Dallas. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months. Beginning November 2022, the HOT rate collected by the City of Dallas increased from seven to nine percent. HOT allocations including the additional two percent are reflected beginning in January 2023.

HOT Collections



Year-Over-Year Change in HOT Collections



FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

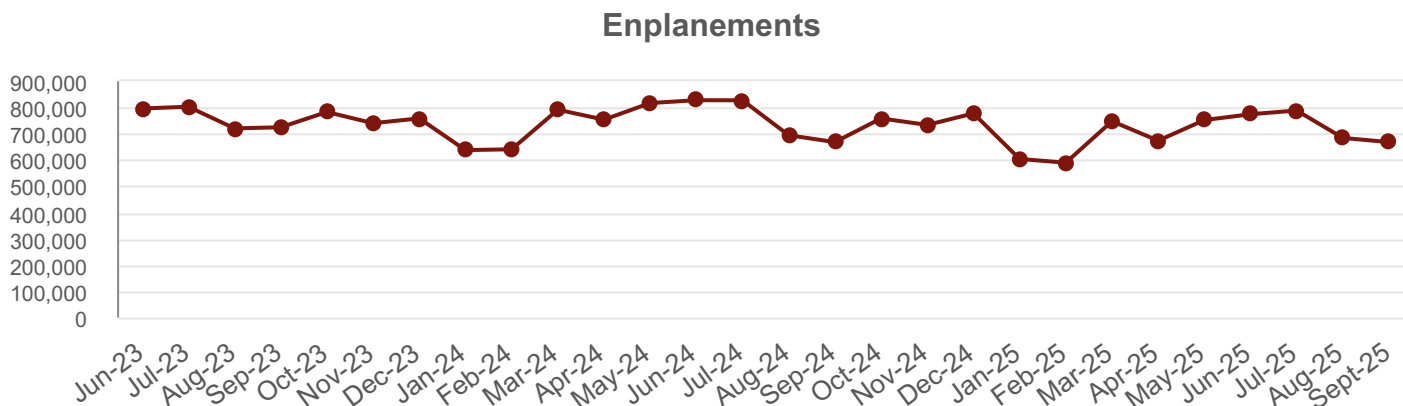
Convention Center Event Bookings

The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY23 Actual	FY24 Actual	FY25 Planned	FY25 Actual/Forecast
October	10	11	7	7
November	2	4	8	8
December	12	7	6	7
January	5	10	9	10
February	14	15	9	9
March	10	11	4	3
April	6	4	2	6
May	10	8	4	3
June	12	9	9	6
July	5	5	7	4
August	5	5	4	4
September	5	4	4	7
Total	96	93	73	74

Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.



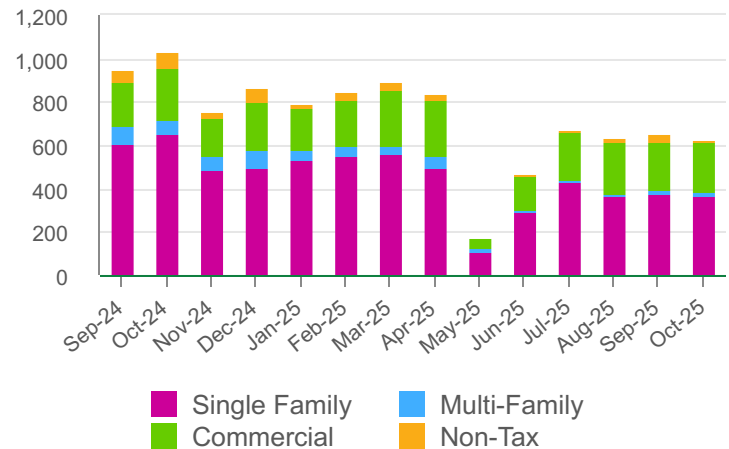
FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

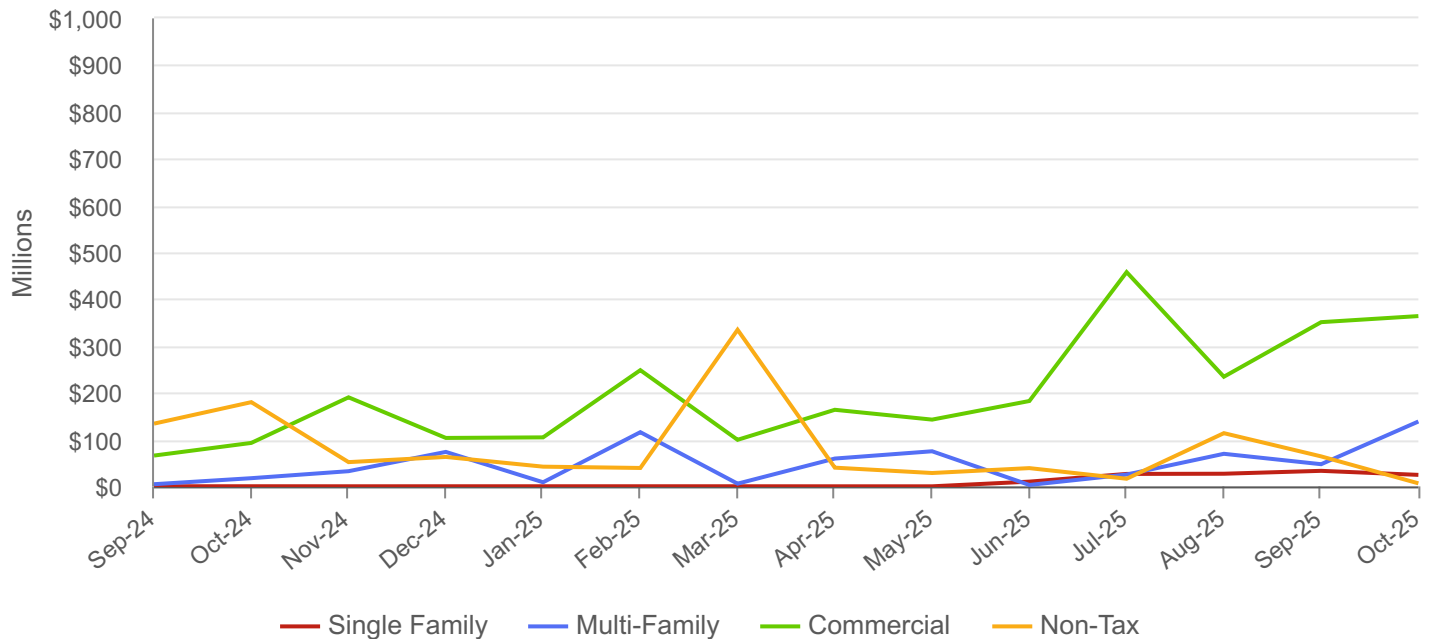
Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/ job growth, housing supply, gross domestic product, population, vacancy rates, and others.

Number of Submitted Building Permits*



Submitted Building Permit Valuations*



*Data through April 2025 was sourced from POSSE Land Management software (Planning & Development). Beginning May 2025, Planning & Development transitioned to *DallasNow*.

**Single-family home valuations are estimations only.

BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker (BIT) reports on 30 activities included in the FY 2024-25 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. For the September report, the responsible department has provided a current status for the initiative and indicated whether the initiative is “complete”, “incomplete”, or “canceled”. There are a few measures with clear progress, but external factors delayed the progress. These measures have been noted as substantially complete in the status narrative and moved to “complete”. Additionally, there are several measures shown as “incomplete” that require additional time because of the scope and term of the project. These measures will be moved to Multi-Year Initiatives and will continue to be tracked in FY 2025-26. We have organized the BITs by the seven pillars of our Foundational Structure.



In the Spotlight

Grant Acquisition and Compliance

The Grant Acquisition and Grants Compliance teams partnered to strengthen the City’s ability to identify, secure, and manage grants aligned with our strategic priorities. The Acquisition Team enhanced financial stewardship, efficiency, and cross-departmental engagement, and expanded partnerships with regional, state, and federal agencies. They established a consistent process to map opportunities to City Council approved strategic plans, broadening reach and supporting core goals. Despite evolving federal guidance, they improved performance by refining submission schedules, meeting grantors’ timelines, and maintaining clear departmental communication, achieving over 25% rise in applications in FY 2024-25 compared to FY 2023-24. The [Grant Acquisition Dashboard](#) and the Nonprofit Resource Hub (set launch in early December), plus ongoing cross-department collaboration, have increased transparency, accountability, and efficiency across the grant lifecycle.

Concurrently, the Grants Compliance Team has continued to advance the City’s grant governance posture through comprehensive training, assistance, and support. This work builds internal capacity, promotes fiscal stewardship, and strengthens accountability across departments that manage grant funds. A key milestone was the development and launch of the Grant Management, Administration, and Compliance (GMAC) training program, an interactive initiative now accessible city-wide via Workday Learning. Approximately 316 employees have attended training since the program launched in early Spring. The team’s efforts supported multiple departments in grant monitoring, preparing them to provide required documentation, and yielding positive monitoring outcomes. These monitoring reviews enhance grant oversight, ensure timely utilization, and improve compliance readiness, thereby increasing transparency and strengthening the City’s ability to manage grant funds effectively. Together, these efforts reflect a cohesive, high-impact teamwork that advances both grant acquisition and compliance excellence.

2024-25 Budget Initiative Tracker

SAFE

1 Police Response Times

Complete

INITIATIVE Improve response times to high priority calls by hiring 250 police officers in FY 2024-25 and implementing a recruitment referral bonus pilot program targeted at increasing the number of qualified candidates for employment as Police Officer Trainees or Later Police Officers resulting in a projected headcount of 3,182 police officers by September 30, 2025 (DPD).

STATUS In FY 2024-25, DPD hired 334 personnel, including laterals, rehires, and trainees, and lost 176 to attrition throughout the fiscal year. After beginning the fiscal year with a headcount of 3,122 DPD ended FY 2024-25 with a total of 3,280 officers, which is 98 officers above the goal of 3,182 officers.

2 Right Size the Fire Department

Complete

INITIATIVE Right Size the Fire Department-Optimize the Fire Departments staffing model by adding personnel to enhance coverage and support growth. For FY 2024-25, Dallas Fire-Rescue (DFR) will conduct six classes, aiming to graduate up to 203 new Fire-Rescue Officer recruits. By September 30, 2025, DFR expects to reach a total of 2,259 uniformed personnel (DFR).

STATUS In FY 2024-25, DFR hired 217 personnel, including laterals, rehires, trainees Fire-Rescue Officers (FRO), Single Function Paramedics, and Fire Prevention Officers. Due to lower attrition than forecasted, DFR ended FY 2024-25 with a total of 2,302 which is 43 officers higher than the goal of 2,259. Overtime continues due to the required 14-month training period for recruits prior to covering shifts contributing to overtime expenses related to the mandatory minimum staffing. Additionally, of the 2,302 uniform personnel, approximately 1,733 are field staff which is up from the 1,726 required to abate overtime costs.

3 Single Function Paramedic Program

Complete

INITIATIVE Single Function Paramedic Program- The Single-Function Paramedic Program aims to enhance recruiting flexibility, improve response times, and increase operational efficiency. In FY 2024-25, Dallas Fire-Rescue (DFR) will add 4 new Single-Function Paramedic positions to support the programs growth. These additions will enable up to eight units, depending on available staffing, to be deployed across various areas to address peak-hour call volumes (DFR).

STATUS Through the end of September DFR has hired eight Single Function Paramedics. DFR currently has eight Single Function units in service.

4 Drug Testing

Complete

INITIATIVE Increase funding by \$1 million to eliminate the backlog of drug testing in FY 2024-25. The initial backlog consisted of 2,948 items. DPD anticipates transferring all items to be tested to Armstrong Forensic Laboratory by the end of May, with all test results received by August (DPD).

STATUS In FY 2024-25, DPD eliminated the backlog of outstanding labs with evidentiary value, and all testing results have been received.

5 Reimagine 911 Communications

Complete

INITIATIVE Create a career series in 911 Communications to reflect current market conditions, enhance recruitment, reduce attrition, and reduce uniform overtime staffing in 911 Communications. In FY 2024-25, DPD will reduce the vacancy rate in three (3) hard to fill positions (Call Taker, Dispatcher and Police Report Representative) from the current 22% to 18% by December and reduce uniform overtime in 911 Communications by \$125,000 (5%) or more (DPD).

STATUS In FY 2024-25, all payroll and title adjustments have been finalized. By the end of FY 2024-25, the vacancy rate for these three critical areas rose slightly to 18.2%. Sworn overtime in 911 fell 43.5% year-over-year. (15K fewer hours, roughly \$1M in savings).

6 Property Room Compliance

Complete

INITIATIVE Manage and clear the backlog of evidence tracking and reporting in order to comply with state law. In FY 2024-25, DPD will hire one Supervisor, and nine Crime Technicians to reduce the backlog of DWI evidence by 63%, sex assault evidence by 63%, drug evidence by 100%, and drug disposal by 100% (DPD).

STATUS In FY 2024-25, 8 Crime Tech positions and the Supervisor position were filled. The final Crime Tech position was filled on Oct 6. By the end of FY 2024-25, drug disposal rate fell to 54%, DWI evidence is down 5.6% for the year, sexual assault evidence is down 4.7%, and the legacy drug evidence backlog is down 52%. While the disposal rates did not reach the target levels, the levels will continue to decline now that the new positions are fully staffed.



FY 2024-25 Budget Initiative Tracker

SAFE

7 Sick Leave Exchange Pilot Program Complete

INITIATIVE Implement a Sick Leave Exchange Pilot Program to improve attendance. In FY 2024-25, DPD will implement a Sick Leave Exchange Pilot Program and with a targeted reduction in average annual sick days per officer from 6.25 days to 5.5 days (DPD).

STATUS In FY 2024-25, 602 of the 700 officers who signed up to participate for calendar year 2024 received payment. Nearly 450 officers have signed up to participate in calendar year 2025. Year-over-year, average cumulative sick days taken fell by 0.7 days (6.7 vs 7.4) based on updated methodology for calculating average usage. It is estimated that this may have saved up to \$600k in overtime expense.

8 Gate Repairs Complete

INITIATIVE In FY 2024-25, DPD will implement Phase I gate repairs at all locations by the end of the fiscal year and reduce uniform overtime by 9,800 hours by September 30, 2025 (DPD).

STATUS By the end of FY 2024-25, gates at all stations are operational, with major repairs/rebuilds currently in planning stages. Sworn overtime for station security is down 96% year-over-year (14.4K fewer hours, roughly \$1.1M in savings).

9 Youth Operations Incomplete

INITIATIVE In FY 2024-25, DPD will hire four investigative support officers and six detention officers to manage juvenile cases and reduce the backlog from 7 days to 2 days (DPD).

STATUS By end of FY 2024-25, two Investigative Support Specialists and one Detention Officer position were filled. Of the 10 positions created during FY 2024-25, five will be repurposed for other areas in FY 2025-26, while the two remaining Detention Officer positions will continue to be posted until filled. Case backlog is currently down to 2-3 days. The status of this project will continue to be tracked in FY 2025-26.



FY 2024-25 Budget Initiative Tracker

VIBRANT

10 Support Artistic and Cultural Orgs.

Canceled

INITIATIVE Support Artistic and Cultural Organizations-In FY 2024-25, the Office of Arts and Culture (OAC) will expand and prioritize its support for ALAANA artists and arts and culture organizations by increasing their share of total funding from 35 percent to 37 percent (OAC).

STATUS This budget initiative is no longer being tracked due to City Council Resolution 25-1081 passed on June 25, 2025.

11 Strengthen Park Security Presence

Complete

INITIATIVE Strengthen Park Security Presence-In FY 2024-25, PKR will spend \$700,000 to strengthen park security presence by continued investments in lighting, security cameras, and Emergency Blue Light tower phones (PKR).

STATUS As of September, PKR has fully encumbered or expended \$700,000 allocated to strengthen park security. PKR has received and deployed four camera trailers and three message boards with cameras. PKR has also installed cameras at five park locations. In progress projects include purchasing and installing new cameras at nine community parks and retaining a security consultant.

12 Dallas' NextGen Connections

Incomplete

INITIATIVE Through the newly formed Children, Youth, and Young Adult team in the Office of Community Care & Empowerment, generate feedback on youth programs, initiatives, and priorities from 5,000+ youth and stakeholders through events, surveys, and other activities (OCC).

STATUS As of September 2025, staff and youth commissioners have facilitated 24 engagement events and meetings which involved six internal departments and 18 external stakeholders/ community partners as well as the Dallas Youth Collaborative Reconvening Meeting which had representation from 17 different organizations and 254 attendees. These events were held in addition to the 4,367 youth surveys that were completed as of April 2025. Staff and the youth commission remain focused on ensuring meaningful engagement and long-term impact in developing the youth strategic plan which is in its final drafting phase. The status of this project will continue to be tracked in FY 2025-26.



FY 2024-25 Budget Initiative Tracker

GROWING**13 Planning and Development****Complete**

INITIATIVE Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development. In FY 2024-25, PDV will reduce commercial permitting review year over year (PDV).

STATUS In September 2025, PDV received 23 new commercial applications, up from 5 in September 2024. Commercial remodel applications decreased from 260 to 218.

The average review time for initial new commercial/remodel applications improved from 5 to 4 days. Resubmittal review times for new commercial/remodel applications increased one day from 4 to 5 days.

14 Infrastructure Investment Fund**Complete**

INITIATIVE Infrastructure Investment Fund-Allocate funding from the Infrastructure Investment Fund to stimulate private investments in distressed areas as part of implementation of the Economic Development Policy (ECO). In FY 2024-25, ECO will provide a recommendation to City Council to allocate 95% of funding from the Infrastructure Investment Fund for new development in Target Areas as defined by the City of Dallas Economic Development Incentive Policy (ECO).

STATUS The Office of Economic Development has facilitated City Council approval of \$11.1 million of Infrastructure Investment Funding (IIF) to projects in Target Areas, including \$7 million to support Forest Forward's \$66 million redevelopment of the historic Forest Theater, \$1.1 million to support the City's \$13.7 million acquisition of the Adventure Landing property for use as a future community park, and \$3 million to support the City's \$8 million construction of Phase 1 of Roland G. Parrish park.

15 KBHCCD Master Plan**Incomplete**

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2024-25, CCT will complete the architectural/design and preconstruction phases of the convention center, the Black Academy of Arts and Letters and the Arena components of the master plan (CCT).

STATUS The architectural/design and preconstruction phases of the convention center, the Black Academy of Arts and Letters, and the Arena components of the master plan are projected to be completed in early 2027. The status of this project will continue to be tracked in FY 2025-26.



FY 2024-25 Budget Initiative Tracker

LIVABLE**16 Reduce Blight****Complete**

INITIATIVE Reduce Blight-Continue investments to remove dangerous properties and improve the quality of life in neighborhoods. In FY 2024-25, CCS will demolish 32 properties/structures with increased investment of \$500,000 (CCS).

STATUS Throughout FY 2024-25, CCS contracted, facilitated, and oversaw 34 demolitions, utilizing the full allocated budget of \$976,000.

18 Addressing Homelessness**Complete**

INITIATIVE Addressing Homelessness-The R.E.A.L. Time Rapid Rehousing (RTR) initiative team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, combines will strive to reach its new goal of decreasing homelessness by 50% by the end of 2026. In FY 2024-25, RTR will reduce homelessness by 25% towards the 50% goal (OHS).

STATUS Now rebranded as the Street to Home initiative, the RTR program has already exceeded its FY 2024-25 goal of a 25% reduction in unsheltered homelessness, achieving a 28% decrease per the latest Point-in-Time (PIT) Count reported on May 20, 2025. Efforts will continue toward the overall goal of a 50% reduction by the end of 2026.

17 Addressing Animal Cruelty**Incomplete**

INITIATIVE Address Animal Cruelty-Establish a partnership with an external organization to support Dallas Animal Services (DAS) in providing services related to suspected animal cruelty. In FY 2024-25, DAS will establish a partnership that will allow DAS to prioritize public safety and life-saving initiatives while reducing costs and capacity demands (DAS).

STATUS DAS is seeking to contract and is working on an RFP to identify one or more qualified vendors to support Suspected Animal Cruelty (SAC) operations. The RFP, scheduled to be advertised in November 2025, allows vendors to propose services across various areas, such as forensic veterinary support or animal care, with the goal of establishing agreements that provide the resources needed to assist DAS and the Dallas Police Department in responding to and caring for suspected victims of animal cruelty. The status of this project will continue to be tracked in FY 2025-26.



FY 2024-25 Budget Initiative Tracker

SUSTAINABLE**19 Clean Sweep!****Complete**

INITIATIVE Clean Sweep-Launch Clean Sweep! a proactive citywide program to keep Dallas and External Partners right-of-way clean while also addressing clean-up and implementing preventive measures at homeless encampments. In FY 2024-25, Transportation and Public Works (TPW) will hire 17 staff, provide increased mowing and litter removal cycles, launch a public awareness campaign, and clean 120 homeless encampments by September 30, 2025 to ensure success of a consolidated approach to keep Dallas clean (TPW).

STATUS As of September 2025, a total of 456 encampments had been cleaned. Of the 17 authorized positions, 13 were filled, and the remaining four candidates have been hired and are undergoing onboarding.

21 Street Maintenance**Complete**

INITIATIVE Street Maintenance-Invest \$125.4 million in funding to improve approximately 710 street lane miles (TPW).

STATUS As of September 2025, the Department of Transportation and Public Works has completed improvement of 719.2 street lane miles.

23 Pavement Model**Complete**

INITIATIVE Pavement Model-Invest \$500,000 to update the annual paving model. In FY 2024-25, TPW will update the annual paving model by March, 2025 (TPW).

STATUS As of September 2025, the annual paving model for FY 2025-26 has been updated.

20 Optimize Infrastructure at Dallas Love Field**Incomplete**

INITIATIVE Optimize Infrastructure at Dallas Love Field-Finalize the Dallas Love Field Terminal Area Master Plan (TAMP) to meet growing demand and establish a flexible framework to guide future development and improve the customer experience. In FY 2024-25, AVI will complete the TAMP by June, 2025 (AVI).

STATUS In September 2025, the Dallas Airport System Master Plan team, comprised of AVI staff, Ricondo and Associates, and supporting subconsultants, continued advancing work on the Dallas Airport System Master Plan. The team focused on close-out efforts for the Master Plan, the second round of Project Definition Documentation (PDD), and executive advisory services. The TAMP framework is expected to be completed in March 2026. The status of this project will continue to be tracked in FY 2025-26.

22 Contractor Inspections**Complete**

INITIATIVE Contractor Inspections-Launch the web-based Power QV platform which provides an efficient method for Transportation and Public Works (TPW) teams to streamline contractor quantity verification, inspection documentation, and invoicing. In FY 2024-25, TPW will increase the number of inspections for capital, maintenance, and sidewalk project sites by 9.17 percent from approx. 31,826 to 34,746 and the quality of inspections 9.17 percent (TPW).

STATUS For FY 2024-25, the Department of Transportation and Public Works (TPW) completed \$204,336,214 in total contractor inspections. The prior year FY 2023-24 had an estimated \$125 million in total contractor inspections. The launch of the Power QV platform in FY 2024-25 significantly increased the efficiency of TPW teams by streamlining contractor quantity verification, inspection documentation, and invoicing. The goal of increasing inspections by 9.17 percent was met and exceeded.



FY 2024-25 Budget Initiative Tracker

FISCALLY SOUND

24 Grant Acquisition and Compliance Complete

INITIATIVE Grant Acquisition and Compliance-Enhance grant acquisition and compliance. In FY 2024-25, Budget & Management Services will implement a process to identify strategic alignment for grant acquisition, inventory grant capacity in each department to ensure successful management of grant compliance and implement a compliance training program to support and strengthen grant compliance in the departments (BMS).

STATUS Budget & Management Services (BMS) established a prioritization process for grant opportunities to ensure strategic alignment to City Council goals and City Council approved strategic plans. Meetings were held with departments in the fall to review strategic alignment, successful applications, and missed opportunities. Grant compliance training was launched in February 2025 with ongoing classes available in Workday Learning. BMS completed implementation of Grant Lifecycle Management which allows departments to track grants from application to completion.

26 Owner Controlled Insurance Program Complete

INITIATIVE Owner Controlled Insurance Program-Provide OCIP/ROCIP broker services that will develop underwriting and marketing specifications to competitively secure the best and essential insurance coverages at the most reasonable cost for construction of the Kay Bailey Hutchinson Convention Center Master Plan (ORM).

STATUS ORM retained a broker who returned a feasibility study. ORM and CCT collaborated to review the study and approved recommended coverage lines. City Council authorized the purchase of necessary insurance policies for the OCIP program on August 27, 2025.

25 Talent Acquisition Complete

INITIATIVE Talent Acquisition-Develop a strategic workforce plan to proactively identify future hiring needs at the position and skills level to maintain business continuity needs (HR).

STATUS A Strategic Workforce Planning (SWP) framework has been developed and successfully piloted. The framework includes tools to help departments document their strategic plan, identify mission critical positions, analyze the current workforce supply, forecast future workforce demand, identify and prioritize workforce gaps, document an action plan, and implement and monitor the action plan.

27 Dallas Police and Fire Pension System (DPFPS) and Emp. Retirement Fund (ERF) Complete

INITIATIVE Dallas Police and Fire Pension System (DPFPS) and Employee Retirement Fund (ERF)-Improve both DPFPS and ERF funding through implementation of new City Council approved funding plans and enhance communication between the City and both Funds (CCO).

STATUS The implementation of the funding plan for the Employee Retirement Fund (ERF) is planned to start at end of the FY 2024-25 with an effective date of October 1, 2025. The funding implementation for the Dallas Police and Fire Pension System (DPFPS) was effective October 1, 2024.



FY 2024-25 Budget Initiative Tracker

CORE

28

Internal and External Communications

Complete

INITIATIVE Create a single front door for internal and external communication and enhance two-way engagement and responsiveness by reimagining service delivery by creating the Office of Communications and Customer Experience/311 (CCX/311). In FY 2024-25, CCX/311 will launch a citywide communications plan and engagement model to enhance communication and the quality of engagement with residents (CCX).

STATUS CCX has finalized the new citywide communication strategy that will standardize communication efforts to enhance efficiency and effectiveness, refresh the City's brand identity, and create unified messaging and community engagement standards, all while tailoring outreach to the diverse communities we serve.

30

Court Case Management System

Incomplete

INITIATIVE Dallas Municipal Court Case Management System-Replace the legacy Incode case management system for Dallas Municipal Court. In FY 2024-25, the city will invest \$4.4 million to replace the legacy court case management system. This is a joint project between Dallas Municipal Court (CTS) and Information Technology Services (ITS/DMC).

STATUS A vendor presentation was held on September 4, and ITS is currently waiting on a quote from the vendor. The contract is expected to be awarded in the summer of 2026. Once the contract is awarded, a 24-month implementation period will begin. The status of this project will continue to be tracked in FY2025-26.

29

Management of Citywide Assets

Incomplete

INITIATIVE Management of Citywide Assets-Reposition the new department of Facilities and Real Estate Management (FRM) to streamline operations, improve accountability, and efficiently use existing resources and expertise to manage City real estate assets. In FY 2024-25, FRM will implement internal process improvements to improve the review of current assets and implement a third-party property maintenance model for selected assets (FRM).

STATUS An informal solicitation has been completed, and a vendor has been selected to assist in developing the formal specifications for the Citywide Real Estate Master Plan. Preliminary work to develop the draft scope and requirements is underway. This draft will be further refined by the consultant to ensure the final product is comprehensive and reflects industry best practices. Following a formal procurement process, the contract award is anticipated in early to mid-2026. Separately, the formal solicitation for brokerage services is nearing completion, with a tentative City Council award planned for December 2025. This budget initiative will be tracked as a multi-year item.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

While most initiatives can be completed in a single fiscal year, several FY 2021-22, FY 2022-23, and FY 2023-24 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these fourteen initiatives below, using the initiative numbers from the prior reports for reference.



11

Complete



3

Incomplete



3

Canceled

FY 2021-22

13 Affordable Housing Units

Complete

INITIATIVE Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for up to 250 new affordable single-family and 1,000 multifamily units over the life of the program (based on the mix of projects and the amount of funding requested). The program will be implemented from FY 2021-22 to FY 2023-24 with new units projected in years 2 and 3 due to construction timelines (HOU).

STATUS Housing is implementing this new funding with five projects:

1. Jaipur Lofts, a multifamily affordable income development in District 2, with 71 units to serve households at or below 80% AMI. Council approved the project in August 2022. We encumbered \$2.52 million in ARPA funds. Construction is complete and is now in lease up phase.

2. Cypress Creek at Montfort, a 168-unit mixed-income development project in District 11, with 116 affordable units for households at or below 80% AMI. Council approved the project in August 2022. We encumbered \$4.1 million in ARPA funds. Construction began August 2024.

3. Greenleaf Lake June, a 125 single-family development project in District 5, with 20% of the units to be sold to households at or below 80% AMI and the remaining units up to 120% AMI. Council approved the project in January 2022. We encumbered \$1.8 million in ARPA funds. Re-zoning was approved in October 2024. Construction started in June 2025.

4. 1950 Ft. Worth Ave (PSH), a 40-unit permanent supportive housing project in District 1. Council approved the project in February 2024. We encumbered \$547K in ARPA funds for the design phase of the project. Construction has not yet started.

5. Braniff Lofts, a 48-unit permanent supportive housing project in District 14. Council approved the project in April 2025. \$7 million in ARPA funds was approved. The total development cost is \$32.4 million. Of the 48 units, 12 will be studios and 36 will be one-bedroom apartments. Eighteen of the units will serve those experiencing homelessness. The contract has been signed and an encumbrance is in process. AR10 does not have any outstanding or uncommitted funding at this time.

14 Preservation of Affordable Housing

Complete

INITIATIVE Devote \$11.3 million for the preservation of affordable housing and investment in water and sewer infrastructure in qualified census tracts. In FY 2021-22, HOU will spend \$2 million for neighborhood infrastructure and \$2 million to preserve 20 housing units (HOU).

STATUS In December 2021, the City Council approved \$11.25 million in ARPA funding for home repairs and infrastructure improvements in specific qualified neighborhoods in Dallas. This budget has since been reduced to \$4.2 million. Applications opened in May 2022. Construction on 34 homes have been completed. Four (4) homes are currently under construction, and the last homes will begin construction by the end of the year. All funding has been spent, encumbered, or repurposed. A partnership with DWU has added over \$2 million to this program.

The ARPA Residential Septic Tank Program, which conducts home repairs to connect homes to City water/wastewater/sewer utilities, was approved by City Council on June 28, 2023, and the program has 30 active participants. Seventeen (17) homes have been completed, 5 homes are under construction, and 1 is awaiting contracts to proceed. Roughly \$370,000 has been encumbered or spent in the program. This program is no longer accepting applications. All remaining funds will stay with DWU.

27 Wi-Fi at Park Facilities

Complete

INITIATIVE Install WiFi at 63 park facilities (PKR).

STATUS As of September, all 63 park facilities have been completed, including the final Wi-Fi site, which has now been fully installed and closed out.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

32 Bike Lanes

Complete

INITIATIVE Extend and improve our bike lane network throughout the City with an annual investment of \$2 million to design and/or implement approximately 18 lane miles of bicycle facilities per year (TPW).

STATUS The bike plan was approved by City Council for adoption on May 28, 2025. As of September 2025, TPW has spent \$4,251,192 of the \$4,500,000 in available funding on design, study, or completion of 22.8 lane miles.

35 Water/Wastewater Service

Incomplete

INITIATIVE Accelerate the extension of water and sewer services to all 47 occupied and unserved areas of the City (DWU). In FY22, DWU will award approximately \$9.5 million for the design of 211,219 feet and construction of 9,960 feet of new pipelines in Mesquite Heights, Killough Blvd & Wasco Lane, and Gooch Street areas (DWU).

STATUS Through September 2025, 43 identified, occupied unserved areas, including approximately 99,820 feet of new pipelines have been awarded for construction to receive water and wastewater infrastructure improvements. By the end of 2026, construction of approximately 100,000 feet of water and wastewater in 43 occupied areas will be complete. DWU is working to complete designs and right-of-way acquisitions to utilize the remaining \$1.17M with construction awards later in FY 2025-26.

34 Accessibility

Complete

INITIATIVE Implement software system to track identified American Disabilities Act (ACA) compliance issues and barrier removal costs (OEI).

STATUS The City completed its internal training series for all project managers who will use the BlueDAG platform. The BlueDAG project was fully implemented on September 23, 2025.

FY 2022-23

2 City Development Code

Incomplete

INITIATIVE Overhaul the City's Development Codes (Chapters 51, 51A, and 51P) to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies. In FY 2022-23, PNV will hire execute a consultant contract, work alongside the consultant to perform a technical analysis of the effectiveness of current development codes and begin the public engagement process to ultimately reduce the total land development timeline (PDV).

STATUS PDV launched the project name, branding, and website in March 2025. The diagnostic report has been released to the public and presented to the Zoning Ordinance Advisory Committee. Consultant Camiros has brought on a local subconsultant to support public engagement efforts. As of August, the diagnostic report was presented to the City Plan Commission. A series of public meetings were held in September to gather additional input. The analysis of this input will be completed in early FY 2025-26. Depending on its outcome, an ordinance may be drafted shortly thereafter.

20 City Facility Security Assessment

Complete

INITIATIVE In FY 2022-23, initiate \$2.9 million [of \$6.4 million allocated] of high-priority improvements identified through the City Facility Security Assessment including perimeter access control, security camera systems, radio systems, officer shelter space, vehicles access control, panic notification, lighting, weapons screening, security operating center upgrades, security staffing, and intrusion detection (DMC and MSH).

STATUS Dallas Municipal Court (DMC) has initiated over 103 projects and has successfully completed and expensed 48. Currently, 55 of these projects are in the installation/construction phase.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

FY 2023-24

5 KBHCCD Master Plan

Complete

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2023-24, CCT will complete the A&E design for the first phase of the expansion plan - 3C West of Lamar & Dallas Memorial Auditorium and award a contract for construction services (CCT).

STATUS CCT completed the A&E design for the first phase of the expansion plan 3C West of Lamar & Dallas Memorial Auditorium and awarded a contract for construction services in FY2023-24. Also, CCT achieved the deadline to go into the design and early pre-construction phase by year-end 2024. The pre-construction phase will last one year. During that time, CCT will start construction with enabling works (demolition, etc.) with full construction beginning in late calendar year 2026, and construction on components 1, 3, and 4 completed by March 2029.

9 Minor Home Repair Program

Canceled

INITIATIVE Support senior residents and invest \$1.7 million in the Minor Home Repair Program. In FY 2023-24, HOU will approve up to 150 applications for grants up to \$10,000 to improve accessibility within the home and increase safety and efficiency (HOU).

STATUS The program launched and began accepting applications. However, the Council approved an amendment to remove the Minor Home Repair Program along with other home repair programs on March 27, 2024, officially ending these programs. The council replaced these programs with a more streamlined HIPP Major Systems Repair Program, which is currently active and accepting applications.

13 Solar Installation

Complete

INITIATIVE Invest \$500,000 in FY 2023-24 for solar energy initiative at City facilities (FRM).

STATUS Approximately \$200,000 was spent to upgrade the electrical switchgear equipment at the Bachman Recreation Center to support the new solar and battery system to be installed at that facility. The remaining balance of the \$500,000 will be used for maintenance and repair of existing failed solar equipment installed on City facilities to ensure that our current solar systems are operating at their full potential. The solicitation for maintenance and repair of existing solar equipment was approved by the City Council on February 26, 2025. Maintenance will begin after a vendor led inventory assessment. The contract is implemented and the department utilized the services specified in the contract.

20 Short-Term Rental Registration Program

Canceled

INITIATIVE Create a short-term rental registration program and inspection team to ensure compliance and oversight of rental properties (CCS).

STATUS On September 17, 2025, City Council passed the FY 2025-26 Budget Ordinance #33230 which discontinued funding for the short-term rental registration program.

11 Urban Agriculture Infrastructure Grant Program

Complete

INITIATIVE Invest in an Urban Agriculture Infrastructure grant program to aid urban agriculture stakeholders (OEQS). In FY 2023-24, OEQ will establish a grant program and award at least one grant, not to exceed \$10,000 to an urban agricultural organization seeking to implement urban agricultural facilities (OEQS).

STATUS As of January, Dallas County has received funding from OEQS, and Dallas County Health and Human Services (DCHHS) is currently in the process of announcing the award recipients. Elected officials are expected to spend the allocated amount by the summer of 2025.

18 DPD Forensic Lab

Incomplete

INITIATIVE Streamline the forensic analysis of digital evidence and ensure compliance with statutory regulations. In FY 2023-24, DPD will create a Forensic Lab in the Police Technology unit, hiring two Digital Forensics Analysts, two Senior Digital Forensics Analysts, and one Supervisor (DPD).

STATUS By the end of FY 2024-25, both Digital Forensic Analyst I positions were filled. The vacant positions continue to be posted in search of qualified candidates, though the unit reports strong competition from the private market. The vacant positions are being re-posted. Interviews were conducted for the supervisor role, but no candidate was selected. Interviews for the Senior Analyst positions did not occur due to a lack of qualified applicants.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

26 Sidewalk Master Plan

Complete

INITIATIVE Continue improvements in pedestrian mobility by reconstruction and repairing sidewalks in the Sidewalk Master Plan. In FY 2023-24, PBW will spend \$4.3 million to complete 9 sidewalk projects which equates to approximately 7.3 miles of sidewalk improvements (TPW).

STATUS As of September 2025, the Department of Transportation and Public Works (TPW) completed all nine sidewalk projects.

30 Drainage Improvements

Complete

INITIATIVE Invest \$35.1 million in capital funding for stormwater and drainage management to minimize flooding in 31 areas (SDM).

STATUS As of September 2025, SDM has invested close to \$35.1 million citywide, completing one project, with 29 projects currently in development. Of these, 26 are in the design phase and three are under construction.

35 Fair Housing Equity Plan

Canceled

INITIATIVE Reduce disparities while improving outcomes in fair housing through the development of a New Fair Housing Equity Plan. In FY 2023-24, OEI will procure a consultant that will support the development of thorough, inclusive plan that will support the actions of affirmatively further fair housing in Dallas (OEI).

STATUS This plan has been discontinued.



