

Memorandum



CITY OF DALLAS

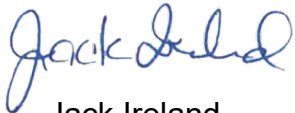
DATE October 17, 2025

TO Honorable Mayor and Members of the City Council

SUBJECT **Budget Accountability Report – August 2025**

Please find attached the August Budget Accountability Report (BAR) based on information through August 31, 2025. You may view all published reports on the [Financial Transparency website](#). The monthly BAR provides a financial forecast for all operating funds, update on General Obligation Bond spending, economic indicators, and updates for highlighted budget initiatives.

If you have any questions, please contact me or Janette Weedon, Director of Budget and Management Services.



Jack Ireland
Chief Financial Officer

Attachment

c: Kimberly Bizzor Tolbert, City Manager
Tammy Palomino, City Attorney
Mark Swann, City Auditor
Billieae Johnson, City Secretary
Preston Robinson, Administrative Judge
Dominique Artis, Chief of Public Safety
Dev Rastogi, Assistant City Manager

M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Alina Ciocan, Assistant City Manager
Donzell Gipson, Assistant City Manager
Robin Bentley, Assistant City Manager
Ahmad Goree, Chief of Staff to the City Manager
Directors and Assistant Directors



BUDGET ACCOUNTABILITY REPORT FY 2024-25

As of August 31, 2025



City of Dallas

**Budget & Management
Services**

1500 Marilla Street, 4FN
214-670-3659

EXECUTIVE SUMMARY

Financial Forecast Report

Operating Fund	Year-End Forecast vs. Budget	
	Revenues	Expenses
General Fund	☑	☑
Aviation	6% over budget	☑
Convention and Event Services	☑	☑
Municipal Radio	☑	☑
Planning and Development	19% under budget	10% under budget
Sanitation Services	9% over budget	☑
Storm Drainage Management	☑	☑
Dallas Water Utilities	☑	☑
Bond and Construction Management	9% under budget	9% under budget
Equipment and Fleet Management	☑	☑
Express Business Center	12% over budget	☑
Information Technology	☑	☑
Radio Services	☑	8% under budget
9-1-1 System Operations	7% over budget	7% under budget
Debt Service	7% under budget	☑

☑ YE forecast within 5% of budget

Budget Initiative Tracker



Complete



On Track



On Hold



At Risk



Canceled

FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through August 31, 2025 for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 18, 2024, effective October 1, 2024, through September 30, 2025. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2025. The variance is the difference between the FY 2024-25 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through August 31, 2025.

	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
Beginning Fund Balance	\$340,356,145	\$340,356,145		\$356,011,465	\$15,655,320
Revenues	1,903,410,750	1,908,816,164	1,803,265,382	1,913,968,383	5,152,219
Expenditures	1,903,410,750	1,908,816,164	1,711,564,083	1,905,155,904	(3,660,260)
Ending Fund Balance	\$340,356,145	\$340,356,145		\$360,823,944	\$20,467,799

Fund Balance. Through September 30, 2024, the audited unassigned ending fund balance for FY 2023-24 is \$356,011,465 and includes FY 2023-24 YE savings. As of August 31, 2025, the beginning fund balance for the YE forecast reflects the FY 2023-24 audited unassigned ending fund balance and usage of Contingency Reserve in the amount of \$413,000 as approved by the City Council on June 11, 2025 for costs related to the June 7, 2025 runoff election and \$4,000,000 as approved by the City Council on August 13, 2025 for costs related to the resumption of management responsibilities of Fair Park.

Revenues. Through August 31, 2025, General Fund revenues are projected to be \$5,152,000 over budget due to increased operating transfers in and increased interest earnings, partially offset by decreased property and sales tax revenues.

Expenditures. Through August 31, 2025, General Fund expenditures are projected to be \$3,660,000 under budget primarily due to salary and civilian pension savings associated with vacant positions and an ITS rebate, and from uniform overtime savings in the Dallas Police Department, partially offset by a health benefits surcharge across all General Fund departments and uniform pay.

FY 2024-25 Amended Budget. City Council amended the General Fund budget on:

- December 11, 2024, by ordinance #32924 to establish the Office of the Inspector General in the amount of \$1,118,903 (reallocated from the City Attorney's Office).
- March 26, 2025, by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department.



- June 11, 2025, by ordinance #33127 to transfer key functions related to encampment closures from the Office of Homeless Solutions to the Office of Emergency Management & Crisis Response, transfer of personnel costs from the Office of the Inspector General to the City Attorney's Office, and usage of \$413,000 of Contingency Reserve to offset costs related to the June 7, 2025 runoff election.
- September 24, 2025, by ordinance #33238 to transfer unencumbered balances across various departments, divisions, or purposes.

FY 2024-25 Financial Forecast Report

GENERAL FUND REVENUES

Revenue Category		FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals	YE Forecast	Variance
1	Property Tax	\$1,081,975,899	\$1,081,975,899	\$1,079,054,719	\$1,074,208,936	(\$7,766,963)
2	Sales Tax	463,804,071	463,804,071	413,204,414	451,567,010	(12,237,061)
3	Franchise & Other	129,225,177	130,942,280	116,682,619	130,348,399	(593,881)
4	Charges for Service	110,304,724	110,304,724	99,768,048	115,037,250	4,732,526
5	Fines & Forfeitures	19,435,050	19,435,050	17,936,597	19,878,699	443,649
6	Operating Transfers In	34,182,910	39,588,324	10,129,333	51,824,178	12,235,854
7	Intergovernmental	21,918,094	21,918,094	23,759,973	24,644,667	2,726,573
8	Miscellaneous	8,086,456	6,369,353	4,175,329	4,501,773	(1,867,580)
9	Licenses & Permits	14,478,369	14,478,369	14,632,489	15,334,291	855,922
10	Interest	20,000,000	20,000,000	23,921,861	26,623,180	6,623,180
Total Revenue		\$1,903,410,750	\$1,908,816,164	\$1,803,265,382	\$1,913,968,383	\$5,152,219

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

1. Property Tax

The City has seen declining revenue projections for current year property tax due to final judgments made in property dispute litigation at the Dallas County District Court which lowered certified values. The General Fund portion of property tax revenue is projected to be \$7,767,000 below budget as a result of declining collections.

2. Sales Tax

Based on actual collection trends and analysis provided by our contract economist, sales tax is projected to be \$12,237,000 under budget for FY 2024-25. Total projected year-over-year growth is 2.7% compared to FY 2023-24.

6. Operating Transfers In

City Council increased Operating Transfers In revenue by \$413,000 on May 28, 2025 by ordinance #33127 for usage of Contingency Reserve to offset costs related to the June 7, 2025 runoff election. City Council increased Operating Transfers In revenue by \$4,992,478 on September 24, 2025 by ordinance #33238 for an anticipated transfer from the Revenue Stabilization Fund to offset declining property and sales tax revenue and expenditure overages. Operating Transfers In revenue is projected to be \$12,236,000 over budget due to the anticipated transfer.

7. Intergovernmental

Intergovernmental revenue is projected to be \$2,727,000 over budget due to higher-than-budgeted payments from the DFW Airport revenue-sharing agreement with the City of Euless and the City of Irving, and increased mowing and litter pickup reimbursements from the Texas Department of Transportation (TxDOT).

8. Miscellaneous

Miscellaneous revenue is projected to be \$1,868,000 under budget due to decreased collections from Dallas Auto Pound auction sales, a delay in implementing various traffic-related developer review fees, and a delay in the online application and payment system for convenience store and vacant lot registration due to Payment Card Industry (PCI) compliance issues. Additionally, a court injunction halts enforcement and registration for the CCS short-term rental program resulting in reduced projected revenues.

10. Interest

Interest revenue is projected to be \$6,623,000 over budget due to improved market conditions.



FY 2024-25 Financial Forecast Report

GENERAL FUND EXPENDITURES

	Expenditure Category	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
	Civilian Pay	\$306,912,347	\$304,684,692	\$264,387,988	\$297,575,577	(\$7,109,115)
	Civilian Overtime	8,687,350	8,665,804	11,394,942	12,573,140	3,907,336
	Civilian Pension	45,927,307	43,258,813	38,405,511	46,281,105	3,022,292
	Uniform Pay	584,332,694	584,332,694	534,613,462	595,533,357	11,200,663
	Uniform Overtime	87,609,309	94,834,736	79,017,412	84,544,731	(10,290,005)
	Uniform Pension	206,830,200	206,830,200	171,862,981	210,653,023	3,822,823
	Health Benefits	103,028,297	109,085,324	81,739,688	109,091,391	6,067
	Workers Comp	13,287,443	13,287,443	13,287,443	13,287,443	0
	Other Personnel Services	15,372,737	15,383,706	13,482,350	15,324,298	(59,408)
1	Personnel Services	\$1,371,987,684	\$1,380,363,412	\$1,208,191,777	\$1,384,864,065	\$4,500,653
2	Supplies-Materials	99,265,843	100,025,475	89,415,564	103,150,757	3,125,282
3	Contractual-Other Services	534,168,480	529,910,442	457,239,102	526,699,499	(3,210,943)
4	Capital Outlay	14,143,435	14,971,291	15,382,730	15,844,798	873,507
5	Reimbursements	(116,154,692)	(116,454,456)	(58,665,090)	(125,403,215)	(8,948,759)
	Total Expenditures	\$1,903,410,750	\$1,908,816,164	\$1,711,564,083	\$1,905,155,904	(\$3,660,260)

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

1. Personnel Services

Personnel Services are projected to be \$4,501,000 over budget primarily due to uniform pay in the Dallas Police Department due to an additional 50 police officers approved by Council Resolution 25-0392 on February 26, 2025 and Dallas-Fire Rescue due to uniformed positions above budget which is driving an increase in special pays.

2. Supplies

Supplies are projected to be \$3,125,000 over budget primarily due to increased costs for repair parts in Dallas Fire-Rescue and unbudgeted police radios and weapons in the Dallas Police Department.

4. Capital Outlay

Capital Outlays are projected to be \$874,000 over budget due to unfunded priority Real Estate expenses in Facilities & Real Estate Management.

FY 2024-25 Financial Forecast Report

GENERAL FUND EXPENDITURES

#	Expenditure by Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
1	Budget & Management Services	\$4,578,495	\$4,480,327	\$3,633,927	\$4,157,057	(\$323,270)
2	City Attorney's Office	23,294,813	23,399,931	20,062,384	23,354,398	(45,533)
3	City Auditor's Office	3,214,170	3,063,380	2,797,023	3,063,380	0
4	City Controller's Office	9,071,874	8,727,702	7,569,788	8,657,122	(70,580)
5	Independent Audit	767,071	0	0	0	0
6	City Manager's Office	3,234,367	3,007,801	2,432,875	2,833,717	(174,084)
7	City Marshal's Office	22,898,830	22,396,110	18,594,857	22,330,026	(66,084)
8	Jail Contract	7,878,250	7,878,250	6,565,208	7,878,250	0
9	City Secretary's Office	3,666,127	3,669,200	3,357,725	3,669,200	0
10	Elections	1,957,274	2,364,613	2,051,075	2,209,137	(155,476)
11	Civil Service	2,897,379	2,735,208	2,271,458	2,678,743	(56,465)
12	Code Compliance	44,596,235	44,244,234	37,773,309	43,994,938	(249,296)
13	Dallas Animal Services	19,697,228	21,915,779	19,966,949	21,915,779	0
14	Dallas Fire-Rescue	429,751,499	438,924,963	403,552,623	438,924,963	0
15	Dallas Municipal Court	11,726,719	11,660,985	10,482,640	11,660,985	0
16	Dallas Police Dept	719,168,010	718,426,416	635,931,637	718,426,416	0
17	Data Analytics & Business Intelligence	5,811,154	5,694,987	5,263,928	5,694,987	0
18	Facilities & Real Estate Management	31,772,301	32,861,617	30,127,705	32,861,617	0
19	Housing & Community Development	4,462,320	4,284,387	3,032,491	4,035,801	(248,586)
20	Human Resources	8,909,365	9,267,648	8,198,812	9,196,607	(71,041)
21*	Judiciary	5,467,988	5,132,053	4,070,237	4,608,699	(523,354)
22	Library	44,456,759	44,184,269	37,285,435	44,116,734	(67,535)
	Management Services					
23	Communications and Customer Experience/311	9,660,834	9,627,919	8,258,424	9,627,919	0
24	Office of Community Care & Empowerment	9,218,721	8,433,034	6,336,271	7,692,021	(741,013)
25	Office of Community Police Oversight	706,614	707,557	594,254	703,366	(4,191)
26	Office of Emergency Management and Crisis Response	5,455,497	6,158,922	4,487,735	6,105,796	(53,126)
27	Office of Environmental Quality & Sustainability	5,340,105	4,977,181	6,027,216	4,744,819	(232,362)
28	Office of Equity & Inclusion	2,815,251	2,729,821	2,361,359	2,648,510	(81,311)
29	Office of Government Affairs	862,347	843,227	751,591	843,227	0
30	Office of Homeless Solutions	14,814,707	14,728,210	14,074,553	14,520,715	(207,495)
31	Mayor & Council	7,769,654	7,562,247	6,059,390	7,538,834	(23,413)
32	Non-Departmental	130,607,405	128,292,926	116,442,434	128,292,926	0
33	Office of Arts & Culture	20,568,305	20,567,792	19,457,593	20,567,792	0
34	Office of Economic Development	3,783,770	3,737,122	4,304,765	3,737,122	0
35	Office of the Inspector General	1,372,580	1,038,452	837,434	997,968	(40,484)
36	Park & Recreation	121,827,152	123,045,579	118,376,558	123,045,579	0
37	Planning & Development	6,755,392	6,531,863	5,114,657	6,384,576	(147,287)
38	Procurement Services	4,247,838	3,972,896	2,880,597	3,894,622	(78,274)
39	Transportation & Public Works	146,108,407	146,323,613	128,961,365	146,323,613	0
	Total Departments	\$1,901,192,807	\$1,907,598,221	\$1,710,348,282	\$1,903,937,961	(\$3,660,260)
40	Liability/Claims Fund Transfer	1,217,943	1,217,943	1,217,943	1,217,943	0
41	Salary & Benefit Stabilization	1,000,000	0	0	0	0
	Total Expenditures	\$1,903,410,750	\$1,908,816,164	\$1,711,566,225	\$1,905,155,904	(\$3,660,260)

*BMS did not receive a department update for the reporting month. Forecast was prepared by BMS staff.



VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

1. Budget & Management Services

City Council reduced BMS' budget by \$98,000 on September 24, 2025 by ordinance #33238 due to salary savings. BMS is projected to be \$323,000 under budget due to salary savings from five vacant positions.

2. City Attorney's Office

City Council decreased ATT's budget by \$1,119,000 on December 11, 2024 by ordinance #32924 to establish the Office of the Inspector General. City Council increased ATT's budget by \$29,000 on June 11, 2025, by ordinance #33127 to reconcile costs. City Council reduced ATT's budget by \$178,000 on September 24, 2025 by ordinance #33238 due to pension savings.

3. City Auditor's Office

City Council reduced AUD's budget by \$151,000 on September 24, 2025 by ordinance #33238 due to salary savings.

4. City Controller's Office

City Council reduced CCO's budget by \$344,000 on September 24, 2025 by ordinance #33238 due to salary savings.

5. Independent Audit

City Council reduced IND's budget by \$767,000 on September 24, 2025 by ordinance #33238 due to audit savings.

6. City Manager's Office

City Council reduced CMO's budget by \$227,000 on September 24, 2025 by ordinance #33238 due to salary savings. CMO is projected to be \$174,000 under budget due to salary savings from two vacant positions.

7. City Marshal's Office

City Council reduced MSH's budget by \$503,000 on September 24, 2025 by ordinance #33238 due to salary savings.

9. City Secretary's Office

City Council increased SEC's budget by \$3,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge.

11. Civil Service

City Council reduced CVS' budget by \$162,000 on September 24, 2025 by ordinance #33238 due to salary savings.

12. Code Compliance

City Council reduced CCS' budget by \$352,000 on September 24, 2025 by ordinance #33238 due to salary savings.

13. Dallas Animal Services

City Council increased DAS' budget by \$2,219,000 on September 24, 2025 by ordinance #33238 due to shelter overcapacity and increased costs for animal cruelty cases.

14. Dallas Fire-Rescue

City Council increased DFD's budget by \$9,173,000 on September 24, 2025 by ordinance #33238 due to uniform overtime, medical supplies, and fleet maintenance/repairs.

15. Dallas Municipal Court

City Council reduced DMC's budget by \$66,000 on September 24, 2025 by ordinance #33238 due to year-end savings.

16. Dallas Police Department

City Council reduced DPD's budget by \$742,000 on September 24, 2025 by ordinance #33238 due to overtime savings.

17. Data Analytics & Business Intelligence

City Council reduced DBI's budget by \$116,000 on September 24, 2025 by ordinance #33238 due to salary savings.



18. Facilities & Real Estate Management

City Council increased FRM's budget by \$462,000 on March 26, 2025 by ordinance #33027 for rental payments for the Bullington Truck and Pedestrian Terminal. City Council increased FRM's budget by \$627,000 on September 24, 2025 by ordinance #33238 due to Real Estate expenses to align with the City Manager priorities.

19. Housing & Community Development

City Council reduced HOU's budget by \$718,000 on September 24, 2025 by ordinance #33238 due to salary savings. HOU is projected to be \$249,000 under budget due to salary savings from positions eliminated through a reduction in force implemented in August.

20. Human Resources

City Council increased PER's budget by \$358,000 on September 24, 2025 by ordinance #33238 due to personnel costs.

21. Judiciary

City Council reduced CTJ's budget by \$336,000 on September 24, 2025 by ordinance #33238 due to salary savings. CTJ is projected to be \$523,000 under budget due to salary savings from seven vacant positions.

22. Library

City Council reduced LIB's budget by \$272,000 on September 24, 2025 by ordinance #33238 due to salary savings.

23. Communications & Customer Experience/311

City Council reduced CCX's budget by \$33,000 on September 24, 2025 by ordinance #33238 due to year-end savings.

24. Office of Community Care & Empowerment

City Council reduced OCC's budget by \$786,000 on September 24, 2025 by ordinance #33238 for the pause of the Financial Empowerment Center Program and Earned Income Credit Program. OCC is projected to be \$741,000 under budget due to the temporary pause in Financial Empowerment Center Program and Earned Income Credit Program, as leadership evaluates the programs' future direction.

25. Office of Community Police Oversight

City Council increased OPO's budget by \$1,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge.

26. Office of Emergency Management & Crisis Response

City Council increased ECR's budget by \$726,000 on June 11, 2025, by ordinance #33127 for the transfer of key functions related to encampment closures from the Office of Homeless Solutions. City Council reduced ECR's budget by \$23,000 on September 24, 2025 by ordinance #33238 due to year-end savings.

27. Office of Environmental Quality & Sustainability

City Council reduced OEQS' budget by \$363,000 on September 24, 2025 by ordinance #33238 due to salary savings. OEQS is projected to be under budget by \$232,000 due to salary savings for 10 vacant positions.

28. Office of Equity & Inclusion

City Council reduced OEI's budget by \$3,000 on September 24, 2025 by ordinance #33238 due to salary savings.

29. Office of Government Affairs

City Council reduced OGA's budget by \$19,000 on September 24, 2025 by ordinance #33238 due to salary savings.

30. Office of Homeless Solutions

City Council reduced OHS' budget by \$726,000 on June 11, 2025, by ordinance #33127 to transfer key functions related to encampment closures to Emergency Management & Crisis Response. City Council increased OHS' budget by \$639,000 on September 24, 2025 by ordinance #33238 due to inclement weather costs from January and February 2025.

31. Mayor & City Council

City Council increased MCC's budget by \$40,000 on December 11, 2024 by ordinance #32924 to reallocate funds from Non-Departmental to the Mayor's Office. City Council reduced MCC's budget by \$248,000 on September 24, 2025 by ordinance #33238 due to lower travel costs.

32. Non-Departmental

City Council decreased Non-Departmental's budget by \$40,000 on December 11, 2024 by ordinance #32924 to reallocate funds for memberships to the Mayor & City Council department. City Council decreased Non-Departmental's budget by \$462,000 on March 26, 2025 by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department. City Council reduced Non-Departmental's budget by \$1,812,000 on September 24, 2025 by ordinance #33238 due to lower than budgeted TIF district payments.

33. Office of Arts & Culture

City Council reduced OCA's budget by \$1,000 on September 24, 2025 by ordinance #33238 due to year-end savings.

34. Office of Economic Development

City Council reduced ECO's budget by \$47,000 on September 24, 2025 by ordinance #33238 due to year-end savings.

35. Office of the Inspector General

The City Council established the Office of the Inspector General (OIG) as a department with a budget of \$1,119,000 through ordinance #32924 on December 11, 2024. City Council reduced OIG's budget by \$29,000 on June 11, 2025, by ordinance #33127 to reconcile costs. City Council reduced OIG's budget by \$51,000 on September 24, 2025 by ordinance #33238 due to year-end savings.

36. Park & Recreation

City Council increased PKR's budget by \$1,218,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge and unexpected facility maintenance costs at various locations.

37. Planning & Development

City Council reduced PDV's budget by \$224,000 on September 24, 2025 by ordinance #33238 due to salary savings.

38. Procurement Services

City Council reduced POM's budget by \$275,000 on September 24, 2025 by ordinance #33238 due to salary savings.

39. Transportation & Public Works

City Council increased TPW's budget by \$215,000 on September 24, 2025 by ordinance #33238 due to a health benefits surcharge.

41. Salary & Benefit Stabilization

The FY 2024-25 Budget Ordinance authorizes the City Manager to transfer appropriations from S&B to any department as allowed by City Charter Chapter XI (Section 3). City Council reallocated the \$1,000,000 S&B budget on September 24, 2025 by ordinance #33238 to address overages in various departments.

FY 2024-25 Financial Forecast Report

ENTERPRISE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
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1 AVIATION

Beginning Fund Balance	\$110,173,003	\$110,173,003		\$145,335,302	\$35,162,299
Total Revenues	208,098,739	208,098,739	197,251,515	220,159,880	12,061,141
Total Expenditures	208,098,739	208,098,739	164,403,894	207,557,955	(540,784)
Ending Fund Balance	\$110,173,003	\$110,173,003		\$157,937,227	\$47,764,224

2 CONVENTION & EVENT SERVICES

Beginning Fund Balance	\$59,854,331	\$59,854,331		\$78,328,760	\$18,474,429
Total Revenues	137,358,763	137,358,763	114,520,450	135,406,932	(1,951,831)
Total Expenditures	137,358,763	190,124,190	100,198,013	190,124,190	0
Ending Fund Balance	\$59,854,331	\$7,088,904		\$23,611,502	\$16,522,598

3 MUNICIPAL RADIO

Beginning Fund Balance	\$452,999	\$452,999		\$238,560	(\$214,439)
Total Revenues	451,077	451,077	351,322	451,077	0
Total Expenditures	451,077	451,077	367,577	451,077	0
Ending Fund Balance	\$452,999	\$452,999		\$238,560	(\$70,456)

4 PLANNING & DEVELOPMENT

Beginning Fund Balance	\$8,129,361	\$8,129,361		\$12,195,048	\$4,065,687
Total Revenues	61,562,424	61,562,424	43,759,255	49,989,852	(11,572,572)
Total Expenditures	60,418,651	60,418,651	44,954,552	54,560,395	(5,858,256)
Ending Fund Balance	\$9,273,134	\$9,273,134		\$7,624,505	(\$1,648,629)

5 SANITATION SERVICES

Beginning Fund Balance	\$23,305,821	\$23,305,821		\$29,138,836	\$5,833,015
Total Revenues	164,122,320	164,122,320	166,711,812	179,386,759	15,264,439
Total Expenditures	163,192,313	171,809,471	116,587,433	171,809,471	0
Ending Fund Balance	\$24,235,828	\$15,618,670		\$36,716,124	\$21,097,454

6 STORM DRAINAGE MANAGEMENT—DALLAS WATER UTILITIES

Beginning Fund Balance	\$12,748,954	\$12,748,954		\$13,586,534	\$837,580
Total Revenues	85,852,114	85,852,114	78,875,134	85,852,114	0
Total Expenditures	85,852,114	85,852,114	45,835,795	85,852,114	0
Ending Fund Balance	\$12,748,954	\$12,748,954		\$13,586,534	\$837,580

7 WATER UTILITIES

Beginning Fund Balance	\$92,571,559	\$92,571,559		\$141,102,582	\$48,531,023
Total Revenues	826,863,664	826,863,664	777,669,909	848,091,162	21,227,498
Total Expenditures	826,863,664	826,863,664	722,963,010	826,863,664	0
Ending Fund Balance	\$92,571,559	\$92,571,559	\$54,706,899	\$162,330,080	\$69,758,521



FY 2024-25 Financial Forecast Report

INTERNAL SERVICE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
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8 BOND & CONSTRUCTION MANAGEMENT

Beginning Fund Balance	\$0	\$0	\$0	(\$631,137)	(\$631,137)
Total Revenues	24,843,479	24,843,479	10,107,017	22,507,964	(2,335,515)
Total Expenditures	24,843,479	24,843,479	17,828,666	22,507,964	(2,335,515)
Ending Fund Balance	\$0	\$0		(\$631,137)	(\$631,137)

9 EQUIPMENT & FLEET MANAGEMENT

Beginning Fund Balance	\$2,495,768	\$2,495,768		\$3,702,631	\$1,206,863
Total Revenues	73,309,034	73,309,034	53,613,751	73,910,843	601,809
Total Expenditures	73,487,289	73,487,289	61,584,294	73,487,289	0
Ending Fund Balance	\$2,317,513	\$2,317,513		\$4,126,185	\$1,808,672

10 EXPRESS BUSINESS CENTER

Beginning Fund Balance	\$6,655,153	\$6,655,153		\$7,299,033	\$643,880
Total Revenues	2,406,050	2,406,050	2,062,276	2,697,515	291,465
Total Expenditures	2,227,113	2,342,648	2,423,154	2,296,958	(45,690)
Ending Fund Balance	\$6,834,090	\$6,718,555		\$7,699,590	\$981,035

11 INFORMATION TECHNOLOGY

Beginning Fund Balance	\$18,195,338	\$18,195,338		\$26,670,226	\$8,474,888
Total Revenues	131,578,822	131,578,822	119,839,177	132,727,996	1,149,174
Total Expenditures	139,630,975	140,765,155	123,589,923	139,624,878	(1,140,277)
Ending Fund Balance	\$10,143,185	\$9,009,005		\$19,773,344	\$10,764,339

12 RADIO SERVICES

Beginning Fund Balance	\$10,651,716	\$10,651,716		\$14,974,167	\$4,322,451
Total Revenues	15,813,930	15,813,930	13,720,154	16,542,796	728,866
Total Expenditures	18,999,681	18,999,681	11,433,328	17,386,737	(1,612,944)
Ending Fund Balance	\$7,465,965	\$7,465,965		\$14,130,226	\$6,664,261



FY 2024-25 Financial Forecast Report

OTHER FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actuals & Encumbrances	YE Forecast	Variance
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13 9-1-1 SYSTEM OPERATIONS

Beginning Fund Balance	\$10,264,406	\$10,264,406		\$17,551,838	\$7,287,432
Total Revenues	15,286,574	15,286,574	15,568,918	16,406,002	1,119,428
Total Expenditures	15,337,709	15,337,709	11,746,427	14,303,740	(1,033,969)
Ending Fund Balance	\$10,213,271	\$10,213,271		\$19,654,100	\$9,440,829

14 DEBT SERVICE

Beginning Fund Balance	\$126,407,728	\$126,407,728		\$129,424,259	\$3,016,531
Total Revenues	465,528,288	465,528,288	435,923,921	465,203,123	(325,165)
Total Expenditures	485,754,133	485,754,133	383,452,949	481,227,753	(4,526,380)
Ending Fund Balance	\$106,181,883	\$106,181,883		\$113,399,629	\$7,217,746

15 EMPLOYEE BENEFITS

City Contributions	\$142,134,754	\$150,440,117	\$112,644,322	\$150,440,117	\$0
Employee Contributions	50,357,532	50,357,532	49,731,992	53,783,968	3,426,436
Retiree	23,752,592	23,752,592	17,573,366	22,129,236	(1,623,356)
Other	0	0	169,619	169,619	169,619
Total Revenues	\$216,244,878	\$224,550,241	\$180,119,299	\$226,522,940	\$1,972,699
Total Expenditures	\$214,727,409	\$223,032,772	\$189,674,334	\$233,250,148	\$10,217,376

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

16 RISK MANAGEMENT

Worker's Compensation	\$18,555,465	\$18,555,465	\$20,136,673	\$20,136,673	\$1,581,208
Third Party Liability	8,033,670	8,033,670	8,566,637	8,566,637	532,967
Purchased Insurance	19,139,030	19,139,030	19,097,559	19,097,559	(41,471)
Interest and Other	0	0	1,861,764	1,861,764	1,861,764
Total Revenues	\$45,728,165	\$45,728,165	\$49,662,633	\$49,662,633	\$3,934,468
Total Expenditures	\$57,075,510	\$57,075,510	\$38,547,783	\$48,334,949	(\$8,740,561)

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

17 TRANSPORTATION REGULATION

Beginning Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)
Total Revenues	519,534	519,534	87,328	519,534	0
Total Expenditures	519,534	519,534	465,849	519,534	0
Ending Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of August 31, 2025, the beginning fund balance for the adopted and amended budgets and YE forecast represents the FY 2022-23 audited unassigned ending fund balance and includes FY 2022-23 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

1. Aviation

Aviation revenues are projected to be \$12,061,000 over budget due to higher than budgeted rent received for terminal building space at Dallas Love Field and higher than budgeted interest earnings. AVI expenses are projected to be \$541,000 under budget due to salary savings from 53 vacant positions.

2. Convention & Event Services

City Council increased CCT's budget by \$52,765,000 on September 24, 2025 by ordinance #33238 due to the use of fund balance for the KBHCCD master plan implementation. CCT revenues are projected to be \$1,952,000 under budget due to reduced building space available for events during the preconstruction phase, FIFA preparations, and enabling work for construction.

4. Planning & Development

City Council increased PDV's budget by \$116,000 on September 24, 2025 by ordinance #33238 due increased cost of goods sold. PDV revenues are projected to be \$11,573,000 under budget due to an error in the commercial remodel permitting fee formula adopted by City Council in 2024. The error has resulted in a decrease in commercial remodel fee revenue, leading to collections of approximately 50% of the anticipated revenue. PDV is amending the fee calculation formula to revert to the previous commercial remodel fee structure with an inflation adjustment. PDV expenses are projected to be \$5,858,000 under budget due to budgetary cuts, including a hiring freeze and suspension of non essential spending.

5. Sanitation Services

City Council increased SAN's budget by \$8,617,000 on September 24, 2025 by ordinance #33238 to address landfill operating expenses exceeding the current budget due to higher-than-projected disposal tonnage from private haulers and self-disposal by Dallas residents, and to provide funding for future landfill infrastructure needs through a capital transfer. SAN revenues are projected to be \$15,264,000 over budget due to higher-than-expected disposal revenue from increased landfill tonnage and stronger-than-budgeted collection rates on residential accounts.

7. Water Utilities

DWU revenues are projected to be \$21,227,000 over budget primarily due to actual water usage being significantly higher than the five- and ten-year averages used in the budget projections.

8. Bond & Construction Management

BCM revenues are projected to be \$2,336,000 under budget due to lower expenses. BCM expenses are projected to be \$2,336,000 under budget due to salary savings associated with 51 vacant positions. BCM charges each capital project budget for project implementation costs. Savings in actual implementation expenses result in fewer charges to the capital project.

9. Equipment and Fleet Management

EFM revenues are projected to be \$602,000 over budget primarily due to higher-than-budgeted auction revenues.

10. Express Business Center

City Council increased EBC's budget by \$116,000 on September 24, 2025 by ordinance #33238 due to increased cost of goods sold. EBC revenues are projected to be \$291,000 over budget due to interest earnings and copy sales.

11. Information Technology

City Council increased ITS' budget by \$1,134,000 on September 24, 2025 by ordinance #33238 for IT broadband and infrastructure improvements. ITS expenses are projected to be \$1,140,000 under budget due to 44 vacant positions.

12. Radio Services

Radio Services revenues are projected to be \$729,000 over budget due to interest earnings. Radio Services expenses are projected to be \$1,613,000 under budget due to reduced equipment purchases and delayed maintenance contracts.



13. 9-1-1 System Operations

9-1-1 System Operations revenues are projected to be \$1,119,000 over budget due to the City's allocation of statewide wireless fees, increase in collections for residential & commercial wireline services, and interest earnings. 9-1-1 System Operations expenses are projected to be \$1,034,000 under budget due to the use of state grant funds for 9-1-1 upgrades.

14. Debt Service

Debt Service revenues are projected to be \$325,000 under budget as a result of declining collections in property taxes partially offset by interest earnings. Debt Service expenditures are forecasted to be \$4,526,000 under budget due to delayed implementation in Master Lease draw downs.

15. Employee Benefits

Employee Benefits revenues are projected to be \$1,973,000 over budget due to interest earnings and a health benefits surcharge levied on all departments. Employee Benefits expenses are projected to be \$10,217,000 over budget due to the increased cost of inpatient, outpatient, and pharmacy claims from October 2024 to August 2025.

16. Risk Management

ORM revenues are projected to be \$3,934,000 over budget due interest earnings. ORM expenses are projected to be \$8,741,000 under budget due to lower-than-budgeted insurance claims and a delay in anticipated claims that have been moved from FY 2024-25 to FY 2025-26.

FY 2024-25 Financial Forecast Report

GENERAL OBLIGATION BONDS**2024 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$521,200,000	\$93,879,198	\$32,684,081	\$9,815,935	\$51,379,182
B	Park and Recreation Facilities	345,270,000	69,413,629	18,317,548	3,795,651	47,300,430
C	Flood Protection and Storm Drainage	52,100,000	1,799,106	0	1,107,348	691,758
D	Library Facilities	43,530,000	3,029,900	321,039	43,472	2,665,389
E	Cultural and Performing Arts Facilities	75,200,000	7,809,300	112,926	54,155	7,642,218
F	Public Safety Facilities	90,000,000	50,199,235	117,443	1,040,110	49,041,681
G	Economic Development	72,300,000	9,789,632	0	4,994,816	4,794,816
H	Housing and Neighborhood Infrastructure	26,400,000	5,280,000	0	0	5,280,000
I	Homeless Assistance Facilities	19,000,000	3,800,000	13,423	138,358	3,648,219
J	Information Technology Facilities	5,000,000	5,000,000	0	0	5,000,000
Total		\$1,250,000,000	\$250,000,000	\$51,566,460	\$20,989,845	\$177,443,693

2017 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation **	\$533,981,000	\$533,981,000	\$429,787,234	\$58,297,899	\$45,895,867
B	Park and Recreation Facilities	261,807,000	255,807,000	198,868,406	15,966,252	40,972,341
C	Fair Park	50,000,000	50,000,000	45,719,409	1,752,128	2,528,463
D	Flood Protection and Storm Drainage	48,750,000	48,750,000	30,332,363	8,263,078	10,154,559
E	Library Facilities	15,589,000	15,589,000	14,966,569	0	622,431
F	Cultural and Performing Arts Facilities	14,235,000	14,235,000	13,242,707	461,512	530,781
G	Public Safety Facilities	32,081,000	32,081,000	27,782,811	5,073	4,293,116
H	City Facilities	18,157,000	18,157,000	4,749,550	120,785	13,286,665
I	Economic Development	55,400,000	55,400,000	28,461,074	4,552,791	22,386,135
J	Homeless Assistance Facilities	20,000,000	20,000,000	17,497,039	2,502,961	0
Total		\$1,050,000,000	\$1,044,000,000	\$811,407,162	\$91,922,479	\$140,670,358

*Inception-to-date appropriations were reduced by \$6,000,000 because the Midtown Project required matching funds, which were not secured by the time the City Council scheduled the 2024 bond program election.

** The unencumbered balance increased from July to August due to the release of encumbrances for completed projects.

FY 2024-25 Financial Forecast Report

GENERAL OBLIGATION BONDS**2012 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements **	\$260,625,000	\$266,938,887	\$262,044,756	\$934,613	\$3,959,518
2	Flood Protection and Storm Drainage Facilities	326,375,000	326,375,000	266,553,465	47,790,508	12,031,027
3	Economic Development	55,000,000	55,000,000	40,805,814	2,938,152	11,256,034
Total		\$642,000,000	\$648,313,887	\$569,404,035	\$51,663,273	\$27,246,579

2006 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements **	\$390,420,000	\$406,490,554	\$395,326,554	\$7,770,631	\$3,393,369
2	Flood Protection and Storm Drainage Facilities	334,315,000	342,757,166	316,327,858	9,192,945	17,236,364
3	Park and Recreation Facilities	343,230,000	353,343,060	351,342,488	788,527	1,212,045
4	Library Facilities	46,200,000	52,148,600	47,748,954	372	4,399,273
5	Cultural Arts Facilities	60,855,000	63,821,447	63,401,924	0	419,523
6	City Hall, City Service and Maintenance Facilities	34,750,000	36,216,478	33,764,982	17,097	2,434,399
7	Land Acquisition Under Land Bank Program	1,500,000	1,500,000	1,474,169	0	25,831
8	Economic Development	41,495,000	45,060,053	44,410,045	0	650,008
9	Farmers Market Improvements	6,635,000	6,933,754	6,584,013	0	349,741
10	Land Acquisition in the Cadillac Heights Area	22,550,000	22,727,451	11,875,321	12,654	10,839,476
11	Court Facilities	7,945,000	8,146,606	7,869,762	0	276,844
12	Public Safety Facilities and Warning Systems	63,625,000	66,072,938	65,405,081	605,631	62,227
Total		\$1,353,520,000	\$1,405,218,107	\$1,345,531,151	\$18,387,857	\$41,299,100

Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

** The unencumbered balance increased from July to August due to the release of encumbrances for completed projects.

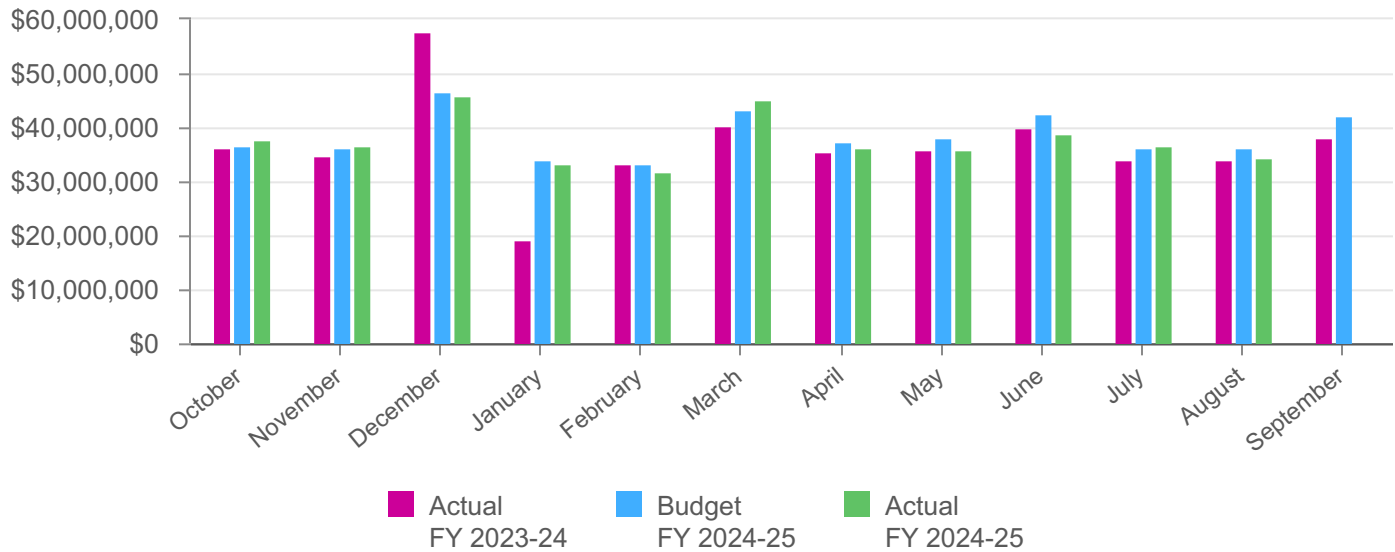
FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

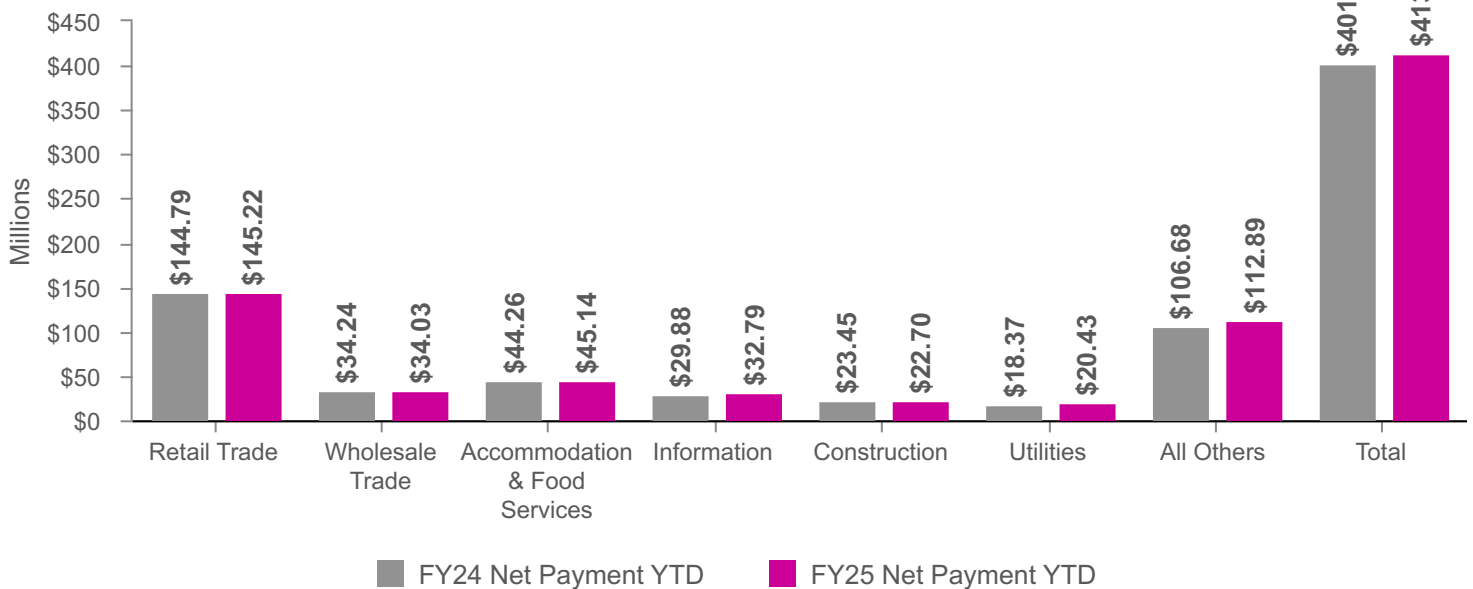
Sales Tax

The current sales tax rate is 8.25 percent - 6.25 percent goes to the state, one percent to the City, and one percent to DART. The FY 2024-25 Sales Tax Budget is \$463,804,071 and the year-end forecast is \$451,567,010 due to actual collection trends and analysis provided by our contract economist. We will update the forecast as additional information becomes available. The charts in this section provide more information about sales tax collections.

Sales Tax Collections Year-Over-Year



Fiscal Year-to Date Net Sales Tax Payment by Industry



FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

Year-over-Year Change in Sales Tax Collections		
Industry	August FY25 over August FY24	FYTD25 over FYTD24
Retail Trade	-1%	0%
Wholesale Trade	5%	-1%
Accommodation and Food Services	1%	2%
Information	5%	10%
Construction	-12%	-3%
Utilities	6%	11%
All Others	5%	6%
Total Collections	2%	3%

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable non consumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g., highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

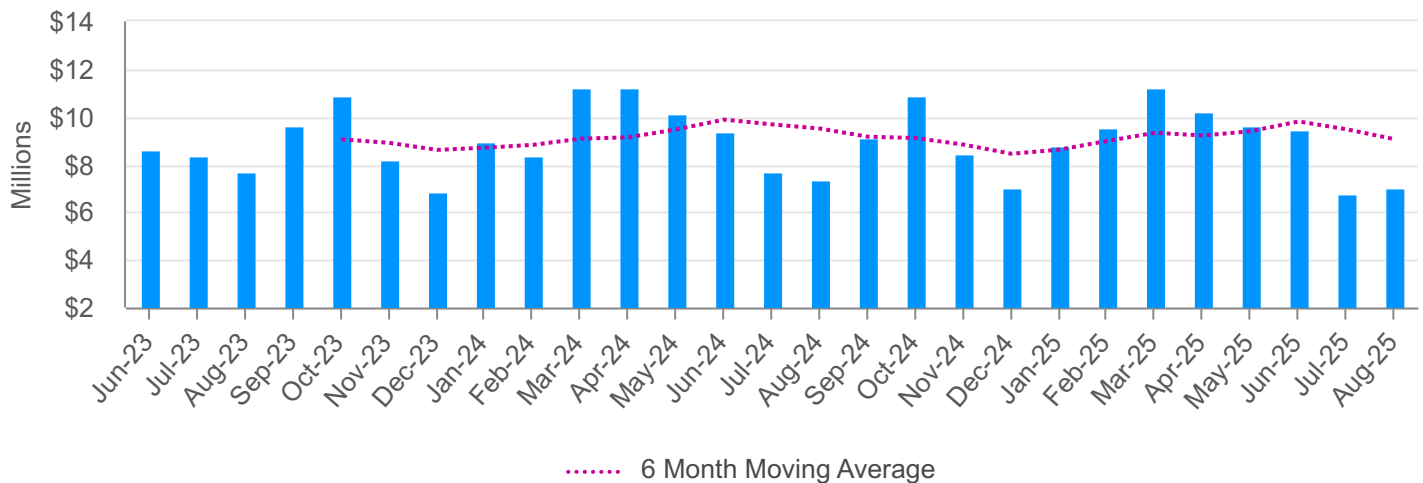
FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

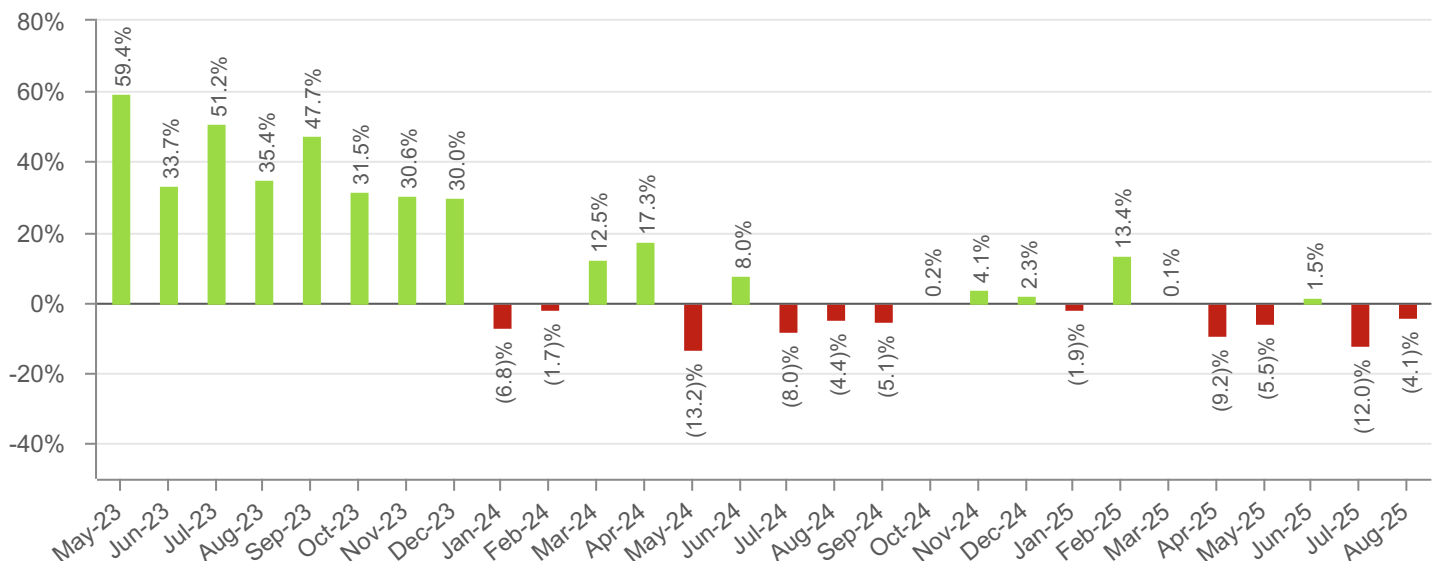
Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 15 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)-six percent goes to the state, and nine percent goes to the City. Of the nine percent to the city, two percent is to be used for the Convention Center Expansion and the Fair Park Facilities Venue Projects and seven percent is allocated for Visit Dallas, Office of Arts and Culture, and Kay Bailey Hutchison Convention Center Dallas. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months. Beginning November 2022, the HOT rate collected by the City of Dallas increased from seven to nine percent. HOT allocations including the additional two percent are reflected beginning in January 2023.

HOT Collections



Year-Over-Year Change in HOT Collections



FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

Convention Center Event Bookings

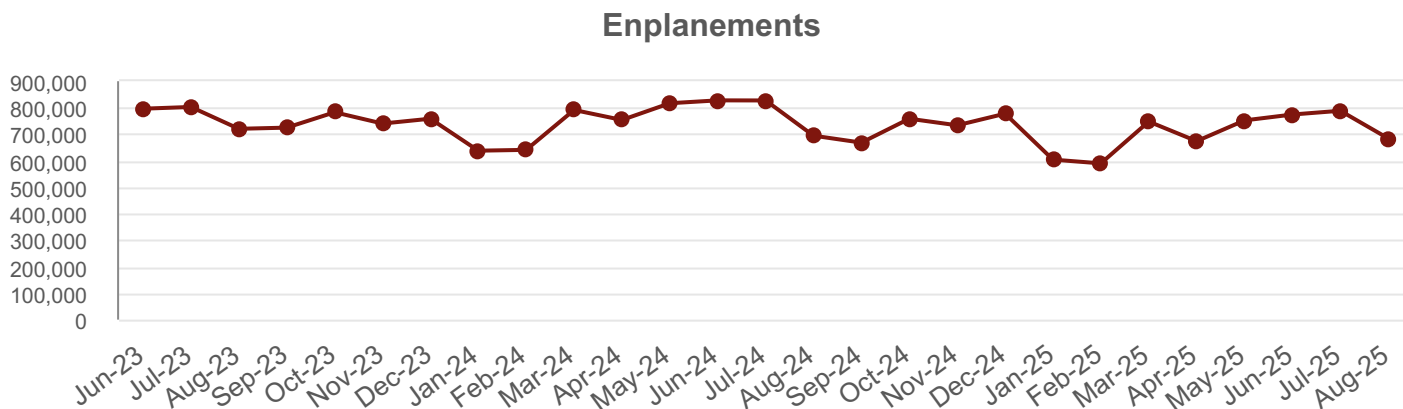
The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY23 Actual	FY24 Actual	FY25 Planned	FY25 Actual/Forecast*
October	10	11	7	7
November	2	4	8	8
December	12	7	6	7
January	5	10	9	10
February	14	15	9	9
March	10	11	4	3
April	6	4	2	6
May	10	8	4	3
June	12	9	9	6
July	5	5	7	4
August	5	5	4	4
September	5	4	4	3
Total	96	93	73	70

*Decrease in the total number of FY25 forecasted events attributable to the reduction in building space available for events due to preconstruction phase, preparation for FIFA, and enabling works for construction.

Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.



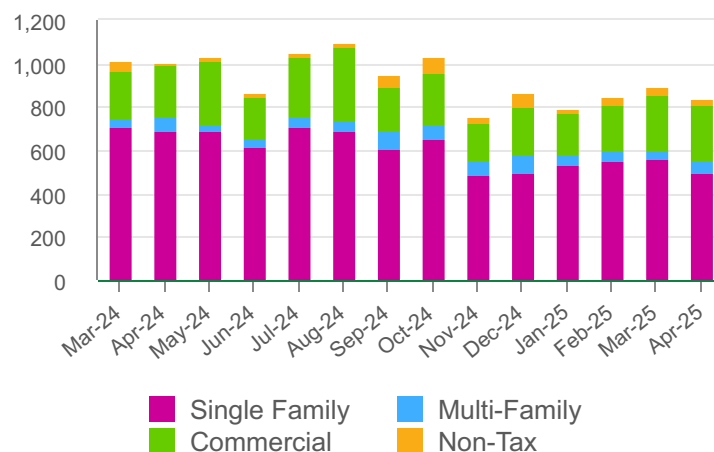
FY 2024-25 Financial Forecast Report

ECONOMIC INDICATORS

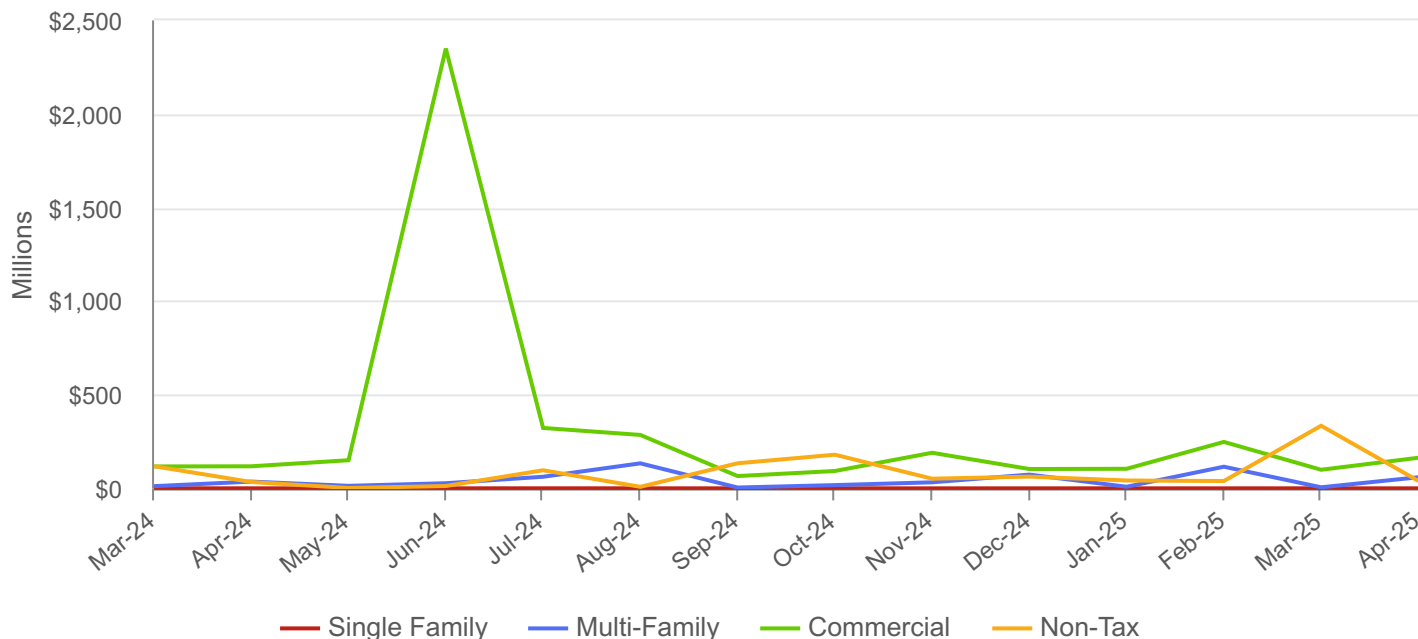
Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/ job growth, housing supply, gross domestic product, population, vacancy rates, and others.

Number of Submitted Building Permits*



Submitted Building Permit Valuations*



*Data through April 2025 was sourced from POSSE Land Management software (Planning & Development). Beginning May 2025, Planning & Development transitioned to *DallasNow*. Data from the new system is not yet available as staff finalize the system reporting structure.

**Single-family home valuations are estimations only.

***June 2024 data includes three major permit submissions.

BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker (BIT) reports on 30 activities included in the FY 2024-25 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is “complete”, “on track” for completion by the end of the fiscal year or life of the program initiative, “on hold” by the City Manager’s Office, “at risk” of not being completed by the end of the fiscal year, or “canceled”. We have organized the BITs by the seven pillars of our Foundational Structure.



13

Complete



14

On Track



0

On Hold



2

At Risk



1

Canceled

In the Spotlight

Code Compliance Services Demolition Unit

During FY 2024–25, the City of Dallas Code Compliance Services Demolition Unit successfully contracted, facilitated, and oversaw the demolition of 34 structures. Most of these demolitions were court-ordered for the removal of structurally hazardous single-family homes and commercial buildings, with a few City-owned properties included upon request.

The unit’s crowning achievement this fiscal year was the demolition of the long-vacant and blight-stricken Tri-City “Scyene” Hospital, a long-standing eyesore in the community.

While the Demolition Unit does not physically carry out the demolitions, it plays a critical role in ensuring that all permits are obtained, Texas Health and Safety declarations are filed, and that contracted vendors complete the work accurately and on schedule.

By eliminating unsafe and dilapidated properties, the City improves public safety, reduces blight-related stresses, prevents illegal dumping, removes pest harborage, and encourages reinvestment helping Dallas remain vibrant, safe, livable, and growing. Addition by subtraction!



2024-25 Budget Initiative Tracker

SAFE

1 Police Response Times

On Track

INITIATIVE Improve response times to high priority calls by hiring 250 police officers in FY 2024-25 and implementing a recruitment referral bonus pilot program targeted at increasing the number of qualified candidates for employment as Police Officer Trainees or Later Police Officers resulting in a projected headcount of 3,182 police officers by September 30, 2025 (DPD).

STATUS The first academy class of FY 2024-25 started in November 2024 with 40 recruits, followed by the second class in January 2025 with 50 recruits, and a third class in March with 55 recruits, and a fourth class in May with 43 recruits. Academy Class 407 began on 7/16/25 with 50 recruits, and DPD has one last class for the fiscal year, planning to start on September 24 and targeting 65-70 recruits. As of the end of August there was a total of 258 hired, remaining unchanged from July. DPD's end of month strength is 3,218. DPD projects to end FY 2024-25 with 3,245 sworn officers, exceeding the budgeted headcount of 3,162.

3 Single Function Paramedic Program

Complete

INITIATIVE Single Function Paramedic Program- The Single-Function Paramedic Program aims to enhance recruiting flexibility, improve response times, and increase operational efficiency. In FY 2024-25, Dallas Fire-Rescue (DFR) will add 4 new Single-Function Paramedic positions to support the programs growth. These additions will enable up to eight units, depending on available staffing, to be deployed across various areas to address peak-hour call volumes (DFR).

STATUS Through the end of August DFR has hired eight Single Function Paramedics. DFR currently has eight Single Function units in service.

5 Reimagine 911 Communications

Complete

INITIATIVE Create a career series in 911 Communications to reflect current market conditions, enhance recruitment, reduce attrition, and reduce uniform overtime staffing in 911 Communications. In FY 2024-25, DPD will reduce the vacancy rate in three (3) hard to fill positions (Call Taker, Dispatcher and Police Report Representative) from the current 22% to 18% by December and reduce uniform overtime in 911 Communications by \$125,000 (5%) or more (DPD).

STATUS All payroll and title adjustments have been finalized. As of the end of August, the vacancy rate for these three critical areas is 16.8%. Sworn overtime in 911 is currently 40% lower year-over-year and continuing to trend downward. (12.7K fewer hours, roughly \$1M in savings).

2 Right Size the Fire Department

Complete

INITIATIVE Right Size the Fire Department-Optimize the Fire Departments staffing model by adding personnel to enhance coverage and support growth. For FY 2024-25, Dallas Fire-Rescue (DFR) will conduct six classes, aiming to graduate up to 203 new Fire-Rescue Officer recruits. By September 30, 2025, DFR expects to reach a total of 2,259 uniformed personnel (DFR).

STATUS Through the end of August DFR has hired 217 personnel, which includes laterals, rehires, trainees, Fire-Rescue Officers (FRO), Single Function Paramedics, and Fire Prevention Officers. There will be no other hiring classes during FY 2024-25. Through August, DFR has 2,306 uniform personnel and expects to maintain its goal total of 2,259 after expected attrition. Of the 2,306 uniform personnel, approximately 1,706 are field staff that is below the 1,726 required to abate overtime costs.

4 Drug Testing

Complete

INITIATIVE Increase funding by \$1 million to eliminate the backlog of drug testing in FY 2024-25. The initial backlog consisted of 2,948 items. DPD anticipates transferring all items to be tested to Armstrong Forensic Laboratory by the end of May, with all test results received by August (DPD).

STATUS As of the end of April 2025, the backlog of outstanding labs with evidentiary value has been eliminated, and all testing results have been received.

6 Property Room Compliance

On Track

INITIATIVE Manage and clear the backlog of evidence tracking and reporting in order to comply with state law. In FY 2024-25, DPD will hire one Supervisor, and nine Crime Technicians to reduce the backlog of DWI evidence by 63%, sex assault evidence by 63%, drug evidence by 100%, and drug disposal by 100% (DPD).

STATUS Seven Crime Technicians and Supervisor positions have been filled. The two remaining positions are going through background checks. As of August 2025, the backlogs of DWI evidence was down 5.1%, sex assault evidence down 4.4%, legacy drug evidence down 51.7%, and drug disposal by 68%.



FY 2024-25 Budget Initiative Tracker

SAFE

7

Sick Leave Exchange Pilot Program

On Track

INITIATIVE Implement a Sick Leave Exchange Pilot Program to improve attendance. In FY 2024-25, DPD will implement a Sick Leave Exchange Pilot Program and with a targeted reduction in average annual sick days per officer from 6.25 days to 5.5 days (DPD).

STATUS Of the 700 officers who signed up to participate for calendar year 2024, 602 officers received payment. Nearly 450 officers have signed up to participate in FY 2024-25. As of August, average cumulative sick days taken is 0.7 days less than last year (6.2 vs 6.9). DPD projects that by EOY, average sick time usage will be 1 day lower compared to last year, generating roughly \$785K in savings.

8

Gate Repairs

Complete

INITIATIVE In FY 2024-25, DPD will implement Phase I gate repairs at all locations by the end of the fiscal year and reduce uniform overtime by 9,800 hours by September 30, 2025 (DPD).

STATUS Gates at all stations are operational, with major repairs and rebuilds in the planning stages. Sworn overtime for station security has decreased by 96% year-over-year through August which is about 13,900 fewer hours of station security overtime, saving approximately \$1.1 million.

9

Youth Operations

On Track

INITIATIVE In FY 2024-25, DPD will hire four investigative support officers and six detention officers to manage juvenile cases and reduce the backlog from 7 days to 2 days (DPD).

STATUS As of August, two investigative support specialists and one detention officer positions have been filled. Two remaining Detention Officers are yet to be hired. These positions are posted. The current backlog of juvenile cases remains at 2-3 days on average.



FY 2024-25 Budget Initiative Tracker

VIBRANT

12 Support Artistic and Cultural Orgs.

Canceled

INITIATIVE Support Artistic and Cultural Organizations-In FY 2024-25, the Office of Arts and Culture (OAC) will expand and prioritize its support for ALAANA artists and arts and culture organizations by increasing their share of total funding from 35 percent to 37 percent (OAC).

STATUS This budget initiative is no longer being tracked due to City Council Resolution 25-1081 passed on June 25, 2025.

11 Strengthen Park Security Presence

Complete

INITIATIVE Strengthen Park Security Presence-In FY 2024-25, PKR will spend \$700,000 to strengthen park security presence by continued investments in lighting, security cameras, and Emergency Blue Light tower phones (PKR).

STATUS As of August, PKR has fully encumbered or expensed \$700,000 allocated to strengthen park security. PKR has received and deployed four camera trailers and three message boards with cameras. PKR has also installed cameras at five park locations. In progress projects include purchasing and installing new cameras at nine community parks and retaining a security consultant.

12 Dallas' NextGen Connections

On Track

INITIATIVE Through the newly formed Children, Youth, and Young Adult team in the Office of Community Care & Empowerment, generate feedback on youth programs, initiatives, and priorities from 5,000+ youth and stakeholders through events, surveys, and other activities (OCC).

STATUS As of April 2025, 4,367 youth surveys had been completed. In addition, as of August 2025, staff and Youth Commissioners facilitated 24 engagement events and meetings with six internal departments and 18 external stakeholders/community partners. Staff and Youth Commissioners are in the process of finalizing stakeholder/community partner responses and anticipate achieving the goal by end of FY 2024-25.



FY 2024-25 Budget Initiative Tracker

GROWING**13 Planning and Development****On Track**

INITIATIVE Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development. In FY 2024-25, PDV will reduce commercial permitting review year over year (PDV).

STATUS In August 2025, PDV received 13 new commercial applications down from 35 received in August 2024. Commercial remodel applications declined from 271 to 155.

The average review time for initial new commercial/remodel applications improved from 11 to 5 days. Meanwhile, resubmittal review times for new commercial/remodel applications remained steady at 5 business days again this month, continuing to demonstrate the department's commitment to managing workloads, streamlining processes, and delivering strong customer service.

14 Infrastructure Investment Fund**Complete**

INITIATIVE Infrastructure Investment Fund-Allocate funding from the Infrastructure Investment Fund to stimulate private investments in distressed areas as part of implementation of the Economic Development Policy (ECO). In FY 2024-25, ECO will provide a recommendation to City Council to allocate 95% of funding from the Infrastructure Investment Fund for new development in Target Areas as defined by the City of Dallas Economic Development Incentive Policy (ECO).

STATUS The Office of Economic Development has facilitated City Council approval of \$11.1 million of Infrastructure Investment Funding (IIF) to projects in Target Areas, including \$7 million to support Forest Forward's \$66 million redevelopment of the historic Forest Theater, \$1.1 million to support the City's \$13.7 million acquisition of the Adventure Landing property for use as a future community park, and \$3 million to support the City's \$8 million construction of Phase 1 of Roland G. Parrish park.

15 KBHCCD Master Plan**On Track**

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2024-25, CCT will complete the architectural/design and preconstruction phases of the convention center, the Black Academy of Arts and Letters and the Arena components of the master plan (CCT).

STATUS CCT will continue implementing the KBHCCD Master Plan. Revenue bond and construction schedules have been completed to guide the next phases of implementation, with work planned in phases through September 2025.



FY 2024-25 Budget Initiative Tracker

LIVABLE**16 Reduce Blight****Complete**

INITIATIVE Reduce Blight-Continue investments to remove dangerous properties and improve the quality of life in neighborhoods. In FY 2024-25, CCS will demolish 32 properties/structures with increased investment of \$500,000 (CCS).

STATUS As of August, CCS has contracted, facilitated, and overseen 34 demolitions, spending the full allocated budget of \$976,000. There are no more planned demolitions in the current fiscal year.

18 Addressing Homelessness**Complete**

INITIATIVE Addressing Homelessness-The R.E.A.L. Time Rapid Rehousing (RTR) initiative team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, combines will strive to reach its new goal of decreasing homelessness by 50% by the end of 2026. In FY 2024-25, RTR will reduce homelessness by 25% towards the 50% goal (OHS).

STATUS Now rebranded as the Street to Home initiative, the RTR program has already exceeded its FY 2024-25 goal of a 25% reduction in unsheltered homelessness, achieving a 28% decrease per the latest Point-in-Time (PIT) Count reported on May 20, 2025. Efforts will continue toward the overall goal of a 50% reduction by the end of 2026.

17 Addressing Animal Cruelty**On Track**

INITIATIVE Address Animal Cruelty-Establish a partnership with an external organization to support Dallas Animal Services (DAS) in providing services related to suspected animal cruelty. In FY 2024-25, DAS will establish a partnership that will allow DAS to prioritize public safety and life-saving initiatives while reducing costs and capacity demands (DAS).

STATUS DAS is seeking a vendor to contract for Suspected Animal Cruelty (SAC) operations. DAS hopes to define, via RFP, the required role of transport, housing, medical care, forensics, security, and feeding with a 3rd party vendor to aid Dallas Animal Services and the Dallas Police Department. Through this agreement, DAS seeks to establish an understanding with a 3rd party to provide services for animals suspected to be victims of cruelty or neglect. Through ongoing work, DAS is in communication with Data Analytics & Business Intelligence team to perform a cost analysis in an effort to right side funding for the care and well being of animals suspected of animal cruelty.



FY 2024-25 Budget Initiative Tracker

SUSTAINABLE**19 Clean Sweep!****On Track**

INITIATIVE Clean Sweep-Launch Clean Sweep! a proactive citywide program to keep Dallas and External Partners right-of-way clean while also addressing clean-up and implementing preventive measures at homeless encampments. In FY 2024-25, Transportation and Public Works (TPW) will hire 17 staff, provide increased mowing and litter removal cycles, launch a public awareness campaign, and clean 120 homeless encampments by September 30, 2025 to ensure success of a consolidated approach to keep Dallas clean (TPW).

STATUS As of August 2025, there were 414 encampments cleaned and 10 of 17 positions have been filled.

21 Street Maintenance**On Track**

INITIATIVE Street Maintenance-Invest \$125.4 million in funding to improve approximately 710 street lane miles (TPW).

STATUS As of August 2025, 543 planned lane miles were improved and \$87.3 million has been spent.

23 Pavement Model**At Risk**

INITIATIVE Pavement Model-Invest \$500,000 to update the annual paving model. In FY 2024-25, TPW will update the annual paving model by March, 2025 (TPW).

STATUS As of August 2025, all street data has been fully processed. Alley data is expected to be delivered in September.

20 Optimize Infrast. at Dallas Love Field**On Track**

INITIATIVE Optimize Infrastructure at Dallas Love Field-Finalize the Dallas Love Field Terminal Area Master Plan (TAMP) to meet growing demand and establish a flexible framework to guide future development and improve the customer experience. In FY 2024-25, AVI will complete the TAMP by June, 2025 (AVI).

STATUS In August 2025, the Dallas Airport System Master Plan team, comprised of DAS staff, Ricondo and Associates, and supporting sub consultants, continued advancing work on the Dallas Airport System Master Plan. The team began the month with a contract balance of \$1,983,000 and is scheduled to return to City Council in late October to request an additional \$2,735,000. This funding will support the close out of the master plan, completion of the Project Definition Document (PDD), entrance roadway intersection planning, and executive support.

22 Contractor Inspections**On Track**

INITIATIVE Contractor Inspections-Launch the web-based Power QV platform which provides an efficient method for Transportation and Public Works (TPW) teams to streamline contractor quantity verification, inspection documentation, and invoicing. In FY 2024-25, TPW will increase the number of inspections for capital, maintenance, and sidewalk project sites by 9.17 percent from approx. 31,826 to 34,746 and the quality of inspections 9.17 percent (TPW).

STATUS As of August 2025, TPW has completed 15,770 inspections. In FY 2024-25, total inspection value through August has already surpassed last year's FY 2023-24 total inspection value. Final metrics are in progress for confirming successful launch of web-based Power QV platform.



FY 2024-25 Budget Initiative Tracker

FISCALLY SOUND

24 Grant Acquisition and Compliance Complete

INITIATIVE Grant Acquisition and Compliance-Enhance grant acquisition and compliance. In FY 2024-25, Budget & Management Services will implement a process to identify strategic alignment for grant acquisition, inventory grant capacity in each department to ensure successful management of grant compliance and implement a compliance training program to support and strengthen grant compliance in the departments (BMS).

STATUS Budget & Management Services (BMS) established a prioritization process for grant opportunities to ensure strategic alignment to City Council goals and City Council approved strategic plans. Meetings were held with departments in the fall to review strategic alignment, successful applications, and missed opportunities. Grant compliance training was launched in February 2025 with ongoing classes available in Workday Learning. BMS is finalizing implementation of Grant Lifecycle Management which will allow departments to track grants from application to completion.

26 Owner Controlled Insurance Prog. Complete

INITIATIVE Owner Controlled Insurance Program-Provide OCIP/ROCIP broker services that will develop underwriting and marketing specifications to competitively secure the best and essential insurance coverages at the most reasonable cost for construction of the Kay Bailey Hutchinson Convention Center Master Plan (ORM).

STATUS ORM retained a broker who returned a feasibility study. ORM and CCT collaborated to review the study and approved recommended coverage lines. A General Contractor has been awarded and has been enrolled in the OCIP.

25 Talent Acquisition On Track

INITIATIVE Talent Acquisition-Develop a strategic workforce plan to proactively identify future hiring needs at the position and skills level to maintain business continuity needs (HR).

STATUS A Strategic Workforce Planning (SWP) framework prototype has been developed and is in the process of being piloted. The framework includes tools to help departments document their strategic plan, identify mission critical positions, analyze the current workforce supply, forecast future workforce demand, identify and prioritize workforce gaps, document an action plan, and implement and monitor the action plan.

27 Dallas Police and Fire Pension System (DPFPS) and Emp. Retirement Fund (ERF) Complete

INITIATIVE Dallas Police and Fire Pension System (DPFPS) and Employee Retirement Fund (ERF)-Improve both DPFPS and ERF funding through implementation of new City Council approved funding plans and enhance communication between the City and both Funds (CCO).

STATUS The implementation of the funding plan for the Employee Retirement Fund (ERF) is planned to start at end of the FY 2024-25 with an effective date of October 1, 2025. The funding implementation for the Dallas Police and Fire Pension System (DPFPS) was effective October 1, 2024.

FY 2024-25 Budget Initiative Tracker

CORE

28 Internal and External Comms.

Complete

INITIATIVE Create a single front door for internal and external communication and enhance two-way engagement and responsiveness by reimagining service delivery by creating the Office of Communications and Customer Experience/311 (CCX/311). In FY 2024-25, CCX/311 will launch a citywide communications plan and engagement model to enhance communication and the quality of engagement with residents (CCX).

STATUS CCX has finalized the new citywide communication strategy that will standardize communication efforts to enhance efficiency and effectiveness, refresh the City's brand identity, and create unified messaging and community engagement standards, all while tailoring outreach to the diverse communities we serve.

30 Court Case Management System

At Risk

INITIATIVE Dallas Municipal Court Case Management System- Replace the legacy Incode case management system for Dallas Municipal Court. In FY 2024-25, the city will invest \$4.4 million to replace the legacy court case management system. This is a joint project between Dallas Municipal Court (CTS) and Information Technology Services (ITS/DMC).

STATUS ITS scheduled a demonstration from the Tyler Odyssey vendor on September 4 for all representatives of the Dallas Municipal Court department. ITS met with Dallas Municipal Court afterward to collect their thoughts and they would like to proceed with the vendor and their product. ITS is currently waiting on a quote from the vendor.

29 Management of Citywide Assets

On Track

INITIATIVE Management of Citywide Assets- Reposition the new department of Facilities and Real Estate Management (FRM) to streamline operations, improve accountability, and efficiently use existing resources and expertise to manage City real estate assets. In FY 2024-25, FRM will implement internal process improvements to improve the review of current assets and implement a third-party property maintenance model for selected assets (FRM).

STATUS In June 2025, FRM will engage a consultant to help finalize specifications for a formal solicitation of a firm to complete a Citywide real estate master plan. The formal solicitation is anticipated to be published in late summer 2025, with contract award anticipated in the fall. In parallel, the City's current real estate brokerage consultant is supporting priority projects, advising on process improvements, recommending technology upgrades, and assisting with other real estate and redevelopment initiatives. A separate formal procurement to award a new brokerage services contract is also underway, with publication expected in June 2025.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

While most initiatives can be completed in a single fiscal year, several FY 2021-22, FY 2022-23, and FY 2023-24 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these fourteen initiatives below, using the initiative numbers from the prior reports for reference.



7

Complete



5

On Track



0

On Hold



1

At Risk



4

Canceled

FY 2021-22

13 Affordable Housing Units **Complete**

INITIATIVE Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for up to 250 new affordable single-family and 1,000 multifamily units over the life of the program (based on the mix of projects and the amount of funding requested). The program will be implemented from FY22-FY24 with new units projected in years 2 and 3 due to construction timelines (HOU).

STATUS Housing is implementing this new funding with five projects:

1. Jaipur Lofts, a multifamily affordable income development in District 2, with 71 units to serve households at or below 80% AMI. Council approved the project in August 2022. We encumbered \$2.52 million in ARPA funds. Construction is complete and is now in lease up phase.

2. Cypress Creek at Montfort, a 168-unit mixed-income development project in District 11, with 116 affordable units for households at or below 80% AMI. Council approved the project in August 2022. We encumbered \$4.1 million in ARPA funds. Construction began August 2024.

3. Greenleaf Lake June, a 125 single-family development project in District 5, with 20% of the units to be sold to households at or below 80% AMI and the remaining units up to 120% AMI. Council approved the project in January 2022. We encumbered \$1.8 million in ARPA funds. Re-zoning was approved in October 2024. Construction started in June 2025.

4. 1950 Ft. Worth Ave (PSH), a 40-unit permanent supportive housing project in District 1. Council approved the project in February 2024. We encumbered \$547K in ARPA funds for the design phase of the project. Construction has not yet started.

5. Braniff Lofts, a 48-unit permanent supportive housing project in District 14. Council approved the project in April 2025. \$7 million in ARPA funds was approved. The total development cost is \$32.4 million. Of the 48 units, 12 will be studios and 36 will be one-bedroom apartments. Eighteen of the units will serve those experiencing homelessness. This contract is anticipated in September 2025, and funds will be encumbered. There are no outstanding funds for this project.

14 Preservation of Affordable Housing **Canceled**

INITIATIVE Devote \$11.3 million for the preservation of affordable housing and investment in water and sewer infrastructure in qualified census tracts. In FY22, HOU will spend \$2 million for neighborhood infrastructure and \$2 million to preserve 20 housing units (HOU)

STATUS As of April 30, 2025, \$4.3 million of the \$11.3 million allocated for preservation has been spent or committed, with the remaining committed funds expected to be spent by the end of 2025. A total of 14 homes are under construction, and 32 have been completed. A partnership with DWU has contributed over \$2 million to this program, of which \$600,000 has been spent or encumbered.

On April 23, 2025, City Council approved the reprogramming of \$7 million from this ARPA project to support a multifamily development, Braniff Lofts located at 2801 Wycliff Ave in Council District 14. This development project is a 48-unit permanent supportive housing project to include 12 studios and 36 one-bedroom apartments. Eighteen of the units will serve those experiencing homelessness.

27 Wi-Fi at Park Facilities **On Track**

INITIATIVE Install WiFi at 63 park facilities (PKR).

STATUS As of August, a total of 62 sites have been completed. The remaining WiFi site has received Access Point equipment and an installation timeline has been established, with estimated completion by fall 2025.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

32 Bike Lanes

On Track

INITIATIVE Extend and improve our bike lane network throughout the City with an annual investment of \$2 million to design and/or implement approximately 18 lane miles of bicycle facilities per year (TPW).

STATUS The bike plan was approved by City Council for adoption on May 28, 2025. A City Council memorandum for Dallas Bike Plan 2025: Path to Adoption and Next Steps" was published on May 16, 2025. As of August 2025, TPW has spent \$4,251,192 of the \$4,500,000 in available funding on design, study, or completion of 22.8 lane miles.

35 Water/Wastewater Service

On Track

INITIATIVE Accelerate the extension of water and sewer services to all 47 occupied and unserved areas of the City (DWU). In FY22, DWU will award approximately \$9.5 million for the design of 211,219 feet and construction of 9,960 feet of new pipelines in Mesquite Heights, Killough Blvd & Wasco Lane, and Gooch Street areas (DWU).

STATUS Through August 2025, 43 identified, occupied unserved areas, including approximately 99,820 feet of new pipelines have been awarded for construction to receive water and wastewater infrastructure improvements. By the end of 2026, construction of approximately 100,000 feet of water and wastewater in 43 occupied areas will be complete. DWU is working to complete designs and right-of-way acquisitions.

34 Accessibility

Complete

INITIATIVE Implement software system to track identified American Disabilities Act (ACA) compliance issues and barrier removal costs (OEI).

STATUS The BlueDAG trainings have been scheduled and are in progress. An additional training day has been requested. The team will verify the attendees' availability for confirmation of the additional day. The training is scheduled to be completed by September 15.

FY 2022-23

2 City Development Code

On Track

INITIATIVE Overhaul the City Development Codes (Chapters 51, 51A, and 51P) to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies. In FY 2022-23, PDV will hire execute a consultant contract, work alongside the consultant to perform a technical analysis of the effectiveness of current development codes and begin the public engagement process to ultimately reduce the total land development timeline (PDV).

STATUS PDV launched the project name, branding, and website in March 2025. The diagnostic report has been released to the public and presented to the Zoning Ordinance Advisory Committee. Consultant Camiros has brought on a local subconsultant to support public engagement efforts. As of August, the diagnostic report was presented to the City Plan Commission. The first of series of public meetings will be held in September. Upon completion of these meetings, the ordinance will be drafted.

20 City Facility Security Assessment

Complete

INITIATIVE In FY 2022-23, initiate \$2.9 million [of \$6.4 million allocated] of high-priority improvements identified through the City Facility Security Assessment including perimeter access control, security camera systems, radio systems, officer shelter space, vehicles access control, panic notification, lighting, weapons screening, security operating center upgrades, security staffing, and intrusion detection (DMC and MSH).

STATUS Dallas Municipal Court (DMC) has initiated over 103 projects and has successfully completed and expensed 48. Currently, 55 of these projects are in the installation/construction phase. Completed projects include installing park lighting, surveillance systems, access controls, window treatments, radios, and garage doors. As of August, \$6.1 million has been spent or encumbered for installing badge access and security cameras have commenced at various branch libraries and the Dallas Animal Shelter.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

FY 2023-24

5 KBHCCD Master Plan **Complete**

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2023-24, CCT will complete the A&E design for the first phase of the expansion plan - 3C West of Lamar & Dallas Memorial Auditorium and award a contract for construction services (CCT).

STATUS The convention center project is slated to be completed first quarter 2029. CCT achieved the deadline to go into the design and early pre-construction phase by year-end 2024. The pre-construction phase will last one year. During that time, CCT will start construction with enabling works (demolition, etc.) with full construction beginning in late calendar year 2026, and construction on components 1, 3 and 4 completed by March 2029

11 Urban Ag. Infrastructure Grant Prg. **Complete**

INITIATIVE Invest in an Urban Agriculture Infrastructure grant program to aid urban agriculture stakeholders (OEQS). In FY 2023-24, OEQ will establish a grant program and award at least one grant, not to exceed \$10,000 to an urban agricultural organization seeking to implement urban agricultural facilities (OEQS).

STATUS As of January, Dallas County has received funding from OEQS, and Dallas County Health and Human Services (DCHHS) is currently in the process of announcing the award recipients. Elected officials are expected to spend the allocated amount by the summer of 2025.

18 DPD Forensic Lab **At Risk**

INITIATIVE Streamline the forensic analysis of digital evidence and ensure compliance with statutory regulations. In FY 2023-24, DPD will create a Forensic Lab in the Police Technology unit, hiring two Digital Forensics Analysts, two Senior Digital Forensics Analysts, and one Supervisor (DPD).

STATUS The Police Technology unit has finalized the Standard Operating Procedures for the new Forensic Lab. Positions have been reclassified and posted. As of August, one Digital Analyst role has been filled, with another starting in September. All remaining positions have been posted for hiring.

9 Minor Home Repair Program **Canceled**

INITIATIVE Support senior residents and invest \$1.7 million in the Minor Home Repair Program. In FY 2023-24, HOU will approve up to 150 applications for grants up to \$10,000 to improve accessibility within the home and increase safety and efficiency (HOU).

STATUS The program launched and began accepting applications. However, the Council approved an amendment to remove the Minor Home Repair Program along with other home repair programs on March 27, 2024, officially ending these programs. The council replaced these programs with a more streamlined HIPP Major Systems Repair Program, which is currently active and accepting applications.

13 Solar Installation **Complete**

INITIATIVE Invest \$500,000 in FY 2023-24 for solar energy initiative at City facilities (FRM).

STATUS Approximately \$200,000 was spent to upgrade the electrical switchgear equipment at the Bachman Recreation Center to support the new solar and battery system to be installed at that facility. The remaining balance of the \$500,000 will be used for maintenance and repair of existing failed solar equipment installed on City facilities to ensure that our current solar systems are operating at their full potential. The solicitation for maintenance and repair of existing solar equipment was approved by the City Council on February 26, 2025. Maintenance will begin after a vendor led inventory assessment. The contract is implemented and the department utilized the services specified in the contract.

20 Short-Term Rental Registration Prg. **Canceled**

INITIATIVE Create a short-term rental registration program and inspection team to ensure compliance and oversight of rental properties (CCS).

STATUS On September 17, 2025, City Council passed the FY 2025-26 Budget Ordinance #33230 which discontinued funding for the short-term rental registration program.



FY 2024-25 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

26 Sidewalk Master Plan

Complete

INITIATIVE Continue improvements in pedestrian mobility by reconstruction and repairing sidewalks in the Sidewalk Master Plan. In FY 2023-24, PBW will spend \$4.3 million to complete 9 sidewalk projects which equates to approximately 7.3 miles of sidewalk improvements (TPW).

STATUS As of August 2025, the Department of Transportation and Public Works (TPW) has completed all nine sidewalk projects.

30 Drainage Improvements

On Track

INITIATIVE Invest \$35.1 million in capital funding for stormwater and drainage management to minimize flooding in 31 areas (SDM).

STATUS As of August 2025, SDM has invested \$31 million citywide, completing one project, with 29 projects currently in development. Of these, 26 are in the design phase and three are under construction.

35 Fair Housing Equity Plan

Canceled

INITIATIVE Reduce disparities while improving outcomes in fair housing through the development of a New Fair Housing Equity Plan. In FY 2023-24, OEI will procure a consultant that will support the development of thorough, inclusive plan that will support the actions of affirmatively further fair housing in Dallas (OEI).

STATUS After careful evaluation, the city has decided not to proceed with creating a separate plan.



