

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

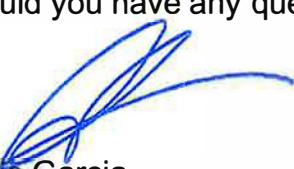
SUBJECT **Data Recovery Committee**

On Friday, August 20, 2021, the Dallas Police Department held a Data Recovery Committee meeting to discuss data retrieval efforts. The Data Recovery Committee consists of members from the Dallas Police Department, Dallas County District Attorney's Office, and City of Dallas Information and Technology Services. The committee was created to discuss identified issues, the processes to correct the issues, and the next steps.

The Data Recovery Committee discussed the 7.51 terabytes previously addressed in the Special Called Joint Meeting of Government Performance and Financial Management and the Public Safety Committee held on Thursday, August 20, 2021. The City of Dallas Information and Technology Services is identifying the exact working groups and end-users of lost files in the data migration. The Dallas Police Department is contacting those users who have placed service requests regarding data issues to assist end-users with data recovery. Additionally, the Dallas County District Attorney's Office will provide a list of pending cases to the Dallas Police Department and City of Dallas Information and Technology to conduct case audits to verify all evidentiary data is available.

The Data Recovery Committee will be providing periodic updates to the Mayor and Members of the City Council on the progress of recovery efforts and as well as notify you of any new issues that may arise related to data recovery.

Should you have any questions please do not hesitate to contact me.


Eddie Garcia
Chief of Police

c:
T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilirae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity, and Inclusion
Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **FY 2021-22 Budget - Remaining Timeline and Amendment Process**

Thank you for your ongoing engagement and support in the FY 2021-22 budget development process. The remaining timeline and information about the amendment process is provided below.

Remaining Timeline

Date	Action
August 25	<ul style="list-style-type: none">▪ Vote to set tax rate ceiling and call tax rate public hearing for September 22▪ Hold budget public hearing
August 26	<ul style="list-style-type: none">▪ Last day of town hall meetings
August 27	<ul style="list-style-type: none">▪ City Council Member proposed amendments due to the City Manager and Chief Financial Officer by 10:00 am▪ Distribute proposed amendments received by 10:00 a.m. to all City Council Members
August 30	<ul style="list-style-type: none">▪ Distribute additional proposed amendments received after August 27 at 10:00 a.m.
September 1	<ul style="list-style-type: none">▪ City Council meeting to continue discussion of FY 2021-22 budget▪ Discuss proposed amendments and conduct straw poll of each proposed amendment
September 9	<ul style="list-style-type: none">▪ Approve FY 2021-22 budget ordinance on First Reading
September 11	<ul style="list-style-type: none">▪ Publish budget ordinance approved at First Reading per City Charter▪ Advertise tax rate public hearing to be held on September 22
September 14	<ul style="list-style-type: none">▪ Amendment workshop (if necessary)
September 22	<ul style="list-style-type: none">▪ Hold tax rate public hearing▪ Approve FY 2021-22 budget on Final Reading▪ Adopt ad valorem tax rate▪ Approve other budget-related agenda items
October 1	<ul style="list-style-type: none">▪ Begin new fiscal year

DATE August 20, 2021
SUBJECT FY 2021-22 Budget – Remaining Timeline and Amendment Process

Budget Amendment Process

At this point in the budget development process, City Council Members are invited to submit their amendments to the City Manager's proposed budget for FY 2021-22. City Council Member proposed amendments should be balanced with a specific source of funds identified to cover the full amount of the desired use of funds. Although the City Council will only adopt the FY 2021-22 budget on September 22, we ask that you submit amendments that are sustainable over both years of the biennial. Amendments are balanced when an on-going source of funds is identified to offset an on-going use of funds, or if a one-time source of funds is identified it should only be used to offset a one-time use of funds. Please use this [form](#) to submit your proposed amendments.

If you are co-sponsoring an amendment with one or more of your colleagues, the amendment should only be submitted once – by one member of the City Council. Please do not submit duplicate copies of the same amendment.

As you can see in the above timeline, we request that all City Council Member proposed amendments be submitted to the City Manager by 10:00 a.m. on Friday, August 27. This will allow staff time to conduct a technical review of the amendment and then distribute amendments received to all members of the City Council that same day. Amendments received after 10:00 a.m. will be distributed to the City Council on Monday, August 30.

Historically, we package and number the amendments based on the order in which we receive them. It is the discretion of the presiding officer to determine the order in which the City Council will discuss the amendments. The Government Performance and Financial Management Committee is scheduled to discuss the amendment process on Monday, August 23 and may offer recommendations to the Mayor on the process for handling budget amendments.

From prior year experience, most City Council Members appreciate receiving the proposed amendments in advance of the meeting scheduled for September 1. However, floor amendments may be offered up to and including the day of final budget adoption.

If you have questions or need assistance preparing an amendment, please contact me or Jack Ireland, Budget and Management Services Director.



M. Elizabeth Reich

Chief Financial Officer

c:
T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **Responses to Questions on Proposed FY 2021-22 Budget (Second Set)**

1. Provide a map of the 129 miles of alley that are part of the Alley Conversion Program

The alley clean-up and trail conversion initiative consists of a one-time clean-up of 1,362 unimproved, non-Sanitation alleys that span 129 miles, and converting 40 of the alley segments into trails. Of the 40 conversions, 27 will have decomposed granite trails and 13 will have paved sidewalk trails. Lighting will also be included for the 40 alley segments. A map of the 40 alleys proposed to be converted was provided with the first set of responses provided to the City Council on August 13. Public Works provided an [additional map](#) that identifies the 1,362 alleys to receive the one-time clean-up.

2. How has pay in the Marshals Office been addressed in the FY22 budget?

Funding was reallocated within the FY21 Marshals' budget to provide certification pay and equity adjustments, effective in May. The certification pay ranges from \$50/month to \$600/month depending on the deputy's certification level with the Texas Commission on Law Enforcement. Based on a compensation review, experienced Deputy Marshals and Security Officer candidates will now be onboarded at a higher entry level rate. Information about the steps taken to address Marshals Office vacancies was provided [via memorandum](#) to the Government Performance and Financial Committee in March.

3. What is the plan to address Development Services and improve services for developers?

Getting back to basics with customer service will be at the forefront of all that we do in the upcoming fiscal year. Management is finalizing and will roll out plans soon to enhance and improve our customers' experience.

For residential permitting customers, we are implementing a program that allows them to check on the status of their permit submittals, with live follow-up calls from Building Inspection staff.

For all customers that have pending items that need to be submitted we will begin to initiate follow up calls to explore next steps or provide guidance to keep the process moving. We currently send email notifications to the applicants when there are missing items from the required documentation or when there are items that need to be addressed before approval can be granted.

DATE August 20, 2021
SUBJECT Responses to Questions on Proposed FY 2021-22 Budget (Second Set)

4. What are the key metrics that Development Services should be focused on improving?

The current goal is to reduce review times for new single-family construction permits. Overall better communication with our clients related to permit review status along with transparent timelines for each type of permit submittal is also a major focal point, allowing the much-needed predictability.

5. What is the timing for hiring Development Services positions that will be responsible for change management?

An interim change management team is currently in place as we begin to seek the best fit for our city and all that we serve. We will continue to pursue all viable options related to efficient permitting throughout this process.

6. What is the alignment between performance measures, Dallas 365, the City Manager's goals, and the City Council committees' work?

All work done throughout the City aligns to the City's 8 strategic priorities as identified by the City Council during the February 2020 City Council Planning Retreat. All performance measures, whether part of Dallas 365 or published in the budget book, are tied to a departmental service that aligns directly to one of the 8 strategic priorities. This alignment is reviewed during each budget development process to ensure that work performed and measured by the department continues to align with the overall strategic direction of the City. Similarly, the City Manager's goals directly align with and continue our focus on the priorities as identified by City Council. Progress on the City's performance measures are regularly provided to City Council as regular standing items on many committee agendas as well as through the Budget Accountability Report to ensure committees have the information necessary to drive their policy work around the strategic priorities. Additionally, the City Council was updated on the City Manager's goals in April and July, with a final FY21 progress update expected to be provided in October.

7. Does the Sanitation fee increase include funds to restore prior spend down of fund balance, and what will the fee increase pay for?

The FY22 proposed Sanitation fee increase does not include funding to restore the Sanitation Fund balance. The Sanitation Fund balance was used to cover response and recovery activities related to weather events in 2019 and 2021. The City requires a minimum of 30 days of working capital or fund balance. With the proposed FY22 expenditure and revenue budget, the end-of-year fund balance is projected to be at \$12.4 million which is a reserve of 32.6 days.

DATE
SUBJECT

August 20, 2021

Responses to Questions on Proposed FY 2021-22 Budget (Second Set)

The proposed FY22 fee increase covers additional cost mainly in the following areas:

- Stabilize the workforce: increase pay for Sanitation truck drivers, heavy equipment operators, and crew leaders
- Meet the City policy requirement and labor market condition: increase temp labor contract budget for the increased living wage
- Enhance and improve public communication and education: establish a new Communication, Outreach, and Enforcement Team to communicate, enforce, and promote waste management programs
- Ensure timely service: increase brush and bulky trash collection contract to meet peak service demand

8. What is the impact of extending the paid parental leave from 6 weeks to 12 weeks?

The additional cost of increasing parental leave from the recommended 6 weeks to 12 weeks is estimated at \$2.3 million annually. The table shows the cost of Parental Leave estimated at 6, 8, 10, and 12 weeks. This calculation is based on 360 leaves per year, which is the average number of maternity claims in the last two years, and a weekly pay of \$1,077, which is the average pay for a 29 year old at the city of Dallas (29 is the average age of employees submitting maternity claims at the City).

Paternity Leave Weeks	Average Cost Per Employee	Average Maternity Claims 2020-21	Total Cost
6	\$ 6,462	360	\$ 2,326,320
8	\$ 8,616	360	\$ 3,101,760
10	\$ 10,770	360	\$ 3,877,200
12	\$ 12,924	360	\$ 4,652,640

While this is the calculated cost as described above, in most cases the additional cost would not be incurred. An employee absence results in lost productivity and potentially increased burden on other workers. An increased cost would be incurred if it became necessary to back-fill for the absence through use of overtime or hiring a temporary employee while an employee is on parental leave. This type of expense is required especially in operations that have minimum staffing levels such as Dallas Fire-Rescue when absences must be back-filled through overtime.

DATE August 20, 2021
SUBJECT Responses to Questions on Proposed FY 2021-22 Budget (Second Set)

9. Provide data by City Council district and zip code about where the most people are being impacted by evictions.

Child Poverty Action Lab (CPAL), in collaboration with Dallas County, has created an [Eviction Filing Dashboard](#) that is updated once a week. The chart below displays the top 10 highest eviction zip codes and affiliated council districts since April 1, 2020 and is current as of August 13, 2021.

Zip Code	City Council District	Total Evictions	Evictions Due to Non-Payment
75243	D10, D11, D13	1784	1480
75237	D3, D8	1012	876
75216	D3, D4, D7, D8	867	622
75228	D7, D9	799	556
75231	D9, D10, D11, D13, D14	584	466
75227	D5, D7	549	375
75211	D1, D3, D6	518	427
75224	D1, D3, D4	488	384
75238	D9, D10	479	421
75217	D5, D7, D8	477	331

Data on evictions by City Council district will be provided in next Friday's memo when it becomes available from CPAL.

10. Provide FY22 line item detail for each department side-by-side so that all departments can be compared on one spreadsheet.

The requested document can be found [here](#).

11. The budget for offices within Management Services does not provide the same level of detail as other departments. Please provide additional budget detail for the offices within Management Services.

The Management Services Department recommended budget for FY22 and planned budget for FY23 is provided in the budget document on pages 267 thru 281. The information for this department includes and is formatted the same as for other departments. Since several offices are combined into this one department, the attachment provides a summary of the budget for each office. The summary for each office includes personnel services, supplies/materials, contractual/other services, capital outlay, and reimbursements. The total operating expenses are listed, and then the total expenses paid from the General Fund less any reimbursements from other funding sources is also provided. In addition to the attached summary for each office, we have uploaded [the line-item detail](#) for each office with the FY22 budget document on the [Upcoming Budget](#) page on the Financial Transparency website.

DATE August 20, 2021
SUBJECT

Responses to Questions on Proposed FY 2021-22 Budget (Second Set)

We will continue to answer questions we receive on a rolling basis. If you need additional information, please contact me or Jack Ireland, Director of Budget & Management Services.

M. Elizabeth Reich

M. Elizabeth Reich
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff

Jon Fortune, Assistant City Manager
Majed A. Al-Ghafry, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Summary of Management Services Budget (Broken Out by Department)

311 Customer Service Center

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	6,898,749	6,316,508	7,207,141	7,421,262
Supplies - Materials	26,281	48,231	25,039	25,098
Contractual - Other Services	1,480,403	1,629,884	1,613,345	1,694,481
Capital Outlay	0	0	0	0
Expense Total	\$8,405,433	\$7,994,623	\$8,845,525	\$9,140,841
Reimbursements	(3,765,665)	(3,765,665)	(3,765,665)	(3,765,665)
Department Total	\$4,639,768	\$4,228,958	\$5,079,860	\$5,375,176
Department Revenue Total	\$0	\$0	\$0	\$0

Communications, Outreach, & Marketing

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	1,783,387	1,660,607	1,663,520	1,701,526
Supplies - Materials	94,645	76,125	38,604	38,633
Contractual - Other Services	417,718	361,269	628,743	637,436
Capital Outlay	0	0	0	0
Expense Total	\$2,295,750	\$2,098,000	\$2,330,867	\$2,377,595
Reimbursements	0	0	0	0
Department Total	\$2,295,750	\$2,098,000	\$2,330,867	\$2,377,595
Department Revenue Total	\$0	\$0	\$0	\$0

Office of Community Care

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	3,557,645	3,429,404	3,724,578	3,808,029
Supplies - Materials	162,875	183,376	175,580	175,757
Contractual - Other Services	4,918,171	4,963,103	5,527,175	5,539,798
Capital Outlay	0	45,235	0	0
Expense Total	\$8,638,691	\$8,621,118	\$9,427,333	\$9,523,584
Reimbursements	(223,186)	(223,186)	(223,186)	(223,186)
Department Total	\$8,415,505	\$8,397,932	\$9,204,147	\$9,300,398
Department Revenue Total	\$1,541,977	\$1,230,323	\$1,185,000	\$1,185,000

Office of Community Police Oversight

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	419,134	372,704	517,881	610,076
Supplies - Materials	42,600	35,358	25,452	25,452
Contractual - Other Services	83,399	60,280	86,796	88,687
Capital Outlay	0	0	0	0
Expense Total	\$545,133	\$468,342	\$630,129	\$724,215
Reimbursements	0	0	0	0
Department Total	\$545,133	\$468,342	\$630,129	\$724,215
Department Revenue Total	\$0	\$0	\$0	\$0

Office of Emergency Management

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	550,976	608,771	588,711	602,633
Supplies - Materials	52,797	52,797	52,071	52,248
Contractual - Other Services	549,186	896,393	776,847	665,815
Capital Outlay	0	0	0	0
Expense Total	\$1,152,959	\$1,557,961	\$1,417,629	\$1,320,696
Reimbursements	0	(214,288)	(287,339)	(155,311)
Department Total	\$1,152,959	\$1,343,673	\$1,130,290	\$1,165,385
Department Revenue Total	\$0	\$0	\$0	\$0

Office of Environmental Quality & Sustainability

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	8,270,946	7,079,650	7,935,243	8,168,207
Supplies - Materials	511,625	369,995	586,449	586,455
Contractual - Other Services	5,928,647	4,466,051	6,254,499	6,241,497
Capital Outlay	0	30,337	162,488	162,488
Expense Total	\$14,711,218	\$11,946,032	\$14,938,679	\$15,158,646
Reimbursements	(10,463,785)	(8,182,888)	(11,082,917)	(11,082,917)
Department Total	\$4,247,433	\$3,763,144	\$3,855,762	\$4,075,729
Department Revenue Total	\$177,890	\$234,105	\$161,490	\$161,490

Office of Equity & Inclusion

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	1,587,896	1,605,069	1,716,655	1,756,590
Supplies - Materials	10,796	10,796	20,246	20,246
Contractual - Other Services	802,354	843,303	908,097	971,262
Capital Outlay	0	0	0	0
Expense Total	\$2,401,046	\$2,459,168	\$2,644,998	\$2,748,098
Reimbursements	0	0	0	0
Department Total	\$2,401,046	\$2,459,168	\$2,644,998	\$2,748,098
Department Revenue Total	\$0	\$0	\$0	\$0

Office of Government Affairs

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	843,994	816,852	808,400	826,606
Supplies - Materials	12,120	9,321	8,620	8,620
Contractual - Other Services	159,655	147,157	175,762	179,846
Capital Outlay	0	0	0	0
Expense Total	\$1,015,769	\$973,330	\$992,782	\$1,015,072
Reimbursements	(78,399)	(68,892)	(78,399)	(78,399)
Department Total	\$937,370	\$904,438	\$914,383	\$936,673
Department Revenue Total	\$0	\$300	\$0	\$0

Office of Historic Preservation

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	640,692	631,846	650,129	737,872
Supplies - Materials	9,808	7,411	9,790	9,790
Contractual - Other Services	78,297	69,829	95,683	99,902
Capital Outlay	0	0	0	0
Expense Total	\$728,797	\$709,086	\$755,602	\$847,564
Reimbursements	0	0	0	0
Department Total	\$728,797	\$709,086	\$755,602	\$847,564
Department Revenue Total	\$102,800	\$0	\$68,400	\$68,400

Office of Homeless Solutions

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	2,318,986	2,112,626	2,272,120	2,354,959
Supplies - Materials	142,837	186,428	139,049	139,314
Contractual - Other Services	9,942,693	9,884,067	9,571,974	9,604,099
Capital Outlay	0	110,595	0	0
Expense Total	\$12,404,516	\$12,293,716	\$11,983,143	\$12,098,372
Reimbursements	(40,000)	(52,880)	(70,000)	(70,000)
Department Total	\$12,364,516	\$12,240,836	\$11,913,143	\$12,028,372
Department Revenue Total	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000

Office of Integrated Public Safety Solutions

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	1,730,167	742,642	2,434,859	2,453,163
Supplies - Materials	35,113	58,367	59,000	59,000
Contractual - Other Services	1,428,534	1,443,303	2,475,950	2,486,957
Capital Outlay	200,000	1,146,808	0	0
Expense Total	\$3,393,814	\$3,391,120	\$4,969,809	\$4,999,120
Reimbursements	0	0	0	0
Department Total	\$3,393,814	\$3,391,120	\$4,969,809	\$4,999,120
Department Revenue Total	\$0	\$0	\$0	\$0

Small Business Center

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Proposed	FY 2022-23 Planned
Personnel Services	0	0	1,634,113	1,660,435
Supplies - Materials	0	0	49,020	91,926
Contractual - Other Services	0	0	771,668	780,628
Capital Outlay	0	0	0	0
Expense Total	\$0	\$0	\$2,454,801	\$2,532,989
Reimbursements	0	0	0	0
Department Total	\$0	\$0	\$2,454,801	\$2,532,989
Department Revenue Total	\$0	\$0	\$0	\$0

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **Office of Homeless Solutions – Dallas R.E.A.L. Time Rapid Rehousing Initiative**

This memorandum is being provided to share the collective feedback received by staff during the Office of Homeless Solutions (OHS) community and unsheltered listening sessions conducted between August 3rd and August 12th, 2021. During the sessions, OHS presented an overview of the American Rescue Plan Act (ARPA) HUD Home funds allocated to the City for use in housing and homelessness to communities via City Council District-led listening sessions and a dedicated unsheltered listening session at The Bridge. A total of 135 Dallas City residents were in attendance, across 6 sessions, with 100 unsheltered residents in attendance at The Bridge, totaling 235 residents.

The presentation highlighted:

- The state of homelessness in Dallas
- An overview of the ARPA HUD Home Funding
- Eligible funding uses
- Shelter services in Dallas by City Council District
- A summary of provider feedback

Below is a summary of the Q&A session with questions and feedback relating to the following:

Question: What will be done about the encampments in our area?

Answer: Through the Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) Initiative, we will be able to provide a sustainable solution through the offering of real pathways to housing to people in encampments. The result is encampments closures as we house unsheltered individuals, reducing the number of encampments overall as we progress.

- **Question: How can OHS help reduce panhandling? How many of those people are homeless?**

Answer: We know that some of those panhandlers are homeless but do not have an accurate count on the percentage. We expect that the DRTRR will have the effect of reducing the number of homeless individuals who are panhandling but the larger issue will be addressed through a cross-departmental effort being briefed to Council in September through the Government Performance and Finance Management Committee.

DATE
SUBJECT

August 20, 2021

Office of Homeless Solutions – Dallas R.E.A.L. Time Rapid Rehousing Initiative

- **Question: There is a need for mental health and substance abuse services/programs for persons experiencing homelessness. How is that being addressed?**
Answer: More funding for this is proposed under the ARPA funds, through the Office of Community Care, for mental health services available to the general population and OHS will use the DRTRR to link unsheltered residents to more, existing supportive services, through their case workers.
- **Question: How will programs and services be desegregated across the city, so they are not concentrated in one area?**
Answer: There are a range of services available across the City of Dallas, with more being developed in partnership with specific Councilmembers in their districts. The DRTRR Initiative will offer units across the Continuum of Care because offering a wide range of choices is key to ensuring that the Initiative's housing mechanism is equitable. The choice of unit will then rest with the program participant and what best fits their specific needs.
- **Question: How can I provide immediate assistance to homeless neighbors outside of calling 911?**
Answer: There is a difference between having residents be a walking referral source and helping point unsheltered residents towards services. We are working on making all of those resources more visible on our website so they are quickly accessible when someone asks for help so you can direct them to the nearest resource to address their specific need(s).
- **Question: How will placement of homeless individuals in our area affect property values and schools?**
Answer: There are many programs across the City that house homeless people and countless children of those in emergency shelters who attend area schools. If you have not already seen a negative result due to this, it is not expected that you will in the future. We need to remember that our unsheltered residents are just like us but without a home. Their being rehoused is not a reason to expect negative ramifications.
- **Question: What will happen with those homeless individuals who are unwilling to accept services?**
Answer: The reasons that people refuse services are myriad, but it often has to do with needing a sense of control around perceived choices, when so many things are outside of their control. This can result in refusal of assistance or housing. This is where it is key to keep showing up, checking in, and offering those services/housing. It may take months or years until the necessary trust is built but ultimately, most will accept assistance. For those who continue to refuse, ultimately, we end up against the laws that do not allow camping without a permit in the City of Dallas.

DATE
SUBJECT

August 20, 2021

Office of Homeless Solutions – Dallas R.E.A.L. Time Rapid Rehousing Initiative

- **Question: What is the status of 2017 bond funds?**
Answer: We still have \$7.7 million available that is currently earmarked for a homeless project in the southern sector.
- **Question: How is racial equity incorporated into addressing homelessness?**
Answer: As we said earlier, choice in where a participant lives is key. The DRTRR Initiative will offer units across the entire Continuum of Care so that people can live close to their natural support systems. The CoC Coordinated Access System (CAS) through which unsheltered residents access the Initiative has a working group that also takes racial equity into consideration in terms of how the system identifies and matches residents with housing.
- **Question: Why was there a funding reduction for homelessness in OHS general fund budget?**
Answer: The budget had a slight reduction in General Funds (GF) but had an increase in funding through our Federal and State grants. The GF also gives us another Street Outreach worker, more funding for site cleaning, and another contract specialist to ensure that contract compliance goals for the ARPA funding and other contractual obligations has adequate oversight and appropriate checks and balances at the OHS departmental level.
- **Question: What about mobility/transportation for homeless needing access to jobs and services?**
Answer: We are working on bolstering an existing program that will continue existing work around this issue.
- **Question: What about zoning issues – allowances for creating more housing, types of housing?**
Answer: This does not go through OHS, but we are in talks around more affordable units through the available Bond funds and in coordination with the City's Housing Department.
- **Question: Will the ending of the moratorium on homeless encampment closures see a return to encampments being swept?**
Answer: It is not our policy to sweep encampments under the CDC guidelines and the DRTRR Initiative provides a way for us to humanely resolve encampments.
- **Question: What is the process for reporting encampments, IE. different pathways for addressing the encampment (code vs. OHS, private vs. public property)?**
Answer: All encampments should be reported through 311. This allows us to track the request types, locations, and rates of resolution. From there, encampments go to OHS and once the site is confirmed, if it's public, OHS will

DATE
SUBJECT

August 20, 2021

Office of Homeless Solutions – Dallas R.E.A.L. Time Rapid Rehousing Initiative

address it and if it's private, it goes to Code, who works with the property owner to bring it into compliance, while OHS continues to offer resources any area unsheltered residents.

- **Question: How does the State camping law interact with the Dallas camping law?**

Answer: The State law is made to take precedence over the local camping law if it is the stronger of the two. Dallas already has a ban on camping without an approved permit, so the State law would only take over if there were a sanctioned encampment, which would then put Dallas at risk of losing State funds under the State law.

The following general feedback was also shared during the sessions:

- The presentation/approach was thorough and comprehensive with good information
- There was discussion around the Point In Time (PIT) count data concerning the history of growth of the homeless population and projection for continued growth unless something is done
- There was feedback around the need for more affordable housing and addressing of NIMBYism. OHS cited the ongoing and upcoming projects through the City's Housing and Neighborhood Revitalization Department.

Overall, the sessions were well received and provided an opportunity for staff to respond directly to concerns relating to the City's current homeless programs and services. Should you have any questions or concerns, please feel free to reach out to me or Christine Crossley, Director of Office of Homeless Solutions.



Kimberly Bizer Tolbert
Chief of Staff

C:

T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilerae Johnson, City Secretary
Preston Robinson, Administrative Judge
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **Cancellation of Procurement for Deepwood & Loop 12 Landfill Community Solar Project**

This memorandum provides status update and background information on the procurement for the Deepwood and Loop 12 Landfill Community Solar Project (**BIZ 21-00017016**). This solicitation has been cancelled. We are committed to advancing the Community Solar Project in the near future with wide community input and investing remaining FY21 funding to provide solar power to select affordable housing projects.

The Deepwood & Loop 12 Landfill Community Solar Project was developed consistent with the goals of the Comprehensive Environmental & Climate Action Plan (CECAP) that includes developing 739 MW of Solar energy by 2030, and 3,695 MW by 2050. This pilot project was estimated to provide between 10-12 MW of solar power, enough to power about 3,000 homes. Additionally, based on information from the Texas Energy Poverty Research Institute, about 20-30 percent of households in Dallas may currently be experiencing energy poverty, where more than 10-percent of their monthly income is expended for energy. Under the equity lens in the CECAP, the project was intended to have a portion of the power from this site be made available to Low-to-Moderate Income homes who would benefit the most from a reduction in energy costs. Additionally, the project included requirements to provide training, local jobs, and neighborhood engagement during project development.

The project consisted of the planning, design permitting, implementation of an approximate 70-acre community solar project on lands within the defined Texas Commission on Environmental Quality (TCEQ) Partial Response Action Area (PRAA) boundaries of the former Deepwood and Loop 12 Landfills. These landfills together comprise a 120-acre area of grass-covered landfills that were formally closed under the TCEQ Voluntary Cleanup Program by the City of Dallas in 2006 pursuant to final judgment ("Final Order") from the United States District Court (Civil Action No. 3:98-CV-0291-H) on November 3, 2006.

The project was to be located on property owned by the City and that is actively managed by the Sanitation Services Department with regulatory oversight by the Office of Environmental Quality and Sustainability (OEQS). The project was adjacent to the Trinity River Audubon Center (managed by Audubon under long-term lease to City with Parks' oversight), and the Trinity Forest Golf Course (managed by Club of Trinity Forest Golfers under long-term lease to City with DWU-stormwater services oversight). There is an existing large diameter DWU-wastewater main located well south of these parcels, and the project is due south and west of the Shady Hills Addition neighborhood and north and west of the Dallas County McCommas Bluff Nature Preserve. The project concept was provided in a Low-Moderate Income Community Solar project assessment report developed by Blue Dot, LLC through a U.S. Department of Energy Community Solar Technical Partnership Grant (2021). The OEQS FY 20-21 budget included \$250,000 for community solar, initially intended to allow preliminary engineering; however, the project report recommended offering the use of city property under a long-term low-cost lease to qualified solar

DATE
SUBJECT

August 20, 2021

Cancellation of Procurement for Deepwood & Loop 12 Landfill Community Solar Project

Page 2 of 2

energy developers rather than traditional design-bid-build processes. OEQS is working with the Housing Department to use this remaining funding to provide solar power to select affordable housing projects.

To date, an RCFSP outlining project requirements was developed, and was cancelled on August 18, 2021. A pre-bid meeting was held on July 23, 2021, and a site visit for interested vendors was held on August 10, 2021. Over 40 project representatives attended each of these meetings and numerous clarifying questions were received, indicating strong industry interest in the project. OEQS met with applicable internal City stakeholder departments, with the City's current power contract holder, and with staff from the adjacent Trinity River Audubon Center, along with Audubon Texas policy personnel. Personnel from the Texas Solar Energy Society and the local North Texas Renewable Energy Group also provided consultation.

As a Community Solar Project takes shape in the future, staff are committed to full coordination with City and community stakeholders, including, but not limited to the residents of the Shady Hills Addition, and the Trinity River Audubon Center to ensure equitable project development with minimal environmental impacts.

We are proud of the enormous strides we have taken towards a more sustainable environment and better quality of life for the Dallas community. Should you have questions or need additional information, please contact Michael A. Gange, Director of OEQS at 214.670.1642.



Joey Zapata
Assistant City Manager

c:

T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **Dallas Animal Services FY21 Q3 Performance Dashboard**

With the third quarter of FY21 behind us, Dallas Animal Services (DAS) has updated its performance dashboard to reflect the status of key programs and resident services compared to previous years-to-date. The FY21 Q3 Dashboard covers public safety and life-saving statistics as well as heat maps to highlight areas with the greatest service needs within the city. Moving forward, DAS will provide this dashboard to the Quality of Life, Arts & Culture Committee on a quarterly basis to keep councilmembers better apprised of its operations.

In the attached DAS Q3 Report, DAS highlights successes and trends from the last quarter, such as the changes in human behavior and community needs caused by the pandemic. To address these needs, DAS has increased its emphasis on the creation of social services-inspired pet owner support programs. Subsequently, DAS has seen a 40% decrease in the number of owners forced to surrender their dogs or cats - a significant victory in keeping families together during this difficult time!

While decreased owner surrender rates have led to a lower overall animal intake rate, it has not resolved capacity challenges as these animals were historically highly adoptable pets. Instead, a higher percentage of DAS' population is made up of lost or stray pets with special needs (sick, injured, aggressive pets, and orphaned neonatal kittens). These special needs pets require more resources and time to find a positive outcome, which has led to an increased length of stay in the shelter and a strain on capacity. These pets are also the most likely to need humane euthanasia due to medical or behavioral challenges.

The change in DAS' population has reduced the percentage of pets considered placeable and, as a result, has impacted DAS' live release rate. Yet, DAS' number of dogs and cats euthanized compared to last year has actually decreased by 23% (from 1,570 to 1,202), confirming DAS' ongoing commitment to increased lifesaving.

DAS is not the only shelter struggling with capacity issues as we enter the Fall; shelters across the country are facing a capacity crisis due to increased intake levels, lengths of stay, and decreased transfer, adoption and fostering rates. DAS' team is working hard to overcome these challenges by partnering with BISSELL Pet Foundation for an emergency Empty the Shelters event this weekend and NBC for Clear the Shelter's national adoption event from August 23 to September 19.

DAS has also prepared the attached informative flyer to guide your teams and constituents when they need animal-related services. In most situations, a 3-1-1 service request is

DATE
SUBJECT

August 20, 2021

Dallas Animal Services FY21 Q3 Performance Dashboard

required for DAS to respond to an incident; however, an emergency such as active animal cruelty should be reported directly to Dallas Police Department via 9-1-1.

DAS continues to be committed to its guiding principles: Public Safety, Compassion, No Shortcuts. For any additional information, please contact me or MeLissa Webber, Interim Director of Dallas Animal Services, at MeLissa.Webber@dallascityhall.com or 214-671-1589.



Joey Zapata
Assistant City Manager

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Common Reasons to Make Service Requests About Animals

Call
3-1-1

Dallas Animal Services (DAS) dispatches Animal Services Officers to service requests which can be made by **calling 3-1-1**, visiting **BeDallas90.org**, or using the **OurDallas mobile app**.

Sick or injured animals (including loose pets or wildlife)

Welfare checks

If you see an active case of animal cruelty, call 9-1-1. If you suspect neglect or would like a temperature, weather, or nuisance-related welfare check, make a service request to dispatch Animal Services Officers.

Confined strays

If you are able to safely secure the animal in your fenced yard or home, please alert the call taker and an Animal Services Officer can be dispatched to pick up the animal.

Threats to public safety

If you see a loose dog that is a threat to public safety, make a service request to report it to DAS.

Dog bites

A person bitten by a dog MUST report the incident by making a service request. Doctors and medical facilities must also report dog bites. We will investigate the incident after it is reported.

Animal remains collection

The DAS Animal Remains Collection Team will come and remove the remains of deceased animals free of charge for animals up to 100 lbs. For more information, visit [BeDallas90.org](#).

Urban wildlife

Create a service request if you are concerned about a potentially dangerous animal or see sick or injured wildlife. Please do not interact with exotic animals or wildlife at any time.

Livestock

Roosters are prohibited. If you see roosters, submit a service request.

If you have made a service request and wish to follow up, please note the Service Request (SR) Number. You can follow up by calling 3-1-1. SR#: _____

Inquiries not related to field service requests should be directed to DAS through email:

DASadopt@dallascityhall.com
Adoption Inquiries

DASpetsupport@dallascityhall.com
Lost Pets & Pet Support

DASFoster@dallascityhall.com
Foster Inquiries

DASvolunteer@dallascityhall.com
Volunteer Inquiries

DASpio@dallascityhall.com
Media Inquiries

www.Bedallas90.org



FY 21
Q3

QUARTERLY REPORT



April – June 2021

FY 21: October 2020 – September 2021

In-Person Adoptions are BACK at DAS!



On May 26, DAS began allowing adopters inside of the main shelter to meet adoptable pets in-person for the first time since the COVID-19 pandemic began. That first week of in-person adoptions alone saw 433 dogs and cats go home to new families; that's a 158% increase in adoptions when compared to the week before.

That success could not have come at a better time, as DAS was facing its highest capacity since the pandemic began. Now, with just one quarter left in Fiscal Year 2021, DAS needs the support of the Dallas community more than ever to help keep that momentum going and save the lives of as many pets as possible this year. As the pandemic continues, DAS is offering both online and in-person adoptions to ensure that all residents feel safe and have access to pet adoption.

For additional information about adopting in-person and other ways to help DAS #BeDallas90 in FY 2021, visit [BeDallas90.org](#).



3,868 LIVES SAVED THIS QUARTER.*
including
2,145 DOG & CAT ADOPTIONS



April 2021

May 2021

June 2021

88.8%
Live Release Rate

87.2%
Live Release Rate

81.7%
Live Release Rate

"Pandemic Pets" are Staying with their Families

Searching for companionship and connection over the last year, many decided to open their hearts and homes to a four-legged friend. Now, shelters across the country, including DAS, are facing ongoing capacity challenges. The fact that this rise in capacity comes alongside the reopening of businesses has led many to ask if there is a correlation between pet owners returning to work and increased pet intake. The answer, at least here at DAS, is no.

In fact, DAS has seen the adoption return rate go down this year compared to last year and only 1% of "pandemic pets" have been returned since the world began re-opening. What is driving capacity numbers? The same thing DAS sees every spring and summer: an increase in lost dogs and orphaned neonatal kittens. Learn more about how you can help us lower capacity at [BeDallas90.org](#).

THE THIRD QUARTER OF FY 21 (APRIL– JUNE) ALSO SAW:

11,743
ASO External Service Requests Completed



84
Heartworm Treatments Completed



29
Other Domestic Animals Adopted**



160
Specialty Surguries Completed

YEAR OVER YEAR COMPARISONS*

(Fiscal Year to Date for the Past 5 Years)

72.9%
Live Release Rate
FOR FYTD 17

87.8%
Live Release Rate
FOR FYTD 21

OWNER SURRENDER DECREASE

FYTD 2021  2,106  765

Increase in Pet Owner Support

Even before the onset of the pandemic, DAS recognized the need in the community for increased pet owner support and resources and laid the groundwork for several pet support programs. DAS now offers struggling pet owners more options to help them keep their pet or keep the pet out of the shelter, including the Pet Support Call Center in partnership with Spay Neuter Network and Dallas Pets Alive!, direct re-homing assistance through Home to Home™, the Pet Food Pantry, and more. DAS is continuing to develop additional programs to address community needs in conjunction with other shelters participating in the Human Animal Support Services program. Learn more about DAS pet owner support at BeDallas90.org.

FYTD 2020  3,867  947

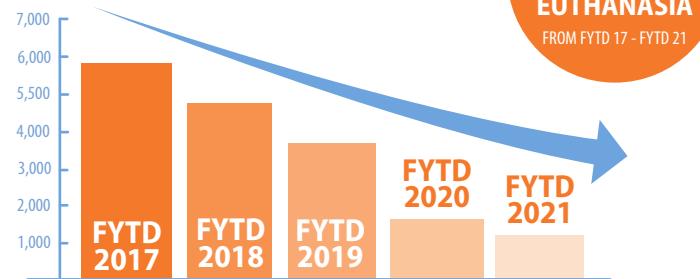
FYTD 2019  6,826  1,543

FYTD 2018  6,511  1,629

FYTD 2017  6,236  1,468

In March of 2020, DAS adjusted field and shelter operations in an effort to slow the spread of the COVID-19 pandemic in our community.

EUTHANASIA***



80%
DECREASE IN
EUTHANASIA
FROM FYTD 17 - FYTD 21

ADOPTIONS



FYTD 2021
3,959 DOGS
1,074 CATS



FYTD 2020
6,384 DOGS
2,192 CATS



FYTD 2019
8,281 DOGS
2,376 CATS



FYTD 2018
7,244 DOGS
1,802 CATS



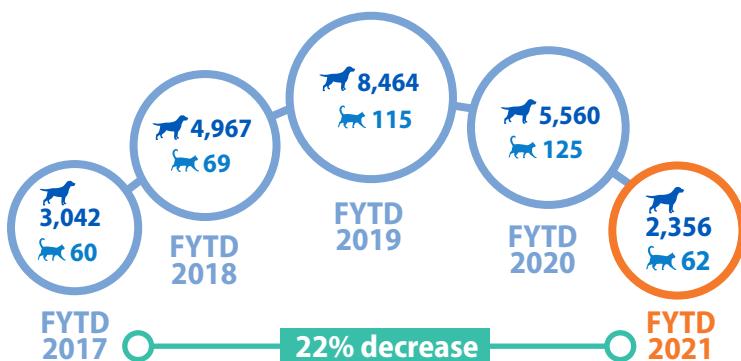
FYTD 2017
6,172 DOGS
1,403 CATS



34% decrease from FY 17 - FY 21

RETURN TO OWNER

(Shelter & Field Combined)



22% decrease

We couldn't do this lifesaving work without **YOU**.

You chose to #BeDallas90 in FY 21 Q3!

BE
an Adopter.

5,033
PETS ADOPTED
FYTD



DASHAPPYTAIL

Grace's Story

In April, DAS Animal Services Officers and Dallas Fire-Rescue responded to a 911 call about an animal trapped inside of an SUV. Together, DAS and DFR worked for hours, even removing one of the tires of the vehicle, to get better access to the small puppy who had crawled up beneath the engine. The best part of this story? Once the puppy was free and safe, one of the firefighters who helped free her decided to adopt her and named her Grace! She's living out her #DASHappyTail on a big farm complete with lots of farm siblings!



Fiscal Year to Date, our Dallas90 volunteers have helped with...

5,811

VOLUNTEER
HOURS

1,137

DOGS GETTING OUT
FOR A D90 RUN**

738

CATS BEING
CUDDLED**

BE

A Volunteer.

A special **THANK YOU** to Friends of Dallas Animal Services for their continued financial support this quarter! Learn more and donate at www.FriendsOfDAS.org.



BE DALLAS90.



www.BeDallas90.org

*Numbers reflected only include dogs and cats.

**Numbers of dogs getting out for a D90 run and cats being cuddled includes duplicates of the same animal getting out or being cuddled more than once on separate volunteer shifts.

FY21 - Dallas Animal Services Performance Dashboard

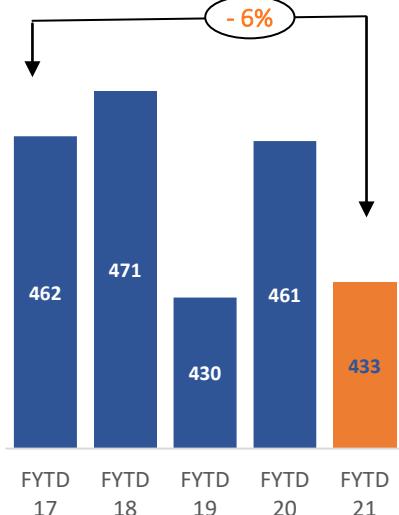
DAS' FY21 Dashboard – As of 6/30/2021

*DAS started to track and report Follow Up calls in FY19. They are not included in the % change calculation. DAS transitioned to Salesforce in FY19. DAS started to report Proactive SRs in FY17.

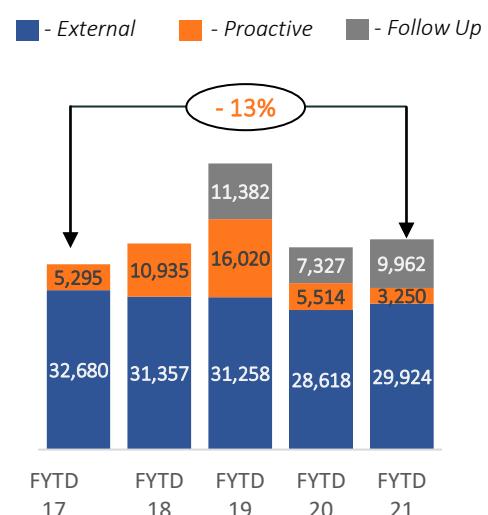
** These bites occurred either at an unspecified location or a general area that couldn't be assigned to a specific district with certainty.



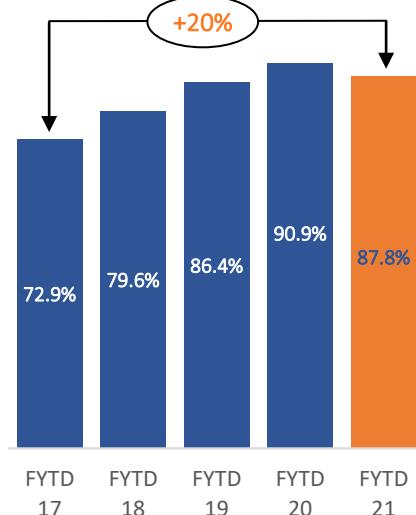
Loose and Loose Owned Dog Bites



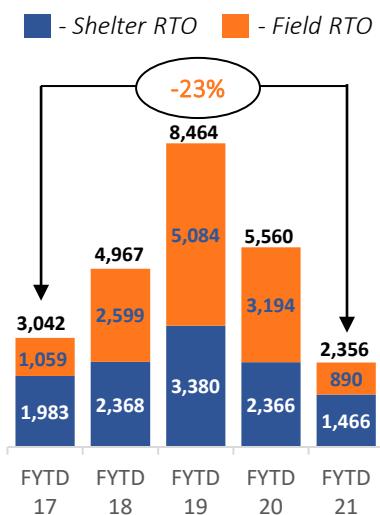
Service Requests



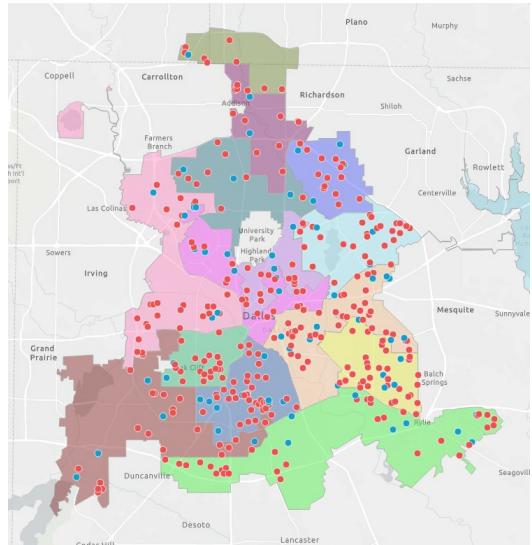
Live Release Rate (Dogs & Cats)



Dog Return to Owner Success Rate



Loose & Loose Owned Dog Bites by District



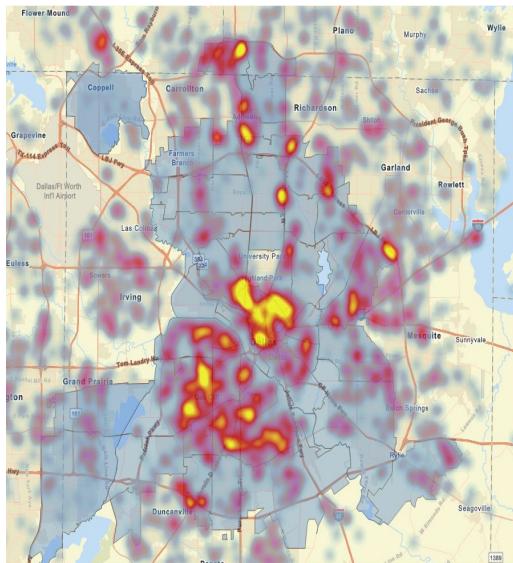
Council District	Loose Dog Bite Count FYTD20	Loose Dog Bite Count FYTD21	% of Change	% of FYTD21 Total
1	20	25	25%	6%
2	37	35	-5%	9%
3	30	32	7%	7%
4	57	55	-4%	13%
5	49	50	2%	11%
6	41	32	-22%	9%
7	42	53	26%	10%
8	44	44	0%	10%
9	39	30	-23%	9%
10	27	21	-22%	6%
11	14	17	21%	3%
12	13	9	-31%	3%
13	11	14	27%	3%
14	28	16	-43%	6%
UNKNOWN	9	0	-100%	2%
TOTAL	461	433	-6%	100%

Key:

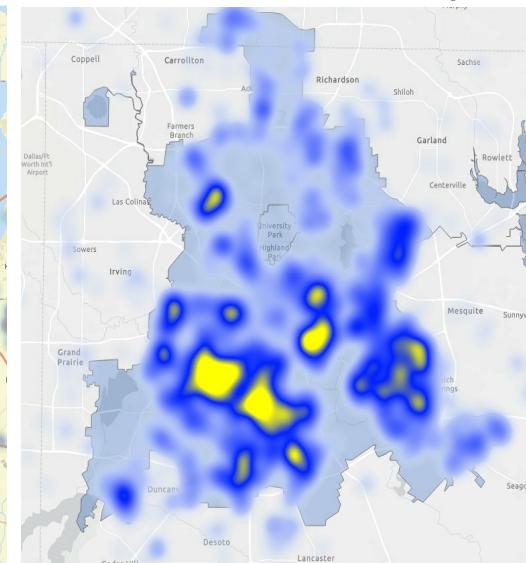
- = OWNED Dogs
- = UNOWNED Dogs

*40 bites occurred at intersections that could not be mapped.

Pet Adoption Map



Return-to-Owner Map



Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

Upcoming Agenda Items: August 25, 2021 Public Hearing for Public Improvement Districts (PIDs) to Set Annual Assessment Rates for 2021, Adopt 2022 Service Plans

Background

On August 11, 2021, City Council authorized a public hearing to be held on August 25, 2021, to approve the 2022 Public Improvement District (PID) Service Plan, 2021 Assessment Plan, and 2021 Assessment Roll for each of the City's PIDs. City Council was briefed regarding this matter via memorandum on July 30, 2021. Said communication stated that a follow-up memorandum would be sent prior to the PID public hearings.

A PID is a special assessment area created at the request of property owners in the proposed district via petition. Property owners pay a supplemental assessment along with their taxes, which PIDs use for services and/or improvements above and beyond existing City services. The assessment is an apportionment of the total cost of service enhancements and improvements approved by property owners who signed a petition in support of the district's creation or renewal. The assessment allows each PID to have its own work program or service plan, which may consist of eligible activities such as marketing, providing additional security, landscaping, lighting, street cleaning, and cultural or recreational improvements.

The City's power to levy is limited to petition and budget categories/costs approved by property owners. Individual PIDs are governed by property owner elected boards and managed by non-profit organizations or homeowners' associations. Under a management contract with the City, PID managers are responsible for updating the PID's service plan annually and, following Council approval, implementation of the PID's annual service plan.

The service plan outlines the proposed cost of services and improvements to be provided to property owners annually. Per contractual agreement with each PID's management company, PID managers are required to prepare an updated service plan budget for their district and to hold an annual meeting with property owners where property owners are provided an opportunity to ask questions and provide input on the PID's preliminary service plan.

DATE August 20, 2021
SUBJECT Upcoming Agenda Items: August 25, 2021 Public Hearing for Public Improvement Districts (PIDs) to Set Annual Assessment Rates for 2021, Adopt 2022 Service Plans

Staff reviewed the 2021 PID assessment rolls and proposed 2022 PID service plan budgets, found the services and improvements to be advisable, and recommended approval, subject to the public hearing on August 25, 2021. For the 2022 Service Plan year, no changes in assessment rates are proposed, except by the Prestonwood PID. The Prestonwood PID proposes to reduce their assessment rate from \$0.08 per \$100 valuation to \$0.07 per \$100 valuation in order to utilize timely, uncommitted funds expected to roll-over into 2022 fund balance. Holding PID rates constant, assessment revenue available to PIDs is estimated to increase by 3 percent on average. Please refer to **Exhibit A** for a list of 2021 PID estimated revenues and rates (for the 2022 Service Plan year) as compared to 2020.

Accomplishments

PIDs give property and business owners a mechanism to provide services supplemental to those provided by the City to address additional needs. Common services that PIDs provide may include, but are not limited to, additional security, common-area maintenance and beautification, minor capital improvements, and marketing that promotes local businesses and entertainment venues. These services increase the PID area's desirability as a place to shop, enjoy leisure activity, work and live, which in turn increases property values for commercial and residential owners, as well as promotes patronage for businesses. In addition, because these business owners and residents specially benefit from the services a PID provides, there is more buy-in and engagement on their part.

Over the past year, despite many challenges, City of Dallas PIDs have had many successes. These include¹:

- *Beautification:*
 - The Dallas Downtown Improvement District PID's Clean Team removed over 3,800 cubic yards of litter from public spaces and power-washed over 2.7 million sq. ft. of sidewalk;
 - The South Dallas/Fair Park PID completed the beautification of a parkette located at Atlanta and Malcolm X Streets and a new mural at the MLK Center;
 - The Oak Lawn-Hi Line PID cleaned up public medians on Hi Line Drive that run along the Trinity Trail, providing a better quality experience for the many pedestrians and bikers that frequent this area;

¹ Each PID is managed by a private, not for profit management entity. For ease of identification, the accomplishments and initiatives of the various PID management entities highlighted in this memo will be referred to the district's name instead of the management entity's name (i.e. Deep Ellum PID instead of Deep Ellum Foundation).

DATE August 20, 2021

SUBJECT Upcoming Agenda Items: August 25, 2021 Public Hearing for Public Improvement Districts (PIDs) to Set Annual Assessment Rates for 2021, Adopt 2022 Service Plans

- The Uptown PID serviced 42 trash containers twice a week, beautified over 20 medians and islands in Uptown with seasonal plantings and irrigation; and
- The Klyde Warren Park/Dallas Arts District PID provided daily custodial services at Klyde Warren Park, ensuring pristine conditions for over 4.3 million visitors to the Park and the Arts District last year.
- *Community Outreach & Marketing:*
 - The Lake Highlands PID held multiple events with its community partners, including a socially-distanced Drive Thru Trick or Treat, a Hope for the Holidays event for families in need, and a teen job fair that connected local teenagers with district businesses in need of summer staff;
 - The Knox Street PID launched new district branding, including a revamped social media presence, logo, website, seasonal banners and its Pop-Up Park series, a monthly event that features local retail and food/beverage vendors; and
 - The Dallas Tourism PID continued to supplement VisitDallas' marketing efforts by funding the purchase of print, radio, television, targeted digital ad placements, contracted marketing services, collateral development, welcome signage, and event sponsorships.
- *Capital Improvements:*
 - The South Side PID hired a new landscape architect firm to make renovations and repairs to the Bark Park, an important public green space in the district;
 - The University Crossing PID finalized funding agreements, with the City and the Texas Department of Transportation, to leverage state grant funds and PID assessment funds for new pedestrian lighting, along the University Crossing Trail, with installation expected to begin in fall 2021;
 - The Vickery Meadow PID partnered with the City to install lighting on the SOPAC Trail, from Skillman Road to Greenville Avenue, providing matching funds of \$122,000 to facilitate the project; and
 - The Lake Highlands PID and North Lake Highlands PID engaged a consultant to develop a master plan that will guide future beautification efforts and capital improvements along the Skillman corridor, a key arterial road in the district stretching from Abrams to Forest Lane. The plan was paid for, and will benefit, both PIDs.
- *Public Safety:*
 - The Prestonwood PID provided district residents with 24 hours a day, 7 days a week security patrol services and succeeded in providing coverage for approximately 92% of scheduled patrol hours;

DATE August 20, 2021
SUBJECT Upcoming Agenda Items: August 25, 2021 Public Hearing for Public Improvement Districts (PIDs) to Set Annual Assessment Rates for 2021, Adopt 2022 Service Plans

- The Vickery Meadow PID expanded private security patrols to the SOPAC Trail, worked closely with DPD officers in the Northeast Division, and attended neighborhood crime watch meetings that have resulted in a significant reduction in violent crime in the area over the past five years; and
- The Downtown Improvement District's Homeless Outreach Team, in collaboration with its partners, helped place over 1,000 homeless individuals Downtown into programs and housing to date this year.
- *Economic Development and Resilience:*
 - Throughout the pandemic, the Deep Ellum PID helped local small businesses learn about COVID relief programs and leveraged relationships across business and government sectors to rally over 60 local venues, bars, restaurants and other small businesses, as well as sister organizations, to support the Save Our Stages legislation;
 - The Downtown Improvement District established a storefront restoration program that provided nearly \$100,000 of financial assistance to businesses that sustained damages to their storefronts during last year's social justice protests; and
 - The Dallas Tourism PID worked closely with VisitDallas to assure Dallas is better prepared than most cities as tourism rebounds. The Dallas Tourism PID funded the Global Biorisk Advisory Council STAR™ cleanliness certifications for Dallas hotels. This certification was also applicable and made available to some City of Dallas-owned assets, such as cultural arts facilities and the Kay Bailey Hutchison Convention Center.

Issues

At the adjournment of the hearing on the proposed assessments, the City Council will hear and pass on any objections to a proposed assessment and may amend a proposed assessment on any parcel. After hearing and passing on objections, the City Council, by ordinance, shall levy the assessment as a special assessment on the property. If City Council does not hold a public hearing and act to adopt the 2021 assessment rate and 2022 service plan for each PID, the City will miss the assessment billing and collection deadlines put in place by the Dallas County Tax Office. As a result, the City would need to find another way to collect PID assessments and would likely not have the same success rate with payments or issuing penalties as Dallas County.

Recommendation

Staff recommends City Council's approval to authorize an ordinance approving and adopting the final 2022 Service Plan, final 2021 Assessment Plan, and 2021 Assessment Roll for each PID, following the public hearing on August 25, 2021.

DATE August 20, 2021
SUBJECT Upcoming Agenda Items: August 25, 2021 Public Hearing for Public Improvement Districts (PIIDs) to Set Annual Assessment Rates for 2021, Adopt 2022 Service Plans

Fiscal Information

No cost consideration to the City except for the Dallas Downtown Improvement District (DID). The FY 2021-22 DID assessment for City-owned property is \$912,634.24 subject to appropriations, to be paid from the General Fund (\$605,161.64) and Convention and Event Services Fund (\$307,472.60).

Should you have any questions, please contact Jiroko Rosales, Assistant Director, Office of Economic Development at jiroko.rosales@dallascityhall.com.



Dr. Eric Anthony Johnson
Chief of Economic Development & Neighborhood Services

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Exhibit A
Comparison of 2020 and 2021 PID Assessments and Rates

PID Name	Management Entity	2020 Net Assessment Revenue Estimates	2021 Net Assesment Revenue Estimates*	\$ Amount Inc/Dec	% Increase/(Dec)	2020 Assesment Rate Per \$100 Valuation	2021 Assessment Rate per \$100 valuation
Dallas Downtown Improvement District	Downtown Dallas, Inc.,	\$9,846,017	\$9,440,761	(\$405,256)	-4%	\$0.129	\$0.129
Deep Ellum Public Improvement District	Deep Ellum Foundation	\$892,672	\$1,109,974	\$217,302	24%	\$0.120	\$0.120
Klyde Warren Park/Dallas Arts District Public Improvement District	Woodall Rodgers Park Foundation	\$1,594,760	\$1,589,772	(\$4,988)	0%	\$0.025	\$0.025
Knox Street Public Improvement District	Knox Street Improvement District Corporation	\$412,333	\$418,621	\$6,288	2%	\$0.150	\$0.150
Lake Highlands Public Improvement District	Lake Highlands Improvement District Corporation	\$845,782	\$923,217	\$77,435	9%	\$0.13	\$0.13
North Lake Highlands Public Improvement District	Lake Highlands Improvement District Corporation	\$463,886	\$532,737	\$68,851	15%	\$0.120	\$0.120
Oak Lawn-Hi Line Public Improvement District	Oak Lawn-Hi Line Improvement Corporation	\$441,424	\$426,105	(\$15,319)	-3%	\$0.15	\$0.15
Prestonwood Public Improvement District	Prestonwood Homeowners Association	\$425,435	\$374,823	(\$50,612)	-12%	\$0.08	\$0.07
South Dallas/Fair Park Improvement District	South Side Quarter Development Corporation	\$165,000	\$168,916	\$3,916	2%	\$0.15	\$0.15
South Side Public Improvement District	South Side Quarter Development Corporation	\$362,757	\$317,742	(\$45,015)	-12%	<ul style="list-style-type: none"> o \$0.15 for the <u>premium</u> service area o \$0.12 for <u>standard</u> service area o \$0.12 for <u>standard</u> area service area 	<ul style="list-style-type: none"> o \$0.15 for the <u>premium</u> service area o \$0.12 for <u>standard</u> service area o \$0.12 for <u>standard</u> area service area
Tourism Public Improvement District**	Dallas Tourism Public Improvement District Corporation	\$13,395,678	\$15,804,393	\$2,408,715	18%	<ul style="list-style-type: none"> 2% of room-nights sold at qualifying hotels (100 rooms or more) located within the District 	<ul style="list-style-type: none"> 2% of room-nights sold at qualifying hotels (100 rooms or more) located within the District
University Crossing Public Improvement District	University Crossing Improvement District Corporation	\$1,017,356	\$1,041,236	\$23,880	2%	\$0.15	\$0.15
Uptown Public Improvement District	Uptown Inc.	\$2,967,045	\$2,963,012	(\$4,033)	0%	\$0.045	\$0.045
Vickery Meadow Public Improvement District	Vickery Meadow Management Corporation	\$1,106,449	\$1,116,056	\$9,607	1%	<ul style="list-style-type: none"> o \$0.10 for the <u>premium</u> service area o \$0.05 for the <u>standard</u> service area 	<ul style="list-style-type: none"> o \$0.10 for the <u>premium</u> service area o \$0.05 for the <u>standard</u> service area
Total		\$33,936,594	\$36,227,365	\$2,290,771			

* Net Assessment Revenue is gross assesment revenue assuming a 98% collection rate net of Dallas County Tax Office collection fees, City administrative fees, and other PID-related fees

**Tourism PID assessment is 2% of room night cost; not subject to property tax roll

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **Upcoming Agenda Item Oak Cliff Empowered, Inc. Contract Amendment**

At the August 25 City Council meeting, you will consider an agenda item to authorize an amendment to the service contract with Oak Cliff Empowered, Inc. to 1) increase the contract by \$93,623, from \$374,493 to \$468,116 to support a 7th cohort of workforce training participants by providing additional programming/staffing cost funding for the expansion of the program and 2) extend the term of the contract deadlines to through October 31, 2022.

On March 2, 2016, JPMorgan Chase consultants presented to the City Council an overview of the skills gap report, New Skills at Work. According to the report, many residents, especially in high poverty areas throughout the City, are unemployed and/or underemployed, have low skills and lack specific industry skills which prevents them from benefitting from the region's economic growth, and the region has a growing need for middle skilled workers that is not currently being met.

In response to the Chase report, the City's Office of Economic Development developed the Workforce Readiness, Placement and Retention Program to support cohort-based, industry certified, career-pathways training, wrap-around support services, and sustainable employment.

In 2019, after a Request for Competitive Sealed Proposals (RFCSP) process, Oak Cliff Empowered, Inc. was awarded a contract for \$374,493 to train, place and retain employment for a minimum of 53 individuals for Patient Care Technicians (PCT) in partnership with Methodist Hospital. Oak Cliff Empowered has enrolled 88 participants and is currently on its 6th cohort of training for this program. Oak Cliff Empowered, Inc. has seen additional demand to warrant a 7th cohort, and is now requesting additional funding to do so.

The initial contract has received a term extension to February 28, 2022 as allowed under CR 20-0734 due to delays caused by Covid-19. This proposed contract amendment will further extend the contract from February 2022 to October 2022 and provide additional programmatic/staffing funds to pursue a 7th cohort. The 7th cohort will enroll an additional 25 people in the training for PCT certification, with the expectation that at least 20 will finish the training and at least 15 will pass the PCT certification and be employed in a health care setting.

DATE August 20, 2021
SUBJECT **Oak Cliff Empowered Contract Amendment**

Please feel free to contact Heather Lepeska, Interim Assistant Director in the Office of Economic Development, at 214.670.1222 if you have any questions or should you require additional information.

Sincerely,



Dr. Eric A. Johnson
Chief of Economic Development and Neighborhood Services

c: T.C. Broadnax, City Manager Majed A. Al-Ghafry, Assistant City Manager
Chris Caso, City Attorney Jon Fortune, Assistant City Manager
Mark Swann, City Auditor Joey Zapata, Assistant City Manager
Bilierae Johnson, City Secretary M. Elizabeth Reich, Chief Financial Officer
Preston Robinson, Administrative Judge M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Kimberly Bizor Tolbert, Chief of Staff to the City Manager Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **Dallas Open Data Portal Rebuild**

I am pleased to announce that the Office of Data Analytics and Business Intelligence (DBI) has completed the phase 1 rebuild of the [Dallas Open Data Portal](#), furthering the focus on data accessibility, data searchability, data transparency, and data integration.

The Dallas Open Data Portal, first launched in 2016, serves as a platform that stores data related to the City of Dallas and City services, freely available for users to download and utilize. In 2020, DBI identified a need to rebuild the Dallas Open Data Portal and subsequently sought and received feedback from over 600 portal users, City of Dallas department directors, and staff on improvements that could be made to the portal.

The rebuild efforts included: 1) published Data Stories that provide data interpretation and context-setting for all user levels; 2) a Data Catalog that includes data descriptions, metadata, and enhanced data dictionaries; 3) improved Datasets that are now searchable by keywords; and 4) an increased number of Datasets available.

For the first time, we have integrated Enterprise GIS data into the portal to streamline data refreshing and data sourcing processes. DBI also included several tools and documents on the home page to educate users about data and ways to navigate through the Portal and improved the overall design and visual appeal of the portal. City departments will continue to add new data and data elements to the portal.

Thank you for your support of and commitment to data transparency and accessibility. Should you have any questions or concerns, please reach out to Dr. Brita Andercheck, Director of the Office of Data Analytics and Business Intelligence, at Brita.Andercheck@DallasCityHall.com.

A handwritten signature in blue ink that reads "M. Elizabeth Reich".

M. Elizabeth Reich
Chief Financial Officer

c:

T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT Budget Accountability Report—June 2021

Please find attached the June Budget Accountability Report (BAR) based on information through June 30. As a reminder, this report combines the Financial Forecast Report (FFR), Dallas 365, and Budget Initiative Tracker into a single monthly report.

Please note the appropriation changes you approved on June 9 are included in this report. You can view all published reports on the [Financial Transparency website](#).

If you have any questions, please contact Jack Ireland, Director of Budget and Management Services.

A handwritten signature in blue ink that reads "M. Elizabeth Reich".

M. Elizabeth Reich
Chief Financial Officer

[Attachment]

c:

T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

BUDGET ACCOUNTABILITY REPORT

As of June 30, 2021

Prepared by
Budget & Management Services

1500 Marilla Street, 4FN
Dallas, TX 75201

214-670-3659
financialtransparency.dallascityhall.com

EXECUTIVE SUMMARY

Financial Forecast Report

Operating Fund	Year-End Forecast vs. Budget	
	Revenues	Expenses
General Fund	✓	✓
Aviation	✓	✓
Convention and Event Services	18.3% under budget	18.3% under budget
Municipal Radio	31.6% under budget	13.4% under budget
Sanitation Services	✓	✓
Storm Drainage Management	✓	✓
Sustainable Development and Construction	✓	✓
Dallas Water Utilities	✓	✓
Information Technology	✓	✓
Radio Services	✓	✓
Equipment and Fleet Management	✓	✓
Express Business Center	✓	✓
Bond and Construction Management	10.2% under budget	10.2% under budget
9-1-1 System Operations	✓	✓
Debt Service	✓	✓

✓ YE forecast within 5% of budget

Dallas 365

Year-to-Date

✓ 17

On Target

! 6

Near Target

✗ 12

Not on Target

Year-End Forecast

✓ 26

On Target

! 1

Near Target

✗ 8

Not on Target

Budget Initiative Tracker

○ 9

Complete

! 2

At Risk

✓ 24

On Track

✗ 0

Canceled

FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through June 30, 2021, for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 23, 2020, effective October 1, 2020, through September 30, 2021. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2021. The variance is the difference between the FY 2020-21 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through June 30, 2021.

	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Beginning Fund Balance	\$235,992,351	\$235,992,351		\$250,424,498	\$14,432,147
Revenues	1,437,039,483	1,445,788,159	1,279,926,747	1,481,897,935	36,109,776
Expenditures	1,437,039,483	1,445,788,159	1,050,453,903	1,461,021,030	15,232,871
Ending Fund Balance	\$235,992,351	\$235,992,351		\$271,301,403	\$35,309,052

Fund Balance. As of June 30, 2021, the beginning fund balance for the adopted and amended budgets and YE forecast reflects the FY 2019-20 audited unassigned ending fund balance and includes FY 2019-20 YE savings.

Revenues. Through June 30, 2021, General Fund revenues are projected to be \$36,110,000 over budget. Sales tax revenue is projected to be \$30,938,000 over budget based on actual collection trends. Additionally, property tax is forecast to be \$19,707,000 over budget. This is primarily because supplemental property values are significantly higher than the certified values the appraisal districts provided last summer. This is partially offset by operating transfers (\$21,383,000) projected to be under budget.

Expenditures. Through June 30, General Fund expenditures are projected to be \$15,233,000 over budget primarily due to DPD and DFR uniform overtime and repair costs to City facilities associated with Winter Storm Uri (PKR). This is partially offset by salary savings from vacant non-uniform positions across all General Fund departments.

FY 2020-21 Financial Forecast Report

GENERAL FUND REVENUE

Revenue Category	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Property Tax ¹	\$825,006,993	\$825,006,993	\$842,608,699	\$844,714,339	\$19,707,346
Sales Tax ²	296,324,365	305,073,041	196,751,544	336,011,501	30,938,460
Franchise and Other	115,907,401	115,907,401	80,567,843	119,898,376	3,990,975
Charges for Services	105,618,133	105,618,133	63,685,338	107,444,282	1,826,149
Fines and Forfeitures ³	23,554,646	23,554,646	18,525,903	24,734,973	1,180,327
Operating Transfers In ⁴	42,410,021	42,410,021	8,291,724	21,027,322	(21,382,699)
Intergovernmental ⁵	12,111,533	12,111,533	9,183,116	13,390,063	1,278,530
Miscellaneous ⁶	6,716,212	6,716,212	8,549,025	8,767,447	2,051,235
Licenses and Permits ⁷	5,023,871	5,023,871	3,790,055	4,584,766	(439,105)
Interest ⁸	4,366,308	4,366,308	1,234,140	1,324,866	(3,041,442)
Total Revenue	\$1,437,039,483	\$1,445,788,159	\$1,233,187,388	\$1,481,897,935	\$36,109,776

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

1 Property Tax. Revenues are forecast to be \$19,707,000 over budget primarily because supplemental property values are significantly higher than the certified values due to a record number of protests. Now that protests have been resolved, the value is \$149.1 billion.

2 Sales Tax. City Council increased the sales tax budget by \$8,749,000 on June 9 as part of the mid-year appropriations adjustment process. Revenues are forecast to be \$30,938,000 over budget based on actual collection trends.

3 Fines and Forfeitures. Revenues are forecast to be \$1,180,000 over budget primarily due to an increase civil citation payments and dispositions.

4 Operating Transfers In. Revenues are forecast to be \$21,383,000 under budget primarily because General Fund revenue is forecast to exceed the budgeted amount, eliminating the need for the Sports Arena and Revenue Stabilization Fund transfers.

5 Intergovernmental Revenues are forecast to be \$1,279,000 over budget primarily due to a larger-than-budgeted payment through the DFW Airport revenue-sharing agreements.

6 Miscellaneous. Revenues are forecast to be \$2,051,000 over budget primarily due to auction sales exceeding budget (\$2,557,000), an unbudgeted legal settlement with ATTPAC (\$330,000), and unclaimed surplus property (\$254,000). This is partially offset by reduced revenues associated with new Transportation (TRN) engineering review fees (\$1,147,000).

7 Licenses and Permits. Revenues are forecast to be \$439,000 under budget primarily due to lower-than-expected collections for beer licenses (\$225,000), liquor licenses (\$182,000), and dockless permits (\$200,000). This is partially offset by higher-than-expected Sustainable Development and Construction (DEV) license fees (\$438,000).

8 Interest. Revenues are forecast to be \$3,041,000 under budget primarily due to the Federal Reserve lowering interest rates.

FY 2020-21 Financial Forecast Report

GENERAL FUND EXPENDITURES

Expenditure Category	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Civilian Pay	\$241,523,414	\$241,826,877	\$162,164,687	\$225,903,687	(\$15,923,191)
Civilian Overtime	7,514,598	7,415,838	7,669,818	9,993,409	2,577,571
Civilian Pension	33,844,770	34,047,406	23,290,384	32,362,871	(1,684,535)
Uniform Pay	481,652,999	479,350,661	343,040,321	477,008,115	(2,342,546)
Uniform Overtime	30,835,323	33,207,322	43,347,902	57,304,888	24,097,566
Uniform Pension	167,665,603	167,665,603	120,609,072	168,400,054	734,451
Health Benefits	72,562,299	72,613,814	45,254,060	72,613,814	0
Workers Comp	16,977,554	16,977,554	0	16,977,554	0
Other Personnel Services	11,738,318	11,659,504	8,471,227	11,601,892	(57,612)
Total Personnel Services ¹	1,064,314,878	1,064,764,580	753,847,471	1,072,166,283	7,401,703
Supplies ²	74,443,068	72,512,979	48,720,373	77,037,455	4,524,476
Contractual Services ³	405,650,955	412,285,525	297,706,822	428,814,813	16,529,288
Capital Outlay ⁴	11,244,563	14,718,421	9,626,913	18,331,881	3,613,460
Reimbursements ⁵	(118,613,981)	(118,493,346)	(59,447,676)	(135,329,402)	(16,836,056)
Total Expenditures	\$1,437,039,483	\$1,445,788,159	\$1,050,453,903	\$1,461,021,030	\$15,232,871

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

1 Personnel Services. Personnel services are forecast to be \$7,402,000 over budget primarily due to overtime for DPD (\$17,607,000) and DFR (\$6,491,000) uniform employees. This is primarily offset by salary savings from non-uniform employees.

2 Supplies. Supplies are forecast to be \$4,524,000 over budget primarily due to an increase in major accidents causing vehicle repairs coupled with an increase in proactive preventive maintenance on DFR fleet for apparatus/ambulances, the purchase of medical PPE and usage of medical supplies for staff at COVID vaccination clinics, higher-than-budgeted uniform and equipment expenses for existing DPD uniform employees, and a Housing Street Reconstruction project that will be fully reimbursed by Community Development Block Grant (CDBG) funds within the Public Works Department.

3 Contractual Services. Contractual services are forecast to be \$16,529,000 over budget due to unbudgeted repairs associated with Winter Storm Uri in February that will be partially offset by a reimbursement from property insurance, maintenance work related to COVID-19 not completed by December 30, and various concrete projects completed by a contractor due to PBW staff working on a Housing Street Reconstruction project that will be fully reimbursed by CDBG funds (PBW). This is partially offset by savings in master lease drawdowns and a reduced annual TIF district payment.

4 Capital Outlay. Capital outlays are forecast to be \$3,613,000 over budget due to the purchase of a new generator for the jail facility (\$350,000), refrigerant replacement (\$415,000), and the replacement of HVAC units at multiple locations.

VARIANCE NOTES

5 Reimbursements. Reimbursements are forecast to be \$16,836,000 better than budget due to unbudgeted repairs associated with Winter Storm Uri anticipated to be covered by insurance (\$7,250,000), a reimbursement from Community Development Block Grant funds to cover a street operations project (\$4,087,000), ARPA-eligible reimbursements related to facility maintenance and installations (\$1,427,000), and reimbursements from the Federal Emergency Management Agency (FEMA) for DPD's (\$2,780,000) and DFR's (\$2,260,000) vaccination efforts.

FY 2020-21 Financial Forecast Report

GENERAL FUND EXPENDITURES

Expenditure by Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Budget and Management Services	\$4,172,709	\$4,172,709	\$2,720,242	\$4,091,902	(\$80,807)
Building Services ¹	23,397,410	29,675,143	26,826,209	32,953,194	3,278,051
City Attorney's Office	16,978,300	16,978,300	12,209,961	16,948,568	(29,732)
City Auditor's Office	3,123,860	3,123,860	2,090,211	2,985,100	(138,760)
City Controller's Office	8,004,574	8,004,574	6,277,174	7,894,066	(110,508)
Independent Audit ²	945,429	945,429	0	745,429	(200,000)
City Manager's Office	2,918,134	2,918,134	2,112,742	2,918,134	0
City Secretary's Office	2,886,027	2,886,027	2,131,407	2,885,616	(411)
Elections ³	1,106,896	1,928,528	1,901,592	1,928,528	0
Civil Service	2,946,744	2,946,744	1,817,421	2,815,497	(131,247)
Code Compliance	32,209,414	33,858,725	21,457,387	33,799,997	(58,728)
Court and Detention Services ⁴	23,811,595	23,811,595	14,972,616	23,241,336	(570,259)
Jail Contract	9,547,117	9,547,117	4,773,558	9,547,117	0
Dallas Animal Services	15,314,969	15,314,969	10,495,440	15,314,969	0
Dallas Fire-Rescue ⁵	315,544,933	315,544,933	227,790,861	321,198,211	5,653,278
Dallas Police Department ⁶	513,535,030	513,535,030	373,450,055	527,314,622	13,779,592
Housing and Neighborhood Revitalization ⁷	3,587,062	3,587,062	1,811,431	3,362,374	(224,688)
Human Resources	6,055,192	6,055,192	4,290,982	6,046,172	(9,020)
Judiciary	3,663,199	3,663,199	2,632,856	3,662,134	(1,065)
Library	32,074,999	32,074,999	20,598,927	31,734,091	(340,908)
Management Services					
311 Customer Service Center ⁸	4,639,768	4,639,768	2,885,739	4,228,958	(410,810)
Communications, Outreach, and Marketing ⁹	2,295,750	2,295,750	1,314,863	2,155,481	(140,269)
Emergency Management Operations ¹⁰	1,152,959	1,152,959	1,512,427	1,282,744	129,785
Office of Community Care	8,415,504	8,415,505	3,695,975	8,044,760	(370,745)
Office of Community Police Oversight ¹¹	545,133	545,133	269,366	502,967	(42,166)
Office of Environmental Quality and Sustainability ¹²	4,247,434	4,247,433	3,609,524	3,807,829	(439,604)
Office of Equity and Inclusion ¹³	2,401,046	2,401,046	1,412,027	2,659,168	258,122
Office of Government Affairs	937,370	937,370	689,407	926,107	(11,263)
Office of Historic Preservation	728,797	728,797	462,949	721,415	(7,382)
Office of Homeless Solutions	12,364,516	12,364,516	7,555,374	12,364,516	0
Office of Integrated Public Safety Solutions	3,393,814	3,393,814	466,962	3,391,166	(2,648)
Mayor and City Council	5,140,653	5,140,653	3,632,520	5,138,803	(1,850)
Non-Departmental ¹⁴	113,461,571	113,461,571	89,486,393	109,589,690	(3,871,881)
Office of Arts and Culture	20,204,697	20,204,697	17,340,693	20,129,046	(75,651)
Office of Data Analytics and Business Intelligence	1,261,913	1,261,913	1,763,074	1,261,645	(268)
Office of Economic Development	5,442,727	5,442,727	3,873,893	5,416,208	(26,519)
Park and Recreation ¹⁵	94,313,446	94,313,446	67,899,471	95,781,761	1,468,315
Planning and Urban Design ¹⁶	3,312,735	3,312,735	2,182,949	3,024,656	(288,079)
Procurement Services	3,018,085	3,018,085	2,013,216	2,954,209	(63,876)
Public Works	76,141,197	76,141,197	63,388,716	75,673,277	(467,920)
Sustainable Development and Construction ¹⁷	1,868,980	1,868,980	1,761,058	1,290,445	(578,535)
Transportation ¹⁸	43,105,575	43,105,575	28,054,014	42,466,902	(638,673)
Total Departments	1,430,217,263	1,438,965,939	1,045,631,683	1,454,198,810	15,232,871
Financial Reserves	0	0	0	0	0
Liability/Claims Fund Transfer	4,822,220	4,822,220	0	4,822,220	0
Salary and Benefit Stabilization	2,000,000	2,000,000	0	2,000,000	0
Total Expenditures	\$1,437,039,483	\$1,445,788,159	\$1,050,453,903	\$1,461,021,030	\$15,232,871

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

1 Building Services. City Council increased BSD's budget by \$6,278,000 on June 9 by resolution #21-0977 for maintenance and repair of City facilities. BSD is projected to be \$3,278,000 over budget due to maintenance work related to COVID-19 not completed by December 30, reduced reimbursements from various City departments, and various emergency HVAC and plumbing repairs. This is partially offset by salary and overtime savings, and an expected reimbursement by ARPA funds.

2 Independent Audit. Expenditures are projected to be \$200,000 under budget due to a lower-than-anticipated contract expense associated with the City's annual independent audit.

3 Elections. City Council increased the Elections budget by \$822,000 on June 9 by resolution #21-0977 due to a higher-than-anticipated contract expense with Dallas, Collin, and Denton counties for the May election.

4 Court and Detention Services. CTS is projected to be \$570,000 under budget due to salary savings associated with 61 vacant positions and a lower-than-anticipated number of ad hoc department requests for security services partially offset by a loss in reimbursement for security services caused by cancelled events.

5 Dallas Fire-Rescue. DFR is projected to be \$5,653,000 over budget primarily due to increased overtime for sworn positions (\$6,491,000), medical supplies, parts for fleet repair/maintenance, and a decreased reimbursement from Aviation (AVI), all of which is partially offset by an anticipated reimbursement from FEMA (\$2,260,000). Increased uniform overtime is associated with citywide COVID-19 vaccination efforts, as well as with increased backfill expenses for quarantined uniform staff.

6 Dallas Police Department. DPD is projected to be \$13,780,000 over budget primarily due to \$17,607,000 in overtime for sworn positions associated with a greater focus on crime suppression efforts, higher than budgeted expenses for uniforms and equipment, which is partially offset by an anticipated reimbursement from FEMA (\$2,780,000).

7 Housing and Neighborhood Revitalization. HOU is projected to be \$225,000 under budget due to prior vacancies that have since been filled.

8 311 Customer Service Center. 311 is projected to be \$411,000 under budget due to salary savings associated with 21 vacant positions.

9 Communications, Outreach, and Marketing. COM is projected to be \$141,000 under budget due to salary savings associated with four vacant positions.

10 Emergency Management Operations. OEM is projected to be \$130,000 over budget primarily due to contracts with private bus companies for mobile warming services during Winter Storm Uri. OEM and other impacted departments are tracking severe weather expenses and plan to seek reimbursement from FEMA.

11 Office of Community Police Oversight. OCPO is projected to be \$42,000 under budget due to salary savings associated with two vacant positions.

12 Office of Environmental Quality and Sustainability. OEQS is projected to be \$440,000 under budget due to salary savings associated with eight vacant positions.

13 Office of Equity and Inclusion. EQU is projected to be \$258,000 over budget due to unbudgeted termination payouts and contractual expenses for consultant fees for the Racial Equity Plan.

14 Non-Departmental. Non-D is projected to be \$3,872,000 under budget primarily due to savings from delayed master lease drawdowns and a reduced annual TIF district payment.

VARIANCE NOTES

15 Park and Recreation. PKR is projected to be \$1,468,000 over budget due to unbudgeted repairs associated with Winter Storm Uri that are not considered insurable. PKR currently estimates repair expenses at \$10,000,000 and anticipates about \$7,250,000 from insurance via reimbursements. This is partially offset by salary savings associated with vacant positions.

16 Planning and Urban Design. PUD is projected to be \$288,000 under budget due to salary savings associated with four vacant positions.

17 Sustainable Development and Construction. DEV is projected to be \$579,000 under budget primarily due to a delay in processing FY 2019-20 reimbursements from the Water Utilities and Building Inspection funds.

18 Transportation. TRN is projected to be \$639,000 under budget primarily due to salary savings associated with 30 vacant positions.

FY 2020-21 Financial Forecast Report

ENTERPRISE FUNDS

Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
AVIATION¹					
Beginning Fund Balance	\$0	\$0		\$15,319,809	\$15,319,809
Total Revenues	112,758,320	119,081,299	95,061,093	119,173,184	91,885
Total Expenditures	112,758,320	119,081,299	80,463,537	119,173,184	91,885
Ending Fund Balance	\$0	\$0		\$15,319,809	\$15,319,809
CONVENTION AND EVENT SERVICES²					
Beginning Fund Balance	\$57,091,833	\$57,091,833		\$39,553,867	(\$17,537,966)
Total Revenues	85,832,581	85,832,581	30,767,992	70,123,780	(15,708,801)
Total Expenditures	85,832,581	85,832,581	42,410,155	70,123,780	(15,708,801)
Ending Fund Balance	\$57,091,833	\$57,091,833		\$39,553,867	(\$17,537,966)
MUNICIPAL RADIO³					
Beginning Fund Balance	\$685,965	\$685,965		\$725,264	\$39,299
Total Revenues	1,911,000	1,911,000	897,097	1,307,642	(603,358)
Total Expenditures	1,875,612	1,875,612	1,275,964	1,687,164	(188,448)
Ending Fund Balance	\$721,353	\$721,353		\$345,742	(\$375,611)
SANITATION SERVICES⁴					
Beginning Fund Balance	\$33,204,530	\$33,204,530		\$22,151,461	(\$11,053,069)
Total Revenues	127,068,910	127,068,910	95,651,590	126,253,231	(815,679)
Total Expenditures	128,413,418	131,628,920	69,256,529	131,628,920	0
Ending Fund Balance	\$31,860,022	\$28,644,520		\$16,775,772	(\$11,868,748)
STORM DRAINAGE MANAGEMENT—DALLAS WATER UTILITIES					
Beginning Fund Balance	\$9,918,699	\$9,918,699		\$10,383,149	\$464,450
Total Revenues	66,355,747	66,355,747	51,590,394	66,365,861	10,114
Total Expenditures	66,329,747	66,329,747	29,271,587	66,326,233	(3,514)
Ending Fund Balance	\$9,944,699	\$9,944,699		\$10,422,777	\$478,078
SUSTAINABLE DEVELOPMENT AND CONSTRUCTION⁵					
Beginning Fund Balance	\$47,421,969	\$47,421,969		\$51,667,089	\$4,245,120
Total Revenues	33,644,751	33,434,751	26,008,313	34,114,986	680,235
Total Expenditures	36,544,104	38,544,104	25,800,253	37,605,472	(938,632)
Ending Fund Balance	\$44,522,616	\$42,312,616		\$48,176,603	\$5,863,987
WATER UTILITIES⁶					
Beginning Fund Balance	\$140,647,348	\$140,647,348		\$131,522,556	(\$9,124,792)
Total Revenues	692,146,200	692,146,200	469,012,225	668,731,235	(23,414,965)
Total Expenditures	714,778,341	714,778,341	424,011,842	691,363,376	(23,414,965)
Ending Fund Balance	\$118,015,207	\$118,015,207		\$108,890,415	(\$9,124,792)

FY 2020-21 Financial Forecast Report

INTERNAL SERVICE FUNDS

Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
INFORMATION TECHNOLOGY					
Beginning Fund Balance	\$5,590,116	\$5,590,116		\$7,667,186	\$2,077,070
Total Revenues	84,372,061	84,372,061	60,955,447	84,492,991	120,930
Total Expenditures	85,013,099	85,013,099	64,282,396	84,264,577	(748,522)
Ending Fund Balance	\$4,949,078	\$4,949,078		\$7,895,600	\$2,946,522
RADIO SERVICES					
Beginning Fund Balance	\$1,039,213	\$1,039,213		\$1,351,631	\$312,418
Total Revenues	12,843,519	12,843,519	8,241,263	12,579,470	(264,049)
Total Expenditures	13,423,481	13,423,481	10,018,166	13,420,652	(2,829)
Ending Fund Balance	\$459,251	\$459,251		\$510,449	\$51,198
EQUIPMENT AND FLEET MANAGEMENT⁷					
Beginning Fund Balance	\$12,006,161	\$12,006,161		\$11,979,713	(\$26,448)
Total Revenues	54,714,940	54,714,940	26,585,987	55,404,597	689,657
Total Expenditures	56,069,040	56,069,040	37,591,336	56,758,697	689,657
Ending Fund Balance	\$10,652,061	\$10,652,061		\$10,625,613	(\$26,448)
EXPRESS BUSINESS CENTER					
Beginning Fund Balance	\$4,120,084	\$4,120,084		\$4,153,287	\$33,203
Total Revenues	2,593,790	2,593,790	2,349,795	2,577,012	(16,778)
Total Expenditures	2,080,890	2,080,890	1,625,327	2,080,890	0
Ending Fund Balance	\$4,632,984	\$4,632,984		\$4,649,409	\$16,425
OFFICE OF BOND AND CONSTRUCTION MANAGEMENT⁸					
Beginning Fund Balance	\$0	\$0		(\$1,173,960)	(\$1,173,960)
Total Revenues	23,074,750	23,074,750	1,057,028	20,726,788	(2,347,962)
Total Expenditures	23,074,750	23,074,750	15,338,950	20,726,788	(2,347,962)
Ending Fund Balance	\$0	\$0		(\$1,173,960)	(\$1,173,960)

FY 2020-21 Financial Forecast Report

OTHER FUNDS

Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
9-1-1 SYSTEM OPERATIONS⁹					
Beginning Fund Balance	\$5,843,389	\$5,843,389		\$8,723,705	\$2,880,316
Total Revenues	12,017,444	12,017,444	9,622,763	11,976,818	(40,626)
Total Expenditures	16,126,922	16,523,922	7,063,499	16,100,607	(820,315)
Ending Fund Balance	\$1,733,911	\$1,336,911		\$4,599,916	\$3,660,005
DEBT SERVICE					
Beginning Fund Balance	\$43,627,241	\$43,627,241		\$46,554,040	\$2,926,799
Total Revenues	319,810,380	319,810,380	308,084,298	326,438,389	6,628,009
Total Expenditures	316,672,860	316,672,860	256,231,360	306,124,732	(10,548,128)
Ending Fund Balance	\$46,764,761	\$46,764,761		\$66,867,697	\$20,102,936
EMPLOYEE BENEFITS¹⁰					
City Contributions	99,503,000	99,503,000	62,753,408	99,503,000	\$0
Employee Contributions	29,341,804	29,341,804	35,273,308	26,937,141	(2,404,663)
Retiree	27,290,950	27,290,950	16,551,659	27,283,270	(7,680)
Other	0	0	19,716	13,217,967	13,217,967
Total Revenues	156,135,754	156,135,754	114,598,091	166,941,378	10,805,624
Total Expenditures	163,814,169	163,814,169	112,887,952	165,922,755	2,108,586

Note: FY 2020-21 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

RISK MANAGEMENT¹¹					
Worker's Compensation	23,001,180	23,001,180	220,862	23,001,180	\$0
Third Party Liability	13,784,533	13,784,533	4,870,114	13,784,533	0
Purchased Insurance	7,480,093	7,480,093	21	7,480,093	0
Interest and Other	0	0	1,029,994	1,029,994	1,029,994
Total Revenues	44,265,806	44,265,806	6,120,991	45,295,800	1,029,994
Total Expenditures	47,212,601	47,212,601	18,446,513	31,950,106	(15,262,495)

Note: FY 2020-21 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of May 31, 2021, the beginning fund balance for the adopted and amended budgets and YE forecast reflects the FY 2019-20 audited unassigned ending fund balance and includes FY 2019-20 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

1 Aviation. City Council increased AVI's budget by \$6,322,979 on June 9 by resolution #21-0977 as part of the mid-year appropriations adjustment process due to higher expenses than budgeted, offset by increased revenue. The expenses will be used for unbudgeted reimbursements to DPD and DFR for services at Love Field and an unbudgeted insurance fee for commercial paper.

2 Convention and Event Services. CCT revenues and expenses are projected to be \$15,709,000 under budget due to various event cancellations as a result of COVID-19.

3 Municipal Radio. WRR revenues are projected to be \$603,000 under budget due to the loss of arts-related advertising revenues as a result of COVID-19. Similarly, expenses for personnel services are projected to be \$188,000 under budget primarily due to lower sales commissions as a result of lower ad sales. WRR anticipates using fund balance to offset lost revenue.

4 Sanitation Services. City Council increased SAN's budget by \$811,000 on February 24 by resolution #21-0383 for restoration work related to the use of a temporary storm debris staging area after the October 2019 tornado. City Council increased SAN's budget again by \$2,405,000 on June 9 by resolution #21-0977 as part of the mid-year appropriations adjustment process due to the use of fund balance to offset lost revenue and the increased expenses associated with the shingle cleanup at the former Blue Star Recycling facility.

5 Sustainable Development and Construction. City Council increased DEV's budget by \$2,000,000 on January 27 by resolution #21-0266 to authorize a professional services contract for supplemental permit plan review and inspection services. DEV's expenses are projected to be \$939,000 under budget primarily due to the elimination of POSSE system upgrades and reduced costs for the workflow evaluation staffing study.

6 Water Utilities. DWU revenues are projected to be \$23,415,000 under budget primarily because of the third of three annual credits issued to wholesale customers as a result of the Sabine River Authority settlement, as well as an increase in unpaid utility bills, elimination of past-due fees associated with COVID-19, and decreased water usage resulting from significant rainfall. DWU expenses are projected to be \$23,415,000 under budget primarily due to salary savings, decreased street rental payments, and reduced capital construction transfers. DWU anticipates the further use of fund balance to offset additional lost revenue.

7 Equipment and Fleet Management. EFM expenses are projected to be \$690,000 over budget due to increased costs associated with Winter Storm Uri and for maintaining existing DPD fleet. Revenues are also projected to be \$690,000 over budget to reflect increased charges to customer departments.

8 Bond and Construction Management. BCM revenues and expenses are projected to be \$2,348,000 under budget primarily due to salary savings associated with 40 vacant positions. BCM charges each capital project budget for project implementation costs. Savings in actual implementation expenses result in fewer charges to the capital project.

VARIANCE NOTES

9 911 System Operations. City Council increased 911's budget by \$397,000 on June 9 by resolution #21-0977 due to the delayed implementation of the Next Generation 911 System to FY 2020-21 after being budgeted in FY 2019-20.

10 Employee Benefits. Revenues are projected to be \$10,806,000 over budget due to increased enrollment in flexible spending accounts and higher-than-projected supplemental life insurance. Expenses are projected to be \$2,109,000 over budget due to increased employee participation in flexible spending accounts which is partially offset by other health benefit expenses being under budget due to a better claim experience and a CVS rebate.

11 Risk Management. ORM expenses are projected to be \$15,262,000 under budget primarily due to a delay in anticipated claims expenses from FY 2020-21 to FY 2021-22 and a positive recovery resulting in a lower-than-expected payout.

FY 2020-21 Financial Forecast Report

GENERAL OBLIGATION BONDS**2017 Bond Program**

Proposition	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Street and Transportation [A]	\$533,981,000	\$306,967,270	\$120,767,772	\$85,503,958	\$100,695,540
Park and Recreation Facilities [B]	261,807,000	206,776,093	116,432,803	28,256,718	62,086,572
Fair Park [C]	50,000,000	35,854,549	27,406,401	1,306,080	7,142,068
Flood Protection and Storm Drainage [D]	48,750,000	22,484,312	4,511,673	6,663,276	11,309,363
Library Facilities [E]	15,589,000	15,589,000	13,944,765	1,099,456	544,779
Cultural and Performing Arts Facilities [F]	14,235,000	13,970,604	9,051,294	4,247,053	672,257
Public Safety Facilities [G]	32,081,000	27,737,155	14,824,575	9,647,290	3,265,290
City Facilities [H]	18,157,000	12,720,154	5,611,107	756,880	6,352,167
Economic Development [I]	55,400,000	36,709,750	14,265,554	10,865,846	11,578,350
Homeless Assistance Facilities [J]	20,000,000	13,989,185	82,574	3,307,090	10,599,522
Total	\$1,050,000,000	\$692,798,072	\$326,898,517	\$151,653,647	\$214,245,908

2012 Bond Program

Proposition	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Street and Transportation Improvements [1]	\$260,625,000	\$265,630,488	\$241,473,044	\$16,977,215	\$7,180,229
Flood Protection and Storm Drainage Facilities [2]	326,375,000	326,375,000	193,722,696	104,456,638	28,195,666
Economic Development [3]	55,000,000	55,000,000	36,501,207	6,220,056	12,278,737
Total	\$642,000,000	\$647,005,488	\$471,696,947	\$127,653,909	\$47,654,632

2006 Bond Program

Proposition	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Street and Transportation Improvements [1]	\$390,420,000	\$406,490,554	\$378,829,286	\$19,748,578	\$7,912,690
Flood Protection and Storm Drainage Facilities [2]	334,315,000	342,757,166	275,781,507	21,071,378	45,904,281
Park and Recreation Facilities [3]	343,230,000	353,022,660	342,916,926	3,349,588	6,756,147
Library Facilities [4]	46,200,000	47,693,804	46,823,347	689,910	180,547
Cultural Arts Facilities [5]	60,855,000	63,556,770	62,540,328	147,902	868,540
City Hall, City Service and Maintenance Facilities [6]	34,750,000	35,360,236	25,051,821	1,885,542	8,422,872
Land Acquisition Under Land Bank Program [7]	1,500,000	1,500,000	0	1452418	47,582
Economic Development [8]	41,495,000	45,060,053	1,153,500	41,939,230	1,967,324
Farmers Market Improvements [9]	6,635,000	6,933,754	3,208	6,584,013	346,532
Land Acquisition in the Cadillac Heights Area [10]	22,550,000	22,727,451	400,672	11,125,739	11,201,040
Court Facilities [11]	7,945,000	7,948,603	165,566	7,680,430	102,607
Public Safety Facilities and Warning Systems [12]	63,625,000	65,124,222	316,682	64,554,146	253,394
Total	\$1,353,520,000	\$1,398,175,273	\$1,133,982,843	\$180,228,873	\$83,963,557

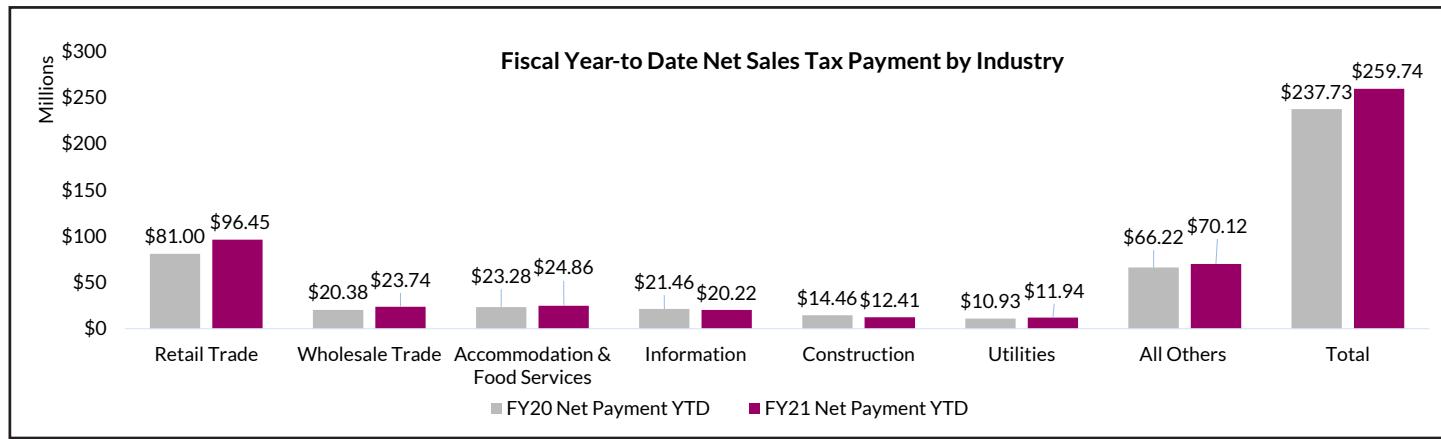
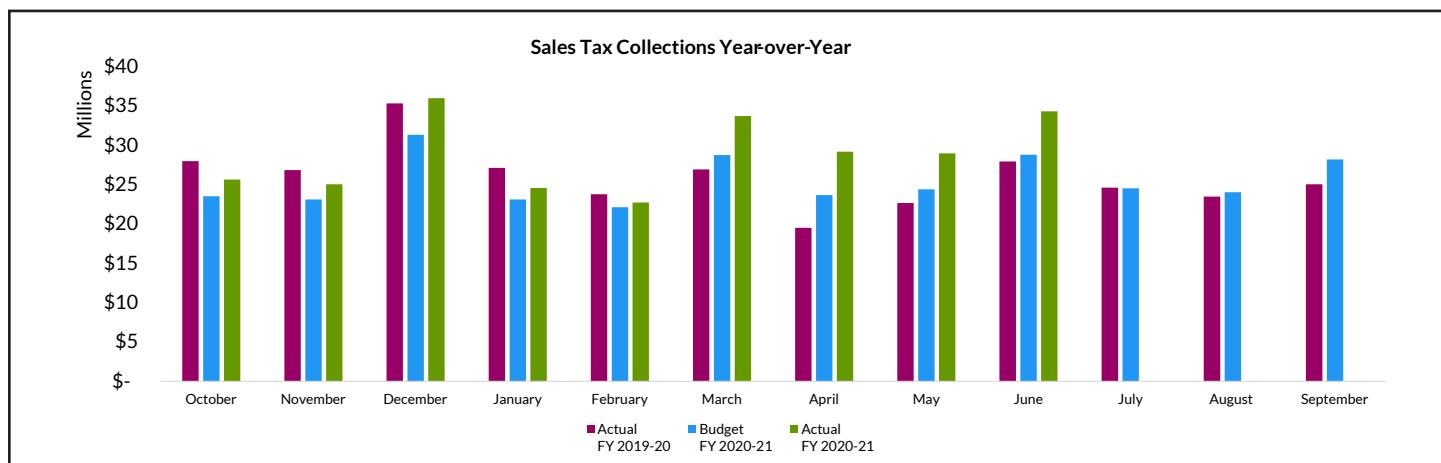
Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Sales Tax

The current sales tax rate is 8.25 percent—6.25 percent goes to the state, one percent to the City, and one percent to DART. In FY 2019-20, the City received \$310,738,000 in sales tax revenue, but because of COVID-19 and the subsequent economic decline, we budgeted only \$305,073,000 for FY 2020-21. As of June 30, the forecast for sales tax revenue is \$30,938,000 over budget—we will update the forecast throughout the year as additional information becomes available. The charts in this section provide more information about sales tax collections.



Note: Net sales tax payments by industry do not include the City's self-reported sales tax numbers.

FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Year-over-Year Change in Sales Tax Collections		
Industry	June FY21 over June FY20	FYTD21 over FYTD20
Retail Trade	21%	19%
Wholesale Trade	25%	16%
Accommodation and Food Services	46%	7%
Information	-2%	-6%
Construction	112%	-14%
Utilities	31%	9%
All Others	14%	6%
Total Collections	23%	9%

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable nonconsumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g. highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

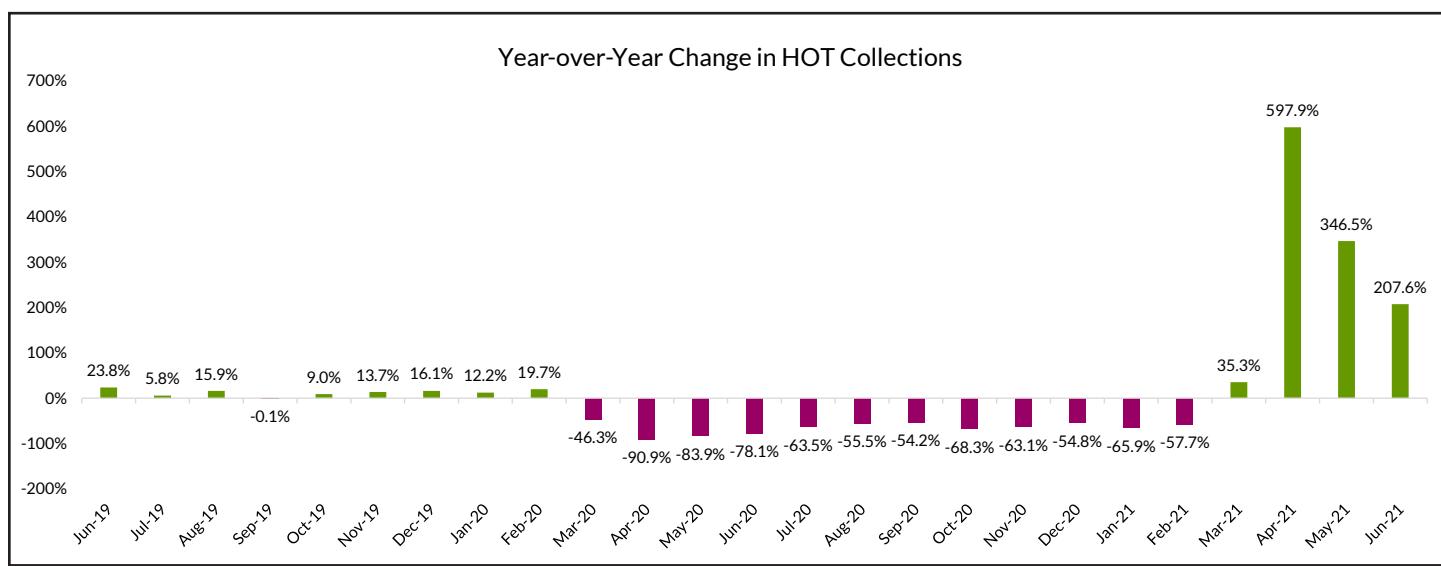
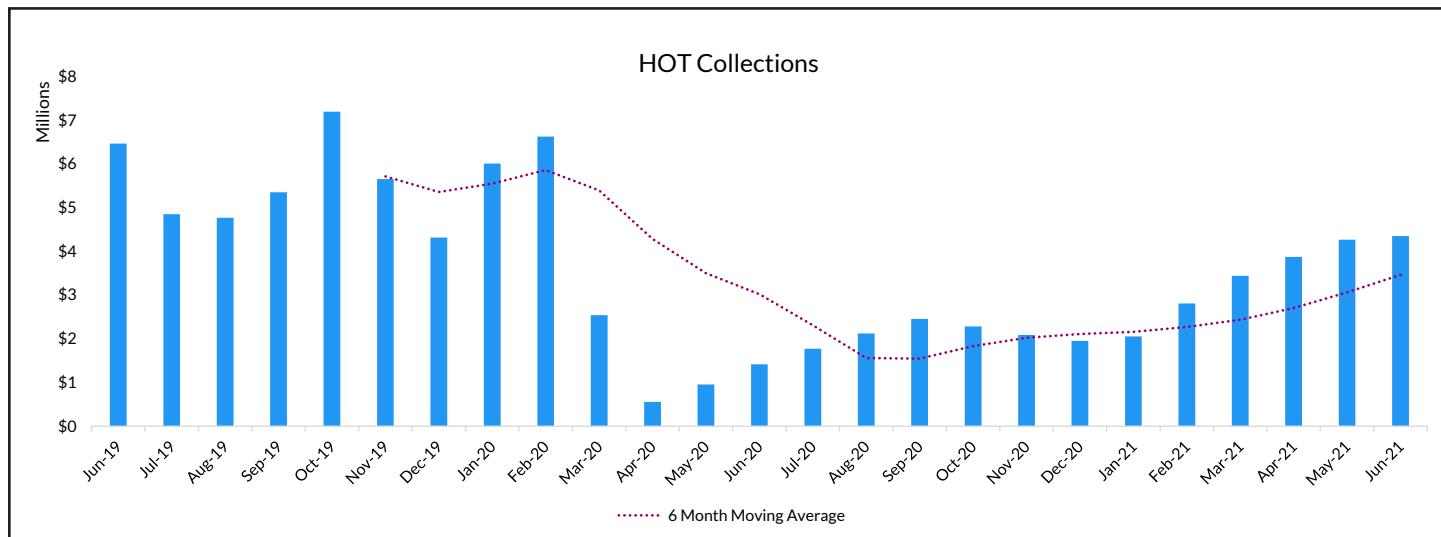
All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 13 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)—six percent goes to the state, and seven percent goes to the City. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months.



FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

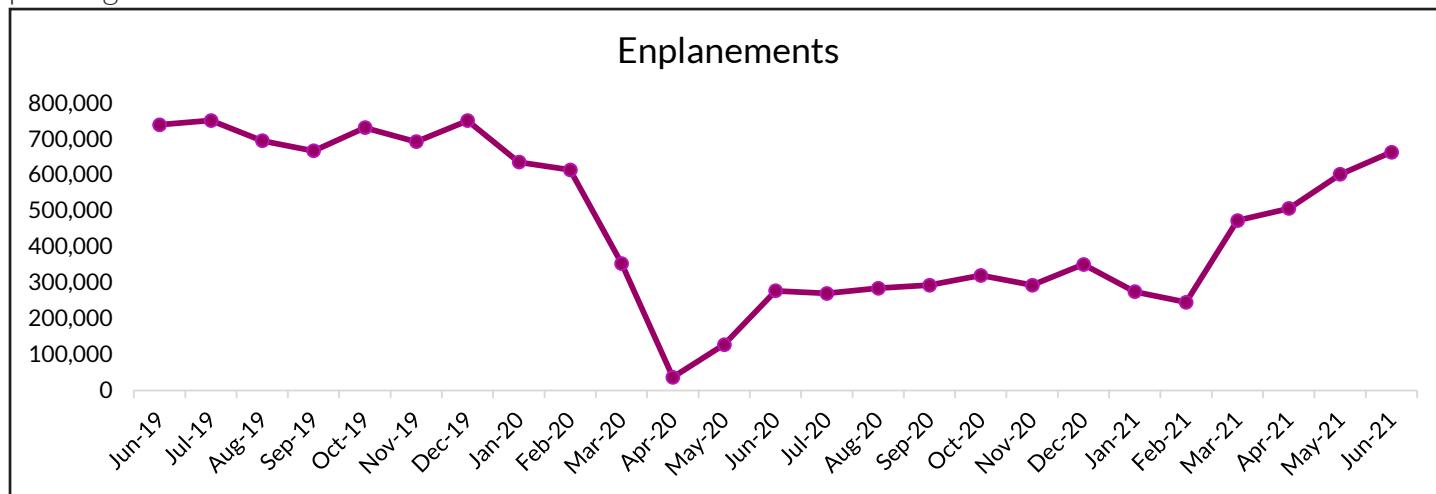
Convention Center Event Bookings

The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY19 Actual	FY20 Actual	FY21 Planned	FY21 Actual/ Forecast
October	6	6	6	3
November	2	11	6	1
December	9	5	7	2
January	7	13	10	0
February	9	12	6	0
March	8	1	6	0
April	6	1	3	1
May	6	0	9	5
June	5	0	8	6
July	3	0	3	3
August	7	0	7	4
September	11	0	3	7
Total	79	49	74	32

Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.

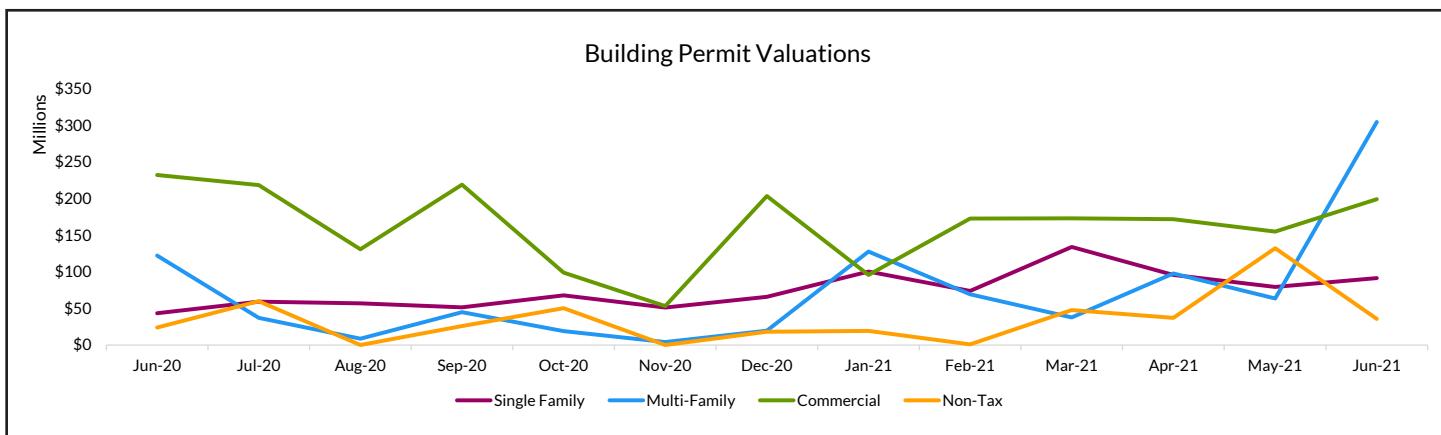
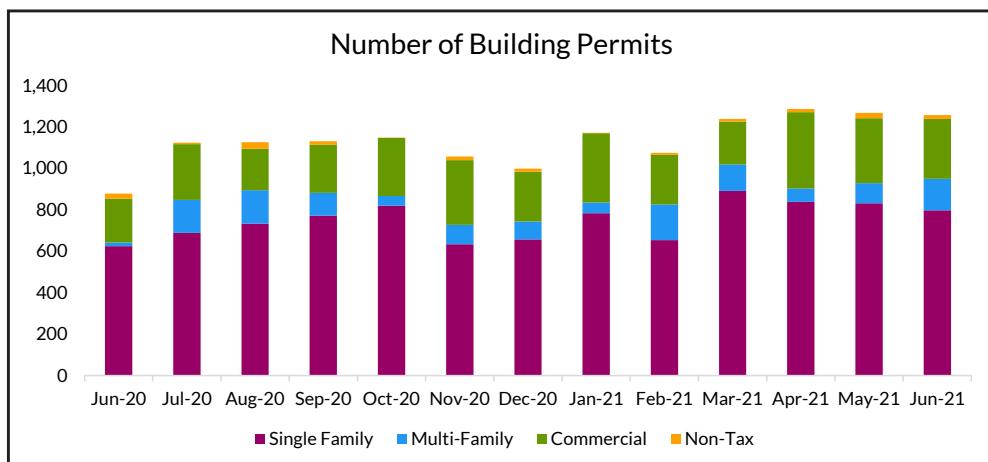


FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/job growth, housing supply, gross domestic product, population, vacancy rates, and others.



DALLAS 365

The Dallas 365 initiative aligns 35 key performance measures to our eight strategic priorities. The department responsible for each measure is noted at the end of the measure's description, and last year's performance is included if available. If FY 2019-20 data is not available, N/A is listed.

Year-to-date (YTD) and year-end (YE) targets are presented for each measure. YTD targets may vary based on seasonality of the work. Each month, we compare 1) the YTD target with the actual performance for the current reporting period and 2) the YE target with the department's forecasted performance as of September 30, 2021.

Measures are designated "on target" (green) if actual YTD performance is equal to or greater than the YTD target. If actual YTD performance is within five percent of the YTD target, it is "near target" (yellow). Otherwise, the measure is designated "not on target" (red). The same methodology applies to YE forecasts. Variance notes are provided for each red measure.



#	Measure	FY 2019-20 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Economic Development						
1	Percentage of dollars spent with local M/WBE businesses (Economic Development)	69.98%	65%	74.59%	65%	74.6%
2	Percentage of businesses from low- to moderate-income (LMI) census tracts connected to the B.U.I.L.D. ecosystem (Economic Development)	N/A	40%	97.78%	40%	97.8%
3	Percentage of single-family permits reviewed in three days (Sustainable Development)	N/A	85%	0%	85%	0%
4	Percentage of inspections performed same day as requested (Sustainable Development)	96.77%	98%	97.69%	98%	98%
Environment & Sustainability						
5	Percentage of annual Comprehensive Environmental & Climate Action Plan (CECAP) milestones completed	N/A	64%	47.8%	92%	92%
6	Monthly residential recycling diversion rate (Sanitation Services)	N/A	19%	18.36%	19%	19%
7*	Missed refuse and recycling collections per 10,000 collection points/service opportunities (Sanitation Services)	14.66	12.5	15.21	12.5	14.5
Government Performance & Financial Management						
8	Percentage of 311 calls answered within 90 seconds (311 Customer Service Center)	35.68%	75%	27.64%	75%	31%
9	Percentage of vehicles receiving preventive maintenance on schedule (Equipment and Fleet Management)	76.67%	70%	87.73%	70%	87.0%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2020-21 Dallas 365

#	Measure	FY 2019-20 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Housing & Homeless Solutions						
10*	Average number of days to contract signing for Home Improvement and Preservation Program (HIPP) applications (Housing & Neighborhood Revitalization)	N/A	120	164	120	180
11	Percentage of development funding contributed by private sources (Housing & Neighborhood Revitalization)	N/A	60%	75.76%	60%	60%
12	Percentage of unduplicated persons placed in permanent housing who remain housed after six months (Homeless Solutions)	75.03%	85%	98.48%	85%	85%
13	Percentage of individuals who exit to positive destinations through the Landlord Subsidized Leasing Program (Homeless Solutions)	N/A	80%	90.91%	80%	85%
Public Safety						
14	Percentage of responses to structure fires within 5 minutes and 20 seconds of dispatch (Fire-Rescue)	85.54%	90%	84.74%	90%	86%
15	Percentage of EMS responses within nine minutes (Fire-Rescue)	88.98%	90%	89.65%	90%	90%
16	Percentage of responses to Priority 1 calls within eight minutes (Police)	52.75%	60%	56.47%	60%	60%
17	Percentage of 911 calls answered within 10 seconds (Police)	81.90%	90%	61.49%	90%	68%
18*	Crimes against persons (per 100,000 residents) (Police)	2,028.89	1,499.3	1,545.8	1,999	1,999.00
19	Percentage of crisis intervention calls handled by the RIGHT Care team (Integrated Public Safety Solutions)	N/A	30%	43.44%	45%	45%
20	Complaint resolution rate (Community Police Oversight)	N/A	70%	85.88%	70%	70.0%
Quality of Life, Arts, & Culture						
21	Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations (Office of Arts & Culture)	N/A	27%	31.19%	30%	30%
22	Percentage of litter and high weed service requests closed within SLA (Code Compliance)	54.42%	65%	72.89%	65%	65%
23	Live release rate for dogs and cats (Animal Services)	90.6%	90%	87.76%	90%	90%
24	Percentage of technology devices checked out (hot spots and Chromebooks) (Library)	N/A	85%	57.64%	85%	60%
25	Percentage of users who report learning a new skill through adult learning or career development programs (Library)	N/A	90%	93.44%	90%	90%
26	Percentage of planned park visits completed by Park Rangers (Park & Recreation)	N/A	95%	98.03%	95%	95%
27	Participation rate at late-night Teen Recreation (TRec) sites (27,300 annual participants) (Park and Recreation)	6.8%	40%	0.09%	100%	6%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2020-21 Dallas 365

#	Measure	FY 2019-20 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Transportation & Infrastructure						
28	Percentage of bond appropriation awarded ITD (Bond & Construction Management)	90%	85%	84.45%	90%	90%
29*	Percentage of work orders for emergency maintenance (Building Services)	N/A	4%	0.58%	4%	1%
30	Percentage of planned lane miles improved (726 out of 11,800 miles) (Public Works)	100%	59.5%	35.4%	100%	85%
31	Percentage of potholes repaired within three days (Public Works)	95.37%	98%	99.72%	98%	98%
32	Percentage of signal malfunction responses within 120 minutes (Transportation)	91.55%	91%	94.68%	91%	91.0%
Workforce, Education, & Equity						
33	Percentage increase in Senior Medical Transportation Program trips (Community Care)	N/A	10%	50.7%	10%	10%
34	Percentage of Fresh Start clients who maintain employment for six months (Economic Development)	N/A	25%	50%	25%	57.14%
35	Percentage of City departments participating in the Equity Indicators alignment process (Equity & Inclusion)	N/A	70%	25%	80%	80%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

VARIANCE NOTES

#3. As of August 9, DEV estimates residential permit review times at five and a half weeks for first review. Five vacancies in the residential review team coupled with a large influx of applications has caused an increase in wait time. Applications are being diverted to 3rd party reviewers to assist. DEV anticipates faster review times once process improvements are fully implemented.

#5. As of June 30, 65 of 136 milestones are complete with an additional 68 milestones in progress. Some milestones in progress are tied to the Urban Agriculture Plan (going to Council on August 25th) and the Local Solid Waste Management Plan Update. OEQ is working with departments to activate lagging milestones and anticipates completing 126 milestones by the end of September.

#7. SAN continues to be impacted by the higher than usual municipal solid waste volumes and the ability to fill vacancies which have resulted in an increase in missed service calls.

#8. 311 continues to experience software and IVR malfunctions that adversely impact staff's performance. Replacement of 311's aged contact center software in late summer should positively impact this measure.

#10. Contractor capacity and construction delays due to permitting and lead testing continue to adversely impact performance. HOU has closed 15 projects YTD and will close additional applications as contractors become available.

FY 2020-21 Dallas 365

#14. DFR's four closed fire stations continue to impact response times due to displaced apparatus. DFR is using temporary stations to mitigate response time. DFR will continue to monitor response times of all displaced apparatus to maximize impact and minimize delays.

#16. DPD continues to balance the resource needs of call response time with the needs of our proactive crime fighting efforts that have resulted in a reduction of violent crime. DPD strives to answer 60% of priority 1 calls in under 8 minutes while also continuing the successful implementation of our crime reduction plan.

#17. As of August 16, 911 Call Taker staffing is at 95%. After several candidate disqualifications, 45 remaining candidates are at various stages of the background process. 469 applicants for the 911 position have been interviewed since January 1, 2021. Given DPD implemented steps to augment 911 staffing levels on June 19, 2021, the 911 call center anticipates calls answered within 10 seconds to increase to an average of 90% by the end of the fiscal year.

#24. Overall circulation of LIB materials, including technology devices, is down compared to last year because of COVID-19 closures and limited services. At any time, 90% of the 100 Chromebook technology bundles (paired with a hot spot) are checked out, and approximately 70% of the remaining individual hot spots are in use. LIB continues to revise its marketing tactics to increase awareness. June's hotspot circulation increased by 56.6% over May.

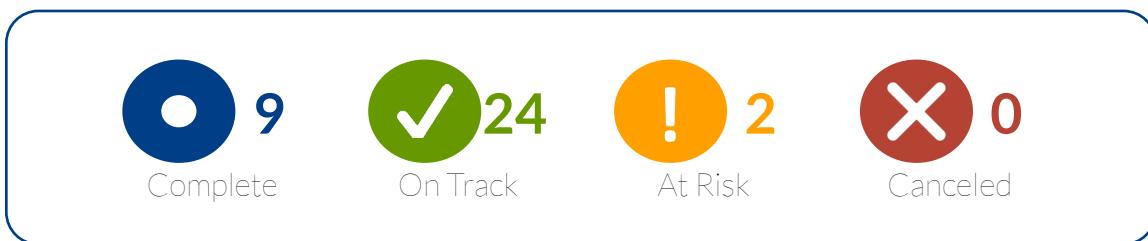
#27. PKR anticipated resuming TRec programming in April, but delayed because of continued COVID-19 precautions. Programming resumed at 13 locations on June 25.

#30. Multiple weather events from November to February, particularly Winter Storm Uri, slowed anticipated construction schedules. Finalizing previously programmed projects also impacted performance. PBW anticipates completing 618 planned lane miles by the end of the fiscal year.

#35. EQU diverted resources in February and March to reviewing "Budgeting for Equity" submissions for the FY 2021-22 proposed budget. Six departments have completed Phase III of the Equity Indicators alignment process and will be reflected in the July report. EQU plans to engage eight additional departments per month for the remaining quarter to reach 80% participation by year-end.

BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker reports on 35 activities included in the FY 2020-21 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is “complete” (blue circle), “on track” for completion by the end of the fiscal year (green check mark), “at risk” of not being completed by the end of the fiscal year (yellow exclamation mark), or “canceled” (red x).



In the Spotlight



Supporting business development activities for Dallas' Minority/Women-owned Business Enterprises is a perennial priority for the City Council and City staff. The Economic Development Business Diversity Group is setting the tone for D365 by exceeding their target on measure #1: percentage of dollars spent with local M/WBE businesses. The City's year end target spend is 65 percent, and this group

has reported year to date actual spend at 74.59 percent. Big thanks to the Economic Development Business Diversity Group for advancing this important equity initiative!

FY 2020-21 Budget Initiative Tracker

ECONOMIC DEVELOPMENT

1 Workforce Development

INITIATIVE Merge business and workforce development efforts into a single team that will collaborate with community and business stakeholders to prepare residents for emerging job growth sectors. (Economic Development)

STATUS ECO has aligned business and workforce efforts to eliminate duplication, and the team is working with Community Care and outside organizations like the South Dallas Employment Project to implement this initiative.

2 B.U.I.L.D. Program

INITIATIVE Roll out the Broadening Urban Investment to Leverage Dallas (B.U.I.L.D.) program to strengthen small businesses and provide access to technical training, funding, mentorship, and capacity-building guidance. (Economic Development)

STATUS The program launched November 12. In December, staff reviewed and scored 129 applications. In January, staff identified 50 awardees, 45 of whom completed the required technical assistance/business coaching and received funds. From the initial award cycle, 44 of 45 businesses (97.8 percent) were from low- to moderate-income census tracts.

ENVIRONMENT & SUSTAINABILITY

3 Environmental Action Plan



INITIATIVE Initiate the 48 actions and 136 milestones identified in the Comprehensive Environmental and Climate Action Plan (CECAP) for FY 2020-21. (Environmental Quality and Sustainability)

STATUS OEQS has developed an RFCSP for community solar, which is currently under review by Procurement Services. A consultant for the Urban Agriculture Plan has been selected. City Council has approved the Urban Forest Master Plan, a resolution for sustainable procurement, and a resolution approving funds from the VW Mitigation Trust to develop electric vehicle charging infrastructure will go to City Council. OEQS is working on an application for more funds from the VW Mitigation Trust to install additional electric vehicle charging infrastructure.

You can find more details on the CECAP, including the full work plan for FY 2020-21, at dallasclimateaction.com/cecap.

4 Brush & Bulky Trash Collection



INITIATIVE Streamline brush/bulky trash collection to reduce emissions, improve air quality, and realize collection efficiencies as outlined in the CECAP. (Sanitation Services)

STATUS SAN has collected data for the first three quarters and developed a preliminary goal based on the collected information. SAN continues to analyze the data and adjust the collection routes periodically to improve vehicle efficiency.

FY 2020-21 Budget Initiative Tracker

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

5 Language Equity



INITIATIVE Assist residents in their primary languages, which include Spanish, Vietnamese, Arabic, French, Burmese, Hindi, Korean, Swahili, and Mandarin, by recruiting four additional Spanish-speaking customer service agents (CSAs) and maintaining LanguageLine translation services. (311 Customer Service Center)

STATUS In June, average speed of answer for Spanish calls increased to 10 minutes and 23 seconds. 311 has hired multiple new bilingual agents. However, due to non-competitive market salary and labor shortage, many bilingual agents have accepted promotions to other departments or have found employment outside the City. 311 is exploring salary adjustments as part of the FY 2021-22 budget process to bolster retention and attract new staff.

6 Data Analytics



INITIATIVE Build a new team that will harness the City's data to promote transparency and accessibility to the public and provide crucial insights that support better decision-making throughout the organization. (Data Analytics & Business Intelligence)

STATUS DBI has staffed 23 of 28 positions and is recruiting three Data Science Analysts, one Data Scientist, and an intern, all of whom are targeted to be hired by the end of September.

7 Minimum Wage



INITIATIVE Lead by example by increasing the minimum wage for permanent, part-time, seasonal, and temporary City employees to \$14 per hour in FY 2020-21. (Human Resources)

STATUS City Council approved the \$14 minimum wage as part of adopting the FY 2020-21 budget. The increase took effect October 1, 2020.

HOUSING & HOMELESSNESS SOLUTIONS

8 Eviction Assistance



INITIATIVE Alleviate financial hardship through an eviction assistance program that connects tenants facing eviction to resources ranging from housing assistance and direct legal services to financial education. (Equity and Inclusion)

STATUS The Eviction Assistance Initiative served 279 people from January 2021 to May 2021. In the month of May 2021, 49 people were assisted. These households met with a legal representative from Legal Aid of Northwest Texas to provide some measure of defense to the threat of eviction.

9 Comprehensive Housing Policy



INITIATIVE Refine the Comprehensive Housing Policy to better meet residents' housing needs, including changing the terms of some loans from repayable to forgivable and creating a targeted home rehabilitation program. (Housing & Neighborhood Revitalization)

STATUS City Council adopted changes to the Comprehensive Housing Policy on August 26, including creating the Targeted Repair Program (TRP) and updating the Home Improvement and Preservation Program (HIPP) and Dallas Homebuyers Assistance Program (DHAP) to increase participation. At this time last fiscal year, HOU had served 12 residents, and this year has served six. Now that construction has begun on several repairs, staff anticipate growth in the coming months.

FY 2020-21 Budget Initiative Tracker

PUBLIC SAFETY

10 Environmental Design

INITIATIVE Reduce crime and improve quality of life by remedying environmental issues such as vacant lots, abandoned properties, substandard structures, and insufficient lighting. (Code Compliance, Transportation)

STATUS TRN has completed LED conversion of 76 street lights on Malcolm X Blvd. The Illegal dumping team is currently on track with the remediation of illegal dumping cases. Since October, CCS has resolved all code violations and remediated 178 vacant lots referred by IPSS.

11 Police Mediation

INITIATIVE Strengthen accountability through the Office of Community Police Oversight by adding a mediation coordinator and intake specialist. (Community Police Oversight)

STATUS HR reclassified the mediation position as a Mediation Manager and expects to post the position before August. The Intake Specialist has been hired.

12 Intoxication Recovery Center

INITIATIVE Divert public intoxication cases from jail to a recovery services center staffed with case workers who will help individuals identify and manage substance use disorders. (Court and Detention Services)

STATUS The Sobering Center manager has onboarded a manager and three supervisors. The City Attorney's Office is finalizing an Interlocal Agreement with the North Texas Behavioral Health Authority to co-locate a supervisor at the Sobering Center. The agreement is expected to be approved, and the supervisor is set to start work this Fall. Renovations will be completed by the end of July. The Center hosted a soft opening on May 19 and is on track for a full opening by the end of August 2021. Center staff have been interviewing individuals and connecting them to community-based treatment programs.

13 Fire-Rescue Response

INITIATIVE Augment our fire-rescue response by hiring 21 new firefighters to fully staff Station #59 (scheduled to open in September 2021) and operating a ladder truck at Station #18 to respond more efficiently to multi-story structure fires in downtown. (Fire-Rescue)

STATUS DFR hired 25 new members in the Fall 2020 class and 35 in the Spring 2021 class. The department plans to hire 35 additional members in the summer to fully staff the new station and cover existing assignments while accounting for attrition.

14 RIGHT Care

INITIATIVE Expand the RIGHT Care program to five teams to avoid unnecessary hospitalization, arrests, and interactions between residents and law enforcement. (Integrated Public Safety Solutions)

STATUS As of April 1, all five teams are active and the percentage of crisis intervention calls handled by the teams increased from 10 percent of all such calls in January to 45 percent in June.

15 Mobile Crisis Response

INITIATIVE Form a mobile crisis response team to support police officers when residents need direct services such as food, housing, transportation, or shelter in cases of domestic violence. (Integrated Public Safety Solutions)

STATUS The City will staff the Mobile Crisis Response Team with a combination of internal new hires and contractors. IPSS extended an offer for the manager position in July. The seven outreach specialist positions have been posted and candidates are under review. Staff have identified a behavioral health organization for the outsourced positions, and the team will be up and running by the end of the month.

16 Behavioral Health Care

INITIATIVE Remove barriers to behavioral health care in communities with limited or no access to these services to mitigate behavioral health crises. (Integrated Public Safety Solutions)

STATUS Staff have identified a behavioral health organization, which City Council will consider in August. IPSS expects them to start offering services by the end of August.

FY 2020-21 Budget Initiative Tracker

PUBLIC SAFETY**17 Violence Interrupters**

INITIATIVE Partner with community organizations to establish violence interrupters—credible individuals who serve as mentors and conflict resolution experts to curb violence from within their neighborhoods. (Integrated Public Safety Solutions)

STATUS City Council awarded a contract for the violence interrupters program on April 28, and IPSS has hired a program manager. The program was operational on June 21.

18 21st Century Training

INITIATIVE Improve police training in alignment with the principles of 21st Century Policing by enhancing external review, expanding programs to reduce implicit bias, and requiring annual training in alternative solutions, de-escalation, and less-lethal tactics. (Police)

STATUS DPD is partnering with the Caruth Police Institute, a recognized center of excellence, and the Meadows Mental Health Policy Institute to implement Active Bystandership for Law Enforcement (ABLE) training. Project ABLE is an evidence-based education program designed to not only prevent harm but change the culture of policing. Project ABLE certified multiple DPD instructors through its train-the-trainers event, and department-wide training began in April. DPD added more classes to expedite the training of all sworn officers.

All DPD officers are trained in less-lethal tactics, including taser and baton annual certification, de-escalation, and alternative force solutions.

19 Staffing Study Implementation

INITIATIVE Respond more efficiently to high-priority calls and free up resources for other efforts through continued implementation of staffing study recommendations, including transitioning 95 sworn positions to patrol and adding 95 non-sworn positions. (Police)

STATUS DPD has hired 56 of the 95 non-sworn positions. Forty-two have completed training, and the transition from sworn to non-sworn is complete. Fourteen are still in training, and seven are in the background check process. DPD is working to redeploy sworn positions to patrol and other units where they will be most effective based on departmental needs.

20 Real-Time Crime Center

INITIATIVE Expand the Real-Time Crime Center (RTCC) team by adding 11 civilian crime intelligence analysts, for a total of 22 staff who analyze imaging and data in real time to proactively implement crime-fighting strategies. (Police)

STATUS RTCC construction is complete and is in the commissioning/certification process. DPD has hired 19 crime analysts, two are in the background check process, and one additional position needs to be filled.

FY 2020-21 Budget Initiative Tracker

QUALITY OF LIFE, ARTS, & CULTURE**21 Illegal Dumping**

INITIATIVE Target illegal dumping by investing \$500,000 for Code Compliance to add three new mow/clean crews. (Code Compliance)

STATUS CCS hired six new Code Officers to proactively identify illegal dumps and work with the camera crew to place cameras in chronic dumping areas. CCS received equipment for the new crews and is proactively updating Salesforce to track illegal dumping cases in coordination with the Marshal's Office.

22 Digital Equity

INITIATIVE Continue bridging the digital divide by making additional mobile hot spots and Chromebooks available for checkout at select libraries. (Library)

STATUS All 1,125 laptops purchased with CARES Act funds, were delivered at the end of May and were made available for checkout mid-June.

23 Branch Libraries

INITIATIVE Open two state-of-the-art branch libraries at Vickery Park in Fall 2020 and Forest Green in Spring 2021. (Library)

STATUS Vickery Park Branch Library opened for curbside service February 2. Forest Green construction is delayed but still on track for completion by the end of the fiscal year.

24 Youth Recreation

INITIATIVE Engage Dallas youth through expanded recreational and cultural programming, mentoring relationships, job training and apprenticeships, physical and mental health initiatives, and fun educational activities. (Park & Recreation)

STATUS Youth between the ages of 13-17 have been invited to one of the 14 recreation centers for activities such as sports, games, performing and fine arts, technology, fitness, etc. TRec programming in July totaled 1,675 participants.

FY 2020-21 Budget Initiative Tracker

TRANSPORTATION & INFRASTRUCTURE**25 Facility Accessibility**

INITIATIVE Increase accessibility for residents with disabilities by updating City facilities in compliance with the Americans with Disabilities Act (ADA). (Equity & Inclusion)

STATUS Access ramp work at the MLK complex is ongoing. Work on ramps and handrails at MLK library is complete, and sidewalk corrections are 50 percent complete. Municipal Court ADA upgrades have begun that will address noncompliant furniture, handrails, sidewalk repair, and entry. Mildred Dunn's handrails, restroom, and entryway barrier removal work is on hold until August. Majestic Theatre restroom updates are scheduled for completion before the end of December.

26 Infrastructure Equity

INITIATIVE Dedicate \$32.4 million to make equitable investments in streets, alleys, sidewalks, and other infrastructure, including \$8.6 million dedicated to underserved neighborhoods and near schools and senior centers. (Public Works)

STATUS PBW has completed 81 of 61 planned lane miles in targeted areas using the new equity framework for infrastructure projects. PBW will exceed projections by the end of the fiscal year

27 Sidewalk Master Plan

INITIATIVE Increase accessibility for residents with disabilities by implementing the Sidewalk Master Plan with \$9.4 million in bond funds. (Public Works)

STATUS PBW has completed 23 of 32 sidewalk projects, including one in June.

28 Bike Lanes

INITIATIVE Maintain our investment in bike lanes at \$1.5 million to continue expanding mobility options, improving air quality, and making Dallas more sustainable. (Transportation)

STATUS TRN completed 1.1 miles of buffered bike lanes on West Commerce from Fort Worth Ave. to Riverfront Blvd. Staff expects to obligate the Union Bikeway project for construction by the end of FY 2020-21. Staff also plans to bid and award engineering services for Ross Ave. and Elam Rd. shared-use paths and consultant planning services for the Bike Plan Update by year-end. Staff are working to implement bike facilities on Lawnview Ave. and Vernon Rd. in Summer 2021.

29 Water/Wastewater Service

INITIATIVE Set aside \$2.9 million annually to extend water and wastewater infrastructure to all residents in unserved areas within the next 10 years. (Water Utilities)

STATUS City Council awarded the construction project for Gooch St. on April 28. Staff have received construction bids for Killough Blvd. and the project is scheduled for award on June 23. Finally, design is complete for Mesquite Heights and construction is scheduled for award in September.

FY 2020-21 Budget Initiative Tracker

WORKFORCE, EDUCATION, & EQUITY**30 Virtual Language Center**

INITIATIVE Establish the City as a trusted primary source for information and ensure residents with limited English proficiency have equal access to programs and services through a new Virtual Language Center and other translation efforts. (Communication, Outreach, & Marketing)

STATUS The Virtual Language Center continues to provide translation services in various languages while actively working toward establishing the City as a trusted primary source of information.

31 Fair Park Multimedia Center

INITIATIVE Launch the Fair Park Multimedia Center (FPMC) to magnify the impact of City programs and services, broadcast a Spanish-language City television channel, provide apprenticeships for local students, and bolster resilience through additional digital communications capacity. (Communication, Outreach, & Marketing)

STATUS The apprenticeship program began in February with two students from Thomas Jefferson P-TECH High School. City Council approved the contract for construction and installation of broadcasting and editing equipment on April 28.

32 Direct Assistance

INITIATIVE Meet residents' basic needs with direct assistance, including rent and utility assistance, food distribution, benefits navigation, and clothing distribution. (Community Care)

STATUS The Drivers of Poverty procurement is being completed. The contract will be considered by Council in August 2021.

33 Financial Empowerment Centers

INITIATIVE Pilot two Financial Empowerment Centers (FECs), community-based centers that offer financial coaching, employment referrals, mental health services, and housing support to help low-income residents navigate out of poverty and achieve financial stability. (Community Care)

STATUS City Council approved contract awards on June 23. Additionally, OCC has launched the formal planning process with Cities for Financial Empowerment to align with pilot programming and will integrate newly selected partners once selected.

34 Reentry Services

INITIATIVE Support formerly incarcerated people reentering public life through community-based services such as housing placement, job skills training, job placement, and wraparound support services. (Community Care, Economic Development)

STATUS OCC and ECO have issued a joint solicitation that will go to Council September 22, 2021. The current program partner, the Regional Black Contractors Association, has enrolled 41 clients as of June 30, funded by an allocation from the Texas Department of Criminal Justice.

35 Equity & Inclusion

INITIATIVE Integrate the City's equity, resilience, inclusion, fair housing, and human rights initiatives in a single office. (Equity & Inclusion)

STATUS The City consolidated its offices of Equity, Fair Housing & Human Rights, Resilience, and Welcoming Communities & Immigrant Affairs into the Office of Equity & Inclusion, effective October 1.

Budget Initiative Tracker

MULTI-YEAR INITIATIVES

While most initiatives can be completed in a single fiscal year, several FY 2018-19 and FY 2019-20 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these 10 initiatives below, using the initiative numbers from the prior reports for reference.



FY 2018-19

5 Security of City Facilities



23 Historic Resource Survey



INITIATIVE Consolidating security for City facilities into Court and Detention Services and conducting a comprehensive risk assessment to identify future security needs for City facilities and programs. (Court & Detention Services)

STATUS Security has been consolidated into the Court and Detention Services. The Public Safety Committee was briefed on the assessment results and recommended next steps on May 10. A comprehensive risk assessment plan has been created, prioritized, and funded via ARPA funds in the proposed FY 2021-22 budget in the amount of \$6,425,750.

7 P-25 Radio System



INITIATIVE Expanding radio coverage area, improving system reliability, lowering operating costs, and improving interoperability across City departments and with other public safety agencies through implementation of the new P-25 radio system. (Information & Technology Services)

STATUS The project is on track to go live in August 2022 (originally December 2020). Of the 33 planned sites, 21 are complete, and the remaining 12 are more than 75 percent complete. The City has signed an interlocal agreement (ILA) with the City of Irving, City of Fort Worth, and City of DeSoto to share premises, facilities, and/or equipment, and ILAs are pending with the cities of Mesquite and Sachse.

Budget Initiative Tracker

MULTI-YEAR INITIATIVES

FY 2019-20

4 Body-Worn Cameras

INITIATIVE Enhance safety for officers and residents and encourage positive community interactions by purchasing additional body-worn cameras for police officers, the Marshal's Office, and Dallas Animal Services officers. (Police)

STATUS DPD has equipped 1,500 officers with cameras and finished the rollout of new models to existing users. New user classes have begun, and DPD anticipates all 2,000 cameras will be in service by the summer. DAS has purchased 50 cameras that will be active by May, and CTS has purchased 35 cameras for use this fiscal year.

5 Firefighter Safety

INITIATIVE Protect our firefighters by purchasing a second set of personal protective equipment (PPE) and a complete replacement of self-contained breathing apparatus (SCBA) to allow for cleaning equipment between fires. This is a two-year initiative begun in FY 2018-19. (Fire-Rescue)

STATUS DFR has purchased and issued all 1,835 sets of PPE, and all SCBA equipment has been delivered.

12 Traffic Signals

INITIATIVE Promote safety and enhance traffic flow by replacing broken vehicle detectors at 40 critical intersections and retiming 250 traffic signals. This is a multi-year initiative begun in FY 2018-19. (Transportation)

STATUS The signal contractor has a work order to install radar at 20 of the 27 remaining locations, and staff is coordinating scheduling. City staff will handle installations at the remaining seven locations.

15 Affordable Housing

INITIATIVE Further affordable housing throughout the city as prescribed in the Comprehensive Housing Policy through the 2020 Notice of Funds Available (NOFA). (Housing & Neighborhood Revitalization)

STATUS City Council has approved investments of \$24.1 million in three NOFA projects this fiscal year—St. Jude, Westmoreland Heights, and Midpark Towers—for a total of 630 new units and a total investment of almost \$100 million into housing projects in Dallas.

19 Comprehensive Plan

INITIATIVE Update the City's Comprehensive Plan to incorporate more recent policy initiatives and encourage strategic land development while promoting equity, sustainability, and neighborhood revitalization. (Planning & Urban Design)

STATUS City Council approved the consultant contract on April 28, and PUD anticipates launching the public process phase in June 2021 with a draft plan by June 2022.

29 Juanita J. Craft Civil Rights House

INITIATIVE Preserve civil rights history by restoring the Juanita J. Craft Civil Rights House. (Arts & Culture)

STATUS OAC has secured approximately \$1.25 million for this project. The architect is finalizing construction documents. The Friends of the Craft House received their official 501(c) status from the IRS. Four 2021 Juanita J. Craft Artist Residency recipients have been announced and will complete programming in the Fall.

39 Ethics Training

INITIATIVE Foster an ethical organizational culture by continuing biennial ethics training and expanding the Values Ambassador program. (Equity & Inclusion)

STATUS EQU continues to deliver biennial ethics training. The Values Ambassador program was on hold while the Ethics Officer position was vacant and is discontinued pending an overall review of the entire Ethics program.



Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions**

On August 13, 2021, a DRAFT City Council Agenda for August 25, 2021 was provided for your review. This memo outlines any additions, revisions or deletions made to the FINAL agenda after the distribution of the DRAFT agenda.

Additional items and deletions to the DRAFT agenda are outlined below, including *revisions* to the FINAL agenda are underlined in blue and *deletions* are strikethrough in red. A brief explanation for revisions along with staff's contact information is provided.

Additions:

49. 21-1565 A resolution approving an amended and restated indenture of trust securing the Love Field Airport Modernization Corporation General Airport Revenue Bonds, and an amended and restated project financing agreement related thereto - Financing: No cost consideration to the City
50. 21-1546 Authorize the **(1)** application for and acceptance of a series of grants from the U.S. Small Business Administration (Grant Nos. SBAHQ21SV001714, SBAHQ21SV002366, and SBAHQ21SV002375, CFDA No. 59.076) for the Majestic Theater, Moody Performance Hall, and Latino Cultural Center in the amount of \$1,077,460.92 for the Shuttered Venue Operators Grant Program (SVOG); **(2)** receipt and deposit of funds in an amount not to exceed \$754,895.25 in the CAA-Majestic Theater Fund, \$295,687.28 in the CAA-Moody Performance Hall Fund, and \$26,878.39 in the CAA-Latino Cultural Center Fund; **(3)** establishment of appropriations in an amount not to exceed \$754,895.25 in the CAA-Majestic Theater Fund, \$295,687.28 in the CAA-Moody Performance Hall Fund, and \$26,878.39 in the CAA-Latino Cultural Center Fund; and **(4)** execution of the SVOG agreements and all terms, conditions, and documents required by the agreements - Total not to exceed \$1,077,460.92 - Financing - Small Business Administration Shuttered Venue Operators Grant Funds
- PH5. 21-1607 Consider removal of Redistricting Commissioner Kristin Scholer from office for any cause deemed by the city council sufficient for removal in the interest of the public, but only after a public hearing before the city council on charges publicly made, if demanded by such member within 10 days - Financing: No cost consideration to the City

DATE August 20, 2021
SUBJECT **August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions**

Revisions:

47. 21-1357 Authorize an Interlocal Agreement(s) with the [Dallas](#) Housing Authority ~~ef and~~ the City of Dallas in an amount not to exceed \$31,421,839.00 for the Dallas R.E.A.L. Time Rapid Rehousing Initiative to provide rapid rehousing assistance for individuals and families who are experiencing homelessness - Not to exceed \$31,421,839.00 - Financing: Dallas County [Coronavirus Local Fiscal Recovery Fund \(\\$15,660,074.00\)](#) [American Rescue Plan Act \(ARPA\) Coronaviru](#)~~s Local Fiscal Recovery Fund (\$15,660,074.00)~~, ARPA Homelessness Assistance and Supportive Services Program Fund ~~(subject to appropriation) (\$15,511,647.00) (\$11,114,709.00) (subject to appropriations), 2020 CARES Act Relief ESG #2 Fund (\$4,396,938.00)~~ and Coronavirus Local Fiscal Recovery Fund (\$250,118.00)
This item is being revised to reflect updated budget numbers. Please contact Christine Crossley, Director, Office of Homeless Solutions, at 214-671-1291, for more information.
48. 21-1358 Authorize agreements with Metro Dallas Homeless Alliance, as a sole source, in the amount of \$17,491,778.00 for the Dallas R.E.A.L. Time Rapid Rehousing Initiative to provide rapid rehousing assistance for individuals and families who are experiencing homelessness - Not to exceed \$17,491,778.00 - Financing: Dallas County [American Rescue Plan Act \(ARPA\) Coronaviru](#)~~s Local Fiscal Recovery Fund (\$7,939,926), ARPA Homelessness Assistance and Supportive Services Program Fund (\$8,301,970.00) (subject to appropriations) Local Fiscal Recovery Fund (\$7,939,926.00), ARPA Homelessness Assistance and Supportive Services Program Fund (subject to appropriation) (\$3,905,032.00), 2020 CARES Act Relief ESG #2 Fund (\$4,396,938.00)~~, and Coronavirus Local Fiscal Recovery Fund (\$1,249,882.00)
This item is being revised to reflect updated budget numbers. Please contact Christine Crossley, Director, Office of Homeless Solutions, at 214-671-1291, for more information.

File ID's 21-1357 and 21-1358, previously numbered #25 & #26 provided in the DRAFT Agenda has been renumbered to #47 & #48; causing a renumbering to several items from #25 - #48 and File ID 21-1423, previously numbered PH5 has been renumbered to PH6 due to File ID 21-1607 being added as a Public Hearing item; causing a renumbering to several items from PH7 - PH19.

DATE August 20, 2021
SUBJECT **August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions**

Deletions:

32. 21-1367 Authorize a development agreement with Southern Gateway Public Green Foundation for the purpose of design and construction of the Southern Gateway Deck Plaza located between Marsalis Avenue and Ewing Avenue - Financing: No cost consideration to the City
This item is being deleted to allow time for staff to fully respond to questions raised on August 17, 2021 Quality of Life meeting regarding housing, transportation and economic development considerations related to the deck park development. Please contact John Jenkins, Director, Department of Park & Recreation, at 214-670-4074, for more information.
45. 21-1562 Authorize an amendment to the 2021 City Calendar to (1) revise the Budget Workshop to consider amendments from Wednesday, September 1, 2021 to Tuesday, August 31, 2021 - Financing: No cost consideration to the City
This item is being deleted because it is no longer needed. Please contact Carrie Rogers, Director, Mayor and City Council Office, at 214-670-5682, for more information.

A memorandum was previously provided to Committee and/or City Council regarding the following items. A link to the memos is attached for more information.

3. 21-1387 Authorize settlement of the lawsuit styled Aura Siguenza v. City of Dallas, Cause No. DC-20-04701 - Not to exceed \$32,500.00 - Financing: Liability Reserve Fund
City Council was briefed by confidential memorandum regarding this matter on August 20, 2021.
4. 21-1389 Authorize settlement of the lawsuit styled Emilie Williams v. City of Dallas, Cause No. DC-18-11504 - Not to exceed \$45,000.00 - Financing: Liability Reserve Fund
City Council was briefed by confidential memorandum regarding this matter on August 20, 2021.
5. 21-1403 Authorize settlement of the lawsuit styled Maria D. E. Pardo-Guerrero v. City of Dallas, Cause No. CC-20-04602-A - Not to exceed \$85,000.00 - Financing: Liability Reserve Fund
City Council was briefed by confidential memorandum regarding this matter on August 20, 2021.
6. 21-1461 A resolution authorizing the preparation of plans and the payment of potential future costs and expenses for the issuances of (1) General Obligation Refunding and Improvement Bonds, Series 2021 in an amount not to exceed \$275,125,000; (2) Certificates of Obligation,

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

Series 2021 in an amount not to exceed \$55,840,000; and (3) Equipment Acquisition Contractual Obligation Notes, Series 2021 in an amount not to exceed \$30,500,000 - Financing: This action has no cost consideration to the City (see Fiscal Information for potential future costs)

[The Government Performance and Financial Management Committee will be briefed by memorandum regarding this matter on August 23, 2021.](#)

22. 21-1451 Authorize an amendment to the service contract with Oak Cliff Empowered, Inc., previously approved by Resolution No. 19-0433, on March 27, 2019 to increase it by \$93,623.00, from \$374,493.00 to \$468,116.00 to: (1) provide additional funding for a 7th cohort of workforce training participants; and (2) extend the term of the contract through October 31, 2022 - Not to exceed \$93,623.00 - Financing: Public/Private Partnership Fund
- [The Economic Development Committee was briefed by memorandum regarding the Workforce Pilot Program on April 17, 2017.](#)
- [City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

- PH6. 21-1423 **Dallas Downtown Improvement District**

A public hearing to receive comments concerning (1) the proposed levy of assessment for the Dallas Downtown Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing; (2) authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); (3) establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; (4) closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; (5) providing for reimbursement of city administrative costs for operational oversight of the District; (6) fixing charges and liens against the property in the District and against the owners thereof; (7) providing for the collection of the 2021 assessment; (8) authorizing the receipt and deposit of assessments from Dallas County; (9) authorizing the disbursement of assessments and interest to Downtown Dallas, Inc.; and (10) providing for an effective date - Not to exceed actual collections estimated at \$9,060,039.97 - Financing: Dallas Downtown Improvement District Fund (\$8,147,405.46), General Fund (\$605,161.64), and

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

Convention and Event Services Enterprise Fund (\$307,472.60) (subject to appropriations) (see Fiscal Information)

The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.

City Council was briefed by a memorandum regarding this matter on August 20, 2021.

PH7. 21-1424

Dallas Tourism Public Improvement District

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Dallas Tourism Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and at the close of the public hearing; **(2)** authorize an ordinance approving and adopting the proposed and final 2022 Service Plan, the final 2021 Assessment Plan and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments; **(9)** authorizing the disbursement of assessments and interest to Dallas Tourism Public Improvement District Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$15,804,393.00 - Financing: Dallas Tourism Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.

City Council was briefed by a memorandum regarding this matter on August 20, 2021.

PH8. 21-1425

Deep Ellum Public Improvement District

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Deep Ellum Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Deep Ellum Foundation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$1,109,974.00 - Financing: Deep Ellum Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

PH9. 21-1426

Klyde Warren Park/Dallas Arts District Public Improvement District

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Klyde Warren Park/Dallas Arts District Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Woodall Rodgers Park Foundation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$1,589,772.00 - Financing: Klyde Warren Park/Dallas Arts District Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.

City Council was briefed by a memorandum regarding this matter on August 20, 2021.

PH10. 21-1428 **Knox Street Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Knox Street Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Knox Street Improvement District Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$418,621.00 - Financing: Knox Street Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.

City Council was briefed by a memorandum regarding this matter on August 20, 2021.

PH11. 21-1429 **Lake Highlands Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Lake Highlands Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Lake Highlands Improvement District Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$923,217.00 - Financing: Lake Highlands Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

PH12. 21-1430 **North Lake Highlands Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the North Lake Highlands Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Lake Highlands Improvement District Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$532,737.00 - Financing: North Lake Highlands Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

PH13. 21-1431 Oak Lawn-Hi Line Public Improvement District

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Oak Lawn-Hi Line Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Oak Lawn-Hi Line Improvement Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$426,105.00 - Financing: Oak Lawn-Hi Line Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

PH14. 21-1432 Prestonwood Public Improvement District

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Prestonwood Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Prestonwood Homeowners Association; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$374,823.00 - Financing: Prestonwood Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

PH15. 21-1433 **South Dallas/Fair Park Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the South Dallas/Fair Park Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to South Side Quarter Development Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$168,916.00 - Financing: South Dallas/Fair Park Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

DATE August 20, 2021
SUBJECT **August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions**

PH16. 21-1434 **South Side Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the South Side Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to South Side Quarter Development Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$317,742.00 - Financing: Financing: South Side Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

PH17. 21-1435 **University Crossing Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the University Crossing Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city

DATE
SUBJECT

August 20, 2021

August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions

administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to University Crossing Improvement District Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$1,041,236.00 - Financing: University Crossing Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

PH18. 21-1436 **Uptown Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Uptown Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Uptown Inc.; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$2,963,012.00 - Financing: Uptown Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

DATE August 20, 2021
SUBJECT **August 25, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions**

PH19. 21-1437 **Vickery Meadow Public Improvement District**

A public hearing to receive comments concerning: **(1)** the proposed levy of assessment for the Vickery Meadow Public Improvement District (District), in accordance with Chapter 372 of the Texas Local Government Code (Act), for the purpose of providing supplemental public services to be funded by special assessments on property in the District; and, at the close of the public hearing: **(2)** authorize an ordinance approving and adopting the final 2022 Service Plan, the final 2021 Assessment Plan, and the 2021 Assessment Roll (to be kept on file with the City Secretary); **(3)** establishing classifications for the apportionment of costs and the methods of assessing special assessments for the services and improvements to property in the District; **(4)** closing the public hearing and levying a special assessment on property in the District for services and improvements to be provided in the District during 2022; **(5)** providing for reimbursement of city administrative costs for operational oversight of the District; **(6)** fixing charges and liens against the property in the District and against the owners thereof; **(7)** providing for the collection of the 2021 assessment; **(8)** authorizing the receipt and deposit of assessments from Dallas County; **(9)** authorizing the disbursement of assessments and interest to Vickery Meadow Management Corporation; and **(10)** providing for an effective date - Not to exceed actual collections estimated at \$1,116,056.00 - Financing: Vickery Meadow Public Improvement District Fund (subject to appropriations) (see Fiscal Information)

[The Economic Development Committee was briefed by a memorandum regarding this matter on August 2, 2021.](#)

[City Council was briefed by a memorandum regarding this matter on August 20, 2021.](#)

Thank you for your attention to these changes. If you have any questions, please contact Kimberly Bizer Tolbert, Chief of Staff at 214-670-3302.



T.C. Broadnax
City Manager

c: Chris Caso, City Attorney
Mark Swann, City Auditor
Bilirae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council
SUBJECT **Fitch Ratings Affirmed 'A' Rating, Revised Outlook to Stable for Love Field Airport Modernization Corp. (LFAMC) – RATING ACTION**

On August 13, 2021, Fitch Ratings (Fitch) revised the outlook to stable from negative and affirmed its 'A' long-term rating on the Love Field Airport Modernization Corp. General Airport Revenue Bonds (GARBs) issued for Dallas Love Field Airport (DAL). Fitch's rating also applies to the upcoming General Airport Revenue Bonds, Series 2021 (AMT).

Fitch previously deemed the outlook negative following an annual review of the credit profile in May 2021. According to Fitch, the revised outlook, "reflects the significant progression in traffic recovery, with Southwest remaining the dominant air carrier, and the airport's prudent financial and capital management throughout the pandemic, which together with robust levels of federal allocations, is expected to allow for sound financial metrics over the next several years under Fitch's rating case."

According to the Fitch report, the rating reflects DAL's "resilient operating profile serving the strong Dallas metropolitan region benefitting from the service expansions following the expiration of the Wright Amendment. Dallas Love entered the coronavirus pandemic period with a strong financial position including modest senior lien leverage of less than 3x and competitive airline costs for the regional market." The assessment of the enterprise risk profile focuses on the airport system's strong, "solid cost recovery framework," "well-defined capital plan," "adapting but conservative debt structure," and service area strength revenue risk. Along with key rating drivers, Fitch's credit update reports an increase in DAL's enplanements which reached "8.3 million prior to the pandemic" and as of June 2021, "reached roughly 90% of 2019 levels" on a monthly basis.

Although we continue to navigate the effects of COVID-19 and air service competition with DFW remains an ongoing concern, Fitch continues to view DAL "as a strong complementary airport for the air trade service area." Fitch's revision to the rating outlook further reinforces the strength of DAL's credit profile to the investing community and reflects the City's commitment to service excellence.

DATE August 20, 2021
SUBJECT **Fitch Ratings Affirmed 'A' Rating, Revised Outlook to Stable for Love Field Airport Modernization Corp. (LFAMC) – RATING ACTION**

Attached is the published Fitch report. Please let me know if you need additional information.

M. Elizabeth Reich

M. Elizabeth Reich
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development & Neighborhood Services
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

RATING ACTION COMMENTARY

Fitch Rates Dallas Love Field Airport (TX) Senior Revs at 'A'; Outlook Revised to Stable

Fri 13 Aug, 2021 - 4:06 PM ET

Fitch Ratings - New York - 13 Aug 2021: Fitch Ratings has assigned an 'A' rating to City of Dallas' Love Field Airport (DAL), TX's approximately \$247 million of series 2021 senior lien airport revenue refunding bonds issued by the Love Field Airport Modernization Corporation (LFANC).

Fitch has also affirmed the 'A' rating on LFAMC's \$205.3 million outstanding parity senior lien airport revenue bonds, series 2015 and series 2017. The Rating Outlook on all outstanding bonds has been revised to Stable from Negative.

RATING RATIONALE

The Outlook revision to Stable reflects the significant progression in traffic recovery, with Southwest remaining the dominant air carrier, and the airport's prudent financial and capital management throughout the pandemic, which together with robust levels of federal allocations, is expected to allow for sound financial metrics over the next several years under Fitch's rating case.

The rating reflects DAL's resilient operating profile serving the strong Dallas metropolitan region benefitting from the service expansions following the expiration of the Wright Amendment. Dallas Love entered the coronavirus pandemic period with a strong financial position including modest senior lien leverage of less than 3x and competitive airline costs for the regional market. Concentration risk is acute with Southwest Airlines representing around 95% of enplanement market share, and competition exists from the larger Dallas-Ft. Worth Airport (DFW) though these risks are adequately mitigated by Southwest's long-term commitment to serving the airport.

The debt restructuring of DAL's obligations intended with this refunding will sharply raise the leverage and lower the coverage profile for the general airport revenue credit going forward. However, the financial profile on an aggregate basis remains largely unchanged.

KEY RATING DRIVERS

Strong Market; Carrier Concentration - Revenue Risk (Volume): Midrange

DAL is the second major domestic airport serving the economically strong Dallas-Fort Worth metropolitan region. Fiscal 2019 enplanements reached 8.3 million prior to the pandemic, but long-term growth is constrained by the airport's permanent 20-gate terminal capacity. During COVID-19, enplanements fell sharply in FY2020 to around 5.1 million, but as of June 2021, monthly enplanements reached roughly 90% of 2019 levels. Southwest Airlines (BBB+/Negative Outlook) accounts for 95% of enplanements and their scheduling decisions could impact operational performance. Air service competition with DFW remains an ongoing concern, although Fitch views DAL as a strong complementary airport for the air trade service area.

Solid Cost Recovery Framework - Revenue Risk (Price): Stronger

DAL operates under a cost-center residual use and lease agreement (AUL), with a 20-year term lasting through 2028 that provides for sound carrier commitment and stable financial performance. DAL's cost per enplanement (CPE) level is competitive at a national level for medium-hub airports and is projected to be below forecasted costs at DFW. DAL is exposed to operating deficits at the city-owned executive airport and heliport; however, surpluses generated from other non-airline revenues are more than sufficient to offset these cash flow shortfalls. Should there be considerable service reductions or a Southwest cessation of operations, reimbursement payments for the special facility bonds would terminate in full, ensuring the airport maintains an attractively low CPE for new entrants.

Well-Defined Capital Plan - Infrastructure Development/Renewal: Stronger

Key airport facilities are in good condition following the recent completion of the reconstructed terminal and new concession areas and should accommodate projected traffic levels. The restrictive gate capacity limits capital improvements to redevelopment and modernization projects. The airport's \$480 million capital improvement program for 2021-2026 is funded through federal grants, passenger facility charge (PFC) revenues, City of Dallas revenues, and future debt issuances. Some projects have been delayed due to the pandemic, but none have been cancelled.

Adapting but Conservative Debt Structure - Debt Structure Risk: Stronger

The series 2021 issuance will lead to a phased approach to modify DAL's debt structure where all previously issued special facilities bonds, payable directly by Southwest, will be replaced into senior lien airport debt by 2022. There is currently \$205 million of general airport revenue bonds (GARBs)

outstanding but will rise to approximately \$452 million. DAL's debt profile has all fixed-rate debt with level annual debt service requirements of approximately \$16.8 million and a final maturity in fiscal 2040. While the system's sum-sufficient rate covenant is more limited than for other airports, all other structural features are satisfactory. The 2010 special facilities bonds are callable and may be refunded under the current credit structure with forecast interest savings.

Financial Profile

DAL's senior lien net leverage is comparatively low at around 2.6x for FY 2020, but with the proposed debt restructuring, this metric will rise markedly in the near term and evolve closer to under 6x by FY 2025. Liquidity is sustained at modest levels with unrestricted cash and operating reserves of approximately \$66 million which equates to about Fitch-calculated 283 days cash on hand. Historical senior debt coverage remained strong, at 2.6x in fiscal 2020, due to the residual framework and the subordinated reimbursement payments to Southwest, but is expected to decline and stabilize to about 1.3x due to the effects of the transfer of debt through the refunding. Airline costs are initially forecasted to spike to \$14 due to enplanement losses in 2021 but will return to around \$8 by FY2025 under a full recovery scenario.

PEER GROUP

Fitch-rated peers include Chicago's Midway International Airport (MDW; A/Stable) and Detroit (DTW; A/Stable). MDW similarly serves a comparable strong, metropolitan market with a greater than 90% Southwest concentration and faces competition from a larger, nearby airport, but it plays more of a strategic role in the Southwest network, serving more passengers and destinations and with more daily seat capacity than DAL. MDW and DTW also share elevated leverage profiles relative to DAL, with high carrier concentration and similar coverage levels under their long-term, fully residual AULs that are lower than DAL's.

RATING SENSITIVITIES

FACTORS THAT COULD, INDIVIDUALLY OR COLLECTIVELY, LEAD TO NEGATIVE RATING ACTION/DOWNGRADE:

Factors that could, individually or collectively, lead to negative rating action/downgrade:

--Operational and financial underperformance relative to Fitch downside case, leading to sustained leverage above 7x, would elevate the credit profile risks;

--A material downshift or volatility in the post-pandemic traffic profile given the Southwest concentration.

FACTORS THAT COULD, INDIVIDUALLY OR COLLECTIVELY, LEAD TO POSITIVE RATING ACTION/UPGRADE:

Factors that could, individually or collectively, lead to positive rating action/upgrade:

While positive rating action in the near term is not expected given recovery uncertainties, a trend in aggregate airport leverage below 4x could position DAL for an improving credit profile.

BEST/WORST CASE RATING SCENARIO

International scale credit ratings of Sovereigns, Public Finance and Infrastructure issuers have a best-case rating upgrade scenario (defined as the 99th percentile of rating transitions, measured in a positive direction) of three notches over a three-year rating horizon; and a worst-case rating downgrade scenario (defined as the 99th percentile of rating transitions, measured in a negative direction) of three notches over three years. The complete span of best- and worst-case scenario credit ratings for all rating categories ranges from 'AAA' to 'D'. Best- and worst-case scenario credit ratings are based on historical performance. For more information about the methodology used to determine sector-specific best- and worst-case scenario credit ratings, visit

<https://www.fitchratings.com/site/re/10111579>.

TRANSACTION SUMMARY

The airport expects to issue approximately \$247 million of series 2021 bonds to refund \$310 million of the Corporation's outstanding special facilities revenue bonds, series 2010. The 2010 bonds were solely payable by Southwest Airlines but ultimately reimbursed by the airport, as funds were originally applied to defray the costs for significant terminal improvements benefitting the carrier.

This refinancing plan will shift the costs to a parity senior lien obligation of the airport, and by next year, DAL further intends to refinance the remaining series 2012 special facilities revenue bonds with parity senior bonds. Substantial debt service savings, which can be passed down to the airlines, are anticipated with this series 2021 financing plan with the expectation to level the total debt service to about \$40 million per year for most years through final maturity in 2040.

CREDIT UPDATE

Performance Update

Similar to nearly all U.S. commercial airports, LFAMC had experienced a significant decline in passenger traffic as air travel was sharply curtailed due to the coronavirus pandemic. April 2020 faced the most severe passenger declines at -95% while fiscal year 2020 (ending Sept. 30) indicated enplanement declines of -39% YoY to 5.1 million. With the vaccination deployments that accelerated through the first half of 2021, DAL's enplanements have quickly rebounded and are reaching 80% to 90% recovery levels compared to similar months in 2019.

The loss in passenger traffic has adversely impacted DAL's revenues, with non-airline revenues declining by more than 30% from pre-pandemic levels. DAL was able to maintain a steady level of airline payments as a result of the airline agreement rate setting mechanisms and applied a portion of the federal aid awards towards expense reductions. DAL initially received \$53.9 million in CARES Act funds and subsequently received over \$70 million in two successive aid relief awards. With only \$51.5

million spent to date, DAL has flexibility to apply the remaining \$73 million over the next several years to offset revenue losses or reduce costs for operations or debt service.

The airport's \$480 million capital program through 2026 focuses largely on airfield and roadway projects and follows past works involving the reconstructed passenger terminal and new concession areas, which should accommodate projected traffic levels. Funding sources for the capital program are federal entitlement grants, Passenger Facility Charges (PFCs), Commercial Paper and Aviation Departments funds, and future debt issuances.

FINANCIAL ANALYSIS

Fitch Cases

Fitch reviewed the sponsor's traffic and financial forecasts as inputs to establishing a rating and downside case. Fitch's rating case is also considered the base case. Fitch's rating case assumes, relative to fiscal 2019, a 32% decline in enplanements in fiscal 2021 to 5.67 million followed by additional recoveries to 2019 levels reverting the losses to 10% and 5% in fiscal 2022 and 2023, respectively. Fitch also assumes that enplanements will return to 100% of fiscal 2019 levels by fiscal 2024, growing by 2% thereafter.

Under this scenario, airport leverage peaks at 8.4x in fiscal 2021 but shifts lower to 6x or less by 2023. Debt service coverage, influenced by the combination of the airline agreement rate setting as well as uses of federal aid funds and application of passenger facility charges for debt service should remain in the 1.25x-1.3x range. Airline costs per enplanement rise to the \$10-\$12 range through 2023 but then begin to stabilize.

Fitch's downside case considers a slower pace of recovery, reaching 2019 levels in 2025. Under this scenario, near-term DSCR and leverage profiles are similar to the rating case; however, CPE levels would be modestly higher in each year but achieve these comparable metrics.

REFERENCES FOR SUBSTANTIALLY MATERIAL SOURCE CITED AS KEY DRIVER OF RATING

The principal sources of information used in the analysis are described in the Applicable Criteria.

ESG CONSIDERATIONS

Unless otherwise disclosed in this section, the highest level of ESG credit relevance is a score of '3'. This means ESG issues are credit-neutral or have only a minimal credit impact on the entity, either due to their nature or the way in which they are being managed by the entity. For more information on Fitch's ESG Relevance Scores, visit www.fitchratings.com/esg

RATING ACTIONS

ENTITY/DEBT RATING

PRIOR

Dallas (TX)
[Love Field]

● Dallas (TX)	LT	A Rating	Outlook Stable	Affirmed	A Rating
/Airport					Outlook
Revenues -					Negative
Love					
Field/1 LT					

[VIEW ADDITIONAL RATING DETAILS](#)

FITCH RATINGS ANALYSTS

Seth Lehman

Senior Director
Primary Rating Analyst
+1 212 908 0755
seth.lehman@fitchratings.com
Fitch Ratings, Inc.
Hearst Tower 300 W. 57th Street New York, NY 10019

Erik Diehl

Analyst
Secondary Rating Analyst
+1 312 205 3397
erik.diehl@fitchratings.com

Chad Lewis

Senior Director
Committee Chairperson
+1 212 908 0886
chad.lewis@fitchratings.com

MEDIA CONTACTS

Sandro Scenga
New York
+1 212 908 0278
sandro.scenga@thefitchgroup.com

PARTICIPATION STATUS

The rated entity (and/or its agents) or, in the case of structured finance, one or more of the transaction parties participated in the rating process except that the following issuer(s), if any, did not participate in the rating process, or provide additional information, beyond the issuer's available public disclosure.

APPLICABLE CRITERIA

[Infrastructure and Project Finance Rating Criteria \(pub. 24 Mar 2020\) \(including rating assumption sensitivity\)](#)

[Airports Rating Criteria \(pub. 22 Oct 2020\) \(including rating assumption sensitivity\)](#)

APPLICABLE MODELS

Numbers in parentheses accompanying applicable model(s) contain hyperlinks to criteria providing description of model(s).

GIG AST Model, v1.3.1 ([1](#))

ADDITIONAL DISCLOSURES

[Dodd-Frank Rating Information Disclosure Form](#)

[Solicitation Status](#)

[Endorsement Policy](#)

ENDORSEMENT STATUS

Love Field Airport Modernization Corporation (TX)

EU Endorsed, UK Endorsed

DISCLAIMER

ALL FITCH CREDIT RATINGS ARE SUBJECT TO CERTAIN LIMITATIONS AND DISCLAIMERS.
PLEASE READ THESE LIMITATIONS AND DISCLAIMERS BY FOLLOWING THIS LINK:
[HTTPS://WWW.FITCHRATINGS.COM/UNDERSTANDINGCREDITRATINGS](https://www.fitchratings.com/understandingcreditratings). IN ADDITION, THE FOLLOWING [HTTPS://WWW.FITCHRATINGS.COM/RATING-DEFINITIONS-DOCUMENT](https://www.fitchratings.com/rating-definitions-document) DETAILS FITCH'S RATING DEFINITIONS FOR EACH RATING SCALE AND RATING CATEGORIES, INCLUDING DEFINITIONS RELATING TO DEFAULT. PUBLISHED RATINGS, CRITERIA, AND METHODOLOGIES ARE AVAILABLE FROM THIS SITE AT ALL TIMES. FITCH'S CODE OF CONDUCT, CONFIDENTIALITY, CONFLICTS OF INTEREST, AFFILIATE FIREWALL, COMPLIANCE, AND OTHER RELEVANT POLICIES AND PROCEDURES ARE ALSO AVAILABLE FROM THE CODE OF CONDUCT SECTION OF THIS SITE. DIRECTORS AND SHAREHOLDERS RELEVANT INTERESTS ARE AVAILABLE AT [HTTPS://WWW.FITCHRATINGS.COM/SITE/REGULATORY](https://www.fitchratings.com/site/regulatory). FITCH MAY HAVE PROVIDED ANOTHER PERMISSIBLE SERVICE OR ANCILLARY SERVICE TO THE RATED ENTITY OR ITS RELATED THIRD PARTIES. DETAILS OF PERMISSIBLE SERVICE(S) FOR WHICH THE LEAD

ANALYST IS BASED IN AN ESMA- OR FCA-REGISTERED FITCH RATINGS COMPANY (OR BRANCH OF SUCH A COMPANY) OR ANCILLARY SERVICE(S) CAN BE FOUND ON THE ENTITY SUMMARY PAGE FOR THIS ISSUER ON THE FITCH RATINGS WEBSITE.

[READ LESS](#)

COPYRIGHT

Copyright © 2021 by Fitch Ratings, Inc., Fitch Ratings Ltd. and its subsidiaries. 33 Whitehall Street, NY, NY 10004. Telephone: 1-800-753-4824, (212) 908-0500. Fax: (212) 480-4435. Reproduction or retransmission in whole or in part is prohibited except by permission. All rights reserved. In issuing and maintaining its ratings and in making other reports (including forecast information), Fitch relies on factual information it receives from issuers and underwriters and from other sources Fitch believes to be credible. Fitch conducts a reasonable investigation of the factual information relied upon by it in accordance with its ratings methodology, and obtains reasonable verification of that information from independent sources, to the extent such sources are available for a given security or in a given jurisdiction. The manner of Fitch's factual investigation and the scope of the third-party verification it obtains will vary depending on the nature of the rated security and its issuer, the requirements and practices in the jurisdiction in which the rated security is offered and sold and/or the issuer is located, the availability and nature of relevant public information, access to the management of the issuer and its advisers, the availability of pre-existing third-party verifications such as audit reports, agreed-upon procedures letters, appraisals, actuarial reports, engineering reports, legal opinions and other reports provided by third parties, the availability of independent and competent third- party verification sources with respect to the particular security or in the particular jurisdiction of the issuer, and a variety of other factors. Users of Fitch's ratings and reports should understand that neither an enhanced factual investigation nor any third-party verification can ensure that all of the information Fitch relies on in connection with a rating or a report will be accurate and complete. Ultimately, the issuer and its advisers are responsible for the accuracy of the information they provide to Fitch and to the market in offering documents and other reports. In issuing its ratings and its reports, Fitch must rely on the work of experts, including independent auditors with respect to financial statements and attorneys with respect to legal and tax matters. Further, ratings and forecasts of financial and other information are inherently forward-looking and embody assumptions and predictions about future events that by their nature cannot be verified as facts. As a result, despite any verification of current facts, ratings and forecasts can be affected by future events or conditions that were not anticipated at the time a rating or forecast was issued or affirmed.

The information in this report is provided "as is" without any representation or warranty of any kind, and Fitch does not represent or warrant that the report or any of its contents will meet any of the requirements of a recipient of the report. A Fitch rating is an opinion as to the creditworthiness of a security. This opinion and reports made by Fitch are based on established criteria and methodologies that Fitch is continuously evaluating and updating. Therefore, ratings and reports are the collective work product of Fitch and no individual, or group of individuals, is solely responsible for a rating or a report. The rating does not address the risk of loss due to risks other than credit risk, unless such risk is specifically mentioned. Fitch is not engaged in the offer or sale of any security. All Fitch reports have

shared authorship. Individuals identified in a Fitch report were involved in, but are not solely responsible for, the opinions stated therein. The individuals are named for contact purposes only. A report providing a Fitch rating is neither a prospectus nor a substitute for the information assembled, verified and presented to investors by the issuer and its agents in connection with the sale of the securities. Ratings may be changed or withdrawn at any time for any reason in the sole discretion of Fitch. Fitch does not provide investment advice of any sort. Ratings are not a recommendation to buy, sell, or hold any security. Ratings do not comment on the adequacy of market price, the suitability of any security for a particular investor, or the tax-exempt nature or taxability of payments made in respect to any security. Fitch receives fees from issuers, insurers, guarantors, other obligors, and underwriters for rating securities. Such fees generally vary from US\$1,000 to US\$750,000 (or the applicable currency equivalent) per issue. In certain cases, Fitch will rate all or a number of issues issued by a particular issuer, or insured or guaranteed by a particular insurer or guarantor, for a single annual fee. Such fees are expected to vary from US\$10,000 to US\$1,500,000 (or the applicable currency equivalent). The assignment, publication, or dissemination of a rating by Fitch shall not constitute a consent by Fitch to use its name as an expert in connection with any registration statement filed under the United States securities laws, the Financial Services and Markets Act of 2000 of the United Kingdom, or the securities laws of any particular jurisdiction. Due to the relative efficiency of electronic publishing and distribution, Fitch research may be available to electronic subscribers up to three days earlier than to print subscribers.

For Australia, New Zealand, Taiwan and South Korea only: Fitch Australia Pty Ltd holds an Australian financial services license (AFS license no. 337123) which authorizes it to provide credit ratings to wholesale clients only. Credit ratings information published by Fitch is not intended to be used by persons who are retail clients within the meaning of the Corporations Act 2001

Fitch Ratings, Inc. is registered with the U.S. Securities and Exchange Commission as a Nationally Recognized Statistical Rating Organization (the "NRSRO"). While certain of the NRSRO's credit rating subsidiaries are listed on Item 3 of Form NRSRO and as such are authorized to issue credit ratings on behalf of the NRSRO (see <https://www.fitchratings.com/site/regulatory>), other credit rating subsidiaries are not listed on Form NRSRO (the "non-NRSROs") and therefore credit ratings issued by those subsidiaries are not issued on behalf of the NRSRO. However, non-NRSRO personnel may participate in determining credit ratings issued by or on behalf of the NRSRO.

[READ LESS](#)

SOLICITATION STATUS

The ratings above were solicited and assigned or maintained by Fitch at the request of the rated entity/issuer or a related third party. Any exceptions follow below.

ENDORSEMENT POLICY

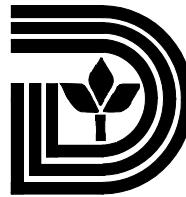
Fitch's international credit ratings produced outside the EU or the UK, as the case may be, are endorsed for use by regulated entities within the EU or the UK, respectively, for regulatory purposes, pursuant to the terms of the EU CRA Regulation or the UK Credit Rating Agencies (Amendment etc.) (EU Exit) Regulations 2019, as the case may be. Fitch's approach to endorsement in the EU and the UK

can be found on Fitch's [Regulatory Affairs](#) page on Fitch's website. The endorsement status of international credit ratings is provided within the entity summary page for each rated entity and in the transaction detail pages for structured finance transactions on the Fitch website. These disclosures are updated on a daily basis.

Industrials and Transportation US Public Finance Infrastructure and Project Finance North America

United States

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council
SUBJECT M/WBE Participation for August 25, 2021 Council Agenda

The policy of the City of Dallas is to involve certified Minority and Women-owned Business Enterprises (M/WBEs) to the greatest extent feasible on the City's architecture & engineering, construction, goods, and professional services contracts. The City's Business Inclusion and Development Policy (BID Policy) is overseen by the Office of Economic Development (OED), which is providing this summary of M/WBE participation for the August 25, 2021 City Council Agenda.

As a reminder, the M/WBE goals that became effective on October 1, 2020 are:

Architecture & Engineering	Construction	Professional Services	Other Services	Goods
34.00%	32.00%	38.00%	N/A	32.00%

For this agenda, OED reviewed 11 agenda items; six items on this agenda include an M/WBE goal. Of those six items, four exceeded the goal and two did not meet the goal but were found to have complied with good faith efforts. This agenda includes five items that did not have an applicable M/WBE goal (agenda items 29, 30, 31, 32, and 33); however two of those items did include M/WBE participation (agenda items 30 and 31).

Agenda Item No.	Contract Amount	Procurement Category	M/WBE Goal	M/WBE Percentage	M/WBE \$	Status
9	\$2,045,350	Construction	32.00%	81.07%	\$1,658,082	Exceeds Goal
29	\$618,180	Other Services	N/A	N/A	N/A	M/WBE N/A Other Services
30	\$250,000	Other Services	N/A	13.00%	\$32,500	M/WBE N/A Other Services - Item includes M/WBE participation
31	\$209,370	Other Services	N/A	41.31%	\$86,490	M/WBE N/A Other Services - Item includes M/WBE participation
32	\$143,727	Goods	N/A	N/A	N/A	M/WBE N/A COOP
33	\$141,771	Goods	N/A	N/A	N/A	M/WBE N/A COOP
35	\$102,975	Architecture & Engineering	34.00%	90.57%	\$93,266	Exceeds Goal
37	\$2,423,331	Construction	32.00%	29.36%	\$711,444	Does not meet goal but complies with Good Faith Efforts
43	\$8,062,919	Architecture & Engineering	34.00%	62.12%	\$5,008,931	Exceeds Goal
44	\$158,221	Construction	25.00%*	0.00%	\$0.00	Does not meet goal but complies with Good Faith Efforts

DATE
SUBJECT

August 20, 2021

M/WBE Participation for August 25, 2021 Council Agenda

Agenda Item No.	Contract Amount	Procurement Category	M/WBE Goal	M/WBE Percentage	M/WBE \$	Status
45	\$3,561,159	Architecture & Engineering	25.66%*	26.35%	\$938,485	Exceeds Goal

*This item reflects the previous BID Policy goal.

Local Businesses

The table below provides the count of businesses by location for prime contractors and M/WBE subcontractors. There are a total of 16 prime contractors considered in this agenda. One agenda item has multiple prime contractors. The local status for each prime contractor and the percentage of local workforce is also included in the agenda information sheet.

Vendor	Local		Non-Local		Total
Prime	10	62.50%	6	37.50%	16
M/WBE Sub	24	72.73%	9	27.27%	33

Please feel free to contact me if you have any questions or should you require additional information.



Heather Lepeska

Interim Assistant Director
Office of Economic Development

c:

T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizor Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT **City License Applications**

Attached is a list of the most recent Dance Hall, Sexual Oriented Business, Billiard Hall, and/or Amusement Center license applications received for the week of August 9, 2021 – August 13, 2021 by the Tactical and Special Operations Bureau Licensing Squad of the Dallas Police Department.

Please have your staff contact Sergeant John Page, at 214. 670.4413 and/or by email at john.page@dallascityhall.com should you need further information.

A handwritten signature in black ink that reads "Jon Fortune".

Jon Fortune
Assistant City Manager
[Attachment]

c:
T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity, and Inclusion
Directors and Assistant Directors

WEEKLY APPLICATION LOG REPORT

DISTRICT	NAME OF BUSINESS	STREET ADDRESS	TYPE OF LICENSE	DATE OF APPLICATION	STATUS (RENEWAL/NEW)	APPLICANT NAME
D10	BIDA RAND DONG	10546 WALNUT ST. #120	BH	8/11/2021	NEW	THANH CONG NGUYEN
D6	LIPSTICK	10859 HARRY HINES BLVD	SOB	8/13/2021	RENEWAL	NICK MEHMETI
D6	LIPSTICK	10859 HARRY HINES BLVD	DH/A	8/13/2021	RENEWAL	NICK MEHMETI

NINES BAR**License Definitions***DH - Class "B" Dance Hall - Dancing Permitted Less Than Three Days a Week**DH - Class "C" Dance Hall - Dancing Scheduled One Day At A Time**DH - Class "E" Dance Hall - Dancing Permitted Seven Days A Week for Persons Age 14 through Age 18 Only**LH - Late Hours Permit - Can Operate A Dance Hall Until 4:00**BH - Billiard Hall - Billiards Are Played**SOB - Sexually Oriented Business - Adult Arcade / Adult Book/Video Store / Adult Cabaret / Adult**Adult Theater / Escort Agency / Nude Model Studio**AC - Amusement Center*

Memorandum



DATE August 20, 2021

CITY OF DALLAS

TO Honorable Mayor and Members of the City Council

SUBJECT Taking Care of Business – August 19, 2021

New Updates

Encampment Resolution (Cleaning) Schedule August 19, 2021

OHS Street Outreach team continues to engage with the unsheltered residents at designated encampment sites as part of an ongoing outreach effort in partnership with area providers. This partnership addresses a range of issues including: getting IDs, getting on the Housing Priority List (HPL) if they qualify, working with Community Courts on expunging eligible tickets and offenses from their records, identifying medical needs, and breaking down the stigma around shelter through open conversations.

Our Street Outreach team is working tirelessly to engage with unsheltered residents and connect them to area resources, while abiding by the current CDC guidelines and City interpretation of only removing encampments when they present a clear health and/or safety risk. This includes any encampments on Parks grounds. All others are routinely scheduled for debris around the sites to be removed but are not themselves removed at this time.

Please see the attached schedule for homeless encampment cleaning the weeks of August 16th – 20th and August 23rd – 27th. Please note that these will be for debris removal and outreach only.

The OHS Service Request dashboard can be utilized to track the progress of encampment resolution efforts. Please visit the dashboard using the link below and feel free sharing this tool with residents:

<https://dallasgis.maps.arcgis.com/apps/opsdashboard/index.html#/ccd41f0d795f407a94ae17e2c27bf073>

Should you have questions or concerns, please contact Christine Crossley Director of the Office of Homeless Solutions.

DATE August 20, 2021
SUBJECT Taking Care of Business – August 19, 2021

City Manager's Corner

Ammie Taylor, administrative specialist, in the Mayor and City Council Office, first joined the City of Dallas on Valentine's Day in 1979. She loathes when it is joked, she started here the year after Dallas City Hall opened! Ammie has served the City in several departments over her decades here – including but not limited to the Dallas Public Library, City Secretary's Office and Planning and Development before coming to the Mayor and City Council Office in 1992. Ammie is extraordinarily thorough in her job and misses no detail or rule. She acts as purchasing and personnel coordinator for MCC, as well as counselor and mentor to all who cross her path. If it happened here at the City anytime in the past four decades, Ammie knows the practice, why it was put in place and what happened next. She is a valuable member of the Mayor and City Council Office and we are grateful for her continued service!

Census 2020 and Redistricting Update

The Office of Government Affairs is working with the City's redistricting consultant, ARCBridge Consulting, Inc. to assess the newly released 2020 Census Data and will provide a full briefing, along with the latest plans on the City's redistricting efforts, on October 5, 2021. We had originally planned to brief the City Council on September 14, 2021. However, we are recommending to push the briefing back to the first meeting in October in order to allow time for the Redistricting Commission to hold their initial kick off meeting/retreat prior to briefing the City Council. The City Council is scheduled to consider approval of the Chair of the Redistricting Commission on August 25, 2021. Once the Chair has been approved, the Redistricting Commission can convene. Should you have any questions or concerns, please reach out to Brett Wilkinson, Director of the Office of Government Affairs at 469/271-0399 or brett.wilkinson@dallascityhall.com.

Emergency Broadband Benefit

The Emergency Broadband Benefit (EBB) Program is a Federal Communications Commission program to help families and households struggling to afford internet service during the COVID-19 pandemic. This new benefit connects eligible households to jobs, critical healthcare services, virtual classrooms, and more. The EBB provides a discount of up to \$50 per month towards broadband service for eligible households and up to \$75 per month for households on qualifying Tribal lands. Eligible households can also receive a one-time discount of up to \$100 to purchase a laptop, desktop computer, or tablet from participating providers if they contribute more than \$10 and less than \$50 toward the purchase price. The EBB is limited to one monthly service discount and one device discount per household. To support City Council in notifying the public about the availability of the program, Staff prepared the attached social media messaging template for Facebook and Twitter with corresponding images. Should you have any questions or concerns, please contact Genesis D. Gavino, Resilience Officer.

DATE
SUBJECT

August 20, 2021

Taking Care of Business – August 19, 2021

Department of Aviation Donates School Supplies to K.B. Polk Center

The Department of Aviation's Employee Advisory Council recently led its annual school supply drive to donate supplies to nearby K.B. Polk Center for Academically Talented and Gifted. On Friday, August 13, the EAC dropped off three rolling carts full of folders, spirals, headphones, cleaning supplies and more! Aviation EAC and the Aviation community engagement team have a growing partnership with Dallas ISD for various initiatives, including this one. If you have any questions or for more information, please contact Director of Aviation Mark Duebner at mark.duebner@dallascityhall.com.

Operation Connectivity Phase 2 – Free Home Internet

Dallas Independent School District (DISD) has launched 'Operation Connectivity Phase 2 – Free Home Internet' for DISD students who are without home internet to have the opportunity to apply for a free high-speed home internet connection for the 2021-2022 school year. The application deadline is August 31. DISD families can visit <https://tinyurl.com/dallasisdinternet> to apply or visit <https://www.dallasisd.org/freeinternet> for additional information such as frequently asked questions. Attached for your convenience is the social media graphics as provided by DISD for our use to publicize the availability of the program. Should you have any questions or concerns, please contact Genesis D. Gavino, Resilience Officer.

New Procurement Opportunities

The Office of Procurement Services (OPS) is excited to announce the following new contract opportunities. More information can be found on the City's [electronic bid portal](#):

Opportunity No.	Opportunity Name
CIZ-PBW-2021-00016720	2021 Sidewalk and Barrier Free Ramp Improvements at Various Locations Contract, by Public Works
CIZ-PBW-2021-00016968	2022 Two (2) Year Term Agreement Slurry Seal and Polymer Modified Micro-Surfacing Contract, by Public Works
CIZ21-21 283E	2021 Storm Drainage and Erosion Control Projects at Various Locations, by Dallas Water Utilities
BI21-00017273	Dipotassium Orthophosphate
BV21-00016596	Electric Motor Repair Services
BTZ21-00017275	North Oak Cliff Library Public-Private Partnership Development

We are also pleased to share the latest, [Procurement Quarterly](#) listing citywide opportunities for the current quarter (of the fiscal year) and published on the OPS [website](#).

Please be advised that once an opportunity is advertised, it is considered an open procurement until the City Council awards the contract. The Code of Ethics prohibits communication between councilmembers and vendors/ suppliers on open procurements. Should you have any questions, please contact Chhunny Chhean, Director of Procurement Services.

DATE
SUBJECT

August 20, 2021

Taking Care of Business – August 19, 2021

Dallas Police Department Partnership with Special Olympics Texas

The Dallas Police Department is proud to partner with Special Olympics Texas by volunteering and raising money for this amazing organization. On September 16th, from 8:00 AM – 9:00 AM, Special Olympics is hosting a Breakfast with Champions event. This event is free and includes breakfast as attendees hear from Special Olympics Athletes and their families on what the games mean to them. The event will be at The Renaissance Dallas Richardson Hotel, 900 E. Lookout Drive, Richardson, Texas 75082.

The mission of Special Olympics is to provide year-round sports training and athletic competition in a variety of Olympic-type sports for children and adults with intellectual disabilities, giving them continuing opportunities to develop physical fitness, demonstrate courage, experience joy, and participate in a sharing of gifts, skills and friendship with their families, other Special Olympics athletes, and the community.

Special Olympics Texas and the Dallas Police Department would like to invite our Honorable Mayor and City Council to attend. If you would like to attend the breakfast, please email kellie.renfro@dallascityhall.com from the Office of the Chief of Police.

Fall Softball Leagues registration under way!

Sign up for Dallas Park and Recreation's competitive and recreational softball leagues. Cost is \$410 per team. Games will be played at Kiest Softball Complex at Kiest Park on Sundays starting in **September**. Sign up online or at a City of Dallas recreation center by August 28. Registration details at <https://bit.ly/2WvqeBw>.

Fall Softball Leagues



• August •
28
Registration Ends

Register online or at any Dallas Recreation Center

\$410
per team

Dallas Park & Recreation
DallasParks.org



Welcoming Week Save the Date

Welcoming Communities and Immigrant Affairs Division invites you all to celebrate the 4th annual Welcoming Week! Activities will be celebrated throughout Dallas during Welcoming Week (September 10-19) to declare #BelongingBeginsWithUS. Each and every one of us has the power to help others, regardless of their background, to feel like they are seen, embraced, welcomed, and included in our communities.

DATE August 20, 2021
SUBJECT **Taking Care of Business – August 19, 2021**

Want to join the City of Dallas Welcoming Communities and Immigrant Affairs Division by participating in Welcoming Week? We invite City Council and City of Dallas departments to share their events and special promotions that highlight our inclusion and welcoming efforts via the below link so that all Dallas (and beyond) can join! All events and promotional activities will be shared on City of Dallas social media and communication platforms. Click on the link to submit your event information: <https://bit.ly/belonginDallas>

In order to have your event included in our city-wide communications, submissions must be completed by Friday, August 27 5:00pm. Should you have questions or concerns, please contact Christina da Silva, Welcoming Communities & Immigrant Affairs Officer.

[**Kay Bailey Hutchison Convention Center Dallas \(KBHCCD\) Master Plan Public Input Meeting – August 25 – 6 PM - Convention and Event Services**](#)

City of Dallas City Council Members, stakeholders and the general public are invited to participate in the third virtual public meeting for the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan on August 25 at 6 PM. English and Spanish meeting invitations are attached for email or social media distribution. Persons interested in attending the meeting may register at <http://bit.ly/public-meeting-0825>.

City Council approved a Convention and Event Services recommendation on January 27, 2021 to enter into a contractual agreement with WSP USA, Inc. (WSP) to develop the KBHCCD Master Plan. The kick-off for the planning process began in mid-February 2021, with committee participation by fourteen (14) city departments and stakeholders from within the transportation, hospitality and tourism, and development communities. An anticipated nine-month process, the scope of work for the plan is multi-layered and includes providing recommendations for the repair or substantial reconstruction of the convention center, an analysis and land use recommendations for major abutting transportation initiatives, overall project value capture, financing and governance, and land use interaction with current public-private partnership developments for a study area that extends into the Cedars and encapsulates the area defined by Downtown Dallas Inc. as the Convention Center or Government District.

For questions related to the planning process or the upcoming public meeting, please contact Rosa Fleming, Director of Convention and Event Services.

DATE August 20, 2021
SUBJECT **Taking Care of Business – August 19, 2021**

Upcoming Events

Saturday 8/21/2021	Thursday 8/26/2021	Saturday 8/28/2021	September 18-25, 2021
<p>Beautiful Communities Project 8:00AM – 12:00PM Flier Kiest Park Softball Complex 3080 Hampton Road, Dallas, TX 75224</p>	<p>Virtual Lunch “N” Learn, Discover the “5 Whys” 12:00PM – 1:00PM English - Spanish Microsoft Teams Meeting https://bit.ly/rootcauses5Whys</p>	<p>Neighborhood Summit 9:30AM – 11:30AM Registration Required https://fdsummit2021.eventbrite.com</p>	<p>Dallas Park and Recreation hosts 2021 Golden Games Registration 8/2-9/2 https://www.dallasparks.org/483/Golden-Games</p>

Look Ahead

City Council Briefings

September 1, 2021

- Budget Workshop – Budget Discussion and Council Amendments
- DFW Annual Budget

September 14, 2021

- Budget Workshop – Budget Discussion and Council Amendments (if necessary)
- Critical City Infrastructure – A New Data Center for the City of Dallas
- Update on Marketing Strategy for Love Field Airport

Media Inquiries

As of August 16, 2021, the City has received media requests from various news outlets regarding the following topics:

- DFR Confirms 28 Members Having Tested Positive for COVID-19
- Civilian Hospitalized After Fire at His South Dallas Home
- Weekend Storm Causes Brief Spike in High-Water Calls and Two Lightning Fires
- DPD Data loss
- Migrants coming to Dallas
- City staffing changes

DATE August 20, 2021
SUBJECT **Taking Care of Business – August 19, 2021**

The City has received other media requests from various news outlets at the following links: [Communications, Outreach and Marketing](#) or [Dallas Fire Rescue](#)

Should you have any questions or concerns, please contact Kimberly Bazor Tolbert, Chief of Staff.



T.C. Broadnax
City Manager

c:
Chris Caso, City Attorney
Mark Swann, City Auditor
Bilierae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bazor Tolbert, Chief of Staff
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Encampment Resolution (Cleaning**) Schedule August 19th, 2021**

LOCATION	
August 16th – August 20th	August 23rd – August 27th
2600 Dawson Avenue	119 West. Page Ave.
3000 Hickory Street	4999 ERL Thornton
1700 Baylor Street	1500 South Harwood
2300 Coombs Street	2600 Taylor
N. Central & Ross Ave	767 Ceremonial
Masters Rd & 175	I30 @ Peak
2600 Hickory Street	11798 N Central Expy
	TI & Forest Lane
	6722 SKILLMAN Street

APPLY TO THE EMERGENCY BROADBAND BENEFIT

What is it?

The Emergency Broadband Benefit is a temporary FCC program to help households struggling to afford internet services during the pandemic. **The program provides:**

- Up to \$50/month discount for broadband services
- Up to \$75/month discount for households on qualifying Tribal lands; and more!

Who is eligible?

A household is eligible if one member of the household:

- Has an income that is at or below 135% of the Federal Poverty Guidelines or participates in certain government assistance program;
- Receives benefits under the free and reduced-price school lunch or breakfast program;
- Received a Federal Pell Grant during the current award year; and more!

How do I apply?

There are three ways to apply for the Emergency Broadband Benefit.

1

Contact your Preferred Participating Provider Directly

Ask your provider if they participate in the EBB, or use our online tool to find a participating company near you.



2

Online

Use the online application at
GetEmergencyBroadband.org



3

By Mail

Print an application in English or Spanish. Complete the application and send with proof of eligibility to:
Emergency Broadband Support Center
P.O. Box 7081
London, KY 40742



APLICA A EL PROGRAMA BENEFICIO DE EMERGENCIA PARA INTERNET



¿Qué es?

Es un programa temporal de la FCC que ofrece ayuda a los hogares con problemas para pagar sus servicios de Internet durante la pandemia. Este beneficio te proporciona:

- Máximo \$50 de descuento al mes para tu servicio de Internet.
- Máximo \$75 de descuento al mes para hogares elegibles en Territorios Tribales, y más!

¿Quién es elegible?

Un hogar es elegible si un miembro del hogar:

- Tiene un ingreso que es igual o menor al 135% del nivel federal de pobreza o participa en ciertos programas de asistencia social.
- Recibe beneficios en la escuela bajo el programa de almuerzo desayuno gratuito o reducido.
- Recibió una beca Federal Pell Grant para la Universidad durante el año en curso.

¿Cómo solicito el beneficio?

Tres formas de solicitar el beneficio:

1 Contacta a tu proveedor de Internet preferido directamente

Pregúntale si participa en el programa EBB o utiliza nuestros servicios en línea para encontrar una empresa participante en tu localidad.



2 En línea

Usa la solicitud en el sitio web;
GetEmergencyBroadband.org



3 Por Correo

Imprima una solicitud en inglés o español. Completala y envíala con comprobante de elegibilidad a:
Emergency Broadband Support Center
P.O. Box 7081
London, KY 40742

EBB Social Media Posts

(English)

Twitter:

The Emergency Broadband Fund (EBB) is available to help eligible households have reliable internet services. The EBB is here to help connect students to their virtual classrooms and more! Learn more about eligibility requirements and apply:

GetEmergencyBroadband.org

Facebook:

The Emergency Broadband Benefit Program is helping people stay connected during the COVID-19 pandemic. The program provides a temporary discount on monthly broadband bills for qualifying low-income households. If your household is eligible, you can receive various discounts on your internet services! Learn more about this fund and apply by visiting GetEmergencyBroadband.org.

(Spanish)

Twitter:

El Beneficio de Emergencia Para Internet (EBB) está disponible para ayudar a los hogares elegibles a tener servicios confiables de Internet. ¡El EBB está aquí conectar a los estudiantes a sus clases virtuales y más! Aprenda sobre los requisitos y aplique:
GetEmergencyBroadband.org

Facebook:

El Programa de Beneficios de Emergencia Para Internet está ayudando a las personas a permanecer conectadas durante la pandemia de COVID-19. El programa proporciona un descuento temporal en las facturas mensuales de banda ancha para los hogares de bajos ingresos que califiquen. ¡Si su hogar es elegible, usted puede recibir varios descuentos en sus servicios de Internet! Obtenga más información sobre este fondo y aplique en GetEmergencyBroadband.org.

BELONGING BEGINS WITH US

SAVE THE DATE



WELCOMING
WEEK

SEPT. 10-19

This Welcoming Week let's declare that #BelongingBeginsWithUS - that each and every one of us has the power to help others, regardless of their background, to feel like they are seen, embraced, welcomed, and included in our communities. The City of Dallas Welcoming Communities and Immigrant Affairs invites you to share what you're doing for Welcoming Week! Faith-based organizations, schools, nonprofits, and businesses can share their events and special promotions via this survey so that all of Dallas (and beyond) can join!

<https://bit.ly/belonginDallas>

All events and promotional activities will be shared on City of Dallas social media and communication platforms. Submissions must be completed by Friday, Aug. 27 at 5:00 p.m. to be included.



CITY OF DALLAS
OFFICE OF EQUITY
& INCLUSION



City of Dallas

FREE HOME INTERNET



CONNECTIVITY
HOTLINE:
972.525.6000

APPLY BY
AUG. 31

INTERNET GRATIS EN CASA



LÍNEA
DE AYUDA:
972.525.6000

FECHA LÍMITE
PARA SOLICITAR:
31 DE AGOSTO



KAY BAILEY HUTCHISON
CONVENTION CENTER DALLAS
MASTER PLAN

JOIN US FOR A VIRTUAL PUBLIC MEETING

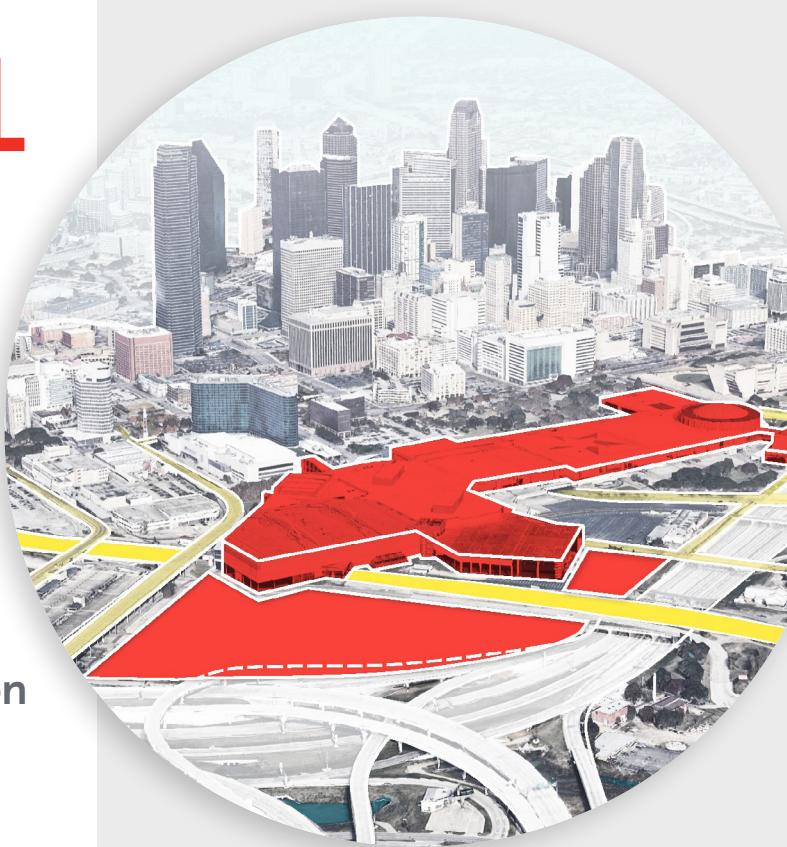
You're invited to participate in the third virtual public meeting on

**WEDNESDAY, AUGUST 25
AT 6:00 PM**

for the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan. Join us to review project progress, provide feedback on planning options being studied, and to share your ideas.

Be part of the planning process, register to attend today at
bit.ly/public-meeting-0825

For more information about the KBHCCD Master Plan, please contact Rosa Fleming, City of Dallas - Director of Convention and Event Services, at rosa.fleming@dallascityhall.com or (214) 939-2755.



ABOUT THE KBHCCD MASTER PLAN

The KBHCCD Master Plan will transform the convention center district into a catalyst for growth in the region and address a variety of issues, including but not limited to:

- Convention center advanced improvements
- Multi-modal transportation and integration with current systems
- Mixed-use development for the district and surrounding neighborhoods

dallasccmasterplan.com

@kbhcc.dallas

@KBHCCDallas

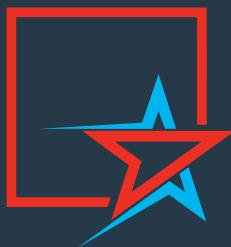


City of Dallas
Convention and Event
Services



KAY BAILEY HUTCHISON
CONVENTION CENTER DALLAS





KAY BAILEY HUTCHISON
CONVENTION CENTER DALLAS
MASTER PLAN

ÚNASE A NOSOTROS PARA UNA REUNIÓN PÚBLICA VIRTUAL

Está invitado a participar en la tercera
reunión pública virtual el

**MIÉRCOLES 25 DE
AGOSTO A LAS 6:00 PM**

para el Plan Maestro del Centro de Convenciones Kay Bailey Hutchison de Dallas (KBHCCD). Únase para revisar el progreso del proyecto, proporcionar comentarios sobre las opciones de planificación que se están estudiando y compartir sus ideas.

Sé parte del proceso de planificación,
regístrese para asistir hoy en

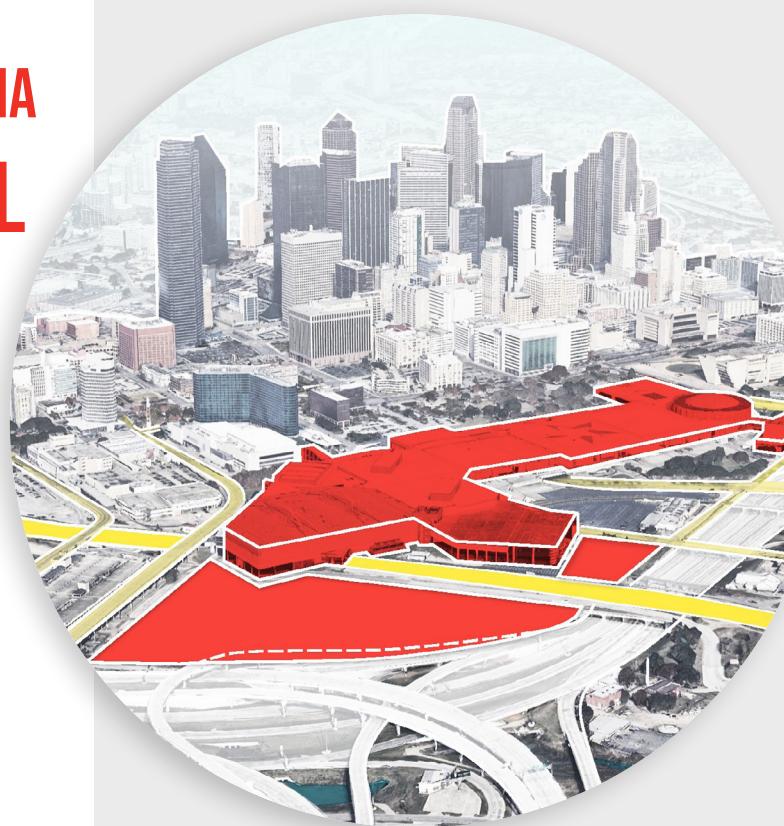
bit.ly/public-meeting-0825

Para más información sobre el Plan Maestro KBHCCD, comuníquese con Rosa Fleming, City of Dallas - Directora de Servicios de Convenciones y Eventos, rosa.fleming@dallascityhall.com o (214) 939-2755.

dallasccmasterplan.com

[@kbhcc.dallas](#)

[@KBHCCDallas](#)



ACERCA DEL PLAN MAESTRO KBHCCD

El Plan Maestro KBHCCD transformará el distrito del centro de convenciones en un catalizador para el crecimiento en la región y abordará una variedad de problemas, incluyendo, entre otras cosas:

- Mejoras a las facilidades del Centro de Convenciones
- Transporte e integración multimodal con los sistemas actuales
- Desarrollo de proyectos de uso mixto para el distrito y vecindarios circundantes



City of Dallas
Convention and Event
Services



KAY BAILEY HUTCHISON
CONVENTION CENTER DALLAS

