

### Department of Public Works - Real Estate

#### Government Performance & Financial Management Committee September 19, 2023

Ali Hatefi, P.E., Director Ashley Eubanks, Assistant Director Department of Public Works City of Dallas



# **Presentation Overview**

- Real Estate Overview
- Org Chart
- Budget/Revenue Overview
- Areas of Responsibility
- Opportunities
- Questions



# **Real Estate Overview**



- Section 2-49 of the Dallas City Code establishes certain duties and responsibilities of the Director of Public Works for the purchase, sale, lease and management of real property on behalf of the City.
- All transactions administered through PBW-Real Estate are in accordance with State law and the Dallas City Code.
- Areas of Responsibility:
  - Acquisitions
  - Relocation
  - Leasing
  - Tax Foreclosure Property
  - Surplus Property
  - Abandonments
  - Licenses

#### Sr. Project Coordinator Assistant Director Real Estate Manager Real Estate Manager Real Estate Manager Manager - PBW Business Acquisitions Abandonments/License Lease/Tax Foreclosure/Surplus Operations/Relocation Chief Real Estate Spec. Chief Real Estate Spec. Sr. Relocation Spec. Chief Real Estate Spec. Sr. Real Estate Spec. Relocation Spec Sr. Real Estate Spec. Administrative Specialist II Chief Real Estate Spec. Administrative Specialist II Sr. Real Estate Spec. Chief Real Estate Spec. Office Assistant II Sr. Real Estate Spec. Chief Real Estate Spec. Sr. Real Estate Spec. (Vacant) Sr. Real Estate Spec. Sr. Real Estate Spec. (Vacant)

Chief Real Estate Spec.

(Vacant)

#### PBW-REAL ESTATE DIVISION



Sr. Real Estate Spec.

(Vacant)

**Org Chart** 

## **Budget/Revenue Overview**

- Total Budget for FY23 \$3,399,054
- Total Reimbursement for FY23 (\$2,017,548)
- FY23 Completed Transactions 697 (Projected)
- Total Budget for FY24 \$3,472,640
- Total Reimbursement for FY24 (\$1,871,909)
- Revenues: (Includes Abandonments, Licenses, Small Cells, Leases, Surplus and Tax)
  - FY23 (Projected): \$15.9M
    - General Fund: \$6.8M (\$2.2M GCR, \$4.6M GF)
    - Non-General Fund: \$6.5M (Surplus/Leases Parks, DWU, CES)
    - Other: \$2.6M (Distribution pursuant to Tax Code)



# Acquisitions



- Negotiating and acquiring property interests pursuant to the Dallas City Code and Texas Property Code on behalf of City Departments
  - Private development transactions (i.e. Water, Wastewater, Drainage, Sidewalk & Utility Easements, etc.)
  - Capital Improvement and other City projects (i.e. Right-of-way, Parks/Trails, DWU Property/Pipelines, etc.)
- City Council authorization
  - Acquisition transaction exceeding \$10K
  - Eminent Domain (2-Step Process)



# Relocation



- Relocation Assistance is available to individuals, and businesses displaced as a direct result
  of acquisition activities related to a City project, code enforcement, rehabilitation, or
  demolition activities as provided in:
  - Dallas City Code, Chapter 39A ""Relocation Assistance-Eminent Domain"
  - Federal Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended
- Relocation Assistance includes:
  - Moving Expenses
  - Replacement Housing Payments for a 90-day homeowner
  - Rental Assistance Payments for a 90-day tenant
  - Re-establishment Costs for businesses, farms and non-profit organizations
  - Technical assistance with application and required forms
  - Referral to Social Services

• City Council authorization required on relocation expenses exceeding \$100K



# Leasing

- Types of Leases:
  - Income Leases (Leasing of City-owned property)
    - Texas Fire Museum
    - Hensley Field
    - Prism Building
    - Fair Park (Cell Towers)
  - Acquisition Leases (City leases from private sector)
    - WIC Clinics
    - BI District Offices
    - DPD Police Academy
    - City Store
- City Council authorization
  - Leases exceeding \$10K in consideration
  - Long-Term Agreements



## **Tax Foreclosure Property**



- The City of Dallas is Trustee of tax foreclosed, and seizure warrant properties for the County of Dallas and the Dallas Independent School District.
- The law firm of Linebarger, Goggan, Blair & Sampson, LLP., forecloses on delinquent tax properties on behalf of the taxing entities. These properties are subsequently placed in a Sheriff's Sale held on the first Tuesday of each month.
- Properties not sold through the Sheriff's Sale and within the City limits of Dallas are "struck off" to the City as Trustee
  - Properties not needed for a public purpose will be offered for re-sale via a public auction process
  - City Council, County Commissioners and DISD Board Authorization obtained to sale to highest bidder





# **City/Surplus Property**

#### Administrative Directive 6-17

- Establishes a repository system of the City's Real property and improvements (Land and Building Management System "LBMS")
  - GIS Mapping Tool (available to public)
- Provides for each Department Director to assign a Property Liaison to oversee its property portfolio
- Identifying Surplus property
  - Private Sector Requests
  - Annual Review Process
- Council authorization to declare property as Surplus and sold in accordance with state law.
- Primary methods to sale property:
  - If Independently developable, land is sold by public auction or by sealed bid
  - Land that cannot be developed independently due to its small or irregularly shape can be sold to the abutting property owner

## Abandonments



- A property owner may apply to the City to abandon the City's interest in a utility easement, street or alley right-of-way or floodplain management area
- City Council authorization required on all abandonments
- Application and Abandonment fees are assessed and calculated, pursuant to Dallas City Code 2-26.1.



# Licenses



- A property owner or a tenant, may apply to the city to use the public right-ofway for a private use for an annual or one-time fee
  - Most Common Types of Uses:
    - Sidewalk Café
    - Sign
    - Canopy/Awning
    - Streetscape Elements (landscaping, bollards, planters, etc)
- City Council authorization, if applicable, required on all long-term license agreements (i.e Bishop Arts Area – permit program, Temporary License Agreements)
- Application and license fees are assessed and determined based upon the intended use or the tax assessed value of the land abutting the public right-of-way, as required by the City Code, Chapter 43-115.





# Opportunities

- Current Opportunities:
  - CBRE Brokerage Contract 2019
    - One-year renewal option remaining
    - Initially contracted to assist with a new Development Center
    - Currently use to augment real estate services when needed (i.e Acquisition Leasing)
    - Have consulted with Departments on specialized projects
    - Current Fee Structure :
      - Disposition/Acquisitions: \$0-\$2M 3% commission
      - Project Management: \$0-\$100M 1.5-2% commission
      - Feasibility Study: (Ex. Est \$175K)

#### • Future Opportunities:

- Challenge Departments further during Annual Property Review Process
- Establish a committee/task force to work with Departments to identify underutilized property and/or define a master plan for development.

## QUESTIONS







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