

# Memorandum



CITY OF DALLAS

DATE October 29, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **Dallas Animal Services FYE21 Performance Dashboard**

Dallas Animal Services (DAS) has updated its FYE21 Dashboard for Q4 to reflect the status of key programs and resident services compared to previous years and has attached it here for your consideration. The FYE21 Dashboard covers public safety and life-saving statistics and includes heat maps that highlight the areas with the greatest service needs within the city.

DAS has also attached its Q4 Report, which highlights successes and trends from the last quarter, such as its first international animal transport and the growth of its volunteer program. The report details the 161% increase in individual volunteers and 240% increase in volunteer hours compared to FY20 Q4 and also highlights the 78% decrease in dog and cat euthanasia DAS has achieved since FYE17.

Though DAS did not achieve its goal of a 90% live release rate, ending the year at 87.5% for combined dogs and cats - 90.6% for dogs and 78.1% for cats - the primary cause was not a decrease in lifesaving, but rather a decrease in animal intake overall. DAS reported a 9% decrease in dog and cat euthanasia (including owner requested euthanasia), dropping from 1,932 in FY20 to 1,761 in FY21, demonstrating its ongoing commitment to saving all placeable pets. Currently, DAS' most vulnerable population is neonatal kittens, despite the continued operation of its Kitten Nursery. Moving forward, DAS aims to increase kitten survival rates by growing its kitten foster program which will match fosters with older, more stable kittens and free up the nursery to focus its resources on the most unstable kittens.

As we move into FY22, the development of an international partnership with Canadian shelters is likely to continue helping DAS' Rescue Transport Program save more dogs; yet, DAS continues to struggle with capacity issues for dogs over 40lbs. October is historically a difficult time for animal shelters, including DAS, with drops in adoption and fostering rates as people settle into Fall. To address this issue, DAS has partnered with Best Friends Animal Society for their Bigger is Better large dog adoption promotion through the end of October and recently held an Empty the Shelters event with BISSELL Pet Foundation. Additionally, DAS has worked with both organizations to reach out to the English and Spanish-speaking media and spread the call to action on social media. As a result, DAS has been able to avoid euthanizing animals for space this month but continues to operate near its maximum capacity.

Staffing challenges continue to exacerbate capacity issues as DAS struggles to onboard new temporary staff through the City of Dallas' vendor All Temps to assist in animal care duties. As a result, DAS has begun increasing its reliance on volunteers to support staff in kennel cleaning, animal enrichment, and adoption customer service efforts. Over the past weekend, DAS hosted an onsite job fair and attended an external neighborhood job fair in hopes of filling both temp and permanent positions.

DAS plans to present an update to the Quality of Life, Arts and Culture committee at the December meeting later this year.

DAS continues to be committed to its guiding principles: Public Safety, Compassion, No Shortcuts. For any additional information, please contact me or MeLissa Webber, Interim Director of Dallas Animal Services, at [MeLissa.Webber@dallascityhall.com](mailto:MeLissa.Webber@dallascityhall.com) or 214-671-1589.

DATE October 29, 2021

SUBJECT **Dallas Animal Services FYE21 Performance Dashboard**



Joey Zapata  
Assistant City Manager

c: T.C. Broadnax, City Manager  
Chris Caso, City Attorney  
Mark Swann, City Auditor  
Biliera Johnson, City Secretary  
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M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion  
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# FY21 - Dallas Animal Services Performance Dashboard

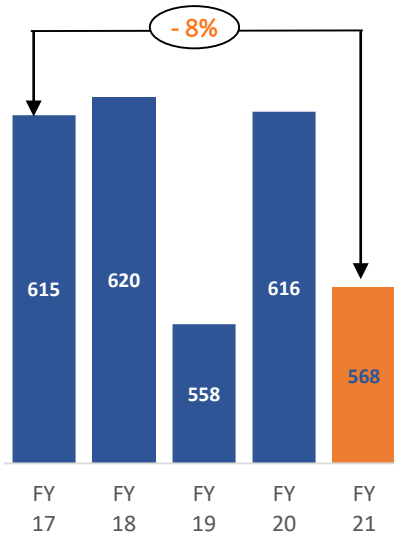


DAS' FY21 Dashboard - As of 9/30/2021

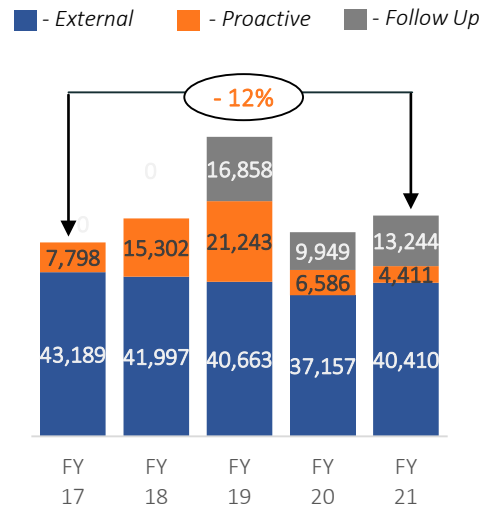
\*DAS started to track and report Follow Up calls in FY19. They are not included in the % change calculation. DAS transitioned to Salesforce in FY19. DAS started to report Proactive SRs in FY17.

\*\* These bites occurred either at an unspecified location or a general area that couldn't be assigned to a specific district with certainty.

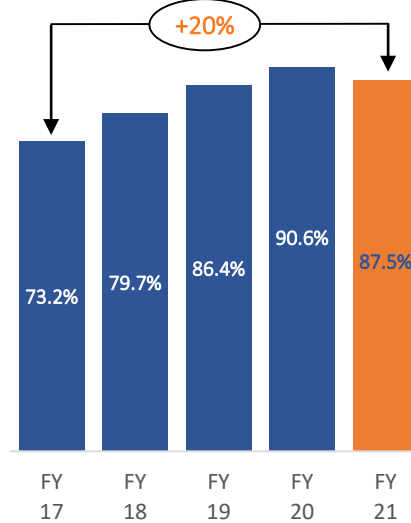
## Loose and Loose Owned Dog Bites



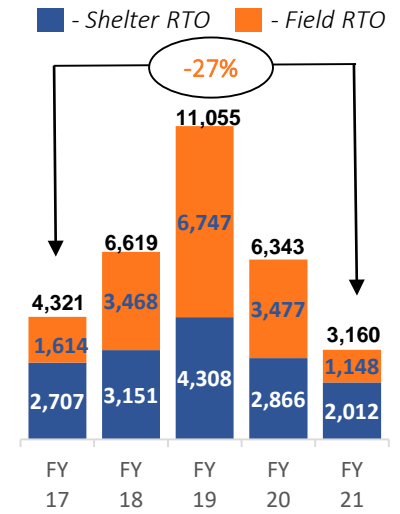
## Service Requests



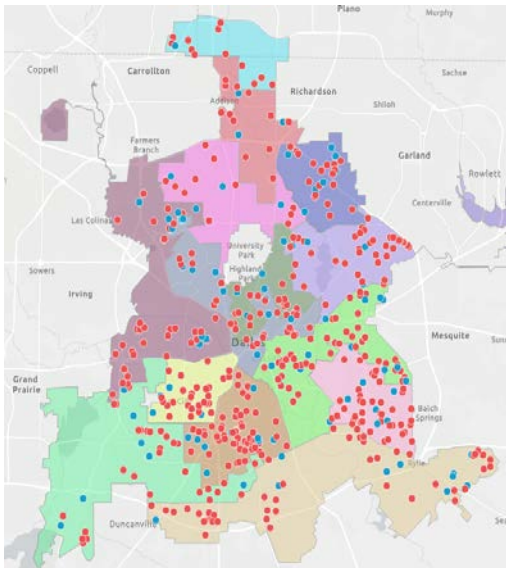
## Live Release Rate (Dogs & Cats)



## Dog Return to Owner Success Rate

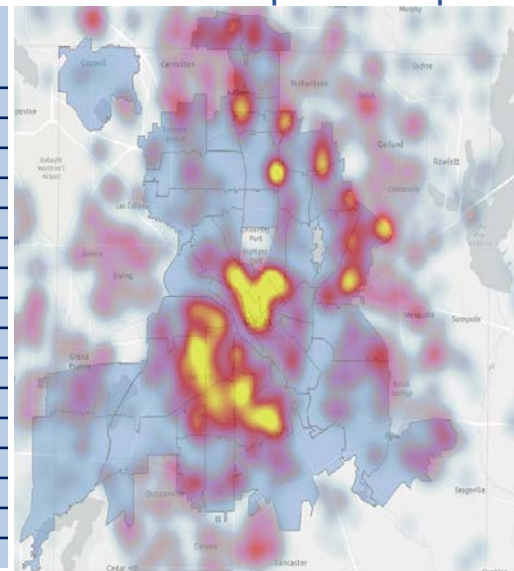


## Loose & Loose Owned Dog Bites by District

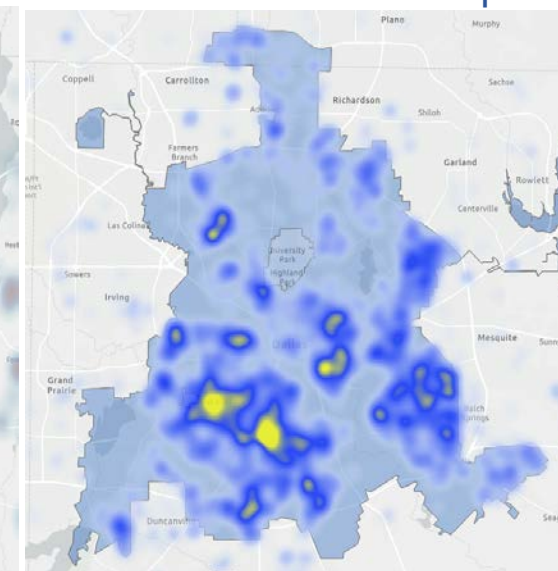


Council District	Loose Dog Bite Count FYTD20	Loose Dog Bite Count FYTD21	% of Change	% of FYTD21 Total
1	28	34	21%	6%
2	48	46	-4%	8%
3	45	44	-2%	8%
4	71	76	-7%	13%
5	63	60	-5%	11%
6	58	44	-24%	8%
7	61	64	5%	11%
8	57	60	5%	11%
9	53	41	-23%	7%
10	33	28	-15%	5%
11	19	20	5%	4%
12	18	13	-28%	2%
13	20	16	-20%	3%
14	30	22	-27%	4%
UNKNOWN	12**	0	-100%	0%
<b>TOTAL</b>	<b>616</b>	<b>568</b>	<b>-8%</b>	<b>100%</b>

## Pet Adoption Map



## Return-to-Owner Map



**Key:**

- = OWNED Dogs
- = UNOWNED Dogs

97 bites occurred at intersections that could not be mapped.

# FY 21 Q4

# QUARTERLY REPORT



July – September 2021

FY 21: October 2020 – September 2021

## DAS Dogs Traveled to Canada!



On September 30, DAS sent twenty dogs on our first-ever international transport to Canada! While DAS works regularly with rescue partners locally and throughout the country, we are thrilled to be partnering with groups outside of the United States to increase our lifesaving bandwidth.

To prep for their long journey, each dog spent 2-4 weeks in a foster home through our Ticket to Ride program prior to their road trip. The Ticket to Ride

program allows fosters to take home a dog that is eligible for an upcoming transport with a rescue partner, giving the dogs a chance to decompress before their trip. The program also frees up kennel space for incoming dogs, limits the dog's exposure to illness, and allows us to give our rescue partners additional information about the pet in a home. Thanks to this insight, many of the dogs who traveled to Canada already had adopters lined up through our rescue partner! We have another Canada transport coming up October 28th and need fosters to support it. If you'd like to be a short-term foster through our Ticket to Ride program, learn more at [BeDallas90.org/foster](https://BeDallas90.org/foster).



# 14,058

LIVES SAVED THIS FISCAL YEAR.\*

including

# 7,754 DOG & CAT ADOPTIONS



July 2021

Aug. 2021

Sept. 2021

**85.8%**  
Live Release Rate

**87.6%**  
Live Release Rate

**87.2%**  
Live Release Rate

## Emergency Preparedness: DAS is Thinking Ahead

After Winter Storm Uri devastated Texas in February 2021, DAS recognized the increased need for back-up operational plans. Though DAS did not lose water or power during the storm and the City of Dallas has pre-established back-up measures in place to ensure power for the shelter, the widespread impact of Uri made it clear that the potential exists for a future emergency in which DAS' operations are compromised. To ensure we are prepared for all possibilities, DAS procured two gasoline generators: one to power the auxiliary trailers behind the shelter to create an operational headquarters should our primary infrastructure go off line, and one to secure the integrity of temperature-controlled pharmaceuticals and vaccines in our medical storage areas. DAS also procured a 2,100 gallon potable water storage tank that will store enough water for each animal in our care to have two bowls daily for 48 hours and recently installed two emergency push-lever exits in our back parking lot to ease emergency evacuations. While we hope we never have to resort to using these emergency measures, we feel it is our responsibility to over prepare so that we do not compromise the quality of care received by pets in our facility, no matter the circumstances.

## THE FOURTH QUARTER OF FY 21 (JULY – SEPT) ALSO SAW:

# 10,486

ASO External Service Requests Completed



# 74

Heartworm Treatments Completed



# 38

Other Domestic Animals Adopted\*\*



# 139

Specialty Surgeries Completed

\*Includes positive outcomes for cats and dogs. \*\*Other Domestic Animals are not included in other reported numbers or LRR. \*\*\*Pets adopted through Home To Home™ are not included in adoption, intake, outcome, or LRR numbers.

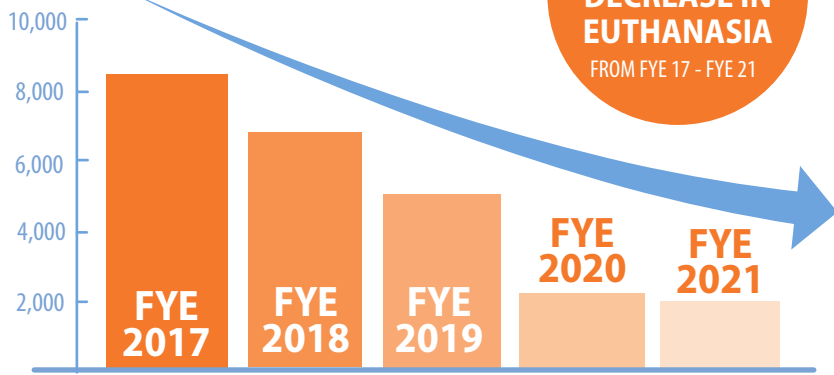


# YEAR OVER YEAR COMPARISONS\*

(Fiscal Year End for the Past 5 Years)

## EUTHANASIA\*\*\*

**78%**  
DECREASE IN  
EUTHANASIA  
FROM FYE 17 - FYE 21



## ADOPTIONS



**FYE 2021**  
5,822 DOGS  
1,932 CATS



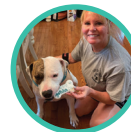
**FYE 2020**  
7,554 DOGS  
2,680 CATS



**FYE 2019**  
11,203 DOGS  
3,703 CATS



**FYE 2018**  
9,960 DOGS  
2,801 CATS

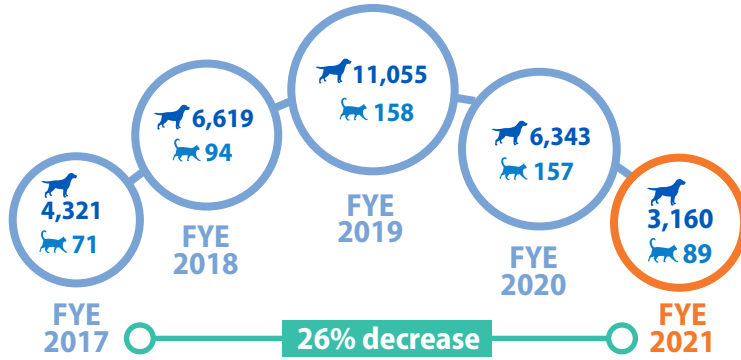


**FYE 2017**  
8,479 DOGS  
2,110 CATS



## RETURN TO OWNER

(Shelter & Field Combined)



**73.2%**  
Live Release Rate  
FOR FYE 17

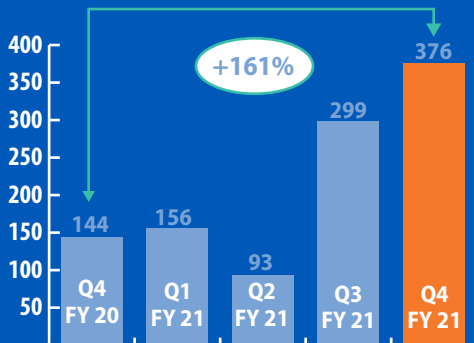
**87.5%**  
Live Release Rate  
FOR FYE 21

In March of 2020, DAS adjusted field and shelter operations in an effort to slow the spread of the COVID-19 pandemic in our community.

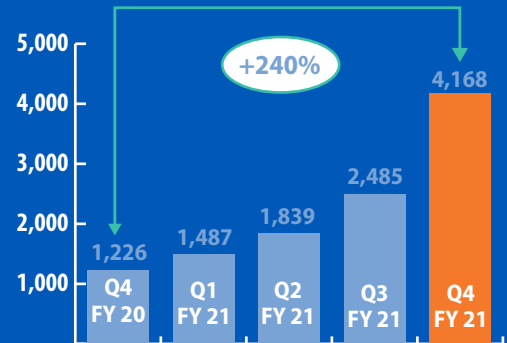
## GROWTH IN THE DAS VOLUNTEER PROGRAM

After being heavily impacted by the COVID-19 pandemic, the DAS Volunteer Program has seen tremendous growth, even within the last two quarters of this Fiscal Year. Our volunteers are a huge part of the #Dallas90 family and we couldn't do our lifesaving work without them. To join the team, visit [BeDallas90.org/volunteer](https://BeDallas90.org/volunteer).

### INDIVIDUAL VOLUNTEERS



### VOLUNTEER HOURS



\*All numbers are based on DAS' Shelter and Field Fact Sheets and only include dogs and cats \*\*LRR for months prior to March 2019 have been updated to reflect the new DAS LRR calculation which includes Died in Care and Owner Requested Euthanasia. \*\*\*Numbers in this graph include owner requested euthanasia (ORE) for dogs and cats.

# We couldn't do this lifesaving work without YOU.



You chose to #BeDallas90 in FY 21 Q4!

**2,721**  
PETS ADOPTED  
IN Q4



## BE an Adopter.

# DAS HAPPY TAIL Houdini

Houdini is a very special dog that required a special home. This handsome Catahoul mix earned his name because of his penchant for climbing fences, breaking out of crates, and escaping from our kennels. To prepare him for success in an adoptive home, we worked Friends of DAS to purchase an indestructible crate and openly marketed him as a "known escape artist." Luckily, we found a daredevil adopter who fell in love with Houdini's smile and was up for the challenge! Houdini was adopted in August and has been performing tricks for his new dad ever since.



## BE A Foster.

**587**  
PETS IN FOSTER  
IN Q4



In Fiscal Year 2021, our Dallas90 volunteers have helped with...

**9,979**

VOLUNTEER HOURS

**1,638**

DOGS GETTING OUT FOR A D90 RUN\*\*

**1,084**

CATS BEING CUDDLED\*\*

## BE A Volunteer.



A special **THANK YOU** to Friends of Dallas Animal Services for their continued financial support this quarter! Learn more and donate at [www.FriendsOfDAS.org](http://www.FriendsOfDAS.org).



# BE DALLAS90.



[www.BeDallas90.org](http://www.BeDallas90.org)

\*Numbers reflected only include dogs and cats.  
\*\*Numbers of dogs getting out for a D90 run and cats being cuddled includes duplicates of the same animal getting out or being cuddled more than once on separate volunteer shifts.

# Fiscal Year 2021

at a glance



**2,855**

PETS TRANSFERRED  
RESCUE AFFILIATES



**7,754**

PETS ADOPTED

**3,249**

PETS RETURNED  
TO THEIR OWNERS

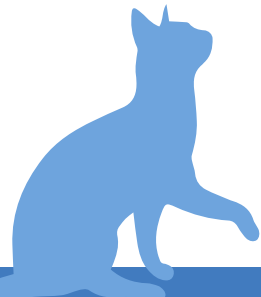
Live Release Rate  
**87.5%**

**200**

SHELTER-NEUTER-  
RETURN CATS

**16,433**

DOG & CAT INTAKE



**9,979**

VOLUNTEER  
HOURS



**1,888**

PETS FOSTERED



**40,410\***

EXTERNAL SERVICE REQUESTS



**8,038**

IN-HOUSE SPAY/NEUTER  
SURGERIES



**322**

HEARTWORM  
TREATMENTS COMPLETED



\*External Service Request data includes all animals. All other numbers are only for dogs and cats.

# Memorandum



CITY OF DALLAS

DATE October 29, 2021  
TO Honorable Mayor and Members of the City Council  
SUBJECT **2017 Bond Program – 4<sup>th</sup> Quarter Status Update (FY2021)**

In November 2017, Dallas voters approved a \$1.05 Billion Bond Program which included 10 propositions for the delivery of capital infrastructure projects to improve the quality of life for all residents across the City of Dallas. Figure 1 (page 2) provides an overview of all bond funds committed in support of the implementation of the approved 2017 bond projects. As of **September 30, 2021**, the City has committed **89%** of the appropriations and **59%** of the bond authorization for the implementation of the 2017 approved bond projects.

The 2017 Bond Program is comprised of 1,384 projects and as of **September 30, 2021**, the City has awarded **1,158\*** projects (please refer to page 2 under Figure 2 for projects statuses).

If you have additional questions, please contact Adriana Castaneda, Director of the Office of Bond and Construction Management at [adriana.castaneda@dallascityhall.com](mailto:adriana.castaneda@dallascityhall.com) or 214-671-8450.

A handwritten signature in blue ink, appearing to read 'Majed Al-Ghafry'.

Majed Al-Ghafry, P.E.  
Assistant City Manager

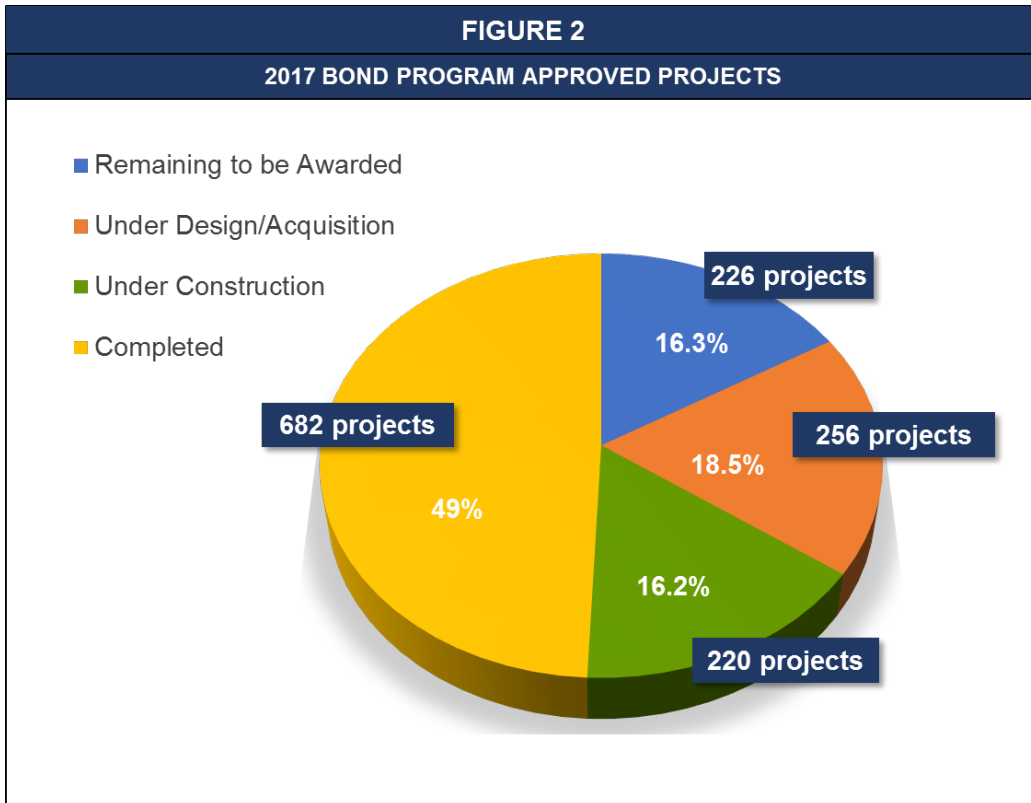
c: T.C Broadnax, City Manager  
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M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion  
Directors and Assistant Directors



FIGURE 1								
2017 BOND PROGRAM PROJECT COMMITMENTS TO DATE								
PROPOSITION	a	b	c	d	e	f	g	h
	BOND AUTHORIZATION	FUNDS TO BE APPROPRIATED IN FUTURE YEARS <sup>1</sup>	APPROPRIATION	EXPENDITURES & ENCUMBERED <sup>2</sup> (SEPTEMBER BVA)	EXPENSES DUE TO LEGACY BP <sup>3</sup>	APPROVED PENDING COMMITMENTS 2017 BP <sup>4</sup>	% APPROPRIATION COMMITTED (d+e+f)/c	% BOND AUTHORIZATION COMMITTED (d+e+f)/a
Streets and Transportation (A)	\$533,981,000	\$227,013,730	\$306,967,270	\$222,551,837	\$48,233,101	\$18,342,553	94%	54%
Park and Recreation (B)	\$261,807,000	\$55,030,907	\$206,776,093	\$146,031,061	\$0	\$32,797,020	86%	68%
Fair Park (C)	\$50,000,000	\$14,145,451	\$35,854,549	\$29,458,915	\$289,306	\$446,614	84%	60%
Flood Protection and Storm Drainage (D)	\$48,750,000	\$26,265,688	\$22,484,312	\$12,719,476	\$0	\$0	57%	26%
Library Facilities (E)	\$15,589,000	\$0	\$15,589,000	\$15,044,221	\$0	\$0	97%	97%
Cultural and Performing Arts Facilities (F)	\$14,235,000	\$264,396	\$13,970,604	\$13,298,347	\$0	\$0	95%	93%
Public Safety Facilities (G)	\$32,081,000	\$4,343,845	\$27,737,155	\$24,864,962	\$1,462,250	\$62,000	95%	82%
City Facilities (H)	\$18,157,000	\$5,436,846	\$12,720,154	\$7,160,379	\$1,900,000	\$0	71%	50%
Economic Development (I)	\$55,400,000	\$18,690,250	\$36,709,750	\$25,835,436	\$0	\$8,025,020	92%	61%
Homeless Assistance Facilities (J)	\$20,000,000	\$6,010,815	\$13,989,185	\$3,393,164	\$0	\$2,845,273	45%	31%
<b>Total</b>	<b>\$1,050,000,000</b>	<b>\$357,201,928</b>	<b>\$692,798,072</b>	<b>\$500,357,798</b>	<b>\$51,884,657</b>	<b>\$62,518,481</b>	<b>89%</b>	<b>59%</b>

**NOTES**  
<sup>1</sup>The column reflects bond funds that are not appropriated. Funds are expected to be appropriated in FY22 & FY23, respectively.  
<sup>2</sup>September Budget vs. Actual Report (BVA) ITD Expenditures and Current Encumbered.  
<sup>3</sup>The column reflects bond expenditures and encumbrances that are in prior bond programs.  
<sup>4</sup>Approved commitments that are not recorded in the financial system, such as amounts recently approved by the City Council.



\* The 1,158 City awarded projects includes Under Design/Acquisition (256), Under Construction (220), and Completed (682) projects.

# Memorandum



CITY OF DALLAS

DATE October 29, 2021

TO Honorable Mayor and City Council

SUBJECT **Fitch Ratings Assigns 'AA' Rating and Stable Outlook for City of Dallas  
2021 General Obligation Bonds – RATING ACTION**

On October 26, 2021, Fitch Ratings (Fitch) assigned its 'AA' credit rating and stable outlook to the anticipated General Obligation Refunding and Improvement Bonds, Series 2021, Combination Tax and Revenue Certificates of Obligation, Series 2021, and the Equipment Acquisition Contractual Obligations, Series 2021 (collectively, "the Bonds"), and affirmed the City's 'AA' credit rating and stable outlook on outstanding general obligation bonds. Fitch previously affirmed the City's rating on September 29, 2020.

According to the report, the City's 'AA' rating continues to reflect "strong revenue growth prospects, conservative budgeting practices, and solid reserve levels." Additionally, "reforms to both the city's civilian and public safety plans have had a positive effect on the city's long-term liability burden, and recent operating performance has been positive despite increased spending on both pensions and public safety salaries." In their analysis, Fitch again assigns 'aaa' grades to the Key Rating Drivers of Revenue Framework and Operating Performance, citing "strong post-pandemic revenue growth prospects," adding that the City's "healthy reserves position it to maintain the highest financial resilience through future cyclical downturns." The long-term liability burden is graded 'aa' as Fitch expects recent pension reforms "in conjunction with continued economic growth, to keep the long-term liability burden within the current range."

Fitch's current rating is again a credit positive for the City and supportive of market interest in the Bonds ahead of the planned November 2021 bond sale. Attached is the published rating report provided by Fitch for your review.

Please let me know if you need additional information.

  
fox M. Elizabeth Reich  
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager  
Chris Caso, City Attorney  
Mark Swann, City Auditor  
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## RATING ACTION COMMENTARY

# Fitch Rates Dallas, TX \$293MM LT Obligations 'AA'; Outlook Stable

Tue 26 Oct, 2021 - 5:20 PM ET

Fitch Ratings - Austin - 26 Oct 2021: Fitch Ratings has assigned a 'AA' rating to the following City of Dallas, TX obligations:

--\$220.7 million general obligation (GO) refunding and improvement bonds, series 2021;

--\$45.6 million combination tax and revenue certificates of obligation (COs), series 2021;

--\$27.03 million equipment acquisition contractual obligations, series 2021.

All three series are scheduled for a competitive sale on Nov. 4. The series 2021 GO bond proceeds will finance infrastructure improvements and refund outstanding tax-supported debt; series 2021 CO proceeds will finance certain public works improvements; series 2021 contractual obligation proceeds will finance the acquisition of various departmental equipment.

Fitch also has affirmed the following Dallas ratings:

--Issuer Default Rating (IDR) at 'AA';

--\$1.96 billion of outstanding limited tax (LT) debt at 'AA'.

The Rating Outlook is Stable.

## **SECURITY**

GOs, COs and Contractual Obligations: Limited ad valorem tax levied against all taxable property in the city. The COs are further backed by a limited pledge (not to exceed \$1,000) of the city's drainage utility system.

## **ANALYTICAL CONCLUSION**

The city's 'AA' IDR and limited tax bond ratings reflect strong revenue growth prospects, conservative budgeting practices, and solid reserve levels. Reforms to both the city's civilian and public safety plans have had a positive effect on the city's long-term liability burden, and recent operating performance has been positive despite increased spending on both pensions and public safety salaries. Budgeting pressure is likely to continue as the city attempts to rebuild police staffing levels and continues with increasing pension contributions. Fitch expects these pressures to be manageable given the city's high degree of inherent budget flexibility.

## **Economic Resource Base**

Dallas is the anchor of the large and diverse Dallas-Fort Worth regional economy. The city is a center for technology, trade, finance and healthcare; it also ranks among the top visitor and leisure destinations in the state.

## **KEY RATING DRIVERS**

### **Revenue Framework: 'aaa'**

Strong post-pandemic revenue growth prospects are based on expectations for continued economic expansion. The assessment also reflects the city's diminished, though still high, independent legal ability to increase ad valorem revenues as a result of recently approved state legislation effective in fiscal 2021.

### **Expenditure Framework: 'a'**

The city's pace of spending is expected to be generally in line with revenue growth given its mature residential base. Increased pension contributions will keep carrying costs at an elevated level. Rapid debt amortization rate also contributes to the elevated carrying costs.

### **Long-Term Liability Burden: 'aa'**

The long-term liability burden currently represents a moderate 13% of personal income. Recent pension reforms to both the civilian and uniform plans have reduced the combined total liability by roughly 40%. Fitch expects these reforms, in conjunction with continued economic growth, to keep the long-term liability burden within the current range.

### **Operating Performance: 'aaa'**

The city of Dallas' gap-closing capabilities and healthy reserves position it to maintain the highest financial resilience through future cyclical downturns. Elevated debt and retiree benefit outlays will maintain some pressure on the city's budget management practices.

### **RATING SENSITIVITIES**

Factors that could, individually or collectively, lead to positive rating action/upgrade:

--Continued positive operating performance and successful absorption of additional public safety-related spending.

--An improvement in Fitch's assessment of the city's expenditure flexibility, due to moderation in fixed debt service and retiree benefit costs as a percentage of spending.

--A sustained decline in the long-term liability burden to less than 10% of personal income.

Factors that could, individually or collectively, lead to negative rating action/downgrade:

--Failure to consistently fund annual pension contributions at the actuarially determined levels.

--Longer term, poor operating performance and resulting material decline in operating reserves.

### **BEST/WORST CASE RATING SCENARIO**

International scale credit ratings of Sovereigns, Public Finance and Infrastructure issuers have a best-case rating upgrade scenario (defined as the 99th percentile of rating transitions, measured in a positive direction) of three notches over a three-year rating horizon; and a worst-case rating downgrade scenario (defined as the 99th percentile of rating transitions, measured in a negative direction) of three notches over three years. The complete span of best- and worst-case scenario credit ratings for all rating categories ranges from 'AAA' to 'D'. Best- and worst-case scenario credit ratings are based on historical



performance. For more information about the methodology used to determine sector-specific best- and worst-case scenario credit ratings, visit <https://www.fitchratings.com/site/re/10111579>.

## CURRENT DEVELOPMENTS

### City Budgetary Update

Fiscal 2020 (FYE Sept. 30) general fund results bettered earlier projections, with sales tax and property tax revenues both outperforming mid-year estimates. Expense growth was held below budget in anticipation of expected weaker revenue gains, and the resulting \$47 million surplus after transfers easily exceeded earlier break-even expectations.

The fiscal 2021 general fund budget as adopted was balanced and anticipated revenue of \$1.437 billion, unchanged from the fiscal 2020 budget (reimbursements and transfers added another \$118 million to total resources). Sales tax receipts were budgeted at \$296 million, or nearly 10% below the prior year budget (later amended to \$305 million). Property tax revenues were budgeted at \$825 million, up 5% from fiscal 2020 due to a comparable increase in TAV. General fund spending was slated to increase \$28 million (1.8%) from fiscal 2020 to \$1.56 billion. Management cited additional police hiring and increased public safety pension contributions as the primary spending drivers.

Current fiscal 2021 projections include sales tax revenues (22% of general fund revenues) of \$336 million, up 8% from last year and 10% above the amended budget. Projected total general fund revenues of \$1.478 billion are up 2% over amended budget and spending of \$1.456 billion is up less than 1% over budget. Year-end fund balance is projected by management to increase more than \$35 million. The fiscal 2022 general fund budget is balanced and includes revenues and spending both up 6% over the fiscal 2021 budget. Sales tax receipts are budgeted at \$344 million, up 13% over the prior year amended budget

Dallas is slated to receive a total of \$355.4 million from the American Rescue Plan Act. Management reports allocations of the assistance is targeted to these four areas: fiscal recovery/revenue loss at \$131.5 million, infrastructure at \$116.7 million, health and safety at \$63.2 million, and economic development at \$44 million.

## CREDIT PROFILE

Dallas is located in north central Texas and with a population of 1.3 million ranks among the top 10 U.S. cities by population. The city serves as corporate headquarters for AT&T, Southwest Airlines, Texas Instruments, 7-Eleven, Inc., HollyFrontier Corp., Pizza Hut, Inc.

and other large corporate concerns. Large employers in the education, government and health services sectors lend stability to the city's employment base.

The city's role as a wholesale and retail trade center is enabled by a strong transportation network of airports, rail and interstate highways. Dallas Area Rapid Transit (DART) provides major employers easy access to a highly skilled work force to support growing technology, finance, business and medical service sectors. Top taxpayers represent utility, air transportation, real estate, manufacturing, insurance and healthcare industries, and the tax base has no significant concentration. Fitch expects the underlying strength, size and diversity of Dallas' economy will support the city through periodic economic downturns.

## **Revenue Framework**

General fund operations are supported by a diverse mix of revenues led by ad valorem tax revenues (55% of the fiscal 2020 total), sales tax revenues (24%), and franchise fees (9%).

The city's post-pandemic revenue growth prospects remain strong due to the current pace of economic activity.

The city's fiscal 2022 total tax rate of \$0.7733 per \$100 of TAV is down modestly from the prior year and is well below the constitutional and city charter caps of \$2.50. However, the recently enacted Texas Senate Bill 2 (SB 2) makes a number of changes to local governments' property tax rate setting process. SB 2 will reduce the rollback tax rate (now the 'voter approval tax rate') from 8% to 3.5% for most local taxing units and require a ratification election (replacing the current petition process) if any local taxing unit exceeds its voter approval rate, effective fiscal 2021. The revenue cap does not apply to debt service tax levies.

The tax rate limitation in SB2 excludes new additions to tax rolls and allows for banking of unused margin for up to three years. Dallas' remaining control over property taxes and other local revenues such as fines, fees and charges for services is still sufficient to maintain high revenue-raising flexibility.

## **Expenditure Framework**

As is typical with U.S. cities, public safety is Dallas' largest operating spending category (62% of fiscal 2020 general fund outlays), followed by general government (12%) and culture and recreation (10%). General fund spending growth has generally kept pace with revenue gains in recent years.

Fitch expects the pace of spending growth to generally track what is projected to be a positive trajectory in revenues, as future service demands from a relatively mature residential base and increasing public safety and pension outlays should align with increasing operating receipts over the near to medium term.

Recent pension reforms have somewhat reduced required contribution amounts, but the city's annual carrying costs (debt service, actuarially determined pension contributions, actual OPEB outlays) remain elevated at 27% of fiscal 2020 governmental spending. Fitch expects actual carrying costs to remain high, the result of both increased pension contributions to the police and fire plan and debt service associated with a \$1.05 billion GO bond authorization approved by voters in 2017. Fitch's supplemental pension metric, which estimates the annual pension cost based on a level dollar payment for 20 years with a 5% interest rate, indicates that carrying costs are vulnerable to future increases.

The current carrying costs reflect an above average 68% debt amortization rate over the next 10 years, which lessens both the concern regarding the relatively high costs and the burden associated with new debt (debt service was equivalent to nearly 14% of fiscal 2020 governmental spending). The city's ability to control headcount and salary costs is strong, providing additional operational flexibility.

### **Long-Term Liability Burden**

Dallas' long-term liability burden is moderate at roughly 13% of personal income, with about 45% of the total attributable to unfunded pension liabilities. The liability calculation is adjusted by Fitch to assume a more conservative 6% investment return. The overall burden is down from roughly 19% of personal income recently as a result of the various pension reforms. The city currently has roughly \$2.2 billion in limited tax debt outstanding (including these offerings), about 20% of the total long-term liability burden. Overlapping debt of \$4.0 billion comprises the remainder of the liability (35% of the total).

Dallas participates in three single employer defined benefit pension plans. The ERF covers non-uniformed employees. The DPFP (combined plan) and the smaller Supplemental Police and Fire Pension Plan of the city of Dallas (supplemental plan) cover police and firefighters.

Changes to the ERF benefit plan were approved by the ERF board, city council and voters in 2016. They apply to employees hired on or after Jan. 1, 2017 and include an increase in the normal retirement age from 60 to 65, an increase in service retirement from 30 to 40 years, elimination of the health benefit supplement, and a reduction in the benefit multiplier from 2.75% to 2.5%. These changes are expected to boost to the long-term viability of the plan.

Following a steady weakening of the DPFP plan, primarily due to issues associated with the deferred retirement option program (DROP) feature, the Texas Legislature in its 2017 regular session approved legislation that made a number of noteworthy changes to the DPFP plan. The modifications included increases in retirement ages for the various tiers of employees, a reduction in the benefit multiplier for most employees and elimination of the current COLA benefit.

The legislation also made changes to the troubled DROP, including a 10-year limitation on participation, elimination of interest on DROP accounts after Sept. 1, 2017, and modifications to DROP account distribution options. The legislation also called for increased plan contributions from both the city and employees. These reforms should stabilize the city's obligations to the plan and reduce the risks presented by the DROP feature of the retirement plan, and should enhance the plan's long-term viability.

The combined net pension liability (NPL) for all three plans as reported in the city's fiscal 2020 CAFR totaled \$4.7 billion, with assets covering 55% of liabilities. The NPL increases to \$5.2 billion and the ratio of assets to liabilities declines to 52% when a 6% investment return assumption is used.

## **Operating Performance**

The Fitch Analytical Stress Test (FAST) scenario analysis tool relates historical tax revenue volatility to GDP to support the assessment of operating performance under Fitch's criteria. FAST is not a forecast, but it represents Fitch's estimate of possible revenue behavior in a downturn, based on historical revenue performance. Hence, actual revenue will vary from FAST results, and Fitch expects the city will implement necessary corrective actions to offset them. FAST does provide a relative sense of the risk exposure of a particular local government compared to other U.S. local governments. FAST results indicate minimal pressure on the city's financial resilience in the medium term, even absent policy interventions.

The 'aaa' resilience assessment reflects Fitch's expectation that the city will make spending cuts and maintain a strong reserve cushion, maintaining the highest level of financial resilience through future business cycles.

The city has demonstrated positive budget management practices historically, and the recent positive operating results (that included steadily increasing pension contribution amounts) have continued that trend and enabled the city to maintain a strong financial cushion. However, increased annual pension contributions and public safety salary outlays

will maintain a degree of pressure on the city's budget management practices for the foreseeable future.

In addition to the sources of information identified in Fitch's applicable criteria specified below, this action was informed by information from Lumesis.

## REFERENCES FOR SUBSTANTIALLY MATERIAL SOURCE CITED AS KEY DRIVER OF RATING

The principal sources of information used in the analysis are described in the Applicable Criteria.

## ESG CONSIDERATIONS

Unless otherwise disclosed in this section, the highest level of ESG credit relevance is a score of '3'. This means ESG issues are credit-neutral or have only a minimal credit impact on the entity, either due to their nature or the way in which they are being managed by the entity. For more information on Fitch's ESG Relevance Scores, visit

[www.fitchratings.com/esg](http://www.fitchratings.com/esg)

## RATING ACTIONS

ENTITY/DEBT	RATING			PRIOR
Dallas (TX) [General Government]	LT IDR	AA Rating Outlook Stable	Affirmed	AA Rating Outlook Stable
● Dallas (TX) /General Obligation - Limited Tax/1 LT	LT	AA Rating Outlook Stable	Affirmed	AA Rating Outlook Stable

[VIEW ADDITIONAL RATING DETAILS](#)

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## **PARTICIPATION STATUS**

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## **APPLICABLE CRITERIA**

[U.S. Public Finance Tax-Supported Rating Criteria \(pub. 04 May 2021\) \(including rating assumption sensitivity\)](#)

## **APPLICABLE MODELS**

Numbers in parentheses accompanying applicable model(s) contain hyperlinks to criteria providing description of model(s).

## FAST Econometric API - Fitch Analytical Stress Test Model, v3.0.0 (1)

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Dallas (TX)

EU Endorsed, UK Endorsed

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# Memorandum



CITY OF DALLAS

DATE October 29, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **Kroll Bond Rating Agency Assigns 'AA+' Rating and Stable Outlook for City of Dallas 2021 General Obligation Bonds – RATING ACTION**

On October 27, 2021, Kroll Bond Rating Agency (KBRA) assigned its 'AA+' credit rating and stable outlook for the General Obligation Refunding and Improvement Bonds, Series 2021, Combination Tax and Revenue Certificates of Obligation, Series 2021, and the Equipment Acquisition Contractual Obligations, Series 2021 (collectively, "the Bonds"). KBRA affirmed the City's outstanding General Obligation debt in an annual surveillance review on October 4, 2021. Once more, the KBRA report states that the assigned rating reflects "the City's sound financial profile, disciplined, forward-looking financial management practices, healthy reserves, and ample liquidity," while the stable outlook reflects "the City's considerable budgetary flexibility and long-term favorable outlook for economic and revenue growth."

The KBRA report notes that there have been no updates to the rating determinants since the recent surveillance review, but continues to view the City's "strong financial profile reflecting fiscally conservative financial management practices, solid reserves, and healthy liquidity," and the "growing economic base, robust employment expansion and declining poverty levels," as credit positives. Additionally, KBRA's view of credit challenges to the City include elevated pension costs, "property tax levy limitation" that could have an impact on expenditures, and a "partial reliance on sales tax receipts". The report also expanded on the City's Environmental, Social, and Governance (ESG) factors, including efforts toward air quality monitoring and drainage relief, public safety and the City's first Racial Equity Resolution, and the City's leadership in developing a regional Cyber Fusion Center to unify technology security functions.

KBRA's rating on the upcoming General Obligation debt issuances further enhances the credit profile of the City and supports the marketability of the Bonds ahead of the planned November 2021 bond sale. Attached is the published report for your review.

Please let me know if you need additional information.

  
for M. Elizabeth Reich  
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager  
Chris Caso, City Attorney  
Mark Swann, City Auditor  
Biliera Johnson, City Secretary  
Preston Robinson, Administrative Judge  
Kimberly Bizzor Tolbert, Chief of Staff

Jon Fortune, Assistant City Manager  
Majed A. Al-Ghafry, Assistant City Manager  
Joey Zapata, Assistant City Manager  
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services  
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion  
Directors and Assistant Directors

## City of Dallas, Texas

### Issuer: City of Dallas, Texas

Assigned	Ratings	Outlook
General Obligation Refunding and Improvement Bonds, Series 2021	AA+	Stable
Combination Tax and Revenue Certificates of Obligation, Series 2021	AA+	Stable
Equipment Acquisition Contractual Obligations, Series 2021	AA+	Stable

Affirmed	Ratings	Outlook
General Obligation Refunding and Improvement Bonds, Series 2020A	AA+	Stable
General Obligation Refunding Bonds, Taxable Series 2020B	AA+	Stable
Equipment Acquisition Contractual Obligations, Series 2020B	AA+	Stable

### Methodology

- [U.S. Local Government GO Methodology](#)
- [ESG Global Rating Methodology](#)

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the SB2 cap, as is revenue growth from new construction. In KBRA's view, the combination of conservative forecasting and disciplined expenditure controls support the City's ability to maintain structurally balanced operations within the more constrained property tax revenue framework imposed by SB2. While the ultimate trajectory of recovery from the COVID-19 pandemic remains uncertain, KBRA views continued growth in property values, together with a strong recovery in FY 2021 sales tax receipts, as indicative of the City's economic resilience.

The City cites the positive impact of Federal stimulus on disposable personal income and unemployment levels, both of which have almost fully rebounded from sharp pandemic-related declines, as contributing to a recovery in General Fund revenues for the fiscal year ending September 30, 2021. The City was allocated COVID-19 federal funding totaling approximately \$627.3 million.

Detailed Financial Management Performance Criteria (FMPC) originally adopted by City Council in 1978, as periodically revised, provide a policy framework for fiscal decision making and are an important contributor to the City's strong governance profile. Pursuant to the FMPC, the City maintains an unassigned General Fund balance, which includes Emergency and Contingency Reserves, of at least 50 days and not more than 70 days of General Fund operating expenditures less debt service. The FY 2020 unassigned fund balance in the General Fund of \$250.4 million after interfund transfers, equated to 68 days of General Fund operating expenses less debt service. The City has maintained ample liquidity as evidenced by consistent growth in year-end fund balance.

Forecast (unaudited) FY 2021 General Fund revenues are 2.2% above budget, due primarily to stronger than anticipated property tax and sales tax receipts. The City forecasts FY 2021 General Fund expenditures in line with budgetary

**Rating Summary:** The rating on the City's General Obligation Refunding and Improvement Bonds, Series 2021 ("the Bonds"), Combination Tax and Revenue Certificates of Obligation, Series 2021 ("the Certificates of Obligation") and the Equipment Acquisition Contractual Obligations, Series 2021, ("the Contractual Obligations"), (*collectively, "the Series 2021 Obligations"*), reflects the City's sound financial profile, disciplined, forward-looking financial management practices, healthy reserves, and ample liquidity. As a regional hub for technology, healthcare, finance and tourism, Dallas is among the nation's top-ranked cities for economic growth, with robust employment expansion and declining poverty levels.

The Bonds and the Contractual Obligations are secured by a pledge of an annual ad valorem tax levied on all taxable property within the City.

The Certificates of Obligation are secured by a pledge of a combination of the ad valorem tax and a limited pledge of the surplus revenues of the City's Municipal Drainage Utility System in an amount not to exceed \$1,000.

The State Constitution and the City Charter limit the ad valorem tax rate to \$2.50 per \$100 of taxable assessed valuation for all purposes, including payment of debt service. The State Attorney General will not approve debt if, based on then current taxable property values, more than \$1.50 of the maximum \$2.50 is required for aggregate general obligation debt service, inclusive of the bonds being proposed.

In addition, effective January 1, 2020, the Texas Property Tax Reform and Transparency Act of 2019 (SB2) caps the City's ability to grow property tax revenue (without voter approval) at 3.5% per year. Revenue to pay voter approved debt is excluded from



expectations, and projects an ending FY 2021 General Fund balance of \$272.1 million. However, due to rapidly growing pension and overtime costs, the City’s proposed biennial FY 2022 and FY 2023 budget projects the unassigned fund balance to decline to 40 days in FY 2024 and to only 8.4 days by FY 2026 (budgetary basis). The City states that it will not allow a budget imbalance to occur, and will maintain structural balance by corrective actions, including budget reductions and/or revenue increases.

The City’s sizable tax-base and strong financial position help to mitigate the burden posed by elevated pension liabilities, in KBRA’s view. Pension reforms enacted in 2017 have eliminated the prospect of the Police and Fire pension plan’s insolvency, increased contributions, and reduced the net pension liability. While pension costs are expected to remain elevated, overall fixed costs are affordable, especially given the City’s practice of rapid direct debt amortization. In the context of its otherwise conservative fiscal controls, KBRA does not view the City’s plan for pension funding, which projects a long ramp-up to full funding, as reflective of credit weakness.

The Stable Outlook reflects the City’s considerable budgetary flexibility and long-term favorable outlook for economic and revenue growth. The City has proven its ability to achieve budgetary balance through operating expense reductions and without the use of reserves. Fixed costs are expected to remain moderately elevated but affordable, given recent pension reforms.

### Key Credit Considerations

The rating was assigned because of the following key credit considerations:

#### Credit Positives

- Strong financial profile reflecting fiscally conservative financial management practices, solid reserves, and healthy liquidity.
- Growing economic base, robust employment expansion and declining poverty levels.

#### Credit Challenges

- Property tax levy limitation could adversely impact expenditure flexibility.
  - Partial reliance on sales tax receipts for operations exposes revenue base to economic fluctuation.
- Pension costs are expected to remain elevated.

### Rating Sensitivities

▪ Ability to adapt to the new property tax limitation without significant impact on operations would be viewed positively.	+
▪ Deviation from the City’s practice of conservative budgeting would increase credit risk.	-

### Key Ratios

<b>Population Growth 2010 to 2019</b>	
City	11.7%
State	14.8%
United States	6.1%
<b>Top 10 Taxpayers as a % of Total Assessed Value</b>	
Assessed Property Value 5-Yr CAGR Through FY 2021	4.06%
Unassigned General Fund Balance as % of Expenditures at FYE 2020	9.2%
<b>Direct and Overlapping Debt as a % of Full Market Value in FY 2020</b>	
Direct Debt Amortized Within 10 Years	21.6%
Fixed Costs as a % of Governmental Expenditures in FY 2020	3.6%
	75%
	24.2%



## Rating Determinants (RD)

1. Management Structure and Policies	AAA
2. Debt and Additional Continuing Obligations	AA
3. Financial Performance and Liquidity Position	AAA
4. Municipal Resource Base	AA+

There have been no updates to the above-mentioned rating determinants since KBRA’s recent [surveillance report](#) published October 4, 2021. The surveillance report incorporates a detailed discussion of each rating determinant and includes a link to the **Bankruptcy Assessment**.

### RD 1: Management Structure and Policies

The City’s strong management practices include a comprehensive budget process, a two-year balanced budget requirement, active financial monitoring, defined reserve policies, and five-year revenue and expenditure projections for the General Fund and each of the enterprise funds. Detailed Financial Management Performance Criteria (FMPC) establish a targeted unassigned General Fund balance, including Emergency and Contingency Reserves, of not less than 50 days and not more than 70 days of General Fund expenditures, less debt service. The City’s fiscal year begins October 1 and ends on September 30. The FY 2021 Emergency Reserve was budgeted at \$35 million which is unchanged since at least FY 2019 and is sized, in part, to withstand a 5% decline in property values. Use of the Emergency Reserve requires a super majority of City Council.

### ESG Management

KBRA typically analyzes Environmental, Social, and Governance (ESG) factors through the lens of how issuers plan for and manage relevant ESG risks and opportunities. More information on KBRA’s approach to ESG risk management in public finance ratings can be found [here](#). Over the medium-term, public finance issuers will need to prioritize ESG risk management and disclosure with the likelihood of expansions in ESG-related regulation and rising investor focus on ESG issues.

### Environmental Factors

Matters relating to climate risk are under the purview of the Chief of Equity and Inclusion, who supervises the City’s Office of Environmental Quality and Sustainability (OEQS). OEQS completed development of a Comprehensive Environmental and Climate Action Plan ([CECAP](#)) which was unanimously adopted by City Council in May 2021. The CECAP identifies objectives, actions and targets in the areas of air quality, emissions reductions, transportation sustainability, water resources protection, ecosystems/green spaces, and food access. It also incorporates detailed ESG factors in procurement. The inaugural CECAP was presented to a committee of OEQS on October 4, 2021. The CECAP will be updated annually, and a year-end report of sustainable procurement activities will be presented to City Council. A task force has been convened to advise on implementation of the CECAP.

In keeping with the CECAP plan, the City’s adopted FY 2022 Budget includes a total of \$3 million in investments in additional air quality monitors throughout the City, testing of solar panels on City facilities, and a solar/energy storage initiative.

Other environmental and sustainability priorities in the FY 2022 budget include improving trash and recycling service delivery, implementation of a comprehensive food and urban agriculture plan, and the relaunch of a plan to provide 2,500 native trees to City residents to reduce heat island effect and stormwater runoff.

The City Council also adopted a Green Energy Policy in 2019 and already uses 100% renewable energy for all municipal operations. The City’s Energy Program Manager is responsible for the implementation of an energy management system to monitor energy use and opportunities for energy reduction.

To ensure the adequacy of future water supply, the City is finalizing components of the 150-mile Integrated Pipeline Project, which will connect the City’s water supply system to Lake Palestine, providing an additional 102 million gallons per day to the system, sufficient to meet projected demand through 2050. The City is also completing a regional water supply project with the Tarrant Regional Water District, which is expected to improve reliability of supply.

The Mill Creek/Peaks Branch/State-Thomas (MCPBST) drainage relief tunnel on the east side of the City will provide enhanced flood protection in East Dallas and Uptown Dallas, and improve stormwater management. Completion of the \$320 million, five-mile tunnel is expected in the fall of 2023.

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 **Social Factors**

The City intends to invest in strategic initiatives that it believes are responsible, equitable, accountable and legitimate. The proposed FY 2022 budget includes investments in streets and infrastructure, neighborhood cleanliness, air quality and arts programming, economic development (including infrastructure subsidies to incentivize developers to construct additional affordable housing, and to extend water, sewer and digital infrastructure into historically underserved areas of the city). Public safety investments, including mobile crisis response, enhanced lighting, blight and nuisance remediation, and the hiring of 250 additional police officers in each of FY 2022 and FY 2023 are also prioritized. An additional 95 non-uniform employees, of whom 56 had already been hired as of July 2021, will assume public safety support functions formerly undertaken by uniformed officers.

The proposed budget also includes investments to promote equity, including addressing the digital divide, developing a comprehensive racial equity plan and prioritizing language access, rental assistance and rapid rehousing to address homelessness.

The City plans to continue to provide over \$100 million in rental assistance for pandemic victims using dedicated ARPA funding, and to make a \$25 million contribution to leverage public and private investment in a program to reduce and prevent homelessness, in partnership with the County and other local stakeholders. Additionally, the budget includes an increase in the minimum wage for full-time City employees from \$14.00 to \$15.50 per hour in FY 2022 and to \$16.00 per hour in FY 2023, reinstatement of market-based pay increases for uniformed employees and merit pay for non-uniformed employees, as well as a new parental leave benefit. A tiered health benefits contribution plan designed to provide all employees with affordable health benefits is in place.

The City's Chief of Equity and Inclusion is appointed by the City Manager and is a member of the City's executive leadership team. City Council approved the City's first Racial Equity Resolution on March 24, 2021. The City's adopted FY 2022 budget funds various policy initiatives in line with the Racial Equity Resolution, including a small business center. Additionally, the Budgeting for Equity initiative of the City's bond and construction management program prioritizes projects located in underserved communities.

 **Governance Factors**

The City is leading the coordination of municipalities in the Dallas-Fort Worth area and the Dallas Police Department in the development of a regional Cyber Fusion Center to unify security functions including threat intelligence and response, security automation and orchestration, and incident response.

In addition to data center operational control improvements, authentication enhancements, and other proactive steps to protect and secure its information, including moving from the .com domain to the .gov domain, the City is also working with the G20 Global Smart Cities Alliance to develop a G20 Policy for Technology and Cybersecurity, which will be brought to City Council for review and adoption.

The City self-funds employee health insurance, most tort liability exposures, and certain workers' compensation claims, and uses commercial insurance where required and to insure city property (subject to a \$750 thousand deductible per loss occurrence), as well as for workers compensation losses in excess of \$1.5 million per occurrence.

## **RD 2: Debt and Additional Continuing Obligations**

While the City has successfully relied upon pay-go financing, rapid debt amortization and the careful management of other continuing obligations to maintain a moderate pace of growth in total long-term liabilities, the adequacy of pension funding remains an area of credit focus.

## **RD 3: Financial Performance and Liquidity Position**

Financial operations reflect a trend of healthy operating surpluses and strong General Fund reserves with only modest sensitivity to recessionary impacts. The primary General Fund revenue sources, property taxes and sales taxes, account for 57% and 23% of forecast FY 2021 revenues, respectively. In addition to the General Fund, other sizable components of governmental operations are the debt service fund, internal service fund and the water utilities fund.

The City maintains ample liquidity as evidenced by consistent growth in year-end fund balance. The FY 2020 governmental funds cash position was \$733 million, equating to a very strong 117 days cash on hand, with an additional \$130 million of pooled cash and cash equivalents held in Internal Service Funds.

## **RD 4: Municipal Resource Base**

Incorporated in 1856, Dallas is approximately 378 square miles in area and is the county seat of the County of Dallas. The City, which is spread across four counties (Dallas, Collin, Denton and Rockwall) is the primary economic driver in the Dallas-Fort Worth-Arlington metropolitan statistical area (MSA), which is the fourth largest MSA in the nation behind City of Dallas, Texas General Obligation Refunding and Improvement Bonds, Series 2021



the New York, Los Angeles, and Chicago. The City is the 3<sup>rd</sup> largest city in the [State of Texas](#) (AAA/Stable) and 9<sup>th</sup> largest in the nation with a population of 1.3 million. Population growth in Dallas (11.7% since 2010) has significantly outpaced the nation but modestly lags the State. The City's growing employment base has fueled both domestic and international migration with foreign-born residents making up 24.8% of the City's population in 2019.

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# Memorandum



CITY OF DALLAS

DATE October 29, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **City License Applications**

Attached is a list of the most recent Dance Hall, Sexual Oriented Business, Billiard Hall, and/or Amusement Center license applications received for the week of October 18, 2021 – October 22, 2021 by the Tactical and Special Operations Bureau Licensing Squad of the Dallas Police Department.

Please have your staff contact Sergeant John Page, at (214) 316- 3848 and/or by email at [john.page@dallascityhall.com](mailto:john.page@dallascityhall.com) should you need further information.

A handwritten signature in black ink that reads "Jon Fortune".

Jon Fortune  
Assistant City Manager  
[Attachment]

c: T.C. Broadnax, City Manager  
Chris Caso, City Attorney  
Mark Swann, City Auditor  
Biliera Johnson, City Secretary  
Preston Robinson, Administrative Judge  
Kimberly Bizzor Tolbert, Chief of Staff to the City Manager

Majed A. Al-Ghafry, Assistant City Manager  
Joey Zapata, Assistant City Manager  
Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services  
M. Elizabeth Reich, Chief Financial Officer  
M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity, and Inclusion  
Directors and Assistant Directors

WEEKLY APPLICATION LOG REPORT

DISTRICT	NAME OF BUSINESS	STREET ADDRESS	TYPE OF LICENSE	DATE OF APPLICATION	STATUS (RENEWAL/NEW)	APPLICANT NAME
D1	COLORADO STOP INC	837 N. LANCASTER AVE	AC	10/13/2021	NEW	TARIF ZHAIR AL-ROYSAN
D6	VIVA LATINOS	11250 HARRY HINES BLVD	BH	10/19/2021	RENEWAL	MYONG HUI CHEI

**NINES BAR**

**License Definitions**

- DH - Class "B" Dance Hall - Dancing Permitted Less Than Three Days a Week*
- DH - Class "C" Dance Hall - Dancing Scheduled One Day At A Time*
- DH - Class "E" Dance Hall - Dancing Permitted Seven Days A Week for Persons Age 14 through Age 18 Only*
- LH - Late Hours Permit - Can Operate A Dance Hall Until 4:00*
- BH - Billiard Hall - Billiards Are Played*
- SOB - Sexually Oriented Business - Adult Arcade / Adult Book/Video Store / Adult Cabaret / Adult Adult Theater / Escort Agency / Nude Model Studio*
- AC - Amusement Center*



# Memorandum



CITY OF DALLAS

DATE October 29, 2021

TO Honorable Mayor and Members of the City Council

SUBJECT **Taking Care of Business – October 28, 2021**

## New Updates

### [Encampment Resolution \(Cleaning\) Schedule October 26<sup>th</sup>, 2021](#)

OHS Street Outreach team kicked off the Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) Initiative on October 1, using 311 data and sites identified in the field to develop and implement the outreach and resolution via housing approach briefed to City Council on August 4. As of this week, the DRTRR encampment resolutions team, co-led by OHS and MDHA, has begun the decommission through housing phase of the first encampment site. While staged at the site, they are directly assisting with apartment applications and collecting critical documents needed to secure units of the unsheltered resident's choice. By the end of this week, will be transitioning several unsheltered residents to their new homes!



During this time, the OHS Street Outreach Team will continue to engage with unsheltered residents through normal street outreach, connecting people with the needed resources, such as: getting IDs, working with Community Courts on expunging eligible tickets and offenses from their records, identifying medical needs, and getting them access to the Coordinated Access System (CAS).

Please see the attached schedule for homeless encampment cleaning the weeks of October 25–29 and November 1–5. Please note that these will be for debris removal and outreach only.

The OHS Service Request dashboard can be utilized to track the progress of encampment resolution efforts. Please visit the [dashboard](#) and feel free sharing this tool with residents. Should you have questions or concerns, please contact Christine Crossley Director of the Office of Homeless Solutions.

DATE October 29, 2021

SUBJECT **Taking Care of Business – October 28, 2021**

### City Manager's Corner

Amanda Le Mukhin has taken her rightful place in the Park Maintenance Division as a Special Events Coordinator. She took the lead on the ribbon cutting event for the Honey Springs-Cedar Crest Trail that was most recently televised and for the Better Block Pop-Up Park Event for Forrest/ Adelia Park which also received local news coverage. She also initiated a program with several recreation centers and collaborated with Dallas Mavericks former shooting guard J. J. Reddick to distribute basketballs and soccer balls to underprivileged youth in the city. Along with being one of the writers and editors for the Park Maintenance Monthly Newsletter, she is also a rising and refreshing young professional with savvy skills that makes her an asset to the Park Maintenance Division. Congratulations Amanda! We look forward to seeing all that you will continue to accomplish.



### Collaborative Successful Outcome

This week, Ms. Opal Hoskins of the Code Compliance Boarding Home Enforcement team contacted RIGHT Care regarding a situation where multiple individuals were living in an unlicensed boarding home arrangement at an extended stay hotel. It was reported that 5 males and 1 female were sharing an area together and that the female inhabitant was highly uncomfortable with the arrangement and had significant unmet needs. RIGHT Care responded to the call and led an exceptional response that culminated with our partners at Metrocare placing the client in a safe location and meeting quality of life needs. The client will continue to receive on-going case management and care to ensure her safety and quality of life.

This is another fantastic example of the inter-departmental collaboration that exists between all the stakeholders that support the behavioral health and quality of life needs of our residents. Special thanks to Ms. Opal Hoskins for always seeking care for residents in unstable living situations and Ms. Sarah Holigan, RIGHT Care Social Worker with Parkland Health & Hospital System Psychiatric Services, and the combined Parkland and Metrocare teams for their response and compassion shown in meeting critical needs. Thanks again to all our partners! For additional information please contact Kevin Oden, Senior Manager of Operations and Performance.

### Help is Here – Accessing the Child Tax Credit

Family with kids can receive monthly payments thanks to the Child Tax Credit. The American Recovery Plan Act increased the amount of the 2021 Child Tax Credit to support families with children, up to \$3,600 per child. The United Way is working to educate the public about the availability of this resource, which is available for most families, even those with little or no income. The attached fliers provide information on how families can access the funds if they have not yet begun receiving deposits. Please help us share this information with the community so that all eligible families can get the

DATE October 29, 2021  
SUBJECT **Taking Care of Business – October 28, 2021**

full benefit of the Child Tax Credit. Additionally, United Way and its nonprofit partners are looking to host community learning sessions about the resource. If your office is interested in partnering to host or co-host a listening session, or if you have any questions about the Child Tax Credit and attached resources, please reach out to Office of Community Care Director Jessica Galleshaw.

#### [Join us for Municipal Courts Week November 1-5, 2021](#)

The City of Dallas Municipal Court will celebrate Municipal Courts Week with various events from November 1- 5. Municipal Courts Week is an annual celebration to show appreciation to municipal judges, court clerks, court administrators, bailiffs and warrant officers who comprise the Texas municipal court. This celebration recognizes the important role that local courts play in the criminal justice system and their contributions to keep communities safe. These events are free and open to the public. Should you have questions or concerns, please contact Administrative Judge Preston Robinson.

#### [New Public Meeting Video Archive Access](#)

To continue providing equitable service citywide and streamline the viewership experience for Dallas residents and stakeholders as in-person attendance at public City Council committee meetings, briefings, and agenda meetings increases, **effective November 1, 2021**, COM will adjust which public meetings are televised on the City's cable channels. Should you have questions or concerns, please contact Catherine Cuellar, Director for Communications, Outreach and Marketing.

#### **COM-produced live telecasts:**

City Council Committee Meetings  
City Council Briefing Meetings  
City Council Agenda Meetings

#### **Televised WebEx Attendee Feed for Regular Meetings of:**

Citizen Police Oversight Board  
Ethics Advisory Commission  
Board of Adjustments A, B, C  
City Plan Commission  
Civil Service Board  
Landmark Commission  
Park & Recreation Board  
Permit License & Appeal Board  
Redistricting Commission

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SUBJECT Taking Care of Business – October 28, 2021

**All other public meetings:**

Members of the public may listen to WebEx meetings by phone or watch online at the WebEx link posted to the City Calendar and agenda on file in the City Secretary’s office. Upon adjournment, Board and Commission coordinators may email COM a link to their WebEx recording to: [comavrequest@dallascityhall.com](mailto:comavrequest@dallascityhall.com) to be uploaded on the [Public Meeting Video Archive](#) within 24 hours of receipt. COM, ITS, CAO & CMO will ensure all public meetings meet TOMA requirements for hybrid functionality. Please contact [comrequest@dallascityhall.com](mailto:comrequest@dallascityhall.com) with any questions.

**Breakfast with Champions – Special Olympics Texas**

The Dallas Police Department is proud to partner with Special Olympics Texas in hosting a Breakfast with Champions event. The Special Olympics provides a year-round sports training and athletic competition in a variety of Olympic-type sports for children and adults with intellectual disabilities, giving them continuing opportunities to develop physical fitness, demonstrate courage, experience joy, and participate in a sharing of gifts, skills and friendship with their families, other Special Olympics athletes, and the community. The event organizers would like to extend an invitation to the Mayor and City Council. The event will take place on November 18<sup>th</sup>, from 8:00-9:00am at The Renaissance Dallas Richardson Hotel (900 E. Lookout Drive, Richardson, Texas 75082). This event is free and includes breakfast as attendees hear from Special Olympics Athletes and their families on what the games mean to them. If you would like to attend the breakfast, please email [kellie.renfro@dallascityhall.com](mailto:kellie.renfro@dallascityhall.com) from the Office of the Chief of Police.

**New Procurement Opportunities**

The Office of Procurement Services (OPS) is excited to announce the following new contract opportunities. More information can be found on the City’s [electronic bid portal](#):

<b>Opportunity No.</b>	<b>Opportunity Name</b>
CIZ-DWU-21 011E/012E	DWU Security Master Plan, by Dallas Water Utilities
CIZ-DWU-21 233/234	Water and Wastewater Main Replacements at Various Locations, Contract No. 21-233/21-234, by Dallas Water Utilities
BA22-00017860	Auto Body Collision and Repair Services
BA22-00017861	Concrete and Other Cement Type Products
BRZ21-00017823	Landlord Subsidized Leasing Program
BP22-00017740	Purchase of Fitness/Exercise Equipment and Maintenance Repair Service
BYZ22-00017873	Rental Assistance
BV21-00017583	Valves, Valve Parts and Accessories
BRZ21-00017822	Youth Homeless and Housing Program

DATE October 29, 2021  
SUBJECT **Taking Care of Business – October 28, 2021**

We are also pleased to share the latest, [Procurement Quarterly](#) listing citywide opportunities for the current quarter (of the fiscal year) and published on the OPS [website](#).

Please be advised that once an opportunity is advertised, it is considered an open procurement until the City Council awards the contract. The Code of Ethics prohibits communication between councilmembers and vendors/ suppliers on open procurements. Should you have any questions, please contact Chhunny Chhean, Director of Procurement Services.

### [ForwardDallas Comprehensive Land Use Plan Update](#)

Input is needed to help shape land use and development in Dallas. Please join your Councilmember and the Urban Design Department for a virtual community workshop to identify your priorities for the ForwardDallas Comprehensive Land Use Plan Update. ForwardDallas sets out to ensure Dallas' land use policies actively promote equity, economic vitality and environmental sustainability throughout Dallas. Join us as we begin the process! **Registration is required.** For more information and a full list of workshops, visit <https://bit.ly/FDWorkshops2021>. Should you require additional information, please contact Julia Ryan, Interim Director for the office of Planning and Urban Design.

### **Look Ahead**

#### [City Council Briefings](#)

November 3, 2021

- Vacant Property Registration Program
- Department of Aviation Budget Overview and Future Projects
- Dallas Water Utilities Budget Overview and Future Projects

#### [Media Inquiries](#)

As of October 25, 2021, the City has received media requests from various news outlets regarding the following topics:

- Second Video of Altercation Between DFR Member and Man Accused of Starting Grass Fire Released
- Man Charged in Relation to Highland Hills Apartment Explosion
- DFR Deputy Chief Speaks on Career and How it Almost Ended Before it Began
- Firefighters Injured in Highland Hills Explosion Transferred to Rehab Facility
- Fox 4 Highlights the Story of DFR Medical Director
- DFR Seeing Significant Decrease in Number of Positive COVID Tests

The City has received other media requests from various news outlets at the following links: [Communications, Outreach and Marketing](#) or [Dallas Fire Rescue](#).

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Should you have any questions or concerns, please contact Kimberly Bizer Tolbert, Chief of Staff.



F.C. Broadnax  
City Manager

- c:
- |  |  |
|--|--|
| Chris Caso, City Attorney                  | Jon Fortune, Assistant City Manager  |
| Mark Swann, City Auditor                   | Joey Zapata, Assistant City Manager  |
| Biliera Johnson, City Secretary            | Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services |
| Preston Robinson, Administrative Judge     | M. Elizabeth Reich, Chief Financial Officer                                  |
| Kimberly Bizer Tolbert, Chief of Staff     | M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion            |
| Majed A. Al-Ghafry, Assistant City Manager | Directors and Assistant Directors  |

**Encampment Resolution (Cleaning) Schedule October 26<sup>th</sup>, 2021**

LOCATION	
October 25 <sup>th</sup> – October 29 <sup>th</sup>	November 1 <sup>st</sup> -November 5 <sup>th</sup>
11500 Ferguson Rd	600 RL Thornton
3246 Tres Logos Ln	N Central Expressway @ Forest Ln
635 and Ferguson Rd	North Central & Park Ln
Bonnie View Rd and I20	Stemmons & Walnut Hill
Lancaster and 20	John W. Carpenter & Mockingbird
45 and Botham Jean	
Lyndon B Johnson and Josey Ln	
LBJ & Webb Chapel	
John W. Carpenter & Regal Row	
175 and Beltline Road	
Metropolitan and SM Wright Freeway	
12200 Garland Road	



# Help Is Here

## Monthly payments for families with kids

Raising kids can be expensive, and the Child Tax Credit is here to help. President Biden's American Rescue Plan increased the amount of the 2021 Child Tax Credit to support families with children.

The full benefit of the Child Tax Credit is now \$300 per month per child under age 6 and \$250 for each child age 6 to 17.

**Did you file taxes in the last 2 years? Then you don't have to do anything to get the money you're already owed!**

If you filed your 2020 taxes this year or filed your 2019 taxes last year, or used the IRS "Non-Filer Portal" to get a stimulus check last year, you don't need to do anything. The IRS will automatically send you a monthly payment by direct deposit or check starting on July 15, 2021.

**The Child Tax Credit is \$3,000 to \$3,600 per child with advanced monthly payments.**

In order to get money to families quickly, the IRS will pay half of the credit as monthly payments now and the other half when you file your taxes next year. In total, you'll receive a total of \$3,600 for each child under 6 and \$3,000 for each child between 6 and 17.

**Didn't file taxes in the last 2 years? There's 1 easy step to start getting your Child Tax Credit payments.**

Just fill out a simple form to begin receiving your monthly Child Tax Credit payments. You can access it by going to [childtaxcredit.gov](https://childtaxcredit.gov)

**All you'll need to apply are:**

- A reliable mailing address
- E-mail address
- Your children's Social Security Numbers
- Your Social Security Number (or ITIN)
- Your bank account information (if you want to receive your payment by direct deposit)

**Eligibility:** Most families, even those with little to no income, can receive the full amount. If you are a single parent making less than \$112,500 or a married couple making less than \$150,000—and have children under age 18 who will live with you for more than half of 2021—you are likely eligible for the full benefit. These benefits do not affect your eligibility for other federal benefits like SNAP.

Learn more and check out resources to help you fill out your form at [\*\*ChildTaxCredit.gov\*\*](https://ChildTaxCredit.gov)





# Ha llegado la ayuda:

## Pagos mensuales a familias con hijos

**Criar a sus hijos puede ser costoso, y el crédito tributario por hijo brinda ayuda. El plan de rescate estadounidense del presidente Biden aumentó la suma del crédito tributario por hijo en el 2021 para respaldar a las familias con hijos.**

**El beneficio completo del crédito tributario por hijo es ahora de US \$300 por mes por hijo menor de 6 años y de US \$250 por cada hijo de 6 a 17 años.**

### **¿Presentó su declaración de impuestos en los últimos 2 años? Entonces ¡no necesita hacer nada para recibir el dinero!**

No necesita hacer nada si presentó su declaración de impuestos de 2020 este año o presentó la de 2019 el año pasado, o utilizó el "Portal del IRS para no contribuyentes" ("Non-Filer Portal") a fin de recibir un cheque de estímulo el año pasado. El IRS le enviará de forma automática un pago mensual por medio de depósito directo o cheque, a partir del 15 de julio de 2021.

### **El crédito tributario por hijo es de US \$3.000 a US \$3.600 por hijo en pagos mensuales anticipados.**

A fin de hacer llegar el dinero a las familias rápidamente, el IRS entregará la mitad del crédito en forma de pagos mensuales ahora y la otra mitad en el momento que usted presente su declaración de impuestos el año entrante. En total, recibirá US \$3.600 por cada hijo menor de 6 años y US \$3.000 por cada hijo de entre 6 y 17 años.

### **¿No presentó su declaración de impuestos en los últimos 2 años? Hay un paso fácil para comenzar a recibir los pagos del crédito tributario por hijo.**

Solo tiene que completar un formulario simple para comenzar a recibir sus pagos mensuales del crédito tributario por hijo. Puede accederlo en [ChildTaxCredit.gov](https://ChildTaxCredit.gov).

### **Todo lo que necesita para presentar una solicitud es:**

- Una dirección postal fiable
- Una dirección de correo electrónico
- La información de su cuenta bancaria (si desea recibir sus pagos por depósito directo)
- Los números de seguro social de sus hijos
- Su número de seguro social (o ITIN)

**Elegibilidad:** La mayoría de las familias, incluso las que reciben ingresos bajos o no tienen ingresos, pueden recibir la suma completa. Si usted es un padre o madre sin pareja que gana menos de US \$112.500 o forma parte de una pareja casada que gana menos de US \$150.000, y tiene hijos menores de 18 años que residirán en el hogar durante más de la mitad de 2021, seguramente cumple las condiciones para recibir el beneficio completo. Estos beneficios no afectan su aptitud para recibir otros beneficios federales como SNAP.

Infórmese más y consulte los recursos que lo ayudarán a completar el formulario en  
**[ChildTaxCredit.gov](https://ChildTaxCredit.gov)**