

# Memorandum



CITY OF DALLAS

DATE April 18, 2025

TO Honorable Mayor and Members of the City Council

SUBJECT **Budget Accountability Report – February 2025**

Please find attached the February Budget Accountability Report (BAR) based on information through February 28, 2025. You may view all published reports on the [Financial Transparency website](#). The monthly BAR provides a financial forecast for all operating funds, update on General Obligation Bond spending, economic indicators, and updates for highlighted budget initiatives.

If you have any questions, please contact me or Janette Weedon, Director of Budget and Management Services.

A handwritten signature in blue ink that reads "Jack Ireland".

Jack Ireland  
Chief Financial Officer

Attachment

c: Kimberly Bizzor Tolbert, City Manager  
Tammy Palomino, City Attorney  
Mark Swann, City Auditor  
Billerae Johnson, City Secretary  
Preston Robinson, Administrative Judge  
Dominique Artis, Chief of Public Safety  
Alina Ciocan, Assistant City Manager

Dev Rastogi, Assistant City Manager  
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager  
Donzell Gipson, Assistant City Manager  
Robin Bentley, Assistant City Manager  
Elizabeth Saab, Chief of Strategy, Engagement, and Alignment (I)  
Directors and Assistant Directors



# BUDGET ACCOUNTABILITY REPORT FY 2024-25

As of February 28, 2025



**Budget & Management  
Services**

1500 Marilla Street, 4FN  
214-670-3659

# EXECUTIVE SUMMARY

## Financial Forecast Report

Operating Fund	Year-End Forecast vs. Budget	
	Revenues	Expenses
General Fund	✓	✓
Aviation	✓	✓
Convention and Event Services	✓	✓
Municipal Radio	✓	✓
Planning and Development	25% under budget	11% under budget
Sanitation Services	✓	✓
Storm Drainage Management	✓	✓
Dallas Water Utilities	✓	✓
Bond and Construction Management	✓	✓
Equipment and Fleet Management	✓	✓
Express Business Center	✓	✓
Information Technology	✓	✓
Radio Services	✓	✓
9-1-1 System Operations	5% over budget	✓
Transportation Regulation	✓	✓
Debt Service	✓	✓

✓ YE forecast within 5% of budget

## Budget Initiative Tracker

 **4**  
Complete

 **26**  
On Track

 **0**  
On Hold

 **0**  
At Risk

 **0**  
Canceled

# FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through February 28, 2025 for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 18, 2024, effective October 1, 2024, through September 30, 2025. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2025. The variance is the difference between the FY 2024-25 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

## General Fund Overview

The General Fund overview provides a summary of financial activity through February 28, 2025.

	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
Beginning Fund Balance	\$340,356,145	\$340,356,145		\$356,011,465	\$15,655,320
Revenues	1,903,410,750	1,903,410,750	1,367,725,105	1,896,878,739	(6,532,011)
Expenditures	1,903,410,750	1,903,410,914	729,085,645	1,904,479,009	1,068,095
Ending Fund Balance	\$340,356,145	\$340,355,981		\$348,411,195	\$8,055,214

**Fund Balance.** Through September 30, 2024, the audited unassigned ending fund balance for FY 2023-24 is \$356,011,465 and includes FY 2023-24 YE savings.

**Revenues.** Through February 28, 2025, General Fund revenues are projected to be \$6,532,000 under budget due to decreased property tax, franchise and other, fines and forfeitures, intergovernmental revenues, and miscellaneous revenues, partially offset by increased charges for services and licenses and permits.

**Expenditures.** Through February 28, 2025, General Fund expenditures are projected to be \$1,069,000 over budget primarily due to contractual services driven by overcapacity at the DAS animal shelter and supplies due to non-reimbursable utility costs associated with Fair Park First, partially offset by salary savings associated with vacant non-uniform positions across general fund departments.

**FY 2024-25 Amended Budget.** City Council amended the General Fund budget on:

- December 11, 2024, by ordinance #32924 to establish the Office of the Inspector General in the amount of \$1,118,903 (reallocated from the City Attorney's Office).
- March 26, 2025, by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department.



## FY 2024-25 Financial Forecast Report

**GENERAL FUND REVENUE**

Revenue Category		FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
1	Property Tax	\$1,081,975,899	\$1,081,975,899	\$1,045,553,726	\$1,075,205,518	(\$6,770,381)
2	Sales Tax	463,804,071	463,804,071	185,660,463	463,804,071	0
3	Franchise and Other	129,225,177	129,225,177	49,097,814	129,368,406	(767,040)
4	Charges for Services	110,304,724	110,304,724	58,153,529	112,901,949	1,790,391
5	Fines and Forfeitures	19,435,050	19,435,050	7,382,642	19,091,633	(343,417)
6	Operating Transfers In	34,182,910	34,182,910	456,750	34,182,910	0
7	Intergovernmental	21,918,094	21,918,094	397,086	21,918,094	0
8	Miscellaneous	8,086,456	8,086,456	1,190,456	5,556,746	(812,608)
9	Licenses and Permits	14,478,369	14,478,369	9,019,600	14,849,412	371,043
10	Interest	20,000,000	20,000,000	10,856,916	20,000,000	0
	<b>Total Revenue</b>	<b>\$1,903,410,750</b>	<b>\$1,903,410,750</b>	<b>\$1,367,725,105</b>	<b>\$1,896,878,739</b>	<b>(\$6,532,011)</b>

**VARIANCE NOTES**

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

**1 Property Tax.** The City has seen declining revenue collections for current year property tax due to property dispute litigation which lowers certified value. Certified value in July 2024 totaled approximately \$215.1 billion. As of February 28, 2025, valuation has decreased to \$214.4 billion, representing a 1.7% decrease. In addition, there are still 1,500 active lawsuits that total \$50.3 billion in valuation to be litigated. The General Fund portion of property tax revenue is projected to be \$6,770,000 below budget as a result of declining collections.

**8 Miscellaneous.** Miscellaneous revenue is projected to be \$813,000 under budget due to a delay in the online application and payment system for vacant lot registration due to Payment Card Industry (PCI) compliance issues. Additionally, CCS is continuing to uphold enforcement and maintaining a court injunction that has paused the short-term rental program which is resulting in reduced projected revenues. The City of Dallas City Attorney's Office is currently reviewing the recent appellate court ruling on short-term rental enforcement to assess the necessity of further appeal.

## FY 2024-25 Financial Forecast Report

**GENERAL FUND EXPENDITURES**

	Expenditure Category	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
	Non-uniform Pay	\$301,004,662	\$306,912,511	\$112,583,941	\$299,652,445	(\$7,260,066)
	Non-uniform Overtime	8,674,659	8,687,350	4,888,501	11,734,535	3,047,185
	Non-uniform Pension	45,977,580	45,927,307	16,540,144	46,501,316	574,009
	Uniform Pay	568,292,425	584,332,694	225,861,982	586,137,125	1,804,431
	Uniform Overtime	87,609,309	87,609,309	36,142,178	86,155,778	(1,453,531)
	Uniform Pension	206,830,200	206,830,200	35,307,572	207,706,000	875,800
	Health Benefits	103,028,294	103,036,478	31,710,114	103,036,478	0
	Workers Comp	13,287,444	13,287,443	13,287,443	13,287,443	0
	Other Personnel Services	37,269,820	15,364,556	5,493,313	14,978,000	(386,556)
<b>1</b>	<b>Total Personnel Services</b>	<b>\$1,371,974,393</b>	<b>\$1,371,987,848</b>	<b>\$481,815,188</b>	<b>\$1,369,189,120</b>	<b>(\$2,798,728)</b>
<b>2</b>	<b>Supplies</b>	<b>99,446,091</b>	<b>98,381,065</b>	<b>36,268,037</b>	<b>102,416,539</b>	<b>\$4,035,474</b>
<b>3</b>	<b>Contractual Services</b>	<b>536,811,025</b>	<b>534,687,209</b>	<b>216,660,703</b>	<b>539,367,913</b>	<b>4,680,704</b>
<b>4</b>	<b>Capital Outlay</b>	<b>14,137,435</b>	<b>14,509,484</b>	<b>7,903,951</b>	<b>13,137,231</b>	<b>(1,372,253)</b>
<b>5</b>	<b>Reimbursements</b>	<b>(118,958,194)</b>	<b>(116,154,692)</b>	<b>(13,562,304)</b>	<b>(\$119,631,793)</b>	<b>(3,477,101)</b>
	<b>Total Expenditures</b>	<b>\$1,903,410,750</b>	<b>\$1,903,410,914</b>	<b>\$729,085,575</b>	<b>\$1,904,479,009</b>	<b>\$1,068,095</b>

**VARIANCE NOTES**

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

**1 Personnel Services.** Personnel Services are projected to be \$2,799,000 under budget due to salary savings associated with vacant non-uniform positions across general fund departments, and DFD uniform overtime, partially offset by non-uniform overtime in DPD and other general fund departments, and uniform pay in DPD due to an additional 50 police officers approved by Council Resolution 25-0392 by City Council on February 26.

**2 Supplies.** Supplies are projected to be \$4,035,000 over budget primarily due to financial challenges at Fair Park that have hindered its ability to reimburse PKR for utility expenses.

**3 Contractual Services.** Contractual Services are projected to be \$4,681,000 over budget primarily due to day labor costs driven by overcapacity at the DAS animal shelter and greater-than-budgeted repair and maintenance costs in DFD.

**4 Capital Outlay.** Capital Outlay is projected to be \$1,372,000 under budget due to forgoing capital equipment purchases in PKR.

## FY 2024-25 Financial Forecast Report

**GENERAL FUND EXPENDITURES**

#	Expenditure by Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
1	Budget & Management Services	\$4,578,495	4,578,495	1,465,972	4,578,495	0
2	City Attorney's Office	24,667,393	23,548,654	9,094,905	23,548,654	0
3	City Auditor's Office	3,214,170	3,214,170	1,273,145	3,214,170	0
4	City Controller's Office	9,071,874	9,071,874	3,479,910	8,954,003	(117,871)
5	Independent Audit	767,071	767,071	0	767,071	0
6	City Manager's Office	3,234,367	3,234,367	856,670	3,037,714	(196,653)
7	City Marshal's Office	22,898,830	22,898,830	8,218,482	22,495,170	(403,660)
8	Jail Contract	7,878,250	7,878,250	2,626,083	7,878,250	0
9	City Secretary's Office	3,666,127	3,666,127	1,548,263	3,666,127	0
10	Elections	1,957,274	1,957,274	1,307,359	1,957,274	0
11*	Civil Service	2,897,379	2,897,379	999,754	2,897,379	0
12	Code Compliance	44,596,235	44,596,235	15,725,267	44,596,235	0
13	Dallas Animal Services	19,697,228	19,697,228	9,402,554	22,080,987	2,383,759
14	Dallas Fire-Rescue	429,751,499	429,751,499	162,058,573	429,415,511	(335,988)
15	Dallas Municipal Court	11,726,719	11,726,719	4,843,159	11,726,719	0
16	Dallas Police Department	719,168,010	719,168,010	254,245,696	719,249,905	81,895
17	Data Analytics & Business Intelligence	5,811,154	5,811,154	2,310,774	5,811,154	0
18	Facilities & Real Estate Management	31,772,301	32,234,717	15,449,309	32,234,717	0
19	Housing & Community Development	4,462,320	4,462,320	1,337,873	4,414,522	(47,798)
20	Human Resources	8,909,365	8,909,365	3,643,454	9,104,090	194,725
21*	Judiciary	5,467,988	5,467,988	1,767,207	5,064,170	(403,818)
22	Library	44,456,759	44,456,759	16,307,509	44,376,728	(80,031)
	Management Services					
23	Communications & Customer Experience/311	9,660,834	9,660,834	4,008,885	9,660,834	0
24	Office of Community Care & Empowerment	9,218,721	9,218,721	2,479,712	9,218,721	0
25	Office of Community Police Oversight	706,614	706,614	219,707	706,614	0
26	Office of Emergency Management & Crisis Response	5,455,497	5,455,497	2,173,804	5,455,497	0
27	Office of Environmental Quality & Sustainability	5,340,105	5,340,105	3,976,544	4,947,057	(393,048)
28	Office of Equity & Inclusion	2,815,251	2,815,251	1,035,390	2,815,251	0
29	Office of Government Affairs	862,347	862,347	326,974	804,181	(58,166)
30	Office of Homeless Solutions	14,814,707	14,814,707	10,079,242	15,230,503	415,796
31	Mayor & City Council	7,769,654	7,809,889	2,497,873	7,706,703	(103,186)
32	Non-Departmental	130,607,405	130,104,754	20,505,860	130,067,170	(37,584)
33	Office of Arts & Culture	20,568,305	20,568,305	19,264,183	20,568,305	0
34	Office of Economic Development	3,783,770	3,783,770	2,015,562	3,783,770	0
35	Office of the Inspector General	0	1,118,903	0	1,118,903	0
36	Park & Recreation	121,827,152	121,827,152	54,683,032	122,959,458	1,132,306
37	Planning & Development	6,755,392	6,755,392	4,450,934	6,755,392	0
38	Procurement Services	4,247,838	4,247,838	1,185,831	3,851,675	(396,163)
39	Transportation & Public Works	146,108,407	146,108,407	81,002,249	145,541,985	(566,422)
	<b>Total Departments</b>	<b>\$1,901,192,807</b>	<b>\$1,901,192,971</b>	<b>\$727,867,702</b>	<b>\$1,902,261,066</b>	<b>\$1,068,095</b>
40	Liability/Claims Fund Transfer	1,217,943	1,217,943	1,217,943	1,217,943	0
41	Salary & Benefit Stabilization	1,000,000	1,000,000	0	1,000,000	0
	<b>Total Expenditures</b>	<b>\$1,903,410,750</b>	<b>\$1,903,410,914</b>	<b>\$729,085,645</b>	<b>\$1,904,479,009</b>	<b>\$1,068,095</b>

\*BMS did not receive a department update for the February reporting month. Forecast was prepared by BMS staff.



## VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent within amended budgets, or YE forecasts projected to exceed budget.

**2 City Attorney's Office.** City Council decreased ATT's budget by \$1,119,000 on December 11, 2024 by ordinance #32924 to establish the Office of the Inspector General.

**6 City Manager's Office.** CMO is projected to be \$197,000 under budget due to salary savings associated with three vacant positions.

**13 Dallas Animal Services.** DAS is projected to be \$2,384,000 over budget due to shelter overcapacity (\$600,000) and suspected animal cruelty cases (\$1,784,000). Overcapacity has been 132% year-to-date, driving higher costs in day labor, overtime, animal food, medical supplies, and cleaning supplies.

**18 Facilities & Real Estate Management.** City Council increased FRM's budget by \$462,000 on March 26, 2025 by ordinance #33027 for rental payments for the Bullington Truck and Pedestrian Terminal.

**20 Human Resources.** HR is projected to be \$195,000 over budget due to temporary staffing expenses associated with Workday implementation and go live support, employee relations activities, and contract administration support.

**21 Judiciary.** CTJ is projected to be \$404,000 under budget due to salary savings associated with eight vacant positions.

**27 Office of Environmental Quality & Sustainability.** OEQS is projected to be \$393,000 under budget due to salary savings associated with nine vacant positions.

**20 Office of Government Affairs.** OGA is projected to be \$58,000 under budget due to salary savings associated with one vacant position.

**30 Office of Homeless Solutions.** OHS is projected to be \$416,000 over budget due to inclement weather costs from January and February 2025.

**31 Mayor & City Council.** City Council increased MCC's budget by \$40,000 on December 11, 2024 by ordinance #32924 for the Mayor.

**32 Non-Departmental.** City Council decreased Non-Departmental's budget by \$40,000 on December 11, 2024 by ordinance #32924 to reallocate funds for memberships to the Mayor & City Council department. City Council decreased Non-Departmental's budget by \$462,000 on March 26, 2025 by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department.



## VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent within amended budgets, or YE forecasts projected to exceed budget.

**36 Park and Recreation.** PKR is projected to be \$1,132,000 over budget primarily due to financial challenges at Fair Park that have hindered its ability to reimburse PKR for utility expenses and PKR forgoing capital equipment purchases.

**38 Procurement Services.** POM is projected to be \$396,000 under budget due to salary savings associated with 12 vacant positions.

## FY 2024-25 Financial Forecast Report

**ENTERPRISE FUNDS**

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
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**1 AVIATION**

Beginning Fund Balance	\$110,173,003	\$110,173,003		\$145,335,302	\$35,162,299
Total Revenues	208,098,739	208,098,739	83,110,904	209,978,743	1,880,004
Total Expenditures	208,098,739	208,098,739	81,809,436	208,098,739	0
Ending Fund Balance	\$110,173,003	\$110,173,003		\$147,215,306	\$37,042,304

**2 CONVENTION & EVENT SERVICES**

Beginning Fund Balance	\$59,854,331	\$59,854,331		\$78,328,760	\$18,474,429
Total Revenues	137,358,763	137,358,763	38,741,917	132,715,175	(4,643,588)
Total Expenditures	137,358,763	137,358,763	36,881,133	132,715,175	(4,643,588)
Ending Fund Balance	\$59,854,331	\$59,854,331		\$78,328,760	\$18,474,430

**3 MUNICIPAL RADIO**

Beginning Fund Balance	\$452,999	\$452,999		\$238,560	(\$214,439)
Total Revenues	451,077	451,077	120,868	451,077	0
Total Expenditures	451,077	451,077	216,425	451,077	0
Ending Fund Balance	\$452,999	\$452,999		\$238,560	(\$214,439)

**4 PLANNING & DEVELOPMENT**

Beginning Fund Balance	\$8,129,361	\$8,129,361		\$12,195,048	\$4,065,687
Total Revenues	61,562,424	61,562,424	15,983,148	46,236,655	(15,325,769)
Total Expenditures	60,418,651	60,418,651	17,055,997	53,792,814	(6,625,837)
Ending Fund Balance	\$9,273,134	\$9,273,134		\$4,638,889	(\$4,634,245)

**5 SANITATION SERVICES**

Beginning Fund Balance	\$23,305,821	\$23,305,821		\$29,138,836	\$5,833,015
Total Revenues	164,122,320	164,122,320	70,001,317	166,977,358	2,855,038
Total Expenditures	163,192,313	163,192,313	67,199,154	163,192,313	0
Ending Fund Balance	\$24,235,828	\$24,235,828		\$32,923,881	\$8,688,053

**6 STORM DRAINAGE MANAGEMENT—DALLAS WATER UTILITIES**

Beginning Fund Balance	\$12,748,954	\$12,748,954		\$13,586,534	\$837,580
Total Revenues	85,852,114	85,852,114	34,685,575	85,852,114	0
Total Expenditures	85,852,114	85,852,114	19,787,590	85,852,114	0
Ending Fund Balance	\$12,748,954	\$12,748,954		\$13,586,534	\$837,580

**7 WATER UTILITIES**

Beginning Fund Balance	\$92,571,559	\$92,571,559		\$141,102,582	\$48,531,023
Total Revenues	826,863,664	826,863,664	346,257,855	826,863,664	0
Total Expenditures	826,863,664	826,863,664	290,000,475	826,863,664	0
Ending Fund Balance	\$92,571,559	\$92,571,559		\$141,102,582	\$48,531,023



## FY 2024-25 Financial Forecast Report

**INTERNAL SERVICE FUNDS**

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
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**8 BOND & CONSTRUCTION MANAGEMENT**

Beginning Fund Balance	\$0	\$0		(\$631,137)	(\$631,137)
Total Revenues	24,843,479	24,843,479	4,175,736	24,031,956	(811,523)
Total Expenditures	24,843,479	24,843,479	8,469,406	24,031,956	(811,523)
Ending Fund Balance	\$0	\$0		(\$631,137)	(\$631,137)

**9 EQUIPMENT & FLEET MANAGEMENT**

Beginning Fund Balance	\$2,495,768	\$2,495,768		\$3,702,631	\$1,206,863
Total Revenues	73,309,034	73,309,034	5,970,827	73,709,034	400,000
Total Expenditures	73,487,289	73,487,289	26,786,660	73,487,289	0
Ending Fund Balance	\$2,317,513	\$2,317,513		\$3,924,377	\$1,606,863

**10 EXPRESS BUSINESS CENTER**

Beginning Fund Balance	\$6,655,153	\$6,655,153		\$7,299,033	\$643,880
Total Revenues	2,406,050	2,406,050	906,362	2,488,209	82,159
Total Expenditures	2,227,113	2,227,113	1,877,495	2,165,202	(61,911)
Ending Fund Balance	\$6,834,090	\$6,834,090		\$7,622,040	\$787,950

**11 INFORMATION TECHNOLOGY**

Beginning Fund Balance	\$18,195,338	\$18,195,338		\$26,670,226	\$8,474,888
Total Revenues	131,578,822	131,578,822	28,558,705	132,177,845	599,023
Total Expenditures	139,630,975	139,630,975	72,141,775	139,329,033	(301,942)
Ending Fund Balance	\$10,143,185	\$10,143,185		\$19,519,038	\$9,375,853

**12 RADIO SERVICES**

Beginning Fund Balance	\$10,651,716	\$10,651,716		\$14,974,167	\$4,322,451
Total Revenues	15,813,930	15,813,930	3,672,089	16,358,180	544,250
Total Expenditures	18,999,681	18,999,681	6,532,887	18,849,457	(150,224)
Ending Fund Balance	\$7,465,965	\$7,465,965		\$12,482,890	\$5,016,925

## FY 2024-25 Financial Forecast Report

**OTHER FUNDS**

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
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**13 9-1-1 SYSTEM OPERATIONS**

Beginning Fund Balance	\$10,264,406	\$10,264,406		\$17,551,838	\$7,287,432
Total Revenues	15,286,574	15,286,574	4,951,857	16,113,409	826,835
Total Expenditures	15,337,709	15,337,709	6,183,115	15,311,068	(26,641)
Ending Fund Balance	\$10,213,271	\$10,213,271		\$18,354,179	\$8,140,908

**14 DEBT SERVICE**

Beginning Fund Balance	\$126,407,728	\$126,407,728		\$129,424,259	\$3,016,531
Total Revenues	465,528,288	465,528,288	400,794,130	467,051,547	1,523,259
Total Expenditures	485,754,134	485,754,134	348,064,931	482,812,219	(2,941,914)
Ending Fund Balance	\$106,181,882	\$106,181,882		\$113,663,587	\$7,481,704

**15 EMPLOYEE BENEFITS**

City Contributions	\$142,134,754	\$142,134,754	43,767,380	\$142,134,754	\$0
Employee Contributions	50,357,532	50,357,532	21,159,726	50,357,532	0
Retiree	23,752,592	23,752,592	5,403,443	23,752,592	0
Other	0	0	62,765	62,765	62,765
Total Revenues	216,244,878	216,244,878	70,393,314	216,307,643	62,765
Total Expenditures	\$214,727,409	\$214,727,409	\$83,150,584	\$216,563,734	\$1,836,325

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

**16 RISK MANAGEMENT**

Worker's Compensation	\$18,555,465	\$18,555,465	\$18,555,465	\$18,555,465	\$0
Third Party Liability	8,033,670	8,033,670	7,935,595	8,033,670	0
Purchased Insurance	19,139,030	19,139,030	19,097,559	19,139,030	0
Interest and Other	0	0	774,680	774,680	774,680
Total Revenues	45,728,165	45,728,165	46,363,299	46,502,845	774,680
Total Expenditures	\$57,075,510	\$57,075,510	\$31,710,099	\$57,075,510	\$0

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

**17 TRANSPORTATION REGULATION**

Beginning Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)
Total Revenues	519,534	519,534	145,819	519,534	0
Total Expenditures	519,534	519,534	137,823	519,534	0
Ending Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)

## VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of February 28, 2025, the beginning fund balance for the adopted and amended budgets and YE forecast represents the FY 2023-24 audited unassigned ending fund balance and includes FY 2023-24 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

**1 Aviation.** AVI revenues are projected to be \$1,880,000 over budget due to interest earnings.

**4 Planning & Development.** PDV revenues are projected to be \$15,326,000 under budget due to an error in the commercial remodel permitting fee formula adopted by City Council in 2024. The error has resulted in a decrease in commercial remodel fee revenue, leading to collections of approximately 50% of the anticipated revenue. PDV is amending the fee calculation formula to revert to the previous commercial remodel fee structure with an inflation adjustment. PDV expenses are projected to be under budget by \$6,626,000 due to budgetary cuts, including a hiring freeze, deferred fleet replacement, reduced staff overtime, and the suspension of travel and training.

**5 Sanitation Services.** SAN revenues are projected to be \$2,855,000 over budget due to increased residential billing and landfill activity.

**9 Equipment & Fleet Management.** EFM revenues are projected to be \$400,000 over budget due to increased vehicle auctions.

**10 Express Business Center.** EBC revenues are projected to be \$82,000 over budget due to interest earnings.

**11 Information Technology.** Information Technology revenues are projected to be \$599,000 over budget due to interest earnings.

**12 Radio Services.** Radio Services revenues are projected to be \$544,000 over budget due to interest earnings.

**13 9-1-1 System Operations.** 9-1-1 System Operations revenues are projected to be \$827,000 over budget due to interest earnings.

**15 Employee Benefits.** Employee Benefits revenues are projected to be \$63,000 over budget due to interest earnings. Employee Benefits expenses are projected to be \$1,836,000 over budget due to the increased cost of inpatient, outpatient, and pharmacy claims from October 2024 to February 2025.

**16 Risk Management.** ORM revenues are projected to be \$775,000 over budget due interest earnings.

## FY 2024-25 Financial Forecast Report

**GENERAL OBLIGATION BONDS****2024 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$521,200,000	\$93,879,198	\$0	\$44,036,976	\$49,842,222
B	Park and Recreation Facilities	345,270,000	69,413,629	15,650	8,739,318	60,658,661
C	Flood Protection and Storm Drainage	52,100,000	1,799,106	0	0	1,799,106
D	Library Facilities	43,530,000	3,029,900	26,313	22,473	2,981,114
E	Cultural and Performing Arts Facilities	75,200,000	7,809,300	5,722	2,809	7,800,769
F	Public Safety Facilities	90,000,000	50,199,235	23,807	973,624	9,201,803
G	Economic Development	72,300,000	9,789,632	0	0	9,789,632
H	Housing and Neighborhood Infrastructure	26,400,000	5,280,000	0	0	5,280,000
I	Homeless Assistance Facilities	19,000,000	3,800,000	0	0	3,800,000
J	Information Technology Facilities	5,000,000	5,000,000	0	0	5,000,000
<b>Total</b>		<b>\$1,250,000,000</b>	<b>\$250,000,000</b>	<b>\$71,492</b>	<b>\$53,775,201</b>	<b>\$196,153,307</b>

**2017 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$533,981,000	\$533,981,000	\$401,332,629	\$87,529,877	\$45,118,494
B*	Park and Recreation Facilities	261,807,000	255,807,000	195,383,377	8,895,281	51,528,342
C	Fair Park	50,000,000	50,000,000	45,073,928	1,277,029	3,649,043
D	Flood Protection and Storm Drainage	48,750,000	48,750,000	28,095,772	10,401,636	10,252,593
E	Library Facilities	15,589,000	15,589,000	14,966,569	0	622,431
F	Cultural and Performing Arts Facilities	14,235,000	14,235,000	13,242,707	81,341	710,953
G	Public Safety Facilities	32,081,000	32,081,000	27,725,076	44,994	4,310,929
H	City Facilities	18,157,000	18,157,000	4,540,369	165,593	13,451,038
I	Economic Development	55,400,000	55,400,000	23,545,982	7,057,265	24,796,753
J	Homeless Assistance Facilities	20,000,000	20,000,000	17,478,795	2,361,542	159,663
<b>Total</b>		<b>\$1,050,000,000</b>	<b>\$1,044,000,000</b>	<b>\$771,385,204</b>	<b>\$118,014,558</b>	<b>\$154,600,238</b>

\*Inception-to-date appropriations were reduced by \$6,000,000 because the Midtown Project required matching funds, which were not secured by the time the City Council scheduled the 2024 bond program election.

## FY 2024-25 Financial Forecast Report

**GENERAL OBLIGATION BONDS****2012 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements **	\$260,625,000	\$266,938,887	\$261,885,478	\$1,478,171	\$3,575,239
2	Flood Protection and Storm Drainage Facilities	326,375,000	326,375,000	262,248,812	52,095,161	12,031,027
3	Economic Development	55,000,000	55,000,000	39,764,201	5,023,402	10,212,397
<b>Total</b>		<b>\$642,000,000</b>	<b>\$648,313,887</b>	<b>\$563,898,491</b>	<b>\$58,596,734</b>	<b>\$25,818,662</b>

**2006 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements	\$390,420,000	\$406,490,554	\$394,263,935	\$8,130,882	\$4,095,737
2	Flood Protection and Storm Drainage Facilities	334,315,000	342,757,166	312,087,903	11,234,734	19,434,529
3	Park and Recreation Facilities	343,230,000	353,343,060	351,120,305	906,593	1,316,162
4	Library Facilities	46,200,000	52,148,600	47,748,516	372	4,399,712
5	Cultural Arts Facilities	60,855,000	63,821,447	63,401,924	0	419,523
6	City Hall, City Service and Maintenance Facilities	34,750,000	36,216,478	33,623,570	9,524	2,583,383
7	Land Acquisition Under Land Bank Program	1,500,000	1,500,000	1,474,169	0	25,831
8	Economic Development	41,495,000	45,060,053	42,826,230	0	2,233,824
9	Farmers Market Improvements	6,635,000	6,933,754	6,584,013	0	349,741
10	Land Acquisition in the Cadillac Heights Area	22,550,000	22,727,451	11,822,166	12,654	10,892,631
11	Court Facilities	7,945,000	8,146,606	7,869,762	0	276,844
12	Public Safety Facilities and Warning Systems	63,625,000	66,072,938	65,405,081	605,631	62,227
<b>Total</b>		<b>\$1,353,520,000</b>	<b>\$1,405,218,107</b>	<b>\$1,338,227,574</b>	<b>\$20,900,390</b>	<b>\$46,090,143</b>

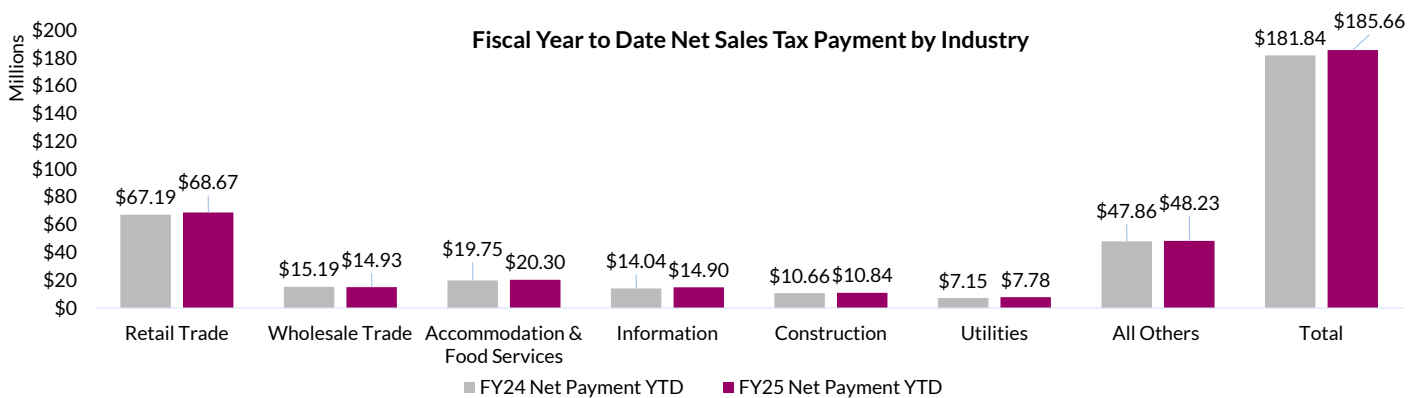
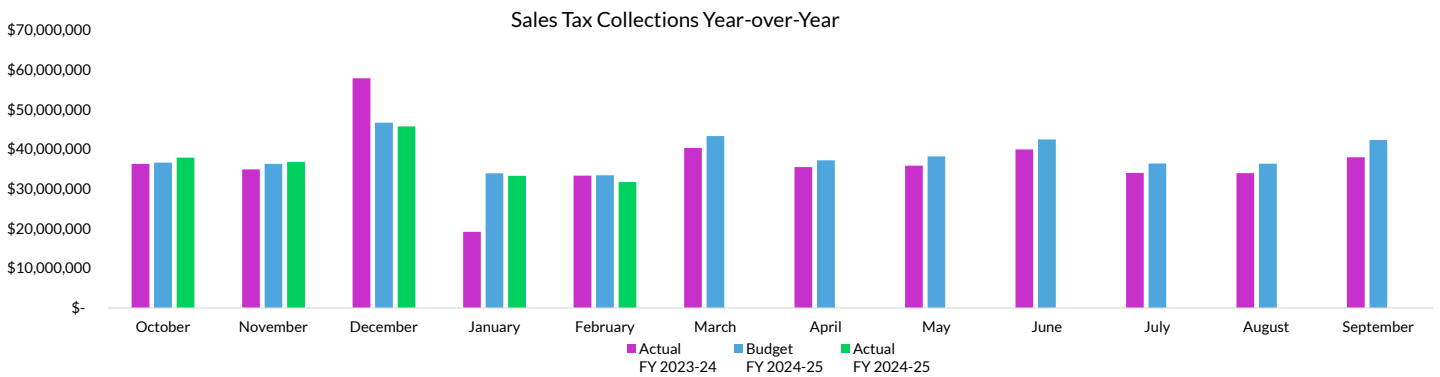
Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

\*\* The unencumbered balance increased from January to February by \$123,832 due to the release of encumbrances for completed projects.

# ECONOMIC INDICATORS

## Sales Tax

The current sales tax rate is 8.25 percent - 6.25 percent goes to the state, one percent to the City, and one percent to DART. The FY 2024-25 Sales Tax budget is \$463,804,071. As of February 28, 2025, the year-end forecast is at budget. We will update the forecast throughout the year as additional information becomes available. The charts in this section provide more information about sales tax collections.





## FY 2024-25 Financial Forecast Report

**ECONOMIC INDICATORS**

Year-over-Year Change in Sales Tax Collections		
Industry	February FY25 over February FY24	FYTD25 over FYTD24
Retail Trade	-8%	2%
Wholesale Trade	-13%	-2%
Accommodation and Food Services	-1%	3%
Information	-4%	6%
Construction	-24%	2%
Utilities	26%	9%
All Others	0%	1%
Total Collections	-5%	2%

**Retail Trade.** Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

**Wholesale Trade.** Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable non consumer goods, and (c) raw and intermediate materials and supplies used in production.

**Accommodation and Food Services.** Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

**Information.** Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

**Construction.** Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g., highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

**Utilities.** Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

**All Others.** Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

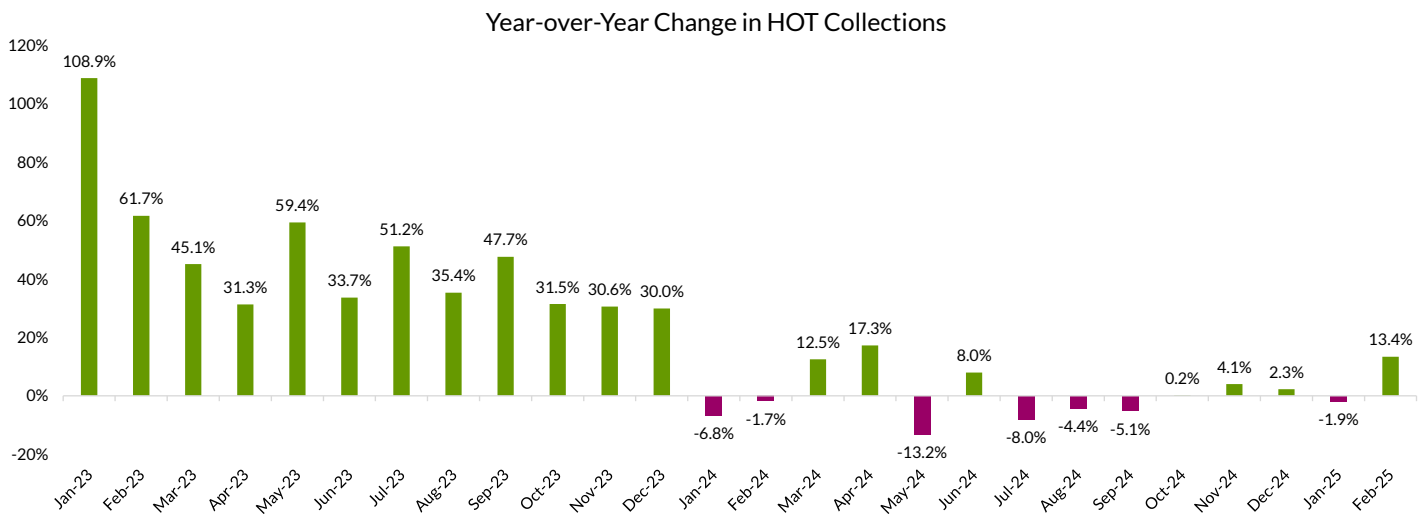
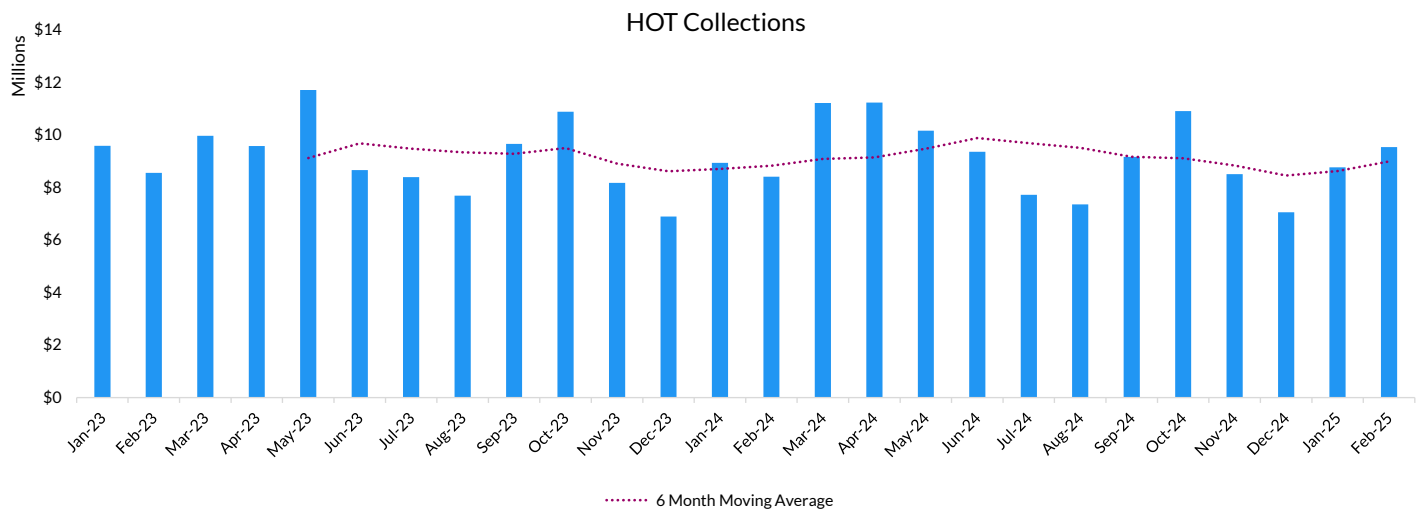
FY 2024-25 Financial Forecast Report

# ECONOMIC INDICATORS

## Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 15 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)—six percent goes to the state, and nine percent goes to the City. Of the nine percent to the city, two percent is to be used for the Convention Center Expansion and the Fair Park Facilities Venue Projects and seven percent is allocated for Visit Dallas, Office of Arts and Culture, and Kay Bailey Hutchison Convention Center Dallas. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months.

Beginning November 2022, the HOT rate collected by the City of Dallas increased from seven to nine percent. HOT allocations including the additional two percent are reflected beginning in January 2023.



FY 2024-25 Financial Forecast Report

# ECONOMIC INDICATORS

## Convention Center Event Bookings

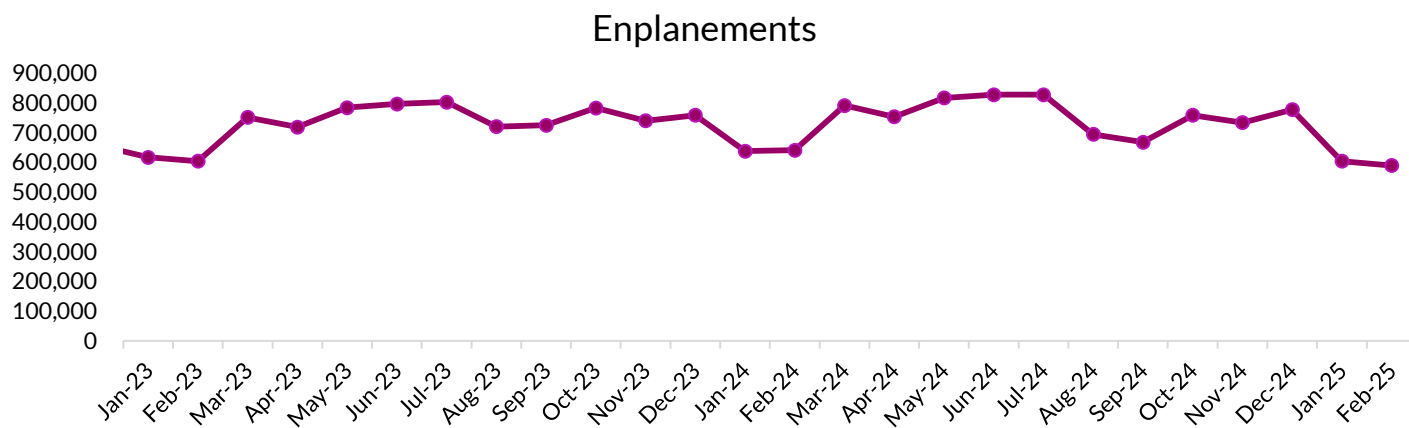
The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY23 Actual	FY24 Actual	FY25 Planned	FY25 Actual/Forecast*
October	10	11	7	7
November	2	4	8	8
December	12	7	6	7
January	5	10	9	10
February	14	15	9	9
March	10	11	4	4
April	6	4	2	3
May	10	8	4	6
June	12	9	9	9
July	5	5	7	4
August	5	5	4	2
September	5	4	4	3
<b>Total</b>	<b>96</b>	<b>93</b>	<b>73</b>	<b>72</b>

\* Decrease in the total number of FY25 forecasted events attributable to the reduction in building space available for events due to pre-construction phase, preparation for FIFA, and enabling works for construction.

## Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.

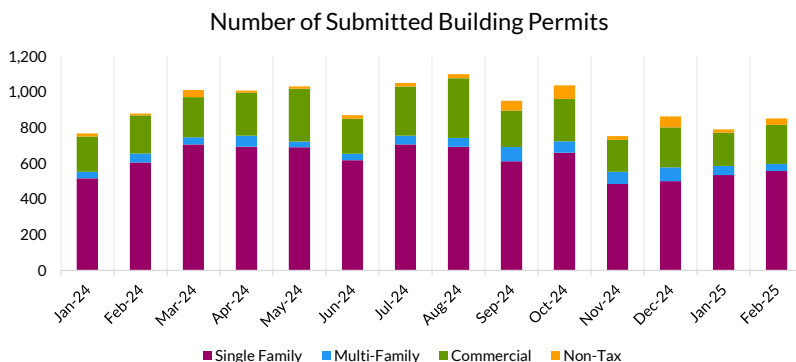


FY 2024-25 Financial Forecast Report

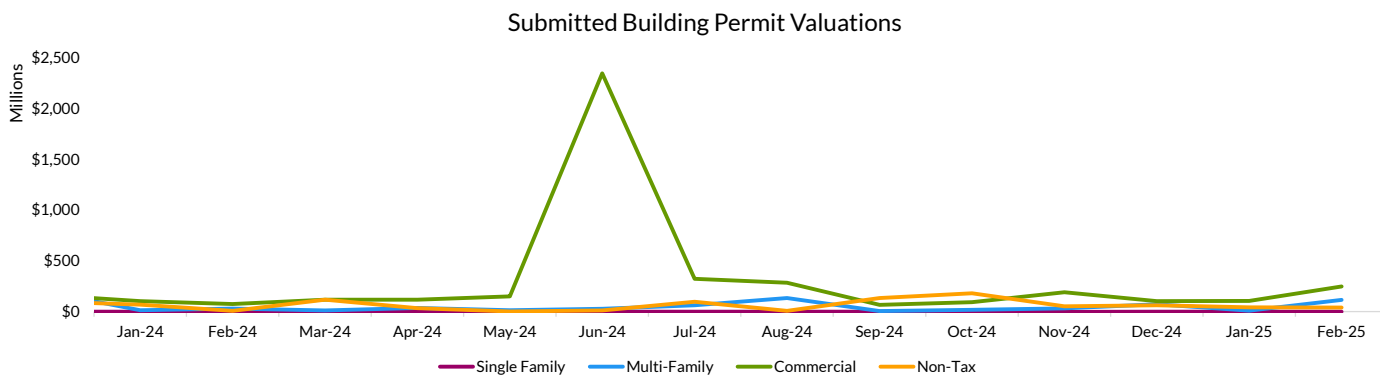
# ECONOMIC INDICATORS

## Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/job growth, housing supply, gross domestic product, population, vacancy rates, and others.



Source: Data from POSSE Land Management software (Development Services)



Source: Data from POSSE Land Management software (Development Services)

\*Single-family home valuations are estimations only.

\*\*June 2024 data includes three major permit submissions.

# BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker (BIT) reports on 30 activities included in the FY 2024-25 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is “complete” (blue circle), “on track” for completion by the end of the fiscal year or life of the program initiative (green check mark), “on hold” by City Manager's Office (black circle), “at risk” of not being completed by the end of the fiscal year (yellow exclamation mark), or “canceled” (red x). We have organized the BITs by the seven pillars of our Foundational Structure. The BIT numbers remain the same.



4

Complete



26

On Track



0

On Hold



0

At Risk



0

Canceled

## In the Spotlight

### Support Artistic and Cultural Organizations

The Office of Arts and Culture (OAC) continues its work to expand and prioritize its support for ALAANA (African, Latinx, Asian, Arab, and Native American) artists and organizations.

OAC is currently working to allocate funding for the third and final round of ArtsActivate 2026, OAC's project-based funding program which historically has significant impact in our goals to support our Dallas-based ALAANA artists and organizations. OAC staff will work together with the Allocations Committee of the Arts and Culture Advisory Commission to make funding recommendations for approximately \$500,000. All recipients of funding will provide arts and culture opportunities across Dallas for our residents and visitors to enjoy through the rest of the fiscal year.

OAC is also ramping up its second year of its Culture of Value Month where artists and organizations are partnered with participating library branches and rec centers to provide one-time arts and culture services in every City Council District. OAC anticipates 100% of the \$150,000 allocated for this program will go to support our Dallas-based ALAANA artists and organizations.

Finally, OAC continues its support of ALAANA artists and organizations at each of our cultural centers through programming and art exhibits throughout the year giving voice and representation to the incredible diversity of Dallas' artists.



## FY 2024-25 Budget Initiative Tracker

**SAFE****1 Police Response Times** 


**INITIATIVE** Improve response times to high priority calls by hiring 250 police officers in FY 2024-25 and implementing a recruitment referral bonus pilot program targeted at increasing the number of qualified candidates for employment as Police Officer Trainees or Later Police Officers resulting in a projected headcount of 3,182 police officers by September 30, 2025 (DPD).

**STATUS** The first academy class of FY 2024-25 started in November 2024 with 40 recruits, followed by the second class in January 2025 with 50 recruits. By the end of February, the total officer headcount is 3,157, with 17 officers leaving during the month. Four more academy classes are scheduled for the year, each aiming to recruit 48 to 50 officers. DPD anticipates ending FY 2024-25 with 3,232 officers, higher than the budgeted headcount of 3,162 officers.

**3 Single Function Paramedic Program** 

**INITIATIVE** The Single-Function Paramedic Program aims to enhance recruiting flexibility, improve response times, and increase operational efficiency. In FY 2024-25, Dallas Fire-Rescue (DFR) will add 4 new Single-Function Paramedic positions to support the program's growth. These additions will enable up to eight units, depending on available staffing, to be deployed across various areas to address peak-hour call volumes (DFR).

**STATUS** DFR has successfully hired four Single Function Paramedics. DFR currently has eight Single Function units in service.

**5 Reimagine 911 Communications** 


**INITIATIVE** Create a career series in 911 Communications to reflect current market conditions, enhance recruitment, reduce attrition, and reduce uniform overtime staffing in 911 Communications. In FY 2024-25, DPD will reduce the vacancy rate in three (3) hard to fill positions (Call Taker, Dispatcher and Police Report Representative) from the current 22 percent to 18 percent by December and reduce uniform overtime in 911 Communications by \$125,000 (5 percent) or more (DPD).

**STATUS** DPD, in collaboration with HR, has developed a plan for Phase I to implement a new career path for Call Takers, Dispatchers, and Report Representatives. Reclassifications and salary adjustments took effect in November 2024, with the increase in shift pay beginning December 2024. While overtime was 14.1% higher year-over-year through January, by February it had dropped to 5.8% year-over-year and continues to trend downward. Meanwhile, the vacancy rate for these positions has decreased to 19.8%.

**2 Right Size the Fire Department** 


**INITIATIVE** Optimize the Fire Department's staffing model by adding personnel to enhance coverage and support growth. For FY 2024-25, Dallas Fire-Rescue (DFR) will conduct six classes, aiming to graduate up to 203 new Fire-Rescue Officer recruits. By September 30, 2025, DFR expects to reach a total of 2,259 uniformed personnel (DFR).

**STATUS** Through the end of February DFR has hired 130 personnel, which includes laterals, rehires, trainees, Fire-Rescue Officers (FRO), Single Function Paramedics, and Fire Prevention Officers. The February academy class had 35 FRO recruits enrolled and DFR forecasts that the April, May, July and August academy classes will each have 30 enrolled. Through February, DFR has 2,279 uniform personnel and expects to end the year at 2,259 uniform personnel after future hiring classes and expected attrition.

**4 Drug Testing** 

**INITIATIVE** Increase funding by \$1 million to eliminate the backlog of drug testing in FY 2024-25. The initial backlog consisted of 2,948 items. DPD anticipates transferring all items to be tested to Armstrong Forensic Laboratory by the end of May, with all test results received by August (DPD).

**STATUS** As of February 2025, DPD has 85 items remaining in the drug testing backlog, with plans to transfer all items to Armstrong Forensic Laboratory by May and receive test results by August.

**6 Property Room Compliance** 

**INITIATIVE** Manage and clear the backlog of evidence tracking and reporting in order to comply with state law. In FY 2024-25, DPD will hire one Supervisor, and nine Crime Technicians to reduce the backlog of DWI evidence by 63 percent, sex assault evidence by 63 percent, drug evidence by 100 percent, and drug disposal by 100 percent (DPD).

**STATUS** Interviews for the new positions are complete, and candidate selections are in progress. Four of the eight selected Crime Technician candidates are set to onboard in March, while the Supervisor and the remaining positions are still undergoing background checks. As of February end, backlog for drug disposal volume has decreased by 54%, and other evidence backlogs are starting to reduce.

## FY 2024-25 Budget Initiative Tracker

**SAFE****7 Sick Leave Exchange Pilot Program** 

**INITIATIVE** Implement a Sick Leave Exchange Pilot Program to improve attendance. In FY 2024-25, DPD will implement a Sick Leave Exchange Pilot Program and with a targeted reduction in average annual sick days per officer from 6.25 days to 5.5 days (DPD).

**STATUS** Nearly 700 officers applied for the Sick Leave Exchange Pilot Program, and 566 were deemed eligible and have received payments, with additional 28 applications under final review. As of February 2025, the average sick days per officer is 3.00 compared to 7.78 in February 2024, and DPD is projecting to end FY 2024-25 with an average of 5.59 sick days per officer.

**8 Gate Repairs** 

**INITIATIVE** In FY 2024-25, DPD will implement Phase I gate repairs at all locations by the end of the fiscal year and reduce uniform overtime by 9,800 hours by September 30, 2025 (DPD).

**STATUS** Gates at all stations are operational, with major repairs and rebuilds in the planning stages. Sworn overtime for station security has decreased by 93% year-over-year through February, which is about 7,900 fewer hours of station security overtime.

**9 Youth Operations** 

**INITIATIVE** In FY 2024-25, DPD will hire four investigative support officers and six detention officers to manage juvenile cases and reduce the backlog from 7 days to 2 days (DPD).

**STATUS** As of February, out of the four candidates selected, two Investigative Support Specialist and one Detention Officer positions have been filled while remaining positions currently undergoing background check. The hiring process is ongoing to fill the remaining positions.

## FY 2024-25 Budget Initiative Tracker

**VIBRANT****10 Support Artistic and Cultural Organizations** 

**INITIATIVE** In FY 2024-25, the Office of Arts and Culture (OAC) will expand and prioritize its support for ALAANA artists and arts and culture organizations by increasing their share of total funding from 35% to 37% (OAC).

**STATUS** As of February, 48% of total cultural services funding has been allocated to ALAANA artists and organizations.

**11 Strengthen Park Security Presence** 

**INITIATIVE** In FY 2024-25, PKR will spend \$700,000 to strengthen park security presence by continued investments in lighting and security cameras (PKR).

**STATUS** As of February, PKR has encumbered approximately \$635,000 of the total budget allocation of \$700,000. Projects include purchasing and installing new cameras at ten community park and recreation centers, purchasing four camera trailers, and retaining a security consultant. The remaining funds of approximately \$65,000 will be allocated towards additional security and safety equipment at various locations

**12 Dallas' NextGen Intentional Connections** 

**INITIATIVE** Through the newly formed Children, Youth, and Young Adult team in the Office of Community Care & Empowerment, generate feedback on youth programs, initiatives and priorities from 5,000+ youth and stakeholders through events, surveys and other activities (OCC).

**STATUS** Approximately 4,301 total youth surveys were completed through February 2025. Staff and Youth Commissioners are finishing up securing the final responses at planned events during the remainder of Quarter 2 and anticipate meeting the goal of 5,000 during the third quarter of FY2024-25.



## FY 2024-25 Budget Initiative Tracker

**GROWING****13 Planning and Development** 

**INITIATIVE** Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development. In FY 2024-25, PDV will reduce commercial permitting review year over year (PDV).

**STATUS** Comparing year-over-year, significant improvements were made in the commercial permitting process. For Commercial Remodel permits, processing times dropped from 15 days to 5 days, and issuances increased by 8 permits despite 11 fewer submittals. Commercial Additions saw faster reviews, with issuance time reduced from 72 days to 42 days and initial review time cut from 47% to 30%, although submittals decreased from 18 to 12. New Commercial submittals remained steady, and February processing times improved by 65 days. While some variability remains, overall trends reflect increased efficiency and steady progress.

**15 Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan** 

**INITIATIVE** Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2024-25, CCT will complete the architectural/design and preconstruction phases of the convention center, the Black Academy of Arts and Letters and the Arena components of the master plan (CCT).

**STATUS** CCT will deliver on the preconstruction phases of the convention center, the Black Academy of Arts and Letters and the Arena components of the master plan. The implementation of the work will be based on the provisions and timelines detailed in the specific revenue bond and construction schedules that will be drafted and completed in several phases by September 2025.

**14 Infrastructure Investment Fund** 

**INITIATIVE** Allocate funding from the Infrastructure Investment Fund to stimulate private investments in distressed areas as part of implementation of the Economic Development Policy (ECO). In FY 2024-25, ECO will provide a recommendation to City Council to allocate 95 percent of funding from the Infrastructure Investment Fund for new development in Target Areas as defined by the City of Dallas Economic Development Incentive Policy (ECO).

**STATUS** Through the end of February 2025, the Office of Economic Development has facilitated City Council approval of \$11.1 million of Infrastructure Investment Funding (IIF) to projects in Target Areas, including \$7 million to support Forest Forwards \$66 million redevelopment of the historic Forest Theater, \$1.1 million to support the City's \$13.7 million acquisition of the Adventure Landing property for use as a future community park, and \$3 million to support the City's \$8 million construction of Phase 1 of Roland G. Parrish park.

## FY 2024-25 Budget Initiative Tracker

# LIVABLE

### 16 Reduce Blight

**INITIATIVE** Continue investments to remove dangerous properties and improve the quality of life in neighborhoods. In FY 2024-25, CCS will demolish 32 properties/structures with increased investment of \$500,000 (CCS).

**STATUS** As of February CCS has contracted, facilitated, and overseen 15 demolitions, spending approximately \$543,000 of the total allocated budget of \$976,000. There is approximately \$433,000 remaining for demolitions, with several small and large-scale demolitions still pending.

### 17 Addressing Animal Cruelty

**INITIATIVE** Establish a partnership with an external organization to support Dallas Animal Services (DAS) in providing services related to suspected animal cruelty. In FY 2024-25, DAS will establish a partnership that will allow DAS to prioritize public safety and life-saving initiatives while reducing costs and capacity demands (DAS).


**STATUS** DAS is seeking a vendor through an RFQ process to support Suspected Animal Cruelty (SAC) operations, defining roles for transport, housing, medical care, forensics, security, and feeding by a third-party vendor, with contract specifications under review in consultation with DPD and an advertisement expected by April 2025. This partnership will assist both DAS and DPD in providing services for animals suspected of cruelty or neglect.

### 18 Addressing Homelessness

**INITIATIVE** The R.E.A.L. Time Rapid Rehousing (RTR) initiative team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, will strive to reach its new goal of decreasing homelessness by 50 percent by the end of 2026 (OHS).

**STATUS** The local Continuums of Care (CoCs) conducts an annual nationwide count of sheltered and unsheltered homeless individuals, typically in January. The collected data is generally available by April. An update will be provided at that time.

## FY 2024-25 Budget Initiative Tracker

**SUSTAINABLE****19 Clean Sweep** 


**INITIATIVE** Launch Clean Sweep! a proactive citywide program to keep Dallas and External Partners' right-of-way clean while also addressing clean-up and implementing preventive measures at homeless encampments. In FY 2024-25, Transportation and Public Works (TPW) will hire 17 staff, provide increased mowing and litter removal cycles, launch a public awareness campaign, and clean 120 homeless encampments by September 30, 2025 to ensure success of a consolidated approach to keep Dallas clean (TPW).

**STATUS** As of February 2025, there were 134 encampments cleaned and 11 of 17 staff positions have been filled.

**21 Street Maintenance** 

**INITIATIVE** Invest \$125.4 million in funding to improve approximately 710 street lane miles (TPW).

**STATUS** As of February 2025, 171.3 planned lane miles were improved and \$40 million has been spent.

**23 Pavement Model** 

**INITIATIVE** Invest \$500,000 to update the annual paving model. In FY 2024-25, TPW will update the annual paving model by March, 2025 (TPW).

**STATUS** As of February 2025, contract for data collection for pavement conditions has been executed, and data collection is now in progress. The annual paving model is anticipated to be completed by October 2025.

**20 Optimize Infrastructure at Dallas Love Field** 

**INITIATIVE** Finalize the Dallas Love Field Terminal Area Master Plan (TAMP) to meet growing demand and establish a flexible framework to guide future development and improve the customer experience. In FY 2024-25, AVI will complete the TAMP by June, 2025 (AVI).

**STATUS** In February 2025, the Dallas Airport System Master Plan team—comprised of DAS staff, Ricondo and Associates, and supporting sub-consultants—continued refining the preferred development alternative for Love Field. The team presented the latest iteration of the concept to the executive leadership and key stakeholders, gathered valuable feedback, and incorporated adjustments as needed to further shape the plan.

**22 Contractor Inspections** 

**INITIATIVE** Launch a web-based platform which provides an efficient method for Transportation and Public Works (TPW) teams to streamline processing of contractor quantity verification, inspection documentation, and invoicing which will allow TPW to increase the number of inspections for capital, maintenance, and sidewalk project sites by approximately 10% percent for FY 2024-25 (TPW).

**STATUS** As of February 2025, TPW has made 9,444 inspections. Daily quantity verifications using the PowerQV system is ongoing between the city and contractors.

FY 2024-25 Budget Initiative Tracker

# FISCALLY SOUND

## 24 Grant Acquisition and Compliance

**INITIATIVE** Enhance grant acquisition and compliance. In FY 2024-25, Budget & Management Services will implement a process to identify strategic alignment for grant acquisition, inventory grant capacity in each department to ensure successful management of grant compliance and implement a compliance training program to support and strengthen grant compliance in the departments (BMS).

**STATUS** Budget & Management Services (BMS) established a prioritization process for grant opportunities to ensure strategic alignment to City Council goals and City Council approved strategic plans and held meetings with departments this past fall to review strategic alignment, successful applications and missed opportunities. Grant compliance training was launched in February 2025 with ongoing classes available in LearningZen. Lastly, BMS working to finalize implementation of Grant Lifecycle Management which will allow departments to track grants from application to completion.

## 26 Owner Controlled Insurance Program

**INITIATIVE** Provide OCIP/ROCIP broker services that will develop marketing specifications to competitively secure the best and essential insurance coverages at the most reasonable cost for construction of the Kay Bailey Hutchinson Convention Center Master Plan (ORM).

**STATUS** ORM retained a broker who has returned the feasibility study. ORM and CCT collaborated to review the study and approved recommended coverage lines. CCT will incorporate these coverage lines into the procurement process for General Contractors. Once the General Contractor is awarded, ORM will procure the essential insurance coverages based on the award.

## 25 Talent Acquisition

**INITIATIVE** Develop a strategic workforce plan to proactively identify future hiring needs at the position and skills level to maintain business continuity needs (HR).

**STATUS** HR is seeking third-party feedback to incorporate best practices and gather input from executive leadership on the initiative's scope and available resources. Additionally, HR is exploring the use of large language models to efficiently analyze job descriptions for over 1,500 positions across the City, aiming to streamline the process of identifying critical roles and skills.

## 27 Dallas Police and Fire Pension System (DPFPS) and Employee Retirement Fund (ERF)

**INITIATIVE** Improve both DPFPS and ERF funding through implementation of new City Council approved funding plans and enhance communication between the City and both Funds (CCO).

**STATUS** The implementation of the funding plan for the Employee Retirement Fund (ERF) is planned to start at end of the FY 2024-25 with an effective date of October 1, 2025. The funding implementation for the Dallas Police and Fire Pension System (DPFPS) began October 2024.

## FY 2024-25 Budget Initiative Tracker

**CORE****28 Internal and External Communications** ✓

**INITIATIVE** Create a single front door for internal and external communication and enhance two-way engagement and responsiveness by reimagining service delivery by creating the Office of Communications and Customer Experience/311 (CCX/311). In FY 2024-25, CCX/311 will launch a citywide communications plan and engagement model to enhance communication and the quality of engagement with residents (CCX).

**STATUS** CCX has taken several steps to operationalize the new Citywide communication strategy by identifying subject matter experts for key pillars, recruiting leadership positions, and launching proactive communication channels. To ensure consistency, tools such as new department logo lockups, email signature guidelines, a social media graphics toolkit, and new community engagement standards tailored to the diverse communities we serve will be rolled out by April 2025.

**30 Dallas Municipal Court Case Management System** ✓

**INITIATIVE** Replace the legacy Incode case management system for Dallas Municipal Court. In FY 2024-25, the City will invest \$4.4 million to replace the legacy court case management system. This is a joint project between Dallas Municipal Court (DMC) and Information Technology Services (ITS/DMC).

**STATUS** The contract for the new legacy court case management system will be extended, requiring a new RFCSP to be issued for vendor re-bidding.

**29 Management of Citywide Assets** ✓

**INITIATIVE** Reposition the new department of Facilities and Real Estate Management (FRM) to streamline operations, improve accountability, and efficiently use existing resources and expertise to manage City real estate assets. In FY 2024-25, FRM will implement internal process improvements to improve the review of current assets and implement a third-party property maintenance model for selected assets (FRM).

**STATUS** Preliminary responses from FRM's Citywide, multi-phase asset review initiative highlighted the need for a comprehensive strategic real estate plan, prompting staff to explore a potential solicitation and funding options for professional services. The third-party maintenance pilot program solicitation will proceed once tenant and City roles and responsibilities are confirmed, expected by fiscal year-end. New and revised Administrative Directives, initiated in January, include ongoing collaboration with an internal stakeholder group dedicated to updating protocols for the use of the Land Building and Management System, along with processes related to real property acquisitions, divestitures, property management responsibilities, and the annual review.

## FY 2024-25 Budget Initiative Tracker

**MULTI-YEAR INITIATIVES**


While most initiatives can be completed in a single fiscal year, several FY 2021-22, FY 2022-23, and FY 2023-24 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these fourteen initiatives below, using the initiative numbers from the prior reports for reference.



6  
Complete



9  
On Track



1  
On Hold



0  
At Risk



1  
Canceled

**FY 2021-22****13 Affordable Housing Units** 

**INITIATIVE** Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for up to 250 new affordable single-family and 1,000 multifamily units over the life of the program (based on the mix of projects and the amount of funding requested). The program will be implemented from FY 2022-23 through FY 2023-24 with new units projected in years 2 and 3 due to construction timelines (HOU).

**STATUS** Housing is implementing this new funding with four projects:

Jaipur Lofts (CD 2): A 71-unit multifamily affordable housing development for households at or below 80% AMI. Approved by City Council on August 24, 2022 (22-1193) with \$2.52 million in ARPA funds. Construction is complete and now in lease up phase.

Cypress Creek at Montfort (CD 11): A 168-unit mixed-income development, with 116 units for households earning up to 80% AMI. Approved on August 24, 2022 (22-1191) with \$4.1 million in ARPA funds. Construction began in August 2024.

Greenleaf Lake June (CD 5): A 125-unit single-family housing project, with 20% of homes for households at or below 80% AMI and the rest up to 120% AMI. Approved on January 12, 2022 (22-1024) with \$1.85 million in ARPA funds. Re-zoning was approved on October 3, 2024. Construction begins early 2025.

1950 Ft. Worth Ave (PSH) Project (CD 1): A 40-unit Permanent Supportive Housing development. Approved on February 14, 2024 (24-0260) with \$547,000 in ARPA funds for design. Construction has not yet started.

**14 Preservation of Affordable Housing** 

**INITIATIVE** Devote \$11.3 million for the preservation of affordable housing and investment in water and sewer infrastructure in qualified census tracts. In FY 2021-22, HOU will spend \$2 million for neighborhood infrastructure and \$2 million to preserve 20 housing units (HOU).

**STATUS** As of February, \$3.9 million of the \$11.3 million for preservation has been spent or committed. A total of 13 homes are under construction and 32 have been completed. A partnership with DWU has added over \$2 million to this program. Of this amount \$600,000 has been spent or encumbered.

Housing will seek City Council approval on April 23, 2025, to allocate \$7 million dollars from this ARPA project to a multi-family development project, Braniff Lofts located at 2801 Wycliff Ave in council district 14. This development project is a 48-unit permanent supportive housing project to include 12 studios and 36 one-bedroom apartments. Eighteen of the units will serve those experiencing homelessness.

**27 Wi-Fi at Park Facilities** 

**INITIATIVE** Install Wi-Fi at 63 park facilities (PKR).

**STATUS** As of February, a total of 57 sites have been completed. The remaining six WiFi sites have received Access Point equipment and an installation timeline has been established, with estimated completion by summer 2025.

## FY 2024-25 Budget Initiative Tracker

**MULTI-YEAR INITIATIVES****32 Bike Lanes** 

**INITIATIVE** The project to improve the bike lane network is a multi-year effort and multi-year initiatives have been combined for reporting. This initiative now reflects FY 2022-23 initiative #31 (spend \$2.5 million to design and/or implement 10 lane miles), and FY 2021-22 initiative #32 (spend \$2.0 million to design and/or implement 18 lane miles) (TPW).

**STATUS** As of February 2025, TPW has spent \$3,620,000 of the \$4,500,000 in available funding on design, study, or completion of 22.8 lane miles.

**34 Accessibility** 

**INITIATIVE** Implement software system to track identified American Disabilities Act (ADA) compliance issues and barrier removal costs (OEI).

**STATUS** The contract is currently being routed for final signatures and approvals. Once signed, OEI and ITS anticipates receiving final Council approval to acquire the software before the end of FY 2024-25, after which work will focus on configuration and implementation in FY 2025-26.

**35 Water/Wastewater Service** 

**INITIATIVE** Accelerate the extension of water and sewer services to all 47 occupied and unserved areas of the City (DWU). In FY 2021-22, DWU will award approximately \$9.5 million for the design of 211,219 feet and construction of 9,960 feet of new pipelines in Mesquite Heights, Killough Blvd & Wasco Lane, and Gooch Street areas (DWU).

**STATUS** Through February 2025, 43 identified, occupied unserved areas, including approximately 99,820 feet of new pipelines have been awarded for construction to receive water and wastewater infrastructure improvements. By the end of 2026, construction of approximately 100,000 feet of water and wastewater in 43 occupied areas will be complete.

DWU is working to develop a plan to utilize the remaining \$1.17 million and identify additional funding to complete the remaining four occupied, unserved areas. Of the remaining nine locations that are within the four occupied, unserved areas, some may be deferred or canceled due to significant challenges and high costs to serve a small number of properties, neighborhood opposition to the work, more efficient regional opportunities, and lower priority areas. Additional conversations with City management, City Council, and the community are anticipated for input on the approach for several of the remaining locations. Housing & Community Development is continuing outreach and implementation of the residential connection program with the \$2.2 million investment by the City as the public infrastructure is placed in service.

**FY 2022-23****2 City Development Code** 

**INITIATIVE** Overhaul the City's Development Codes (Chapters 51, 51A, and 51P) to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies. In FY 2022-23, PDV will execute a consultant contract, work alongside the consultant to perform a technical analysis of the effectiveness of current development codes and begin the public engagement process to ultimately reduce the total land development timeline (PDV).

**STATUS** With the adoption of ForwardDallas 2.0, code reform will be a key focus area and public engagement is set to begin. The Camiros consultants are actively collaborating with staff to conduct a technical analysis of the current code, further refining the draft diagnostic, establishing a framework for communication, and developing a dedicated website. In March 2025, PDV launched the project's name, branding, and website, with a presentation to the Zoning Ordinance Advisory Committee at the end of the month to officially introduce the consultant and the project to the public.

**20 City Facility Security Assessment** 

**INITIATIVE** In FY 2022-23, initiate \$2.9 million [of \$6.4 million allocated] of high-priority improvements identified through the City Facility Security Assessment including perimeter access control, security camera systems, radio systems, officer shelter space, vehicles access control, panic notification, lighting, weapons screening, security operating center upgrades, security staffing, and intrusion detection (DMC and MSH).

**STATUS** Dallas Municipal Court (DMC) has initiated over 103 projects and has successfully completed and expensed 48. Currently, 55 of these projects are in the installation/construction phase. Completed projects include installing park lighting, surveillance systems, access controls, window treatments, radios, and garage doors. As of February 2025 \$5.9 million has been encumbered, and job projects for installing badge access and security cameras have commenced at various branch libraries and the Dallas Animal Shelter.

## FY 2024-25 Budget Initiative Tracker

**MULTI-YEAR INITIATIVES****FY 2023-24****5 Kay Bailey Hutchison Convention Center Dallas** 

**INITIATIVE** Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2023-24, CCT will complete the A&E design for the first phase of the expansion plan - 3C West of Lamar & Dallas Memorial Auditorium and award a contract for construction services (CCT).

**STATUS** The convention center project is slated to be completed first quarter 2029. CCT achieved the deadline to go into the design and early pre-construction phase by year-end 2024. The pre-construction phase will last one year. During that time, CCT will start construction with enabling works (demolition, etc.) with full construction beginning in late calendar year 2026, and construction on components 1, 3 and 4 completed by March 2029.

**9 Minor Home Repair Program** 

**INITIATIVE** Support senior residents and invest \$1.7 million in the Minor Home Repair Program. In FY 2023-24, HOU will approve up to 150 applications for grants up to \$10,000 to improve accessibility within the home and increase safety and efficiency (HOU).

**STATUS** Council approved an amendment to the Home Repair Programs on March 27, 2024, to better serve seniors through the new HIPP Major Systems Repair Program (MSRP), funded with \$2.2 million. Applications opened in August 2024, and as of February 28, 2025, 32 homes are under review for assistance. This includes homes inspected and awaiting construction. Housing will approve up to 100 applicants total to be served and expend all funds allocated to seniors; then Housing will close this project.

**11** 

**INITIATIVE** Invest in an Urban Agriculture Infrastructure grant program to aid urban agriculture stakeholders (OEQS). In FY 2023-24, OEQ will establish a grant program and award at least one grant, not to exceed \$10,000 to an urban agricultural organization seeking to implement urban agricultural facilities (OEQS).

**STATUS** Dallas County has received funding from OEQS. Dallas County Health and Human Services (DCHHS) is announcing the award recipients. Elected officials are expected to spend the allocated amount by the summer of 2025.

**13 Solar Installation** 

**INITIATIVE** Invest \$500,000 in FY 2023-24 for solar energy initiative at City facilities (FRM).

**STATUS** Approximately \$200,000 has been spent to upgrade the electrical switchgear equipment at the Bachman Recreation Center to support the new solar and battery system to be installed at that facility. The remaining balance of the \$500,000 will be used for maintenance and repair of existing failed solar equipment installed on City facilities to ensure that our current solar systems are operating at their full potential. The solicitation for maintenance and repair of existing solar equipment was approved by the City Council on February 26, 2025. Maintenance will begin after a vendor-led inventory assessment.

**18 Dallas Police Department Forensic Lab** 

**INITIATIVE** Streamline the forensic analysis of digital evidence and ensure compliance with statutory regulations. In FY 2023-24, DPD will create a Forensic Lab in the Police Technology unit, hiring two Digital Forensics Analysts, two Senior Digital Forensics Analysts, and one Supervisor (DPD).

**STATUS** The Police Technology unit has finalized Standard Operating Procedures for the new Forensic Lab. Positions have been reclassified and posted, with one Senior Digital Forensics Analyst and Supervisor position filled. The remaining three positions have been reposted for hiring.

**20 Short-Term Rental Registration Program** 

**INITIATIVE** Create a short-term rental registration program and inspection team to ensure compliance and oversight of rental properties (CCS).

**STATUS** The City of Dallas City Attorney's Office is currently reviewing the recent appellate court ruling on short-term rental enforcement to assess the necessity of further appeal. CCS will continue to uphold enforcement, maintaining the injunction until legal guidance is received. All staff positions are filled, with team members temporarily aiding with inspections and administrative tasks across various rental programs. This work offers additional training in preparation for future short-term rental enforcement. The Department and staff are ready to take immediate action if the injunction is lifted.



## FY 2024-25 Budget Initiative Tracker

**MULTI-YEAR INITIATIVES****26 Sidewalk Master Plan** 

**INITIATIVE** Continue improvements in pedestrian mobility by reconstruction and repairing sidewalks in the Sidewalk Master Plan. In FY 2023-24, TPW will spend \$4.3 million to complete 9 sidewalk projects which equates to approximately 7.3 miles of sidewalk improvements (TPW).

**STATUS** As of February 2025, six out of nine sidewalk projects have been completed, covering a total of 5.37 miles at an approximate cost of \$4 million. Two sidewalk projects are currently in progress. TPW is on track to complete all nine sidewalk projects this fiscal year.

**30 Drainage Improvements** 

**INITIATIVE** Invest \$35.1 million in capital funding for stormwater and drainage management to minimize flooding in 31 areas (SDM).

**STATUS** As of February 2025, SDM has invested \$25 million citywide, completing one project, with 19 projects currently in development. Of these, 17 are in the design phase and two are under construction.

**35 Fair Housing Equity Plan** 

**INITIATIVE** Reduce disparities while improving outcomes in fair housing through the development of a New Fair Housing Equity Plan. In FY 2023-24, OEI will procure a consultant that will support the development of thorough, inclusive plan that will support the actions of affirmatively further fair housing in Dallas (OEI).

**STATUS** OEI collaborated with internal stakeholders to review the updated Analysis of Impediments (AI) and, after gathering feedback, published the 2024 AI report. The findings will guide other city plans, including the Fair Housing Equity Plan. OEI has also filled the vacant Fair Housing Administrator position, who will lead the development of the Fair Housing Equity Plan by working with internal and external stakeholders to address barriers to equity in fair housing initiatives.

The development of a Fair Housing Equity Plan was initially based on proposed federal guidance that would have required such a plan. However, on February 27, 2025, the U.S. Housing and Urban Development (HUD) department announced the termination of the Affirmatively Furthering Fair Housing (AFFH) rule. As a result, the City of Dallas is no longer mandated to develop a standalone Fair Housing Equity Plan.

After careful evaluation, we have decided not to proceed with creating a separate plan. Instead, fair housing equity will be integrated into a broader equity plan initiative, which will encompass related efforts and ensure a more comprehensive and coordinated approach.



## FY 2024-25 Financial Forecast Report

**GENERAL FUND EXPENDITURES**

#	Expenditure by Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Forecast	Variance	% of Budget	% of Est
1	Budget & Management Services	4,578,495	4,578,495	4,578,495	0	32.0%	32.0%
2	City Attorney's Office	24,667,393	23,548,654	23,548,654	0	38.6%	38.6%
3	City Auditor's Office	3,214,170	3,214,170	3,214,170	0	39.6%	39.6%
4	City Controller's Office	9,071,874	9,071,874	8,954,003	(117,871)	38.4%	38.9%
5	Independent Audit	767,071	767,071	767,071	0	0.0%	0.0%
6	City Manager's Office	3,234,367	3,234,367	3,037,714	(196,653)	26.5%	28.2%
7	City Marshal's Office	22,898,830	22,898,830	22,495,170	(403,660)	35.9%	36.5%
8	Jail Contract	7,878,250	7,878,250	7,878,250	0	33.3%	33.3%
9	City Secretary's Office	3,666,127	3,666,127	3,666,127	0	42.2%	42.2%
10	Elections	1,957,274	1,957,274	1,957,274	0	66.8%	66.8%
11*	Civil Service	2,897,379	2,897,379	2,897,379	0	34.5%	34.5%
12	Code Compliance	44,596,235	44,596,235	44,596,235	0	35.3%	35.3%
13	Dallas Animal Services	19,697,228	19,697,228	22,080,518	2,383,290	47.7%	42.6%
14	Dallas Fire-Rescue	429,751,499	429,751,499	429,415,511	(335,988)	37.7%	37.7%
15	Dallas Municipal Court	11,726,719	11,726,719	11,726,719	0	41.3%	41.3%
16	Dallas Police Department	719,168,010	719,168,010	719,249,905	81,895	35.4%	35.3%
17	Data Analytics & Business Intelligence	5,811,154	5,811,154	6,056,366	245,212	39.8%	38.2%
18	Facilities & Real Estate Management	31,772,301	32,234,717	32,234,717	0	47.9%	47.9%
19	Housing & Community Development	4,462,320	4,462,320	4,414,522	(47,798)	30.0%	30.3%
20	Human Resources	8,909,365	8,909,365	9,104,090	194,725	40.9%	40.0%
21*	Judiciary	5,467,988	5,467,988	5,064,170	(403,818)	32.3%	34.9%
22	Library	44,456,759	44,456,759	44,376,728	(80,031)	36.7%	36.7%
	Management Services						
23	Communications & Customer Experience/311	9,660,834	9,660,834	9,660,834	0	41.5%	41.5%
24	Office of Community Care & Empowerment	9,218,721	9,218,721	9,218,721	0	26.9%	26.9%
25	Office of Community Police Oversight	706,614	706,614	706,614	0	31.1%	31.1%
26	Office of Emergency Management & Crisis Response	5,455,497	5,455,497	5,455,497	0	39.8%	39.8%
27	Office of Environmental Quality & Sustainability	5,340,105	5,340,105	4,947,057	(393,048)	74.5%	80.4%
28	Office of Equity & Inclusion	2,815,251	2,815,251	2,815,251	0	36.8%	36.8%
29	Office of Government Affairs	862,347	862,347	804,181	(58,166)	37.9%	40.7%
30	Office of Homeless Solutions	14,814,707	14,814,707	15,230,503	415,796	68.0%	66.2%
31	Mayor & City Council	7,769,654	7,809,889	7,706,703	(103,186)	32.0%	32.4%
32	Non-Departmental	130,607,405	130,104,754	130,067,170	(37,584)	15.8%	15.8%
33	Office of Arts & Culture	20,568,305	20,568,305	20,568,305	0	93.7%	93.7%
34	Office of Economic Development	3,783,770	3,783,770	3,783,770	0	53.3%	53.3%
35	Office of the Inspector General	0	1,118,903	1,245,499	126,596	0.0%	0.0%
36	Park & Recreation	121,827,152	121,827,152	125,704,947	3,877,795	44.9%	43.5%
37	Planning & Development	6,755,392	6,755,392	6,755,392	0	65.9%	65.9%
38	Procurement Services	4,247,838	4,247,838	3,851,675	(396,163)	27.9%	30.8%
39	Transportation & Public Works	146,108,407	146,108,407	145,541,985	(566,422)	55.4%	55.7%
	<b>Total Departments</b>	<b>\$1,901,192,807</b>	<b>\$1,901,192,971</b>	<b>\$1,905,377,893</b>	<b>\$4,184,922</b>	<b>38.3%</b>	<b>38.2%</b>
40	Liability/Claims Fund Transfer	1,217,943	1,217,943	1,217,943	0	100.0%	100.0%
41	Salary & Benefit Stabilization	1,000,000	1,000,000	1,000,000	0	0.0%	0.0%
	<b>Total Expenditures</b>	<b>\$1,903,410,750</b>	<b>\$1,903,410,914</b>	<b>\$1,907,595,836</b>	<b>\$4,184,922</b>	<b>38.3%</b>	<b>38.2%</b>

\*BMS did not receive a department update for the February reporting month. Forecast was prepared by BMS staff.

