

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **June 14, 2023 City Council FINAL Agenda – Additions/Revisions/Deletions Memorandum**

On June 2, 2023, a DRAFT City Council Agenda for June 14, 2023, was provided for your review. This memorandum outlines any additions, revisions or deletions made to the FINAL agenda after the distribution of the DRAFT agenda. In addition, we have highlighted agenda items which have been briefed to the City Council and/or Committee by briefing memorandums.

Additional items and deletions to the DRAFT agenda are outlined below, including *revisions* to the FINAL agenda are underlined in blue and *deletions* are strikethrough in red. A brief explanation for revisions along with staff's contact information is provided.

Additions:

70. 23-756 An ordinance amending Chapter 27, "Minimum Property Standards," by amending Section 27-30; **(1)** adding Chapter 42B, "Short-Term Rentals," to the Dallas City Code; **(2)** providing (description of amendment); **(3)** providing a penalty not to exceed \$500.00; **(4)** providing a saving clause; **(5)** providing a severability clause; **(6)** and providing an effective date – Financing: General Fund \$2,413,386.00 or \$1,348,721.00; Estimated Revenue: General Fund \$910,927.00 or \$41,450.00
71. 23-1728 Authorize a resolution that the City Council will select one of the two options to **(1)** reject CPC recommendation- in an amount not to exceed \$1,652,712.00 (Fiscal Year (FY) 2023 partial year) and full year FY 2024 in the amount of \$1,643,638.00, or **(2)** accept CPC recommendation in an amount not to exceed \$991,095.00 (FY 2023 partial year) and full year FY 2024 in the amount of \$893,801.00, approved as to form by the City Attorney - Financing: General Fund
- PH2. 23-1692 A public hearing to receive comments regarding consideration of amending Chapters 51 and 51A of the Dallas Development Code, with consideration to be given to amending Section 51-4.216.1, "Lodging Uses" and Section 51A-4.205 "Lodging Uses" to define a new use called "Short-term rental lodging" and related regulations and an ordinance granting the amendments
Recommendation of Staff: Approval
Recommendation of CPC: Approval
DCA212-002(SD)

Revisions:

13. 23-1493 Authorize a one-year ~~professional services~~ consultant contract with two one-year renewals with United Way of Metropolitan Dallas, Inc. for the Emerging Developers Initiative for non-profit developer capacity-building services as described in Exhibit A and execution of the contract, approved as to form by the City Attorney - Not to exceed \$500,000.00 - Financing: Emerging Developers Fund
This item is being revised to update the Subject and Resolution. Please contact David Noguera, Director, Department of Housing & Neighborhood Revitalization, at 214-670-3619, for more information.
17. 23-998 Authorize ~~(1) a correction to Resolution No. 23-0114, previously approved on January 11, 2023 with Texas Materials Group, Inc. dba TexasBit, a CRH Company, to adjust the appropriation in the General Fund by decreasing estimated receipts and appropriations in the amount up to \$2,465,842.65 for the construction services contract with Texas Materials Group, Inc. dba TexasBit, a CRH company, (2023 Annual Street Maintenance Improvement Contract); (2) an adjustment to the appropriation increase in receipts in the Equity Fund by increasing receipts and appropriations in the amount up to \$2,000,000.00; and (3) an increase in receipts adjusting the appropriation in the Street and Alley Improvement Fund by increasing receipts and appropriations in the amount up to \$465,842.65 for the construction services contract with Texas Materials Group, Inc. dba TexasBit, a CRH company (2023 Annual Street Maintenance Improvement Contract)~~ a correction to Resolution No. 23-0114, previously approved on January 11, 2023 with Texas Materials Group, Inc. dba TexasBit, a CRH Company to revise funding from the General Fund to the Equity Fund and Street and Alley Fund - Not to exceed \$48,906,741.15 - Financing: ~~No cost consideration to the City~~ General Fund (\$25,533,007.50), Equity Fund (\$2,000,000.00), and Street and Alley Fund (\$21,373,733.65)
This item is being revised to update the Subject, M/WBE Information section and Resolution. Please contact Ali Hatefi, Director, Department of Public Works, at 214-948-4688, for more information.
36. 23-1421 Authorize a one-year consultant contract for a solar siting study for the Office of Environmental Quality & Sustainability – Ameresco, Inc., most advantageous proposer of two – Not to exceed \$249,652 - Financing: General Fund (subject to annual appropriations)
This item is being revised to update the M/WBE Information section. Please contact Joyce Williams, Director, Small Business Center Department, at 214-500-4217, for more information.
47. 23-1515 Authorize Supplemental Agreement No. 8 to increase the service contract with Paymetric, Inc. for the XiTransfer one-time conversion, the continuation of credit card payment processing services for various departments managed by the Water Utilities Department and to extend the term from April 10, 2023

to April 9, 2024 - Not to exceed \$160,100.00, from ~~\$1,629,014.87~~ ~~\$1,663,014.87~~ to ~~\$1,789,114.87~~ \$1,823,114.87 - Financing: Data Services (subject to annual appropriations)

This item is being revised to correct the from and to amounts. Please contact Danielle Thompson, Director, Office of Procurement Services, at 214-670-3874, for more information.

54. 23-1458 Authorize a construction services contract for the Crawford Memorial Artwork Installation Phase 1A Project located at 8700 Elam Road - A S Con. Inc., lowest responsible bidder of four - Not to exceed \$205,325.00 - Financing: Park and Recreation Facilities (B) Fund (2017 General Obligation Bond Funds)

This item is being revised to update the M/WBE Information section. Please contact Joyce Williams, Director, Small Business Center Department, at 214-500-4217, for more information.

60. 23-463 Authorize **(1)** an Interlocal Agreement (ILA) with Dallas Area Rapid Transit (DART) for the distribution of up to \$80,000,000.00 in funding from DART which consists of the City's portion of **(i)** excess sales tax funds from DART of approximately \$72,000,000.00 and **(ii)** additional RTC funds of approximately \$8,000,000.00, (with approximately \$50,000,000.00 being made immediately available to the City and approximately \$30,000,000.00 to be made available to the City upon completion of certain milestones), all the funds received are to be used to complete projects eligible for this funding that will benefit DART's Public Transportation System or provide Complementary Transportation Services located in Dallas; **(2)** the establishment of appropriations in an amount not to exceed \$80,000,000.00 in DART Public Transportation System Projects Fund; **(3)** the receipt and deposit in an amount not to exceed \$80,000,000.00 in DART Public Transportation System Projects Fund; and **(4)** approval of the proposed use of funds for various projects eligible for funding in accordance with the ILA - Estimated Revenue: DART Public Transportation System Projects Fund \$80,000,000.00

This item is being revised to update the Agenda Information Sheet. Please contact Dr. Ghassan Khankarli, Director, Department of Transportation, at 214-671-8451, for more information

Additionally, Agenda Item Nos. 25, 34 and 36 have been placed under Items for Individual Consideration, this has caused a renumbering to several items. Agenda Item No. PH2, File ID 23-1440 has been renumbered to PH3 due to File ID 23-1692 being added.

Deletions:

65. 23-1495 Authorize the **(1)** acceptance of the Municipal Bond Markets & Racial Equity Technical Assistance and Grant from the Public Finance Initiative, in partnership with PFM Financial Advisors, PFM Consulting Group LLC, The Government Alliance on Race & Equity, and other national partners, which

was launched with the support of the Robert Wood Johnson Foundation in partnership with Third Sector New England, a 501c3 organization, in the amount of \$50,000.00 to develop an equity-driven selection framework to recommend an increase of future bonds allocations in the following grant payment structure: 50% of the grant will be paid immediately upon execution of the grant agreement, expected to be no later than July 15, 2023; and 50% will be paid no later than October 30, 2023; **(2)** receipt and deposit of funds in an amount not to exceed \$50,000.00 in the Municipal Bond Markets & Racial Equity Grant Fund; **(3)** establishment of appropriations in amount not to exceed \$50,000.00 in the Municipal Bond Markets & Racial Equity Grant Fund; and **(4)** execution of the grant agreement with Public Finance Initiative, in partnership with PFM Financial Advisors, PFM Consulting Group LLC, The Government Alliance on Race & Equity, and other national partners, and all terms, conditions, and documents required by the grant agreement - Not to exceed \$50,000.00 - Financing: Robert Wood Johnson Foundation Grant Funds

This item is being deleted to give the City Attorney’s Office more time to review. Please contact Dr. Lindsey Wilson, Director, Office of Equity and Inclusion, at 214-671-5253, for more information.

Memorandums:

A memorandum was previously provided to Committee and/or City Council regarding the following items. A link to the memorandums is attached for more information.

3. 23-1489 Authorize final adoption of the FY 2023-24 HUD Consolidated Plan Budget for U.S. Department of Housing and Urban Development Grant Funds in an estimated amount of \$32,788,405 for the following programs and estimated amounts: **(a)** Community Development Block Grant in the amount of \$13,809,603; **(b)** HOME Investment Partnerships Program in the amount of \$6,433,179; **(c)** Emergency Solutions Grant in the amount of \$1,241,010; **(d)** Housing Opportunities for Persons with AIDS in the amount of \$9,604,613; and **(e)** estimated Program Income and One-Time Revenue in the amount of \$1,700,000 - Financing: This action has no cost consideration to the City (see Fiscal Information)

[The City Council was briefed by memorandum on the “FY 2023-24 HUD Consolidated Plan Budget” on April 21, 2023, due to the cancelled City Council meeting on April 19, 2023.](#)

7. 23-1529 A resolution authorizing the preparation of plans and the payment of potential future costs and expenses for the issuance of **(1)** Special Tax and Revenue Bonds (Convention Center Venue Project), Series 2023 in an amount not to exceed \$172,000,000; and **(2)** Special Tax Bonds (Fair Park Venue Project), Series 2023 in an amount not to exceed \$51,000,000 - Financing: This action has no cost consideration to the City (see Fiscal Information for potential future costs)

The City Council was briefed by memorandum regarding this matter on June 9, 2023.

12. 23-1190 Approve a resolution expressing official intent for the City to reimburse itself for costs and expenses incurred in connection with the Kay Bailey Hutchison Master Plan from obligations that will be issued after the expenditures - Financing: No cost consideration to the City

[The City Council was briefed by memorandum regarding the KBHCCD Master Plan on January 22, 2021.](#)

[The City Council was briefed by memorandum regarding progress to-date on the KBHCCD Master Plan on August 13, 2021.](#)

[The Transportation and Infrastructure Committee was updated by memorandum on questions presented during the December 7, 2021 briefing on December 17, 2021.](#)

[The City Council was briefed by memorandum regarding this matter on December 17, 2021.](#)

[The City Council was updated by memorandum regarding questions presented during the January 18, 2022 Transportation and Infrastructure briefing on January 28, 2022.](#)

[The City Council was briefed by memorandum regarding questions presented by a constituent regarding the KBHCCD Master Plan on January 28, 2022.](#)

13. 23-1493 Authorize a one-year professional services consultant contract, with two one-year renewals with United Way of Metropolitan Dallas, Inc. for the Emerging Developers Initiative for non-profit developer capacity-building services as described in Exhibit A and execution of the contract, approved as to form by the City Attorney - Not to exceed \$500,000.00 - Financing: Emerging Developers Fund

[The Housing and Homelessness Solutions Committee was briefed by memorandum regarding this matter on May 22, 2023.](#)

14. 23-1477 Authorize the City Manager to negotiate and execute a ground lease for a term of thirty-nine years with Cypress Creek Forest Lane, LP (Tax Credit Partnership/Tenant), approved as to form by the City Attorney, allowing the construction and operation of Cypress Creek at Forest Lane Apartments located at 11520 North Central Expressway, Dallas, Texas 75243; the lease will be prepared once lenders for the Project are identified and will include commercially reasonable provisions agreed to by the parties and approved as to form by the City Attorney - Estimated Revenue: Lease Revenues Fund \$2,153,042.00 (15 years of estimated fees and lease payments)

[The Housing and Homelessness Solutions Committee was briefed by memorandum regarding this matter on February 27, 2023.](#)

[The Housing and Homelessness Solutions Committee was briefed by memorandum regarding this matter on May 22, 2023.](#)

25. 23-1435 Authorize **(1)** selection of the recommended most advantageous proposal submitted by Brinshore Development, LLC for City Solicitation BVZ22-00020234 (Request for Proposals for Transit-Oriented Development of Property Owned by Dallas Area Rapid Transit at the Hampton Station), most advantageous proposer of three; and **(2)** the City Manager or designee to execute an exclusive negotiation agreement, approved as to form by the City Attorney, with Brinshore Development, LLC or an affiliate - Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)
26. 23-1434 Authorize **(1)** selection of the recommended most advantageous proposal submitted by The John Trube Corporation for City Solicitation BVZ22-00020444 (Request for Proposals for Transit-Oriented Development of Property Owned by Dallas Area Rapid Transit at the 8th & Corinth Station), most advantageous proposer of 1, and **(2)** the City Manager or designee to execute exclusive negotiation agreement, approved as to form by the City Attorney, with The John Trube Corporation or an affiliate - Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)
27. 23-1439 Authorize **(1)** selection of the recommended most advantageous proposal submitted by Servitas, LLC for City Solicitation BVZ22- 00020446 (Request for Proposals for Transit-Oriented Development of Property Owned by Dallas Area Rapid Transit at the Royal Lane Station), most advantageous proposer of 1, and **(2)** the City Manager or designee to execute an exclusive negotiation agreement, approved as to form by the City Attorney, with Servitas, LLC, or an affiliate - Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)
28. 23-1436 Authorize **(1)** selection of the recommended most advantageous proposal submitted by the John Trube Corporation for City Solicitation BVZ22-00020447 (Request for Proposals for Transit-Oriented Development of Property Owned by Dallas Area Rapid Transit at the Westmoreland Station), most advantageous proposer of 2, and **(2)** the City Manager or designee to execute an exclusive negotiation agreement, approved as to form by the City Attorney, with John Trube Corporation, or an affiliate - Financing: No cost consideration to the City

[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)

29. 23-1437 Authorize **(1)** selection of the recommended most advantageous proposal submitted by JPI Multifamily Development, LLC for City Solicitation BVZ22-00020448 (Request for Proposals for Transit-Oriented Development of Property Owned by Dallas Area Rapid Transit at the Lake June Station), most advantageous proposer of three; and **(2)** the City Manager or designee to execute an exclusive negotiation agreement, approved as to form by the City Attorney, with JPI Multifamily Development, LLC, or an affiliate - Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)
30. 23-1438 Authorize **(1)** selection of the recommended most advantageous proposal submitted by Palladium USA International, Inc for City Solicitation BVZ22-00020443 (Request for Proposals for Transit-Oriented Development of Property Owned by Dallas Area Rapid Transit at the Buckner Station), most advantageous proposer of 2, and **(2)** the City Manager or designee to execute an exclusive negotiation agreement, approved as to form by the City Attorney, with Palladium USA International, Inc. or an affiliate -- Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)
31. 23-1328 Authorize a New Markets Tax Credit transaction between the Dallas Development Fund and its subsidiaries, JPMorgan Chase and its subsidiaries, and Vogel Alcove, and its affiliates for interior construction of a new childcare facility at 3662 Camp Wisdom Road - Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)
32. 23-1494 Authorize an amendment to the Chapter 380 Economic Development Grant Agreement and all other necessary documents with 1632 MLK LLC, previously authorized on October 28, 2020, by Resolution No. 20-1731 to extend all material dates and deadlines by twelve months due to force majeure as the result of environmental remediation related to the redevelopment of a commercial building located at 1632 Martin Luther King Boulevard, Dallas, Texas 75215 - Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)
33. 23-1532 Authorize the City Manager or his or her designee to **(1)** execute a Forbearance and Loan Modification Agreement, approved as to form by the City Attorney, with TEOF Hotel LP, a Texas limited partnership (Borrower) and Lawrence E. Hamilton, III, as trustee of the Lawrence E. Hamilton Living

Trust (Guarantor) related to City’s loan of Section 108 funds for rehabilitation of a blighted and vacant hotel structure known as the Hotel Project; **(2)** execute an Amended and Restated Promissory Note with Borrower, approved as to form by the City Attorney; **(3)** execute a Guaranty Agreement with Guarantor, approved as to form by the City Attorney; **(4)** amend the existing Section 108 loan agreement between the City and the U.S. Department of Housing and Urban Development for the Hotel Project (B-12-MC-48-0009) to incorporate a new Collateral Assignment Agreement, each approved as to form by the City Attorney; **(5)** execute any other documents deemed necessary by HUD or the City Attorney’s Office and that the execution of all such and aforementioned loan documents shall be contingent on HUD’s final approval of terms; and **(6)** deposit \$1,732,047.00 into CDBG Program Income Fund as the City receives repayments from TEOF Hotel LP according to the proposed amended amortization schedule to repay the CARES Act Funds used by the City to make principal and interest payments to HUD between January 1, 2021 and August 1, 2022 - Financing: No cost consideration to the City (see Fiscal Information)

[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)

60. 23-463

Authorize **(1)** an Interlocal Agreement (ILA) with Dallas Area Rapid Transit (DART) for the distribution of up to \$80,000,000.00 in funding from DART which consists of the City’s portion of (i) excess sales tax funds from DART of [approximately \\$72,000,000.00](#) and (ii) additional RTC funds of approximately \$8,000,000.00, [\(with approximately \\$50,000,000.00 being made immediately available to the City and approximately \\$30,000,000.00 to be made available to the City upon completion of certain milestones\)](#), all [the funds received are](#) to be used to complete projects eligible for this funding that will benefit DART’s Public Transportation System or provide Complementary Transportation Services located in Dallas; **(2)** the establishment of appropriations in an amount not to exceed \$80,000,000.00 in DART Public Transportation System Projects Fund **(3)** the receipt and deposit in an amount not to exceed \$80,000,000.00 in DART Public Transportation System Projects Fund; and **(4)** approval of the proposed use of funds for various projects eligible for funding in accordance with the ILA - Estimated Revenue: DART Public Transportation System Projects Fund \$80,000,000.00

[The City Council was briefed by memorandum regarding this matter on July 22, 2022.](#)

[The Transportation and Infrastructure Committee was briefed by memorandum regarding this matter on September 19, 2022.](#)

[The City Council was briefed by memorandum regarding this matter on October 7, 2022.](#)

[The City Council was briefed by memorandum regarding this matter on December 9, 2022.](#)

[The Transportation and Infrastructure Committee was briefed by memorandum regarding this matter on January 17, 2023.](#)

[The City Council was briefed by memorandum regarding this matter on March 24, 2023.](#)

[The City Council was briefed by memorandum regarding this matter on June 2, 2023.](#)

62. 23-1498 Authorize **(1)** designating approximately 7.6 acres of property currently addressed as 2534 Royal Lane as City of Dallas Neighborhood Empowerment Zone No. 22 (“NEZ No. 22”), pursuant to Chapter 378 of the Texas Local Government Code, to promote an increase in economic development in the zone, establish boundaries for the zone, and provide for an effective date for the zone; and **(2)** an economic development incentive agreement with IYK Texas Corporation or an affiliate thereof (“Developer”) to include: **(a)** a real property tax abatement for a period of ten years in an amount equal to the City taxes assessed on ninety percent (90%) of the added taxable value of the Property; **(b)** a Chapter 380 economic development grant in an amount not to exceed \$2,500,000.00; and **(c)** a Chapter 380 sales tax grant in an amount not to exceed \$1,000,000.00 over ten years, all in consideration of the H MART Redevelopment and Supermarket Project (“Project”) to be situated on approximately 7.6 acres at 2534 Royal Lane (“Property”) in NEZ No. 22, in accordance with the City’s Economic Development Incentive Policy - Total not to exceed \$3,500,000.00 - Financing: Public/Private Partnership Fund (\$2,500,000.00) and Project Sales Tax Agreement Fund (\$1,000,000.00); Estimated Revenue Foregone: \$510,128.00 over a ten-year period

[The Economic Development Committee was briefed by memorandum regarding this matter on June 6, 2023.](#)

63. 23-1533 Authorize an economic development incentive agreement with Pegasus Park, LLC and/or an affiliate thereof (“Developer”) to include: **(1)** a real property tax abatement for a period of ten (10) years in an amount equal to: **(a)** from year (1) through year seven (7), the City’s taxes assessed on ninety percent (90%) of the added taxable value of Property; and **(b)** from year eight (8) through year ten (10), the City’s taxes assessed on seventy percent (70%) of the added taxable value of the Property; and **(2)** a Chapter 380 economic development grant in an amount not to exceed \$3,000,000.00, in consideration of the Bridge Labs project at Pegasus Park (“Project”) to be situated on approximately 1.8 acres addressed as 3000 Pegasus Park Drive (“Property”) in City of Dallas Neighborhood Empowerment Zone No. 21, in accordance with the City’s Economic Development Incentive Policy -

Financing: Public/Private Partnership Fund (\$3,000,000.00); Estimated Revenue Foregone \$4,777,716.00 over a ten-year period
[The Economic Development Committee was briefed regarding this matter on June 6, 2023.](#)

64. 23-1531 Authorize a development agreement and all other necessary documents with Vector Studies LLC and/or its affiliates in an amount not to exceed \$2,308,210.00, payable from current and future Grand Park South TIF District funds, in consideration of the Legacy of Hope DFW redevelopment project on property currently addressed at 2516 Martin Luther King Jr. Boulevard in Tax Increment Financing Reinvestment Zone Number Thirteen (Grand Park South TIF District) - Not to exceed \$2,308,210.00 - Financing: Grand Park South TIF District Fund (subject to annual appropriations from tax increments)
[The Economic Development Committee was briefed memorandum regarding this matter on June 6, 2023.](#)
67. 23-1526 An ordinance denying rates as requested by Atmos Energy Corp. Mid-Tex Division provided pursuant to its January 13, 2023, Dallas Annual Rate Review filing and setting rates as recommended by the City Manager - Financing: No cost consideration to the City (This item was deferred on May 24, 2023)
[The Government Performance and Financial Management Committee was briefed by memorandum on the Dallas Annual Rate Review filing on May 12, 2023.](#)
69. 23-1527 Authorize the Dallas Housing Finance Corporation to acquire and own Axis Kessler Park, a multifamily development located at 2400 Fort Worth Avenue - Estimated Revenue Foregone: General Funds \$7,880,155.00 (15 Years of Estimated Taxes) (This item was deferred on May 24, 2023)
[The Housing and Homelessness Solutions Committee was briefed by memorandum on April 24, 2023.](#)
70. 23-756 An ordinance amending Chapter 27, "Minimum Property Standards," by amending Section 27-30; **(1)** adding Chapter 42B, "Short-Term Rentals," to the Dallas City Code; **(2)** providing (description of amendment); **(3)** providing a penalty not to exceed \$500.00; **(4)** providing a saving clause; **(5)** providing a severability clause; and **(6)** providing an effective date - Estimated Revenue: General Fund \$48,001.00 or \$1,562,631.00
[The Quality of Life, Arts & Culture Committee was briefed by memorandum on "Short-Term Rental Task Force on September 21, 2020.](#)
71. 23-1728 Authorize a resolution that the City Council will select one of the two options to **(1)** reject CPC recommendation- in an amount not to exceed \$1,652,712.00 (Fiscal Year (FY) 2023 partial year) and full year FY 2024 in the amount of \$1,643,638.00, or **(2)** accept CPC recommendation in an

amount not to exceed \$991,095.00 (FY 2023 partial year) and full year FY 2024 in the amount of \$893,801.00, approved as to form by the City Attorney - Financing: General Fund
[The Quality of Life, Arts & Culture Committee was briefed by memorandum on “Short-term Rental Task Force on September 21, 2020.](#)

PH3. 23-1440 A public hearing to receive comments on the proposed amendment to the Project Plan and Reinvestment Zone Financing Plan (“Plan”) for Tax Increment Reinvestment Zone Number Three, the Oak Cliff Gateway Tax Increment Financing (“TIF”) District (the “TIF District”) to: **(1)** increase the geographic area of the Bishop/Jefferson Sub-District by approximately 7 acres to include properties at 1200 and 1400 East Jefferson Boulevard; **(2)** increase the geographic area of the Clarendon/Beckley/Kiest Sub-District by approximately 11 acres to include: **(a)** approximately 4 acres generally on the northeast and southeast corners of Grant Street and Ridge Street, west of the terminus of Grant Street and north of the terminus of Ridge Street, and **(b)** approximately 7 acres generally in the 900 and 1000 blocks of Morrell Avenue at Fernwood Avenue and the 1200 and 1300 blocks of Morrell Avenue at Denley Drive and; **(3)** make corresponding modifications to the TIF District’s boundary and Plan; and, at the close of the public hearing, consider an ordinance amending Ordinance No. 21466, as amended, previously approved on November 11, 1992, and Ordinance No. 23033, as amended, previously approved on February 12, 1997, to reflect these amendments - Financing: No cost consideration to the City
[The Economic Development Committee was briefed by memorandum regarding this matter on May 1, 2023.](#)

Please feel free to reach out to me or Kimberly Bizer Tolbert, Deputy City Manager if you have questions or should you require additional information at this time.



T.C. Broadnax
City Manager

c: Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Deputy City Manager
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Dr. Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
Jack Ireland, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **M/WBE Participation for June 14, 2023 Council Agenda**

The policy of the City of Dallas is to engage certified Minority and Women-owned Business Enterprises (M/WBEs) to the greatest extent feasible on the City’s architecture & engineering, construction, goods, and professional services contracts. The City’s Business Inclusion and Development Policy (BID Policy) is overseen by the Business Inclusion and Development (BID) division of the Small Business Center, which is providing this summary of M/WBE participation for the June 14, 2023 City Council Agenda.

As a reminder, the M/WBE goals that became effective on October 1, 2020 are:

Architecture & Engineering	Construction	Professional Services	Other Services	Goods
34.00%	32.00%	38.00%	N/A	32.00%

For this agenda, BID reviewed **16** agenda items; **8** items on this agenda include an M/WBE goal. Of those **8** items, **2** exceeded the goal and **6** did not meet the goal, but complied with the BID policy. This agenda includes **8** items that did not have an applicable M/WBE goal. The table below provides a summary of M/WBE participation for this agenda.

#	Contract Amount	Procurement Category	M/WBE Goal	M/WBE Subcontracting %	M/WBE Overall Participation %	M/WBE Overall \$	Status
17	\$234,157.35	Construction	32.00%	100.00%	100.00%	\$234,157.35	Exceeds Goal
19	\$2,090,214.00	Construction	32.00%	32.15%	32.15%	\$672,000.00	Exceeds Goal
39	\$249,652.00	Professional Services	38.00%	0.00%	0.00%	\$0.00	Does not meet the goal. Prime completed the BID forms.
40	\$2,015,660.00	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A CO-OP
41	\$575,419.12	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A CO-OP
42	\$7,500,000.00	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A CO-OP
43	\$2,486,677.80	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A Other Services
44	\$12,662,876.84	Goods	32.00%	0.00%	0.00%	\$0.00	Does not meet the goal. Item is RFB. Lowest responsible bidders was selected.
45	\$4,730,199.01	Goods	32.00%	0.00%	74.37%	\$3,517,842.90	Does not meet goal, but two primes are M/WBE.

46	\$3,136,745.00	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A Other Services
47	\$1,429,300.00	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A Other Services
48	\$743,860.00	Professional Services	38.00%	0.00%	100.00%	\$743,860.00	Does not meet goal. Item is RFB. Lowest responsible bidder was selected, however, the prime is M/WBE.
49	\$424,360.00	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A Other Services
50	\$160,100.00	Other Services	23.80%*	0.00%	0.00%	\$0.00	Does not meet goal. Supplemental Agreement
51	\$200,832.84	Other Services	N/A	N/A	N/A	N/A	M/WBE N/A Other Services
57	\$205,235.00	Construction	32.00%	0.00%	0.00%	\$0.00	Does not meet the goal. Item is RFB. Lowest responsible bidder was selected.

*This item reflects the previous BID Policy goal.

The following items do not meet the M/WBE goal, but comply with the BID Policy:

Agenda Item No. 39 Authorize a one-year consultant contract for a solar siting study for the Office of Environmental Quality & Sustainability - Ameresco, Inc., most advantageous proposer of two - Not to exceed \$249,652. The prime did not meet the M/WBE Goal, however, is subcontracting with a M/WBE Subcontractor that is not currently M/WBE certified.

Agenda Item No. 44 Authorize a three-year master agreement for hand and power tools to be used citywide. Sid Tool Co., Inc. dba MSC Industrial Supply Co., Nationwide Supplies dba USA Supply, Colonial Hardware Corporation, Elliot Electric Supply, Ewing Irrigation Products, Inc.2, Snap-On Tools dba Snap-On Industrial, and Hilti Inc. Total estimated award amount is \$12,662,876.84. The Request for Bid Method of procurement resulted in the lowest responsive bidders being selected which resulted in no M/WBE selections or participation.

Agenda Item No. 45 Authorize a three-year master agreement for the purchase of laboratory equipment and supplies for the Water Utilities Department - Taylor Distribution Group, LLC dba TDG Scientific, Hach Company, and Fox Scientific, Inc. Total estimated award amount will be \$4,730,199.01. The Request for Bid Method of procurement resulted in the lowest responsive bidders being selected. Two of the three selected bidders are M/WBE firms. Overall M/WBE participation stands at 74.37%.

Agenda Item No. 48 Authorize a five-year service price agreement with Ruiz Protective Service, Inc. for polygraph testing and examination services for the Police Department. The award amount will be \$743,860. The prime did not meet the M/WBE Goal. The

Request for Bid method of procurement resulted in the lowest responsive bidder being selected, however, the prime is a M/WBE.

Agenda Item No. 50 Authorize Supplemental Agreement No. 8 to increase the service contract with Paymetric, Inc. for the 1- year continuation of credit card payment processing services for various departments managed by the Water Utilities Department. Award amount will not exceed \$160,100.00. Total award will increase from \$1,629,014.87 to \$1,789,114.87. There is no opportunity for subcontracting on this Supplement Agreement.

Agenda Item No. 57 Authorize a construction services contract for the Crawford Memorial Artwork Installation Phase 1A Project located at 8700 Elam Road - A S Con. Inc., lowest responsible bidder of four - Not to exceed \$205,325.00. The Request for Bid method of procurement resulted in the lowest responsive bidder being selected. The prime did not meet the M/WBE Goal, however, is subcontracting with a M/WBE Subcontractor that is not currently M/WBE certified.

Local Businesses

The table below provides the count of businesses by location for prime contractors and M/WBE subcontractors. There are a total of 27 prime contractors considered in this agenda. The local status for each prime contractor and the percentage of local workforce is also included in the agenda information sheet.

Vendor	Local		Non-Local		Total
Prime	5	18.52%	22	81.48%	27
M/WBE Sub	3	75.00%	1	25.00%	4

Please feel free to contact me or Joyce Williams, Director Small Business Center if, you have any questions or should you require additional information.



Kimberly Bizer Tolbert
 Deputy City Manager

- c: TC Broadnax, City Manager
- Tammy Palomino, Interim City Attorney
- Mark Swann, City Auditor
- Biliera Johnson, City Secretary
- Preston Robinson, Administrative Judge
- Jon Fortune, Deputy City Manager

- Majed A. Al-Ghafry, Assistant City Manager
- M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
- Dr. Robert Perez, Assistant City Manager
- Carl Simpson, Assistant City Manager
- Jack Ireland, Chief Financial Officer
- Genesis D. Gavino, Chief of Staff to the City Manager
- Directors and Assistant Directors



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-998 17	\$234,157.35	Construction	32.00%
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	100.00%	This Item 100.00% WF Overall Item 47.17% HM, WF	\$234,157.35
Subject:	<p>Authorize (1) a correction to Resolution No. 23-0114, previously approved on January 11, 2023 with Texas Materials Group, Inc. dba TexasBit, a CRH Company, to adjust the appropriation in the General Fund by decreasing estimated receipts and appropriations in the amount up to \$2,465,842.65 for the construction services contract with Texas Materials Group, Inc. dba TexasBit, a CRH company, (2023 Annual Street Maintenance Improvement Contract); (2) an adjustment to the appropriation in the Equity Fund by increasing receipts and appropriations in the amount up to \$2,000,000.00; and (3) adjusting the appropriation in the Street and Alley Improvement Fund by increasing receipts and appropriations in the amount up to \$465,842.65 for the construction services contract with Texas Materials Group, Inc. dba TexasBit, a CRH company (2023 Annual Street Maintenance Improvement Contract) - Financing: No cost consideration to the City</p>		
This contract exceeds the M/WBE goal.			
Change Order No 1 - 47.17% Overall MWBE Participation			
Road master's Striping LLC, Non-Local, HM, 0.68% - Striping & Marking			
RC Paving, Local, HM, 24.72% - Concrete Paving, Curbs, Misc Concrete			
JR West Concrete, Non-Local, HM, 1.40% - Concrete Paving, Curbs, Misc Concrete			
Lozano Paving LLC, Local, WF, 8.24% - Concrete Paving, Curbs, Misc Concrete			
Omega Contracting LLC, Local, HM, 12.13% - Concrete Paving, Curbs, Misc Concrete			
This Item – 100.00% MWBE Participation			
Lozano Paving LLC, Local, WF, 100.00% - Concrete Paving, Curbs, Misc Concrete			
Texas Materials Group, dba, TexasBit, a CRH company – Local/ Workforce – 12.10% Local			



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-942 19	\$2,090,214.00	Construction	32.00%
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	32.15%	32.15% HM, BM	\$672,000.00
Subject:	Authorize a construction services contract for Street Reconstruction Group 17-4009 (list attached to the Agenda Information Sheet) - HD Way Concrete Service, LLC, lowest responsible bidder of three - Not to exceed \$2,090,214.00 - Financing: Street and Transportation (A) Fund (2017 General Obligation Bond Fund) (\$1,707,900.00), Water Capital Improvement F Fund (\$194,132.00), Wastewater Capital Improvement G Fund (\$161,232.00), Water Construction Fund (\$23,750.00), and Wastewater Construction Fund (\$3,200.00)		
This contract exceeds the M/WBE goal.			
Compaz Concrete, Local, HM, 20.09% Concrete Flatwork			
Denali Services, Local, BM, 5.02% - Trucking			
Monarrez Trucking, Non-Local, HM, 7.04% - Trucking			
HD Way Concrete Service LLC – Local; Workforce – 60.00% Local			

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1421 39	\$249,652.00	Professional Services	38.00%
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	0.00%	0.00%	\$0.00
Subject:	Authorize a one-year consultant contract for a solar siting study for the Office of Environmental Quality & Sustainability - Ameresco, Inc., most advantageous proposer of two - Not to exceed \$249,652 - Financing: General Fund (subject to annual appropriations)		
This contract does not meet the M/WBE goal.			
Ameresco, Inc. – Non-local; Workforce – 0.17% Local			



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1465 40	\$2,015,660.00	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	N/A	N/A
Subject:	Authorize a two-year consultant contract, with two one-year renewal options for the comprehensive reform of the Dallas development codes, Chapters 51, 51A, and 51P for the Department of Planning and Urban Design - Camiros, Ltd, most advantageous proposer of four - Not to exceed \$2,015,660 - Financing: Operating Carryover Fund (subject to annual appropriations)		
The Business Inclusion and Development Policy does not apply to Cooperative Purchasing Agreements.			
Camiros, Ltd – Non-local; Workforce – 0.00% Local			

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1520 41	\$575,419.12	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	N/A	N/A
Subject:	Authorize a six-month cooperative purchasing agreement for (1) elevator maintenance, inspection and repair services in the estimated amount of \$162,114.12 with Otis Elevator; and (2) escalator and moving sidewalk maintenance, inspection and repair services in the estimated amount of \$413,305 with Oracle Elevator Holdco, Inc. dba EMR Elevator for the Department of Aviation through The Local Government Purchasing Cooperative (BuyBoard) agreement - Total amount of \$575,419.12 - Financing: Aviation Fund		
The Business Inclusion and Development Policy does not apply to Cooperative Purchasing Agreements.			
Otis Elevator - Non-local; Workforce – 0.00% Local			
Oracle Elevator Holdco, Inc. dba EMR Elevator – Non-local; Workforce -16.00% Local			



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1481 42	\$7,500,000.00	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	N/A	N/A
Subject:	Authorize a five-year cooperative purchasing agreement for airfield paint removal, striping, and painting services at Dallas Love Field for the Department of Aviation with Hi-Lite Airfield Services LLC through the Sourcwell cooperative agreement - Estimated amount of \$7,500,000 - Financing: Aviation Fund (subject to annual appropriations)		
The Business Inclusion and Development Policy does not apply to Cooperative Purchasing Agreements.			
Hi-Lite Airfield Services LLC - Non-local; Workforce – 42.10% Local			

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1455 43	\$2,486,677.80	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	N/A	N/A
Subject:	Authorize a three-year master agreement for the purchase of personal protective equipment for citywide use with Safeware, Inc. through the Omnia Partners cooperative agreement - Estimated amount of \$2,486,677.80 - Financing: Coronavirus State and Local Fiscal Recovery Funds		
The Business Inclusion and Development Policy does not apply to Cooperative Purchasing Agreements.			
Safeware, Inc. – Non-local; Workforce – 0.00% Local			



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1463 44	\$12,662,876.84	Goods	32.00%
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	0.00%	0.00%	\$0.00
Subject:	Authorize a three-year master agreement for hand and power tools to be used citywide - Sid Tool Co., Inc. dba MSC Industrial Supply Co. in an estimated amount of \$5,520,015.33, Nationwide Supplies dba USA Supply in an estimated amount of \$3,589,480.68, Colonial Hardware Corporation in an estimated amount of \$2,006,625.73, Elliot Electric Supply in an estimated amount of \$663,155.10, Ewing Irrigation Products, Inc. in an estimated amount of \$409,500.00, Snap-On Tools dba Snap-On Industrial in an estimated amount of \$317,300.00, and Hilti Inc. in an estimated amount of \$156,800.00, lowest responsible bidders of nine - Total estimated amount of \$12,662,876.84 - Financing: General Fund (\$8,206,468.14), Dallas Water Utilities Fund (\$3,649,589.00), Equipment and Fleet Management Fund (\$416,600.00), Aviation Fund (\$337,680.00), and Sanitation Operation Fund (\$52,539.70)		
The Request for Bid Method of procurement resulted in the lowest responsive bidders being selected which resulted in no M/WBE.			
SID Tool Co., Inc. dba MSC Industrial Supply CO. - Non-local; Workforce – 28.00% Local Nationwide Supplies – Non-local; Workforce – 100.00% Local Colonial Hardware Corporation – Non-local; Workforce - 0.00% Local Elliott Electric Supply – Non-local; Workforce – 25.00% Local Ewing Irrigation Products, Inc. – Local; Workforce – 100.00% Local Snap On Tools – Non-local; Workforce – 0.62% Local Hilti, Inc. – Non-local; Workforce – 0.4% Local			



City of Dallas

M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1461 45	\$4,730,199.01	Goods	32.00%
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	0.00%	74.37% BF, HM	\$3,517,842.90
Subject:	Authorize a three-year master agreement for the purchase of laboratory equipment and supplies for the Water Utilities Department - Taylor Distribution Group, LLC dba TDG Scientific in an estimated amount of \$3,371,448.64, Hach Company in an estimated amount of \$1,212,513.21, and Fox Scientific, Inc. in an estimated amount of \$146,237.16, lowest responsible bidders of six - Total estimated amount of \$4,730,199.01 - Financing: Dallas Water Utilities Fund (\$4,680,166.91) and Stormwater Drainage Management Fund (\$50,032.10)		
The Request for Bid Method of procurement resulted in the lowest responsive bidders being selected.			
Taylor Distribution Group, LLC dba TDG Scientific, Non-Local, BF, 71.27% - Laboratory Supplies (Prime Contractor) Fox Scientific, Inc. Non-Local, HM, 3.09%, Laboratory Supplies (Prime Contractor)			
Taylor Distribution Group, LLC dba TDG Scientific - Non-local; Workforce – 27.00% Local Hach Company – Non-local; Workforce - 0.05% Local Fox Scientific, Inc. – Non-local; Workforce - 0.00% Local			

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1456 46	\$3,136,745.00	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	N/A	N/A
Subject:	Authorize a three-year service contract in the amount of \$1,833,750, with two one-year renewal options in a total amount of \$1,302,995, as detailed in the Fiscal Information Section for traffic counting services for the Department of Transportation - National Data and Surveying Services, Inc., most advantageous proposer of five - Not to exceed \$3,136,745 - Financing: General Fund (subject to annual appropriations)		
This item is Other Services which does not have an availability and disparity participation goal.			
National Data and Surveying Services, Inc. – Non-local; Workforce – 1.92% Local			



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1457 47	\$1,429,300.00	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	N/A	N/A
Subject:	Authorize a three-year service price agreement for sewer and storm drain camera repair services, parts, and accessories for the Water Utilities Department - Green Equipment Company in an estimated amount of \$677,500, CLS Sewer Equipment Co., Inc. in an estimated amount of \$392,500, and Reliability Point LLC in an estimated amount of \$359,300, most advantageous proposers of three - Total estimated amount of \$1,429,300 - Financing: Dallas Water Utilities Fund (\$1,141,600) and Stormwater Drainage Management Fund (\$287,700) (subject to annual appropriations)		
This item is Other Services which does not have an availability and disparity participation goal.			
Green Equipment Company - Non-local; Workforce - 0.00% Local CLS Sewer Equipment Company – Non-local; Workforce – 0.00% Local Reliability Point LLC – Non-local; 0.00% Local			



City of Dallas

M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1423 48	\$743,860.00	Professional Services	38.00%
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	0.00%	100.00%	\$743,860.00
Subject:	Authorize a five-year service price agreement for polygraph testing and examination services for the Police Department - Ruiz Protective Service, Inc., only bidder - Estimated amount of \$743,860 - Financing: General Fund (subject to annual appropriations)		
The Request for Bid Method of procurement resulted in the lowest responsive bidder being selected, however, the prime is MBE.			
Ruiz Protective Service, Inc., HM, Local, 100.00% – Polygraph Testing (Prime Contractor)			
Ruiz Protective Service, Inc. – Local; Workforce – 0.00% Local			

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1460 49	\$424,360.00	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	N/A	N/A
Subject:	Authorize a five-year service price agreement for polygraph testing and examination services for the Police Department - Ruiz Protective Service, Inc., only bidder - Estimated amount of \$743,860 - Financing: General Fund (subject to annual appropriations)		
This item is Other Services which does not have an availability and disparity participation goal.			
Incapsulate, LLC - Non-local; Workforce - 0.00% Local			



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1515 50	\$160,100.00	Other Services	23.80%*
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	0.00%	This Item 0.00% Overall Item 0.00%	\$0.00
Subject:	Authorize Supplemental Agreement No. 8 to increase the service contract with Paymetric, Inc. for the XiTransfer one-time conversion, the continuation of credit card payment processing services for various departments managed by the Water Utilities Department and to extend the term from April 10, 2023, to April 9, 2024 - Not to exceed \$160,100.00, from \$1,629,014.87 to \$1,789,114.87. - Financing: Data Services (subject to annual appropriations)		
*This item reflects previous Business Inclusion and Development Policy M/WBE goal.			
This contract does not meet the M/WBE goal.			
Supplemental Agreement No. 8 – 0.00% Overall Participation			
This item – 0.00% MWBE participation			
Paymetric, Inc. – Non-local; Workforce – 0.00% Local			



M/WBE Agenda Item Matrix
June 14, 2023 City Council Agenda

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-36 51	\$200,832.84	Other Services	N/A
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	N/A	This Item N/A Overall Item N/A	N/A
Subject:	Authorize Supplemental Agreement No. 16 to increase the service contract with Trittech Software Systems, for continued maintenance and support of the existing computer aided dispatch system, disaster recovery synchronization, and a computer aided dispatch routing server for the Department of Information and Technology Services - Not to exceed \$205,382.69, from \$21,069,435.14 to \$21,274,817.83 - Financing: 9-1-1 System Operations Fund (subject to annual appropriations)		
This item is Other Services which does not have an availability and disparity participation goal.			
Tri-Tech Software Systems - Non-local; Workforce - 0.00% Local			

Agenda Item #	Contract Amount	Procurement Category	M/WBE Goal
23-1458 57	\$205,235.00	Construction	32.00%
	M/WBE Subcontracting %	M/WBE Overall %	M/WBE Overall Participation \$
	0.00%	0.00%	\$0.00
Subject:	Authorize a construction services contract for the Crawford Memorial Artwork Installation Phase 1A Project located at 8700 Elam Road - A S Con. Inc., lowest responsible bidder of four - Not to exceed \$205,325.00 - Financing: Park and Recreation Facilities (B) Fund (2017 General Obligation Bond Funds)		
The Request for Bid Method of procurement resulted in the lowest responsive bidders being selected.			
A.S. Con., Inc. - Local; Workforce - 100.00% Local			

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Upcoming Agenda Item #20 June 14, 2023, City Council Agenda – Updates to Chapter 28 of the Dallas City Code Regarding Parking Enforcement Officers**

The Department of Transportation is conducting a review of parking related sections of Chapter 28 of the Dallas City Code. The following updates are being recommended as a result of the review:

- Movement of the Parking Management and Enforcement Division to the Dallas Department of Transportation (DDOT) from the Police Department.
- Changing the term “traffic and parking controller” to “parking enforcement officer”. This is due to the transition of parking enforcement functions to DDOT.
- Adding the definitions of “parking enforcement officer”, “peace officer” and “city marshal”.
- Changing the term “police officer” to “peace officer”. This is to include the Dallas City Marshals in the enforcement sections of Chapter 28.
- Updating the list of meter and parking ban holidays to include Juneteenth, Indigenous People’s Day, and Veterans Day.

If you have any questions or concerns, please contact Ghassan “Gus” Khankarli, Ph.D. P.E., PMP, CLTD, Director of the Department of Transportation, by at Ghassan.Khankarli@dallas.gov.



Robert Perez, PhD
Assistant City Manager

c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Billerae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizzor Tolbert, Deputy City Manager
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Carl Simpson, Assistant City Manager
Jack Ireland, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Agenda Item #58 on June 14, 2023 – Hach Company Flow Monitoring Contract - Payment of Past Due Invoices**

The following item will be presented to the City Council on the June 14, 2023 agenda.

Agenda Item #58 - Authorize the ratification to pay outstanding invoices to the Hach Company for wastewater flowmeter monitoring services within the wastewater collection system for the effective management of the collection system which is extremely instrumental during rain events.

Please approve authorization to issue a non-emergency contract to pay outstanding wastewater collection system flow monitoring service invoices from the Hach Company for a total of \$123,282.88.

Dallas Water Utilities, in concert with the Office of Procurement, initiated procurement of flow monitoring meters and sensors during the Summer of 2022. The procurement was anticipated to be complete in December 2022 with the contract expiration in April 2023.

The wastewater collection system consists of over 4000 miles of pipe and the Department treats approximately 68 billion gallons of wastewater per year. The flow monitoring contract provides remote collection and consolidation of flow related data in real-time via telemetry from a variety of sensors and meters within the wastewater collection system. The equipment reads and records depth, flow rate and velocity. It is imperative for DWU Wastewater Operations staff be able to collect flow data using telemetry, especially during wet weather conditions, to help with the response to sanitary sewer overflows and, also, to identify and respond to sources of inflow and infiltration that might cause the wastewater system to overflow. Also, flow monitoring services helps the staff identify pipeline capacity issues, repair / maintenance needs, planning for pipeline improvements and is a part of the Department's Texas Commission on Environmental Quality (TCEQ) requirements related to the Sanitary Sewer Overflow Initiative.

Based on the essential nature of the services offered by the contract (especially during wet weather), the Department continued using the contract after the funding was depleted but still within the contract terms. This flow monitoring contract is a vital service to the Department helping to ensure that staff can effectively manage wastewater flows generated by customers in Dallas and our eleven (11) customer cities and supplements existing resources in order to meet regulatory requirements. The Department must ratify the invoices from the Hach Company between January 2023 and April 2023 when the

DATE June 9, 2023
SUBJECT **Agenda Item #58 on June 14, 2023 – Hach Company Flow Monitoring Contract -
Payment of Past Due Invoices**
PAGE **2 of 2**

contract was in effect but had exceeded the funding constraints in an amount not to exceed \$123,282.88.

The new contract is currently scheduled by the Office of Procurement for consideration by City Council on June 14, 2023 and will ensure that services to meet regulatory requirements can be met through staff and supplementation of staff efforts and equipment. No additional ratifications will be necessary.

If you have any questions or require additional information, please contact Terry Lowery, Director of Dallas Water Utilities.



Kimberly Bizer Tolbert
Deputy City Manager

c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Dr. Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
Jack Ireland, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Agenda Item #59 on June 14, 2023 – Dallas Water Utilities Emergency Ratification to Purchase Water and Wastewater Treatment Chemicals**

The following item will be presented to the City Council on the June 14, 2023 agenda.

Agenda Item #59 – Authorize an emergency ratification allowing Dallas Water Utilities (DWU) to secure uninterrupted delivery of chemicals needed to treat drinking water and wastewater to regulatory compliance standards. Chemicals purchased under this emergency ratification include Anhydrous Ammonia, Anthracite, Fluoride, Hydrogen Peroxide, Liquid Ammonia Sulfate, Liquid Sulfur Dioxide, Polymer, Quicklime, and Chlorine for a total of \$9,113,464.47.

Worldwide shortages in raw materials and escalating freight costs left many chemical suppliers unable to continue honoring established prices. DWU was faced with the possibility of having multiple chemical suppliers issue a declaration of force majeure and discontinue delivery of product, jeopardizing the Utility's ability to provide essential water and wastewater services to our community.

Although requests were made for price adjustments, the City was unable to meet the request due to contract limitations. To deal with this challenge, DWU worked closely with the Office of Procurement Services (OPS) and the City Attorney's Office (CAO) to identify a solution that would allow DWU to continue purchasing chemicals in advance of a new contract that would accommodate future price adjustments.

At the recommendation and direction of the CAO, DWU with the assistance of OPS, rebid the contracts with improved language to allow for flexibility in addressing future price adjustments. The uninterrupted purchase of these treatment chemicals from April 22, 2022 thru March 31, 2023 was essential for DWU to continue providing our community with essential water and wastewater services.

As you may recall, the looming rail strike last September offered a preview of the significant ramifications chemical shortages can have on our communities. As described in the September 14, 2022 email to Councilmembers regarding the strike, DWU was faced with the real possibility of not having enough chlorine to adequately provide our 2.6 million customers with a continuous supply of safe, clean drinking water.

DATE June 9, 2023
SUBJECT Agenda Item #59 on June 14, 2023 – Dallas Water Utilities Emergency Ratification to Purchase Water and Wastewater Treatment Chemicals

We take our mandate to protect the well-being of our residents seriously and immediately began to act. To provide DWU with the ability to continue purchasing chemicals in the interim while new contracts were established, OPS opted to utilize their authority as outlined in Chapter 252 Sec. 22-General Exceptions of the Local Government Code which allows for "...a procurement necessary to preserve or protect the public health or safety of the municipality's residents."

If you have any questions or require additional information, please contact Terry Lowery, Director of Dallas Water Utilities.

Sincerely,



Kimberly Bizer Tolbert
Deputy City Manager

c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
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Jack Ireland, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Follow-up to the May 17, 2023 City Council Budget Briefing**

On May 17, 2023, the City Council was provided with an update on the FY 2023-24 and FY 2024-25 Biennial Budget. Staff was asked to provide information on how excess General Fund revenue, specifically Sales Tax, had been allocated over the past few years. As requested, please see the table below for the City Council approved adjustments to the FY 2020-21, FY 2021-22, and FY 2022-23 General Fund budgets:

Date	Amount/Source	Uses
FY 2020-21 Mid-Year Budget Appropriation Ordinance	\$8.7M (Sales Tax)	Building Services major maintenance \$6.3M, Code Compliance redeployment and engagement plan \$1.6M, and May election/June run-off \$0.8M.
FY 2020-21 End-of-Year Budget Appropriation Ordinance	\$36.1M (Sales Tax \$30.9M and Property Tax \$5.2M)	Unbudgeted repairs due to Winter Storm Uri \$12.0M, Dallas Fire Rescue forecast overrun for overtime, EMS supplies and fleet maintenance \$8.6M, Dallas Police Department forecast overrun due to overtime \$13.1M, Revenue Stabilization \$7.2M, other \$0.4M, and reallocation of savings from other departments (\$5.2M).
FY 2021-22 Mid-Year Budget Appropriation Ordinance	\$25.1M (Sales Tax \$20.0M, Intergovernmental \$4.8M, and Contingency Reserve \$0.2M)	Data Center \$5.2M, Risk Liability expenses \$5.0M, Public Works improvement projects with Dallas County \$4.8M, Planning & Urban Design zoning updates \$2.5M, Employee Retirement Fund one-time pension costs \$2.1M, Workday modules \$2.1M, fuel overages \$2.0M, Fair Park capital improvements \$0.6M, Office of Inspector General \$0.5M, and other \$0.3M.

FY 2021-22 End-of-Year Budget Appropriation Ordinance	\$29.8M (Sales Tax)	Implementation of Racial Equity Plan Big Audacious Goals \$20.0M, Dallas Fire Rescue overtime \$15.0M, Dallas Police Department overtime \$2.5M, Building Services maintenance \$2.2M, Park & Recreation emergency repairs \$1.3M, other \$0.5M, and reallocation of savings from other departments (\$11.7M).
FY 2022-23 Mid-Year Budget Appropriation Ordinance	\$20.7M (Sales Tax \$15.5M, Intergovernmental \$4.8M, and Miscellaneous \$0.4M)	Dallas Fire Rescue overtime & ARPA reallocation \$10.6M (\$7.0M from General Fund excess revenue to Economic Development Corporation in exchange for ARPA), Park & Recreation maintenance and security \$4.0M, City Hall HVAC \$3.3M, homeless encampment decommissioned \$1.6M, fuel \$0.7M, and other \$0.5M.

If you have any questions, please contact me or Janette Weedon, Director of Budget & Management Services.



Jack Ireland
 Chief Financial Officer

- c: T.C. Broadnax, City Manager
 Tammy Palomino, Interim City Attorney
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 Genesis D. Gavino, Chief of Staff to the City Manager
 Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Update of the Dallas Area Rapid Transit (DART) Allocation of Funds to Service Area Cities**

Background

On June 7, 2023, the City Council was briefed on an, [“Update of DART Excess Sales Tax Revenues.”](#) As the City Council could not maintain a quorum during the questions and discussion portion of the briefing, the purpose of this memorandum is to provide an overview of the June 7th briefing, share feedback and additional information in response to some of the questions asked by City Council Members during the briefing and to further detail next steps, to include a briefing by memorandum to the Transportation and Infrastructure (TRNI) Committee on Monday, June 12, 2023, leading up to City Council’s consideration of the Excess Sales Tax ILA as part of the voting agenda on June 14, 2023.

City Council Briefing Overview

Discussed during the City Council briefing on June 7, 2023, the City of Dallas (COD) was originally allocated \$111.1M in DART excess sales tax revenues and as communicated beginning in February 2023, DART sought to reduce a total of \$79.5M from those funds. Through mediation by the North Central Texas Council of Government (NCTCOG), the initial reduction of \$79.5M has been negotiated to \$21.1M and pending City Council approval through execution of an interlocal agreement (ILA), would result in the COD receiving \$90.0M of the DART sales tax revenues. Additional details of the June 7th briefing included:

1. Mediated by the NCTCOG, the proposed and negotiated total of \$90.0M in DART excess sales tax revenues being made available to the City of Dallas assumes a reduction of Silver Line betterment costs of \$5.2M (instead of \$36.0M) and Silver Line permit review and approval delay costs of \$15.9M (instead of \$79.5M),
2. Recommended use of the \$90.0M of excess sales tax revenues,
3. Highlights of the DART Excess Sales Tax Interlocal Agreement (ILA),
4. Next steps to include:
 - a. City Council consideration of the Excess Sales Tax ILA as part of the June 14, 2023, City Council voting agenda,
 - b. Development of the appropriate mechanism and City Council consideration for a transfer of \$10.0M of DART excess sales tax revenues to the North Central Texas Council of Governments (NCTCOG) to leverage \$15.4M of federal funds for COD funding for the Five-Mile Creek Hike and Bike Trail Project.
 - c. Drafting of a memorandum of understanding (MOU) to further define “Good Standing” and milestones for disbursement of the \$80.0M (\$90.0M minus the \$10.0M DART transfer to the NCTCOG to leverage \$15.4M of funding for the Five-Mile Creek Hike and Bike Trail) of excess sales tax revenues.

City Council Questions and Additional Information

Based upon the items discussed as part of the June 7th City Council briefing (provided in the City Council Briefing Overview section), this section of the memorandum will reiterate feedback provided to some City Council questions posed during the briefing and provide additional supporting information to items included in the briefing overview.

- 1. Question:** As the MOU seeks to further define “Good Standing,” will the COD be considered in good standing once City Council approves the Excess Sales Tax ILA and the DART President/Chief Executive Officer and the City Manager sign the MOU? **Response:** Yes, once the ILA is approved by the City Council and the MOU is signed, the COD will be in good standing. Under the provision of the City/DART Master ILA, Sec. 2.3.2, which states that, “The City Manager has final authority for implementation of City policy and technical issues relating to DART,” through development of the drafted MOU, careful attention was made to ensure that the MOU would not supersede or modify any existing DART/COD ILA or Supplemental Agreement (SA), such as, City/DART Master ILA, Article IV and SA 11, Sec. IX, 9.0, which identify the DART President/Executive Director and the City Manager as final arbiters of dispute resolution.
- 2. Question:** Will you please provide details of the \$10.0M recommended to fund a revolver fund for the NCTCOG and how that will leverage \$15.4M for the Five-Mile Creek Hike and Bike Trail Project? **Response:** In-lieu of directly funding \$15.4M to the Five-Mile Creek Hike and Bike Trail Project, City staff recommends transferring \$10.0M, of the negotiated \$90.0M DART excess sales tax revenues, to the NCTCOG to leverage \$15.4M in federal funding for the Five-Mile Creek Hike and Bike Trail Project. The \$15.4M in federal funds was briefed to the Regional Transportation Council on June 8, 2023, and with City Council approval of the \$10.0M of excess sales tax revenues to the NCTCOG, the \$15.4M in federal funding would be approved in the current Transportation Improvement Program (TIP); not approving or delaying the use of funds would cancel or delay the availability of the \$15.4M for the Five-Mile Creek Hike and Bike Trail Project.
- 3. Question:** In addition to the Excess Sales Tax ILA, do other DART member cities have a \$30.0M escrow and how does the COD ensure it receives any of the negotiated \$90.0M? **Response:** The COD is the last DART member city to not execute the ILA to receive the excess sales tax revenues and is the only member City that DART has sought to recover nearly \$80.0M in Silver Line betterment and delay costs, which would have left \$31.1M available in DART excess sales tax revenues. As part of the negotiated \$90.0M in excess sales tax revenues that would be made available, DART and the COD have drafted an MOU that includes a provision that \$30.0M be held in escrow to ensure that the Silver Line Project stays on track. The \$30.0M in escrow will be tied to the following Silver Line project milestones:

- a. \$6.0M made available upon COD approval of outstanding Silver Line design elements and permit requests,
- b. \$6.0M made available on the first day of the full closure on Hillcrest Rd.,
- c. \$6.0M made available when the Certificates of Occupancy are received at the Knoll Trail and Cypress Waters Stations,
- d. \$6.0M made available when the COD submits all quiet zone applications for the Silver Line grade crossings to the Federal Railroad Administration (DART to review applications prior to submissions),
- e. \$6.0M made available once Silver Line revenue service commences.

Next Steps

Referenced in the background section of this memorandum, this information was briefed to the Mayor and City Council on June 7, 2023 and the City Council will consider the Excess Sales Tax Revenue ILA as part of the June 14, 2023, voting agenda. Prior to City Council consideration on June 14, 2023, briefings by memorandum for the Excess Sales Tax Revenue ILA will be provided to the Transportation and Infrastructure Committee on June 12, 2023, and to the Government Performance and Financial Management Committee on June 13, 2023.

Given these updates on the DART excess sales tax revenues, the upcoming City Council Committee briefings, and City Council consideration for approval of the ILA, should there be any follow-up questions, please do not hesitate to contact me by email at robert.perez@dallas.gov.



Robert M. Perez, Ph.D.
Assistant City Manager

c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
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Directors and Assistant Directors

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Debt Issuance for Kay Bailey Hutchison Convention Center Master Plan and Fair Park Improvements**

On May 22, we briefed the Government Performance and Financial Management (GPFM) Committee and provided a financial plan update for the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) master plan and Fair Park improvements. The May 22 briefing materials are available [here](#) and follow-up responses are attached. Additionally, we will continue the discussion with GPFM at their June 13 meeting.

The June 14 City Council agenda includes an item (#23-1529) to consider a resolution authorizing the preparation of plans and the payment of potential future costs and expenses for the issuance of Special Tax and Revenue Bonds (Convention Center Venue Project), Series 2023 in an amount not to exceed \$172,000,000; and Special Tax Bonds (Fair Park Venue Project), Series 2023 in an amount not to exceed \$51,000,000, as part of the KBHCCD Master Plan and Fair Park improvements approved by voters under Proposition A on November 8, 2022.

Pursuant to the election and in accordance with Chapter 334 of the Texas Local Government Code (the “Brimer Bill”), Proposition A authorizes the City to provide for the planning, acquisition, establishment, development, construction, renovation and financing of the expansion of the Kay Bailey Hutchison Convention Center Dallas and related infrastructure as defined in Chapter 334 (collectively, the “Convention Center Venue Project”) and to provide for the planning, acquisition, establishment, development, construction, renovation and financing of certain Fair Park facilities and related infrastructure (collectively, the “Fair Park Venue Project” and together with the Convention Center Venue Project, the “Dallas Venue Projects”) and to impose a maximum increase of two percent (2%) of Hotel Occupancy Tax (HOT) as a source of pledged revenues for financing. Chapter 334 requires an issuance of the Dallas Venue Projects debt within one year of the Brimer Bill tax levy, which began on January 1, 2023.

To remain in compliance with Chapter 334 and meet the needs of project design and other initial contract awards while maintaining coverage requirements for future bond issuances, the City’s co-financial advisors, Hilltop Securities and Estrada Hinojosa & Co., recommend the issuance of Special Tax and Revenue Bonds (Convention Center Venue Project), Series 2023 and Special Tax Bonds (Fair Park Venue Project), Series 2023 (collectively, the “Bonds”) in an aggregate amount not to exceed \$223,000,000 via private placement with a qualified bank utilizing a specialized placement agent.

DATE June 9, 2023
SUBJECT **Debt Issuance for Kay Bailey Hutchison Convention Center Master Plan and Fair Park Improvements**

To maximize bonding capacity, the short-term debt will be structured with a redemption feature so that the Bonds can be refunded into long-term debt at the same time the City issues long term bonds for the Convention Center Venue Project and Fair Park Venue Project. The issuance and sale of the Obligations is contingent upon City Council's approval of a (1) resolution authorizing the preparation of plans and the payment of potential future costs scheduled for June 13, and (2) parameters ordinance currently scheduled for consideration and approval in August 2023. Pending City Council approval, the bonds are estimated to close in September 2023.

Attached for your review are updated draft cashflows of the sale and updated cost of issuance estimates.

Additionally, the June 14 City Council agenda includes an item (#23-1190) to allow for eligible City expenditures that occur prior to receipt of the bond proceeds to be reimbursed once the bond proceeds are received.

Please let me know if you need additional information.



Jack Ireland
Chief Financial Officer

Attachments

c: Members of GPFM Committee
T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
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May 22, 2023, GPFM – Follow-up Questions

Question 1 – What is the current forecast for total bonds that will be available for the KBHCCD Master Plan implementation and Fair Park improvements?

Response 1 – Based on current financial analysis using earlier revenue estimates and working with our financial advisors, we anticipate being able to issue approximately \$1.4 billion for the KBHCCD project and approximately \$76 million for the Fair Park project. After issuing the first tranche of bonds in 2023 totaling \$223 million, an updated analysis will be conducted prior to issuing a second tranche of bonds in 2024. The updated analysis may yield additional financial capacity.

Question 2 – What revenue is pledged for the repayment of the debt?

Response 2 – Revenues from the Project Financing Zone (PFZ), Brimer Bill's 2% Hotel Occupancy Tax (80% allocation), local Hotel Occupancy Tax, and net event revenues are pledged to support the debt for the KBHCCD project.

Revenues from the Brimer Bill's 2% Hotel Occupancy Tax (20% allocation) are pledged to support the debt for the Fair Park project.

Question 3 – What are the projected or forecast event revenues for the convention center that will be part of the financial analysis for future debt issuance?

Response 3 – Convention and Event Services (CES) is projecting \$39 million for the current fiscal year and FY24, and \$35 million for FY25. CES staff continue to update projected event revenues for FY26 through FY28 as client use agreements and contracts are solidified. Additionally, prior to issuing any long-term bonds, the City will engage a consultant to conduct a market study of all revenues to be pledged to any long-term bond issue, including event revenues. As the financial analysis is conducted, we will continue to work with our financial advisors and the consultant on our financial capacity for debt issuance.

Question 4 – Has the Texas Department of Transportation (TxDOT) and North Central Texas Council of Governments (NCTCOG) reviewed or approved the deck park plans?

Response 4 – Convention and Event Services (CES) and the Transportation Department have worked collaboratively with TxDOT and NCTCOG throughout the master planning process. Concepts for the deck park on the west side of Lamar have been evaluated and reviewed by both agencies, with CES and Transportation staff responding to questions and requests for revision to the concept. The agencies have approved the conceptual plans and loading information for the deck. City Council approved an Advanced Funding Agreement (AFA) for the Lamar deck park on April 12, 2023. The AFA provides agreement with TxDOT to design and construct the deck caps as part of the I-30 reconstruction.

City of Dallas, Texas
Estimated Sources and Uses for Short Term Financing
Special Tax and Revenue Bonds (Convention Center Venue Project), Series 2023
Special Tax Bonds (Fair Park Venue Project), Series 2023
***** Preliminary - For Discussion Purposes Only *****

	Convention Center Short Term Series 2023	Fair Park Short Term Series 2023	Total
<u>Sources of Funds</u>			
Par Amount	171,600,000	50,645,000	222,245,000
	\$ 171,600,000	\$ 50,645,000	\$ 222,245,000
 <u>Uses of Funds</u>			
Project Design Costs	\$ 170,002,100	\$ -	\$ 170,002,100
Project Fund Deposit	-	\$ 50,000,975	50,000,975
Cost of Issuance	1,597,900	\$ 644,025	\$ 2,241,925
	\$ 171,600,000	\$ 50,645,000	\$ 222,245,000
Total Bond Issuance Amount:			\$ 222,245,000

Notes:

- Assumes interest rate of 5.5% on short term notes
- Project fund deposits do not include any investment earnings

Estimated Issuance Costs and M/WBE Participation

Special Tax and Revenue Bonds (Convention Center Venue Project), Series 2023
Special Tax Bonds (Fair Park Venue Project), Series 2023
\$223,000,000

	<u>\$172,000,000</u> <u>KBHCCD</u> <u>Series 2023</u>	<u>\$51,000,000</u> <u>Fair Park</u> <u>Series 2023</u>	<u>Total</u>	<u>Percent of</u> <u>Total</u>
Co-Bond Counsel	\$395,000	\$120,000	\$515,000	23.0%
M/WBE Participation	158,000	72,000	230,000	10.3%
Co-Disclosure Counsel	95,700	46,125	141,825	6.3%
M/WBE Participation	63,800	30,500	94,300	4.2%
Co-Financial Advisors	131,440	77,940	209,380	9.3%
M/WBE Participation	70,960	39,460	110,420	4.9%
Out of Pocket Expenses (+CUSIP)				
M/WBE Participation	10,000	10,000	20,000	0.9%
Rating Agency Fee	95,000	30,000	125,000	5.6%
Official Statement Printing				
M/WBE Participation	3,500	3,500	7,000	0.3%
Placement Agent				
M/WBE Participation	465,000	140,000	605,000	27.0%
Placement Agent Counsel	55,000	20,000	75,000	3.3%
Settlement Agent	25,000	25,000	50,000	2.2%
Trustee Fees	5,000	5,000	10,000	0.4%
Trustee Counsel	10,000	10,000	20,000	0.9%
Verification Agent	5,000	5,000	10,000	0.4%
Attorney General Filing Fee	<u>9,500</u>	<u>9,500</u>	<u>19,000</u>	<u>0.8%</u>
Total Issuance Costs	\$1,597,900	\$644,025	\$2,241,925	100%
Total M/WBE Participation of Total Issuance Costs:	\$771,260	\$295,460	\$1,066,720	47.6%

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Dallas Police Online Reporting System Informational Meetings**

On July 3, 2023, the Dallas Police Department will begin to require mandatory online reporting of certain non-emergency offenses through the Dallas Online Reporting System.

In May, the Dallas Police Department briefed the Public Safety Committee this recommendation, and the Committee supported the recommendation to further improve the efficiency of operations and increase the availability of officers for high-priority calls. It is estimated this change could free up approximately 135,000 patrol hours which is equivalent to the work of 65 full-time sworn officers.

Beginning June 15, 2023, the Dallas Police Department will begin outreach and education on the mandatory reporting. This includes social media releases, updated instructional videos, and informational meetings.

At Jack Evans Headquarters, DPD leaders will host the first informational meetings for stakeholders, city leaders and neighborhood associations. The meetings will be held at 1:30, 3:00 and 4:30 pm.

Department leaders will be on-hand to explain the system, mandatory reporting, and answer questions.

The Department will also provide access to attendees for the instructional video messages, along with the marketing materials that can be mailed or used on social media.

These materials will also be shared with you to distribute to your constituents and for your further understanding of the reporting change.

Should you have questions, or need additional information regarding the program, please contact Robert Uribe, 911 Administrator at robert.uribe@dallaspolice.gov.

If you would like to attend one of the informational meetings, please contact Tandra Burnett, Senior Office Assistant, DPD Media Relations Unit, at Tandra.Burnett@dallas.gov.

DATE June 9, 2023
SUBJECT **Dallas Police Online Reporting System Informational Meetings**
PAGE **2 of 3**



Jon Fortune
Deputy City Manager

c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
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Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Development Code amendment to address the two-year limitation applicability, standards to grant a waiver, and related regulations – DCA212-007**

Summary

On Tuesday, June 6, 2023 the Economic Development Committee was briefed on **DCA212-007**, a Development Code amendment to address the two-year waiting period required between a final decision of either **approval or denial** of a zoning change or specific use permit (SUP) and any subsequent application for a zoning change or SUP on that same property.

Background

On May 11, 2022, the City Plan Commission (CPC) authorized a public hearing to consider an amendment to Dallas Development Code, Section 51A-4.701(d), “Two year limitation”, to assess the applicability of the two-year limitation, the standard for the waiver of two-year limitation, and related regulations. The Zoning Ordinance Advisory Committee (ZOAC) met three (3) times between November 2022 and January 2023 to review this item and forwarded its recommendation to the City Plan Commission (CPC), which met and made a recommendation on March 2, 2023.

Issue

For the CPC to grant a waiver to the waiting period, the Development Code requires a finding of, “changed circumstances to the property sufficient to warrant a new hearing.” Based on this language, staff and CPC have often had conflicting conclusions. Staff has historically interpreted this to mean that physical changes to the property must occur to warrant a new hearing. The CPC often found intrinsic evidence to suggest that changes had occurred since the previous final decision, and almost always granted the waiver. Therefore, the CPC authorized a code amendment to resolve the conflict between staff and CPC interpretations and to reconsider the narrow circumstances that warrant a waiver to the two-year waiting period.

Although it was not an original component of the CPC’s rationale for initiating the code amendment, it is important to note that the current two-year waiting period applies equally to both previously approved and denied zoning and SUP cases, which arose as an issue during the CPC’s review and discussion. The only exceptions are for final decisions of denial without prejudice and when an SUP was approved for a period of two (2) years or less.

DATE June 9, 2023
SUBJECT **Development Code amendment to address the two-year limitation applicability, standards to grant a waiver, and related regulations – DCA212-007**
PAGE **2 of 3**

Staff researched requests for two-year waivers that were filed from 2018 to 2022 and found that of 13 waiver requests, eight (8) were submitted after a final decision of approval and five (5) were submitted after a final decision of denial. **All** waiver applications that were submitted after a final decision of **approval** by the CPC were **granted a waiver**. For waiver requests submitted after a decision of denial, four (4) out of five (5) were granted.

Staff also analyzed the applicable regulations from 15 comparison cities and found that 13 out of the 15 (Austin, Baltimore, Boston, Buffalo, Columbus, Fort Worth, Houston, Minneapolis, Philadelphia, San Antonio, San Diego, San Francisco, and San Jose) do **not** require a waiting period after a final decision of approval. Two (2) of the comparison cities have a similar requirement to Dallas: Atlanta requires a two-year waiting period for properties with a final decision of approval or denial, while El Paso requires a waiting period of just one-year for properties with a final decision of approval or denial.

CPC and Staff Recommendations

After much discussion about waiver review criteria and whether to include or exempt previously approved cases from the two-year waiting period, the CPC ultimately recommended a minor change to the existing regulations. Specifically, the CPC recommended an amendment limited to additional language to expand the circumstances to grant a waiver but recommended **no change** to requiring a waiver for properties with previous final decisions of either **approval or denial** to be subject to the two-year waiting period before a subsequent application can be made.

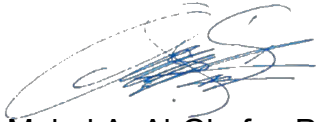
Alternatively, based on the CPC's pattern of waiver approvals, analysis of codes from surrounding and comparable jurisdictions, and the City's goal to remove barriers to certain development processes, staff recommends **eliminating approvals** from the two-year waiting period. The current two-year waiting period between an approved zoning or SUP application on a property creates an inefficient process and additional time constraints. Exempting previously approved cases from the two-year waiver process does not exempt these applications from additional public review. All zoning and SUP cases are still required to follow the CPC and the City Council public hearing process. Staff's recommendation would simply remove an extra step to streamline the development process, especially in areas where the community is expecting development to occur. Staff's recommended amendments are intended to align Dallas more closely with other area cities and further the City's goal to undergo regulatory review to remove barriers to growth and development.

A table comparing the current requirements, CPC's recommendation, and staff's recommendations to summarize the impacts on development and processes is provided on the following page. Additionally, the case report is attached to this memorandum.

DATE June 9, 2023
 SUBJECT **Development Code amendment to address the two-year limitation applicability, standards to grant a waiver, and related regulations – DCA212-007**
 PAGE 3 of 3

	Denied (with prejudice)	Denied without prejudice	Approved
Current Regulations	Must wait 2 years to reapply for zoning or SUP	No waiting period to reapply for zoning or SUP	Must wait 2 years to reapply for zoning or SUP
CPC recommendation (no change)	Must wait 2 years to reapply for zoning or SUP	No waiting period to reapply for zoning or SUP	Must wait 2 years to reapply for zoning or SUP
Staff recommendation (see <u>underline</u>)	Must wait 2 years to reapply for zoning or SUP	No waiting period to reapply for zoning or SUP	<u>No waiting period to reapply for zoning or SUP</u>

Please contact Julia Ryan, Director of Planning and Urban Design, at (972) 894-1648 or julia.ryan@dallas.gov if you have any questions or concerns.



Majed A. Al-Ghafry, P.E.
 Assistant City Manager

[Attachment: DCA212-007 Case Report]

- c: T.C. Broadnax, City Manager
- Tammy Palomino, Interim City Attorney
- Mark Swann, City Auditor
- Biliera Johnson, City Secretary
- Preston Robinson, Administrative Judge
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- Carl Simpson, Assistant City Manager
- Jack Ireland, Chief Financial Officer
- Genesis D. Gavino, Chief of Staff to the City Manager
- Directors and Assistant Directors

FILE NUMBER: DCA212-007(LL) **DATE INITIATED:** Fall 2022

TOPIC: Development Code Amendment to consider amendments to the two-year limitation applicability, standards to grant a waiver, and related regulations

COUNCIL DISTRICT: All **CENSUS TRACTS:** All

REQUEST: Consideration of amending Chapter 51A of the Dallas Development Code, Section 51A-4.701(d), “Two year limitation,” to revise the applicability of the two-year limitation, standards to grant a waiver, and related regulations.

SUMMARY: The proposed code amendments modify the two-year limitation between a final decision of approval or denial of an application for a change in zoning or boundary line adjustment and a subsequent request and the standards to be considered to grant a waiver. These modifications are intended to align Dallas more closely with other area cities and further the City’s goal to undergo regulatory review to remove barriers to growth and development.

CPC RECOMMENDATION: Approval of City Plan Commission’s recommendations.

STAFF RECOMMENDATION: Approval of staff’s recommendations.

CODE AMENDMENT WEBPAGE:
<https://dallascityhall.com/departments/pnv/Pages/Code-Amendments.aspx>

BACKGROUND INFORMATION:

- On May 11, 2022, City Plan Commission (CPC) approved the request of Chair Joanna Hampton, Vice Chair Brent Rubin, and Commissioner Michael Jung to initiate a public hearing to consider a code amendment of the Dallas Development Code, Section 51A-4.701(d), “Two year limitation,” to revise the applicability of the two-year limitation, the standard for the waiver of two-year limitation, and related regulations.
- On November 15, 2022 and January 17, 2023, staff presented recommendations for two-year limitations to ZOAC. At the meeting, ZOAC asked staff to consider additional items to be considered to grant a waiver.
- On January 31, 2023, ZOAC motioned to move the item forward to CPC with an alternate recommendation to staff’s recommendations.
- On March 2, 2023, CPC motioned to move the item forward to City Council with an alternate recommendation to staff’s recommendations.

STAFF ANALYSIS:

CPC initiated the code amendment to review the current two-year waiting period required between a final decision of approval or denial of an application for a change in zoning or boundary line adjustment and a subsequent application for a change in zoning or boundary line adjustment. A two-year waiting period is not required for minor amendments to site, landscape, or development plans and original development plans. However, any change to an approved site, landscape, or development plan that does not qualify for a minor amendment would be subject to the two-year waiting period.

The current two-year waiting period between an approved zoning or specific use permit (SUP) application on a property creates challenges because relief from the waiting period is only granted with a waiver from CPC. The CPC waiver process adds at least a month to a minimum two public hearings by CPC and Council that are already required for a zoning change, including an SUP and a boundary adjustment.

To grant a waiver under the existing parameters, the commission must consider what is meant by “changed circumstances regarding the property sufficient to warrant a new hearing”. The meaning of this phrase has historically been interpreted in a variety of ways ranging from physical changes to the land or existing structures which have been altered outside the property owner’s control (e.g. tornado, fire damage, flooding, etc.) to changes that are not physically discernable such as a change in interpretation, property

owner, or market conditions. These differing interpretations have complicated the waiver process and therefore warrants review.

Analyses of Previous Two-Year Waiver Requests

Most waiver applications are made so that a subsequent application and public hearings could occur to adjust for changes in market conditions, correct inconsistencies in the preceding zoning or SUP ordinance, or because an SUP was granted within two years on the same property, often for an unrelated use to the new application requiring a waiver.

Staff researched two-year waivers that were filed from 2018 to 2022 and found five out of 13 waivers that were submitted as a result of final decisions of denial (with prejudice). Of the 13 waiver applications that were submitted, 12 (92.3%) waivers were approved. Of those five waiver applications, two were granted approval by CPC within one month of filing and two were denied within one month of filing the application. Of those two denied by CPC, one was ultimately granted (overturned) upon an appeal to City Council within six months of filing the application. One waiver application was granted within two months of filing the application.

Exempting Approvals from the Two-Year Waiting Period

CPC recommends no change to the waiting period for approvals whereas staff recommends an exemption for approvals for an SUP or for a change in zoning district classification or boundary from the two-year limitation. Staff's recommendation to exempt approvals from a waiting period will have at least four significant impacts as described below:

1. Exempting approvals from the waiting period would eliminate 61.5%, or eight out of 13 waiver applications, based on the waivers submitted between 2018 and 2022 – significantly reducing the number of waiver applications. This reduction in the number of waiver applications submitted will save time for staff and the commission.
2. Exempting approvals from the waiting period will save time for the property owner because the waiver process adds a minimum of one month in addition to the zoning change process which could take an additional three to six months when there is no backlog of cases. This additional time to go through a waiver process could negatively impact further development of a property. Staff's recommendation supports the goal to undergo regulatory review to remove barriers to growth and development, particularly in areas that are experiencing accelerated economic growth and vitality or a resurgence of growth and development. It also directly correlates to the Economic Development Policy (EDP) to analyze and improve development review processes to encourage predictability in order to meet the larger goal of leveraging a diverse range

of commercial and industrial development opportunities in all areas of the city to meet 10-year demand for business growth.

3. Exempting approvals from the waiting period would align with 13 out of 15 cities compared. The comparison shows that only Atlanta and El Paso require approvals to have a waiting period. Austin, Baltimore, Boston, Buffalo, Columbus, Fort Worth, Houston, Minneapolis, Philadelphia, San Antonio, San Diego, San Francisco, and San Jose do not require approvals to have any waiting period. Eliminating the waiting period for approvals would help to make Dallas competitive and ultimately better positioned for more development opportunities in a competitive climate.
4. Exempting approvals from a waiting period will realign previous decisions for approval with previous decisions for denial without prejudice instead of the current requirement which requires previous decisions for approval to wait like previous final decisions of denial (with prejudice). In rare circumstances when portions of a previous request that were not included in the previous approval are resubmitted within two years of the previous final decision, CPC and Council still retain the option to work with the applicant to find consensus, deny the subsequent request without prejudice, or deny the subsequent request with prejudice and impose a two-year waiting period before another subsequent request can be made. This concern for this rare circumstance should not outweigh the consequences of requiring all previous decisions of approval to get a waiver.

Ultimately, staff has found insufficient reasons to maintain a two-year waiting period for approvals alongside denials (with prejudice). Therefore, staff recommends that properties that were granted a specific use permit or approved for a change in zoning district classification or boundary should not be required to wait two years before making a subsequent request.

Additional Standards

Regarding CPC's recommendation to amend, "The commission may waive the two-year limitation if there is good cause [~~are changed circumstances regarding the property~~] sufficient to warrant a new hearing", staff cannot support replacing "changed circumstances" with "good cause". Since the meaning of "good cause" is unclear as to what it means, it is expected to lead to more confusion.

Staff does support allowing the applicant to justify or make the case for the request on a case by-case basis. Therefore, staff recommends the criteria to read, "The commission may waive the two-year limitation if there are changed circumstances [~~regarding the property~~] sufficient to warrant a new hearing" because removing "regarding the property" will help to resolve confusion and conflicting interpretations by staff and CPC. Historically,

“regarding the property” has often been interpreted to mean physical changes to the property (e.g., tornado, fire, flood) in lieu of nonphysical changes concerning the property sufficient to warrant a new hearing (e.g., changes in market conditions, correct inconsistencies in the preceding zoning or SUP ordinance, or because an SUP was granted within two years on the same property, often for an unrelated use to the new application requiring a waiver).

Refining Terminology:

The remaining proposed amendments include many changes that simply refine the existing interpretation. For example, the word “subsequent” is proposed to replace “further”. Although no significant changes in interpretation were discovered with this proposed change, staff believes “subsequent” is a more refined and appropriate word in this context and was seen in some comparison cities. The remainder of the changes proposed are considered improvements to the existing requirements but are not significant changes to current practices and interpretations.

Summary of Staff Recommendations

Staff recommends removing the two-year limitation for approvals of a change in zoning district classification or boundary, which includes decisions to grant SUPs. Exempting approvals from the two-year waiting period will significantly reduce the number of two-year waiver applications presented to CPC and it is expected to have a direct impact on development and economic growth; particularly in areas that are experiencing accelerated economic growth and vitality or a resurgence of growth and development. Staff’s recommended amendments will also align Dallas more closely with other area cities. Additionally, staff believes that staff’s recommended standards to grant a waiver provide more clarity and direction and allows the applicant to provide the justification for the waiver on a case-by-case basis.

CPC/Staff Recommended Amendments to §51A-4.701. Zoning Amendments

Note: ~~Strikeouts~~ are words being removed. Underlined words are words being added.

(d) Two-year [~~Two-year~~] limitation.

CPC Recommendation:

(1) Except as provided in Subsections (d)(2) and (d)(3), after a final decision is reached by the commission or city council either granting or denying a request for a change in a zoning district classification or boundary, no subsequent [~~further~~] applications may be considered for that property for two years from the date of the final decision.

(2) If the commission or the city council renders a final decision of denial without prejudice, or if the city council grants a specific use permit and imposes a time limit of two years or less, the two-year [~~two-year~~] limitation is waived.

Staff Recommendation:

(1) Except as provided in Subsections (d)(2) and (d)(3), after a final decision is reached by the commission or city council [~~either granting or~~] denying a request for a change in a zoning district classification or boundary, no subsequent [~~further~~] applications may be considered for that property for two years from the date of the final decision.

(2) If the commission or the city council renders a final decision of denial without prejudice, [~~or if the city council grants a specific use permit and imposes a time limit of two years or less,~~] the two-year [~~two-year~~] limitation is waived.

(3) A property owner may apply for a waiver of the two-year [~~two-year~~] limitation in the following manner:

(A) The applicant shall submit the [~~his~~] request in writing to the director. The director shall inform the applicant of the date on which the commission shall consider the [~~his~~] request and shall advise the applicant of the [~~his~~] right to appear before the commission.

CPC Recommendation:

(B) The commission may waive the two-year limitation if there is good cause [~~are changed circumstances regarding the property~~] sufficient to warrant a new hearing.

Staff Recommendation:

(B) The commission may waive the two-year limitation if there are changed circumstances [~~regarding the property~~] sufficient to warrant a new hearing.

(C) A simple majority vote by the commission is required to grant the request. If a waiver [~~rehearing~~] is granted, the applicant shall follow the procedure for a[n] zoning amendment per [~~to~~] this article or a request for a change in a zoning district classification or boundary.

(D)~~(C)~~ If the commission denies the request, the applicant may appeal in writing to the city council by filing an appeal with the director.

MARCH 2, 2023 – DRAFT CITY PLAN COMMISSION MINUTES

23-697 DCA212-007(LL)

Planner: Lori Levy

Motion: It was moved to recommend **approval** of amending Chapter 51A of the Dallas Development Code, Section 51A-4.701(d), “Two year limitation” to revise the applicability of the two-year limitation, the standard for the waiver of two-year limitation, and related regulations, subject to Zoning Ordinance Advisory Committee proposed amendments and to follow staff’s recommendations regarding Subsections (3)(B) with change to read as follows: “The commission may waive the two-year limitation if there ~~are changed circumstances~~ **is good cause** sufficient to warrant a new hearing.”

Maker: Hampton
Second: Blair
Result: Carried: 13 to 0

For: 13 - Hampton, Herbert, Anderson, Shidid, Carpenter, Wheeler-Reagan, Blair, Jung, Housewright, Treadway, Stanard, Kingston, Rubin

Against: 0
Absent: 2 - Popken, Haqq
Vacancy: 0

Friendly Amendment I: It was moved to **amend** the motion to follow staff’s recommendations regarding Subsections (d)(1) and (d)(2): to change waivers only required after the denial with prejudice; no longer after the approval.

Maker: Rubin
Second: Shidid
Result: Failed: 5 to 8

For: 5 - Shidid, Carpenter, Wheeler-Reagan, Treadway, Rubin

Against: 8 - Hampton, Herbert, Anderson, Blair, Jung, Housewright, Stanard, Kingston
Absent: 2 - Popken, Haqq
Vacancy: 0

Friendly Amendment II: It was moved to **amend** the motion to follow staff’s recommendations regarding Subsections (3)(B): “The commission may waive the two-year limitation if there ~~are changed circumstances~~ **is good cause** sufficient to warrant a new hearing.”

Note: Vice-Chair Rubin offered an amendment to Commissioner Kingston's Friendly Amendment II: to change "The commission may waive the two-year limitation if there are changed circumstances sufficient to warrant a new hearing." to "The commission may waive the two-year limitation if there is good cause sufficient to warrant a new hearing." Commissioner Kingston accepted the amendment.

Maker: Kingston
Second: Rubin
Result: Carried: 10 to 3

For: 10 - Herbert, Anderson, Shidid, Carpenter, Wheeler-Reagan, Blair, Housewright, Treadway, Kingston, Rubin

Against: 3 - Hampton, Jung, Stanard
Absent: 2 - Popken, Haqq
Vacancy: 0

Friendly Amendment III: It was moved to **amend** the motion to follow staff's recommendations regarding Subsections (d)(2): to add language with the intent the waiver not required for City initiated zoning amendments (authorized hearings).

Maker: Rubin
Second: Shidid
Result: Failed: 5 to 8

For: 5 - Anderson, Shidid, Wheeler-Reagan, Treadway, Rubin

Against: 8 - Hampton, Herbert, Carpenter, Blair, Jung, Housewright, Stanard, Kingston
Absent: 2 - Popken, Haqq
Vacancy: 0

Speakers: None

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Update on Short-term rentals – Staff Recommendations**

Background

This serves as a follow up memorandum from the City Council briefing on June 7, 2023, on the Proposed Short-Term Rental (STR) Registration and Zoning Ordinances. The intent of the memorandum is to provide an overview of staff's recommendations discussed during the City Council briefing.

Planning and Urban Design Staff Recommendation

Prior to the June 7, 2023, Council briefing, Planning and Urban Design (PUD) staff did not prepare a professional recommendation on the code amendment City Plan Commission (CPC) authorized December 2, 2021, which included specific direction to create a new use within the Lodging Use category. The staff recommendation has now been incorporated into the zoning staff report and included via memorandum as requested by members of the City Council. Please note that staff's recommendation differs from the recommendation of the CPC.

PUD staff recommendation is to address STRs entirely through the registration process and not through amendments to the zoning code. This recommendation is based on the assertion that the major concerns related to STRs are operational and would be best managed through a registration ordinance enforced by Code Compliance Services. This is consistent with the Dallas Development Code's administration of the operational considerations of residential properties within the zoning ordinance. The Dallas Development Code is silent on the tenancy or ownership status of the occupants of a residential property (e.g., there is no difference in land use standards based on if a property is owned fee simple, leased, rented, mortgaged, shared ownership with condominium regime, etc.). Chapter 27 of the Dallas City Code contains standards for rental properties and the proposed Chapter 42B contains standards for STRs that address the concerns voiced and is better suited to enforce operational standards.

If land use category in the zoning code is preferred, a new main use (short-term rental lodging) could be created within the Lodging Use category, as defined by the CPC but permitting the use by right in all zoning districts, and deferring all operational concerns to the registration ordinance, managed, and enforced by Code Compliance Services. A draft of staff's recommended zoning ordinance in comparison with City Plan Commission recommendations is attached to this memorandum.

Planned Development Districts and Conservation Districts


It is important to note that approximately 40 percent of existing STRs are located in Planned Development Districts (PDs) and Conservation Districts (CDs). PDs and CDs often include a reference to a base zoning district for permitted uses. **If the City Council approves a zoning code amendment that creates “short-term rental lodging” as a new main use in the Development Code (regardless of the permitted districts or the use category), each PD and CD would need to be examined to determine if STRs are permitted in that district.** In PDs and CDs that refer to a base zoning district (e.g., R-7.5) in which STRs are permitted without further exclusion of uses or provisions that otherwise prohibit lodging uses, STRs would be permitted and regulated by the registration ordinance, consistent with base zoning districts. Most PDs and CDs operate in this manner. However, several large PDs include a list of permitted uses. STRs would not be permitted in these PDs because they do not refer back to a base Chapter 51A zoning district for permitted uses. Below is a non-exhaustive list of PDs that follow this pattern.

- PD 193 Oak Lawn Special Purpose District
- PD 269 Deep Ellum / Near Eastside
- PD 317 Cedars Area Special Purpose District
- PD 621 Old Trinity and Design District Special Purpose District
- PD 830 Bishop Arts

Code Compliance Staff Recommendation

The recommendation of Code Compliance Services is to allow STR's by right in all zoning districts to be registered and regulated under proposed Ch. 42B Short-Term Rentals of the Dallas City Code. Additionally, we CCS encourage the approval of requested resource needs that align with rejecting CPC's recommendation (presumed 3,000 STR's).

Should you have any questions or need additional information at this time, please contact Julia Ryan, Director of the Department of Planning and Urban Design, at (214) 670-5404 or julia.ryan@dallas.gov; Christopher Christian, Director of Code Compliance at (214) 670-3118 or Chris.Christian@dallas.gov.



Carl Simpson
Assistant City Manager

- c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
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Jack Ireland, Chief Financial Officer
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Proposed Amendments

SEC 51A-4.205. LODGING USES

(3) Short-term rental lodging. [~~Reserved~~]

(A) Definition: A full or partial building containing one or more kitchens, one or more bathrooms, and one or more bedrooms that is rented to occupants for fewer than 30 consecutive days per rental period.

CPC Recommendation

(B) Districts permitted: By right in MO(A), GO(A), central area, mixed use, multiple commercial, and urban corridor districts.

Alternate to CPC Recommendation

(B) Districts permitted: By right in MF-1(A), MF-1(SAH), MF-2(A), MF-2(SAH), MF-3(A), MF-4(A), MO(A), GO(A), central area, mixed use, multiple commercial, and urban corridor districts

Staff Recommendation (if zoning solution is preferred)

(B) Districts permitted: By right in all districts except the P(A) district.

CPC Recommendation

(C) Required off-street parking: One space per full or partial unit rented to occupants.

Staff Recommendation (if zoning solution is preferred)

(C) Required off-street parking: none

(D) Required off-street loading: none

(E) Additional provisions:

CPC Recommendation

(i) This use must comply with Chapter 42B, “Short-Term Rentals,” of the Dallas City Code.

(ii) The number of short-term rentals in a single unit may not exceed one.

(iii) A short-term rental must not be used as a commercial amusement (inside), commercial amusement (outside), restaurant with drive-in or drive-through service, restaurant without drive-in or drive-through service, or any other use unless located in a zoning district in which the use is permitted and a Certificate of Occupancy is issued for the use.

(iv) Short-term rental lodging is prohibited in a multifamily structure that has received a development bonus under Division 51A-4.1100.

Staff Recommendation (if zoning solution is preferred)

(i) This use must comply with Chapter 42B, “Short-Term Rentals,” of the Dallas City Code.

(ii) Short-term rental lodging is prohibited in a multifamily structure that has received a development bonus under Division 51A-4.1100.

Appendix 1 – Use Tables

The intent of this table is for informational purposes and comparison on districts where the uses are allowable.

P: Use permitted by right

S: Use permitted by Specific Use Permit

S: Use permitted by Specific Use Permit if fewer than 60 guest rooms*

*P**: Use permitted with RAR if 60 or more guest rooms*

For informational purposes only

	4.205 Lodging Uses	Hotel or motel	Extended stay hotel or motel	Lodging or boarding house	Short-term rental lodging [CPC rec.]	Short-term rental lodging [Alt to CPC rec.]	Short-term rental lodging [Staff rec.]
Residential Districts	A(A)						<i>P</i>
	R						<i>P</i>
	D(A)						<i>P</i>
	TH-1-3(A)						<i>P</i>
	CH						<i>P</i>
	MF-1(A)					<i>P</i>	<i>P</i>
	MF-1(SAH)					<i>P</i>	<i>P</i>
	MF-2(A)				<i>P</i>	<i>P</i>	<i>P</i>
	MF-2(SAH)				<i>P</i>	<i>P</i>	<i>P</i>
	MF-3(A)				<i>P</i>	<i>P</i>	<i>P</i>
	MF-4(A)				<i>P</i>	<i>P</i>	<i>P</i>
MH(A)						<i>P</i>	
Nonresidential Districts	NO(A)						<i>P</i>
	LO(A)						<i>P</i>
	MO(A)	<i>S*</i> ; <i>P**</i> ;	<i>S</i>		<i>P</i>	<i>P</i>	<i>P</i>
	GO(A)	<i>S*</i> ; <i>P**</i>	<i>S</i>		<i>P</i>	<i>P</i>	<i>P</i>
	NS(A)						<i>P</i>
	CR	<i>S</i>		<i>S</i>			<i>P</i>
	RR	<i>S*</i> ; <i>P**</i>	<i>S</i>	<i>P</i>			<i>P</i>
	CS	<i>S*</i> ; <i>P**</i>	<i>S</i>	<i>P</i>			<i>P</i>
	LI	<i>S*</i> ; <i>P**</i>	<i>S</i>	<i>P</i>			<i>P</i>
	IR	<i>S*</i> ; <i>P**</i>	<i>S</i>	<i>P</i>			<i>P</i>
	IM	<i>S*</i> ; <i>P**</i>	<i>S</i>	<i>S</i>			<i>P</i>
	CA-1(A)	<i>P</i> ; <i>S*</i>	<i>S</i>	<i>P</i>	<i>P</i>	<i>P</i>	<i>P</i>
	CA-2(A)	<i>P</i> ; <i>S*</i>	<i>S</i>	<i>P</i>	<i>P</i>	<i>P</i>	<i>P</i>
	MU-1	<i>S*</i> ; <i>P**</i>	<i>S</i>		<i>P</i>	<i>P</i>	<i>P</i>
MU-1(SAH)	<i>S*</i> ; <i>P**</i>	<i>S</i>		<i>P</i>	<i>P</i>	<i>P</i>	

	MU-2	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	MU-2(SAH)	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	MU-3	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	MU-3(SAH)	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	MC-1	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	MC-2	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	MC-3	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	MC-4	S*, P**	S		<i>P</i>	<i>P</i>	<i>P</i>
	UC-1				<i>P</i>	<i>P</i>	<i>P</i>
	UC-2				<i>P</i>	<i>P</i>	<i>P</i>
	UC-3				<i>P</i>	<i>P</i>	<i>P</i>
	P(A)						

Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Sales Tax Receipts**

As part of the FY 2022-23 mid-year budget ordinance approved by the City Council on May 10, we increased the sales tax revenue budget by \$15.5 million from \$417.2 million to \$432.8 million. The budget increase was possible based on year-to-date actual collections. Receipts have increased by 8.7% over the most recent 12 months.

The April 2023 sales tax receipts from the State Comptroller's Office are \$32.5 million and represent a 4.7% decrease in total collections compared to the same reporting period last year. However, current period collections for April 2023 are 0.7% more than April 2022.

• April 2022 actual	\$34,139,323
• April 2023 budget	\$34,661,953
• April 2023 actual	\$32,534,853

The FY 2022-23 YTD trend is positive and consultation with Dearmon Analytics (contract economist) predicts slowing to a more historical growth rate should occur over the next several months. We will continue to monitor our sales tax forecast closely and provide additional information as it becomes available.

If you have any questions, please contact me or Janette Weedon, Director of Budget & Management Services

A handwritten signature in blue ink that reads "Jack Ireland".

Jack Ireland
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizzor Tolbert, Deputy City Manager
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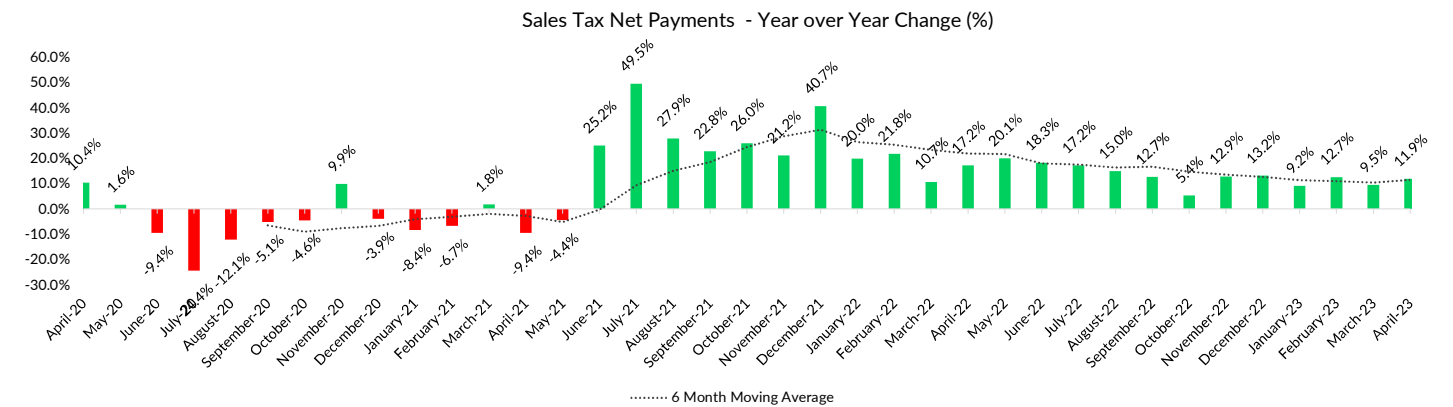
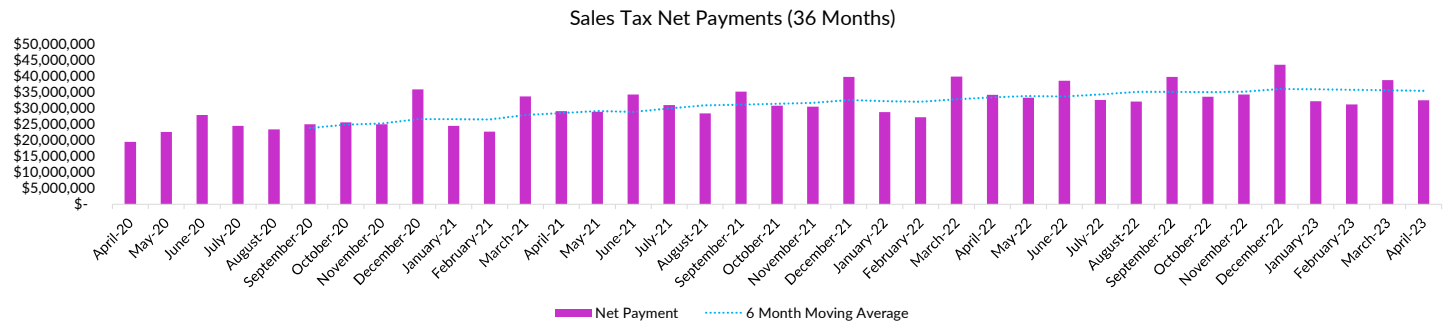
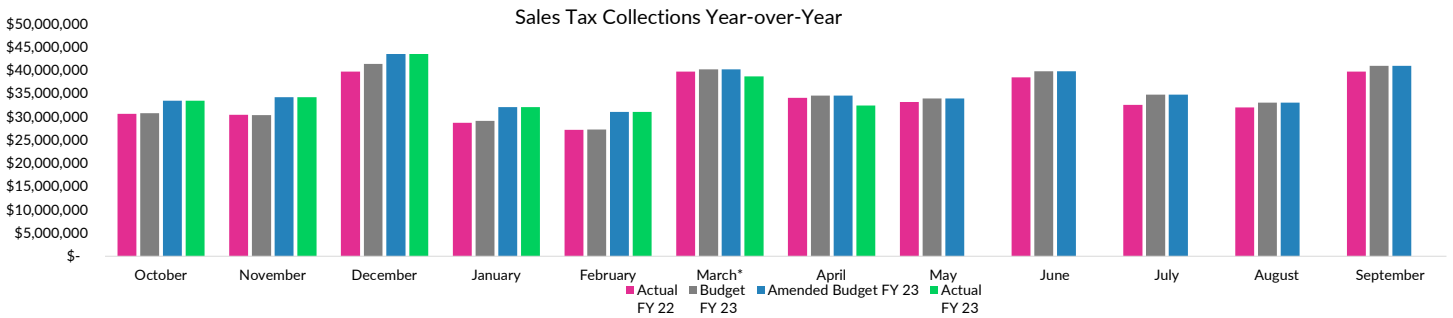
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Directors and Assistant Directors

Sales Tax

as of April 2023

Month	Actual FY 22	Budget FY 23	Amended Budget FY 23	Actual FY 23	YTD Variance FY 2022-23	YTD Variance FY 2022-	FY 2022-23	FY 2022-23
					Actuals versus FY 2021-22 Actuals (\$)	23 Actuals versus FY 2021-22 Actuals (%)	Actuals versus Amended Budget	Actuals versus Amended Budget
October	\$ 30,717,609	\$ 30,857,310	\$ 33,546,824	\$ 33,546,824	\$ 2,829,215	9.2%	\$ -	0.0%
November	30,461,440	30,389,940	34,320,398	34,320,398	3,858,958	12.7%	\$ -	0.0%
December	39,784,802	41,477,877	43,576,728	43,576,728	3,791,926	9.5%	\$ -	0.0%
January	28,760,595	29,196,263	32,196,210	32,196,210	3,435,615	11.9%	\$ -	0.0%
February	27,238,115	27,350,419	31,149,534	31,149,534	3,911,419	14.4%	\$ -	0.0%
March*	39,832,144	40,266,992	40,266,992	38,794,242	(1,037,902)	-2.6%	(1,472,750)	-3.7%
April	34,139,323	34,661,953	34,661,953	32,534,853	(1,604,470)	-4.7%	(2,127,100)	-6.1%
May	33,254,120	34,060,402	34,060,402					
June	38,602,297	39,913,555	39,913,555					
July	32,646,635	34,850,176	34,850,176					
August	32,060,088	33,125,024	33,125,024					
September	39,811,956	41,082,472	41,082,472					
Total	\$ 407,309,124	\$ 417,232,383	\$ 432,750,269	\$ 246,118,789	\$ 15,184,761	6.6%	\$ (3,599,850)	-1.5%

* Restated to reflect self reported sales tax



Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Budget Accountability Report – April 2023**

Please find attached the April Budget Accountability Report (BAR) based on information through April 30, 2023. You may view all published reports on the [Financial Transparency website](#). The monthly BAR provides financial forecast for all operating funds, update on General Obligation Bond spending, economic indicators, status of Dallas 365, updates for highlighted budget initiatives, and status of active process improvement projects.

If you have any questions, please contact Janette Weedon, Director of Budget & Management Services.

A handwritten signature in blue ink that reads "Jack Ireland".

Jack Ireland
Chief Financial Officer

c: T.C. Broadnax, City Manager
Tammy Palomino, Interim City Attorney
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Directors and Assistant Directors

BUDGET ACCOUNTABILITY REPORT

As of April 30, 2023



Cover Photo Credit: City of Dallas - Mural by Daniel Yanez, "No Space for Hate"

Prepared by Budget & Management Services

1500 Marilla Street, 4FN
Dallas, TX 75201

214-670-3659
financialtransparency.dallascityhall.com

EXECUTIVE SUMMARY

Financial Forecast Report

Operating Fund	Year-End Forecast vs. Budget	
	Revenues	Expenses
General Fund	✓	✓
Aviation	13% over budget	✓
Convention and Event Services	8% over budget	8% over budget
Development Services	12% over budget	✓
Municipal Radio	11% under budget	✓
Sanitation Services	✓	✓
Storm Drainage Management	✓	✓
Dallas Water Utilities	✓	✓
Bond and Construction Management	✓	6% under budget
Equipment and Fleet Management	6% over budget	✓
Express Business Center	31% over budget	✓
Information Technology	✓	✓
Radio Services	✓	✓
9-1-1 System Operations	✓	✓
Debt Service	✓	✓

✓ YE forecast within 5% of budget

Dallas 365

Year-to-Date

✓ 24
On Target

! 5
Near Target

✗ 6
Not on Target

Year-End Forecast

✓ 30
On Target

! 1
Near Target

✗ 4
Not on Target

Budget Initiative Tracker

● 6
Complete

! 2
At Risk

✓ 27
On Track

✗ 0
Canceled

FINANCIAL FORECAST REPORT

The Financial Forecast Report (FFR) provides a summary of financial activity through April 30, 2023, for the General Fund and other annual operating funds of the City. The Adopted Budget column reflects the budget adopted by City Council on September 28, 2022, effective October 1, 2022, through September 30, 2023. The Amended Budget column reflects City Council-approved transfers between funds and programs, department-initiated transfers between expense objects, approved use of contingency, and other amendments supported by revenue or fund balance.

Year-to-date (YTD) actual amounts represent revenue or expenses/encumbrances that have occurred through the end of the most recent accounting period. Departments provide the year-end (YE) forecast, which projects anticipated revenues and expenditures as of September 30, 2023. The variance is the difference between the FY 2022-23 amended budget and the YE forecast. Variance notes are provided when the YE forecast is +/- five percent of the amended budget and/or if YE expenditures are forecast to exceed the amended budget.

General Fund Overview

The General Fund overview provides a summary of financial activity through April 30, 2023.

	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
Beginning Fund Balance	\$308,405,349	\$308,405,349		\$322,248,566	\$13,843,217
Revenues	1,706,814,187	1,727,562,642	1,273,090,655	1,732,533,004	4,970,362
Expenditures	1,706,814,187	1,727,562,642	950,076,041	1,719,692,752	(7,869,890)
Ending Fund Balance	\$308,405,349	\$308,405,349		\$335,088,818	\$26,683,469

Fund Balance. Through September 30, 2022, the audited unassigned ending fund balance for FY 2021-22 is \$329,048,566 and includes FY 2021-22 YE savings. As of April 30, 2023, the beginning fund balance for YE forecast reflects the FY 2021-22 audited unassigned ending fund balance and usage of Contingency Reserve in the amount of \$6,800,000 as approved by the City Council on December 14, 2022. This allocation from Contingency Reserve was used to establish the 2022 Severe Weather and Flooding Fund to facilitate repair of insured city facilities.

Revenues. Through April 30, 2023, General Fund revenues are projected to be \$4,970,000 over budget primarily due to franchise and other revenue, fines and forfeitures, and miscellaneous revenue.

Expenditures. Through April 30, 2023, General Fund expenditures are projected to be \$7,870,000 under budget primarily due to salary savings from vacant uniform and non-uniform positions across all General Fund departments and reimbursements from the American Rescue Plan Act (ARPA), partially offset by uniform overtime expenses and temporary staffing costs.

FY 2022-23 Amended Budget. City Council amended the General Fund budget on:

- May 10, 2023, by ordinance #32456 in the amount of \$20,748,455 due to additional sales tax revenue, miscellaneous revenue from auto pound sales, and intergovernmental revenue from DFW Airport city partners. This allocation will be used for the maintenance and operation of various departments and activities.

FY 2022-23 Financial Forecast Report

GENERAL FUND REVENUE

Revenue Category		FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
1	Property Tax	\$961,502,880	\$961,502,880	\$951,228,507	\$962,235,404	\$732,524
2	Sales Tax	417,232,383	432,750,269	174,940,901	432,750,269	0
3	Franchise and Other	127,865,821	127,865,821	50,662,896	129,452,974	1,587,153
4	Charges for Services	115,554,550	115,554,550	44,917,832	114,447,543	(1,107,007)
5	Fines and Forfeitures	23,776,847	23,776,847	15,493,141	24,960,530	1,183,683
6	Operating Transfers In	28,185,836	28,185,836	4,490,081	28,185,836	0
7	Intergovernmental	13,161,563	18,003,654	13,332,354	18,248,501	244,849
8	Miscellaneous	7,967,394	8,355,872	5,683,755	9,337,950	982,140
9	Licenses and Permits	5,616,913	5,616,913	3,734,520	6,341,409	724,496
10	Interest	5,950,000	5,950,000	8,606,670	5,950,000	622,525
	Total Revenue	\$1,706,814,187	\$1,727,562,642	\$1,273,090,655	\$1,731,910,415	\$4,970,362

VARIANCE NOTES

General Fund revenue variance notes are provided below for revenue categories with YE forecast variances of +/- five percent and revenue with an amended budget.

2 Sales Tax. City Council increased the sales tax budget to be \$432,750,269 on May 10 as part of the mid-year appropriations adjustment process, due to actual collections five months into the fiscal year.

3 Franchise and Other. Franchise and other revenue is projected to be \$1,587,000 over budget primarily due to warmer than normal weather in fall 2022 and cold spells from December 2022 to January 2023 causing increased revenues from Oncor and Atmos.

5 Fines and Forfeitures. Fines and Forfeitures revenue is projected to be \$1,184,000 over budget primarily due to incoming revenue from the close-out of the SafeLight Auto Red Light Running fund (\$1,532,000) and increased wrecker fee collections at the Dallas Auto Pound (\$1,871,000), partially offset by declines in citations filled with the court (\$1,100,000).

7 Intergovernmental. City Council increased Intergovernmental revenue by \$4,842,000 on May 10 as part of the mid-year appropriations adjustment process, due to higher than budgeted payments through the DFW Airport revenue-sharing agreements. Intergovernmental revenue is projected to be \$245,000 over budget primarily due to reimbursements from Plano ISD for school resource officers.

8 Miscellaneous. City Council increased Miscellaneous revenue by \$388,000 on May 10 as part of the mid-year appropriations adjustment process. Miscellaneous revenue is projected to be \$982,000 over budget primarily due to increased collections from Dallas Auto Pound auction sales.

9 Licenses and Permits. Licenses and permits revenue is projected to be \$724,000 over budget primarily due to higher than budgeted Real Estate license fee collection.

FY 2022-23 Financial Forecast Report

GENERAL FUND EXPENDITURES

	Expenditure Category	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
	Non-uniform Pay	\$285,227,838	\$288,015,819	\$138,305,344	\$266,357,109	(\$18,861,096)
	Non-uniform Overtime	8,144,953	8,154,053	8,586,708	12,847,495	4,699,442
	Non-uniform Pension	40,352,092	40,344,739	20,480,652	39,146,681	(1,198,058)
	Uniform Pay	527,979,958	527,979,959	272,778,169	486,538,843	(25,369,339)
	Uniform Overtime	39,791,958	54,236,690	52,025,325	87,006,777	24,721,660
	Uniform Pension	182,727,572	182,727,571	97,403,676	182,336,625	(390,946)
	Health Benefits	79,837,068	79,834,065	46,065,789	79,839,876	13,992
	Workers Comp	11,152,531	11,152,531	11,152,531	11,152,531	0
	Other Personnel Services	13,091,916	13,216,312	18,205,444	30,812,824	(239,751)
1	Total Personnel Services	\$1,188,305,887	\$1,205,661,739	\$665,003,638	\$1,196,038,760	(\$16,624,097)
2	Supplies	84,389,204	83,061,244	50,992,714	87,581,357	4,416,324
3	Contractual Services	507,274,125	514,069,613	242,084,436	519,738,833	3,942,457
4	Capital Outlay	16,465,953	25,625,778	16,309,363	25,832,760	1,455,800
5	Reimbursements	(89,620,981)	(100,855,732)	(24,314,111)	(109,498,959)	(1,060,375)
	Total Expenditures	\$1,706,814,187	\$1,727,562,642	\$950,076,040	\$1,719,692,752	(\$7,869,890)

VARIANCE NOTES

General Fund expenditure variance notes are provided below for expenditure categories with YE forecast variances of +/- five percent. The Amended Budget column reflects department-initiated transfers between expense objects.

1 Personnel Services. Personnel services are projected to be \$16,624,000 under budget primarily due to salary savings associated with vacant uniform and non-uniform positions across General Fund departments, partially offset by uniform overtime expenses in Dallas Fire-Rescue (\$7,843,000), Dallas Police Department (\$16,879,000), and non-uniform overtime expenses. DPD overtime expenses are due in part to elevated attrition in FY 2021-22, consistent demand for police services (P1 call volume), focused support for 911 (\$2.2 million) and the speeding/racing initiative (\$1.9 million), as well as increased response/deployment to “hot spots”. DPD uniform overtime expenses are partially offset by a budgeted American Rescue Plan Act (ARPA) reimbursement. DFR uniform overtime expenses are due to higher than anticipated attrition requiring backfill to meet minimum staffing standards, offset by an American Rescue Plan Act (ARPA) reimbursement.

FY 2022-23 Financial Forecast Report

GENERAL FUND EXPENDITURES

#	Expenditure by Department	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
1	Budget & Management Services	\$4,277,919	\$4,289,014	\$2,297,231	\$4,133,014	(\$156,000)
2	Building Services	30,390,891	33,797,107	17,776,348	33,797,107	0
3	City Attorney's Office	20,971,242	21,033,650	11,391,722	21,019,994	(13,656)
4	City Auditor's Office	3,163,255	3,167,416	1,522,098	2,988,528	(178,888)
5	City Controller's Office	8,567,559	8,594,256	5,231,475	8,441,203	(153,053)
6	Independent Audit	755,000	755,000	0	755,000	0
7	City Manager's Office	3,205,072	3,114,911	1,713,394	3,114,911	0
8	City Secretary's Office	3,141,520	3,258,784	1,750,739	3,258,784	0
9	Elections	2,022,829	2,201,129	988,535	2,201,129	0
10	Civil Service	3,064,698	3,076,486	1,390,931	2,880,563	(195,923)
11	Code Compliance	41,342,433	41,565,021	21,992,988	40,969,347	(595,674)
12	Court & Detention Services	26,923,902	27,033,462	14,504,768	26,216,690	(816,772)
13	Jail Contract	8,344,443	8,344,443	4,172,222	8,344,443	0
14	Dallas Animal Services	17,725,448	17,812,125	10,419,897	17,511,053	(301,072)
15	Dallas Fire-Rescue	369,069,665	372,901,392	223,226,372	372,901,392	0
16	Dallas Police Department	611,908,283	612,748,297	342,095,814	612,748,297	0
17	Data Analytics & Business Intelligence	5,281,114	5,294,289	1,999,975	4,623,053	(671,236)
18	Housing & Neighborhood Revitalization	4,639,881	4,651,669	1,988,076	4,397,263	(254,406)
19	Human Resources	8,140,152	8,365,826	5,295,777	8,336,702	(29,124)
20	Judiciary	4,273,646	4,282,660	2,374,388	4,063,800	(218,860)
21	Library	37,544,060	37,751,393	19,210,257	37,676,386	(75,007)
	Management Services					
22	311 Customer Service Center	5,850,487	5,912,201	3,576,280	5,345,933	(566,268)
23	Communications, Outreach, & Marketing	3,699,446	3,464,435	1,567,348	3,341,081	(123,354)
24	Office of Community Care	9,365,486	9,392,529	3,485,062	9,310,722	(81,807)
25	Office of Community Police Oversight	811,382	812,769	286,284	555,271	(257,498)
26	Office of Emergency Management	1,344,664	1,347,438	786,507	1,347,438	0
27	Office of Environmental Quality & Sustainability	6,898,850	6,951,897	6,159,088	6,505,575	(446,322)
28	Office of Equity & Inclusion	3,809,929	3,818,250	1,327,845	3,457,001	(361,249)
29	Office of Government Affairs	956,162	974,559	600,431	999,952	25,393
30	Office of Historic Preservation	1,341,076	1,362,424	336,235	1,138,742	(223,682)
31	Office of Homeless Solutions	15,197,632	16,851,704	10,879,300	16,851,704	0
32	Office of Integrated Public Safety Solutions	5,630,099	5,649,515	1,697,984	5,409,056	(240,459)
33	Small Business Center	3,746,673	3,752,914	1,239,367	3,590,672	(162,242)
34	Mayor & City Council	6,645,643	6,940,550	3,167,733	6,409,105	(531,445)
35	Non-Departmental	135,306,683	142,306,683	28,532,406	141,339,491	(967,192)
36	Office of Arts & Culture	22,496,061	22,524,491	20,543,148	22,515,012	(9,479)
37	Office of Economic Development	3,918,798	4,019,415	2,699,521	4,015,010	(4,405)
38	Park & Recreation	106,863,878	111,301,421	70,541,814	111,301,421	0
39	Planning & Urban Design	5,150,852	5,177,895	3,303,037	4,764,115	(413,780)
40	Procurement Services	3,014,089	3,138,877	1,549,375	2,796,227	(342,650)
41	Public Works	89,209,383	89,445,468	65,994,892	89,445,468	0
42	Transportation	51,984,903	52,086,778	30,459,377	52,582,998	496,220
	Total Departments	\$1,697,995,188	\$1,721,270,543	\$950,076,041	\$1,713,400,653	(\$7,869,890)
43	Financial Reserves	0	0	0	0	0
44	Liability/Claims Fund Transfer	3,501,999	3,501,999	0	3,501,999	0
45	Salary and Benefit Stabilization	5,317,000	2,790,100	0	2,790,100	0
	Total Expenditures	\$1,706,814,187	\$1,727,562,642	\$950,076,041	\$1,719,692,752	(\$7,869,890)

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

1 Budget & Management Services. City Council increased BMS's budget by \$11,000 on May 10 by ordinance #32456 for one-time incentive payments.

2 Building Services. City Council increased BSD's budget by \$3,406,000 on May 10 by ordinance #32456 for one-time incentive payments and HVAC and heating costs at City Hall.

3 City Attorney's Office. City Council increased CAO's budget by \$62,000 on May 10 by ordinance #32456 for one-time incentive payments.

4 City Auditor's Office. City Council increased AUD's budget by \$4,000 on May 10 by ordinance #32456 for one-time incentive payments. AUD is projected to be \$179,000 under budget primarily due to salary savings associated with four vacant positions.

5 City Controller's Office. City Council increased CCO's budget by \$27,000 on May 10 by ordinance #32456 for one-time incentive payments.

7 City Manager's Office. City Council decreased CMO's budget by \$90,000 on May 10 by ordinance #32456 to reallocate existing resources between various City Departments, partially offset by an increase for one-time incentive payments.

8 City Secretary's Office. City Council increased SEC's budget by \$117,000 on May 10 by ordinance #32456 for one-time incentive payments and various equity adjustments.

9 Elections. City Council increased Election's budget by \$178,000 on May 10 by ordinance #32456 to pay a contract expense with the Dallas County Elections Department for the June 5, 2021 Joint Runoff Election and advertising (\$382,000), partially offset by a refund from the May 1, 2021 Joint Election (\$203,000) due to final costs being less than the City's deposit.

10 Civil Service. City Council increased CVS's budget by \$12,000 on May 10 by ordinance #32456 for one-time incentive payments. CVS is projected to be \$196,000 under budget primarily due to salary savings associated with five vacant positions.

11 Code Compliance. City Council increased CCS's budget by \$223,000 on May 10 by ordinance #32456 for one-time incentive payments. CCS is projected to be \$596,000 under budget primarily due to salary savings associated with 62 vacant positions.

12 Court & Detention Services. City Council increased CTS's budget by \$110,000 on May 10 by ordinance #32456 for one-time incentive payments. CTS is projected to be \$817,000 under budget primarily due to salary savings associated with 85 vacant positions.

14 Dallas Animal Services. City Council increased DAS's budget by \$87,000 on May 10 by ordinance #32456 for one-time incentive payments.

15 Dallas Fire-Rescue. City Council increased DFR's budget by \$3,832,000 on May 10 by ordinance #32456 for one-time incentive payments, uniform overtime expenses, and the increase in fuel prices. DFR uniform overtime expenses are projected to be \$7,843,000 over budget due to higher than anticipated attrition requiring backfill to meet minimum staffing standards, offset by an American Rescue Plan Act (ARPA) reimbursement.

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

16 Dallas Police Department. City Council increased DPD's budget by \$840,000 on May 10 by ordinance #32456 for one-time incentive payments, to reallocate existing resources between various City departments, equity adjustments for Open Records staff, and the increase in fuel prices. DPD uniform overtime expenses are projected to be over budget by \$16,879,000 due in part to elevated attrition in FY 2021-22, consistent demand for police services (P1 call volume), focused support for 911 (\$2.2 million) and the speeding/racing initiative (\$1.9 million), as well as increased response/deployment to "hot spots". These overtime expenses are offset by a budgeted American Rescue Plan Act (ARPA) reimbursement as well as salary savings associated with vacant uniform and non-uniform positions.

17 Data Analytics & Business Intelligence. City Council increased DBI's budget by \$13,000 on May 10 by ordinance #32456 for one-time incentive payments. DBI is projected to be \$671,000 under budget primarily due to salary savings associated with 14 vacant positions.

18 Housing & Neighborhood Revitalization. City Council increased HOU's budget by \$12,000 on May 10 by ordinance #32456 for one-time incentive payments. HOU is projected to be \$254,000 under budget primarily due to salary savings associated with seven vacant positions.

19 Human Resources. City Council increased HR's budget by \$226,000 on May 10 by ordinance #32456 for one-time incentive payments and to reallocate existing resources between various City departments.

20 Judiciary. City Council increased CTJ's budget by \$9,000 on May 10 by ordinance #32456 for one-time incentive payments. CTJ is projected to be \$219,000 under budget primarily due to salary savings associated with 13 vacant positions.

21 Library. City Council increased LIB's budget by \$207,000 on May 10 by ordinance #32456 for one-time incentive payments.

22 311 Customer Service Center. City Council increased 311's budget by \$62,000 on May 10 by ordinance #32456 for one-time incentive payments. 311 is projected to be \$566,000 under budget primarily due to salary savings associated with 30 vacant positions, partially offset by capital improvement costs for an office reconfiguration.

23 Communications, Outreach, & Marketing. City Council decreased COM's budget by \$235,000 on May 10 by ordinance #32456 for one-time incentive payments and to reallocate existing resources between various City departments.

24 Office of Community Care. City Council increased OCC's budget by \$27,000 on May 10 by ordinance #32456 for one-time incentive payments.

25 Office of Community Police Oversight. City Council increased OCPO's budget by \$1,000 on May 10 by ordinance #32456 for one-time incentive payments. OCPO is projected to be \$257,000 under budget primarily due to salary savings associated with four vacant positions.

26 Office of Emergency Management. City Council increased OEM's budget by \$3,000 on May 10 by ordinance #32456 for one-time incentive payments.

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

27 Office of Environmental Quality & Sustainability. City Council increased OEQS's budget by \$53,000 on May 10 by ordinance #32456 for one-time incentive payments. OEQS is projected to be \$446,000 under budget primarily due to salary savings and reduced forecasts for supplies and personnel development costs associated with 15 vacant positions.

28 Office of Equity & Inclusion. City Council increased OEI's budget by \$8,000 on May 10 by ordinance #32456 for one-time incentive payments. OEI is projected to be \$361,000 under budget primarily due to salary savings associated with four vacant positions.

29 Office of Government Affairs. City Council increased OGA's budget by \$18,000 on May 10 by ordinance #32456 for one-time incentive payments and to reallocate existing resources between various City departments. OGA is projected to be \$25,000 over budget primarily due to temporary staffing costs and other costs associated with the Texas State Legislature session.

30 Office of Historic Preservation. City Council increased OHP's budget by \$21,000 on May 10 by ordinance #32456 for one-time incentive payments and other equity adjustments. OHP is projected to be \$224,000 under budget primarily due to salary savings associated with two vacant positions.

31 Office of Homeless Solutions. City Council increased OHS's budget by \$1,654,000 on May 10 by ordinance #32456 for one-time incentive payments and an emergency procurement for temporary housing of 94 individuals from an encampment decommissioned by the DRTRR in January. The expense includes up to 90 days of lodging, food, and hygiene products for the clients (\$923,000); security services (\$216,000); and staff to monitor the shelter (\$497,000).

32 Office of Integrated Public Safety Solutions. City Council increased IPSS's budget by \$19,000 on May 10 by ordinance #32456 for one-time incentive payments.

33 Small Business Center. City Council increased SBC's budget by \$6,000 on May 10 by ordinance #32456 for one-time incentive payments.

34 Mayor & City Council. City Council increased MCC's budget by \$295,000 on May 10 by ordinance #32456 for one-time incentive payments, to reallocate existing resources between various City departments, and other equity adjustments. MCC is projected to be \$531,000 under budget primarily due to salary savings associated with 10 vacant positions.

35 Non-Departmental. City Council increased Non-D's budget by \$7,000,000 on May 10 by ordinance #32456 for a transfer to the Economic Development Corporation (EDC). Non-D is projected to be \$967,000 under budget primarily due to savings associated with reduced interest costs for Master Lease drawdowns.

36 Office of Arts & Culture. City Council increased OAC's budget by \$28,000 on May 10 by ordinance #32456 for one-time incentive payments.

37 Office of Economic Development. City Council increased ECO's budget by \$101,000 on May 10 by ordinance #32456 for one-time incentive payments and to reallocate existing resources between various City departments.

38 Park & Recreation. City Council increased PKR's budget by \$4,438,000 on May 10 by ordinance #32456 for one-time incentive payments, security and safety measures, park maintenance, temporary staffing, and the increase in fuel prices.

VARIANCE NOTES

General Fund variance notes are provided below for departments with YE forecast variances of +/- five percent, amended budgets, or YE forecasts projected to exceed budget.

39 Planning & Urban Design. City Council increased PUD's budget by \$27,000 on May 10 by ordinance #32456 for one-time incentive payments, to reallocate existing resources between various City departments, and for professional planning and zoning services to assist with the workload of processing and reviewing zoning applications (to be reimbursed by DEV). PUD is projected to be \$414,000 under budget primarily due to salary savings associated with 18 vacant positions.

40 Procurement Services. City Council increased POM's budget by \$125,000 on May 10 by ordinance #32456 for one-time incentive payments and temporary staffing costs related to informal bid solicitation review. POM is projected to be \$343,000 under budget primarily due to salary savings associated with 10 vacant positions.

41 Public Works. City Council increased PBW's budget by \$236,000 on May 10 by ordinance #32456 for one-time incentive payments, to reallocate existing resources between various City departments, and the increase in fuel prices.

42 Transportation. City Council increased TRN's budget by \$102,000 on May 10 by ordinance #32456 for one-time incentive payments and the increase in fuel prices. TRN is projected to be \$497,000 over budget primarily due to overage costs in materials and supplies for street lighting and signal systems (\$1,156,000); street light repairs (\$587,000); expense related to Grant Matches and the Bike Plan Supplemental Agreement originally budgeted in FY 2021-22 (\$136,000); expenses for cell phone actuals, event supplies, and disposal services (\$10,000); partially offset by salary savings associated with 34 vacant positions (\$1,392,000).

45 Salary & Benefit Stabilization. The FY 2022-23 Ordinance authorizes the City Manager to transfer appropriations from S&B to any department as allowed by City Charter Chapter XI (Sec. 3), of which, \$2,424,000 was transferred to all General Fund departments for one-time incentive payments (\$2,424,000) and various equity adjustments in SEC (\$103,000).

FY 2022-23 Financial Forecast Report

ENTERPRISE FUNDS

Department	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
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1 AVIATION

Beginning Fund Balance	\$53,227,959	\$53,227,959		\$75,699,313	\$22,471,354
Total Revenues	158,542,590	158,542,590	105,144,653	178,412,450	19,869,860
Total Expenditures	163,476,405	163,476,405	84,845,573	162,100,287	(1,376,118)
Ending Fund Balance	\$48,294,144	\$48,294,144		\$92,011,475	\$43,717,331

2 CONVENTION & EVENT SERVICES

Beginning Fund Balance	\$43,463,338	\$43,463,338		\$56,656,767	\$13,193,429
Total Revenues	113,230,392	115,690,184	50,585,447	125,494,313	9,804,129
Total Expenditures	113,231,392	115,690,184	59,133,340	125,494,313	9,804,129
Ending Fund Balance	\$43,462,338	\$43,463,338		\$56,656,767	\$13,193,429

3 DEVELOPMENT SERVICES

Beginning Fund Balance	\$45,375,814	\$45,375,814		\$38,036,071	(\$7,339,743)
Total Revenues	35,340,940	35,340,940	23,101,871	39,684,406	4,343,466
Total Expenditures	43,830,455	54,659,486	31,947,794	55,901,288	1,241,801
Ending Fund Balance	\$36,886,299	\$26,057,268		\$21,819,189	(\$4,238,079)

4 MUNICIPAL RADIO

Beginning Fund Balance	\$745,490	\$745,490		\$572,451	(\$173,039)
Total Revenues	1,003,095	1,100,931	326,559	974,751	(126,180)
Total Expenditures	1,003,095	1,100,931	819,710	1,105,158	4,227
Ending Fund Balance	\$745,490	\$745,490		\$442,044	(\$303,446)

5 SANITATION SERVICES

Beginning Fund Balance	\$19,328,242	\$19,328,242		\$19,627,964	\$299,722
Total Revenues	145,369,518	145,369,518	83,826,401	146,385,983	1,016,465
Total Expenditures	143,785,140	143,785,140	57,932,512	143,785,140	0
Ending Fund Balance	\$20,912,620	\$20,912,620		\$22,228,807	\$1,316,187

6 STORM DRAINAGE MANAGEMENT—DALLAS WATER UTILITIES

Beginning Fund Balance	\$15,732,597	\$15,732,597		\$19,962,402	\$4,229,805
Total Revenues	72,433,742	72,433,742	44,424,228	72,433,742	0
Total Expenditures	72,433,742	82,433,742	21,824,373	82,433,742	0
Ending Fund Balance	\$15,732,597	\$5,732,597		\$9,962,402	\$4,229,805

7 WATER UTILITIES

Beginning Fund Balance	\$133,050,983	\$133,050,983		\$168,023,058	\$34,972,075
Total Revenues	755,226,160	755,226,160	432,383,230	760,464,368	5,238,208
Total Expenditures	761,226,160	834,226,160	365,212,103	834,226,160	0
Ending Fund Balance	\$127,050,983	\$54,050,983		\$94,261,266	\$40,210,283

FY 2022-23 Financial Forecast Report

INTERNAL SERVICE FUNDS

Department	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
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8 BOND & CONSTRUCTION MANAGEMENT

Beginning Fund Balance	(\$14,768)	(\$14,768)		(\$1,400,504)	(\$1,385,736)
Total Revenues	23,087,146	23,087,146	5,408,606	23,016,836	(70,310)
Total Expenditures	23,087,146	23,087,146	9,366,840	21,616,332	(1,470,814)
Ending Fund Balance	(\$14,768)	(\$14,768)		\$0	\$14,768

9 EQUIPMENT & FLEET MANAGEMENT

Beginning Fund Balance	\$10,783,384	\$10,783,384		\$11,108,909	\$325,525
Total Revenues	61,259,566	64,921,684	16,109,648	68,940,485	4,018,801
Total Expenditures	66,600,148	69,531,067	37,245,937	72,959,575	3,428,508
Ending Fund Balance	\$5,442,802	\$6,174,001		\$7,089,819	\$915,818

10 EXPRESS BUSINESS CENTER

Beginning Fund Balance	\$5,684,817	\$5,684,817		\$5,940,355	\$255,538
Total Revenues	2,593,790	2,593,790	1,756,963	3,389,548	795,758
Total Expenditures	2,361,983	2,361,983	885,588	2,259,309	(102,674)
Ending Fund Balance	\$5,916,624	\$5,916,624		\$7,070,594	\$1,153,970

11 INFORMATION TECHNOLOGY

Beginning Fund Balance	\$9,119,837	\$9,119,837		\$20,013,158	\$10,893,321
Total Revenues	108,985,933	108,985,933	63,249,912	109,301,322	315,389
Total Expenditures	110,191,357	110,191,357	71,217,760	110,021,086	(170,271)
Ending Fund Balance	\$7,914,413	\$7,914,413		\$19,293,394	\$11,378,981

12 RADIO SERVICES

Beginning Fund Balance	\$1,139,315	\$1,139,315		\$2,712,126	\$1,572,811
Total Revenues	16,863,428	16,863,428	8,768,336	16,929,908	66,480
Total Expenditures	16,867,557	16,867,557	5,806,616	16,783,098	(84,459)
Ending Fund Balance	\$1,135,186	\$1,135,186		\$2,858,936	\$1,723,750

FY 2022-23 Financial Forecast Report

OTHER FUNDS

Department	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
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13 9-1-1 SYSTEM OPERATIONS

Beginning Fund Balance	\$4,180,269	\$4,180,269		\$5,652,626	\$1,472,357
Total Revenues	12,017,444	12,017,444	7,413,860	13,282,615	1,265,171
Total Expenditures	14,212,742	14,212,742	7,607,649	14,009,506	(203,236)
Ending Fund Balance	\$1,984,971	\$1,984,971		\$4,925,735	\$2,940,764

14 DEBT SERVICE

Beginning Fund Balance	\$66,867,697	\$66,867,697		\$84,537,164	\$17,669,467
Total Revenues	408,298,161	408,298,161	365,870,154	408,298,161	0
Total Expenditures	412,314,869	412,314,869	0	412,314,869	0
Ending Fund Balance	\$62,850,989	\$62,850,989		\$80,520,456	\$17,669,467

15 EMPLOYEE BENEFITS

City Contributions	\$108,965,789	\$108,965,789	\$65,840,742	\$109,353,954	\$388,165
Employee Contributions	44,675,798	44,675,798	25,795,820	45,403,470	727,672
Retiree	26,927,732	26,927,732	4,075,609	25,212,693	(1,715,039)
Other	0	0	151,734	151,734	151,734
Total Revenues	180,569,319	180,569,319	95,863,905	180,121,851	(447,468)
Total Expenditures	\$189,583,785	\$189,583,785	\$79,910,867	\$195,636,756	\$6,052,971

Note: FY 2022-23 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects incurred but not reported (IBNR) claims.

16 RISK MANAGEMENT

Worker's Compensation	\$16,041,001	\$16,041,001	\$16,038,120	\$16,041,001	\$0
Third Party Liability	10,033,670	10,033,670	10,868,871	10,033,670	0
Purchased Insurance	13,445,548	13,445,548	13,447,522	13,445,548	0
Interest and Other	0	0	406,118	406,118	406,118
Total Revenues	39,520,219	39,520,219	40,760,631	39,926,337	406,118
Total Expenditures	\$57,449,878	\$57,449,878	\$20,449,426	\$47,233,375	(\$10,216,503)

Note: FY 2022-23 YE forecast reflects claim expenses expected to occur in the fiscal year. Fund balance (not included) reflects the total current liability for Risk Management (worker's compensation/liability/property insurance).

VARIANCE NOTES

The Enterprise, Internal Service, and Other Funds summaries include the beginning fund balance with the YE revenue and expenditure forecasts. As of April 30, 2023, the beginning fund balance for the adopted and amended budgets and YE forecast represents the FY 2021-22 audited ending fund balance and includes FY 2021-22 YE savings. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, YE forecast projected to exceed budget, or projected use of fund balance.

1 Aviation. AVI revenues are projected to be \$19,870,000 over budget due to greater-than-expected revenues from garage parking, concessions, and NTTA fees. AVI expenses are projected to be \$1,376,000 under budget due to salary savings associated with vacant positions.

2 Convention and Event Services. City Council increased CCT's expense budget by \$2,459,000 on May 10 by ordinance #32456 for new positions for the internal master planning team. CCT revenues are projected to be over budget \$9,804,000 due to higher number of events than budgeted. CCT expenses are projected to be over budget \$9,804,000 due to an increase in capital transfer. Excess revenue will be transferred to the CCT capital fund.

3 Development Services. City Council increased DEV's expense budget by \$5,000,000 on November 9 by resolution 22-1676 for construction services at 7800 N Stemmons; by \$5,700,508 on February 22 by resolution 23-0317 for a service contract with Accela, Inc. for the purchase of initial licenses and implementation, maintenance, and support of a building permitting and land management solution; and by \$129,000 on May 10 by ordinance #32456 to reimburse planning and zoning services in Planning & Urban Design (PUD). DEV revenues are projected to be over budget by \$4,343,000 due to an increase in permits. DEV expenses are projected to be \$1,242,000 over budget due to Engineering contractual services.

4 Municipal Radio. City Council increased Municipal Radio's expense budget by \$98,000 on May 10 by ordinance #32456 for the Nielsen contract buyout. OCA revenues are expected to be \$126,000 under budget due to lower advertising revenue. OCA will use fund balance to reduce any fund shortfall. OCA expenses are projected to be over budget by \$4,000 due to miscellaneous expenses.

5 Sanitation Services. SAN revenues are \$1,016,000 over budget to residential revenue due to a better than anticipated collection rate. SAN expenses are projected to be over budget for contractor service fees and day labor (\$5,440,000), overtime (\$1,303,000), purchase of additional fleet (\$5,000,000), and other equipment costs (\$3,194,000). These expenses are fully offset by a reduced capital transfer (\$10,738,000) and salary savings associated with vacant positions (\$5,048,000).

6 Storm Drainage Management. City Council increased SDM's expense budget by \$10,000,000 on May 10 by ordinance #32456 for a transfer to capital construction.

7 Water Utilities. DWU revenues are projected to be above budget by \$5,000,000 due to higher-than-expected consumption attributed to dry weather conditions. City Council increased DWU's expense budget by \$73,000,000 on May 10 by ordinance #32456 for a transfer to capital construction.

8 Bond & Construction Management. BCM expenses are projected to be \$1,471,000 under budget primarily due to salary savings associated with vacant positions. BCM charges each capital project budget for project implementation costs. Savings in actual implementation expenses result in fewer charges to the capital project.

9 Equipment and Fleet Management. The FY 2022-23 Adopted Budget reflects planned use of fund balance. EFM's expense budget by \$2,931,000 on May 10 by ordinance for increased fuel costs. EFM revenues are projected to be \$4,019,000 over budget primarily due to additional charge-backs to cover maintenance costs as a result of extended life repairs for SAN, DWU, PBW, and TRN equipment; increase in vehicle parts pricing; extending the maintenance schedules for Sanitation from four to five days; and higher fuel costs. EFM expenses are projected to be \$3,429,000 over budget due to contracted labor for extended

VARIANCE NOTES

10 Express Business Center. Express Business Center revenues are projected to be \$796,000 over budget due to an increase in auto pound sales.

11 Information Technology. Information Technology revenues are projected to be over budget \$315,000 primarily due to an increase in interest earnings.

12 Radio Services. Radio Services revenues are projected to be \$66,000 over budget due to interest earnings.

13 9-1-1 System Operations. 911 System Operations revenues are projected to be \$1,265,000 over budget due to an increase in 911 fee collections for both wireless and wireline phones based on year-to-date receipts.

15 Employee Benefits. Employee Benefits expenses are projected to be \$6,053,000 over budget primarily due to the increased cost of inpatient and outpatient medical and pharmacy claims, which have increased 10 percent on a per-enrollee basis compared to the historical cost increase of seven percent.

16 Risk Management. ORM expenses are projected to be \$10,217,000 under budget primarily due to a delay in anticipated claims expenses from FY 2022-23 to FY 2023-24.

FY 2022-23 Financial Forecast Report

GENERAL OBLIGATION BONDS**2017 Bond Program**

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
A	Street and Transportation	\$533,981,000	\$533,981,000	\$250,104,077	\$168,902,355	\$114,977,542
B	Park and Recreation Facilities	261,807,000	261,807,000	172,781,403	9,914,751	78,594,906
C	Fair Park	50,000,000	50,000,000	31,365,250	7,658,289	10,976,461
D	Flood Protection and Storm Drainage	48,750,000	48,750,000	14,466,876	11,277,602	23,005,522
E	Library Facilities	15,589,000	15,589,000	14,869,016	197,350	522,634
F	Cultural and Performing Arts Facilities	14,235,000	14,235,000	13,017,253	447,437	770,311
G	Public Safety Facilities	32,081,000	32,081,000	26,384,804	211,865	5,484,331
H	City Facilities	18,157,000	18,157,000	2,418,315	38,015	15,700,669
I	Economic Development	55,400,000	55,400,000	20,082,351	9,228,296	26,089,353
J	Homeless Assistance Facilities	20,000,000	20,000,000	16,183,899	1,043,079	2,773,022
Total		\$1,050,000,000	\$1,050,000,000	\$561,673,243	\$208,919,041	\$278,894,751

2012 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements	\$260,625,000	266,938,887	\$257,822,467	\$5,235,333	\$3,881,087
2	Flood Protection and Storm Drainage Facilities	326,375,000	326,375,000	245,018,291	56,280,795	25,075,915
3	Economic Development	55,000,000	55,000,000	37,827,528	4,557,010	12,615,462
Total		\$642,000,000	\$648,313,887	\$540,668,286	\$66,073,138	\$41,572,463

2006 Bond Program

Proposition		Authorized by Voters	ITD Appropriations	ITD Expenditures	Current Encumbered	Unencumbered
1	Street and Transportation Improvements	\$390,420,000	\$406,490,554	\$393,643,270	\$8,246,091	\$4,601,192
2	Flood Protection and Storm Drainage Facilities	334,315,000	342,757,166	300,098,351	13,573,158	29,085,657
3	Park and Recreation Facilities	343,230,000	353,343,060	347,787,709	1,344,088	4,211,263
4	Library Facilities	46,200,000	48,318,600	47,669,994	10,521	638,084
5	Cultural Arts Facilities	60,855,000	63,821,447	63,151,488	0	669,959
6	City Hall, City Service and Maintenance Facilities	34,750,000	36,216,478	32,278,557	299,184	3,638,737
7	Land Acquisition Under Land Bank Program	1,500,000	1,500,000	1,474,169	0	25,831
8	Economic Development	41,495,000	45,060,053	42,735,357	922,500	1,402,196
9	Farmers Market Improvements	6,635,000	6,933,754	6,584,013	0	349,741
10	Land Acquisition in the Cadillac Heights Area	22,550,000	22,727,451	11,591,924	237,544	10,897,983
11	Court Facilities	7,945,000	8,146,606	7,869,762	0	276,844
12	Public Safety Facilities and Warning Systems	63,625,000	66,072,938	65,362,255	4,737	705,946
Total		\$1,353,520,000	\$1,401,388,107	\$1,320,246,851	\$24,637,823	\$56,503,433

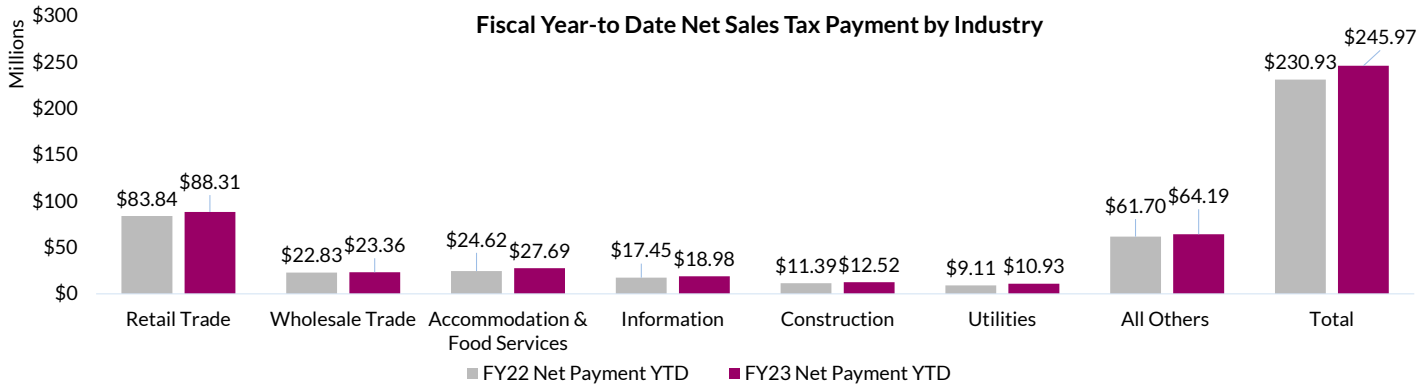
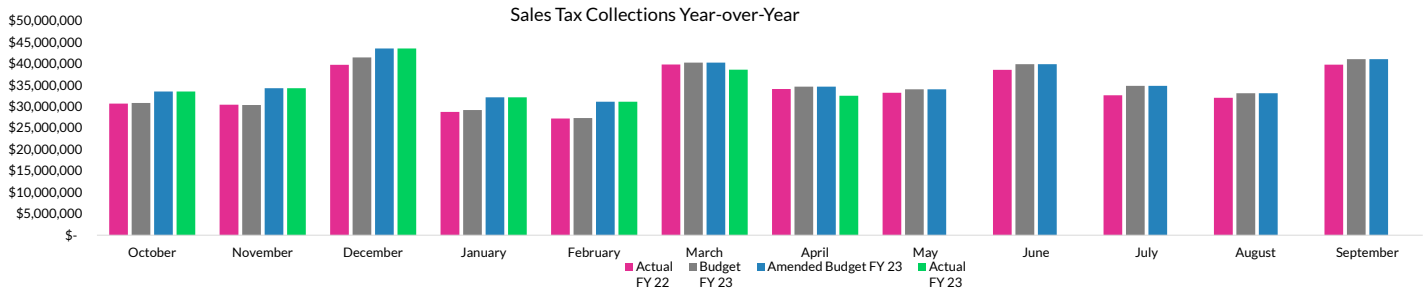
Note: The tables above reflect expenditures and encumbrances recorded in the City's financial system of record. They do not include commitments that have not yet been recorded in the system, such as amounts recently approved by City Council.

FY 2022-23 Financial Forecast Report

ECONOMIC INDICATORS

Sales Tax

The current sales tax rate is 8.25 percent - 6.25 percent goes to the state, one percent to the City, and one percent to DART. The FY 2022-23, Sales Tax Budget was increased to \$432,750,269 by the mid-year ordinance #32456 approved by City Council on May 10, 2023. As of April 30, 2023, the sales tax forecast is \$432,750,269. We will update the forecast as additional information becomes available. The charts in this section provide more information about sales tax collections.



FY 2022-23 Financial Forecast Report

ECONOMIC INDICATORS

Year-over-Year Change in Sales Tax Collections		
Industry	April FY23 over April FY22	FYTD23 over FYTD22
Retail Trade	-2%	5%
Wholesale Trade	-9%	2%
Accommodation and Food Services	4%	12%
Information	6%	9%
Construction	8%	10%
Utilities	26%	20%
All Others	-1%	4%
Total Collections	-3%	7%

Retail Trade. Includes establishments engaged in selling (retailing) merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. The retailing process is the final step in the distribution of merchandise, so retailers are organized to sell merchandise in small quantities to the general public.

Wholesale Trade. Includes establishments engaged in wholesaling merchandise, generally without transformation, and rendering services incidental to the sale of merchandise. Wholesalers are organized to sell or arrange the purchase or sale of (a) goods for resale to other wholesalers or retailers, (b) capital or durable nonconsumer goods, and (c) raw and intermediate materials and supplies used in production.

Accommodation and Food Services. Includes establishments providing customers with lodging and/or preparing meals, snacks, and beverages for immediate consumption.

Information. Includes establishments engaged in (a) producing and distributing information and cultural products, (b) providing the means to transmit or distribute these products as well as data or communications, and (c) processing data.

Construction. Includes establishments primarily engaged in the construction of buildings or engineering projects (e.g., highways and utility systems). Establishments primarily engaged in the preparation of sites for new construction or in subdividing land for sale as building sites are also included in this sector.

Utilities. Includes establishments providing electric power, natural gas, steam supply, water supply, and sewage removal.

All Others. Includes but is not limited to manufacturing, professional and business services, financial activities, education and health services, and natural resources and mining.

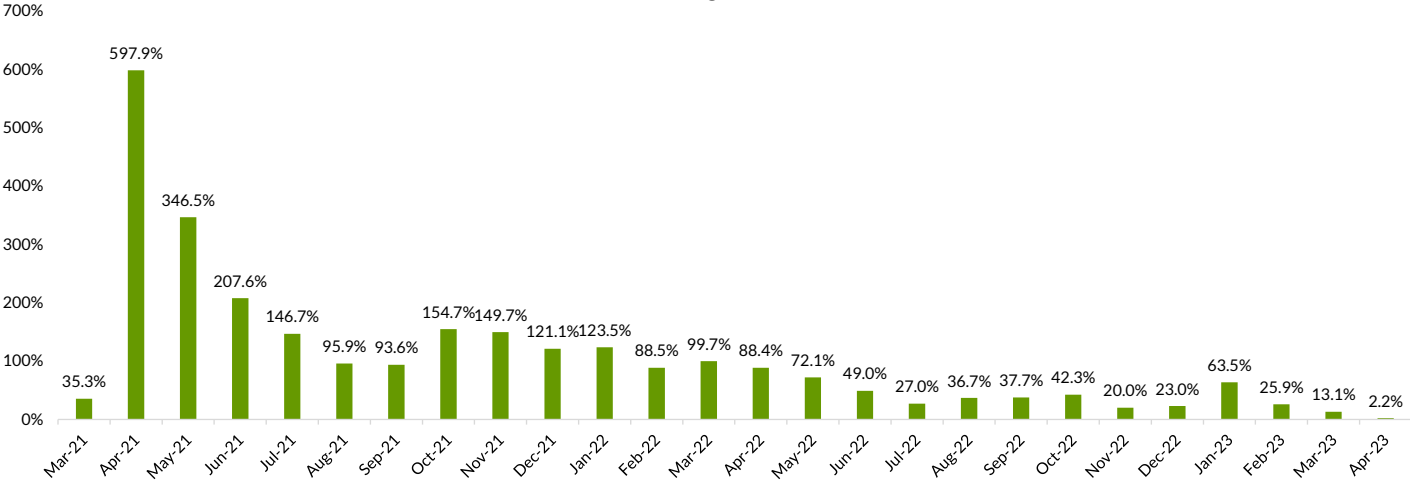
FY 2022-23 Financial Forecast Report

ECONOMIC INDICATORS

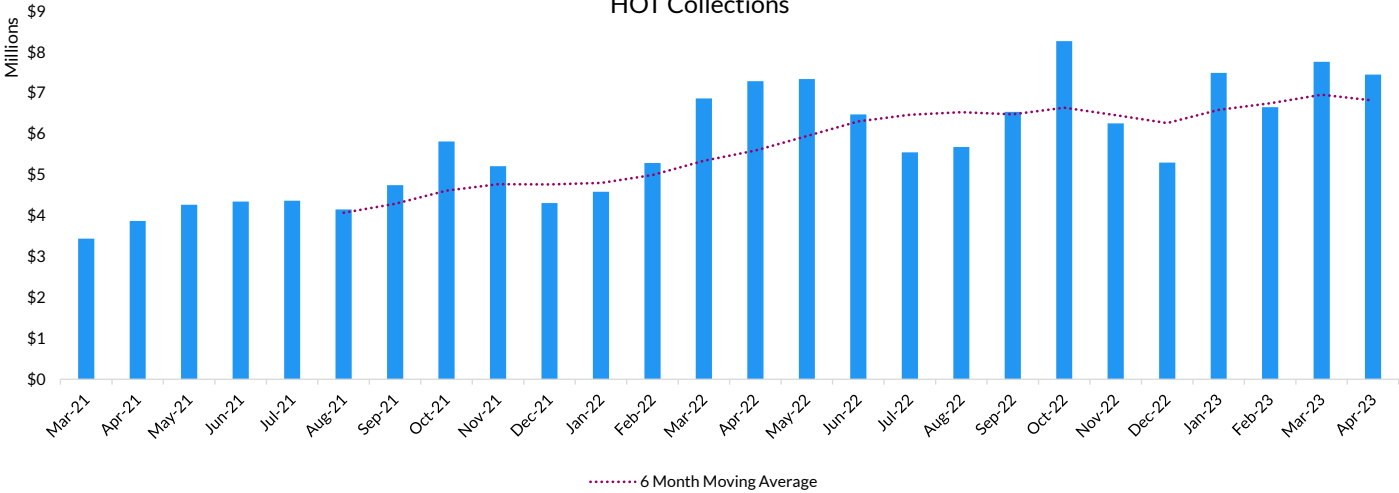
Hotel Occupancy Tax

The City collects hotel occupancy taxes (HOT) on hotel, motel, bed and breakfast, and short-term rentals in the city limits. The HOT rate in Dallas is 15 percent of the cost of the room (not including food served or personal services not related to cleaning and readying the space for the guest)—six percent goes to the state, and nine percent goes to the City. Of the nine percent to the city, two percent is to be used for the Convention Center Expansion and the Fair Park Facilities Venue Projects and seven percent is allocated for Visit Dallas, Office of Arts and Culture, and Kay Bailey Hutchison Convention Center Dallas. HOT is the largest single revenue source for the Kay Bailey Hutchison Convention Center, and data is typically updated every two months.

Year-over-Year Change in HOT Collections



HOT Collections



FY 2022-23 Financial Forecast Report

ECONOMIC INDICATORS

Convention Center Event Bookings

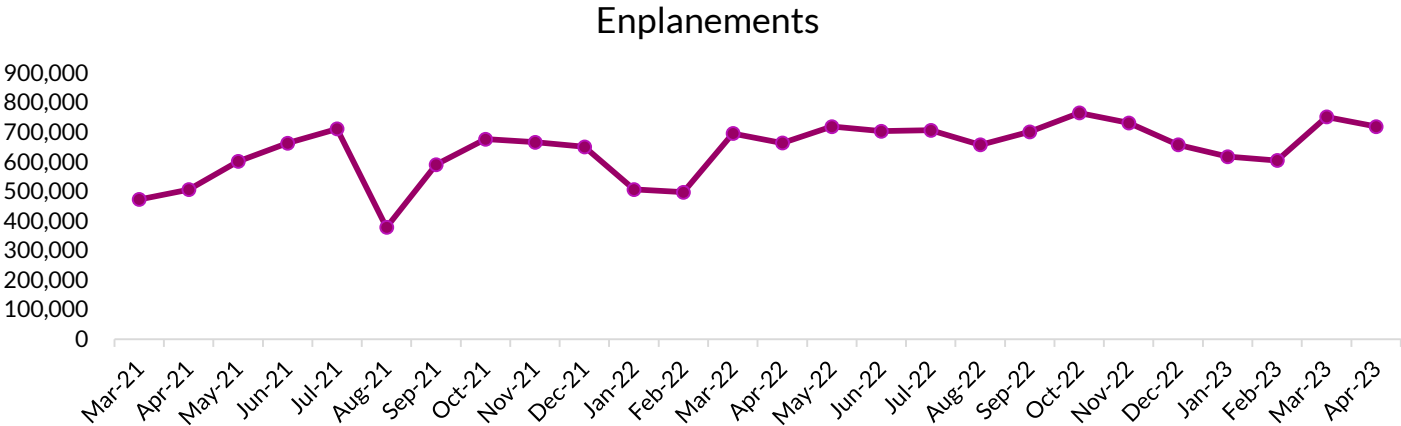
The table below lists the number of actual, planned, and forecast events at the KBHCCD for the last three fiscal years. Please note if no event takes place, it results in an equal reduction in revenue and expenses.

	FY21 Actual	FY22 Actual	FY23 Planned	FY23 Actual/Forecast*
October	3	6	10	10
November	1	5	2	2
December	2	9	11	12
January	1	4	7	5
February	0	10	9	14
March	2	13	7	10
April	1	8	5	6
May	6	6	9	9
June	7	11	9	9
July	7	4	10	10
August	4	8	5	5
September	5	10	4	4
Total	39	94	88	96

* Due to shifts in cancellations and rescheduling, FY23 actuals for prior months may be updated.

Love Field Enplanements

An enplanement is when a revenue-generating passenger boards an aircraft. Enplanements are the most important air traffic metric because enplaned passengers directly or indirectly generate 80 percent of Aviation revenues. Typically, Aviation generates only 20 percent of total operating revenues from non-passenger-related activities.

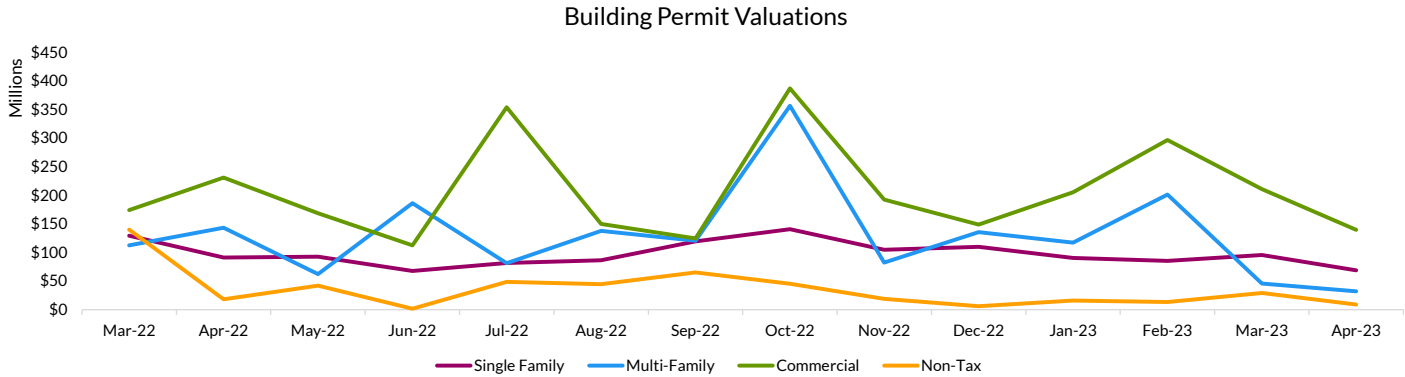
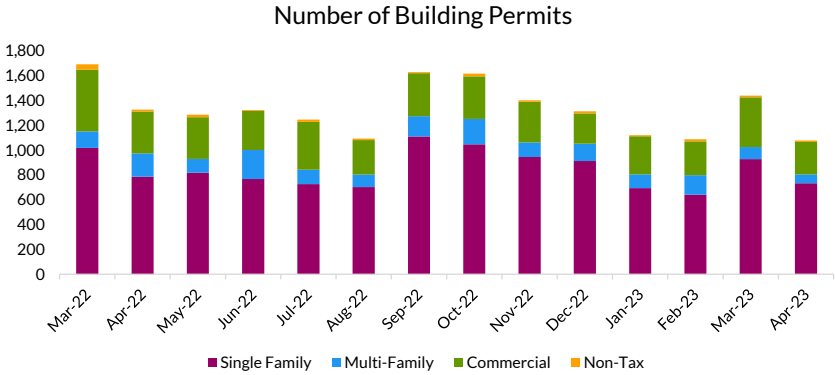


FY 2022-23 Financial Forecast Report

ECONOMIC INDICATORS

Building Permits

Building permits (required for all construction in Dallas) can provide insight into upcoming activity in the housing market and other areas of the economy. Permits are a key indicator of the confidence developers have in the economy; likewise, a decline can indicate developers do not anticipate economic growth in the near future. In some cities, this measure may be a leading indicator of property tax value growth, but in Dallas, the property tax forecast model includes other variables like wage/job growth, housing supply, gross domestic product, population, vacancy rates, and others.



DALLAS 365

The Dallas 365 initiative aligns 35 key performance measures to our eight strategic priorities. The department responsible for each measure is noted at the end of the measure’s description, and last year’s performance is included if available. If FY 2022-23 data is not available, N/A is listed.

Year-to-date (YTD) and year-end (YE) targets are presented for each measure. YTD targets may vary based on seasonality of the work. Each month, we compare 1) the YTD target with the actual performance for the current reporting period and 2) the YE target with the department’s forecasted performance as of September 30, 2023.

Measures are designated “on target” (green) if actual YTD performance is equal to or greater than the YTD target. If actual YTD performance is within five percent of the YTD target, it is “near target” (yellow). Otherwise, the measure is designated “not on target” (red). The same methodology applies to YE forecasts. Variance notes are provided for each red measure.



#	Measure	FY 2021-22 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Economic Development						
1	Average number of business days to complete commercial permit application prescreen (Development Services)	5.7	2.0	1.3	5.0	4.1
2*	Percentage of next business day inspections performed on time (Development Services)	98.5%	98.0%	97.6%	98.0%	97.7%
3	Percentage spent with local businesses (Small Business Center)	36.7%	53.0%	57.3%	40.0%	40.0%
4	Percentage of dollars spent with local M/WBE businesses (Small Business Center)	84.6%	62.0%	65.3%	70.0%	70.0%
Environment & Sustainability						
5	Percentage of CECAP actions underway annually (Office of Environmental Quality & Sustainability)	94.3%	54.6%	69.1%	75.3%	75.3%
6	Percentage of on-time bulk & brush collections (Sanitation Services)	99.9%	99.9%	**	95.0%	**
7	Residential recycling diversion rate (Sanitation Services)	18.6%	18.0%	**	20.0%	**

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2022-23 Dallas 365

#	Measure	FY 2021-22 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Government Performance & Financial Management						
8	Percentage of invoices paid within 30 days (City Controller's Office)	88.1%	88.0%	84.2%	92.0%	92.0%
9	Percentage of vehicles receiving preventive maintenance on schedule (Equipment & Fleet Management)	96.2%	91.0%	**	90.0%	**
10	Percentage of 311 calls answered within 90 seconds (311 Customer Service Center)	42.4%	60.0%	66.2%	60.0%	60.0%
11	Percentage of informal solicitation requests (<\$50k) processed within 15 business days (Procurement Services)	N/A	80.0%	16.6%	80.0%	60.0%
Housing & Homeless Solutions						
12	Percentage of development funding leveraged by private sources (Housing & Neighborhood Revitalization)	85.6%	60.0%	94.4%	60.0%	60.0%
13	Percentage of unduplicated persons placed in permanent housing who remain housed after six months (Office of Homeless Solutions)	94.0%	85.0%	91.5%	85.0%	85.0%
14	Percentage of beds utilized under the Pay-to-Stay program (Office of Homeless Solutions)	98.6%	80.0%	139.2%	80.0%	80.0%
Public Safety						
15	Percentage of EMS responses within nine minutes or less (Dallas Fire-Rescue)	85.1%	90.0%	86.0%	90.0%	86.0%
16	Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (Dallas Fire-Rescue)	87.5%	90.0%	88.5%	90.0%	90.0%
17*	Crimes against persons (Dallas Police Department)	2,302.0	2,000.0	2,149.0	2,000.0	2,149.0
18	Percentage of responses to Priority 1 calls within eight minutes or less (Dallas Police Department)	47.6%	68.3%	52.3%	60.0%	52.3%
19	Percentage of 911 calls answered within 10 seconds (Dallas Police Department)	96.4%	90.0%	97.9%	90.0%	90.0%
20	Complaint resolution rate (Office of Community Police Oversight)	82.2%	70.0%	73.8%	70.0%	70.0%
21	Percentage of crisis intervention calls handled by the RIGHT Care team (Office of Integrated Public Safety Solutions)	52.6%	63.7%	63.7%	60.0%	60.0%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2022-23 Dallas 365

#	Measure	FY 2021-22 Actual	YTD Target	YTD Actual	YE Target	YE Forecast
Quality of Life, Arts, & Culture						
22	Percentage of litter and high weed service requests closed within SLA (Code Compliance)	83.6%	65.0%	84.0%	65.0%	65.0%
23	Percentage increase in dogs and cats fostered (Dallas Animal Services)	33.4%	5.0%	35.3%	5.0%	34.5%
24	Percentage of technology devices checked out monthly (Hotspots and Chromebooks) (Library)	77.3%	78.5%	**	75.0%	**
25	Satisfaction rate with library programs (Library)	99.0%	98.0%	**	93.0%	**
26	Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations (Office of Arts & Culture)	30.2%	29.0%	32.1%	32.0%	32.0%
27	Average number of recreation programming hours per week (youth, seniors, and athletic leagues) (Park & Recreation)	2,192	1,615	2,686	1,615	1,615
28	Participation rate at late-night Teen Recreation (TRec) sites (Park & Recreation)	68.0%	80.0%	44.1%	80.0%	60.0%
Transportation & Infrastructure						
29	Percentage of bond appropriations awarded (ITD) (Bond & Construction Management)	85.6%	82.0%	78.7%	97.0%	97.0%
30	Percentage of planned lane miles improved (762.7 of 11,770 miles) (Public Works)	81.6%	24.0%	28.2%	100.0%	100.0%
31	Percentage of potholes repaired within three days (Public Works)	99.0%	98.0%	97.9%	98.0%	98.0%
32	Percentage of signal malfunction responses within 120 minutes (Transportation)	91.4%	91.0%	92.1%	91.0%	91.0%
33	Percentage of faded long line pavement marking miles improved (611 of 1,223 miles) (Transportation)	83.4%	8.3%	10.1%	50.0%	50.0%
Workforce, Education, & Equity						
34	Percentage increase of original multicultural and multilingual content (on public, educational, and government) (Communications, Outreach, & Marketing)	40.2%	25.0%	38.6%	25.0%	25.0%
35	Percentage increase of workforce development grant participants in underserved populations (Small Business Center)	N/A	60.0%	53.5%	60.0%	60.0%

* For most measures, high values indicate positive performance, but for these measures, the reverse is true.

FY 2022-23 Dallas 365

VARIANCE NOTES

6 **Data not available due to network/system outage.

7 **Data not available due to network/system outage.

9 **Data not available due to network/system outage.

11 OPS has identified factors to ensure successful performance of the procurement process (<\$50k) within 15 business days goal. The current formula being used to calculate this metric is skewed, as it includes solicitation requests that are not informal solicitations (IFS) requests into the equation which distorts the accuracy of the output. Additionally, OPS recognizes that most of the requests received are not submitted correctly or with the appropriate forms and documentation from departments, so to mitigate that issue OPS plans to implement citywide service level agreements (SLAs) for IFS that will specify the correct IFS process, documentation and forms needed. OPS is also working towards bringing on additional temporary staff for further support. This new initiative is in effect for the current fiscal year.

17 DPD continues to focus on violent crime reduction through Hot Spots Policing, Place Network Investigations, and Focused Deterrence. Total Crime is down 1.8 percent YTD by 613 offenses. Additionally, there was a decrease in Aggravated Assaults by 8.6 percent or 216 YTD. DPD is using all available resources to help investigate these offenses to determine the cause.

18 DPD's goal is to hire 250 police officers in FY 2022-23 and as of April 2023 DPD has hired 96 officers. A new academy class (Class 393) began in April and DPD graduated 16 officers from Class 387 which began July 2022. Discussions are ongoing regarding redistricting and a 10-hour shift study which will directly determine the ability to better respond to calls in a timely manner.

24 **Data not available due to network/system outage.

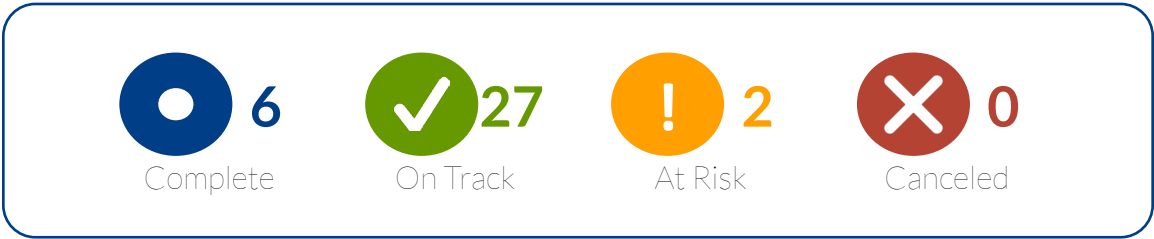
25 **Data not available due to network/system outage.

28 PKR recorded the second highest attendance for late night program in FY 2022-23. Teen programming in general has increased throughout the department. Summer teen camp enrollment is at 85 percent capacity. PKR is preparing to offer Late Night program on a weekly basis during June, July, and August. Marketing efforts and program promotion have been increased.

35 The participation percentage has been impacted by SBC employee turnover and staffing levels. Additionally, participation was impacted by COVID due to a six-month delay in the start of program and staff recruitment. SBC Workforce Initiatives is now fully staffed to ensure data is represented accurately and anticipates an increase in attendance for the remainder of the fiscal year.

BUDGET INITIATIVE TRACKER

The Budget Initiative Tracker reports on 35 activities included in the FY 2022-23 budget. For each initiative included in this report, you will find the initiative number, title, description, status, and measure. At the end of each description, the responsible department is listed. Each month, the responsible department provides a current status for the initiative and indicates whether the initiative is “complete” (blue circle), “on track” for completion by the end of the fiscal year (green check mark), “at risk” of not being completed by the end of the fiscal year (yellow exclamation mark), or “canceled” (red x).




In the Spotlight



The Dallas Police Department (DPD) is prioritizing its response times to high-priority calls by increasing police and public safety personnel and by implementing a retention incentive program that is targeted to reduce the attrition rate of experienced officers. In efforts to evaluate call volume, DPD continues to measure the number of patrol stations based on call volume and the total number of offenses for consideration in redistricting. This would be determined by DPD’s ability to better respond to calls in a timely manner. DPD is currently studying the effectiveness of shifting patrol officers to working 4 ten-hour shifts to improve call response time in theory by allowing more officers per shift with the goal of hiring 250 officers.

FY 2022-23 Budget Initiative Tracker

ECONOMIC DEVELOPMENT**1 Building Permit Process** 

INITIATIVE Reform the City's building permit process and improve the customer experience through investments in a new centrally located facility, enhanced technology, and expanded staffing. In FY 2022-23, Development Services will hire additional staff to expand the Project Dox Intake Division, add a Housing Team to improve quality inspections, and add a 2nd Q-Team to increase the timeliness of project completions. (DEV)

STATUS DEV plans to move in phases to the "One Stop Permitting Shop" centrally located at 7800 N Stemmons. Occupancy will begin taking place on the 5th floor during Phase I on June 19, 2023, followed by the 1st, 2nd, 3rd, and 4th floor to be completed by October 2023. DEV continues its hiring efforts to fill the current vacancies. A total of 58 positions are currently vacant (Vacancy Rate 17 percent). In April, the team issued 135 new Single-Family permits. DEV received 5 new commercial, 28 commercial additions, 275 commercial remodels, 36 complex commercial QTeam, and 14 minor commercial QTeam project permits submitted for the month. All new initial reviews performed met the Department's performance goal. DEV is working proactively with Data Analytics & Business Intelligence (DBI) to develop and launch a forward-facing commercial permitting dashboard to be deployed September 2023.

2 City Development Code 

INITIATIVE Overhaul the City's Development Codes (Chapters 51, 51A, and 51P) to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies. In FY 2022-23, PNV will hire execute a consultant contract, work alongside the consultant to perform a technical analysis of the effectiveness of current development codes and begin the public engagement process to ultimately reduce the total land development timeline. (PNV)

STATUS A vendor has been selected and PNV plans to bring the item to City Council for contract award in May 2023.

3 Planning and Urban Design 

INITIATIVE Provide critical administrative support to boards and committees supported by Planning and Urban Design. In FY 2022-23, PNV will hire four additional positions to provide administrative and technical support, which are key critical functions currently performed by planning staff, managers, and executive staff. (PNV)

STATUS Two positions were hired with start dates in March 2023. The Records Analyst and Information Technology Analyst positions have been hired with start dates in June 2023.

4 City Auto Pound 

INITIATIVE Pave the way for redevelopment of the Vilbig Auto Pound by fully implementing the terms of the service contract that includes wrecker dispatch, wrecker response, storage of vehicles, collection of fees, and disposition of unclaimed vehicles for non-evidentiary tows and implementation of fee changes for towing and storage. (DPD)

STATUS Implementation was completed and the new Auto Pound Management and Tow Dispatch system went live in the early morning hours of May 2, 2023. Currently, DPD and the vendor are monitoring day to day operations to identify and correct any issues or exploit any opportunity for further efficiencies.

FY 2022-23 Budget Initiative Tracker

ENVIRONMENT & SUSTAINABILITY**5 Water Conservation Five-Year Work Plan** ✓

INITIATIVE Update the Water Conservation Five-Year Work Plan to be incorporated into the 2024 state required Water Conservation Plan and Long-Range Water Supply Plan that will update population, water demand and supply, and re-evaluate strategies to meet future needs for Dallas' water system. (DWU)

STATUS The contract to develop the water supply plan was awarded in fall 2022. A kick-off meeting was held in February 2023 between consultants and the City team to review the current plan, analyze conservation strategies, and update and index the plan against other Southwest Cities. The data collection is coming to a close and the initial draft is currently being prepared for delivery in Summer 2023. Upon review by DWU and Water Conservation the Work Plan will be indexed to five southwestern cities.

6 Emerald Ash Borer (EAB) Mitigation ✓

INITIATIVE Protect the City's tree canopy and slow the spread of Emerald Ash Borer (EAB) through a multi-departmental mitigation effort. In FY 2022-23, PKR will hire four positions for the Forestry EAB strike team to respond to Emerald Ash Borer deterioration effects and plant trees in city parks. In FY 2022-23, PBW will hire seven positions and focus on tree inventory and EAB treatments to slow the spread of EAB and develop a tree planting plan for citywide right-of-way and parkways. (PKR and PBW)

STATUS The EAB response plan has been initiated. The PKR staff Arborist will continue special assignment assessing and mapping ash trees on park properties. As of February the Arborist has surveyed about 315 parks and inventoried approximately 905 ash trees in the maintained portions of park properties. The Urban Biologist and City Forester positions continue working with the interdepartmental Forestry Technical Team. A candidate for PKR has accepted the Sr. Environmental Coordinator position. Once the individual has been on-boarded, this position will continue inventory assessment of the ash tree population. Six out of seven PBW positions to be hired have been filled. The PBW Forestry EAB response is focused on inventorying ash trees along city streets, assessing those trees for health and safety and making a mitigation plan if needed. EAB traps have been placed in strategic locations to monitor EAB movement. PBW Forestry is developing a long-term planting program to offset tree canopy loss. PBW Forestry continues to work with the interdepartmental Forestry technical Team on outreach and education

7 Comprehensive Environmental & Climate Action Plan (CECAP) Outreach ✓

INITIATIVE Develop a comprehensive multimedia outreach, education, and engagement program to provide information on environmental stewardship and sustainability, energy efficiency, and other related topics in the CECAP. In FY2022-23, OEQ will implement effective community outreach in all areas of the City, including creative, media buys, banners, and other material to support greater community outreach and engagement efforts. (OEQ)

STATUS The CECAP media plan is currently being consolidated into the overall OEQS department engagement plan and the effort will be facilitated by the OEQS Outreach and Engagement Team moving forward. The initial outreach and engagement plan has been finalized and OEQS is currently updating its web presence, developing branding, and working with Communications, Outreach, and Marketing (COM) to develop and produce CECAP-related podcasts. OEQS has implemented social and traditional media spots to advance programmatic messaging around the Whole Home program, Stormwater Management-mandated messaging, and water conservation topics. Monthly internal meetings to coordinate efforts around media plan implementation are continuing.

8 Solar Energy Initiative ○

INITIATIVE Invest \$1.0 million in FY 2022-23 for a solar energy initiative, to install solar panels, energy efficient lighting, retrofit controls, and weatherization at City facilities; and invest \$500,000 for solar battery pack at a city facility. (BSD)


STATUS RFP solicitation was published on January 18, 2023 for a \$500,000 solar PV and \$500,000 battery energy storage systems. Solicitation was awarded to the winning bidder on March 20, 2023. Contract has been finalized and is on the agenda item for City Council approval on May 24, 2023. BSD has also completed weatherization activities at all of the current eight resiliency locations.

FY 2022-23 Budget Initiative Tracker

ENVIRONMENT & SUSTAINABILITY**9 Brownfield Program** 

INITIATIVE Further environmental justice efforts by setting aside \$1.5 million for educational programs and/or community-led solutions for environmental remediation projects as well as seed money for grants to build a brownfield program. In FY 2022-23, OEQ will hire two positions that will manage the program and develop a comprehensive Brownfields Program focused on community-informed solutions and potential Environmental Protection Agency (EPA) grants for environmental remediation projects to address brownfields throughout the city. (OEQ)

STATUS: One Environmental Coordinator position has been filled, and the Brownfields Coordinator position is currently being posted. Dallas-based environmental justice screening tool to OEQS, and staff is currently testing the tool to identify any needed modifications.

10 Comprehensive Environmental and Climate Action Plan (CECAP) 

INITIATIVE Continue advancement of various components of the CECAP including the neighborhood air quality program. In FY 2022-23, OEQ will complete the data platform and data qualification procedures to begin testing air quality in designated neighborhoods. (OEQ)

STATUS The first batch of monitors have been calibrated and deployed. The first five of eight are in the field and transmitting data from West Dallas, Dixon Circle, and Joppa. Staff continue to work with affected communities, the Environmental Commission and Council Members to schedule implementation of the remaining monitors in Joppa, Floral Farms, Jeffries-Meyers, and other areas. The second order of 16 monitors has been received and will be calibrated in early June. Work on the data platform is nearly complete but has been temporarily paused because of efforts to address the City-wide ransomware attack. Staff are working on other ways of sharing the data with affected communities.

11 Environmental Justice (EJ) 

INITIATIVE With an emphasis on effectively addressing environmental justice, and the focus on using data to drive related policy, OEQ will hire one new Environmental Coordinator to develop, evaluate, and track environmental justice metrics for the department, and coordinate city-wide efforts association with EJ priorities, goals, and actions. The new position will work with other city departments to develop a Dallas-based EJ screening tool and help with the development of training to better ensure City staff integrate environmental justice into city work. (OEQ)

STATUS OEQS is revising the job description for the Environmental Justice Coordinator position and will be reposting the position.

FY 2022-23 Budget Initiative Tracker

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

12 Equipment and Fleet



INITIATIVE Achieve a state of good repair in five years for all City fleet vehicles, including sanitation trucks, fire apparatus, police cruisers, and heavy equipment vehicles used by Public Works and Dallas Water Utilities by investing \$72.6 million for the purchase of replacement and additional fleet and equipment. (EFM, DFR, DPD, SDM, DWU, and SAN)

STATUS DFR has approved the specifications for all the engines, trucks, and ambulances that will be purchased with the FY 2022-23 funds. One engine has been ordered through General Fund appropriations (approved budget amendment) and seven engines, two trucks, nine ambulances, and three Wildland Type VI vehicles have been ordered from the remaining funding allocation. Purchase agreements for two remaining ambulances are in the process of being finalized for a total of 11. DFR was recently awarded a grant from the North Central Council of Governments for the acquisition of three blocker vehicles (to be ordered and delivered in FY 2022-23) to protect residents, first responders, and emergency fleet units during freeway responses. DFR has reclassified all automotive tech position titles and pay to help improve competitive pay for recruitment and retention. EFM has 383 vehicles on order for 15 departments; the current orders total \$46.5 million.

FY 2022-23 Budget Initiative Tracker

HOUSING & HOMELESSNESS SOLUTIONS**13 Addressing Homelessness** ✓

INITIATIVE Contribute \$25 million to leverage an additional \$47 million in public and private investment for an overall \$72 million program. The program employs housing navigation services, landlord incentives, rental subsidies, move-in kits, and case management to reduce and prevent homelessness, in partnership with Dallas County, the Dallas Housing Authority, the Metro Dallas Homeless Alliance, and other cities in Dallas County. The program began in FY 2021-22 and will be implemented over three years (FY 2021-22 – FY 2023-24). It is anticipated that over 2,700 individuals will be housed by the end of 2023. The third year (FY 2023-24) of the program will be focused solely on providing rental assistance and case management to those individuals housed in FY 2021-22 and FY 2022-23. (OHS)

STATUS The Dallas Rapid Rehousing Initiative has housed 1,982 individuals since its onset in October 2021 through April 2023. Of those individuals housed, 42 percent are from households consisting of adults with children and 58 percent are adults only. OHS is partnering with Housing Forward to launch the encampment decommissioning effort offering individuals in established encampments housing solutions.

15 Healthy Community Collaborative (HCC) Program ✓

INITIATIVE Invest \$1.5 million [including \$523,000 of new funding] to provide services to persons who are homeless and have a mental illness or who might also have co-occurring substance use or primary health care issues. In FY 2022-23, HCC anticipates serving 750 clients. (OHS)

STATUS From October 2022 to April 2023, the three organizations contracted by OHS have provided services for 707 clients.

14 Homeless Action Response Team (HART) ✓

INITIATIVE Launch a cross-departmental Homeless Action Response Team (HART) to deliver immediate interventions to expedite the improvement of unsafe encampments in need of immediate resolution, and address issues concerning panhandling. In FY 2022-23, implement a collaborative approach and hire seven positions in the Office of Homeless Solution, one position in the Office of Integrated Public Safety Solutions, seven positions in Public Works, four positions in Park and Recreation, two positions in Dallas Animal Services, four positions in Court and Detention Services, and eight positions in Code Compliance Services. (OHS, IPS, PBW, PKR, DAS, CTS, and CCS)

STATUS The two HART teams are established in two new off-site office locations and officially began work on December 12, 2022. From December 2022 to April 2023, the HART teams have visited 456 locations based on 284 service requests (SR's). 68 percent of these service requests were responded within 24-48 hours and resolved within 10 days. During April, the HART teams cleaned up and/or closed 40 sites, and removed 126,000 lbs. of debris for a cumulative total of 35 sites cleaned up and/or closed and 109,700 lbs. of debris removed. As of April, PKR anticipates filling their four HART positions in late Spring, the Marshal's office is currently conducting interviews for new Deputy Marshals and has hired one new Deputy who is currently in the six-month training program, and CCS continues to work on filling their 2 remaining open HART positions. DAS is currently using vehicles the department already owned while working with EFM to purchase the vehicles for their HART role. Similarly, CCS continues to wait on heavy equipment and is working jointly with the Nuisance Abatement Heavy Clean Teams to cover the program's needs on an as-needed basis.

FY 2022-23 Budget Initiative Tracker

PUBLIC SAFETY**16 Police Response Times** ✓

INITIATIVE Improve response times to high priority calls by hiring 250 police officers in FY 2022-23 and implement retention incentive program targeted at reducing the attrition rate of experienced officers. (DPD)

STATUS Year to date, DPD has hired 96 officers with a goal of hiring 250 by the end of FY 2022-23. DPD anticipates ending the fiscal year with 3,200 officers, which is an increase of 116 officers from September 2022. A new academy class (Class 393) began in April 2023 and DPD graduated 16 officers from Class 387. To assist in the response of priority one calls within 8 minutes or less, the department will be conducting a 10-hour shift study to help determine if this benefits the citizens of Dallas. The department is also going to reevaluate the call volume to determine if new substations are needed.

18 Single Function Paramedic Program ✓

INITIATIVE Expand the Single Function Paramedic Program to increase recruiting flexibility, provide a more diverse workforce, improve response times, and increase operational efficiency. In FY 2022-23, DFR will invest \$3.2 million to begin conversion of five existing peak demand units into units staffed by certified uniformed paramedics whose sole focus will be to staff ambulances at peak hours of call volumes. (DFR)

STATUS Since the commission of the Single-Role Paramedic Program on February 15, 2023, EMS is currently on track to hire 16 Single-Role Paramedics by April 15, 2023. To date, two of the five Peak Demand Units have been converted and the Single-Role Lieutenant has been added. DFR hired 12 positions currently in academy with the next class scheduled to begin in August 2023. The program is on target with hiring the additional positions, improving the operational workload and efficiency during peak hours of call volumes. In the first 30 days, 384 calls have been responded to.

20 City Facility Security Assessment ✓

INITIATIVE In FY 2022-23, initiate \$2.9 million [of \$6.4 million allocated] of high-priority improvements identified through the City Facility Security Assessment including perimeter access control, security camera systems, radio systems, officer shelter space, vehicles access control, panic notification, lighting, weapons screening, security operating center upgrades, security staffing, and intrusion detection. (CTS)

STATUS CTS has initiated over 100 projects and have completed 29 and 64 projects are in the installation/construction phase. Completed projects include park lighting, surveillance systems, access controls, window treatment, radios, and garage doors. As of April, CTS has expensed \$1.5 million or 51.7 percent of the department's \$2.9 million ARPA allocation in FY 2022-23.

17 Innovative Equipment and Technology ✓

INITIATIVE Invest in the tools and technology to deliver effective and innovative public safety solutions within the Dallas Police Department. In FY 2022-23, DPD will integrate Automatic License Plate Reader (ALPR) technology into dash cameras installed in marked squad cars, replace over 4,000 portable and mobile radios, convert the public safety records management system to a web-based RMS system, and upgrade tasers to newer Taser 7 model. (DPD)


STATUS DPD has integrated the ALPR Technology into dash cameras installed in marked squad cars. The mobile radio project began in late February 2023 and is 90 percent complete with over 2,900 radios deployed thus far. Tasers are in the process of being upgraded to Taser 10 model and network drops have been completed in anticipation of the new equipment being deployed. Conversion of the public safety records management system to a web-based RMS system is being evaluated to finalize the scope of work with the City and selected vendor.

19 Inspection Life Safety Education Night Detail Team ●

INITIATIVE Effective safety begins with prevention and compliance with safety standards. In FY 2022-23, DFR will launch the ILSE Night Detail Team (sworn personnel) to educate, monitor, and inspect venues in the City's entertainment zones during their peak hours of operation. (DFR)

STATUS The launch is complete. In the month of March, there was a continued focus on conducting inspections in the Henderson/Greenville area in preparation for the St. Patrick's Day Parade. To date, \$41,607 has been collected in permits and fees. There have been 414 code activities that has resulted in 1,326 hazards identified. Additionally, the team has been able to follow up on Alternative Fire Watches (AFW) to ensure compliance with the Dallas Fire Code.

FY 2022-23 Budget Initiative Tracker

QUALITY OF LIFE, ARTS, & CULTURE**21 Proactive Team ("Pro Team")** 

INITIATIVE Proactively identify and abate illegal dumping sites before residents submit a service request by expanding the number of proactive teams from two to four teams assigned to each quadrant of the city. In FY 2022-23, CCS will hire sixteen positions, and develop a metric to track the effectiveness of the team. (CCS)

STATUS CCS has filled all but one vacant position. The team is continuing to fulfill the Pro Team expectation of 30 illegal dump site abatements per week.

22 Multi-Family Violence Crime Reduction Plan 

INITIATIVE In FY 2022-23, add twelve [10 added as budget amendment] Code Compliance officers focused on the multi-family violent crime reduction plan in partnership with the Dallas Police Department and Integrated Public Safety Solutions. (CCS, and IPS)

STATUS All 12 Code Compliance Officers have been hired and onboarded as of February. The teams are up and running as anticipated.

23 Expanding Library Access 

INITIATIVE Provide Library access to invaluable resources, programs, and services. In FY 2022-23, LIB will hire 55 personnel and expand Library hours from five days per week to six days per week at 15 locations, expanding children's services, workforce development, SMART summer participation, and adult learning programs at those locations. (LIB)

STATUS The Library successfully filled all additional positions added in FY2022-23 to expand hours at 15 locations. The extended hours begin January 17, 2023.

24 Historic Resource Survey 

INITIATIVE Invest \$1.0 million over the next two years to support a Historic Resource Survey and a strategic plan, which will identify historic resources, help determine what resources need to be preserved, and assist in guiding and developing local ordinances and planning efforts for preservation. In FY 2022-23, OHP will invest \$500,000 to start implementation of the survey and strategic plan. (OHP)

STATUS A contract has been executed with HR&A in February 2023 to provide services to begin this work. The scope covers only the public engagement and equity/resources review for the Historic Preservation Plan. OHP is working to update the scope of work in order to procure and encumber the remaining FY 2022-23 and upcoming FY2023-24 funding for that effort.

FY 2022-23 Budget Initiative Tracker

TRANSPORTATION & INFRASTRUCTURE**25 Sidewalk Master Plan** 

INITIATIVE Continue improving pedestrian mobility by reconstructing and repairing sidewalks in the Sidewalk Master Plan. In FY 2022-23, PBW will spend \$5.0 million in bond funds (certificate of obligation bonds), \$1.0 million in Community Development Block Grant (CDBG) funds, and \$0.3 million from the General Fund to complete 17 sidewalk projects, which equates to approximately 14.25 miles of sidewalk improvements. (PBW)

STATUS Year to date, PBW has spent all of General Funds of \$347,780 appropriated and \$376,310.16 of certificate of obligation bonds. Approximately six miles have been completed. PBW anticipates all projects to be completed by the end of the fiscal year.

26 Bridge Maintenance 

INITIATIVE Implement an Annual Bridge Maintenance Program to address over 600 bridges and culverts inspected by the Texas Department of Transportation on a bi-annual basis. In FY 2022-23, PBW will spend \$3.4 million to maintain 20 bridges and set aside existing funding of \$1.0 million for emergency repairs. (PBW)

STATUS Construction on bridge maintenance began in January. As of April, PBW has spent \$437,760 and completed maintenance on 14 bridges. PBW plans to complete five bridges in May 2023 and the remaining bridge is on track to be completed by September 2023. PBW has spent \$335,512.26 on emergency repairs for State Highway 356 Bridge and City Council had authorized in February to spend \$569,500 on emergency repairs to Ron Kirk Pedestrian Bridge.

27 Vision Zero Action Plan 

INITIATIVE Invest funding in Dallas's mobility infrastructure, emphasizing a system focused on life-saving improvements, and infrastructure solutions that reduce the risk of serious incidents. In FY 2022-23, TRN will hire an Engineer and focus on low-cost improvements that include safety evaluations for streets prone to high rates of injury, road safety improvements, and a citywide speed limit evaluation. (TRN)

STATUS The Engineer started with the Planning division in December and has been working on low-cost improvements for safety evaluations, road safety, and city-wide speed limit evaluation.

28 Traffic Signals 

INITIATIVE Devote \$14 million over three years to leverage over \$50 million in matching federal funds to replace 100 traffic signals as part of our Vision Zero Action Plan. This initiative was started in FY 2021-22 and implemented in three phases. In FY 2022-23, TRN will spend \$2.1 million to design 44 traffic signals to leverage federal and county funds. (TRN)

STATUS On April 26, TRN received City Council approval to execute a construction services contract to reconstruct traffic signals at the intersections of Hillcrest Road at Hillcrest Plaza Drive and West Ledbetter Drive at Woodhollow Drive. On April 12, TRN received City Council approval for an Advanced Funding Agreement (AFA) with TxDOT for the design of 44 signals in total. The project to replace traffic lights will be a multi-year effort. As of April, TRN has awarded \$5,100,000 for the contract.


29 Crosswalks 

INITIATIVE This initiative began in FY 2021-22 and will be implemented over two fiscal years. In FY 2022-23, TRN will spend \$2.5 million (of \$5.0 million allocated) to restripe 320 lane miles and paint 864 crosswalks. (TRN)

STATUS 61.98 longline miles and 90 crosswalks were completed in April. TRN is on track to complete restriping of 320 miles and painting of 864 crosswalks by year end. \$2.5 million has been contracted with the vendor.

FY 2022-23 Budget Initiative Tracker

TRANSPORTATION & INFRASTRUCTURE

30 School Zone Flashing Beacons 

INITIATIVE Replace 1,000 outdated school zone flashing beacons with state-of-the-art technology to protect students as they walk to school. This initiative began in FY 2021-22 and will be implemented in three phases. In FY 2022-23 spend \$2.5 million to procure equipment and complete installation for 500 school zone flashing beacons. (TRN)

STATUS As of April, 180 flashing beacons have been installed. Due to supply chain issues of specific parts, the manufacturer is behind schedule on the shipment of new equipment. At this time, TRN does not have an estimated completion date for the remaining 320 school zone flashing beacons scheduled for installation this fiscal year.

31 Bike Lanes 

INITIATIVE Extend and improve the bike lane network throughout the city with an increased annual investment to \$2.5 million to design and/or implement approximately 10 lane miles of bicycle facilities per year. (TRN)

STATUS TRN is scheduled to present a bike plan update to the City Council in the Summer 2023. The bike plan update will include the recommended future bike lane locations. Currently, engineering work is being finalized on several bike lane projects with a plan for implementation in the coming months. Transportation staff is coordinating with the City Attorney's Office to develop a bike lane engineering contract.

FY 2022-23 Budget Initiative Tracker

WORKFORCE, EDUCATION, & EQUITY**32 Mentor Protégé Program** 

INITIATIVE Establish a mentor protégé program to support equity and capacity building of small and emerging businesses. (SBC)

STATUS SBC is hosting the first networking event for the Mentor Protege Program on May 10. Additionally, SBC continues to recruit/hire staff with the second round of applications for the Mentor Protégé Coordinator position received in April. SBC anticipates staff onboarding to begin in summer 2023.

33 Equity Education Through Engagement 

INITIATIVE Hire a new Public Engagement Coordinator to effectively communicate the City's equity initiatives, programs, services and events through public awareness, outreach, engagement, and transparency. (OEI).

STATUS OEI is waiting for the referred candidates from HR for the Public Information Coordinator position.

34 Accessibility 

INITIATIVE Advance the City's compliance with the Americans with Disabilities Act by continuing to complete building assessments, review departmental policies, and provide employee training. In FY 2022-23, OEI will complete approximately 20 assessments. (OEI)

STATUS ADA Building reviews have been completed with final reports anticipated by the end of FY 2022-23. The review and collection of documented department programs, services and activities (PSA) is complete with an additional round of face-to-face interviews anticipated. A request for department participants has been submitted and a review of (PSA) findings with department leadership and representatives is anticipated to be completed by the end of FY 2022-23. Web Content ADA training courses have been delayed while the list of department staff website uploaders is being revised. ADA security training material remains at 90 percent complete. ADA 101 training is anticipated for summer 2023.

35 Bridging the Digital Divide 

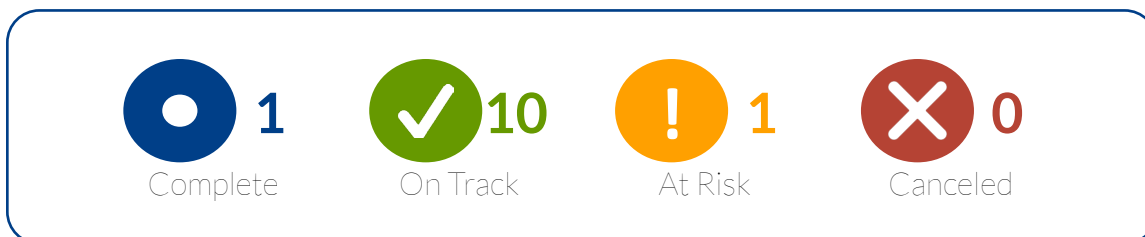
INITIATIVE Expand efforts to bridge the digital divide by allocating \$2.0 million for Digital Navigators to make internet access to individual households affordable, install reliable computer hardware, and enhance digital literacy skills and training. (CMO)

STATUS Staff have completed the evaluation and review of proposals submitted for the RFCSP for Digital Navigators. City Council awarded the contract to Dallas Innovation Alliance in March 2023.

FY 2022-23 Budget Initiative Tracker

MULTI-YEAR INITIATIVES

While most initiatives can be completed in a single fiscal year, several FY 2018-19, FY 2019-20, and FY 2020-21 initiatives required additional time because of the scope and term of the project, as well as delays due to COVID-19. We will continue to report the status of these seven initiatives below, using the initiative numbers from the prior reports for reference.

**FY 2018-19****23** **Historic Resource Survey (FY 19)**

INITIATIVE Devote \$100,000 to conduct a historic resource survey with private partners. (OHP)

STATUS OHP staff and external consultant presented the final report to the Landmark Commission on May 2, 2022, and to the City Plan Commission on June 2, 2022. The final presentation to City Council has been delayed due to a pending code amendment and OHP is working with the contracted organization on completing the presentation during FY 2022-23.

FY 2021-22**1** **Economic Development Entity**

INITIATIVE Launch the economic development entity called for in the Economic Development Policy with \$7 million over three years to pay formation costs and hire staff to begin the entity's business and real estate development work, after which it will be self-sustaining. In FY22, ECO will spend \$2.0 million to launch operations, hire a new Economic Development Corporation Director, develop a 3-year work plan, and develop an operational budget for Year 2 (FY 2022-23) and Year 3 (FY 2023-24). (ECO)

STATUS City Council approved the creation of the Economic Development Corporation (EDC) on January 12, 2022, and the certificate of formation was filed with the State of Texas in February. The City Council approved the initial Board of Directors to the EDC on August 24, 2022. In January 2023, the EDC board prioritized the following for the upcoming year: hire a search firm for the EDC Director, hire an EDC director, and develop a strategic plan and funding plan (including budget). The EDC Board met on March 7 where they authorized the executive committee to enter negotiations for legal counsel. EDC committees met to prepare items for the May board meeting. An RFP for an executive search firm was issued and responses were reviewed. The last EDC Board meeting was held in May. The FY 202-23 mid-year budget ordinance #32456 approved by City Council on May 10, 2023, exchanged ARPA for the General Fund as the source of funds to support this initiative.

6 **Comprehensive Food & Urban Agriculture Plan**

INITIATIVE Prioritize Dallas communities' access to healthy, local food by contributing \$200,000 to implement a Comprehensive Food & Urban Agriculture Plan in collaboration with external stakeholders. (OEQ)

STATUS Work continues with the Office of Procurement Services and Office of Community Care on the procurement begun two years ago to obtain grow-boxes to provide to low income homes without access to healthy foods. OPS is currently consulting with horticulturists in other departments. In the meantime, the Urban Agriculture team is working with external stakeholders and neighborhood leaders to host a traditional food-related Juneteenth celebration in Joppa to increase awareness of the importance of healthy local food.

FY 2022-23 Budget Initiative Tracker

MULTI-YEAR INITIATIVES**8 Water Distribution System** 

INITIATIVE Enhance monitoring for lead and copper in the water distribution system and develop a plan to educate and support customers in regulatory-driven programs for lead and copper monitoring within schools, childcare centers, and public spaces. In FY22, DWU will hire two FTEs and spend approximately \$75,000 to develop an outreach plan and procedures to sample both schools and day care operations; develop a data management and reporting procedure to comply with the new regulations; and begin initial sampling in the second quarter of 2022 with a goal of 50 sites sampled by September 30, 2022. (DWU)

STATUS The Water Quality Group has dedicated two FTEs for the purpose of supporting the new Lead and Copper Rule Revisions (LCRR). These two positions are developing a Service Line Inventory that will aid in identifying lead services in need of replacement. The official sampling per TCEQ requirements can begin after the lines are inventoried, which will be after October 2024. Water Quality is also developing a Lead and Copper Sampling Program for Schools and Childcare facilities and contacting these facilities to offer educational material and opportunities for free testing of lead and copper ahead of the October 2024 compliance start date of the LCRR. Currently, there are 401 Public and Charter Schools, 93 Private Schools and 458 Childcare and Daycare centers. The Water Quality group continues to offer free lead sampling when requested by any customer.

13 Affordability Housing Units 

INITIATIVE Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for up to 250 new affordable single-family and 1,000 multifamily units over the life of the program (based on the mix of projects and the amount of funding requested). The program will be implemented from FY 2022-23 through FY 2023-24 with new units projected in years 2 and 3 due to construction timelines. (HOU)

STATUS Housing is implementing this new funding along with other measures through the existing Notice of Funding Availability. On January 12, 2022, City Council approved the first project utilizing these funds, providing \$1.8 million to be used for water infrastructure related to the development of 125 for-sale single family homes. On August 24, 2022, City Council approved the second project using these funds, authorizing \$4.1 million in ARPA funds to Cypress Creek at Montfort, a mixed-income multifamily development in District 11. Both developments are anticipated to begin construction in the third quarter of FY 2022-23. Housing has also reallocated \$1.5 million of these program funds to support the ARPA Neighborhood Revitalization Program.

14 Preservation of Affordable Housing 

INITIATIVE Devote \$11.3 million for the preservation of affordable housing and investment in water and sewer infrastructure in qualified census tracts. In FY 2021-22, HOU will spend \$2 million for neighborhood infrastructure and \$2 million to preserve 20 housing units. (HOU)

STATUS In December 2021, City Council approved the program design to use ARPA funding for home repairs and infrastructure improvements within specific qualified neighborhoods in Dallas. The application opened in May 2022. The program has received 83 applications and staff has so far committed \$2,556,876 across 28 homes. Due to the success of the program, Housing and City Council have increased the funding available for this program by moving \$1.5 million from the ARPA development budget into the home repair program. Five councilmembers have committed \$2.5 million in discretionary funds, and a partnership with DWU has added over \$2 million into this program.

19 Non-Emergency Enforcement 

INITIATIVE Alleviate Police Department call volume by transferring non-emergency calls such as handicapped/fire lane parking enforcement and street blockage clearance from DPD to the Department of Transportation. (DPD, and TRN)

STATUS Parking violations services have been fully transferred from DPD to TRN. Road blockage calls (that do not need DPD to be present) during the hours of 6am-4pm have been transferred from DPD to TRN. Due to legal requirements, handicap and fire lane calls have to remain in DPD and DFD.

FY 2022-23 Budget Initiative Tracker

MULTI-YEAR INITIATIVES**27 Wi-Fi at Park Facilities** 

INITIATIVE Install Wi-Fi at 63 park facilities. (PKR)

STATUS The cabling installation of the 14 high priority sites was completed in December 2022. PKR is waiting for the vendor's master agreement extension, then cabling and port installation can continue. The estimated delivery time for the network equipment for the remaining 49 Wi-Fi sites is summer 2023.

29 Traffic Signals 

INITIATIVE Devote \$14 million over three years to leverage over \$50 million in matching federal funds to replace 100 traffic signals as part of our Vision Zero strategy. In FY 2021-22 spend \$3.5m to design 46 traffic signals to leverage federal and county funds

STATUS On April 26, TRN received City Council approval to execute a construction services contract to reconstruct traffic signals at the intersections of Hillcrest Road at Hillcrest Plaza Drive and West Ledbetter Drive at Woodhollow Drive. On April 12, TRN received City Council approval for an Advanced Funding Agreement (AFA) with TxDOT for the design of 44 signals in total. The project to replace traffic lights will be a multi-year effort. As of April, TRN has awarded \$5,100,000 for the contract.

32 Bike Lanes 

INITIATIVE Extend and improve our bike lane network throughout the City with an annual investment of \$2 million to design and/or implement approximately 18 lane miles of bicycle facilities per year. (TRN)

STATUS As of April, 9.0 lane miles are under design and 2.8 lane miles are being installed or installation is complete for a total of 12.8 lane miles.

34 Accessibility 

INITIATIVE Implement software system to track identified American Disabilities Act (ACA) compliance issues and barrier removal costs. (OEI)

STATUS Testing, compatibility, software demonstration and security requirements have been completed. Staff has provided all required information and support for acquisition. The project is in the procurement phase and subject to timelines of the city's software acquisition team. Acquisition team is now comparing the potential vendors executed service agreements with similar governmental agencies. the Texas Parks & Wildlife (TPW) agreement was received and is being reviewed for parallel services and costing.

35 Water/Wastewater Service 

INITIATIVE Accelerate the extension of water and sewer services to all 47 occupied and unserved areas of the City (DWU). In FY 2021-22, DWU will award approximately \$9.5 million for the design of 211,219 feet and construction of 9,960 feet of new pipelines in Mesquite Heights, Killough Blvd & Wasco Lane, and Gooch Street areas. (DWU)

STATUS Engineering work for the remaining occupied and unserved areas began in February 2022 and includes the design of approximately 211,219 feet of new pipelines to the remaining unserved areas. Upon completion of design, these projects will be packaged and awarded for construction beginning in FY 2022-23. Construction in the University Hills area is under construction through Fall 2023. In addition, approximately 11,146 feet of new pipelines to four unserved locations that were designed in-house was awarded on November 9, 2022 and work started in March 2023. Twelve additional areas are planned for construction award in June 2023.

PROCESS IMPROVEMENT



The Process Improvement Team seeks to build a culture of continuous improvement throughout the City of Dallas, partnering with departments to leverage data and research-based best practices for transformative operational success today while laying with foundation for future innovation.

The Process Improvement Team applies the DMAIC problem solving approach to dig into process issues and deliver quantifiable, sustainable results. DMAIC is a five-phase method:





- Define – Define the problem
- Measure – Quantify the problem
- Analyze – Identify the cause of the problem
- Improve – Solve the root cause, develop structured improvements, and verify improvement
- Control – Maintain the gains and pursue perfection

The Process Improvement Team has focused on building awareness among departments, creating an organization-wide framework for process improvement, and establishing a cross-functional knowledge base for greater inter-departmental coordination. The following table summarizes current Process Improvement projects for FY 2022-23 which will be reported as Complete, On Track, Delayed, Cancelled, or Pre-Kickoff. The DMAIC phase may be referenced in the status update. The Improve phase is often the most challenging to implement because it involves eliminating the root cause and implementing improvements. This phase often extends the project timeline.




The Baseline for Key Performance Indicators is the starting point of metric to engage success for completing projects. Additional projects will be added to the list throughout the course of the fiscal year.

PROCESS IMPROVEMENT



#	Measure	Status	Timeline	Key Performance Indicators		
				Measure (Target)	Baseline	Current
1	SFD Building Permit Process Decrease building permits issuance lead time for single-family residential developments (DEV)		Feb 2022 - TBD	Permit Application Internal Processing Time (12 days)	29 days - Establish Feb 2022	TBD
			Status Update: Action items from the Rolling Action Items List have been submitted for work through ITS team and all enhancements are being worked into the project management schedule. Project manager has been assigned and is being implemented with 36 Opportunity for Improvements identified (OFI's), eight complete, 15 in review, and three cancelled due to management discretion.			
2	DPD Workload Optimization Assess current operational demands to identify process improvement opportunities for workload management (DPD)		Jan 2022 - TBD	TBD	TBD	TBD
			Status Update: Working with DPD team to establish a Tableau data visualization tool to facilitate workload and overtime monitoring, analysis and management. Dashboard to be launched, control plan to be compiled and implemented as team establishes priorities and project management responsibilities			
3	DFR Workload Optimization Assess current operational demands to identify process improvement opportunities for workload management (DFR)		Jan 2022 - TBD	Assessment completion (100%)	TBD	TBD
			Status Update: Improvements to leave scheduling process have been implemented. Additional improvements to staffing level management are being vetted. Team is reviewing improvement data, documenting open action items, and developing a control plan.			
4	Contract Review and Execution Decrease contract review and execution lead time in order to minimize costs to the City and improve quality of procurement services from vendors. (OPS)		June 2022 - March 2022	Average number of contract development days (90 days)	190	TBD
			Status Update: The remaining stages of this project are now managed by the Office of Procurement Services (OPS).			

PROCESS IMPROVEMENT

#	Measure	Status	Timeline	Key Performance Indicators		
				Measure (Target)	Baseline	Current
5	<u>Risk Review & Certificate of Insurances</u> Decrease the number of days and rework to process Risk Reviews and Certificates of Insurance (ORM)		Aug 2022 - March 2023	Days and time to process Risk Reviews and Certificates of Insurance, Reduce amount of backlog	TBD	TBD
			Status Update: The software used for Risk Review information is being customized to better serve ongoing improvements. Executive leadership has approved additional changes to be included for new business processes and standard operations developments. This project is forecast to be complete by the first week of April 2023. The project completion date was extended from December 2022 to April 2023. The team has identified in excess of 30 OFI's related to customer service and processing. The control plan will be turned over to the department for implementation.			
6	<u>"Low Sterrett Officer Turnaround Process"</u> Decrease the amount it takes to write arrest reports		Dec 2022 - June 2023	Streamline arrest reporting to minimize cycle time while maintaining effectiveness and accuracy.	144 and 228	TBD
			Status Update: Established three highest volume arrest types accounting for more than 50 percent of the arrests made are: Warrants Only (1,774), Assault Family Violence (1,460), DWI (697) and corresponding baseline data. Average arrest takes 144 minutes to complete and 228 minutes when accounting multiple officers involved in an average arrest. The Executive report of the Improvement phase is complete. The team is finalizing the action plan.			
7	<u>Water/Wastewater Permit Process</u> Reduce cycle time of Water/Wastewater Permit Application Process to decrease overall building permit lead time (DEV/DWU)		Nov 2021 - March 2022	Permit Application Cycle Time (1 day)	45 days	1 day
			Status Update: Complete and continuing to track progress. DEV and BMS are working to create/document training processes to ensure project results are maintained. This process improvement will be reported until training documents are complete. Training documents will be complete and tested in April with formal executive review to occur in early June.			



Memorandum



CITY OF DALLAS

DATE June 9, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Technology Accountability Report – May 2023**

Please find attached the Technology Accountability Report (TAR) based on information through May 31, 2023. The TAR is a progress report reflecting the performance and operational status of the city in purchasing, implementing, operating, and securing technology to achieve the city's priorities and service objectives.

This report contains information regarding the Ransomware attack launched against the City on May 3, 2023. As there is still an ongoing investigation into this event, only information which can be released publicly is included in this report. Upon completion of the investigation, an After-Action Report (AAR) will be completed to document lessons learned and establish a Plan of Actions and Milestones (POAM) to address findings from the review of the event. A future TAR report will provide information from the AAR and POAM.

If you have any questions, please contact William (Bill) Zielinski, Chief Information Officer and Director of Information & Technology Services.

A handwritten signature in blue ink that reads "Jack Ireland".

Jack Ireland
Chief Financial Officer

c: TC Broadnax, City Manager
Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Billerae Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizzor Tolbert, Deputy City Manager
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Dr. Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

Technology Accountability Report (TAR)



City of Dallas

As of May 31, 2023

Prepared by Information & Technology Services

**1500 Marilla Street, 4DS
Dallas, TX 75201**

214-671-9868

Executive Summary

In May 2023 a major ransomware attack was launched against the City of Dallas, significantly impacting service operations that rely upon technology. This TAR report provides preliminary information regarding the attack and its impacts. As of May 31, 2023, the City continues its recovery operations to fully restore services to a pre-attack level. As there is still an ongoing criminal investigation into this event, only information which can be released publicly is included in this report. Upon completion of the investigation, an After-Action Report (AAR) will be completed to document lessons learned and establish a Plan of Actions and Milestones (POAM) to address findings from the review of the event. A future TAR report will provide information from the AAR and POAM.

The highlights of the May 2023 Technology Accountability Report (TAR) include:

- Section 1: IT Programs & Projects – During May 2023, 7 major projects were completed:
 - The **Code Case Management System Phase 2 for Boarding Homes** project provided functionality to support service requests and other functions related to boarding homes. The application was completed using the City’s Salesforce platform. The project will be removed from the active project list for the June 2023 TAR. (Project #4 on Major Projects List)
 - The **Court Case Management System for Courts & Detention Services (CTS)** project upgraded the current case management system to improve stability and performance and provide additional functionality to support business functions. The project was implemented on May 26th and the team is working to resolve remaining issues. The project will be removed from the active project list for the June 2023 TAR pending final system acceptance. (Project #11 on Major Projects List)
 - The **DPD Auto Pound** project provides a cloud-based public portal to allow residents to pay fines and fees online to the auto pound to recover their vehicles. The project will be removed from the active project list for the June 2023 TAR. (Project #26 on Major Projects List)

As of 5/31/23

- The **DPD Early Warning System** project provides a data-driven, decision-making support application to assist in the identification of personnel-related training and support needs. The project will be removed from the active project list for the June 2023 TAR. (Project #34 on Major Projects List)
 - The **IT Infrastructure for New Parks and Recreation Sites, Phase II** project provided IT equipment, network and other services for new Parks and Rec sites. The project will be removed from the active project list for the June 2023 TAR. (Project #56 on Major Projects List)
 - The **IT Infrastructure for the Bachman Aquatics Center** project provided IT equipment, network and other services for the Bachman Aquatics Center. The project has been removed from the active project list for this month. (Project #57 on Major Projects List)
 - The **Boards & Commissions Management Solution** project provides a solution to assist with the City Council's Boards and Commissions appointment process. The project will be removed from the active project list for the June 2023 TAR. (Project #61 on Major Projects List)
-
- Section 2: IT Operations – The information in the IT Operations portion of the May 2023 TAR does not incorporate the full impact of the May ransomware attack. Additionally, due to the earlier-than-normal publication of the May 2023 TAR, certain information was not yet available at its publication.

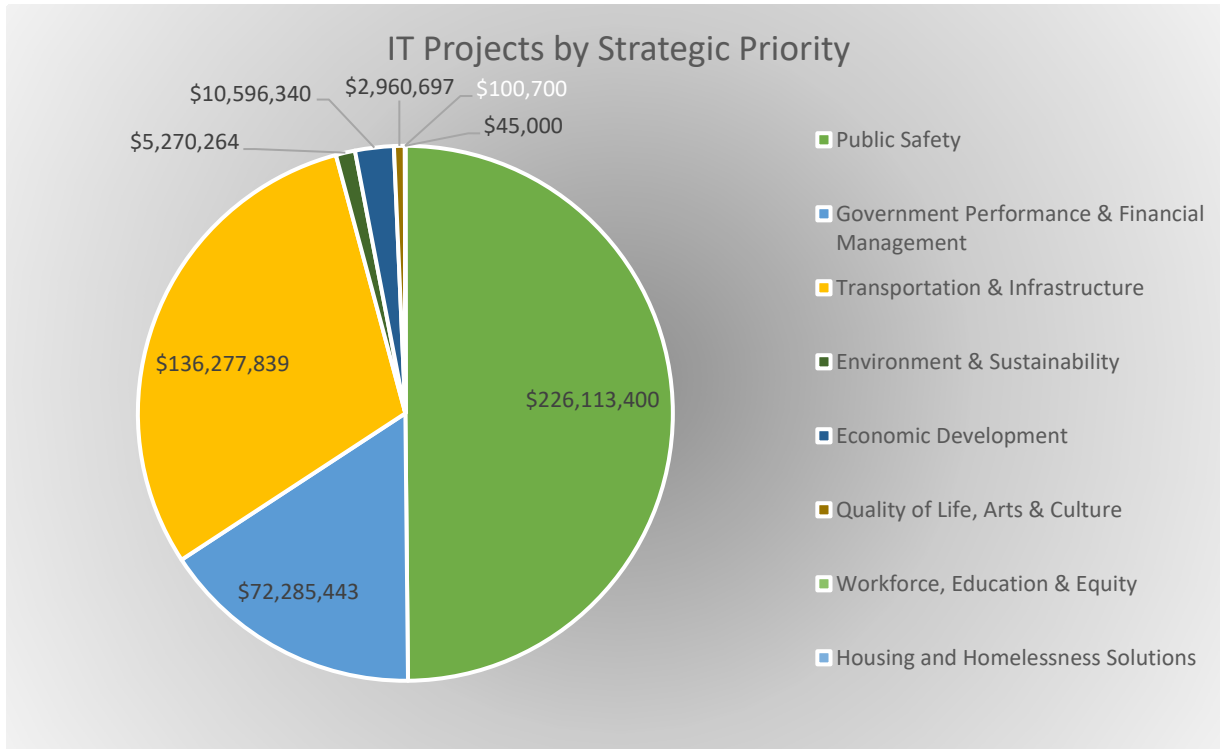
 - Section 4: Cybersecurity Programs – A section summarizing the May ransomware attack and its impact has been added.

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Section 1: IT Programs & Projects

A. Project Pipeline

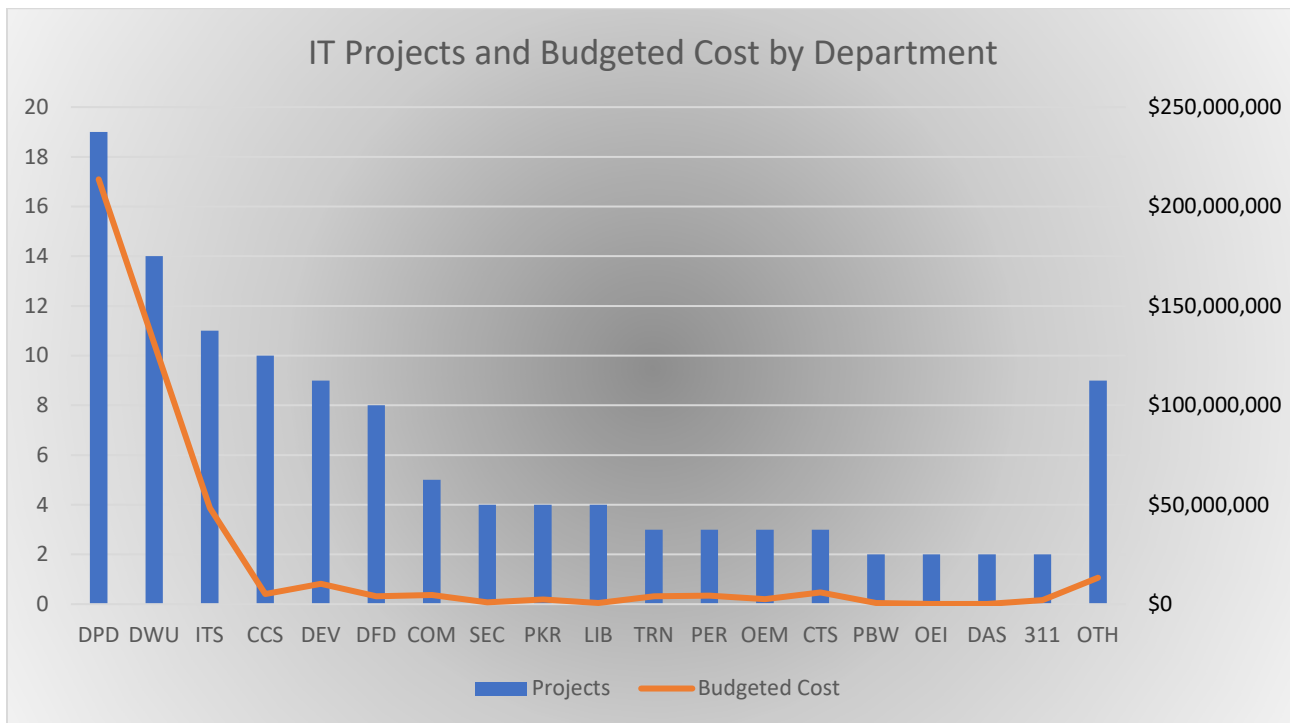
1. IT Projects by Strategic Priority



NOTES:

1. As of 05/31/2023, ITS has 117 approved IT projects in the pipeline.
2. The total budgeted costs for the 117 projects are \$453,767,683.
3. Project pipeline includes at least one project aligned to every one of the identified 8 strategic priorities.
4. The highest number of active IT projects are aligned to the Public Safety Strategic Priority with a total of 33 projects at a total budgeted cost of \$226.1M, followed by Government Performance & Financial Management with a total of 29 projects at a total budgeted cost of \$72.3M, Transportation & Infrastructure with a total of 20 projects at a total budgeted cost of \$136M, and Environment & Sustainability with 13 projects at a total budgeted cost of \$5M.

2. IT Projects and Budgeted Cost by City Department





NOTES:




1. 28 City Departments are represented across the 117 approved IT projects in the pipeline.
2. Dallas Police Department has 19 active projects at a total budgeted cost of \$213.6 million, followed by Dallas Water Utilities with 14 active projects at a total budgeted cost of \$131.1 million, Information & Technology Services with 11 projects at a total budgeted cost of \$48.3M, Code Compliance with 10 projects at a total budgeted cost of \$5.1M, and Development Services with 9 active projects at a total budgeted cost of \$10.2M.
3. 9 Departments have 1 active project each, making up the Other (OTH) group in figure 2 above.

B. Major Project Status





****LEGEND:**

- **Cancelled:** The project has not finished, and work on the project will not continue.
- **Completed:** Work on the project has finished, and all deliverables/tasks have been completed.
- **Delayed:** The project is still active, but we have passed the initial estimated completion date.
- **In Process:** The project is currently being worked on by the project team.
- **On Hold:** The project has not finished, and work on the project has been suspended.
- **Ongoing:** The project consists of multiple phases or is an operational project. Some portions have been completed, but the project has not fully reached fruition.

-  : Addresses technical debt
-  : PCI project

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
1.	Enterprise Contact Center (ECC) Solution	The Enterprise Contact Center application within the City of Dallas is a secure, reliable, and scalable call platform to meet the high call volumes and growth to meet the needs of city residents. The ECC includes Natural Language Processing (NLP), Knowledge Base, Workforce Management, Interactive Voice Response (IVR), Courtesy Call Back, and other core call center capabilities to support multiple departments across the city. (\$2,134,245)	GPFM	311	Sep-23	In Process	
2.	Ethics Point Salesforce Integration	The purpose of this system is to promote and support ethical financial compliance. (\$63,164)	GPFM	ATT	Dec-23	In Process	
3.	Core Financial System Upgrade	The CG Advantage 3 system is utilized by all departments within the City for processing and recording of all budget, procurement and financial accounting transactions and interfaces with many enterprise business applications. This major upgrade will move the City's core financial system to a cloud-based solution providing advanced capabilities and incorporating modern technologies such as robotic process automation (RPA) and machine learning (ML) to improve the quality and speed of financial transactions. (\$11,823,168)	GPFM	CCO	Dec-24	In Process	
4.	Code Case Management System Phase 2 (Boarding Homes)	CCMS Phase 2 provides Code Compliance Services (CCS) with an application to support all operational, mobility, integration with 311 CRM/SAN/CTS, and other supporting departments, in managing service requests from city residents. (\$344,858)	Environment & Sustain	CCS	Oct-20	Completed	



As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
5.	Asset Management System	The Code Compliance office is seeking an asset management system to manage a number of different of assets to include Ballistic vests, uniform items (pants, belts, reflective vests, shirts, jackets) that they issue officers, and other equipment deployed to their staff to perform their duties. This effort gathers requirements to conduct market research and identify potential solutions to meet the business need. (\$76,000)	Environment & Sustain	CCS	TBD	Delayed	
6.	Consumer Protection online Salesforce Application/ permitting system	This system will allow department to implement online permit process for seven applications (wood vendor, motor vehicle repairs, Credit access, electronic repairs, home repair, scrap tire). Will Allow business owners to access, complete, submit, and track their business permit applications online. (\$318,050)	Environment & Sustain	CCS	Jul-23	In Process	
7.	Envision Connect Replacement Project	This project will replace the current Restaurant Inspection System - Envision Connect. Envision Connect is at the end of life for support. The vendor is requesting to move to their newer application for restaurant inspections. (\$482,611)	Environment & Sustain	CCS	Aug-23	In Process	
8.	Body Worn Camera's for Code Personnel	Code Compliance is implementing body-worn cameras to enhance citizen interactions, officer safety, and provide investigatory evidence for field inspections. The department has completed a pilot with limited staff and will move forward with a phased rollout. (TBD)	Environment & Sustain	CCS	Feb-24	In Process	
9.	Remote Video Streaming	COM is currently exploring acquiring equipment that would allow live video and audio to be streamed from offsite locations to our control room. This is a frequently requested service by various departments and Council offices and aligns with COM's mission. (\$192,166)	GPFM	COM	TBD	In Process	
10.	Closed Captioning System for City Council Meetings	Closed Captioning on the live webstream/cable channel of City Council meetings will help meet ADA compliance and our Equity and Inclusion goals. (\$504,612)	GPFM	COM	Jun-23	In Process	
11.	Court Case Management System: On Prem Upgrades	CCSM upgrades that was going to be done with the Cloud hosted solution is still required. (\$259,016)	Public Safety	CTS	Dec-23	In Process	
12.	RFCSP for Court Case Management System	The current Court Case Management System (Tyler Technologies) contract will expire June 2024. CTS wishes to conduct market research and conduct a competitive procurement to ensure the best solution is selected to upgrade and improve court case management. (\$4,371,720)	Public Safety	CTS	TBD	In Process	
13.	DAS Inventory Management Tool	Dallas Animal Services manages a large inventory of drugs, supplies and business equipment needed to perform their functions. Currently inventory management is done through a legacy system database (animal software) or on spreadsheets, but are inadequate to provide appropriate controls and functionality. (\$14,062)	Environment & Sustain	DAS	TBD	Delayed	


As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
14.	iNovah Upgrade	This project upgrades existing software to most recent version and provides new hardware for iNovah, the Point of Sale/cashiering system for Sustainable Development. (\$484,350)	ECO	DEV	Oct-23	In Process	
15.	Expand OnBase to the entire SDC Department	The OnBase content management system was originally implemented only for the Building Inspection division within the Development Services Department (DEV). Purpose of this project is to implement the content management system to all divisions within DEV. (\$180,712)	ECO	DEV	Oct-23	On Hold	
16.	Development Services Training Simulator	The building permitting and inspection process involves a number of different components operating independently on separate software platforms. The purpose of this project is to develop a training simulator that allows for cross-collaboration across city divisions to improve quality and efficiency of processes. (\$50,000)	ECO	DEV	Oct-23	On Hold	
17.	Customer Queuing software	Customers currently walking into the permit center need to be able to "sign in" and set appointments remotely. DEV needs to be able to offer this service to their customers to better track the data associated with their customers' experiences; volume, wait times, types of service...etc. This project will identify, procure, and implement a customer queue management solution for Development Services. (\$60,000)	ECO	DEV	Jul-23	In Process	
18.	Land Management System_POSSE replacement project	The city's current permitting system has reached end of life, cannot interact with the new geospatial technology standards, and is difficult to change to support new business requirements, and workflows. This project will deploy a new system to replace the existing system and to add efficiencies in the permitting process. (\$9,746,780)	ECO	DEV	Sep-25	In Process	
19.	Telestaff	Telestaff automated scheduling and staffing system for City of Dallas Public Safety 24-hr employees' integration with Workday Payroll System. (\$731,238)	Public Safety	DFD	Sep-22	On Hold	
20.	Smart Device/Technology Behavioral Health App for DFR members	This project will provide a Peer Support Contact App for Dallas Fire-Rescue (DFR) personnel. At Dallas Fire-Rescue (DFR), the City is promoting whole-person wellness. This new application will supplement existing mental health support services available to the City's DFR members. (\$170,000)	Public Safety	DFD	TBD	On Hold	
21.	Unmanned Aerial Systems (Drones)	Unmanned Aerial Systems (UAS) may be used during crucial emergency response occurrences., giving real-time video to improve situational awareness, officer safety, and thermal assessment. They are useful in a variety of special operations, including Haz-Mat, search and rescue, water rescue, and wildland fires, allowing Incident Command and Executive Staff to perform airborne surveys of an incident. (\$111,400)	Public Safety	DFD	Sep-23	In Process	



As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
22.	IT Infrastructures For New Fire Stations 19, 21, 36, 41, 46, 58 & 59	Total of 8 new and rebuild Dallas Fire Stations are being constructed in scope Sta. 46, 36, 59, 41 Temp, 41 Replacement, 19, 58 and 21 FS/AVI Center. All new IT infrastructures including cabling, network, workstations, printers, radio Alerting system equipment, etc., will be activated in line with facility openings. (\$131,688)	Public Safety	DFD	Oct-23	In Process	
23.	Station Alerting System	Dallas Fire Rescue dispatches resources from 58 fire stations strategically deployed throughout the City. To avoid response delays, DFR relies on a station Alerting System that integrates with our Computer Aided Dispatch (CAD) system to advise firefighter/paramedics of assistance calls. The current station alerting system is end of life, difficult to maintain, and lacks the full range of functionality more modern solutions provide. This project will conduct market research into, procure, and implement a new, modern station alerting system for Dallas Fire Rescue. (\$1,860,000)	Public Safety	DFD	Sep-24	In Process	
24.	Mobile Surveillance Platform Vehicles (Formerly known as Bait Car)	The Dallas Police Department ("DPD") currently operates a fleet of 25 Mobile Surveillance Platform vehicles. These vehicles are deployed throughout the City and serve as "bait cars". These vehicles are outfitted with covert cameras, microphones, GPS, and other capabilities. (\$700,000)	Public Safety	DPD	TBD	On Hold	
25.	County CAD Collaboration	Upgrade and expand the city's Computer-Aided Dispatch (CAD), extending it to the County to improve collaborate on emergency 911 call center responses. This project is also required to fully implement the upgrade of the 911 call center's telecommunications infrastructure. (\$0)	Public Safety	DPD	Nov-23	In Process	
26.	DPD - Auto Pound	This project provides a public portal to allow for citizens to pay fines and fees online to the auto pound in order to recover their vehicle. The information from the payment system allows for better management of the DPD Auto Pound. (\$311,006)	Public Safety	DPD	Feb-23	Completed	
27.	WEB-RMS	This project will migrate DPD's current law enforcement Records Management System (RMS) case management system from the current onsite solution to an upgraded Web-based system. The upgraded RMS will give the department needed functionality that is not available to the department currently in the on-premise solution. Current limitations require process workarounds creating potential errors and inefficiencies which will be resolved with the upgrade. (\$1,010,000)	Public Safety	DPD	TBD	In Process	
28.	Real Time Crime Center (RTCC) Video Integration (Previously Starlight)	To provide an analytics-driven video monitoring platform, capable of alerting the Dallas Police Department's Real Time Crime Center (RTCC) of criminal behavioral indicators and activity occurring at local businesses. (\$747,052)	Public Safety	DPD	11-23	In Process	
29.	Ricoh-Fortis Document Management System Replacement	The DPD Fortis document management system is at end of life and no longer supported. This project will replace and upgrade the DPD document management system. (\$217,633)	Public Safety	DPD	10-23	In Process	

As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
30.	COBWEBS	This project will implement social media investigative software for the Police Department (DPD). This software will provide an efficient tool for investigating social media post from potential suspects to aid in investigations. (\$93,353)	Public Safety	DPD	Apr-23	In Process	
31.	P25 Compliant Radio Project	The city's current public safety radio network is 40 years old and not compliant with new standards (P25) for these networks. This project installs all-new infrastructure for a fully P25 compliant radio communications system that will be used by multiple departments within the City and County of Dallas. This system is intended and designed to host external governmental agencies throughout the region. (\$54,898,873)	Public Safety	DPD	Jun-23	In Process	
32.	Axon Air (Drones)	UAS capture vital information that officers can use to resolve very dangerous situations with in the best possible way. The information can be sent, in real-time, to officers in the field. Also, the data gathered from UAS can be key in an investigation for locating suspects who are wanted for a crime. For example, murder suspect barricades himself in a residence, the UAS will be able to be sent in to let the officers in the field know if there are innocent citizens in danger or if the officers have time to deescalate and talk the suspect out. UAS technologies are used by departments and agencies across the nation. Agencies that use UAS technology have seen great benefits from the information gathered in real time situations. Combining this technology with Axon Air will provide the real time intelligence and evidentiary needs to create the holistic solution. (\$20,160)	Public Safety	DPD	Jul-23	In Process	
33.	Non-City Business Live Surveillance (Fusus)	The Fūsus product suite will provide a video and data collaboration platform to expedite intelligence gathering and efficiency of response to situations as they unfold throughout the community. Further, providing a tool for identifying the location of cameras in proximity that may provide valuable information to aid in the response and/or subsequent investigation. (\$478,589)	Public Safety	DPD	Sep-23	In Process	
34.	Early Warning System	This project provides the Dallas Police Department a data-driven, decision-making support application that helps Police leadership systematically identify officers who are showing signs that they are at risk to citizens or of executing law enforcement objectively. The platform utilizes data from a multitude of sources to assess and score risk and provide information to DPD leadership for potential interventions. (\$302,495)	Public Safety	DPD	Oct-23	Completed	




As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
35.	Surveillance Cameras and Real Time Crime Center	This project will provide a "Real Time Crime Center" capability within Jack Evans police station. It will include 1) building a new command center video room (Real Time Crime Center), 2) building camera installations, 3) video camera software, video storage and surveillance camera installations at intersections, and 4) Trailer camera installations. (\$16,261,454)	Public Safety	DPD	Dec-24	In Process	
36.	In Car Video - Body Worn Camera - Interview Room	There is a Federal Requirement to video record public safety stops. In car systems involve video in patrol cars. Body Worn Cameras involve wearable video cameras systems for officers. Interview Rooms involves replacement of video equipment in Public Safety interview rooms. (\$134,756,801)	Public Safety	DPD	Dec-24	In Process	
37.	Use of Force - Police Strategies LLC	This project will provide a data analytics platform which produces analytic dashboards which provides comparative analyses by extracting data from incident reports & officer narratives, analyzes the data using established algorithms, and produces written summary reports used by DPD leadership in focusing resources. (\$1,383,800)	Public Safety	DPD	Jul-26	Ongoing	
38.	Unsupported Software Remediation	Identify Servers running unsupported Software, DBs running unsupported versions of software, and Applications that will require modifications to bring up to supported software levels. Develop a plan to upgrade, in a sequenced fashion. (\$0)	GPFM	ITS	Dec-20	Ongoing	
39.	Apptio IT Financial Transparency SaaS	This project is for a cloud-based solution for the Department of Information and Technology Services (ITS) to gain detailed insight into information technology (IT) expenses, cloud infrastructure / software usage and other IT related costs. (\$1,353,866)	GPFM	ITS	Mar-23	In Process	
40.	Visualization Engineering Services	Purchase of Visualization Engineering services will provide an authoritative visualization of our Current State and Future States - an effort critical to information data center improvements. The outputs of this engagement will be crucial to the success of planned improvements to Application Portfolio Management in addition to the stated necessity in regard to data center improvements. (\$685,972)	GPFM	ITS	Apr-23	In Process	
41.	ServiceNow Phase 2	ServiceNow Phase 2 comprises 4 major tasks or subprojects - "IT Software and Hardware Asset Management", "ServiceNow Stabilization and Workflow Improvement", "ServiceNow Fedramp Cloud Migration", and "ServiceNow Version Upgrade to San Diego Q1 2022". (\$1,305,890)	GPFM	ITS	Jun-23	In Process	
42.	Relocate Development Services to New Facility	In September 2022, the City of Dallas purchased a new facility at 7800 N. Stemmons Freeway which will serve as the offices and storefront for the Development Services Department (DEV). This project will provide all new IT infrastructure including cabling, network, workstations, printers, radio equipment, etc. in line with the facility opening. (\$5,000,000)	GPFM	ITS	Nov-23	In Process	

As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
43.	Network Unified Communications Upgrade	The City's current collaboration suite is at end of life and requires an update to maintain functionality and reduce risk. This project will upgrade the Unified Communications Management (UCM) to the latest version available. (\$618,180)	GPFM	ITS	Dec-23	In Process	
44.	Data Center Improvement Program	This program provides a comprehensive review, assessment, and cleanup of the City Hall Data Center and all other locations which hold primary and ancillary equipment used for IT operations in the City. (\$10,700,000)	GPFM	ITS	Apr-24	Ongoing	
45.	IT Project and Portfolio Management Tool	This project will implement a new Project and Portfolio Platform (PPM) tool suite to provide a centralized and automated project management portfolio, assist with project intake, and improve the tracking and management of IT projects. (\$300,134)	GPFM	ITS	Aug-24	In Process	
46.	Digital Equity Infrastructure	This project seeks to meet the City's vision of ensuring that all Dallas households will have high-speed, reliable internet and access to devices in their homes by seeking commercial telecommunication service providers to develop and implement digital equity infrastructure which addresses established gaps in targeted communities. (\$40,000,000)	GPFM	ITS	Mar-25	In Process	
47.	Enterprise Capital Project Management System (ECPMS) Phase 2	Phase 2 Implementation of the Enterprise Capital Project Management System (ECPMS), IBM Tririga, to support the DWU Capital Projects division. Also, includes the delivery of reporting enhancements and efficiencies to the Phase 1 implementation. (\$2,169,090)	Transport & Infra	DWU	Dec-22	In Process	
48.	Enterprise Work Order and Asset Management (EWAMS) Phase 2	Implementation of an Enterprise Work Order and Asset Management System (EWAMS), that can be utilized as the standard for the City of Dallas. The Phase 2 effort of this Enterprise platform implementation will manage Work Orders and Maintenance. (\$4,901,864)	Transport & Infra	DWU	Sep-23	In Process	
49.	LIMS Acquisition and Implementation Phase 3	DWU is implementing a Laboratory Information Management System (LIMS) for one Analytical Lab, five treatment plants, the Water Quality Division and the Watershed-Reservoir Division to increase regulatory compliance, productivity, efficiency and effectiveness. (TBD)	Transport & Infra	DWU	May-24	In Process	
50.	Enterprise Work Order and Asset Management (EWAMS) Phase 3	This professional service contract allows for continuous consultant services for the expansion of the Enterprise Work Order and Asset Management System (EWAMS). Phase 3 will oversee the implementation of Dallas Water Utilities (DWU) Meter Services division. (\$12,989,751)	Transport & Infra	DWU	May-28	In Process	
51.	Infrastructure Upgrade of Dallas LIB system (formerly called E-Rate)	This project will refresh existing, and add new components, to LIB Network Infrastructure. The upgraded infrastructure will dramatically improve the delivery of digital services to LIB patrons. (TBD)	QOL	LIB	Sep-23	In Process	

As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
52.	Library Website update	The library's website needs to be updated to meet the current and future needs of the library including being able to support additional online content and online programs and education. (TBD)	QOL	LIB	Dec-23	In Process	
53.	Neighborly Expansion - Fair Housing	The purpose of the software is to complete the Fair Housing assessment of housing projects. This ensures we affirmatively further fair housing in the City as required by the Fair Housing Act and HUD. (\$25,700)	WEE	OEI	Mar-23	Delayed	
54.	Stormwater Compliance Information Management System	OEQ staff currently manage mission-critical and legally sensitive environmental management consent decree (EMCD) /permit-required tasks through a 20-year-old "homemade" information system built on MS Access 2002 and InfoPath. This project will procure and implement a new, modern system which provides timely information through dashboards and reports. (\$49,900)	Environment & Sustain	OEQ	Mar-23	In Process	
55.	Implement Workday Prism	The Workday Prism Project will aggregate historical data from the City's prior payroll system and make it available with new payroll data in Workday. (\$68,995)	GPFM	PER	May-22	Delayed	
56.	PKR-IT Infrastructures for New Parks and Recreation Sites Phase 2	This project includes the acquisition and installation of IT infrastructure and services for new PKR facilities. New IT Infrastructures include local and metro network, internet, PCs, printers, security systems, point of sale systems, telephones, etc. (\$670,000)	QOL	PKR	Apr-23	Completed	
57.	PKR Recreational Management System	Dallas Park and Recreation Department is looking for a recreation management system to manage recreation activities and programs of its 43 recreation centers, 107 pavilions, 19 aquatic facilities and over 200 athletic fields. (\$0)	QOL	PKR	Jun-24	In Process	
58.	Payment Vendor (SAP Users - DWU)	This project is to migrate DWU and other user departments of online (Biller Direct) and IVR payments to a new payment platform which provides real-time information for payments and reconciliation. (\$15,000,000)	Transport & Infra	DWU	Dec-23	In Process	
59.	DWU Billing CIS and Customer Portal Replacement	DWU's current CIS system, SAP, will reach its end of life in 2025. DWU must replace SAP by 2025 in order to ensure continuity of our billing. (\$0)	Transport & Infra	DWU	Jul-24	In Process	
60.	Electronic Document Management - EDMS	Project Provides Electronic Document Management and Document Archive System for City Secretary's Office. (\$336,562)	GPFM	SEC	Dec-20	On Hold	
61.	Boards and Commissions Management Solution	The business objective for this project is to assist and upgrade the City Council's Boards and Commission appointment process in 3 key areas: New Boards and Commission Application Portal, Upgraded Boards and Commission Tracking/Reporting Solution. (\$12,675)	GPFM	SEC	Apr-22	Completed	
62.	SEC Records Inventory Management Solution	Replace the current obsolete unsupported FoxPro database with a state-of-the-art software application (preferably SaaS) that provides full functionality for operating a records center. Replacing this application will improve the management of the 70,000+ (\$231,440)	GPFM	SEC	Nov-22	In Process	

As of 5/31/23

#	Project Name	Description	Strategic Priority	Dept.	Estimated Completion Date	Project Status	Value Adds
63.	Build an Ethics Financial Reporting Solution	The purpose of this system is to promote and support ethical financial compliance. (\$15,000)	GPFM	SEC	Feb-23	On Hold	

NOTES

1. Enterprise Contact Center (ECC) Solution. Project is still in process. Anticipate approximately 3 – 6 months' work to implement Single Sign On (multi-factor authentication), for final delivery of the Lab (test portion) of the project, and potential re-evaluation of Salesforce integration.

3. Core Financial System Upgrade. The contract requirements and project timeline have been finalized and the contract action is targeting June 2023 Council agenda.

4. Code Case Management System Phase 2 (Boarding Homes). Project work is complete and this project is moving to closure. This project will be removed from the TAR next month.

5. Asset Management System. Multiple departments have requested an asset/inventory management tool. ITS is consolidating requirements across departments to perform market research to determine whether an option for a city-wide solution can be provided.

9. Remote Video Streaming. Project plan/schedule is being developed. New date will be provided when available.

11. Court Case Management System: On Prem Upgrades. System development was completed on 5/26 and implemented to production. Working through post-implementation issues before the project is ready for closure.

13. DAS Inventory Management Tool. Multiple departments have requested an asset/inventory management tool. ITS is consolidating requirements across departments to perform market research to determine whether an option for a city-wide solution can be provided.

14. iNovah Upgrade. Project is currently in planning stage. Project date will be updated after the planning phase is complete.

16. Development Services Training Simulator. This project is on hold due to competing priorities.

19. Telestaff. Telestaff Scheduling System is operational. Telestaff integration with Workday Payroll system on hold for a fully executed Accenture contract.

20. Smart Device/Technology Behavioral Health App for DFR members. Following initial software selection review, the project requirements are being re-evaluated.

22. IT Infrastructures For New Fire Stations 19, 21, 36, 41, 46, 58 & 59. Project is being implemented in an agile fashion with rolling implementations. Next phase is expected to complete October 2023. No. of Fire Stations complete to date include Sta. 46, 36, 41 Temp, 58, 59 and 19. Two stations remaining 41 Main and FS 21/AVI Center for this project to complete.

As of 5/31/23

- 24. Mobile Surveillance Platform Vehicles (Formerly known as Bait Car).** Awaiting funding to be identified.
- 26. DPD - Auto Pound.** Project work is complete and this project is moving to closure. This project will be removed from the TAR next month.
- 27. WEB-RMS.** This project is still in the procurement process. Purchase request has been submitted. New date will be provided when available.
- 29. Ricoh-Fortis Document Management System Replacement.** This project is in the planning stages. New date will be provided when available.
- 31. P25 Compliant Radio Project.** Effective with August 2022, the new P25 Public Safety Radio system was live, operational, and performing as designed. All City departments have been migrated to the new system as of May 31, 2023. Project closure expected in June 2023.
- 34. Early Warning System.** Project work is complete and this project is moving to closure. This project will be removed from the TAR next month.
- 36. In Car Video - Body Worn Camera - Interview Room.** Budget costs reflect new 10-year contract from Council Resolution 221784 dated Dec 14, 2022.
- 37. Use of Force - Police Strategies LLC.** All initial project tasks have been completed. End date of project is 2026 because CoD will continue to provide data on a quarterly basis until the end of the contract.
- 40. Visualization Engineering Services.** Phase I completed 4/28/2023. Phase II currently in planning stages. Project date will be updated after planning is complete.
- 41. ServiceNow Phase 2.** This project is being implemented in an “Agile” fashion – rolling out in numerous phases. Estimated completion of next phase estimated June 2023.
- 43. Network Unified Communications Upgrade.** Project is being implemented in an agile fashion. Unity Voice Mail portion is now complete. The next phase, “Call Manager” has an estimated completion date December 2023.
- 45. IT Project and Portfolio Management Tool.** Project schedule adjusted in anticipation of Council approval in June 2023.
- 47. Enterprise Capital Project Management System (ECPMS) Phase 2.** PCR pending by Vendor for update requirements/deliverables for linear segments, linear structures and X/Y coordinates, working with DWU GIS to finalize requirements.
- 55. Implement Workday Prism.** Project On Hold awaiting new contract with Accenture for integration support.
- 56. PKR-IT Infrastructures for New Parks and Recreation Sites Phase 2.** Project work is complete and this project is moving to closure. This project will be removed from the TAR next month.
- 60. Electronic Document Management - EDMS.** The EDMS project is part of a group of projects relying on the Hyland Software System, which are being developed serially. We are currently re- validating project budget, scope, and participating department and will then re-work the schedule.

- 61. Boards and Commissions Management Solution.** Project work is complete and this project is moving to closure. This project will be removed from the TAR next month.
- 62. SEC Records Inventory Management Solution.** Requirements have been developed. Awaiting Council approval.
- 63. Build an Ethics Financial Reporting Solution.** Project date will be updated after this project has completed the procurement process.

C. Changes to Major Project Status List

1. Projects Implemented since last report.
 - a. Code Case Management System Phase 2 (Boarding Homes) (#4 on this month's Major Projects List). This project will be removed from the list next month.
 - b. Court Case Management System: On Prem Upgrades (#11 on this month's Major Projects List). This project will be removed from the Major Projects list next month but will continue to be tracked until closure.
 - c. DPD - Auto Pound (#26 on this month's Major Projects List). This project will be removed from the list next month.
 - d. Early Warning System (#34 on this month's Major Projects List). This project will be removed from the list next month.
 - e. PKR-IT Infrastructures for New Parks and Recreation Sites Phase 2 (#56 on this month's Major Projects List). This project will be removed from the list next month.
 - f. IT Infrastructure for Bachman Aquatic Center (#57 on April TAR's Major Projects List). This Center opened May 19, 2023. It has been removed from the TAR.
 - g. Boards and Commissions Management Solution (#61 on this month's Major Projects List). This project will be removed from the list next month.
2. New Projects added to the Major Projects List - None.
3. The May IT Governance Board meeting was held on May 31, 2023. The Governance Board was briefed on ITS efforts to bring more Enterprise solutions to the City of Dallas. There were no new projects added during the month of May 2023.

Section 2: IT Operations

IT Operations provides information and status updates on the IT operations to include outages and incidents impacting city operations. Source data is drawn from the City’s ServiceNow platform which was implemented in April 2021 to better manage incident reporting and resolution and to better track and control requests for IT services. ServiceNow documents incidents and service requests and is used by technicians and departments alike to submit, track, manage, and resolve pending requests and issues.

A. Outage Report

1. Monthly Help Desk Report

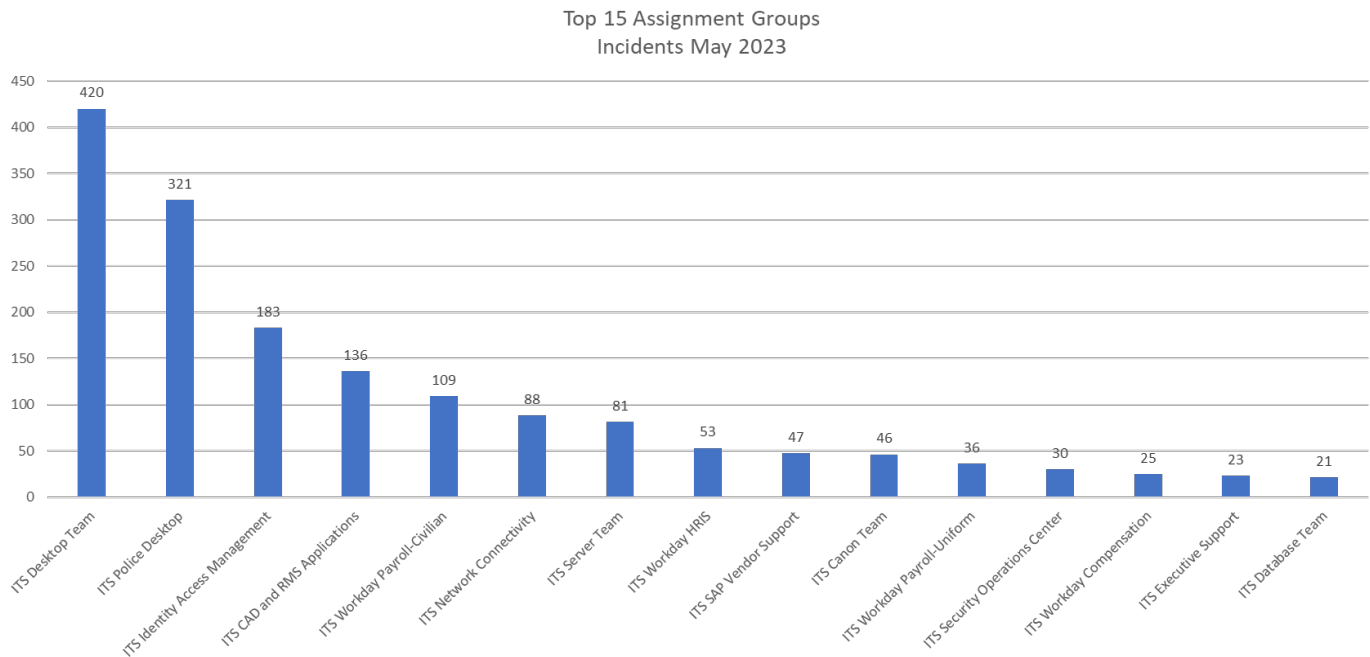
Category	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
Total Calls	7502	7546	8006	7252	7616	7151	7222	9694	6969	8230	7319	11740
Answered	7136	7138	7763	7017	6921	6132	6222	7117	6778	8048	7171	7977
Abandoned	366	408	243	235	695	1019	1000	1084	191	182	148	1398
Abandoned (<10sec)	166	172	115	93	273	408	380	1493	81	81	65	
Abandoned %(<10sec)	2.3	2.4	1.5	1.3	3.9	6	5	8	1	1	1	12

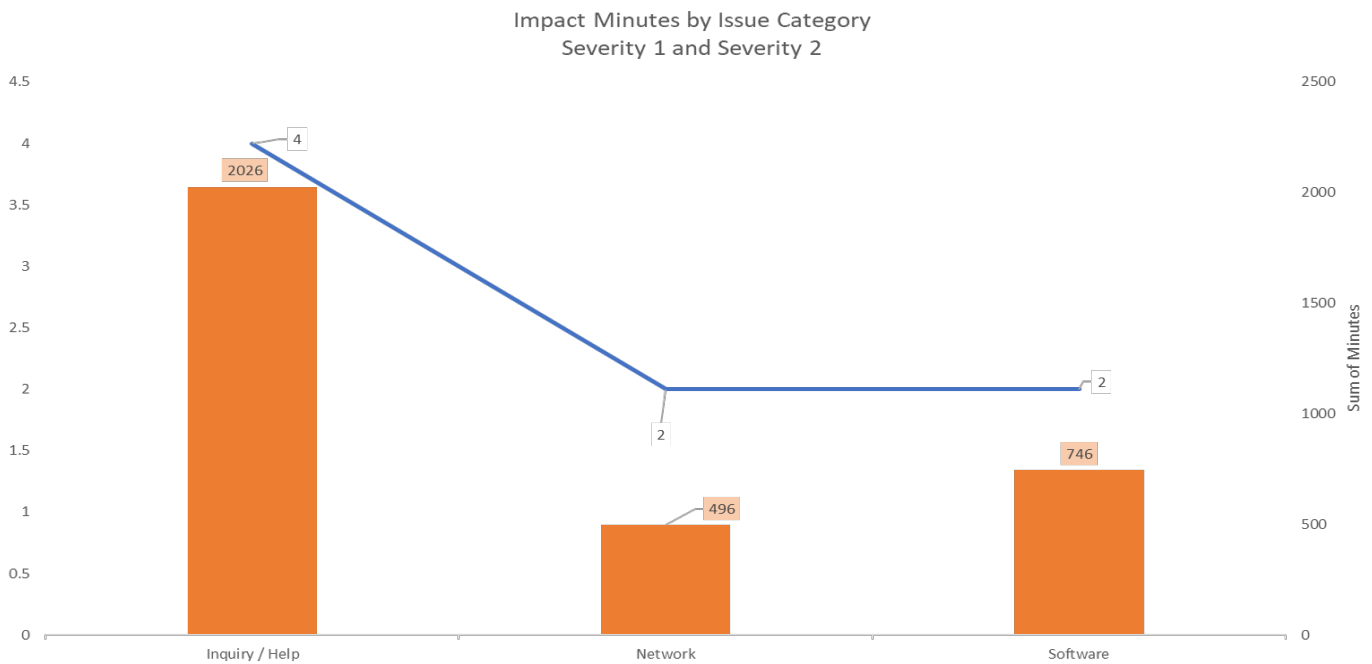
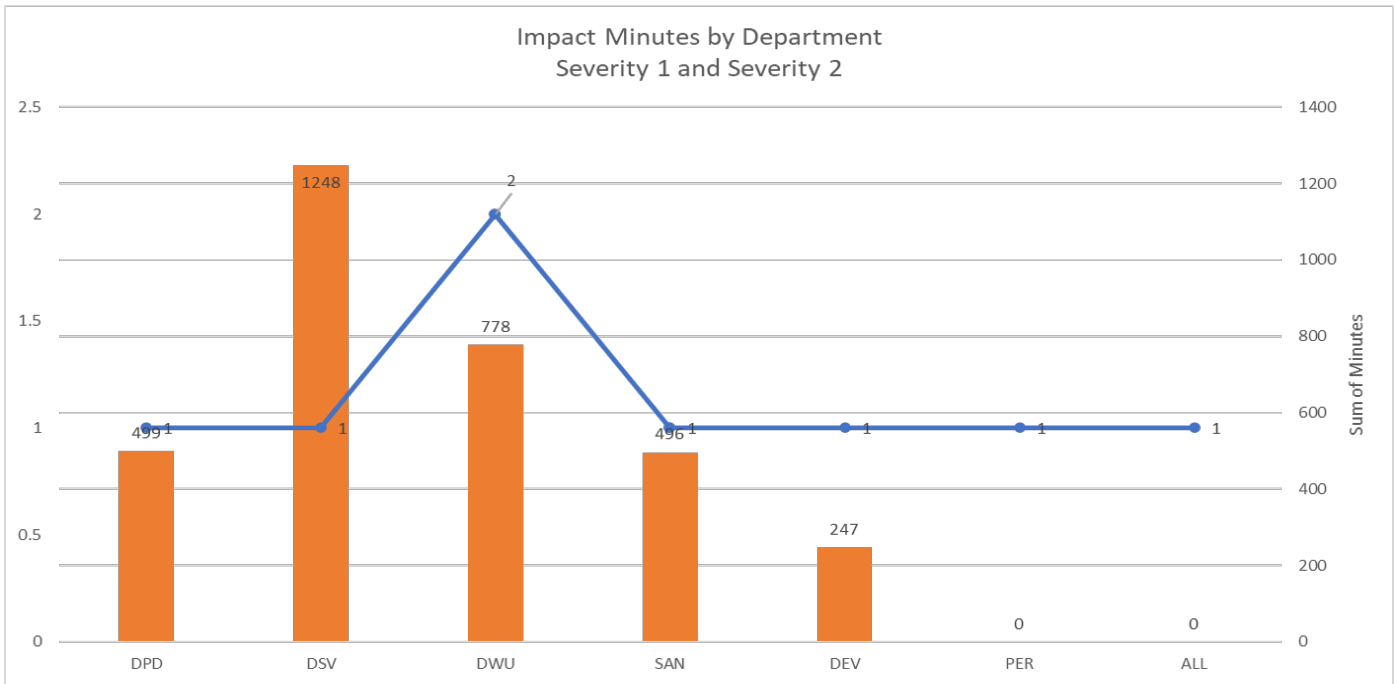
Metric	Metric	Current Month	Trend								
Average Speed to Answer – Voice	Average Speed to Answer - Voice	02:51	* High speed to answer is cause of high volume of calls related to ransomware attack								
Password Related Incidents	Password Related Incidents	56%	<table border="1"> <tr><th>Month</th><th>Value</th></tr> <tr><td>Mar</td><td>59.9%</td></tr> <tr><td>Apr</td><td>58.5%</td></tr> <tr><td>May</td><td>56.3%</td></tr> </table>	Month	Value	Mar	59.9%	Apr	58.5%	May	56.3%
Month	Value										
Mar	59.9%										
Apr	58.5%										
May	56.3%										
First Contact Resolution - Incident	First Contact Resolution - Incident	0.00%	<table border="1"> <tr><th>Month</th><th>Value</th></tr> <tr><td>Mar</td><td>84%</td></tr> <tr><td>Apr</td><td>89%</td></tr> </table>	Month	Value	Mar	84%	Apr	89%		
Month	Value										
Mar	84%										
Apr	89%										
Average Duration – Service Desk	Average Duration - Service Desk	0.3 Days 487 Minutes	<table border="1"> <tr><th>Month</th><th>Value</th></tr> <tr><td>Mar</td><td>626</td></tr> <tr><td>Apr</td><td>989</td></tr> </table>	Month	Value	Mar	626	Apr	989		
Month	Value										
Mar	626										
Apr	989										
Average Duration – Field Services	Average Duration - Field Services	4.7 Days 6788 Minutes	<table border="1"> <tr><th>Month</th><th>Value</th></tr> <tr><td>Mar</td><td>7935</td></tr> <tr><td>Apr</td><td>7875</td></tr> <tr><td>May</td><td>6788</td></tr> </table>	Month	Value	Mar	7935	Apr	7875	May	6788
Month	Value										
Mar	7935										
Apr	7875										
May	6788										
Average Duration - PD Field Services	Average Duration - PD Field Services	3.8 Days 5597 Minutes	<table border="1"> <tr><th>Month</th><th>Value</th></tr> <tr><td>Mar</td><td>9452</td></tr> <tr><td>Apr</td><td>4344</td></tr> <tr><td>May</td><td>5597</td></tr> </table>	Month	Value	Mar	9452	Apr	4344	May	5597
Month	Value										
Mar	9452										
Apr	4344										
May	5597										

NOTES:

1. In May 2023, the IT Helpdesk received 11740 calls for support. This is a ~4450 increase over April which saw over 7319 calls, which was generated by the ransomware attack at the beginning of the month and is significantly higher than the yearly average of ~7700 per month.
2. First Contact Resolution (Incidents) for May was not available at reporting time and will be provided in next month’s report.
3. Field Services (excluding DPD) average service duration of 4.7 days in May is an increase from 3.4 days in April. The increase is primarily related to the Ransomware incident.
4. Field Services for DPD saw a similar increase in average service duration 3.8 days in May from 2.7 days in April.

2. Monthly Incident Report (Break/Fix “My Computer doesn’t work”)





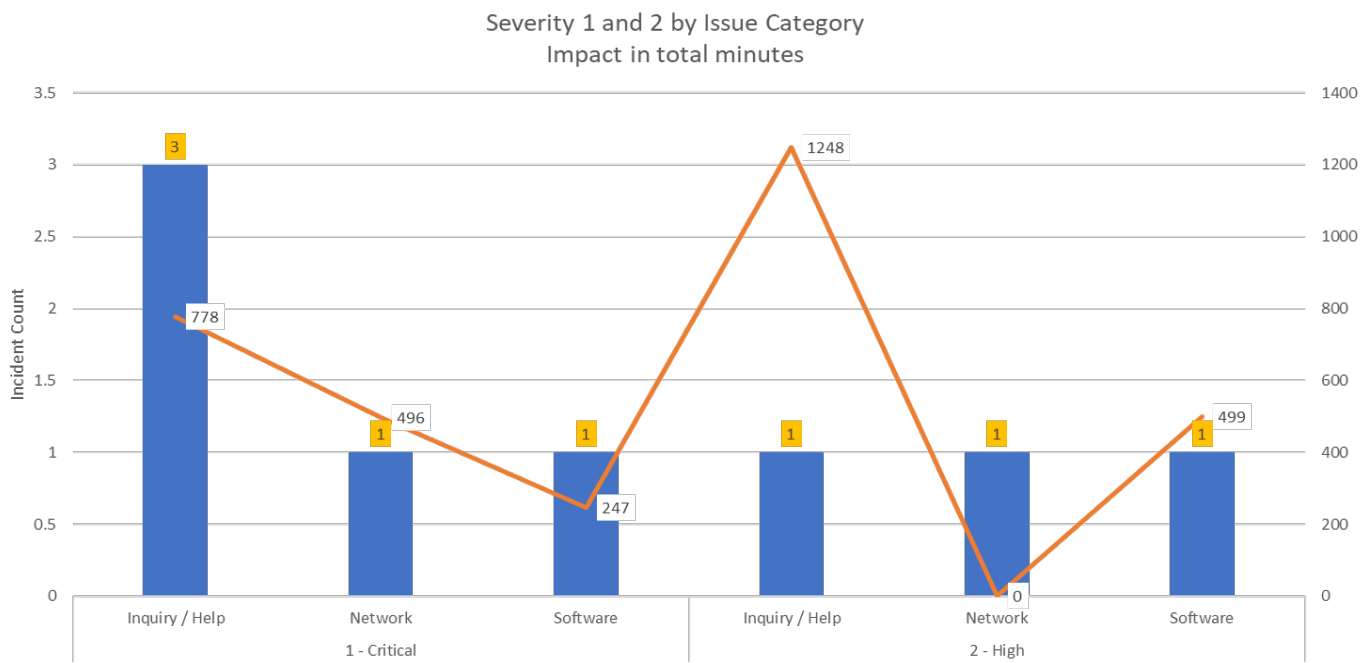
*Statistics for May do not include Ransomware Incident totals, as incident continued into June and will be reported once closed

NOTES:

1. Severity 1 and Severity 2 incidents are the most severe and most likely result in degraded services or outages that impact the ability of City departments to fulfill their missions.
2. This chart tracks the number of reported incidents by department, along with the total number minutes the incident(s) potentially impacted them.

As of 5/31/23

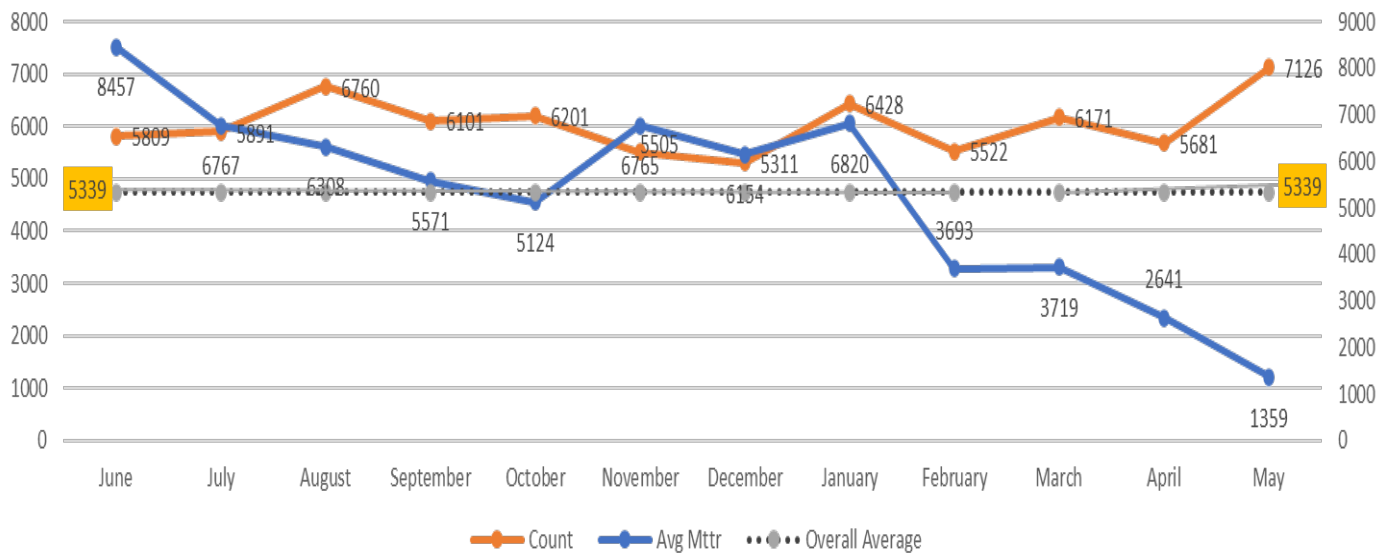
- These data points are extracted from ServiceNow based upon input by city IT technicians. Our analysis reveals that there are incidents which are resolved but have not been timely or appropriately closed out within the ServiceNow platform, resulting in artificially inflated resolution timeframes. ITS is working with IT service delivery managers to improve documented processes to ensure timely updates to ServiceNow in order to accurately reflect the actions for the incident and to provide a more representative experience. As is demonstrated by the reduction in MTRR over the past several months, our efforts in this area are having positive results.



NOTES:

- This chart provides the distribution of incidents and impact minutes over specific services and delineated by Critical and High severity.

Monthly MTTR



NOTES

1. This chart provides the trendline for the average mean time to repair (MTTR), an industry standard for tracking the timeliness of resolution on reported incidents.
2. Due to the ransomware incident, May 2023, MTTR figures will be calculated and reported in the June TAR report. Current data indicates a high number of incidents reported that have not been resolved and thus skewing the data points.
3. Diligence by the technicians to document and resolve tickets in a timely manner is the primary driver of the reduction in MTTR.

*Open incidents may impact May MTTR in June report

3. Monthly Major Outage Report

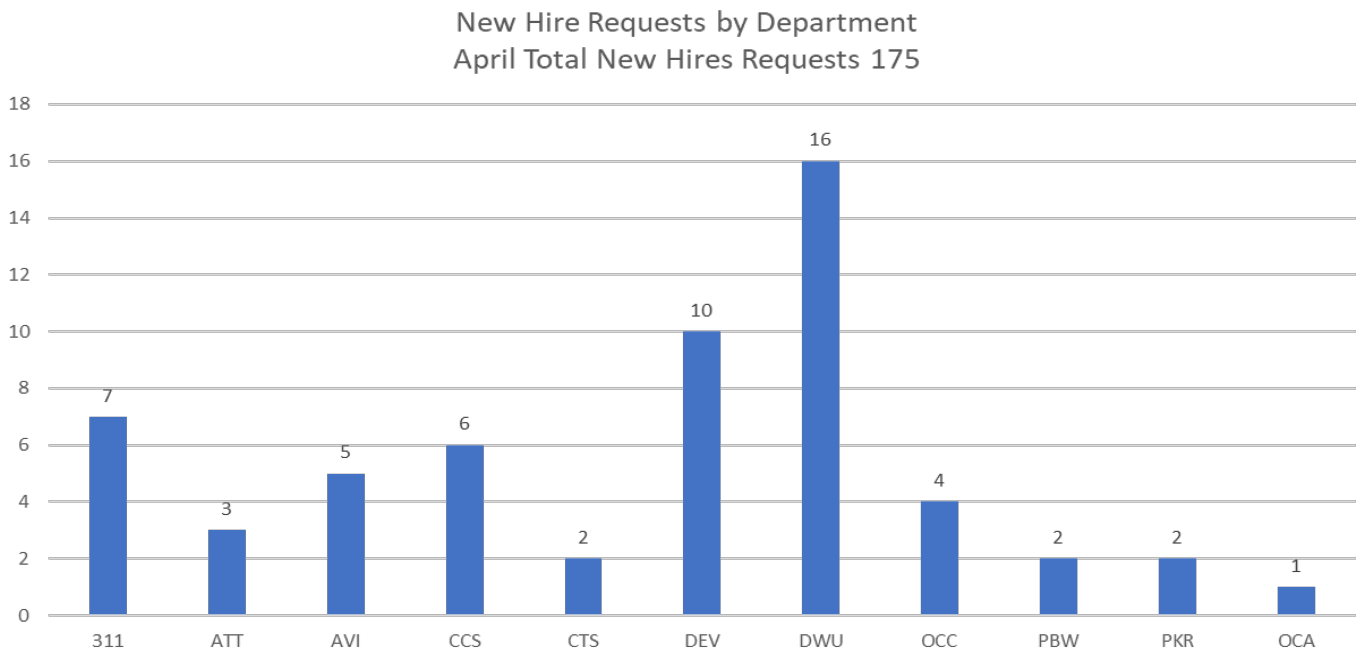
Priority	Description	Department	Primary	Secondary	Hours
1 - Critical	Posse: Posse and Outrider are not working they receive an error message	DEV	Software	Troubleshooting	4.1
1 - Critical	Major Outage: Multiple applications unreachable: Citywide	ALL	Inquiry / Help		#VALUE!
1 - Critical	SAP Basis: Issues with Account Locks, Saving information, Time Out & Slowness	DWU	Inquiry / Help	Escalation/Status	8.9
1 - Critical	Network Network phones are experiencing an outage in entire building. Unable to send outgoing or accept ingoing calls. Entire network is down. 7677 Fair Oaks	SAN	Network	Outage	8.3
1 - Critical	Server apfcs00 itron mobile services needs to be restarted	DWU	Inquiry / Help	How To	4.1
2 - High	CAD: Slowness	DPD	Software	Troubleshooting	8.3
2 - High	Network: FSCTY04 not accessible: 1500 MARILLA See IN0198647	PER	Network	Outage	#VALUE!
2 - High	Courts Phone ringing intermittently Presidio incident ticket INC10134498	DSV	Inquiry / Help	Policy/Procedure	20.8

NOTES

1. Major outages are identified as Severity1 that have significant impact to City services or Department’s ability to perform critical functions and last over 4 hours in duration. As we mature the process this definition will be better scoped around impact and less around duration.
2. Outages with #value are incidents that had over 4 hours of impact, however, are incomplete of details to identify full impact to departments
3. May saw an increase in both average time to repair and total outage time for Major Incidents compared to April. May average MTTR of 544 hours compared to April of 42.1 hours. April total outage 3,268* hours compared to April which had 715 hours
4. May saw 8 Major incidents, 5 critical and 3 high, a decrease of 10 over April of 18, 11 critical and 7 high.
5. NOTE: May 2023 Outage information is severely skewed by the Ransomware attack. Information regarding outage impact caused by the May 3rd Ransomware will be documented in an After-Action Review (AAR) report at a future date and provided as a separate analysis in the TAR.

B. Service Requests (including new employee onboarding)

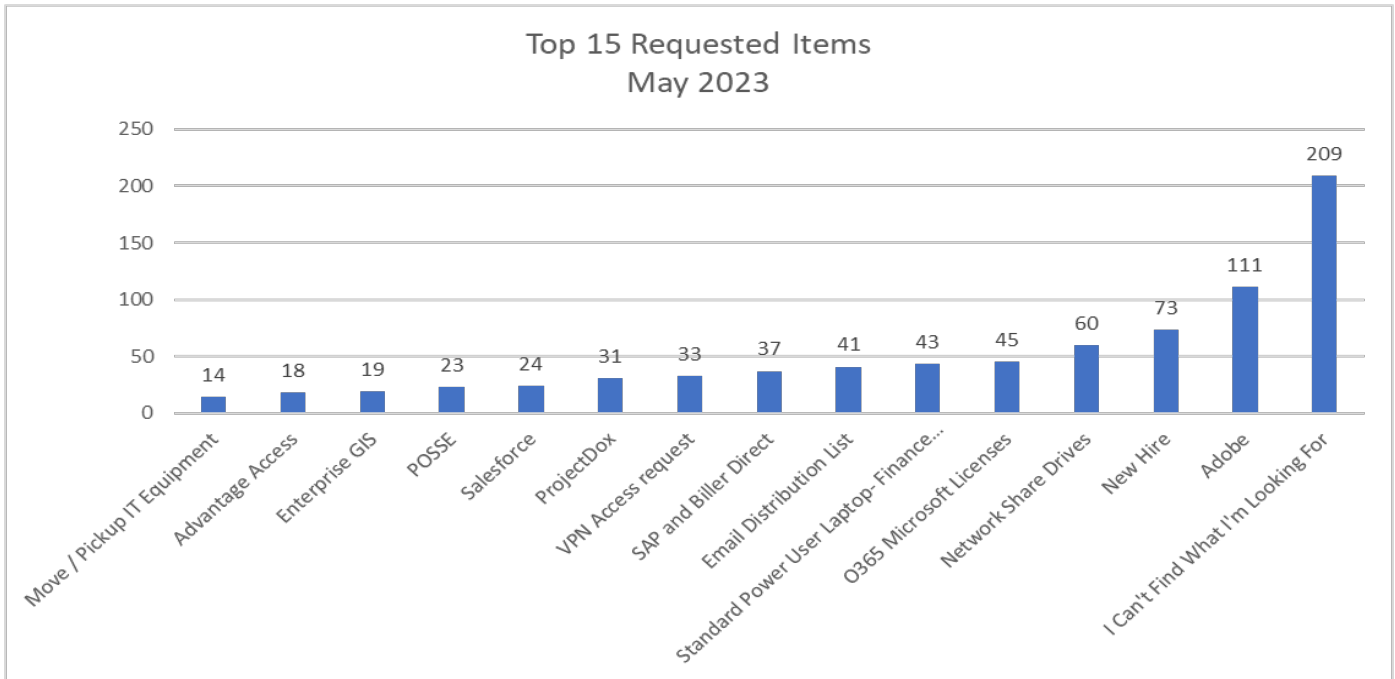
1. New Hire Report



Notes

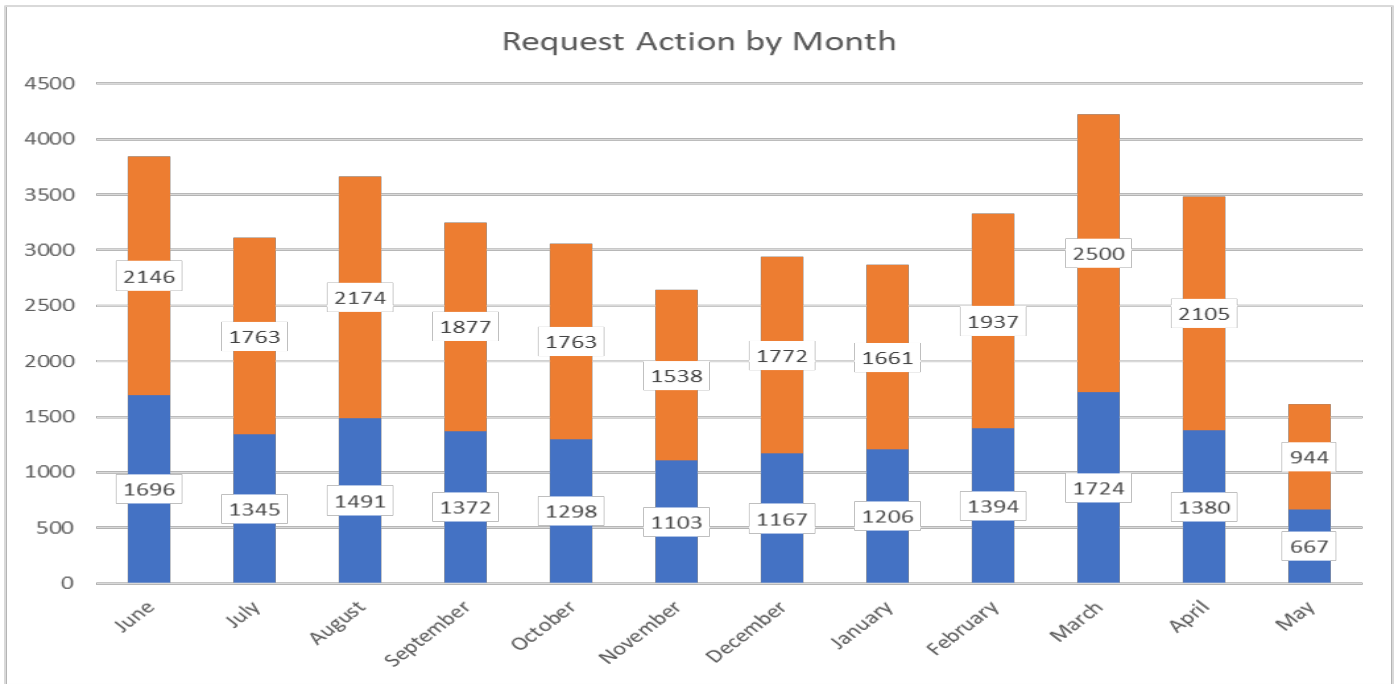
1. In the month of May, a total of 175 requests were opened for new employees.
2. DWU, DEV, and 311 being the top 3 hiring departments. DWU has had 8 consecutive months in the top 3.
3. Blank indicates no department match was available for the requested onboarding at the time the report was generated.

2. Service Request Report (An ask for service – “I need Software Installed”)



Note

1. May Service Request actions totaled 667 a decrease of ~1300 over April which totaled 1942. This report depicts the top 15 Request by type that were selected.
2. “I Can’t Find What I’m Looking For” is a category used when a service catalog item does not exist for what the user is asking.



Note

1. This chart illustrates that 667 Request Tickets, generated 944 Request Actions. Frequently one Request generates multiple actions to be completed by one or more teams to fulfill the ask.

Section 3: IT Budget Execution

IT Budget Execution provides information on the execution of the IT budget, the management of technology procurements, and the management of IT Human Capital. Information in this section is effective through 4/30/2023.

A. Contract/Procurement Management

Upcoming Contracts Requiring Council Approval

Item Approved on May 24 Agenda:

ePlus Technology, Inc – purchasing agreement for acquisition and service maintenance and support of a web application firewall and distributed denials of service protective technologies

- 3-Year agreement
- Contract amount \$514,784
- Adds protective layers to the City's website
- Allows normal website traffic to flow for normal business use

Items on June 14 Agenda:

Incapsulate – service contract for maintenance and support for the Dallas 311 Customer Relationship Management software

- 1-Year agreement
- Contract amount \$424,360
- Delivered on the Salesforce platform

Paymetric – service contract for the continuation of credit card payment processing services managed by Water Utilities Department

- 1-Year agreement
- Contract amount \$160,100
- Includes conversion/transfer of data for the City's transition to a new vendor

As of 5/31/23

Tritech Software Systems – service contract for continued maintenance and support of the existing computer aided dispatch system, disaster recovery synchronization and a routing server

- 1-Year agreement
- Contract amount \$205,382.69
- Includes a routing server and disaster recovery synchronization

Items on June 28 Agenda:

International Business Machines (IBM) – increase the contract to upgrade the City’s data aggregation platform

- Contract amount \$328,394
- The vendor will upgrade the City’s Big Data platform environments to the latest versions
- Bid Data provides a centralized environment for the City to share, analyze, and visualize data collected from various City systems

Open Solicitation

Fire Station Alerting System (BCZ23-00021813) – system to replace Locution

- Advertised and posted in Bonfire on March 30
- Site visits conducted the week of April 24
- Proposals due by July 28

B. Budget Performance & Execution

Fund 0191-9-1-1 System Operations as of April 2023

Expenditure Category	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
Civilian Pay	643,798	643,798	283,967	543,351	(100,447)
Pension	91,413	91,413	43,150	77,228	(14,185)
Health Benefits	54,481	54,481	31,262	54,481	-
Worker's Compensation	1,658	1,658	1,658	1,658	-
Other Personnel Services	14,262	14,262	63,934	67,020	52,758
Total Personnel Services	805,612	805,612	423,971	743,738	(61,874)
Supplies	201,465	201,465	30,951	201,465	-
Contractual Services	13,205,665	13,205,665	7,152,728	13,064,302	(141,363)
Capital Outlay	-	-	-	-	-
Reimbursements	-	-	-	-	-
Total Expenditures	14,212,742	14,212,742	7,607,649	14,009,506	(203,236)

Fund 0197 - Communication Services (Radio Network) as of April 2023

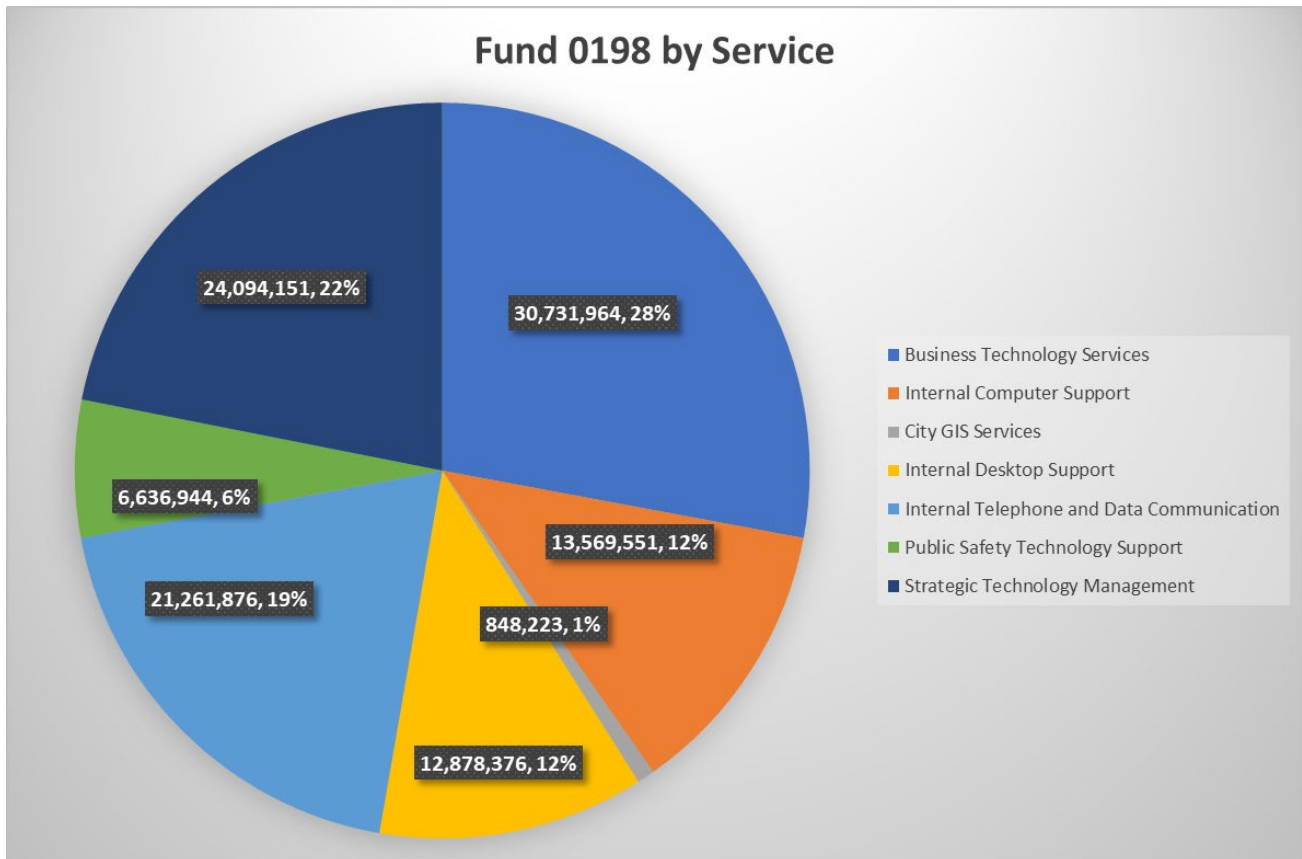
Expenditure Category	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
Civilian Pay	1,995,477	1,995,477	962,447	1,801,340	(194,137)
Overtime Pay	51,320	51,320	120,524	128,302	76,982
Pension	282,080	282,080	154,475	264,608	(17,472)
Health Benefits	234,423	234,423	153,872	234,423	-
Worker's Compensation	7,197	7,197	7,197	7,197	-
Other Personnel Services	33,819	33,819	26,893	43,889	10,070
Total Personnel Services	2,604,316	2,604,316	1,425,407	2,479,759	(124,557)
Supplies	1,156,482	1,156,482	391,733	630,348	(526,134)
Contractual Services	13,106,759	13,106,759	3,989,476	13,672,990	566,231
Capital Outlay	-	-	-	-	-
Reimbursements	-	-	-	-	-
Total Expenditures	16,867,557	16,867,557	5,806,616	16,783,098	(84,459)

As of 5/31/23

Budget Performance & Execution (continued)

Fund 0198 – Data Services as of April 2023

Expenditure Category	FY 2022-23 Adopted Budget	FY 2022-23 Amended Budget	YTD Actual	YE Forecast	Variance
Civilian Pay	20,152,694	20,152,694	8,626,863	17,075,497	(3,077,197)
Overtime Pay	41,612	41,612	12,837	41,612	-
Pension	2,858,569	2,858,569	1,224,170	2,412,261	(446,308)
Health Benefits	1,609,376	1,609,376	1,006,904	1,598,208	(11,168)
Worker's Compensation	49,182	49,182	49,182	49,182	-
Other Personnel Services	1,036,948	1,036,948	204,797	713,333	(323,615)
Total Personnel Services	25,748,381	25,748,381	11,124,753	21,890,093	(3,858,288)
Supplies	759,552	759,552	3,032,887	804,096	44,544
Contractual Services	83,683,424	83,683,424	57,060,120	87,326,897	3,643,473
Capital Outlay	-	-	-	-	-
Reimbursements	-	-	-	-	-
Total Expenditures	110,191,357	110,191,357	71,217,760	110,021,086	(170,271)



B. ITS Staffing & Hiring Report

1. ITS Funded Staffing Levels

IT Fund	FY 20	FY 21	FY 22	FY 23	FY 24 Plan
Fund 0191 - 9-1-1 Technology Support	7.0	7.0	7.0	7.0	7.0
Fund 0197 - Radio Communications	28.0	28.0	30.0	30.0	30.0
Fund 0198 - Data Services	204.0	190.0	204.0	223.0	223.0
Total	239.0	225.0	241.0	260.0	260.0

2. Vacancies and Hiring Activities

- As of May 31, 2023, ITS had 59 vacancies out of the available 260 positions.
- Completed 6 hiring actions and onboarded staff:
 - 2 – Promotions
 - 4 – New external hires
- As of May 31, 2023, of the 59 vacancies the disposition was:
 - 1 is in draft posting
 - 6 are undergoing reclassification to re-align within the ITS department
 - 18 are awaiting posting
 - 11 are actively posted in the month
 - 25 were previously posted
 - 22 are under review
 - 5 are at the interview stage
 - 2 have pending offers with candidates
- 4 Additional positions have been added in support of the Development Services Department effective with January 2023.

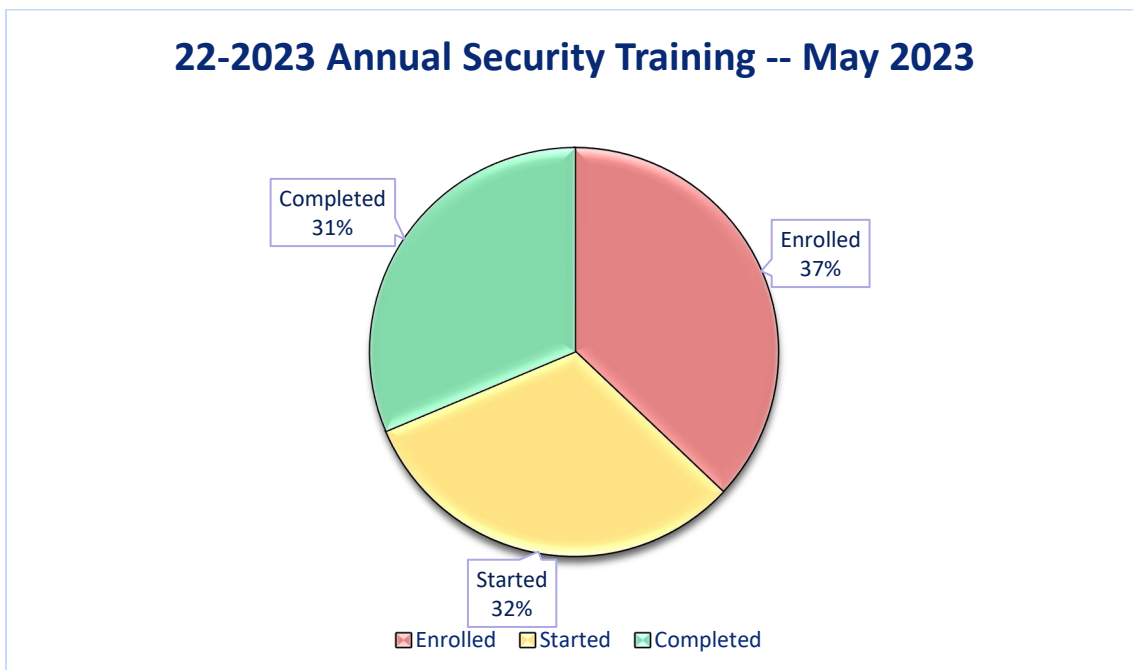
Section 4: Cybersecurity Programs

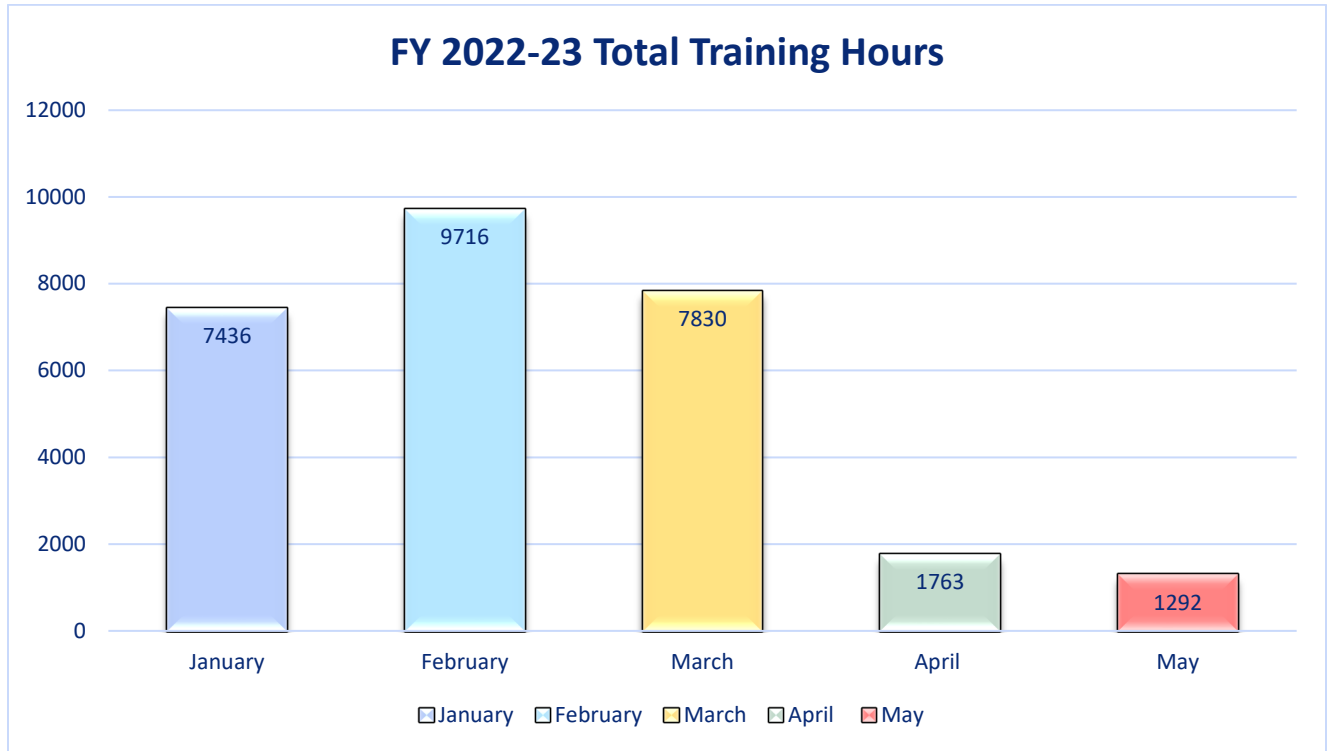
A. Awareness Training

Security Awareness training is measured on an annual basis. Over the last several years ITS has observed a generally positive trend in risk scoring associated with annual employee training. Beginning with each new fiscal year the City will conduct a new set of security awareness courses to meet not only the best practices, but State of Texas House Bill 3834 requirements for all government employees.

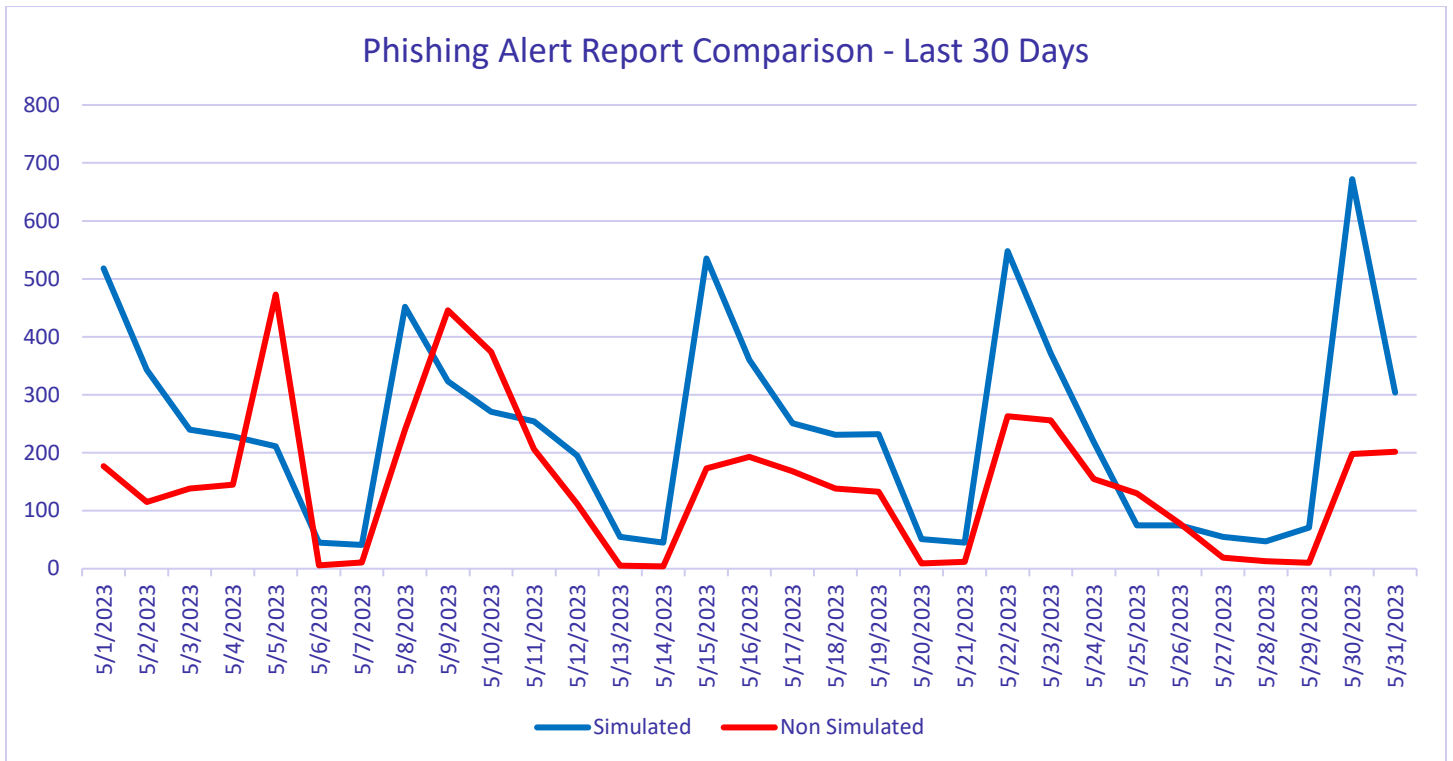
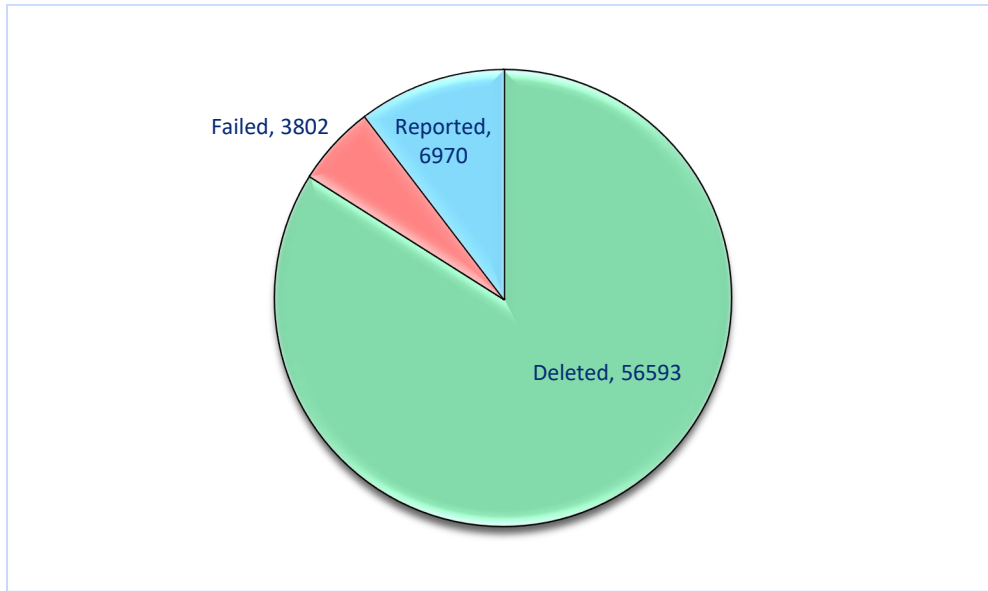
However, each year we see new or enhanced requirements from the Texas State Legislature as the risk environment evolves and becomes increasingly more threatening. As such, our security awareness training program must evolve to reflect the latest requirements and latest threats and it is critical that the security awareness training is completed each year. The information below illustrates the enrollment and completion efforts of employee training over the course of the year. For FY 2021-22 the City completed 99% of 18 training campaigns covering HIPAA, PCI, and Cybersecurity. The FY 2022-23 security awareness training campaign on January 25, 2023, and ITS is tracking its progress and working with City employees to ensure completion.

- Note employees with less than 25% of job function on technology are not required to complete cybersecurity training.





In addition, ITS continuously applies best practices to the employees around phishing and their ability to recognize and appropriately handle phishing incidents. Campaigns designed given real world scenarios, typically taken from recent events are sent out to the employee population to test their ability to distinguish and act. This provides feedback to the employees as well has increased the actual amount of true phishing reported. As well, a “Report phishing” button added to user’s Outlook has increased both the numbers of test phish and actual phishing emails.



B. Situational Awareness (May 2023 Ransomware Attack)

Background

In the early morning hours of Wednesday, May 3rd the City's security monitoring tools notified our Security Operations Center (SOC) to the presence of ransomware in the network environment. In the immediate response to the attack, the City's IT team took additional measures to disconnect systems, services, and devices from the City's network to contain and prevent the further spread of malicious software.

The City's Incident Response Plan (IRP) was activated, and the Incident Response Team was assembled to initiate the response to this attack. Additionally, the City organized and mobilized a broader Incident Support Team (IST) through the support of the Office of Emergency Management (OEM) to aid in the management of the recovery activities.

As part of our Incident Response Plan (IRP), the City met all of its obligations for notification. These include notifications to the Mayor and City Council, along with notifications to State and Federal authorities.

The team of internal IT Staff, Cybersecurity professionals retained by the City, and the technology vendors providing many of our services, followed a structured process to stop the propagation and spread of the malware the attacker used, determined the source of the attack, put in place additional defensive measures, and began the process of scouring the environment to find every infected device, system or service and remove the malware before beginning to restore services.

This painstaking work has involved a comprehensive review of each system and device to ensure they are free of malware, the installation and implementation of additional security components and protocols, and the rebuild, re-imaging, and restoration from back-ups of servers and devices where necessary.

As of 5/31/23

As of May 31, 2023, more than 90% of the work to restore systems and services has been completed. This is based upon the tasks to review, clean, rebuild, re-image and restore systems and devices. This also includes the implementation of additional security software, conducting a full reset of all user accounts, and implementing additional security controls.

Service Impacts

Between the impact of the attack and from removing systems and services from the network in an effort to contain the spread of malware, there were broad impacts to the City in delivering services. In the immediate response, City departments implemented their backup plans and worked diligently to continue to deliver vital services to City residents.

While there has been significant progress in the restoration of services, City departments which reverted to manual processes to continue delivering services in the absence of their critical systems are still working to update the records in their systems.

The full impacts of the attack are still being assessed and will be provided in an After-Action Report (AAR) to be completed at a later date.

As services are restored, updates have been posted to [DallasCityNews.net](https://dallascitynews.net).

Investigation and After-Action Review

Law enforcement, including the FBI, has been notified. Additionally, we have notified the Cybersecurity and Infrastructure Security Agency (CISA), the Texas Department of Information Resources, and the MS-ISAC.

Data

On May 19th, the ransomware gang claiming credit for this attack posted a blog to the dark web stating they had stolen data as part of the attack. The impact of this incident and what, if any, sensitive data may have been affected as a result is still being assessed. If the investigation determines that individuals' sensitive information was involved in this incident,

As of 5/31/23

we will notify those individuals directly and provide resources to help protect their information in accordance with applicable law.

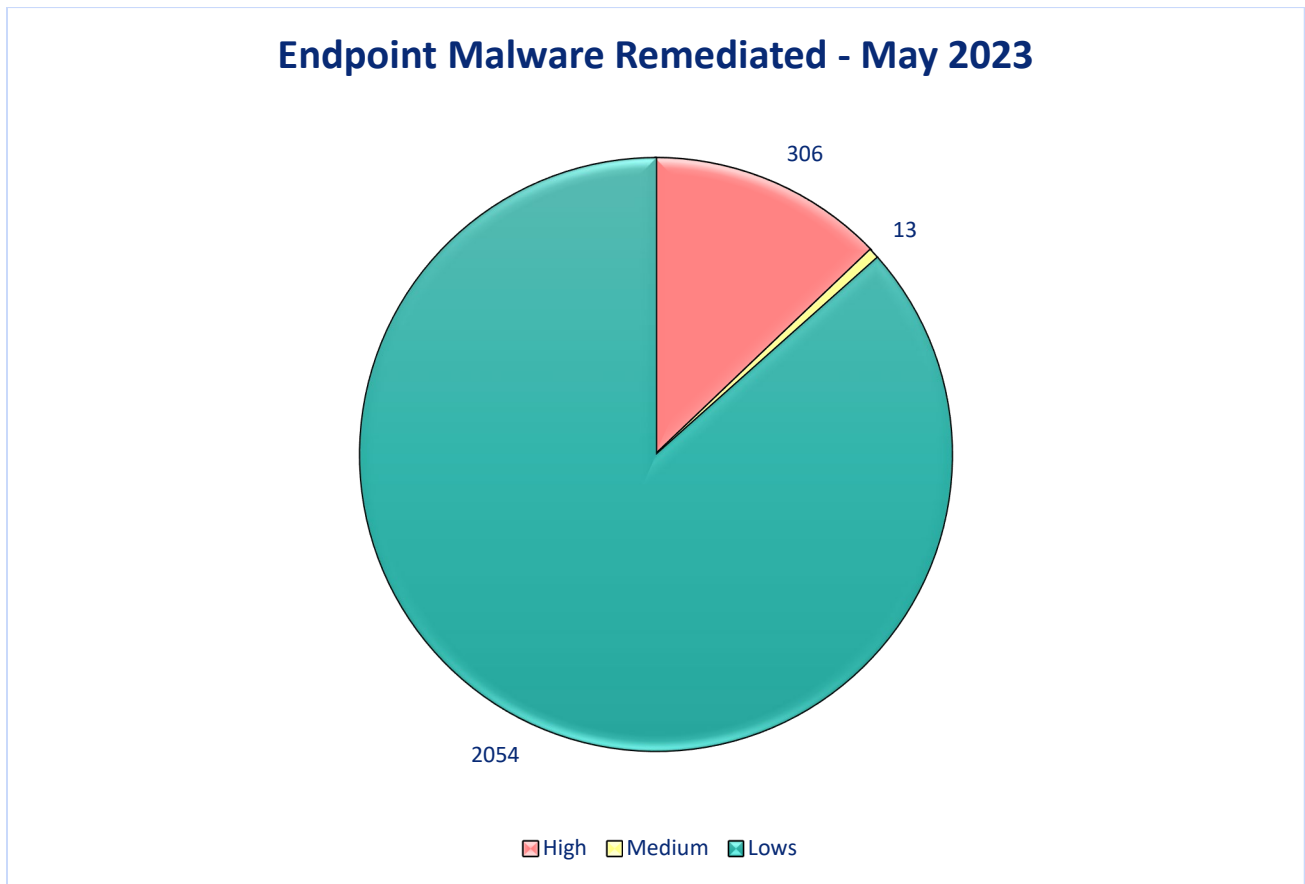
While the investigation remains ongoing, there are steps everyone can take to help keep information secure. These are some best practices individuals may choose to consider:

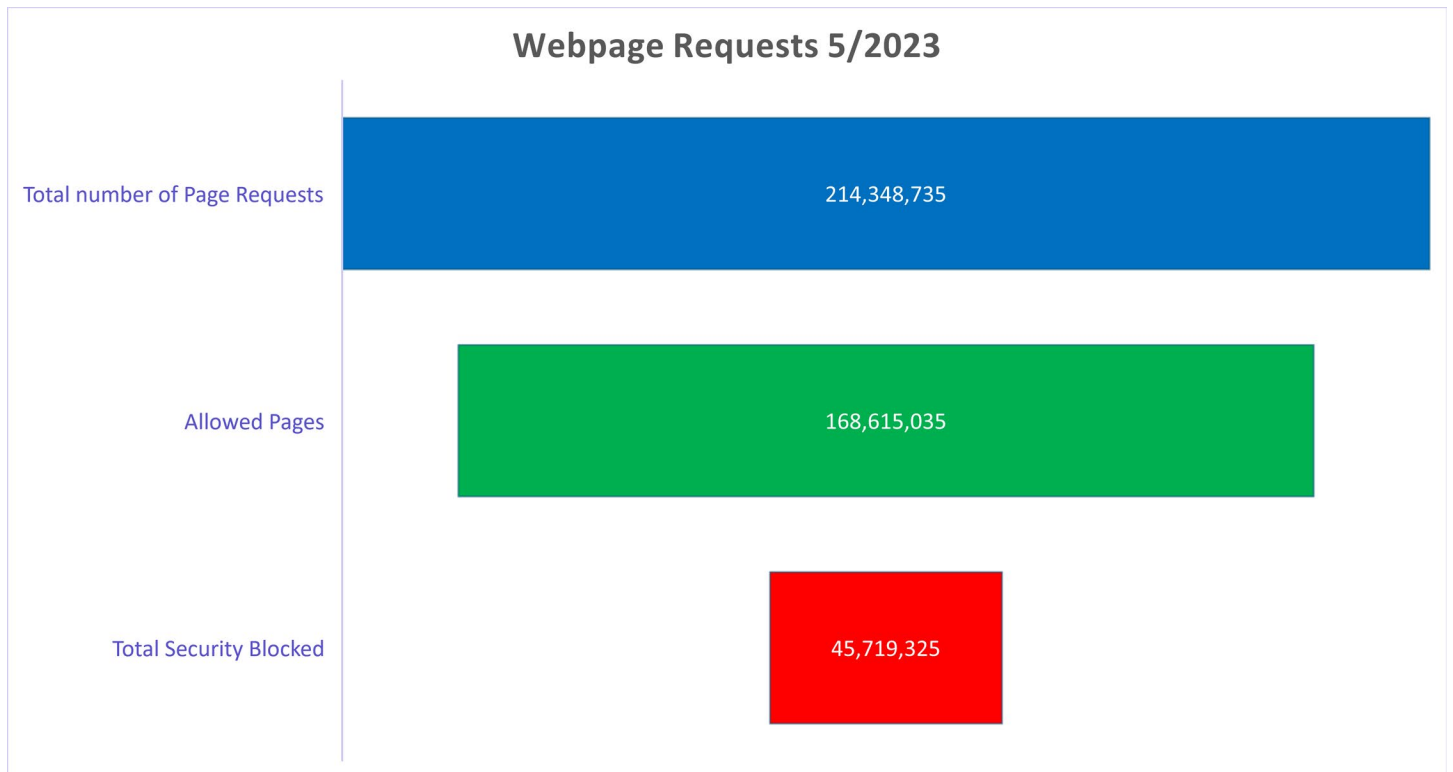
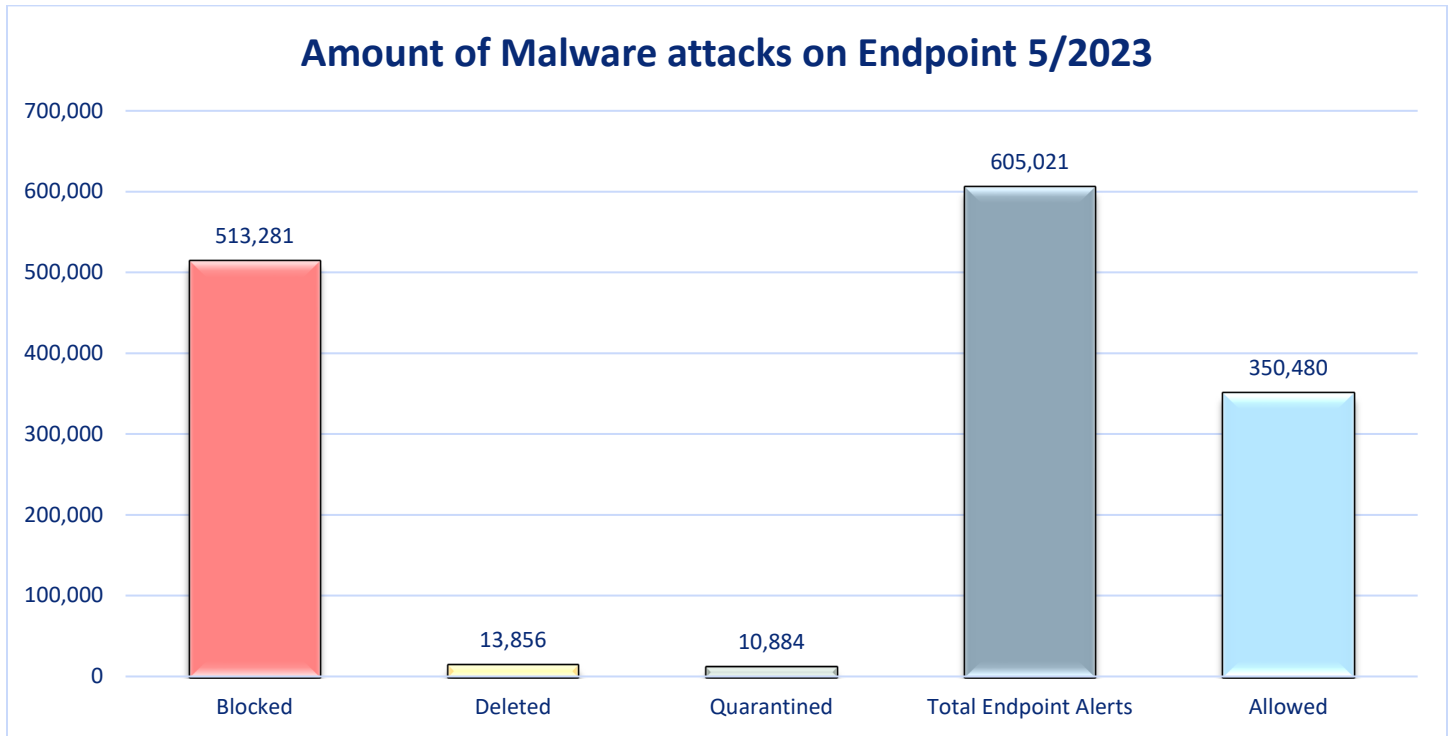
- **It is always advisable to regularly review and monitor your accounts and statements closely.** If you detect any suspicious activity on an account, you should promptly notify the institution and/or the company with which the account is maintained.
- **It is always advisable to be vigilant for incidents of fraud or identity theft** by reviewing your account statements and free credit reports for any unauthorized activity over the next 12 to 24 months. If you see unauthorized charges or activity, please contact your financial institution immediately.
- **You may obtain a copy of your credit report, free of charge,** once every 12 months from each of the three nationwide credit reporting companies. To order your annual free credit report, please visit www.annualcreditreport.com or call toll free at 1-877-322-8228.
- **You may consider placing a fraud alert on your credit report.** A fraud alert is free and will stay on your credit report for one (1) year. The alert informs creditors of possible fraudulent activity within your report and requests that the creditor contact you prior to establishing any new accounts in your name. To place a fraud alert on your credit report, contact any of the three national credit reporting agencies. Additional information is available at www.annualcreditreport.com.

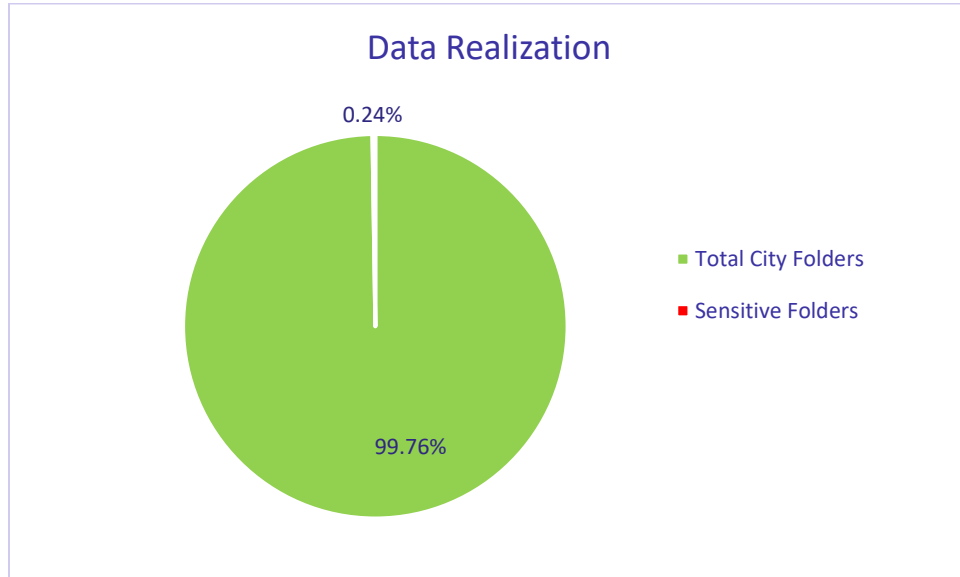
C. Data Protection & Privacy

1. Endpoint Protection

Endpoint protection is one component to the organization's ability to handle daily malware. All devices needing connection to the internet are subject to attacks. Attacks are mitigated through technologies monitoring the systems in real time reacting and responding to those attacks. Technologies like Firewall and Endpoint Detection and Response all are in place to respond to those attacks. Below is the current status for endpoint attack metrics.



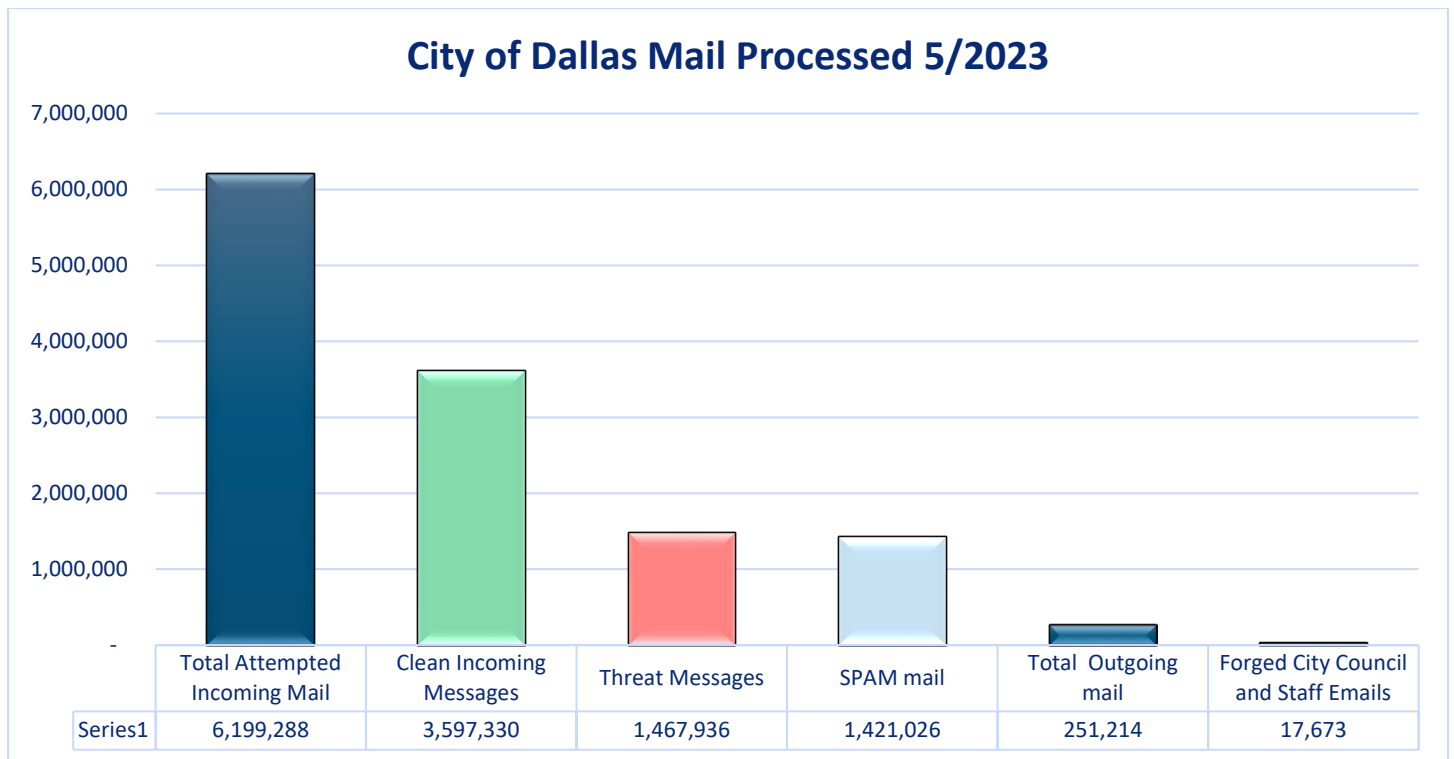




Total Data 3.8 PB
Total Backup 2.4 PB
Total 5.13m Records

2. Email Screening

The City of Dallas receives and send millions of emails a month. Phishing is an attack vector that is utilized by bad actors in the form of social engineering, as a means to gain internal access to the network. This can then be used to introduce malware, ransomware, and other malicious software to adversely affect City services. Below provides a picture of mail messages processed and remediated prior to user reception.



Section 5: IT Infrastructure

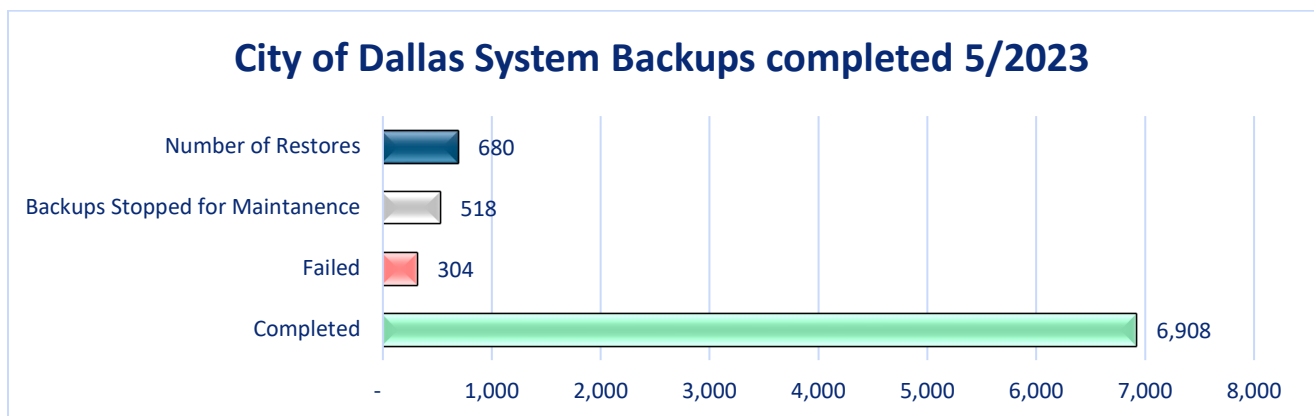
IT Infrastructure information and status updates on efforts to upgrade and improve the IT infrastructure used by the City to reduce technical debt, better meet current needs, and build for future service needs.

A. Resiliency - Disaster Recovery and Business Continuity

Resilience is essential in the City’s IT environment because it ensures that the system can continue to function effectively and efficiently even when unexpected events occur. This can include things like hardware or software failures, power outages, natural disasters, and cyber-attacks. Lack of resiliency impacts Local government to prolonged outages, data loss, and security breaches. These can be costly in terms of services to residents, loss of public trust, and regulatory penalties.

Resiliency can be achieved through a combination of redundancy, fault tolerance, disaster recovery planning, and proactive monitoring and maintenance. By designing and implementing resilient IT systems, the City can minimize the impact of disruptions and maintain business continuity, ensuring that critical applications and services remain available. ITS has begun evaluating on opportunities to design the City’s IT environment to improve resilience.

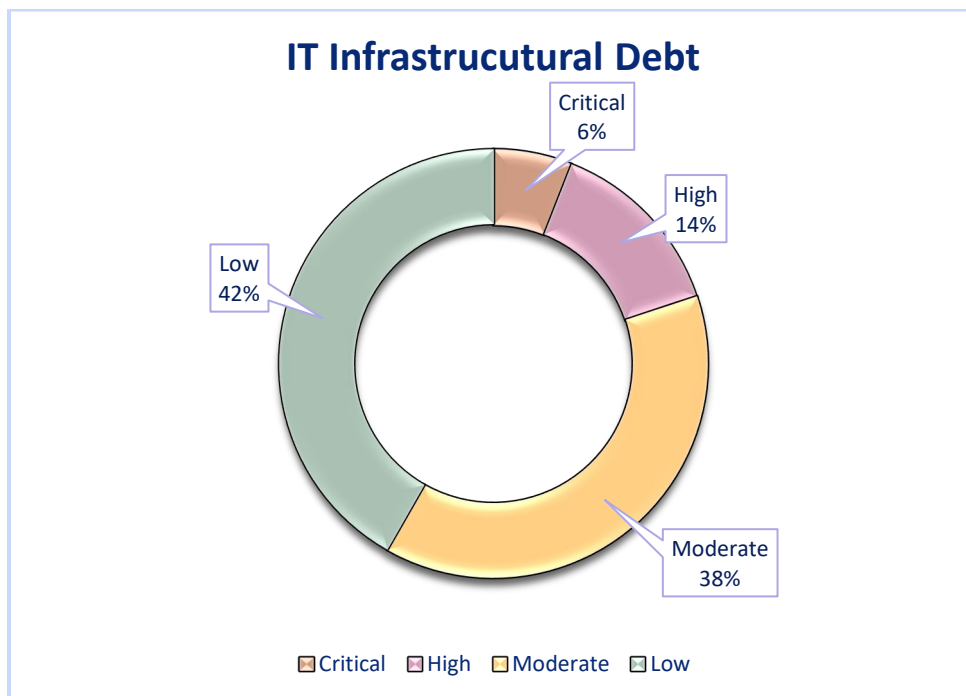
A critical component of Disaster Recovery and Business Continuity practices is backing up critical data, testing data backups, and conducting exercises to ensure that data backups can be successfully utilized to restore business services.



B. Technical Debt

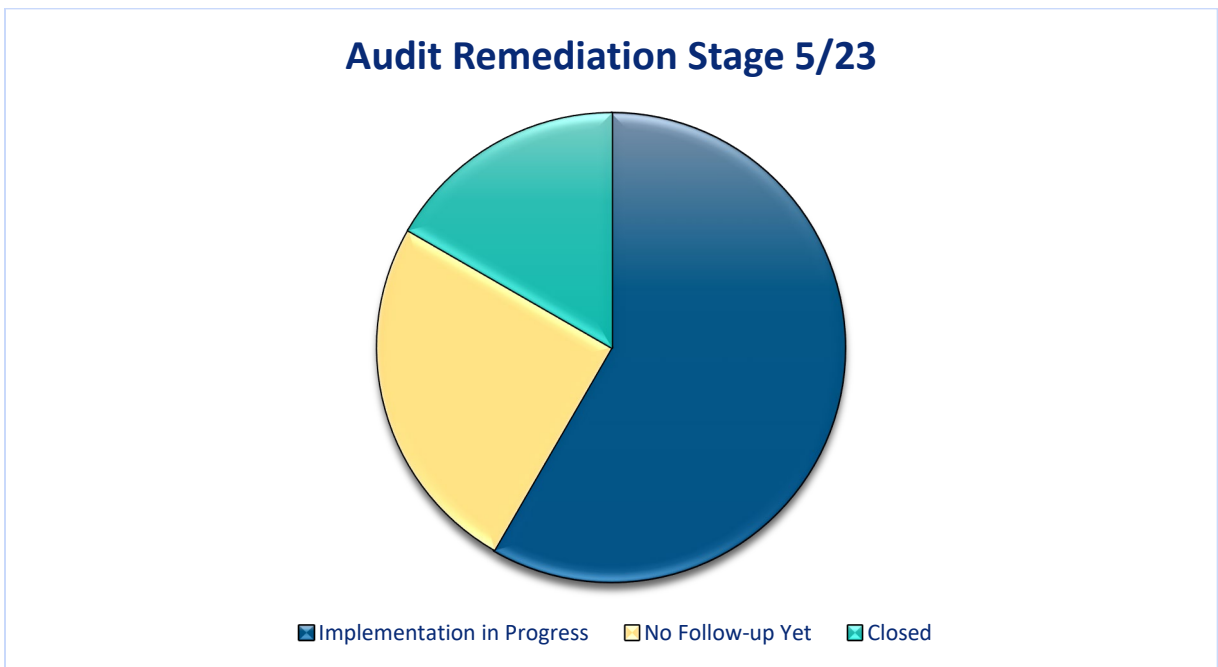
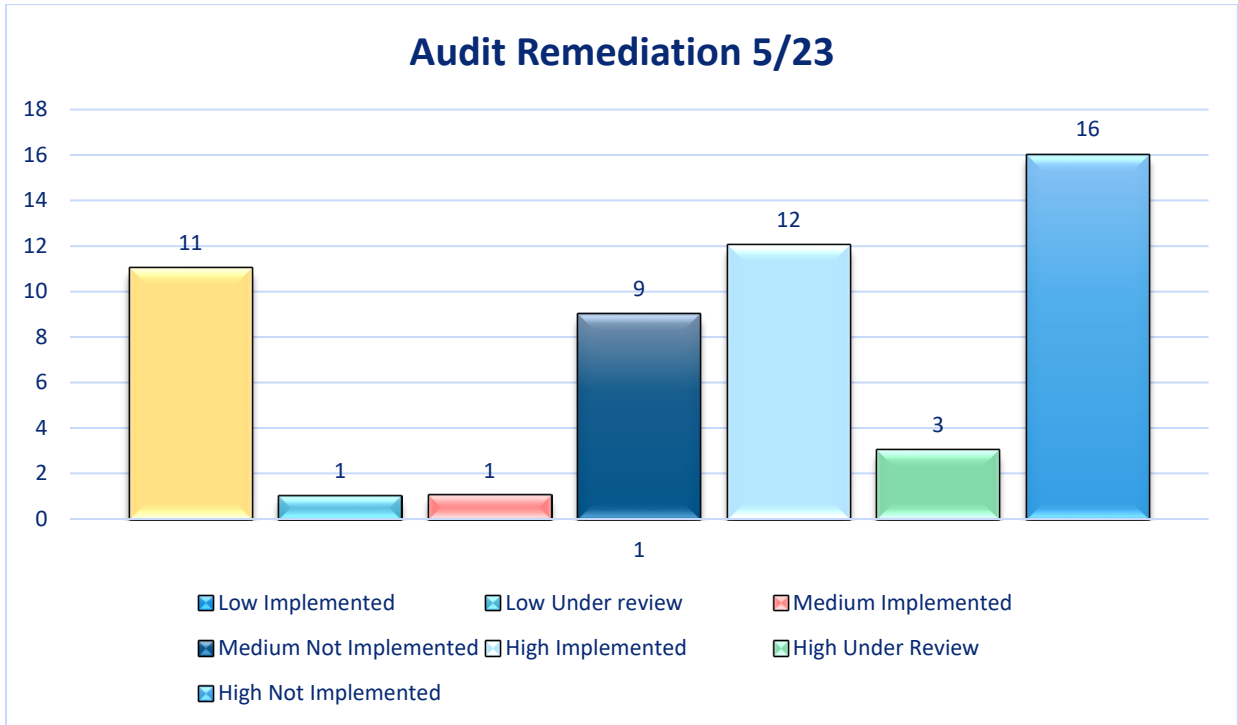
As a part of the City’s IT Infrastructure improvement direction, a proactive approach has been taken that identifies, tracks, and will communicate the potential risks and costs associated with technical debt to City departments. The City’s Technical debt has accumulated over time, reducing the IT effectiveness for services. This must involve setting aside a time and resources, specifically for the deficit. By ITS developing a comprehensive technical debt management strategy, organizations can prevent the accumulation of technical debt, reduce development costs and timelines, and improve system stability and maintainability over the long term. This leads to a long-term sustainability and maintainability.

As part of the ongoing efforts to assess the health of IT systems, a recently completed review found that up to 20% of the City’s technology systems and infrastructure can be defined at a level of “Critical” or “High” infrastructural debt, requiring attention to upgrade, replace or remediate the risks associated. Further information from the assessments will be provided in the March 2023 TAR report.



C. Audit

Currently the ITS department is working through several audits that impact technology services. Below representative if the Audit remediation efforts and stages.



Memorandum



CITY OF DALLAS

DATE June 08, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **Taking Care of Business – June 08 2023**

Mayor and City Council,

In this week's issue of Taking Care of Business are the following topics:

New Information

- Juneteenth Calendar of Events
- Dallas Public Library Awarded Grant for Culinary Literacy
- Careers on Wheels

Weekly Updates

- Convention and Event Services Weekly Event Report
- Office of Procurement Services New Opportunities
- Office of Homeless Solutions Update
 - Responsible Giving Campaign
 - Street Outreach Update
 - H.A.R.T/eam Update
- Media Inquiries

NEW INFORMATION

Juneteenth Calendar of Events

To support community awareness of City-sponsored Juneteenth events, Staff have compiled a comprehensive list of known Juneteenth events across the City in the attached document. For more information about a specific event, please contact 311 or visit dallascitynew.net. Should you have any questions or concerns, please contact Nikki Christmas, Interim Director of the Mayor and City Council Office at nikki.christmas@dallas.gov.

Dallas Public Library Awarded Grant for Culinary Literacy

Dallas Public Library has been awarded a \$ 67,627.00 Special Projects Grant by the Texas Library and Archive Commission for development of a culinary literacy program to provide educational opportunities through food, cooking and community engagement. The program will address food insecurity and nutrition education in Dallas through hands-on activities using a mobile kitchen unit and a kitchen-in-a-box. Not just about food, cooking also covers multiple literacies including reading, math, science, tactile learning, and promoting social skills and social engagement. Programming will begin in late 2023. For more information, contact Director of Libraries [Jo Giudice](#).

Careers on Wheels

On Wednesday, May 24, 2023, Equipment and Fleet Management (EFM) participated in Careers on Wheels at Stemmons Elementary School located at 2727 Knoxville St. EFM provided a DPD squad car and a F150 pick up for observations. Certified Technician Scott Morton and Supervisor Tommy Tovar presented the vehicles to 1st-5th grade students and answered any questions they had regarding the career field for auto technicians. EFM maintains the City of Dallas vehicles fleet. Should you have any questions related to this event please contact Tommy Tovar, Superintendent, Equipment and Fleet Management at tommy.tovar@dallas.gov.



WEEKLY UPDATES

Convention and Event Services Weekly Event Report

Each week, Convention and Event Services will provide a report featuring two weeks of upcoming events that are either coordinated with the Office of Special Events or hosted at the Kay Bailey Hutchison Convention Center Dallas. The report highlights the dates, location, and Council District for each event, and is attached for your convenience. Should you have any questions or concerns, please contact Rosa Fleming, Director of Convention and Event Services at rosa.fleming@dallas.gov.

Office of Procurement Services New Opportunities

The Office of Procurement Services (OPS) is excited to announce the following new contract opportunities. More information can be found on the City’s [electronic bid portal](#):

Opportunity No.	Opportunity Name
CIZ-DWU-23 197	205 Executive Drive 2.0 Mg Elevated Storage Tank and 20" Electrically Operated Butterfly Valve and Vault Contract No. 23-197
CIZ23- 23-PBW-3019	Target Neighborhood Group 17-7007
CIZ23-PBW-3017	Alley Reconstruction Group 17-8003

CIZ23-PBW-3018	Frankford Road Project- Paving, Illumination and Traffic Signal Improvements
CIZ23-PKR-3015	Kiowa Parkway Trail & Bridge
CIZ23-PKR-3016	City Of Dallas Job Order Contracting Request for Competitive Sealed Proposals
BQ23-00022200	Vehicle and Equipment Rental
BO23-00022283	Brass Fitting- Lead Free
BO23-00022284	Construction Project Signs

We are also pleased to share the latest, [Procurement Quarterly](#) listing citywide opportunities for the current quarter (of the fiscal year) and published on the OPS [website](#). The City of Dallas Office of Procurement Services will host in-person and virtual meetings to engage business and non-profit vendors with technical assistance regarding "Doing Business with the City of Dallas". For more information about the City of Dallas Office of Procurement Services or to schedule an appointment, please contact Angela Akins, at Angela.akins@dallas.gov or call 972.243.2127

Please be advised that once an opportunity is advertised, it is considered an open procurement until the City Council awards the contract. The Code of Ethics prohibits communication between councilmembers and vendors/ suppliers on open procurements. Should you have any questions, please contact Danielle Thompson, Director of Procurement Services at Danielle.thompson@dallas.gov.

Office of Homeless Solutions Updates

R.E.A.L. Time Rehousing

The Dallas Real Time Rapid Rehousing (D.R.T.R.R.) team of homeless service providers, co-led by the Office of Homeless Solutions (OHS) and Housing Forward, is on track to house over 2,700 unique individuals by 2023. The City and its partners now have a new goal of housing 6,000 unique individuals by 2025 and have rebranded the initiative to reflect the rehousing of those individuals across the expanse of the metroplex to R.E.A.L. Time Rehousing (RTR). The RTR Community Dashboard is live and may be found [here](#).

OHS Street Outreach Update

Outreach is currently targeting several encampments, which will result in closure through the housing of those unsheltered individuals throughout the year. The team will outreach to these sites and meet with various persons experiencing homelessness to assess their needs in preparation for site closure via housing. During this time, the OHS Street Outreach Team will continue to engage with unsheltered residents through normal street outreach, connecting people with the needed resources, such as: getting IDs, working with Community Courts on expunging eligible tickets and offenses from their records, identifying medical needs, and getting them access to the Coordinated Access System (CAS).

Please see the attached schedule for homeless encampment cleaning the week of June 5 through June 9, 2023. Please note that these will be for debris removal and outreach only. All encampment cleaning requests are being resolved as time and weather allows and are subject to modification in response to special requests by City leadership.

Give Responsibly Campaign Outreach Update

The Office of Homeless Solutions and Code Compliance work together to promote the Give Responsibly Campaign (GRC). This initiative aims to prevent street charity and illegal solicitation in the community through education and engagement. While providing alternative solutions for our residents experiencing homelessness.

The Office of Homeless Solutions Community Liaison and Code Compliance Neighborhood Code Representatives are partnering to visit businesses in hot spots across all districts, which started May 16, 2023. So far, OHS has visited businesses in Districts 2 and 8 with plans to visit Districts 3,4,6,11, and 12 scheduled for June, July, and August. This joint effort aims to address issues related to homelessness and the adverse effects street charity and illegal solicitation have on the community. It will provide education on sustainably supporting those in need while ensuring a safer and more comfortable environment for businesses and their patrons. For more information on the GRC, to request GRC materials, or to request event/meeting presence, please reach out to the OHS Community Liaison, Marci Jackson, at Marci.Jackson@dallas.gov.

H.A.R.T/eam Update

The Homeless Action Response Team (H.A.R.T/eam) is led by the Office of Homeless Solutions (OHS) and encompasses four teams comprised of a core team of the following: Crisis Intervention Team (CIT), Dallas Animal Services (DAS), Dallas Marshals, and Code Compliance (Code). This team is supplemented by Parks and Recreation, Dallas Fire & Rescue, and Public Works as needed. The purpose of H.A.R.T/eam. is to provide a quick response to immediate safety concerns around homeless encampments and hot spots. To report a critical issue regarding an encampment or panhandling, please submit a service request to 311 or the OurDallas smartphone app. For any questions or concerns please reach out to the Outreach Manager, Lisa Rand at Lisa.Rand@dallas.gov, Senior Outreach Supervisor, Barry Dyson at Barry.Dyson@dallas.gov, and H.A.R.T/eam leads April Jamison at April.Jamison@dallas.gov and Jeremy Scott at Jeremy.Scott@dallas.gov.

The teams are assigned and respond to time-sensitive, critical issues received via 311 and/or via email which are defined as:

- Issues raised by City Leadership and members of City Council requests
- Issues presenting an immediate safety concern (the presence of firearms, uncontrolled fires, reports of threatening behavior)
- Any issues which would derail the normal street outreach service resolution process

- Panhandling

Please see the attached the H.A.R.T/teams performance measures for the week of May 29 through June 4, 2023, and the H.A.R.T/teams encampment resolution scheduled for June 4 through June 11, 2023. OHS staff will also send individual H.A.R.T. encampment resolution reports bi-weekly to applicable Districts for a more comprehensive report out on the data outside of the TCB.

OHS continues to urge people who see an encampment to report it via 311 or 311's OurDallas smartphone app to ensure strategic alignment with comprehensive OHS outreach. The OHS Service Request dashboard can be utilized to track the progress of encampment resolution efforts. Please visit the [dashboard](#) and feel free to share this tool with residents. If you have any questions, please reach out to Christine Crossley, Director of the Office of Homeless Solutions, at Christine.Crossley@dallas.gov.

Media Inquiries


As of June 5, 2023, the Communications, Outreach, and Marketing (COM) Department has received various media inquiries available to view [here](#). For more information, contact Catherine Cuellar, catherine.cuellar@dallas.gov.

Dallas Fire-Rescue Media Inquiries

The following storylines reference the major media inquiries addressed by Dallas Fire-Rescue (DFR) during the period dating from May 30th – June 5th. A more detailed account of the department's responses to those inquiries, and others, can be viewed at [this link](#). Should you have any questions or concerns, please contact Fire Chief, Dominique Artis, at dominique.artis@dallasfire.gov.

- One Civilian Injured After Fire at Southeast Dallas Residence
- One Civilian Injured Following Accident Involving DFR Engine

Should you have any questions or concerns, please contact Genesis D. Gavino, Chief of Staff.



T.C. Broadnax
City Manager

c: Tammy Palomino, Interim City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizer Tolbert, Deputy City Manager
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Dr. Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
Jack Ireland, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors

ALL MONTH

Exhibit of Tenth Street History

J. Erik Jonsson Central Library -
History & Archives Division (seventh floor)

“Neighborhood Stories: Tenth Street”

J. Erik Jonsson Central Library -
Digital Interactive Gallery (seventh floor)

JUNE 10

Eloise Lundy Juneteenth Event

10 a.m. to 1 p.m. | Eloise Lundy Rec Center

DPD CommUNITY Juneteenth Celebration

10 a.m. to 2 p.m. | William Blair Jr. Park

JUNE 14

Grauwlyer Juneteenth Event

4 to 5 p.m. | Grauwlyer Rec Center

JUNE 15

Juneteenth Celebration City Luncheon

12 to 1:30 p.m. | City Hall Lobby

DIY Craft Series- Juneteenth Confetti Poppers

3 to 4 p.m. | Paul Laurence Dunbar
Lancaster-Kiest Library

Beckley-Saner Juneteenth Event

4 to 7 p.m. | Beckley-Saner Rec Center

Hiawatha Williams Juneteenth Event

6 to 8 p.m. | Hiawatha Williams Rec Center

JUNE 16

Exall Juneteenth Event

10:30 a.m. to 1:30 p.m. | Exall Rec Center

Park in the Woods Juneteenth Event

11 a.m. to 2 p.m. | Park in the Woods
Rec Center

DIY Craft Series- Juneteenth String Art

11 a.m. to 12:30 p.m. | Polk-Wisdom Library

Willie B. Johnson Juneteenth Event

12 to 1 p.m. | Willie B. Johnson Rec Center

JUNE 17

2023 MLK Juneteenth 4K Walk & Festival

8:30 a.m. to 1 p.m. (Arinze Oji performance at 11
a.m.) | Martin Luther King Jr. Community Center

Juneteenth in Hamilton Park 2023

9 a.m. to 6 p.m. | Hamilton Park

Talking about Tenth Street: A Juneteenth Event

11 a.m. to 12 p.m. | J. Erik Jonsson Central Library
O'Hara Hall (seventh floor)

Joint Kiest/Martin Weiss Juneteenth Event

11 a.m. to 1 p.m. | Martin Weiss Rec Center

DIY Craft Series - Juneteenth Fans

12 to 1 p.m. | Highland Hills Library

Author Series: Ernest McMillan

1 to 2 p.m. | Martin Luther King Jr. Library

Thurgood Marshall Juneteenth Event

1 to 3:30 p.m. | Thurgood Marshall Rec Center

“A Free Man Cries for the Future”: A Juneteenth Event

1 p.m. | J. Erik Jonsson Central Library

JUNE 18

Juneteenth on Main Block Party

12 to 6 p.m. | Deep Ellum Main St.

JUNE 19

Tyler Street Tower Juneteenth Celebration

11 a.m. to 12 p.m. | Tyler Street Tower

Joppa Juneteenth Festival

11 a.m. to 4 p.m. | South-Central Park

JUNE 24

Juneteenth: Seniors Drum Circle

2 to 3 p.m. | Pleasant Grove Library

*If you would like more information,
please call 311 or visit [DallasCityNews.Net](https://dallascitynews.net)*



TODO EL MES

Exposición de la Historia de Tenth Street

J. Erik Jonsson Central Library -
History & Archives Division (séptimo piso)

“Neighborhood Stories: Tenth Street”

J. Erik Jonsson Central Library -
Digital Interactive Gallery (séptimo piso)

10 DE JUNIO

Evento Juneteenth en Eloise Lundy

10 a.m. a 1 p.m. | Eloise Lundy Rec Center

Celebración DPD CommUNITY Juneteenth

10 a.m. a 2 p.m. | William Blair Jr. Park

14 DE JUNIO

Evento Juneteenth en Grauwyler

4 a 5 p.m. | Grauwyler Rec Center

15 DE JUNIO

Almuerzo de la Ciudad en celebración de Juneteenth

12 a 1:30 p.m. | Vestíbulo de la Alcaldía

Serie de manualidades- Juneteenth Lanzador de Confeti

3 a 4 p.m. | Paul Laurence Dunbar
Lancaster-Kiest Library

Evento Juneteenth en Beckley-Saner

4 a 7 p.m. | Beckley-Saner Rec Center

Evento Juneteenth en Hiawatha Williams

6 a 8 p.m. | Hiawatha Williams Rec Center

16 DE JUNIO

Evento Juneteenth en Exall

10:30 a.m. a 1:30 p.m. | Exall Rec Center

Evento Juneteenth en Park in the Woods

11 a.m. a 2 p.m. | Park in the Woods
Rec Center

Serie de manualidades - Juneteenth Hilorama

11 a.m. a 12:30 p.m. | Polk-Wisdom Library

Evento Juneteenth en Willie B. Johnson

12 a 1 p.m. | Willie B. Johnson Rec Center

17 DE JUNIO

Festival y Caminata 4K MLK Juneteenth 2023

8:30 a.m. a 1 p.m. (actuación de Arinze Oji a las
11 a.m.) Martin Luther King Jr. Community Center

Juneteenth en Hamilton Park 2023

9 a.m. a 6 p.m. | Hamilton Park

Evento Juneteenth: Talking about Tenth Street

11 a.m. a 12 p.m. | J. Erik Jonsson Central Library
O'Hara Hall (séptimo piso)

Evento Juneteenth en Kiest/Martin Weiss

11 a.m. a 1 p.m. | Martin Weiss Rec Center

Serie de manualidades - Juneteenth Fans

12 a 1 p.m. | Highland Hills Library

Serie de autores: Ernest McMillan

1 a 2 p.m. | Martin Luther King Jr. Library

Evento Juneteenth en Thurgood Marshall

1 a 3:30 p.m. | Thurgood Marshall Rec Center

Evento de Juneteenth “A Free Man Cries for the Future”

1 p.m. | J. Erik Jonsson Central Library

18 DE JUNIO

Fiesta Juneteenth en Main Block

12 a 6 p.m. | Deep Ellum Main St.

19 DE JUNIO

Celebración Juneteenth en Tyler Street Tower

11 a.m. a 12 p.m. | Tyler Street Tower

Festival Juneteenth en Joppa

11 a.m. a 4 p.m. | South-Central Park

24 DE JUNIO

Juneteenth: Seniors Drum Circle

2 a 3 p.m. | Pleasant Grove Library

Para más información, llama al 311
o visita DallasCityNews.Net



City of Dallas

**Convention and Event Services
Weekly Events Report
June 9, 2023**

Event Type	Name	Dates	Location	District
Special Event	Lifepoint Church Rocket Radio 3 rd Annual Car Show	6/10/2023	3200 W. Davis St.	1
Special Event	Farmer/Marshall Cocktail Hour	6/10/2023	1601 Main St.	14
Special Event	South Central Regatta (aka Nautique South Cantral Regatta)	6/11/2023	2055 Summer Lee Dr.	9
Special Event	Procession of Corpus Christi	6/11/2023	1404 Old Gate Ln.	9
Special Event	Dallas Symphony Orchestra Parks Concert at Paul Quinn	6/13/2023	3837 Simpson Stuart Rd.	8
Special Event	Dallas Arts District Pride Block Party 2023	6/16/2023	1800 N. Harwood St.	14
Special Event	Juneteenth - 2023 MLK 4K Walk & Festival	6/17/2023	2922 MLK Jr. Blvd.	7
Special Event	Soul Flower Music Fest	6/17/2023	1900 Main St.	14
Special Event	Texas Event #2	6/17/2023	4349 W. Northwest Hwy.	13
Special Event	15 th Annual Sickle Cell Ride	6/17/2023	7439 S. Westmoreland Rd.	3
Special Event	Urban Rapstars Final Nacional 2023	6/17/2023	109 Continental Ave.	6
Special Event	Juneteenth - Picnic	6/17/2023	9455 Lancaster Hutchins Rd.	8
Special Event	Juneteenth - In Hamilton Park 2023	6/17/2023	12225 Willowdell Dr.	10
Special Event	Juneteenth 2023	6/17/2023	3201 Samuel Blvd.	2
Special Event	Deep Ellum Outdoor Market #11	6/17/2023	100 199 N. Crowds St.	2
Special Event	Juneteenth - On Main Block Party	6/18/2023	2646 Main St., STE. 110	2
Special Event	Juneteenth – Festival Brunch	6/18/2023	816 Montgomery St.	2
Special Event	Happy Circus #2	6/18/2023	9334 E. RL Thornton Fwy.	7
Special Event	Juneteenth – Dallas Police Celebration @ Paul Quinn College	6/19/2023	3837 Simpson Stuart Rd.	8
Special Event	Beats on the Bridge	6/19/2023	109 Continental Ave.	6
Special Event	Dallas Housing Foundation – J/M Groundbreaking Ceremony	6/20/2023	2400 Merlin St.	7
Special Event	Turn up the Love – Pride Tour	6/23/2023	208 S. Akard St.	14

KBHCCD Schedule of Events

KBHCC	International Congress of Esthetics and Spa	6/10/2023	650 S. Akard St.	2
KBHCC	AVID Summer Institute	6/12/2023	650 S. Akard St.	2
KBHCC	HP End User Sales Meeting	6/14/2023	650 S. Akard St.	2
KBHCC	Digital Built Week Americas 2023	6/15/2023	650 S. Akard St.	2
KBHCC	USA Fit Games	6/17/2023	650 S. Akard St.	2
KBHCC	International Leadership Conference	6/18/2023	650 S. Akard St.	2
KBHCC	2023 KDP National Sales Meeting	6/23/2023	650 S. Akard St.	2

**City of Dallas
Office of Homeless Solutions
TCB Update – June 8, 2023**

**Encampment Resolution (Cleaning) Schedule
June 5 – June 9, 2023**

Location	District
Buckner/30	7
St. Francis/30	7
30/80 WB Ramp	7
668 S. R. L. Thornton	4
3900 Marvin D. Love	4
4100 Polk St	4
3700 Marvin D. Love	4
400 W. Kiest Blvd	4
900 E. 10 th St	1
400 S. Riverfront	1
3108 LBJ	6
14533 Preston Rd	11

Commented [VA1]: Toni sends. Do not list DRTRR locations

**OHS H.A.R.T. Outreach and Advocacy
May 29 – June 4, 2023**

Performance Measure	Total
Number of Service Request Closed within 10 days	6
Number of Service Request still open (pending closure)	21
Number of MCC's received for the week	12
Number of Locations Visited	30
Number of Individuals Engaged	76
Number of HMIS Entered	0
Number of Panhandlers Engaged	11

Commented [VA2]: Teams A & B Combined

**H.A.R.T. Encampment Resolution (Cleaning) Schedule
June 4 – June 11, 2023**

Location	District
727 E. Ann Arbor Ave.	4
1000 Clearwood Drive	8
10001 Muskogee	5
Holcomb/Lake June	5
2400 Coombs	7

Commented [VA3]: Only HART locations. Toni sends w list of all cleanings.