Memorandum

CITY OF DALLAS

DATE May 23, 2025

^{TO} Honorable Mayor and Members of the City Council

SUBJECT Budget Accountability Report – March 2025

Please find attached the March Budget Accountability Report (BAR) based on information through March 31, 2025. You may view all published reports on the <u>Financial</u> <u>Transparency website</u>. The monthly BAR provides a financial forecast for all operating funds, update on General Obligation Bond spending, economic indicators, and updates for highlighted budget initiatives.

If you have any questions, please contact me or Janette Weedon, Director of Budget and Management Services.

ockalid

Jack Ireland Chief Financial Officer

Attachment

C:

Kimberly Bizor Tolbert, City Manager Tammy Palomino, City Attorney Mark Swann, City Auditor Bilierae Johnson, City Secretary Preston Robinson, Administrative Judge Dominique Artis, Chief of Public Safety Dev Rastogi, Assistant City Manager M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager Alina Ciocan, Assistant City Manager Donzell Gipson, Assistant City Manager Robin Bentley, Assistant City Manager Elizabeth Saab, Chief of Strategy, Engagement, and Alignment (I) Directors and Assistant Directors



BUDGET ACCOUNTABILITY REPORT FY 2024-25

As of March 31, 2025



Budget & Management Services 1500 Marilla Street, 4FN 214-670-3659

EXECUTIVE SUMMARY

Financial Forecast Report

Operating Fund	Year-End Fore	cast vs. Budget
Operating Fund	Revenues	Expenses
General Fund	S	S
Aviation	S	S
Convention and Event Services	S	S
Municipal Radio	Ø	>
Planning and Development	19% under budget	9% under budget
Sanitation Services	Ø	v
Storm Drainage Management	Ø	S
Dallas Water Utilities	Ø	O
Bond and Construction Management	♥	v
Equipment and Fleet Management	♥	v
Express Business Center	♥	v
Information Technology	Ø	v
Radio Services	✓	v
9-1-1 System Operations	5% over budget	v
Transportation Regulation	Ø	v
Debt Service	I	 Image: A start of the start of

✓ YE forecast within 5% of budget

Budget Initiative Tracker













FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through March 31, 2025 for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 18, 2024, effective October 1, 2024, through September 30, 2025. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2025. The variance is the difference between the FY 2024-25 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through March 31, 2025.

	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
Beginning Fund Balance	\$340,356,145	\$340,356,145		\$356,011,465	\$15,655,320
Revenues	1,903,410,750	1,903,410,750	1,474,842,820	1,899,898,649	(3,512,101)
Expenditures	1,903,410,750	1,903,410,750	859,656,133	1,908,042,813	4,632,063
Ending Fund Balance	\$340,356,145	\$340,356,145		\$347,867,301	7,511,156

Fund Balance. Through September 30, 2024, the audited unassigned ending fund balance for FY 2023-24 is \$356,011,465 and includes FY 2023-24 YE savings.

Revenues. Through March 31, 2025, General Fund revenues are projected to be \$3,512,000 under budget due to decreased property tax, franchise and other, and miscellaneous revenues, partially offset by increased charges for services, fines and forfeitures, intergovernmental revenues and licenses and permits.

Expenditures. Through March 31, 2025, General Fund expenditures are projected to be \$4,632,000 over budget primarily due to supplies driven increased costs for repair parts in DFD and financial challenges at Fair Park that have hindered its ability to reimburse PKR for utility expenses, and contractual services due to costs related to suspected animal cruelty cases at DAS and shelter overcapacity.

FY 2024-25 Amended Budget. City Council amended the General Fund budget on:

• December 11, 2024, by ordinance #32924 to establish the Office of the Inspector General in the amount of \$1,118,903 (reallocated from the City Attorney's Office).

• March 26, 2025, by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department.



FY 2024-25 Financial Forecast Report GENERAL FUND REVENUE

Rev	enue Category	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
1	Property Tax	\$1,081,975,899	\$1,081,975,899	\$1,063,584,501	1,075,205,518	(\$6,770,381)
2	Sales Tax	463,804,071	463,804,071	230,920,475	463,804,071	0
3	Franchise and Other	129,225,177	130,942,280	52,752,982	130,183,962	(758,318)
4	Charges for Services	110,304,724	110,304,724	83,178,158	113,609,467	3,304,743
5	Fines and Forfeitures	19,435,050	19,435,050	9,465,708	19,608,082	173,032
6	Operating Transfers In	34,182,910	34,182,910	456,750	34,182,910	0
7	Intergovernmental	21,918,094	21,918,094	9,064,285	23,130,483	1,212,389
8	Miscellaneous	8,086,456	6,369,353	1,701,516	5,023,960	(1,345,393)
9	Licenses and Permits	14,478,369	14,478,369	9,992,946	15,150,196	671,827
10	Interest	20,000,000	20,000,000	13,725,500	20,000,000	0
	Total Revenue	\$1,903,410,750	\$1,903,410,750	\$1,474,842,820	\$1,899,898,649	(\$3,512,101)

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

1Property Tax. The City has seen declining revenue collections for current year property tax due to property dispute litigation which lowers certified value. Certified value in July 2024 totaled approximately \$215.1 billion. As of March 31, 2025, valuation has decreased to \$214.2 billion, representing a 0.4% decrease. In addition, there are still over 1,400 active lawsuits, involving nearly 4,000 accounts, that total \$46.8 billion in valuation to be litigated. The General Fund portion of property tax revenue is projected to be \$6,770,000 below budget as a result of declining collections.

6 Intergovernmental. Intergovernmental revenue is projected to be \$1,212,000 over budget due to higher-than-budgeted payments from the DFW Airport revenue-sharing agreement with the City of Euless and the City of Irving, partially offset by decreased payments from the DFW Airport revenue-sharing agreement with the City of Coppell and decreased vehicle registration fee revenue.

8 Miscellaneous. Miscellaneous revenue is projected to be \$1,345,000 under budget due a decrease of miscellaneous revenues such as revenue for traffic sign relocations and installations, partially offset by miscellaneous donations. There is also a continued delay in the online application and payment system for vacant lot registration due to unanticipated software bugs and errors which is resulting in miscellaneous revenues to be under budget. Additionally, CCS is continuing to uphold enforcement and maintaining a court injunction that has paused the short-term rental program which is resulting in reduced projected revenues. The City of Dallas City Attorney's Office is currently reviewing the recent appellate court ruling on short-term rental enforcement to assess the necessity of further appeal.

10 Licenses and Permits. Licenses and permits revenue is projected to be \$672,000 over budget due to increased applications for public right-of-access and increased code compliance penalties, partially offset due to decreased liquor licenses.



FY 2024-25 Financial Forecast Report GENERAL FUND EXPENDITURES

	Expenditure Category FY 2024-25 Adopted Budget		FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
	Non-uniform Pay	\$301,004,662	\$306,912,347	\$133,642,490	\$299,330,514	(\$7,581,833)
	Non-uniform Overtime	8,674,659	8,687,350	5,818,285	11,248,756	2,561,406
	Non-uniform Pension	45,977,580	45,927,307	19,645,629	45,927,307	0
	Uniform Pay	568,292,425	584,332,694	273,532,099	588,369,878	4,037,184
	Uniform Overtime	87,609,309	87,609,309	42,623,253	87,609,309	0
	Uniform Pension	206,830,200	206,830,200	38,296,769	207,706,000	875,800
	Health Benefits	103,028,294	103,036,478	39,937,737	103,036,478	0
	Workers Comp	13,287,444	13,287,443	13,287,443	13,287,443	0
	Other Personnel Services	37,269,820	15,364,556	6,894,887	14,964,989	(399,567)
1	Total Personnel Services	\$1,371,974,393	\$1,371,987,684	\$573,678,593	\$1,371,480,673	(\$507,011)
2	Supplies	99,446,091	98,391,870	46,035,433	103,739,050	5,347,179
3	Contractual Services	536,811,025	534,676,404	246,661,921	538,456,159	3,779,755
4	Capital Outlay	14,137,435	14,509,484	10,328,721	13,824,399	(685,085)
5	Reimbursements	(118,958,194)	(116,154,692)	(17,048,605)	(\$119,457,468)	(3,302,776)
	Total Expenditures	\$1,903,410,750	\$1,903,410,750	\$859,656,063	\$1,908,042,813	\$4,632,063

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

1 Personnel Services. Personnel Services are projected to be \$507,000 under budget due to salary savings associated with vacant non-uniform positions across general fund departments. These savings are partially offset by increased uniform pay in DPD due to an additional 50 police officers approved by Council Resolution 25-0392 on February 26, as well as non-uniform overtime in TPW, DPD, and other general fund departments.

2 Supplies. Supplies are projected to be \$5,347,000 over budget primarily due to increased costs for repair parts for fleet in DFD and financial challenges at Fair Park that have hindered its ability to reimburse PKR for utility expenses.

3 Contractual Services. Contractual Services are projected to be \$3,780,000 over budget mostly due to costs related to suspected animal cruelty cases at DAS and shelter overcapacity.

4 Capital Outlay. Capital Outlay is projected to be \$685,000 under budget due to forgoing capital equipment purchases in PKR.

#	Expenditure by Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
1	Budget & Management Services	\$4,578,495	4,578,495	1,775,204	4,578,495	0
2	City Attorney's Office	24,667,393	23,548,490	10,320,663	23,548,490	0
3	City Auditor's Office	3,214,170	3,214,170	1,603,308	3,214,170	0
4	City Controller's Office	9,071,874	9,071,874	4,136,545	8,962,231	(109,643)
5	Independent Audit	767,071	767,071	0	767,071	0
6	City Manager's Office	3,234,367	3,234,367	1,057,158	3,061,316	(173,051)
7	City Marshal's Office	22,898,830	22,898,830	10,674,876	22,898,830	0
8	Jail Contract	7,878,250	7,878,250	3,282,604	7,878,250	0
9	City Secretary's Office	3,666,127	3,666,127	1,822,423	3,666,127	0
10	Elections	1,957,274	1,957,274	1,364,489	1,957,274	0
11	Civil Service	2,897,379	2,897,379	1,183,882	2,897,379	0
12	Code Compliance	44,596,235	44,596,235	20,045,047	44,596,235	0
13	Dallas Animal Services	19,697,228	19,697,228	11,381,832	22,079,897	2,382,669
14	Dallas Fire-Rescue	429,751,499	429,751,499	191,552,319	432,373,897	2,622,398
15	Dallas Municipal Court	11,726,719	11,726,719	5,781,827	11,726,719	0
16	Dallas Police Department	719,168,010	719,168,010	307,010,071	719,168,010	0
17	Data Analytics & Business Intelligence	5,811,154	5,811,154	2,764,040	5,811,154	0
18	Facilities & Real Estate Management	31,772,301	32,234,717	18,098,387	32,234,717	0
19	Housing & Community Development	4,462,320	4,462,320	1,675,489	4,382,422	(79,898)
20	Human Resources	8,909,365	8,909,365	4,336,212	8,999,136	89,771
21*	Judiciary	5,467,988	5,467,988	2,028,622	5,233,194	(234,794)
22	Library	44,456,759	44,456,759	19,656,810	44,348,243	(108,516)
	Management Services					
23	Communications & Customer Experience/311	9,660,834	9,660,834	5,084,497	9,660,834	0
24	Office of Community Care & Empowerment	9,218,721	9,218,721	3,031,443	9,218,721	0
25	Office of Community Police Oversight	706,614	706,614	264,735	689,500	(17,114)
26	Office of Emergency Management & Crisis Response	5,455,497	5,455,497	2,534,452	5,455,497	0
27	Office of Environmental Quality & Sustainability	5,340,105	5,340,105	3,396,013	4,979,775	(360,330)
28	Office of Equity & Inclusion	2,815,251	2,815,251	1,173,918	2,815,251	0
29	Office of Government Affairs	862,347	862,347	390,471	792,321	(70,026)
30	Office of Homeless Solutions	14,814,707	14,814,707	12,146,366	15,335,192	520,485
31	Mayor & City Council	7,769,654	7,809,889	3,008,665	7,693,190	(116,699)
32	Non-Departmental	130,607,405	130,104,754	21,044,395	130,104,754	0
33	Office of Arts & Culture	20,568,305	20,568,305	20,319,911	20,568,305	0
34	Office of Economic Development	3,783,770	3,783,770	2,390,442	3,783,770	0
35	Office of the Inspector General	0	1,118,903	324,743	1,118,903	0
36	Park & Recreation	121,827,152	121,827,152	65,815,133	122,853,123	1,025,971
37	Planning & Development	6,755,392	6,755,392	4,989,267	6,755,392	0
38	Procurement Services	4,247,838	4,247,838	1,406,709	3,929,427	(318,411)
39	Transportation & Public Works	146,108,407	146,108,407	89,565,221	145,687,657	(420,750)
	Total Departments	\$1,901,192,807	\$1,901,192,807	\$858,438,190	\$1,905,824,870	\$4,632,063
40	Liability/Claims Fund Transfer	1,217,943	1,217,943	1,217,943	1,217,943	0
41	Salary & Benefit Stabilization	1,000,000	1,000,000	0	1,000,000	0
	Total Expenditures	\$1,903,410,750	\$1,903,410,750	\$859,656,133	\$1,908,042,813	\$4,632,063

*BMS did not receive a department update for the March reporting month. Forecast was prepared by BMS staff.

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent within amended budgets, or YE forecasts projected to exceed budget.

2 City Attorney's Office. City Council decreased ATT's budget by \$1,119,000 on December 11, 2024 by ordinance #32924 to establish the Office of the Inspector General.

6 City Manager's Office. CMO is projected to be \$173,000 under budget due to salary savings associated with two vacant positions.

13 Dallas Animal Services. DAS is projected to be \$2,383,000 over budget due to shelter overcapacity (\$625,000) and shelter overcapacity costs related to suspected animal cruelty cases (\$1,800,000) – shelter overcapacity was 110% for the month of March. Animal cruelty and overcapacity has led to higher costs for day labor, overtime, animal food, medical supplies, and cleaning supplies.

14 Dallas Fire-Rescue. DFD is projected to be \$2,622,000 over budget due to increased costs for repair parts for DFD fleet.

18 Facilities & Real Estate Management. City Council increased FRM's budget by \$462,000 on March 26, 2025 by ordinance #33027 for rental payments for the Bullington Truck and Pedestrian Terminal.

20 Human Resources. HR is projected to be \$90,000 over budget due to temporary staffing expenses associated with Workday implementation and go live support, employee relations activities, and contract administration support.

27 Office of Environmental Quality & Sustainability. OEQS is projected to be \$360,000 under budget due to salary savings associated with nine vacant positions.

29 Office of Government Affairs. OGA is projected to be \$70,000 under budget due to salary savings associated with one vacant position.

30 Office of Homeless Solutions. OHS is projected to be \$520,000 over budget due to inclement weather costs from January and February 2025.

31 Mayor & City Council. City Council increased MCC's budget by \$40,000 on December 11, 2024 by ordinance #32924 for the Mayor.

32 Non-Departmental. City Council decreased Non-Departmental's budget by \$40,000 on December 11, 2024 by ordinance #32924 to reallocate funds for memberships to the Mayor & City Council department. City Council decreased Non-Departmental's budget by \$462,000 on March 26, 2025 by ordinance #33027 to reallocate funds for rental payments for the Bullington Truck and Pedestrian Terminal to the Facilities & Real Estate Management department.

35 Office of the Inspector General. The City Council established the Office of the Inspector General (OIG) as a department with a budget of \$1,119,000 through ordinance #32924 on December 11, 2024.

36 Park & Recreation. PKR is projected to be \$1,026,000 over budget due to financial challenges at Fair Park that have hindered its ability to reimburse PKR for utility expenses, offset partially by forgoing capital equipment purchases.

38 Procurement Services. POM is projected to be \$318,000 under budget due to salary savings associated with 10 vacant positions.

FY 2024-25 Financial Forecast Report

ENTERPRISE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
1 AVIATION					
Beginning Fund Balance	\$110,173,003	\$110,173,003		\$145,335,302	\$35,162,299
Total Revenues	208,098,739	208,098,739	101,838,291	209,934,860	1,836,121
Total Expenditures	208,098,739	208,098,739	96,056,008	208,009,779	(88,960)
Ending Fund Balance	\$110,173,003	\$110,173,003		\$147,260,383	\$37,087,380
2 CONVENTION & EVENT SERV	ICES				
Beginning Fund Balance	\$59,854,331	\$59,854,331		\$78,328,760	\$18,474,429
Total Revenues	137,358,763	137,358,763	51,424,419	132,954,201	(4,404,562)
Total Expenditures	137,358,763	137,358,763	46,626,299	132,954,201	(4,404,562)
Ending Fund Balance	\$59,854,331	\$59,854,331		\$78,328,760	\$18,474,429
3 MUNICIPAL RADIO				·	
Beginning Fund Balance	\$452,999	\$452,999		\$238,560	(\$214,439)
Total Revenues	451,077	451,077	120,925	451,077	0
Total Expenditures	451,077	451,077	236,594	451,077	0
Ending Fund Balance	\$452,999	\$452,999		\$238,560	(\$214,439)
4 PLANNING & DEVELOPMENT	•		•	•	
Beginning Fund Balance	\$8,129,361	\$8,129,361		\$12,195,048	\$4,065,687
Total Revenues	61,562,424	61,562,424	18,602,512	49,740,796	(11,821,628)
Total Expenditures	60,418,651	60,418,651	24,044,131	55,144,890	(5,273,761)
Ending Fund Balance	\$9,273,134	\$9,273,134		\$6,790,954	(\$2,482,180)
5 SANITATION SERVICES	•			•	
Beginning Fund Balance	\$23,305,821	\$23,305,821		\$29,138,836	\$5,833,015
Total Revenues	164,122,320	164,122,320	85,364,771	167,456,336	3,334,016
Total Expenditures	163,192,313	163,192,313	78,124,235	163,192,313	0
Ending Fund Balance	\$24,235,828	\$24,235,828	, ,	\$33,402,859	\$9,167,031
6 STORM DRAINAGE MANAGE	MENIT_DALLAS WAT				
Beginning Fund Balance	\$12,748,954	\$12,748,954		\$13,586,534	\$837,580
Total Revenues	85,852,114	85,852,114	41,617,147	85,852,114	0
Total Expenditures	85,852,114	85,852,114	25,367,704	85,852,114	0
Ending Fund Balance	\$12,748,954	\$12,748,954		\$13,586,534	\$837,580
7 WATER UTILITIES					
Beginning Fund Balance	\$92,571,559	\$92,571,559		\$141,102,582	\$48,531,023
Total Revenues	826,863,664	826,863,664	407,323,852	826,863,664	0
Total Expenditures	826,863,664	826,863,664	356,327,291	826,863,664	0
Ending Fund Balance	\$92,571,559	\$92,571,559		\$141,102,582	\$48,531,023

FY 2024-25 Financial Forecast Report

INTERNAL SERVICE FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance
8 BOND & CONSTRUCTION MAN	IAGEMENT				
Beginning Fund Balance	\$0	\$0		(\$631,137)	(\$631,137)
Total Revenues	24,843,479	24,843,479	5,393,965	24,421,701	(421,778)
Total Expenditures	24,843,479	24,843,479	9,958,535	24,421,701	(421,778)
Ending Fund Balance	\$0	\$0		(\$631,137)	(\$631,137)
9 EQUIPMENT & FLEET MANAGE	MENT				
Beginning Fund Balance	\$2,495,768	\$2,495,768		\$3,702,631	\$1,206,863
Total Revenues	73,309,034	73,309,034	16,359,709	73,713,831	404,797
Total Expenditures	73,487,289	73,487,289	30,915,228	73,487,289	0
Ending Fund Balance	\$2,317,513	\$2,317,513		\$3,929,174	\$1,611,660
10 EXPRESS BUSINESS CENTER					
Beginning Fund Balance	\$6,655,153	\$6,655,153		\$7,299,033	\$643,880
Total Revenues	2,406,050	2,406,050	1,172,615	2,512,977	106,927
Total Expenditures	2,227,113	2,227,113	1,638,436	2,189,113	(38,000)
Ending Fund Balance	\$6,834,090	\$6,834,090		\$7,622,897	\$788,807
11 INFORMATION TECHNOLOG	Y				
Beginning Fund Balance	\$18,195,338	\$18,195,338		\$26,670,226	\$8,474,888
Total Revenues	131,578,822	131,578,822	64,853,186	132,403,499	824,677
Total Expenditures	139,630,975	139,630,975	84,003,495	139,430,534	(200,441)
Ending Fund Balance	\$10,143,185	\$10,143,185		\$19,643,191	\$9,500,006
12 RADIO SERVICES			· · · · · · · · · · · · · · · · · · ·		
Beginning Fund Balance	\$10,651,716	\$10,651,716		\$14,974,167	\$4,322,451
Total Revenues	15,813,930	15,813,930	8,621,830	16,454,747	640,817
Total Expenditures	18,999,681	18,999,681	7,035,560	18,869,422	(130,259)
Ending Fund Balance	\$7,465,965	\$7,465,965		\$12,559,492	\$5,093,526



\$2,389,876

FY 2024-25 Financial Forecast Report

OTHER FUNDS

Department	FY 2024-25 Adopted Budget	FY 2024-25 Amended Budget	YTD Actual	YE Forecast	Variance				
13 9-1-1 SYSTEM OPERATIONS									
Beginning Fund Balance	\$10,264,406	\$10,264,406		\$17,551,838	\$7,287,432				
Total Revenues	15,286,574	15,286,574	6,906,407	16,032,062	745,488				
Total Expenditures	15,337,709	15,337,709	7,935,374	15,311,765	(25,944)				
Ending Fund Balance	\$10,213,271	\$10,213,271		\$18,272,135	\$8,058,864				
14 DEBT SERVICE	•	· · · · · · · · · · · · · · · · · · ·							
Beginning Fund Balance	\$126,407,728	\$126,407,728		\$129,424,259	\$3,016,531				
Total Revenues	465,528,288	465,528,288	427,202,289	465,528,288	0				
Total Expenditures	485,754,134	485,754,134	348,064,931	482,812,219	(2,941,914)				
Ending Fund Balance	\$106,181,882	\$106,181,882		\$112,140,328	\$5,958,445				
15 EMPLOYEE BENEFITS	•	· · · · · ·							
City Contributions	\$142,134,754	\$142,134,754	54,954,014	\$142,134,754	\$0				
Employee Contributions	50,357,532	50,357,532	25,824,304	50,357,532	0				
Retiree	23,752,592	23,752,592	9,756,415	23,752,592	0				
Other	0	0	66,899	66,899	66,899				
Total Revenues	216,244,878	216,244,878	90,601,632	216,311,777	66,899				

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

\$214,727,409

\$101,212,405

\$217,117,285

\$214,727,409

16 RISK MANAGEMENT

Total Expenditures

Worker's Compensation	\$18,555,465	\$18,555,465	\$18,555,465	\$18,555,465	\$0
Third Party Liability	8,033,670	8,033,670	8,015,586	8,033,670	0
Purchased Insurance	19,139,030	19,139,030	19,097,559	19,139,030	0
Interest and Other	0	0	937,615	937,615	937,615
Total Revenues	45,728,165	45,728,165	\$46,606,225	\$46,665,780	\$937,615
Total Expenditures	\$57,075,510	\$57,075,510	\$32,468,023	\$57,075,510	\$0

Note: FY 2024-25 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

17 TRANSPORTATION REGULATION

Beginning Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)
Total Revenues	519,534	519,534	201,502	\$519,534	0
Total Expenditures	519,534	519,534	252,180	\$519,534	0
Ending Fund Balance	\$538,277	\$538,277		\$513,864	(\$24,413)

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of March 31, 2025, the beginning fund balance for the adopted and amended budgets and YE forecast represents the FY 2023-24 audited unassigned ending fund balance and includes FY 2023-24 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

1 Aviation. AVI revenues are projected to be \$1,836,000 over budget due to interest earnings.

4 Planning & Development. PDV revenues are projected to be \$11,822,000 under budget due to an error in the commercial remodel permitting fee formula adopted by City Council in 2024. The error has resulted in a decrease in commercial remodel fee revenue, leading to collections of approximately 50% of the anticipated revenue. PDV is amending the fee calculation formula to revert to the previous commercial remodel fee structure with an inflation adjustment. The forecast reflects the fee asjustment with an effective date of July 1, 2025. PDV expenses are projected to be \$5,274,000 under budget by due to budgetary cuts, including a hiring freeze, deferred fleet replacement, reduced staff overtime, and the suspension of travel and training.

5 Sanitation Services. SAN revenues are projected to be \$3,334,000 over budget due to higher-thananticipated disposal revenue at the landfill and increased service fee collections due to an increase in new customer accounts and improved collection rates.

9 Equipment & Fleet Management. EFM revenues are projected to be \$405,000 over budget due to increased vehicle auctions.

10 Express Business Center. EBC revenues are projected to be \$107,000 over budget due to interest earnings.

11 Information Technology. Information Technology revenues are projected to be \$825,000 over budget due to interest earnings.

12 Radio Services. Radio Services revenues are projected to be \$641,000 over budget due to interest earnings.

13 9-1-1 System Operations. 9-1-1 System Operations revenues are projected to be \$745,000 over budget due to interest earnings.

15 Employee Benefits. Employee Benefits revenues are projected to be \$67,000 over budget due to interest earnings. Employee Benefits expenses are projected to be \$2,390,000 over budget due to the increased cost of inpatient, outpatient, and pharmacy claims from October 2024 to March 2025.

16 Risk Management. ORM revenues are projected to be \$938,000 over budget due interest earnings.



FY 2024-25 Financial Forecast Report GENERAL OBLIGATION BONDS

2024 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Α	Street and Transportation (1)	\$521,200,000	\$93,879,198	\$25,000	\$37,813,499	\$56,040,699
В	Park and Recreation Facilities	345,270,000	69,413,629	15,650	9,223,634	60,174,345
С	Flood Protection and Storm Drainage	52,100,000	1,799,106	0	0	1,799,106
D	Library Facilities	43,530,000	3,029,900	26,313	22,473	2,981,114
E	Cultural and Performing Arts Facilities	75,200,000	7,809,300	5,722	2,809	7,800,769
F	Public Safety Facilities	90,000,000	50,199,235	23,807	973,624	49,201,803
G	Economic Development	72,300,000	9,789,632	0	0	9,789,632
н	Housing and Neighborhood Infrastructure	26,400,000	5,280,000	0	0	5,280,000
Ι	Homeless Assistance Facilities	19,000,000	3,800,000	0	0	3,800,000
J	Information Technology Facilities	5,000,000	5,000,000	0	0	5,000,000
Tota	al	\$1,250,000,000	\$250,000,000	\$96,492	\$48,036,040	\$201,867,468

2017 Bond Program

Pro	position	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Α	Street and Transportation	\$533,981,000	\$533,981,000	\$405,815,223	\$83,797,561	\$44,368,216
В	Park and Recreation Facilities (2)	261,807,000	255,807,000	195,659,010	10,474,139	49,673,851
С	Fair Park	50,000,000	50,000,000	45,185,738	1,165,219	3,649,043
D	Flood Protection and Storm Drainage	48,750,000	48,750,000	28,481,986	10,012,522	10,255,493
E	Library Facilities	15,589,000	15,589,000	14,966,569	0	622,431
F	Cultural and Performing Arts Facilities	14,235,000	14,235,000	13,242,707	281,341	710,953
G	Public Safety Facilities	32,081,000	32,081,000	27,764,758	5,073	4,311,169
Н	City Facilities	18,157,000	18,157,000	4,595,332	110,630	13,451,038
	Economic Development	55,400,000	55,400,000	23,545,982	7,137,265	24,716,753
J	Homeless Assistance Facilities	20,000,000	20,000,000	17,495,064	2,345,273	159,663
Tota	al	\$1,050,000,000	\$1,044,000,000	\$776,752,369	\$115,329,023	\$151,918,608

(1) The unencumbered balance increased from February to March by \$6,198,477 due to the release of encumbrances for projects that were completed with other funds.

(2) Inception-to-date appropriations were reduced by \$6,000,000 because the Midtown Project required matching funds, which were not secured by the time the City Council scheduled the 2024 bond program election.

FY 2024-25 Financial Forecast Report GENERAL OBLIGATION BONDS

2012 Bond Program

Pro	position	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements (3)	\$260,625,000	\$266,938,887	\$261,943,632	\$1,302,883	\$3,692,372
2	Flood Protection and Storm Drainage Facilities	326,375,000	326,375,000	263,099,478	51,244,495	12,031,027
3	Economic Development	55,000,000	55,000,000	39,764,201	5,023,402	10,212,397
Total		\$642,000,000	\$648,313,887	\$564,807,311	\$57,570,781	\$25,935,796

2006 Bond Program

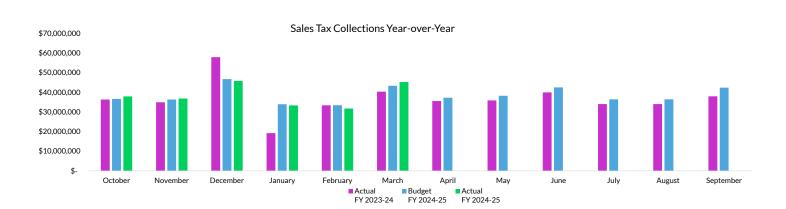
Pro	position	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements	\$390,420,000	\$406,490,554	\$394,324,067	\$8,130,141	\$4,036,345
2	Flood Protection and Storm Drainage Facilities	334,315,000	342,757,166	312,857,487	10,492,450	19,407,229
3	Park and Recreation Facilities	343,230,000	353,343,060	351,176,640	850,258	1,316,162
4	Library Facilities	46,200,000	52,148,600	47,748,516	372	4,399,712
5	Cultural Arts Facilities	60,855,000	63,821,447	63,401,924	0	419,523
6	City Hall, City Service and Maintenance Facilities	34,750,000	36,216,478	33,627,508	5,586	2,583,383
7	Land Acquisition Under Land Bank Program	1,500,000	1,500,000	1,474,169	0	25,831
8	Economic Development	41,495,000	45,060,053	42,826,230	0	2,233,824
9	Farmers Market Improvements	6,635,000	6,933,754	6,584,013	0	349,741
10	Land Acquisition in the Cadillac Heights Area	22,550,000	22,727,451	11,822,166	12,654	10,892,631
11	Court Facilities	7,945,000	8,146,606	7,869,762	0	276,844
12	Public Safety Facilities and Warning Systems	63,625,000	66,072,938	65,405,081	605,631	62,227
Tota	al	\$1,353,520,000	\$1,405,218,107	\$1,339,117,564	\$20,097,092	\$46,003,451

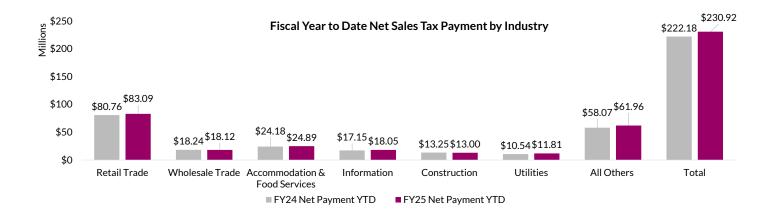
(3) The unencumbered balance increased from February to March by \$117,133 due to the release of encumbrances for completed projects.

Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

Sales Tax

The current sales tax rate is 8.25 percent - 6.25 percent goes to the state, one percent to the City, and one percent to DART. The FY 2024-25 Sales Tax budget is \$463,804,071. As of March 31, 2025, the year- end forecast is at budget. We will update the forecast as additional information becomes available. The charts in this section provide more information about sales tax collections.





Year-over-Year Change in Sales Tax Collections					
Industry	March FY25 over March FY24	FYTD25 over FYTD24			
Retail Trade	6%	3%			
Wholesale Trade	5%	-1%			
Accommodation and Food Services	4%	3%			
Information	1%	5%			
Construction	-16%	-2%			
Utilities	19%	12%			
All Others	34%	7%			
Total Collections	12%	4%			

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable non consumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g., highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.



Hotel Occupancy Tax

120%

100%

80%

60%

40%

20%

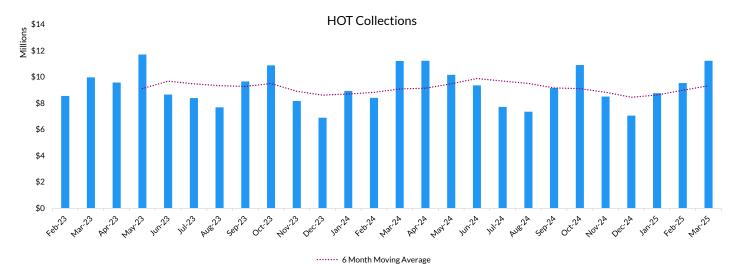
0%

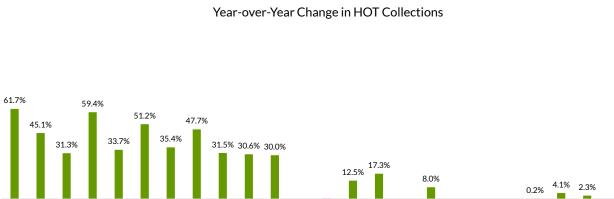
-20%

feb 23 Mar 23 Pot. J.S May 23

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 15 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)—six percent goes to the state, and nine percent goes to the City. Of the nine percent to the city, two percent is to be used for the Convention Center Expansion and the Fair Park Facilities Venue Projects and seven percent is allocated for Visit Dallas, Office of Arts and Culture, and Kay Bailey Hutchison Convention Center Dallas. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months.

Beginning November 2022, the HOT rate collected by the City of Dallas increased from seven to nine percent. HOT allocations including the additional two percent are reflected beginning in January 2023.





-1.7%

feb 2A Marila

-6.8%

Jan 2A

Decilia

404.23

Series octilis

AUBILS

13.4%

-1.9%

Febrilis Marils

Jan 25

Decila

-4.4% -5.1%

octila

-8.0%

14122

-13.2%

APTIZA Maying 0.1%

Convention Center Event Bookings

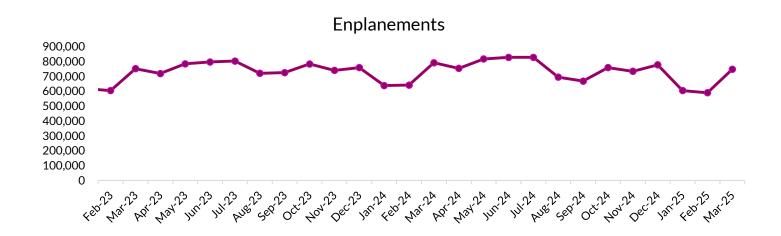
The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY23 Actual	FY24 Actual	FY25 Planned	FY25 Actual/Forecast*
October	10	11	7	7
November	2	4	8	8
December	12	7	6	7
January	5	10	9	10
February	14	15	9	9
March	10	11	4	3
April	6	4	2	3
May	10	8	4	6
June	12	9	9	9
July	5	5	7	4
August	5	5	4	2
September	5	4	4	3
Total	96	93	73	71

* Decrease in the total number of FY25 forecasted events attributable to the reduction in building space available for events due to preconstruction phase, preparation for FIFA, and enabling works for construction.

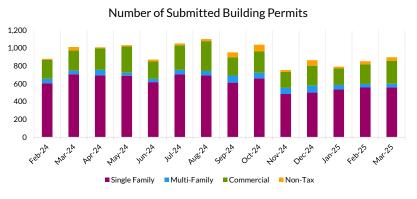
Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.

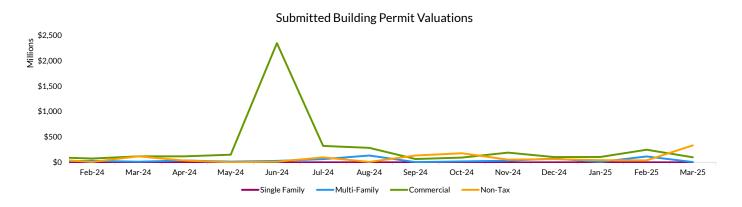


Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/ job growth, housing supply, gross domestic product, population, vacancy rates, and others.



Source: Data from POSSE Land Management software (Development Services)



Source: Data from POSSE Land Management software (Development Services)

*Single-family home valuations are estimations only.

**June 2024 data includes three major permit submissions.



BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker (BIT) reports on 30 activities included in the FY 2024-25 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is "complete" (blue circle), "on track" for completion by the end of the fiscal year or life of the program initiative (green check mark), "on hold" by City Manager's Office (black circle), "at risk" of not being completed by the end of the fiscal year (yellow exclamation mark), or "canceled" (red x). We have organized the BITs by the seven pillars of our Foundational Structure. The BIT numbers remain the same.



In the Spotlight

Clean Sweep!

The City of Dallas launched the Clean Sweep! program in October 2024. The newly launched Clean Sweep! program, led by the Department of Transportation and Public Works, represents a consolidated and collaborative approach to keeping Dallas city streets and public rightof-way (ROW) clean. The Program is funded by a portion of the new \$3.00 Environmental Cleanup fee assessed to each water utility account to support environmental initiatives.

The Clean Sweep! Program is a holistic approach to the cleanup of public ROW through more frequent mowing, litter removal, encampment cleaning and fencing installations at decommissioned homeless sites.

Since launching, (October 2024 – March 2025) The Clean Sweep! Team has:

- Removed 2,506.36 tons of debris from public right of way
- Cleaned 189 encampments
- Removed 2,449 shopping carts from public right of way

The Team operates seven (7) days a week from 7am to 7pm. To report a litter concern on public right of way, submit a service request via 311 (Clean Sweep Litter Removal).

The overall goal is a cleaner more beautiful Dallas for all. Clean Sweep! promotes enhanced public health and safety, improves the City's aesthetic appeal, fosters environmental sustainability that supports economic development and increased community engagement. In boosting community engagement and pride, we can all work toward a common goal.

Let's Keep Dallas Beautiful, Together!



FY 2024-25 Budget Initiative Tracker **SAFE**

1 Police Response Times



INITIATIVE Improve response times to high priority calls by hiring 250 police officers in FY 2024-25 and implementing a recruitment referral bonus pilot program targeted at increasing the number of qualified candidates for employment as Police Officer Trainees or Later Police Officers resulting in a projected headcount of 3,182 police officers by September 30, 2025 (DPD).

STATUS The first academy class of FY 2024-25 started in November 2024 with 40 recruits, followed by the second class in January 2025 with 50 recruits, and a third class with 55 recruits. By the end of March, DPD's total officer headcount was 3,199, with 9 officers leaving during the month. Three additional academy classes are planned for the remainder of the fiscal year, each aiming 48 to 50 recruits. DPD anticipates to end FY 2024-25 with 3,245 officers, higher than the budgeted headcount of 3,162 officers.

3 Single Function Paramedic Program

INITIATIVE The Single-Function Paramedic Program aims to enhance recruiting flexibility, improve response times, and increase operational efficiency. In FY 2024-25, Dallas Fire-Rescue (DFR) will add 4 new Single-Function Paramedic positions to support the program's growth. These additions will enable up to eight units, depending on available staffing, to be deployed across various areas to address peak-hour call volumes (DFR).

<u>STATUS</u> DFR has successfully hired four Single Function Paramedics. DFR currently has eight Single Function units in service.

5 Reimagine 911 Communications



INITIATIVE Create a career series in 911 Communications to reflect current market conditions, enhance recruitment, reduce attrition, and reduce uniform overtime staffing in 911 Communications. In FY 2024-25, DPD will reduce the vacancy rate in three (3) hard to fill positions (Call Taker, Dispatcher and Police Report Representative) from the current 22 percent to 18 percent by December and reduce uniform overtime in 911 Communications by \$125,000 (5 percent) or more (DPD).

STATUS DPD, in collaboration with HR, has developed a plan for Phase I to implement a new career path for Call Takers, Dispatchers, and Report Representatives. Reclassifications and salary adjustments took effect in November 2024, with the increase in shift pay beginning December 2024. While overtime was 5.8% higher year-over-year through February, by March it had dropped to 0.6% year-over-year and continues to trend downward. Meanwhile, the vacancy rate for these positions has decreased to 18.5% from 22% last year.



2 Right Size the Fire Department

INITIATIVE Optimize the Fire Department's staffing model by adding personnel to enhance coverage and support growth. For FY 2024-25, Dallas Fire-Rescue (DFR) will conduct six classes, aiming to graduate up to 203 new Fire-Rescue Officer recruits. By September 30, 2025, DFR expects to reach a total of 2,259 uniformed personnel (DFR).

STATUS Through the end of March DFR has hired 156 personnel, which includes laterals, rehires, trainees, Fire-Rescue Officers (FRO), Single Function Paramedics, and Fire Prevention Officers. The March academy class had 27 FRO recruits enrolled and DFR forecasts that the May and July academy classes will each have 30 and 25 enrolled, respectively. Through March, DFR has 2,288 uniform personnel and expects to end the year at 2,259 uniform personnel after future hiring classes and expected attrition.

4 Drug Testing

<u>INITIATIVE</u> Increase funding by \$1 million to eliminate the backlog of drug testing in FY 2024-25. The initial backlog consisted of 2,948 items. DPD anticipates transferring all items to be tested to Armstrong Forensic Laboratory by the end of May, with all test results received by August (DPD).

<u>STATUS</u> As of March 2025, DPD has 7 items remaining in the drug testing backlog, with plans to transfer all items to Armstrong Forensic Laboratory by May and receive test results by August.

6 Property Room Compliance

INITIATIVE Manage and clear the backlog of evidence tracking and reporting in order to comply with state law. In FY 2024-25, DPD will hire one Supervisor, and nine Crime Technicians to reduce the backlog of DWI evidence by 63 percent, sex assault evidence by 63 percent, drug evidence by 100 percent, and drug disposal by 100 percent (DPD).

<u>STATUS</u> Two Crime Technician positions have been filled, with a third scheduled to start in April 2025. The Supervisor position is still in the background check process and remaining positions are reposted for hiring. As of the end of March, the drug disposal backlog has decreased by 86%, and other evidence backlogs are also beginning to decline.

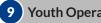


7 Sick Leave Exchange Pilot Program



INITIATIVE Implement a Sick Leave Exchange Pilot Program to improve attendance. In FY 2024-25, DPD will implement a Sick Leave Exchange Pilot Program and with a targeted reduction in average annual sick days per officer from 6.25 days to 5.5 days (DPD).

STATUS Nearly 700 officers applied for the Sick Leave Exchange Pilot Program, and 566 were deemed eligible and have received payments, with additional 28 applications under final review. As of March 2025, the average number of sick days used per officer for FY 2024-25 is 3.49, compared to 4.36 during the same period in FY 2023-24.



Youth Operations

INITIATIVE In FY 2024-25, DPD will hire four investigative support officers and six detention officers to manage juvenile cases and reduce the backlog from 7 days to 2 days (DPD).

STATUS As of March, two Investigative Support Specialist and one Detention Officer positions have been filled while remaining positions are currently undergoing background check. The hiring process is ongoing to fill the remaining positions.



INITIATIVE In FY 2024-25, DPD will implement Phase I gate repairs at all locations by the end of the fiscal year and reduce uniform overtime by 9,800 hours by September 30, 2025 (DPD).

STATUS Gates at all stations are operational, with major repairs and rebuilds in the planning stages. Sworn overtime for station security has decreased by 93% year-over-year through March, which is about 8,700 fewer hours of station security overtime.

FY 2024-25 Budget Initiative Tracker **VIBRANT**

10 Support Artistic and Cultural Organizations



INITIATIVE In FY 2024-25, the Office of Arts and Culture (OAC) will expand and prioritize its support for ALAANA artists and arts and culture organizations by increasing their share of total funding from 35% to 37% (OAC).

<u>STATUS</u> As of March, 48% of total cultural services funding has been allocated to ALAANA artists and organizations. This represents 10% of the total budget for cultural services funding.

12 Dallas' NextGen Intentional Connections

INITIATIVE Through the newly formed Children, Youth, and Young Adult team in the Office of Community Care & Empowerment, generate feedback on youth programs, initiatives and priorities from 5,000+ youth and stakeholders through events, surveys and other activities (OCC).

<u>STATUS</u> Approximately 4,307 total youth surveys were completed through March 2025. Staff and Youth Commissioners are finishing up securing the final responses at planned events during the remainder of Quarter 2 and anticipate meeting the goal of 5,000 by the end of FY2024-25.

11 Strengthen Park Security Presence

INITIATIVE In FY 2024-25, PKR will spend \$700,000 to strengthen park security presence by continued investments in lighting and security cameras (PKR).

<u>STATUS</u> As of March, PKR has encumbered approximately \$655,000 of the total budget allocation of \$700,000. PKR has received and deployed three camera trailers. Projects include purchasing and installing new cameras at ten community parks and retaining a security consultant. The remaining funds of approximately \$45,000 will be allocated towards additional security and safety equipment at various locations.

FY 2024-25 Budget Initiative Tracker **GROWING**

13 Planning and Development



INITIATIVE Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development. In FY 2024-25, PDV will reduce commercial permitting review year over year (PDV).

STATUS In March 2025, PDV improved internal efficiency despite lower volumes. New Commercial permits dropped slightly, but median issued days reduced from 339 to 153. Remodel Commercial saw fewer permits created, but more issued, with a modest increase in median days from 7 to 10. Addition Commercial activity declined, but despite an increase in total median days from 36 to 61, only 28 days were on the City's side, reflecting faster internal processing.



Kay Bailey Hutchison Convention Center Dallas (KBHCCCD) Master Plan

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2024-25, CCT will complete the architectural/design and preconstruction phases of the convention center, the Black Academy of Arts and Letters and the Arena components of the master plan (CCT).

STATUS CCT will continue implementing the KBHCCD Master Plan. In FY 2024-25, it will complete the design and preconstruction phases for the convention center, the Black Academy of Arts and Letters, and the Arena. Revenue bond and construction schedules have been completed to guide the next phases of implementation, with work planned in phases through September 2025.

14 Infrastructure Investment Fund

INITIATIVE Allocate funding from the Infrastructure Investment Fund to stimulate private investments in distressed areas as part of implementation of the Economic Development Policy (ECO). In FY 2024-25, ECO will provide a recommendation to City Council to allocate 95 percent of funding from the Infrastructure Investment Fund for new development in Target Areas as defined by the City of Dallas Economic Development Incentive Policy (ECO).

STATUS Through the end of March 2025, the Office of Economic Development has facilitated City Council approval of \$11.1 million of Infrastructure Investment Funding (IIF) to projects in Target Areas, including \$7 million to support Forest Forward's \$66 million redevelopment of the historic Forest Theater, \$1.1 million to support the City's \$13.7 million acquisition of the Adventure Landing property for use as a future community park, and \$3 million to support the City's \$8 million construction of Phase 1 of Roland G. Parrish park.



FY 2024-25 Budget Initiative Tracker

LIVABLE

16 Reduce Blight

INITIATIVE Continue investments to remove dangerous properties and improve the quality of life in neighborhoods. In FY 2024-25, CCS will demolish 32 properties/structures with increased investment of \$500,000 (CCS).

<u>STATUS</u> As of March CCS has contracted, facilitated, and overseen 20 demolitions, spending approximately \$807,000 of the total allocated budget of \$976,000. There is approximately \$169,000 remaining for demolitions, with several small and large-scale demolitions still pending.

18 Addressing Homelessness



<u>INITIATIVE</u> The R.E.A.L. Time Rapid Rehousing (RTR) initiative team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, will strive to reach its new goal of decreasing homelessness by 50 percent by the end of 2026 (OHS).

<u>STATUS</u> The local Continuums of Care (CoCs) conducts an annual nationwide count of sheltered and unsheltered homeless individuals, typically in January. The collected data will be available on May 20, 2025.

17 Addressing Animal Cruelty

INITIATIVE Establish a partnership with an external organization to support Dallas Animal Services (DAS) in providing services related to suspected animal cruelty. In FY 2024-25, DAS will establish a partnership that will allow DAS to prioritize public safety and life-saving initiatives while reducing costs and capacity demands (DAS).

STATUS DAS is seeking a vendor through an RFQ process to support Suspected Animal Cruelty (SAC) operations, defining roles for transport, housing, medical care, forensics, security, and feeding by a third-party vendor, with contract specifications under review in consultation with DPD and an advertisement expected by June 2025. This partnership will assist both DAS and DPD in providing services for animals suspected of cruelty or neglect.



FY 2024-25 Budget Initiative Tracker **SUSTAINABLE**

19 Clean Sweep

INITIATIVE Launch Clean Sweep! a proactive citywide program to keep Dallas and External Partners' right-of-way clean while also addressing clean-up and implementing preventive measures at homeless encampments. In FY 2024-25, Transportation and Public Works (TPW) will hire 17 staff, provide increased mowing and litter removal cycles, launch a public awareness campaign, and clean 120 homeless encampments by September 30, 2025 to ensure success of a consolidated approach to keep Dallas clean (TPW).

<u>STATUS</u> As of March 2025, there were 189 encampments cleaned and 11 of 17 staff positions have been filled.

20 Optimize Infrastructure at Dallas Love Field

INITIATIVE Finalize the Dallas Love Field Terminal Area Master Plan (TAMP) to meet growing demand and establish a flexible framework to guide future development and improve the customer experience. In FY 2024-25, AVI will complete the TAMP by June, 2025 (AVI).

<u>STATUS</u> In March 2025, the Dallas Airport System Master Plan team—comprised of DAS staff, Ricondo and Associates, and supporting sub-consultants—continued refining the preferred development alternative for Love Field. The team presented the latest iteration of the concept to the executive leadership and key stakeholders, gathered valuable feedback, and incorporated adjustments as needed to further shape the plan.

22 Contractor Inspections



21 Street Maintenance

<u>INITIATIVE</u> Invest \$125.4 million in funding to improve approximately 710 street lane miles (TPW).

<u>STATUS</u> As of March 2025, 192.7 planned lane miles were improved and \$50.9 million has been spent.



<u>INITIATIVE</u> Invest \$500,000 to update the annual paving model. In FY 2024-25, TPW will update the annual paving model by March, 2025 (TPW).

<u>STATUS</u> As of March 2025, contract for data collection for pavement conditions has been executed, and data collection is now in progress. The annual paving model is anticipated to be completed by October 2025.

INITIATIVE Launch a web-based platform which provides an efficient method for Transportation and Public Works (TPW) teams to streamline processing of contractor quantity verification, inspection documentation, and invoicing which will allow TPW to increase the number of inspections for capital, maintenance, and sidewalk project sites by approximately 10% percent for FY 2024-25 (TPW).

<u>STATUS</u> As of March 2025, TPW has made 10,369 inspections. Daily quantity verifications using the PowerQV system is ongoing between the city and contractors.



FY 2024-25 Budget Initiative Tracker

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24 Grant Acquisition and Compliance

INITIATIVE Enhance grant acquisition and compliance. In FY 2024-25, Budget & Management Services will implement a process to identify strategic alignment for grant acquisition, inventory grant capacity in each department to ensure successful management of grant compliance and implement a compliance training program to support and strengthen grant compliance in the departments (BMS).

STATUS Budget & Management Services (BMS) established a prioritization process for grant opportunities to ensure strategic alignment to City Council goals and City Council approved strategic plans. Meetings were held with departments in the fall to review strategic alignment, successful applications, and missed opportunities. Grant compliance training was launched in February 2025 with ongoing classes available in Workday Learning. BMS is finalizing implementation of Grant Lifecycle Management which will allow departments to track grants from application to completion.

26 Owner Controlled Insurance Program

INITIATIVE Provide OCIP/ROCIP broker services that will develop marketing specifications to competitively secure the best and essential insurance coverages at the most reasonable cost for construction of the Kay Bailey Hutchinson Convention Center Master Plan (ORM).

STATUS ORM retained a broker who has returned the feasibility study. ORM and CCT collaborated to review the study and approved recommended coverage lines. CCT will incorporate these coverage lines into the procurement process for General Contractors. Once the General Contractor is awarded, ORM will procure the essential insurance coverages based on the award.

25 Talent Acquisition

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<u>INITIATIVE</u> Develop a strategic workforce plan to proactively identify future hiring needs at the position and skills level to maintain business continuity needs (HR).

STATUS HR has met with department directors to identify data and documentation gaps needed for Strategic Workforce Planning (SWP). Based on these findings, a SWP Framework is in development. HR is also partnering with ITS to pilot a large language model AI for workforce-related text analysis.

27 Dallas Police and Fire Pension System (DPFPS) and Employee Retirement Fund (ERF)

INITIATIVE Improve both DPFPS and ERF funding through implementation of new City Council approved funding plans and enhance communication between the City and both Funds (CCO).

<u>STATUS</u> The implementation of the funding plan for the Employee Retirement Fund (ERF) is planned to start at end of the FY 2024-25 with an effective date of October 1, 2025. The funding implementation for the Dallas Police and Fire Pension System (DPFPS) began October 2024.





FY 2024-25 Budget Initiative Tracker

CORE

28) **Internal and External Communications**

INITIATIVE Create a single front door for internal and external communication and enhance two-way engagement and responsiveness by reimagining service delivery by creating the Office of Communications and Customer Experience/311 (CCX/311). In FY 2024-25, CCX/311 will launch a citywide communications plan and engagement model to enhance communication and the quality of engagement with residents (CCX).

STATUS CCX has taken several steps to operationalize the new Citywide communication strategy by identifying subject matter experts for key pillars, recruiting leadership positions, and launching proactive communication channels. To ensure consistency, tools such as new department logo lockups, email signature guidelines, a social media graphics toolkit, and new community engagement standards tailored to the diverse communities we serve, will be rolled out by April 2025.



30) Dallas Municipal Court Case Management System 🗸

INITIATIVE Replace the legacy Incode case management system for Dallas Municipal Court. In FY 2024-25, the City will invest \$4.4 million to replace the legacy court case management system. This is a joint project between Dallas Municipal Court (DMC) and Information Technology Services (ITS/DMC).

STATUS Following an initial evaluation, CTS and ITS identified the need to include additional items in the RFCSP. To maintain momentum, Procurement will continue exploring the use of buy boards to help expedite the replacement process for the Court Case Management System.

29 Management of Citywide Assets

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INITIATIVE Reposition the new department of Facilities and Real Estate Management (FRM) to streamline operations. improve accountability, and efficiently use existing resources and expertise to manage City real estate assets. In 2024-25, FRM will implement internal process FY improvements to improve the review of current assets and implement a third-party property maintenance model for selected assets (FRM).

STATUS Preliminary responses from FRM's Citywide, multiphase asset review initiative highlighted the need for a comprehensive strategic real estate plan, prompting staff to explore a potential solicitation and funding options for professional services. The third-party maintenance pilot program solicitation will proceed once tenant and City roles and responsibilities are confirmed, expected by fiscal year-end. New and revised Administrative Directives, initiated in January, include ongoing collaboration with an internal stakeholder group dedicated to updating protocols for the use of the Land Building and Management System, along with processes related to real property acquisitions, divestitures, property management responsibilities, and the annual review.



FY 2024-25 Budget Initiative Tracker **MULTI-YEAR INITIATIVES**

While most initiatives can be completed in a single fiscal year, several FY 2021-22, FY 2022-23, and FY 2023-24 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these fourteen initiatives below, using the initiative numbers from the prior reports for reference.



FY 2021-22

13 Affordable Housing Units

INITIATIVE Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for up to 250 new affordable single-family and 1,000 multifamily units over the life of the program (based on the mix of projects and the amount of funding requested). The program will be implemented from FY 2022-23 through FY 2023-24 with new units projected in years 2 and 3 due to construction timelines (HOU).

<u>STATUS</u> Housing is implementing this new funding with four projects:

Jaipur Lofts (CD 2): A 71-unit multifamily affordable housing development for households at or below 80% AMI. Approved by City Council on August 24, 2022 (22-1193) with \$2.52 million in ARPA funds. Construction is complete and the project is now in the lease-up phase.

Cypress Creek at Montfort (CD 11): A 168-unit mixed-income development, with 116 affordable units for households earning up to 80% AMI. Approved on August 24, 2022 (22-1191) with \$4.1 million in ARPA funds. Construction began in August 2024.

Greenleaf Lake June (CD 5): A 125-unit single-family housing project, with 20% of homes for households at or below 80% AMI and the rest up to 120% AMI. Approved on January 12, 2022 (22-1024) with \$1.85 million in ARPA funds. Re-zoning was approved on October 3, 2024. Construction begins early 2025.

1950 Ft. Worth Ave (PSH) Project (CD 1): A 40-unit Permanent Supportive Housing development. Approved on February 14, 2024 (24-0260) with \$547,000 in ARPA funds for the design phase. Construction has not yet started. As of March 10, 2025, AR10 has an unencumbered balance of \$3.38 million.

Braniff Lofts (CD 14): A 48-unit Permanent Supportive Housing development at 2801 Wycliff Ave, including 12 studios and 36 one-bedroom apartments. Eighteen of the units will serve individuals experiencing homelessness. On April 23, 2025, City Council approved the reprogramming of \$7 million from AR47 to AR10 to fund this project.

14 Preservation of Affordable Housing

INITIATIVE Devote \$11.3 million for the preservation of affordable housing and investment in water and sewer infrastructure in qualified census tracts. In FY 2021-22, HOU will spend \$2 million for neighborhood infrastructure and \$2 million to preserve 20 housing units (HOU).

STATUS As of March 31, 2025, \$4.3 million of the \$11.3 million allocated for preservation has been spent or committed, with the remaining committed funds expected to be spent by the end of 2025. A total of 14 homes are under construction, and 32 have been completed. A partnership with DWU has contributed over \$2 million to this program, of which \$600,000 has been spent or encumbered.

On April 23, 2025, City Council approved the reprogramming of \$7 million from this ARPA project to support a multifamily development, Braniff Lofts located at 2801 Wycliff Ave in Council District 14. This development project is a 48-unit permanent supportive housing project to include 12 studios and 36 one-bedroom apartments. Eighteen of the units will serve those experiencing homelessness.

27 Wi-Fi at Park Facilities

INITIATIVE Install Wi-Fi at 63 park facilities (PKR).

<u>STATUS</u> As of March, a total of 58 sites have been completed. The remaining five WiFi sites have received Access Point equipment and an installation timeline has been established, with estimated completion by summer 2025.

FY 2024-25 Budget Initiative Tracker **MULTI-YEAR INITIATIVES**

32 Bike Lanes

INITIATIVE The project to improve the bike lane network is a multi-year effort and multi-year initiatives have been combined for reporting. This initiative now reflects FY 2022-23 initiative #31 (spend \$2.5 million to design and/or implement 10 lane miles), and FY 2021-22 initiative #32 (spend \$2.0 million to design and/or implement 18 lane miles) (TPW).

<u>STATUS</u> As of March 2025, TPW has spent \$3,961,000 of the \$4,500,000 in available funding on design, study, or completion of 22.8 lane miles.

34 Accessibility



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<u>INITIATIVE</u> Implement software system to track identified American Disabilities Act (ADA) compliance issues and barrier removal costs (OEI).

<u>STATUS</u> The contract has been approved by the Dallas City Council. The ITS and OEI teams are coordinating a kickoff meeting with project stakeholders, working with vendors to transfer city data into the software platform, and preparing to integrate the system into the City's software ecosystem through enterprise introduction protocols.

FY 2022-23

2 City Development Code

INITIATIVE Overhaul the City's Development Codes (Chapters 51, 51A, and 51P) to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies. In FY 2022- 23, PDV will execute a consultant contract, work alongside the consultant to perform a technical analysis of the effectiveness of current development codes and begin the public engagement process to ultimately reduce the total land development timeline (PDV).

<u>STATUS</u> In March 2025, PDV launched the project name, branding, and website. The diagnostic report has been publicly released and presented to the Zoning Ordinance Advisory Committee. The Consultant Camiros has hired a local subconsultant to support public engagement. The next phase will involve drafting the ordinance.

35 Water/Wastewater Service



INITIATIVE Accelerate the extension of water and sewer services to all 47 occupied and unserved areas of the City (DWU). In FY 2021-22, DWU will award approximately \$9.5 million for the design of 211,219 feet and construction of 9,960 feet of new pipelines in Mesquite Heights, Killough Blvd & Wasco Lane, and Gooch Street areas (DWU).

<u>STATUS</u> Through March 2025, 43 identified, occupied unserved areas, including approximately 99,820 feet of new pipelines have been awarded for construction to receive water and wastewater infrastructure improvements. By the end of 2026, construction of approximately 100,000 feet of water and wastewater in 43 occupied areas will be complete.

DWU is working to develop a plan to utilize the remaining \$1.17 million and identify additional funding to complete the remaining four occupied, unserved areas. Of the remaining nine locations that are within the four occupied, unserved areas, some may be deferred or canceled due to significant challenges and high costs to serve a small number of properties, neighborhood opposition to the work, more efficient regional opportunities, and lower priority areas. Additional conversations with City management, City Council, and the community are anticipated for input on the approach for several of the remaining locations. Housing & Community Development is continuing outreach and implementation of the residential connection program with the \$2.2 million investment by the City as the public infrastructure is placed in service.

20 City Facility Security Assessment

INITIATIVE In FY 2022-23, initiate \$2.9 million [of \$6.4 million allocated] of high-priority improvements identified through the City Facility Security Assessment including perimeter access control, security camera systems, radio systems, officer shelter space, vehicles access control, panic notification, lighting, weapons screening, security operating center upgrades, security staffing, and intrusion detection (DMC and MSH).

STATUS Dallas Municipal Court (DMC) has initiated over 103 projects and has successfully completed and expensed 48. Currently, 55 of these projects are in the installation/ construction phase. Completed projects include installing park lighting, surveillance systems, access controls, window treatments, radios, and garage doors. As of March 2025 \$5.9 million has been encumbered, and job projects for installing badge access and security cameras have commenced at various branch libraries and the Dallas Animal Shelter.

FY 2024-25 Budget Initiative Tracker **MULTI-YEAR INITIATIVES**FY 2023-24

5 Kay Bailey Hutchison Convention Center Dallas

INITIATIVE Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. In FY 2023-24, CCT will complete the A&E design for the first phase of the expansion plan - 3C West of Lamar & Dallas Memorial Auditorium and award a contract for construction services (CCT).

STATUS The convention center project is slated to be completed first quarter 2029. CCT achieved the deadline to go into the design and early pre-construction phase by yearend 2024. The pre-construction phase will last one year. During that time, CCT will start construction with enabling works (demolition, etc.) with full construction beginning in late calendar year 2026, and construction on components 1, 3 and 4 completed by March 2029.

11 Urban Agriculture Infrastructure Grant Program

INITIATIVE Invest in an Urban Agriculture Infrastructure grant program to aid urban agriculture stakeholders (OEQS). In FY 2023-24, OEQ will establish a grant program and award at least one grant, not to exceed \$10,000 to an urban agricultural organization seeking to implement urban agricultural facilities (OEQS).

<u>STATUS</u> Dallas County has received funding from OEQS. Dallas County Health and Human Services (DCHHS) is announcing the award recipients. Elected officials are expected to spend the allocated amount by the summer of 2025.

18 Dallas Police Department Forensic Lab

INITIATIVE Streamline the forensic analysis of digital evidence and ensure compliance with statutory regulations. In FY 2023-24, DPD will create a Forensic Lab in the Police Technology unit, hiring two Digital Forensics Analysts, two Senior Digital Forensics Analysts, and one Supervisor (DPD).

<u>STATUS</u> The Police Technology unit has finalized Standard Operating Procedures for the new Forensic Lab. Positions have been reclassified and posted, with one Senior Digital Forensics Analyst and Supervisor position filled. The remaining three positions have been reposted for hiring.

9 Minor Home Repair Program



STATUS The Council approved an amendment to the Home Repair Programs on March 27, 2024, to better serve seniors, with \$2.2 million available, of which \$1.7 million will be used through the HIPP Major Systems Repair Program (MSRP). Applications opened in August 2024, and as of March 31, 2025, 92 homes are under review for assistance, and \$53,000 has been expended. This includes homes inspected and awaiting construction. Housing will approve up to 100 applicants total to be served and expend all funds allocated to seniors; then Housing will close this project.

As of April 11, 2025, \$800,000 from the 2017 Bond Fund Proposition I was allocated to the Minor Home Repair Program (MSRP) for West Dallas residents. Those who previously received \$20,000 through the West Dallas Targeted Rehab program may now apply for an additional \$4,000, for a total of up to \$24,000 in home repair assistance to \$24,000 per household.

13 Solar Installation

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<u>INITIATIVE</u> Invest \$500,000 in FY 2023-24 for solar energy initiative at City facilities (FRM).

STATUS Approximately \$200,000 was spent to upgrade the electrical switchgear equipment at the Bachman Recreation Center to support the new solar and battery system to be installed at that facility. The remaining balance of the \$500,000 will be used for maintenance and repair of existing failed solar equipment installed on City facilities to ensure that our current solar systems are operating at their full potential. The contract for maintenance and repair of existing solar equipment was approved by the City Council in February 2025. Maintenance will begin after a vendor-led inventory assessment.

20 Short-Term Rental Registration Program

<u>INITIATIVE</u> Create a short-term rental registration program and inspection team to ensure compliance and oversight of rental properties (CCS).

STATUS The City of Dallas City Attorney's Office is currently reviewing the recent appellate court ruling on short-term rental enforcement to assess the necessity of further appeal. CCS will continue to uphold enforcement, maintaining the injunction until legal guidance is received. All staff positions are filled, with team members temporarily aiding with inspections and administrative tasks across various rental programs. This work offers additional training in preparation for future short-term rental enforcement. The Department and staff are ready to take immediate action if the injunction is lifted.



FY 2024-25 Budget Initiative Tracker **MULTI-YEAR INITIATIVES**

26 Sidewalk Master Plan



<u>STATUS</u> As of March 2025, seven out of nine sidewalk projects have been completed, covering a total of 5.41 miles at an approximate cost of \$4 million. Two sidewalk projects are currently in progress. TPW is on track to complete all nine sidewalk projects this fiscal year.

30 Drainage Improvements

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<u>INITIATIVE</u> Invest \$35.1 million in capital funding for stormwater and drainage management to minimize flooding in 31 areas (SDM).

<u>STATUS</u> As of March, 2025, SDM has invested \$27 million citywide, completing one project, with 29 projects currently in development. Of these, 26 are in the design phase and 3 are under construction.

35 Fair Housing Equity Plan

INITIATIVE Reduce disparities while improving outcomes in fair housing through the development of a New Fair Housing Equity Plan. In FY 2023-24, OEI will procure a consultant that will support the development of thorough, inclusive plan that will support the actions of affirmatively further fair housing in Dallas (OEI).

STATUS OEI collaborated with internal stakeholders to review the updated Analysis of Impediments (AI) and, after gathering feedback, published the 2024 AI report. The findings will guide other city plans, including the Fair Housing Equity Plan. OEI has also filled the vacant Fair Housing Administrator position, who will lead the development of the Fair Housing Equity Plan by working with internal and external stakeholders to address barriers to equity in fair housing initiatives.

The development of a Fair Housing Equity Plan was initially based on proposed federal guidance that would have required such a plan. However, on February 27, 2025, the U.S. Housing and Urban Development (HUD) department announced the termination of the Affirmatively Furthering Fair Housing (AFFH) rule. As a result, the City of Dallas is no longer mandated to develop a standalone Fair Housing Equity Plan.

After careful evaluation, we have decided not to proceed with creating a separate plan. Instead, fair housing equity will be integrated into a broader equity plan initiative, which will encompass related efforts and ensure a more comprehensive and coordinated approach.



