

# Communications, Outreach & Marketing

Government Performance and Financial Management Committee April 23, 2024

Susana Solis, Director (I)

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#### **Purpose**



- Provide an overview of Communications, Outreach and Marketing
- Highlight department program, services, and activities
  - Briefing reflects FY 2024-25 Planned Budget as developed Summer 2023
  - The starting point of every Budget Development process (February – September) is the Planned Budget from prior year
  - Revenue and expenditure assumptions will change prior to CMO recommendation on August 13, 2024



#### Role of the Department



The City of Dallas Communications, Outreach and Marketing (COM) Department's mission is to effectively engage with the diverse communities of Dallas through strategic communication, innovative outreach, and impactful marketing initiatives. By fostering transparency, promoting city services, and amplifying civic pride, we aim to build strong connections, enhance trust, and empower residents to actively participate in shaping the future of our vibrant city.



#### Role of the Department



- Services Include:
  - Public Information, Project Management, Marketing Planning
  - Crisis Communications and Emergency Activation
  - Media Monitoring, Relations, Engagement and Training
  - Outreach & Community Engagement
  - Language Access; Translation and Interpretation
  - Broadcast, Video Production & A/V Support
  - Social Media, Graphic Design, Brand Adherence & Development of Visual Identity



#### Role of the Department

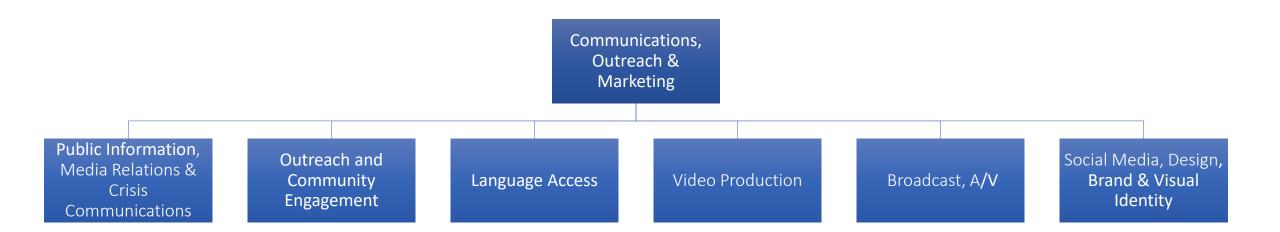


- Department Goals:
  - Provide timely and accurate information in time of emergency and crisis
  - Support equitable community outreach and engagement with residents, nonprofits and businesses
  - Increase creation and engagement of original multilingual content
  - Leverage Fair Park Multimedia Center to increase original content marketing Dallas
  - Market public service career opportunities, building the City's talent pipeline
  - Create programs engaging residents and stakeholders through broadcast and digital channels
  - Develop a unified Dallas brand and enhance brand compliance
  - Provide thought leadership for strategic media relations and digital content Citywide



## Organizational Chart







## Total Budget – All Funds



Service	FY 2023-24 Budget	FY 2024-25 Planned
General Fund	\$3,777,588	\$3,954,586
Total	\$3,777,588	\$3,954,586



#### **Position Overview**



Positions	FY 2023-24 Budget	FY 2024-25 Planned	Change
General Fund	30	30	0
Total	30	30	0



## Operating Expense and Revenue



Service/Division	FY 2022-23 Actual	FY 2023-24 Adopted Budget	FY 2023-24 Forecast*	FY 2024-25 Planned Budget
Personnel Services	\$2,085,987	\$2,751,225	\$2,498,112	\$2,911,385
Supplies - Materials	\$28,890	\$38,860	\$38,714	\$40,326
Contractual – Other Services	\$695,512	\$987,503	\$987,503	\$1,002,875
Capital Outlay	\$0	\$0	\$0	\$0
Reimbursements	(\$132,866)	\$0	\$0	\$0
Department Expense Total	\$2,677,522	\$3,777,588	\$3,524,329	\$3,954,586
Department Revenue Total	\$0	\$0	\$0	\$0

<sup>\*</sup>January 2024 Forecast



#### Performance Measures



Measure	FY 2022-23 Actual	FY 2023-24 Target	FY 2023-24 Forecast*	FY 2024-25 Target
Percentage increase engagement with City of Dallas social media content	3.3%	20.0%	20.0%	20.0%
Value of positive earned media mentions	\$59,028,627	\$100,000,000	\$100,000,000	\$100,000,000
Percentage increase of Spanish text notification subscribers	N/A	15%	25%	15%
Percentage increase of advertisement related to citywide and department-specific initiatives (New)	N/A	25%	25%	25%
Percentage increase of original content created at the Fair Park Multimedia Center (New)	N/A	25%	25%	25%
Percentage increase of engagement with original Spanish content (New)	N/A	20%	20%	20%

<sup>\*</sup>FY 2023-24 – 1Qtr Report





# Summary of Services, Programs and Activities

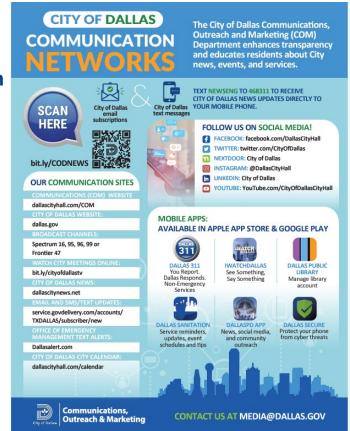
#### **Communication Platforms**



## COM directs 45 communication platforms – majority bilingual & promotes hundreds of COD platforms/channels

#### 8 COD COM Directed Social Media Channels

- Interdepartmental Coalitions: COM Huddle and Socially Dallas
- •COM site, Dallascitynews.net, Gov. Delivery, Tap In Dallas, City Calendar, SMS System, D-Brief Employee Newsletter, Engagement Framework, Hot Topics
- 4 Broadcast Channels, & COD YouTube, City Hall TVs
- •Billboards: Clear Channel, Big Outdoor, OutFront & DART in kind partnerships
- •10 Multicultural Advertising Contracts
- Vendor Contracts; Hootsuite, Critical
   Mention, Shutterstock, Envato, Spaeth
   Communications, Voice Society, 4 Language
   Access Vendors





#### **Public Information Office**



- 3 PIOs directing over 1,000 service requests/year
- Partner with **48 departments**, 15 elected officials, executive leadership, and stakeholders
- Media coverage 14 hours a day 7 days a week to facilitate media inquiries/relations of national network of media contacts, Manager 24/7
- Direct and lead crisis communications and emergency activations
- Develop and manage all City of Dallas marketing campaigns
- Train City of Dallas new hires and partners on COM process and best practices
- Recognized by Microsoft as a Center of Excellence for use of automated project management tools
- Model replicated by other municipalities

#### Communications, Outreach & Marketing Service Request Process 2024

All COM Services can be requested with the Service Request Form.

#### bit.ly/CODCOMSR

#### **COM Divisions**



Public Information Office Media and Marketing Support



Outreach and Community Engagement Support Developing an Outreach Strategy



Language Access Center
Written Translation and Oral Interpretation



Design, Brand & Visual Identity Graphic Design and Social Media



Video Services
Production, Telecast, A/V Support,
Fair Park Multimedia Center



- **COM SharePoint Resource Page**
- Language Access Style Guide and Glossary
- COM Menu of Services
- City of Dallas Style Guide
- City Calendar and Training
- Socially Dallas SharePoint Page
- **COMs Crew SharePoint Page**
- COM Marketing Campaign Template





- · Provide lead time (found in COM Menu of Services) for project requests to be completed.
- Ensure verbiage is final and approved by stakeholders.
- Be as specific as possible to best fulfill your request.
- Include links to your editable documents or materials in the form. You can also upload materials. Please refrain from emailing materials separately from the form submission.
- Once your request is submitted, the COM department will contact you to finalize project details.

COM is not responsible for Webex. Please contact Carla Hancox in ITS.

#### **Questions?**

Please email COMREQUEST@DALLAS.GOV





## Public Information Office — Marketing Campaigns



Keep Dallas Beautiful, ADA Guides, Fentanyl Awareness, 311 Rebrand, MLK Week, All-American City, Budget Townhalls, Dallas Online Reporting System, Give Responsibly, Ethics, Pride, Holidays, REP, Housing, Express Business Center, BeDallas90, CECAP, ForwardDallas, Bond, Deck the Plaza, Summer of Safety, etc.

This is just a small sample of total projects





Dallas Pets Need Your Help! BeDallas90.org



**Dallas Animal Services** 





¡Las mascotas de Dallas te necesitan!

BeDallas90.org



Servicios de Animales de Dallas



#### Public Information Officers – SRs & Media Relations

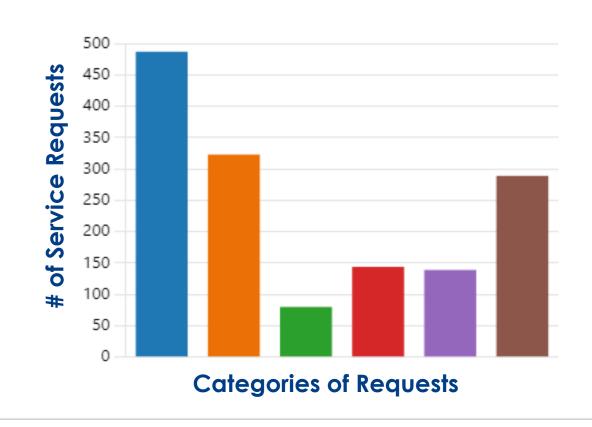


PIOs work as main points of contacts for all service requests and departments. In addition to managing projects, media relations and crisis communications, the team provides services listed below.

#### Categories of Service Requests Facilitated

Media Release (Media Advisory, 48		Media	Release	(Media	Advisory		48
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- Copy for Marketing Collateral (S... 323)
- Print Ad, Billboard, Signage 80
- Publication Number 144
- City-wide Employee Announce... 139
- Other 289





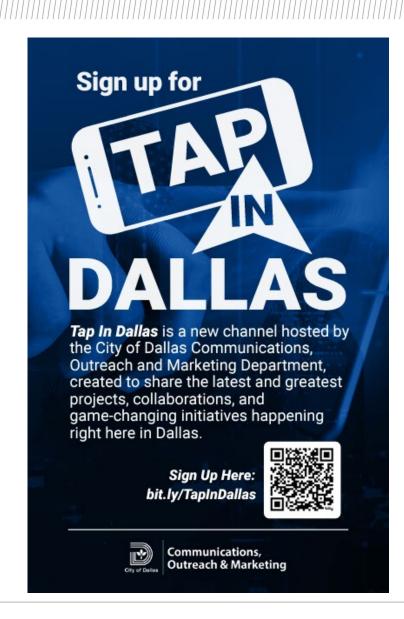
## Outreach and Community Engagement



#### 2023 Division Launch

Onboarded first and only Outreach Specialist

- Engagement
   Framework Subcommittee
   Lead
- Built networks to align with strategic priorities
- Exceeded REP and Outreach goals
- Launched Tap In Dallas;
   Community Engagement
   Channel





Tap In Dallas: City of Dallas Small Business Center Edition

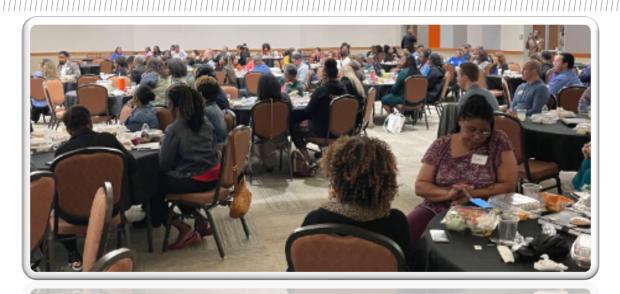
Empowering Entrepreneurs, Fostering Growth

City of Dallas sent this bulletin at 04/16/2024 11:40 AM CDT Tap In and Watch Tap In Dallas Podcast Newsletter: Unveiling the **Dallas Small Business Center** 

our most recent episode, we had the privilege of hosting Mrs. Owens, a passionate

## Outreach and Community Engagement





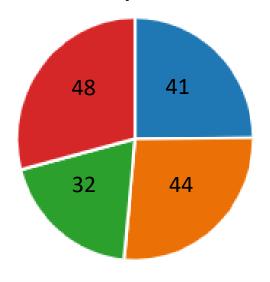
- Outreach attended 242 events LY
- •Connected with 27,355 residents

Data demonstrates partner departments' high need for guidance and support

#### **Service Request Categories**

- Developing Strategy 41
- Connecting with Stakeholders 44
- Featured in Tap In Dallas COM P... 32
- Unsure and looking for guidance 48

#### 165 Service Requests - 9 months



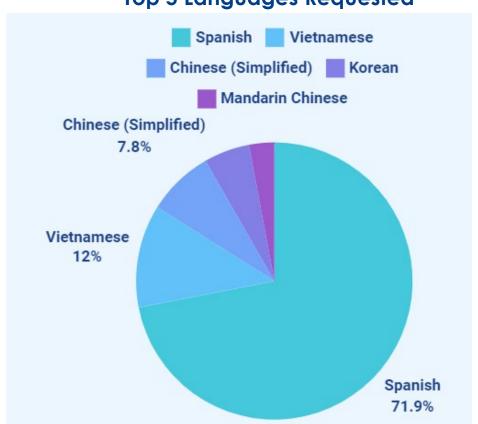


### Language Access Services

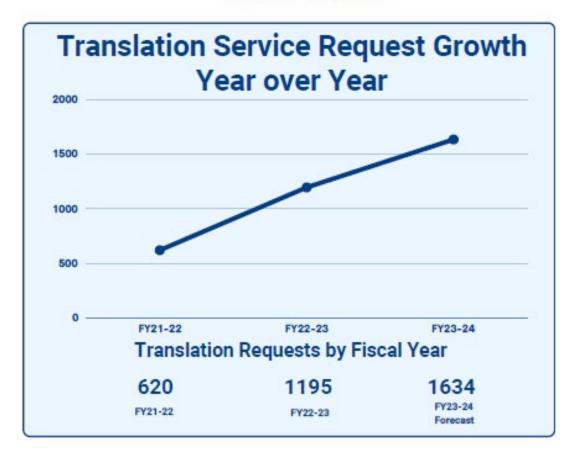


## 2 translators processed over 1 million words over the past year

Top 5 Languages Requested



## Language Access Services Recap 2021-2024





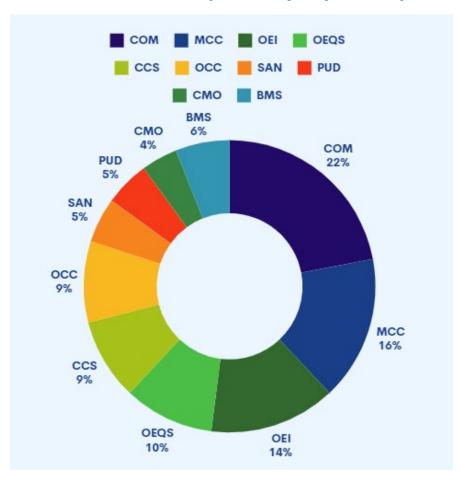
#### Language Access Services – Partners



- Requests facilitated for 44 COD partners
  - Translations in 12 different languages

# Office of Equity & Inclusion VITAITE

#### **Translation Service Requests by Top 10 Departments**





## Social Media, Graphic Design & Brand







#### 

#### Sample of increased service offerings:

- Created campaign materials for 40 City Departments
- Custom emblem creation of special services and efforts (ex: Innovation Lab, Culture Pass, MLK Celebration Week, and more!)
- Promotional materials (ex: photo backdrops, event materials, programs, invitations, save the date, directional signage, swag, etc.)
- Provide training and best practices to sister departments for marketing, design and social media
- Endorsing and uplifting sister departments' social media and efforts to become a trusted source for information



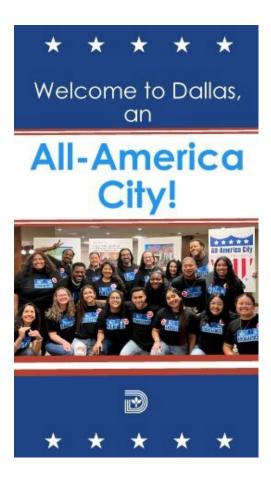
## Marketing Campaigns, Creatives & Graphics



COM's Award-Winning Graphic Designers requested for all top priorities and marketing campaigns.

You can see their bilingual creations all over City Hall and Dallas!















## Broadcast, A/V & Open Meetings



#### Watch Us Online and on Television



#### **Broadcast Channels**

#### Spectrum (Dallas)

- Ch. 16 City Council/Government Access
- Ch. 95 Ciudad de Dallas (Spanish-Language)
- Ch. 96 Citizen Board & Commission Meetings
- Ch. 99 Arts, Culture, & Education

#### Frontier (Dallas)

• Ch. 47 - City Council/Government Access

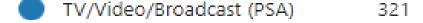


**Online City Meetings** 

**Watch Now** 

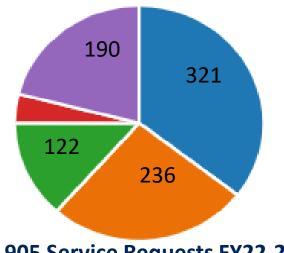
#### City Council Meetings

- FY2022-23: 180 meetings,
   431 hours
- FY2023-24 (as of 4/17): 98 meetings, 287 hours



- Event/Meeting Broadcasting an... 236
- Photography 122
- Radio/Podcast Recording 36
- Other 190

**Categories of Services Provided in Addition to Open Meetings** 



## Fair Park Multimedia Center Highlights



#### PSA Samples and Highlights













Constitución
se está revisando
ahora mismo







## Future Opportunities for Video Engagement



- City Council Show
- Tolbert's Take
- Expansion of original Spanish content
- Increase in partnership created content
- Innovative and engaging video productions







# Update on Budget Initiatives

## Update on Budget Initiatives



- Developed and launched Dallas 311 rebranding with focus on bilingual functionality
- Executed 10 master agreements for multicultural advertisers, standardizing costs of ad placements and allowing for increased engagement of Dallas' diverse communities
- Processing and leading transition of single language access support vendor to 4 new contract vendors, requiring strategic planning and implementation of procedures to support all departments' translation and interpretation needs
- Executing contract for Media Training and in the process of scheduling for executives and director according to strategic priorities
- In process of expanding Speakers Bureau of Spanish ambassadors to build engagement with residents



## Update on Budget Initiatives



- Lead of Communications and Collaboration subcommittee for the City's Engagement Framework initiative
- Development of Engagement Toolkit
- Established and launched "Tap In Dallas", a Citywide Communication Channel to highlight services available to residents and increase community engagement
- Redesign and relaunch of Communications, Outreach and Marketing website highlighting media relations, community engagement and language access





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