

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **Taking Care of Business – October 21, 2021**

New Updates

[Encampment Resolution \(Cleaning\) Schedule October 18th, 2021](#)

OHS Street Outreach team kicked off the Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) Initiative on October 1st, using 311 data and sites identified in the field to develop and implement the outreach and resolution via housing approach briefed to City Council on August 4th. The DRTRR encampment resolutions team, co-led by OHS and MDHA, is now addressing the first round of target encampments. Look for additional reports as these sites are closed. During this time, the OHS Street Outreach Team will continue to engage with unsheltered residents through normal street outreach, connecting people with the needed resources, such as: getting IDs, working with Community Courts on expunging eligible tickets and offenses from their records, identifying medical needs, and getting them access to the Coordinated Access System (CAS).

Please see the attached schedule for homeless encampment cleaning the weeks of October 18th – 22nd and October 25th – 29th. Please note that these will be for debris removal and outreach only. The OHS Service Request dashboard can be utilized to track the progress of encampment resolution efforts. Please visit the [dashboard](#) and feel free sharing this tool with residents. Should you have questions or concerns, please contact Christine Crossley Director of the Office of Homeless Solutions.

City Manager's Corner



On October 12, 2021, Christopher Morris, Environmental Coordinator III, with the Office of Environmental Quality and Sustainability, received the 2021 Texas Water Ambassador Award from the Meadows Center for Water and the Environment! The Meadows Center's mission is to inspire research and leadership that ensures clean, abundant water for the environment and all humanity. They support the Texas Stream Team, which is dedicated to understanding and protecting the 191,000 miles of Texas waterways, bringing together community members, students, educators, academic researchers, environmental professionals, and both public and private sector partners to conduct scientific research and to promote environmental stewardship. This award recognizes Mr. Morris' consistent commitment to the Texas Stream Team group activities such as training and outfitting local citizen scientists. Mr. Morris has been

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with the City of Dallas for twelve years and has a Bachelor of Science degree in Zoology. Congratulations, Christopher!

Ms. Susan Alvarez, Assistant Director of the Office of Environmental Quality and Sustainability (OEQS) was recently appointed to serve on the Author Team for the U.S. Global Change Research Project to compile the 5th National Climate Assessment. The U.S. Global Research Project was mandated by Congress in 1990 and has produced four authoritative reports to date. The program coordinates federal research and investments in climate change by working with 13 federal member agencies to provide science, tools, and resources to help organizations across the country manage risks and respond to changing environmental conditions. The City of Dallas relied on data from the 4th National Climate Assessment in developing the Comprehensive Environmental and Climate Action Plan (CECAP). Susan is a Registered Professional Engineer in Texas and 5 other western states, a Certified Floodplain Manager, and Master Naturalist in Texas, and brings over 40 years' experience in broad practical experience in civil and environmental planning, engineering and management for municipal, tribal, state and federal governments.



[City of Dallas Department and Office Recognition](#)

Councilmember Jaynie Schultz expressed gratitude to me and the excellent work city departments accomplished during her first few months as the District 11 representative. The departments mentioned went above and beyond their job descriptions serving her office and our residents quickly and with outstanding customer service. Departments included: Sanitation, Code Compliance, Development Services, Economic Development, Park and Recreation, Building Services, Public Works, Transportation, Dallas Water Utilities, Budget, Information and Technology Services, Office of Community Care, Welcoming Communities, Office of Emergency Management, and the Mayor and City Council Office. I want to especially thank these departments for assisting the councilmember in a smooth transition and helping her to accomplish her strategic goals. Thank you, Councilwoman, for your kind words and acknowledgment of the great work of our employees. Other councilmembers wishing to submit similar items for potential inclusion in the TCB may contact Carrie Rogers Prysock, Director of the Mayor and City Council Office.

[Dallas Public Library Collecting Winter Weather Supplies for Unhoused Neighbors](#)

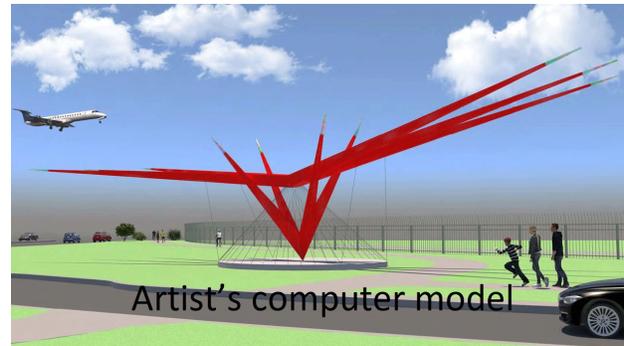
For the sixth year, Dallas Public Library will be giving away backpacks stuffed with winter weather supplies for residents experiencing homelessness. Families, friends, neighborhoods and work groups are encouraged to band together to fill a backpack with the [specified items](#). Every effort is made to ensure the backpacks all have the same contents. Donations are being accepted at any library location through November 17. The

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backpacks will be given away at the J. Erik Jonsson Central Library on November 24. For more information, visit <https://dallaslibrary.librarymarket.com/events/6th-annual-backpack-challenge> or contact Director of Libraries Jo Giudice.

Department of Aviation Celebrates Dallas Love Field's 104th Birthday

The Department of Aviation celebrated Dallas Love Field's 104th birthday on Tuesday, October 19, 2021. Staff and passengers commemorated the occasion with fun photo ops, gourmet cookies and a musical performance on the Live at Love stage. To make the day even more special, installation began on the long-anticipated LoveBird sculpture as part of DAL's entry road enhancement project. Dallas Love Field, named after Lt. Moss Lee Love of the U.S. Army, was commissioned on October 19, 1917 as a U.S. Army flight school for pilots entering World War I. It has since grown into one of the busiest large-sized, commercial airports in the country. If you have any questions or for more information about Dallas Love Field, please contact Director of Aviation Mark Duebner.



Public Meetings for DART's Draft 2045 Transit System Plan

Dallas Area Rapid Transit (DART) is holding two virtual public meetings to gather public feedback on their draft 2045 Transit System Plan. DART's 2045 Transit System Plan is intended to be an update to their prior long-range plan, in order to address rapid growth in the region and new mobility trends. The meetings are scheduled for Wednesday, October 27th from 12:00 p.m. to 1:00 p.m. and Thursday, October 28th from 6:30-7:30 p.m. You can learn more at www.DART.org/2045 and provide input via the public feedback form, which will be available through November 15th. Flyers in English and Spanish are attached for use in sharing with your constituents. If you have any questions please contact Kay Shelton, Interim Vice President of Capital Planning, at kshelton@dart.org.

New Procurement Opportunities

The Office of Procurement Services (OPS) is excited to announce the following new contract opportunities. More information can be found on the City's [electronic bid portal](#):

Opportunity No.	Opportunity Name
BNZ1710	Auto Body Collision and Repair Services
BBZ22- 00017813	Stationary Electric Material Handler for South West Transfer Station

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We are also pleased to share the latest, [Procurement Quarterly](#) listing citywide opportunities for the current quarter (of the fiscal year) and published on the OPS [website](#).

Please be advised that once an opportunity is advertised, it is considered an open procurement until the City Council awards the contract. The Code of Ethics prohibits communication between councilmembers and vendors/ suppliers on open procurements. Should you have any questions, please contact Chhunny Chhean, Director of Procurement Services.

Upcoming Events

Saturday October 23rd, 2021	Monday October 25, 2021	Thursday October 28, 2021	Tuesday November 2, 2021
Dallas Police Department Community Baby Shower – Resource Fair 10:00 AM – 2:00 PM Flier “ATTACHED”	Community Workshop for Districts 2 & 6 6:30 P.M. Register at https://bit.ly/FDWorksh opOct25 Learn More at https://dallascityhall.com/departments/pnv/Forward-Dallas/Pages/get-involved.aspx	Community Workshop for Districts 7 & 5 6:30 P.M. Register at https://bit.ly/FDWorksh Oct28 Learn More at https://dallascityhall.com/departments/pnv/Forward-Dallas/Pages/get-involved.aspx	Community Workshop for Districts 9, 10 & 14 6:30 P.M. Register at https://bit.ly/FDWorksh opNov02 Learn More at https://dallascityhall.com/departments/pnv/Forward-Dallas/Pages/get-involved.aspx
Community Workshop for Districts 1 & 3 10:30 a.m. Register at https://bit.ly/FDWorksh opOct23 Learn More at https://dallascityhall.com/departments/pnv/Forward-Dallas/Pages/get-involved.aspx			

Look Ahead
 City Council Briefings
 November 3, 2021

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- Vacant Lot Registration Program
- Department of Aviation Budget Overview and Future Projects
- Dallas Water Utilities Budget Overview and Future Projects

Media Inquiries

As of October 18, 2021, the City has received media requests from various news outlets regarding the following topics:

- Fire Chief Discusses Issues with Department-Wide Station Alert System
- DFR Officially Identifies Firefighters Injured in Highland Hills Apartment Explosion
- Fire Station 46 Grand Reopening
- Car Set on Fire at Site of Apartment Explosion
- Firefighter Injured in Explosion Released from Hospital
- House Destroyed in Overnight Fire Near White Rock Lake
- Creek Erosion
- City lighting improvements
- Flood watch areas

The City has received other media requests from various news outlets at the following links: [Communications, Outreach and Marketing](#) or [Dallas Fire Rescue](#).

Should you have any questions or concerns, please contact Kimberly Bizer Tolbert, Chief of Staff.



F.C. Broadnax
City Manager

c: Chris Caso, City Attorney
Mark Swann, City Auditor
Billerae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Encampment Resolution (Cleaning) Schedule October 18th, 2021

LOCATION	
October 18 th – October 22 nd	October 25 th – October 29 th
635 and Ferguson Rd	11500 Ferguson Rd
4476 Frankford Rd	3246 Tres Logos Ln
Spring Valley And Dallas North Tollway	N Central Expressway @ Forest Ln
North Central Expressway and Park Lane	635 and Ferguson Rd
N Central Expressway and Walnut Hill	Bonnieview Rd and I20
North Central Expressway and Forest Lane Rd	Lancaster and 20
Lyndon B Johnson and Coit Rd	45 and Botham Jean
Ti Blvd @ Forest Ln	Lyndon B Johnson and Josey Ln
	LBJ & Webb Chapel
	John W. Carpenter & Regal Row
	John W. Carpenter & Mockingbird
	Stemmons & Walnut Hill
	Metropolitan and SM Wright Freeway

Share the Warmth



Backpack Challenge

Please donate warm items & backpacks for the unhoused.

DONATE BY NOVEMBER 17

Comparte la Calidez



Desafío de mochila

Por favor done artículos calientes y mochilas para los que no están en casa.

Done antes del 17 de noviembre



2045

Transit System Plan

Shaping DART's New Mobility Future

October 2021 Virtual Public Meetings

How to learn more and provide feedback:

- Attend one of our virtual public meetings in October
- Visit our website to learn about the Transit System Plan
- Fill out a feedback form about our future goals and opportunities

You have two opportunities to participate and be part of the future!

Wednesday, October 27

Noon to 1:00 pm

Phone: 408-418-9388

Conference ID: 2497 808 1830

Thursday, October 28

6:30-7:30 pm

Phone: 408-418-9388

Conference ID: 2485 266 4365

Visit DART.org/2045 for the virtual meeting link. One public meeting will be recorded and available on our website to watch at your convenience.

If you cannot attend a meeting, you can learn more at DART.org/2045 and provide input via the public feedback form. If you would prefer to mail your comments, please send them to:

DART Community Engagement
Attn: Transit System Plan
Dallas Area Rapid Transit
P.O. Box 660163
Dallas, TX 75266-7232

Questions?

Contact us at DART.org/2045. If you do not have Internet access, please contact DART Community Engagement at 214-749-2598.



Plan del Sistema de Tránsito de **2045**

Perfilando el futuro de la nueva movilidad de DART

Reuniones públicas virtuales de octubre de 2021

Cómo obtener más información y proporcionar comentarios:

- Asista a una de las reuniones públicas virtuales de octubre.
- Visite nuestro sitio web para obtener más información sobre el Plan del Sistema de Tránsito.
- Complete un formulario de comentarios sobre nuestros objetivos y oportunidades del futuro.

¡Tiene dos oportunidades para participar y ser parte del futuro!

Miércoles 27 de octubre

12:00 a. m. a 1:00 p.m.

Teléfono: 408-418-9388

Identificación de la conferencia:

2497 808 1830

Jueves 28 de octubre

De 6:30 p. m. a 7:30 p. m.

Teléfono: 408-418-9388

Identificación de la conferencia:

2485 266 4365

Visite DART.org/2045 para obtener el enlace de la reunión virtual. Se grabará una reunión pública y estará disponible en nuestro sitio web para que pueda verla a su conveniencia.

Si no puede asistir a una reunión, puede obtener más información en DART.org/2045 y dar su opinión a través del formulario de comentarios públicos. Si prefiere enviar sus comentarios por correo, hágalo a:

DART Community Engagement
Attn: Transit System Plan
Dallas Area Rapid Transit
P.O. Box 660163
Dallas, TX 75266-7232

¿Tiene alguna pregunta?

Comuníquese con nosotros en DART.org/2045. Si no tiene acceso a Internet, comuníquese con la División de Participación de la Comunidad de DART llamando al 214-749-2598.



Baby IN BLOOM

**Dallas Police Department Office of Community Affairs
AND JUBILEE STOREFRONT NPO UNIT**

COMMUNITY BABY SHOWER RESOURCE FAIR

Expectant teen moms are invited to a **FREE** Baby Shower and Resource Fair. Ages 14-21 years can register. New mothers can register as well. Your baby must be newborn to 3 months. **YOU MUST REGISTER TO ATTEND.**

Saturday October 23rd | 10AM-2PM

2951 S. Hampton Rd. Dallas, TX 75224



Building Brighter Futures for Babies

In Partnership with:

THE TULLABY HOUSE



ChildCareGroup



GREATER DALLAS



EVENTBRITE
REGISTRATION



dallaspubliclibrary



For More Information: Contact 214.671.4045



Baby IN BLOOM

Departamento De Policía De Dallas Y JUBILEE STOREFRONT NPO UNIT BABY SHOWER COMUNITARIO INFORMACION Y RECURSOS

Las futuras mamás adolescentes están invitadas a una Feria de Recursos y Baby Shower GRATIS. La personas de 14 a 21 años pueden inscribirse. Las nuevas madres también pueden registrarse. Su bebé debe ser recién nacido hasta los tres meses.

DEBE REGISTRARSE PARA ASISTIR.

Sábado 23 de Octubre | 10AM-2PM

2951 S. Hampton Rd. Dallas, TX 75224



Building Brighter Futures for Babies

In Partnership with:
THE TULLABY HOUSE



GREATER DALLAS



ChildCareGroup

EVENTBRITE
REGISTRATION



dallaspubliclibrary



For More Information: Contact 214.671.4045

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **October 27, 2021 City Council FINAL Agenda - Additions/Revisions/Deletions**

On October 15, 2021, a DRAFT City Council Agenda for October 27, 2021 was provided for your review. This memorandum outlines any additions, revisions or deletions made to the FINAL agenda after the distribution of the DRAFT agenda. In addition, we have highlighted agenda items which have been briefed to the City Council and/or Committee by briefing memorandums.

Additional items and deletions to the DRAFT agenda are outlined below, including *revisions* to the FINAL agenda are underlined in blue and *deletions* are strikethrough in red. A brief explanation for revisions along with staff's contact information is provided.

Additions:

47. 21-2010 Authorize **(1)** a professional services contract with Kirkland & Ellis LLP to provide legal services to the City of Dallas including an investigation of, and report about, data loss involving City of Dallas Information and Technology Services Department employee(s) migrating Dallas Police Department and City Secretary's Office files from an online cloud-based archive to a server for the time period of January 21, 2021 through April 1, 2021, and any other data loss reported; **(2)** an increase in appropriations in an amount not to exceed \$548,450 in the Liability Reserve Fund; and **(3)** a transfer in an amount not to exceed \$548,450 from General Fund Contingency to the Liability Reserve Fund - Not to exceed \$548,450.00 - Financing: Liability Reserve Fund (see Fiscal Information)

Deletions:

15. 21-1894 Authorize a construction services contract for the Warranted Traffic Signal Installation Group 9, for traffic signal construction at the following five locations: Abrams Road at Lakeshore Drive; Miller Road at Rockwall Road; Timberline Drive at Webb Chapel Ext; Fort Worth Avenue at Pinnacle Park Boulevard; and West Kiest Boulevard at Pierce Street - Roadway Solutions, Inc., lowest responsible bidder of three - Not to exceed \$1,377,765.00 - Financing: Street and Transportation (A) Fund (2017 General Obligation Bond Funds)

This item is being deleted and the construction contract will be awarded in a future City Council agenda meeting. Please contact Ghassan Khankarli, Director, Department of Transportation, at 214-671-8451.

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16. 21-1895 Authorize a construction services contract for the Warranted Traffic Signal Installation Group 10, for traffic signal construction at the following four locations: North Bagley Street at West Davis Street; South Great Trinity Forest Way at North Murdeaux Lane; Scyene Road at Scyene Circle; and South Lancaster Road at Wagon Wheels Trails - Select Maintenance, LLC, lowest responsible bidder of three - Not to exceed \$1,096,945.60 - Financing: Street and Transportation (A) Fund (2017 General Obligation Bond Funds)

This item is being deleted and the construction contract will be awarded in a future City Council agenda meeting. Please contact Ghassan Khankarli, Director, Department of Transportation, at 214-671-8451.

17. 21-1896 Authorize a construction services contract for the Warranted Traffic Signal Installation Group 11, for traffic signal construction at the following four locations: West Ledbetter Drive (Loop 12) at Rockport Drive; East Ledbetter Drive (Loop 12) at Ramona Avenue; Preston Road at Preston View Boulevard; and T I Boulevard and Interstate Highway 635 TEXpress on/off ramp - Select Maintenance, LLC, lowest responsible bidder of three - Not to exceed \$864,695.14 - Financing: Street and Transportation (A) Fund (2017 General Obligation Bond Funds)

This item is being deleted and the construction contract will be awarded in a future City Council agenda meeting. Please contact Ghassan Khankarli, Director, Department of Transportation, at 214-671-8451.

21. 21-1921 Authorize **(1)** a three-year service contract, with one two-year renewal option, for City paid long term disability benefits and administration of grandfathered life insurance policies - Standard Insurance Company, most advantageous proposer of two - Not to exceed \$8,626,122 - Financing: Employee Benefits Fund (subject to annual appropriations); and **(2)** a three-year service contract, with one two-year renewal option, for pre-paid legal and identity theft protection services - MetLife Legal Plans, Inc., most advantageous proposer of five - Financing: No cost consideration to the City (coverage to be paid for by the employee - see Fiscal Information)

This item is being deleted due to pending contract negotiations. Please contact Chhunny Chhean, Director, Office of Procurement Services, at 214-670-3519.

26. 21-1917 Authorize a one-year subrecipient agreement to provide childcare assistance to qualifying residents affected by the COVID-19 pandemic for the Office of Community Care - United Way of Metropolitan Dallas, most advantageous proposer of two - Not to exceed \$375,000 - Financing: 2020 CARES Act Relief CDBG #3 Fund

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This item is being deleted due to pending contract negotiations. Please contact Chhunny Chhean, Director, Office of Procurement Services, at 214-670-3519.

34. 21-1964 Authorize a construction services contract for the construction of the Kidd Springs Park Japanese Garden renovations located at 700 West Canty Street - with C. Green Scaping, LP, lowest responsive bidder of three - Not to exceed \$932,588.00 - Financing: Park and Recreation Facilities (B) Fund (2017 General Obligation Bond Fund)

This item is being deleted due to contractor unable to honor their bid due to a lack of adequate work force. Please contact Leong Lim, Director, Senior Park & Recreation Manager, at 214-670-3577.

A memorandum was previously provided to Committee and/or City Council regarding the following items. A link to the memorandums is attached for more information.

2. 21-1956 An ordinance authorizing **(1)** the issuance and sale of City of Dallas, Texas, Combination Tax and Revenue Certificates of Obligation, Series 2021 in an aggregate principal amount not to exceed \$55,840,000; **(2)** levying a tax in payment thereof; **(3)** prescribing the form of said certificates; **(4)** approving and awarding the sale of the certificates and approving execution of a purchase agreement; **(5)** approving the official statement; and **(6)** and enacting provisions incident and relating to the subject - Not to exceed \$250,749 - Financing: 2021 Certificates of Obligation Fund

[The Government Performance and Financial Management Committee was briefed by memorandum regarding this matter on August 23, 2021.](#)

3. 21-1954 An ordinance authorizing **(1)** the issuance and sale of City of Dallas, Texas, General Obligation Refunding and Improvement Bonds, Series 2021 in an aggregate principal amount not to exceed \$275,125,000; **(2)** levying a tax in payment thereof; **(3)** awarding the sale thereof and approving execution of a Purchase Agreement, a Deposit Agreement and an Escrow Agreement; **(4)** approving the official statement; **(5)** enacting other provisions relating to the subject; and **(6)** declaring an effective date - Not to exceed \$829,689 - Financing: 2021 General Obligation Refunding and Improvement Bond Fund

[The Government Performance and Financial Management Committee was briefed by memorandum regarding this matter on August 23, 2021.](#)

4. 21-1957 An ordinance authorizing **(1)** the issuance and sale of City of Dallas, Texas, Equipment Acquisition Contractual Obligations, Series 2021, in an aggregate principal amount not to exceed \$30,500,000; **(2)** levying a tax for payment thereof; **(3)** approving the sale thereof; **(4)** approving an official statement and approving execution of a Purchase Agreement; and **(5)** and enacting other provisions relating to the subject - Not to exceed \$189,562 - Financing: 2021 Equipment Acquisition Notes Fund

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[The Government Performance and Financial Management Committee was briefed by memorandum regarding this matter on August 23, 2021.](#)

7. 21-1699 Authorize **(1)** the sale of up to 10 Land Transfer lots to Titan and Associates, Inc., and/or its affiliates (Developer) subject to restrictive covenants and a right of reverter and conditioned upon execution of all necessary documents, pursuant to the City's Land Transfer Program - Estimated Revenue: General Fund \$13,012.85; **(2)** the release of all non-tax City liens, notices, or orders that were filed on the subject lots prior to or subsequent to the deeds transferring the lots to the City of Dallas; and **(3)** execution of a development agreement with Developer for the construction of up to 11 single-family homes on the Land Transfer lots - Estimated Revenue Foregone: \$21,160.82 (see Fiscal Information)
[The Housing and Homelessness Solutions Committee was briefed by memorandum regarding this matter on September 23, 2021.](#)
14. 21-1791 Authorize an amendment to Resolution No. 20-1142, previously approved on August 12, 2020, for an agreement between the City of Dallas and the North Central Texas Council of Governments (NCTCOG) for payment of the 11.4 percent local match of the off-system detection system improvements for the purpose of the implementation of the Minor Intersection Improvement Program in the amount of \$102,600.00, this amendment will include correcting the funding information to allow the City of Dallas to seek reimbursement from NCTCOG through grants from the Federal Highway Administration (Federal ID Nos. 481802829L40E, etc., CFDA No. 20.205) for eligible costs up to the maximum reimbursement amount of \$797,400.00, in accordance with the terms and conditions of the agreement, amending the resolution to **(1)** establish appropriations in an amount not to exceed \$797,400.00 in the NCTCOG 2020 Minor Intersections Improvement Program Grant Fund; **(2)** receive and deposit grant funds in an amount not to exceed \$797,400.00 in the NCTCOG 2020 Minor Intersections Improvement Program Grant Fund; and **(3)** disburse funds in an amount not exceed \$797,400.00 from the NCTCOG 2020 Minor Intersections Improvement Program Grant Fund - Not to exceed \$797,400.00 - Financing: NCTCOG 2020 Minor Intersections Improvement Program Grant Fund
[City Council was briefed by memorandum regarding this matter on August 7, 2020.](#)
19. 21-1943 Authorize **(1)** preliminary adoption of Substantial Amendment No. 2 to the FY 2021-22 Action Plan to accept HOME Investment Partnerships Program ("HOME") American Rescue Plan Act ("ARPA") Grant Funds from the U.S. Department of Housing and Urban Development ("HUD") for the Homelessness Assistance and Supportive Services ("HASS") Program in the amount of \$21,376,123.00; and **(2)** a public hearing to be held on

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December 8, 2021 to receive comments on the proposed use of funds - Financing: No cost consideration to the City
City Council was briefed by memorandum regarding this matter on October 22, 2021.

43. 21-1539 Authorize approval of the 2022 City Calendar - Financing: No cost consideration to the City
[City Council was briefed by memorandum regarding this matter on January 8, 2021.](#)
[City Council was briefed by memorandum regarding this matter on October 1, 2021.](#)

46. 21-2038 Authorize **(1)** designating approximately 5.4 acres of property addressed as 1823 North Hall Street, located at the northwest corner of North Hall Street and Flora Street in Dallas, Texas, as City of Dallas Neighborhood Empowerment Zone No. 19 (“City of Dallas NEZ No. 19”), pursuant to Chapter 378 of the Texas Local Government Code, to promote the creation of affordable housing and an increase in economic development in the zone, establish the boundaries of the zone, and provide for an effective date; and **(2)** a real property tax abatement agreement with SEK Hall Street, LLC or an affiliate thereof (“SEK Hall Street”) for a period of ten years in an amount equal to the City’s taxes assessed on 90 percent of the increased taxable value of real property in conjunction with a new mixed-income and mixed-use development project (the “One City View Project”) to be situated on approximately 5.4 acres at 1823 North Hall Street (the “Property”) in City of Dallas NEZ No. 19, in accordance with the City’s Public/Private Partnership Program - Estimated Revenue Foregone: \$3,892,504.00 over a ten-year period (This item was deferred on October 13, 2021)
[The Economic Development Committee was briefed by memorandum regarding this matter on September 21, 2021.](#)

Please feel free to reach out to me or Kimberly Bizer Tolbert, Chief of Staff if you have questions or should you require additional information at this time.



T. C. Broadnax
City Manager

- c: Chris Caso, City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager
- Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **Lien Portfolio for the Department of Housing and Neighborhood Revitalization**

This memorandum outlines how the Department of Housing and Neighborhood Revitalization (the “Housing Department”) discovered outstanding liens in place over the past 30+ years. This memorandum also outlines the process to address the outstanding liens related to single-family home loans and grants administered by Housing Department and the proposed approach to releasing the liens in accordance with the U.S. Department of Housing and Urban Development (“HUD”) guidance.

Background

For most repayable and forgivable loans/grants, the City uses liens to secure interest in properties to enable the City to further enforce the loan and/or grant agreement requirements in the event of default. Historically, the practice of releasing liens is triggered by a homeowner or title company’s request for a lien release. The lien release process typically takes 30-60 days to locate files, research historic water bills, retrieve Dallas Central Appraisal District data, execute an affidavit, review by the City Attorney’s Office, and file the lien release with Dallas County.

The Housing Department became aware of these outstanding liens that need to be addressed while undergoing an audit by HUD, unrelated to the liens. In resolving audit findings, the Housing Department switched from a paper filing system to an online project management system, Neighborly. Through this process, the Housing Department learned that the City has approximately 26,000 liens on single-family homes that needed to be reviewed for compliance and released (if eligible). Some properties have more than one lien, which is due to homeowners receiving assistance for multiple housing repairs. Council district distribution of existing liens is attached as **Exhibit A**.

Proposed Approach

On June 4, 2021, the Housing Department notified HUD of the outstanding liens and the City’s proposed approach to address the liens. HUD provided feedback regarding the City’s approach. The process referenced below complies with such guidance.

Subject to City Council approval, the process includes the following:

1. Loans/Grants Established Prior to 2006 – before releasing a lien, the City will analyze this group of activities issued during this time period by reviewing the completion dates and other records to ensure that: (a) the release of lien is appropriate for each project, (b) the City has implemented/enforced recapture and

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SUBJECT Lien Portfolio for the Department of Housing and Neighborhood Revitalization

resale provisions (if triggered), and (c) it complies with long-term affordability requirements.

2. Loans/Grants Established 2006 – May 9, 2018 – the City will reassess loans established between 2006 – May 9, 2018 (when the Comprehensive Housing Policy (CHP) was adopted by the City Council) in the manner described below because the maximum affordability period pursuant to HUD regulations is 15 years:
 - a. for HOME Investment Partnership (HOME) loans that are subject to an ongoing affordability period, reduce the HOME affordability period to align with HUD regulations and convert loans to grants; and
 - b. convert CDBG loans, and other eligible loans, to grants and remove any ongoing affordability periods (HUD regulations do not require ongoing affordability periods).

The Housing Department intends to reassess loans and grants entered into pursuant to the CHP separately, at a later date.

Further, after receiving feedback from councilmembers, the Housing Department makes the following recommendation: (1) release liens established before 2006 after ensuring that the lien release is appropriate, as detailed above; and (2) reduce the affordability periods for loans established between 2006 – May 9, 2018 to align with HUD regulations, and convert the loans to grants.

Moving forward, the Housing Department will use Neighborly to manage the timely release of liens. The Housing Department will use Neighborly to manage project files, to proactively monitor projects for compliance, and to identify liens eligible for release, by providing annual reports for liens as they become due. The Housing Department will continue to work with Dallas County records to receive a comprehensive report of the 26,000 liens and to timely request lien releases from the City Attorney's Office.

This agenda item will be considered by the City Council on December 8, 2021.


T.C. Broadnax
City Manager

c: Chris Caso, City Attorney
Mark Swann, City Auditor
Billerae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

DATE October 22, 2021
SUBJECT Lien Portfolio for the Department of Housing and Neighborhood Revitalization

Exhibit A

District	#Liens	%Liens
1	2035	7.85%
2	1054	4.07%
3	3378	13.04%
4	5084	19.62%
5	2830	10.92%
6	1992	7.69%
7	3321	12.82%
8	3014	11.63%
9	939	3.62%
10	269	1.04%
11	91	0.35%
12	27	0.10%
13	150	0.58%
14	110	0.42%

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **M/WBE Participation for October 27, 2021 Council Agenda**

The policy of the City of Dallas is to involve certified Minority and Women-owned Business Enterprises (M/WBEs) to the greatest extent feasible on the City’s architecture & engineering, construction, goods, and professional services contracts. The City’s Business Inclusion and Development Policy (BID Policy) is overseen by the Business Inclusion and Development (BID) division of the Small Business Center, which is providing this summary of M/WBE participation for the October 27, 2021 City Council Agenda.

As a reminder, the M/WBE goals that became effective on October 1, 2020 are:

Architecture & Engineering	Construction	Professional Services	Other Services	Goods
34.00%	32.00%	38.00%	N/A	32.00%

For this agenda, BID reviewed 17 agenda items; Ten items on this agenda include an M/WBE goal. Of those ten items, five exceeded the goal, one met the goal, and four did not meet the goal but were found to have complied with the BID Policy. This agenda includes seven items that did not have an applicable M/WBE goal; however two of these items did include M/WBE participation (agenda items 21 and 22).

Agenda Item No.	Contract Amount	Procurement Category	M/WBE Goal	M/WBE %	M/WBE \$	Status
7	\$1,924,327.00	Construction	32.00%	32.00%	\$615,784.64	Meets Goal
20	\$2,293,100.00	Goods	32.00%	0.00%	\$0.00	Does not meet goal but complies with the BID Policy
21	\$8,626,122.00	Other Services	N/A	2.03%	\$175,522.44	M/WBE N/A Includes M/WBE Participation
22	\$3,037,395.00	Other Services	N/A	85.12%	\$2,394,505.00	M/WBE N/A Includes M/WBE Participation
23	\$1,699,774.00	Other Services	N/A	N/A	N/A	M/WBE N/A Other Services
24	\$500,703.80	Other Services	N/A	N/A	N/A	M/WBE N/A Other Services

DATE October 22, 2021

SUBJECT **M/WBE Participation for October 27, 2021 Council Agenda**

Agenda Item No.	Contract Amount	Procurement Category	M/WBE Goal	M/WBE %	M/WBE \$	Status
25	\$591,900.00	Other Services	N/A	N/A	N/A	M/WBE N/A Other Services
26	\$375,000.00	Other Services	N/A	N/A	N/A	M/WBE N/A Other Services
27	\$1,693,285.84	Other Services	23.80%*	100.00%	\$1,693,285.84	Exceeds Goal
28	\$842,713.00	Other Services	N/A	N/A	N/A	M/WBE N/A Other Services
31	\$290,232.00	Architecture & Engineering	34.00%	42.51%	\$123,730.00	Exceeds Goal
32	\$318,490.00	Architecture & Engineering	34.00%	54.54%	\$173,300.00	Exceeds Goal
33	\$735,500.00	Construction	32.00%	30.21%	\$222,195.00	Does not meet goal but complies with the BID Policy
34	\$932,588.00	Construction	32.00%	71.42%	\$666,088.00	Exceeds Goal
37	\$6,883,991.55	Construction	32.00%	11.35%	\$781,475.00	Does not meet goal but complies with the BID Policy
38	\$24,775,602.98	Construction	32.00%	24.76%	\$6,135,499.58	Does not meet goal but complies with the BID Policy
39	\$91,635.75	Architecture & Engineering	34.00%	100.00%	\$91,635.75	Exceeds Goal

*This item reflects the previous BID Policy goal.

The following items do not meet the M/WBE goal but comply with the BID Policy:

Agenda Item No. 20 Authorize a three-year master agreement in the amount of \$2.3M for the purchase of firefighting foams and fire hoses for the Fire-Rescue Department. There is no opportunity for M/WBE participation on this item due to no availability of certified M/WBE subcontractors.

Agenda Item No. 33 Authorize a construction services contract in the amount of \$736K for the construction of public restrooms improvements at the DeGolyer House Complex East Wing in the Dallas Arboretum. This item resulted in 30.21% M/WBE participation on a 32.00% goal, which is slightly under the goal, and the vendor did comply with good faith efforts.

DATE October 22, 2021
SUBJECT **M/WBE Participation for October 27, 2021 Council Agenda**

Agenda Item No. 37 Authorize a construction services contract in the amount of \$6.9M for the installation of erosion control improvements at 18 locations. Ark Contracting Services, LLC is specialized in erosion control construction services and is self-performing the majority of the labor on this project. Therefore, limited opportunities for MWBE participation are available on this item.

Agenda Item No. 38 Authorize a construction services contract in the amount of \$24.8M for Bachman Lake Dredging Improvements. This work is very specialized and therefore limited availability of certified MWBE businesses who perform these services exists. In addition, there are limited sub-contracting opportunities on this item.

Local Businesses

The table below provides the count of businesses by location for prime contractors and M/WBE subcontractors. There are a total of 23 prime contractors considered in this agenda. Two agenda items have more than one prime contractor. The local status for each prime contractor and the percentage of local workforce is also included in the agenda information sheet.

Vendor	Local		Non-Local		Total
Prime	10	43.48%	13	56.52%	23
M/WBE Sub	11	39.29%	17	60.17%	28

Small Business Center Alignment

As the Small Business Center prepares for it’s opening, the Business Inclusion and Development team work to align the City’s contract spend data with initiatives and programming that help small businesses grow their capacity so they can compete. Intentional data driven efforts supported by metrics will drive the transformation of the small business community in Dallas. An update on the implementation of the Small Business Center is forthcoming in the next 30-60 days.

Please feel free to contact me if you have any questions or should you require additional information.



Kimberly Bizer Tolbert
Chief of Staff to the City Manager

- c: T.C. Broadnax, City Manager
- Chris Caso, City Attorney
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- M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
- Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **City of Dallas Census and Redistricting Briefings Follow Up**

Below are responses to questions raised during the Census and Redistricting briefings held on Wednesday, October 20, 2021.

1. Please provide information on how total census counts are calculated.

Planning for the 2020 Census began before the 2010 Census had concluded. Beginning in January of 2020, the Census Bureau began its count of persons and households throughout the nation. This process included online questionnaires and dedicated phone lines in 13 languages. Paper questionnaires were mailed and hand-delivered to individuals, census workers visited households in remote areas to conduct the census in-person, and post cards were delivered reminding individuals to take part in the survey. Census takers also worked with service providers and visited homeless camps, as well as transient locations and other pre-identified locations where people are known to sleep, such as parks, under highway systems, rest stops, and all-night businesses. Census takers also counted people living in group housing, such as college dorms, nursing homes, and prisons.

Census takers follow up with individuals at every household that has not responded to the questionnaire. The Census Bureau uses other processes, such as checking administrative records and data, as well as imputation, to account for those they were unable to find, in order to produce a final census count. Typically, the counting process would have concluded by the end of July 2020, with the first official counts presented to the President at the end of the year. However, due to the pandemic, the schedule was delayed in 2020.

2. Please provide information on potential undercounts for the City of Dallas.

After census population totals are released, the Census Bureau evaluates the quality of the census. They look at how well they conducted the census, including operational quality metrics on how they collected the responses, and conduct a thorough review of census operations. The Census Bureau also asks outside experts to independently review their work.

The Census Bureau compares the census results to other ways of measuring the population. They compare the census results to estimates of the population, such as demographic analysis and their own population estimates.

Additionally, the Census Bureau conducts a Post-Enumeration Survey to measure how many people and housing units were missed or counted erroneously in the census. This process is currently ongoing.

DATE October 22, 2021

SUBJECT **City of Dallas Census and Redistricting Briefings Follow Up**

In December of this year, the highest elected official of state and local governments will receive notice about participating in the Count Question Resolution (CQR) operation. A method to assess potential data processing errors.

Another tool available to assess potential undercounts is the Special Census program, which allows government units to request a special recount at their cost. Please note that this program could also result in overcounts. The Special Census program will not be available until the Census Bureau wraps up all post-2020 Census operations, which will likely be late 2023/early 2024. **Please note that none of these programs will change the official 2020 Census results that must be used for apportionment or redistricting, which were presented to you on Wednesday.**

3. Please provide information on the qualifications of the ARCBridge Consultant team.

As a reminder, the City Council approved the contract with ARCBridge, Inc in June of this year. Below are the team members working on the City of Dallas redistricting project.

Sam Mathur, Program Manager: 35 years of IT experience and 20 years with ARCBridge as Program Manager. Worked for Freddie Mac and PRC Inc. for 22 years. Mr. Mathur is the CEO of ARCBridge.

Priti Mathur, Technical Lead and Demographer: 25+ years of redistricting and GIS experience. Worked for the Department of Justice civil rights division and Northrop Grumman. 22 years with ARCBridge. Currently leading redistricting projects in Miami-Dade and Los Angeles Counties.

Michael Burgess, Redistricting Analyst: 10+ Years with ARCBridge working with GIS data applications and database development.

Stephanie Dumann, Web Development: 10+ years Web Development experience and QA/QC analyst.

ARCBridge also works with a pool of GIS analysts with extensive GIS experience.

4. Please determine if the 2021 Redistricting Website and Mapping Tool Website are ADA Compliant.

The City of Dallas 2021 Redistricting Website is currently being reviewed for ADA compliance. Any recommendations for improvement that result from this review will be made to the website to ensure that it is accessible as possible.

The mapping tool being used for the redistricting endeavor was developed by a third party, not ARCBridge, Inc, and the tool is not ADA compliant. It is currently in wide-use throughout the country. For this reason, the third-party developers are unable to make changes to the public mapping tool software. We are currently exploring opportunities to modify how the colors are displayed in an effort to make the software more accessible.

October 22, 2021

City of Dallas Census and Redistricting Briefings Follow Up

5. Please provide the names of all City of Dallas staff that will be directly working on the Redistricting project.

Brett Wilkinson, Director, Office of Government Affairs
C.C. Gonzalez-Kurz, Manager, Office of Government Affairs
Chris Nolfi, Government Affairs Coordinator, Office of Government Affairs
Willow Sanchez, Sr. Assistant City Attorney, City Attorney's Office
Laura Morrison, Sr. Assistant City Attorney, City Attorney's Office

The ARCBridge, Inc. consulting team listed in No. 3 above are also considered redistricting commission staff.

This current list of redistricting commission staff is subject to change. We will notify the council of any changes to the makeup of the redistricting commission staff assigned to this project.

6. Please provide a meeting schedule for the 2021 Redistricting Commission.

A copy of the 2021 Redistricting Commission meeting schedule will be provided to the Mayor and City Council once that meeting schedule has been adopted by the Redistricting Commission. They are currently scheduled to discuss and approve an initial schedule at their next meeting on October 28, 2021.

Please contact me if you have any questions.



Kimberly Bizar Tolbert
Chief of Staff

- c:
- | | |
|--|--|
| T.C. Broadnax, City Manager | Jon Fortune, Assistant City Manager |
| Chris Caso, City Attorney | Joey Zapata, Assistant City Manager |
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| Majed A. Al-Ghafry, Assistant City Manager | Directors and Assistant Directors |

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **Upcoming Office of Homeless Solutions AGENDA ITEM #19 – HOME Investment Partnerships Program (“HOME”) American Rescue Plan Act (“ARPA”) Grant Funds**

City Council Agenda Item #19 is scheduled for approval on the October 27, 2021 City Council agenda. This item will authorize preliminary adoption of Substantial Amendment No. 2 to the FY 2021-22 Action Plan for the HOME Investment Partnerships Program (“HOME”) American Rescue Plan Act (“ARPA”) Grant Funds from the U.S. Department of Housing and Urban Development (“HUD”) for the Homelessness Assistance and Supportive Services (“HASS”) Program in the amount of \$21,376,123.00. This item will also authorize a public hearing to be held on December 8, 2021, to receive comments on the proposed use of funds.

The HOME-ARPA HASS Program provides funding for activities to benefit individuals or families who are homeless; at risk of homelessness; fleeing domestic violence, dating violence, sexual assault, stalking, or human trafficking; in populations where providing supportive services or assistance would prevent homelessness or would serve those with the greatest risk of housing instability; or veterans and families that include a veteran family member who falls within one of these groups.

HOME funds are typically administered through the Department of Housing and Neighborhood Revitalization; however, because the HOME-ARPA Grant Funds serves homeless and at-risk populations, the Office of Homeless Solutions (“OHS”) will take the lead on the management and administration of activities funded with HOME-ARPA funds.

Eligible activities under the HOME-ARPA HASS Program include:

- Tenant based rental assistance
- Development and support of affordable rental housing
- Supportive services
- Acquisition and development of non-congregate shelter units
- Administration and planning (up to 15%)
- Payment of operating expenses and/or capacity building for community housing development organizations (CHDOs) or other nonprofit organizations.

Based on immediate needs in the community to house persons experiencing homelessness (particularly unsheltered persons) as quickly as possible, and based on feedback received

DATE October 22, 2021
SUBJECT **Upcoming Office of Homeless Solutions AGENDA ITEM #19 – HOME Investment Partnerships Program (“HOME”) American Rescue Plan Act (“ARPA”) Grant Funds**

through OHS strategy sessions held between May - August 2021, OHS is proposing the following HOME-ARPA budget allocations for City Council approval on October 27:

Eligible Activity	Proposed Budget
Tenant Based Rental Assistance	\$10,135,085.00
Development and Support of Affordable Rental Housing	\$0.00
Supportive Services	\$7,476,195.00
Acquisition and Development of Non-Congregate Shelter	\$589,861.00
Administration and Planning	\$3,174,982.00
Nonprofit Operating Assistance	\$0.00
Nonprofit Capacity Building	\$0.00
Total – HOME-ARPA Allocation	\$21,376,123.00

Following preliminary adoption on October 27, 2021, the proposed HOME ARPA budget will be made available for public review and comment on or about October 28, 2021 through December 7, 2021. A summary of the Substantial Amendment No. 2 to the FY 2021-22 Action Plan for the HOME-ARPA Grant Funds will be published in the Dallas Morning News on or about November 10, 2021, to provide citizens an opportunity to submit written comments. The public hearing will be scheduled for December 8, 2021, followed by final adoption.

The agenda item was not included on the October 24, 2021 Housing and Homelessness Solutions Committee meeting agenda; therefore, this memo serves as a briefing memo for committee members.

Should you have any questions or need additional information at this time, please contact me or Christine Crossley, Director of Homeless Solutions at 972-358-1850 or via email at christine.crossley@dallascityhall.com.



Kimberly Bizer Tolbert
Chief of Staff to the City Manager

- c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
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M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **S&P Global Ratings Affirmed 'AA-' Rating and Stable Outlook for City of Dallas General Obligation Bonds – RATING ACTION**

On October 21, 2021, S&P Global Ratings (S&P) assigned its 'AA-' credit rating and stable outlook to the anticipated General Obligation Refunding and Improvement Bonds, Series 2021; Combination Tax and Revenue Certificates of Obligation, Series 2021; and Equipment Acquisition Contractual Obligation Notes, Series 2021, and affirmed the City's 'AA-' credit rating and stable outlook on outstanding general obligation bonds. S&P previously affirmed the City's rating on September 25, 2020.

S&P continues to affirm the rating reflective of “the strength of Dallas' local economy and tax base, which are bolstered by solid population and market value growth,” as well as “very strong management, with strong financial policies and practices,” “very strong budgetary flexibility,” “very strong liquidity,” and a “strong institutional framework.” S&P also notes their assessment of the City's credit weaknesses, including debt and contingent liability and budgetary performance, “with a slight operating deficit in the general fund but a slight operating surplus at the total governmental fund level in fiscal 2020.”

With an increasing focus on environmental, social, and governance factors (ESG), S&P's report also details current strategic actions the City has implemented to address potential risks associated with ESG factors, such as the appointment of a Chief of Equity and Inclusion and the City Council's approval of the City's first racial equity resolution in March 2021 to begin preparations of a comprehensive racial equity plan “which could alleviate community tension and support access to vulnerable populations.” The report also includes the security measures implemented to protect against potential cyber-attacks, such as the City leading the regional effort on the “construction of a Cyber Fusion Center, which unifies security functions such as threat intelligence, security automation, threat response, security orchestration, and incident response.” Definitively, S&P states, “we view the steps that Dallas is taking to mitigate ESG-related risks as a particular credit positive and believe that the city is favorably positioned from an ESG risk perspective to make needed policy changes to address issues as they arise.”

DATE October 22, 2021

SUBJECT **S&P Global Ratings Affirmed 'AA-' Rating and Stable Outlook for City of Dallas
General Obligation Bonds – RATING ACTION**

The rating decision by S&P is a positive indicator ahead of the competitive sale scheduled for November 4 and a testament to the City's efforts supporting a robust and stable credit profile. Attached is the rating action report provided by S&P.

Please let me know if you need additional information.


for M. Elizabeth Reich
Chief Financial Officer

[attachment]

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
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M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

RatingsDirect®

Summary:

Dallas; General Obligation

Primary Credit Analyst:

Andy A Hobbs, Dallas + 1 (972) 367 3345; Andy.Hobbs@spglobal.com

Secondary Contact:

Stephen Doyle, New York + 1 (214) 765 5886; stephen.doyle@spglobal.com

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Rating Action

Stable Outlook

Credit Opinion

Related Research

Summary:

Dallas; General Obligation

Credit Profile

US\$220.685 mil GO rfdg and imp bnnds ser 2021 dtd 11/19/2021 due 02/15/2042		
<i>Long Term Rating</i>	AA-/Stable	New
US\$45.6 mil combination tax rev certs of oblig ser 2021 dtd 11/19/2021 due 02/15/2032		
<i>Long Term Rating</i>	AA-/Stable	New
US\$27.025 mil equip acquisition contractual oblig ser 2021 due 02/15/2027		
<i>Long Term Rating</i>	AA-/Stable	New
Dallas GO		
<i>Long Term Rating</i>	AA-/Stable	Affirmed

Rating Action

S&P Global Ratings assigned its 'AA-' rating to the City of Dallas' anticipated \$220 million series 2021 general obligation (GO) refunding and improvement bonds, \$45 million series 2021 combination tax and revenue certificates of obligation, and \$27 million series 2021 equipment acquisition contractual obligations. At the same time, S&P Global Ratings affirmed its 'AA-' long-term and underlying ratings on Dallas' GO bonds outstanding. The outlook is stable.

The bonds and contractual obligations constitute direct obligations of the city, payable from and secured by a pledge of a direct and continuing ad valorem tax, within the limits prescribed by the law, on all taxable property within the city in an amount sufficient to provide for payment of principal of and interest on the bonds. The certificates are payable from and secured by a pledge of a combination of the levy and collection of a direct and continuing ad valorem tax, levied within the limits prescribed by law, on all taxable property within the city, as well as a limited pledge of the surplus revenues of the city's municipal drainage utility system in an amount not to exceed \$1,000. The maximum allowable ad valorem tax rate in Texas is \$2.50 per \$100 of assessed value (AV) with the portion dedicated to debt service limited to \$1.50. We view the limited-tax GO debt pledge on par with the city's general creditworthiness. The ad valorem taxes are not levied on a narrower or distinctly different tax base, and there are no limitations on the fungibility of resources available for the payment of debt service. Proceeds from the sales will refund existing debt for net present value savings as well as fund the construction of various projects and improvements throughout the city.

Credit overview

Despite the influence of the COVID-19 pandemic in 2020 and 2021, the ratings and outlook reflect the strength of Dallas' local economy and tax base, which are bolstered by solid population and market value growth, as well as ongoing activity in various sectors. Although the hospitality and travel sectors have been slower to recover, steady sales tax and property tax revenue growth supported stable fiscal performance in 2021 and an anticipated modest improvement in available general fund reserves. However, the city continues to face high fixed costs and weak funded status of its pension plans. If pension liabilities rise, the plans' funded status remains low, and costs continue to

escalate that cause near-term budgetary challenges, we could lower the rating.

The rating reflects our assessment of the city's:

- Strong economy, with access to a broad and diverse metropolitan statistical area (MSA);
- Very strong management, with strong financial policies and practices under our Financial Management Assessment (FMA) methodology;
- Weak budgetary performance, with a slight operating deficit in the general fund but a slight operating surplus at the total governmental fund level in fiscal 2020;
- Very strong budgetary flexibility, with an available fund balance in fiscal 2020 of 23% of operating expenditures;
- Very strong liquidity, with total government available cash at 65.4% of total governmental fund expenditures and 4.4x governmental debt service, and access to external liquidity we consider exceptional;
- Very weak debt and contingent liability profile, with debt service carrying charges at 15.0% of expenditures and net direct debt that is 121.4% of total governmental fund revenue, as well as a large pension and other postemployment benefit (OPEB) obligation and the lack of a plan to sufficiently address the obligation; and
- Strong institutional framework score.

Environmental, social, and governance factors

Our analysis encompasses our review of environmental, social, and governance (ESG) risks that the city faces and, in our view, Dallas does not face elevated ESG risk. Despite the city's susceptibility to some significant weather events, such as heavy storms, tornados, high winds, and drought, we do not view these risks as outside for the region. Dallas serves a significant population, as it is the ninth largest city in the U.S. However, we also do not view this as a particular or outside risk when compared with other issuers in the sector.

Dallas has implemented strategic actions to address potential risks associated with ESG factors. The city manager appointed a chief of equity and inclusion to the executive leadership team in July 2019. The city council approved the city's first racial equity resolution in March 2021. It directed the city manager to begin working with external stakeholders to prepare a comprehensive racial equity plan, which could alleviate community tension and support access to vulnerable populations.

The city has also implemented a host of security measures to protect against future cyber attacks, including working with the G20 Global Smart Cities Alliance to develop and implement a G20 Policy for Technology and Cybersecurity, which will be brought to the city council for review and adoption. The city is participating in development and construction of a Cyber Fusion Center, which unifies security functions such as threat intelligence, security automation, threat response, security orchestration, and incident response. The Cyber Fusion Center serves as a regional threat center for the greater Dallas-Fort Worth area in coordination with other municipalities and the Dallas Police Department. The city is also moving its web sites from the .com domain to the .gov domain, and will look to improve its data center operations.

Although previous governance risks related to the city's retirement fund weighed on the credit profile, modifications have tempered them and in time should have a positive influence on the city's overall pension outlook if assumptions

are met.

We view the steps that Dallas is taking to mitigate ESG-related risks as a particular credit positive and believe that the city is favorably positioned from an ESG risk perspective to make needed policy changes to address issues as they arise.

Stable Outlook

Downside scenario

If debt service, pension, and OPEB carrying charges increase to a level we view as unsustainable and negatively affect the city's financial metrics or performance, we could lower the rating. In addition, if weakness or deterioration in budgetary flexibility, performance, or liquidity is realized due to Dallas' high fixed costs (pension and debt), we could lower the rating.

Upside scenario

Should the city's large and rising pension liabilities, as well as annual pension costs, moderate, and should the funded status of the plans significantly improve to what we consider adequate, we could raise the rating.

Credit Opinion

Strong economy

We consider Dallas' economy strong. The city, with an estimated population of 1.4 million, is in Collin, Dallas, and Denton counties in the Dallas-Fort Worth-Arlington, TX MSA, which we consider broad and diverse. It has projected per capita effective buying income of 95.8% of the national level and per capita market value of \$114,234. Overall, market value grew by 5.8% over the past year to \$155.9 billion in 2022. The counties' weighted-average unemployment rate was 7.6% in 2020.

Dallas and the greater Dallas-Fort Worth MSA continue to draw population and businesses to the region. For fiscal 2022, the city's tax base increased to \$155.9 billion. Taxable values represent the 10th consecutive year of tax base growth. The value of new construction has increased by an average of 5.8% in the past five years. For fiscal 2022, approximately \$3.2 billion of value was attributable to new construction. Despite a modest year-over-year decline in sales tax collections in 2020 from 2019, current forecasts for 2021 indicate collections are exceeding fiscal 2019's. Although the pandemic is still an influencing factor, economic activity in the region is stable. Steady population (1.32 million) and job growth is also fueling stable economic indicators, which contributes to the rating outlook.

City officials report continued economic development throughout the city. Construction is nearing completion on a new \$100 million grocery fulfillment center in the Inland Port of southern Dallas. Kroger and Ocado Solutions are partnering on the project, which will employ 400 when operations begin in 2022. The Stack, a \$106 million mixed-use building, opened in 2021 in the Deep Ellum neighborhood. The 16-story building features retail space and 200,000 square feet of state-of-the-art class AA office space. Redevelopment of Red Bird Mall continues, and Chime Solutions has opened a new office in the mall. Other companies such as CBRE Group and AECOM have announced recent or upcoming relocations of global or corporate headquarters from California to Dallas. We expect the breadth and depth

of the Dallas economy will remain a positive credit factor.

Very strong management

We view the city's management as very strong, with strong financial policies and practices under our FMA methodology, indicating financial practices are strong, well embedded, and likely sustainable.

Dallas uses multiyear trends of certified property tax values, historical sales tax revenue trends, and other economic and revenue data, as well as outside sources to formulate the budget. Management provides monthly reports to city council and produces a year-end report that reflects expenditures, concurrent with publishing a comprehensive annual financial report. City staff prepares and presents long-range financial forecasts for the general and debt service funds, which are presented to council during the budget development process or during bond program development. The city maintains an inventory of capital needs that is updated annually. It has historically used a multiyear capital bond program to fund infrastructure improvements. Management also reports investment results quarterly to council, and it reviews the investment policy annually. The city's financial management performance criteria (FMPC) establish guidelines and targets for operating programs and cash-and-debt management, including minimum reserves, debt ratios, and restrictions on debt use and issuance. The FMPC is part of the budget development process, at year-end, and is part of GO bond program development. The city adheres to a reserve policy of not less than 50 days of expenditures. It has also developed Dallas 365, which comprises 35 performance measures organized by six key strategic priorities that it tracks and reports on to better inform decision-making throughout the year.

Weak budgetary performance

Dallas' budgetary performance is weak in our opinion. When factoring in 2020 pension contributions that fell \$62 million short of actuarial determined amounts, the city had a slight deficit operating result in the general fund of 1.1% of expenditures, but a slight surplus result across all governmental funds 0.9% in fiscal 2020. Weakening our view of budgetary performance is the city's deferral of significant pension expenditures. When not incorporating the shortfall of pension annual required contributions, the city would have realized a positive operating surplus in the general fund.

Dallas' stable fiscal performance in the past several years is a result of increasing revenues, prudent fiscal management and assumptions, and the city's adoption of the upcoming and subsequent fiscal year's budget. However, incorporated in the fiscal performance is the contribution deficiency in the city's employees retirement fund and police and fire pension fund. The combined contribution deficiency for 2020 was \$62.5 million, which materially affects the city's budgetary performance.

Dallas' fiscal 2021 forecast revenues for the year exceed budgeted expectations. While forecast expenditures also exceeded the budget, revenues modestly outpaced expenditures and the city anticipates adding about \$36 million to total fund balance at the end of the year, or an increase to \$272 million from \$235.9 million (total general fund balance including committed and restricted balance). An expanding property tax base, as well as strong sales tax growth, supported balanced operations for the year.

The city is receiving \$355.4 million in local recovery money. The city council discussed an allocation plan for American Rescue Plan Act funding during the 2022 budget process focused almost entirely on one-time expenditures. Dallas has appropriated \$282.5 million thus far.

Officials do not anticipate a significant drawdown in reserves for 2022; however, they do have priorities for the year that include improvements to public safety responsiveness by hiring 250 police officers in each of the next two years. Over the next two years, the city plans to invest \$300 million in street improvements, and increase the minimum wage for most city employees to \$15.50 per hour in 2022 and \$16.00 in 2023. For the fiscal 2022 budget, officials anticipate sales tax revenues to increase 2.5% to \$344.3 million, from the amended budget of \$336.0 million in fiscal 2021. They also anticipate solid gains in property tax collections based on market value growth. We expect stable future financial performance.

Very strong budgetary flexibility

Dallas' budgetary flexibility is very strong, in our view, with an available fund balance in fiscal 2020 of 23% of operating expenditures, or \$318.5 million.

The city continues its trend of adding to year-end available reserve balance, which remains what we consider very strong. Based on expectations for fiscal 2021 performance, officials anticipate general fund balance will increase.

Very strong liquidity

In our opinion, Dallas' liquidity is very strong, with total government available cash at 65.4% of total governmental fund expenditures and 4.4x governmental debt service in 2020. In our view, the city has exceptional access to external liquidity if necessary.

Supporting our view is the city's exceptional access to external liquidity based on frequent bond issuances, secured by various revenue streams, over the past 15 years. Given year-to-date budget performance trends, we do not anticipate deterioration in liquidity in the near term.

Very weak debt and contingent liability profile

In our view, Dallas' debt and contingent liability profile, including pension and OPEB obligations, is very weak. Total governmental fund debt service is 15.0% of total governmental fund expenditures, and net direct debt is 121.4% of total governmental fund revenue.

Dallas' fixed costs, including debt and pension costs, amounted to a high, in our opinion, 28.9% of expenditures for fiscal 2020, which influences our overall view of the debt and liability profile. We expect the city will continue to issue bonds for general infrastructure improvements should AV growth support such issuances. Incorporated into the debt profile are the city's contingent liabilities to make up any shortfalls in debt service coverage for both the Dallas Convention Center Hotel revenue bonds and the Downtown Dallas Development Authority tax increment revenue bonds. The city also has a commercial paper program through JPMorgan Chase Bank N.A. The notes have a total program authorization of \$350 million. Liquidity support is provided by JPMorgan Chase Bank through a revolving credit agreement.

Pension and OPEB liabilities:

In our opinion, a credit weakness is Dallas' large pension and OPEB obligation, without a plan in place that we think will sufficiently address the obligation. Combined required pension and actual OPEB contributions were 14.6% of total governmental fund expenditures in 2020. Of that amount, 13.9% represented required contributions to pension obligations, and 0.7% represented OPEB payments. The city made 78% of its required pension contribution in 2020.

The funded ratio of the largest pension plan is 43.5%.

We consider the high contributions, as well as continued contribution shortfalls compared with the actuarially determined contribution (ADC), a credit weakness. Dallas' combined total pension and OPEB contributions for fiscal 2020 were 14.6% of governmental expenditures (13.9% for pension alone). Despite significant structural changes to the pension plans, we anticipate pension obligations will remain a source of pressure for Dallas. Pension contribution rates fixed by statute are high and still insufficient based on ADC rates. OPEB closed to new participants, and thus, represents a comparatively smaller liability for the city. Dallas provides benefits to its employees primarily via the following defined-benefit retirement plans, as of fiscal 2020:

- Employees' Retirement Fund (ERF): 64.7% funded (Dec. 31, 2019) using a 5.9% discount rate, with a net pension liability of \$2.0 billion down from \$2.26 billion in 2019.
- Dallas Police and Fire Pension System (Combined Plan): 43.5% funded using a 7.25% discount rate, with a net pension liability of \$2.67 billion up from \$2.5 billion in 2019; and
- OPEB: 0% funded, with a net OPEB liability of \$531 million.

We consider the funded levels of both pension plans to be poor. The assumed return rate was lowered to 7.25% for ERF and to 7.0% for the Combined Plan, which is comparatively less risk than previous assumptions; however, the change led to lower funded levels for fiscal 2020. The ERF discount rate is lower than the assumed return due to a projected asset depletion date under Governmental Accounting Standards Board calculations.

The previous changes to Dallas' pension plans are an improvement to funding discipline, but we expect it will be several years until funding progress materially improves. For fiscal 2019, the city paid 73% and 97% of the ADC for ERF and the Combined Plan, respectively. The 2020 ADC for the ERF plan is calculated using an open period and a 30-year length that we view negatively, and a level percent of payroll basis (2.5% for ERF and 2.5% for the Combined Plan) that defers contributions to the future. Dallas Police and Fire changed its contribution policy to a closed 25-year funding of the unfunded accrued liability for 2020, and in future years, there is a 20-year amortization of gains and losses. These contributions were not only well below our minimum funding progress metric guideline, but also below static funding, which indicates increasing unfunded liabilities if all assumptions are met. Furthermore, the Combined Plan is expected to have supplemental contributions expire by fiscal 2025, though an actuarial review is scheduled. This funding discipline is weak and is likely to be insufficient, leading to weakening funded levels for the foreseeable future unless additional funding requirements are implemented in the future.

The OPEB plan is funded on a pay-as-you-go basis and discontinued offering subsidized retiree health care for employees hired after Jan. 1, 2010. The city moved the post-65 retirees to fully insured plans, which has been cost effective. The change allowed for a lowering of the claims cost assumption and reduced the overall liability of the plan. Dallas also updated its governing documents to ensure clarity of eligibilities as well as to increase efficiencies. Based on plan assumptions, as well as some recent changes to the plan, we believe the overall liability will continue to slowly decrease over time.

Strong institutional framework

The institutional framework score for Texas municipalities is strong.

Related Research

Through The ESG Lens 2.0: A Deeper Dive Into U.S. Public Finance Credit Factors, April 28, 2020

Ratings Detail (As Of October 21, 2021)		
Dallas comb tax and rev certs of oblig ser 2020 due 02/15/2030		
<i>Long Term Rating</i>	AA-/Stable	Affirmed
Dallas taxable GO (AGM) (SEC MKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (AGM)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (AGM)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (BAM) (SECMKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (BAM) (SECMKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (BAM) (SECMKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (BAM) (SECMKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (BAM) (SECMKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (BAM) (SECMKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed
Dallas GO (BAM) (SEC MKT)		
<i>Unenhanced Rating</i>	AA-(SPUR)/Stable	Affirmed

Many issues are enhanced by bond insurance.

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors, have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at www.standardandpoors.com for further information. Complete ratings information is available to subscribers of RatingsDirect at www.capitaliq.com. All ratings affected by this rating action can be found on S&P Global Ratings' public website at www.standardandpoors.com. Use the Ratings search box located in the left column.

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Memorandum



CITY OF DALLAS

DATE October 20, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021 – Bond Sale Results

On October 19, 2021, the City held a negotiated sale of the Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021 (the “Bonds”). The market was particularly competitive and opened with a weak tone. However, the sale was received with overwhelming demand and the transaction received orders for more than ten times the par amount of the transaction for a total of \$2.5 billion in priority orders. Specifically, 50 total accounts placed orders with seven accounts placing over \$100 million in orders each, including Vanguard who submitted orders for the entire deal, a rare feat in pricing. The substantial volume of orders allowed the underwriters to reduce yields on the Bonds from four to fifteen basis points across the maturity structure of the deal. Final pricing resulted in a par amount of \$232.9 million and bond premium of \$27.7 million. The final true interest cost was 2.68 percent, down from the original estimate of 2.75 percent in August. Overall, total savings are \$70.5 million with net present value savings of \$53.2 million, or approximately \$4.1 million savings annually.

On September 9, City Council approved a resolution authorizing the issuance of Civic Center Convention Complex Revenue Refunding and Improvement Bonds, Series 2021, sold as Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021 to reflect the pledge on the bonds, in an amount not to exceed \$270,000,000 to refund outstanding Civic Center Convention Complex Revenue Refunding and Improvement Bonds, Series 2009 to leverage current market savings. Prior to the issuance of the bonds, the City received a rating of ‘A (Stable)’ from S&P Global Ratings and ‘A+ (Stable)’ in a new rating from Fitch Ratings.

This transaction was a success for the City and the Kay Bailey Hutchison Convention Center Dallas. The positive ratings of the Bonds credit and the market’s strong response to the sale speaks to the confidence in the hotel and tourism industry in the City of Dallas. The outcome of this sale is yet another example of the City’s resiliency in areas particularly vulnerable to the pandemic. Thank you for your continued support.

Please let me know if you need additional information.

A handwritten signature in blue ink, appearing to read 'M. Reich'.

for M. Elizabeth Reich
Chief Financial Officer

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizzor Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development & Neighborhood Services
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **Budget Accountability Report – August 2021**

Please find attached the August Budget Accountability Report (BAR) based on information through August 31. As a reminder, this report combines the Financial Forecast Report (FFR), Dallas 365, and Budget Initiative Tracker into a single monthly report.

Please note the appropriation changes you approved on June 9 and September 9 are included in this report. You can view all published reports on the [Financial Transparency website](#).

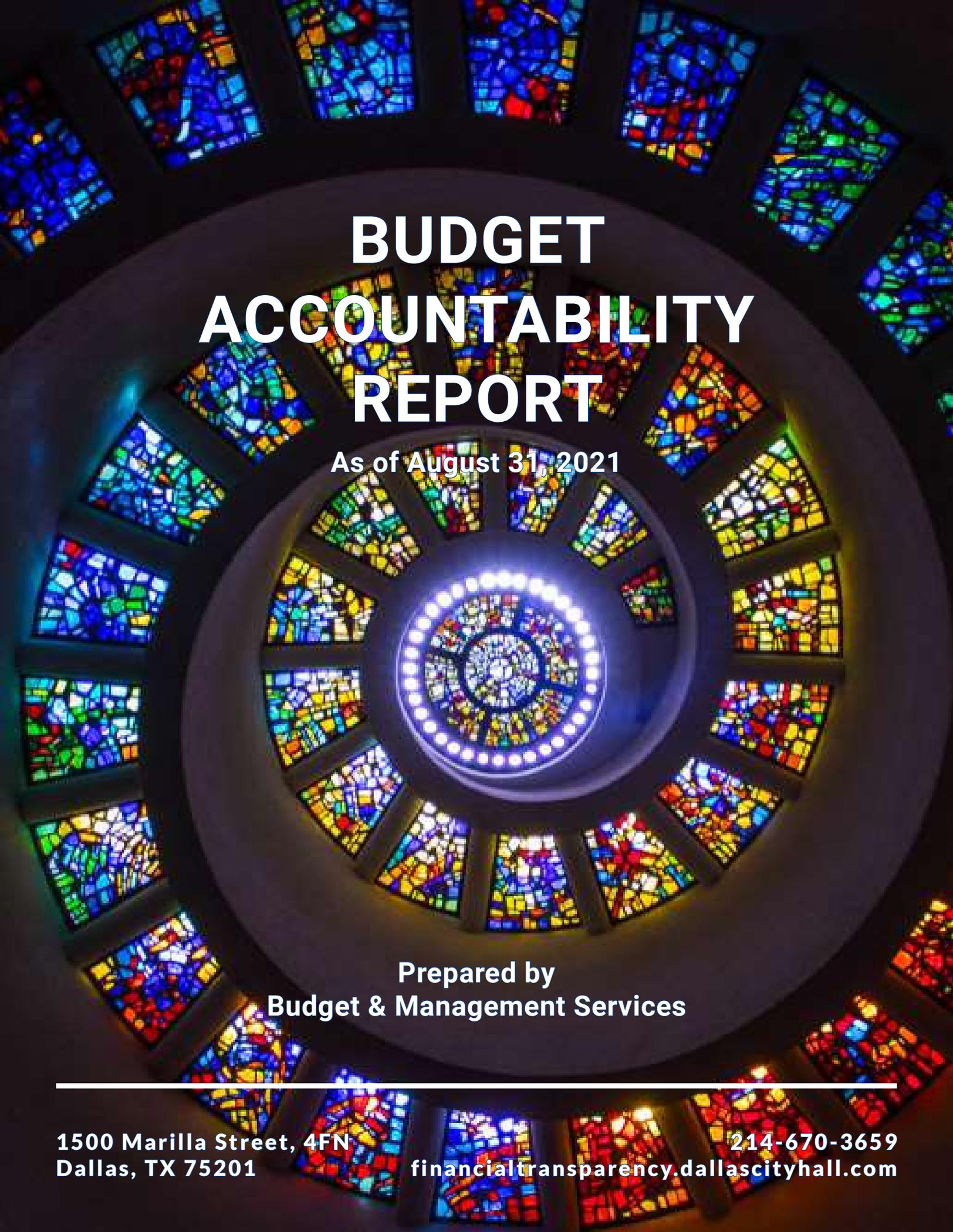
If you have any questions, please contact Jack Ireland, Director of Budget and Management Services.

for 
M. Elizabeth Reich
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors



BUDGET ACCOUNTABILITY REPORT

As of August 31, 2021

**Prepared by
Budget & Management Services**

**1500 Marilla Street, 4FN
Dallas, TX 75201**

**214-670-3659
financialtransparency.dallascityhall.com**

EXECUTIVE SUMMARY

Financial Forecast Report

Operating Fund	Year-End Forecast vs. Budget	
	Revenues	Expenses
General Fund	✓	✓
Aviation	✓	✓
Convention and Event Services	16.5% under budget	16.5% under budget
Municipal Radio	32.6% under budget	10.9% under budget
Sanitation Services	✓	✓
Storm Drainage Management	✓	✓
Sustainable Development and Construction	12.2% over budget	✓
Dallas Water Utilities	✓	✓
Information Technology	✓	✓
Radio Services	✓	9.6% under budget
Equipment and Fleet Management	✓	✓
Express Business Center	✓	✓
Bond and Construction Management	14.0% under budget	14.0% under budget
9-1-1 System Operations	8.1% over budget	✓
Debt Service	✓	✓

✓ YE forecast within 5% of budget

Dallas 365

Year-to-Date

✓ 15
On Target

! 8
Near Target

✗ 12
Not on Target

Year-End Forecast

✓ 21
On Target

! 5
Near Target

✗ 9
Not on Target

Budget Initiative Tracker

● 29
Complete

! 2
At Risk

✓ 4
On Track

✗ 0
Canceled

FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through August 31, 2021, for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 23, 2020, effective October 1, 2020, through September 30, 2021. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2021. The variance is the difference between the FY 2020-21 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through August 31, 2021.

	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Beginning Fund Balance	\$235,992,351	\$235,992,351		\$250,424,498	\$14,432,147
Revenues	1,437,039,483	1,481,897,935	1,350,039,049	1,497,701,430	15,803,495
Expenditures	1,437,039,483	1,481,897,935	1,305,852,958	1,467,037,824	(14,860,111)
Ending Fund Balance	\$235,992,351	\$235,992,351		\$281,088,104	\$45,095,753

Fund Balance. As of August 31, 2021, the beginning fund balance for the adopted and amended budgets and YE forecast reflects the FY 2019-20 audited unassigned ending fund balance and includes FY 2019-20 YE savings.

Revenues. Through August 31, 2021, General Fund revenues are projected to be \$15,803,000 over budget primarily due to sales tax (\$14,307,000) and property tax (\$15,650,000) revenues forecast to be over budget. This is partially offset by operating transfers in projected to be \$21,383,000 under budget.

Expenditures. Through August 31, 2021 General Fund expenditures are projected to be \$14,860,000 under budget primarily due to salary savings from vacant non-uniform positions across all General Fund departments.

FY 2020-21 Amended Budget. City Council amended the General Fund budget on June 9, 2021, by ordinance #31884 for mid-year appropriation adjustments. City Council further amended the General Fund budget on September 9, 2021 by ordinance #31986 for end-of-year appropriation adjustments.

June 9, 2021 revenue adjustments include:

- \$8,749,000 increase in Sales Tax

June 9, 2021 expense adjustments include:

- \$6,278,000 increase in Building Services
- \$822,000 increase in Elections
- \$1,649,000 increase in Code Compliance

September 9, 2021 revenue adjustments include:

- \$30,938,000 increase in Sales Tax
- \$5,171,000 increase in Property Tax

September 9, 2021 expense adjustments include:

- \$80,000 decrease in Budget and Management Services
- \$10,791,000 increase in Building Services
- \$75,000 decrease in City Auditor's Office
- \$100,000 decrease in City Controller's Office
- \$200,000 decrease in Independent Audit
- \$68,000 increase in City Secretary's Office
- \$32,000 increase in Elections
- \$25,000 decrease in Civil Service
- \$50,000 decrease in Code Compliance
- \$500,000 decrease in Court and Detention Services
- \$8,555,000 increase in Dallas Fire -Rescue
- \$13,101,000 increase in Dallas Police Department
- \$100,000 decrease in Housing and Neighborhood Revitalization
- \$100,000 increase in Judiciary
- \$300,000 decrease in Library
- \$264,000 increase in Office of Management Services
- \$7,181,000 increase in Non-Departmental
- \$75,000 decrease in Office of Arts and Culture
- \$87,000 increase in Office of Data Analytics and Business Intelligence
- \$611,000 increase in Park and Recreation
- \$100,000 decrease in Planning and Urban Design
- \$50,000 decrease in Procurement Services
- \$375,000 decrease in Public Works
- \$200,000 decrease in Sustainable Development and Construction
- \$450,000 decrease in Transportation
- \$2,000,000 decrease in Salary and Benefit Stabilization

FY 2020-21 Financial Forecast Report

GENERAL FUND REVENUE

Revenue Category	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Property Tax ¹	\$825,006,993	\$830,178,309	\$845,464,001	\$845,828,526	\$15,650,217
Sales Tax ²	296,324,365	336,011,501	259,928,827	350,318,262	14,306,761
Franchise and Other	115,907,401	115,907,401	105,963,632	120,975,455	5,068,054
Charges for Services	105,618,133	105,618,133	77,106,010	103,810,226	(1,807,907)
Fines and Forfeitures ³	23,554,646	23,554,646	22,647,640	24,988,725	1,434,079
Operating Transfers In ⁴	42,410,021	42,410,021	12,437,586	21,027,322	(21,382,699)
Intergovernmental ⁵	12,111,533	12,111,533	9,828,391	13,529,549	1,418,016
Miscellaneous ⁶	6,716,212	6,716,212	10,680,364	10,820,371	4,104,159
Licenses and Permits	5,023,871	5,023,871	4,514,557	4,934,953	(88,918)
Interest ⁷	4,366,308	4,366,308	1,468,041	1,468,041	(2,898,267)
Total Revenue	\$1,437,039,483	\$1,481,897,935	\$1,350,039,049	\$1,497,701,430	\$15,803,495

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

1 Property Tax. City Council increased the property tax budget by \$5,171,000 on September 9 as part of the end-of-year appropriations adjustment process. Revenues are forecast to be \$15,650,000 over budget primarily because supplemental property values are significantly higher than the certified values due to a record number of protests at the time of certification.

2 Sales Tax. City Council increased the sales tax budget by \$8,749,000 on June 9 as part of the mid-year appropriations adjustment process. The budget was increased again by \$30,938,000 on September 9 through the end-of-year appropriations adjustment process. The year-end forecast has been revised to \$350,318,000 to reflect continued strong growth. The forecast includes \$4,200,000 received from the Texas Comptroller this year as part of audit findings from prior years (\$2,500,000 in December and \$1,700,000 in February).

3 Fines and Forfeitures. Revenues are forecast to be \$1,434,000 over budget primarily due to an increase in civil citation payments and dispositions.

4 Operating Transfers In. Revenues are forecast to be \$21,383,000 under budget primarily because General Fund revenue is forecast to exceed the budgeted amount, eliminating the need for the Sports Arena and Revenue Stabilization Fund transfers.

5 Intergovernmental Revenues are forecast to be \$1,418,000 over budget primarily due to larger-than-budgeted payments through DFW Airport revenue-sharing agreements.

6 Miscellaneous. Revenues are forecast to be \$4,104,000 over budget primarily due to auction sales exceeding budget by \$4,517,000.

7 Interest. Revenues are forecast to be \$2,898,000 under budget primarily due to the Federal Reserve lowering interest rates.

FY 2020-21 Financial Forecast Report

GENERAL FUND EXPENDITURES

Expenditure Category	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Civilian Pay	\$241,523,414	\$239,251,377	\$196,868,811	\$217,797,080	(\$21,454,297)
Civilian Overtime	7,514,598	7,415,838	9,630,067	10,922,569	3,506,731
Civilian Pension	33,844,770	33,683,806	28,169,579	31,397,292	(2,286,514)
Uniform Pay	481,652,999	479,350,661	433,453,452	476,713,800	(2,636,861)
Uniform Overtime	30,835,323	54,862,512	54,715,531	59,316,050	4,453,538
Uniform Pension	167,665,603	167,665,603	151,823,605	168,814,884	1,149,281
Health Benefits	72,562,299	72,613,814	55,345,558	72,613,814	0
Workers Comp	16,977,554	16,977,554	16,977,554	16,977,904	350
Other Personnel Services	11,738,318	11,568,604	10,654,332	11,536,270	(32,334)
Total Personnel Services¹	1,064,314,878	1,083,389,770	957,638,490	1,066,089,665	(17,300,107)
Supplies ²	74,443,068	72,956,954	59,200,604	77,444,654	4,487,700
Contractual Services ³	405,650,955	429,035,624	346,839,797	431,879,197	2,843,573
Capital Outlay ⁴	11,244,563	15,008,933	15,373,258	17,572,678	2,563,745
Reimbursements ⁵	(118,613,981)	(118,493,346)	(73,199,191)	(125,948,372)	(7,455,026)
Total Expenditures	\$1,437,039,483	\$1,481,897,935	\$1,305,852,958	\$1,467,037,822	(\$14,860,111)

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

1 Personnel Services. Personnel services are forecast to be \$17,300,000 under budget primarily due to salary savings from non-uniform employees across all General Fund departments.

2 Supplies. Supplies are forecast to be \$4,488,000 over budget primarily due to an increase in maintenance on DFR fleet for apparatus/ambulances, the purchase of medical PPE and usage of medical supplies for staff at COVID-19 vaccination clinics, higher-than-budgeted uniform and equipment expenses for existing DPD uniform employees, and a Housing Street Reconstruction project that will be fully reimbursed by Community Development Block Grant (CDBG) funds within the Public Works Department.

3 Contractual Services. Contractual services are forecast to be \$2,844,000 over budget due to maintenance work related to COVID-19 not completed by December 30, repairs related to the winter storm which are not eligible for insurance reimbursement, various concrete projects completed by a contractor due to Public Works (PBW) staff working on a Housing Street Reconstruction project that will be fully reimbursed by CDBG funds. This is partially offset by savings in master lease drawdowns and a reduced annual TIF district payment, and a reduction in the annual payment to Dallas County for the jail contract due to delays in contract execution.

4 Capital Outlay. Capital outlays are forecast to be \$2,564,000 over budget due to the purchase of a new generator for the jail facility (\$350,000), refrigerant replacement (\$415,000), and the replacement of HVAC units at multiple locations.

VARIANCE NOTES

5 Reimbursements. Reimbursements are forecast to be \$7,455,000 better than budget due to an unbudgeted reimbursement from Community Development Block Grant funds to cover a street operations project (\$3,600,000) and ARPA reimbursements for DPD's (\$3,600,000) and DFR's (\$2,260,000) vaccination efforts.

FY 2020-21 Financial Forecast Report

GENERAL FUND EXPENDITURES

Expenditure by Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
Budget and Management Services ¹	\$4,172,709	\$4,092,709	\$3,332,972	\$3,825,642	(\$267,067)
Building Services ²	23,397,410	40,466,575	31,029,505	40,465,879	(696)
City Attorney's Office	16,978,300	16,978,300	14,784,361	16,678,617	(299,683)
City Auditor's Office ³	3,123,860	3,048,860	2,548,137	2,870,599	(178,261)
City Controller's Office ⁴	8,004,574	7,904,574	7,280,155	7,678,405	(226,169)
Independent Audit ⁵	945,429	745,429	745,000	745,000	(429)
City Manager's Office	2,918,134	2,918,134	2,558,113	2,874,488	(43,646)
City Secretary's Office ⁶	2,886,027	2,954,027	2,572,037	2,920,212	(33,815)
Elections ⁷	1,106,896	1,960,528	1,928,494	1,945,027	(15,501)
Civil Service ⁸	2,946,744	2,921,744	2,268,792	2,588,490	(333,254)
Code Compliance ⁹	32,209,414	33,808,725	27,830,095	33,108,257	(700,468)
Court and Detention Services ¹⁰	23,811,595	23,311,595	18,271,336	21,531,931	(1,779,664)
Jail Contract ¹¹	9,547,117	9,547,117	4,773,558	4,773,558	(4,773,559)
Dallas Animal Services ¹²	15,314,969	15,314,969	13,248,184	14,766,315	(548,654)
Dallas Fire-Rescue ¹³	315,544,933	324,099,522	293,071,166	324,095,913	(3,609)
Dallas Police Department ¹⁴	513,535,030	526,635,631	480,598,470	526,508,896	(126,735)
Housing and Neighborhood Revitalization ¹⁵	3,587,062	3,487,062	2,345,678	3,275,328	(211,734)
Human Resources	6,055,192	6,055,192	5,243,649	5,989,695	(65,497)
Judiciary ¹⁶	3,663,199	3,763,199	3,233,217	3,639,738	(123,461)
Library ¹⁷	32,074,999	31,774,999	26,394,076	31,417,889	(357,110)
Management Services					
311 Customer Service Center ¹⁸	4,639,768	4,439,768	2,910,932	4,365,056	(74,712)
Communications, Outreach, and Marketing ¹⁹	2,295,750	2,195,750	1,662,145	1,887,299	(308,451)
Emergency Management Operations ²⁰	1,152,959	1,726,959	1,324,497	1,576,889	(150,070)
Office of Community Care ²¹	8,415,504	8,165,505	4,503,185	8,117,923	(47,582)
Office of Community Police Oversight ²²	545,133	545,133	325,157	466,077	(79,056)
Office of Environmental Quality and Sustainability	4,247,434	4,247,433	4,188,217	3,845,077	(402,356)
Office of Equity and Inclusion ²³	2,401,046	2,641,135	2,001,718	2,332,873	(308,262)
Office of Government Affairs	937,370	937,370	830,404	896,228	(41,142)
Office of Historic Preservation ²⁴	728,797	728,797	573,049	653,209	(75,588)
Office of Homeless Solutions	12,364,516	12,364,516	8,933,812	12,248,866	(115,650)
Office of Integrated Public Safety Solutions ²⁵	3,393,814	3,393,814	2,030,011	2,215,100	(1,178,714)
Mayor and City Council	5,140,653	5,140,653	4,460,495	5,016,617	(124,036)
Non-Departmental ²⁶	113,461,571	120,642,636	101,149,734	120,617,095	(25,541)
Office of Arts and Culture ²⁷	20,204,697	20,129,697	19,660,976	20,129,425	(272)
Office of Data Analytics and Business Intelligence ²⁸	1,261,913	1,348,913	1,224,144	1,163,199	(185,714)
Office of Economic Development	5,442,727	5,442,727	4,669,515	5,432,714	(10,013)
Park and Recreation ²⁹	94,313,446	94,924,446	84,636,551	94,018,869	(905,577)
Planning and Urban Design ³⁰	3,312,735	3,212,735	2,636,551	3,002,226	(210,509)
Procurement Services ³¹	3,018,085	2,968,085	2,430,690	2,831,227	(136,858)
Public Works ³²	76,141,197	75,766,197	71,435,813	75,453,850	(312,347)
Sustainable Development and Construction ³³	1,868,980	1,668,980	2,149,863	1,593,202	(75,778)
Transportation ³⁴	43,105,575	42,655,575	33,236,282	42,652,702	(2,873)
Total Departments	1,430,217,263	1,477,075,715	1,301,030,738	1,462,215,604	(14,860,111)
Financial Reserves	0	0	0	0	0
Liability/Claims Fund Transfer	4,822,220	4,822,220	4,822,220	4,822,220	0
Salary and Benefit Stabilization ³⁵	2,000,000	0	0	0	0
Total Expenditures	\$1,437,039,483	\$1,481,897,935	\$1,305,852,958	\$1,467,037,824	(\$14,860,111)

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

1 Budget and Management Services. City Council decreased BMS' budget by \$80,000 on September 9 by ordinance #31986. BMS is forecast to be \$267,000 under budget primarily due to salary savings.

2 Building Services. City Council increased BSD's budget by \$6,278,000 on June 9 by ordinance #31884 for maintenance and repair of City facilities and by \$10,791,000 on September 9 by ordinance #31986 for additional major maintenance transfers and unbudgeted repairs due to Winter Storm Uri not considered insurable.

3 City Auditor's Office. City Council decreased AUD's budget by \$75,000 on September 9 by ordinance #31986 due to a lower-than-anticipated contract expenses and salary savings.

4 City Controller's Office. City Council decreased CCO's budget by \$100,000 on September 9 by ordinance #31986 due to salary savings.

5 Independent Audit. City Council decreased IND's budget by \$200,000 due to a lower-than-anticipated contract expense associated with the City's annual independent audit.

6 City Secretary's Office. City Council increased SEC's budget by \$68,000 on September 9 by ordinance #31986 due to termination payouts.

7 Elections. City Council increased the Elections budget by \$822,000 on June 9 by ordinance #31884 due to a higher-than-anticipated contract expense with Dallas, Collin, and Denton counties for the May election and further increased the Elections budget by \$32,000 on September 9 by ordinance #31986 due to the June run-off election and advertising.

8 Civil Service. City Council decreased CVS' budget by \$25,000 on September 9 by ordinance #31986 due to salary savings. CVS is forecasted to be \$333,000 under budget primarily due to salary savings caused by 6 vacant positions.

9 Code Compliance. City Council increased CCS' budget by \$1,649,000 on June 9 by ordinance #31884 to add 34 positions to be assigned to census tracts. City Council decreased CCS' budget by \$50,000 on September 9 by ordinance #31884 due to salary savings.

10 Court and Detention Services. City Council decreased CTS' budget by \$500,000 on September 9 by ordinance #31986 due to salary savings. CTS is projected to be \$1,780,000 under budget due to salary savings associated with 61 vacant positions and a lower-than-anticipated number of ad hoc department requests for security services partially offset by a loss in reimbursement for security services caused by cancelled events.

11 Jail Contract. The Jail Contract is forecast to be \$4,774,000 under budget due to delays in executing the contract with Dallas County.

12 Dallas Fire-Rescue. City Council increased DFR's budget by \$8,555,000 on September 9 by ordinance #31986 due to increased overtime for sworn positions, medical supplies, parts for fleet repair/maintenance, and a decreased reimbursement from Aviation (AVI).

13 Dallas Police Department. City Council increased DPD's budget by \$13,101,000 on September 9, 2021 by ordinance #31986 due to overtime for sworn positions associated with a greater focus on crime suppression efforts and higher than budgeted expenses for uniforms and equipment that have since been filled.

VARIANCE NOTES

14 Housing and Neighborhood Revitalization. City Council decreased HOU's budget by \$100,000 on September 9 by ordinance #31986. HOU is projected to be \$212,000 under budget due to prior vacancies that have since been filled.

15 Judiciary. City Council increased CTJ's budget by \$100,000 on September 9 by ordinance #31986 due to a higher-than-budgeted translation services expenses.

16 Library. City Council decreased LIB's budget by \$300,000 on September 9 by ordinance #31986 due to salary savings.

17 311 Customer Service Center. City Council decreased 311's budget by \$200,000 on September 9 by ordinance #31986 due to salary savings associated with 21 vacant positions.

18 Communications, Outreach, and Marketing. City Council decreased COM's budget by \$100,000 on September 9 by ordinance #31986 due to salary savings and usage of CARES funding earlier in the fiscal year for Audiovisual and PC equipment upgrades.

19 Emergency Management Operations. City Council increased OEM's budget by \$574,000 on September 9 by ordinance #31986 due to contracts with private bus companies for mobile warming services and other unbudgeted severe weather expenses during Winter Storm Uri.

20 Office of Community Care. City Council decreased OCC's budget by \$250,000 on September 9 by ordinance #31986 due to lower-than-anticipated contract expenses associated with various facility closures.

21 Office of Community Police Oversight. OCPO is projected to be \$79,000 under budget due to salary savings associated with two vacant positions.

22 Office of Equity and Inclusion. City Council increased OEI's budget by \$240,000 on September 9 by ordinance #31986 due to unbudgeted termination payouts and contractual expenses for consultant contract for the Racial Equity Plan.

23 Office of Government Affairs. OGA is projected to be \$41,000 under budget due to salary savings associated with three vacant positions.

24 Office of Historic Preservation. OHP is projected to be \$76,000 under budget due to salary savings associated with one vacant position.

25 Office of Integrated Public Safety Solutions. IPSS is projected to be \$1,179,000 under budget due to salary savings associated with 25 vacant positions which is partially offset by the purchase of vehicles for the Mobile Crisis Response and the RIGHT Care Teams.

26 Non-Departmental. City Council increased Non-D's budget by \$7,181,000 on September 9 by ordinance #31986 due to an appropriation of excess revenue to be transferred to the Revenue Stabilization Fund to be used in a future year (FY24 and beyond).

27 Office of Arts and Culture. City Council decreased OAC's budget by \$75,000 on September 9 by ordinance #31986 for salary savings.

28 Office of Data Analytics and Business Intelligence. City Council increased DBI's budget by \$87,000 on September 9 by ordinance #31986 due to unbudgeted internal service charges and temporary staffing.

VARIANCE NOTES

29 Park and Recreation. City Council increased PKR's budget by \$611,000 on September 9 by ordinance #31986 due to unbudgeted repairs associated with Winter Storm Uri that are not considered insurable.

30 Planning and Urban Design. City Council decreased PUD's budget by \$100,000 on September 9 by ordinance #31986 due to salary savings associated with four vacant positions.

31 Procurement Services. City Council decreased POM's budget by \$50,000 on September 9 by ordinance #31986. POM is forecast to be \$137,000 under budget primarily due to salary savings associated with six vacant positions.

32 Public Works. City Council decreased PBW's budget by \$375,000 due to salary savings associated with 102 vacant positions.

33 Sustainable Development and Construction. City Council decreased DEV's budget by \$200,000 on September 9 by ordinance #31986. DEV is projected to be \$76,000 under budget primarily due to a delay in processing FY 2019-20 reimbursements from the Water Utilities and Building Inspection funds.

34 Transportation. City Council decreased TRN's budget by \$450,000 on September 9 by ordinance #31986 due to salary savings associated with 30 vacant positions.

35 Salary and Benefit Stabilization. The FY 2020-21 Ordinance authorizes the City Manager to transfer appropriations from S&B to any department as allowed by City Charter Chapter XI (Sec. 3), of which, \$71,000 was transferred to SEC and OEI. City Council reallocated the remaining \$1,929,000 S&B budget due to savings in the FY 2020-21 End of Year Ordinance.

FY 2020-21 Financial Forecast Report

ENTERPRISE FUNDS

Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
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AVIATION¹

Beginning Fund Balance	\$0	\$0		\$15,319,809	\$15,319,809
Total Revenues	112,758,320	119,164,299	122,618,310	136,352,549	17,188,250
Total Expenditures	112,758,320	119,164,299	103,217,982	119,164,299	0
Ending Fund Balance	\$0	\$0		\$32,508,059	\$32,508,059

CONVENTION AND EVENT SERVICES²

Beginning Fund Balance	\$57,091,833	\$57,091,833		\$39,553,867	(\$17,537,966)
Total Revenues	85,832,581	85,832,581	56,251,881	71,661,507	(14,171,074)
Total Expenditures	85,832,581	85,832,581	54,008,634	71,661,507	(14,171,074)
Ending Fund Balance	\$57,091,833	\$57,091,833		\$39,553,867	(\$17,537,966)

MUNICIPAL RADIO³

Beginning Fund Balance	\$685,965	\$685,965		\$725,264	\$39,299
Total Revenues	1,911,000	1,911,000	1,171,993	1,287,438	(623,562)
Total Expenditures	1,875,612	1,875,612	1,471,484	1,671,818	(203,794)
Ending Fund Balance	\$721,353	\$721,353		\$340,884	(\$380,469)

SANITATION SERVICES⁴

Beginning Fund Balance	\$33,204,530	\$33,204,530		\$22,151,461	(\$11,053,069)
Total Revenues	127,068,910	127,068,910	118,342,619	127,469,310	400,400
Total Expenditures	128,413,418	131,628,920	95,706,459	131,628,920	0
Ending Fund Balance	\$31,860,022	\$28,644,520		\$17,991,851	(\$10,652,669)

STORM DRAINAGE MANAGEMENT– DALLAS WATER UTILITIES⁵

Beginning Fund Balance	\$9,918,699	\$9,918,699		\$10,383,149	\$464,450
Total Revenues	66,355,747	66,355,747	63,332,109	66,355,747	0
Total Expenditures	66,329,747	68,829,747	38,402,594	68,829,747	0
Ending Fund Balance	\$9,944,699	\$7,444,699		\$7,909,149	\$464,450

SUSTAINABLE DEVELOPMENT AND CONSTRUCTION⁶

Beginning Fund Balance	\$47,421,969	\$47,421,969		\$51,667,089	\$4,245,120
Total Revenues	33,644,751	33,644,751	34,014,984	37,747,695	4,102,944
Total Expenditures	36,544,104	38,544,104	33,414,720	36,915,765	(1,628,339)
Ending Fund Balance	\$44,522,616	\$42,522,616		\$52,499,019	\$9,976,403

WATER UTILITIES⁷

Beginning Fund Balance	\$140,647,348	\$140,647,348		\$131,522,556	(\$9,124,792)
Total Revenues	692,146,200	692,146,200	598,626,865	670,038,592	(22,107,608)
Total Expenditures	714,778,341	714,778,341	528,150,439	692,670,733	(22,107,608)
Ending Fund Balance	\$118,015,207	\$118,015,207		\$108,890,415	(\$9,124,792)

FY 2020-21 Financial Forecast Report

INTERNAL SERVICE FUNDS

Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
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INFORMATION TECHNOLOGY

Beginning Fund Balance	\$5,590,116	\$5,590,116		\$7,667,186	\$2,077,070
Total Revenues	84,372,061	84,372,061	74,861,461	84,484,344	112,283
Total Expenditures	85,013,099	85,013,099	75,926,874	84,552,879	(460,220)
Ending Fund Balance	\$4,949,078	\$4,949,078		\$7,598,652	\$2,649,574

RADIO SERVICES⁸

Beginning Fund Balance	\$1,039,213	\$1,039,213		\$1,351,631	\$312,418
Total Revenues	12,843,519	12,843,519	11,183,047	12,575,284	(268,235)
Total Expenditures	13,423,481	13,423,481	11,054,321	12,140,681	(1,282,800)
Ending Fund Balance	\$459,251	\$459,251		\$1,786,234	\$1,326,983

EQUIPMENT AND FLEET MANAGEMENT

Beginning Fund Balance	\$12,006,161	\$12,006,161		\$11,979,713	(\$26,448)
Total Revenues	54,714,940	54,714,940	35,211,093	55,146,214	431,274
Total Expenditures	56,069,040	56,069,040	49,475,815	55,377,203	(691,837)
Ending Fund Balance	\$10,652,061	\$10,652,061		\$11,748,724	\$1,096,663

EXPRESS BUSINESS CENTER

Beginning Fund Balance	\$4,120,084	\$4,120,084		\$4,153,287	\$33,203
Total Revenues	2,593,790	2,593,790	2,645,874	2,645,874	52,084
Total Expenditures	2,080,890	2,080,890	1,912,548	2,080,890	0
Ending Fund Balance	\$4,632,984	\$4,632,984		\$4,718,271	\$85,287

OFFICE OF BOND AND CONSTRUCTION MANAGEMENT⁹

Beginning Fund Balance	\$0	\$0		(\$1,173,960)	(\$1,173,960)
Total Revenues	23,074,750	23,074,750	8,756,697	19,845,332	(3,229,418)
Total Expenditures	23,074,750	23,074,750	17,678,981	19,845,332	(3,229,418)
Ending Fund Balance	\$0	\$0		(\$1,173,960)	(\$1,173,960)

FY 2020-21 Financial Forecast Report

OTHER FUNDS

Department	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	YTD Actual	YE Forecast	Variance
9-1-1 SYSTEM OPERATIONS¹⁰					
Beginning Fund Balance	\$5,843,389	\$5,843,389		\$8,723,705	\$2,880,316
Total Revenues	12,017,444	12,017,444	11,762,237	12,993,902	976,458
Total Expenditures	16,126,922	16,523,922	11,274,314	15,965,637	(558,285)
Ending Fund Balance	\$1,733,911	\$1,336,911		\$5,751,970	\$4,415,059

DEBT SERVICE

Beginning Fund Balance	\$43,627,241	\$43,627,241		\$46,554,040	\$2,926,799
Total Revenues	319,810,380	319,810,380	326,354,913	327,975,747	8,165,367
Total Expenditures	316,672,860	316,672,860	306,124,732	306,124,733	(10,548,127)
Ending Fund Balance	\$46,764,761	\$46,764,761		\$68,405,054	\$21,640,293

EMPLOYEE BENEFITS¹¹

City Contributions	99,503,000	99,503,000	76,508,227	99,503,000	\$0
Employee Contributions	29,341,804	29,341,804	42,485,271	41,304,238	11,962,434
Retiree	27,290,950	27,290,950	23,024,834	28,318,346	1,027,396
Other	0	0	29,173	29,173	29,173
Total Revenues	156,135,754	156,135,754	142,047,505	169,154,756	13,019,002
Total Expenditures	163,814,169	163,814,169	136,006,891	169,597,803	5,783,634

Note: FY 2020-21 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

RISK MANAGEMENT¹²

Worker's Compensation	23,001,180	23,001,180	23,537,942	23,537,942	\$536,762
Third Party Liability	13,784,533	13,784,533	13,841,742	13,841,742	57,209
Purchased Insurance	7,480,093	7,480,093	7,184,869	7,480,093	0
Interest and Other	0	0	1,047,187	1,047,187	1,047,187
Total Revenues	44,265,806	44,265,806	45,611,739	45,906,963	1,641,157
Total Expenditures	47,212,601	47,212,601	21,767,843	30,579,830	(16,632,771)

Note: FY 2020-21 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of August 31, 2021, the beginning fund balance for the adopted and amended budgets and YE forecast reflects the FY 2019-20 audited unassigned ending fund balance and includes FY 2019-20 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

1 Aviation. City Council increased AVI's budget by \$6,323,000 on June 9 by ordinance #31884 as part of the mid-year appropriations adjustment process due to higher expenses than budgeted, offset by increased revenue. City Council further increased AVI Transportation Regulation budget by \$83,000 on September 9 by ordinance #31986 as part of the end-of-year appropriations adjustment process due to a contract for the FastTrack software. Revenues are projected to exceed budget by \$17,188,000 due to increased travel after the release of COVID-19 vaccinations.

2 Convention and Event Services. CCT revenues and expenses are projected to be \$14,171,000 under budget due to various event cancellations as a result of COVID-19.

3 Municipal Radio. WRR revenues are projected to be \$624,000 under budget due to the loss of arts-related advertising revenues as a result of COVID-19. Similarly, expenses for personnel services are projected to be \$204,000 under budget primarily due to lower sales commissions as a result of lower ad sales. WRR anticipates using fund balance to offset lost revenue.

4 Sanitation Services. City Council increased SAN's budget by \$811,000 on February 24 by resolution #21-0383 for restoration work related to the use of a temporary storm debris staging area after the October 2019 tornado. City Council increased SAN's budget again by \$2,405,000 on June 9 by ordinance #31884 as part of the mid-year appropriations adjustment process due to the use of fund balance to offset lost revenue and the increased expenses associated with the shingle cleanup at the former Blue Star Recycling facility.

5 Storm Drainage Management - DWU. City Council increased SDM's budget by \$2,500,000 on September 9 by ordinance #31986 for the purchase of equipment and additional transfers to the capital construction fund.

6 Sustainable Development and Construction. City Council increased DEV's budget by \$2,000,000 on January 27 by resolution #21-0266 to authorize a professional services contract for supplemental permit plan review and inspection services. DEV's expenses are projected to be \$1,628,000 under budget primarily due to the elimination of POSSE system upgrades and reduced costs for the workflow evaluation staffing study. DEV's revenues are projected to be \$4,103,000 over budget due to higher-than-budgeted permit activity.

7 Water Utilities. DWU revenues are projected to be \$22,108,000 under budget primarily because of the third of three annual credits issued to wholesale customers as a result of the Sabine River Authority settlement, as well as an increase in unpaid utility bills, elimination of past-due fees associated with COVID-19, and decreased water usage resulting from significant rainfall. DWU expenses are projected to be \$22,108,000 under budget primarily due to salary savings, decreased street rental payments, and reduced capital construction transfers. DWU anticipates the further use of fund balance to offset additional lost revenue.

VARIANCE NOTES

8 Radio Services. Radio expenses are projected to be \$1,283,000 under budget primarily due to lower Master Lease payments and a decreased need for year-end inventory for the City's radio shop.

9 Bond and Construction Management. BCM revenues and expenses are projected to be \$3,229,000 under budget primarily due to salary savings associated with 43 vacant positions. BCM charges each capital project budget for project implementation costs. Savings in actual implementation expenses result in fewer charges to the capital project.

10 911 System Operations. City Council increased 911's budget by \$397,000 on June 9 by ordinance #31884 due to the delayed implementation of the Next Generation 911 System to FY 2020-21 after being budgeted in FY 2019-20. 911 revenues are projected to be \$976,000 over budget due to the collection of wireline fees from previous fiscal years.

11 Employee Benefits. Revenues are projected to be \$13,019,000 over budget due to increased enrollment in flexible spending accounts and higher-than-projected supplemental life insurance elections. Expenses are projected to be \$5,784,000 over budget due to increased employee participation in flexible spending accounts which is partially offset by other health benefit expenses being under budget due to a better claim experience and a CVS rebate.

12 Risk Management. ORM expenses are projected to be \$16,633,000 under budget primarily due to a delay in anticipated claims expenses from FY 2020-21 to FY 2021-22 and a positive recovery resulting in a lower-than-expected payout.

FY 2020-21 Financial Forecast Report

GENERAL OBLIGATION BONDS**2017 Bond Program**

Proposition	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Street and Transportation [A]	\$533,981,000	\$306,967,270	\$135,531,383	\$79,568,463	\$91,867,424
Park and Recreation Facilities [B]	261,807,000	206,776,093	121,632,726	24,039,996	61,103,371
Fair Park [C]	50,000,000	35,854,549	27,865,988	1,576,959	6,411,602
Flood Protection and Storm Drainage [D]	48,750,000	22,484,312	5,573,017	7,146,247	9,765,048
Library Facilities [E]	15,589,000	15,589,000	14,264,281	779,940	544,779
Cultural and Performing Arts Facilities [F]	14,235,000	13,970,604	9,317,800	3,980,547	672,257
Public Safety Facilities [G]	32,081,000	27,737,155	15,704,371	9,060,692	2,972,093
City Facilities [H]	18,157,000	12,720,154	5,868,301	600,446	6,251,407
Economic Development [I]	55,400,000	36,709,750	14,397,605	11,437,831	10,874,314
Homeless Assistance Facilities [J]	20,000,000	13,989,185	82,574	2,235,684	11,670,927
Total	\$1,050,000,000	\$692,798,072	\$350,238,045	\$140,426,805	\$202,133,223

2012 Bond Program

Proposition	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Street and Transportation Improvements [1]	\$260,625,000	\$265,630,488	\$245,602,557	\$13,651,209	\$6,376,722
Flood Protection and Storm Drainage Facilities [2]	326,375,000	326,375,000	202,850,003	96,352,380	27,172,616
Economic Development [3]	55,000,000	55,000,000	36,614,080	6,107,184	12,278,737
Total	\$642,000,000	\$647,005,488	\$485,066,640	\$116,110,773	\$45,828,075

2006 Bond Program

Proposition	Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
Street and Transportation Improvements [1]	\$390,420,000	\$406,490,554	\$380,617,464	\$18,786,421	\$7,086,669
Flood Protection and Storm Drainage Facilities [2]	334,315,000	342,757,166	277,684,999	19,209,289	45,862,877
Park and Recreation Facilities [3]	343,230,000	353,022,660	343,346,208	3,603,727	6,072,725
Library Facilities [4]	46,200,000	47,692,804	47,031,266	475,387	200,596
Cultural Arts Facilities [5]	60,855,000	63,556,770	62,540,328	162,871	853,571
City Hall, City Service and Maintenance Facilities [6]	34,750,000	35,360,236	25,053,426	1,883,938	8,422,872
Land Acquisition Under Land Bank Program [7]	1,500,000	1,500,000	1,452,418	0	47,582
Economic Development [8]	41,495,000	45,060,053	41,939,230	1,153,500	1,967,324
Farmers Market Improvements [9]	6,635,000	6,933,754	6,584,013	3,208	346,532
Land Acquisition in the Cadillac Heights Area [10]	22,550,000	22,727,451	11,150,191	400,672	11,176,588
Court Facilities [11]	7,945,000	7,948,603	7,680,430	165,566	102,607
Public Safety Facilities and Warning Systems [12]	63,625,000	65,124,222	64,554,146	320,850	249,226
Total	\$1,353,520,000	\$1,398,175,273	\$1,269,634,119	\$46,165,429	\$82,389,170

Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

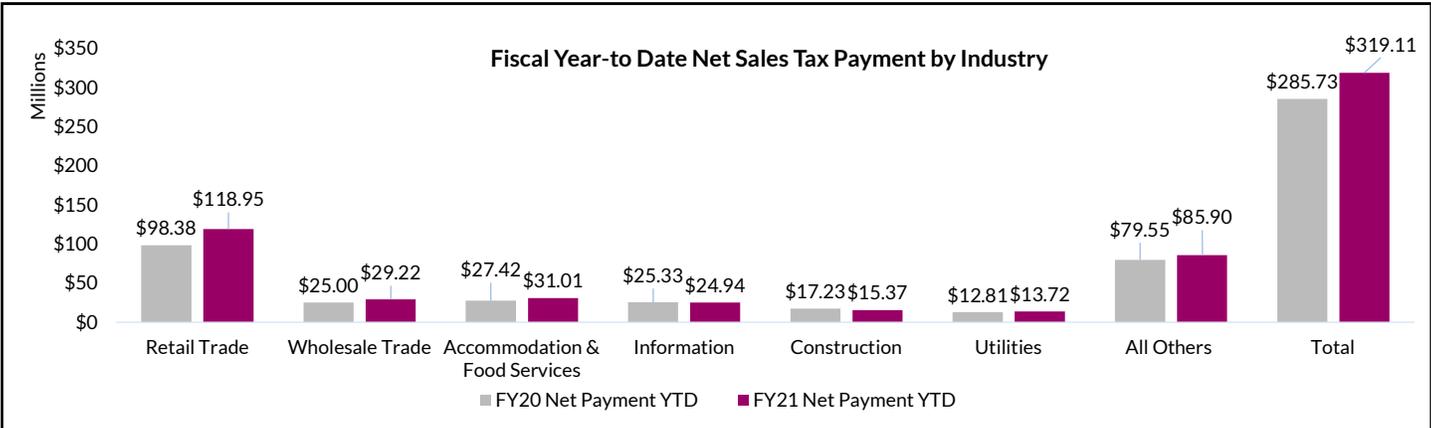
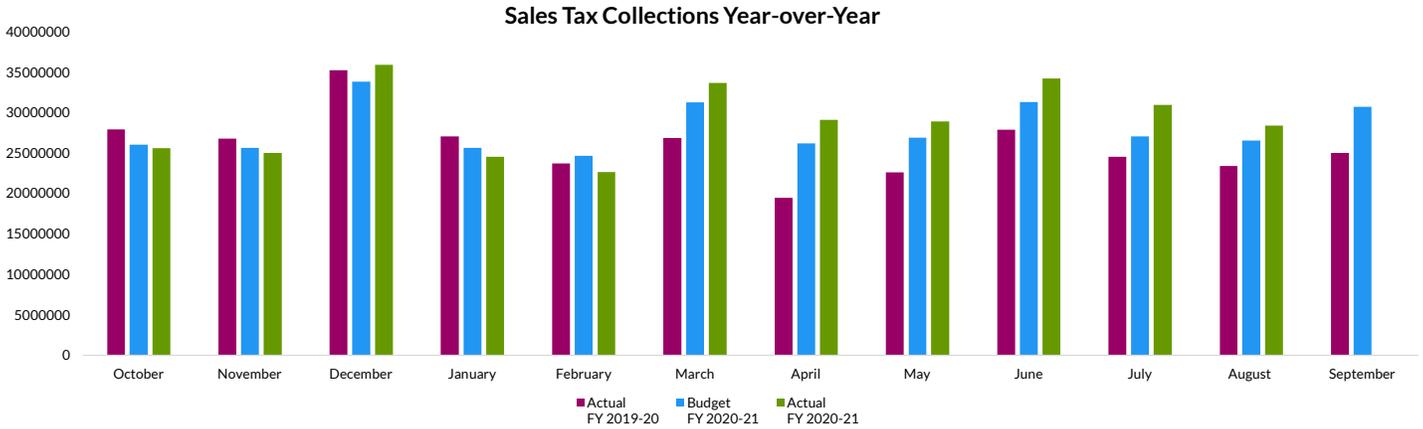
FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Sales Tax

The current sales tax rate is 8.25 percent—6.25 percent goes to the state, one percent to the City, and one percent to DART. In FY 2019-20, the City received \$310,738,000 in sales tax revenue. The FY 2020-21 budget was \$296,324,000. City Council increased the sales tax budget by \$8,749,000 on June 9 as part of the mid-year appropriations adjustment process. The budget was increased again by \$30,938,000 on September 9 through the end-of-year appropriations adjustment process. We have since updated the forecast to \$350,318,000. There is one more month of receipts in the fiscal year. We will update the forecast as additional information becomes available.

The charts in this section provide more information about sales tax collections.



Note: Net sales tax payments by industry do not include the City’s self-reported sales tax numbers.

FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Year-over-Year Change in Sales Tax Collections		
Industry	August FY21 over August FY20	FYTD21 over FYTD20
Retail Trade	25%	21%
Wholesale Trade	21%	17%
Accommodation and Food Services	42%	13%
Information	39%	-2%
Construction	10%	-11%
Utilities	-1%	7%
All Others	11%	8%
Total Collections	21%	12%

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable nonconsumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g. highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

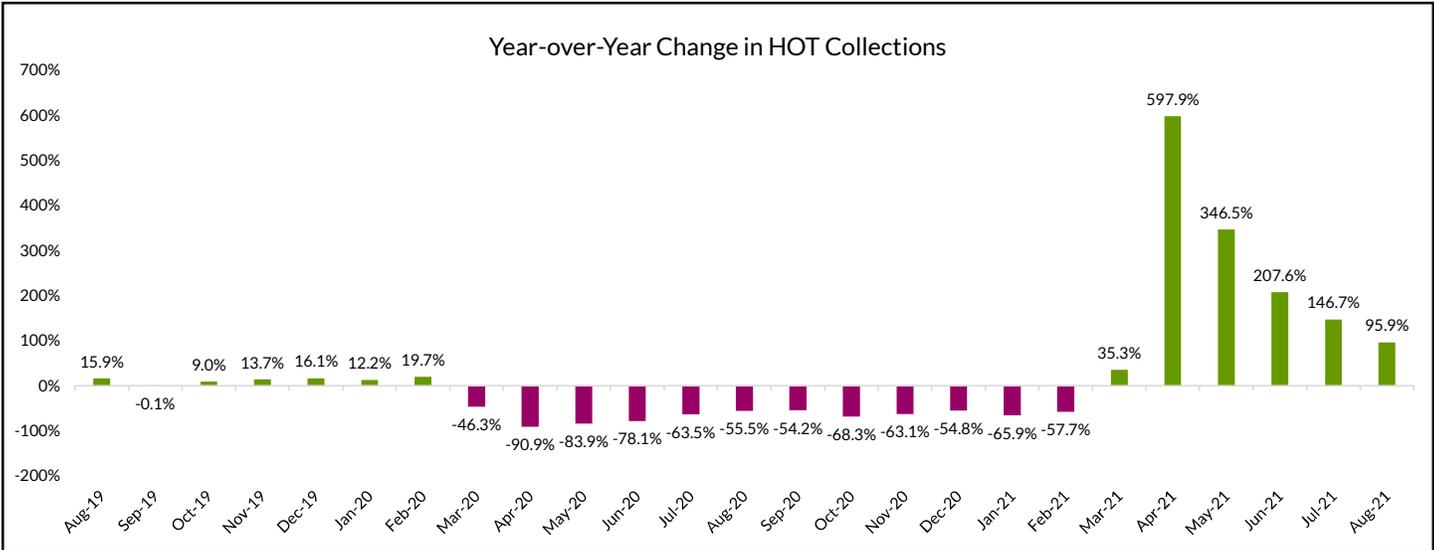
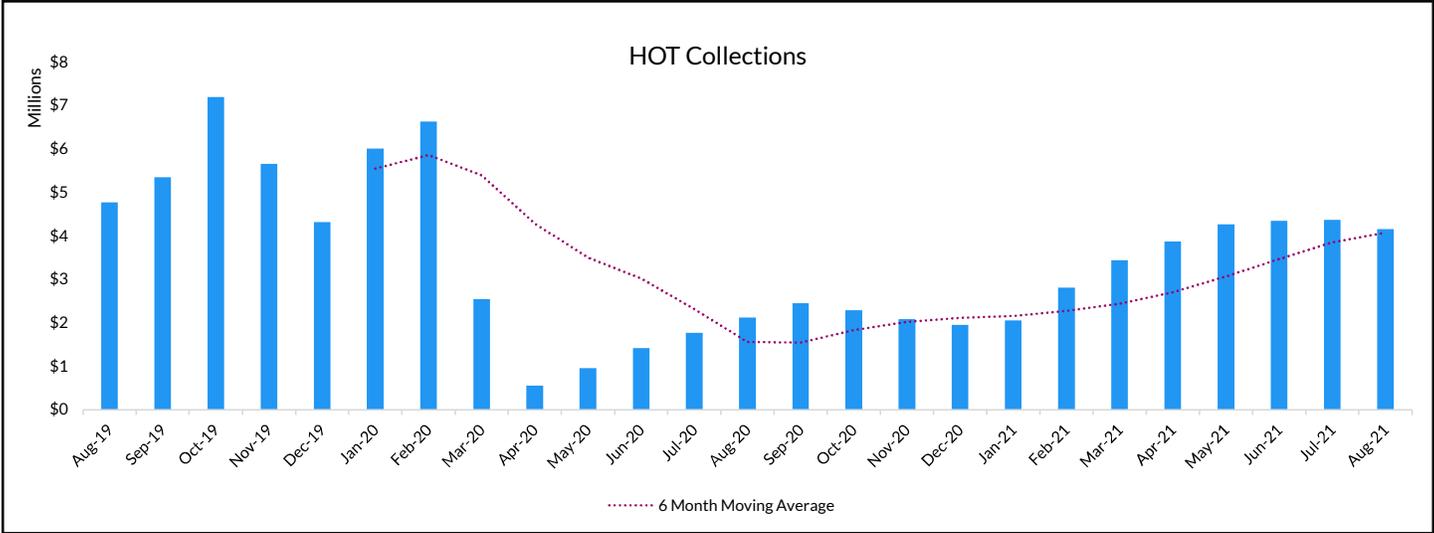
All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 13 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)—six percent goes to the state, and seven percent goes to the City. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months.



FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Convention Center Event Bookings

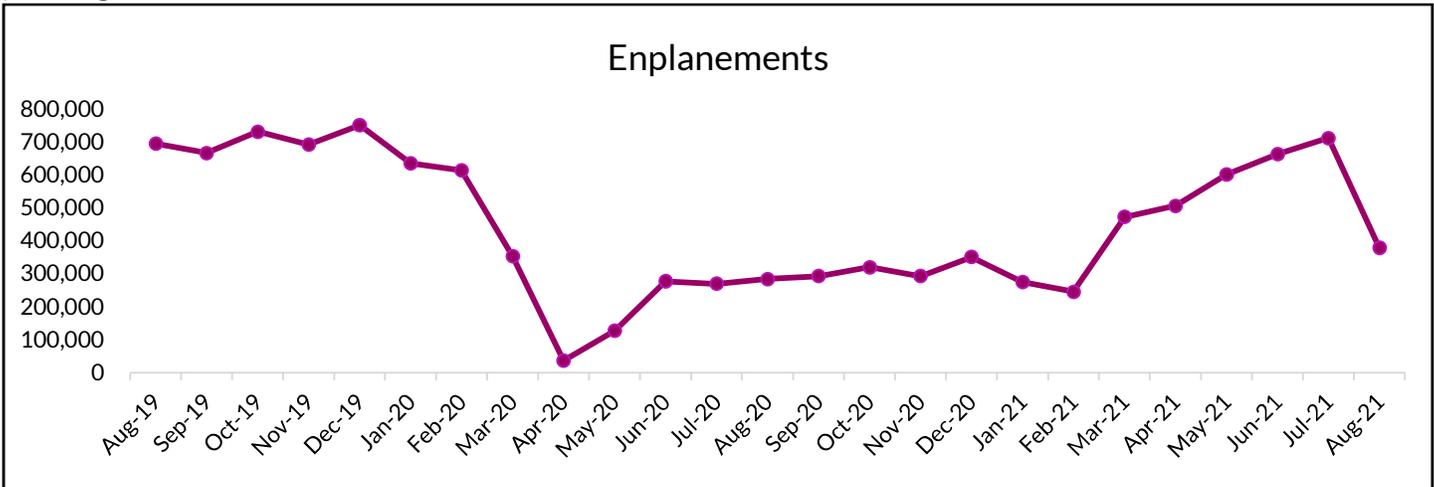
The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY19 Actual	FY20 Actual	FY21 Planned	FY21 Actual
October	6	6	6	3
November	2	11	6	1
December	9	5	7	2
January	7	13	10	1
February	9	12	6	0
March	8	1	6	2
April	6	1	3	1
May	6	0	9	6
June	5	0	8	7
July	3	0	3	7
August	7	0	7	4
September	11	0	3	5
Total	79	49	74	39

* Due to shifts in cancellations and rescheduling, actuals for prior months have been updated.

Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.

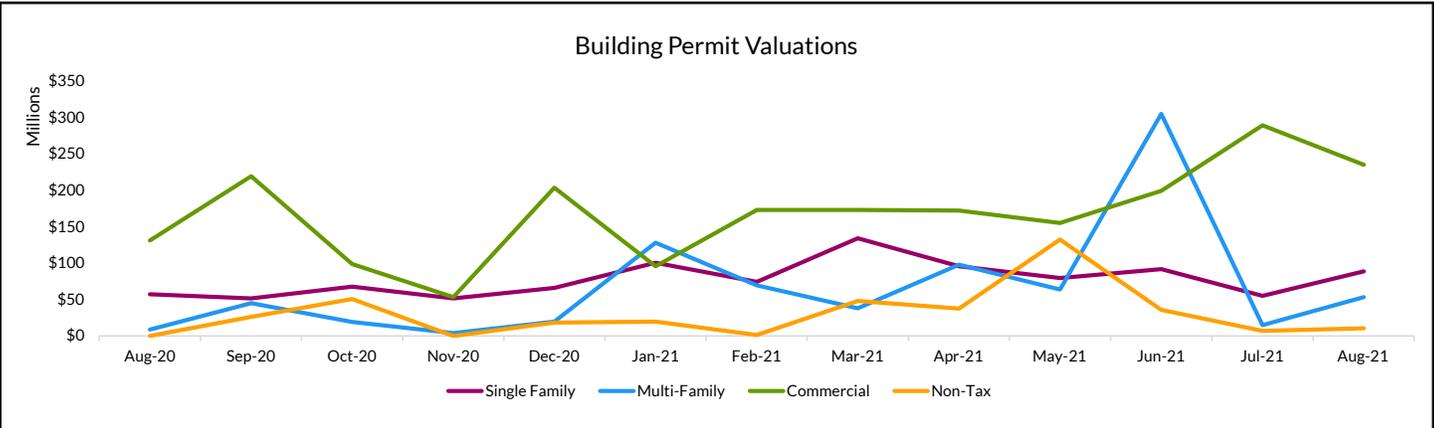
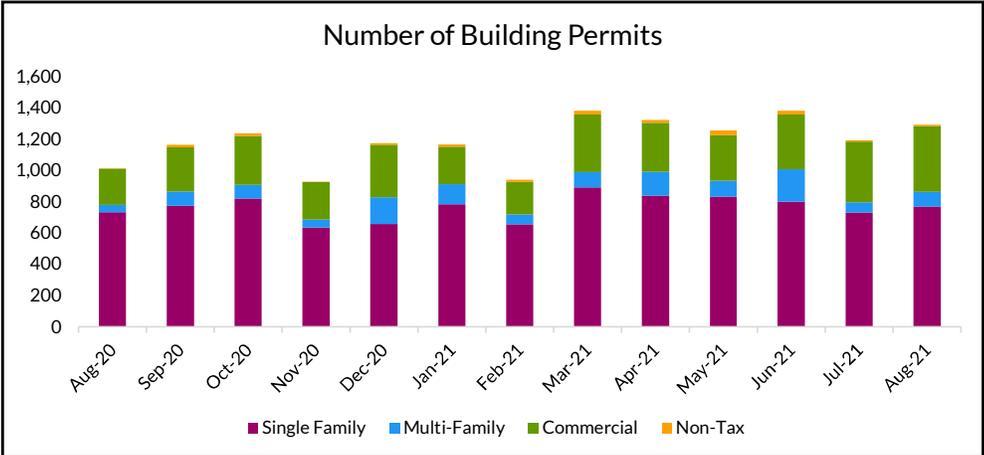


FY 2020-21 Financial Forecast Report

ECONOMIC INDICATORS

Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/job growth, housing supply, gross domestic product, population, vacancy rates, and others.



DALLAS 365

The Dallas 365 initiative aligns 35 key performance measures to our eight strategic priorities. The department responsible for each measure is noted at the end of the measure's description, and last year's performance is included if available. If FY 2019-20 data is not available, N/A is listed.

Year-to-date (YTD) and year-end (YE) targets are presented for each measure. YTD targets may vary based on seasonality of the work. Each month, we compare 1) the YTD target with the actual performance for the current reporting period and 2) the YE target with the department's forecasted performance as of September 30, 2021.

Measures are designated "on target" (green) if actual YTD performance is equal to or greater than the YTD target. If actual YTD performance is within five percent of the YTD target, it is "near target" (yellow). Otherwise, the measure is designated "not on target" (red). The same methodology applies to YE forecasts. Variance notes are provided for each red measure.

Year-to-Date

 **15**
On Target

 **8**
Near Target

 **12**
Not on Target

Year-End Forecast

 **21**
On Target

 **5**
Near Target

 **9**
Not on Target

#	Measure	FY 2019-20 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Economic Development						
1	Percentage of dollars spent with local M/WBE businesses (Economic Development)	69.98%	65%	81.68%	65%	82%
2	Percentage of businesses from low- to moderate-income (LMI) census tracts connected to the B.U.I.L.D. ecosystem (Economic Development)	N/A	40%	97.78%	40%	98%
3	Percentage of single-family permits reviewed in three days (Sustainable Development)	N/A	85%	0%	85%	0%
4	Percentage of inspections performed same day as requested (Sustainable Development)	96.77%	98%	97.78%	98%	98%
Environment & Sustainability						
5	Percentage of annual Comprehensive Environmental & Climate Action Plan (CECAP) milestones completed	N/A	83%	47.8%	92%	92%
6	Monthly residential recycling diversion rate (Sanitation Services)	N/A	19%	18.29%	19%	18%
7*	Missed refuse and recycling collections per 10,000 collection points/service opportunities (Sanitation Services)	14.66	12.5	15.82	12.5	15.82
Government Performance & Financial Management						
8	Percentage of 311 calls answered within 90 seconds (311 Customer Service Center)	35.68%	75%	28.10%	75%	28.10%
9	Percentage of vehicles receiving preventive maintenance on schedule (Equipment and Fleet Management)	76.67%	70%	88.25%	70%	87%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2020-21 Dallas 365

#	Measure	FY 2019-20 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Housing & Homeless Solutions						
10*	Average number of days to contract signing for Home Improvement and Preservation Program (HIPP) applications (Housing & Neighborhood Revitalization)	N/A	120	223	120	235
11	Percentage of development funding contributed by private sources (Housing & Neighborhood Revitalization)	N/A	60%	78.01%	60%	78%
12	Percentage of unduplicated persons placed in permanent housing who remain housed after six months (Homeless Solutions)	75.03%	85%	93.95%	85%	85%
13	Percentage of individuals who exit to positive destinations through the Landlord Subsidized Leasing Program (Homeless Solutions)	N/A	80%	79.70%	80%	85%
Public Safety						
14	Percentage of responses to structure fires within 5 minutes and 20 seconds of dispatch (Fire-Rescue)	85.54%	90%	85.27%	90%	86%
15	Percentage of EMS responses within nine minutes (Fire-Rescue)	88.98%	90%	89.68%	90%	90%
16	Percentage of responses to Priority 1 calls within eight minutes (Police)	52.75%	60%	55.17%	60%	55%
17	Percentage of 911 calls answered within 10 seconds (Police)	81.90%	90%	65.79%	90%	66.90%
18*	Crimes against persons (per 100,000 residents) (Police)	2,028.89	1832.4	1,928.1	1,999	2,023
19	Percentage of crisis intervention calls handled by the RIGHT Care team (Integrated Public Safety Solutions)	N/A	40%	44.1%	45%	45%
20	Complaint resolution rate (Community Police Oversight)	N/A	70%	85.85%	70%	85%
Quality of Life, Arts, & Culture						
21	Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations (Office of Arts & Culture)	N/A	27%	31.19%	30%	31%
22	Percentage of litter and high weed service requests closed within SLA (Code Compliance)	54.42%	65%	73.18%	65%	67%
23	Live release rate for dogs and cats (Animal Services)	90.6%	90%	87.50%	90%	88%
24	Percentage of technology devices checked out (hot spots and Chromebooks) (Library)	N/A	85%	61.21%	85%	60%
25	Percentage of users who report learning a new skill through adult learning or career development programs (Library)	N/A	90%	93.73%	90%	90%
26	Percentage of planned park visits completed by Park Rangers (Park & Recreation)	N/A	95%	92.87%	95%	91%
27	Participation rate at late-night Teen Recreation (TRec) sites (27,300 annual participants) (Park and Recreation)	6.8%	67%	9.28%	100%	12%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2020-21 Dallas 365

#	Measure	FY 2019-20 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Transportation & Infrastructure						
28	Percentage of bond appropriation awarded ITD (Bond & Construction Management)	90%	88%	85.69%	90%	90%
29*	Percentage of work orders for emergency maintenance (Building Services)	N/A	4%	0.61%	4%	1%
30	Percentage of planned lane miles improved (726 out of 11,800 miles) (Public Works)	100%	86.5%	76.5%	100%	85%
31	Percentage of potholes repaired within three days (Public Works)	95.37%	98%	100%	98%	98%
32	Percentage of signal malfunction responses within 120 minutes (Transportation)	91.55%	91%	94.45%	91%	93%
Workforce, Education, & Equity						
33	Percentage increase in Senior Medical Transportation Program trips (Community Care)	N/A	10%	61.90%	10%	46%
34	Percentage of Fresh Start clients who maintain employment for six months (Economic Development)	N/A	25%	33.30%	25%	33%
35	Percentage of City departments participating in the Equity Indicators alignment process (Equity & Inclusion)	N/A	75%	60%	80%	85%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

VARIANCE NOTES

#3. As of September 29, DEV estimates residential permit review times at four weeks for first review. Five vacancies in the residential review team coupled with a large influx of applications has caused an increase in wait time. Applications are being diverted to third party reviewers to assist. DEV anticipates three week review times once process improvements are fully implemented.

#5. As of August 30, 92 of 136 milestones are complete with an additional 44 milestones in progress. Some milestones in progress are tied the Local Solid Waste Management Plan Update. OEQ has met with all involved City departments and anticipates completing at least 126 milestones by the end of September.

#7. SAN has been impacted by higher than usual municipal solid waste volumes and the ability to fill vacancies, resulting in an increase in missed service calls. A new temporary laborer staffing agency began on August 16 and operation processes have been improved to mitigate service impacts. SAN staffing is gradually returning to normal.

#8. 311's performance has been adversely affected by failing software, IVR malfunctions, and labor shortage. Per ITS, the installation of 311's new software is in the final stage of testing and is anticipated to be deployed within the upcoming weeks. In an attempt to fill vacancies, management conducted 16 interviews in which seven of the candidates accepted the job offer and are now in training.

#10. Contractor capacity and construction delays continue to adversely impact performance. HOU has closed 7 additional projects in August and will close additional applications as contractors become available.

#14. The year-end average is slightly lower than the target due to February winter storm Uri and continued station closures. Fire station 46 reopened on September 24th and a temporary station near station 41 will be set up by the end of the year to mitigate response times. DFR anticipates improved response times with the reopening of stations.

FY 2020-21 Dallas 365

#16. DPD continues to balance the resource needs of call response times with proactive crime fighting efforts, which have resulted in violent crime reductions. DPD strives to answer 60% of priority 1 calls in under 8 minutes while also continuing the successful implementation of our crime reduction plan.

#17. Low staffing levels during most of the fiscal year and the Covid-19 pandemic have impacted performance levels. Corrective actions, as well as the onboarding of 53 new 911 Call Takers, have increased calls answered within 10 seconds to 85.85% in September. As of October 5th, 911 Call Taker staffing is at 79% with an additional 9 scheduled to start on October 13th.

#24. Overall circulation of LIB materials, including technology devices, is down compared to last year because of COVID-19 closures and limited services. At any time, 82% of the 100 Chromebook technology bundles (paired with a hot spot) are checked out, and approximately 91% of the remaining individual hot spots are in use. LIB continues to revise its marketing tactics to increase awareness. August's technology circulation increased by 18.11% over July.

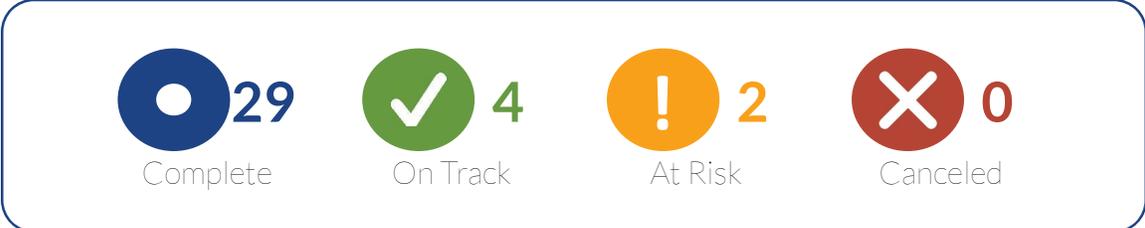
#27. Trec programming was suspended through June 24th due to Covid-19 precautions. Trec programming is now available at 14 recreation centers and had a total of 643 participants in August.

#30. Multiple weather events from November to February, intermittent COVID-related labor shortages, and additional CDBG and DWU funded projects have impacted construction scheduling. PBW anticipates completing 618 of 726 planned lane miles by September.

#35. EQU diverted resources in February and March to reviewing "Budgeting for Equity" submissions for the FY 2021-22 proposed budget, which caused a delay in progress. As of September 30th, 34 departments participated in the Equity Indicators alignment process, surpassing the 80% annual target.

BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker reports on 35 activities included in the FY 2020-21 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is “complete” (blue circle), “on track” for completion by the end of the fiscal year (green check mark), “at risk” of not being completed by the end of the fiscal year (yellow exclamation mark), or “canceled” (red x).



In the Spotlight



On Saturday, September 25, we completed a major milestone toward achieving Budget Initiative #23 with the grand opening and ribbon cutting ceremony at the new Forest Green Branch Library at 9619 Greenville Ave. The 19,881 sq. ft. building is more than twice the size of the library it replaces, built on Forest Lane in 1976. The new building features flexible classroom space, enhanced meeting rooms, 20 public computers,

an outdoor space for community gatherings, and specialty technology, furniture and equipment to encourage early literacy and STEM learning. The \$9.5 million project was funded by the 2006 and 2017 bond programs. The Forest Green Branch Library is open 10 a.m. to 6 p.m. Tuesday, Thursday, Friday and Saturday, and Wednesday, 11 a.m. to 7 p.m.

FY 2020-21 Budget Initiative Tracker

ECONOMIC DEVELOPMENT

1 Workforce Development

INITIATIVE Merge business and workforce development efforts into a single team that will collaborate with community and business stakeholders to prepare residents for emerging job growth sectors. (Economic Development)

STATUS ECO has aligned business and workforce efforts to eliminate duplication, and the team is working with Community Care and outside organizations like the South Dallas Employment Project to implement this initiative.

2 B.U.I.L.D. Program

INITIATIVE Roll out the Broadening Urban Investment to Leverage Dallas (B.U.I.L.D.) program to strengthen small businesses and provide access to technical training, funding, mentorship, and capacity-building guidance. (Economic Development)

STATUS The program launched November 12. In December, staff reviewed and scored 129 applications. In January, staff identified 50 awardees, 45 of whom completed the required technical assistance/business coaching and received funds. From the initial award cycle, 44 of 45 businesses (97.8 percent) were from low- to moderate-income census tracts.

ENVIRONMENT & SUSTAINABILITY

3 Environmental Action Plan

INITIATIVE Initiate the 48 actions and 136 milestones identified in the Comprehensive Environmental and Climate Action Plan (CECAP) for FY 2020-21. (Environmental Quality and Sustainability)

STATUS All 136 milestones and 48 actions are in progress with 92 milestones already completed. An additional 34 milestones are expected to be completed by the end of September. OEQS has developed an RFCSP for community solar, which is currently under review by Procurement Services. A consultant for the Urban Agriculture Plan has been selected. City Council has approved the Urban Forest Master Plan, a resolution for sustainable procurement, and a resolution approving funds from the VW Mitigation Trust to develop electric vehicle charging infrastructure will go to City Council. OEQS is working on an application for more funds from the VW Mitigation Trust to install additional electric vehicle charging infrastructure.

You can find more details on the CECAP, including the full work plan for FY 2020-21, at dallasclimateaction.com/cecap.

4 Brush & Bulky Trash Collection

INITIATIVE Streamline brush/bulky trash collection to reduce emissions, improve air quality, and realize collection efficiencies as outlined in the CECAP. (Sanitation Services)

STATUS SAN continues to collect data and analyze the information to make improvements.

FY 2020-21 Budget Initiative Tracker

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

5 Language Equity

INITIATIVE Assist residents in their primary languages, which include Spanish, Vietnamese, Arabic, French, Burmese, Hindi, Korean, Swahili, and Mandarin, by recruiting four additional Spanish-speaking customer service agents (CSAs) and maintaining LanguageLine translation services. (311 Customer Service Center)

STATUS In August, average speed of answer for Spanish calls increased to 10 minutes and 57 seconds. 311 has hired multiple new bilingual agents. To help reduce wait times, 311 continues to work with Human Resources to improve recruitment efficiency and hire qualified bilingual candidates in addition to implementing new software for the call center.

6 Data Analytics

INITIATIVE Build a new team that will harness the City's data to promote transparency and accessibility to the public and provide crucial insights that support better decision-making throughout the organization. (Data Analytics & Business Intelligence)

STATUS DBI has staffed 23 of 28 positions and is recruiting three Data Science Analysts, one Data Scientist, and an intern, all of whom are targeted to be hired by the end of September.

7 Minimum Wage

INITIATIVE Lead by example by increasing the minimum wage for permanent, part-time, seasonal, and temporary City employees to \$14 per hour in FY 2020-21. (Human Resources)

STATUS City Council approved the \$14 minimum wage as part of adopting the FY 2020-21 budget. The increase took effect October 1, 2020.

HOUSING & HOMELESSNESS SOLUTIONS

8 Eviction Assistance

INITIATIVE Alleviate financial hardship through an eviction assistance program that connects tenants facing eviction to resources ranging from housing assistance and direct legal services to financial education. (Equity and Inclusion)

STATUS The Eviction Assistance Initiative served 181 households (436 people) from January 2021 to August 2021. In the month of August 2021, 18 households (49 people) were assisted. The initiative has assisted 100% of applicants who have sought legal services through advising, briefing, or full legal representation. These households met with a legal representative from Legal Aid of Northwest Texas to provide some measure of defense to the threat of eviction. The number of households that were helped this fiscal year is because of the CDC moratorium on evictions which was blocked by the Supreme Court on August 26, 2021. Eviction filings may increase in the coming months because of this.

9 Comprehensive Housing Policy

INITIATIVE Refine the Comprehensive Housing Policy to better meet residents' housing needs, including changing the terms of some loans from repayable to forgivable and creating a targeted home rehabilitation program. (Housing & Neighborhood Revitalization)

STATUS City Council adopted changes to the Comprehensive Housing Policy on August 26, including creating the Targeted Repair Program (TRP) and updating the Home Improvement and Preservation Program (HIPP) and Dallas Homebuyers Assistance Program (DHAP) to increase participation. At this time last fiscal year, HOU had served 12 residents, and this year has served six. Now that construction has begun on several repairs, staff anticipate growth in the coming months.

FY 2020-21 Budget Initiative Tracker

PUBLIC SAFETY**10 Environmental Design**

INITIATIVE Reduce crime and improve quality of life by remedying environmental issues such as vacant lots, abandoned properties, substandard structures, and insufficient lighting. (Code Compliance, Transportation)

STATUS TRN has completed LED conversion of 533 street lights and installation of 80 new lights. Conversion of additional 1,611 street lights is underway with 583 in Design phase and 52 under construction. All contracts were awarded on 9/22/2021 and encumbered.. The Illegal dumping team is currently on track with the remediation of illegal dumping cases. Since October 2020, CCS has resolved all code violations and remediated 341 vacant lots referred by IPSS.

11 Police Mediation

INITIATIVE Strengthen accountability through the Office of Community Police Oversight by adding a mediation coordinator and intake specialist. (Community Police Oversight)

STATUS HR reclassified the mediation position as a Mediation Manager and posted the position in August. The Intake Specialist has been hired.

12 Intoxication Recovery Center

INITIATIVE Divert public intoxication cases from jail to a recovery services center staffed with case workers who will help individuals identify and manage substance use disorders. (Court and Detention Services)

STATUS The Sobering Center manager has onboarded a manager and three supervisors. The City Attorney's Office is finalizing an Interlocal Agreement with the North Texas Behavioral Health Authority to co-locate a supervisor at the Sobering Center. The agreement is expected to be approved, and the supervisor is set to start work this Fall. Renovations will be completed Fall 2021. The Center hosted a soft opening on May 19 and is on track for a full opening by Fall 2021. Center staff have begun interviewing individuals and connecting them to community-based treatment programs.

13 Fire-Rescue Response

INITIATIVE Augment our fire-rescue response by hiring 21 new firefighters to fully staff Station #59 (scheduled to open in September 2021) and operating a ladder truck at Station #18 to respond more efficiently to multi-story structure fires in downtown. (Fire-Rescue)

STATUS DFR successfully executed its hiring plan goal by hiring 95 new members across the Fall 2020, Spring 2021 and Summer 2021 hiring classes. The department is in process of training these new personnel and is positioned to fully staff the new Station 59, as well as other assignments added over the last year.

14 RIGHT Care

INITIATIVE Expand the RIGHT Care program to five teams to avoid unnecessary hospitalization, arrests, and interactions between residents and law enforcement. (Integrated Public Safety Solutions)

STATUS As of April 1, all five teams are active and the percentage of crisis intervention calls handled by the teams increased from 10 percent of all such calls in January to 43 percent in July.

15 Mobile Crisis Response

INITIATIVE Form a mobile crisis response team to support police officers when residents need direct services such as food, housing, transportation, or shelter in cases of domestic violence. (Integrated Public Safety Solutions)

STATUS The City has staffed the Mobile Crisis Response Team with a manager (hired), supervisor positions (posted), and caseworkers with more staff to be hired in the months to come.

16 Behavioral Health Care

INITIATIVE Remove barriers to behavioral health care in communities with limited or no access to these services to mitigate behavioral health crises. (Integrated Public Safety Solutions)

STATUS City Council approved the contract with both the North Texas Behavioral Health Authority (21-1465) and Metrocare Dallas (21-1462) on August 25, 2021. The services became available on September 1, 2021.

FY 2020-21 Budget Initiative Tracker

PUBLIC SAFETY**17 Violence Interrupters**

INITIATIVE Partner with community organizations to establish violence interrupters—credible individuals who serve as mentors and conflict resolution experts to curb violence from within their neighborhoods. (Integrated Public Safety Solutions)

STATUS City Council awarded a contract for the violence interrupters program on April 28, and IPSS has hired a program manager. The program was operational on June 21.

18 21st Century Training

INITIATIVE Improve police training in alignment with the principles of 21st Century Policing by enhancing external review, expanding programs to reduce implicit bias, and requiring annual training in alternative solutions, de-escalation, and less-lethal tactics. (Police)

STATUS DPD is partnering with the Caruth Police Institute, a recognized center of excellence, and the Meadows Mental Health Policy Institute to implement Active Bystandership for Law Enforcement (ABLE) training.

Project ABLE is an evidence-based education program designed to not only prevent harm but change the culture of policing. Project ABLE certified multiple DPD instructors through its train-the-trainers event, and department-wide training began in April. DPD added more classes to expedite the training of all sworn officers. All DPD officers are trained in less-lethal tactics, including taser and baton annual certification, de-escalation, and alternative force solutions.

19 Staffing Study Implementation

INITIATIVE Respond more efficiently to high-priority calls and free up resources for other efforts through continued implementation of staffing study recommendations, including transitioning 95 sworn positions to patrol and adding 95 non-sworn positions. (Police)

STATUS DPD has hired 85 of the 95 non-sworn positions. The remaining 10 positions are in various stages of the hiring process. DPD continues to transition sworn positions to patrol and other units where they will be most effective based on departmental needs.

20 Real-Time Crime Center

INITIATIVE Expand the Real-Time Crime Center (RTCC) team by adding 11 civilian crime intelligence analysts, for a total of 22 staff who analyze imaging and data in real time to proactively implement crime-fighting strategies. (Police)

STATUS RTCC construction is complete and is in the commissioning/certification process. DPD has hired 21 crime analysts and one is in the background investigation process.

FY 2020-21 Budget Initiative Tracker

QUALITY OF LIFE, ARTS, & CULTURE**21 Illegal Dumping**

INITIATIVE Target illegal dumping by investing \$500,000 for Code Compliance to add three new mow/clean crews. (Code Compliance)

STATUS CCS hired six new Code Officers to proactively identify illegal dumps and work with the camera crew to place cameras in chronic dumping areas. As well, CCS has hired all three mow/clean crews (nine positions) in which equipment for the new crews has been received. CCS is proactively updating Salesforce to track illegal dumping cases in coordination with the Marshal's Office.

22 Digital Equity

INITIATIVE Continue bridging the digital divide by making additional mobile hot spots and Chromebooks available for checkout at select libraries. (Library)

STATUS All 1,125 laptops purchased with CARES Act funds, were delivered at the end of May and were made available for checkout mid-June.

23 Branch Libraries

INITIATIVE Open two state-of-the-art branch libraries at Vickery Park in Fall 2020 and Forest Green in Spring 2021. (Library)

STATUS Vickery Park Branch Library opened for curbside service February 22, 2021. Forest Green is also complete and had its grand opening September 25, 2021.

24 Youth Recreation

INITIATIVE Engage Dallas youth through expanded recreational and cultural programming, mentoring relationships, job training and apprenticeships, physical and mental health initiatives, and fun educational activities. (Park & Recreation)

STATUS In July, TRec programming opened at 14 recreation centers and began offering activities such as sports, games, performing and fine arts, technology, fitness, etc.

FY 2020-21 Budget Initiative Tracker

TRANSPORTATION & INFRASTRUCTURE**25 Facility Accessibility** 

INITIATIVE Increase accessibility for residents with disabilities by updating City facilities in compliance with the Americans with Disabilities Act (ADA). (Equity & Inclusion)

STATUS ADA compliance assessment will be conducted on 26 city buildings during FY 22. The Oak Cliff Municipal Center and Fire Station 26 will be the first two buildings to be assessed - by 9/30. Ten more buildings are scheduled for ADA assessment by November 30. Previously assessed facilities Majestic Theatre restroom on hold pending updated schedule; MLK ramp project is complete; and City Hall L1 & L2 Garage are nearing completion - anticipated project closeout November 30.

26 Infrastructure Equity 

INITIATIVE Dedicate \$32.4 million to make equitable investments in streets, alleys, sidewalks, and other infrastructure, including \$8.6 million dedicated to underserved neighborhoods and near schools and senior centers. (Public Works)

STATUS PBW has completed more than 95.7 planned lane miles in targeted areas using the new equity framework for infrastructure projects. PBW has completed this initiative and exceeded its projections.

27 Sidewalk Master Plan 

INITIATIVE Increase accessibility for residents with disabilities by implementing the Sidewalk Master Plan with \$9.4 million in bond funds. (Public Works)

STATUS PBW has completed 32 of 32 sidewalk projects, including four in August. PBW had completed this initiative.

28 Bike Lanes 

INITIATIVE Maintain our investment in bike lanes at \$1.5 million to continue expanding mobility options, improving air quality, and making Dallas more sustainable. (Transportation)

STATUS TRN completed 1.1 miles of buffered bike lanes on West Commerce from Fort Worth Ave. to Riverfront Blvd. Staff expects to obligate the Union Bikeway project for construction by the end of FY 2020-21. Staff awarded engineering services for Ross Ave. and Elam Rd. shared-use paths and consultant planning services for the Bike Plan Update on 9/22/21 and have encumbered all funds. Staff are also working to implement bike facilities on Lawnview Ave. and Vernon Rd.

29 Water/Wastewater Service 

INITIATIVE Set aside \$2.9 million annually to extend water and wastewater infrastructure to all residents in unserved areas within the next 10 years. (Water Utilities)

STATUS City Council awarded the construction project for Gooch St. on April 28. Staff have received construction bids for Killough Blvd. and the project was awarded on June 23. Finally, design is complete for Mesquite Heights and construction was awarded on September 9.

FY 2020-21 Budget Initiative Tracker

WORKFORCE, EDUCATION, & EQUITY**30 Virtual Language Center**

INITIATIVE Establish the City as a trusted primary source for information and ensure residents with limited English proficiency have equal access to programs and services through a new Virtual Language Center and other translation efforts. (Communication, Outreach, & Marketing)

STATUS The Virtual Language Center continues to provide translation services in various languages while actively working toward establishing the City as a trusted primary source of information through the distribution of various documents.

31 Fair Park Multimedia Center

INITIATIVE Launch the Fair Park Multimedia Center (FPMC) to magnify the impact of City programs and services, broadcast a Spanish-language City television channel, provide apprenticeships for local students, and bolster resilience through additional digital communications capacity. (Communication, Outreach, & Marketing)

STATUS The apprenticeship program began in February with two students from Thomas Jefferson P-TECH High School. City Council approved the contract for construction and installation of broadcasting and editing equipment on April 28.

32 Direct Assistance

INITIATIVE Meet residents' basic needs with direct assistance, including rent and utility assistance, food distribution, benefits navigation, and clothing distribution. (Community Care)

STATUS The Drivers of Poverty procurement was approved by City Council on September 22, 2021. Programming began on October 1, 2021.

33 Financial Empowerment Centers

INITIATIVE Pilot two Financial Empowerment Centers (FECs), community-based centers that offer financial coaching, employment referrals, mental health services, and housing support to help low-income residents navigate out of poverty and achieve financial stability. (Community Care)

STATUS The Financial Coaches have been hired and are finishing training. OCC partners are providing client assistance services, as the coaches finish training.

34 Reentry Services

INITIATIVE Support formerly incarcerated people reentering public life through community-based services such as housing placement, job skills training, job placement, and wraparound support services. (Community Care, Economic Development)

STATUS Re-entry Services contracts were approved by City Council on September 22, 2021. The programming is scheduled to begin October 1, 2021. The current program partner, the Regional Black Contractors Association, has enrolled 41 clients as of June 30, funded by an allocation from the Texas Department of Criminal Justice.

35 Equity & Inclusion

INITIATIVE Integrate the City's equity, resilience, inclusion, fair housing, and human rights initiatives in a single office. (Equity & Inclusion)

STATUS The City consolidated its offices of Equity, Fair Housing & Human Rights, Resilience, and Welcoming Communities & Immigrant Affairs into the Office of Equity & Inclusion, effective October 1.

Budget Initiative Tracker

MULTI-YEAR INITIATIVES

While most initiatives can be completed in a single fiscal year, several FY 2018-19 and FY 2019-20 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these 10 initiatives below, using the initiative numbers from the prior reports for reference.



FY 2018-19

5 Security of City Facilities

INITIATIVE Consolidating security for City facilities into Court and Detention Services and conducting a comprehensive risk assessment to identify future security needs for City facilities and programs. (Court & Detention Services)

STATUS Security has been consolidated into the Court and Detention Services. The Public Safety Committee was briefed on the assessment results and recommended next steps on May 10. A comprehensive risk assessment plan has been created, prioritized, and funded via ARPA funds in the proposed FY 2021-22 budget in the amount of \$6,425,750.

23 Historic Resource Survey

INITIATIVE Devoting \$100,000 to conduct a historic resource survey with private partners. (Historic Preservation)

STATUS OHP presented the initial survey findings to the community on May 18, and staff anticipate hosting at least one more community meeting in the coming months. The final draft of the survey and public hearings are set for Spring 2022 with a target completion date in June 2022.

7 P-25 Radio System

INITIATIVE Expanding radio coverage area, improving system reliability, lowering operating costs, and improving interoperability across City departments and with other public safety agencies through implementation of the new P-25 radio system. (Information & Technology Services)

STATUS The project is on track to go live in August 2022 (originally December 2020). Of the 33 planned sites, 22 are complete, and the remaining 11 are more than 75 percent complete. The City has signed an interlocal agreement (ILA) with the City of Irving, City of Fort Worth, and City of DeSoto to share premises, facilities, and/or equipment, and ILAs are pending with the cities of Mesquite and Sachse.

Budget Initiative Tracker

MULTI-YEAR INITIATIVES**FY 2019-20****4 Body-Worn Cameras**

INITIATIVE Enhance safety for officers and residents and encourage positive community interactions by purchasing additional body-worn cameras for police officers, the Marshal's Office, and Dallas Animal Services officers. (Police)

STATUS DPD has equipped 1,500 officers with cameras and finished the rollout of new models to existing users. New user classes have begun, and DPD anticipates all 2,000 cameras will be in service by the summer. DAS has purchased 50 cameras that will be active by May, and CTS has purchased 35 cameras for use this fiscal year.

5 Firefighter Safety

INITIATIVE Protect our firefighters by purchasing a second set of personal protective equipment (PPE) and a complete replacement of self-contained breathing apparatus (SCBA) to allow for cleaning equipment between fires. This is a two-year initiative begun in FY 2018-19. (Fire-Rescue)

STATUS DFR has purchased and issued all 1,835 sets of PPE, and all SCBA equipment has been delivered.

12 Traffic Signals

INITIATIVE Promotes safety and enhance traffic flow by replacing broken vehicle detectors at 40 critical intersections and retiming 250 traffic signals. This is a multi-year initiative begun in FY 2018-19. (Transportation)

STATUS All funds have been awarded and encumbered and the signal contractor has a work order to install radar at 20 of the 27 remaining locations, and staff is coordinating scheduling. City staff will handle installations at the remaining seven locations.

15 Affordable Housing

INITIATIVE Further affordable housing throughout the city as prescribed in the Comprehensive Housing Policy through the 2020 Notice of Funds Available (NOFA). (Housing & Neighborhood Revitalization)

STATUS City Council has approved investments of \$24.1 million in three NOFA projects this fiscal year—St. Jude, Westmoreland Heights, and Midpark Towers—for a total of 630 new units and a total investment of almost \$100 million into housing projects in Dallas.

19 Comprehensive Plan

INITIATIVE Update the City's Comprehensive Plan to incorporate more recent policy initiatives and encourage strategic land development while promoting equity, sustainability, and neighborhood revitalization. (Planning & Urban Design)

STATUS City Council approved the consultant contract on April 28, and PUD launched the public process phase on August 28, 2021 with a draft plan by June 2022.

29 Juanita J. Craft Civil Rights House

INITIATIVE Preserve civil rights history by restoring the Juanita J. Craft Civil Rights House. (Arts & Culture)

STATUS The National Park Service approved the construction documents submitted. The exhibit fabrication and installation services is currently being finalized by Procurement and is expected to go to City Council for approval in November. BSD is also in the process of procuring construction services to rehabilitate the Craft House.

39 Ethics Training

INITIATIVE Foster an ethical organizational culture by continuing biennial ethics training and expanding the Values Ambassador program. (Equity & Inclusion)

STATUS EQU continues to deliver biennial ethics training. The Values Ambassador program has been on hold and will be relaunched after reviewing best practices for similar programs and collecting feedback from City departments and the Ad Hoc Committee on General Investigating and Ethics. It is anticipated a revamped program can be developed by the first quarter of calendar year 2022.



Memorandum



DATE October 22, 2021

CITY OF DALLAS

TO The Honorable Mayor and City Councilmembers

SUBJECT **Proposed Amendments to: Chapter 17, Article VIII. Mobile Food Establishments**

On September 20, 2021, the Better Block Mobile Food Vending Taskforce appeared before the Quality of Life, Arts, and Culture Committee and recommended amendments to Chapter 17, Article VIII of the Dallas City Code (*Mobile Food Code*). Staff committed to providing this update via memorandum and to offer a two-step plan for items that can be implemented in the near-term and those that require more research.

As outlined below, staff will recommend two of four items, as well as develop a pilot program, by December 2021. The remaining two requested changes will require additional research for recommended changes in early 2022.

The changes as proposed by the Better Block Mobile Food Vending Taskforce include:

1. Amending “Mobile Food Preparation Vehicle” to “Mobile Food Unit” (*MFU*), defined as: “*any vehicle that is self-propelled or can be pulled or pushed safely down a sidewalk, street, or highway that is readily mobile on wheels and complies with all health and transportation safety standards.*”
2. Better defining MFUs & Permitting: Issue one annual permit (*current procedure*) and process with four classes of specific mobile food units, each with varying levels outlining what can be sold, cooked, prepared, etc. (*Food handling increases at each Class Level*).
 - **Class I:** Allows only the sale of pre-packaged foods and beverages.
 - **Class II:** Allows hot or cold food holding display for unpackaged foods. No cooking or preparation allowed onboard.
 - **Class III:** Units allowed to cook in an external covered area (*BBQ pit, wood-fired pizza oven, seafood boils*), where all food preparation, assembly, and service would be done in an enclosed health code compliant area.
 - **Class IV:** Units fully “enclosed” with no restrictions because all safety equipment and standards as with brick and mortar are incorporated (restaurant on wheels)

Note: These classifications exist under the current code with different naming.

3. Allowing preparation of all foods on health-qualified MFUs, and allowing all food to be prepared and served in enclosed MFUs, provided they meet the same health code standards as a brick-and-mortar restaurant (*Listed above as Class III, IV*).
4. Reducing commissary visit to once per week, or as necessary, for Qualified MFUs. Minimum of one commissary visit per week (or as needed) to properly change and replenish water and oil, the MFU must be an enclosed MFU that adheres to the same

Health and Safety standards of a brick and mortar restaurant (*Class III & IV*); All cleaning supplies must be disposable and discarded each night.

5. Pilot 1: *Create Mobile Food Vending Zones*. Staff proposes the City of Dallas pilot this concept, setting parameters and guidelines on the locations of the Mobile Food Vending Zones on city/county public right-of-ways and testing public and vendor reception of the concept. Staff has reviewed the above proposed amendments to the current Chapter 17 Food Code and concur with changes to items 2 and 4, as well as the pilot (item 5). Staff found that items 1 and 3 need additional research and/or additional allowances if approved.

Staff is currently drafting recommended amendments for items 2 and 4 for City Council action by December 2021. Additionally, staff will begin development of a pilot program by identifying potential sites and identifying partners and stakeholders for input. We will continue to provide updates on these items to the Committee through memorandums and upcoming meetings.

Please contact Carl Simpson, Director of Code Compliance, if you have questions.



Joey Zapata,
Assistant City Manager

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager
Jon Fortune, Assistant City Manager
Dr. Eric A. Johnson, Chief of Economic Development & Neighborhood Services
M. Elizabeth Reich, Chief Financial Officer
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT 2021 Branch Out Dallas Tree Giveaway – November 6, 2021

Dallas Water Utilities is pleased to announce Branch Out Dallas on Dallas Arbor Day, Saturday, November 6, 2021. This widely popular program kicked off in the fall of 2018 with the City of Dallas providing 200 trees to homeowners. Interest was so overwhelming that in March 2019, Branch Out Dallas provided another 2,500 native trees. In November 2019, the event became a part of Dallas Arbor Day, an annual celebration providing another 2,500 trees. This year, the program returned after a pause during the pandemic registering 2,600 Dallas residents to receive a five-gallon tree to plant in their yard. Trees were chosen for their hardiness and regional suitability. This year's species are bur oak, sycamore, American elm, Mexican plum, baldcypress, and chinquapin oak.

Dallas residents who registered can pick up their tree from 9:00 a.m. – noon at six locations throughout the City, including Shelton School at 17301 Preston Road; Marsh Lane Baptist Church at 10716 Marsh Lane; White Rock Church of Christ 9220 Ferguson Road; Tyler Street UMC at 927 W. 10th Street.; Cristo Rey Dallas College Prep Innovation Center at 9701 San Leon Avenue, and St. Elizabeth of Hungary Catholic School at 4019 S. Hampton Road. The City is partnering with individual volunteers and civic/corporate groups to distribute the trees to residents.

Branch Out Dallas is led by a citywide team with multiple departments. For all their beauty, trees benefit the environment by reducing stormwater runoff to drainage systems, cooling temperatures, improving air quality, and are key in our efforts to reduce the heat island effect.

Persons interested in volunteering at the Branch Out Dallas event on November 6, 2021 may email BranchOutDallas@dallascityhall.com with contact information and preferred tree distribution location.

Please contact Terry Lowery, Director of Dallas Water Utilities, if you have questions.

A handwritten signature in blue ink, appearing to read 'Majed Al-Ghafry'.

Majed Al-Ghafry, P.E.
Assistant City Manager

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
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Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT Council Agenda Draft Item 42 for November 10, 2021 – Water Utilities Department

The Dallas Water Utilities has an item listed on the November 10, 2021 Council agenda to renew the Upper Trinity Basin Water Quality Compact Agreement between the City of Dallas, City of Fort Worth, North Texas Municipal Water District, and Trinity River Authority for a ten year term. The Compact was established in 1975 by the aforementioned entities and represents the four major providers of wastewater collection and treatment in the North Texas region.

The Compact is well recognized by the Texas Commission on Environmental Quality as the leader in technical resource to address waste load allocation issues, water quality and ecosystem protection in the Upper Trinity River Basin. The group's mission is to form collaborative relationships aimed at securing sufficient funding to facilitate cooperative studies and related research important to its members and to discuss emerging interest in improving the quality of the water in North Texas. Since inception, the Compact has met the goals of its entities and continues to pursue every opportunity to develop and implement scientifically based, technically sound and cost-effective environmental studies to improve water quality. The primary focus areas for the Compact are water quality, wastewater collection, wastewater treatment, reuse of wastewater effluent, and the impact of new regulations on the existing and future discharge permits.

Over the recent years, the Compact has conducted a study for the refinement of waste load allocations based on future flow projections, initiated a study related to the development of a nutrient model of the Trinity River and provided the installation of a Stream Flow Station and four Water Quality Stations along the Trinity River (in the Metroplex area).

On an annual basis the Compact Technical Committee (staff from each agency) prepares a draft work plan and budget to accomplish the draft work plan. The work plan expenses are shared equally by the four entities comprising the Compact. Based on historical expenditures, a proposed maximum funding allocation of \$30,000 is requested on an annual basis.

If you have any questions, please contact Terry Lowery, Director of the Dallas Water Utilities.

A handwritten signature in blue ink, appearing to read 'Majed A. Al-Ghafry'.

Majed A. Al-Ghafry, P.E.
Assistant City Manager

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Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE October 22, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **City License Applications**

Attached is a list of the most recent Dance Hall, Sexual Oriented Business, Billiard Hall, and/or Amusement Center license applications received for the week of October 12, 2021 – October 15, 2021 by the Tactical and Special Operations Bureau Licensing Squad of the Dallas Police Department.

Please have your staff contact Sergeant John Page, at (214) 316- 3848 and/or by email at john.page@dallascityhall.com should you need further information.

A handwritten signature in cursive script that reads "Jon Fortune".

Jon Fortune
Assistant City Manager
[Attachment]

c: T.C. Broadnax, City Manager
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WEEKLY APPLICATION LOG REPORT

DISTRICT	NAME OF BUSINESS	STREET ADDRESS	TYPE OF LICENSE	DATE OF APPLICATION	STATUS (RENEWAL/NEW)	APPLICANT NAME
D6	LABARE II	2102 W. NORTHWEST HWY	DH/A	10/12/2021	RENEWAL	VIKTOR DERKACH
D6	THE MEN'S CLUB OF DALLAS	2340 W. NORTHWEST HWY	SOB	10/12/2021	RENEWAL	DAVID FAIRCHILD
D14	LIT	609 N. HARWOOD	DH/A	10/12/2021	NEW	REZA DIBAJE
D6	HEADQUARTERS PRIVATE CLUB	2443 WALNUT HILL LN	DH/A LH	10/14/2021	NEW	ATTAUYO NSEKHE

NINES BAR

License Definitions

- DH - Class "B" Dance Hall - Dancing Permitted Less Than Three Days a Week*
- DH - Class "C" Dance Hall - Dancing Scheduled One Day At A Time*
- DH - Class "E" Dance Hall - Dancing Permitted Seven Days A Week for Persons Age 14 through Age 18 Only*
- LH - Late Hours Permit - Can Operate A Dance Hall Until 4:00*
- BH - Billiard Hall - Billiards Are Played*
- SOB - Sexually Oriented Business - Adult Arcade / Adult Book/Video Store / Adult Cabaret / Adult Adult Theater / Escort Agency / Nude Model Studio*
- AC - Amusement Center*