

# Memorandum



Date: January 16, 2015

To: Honorable Mayor and Members of the City Council

Subject: Dallas Fire-Rescue Line of Duty Death Investigation

On September 19, 2014, Dallas Fire-Rescue Chief Louie Bright, III, announced the formation of a Line of Duty Death (LODD) committee to review all findings from multiple reports from the Stanley Wilson fire death investigation. The committee was comprised of members of the Dallas Fire Rescue Department (DFR) Command Staff and representatives of all three employee associations. The committee identified specific options to reduce the risk of similar events occurring in the future.

The committee researched best practices and determined that a multi-layered approach is needed to address the areas of vulnerability. Specific interventions recommended by the committee include the following:

- Personnel Enhancements
  - Safety Officers (six additional FTEs)
  - Training Staff (three additional FTEs)
  - IT Specialists (two additional FTEs)
  
- Technology Acquisition and Professional Development
  - Communication Equipment
  - Additional Visual Monitors
  - Incident Command Simulation Center
  - Officer Development Curriculum
  - Mandatory Tactical Refresher
  - Command Technician Requirements
  - Master Stream Operations Awareness
  
- Procedural Modifications
  - Risk Assessment Framework
  - Incident Safety Officer Guidelines
  - Incident Command and Dispatcher Benchmark Verification Lists

DFR leadership will continue to partner with all stakeholders and take an aggressive approach in reviewing the proposals developed by the committee to determine if implementation is feasible.

Chief Bright will be available to answer any additional questions you may have.



Eric D. Campbell  
Assistant City Manager

- c: A.C. Gonzalez, City Manager  
Warren M.S. Ernst, City Attorney  
Craig D. Kinton, City Auditor  
Rosa A. Rios, City Secretary  
Daniel F. Solis, Administrative Judge  
Ryan S. Evans, First Assistant City Manager  
Jill A. Jordan, P.E., Assistant City Manager  
Mark McDaniel, Assistant City Manager  
Forest E. Turner, Chief Wellness Officer  
Joey Zapata, Assistant City Manager  
Jeanne Chipperfield, Chief Financial Officer  
Sana Syed, Public Information Officer  
Elsa Cantu, Assistant to the City Manager – Mayor & Council

# Memorandum



Date: January 16, 2015  
To: Honorable Mayor and Members of the City Council  
Subject: On-Street Parking Pilot Program Status Report #5

The attached Executive Summary highlights the progress of Zipcar's first quarter of operation in the parking pilot program.

Should you have any questions or need additional information please let me know.



Eric D. Campbell  
Assistant City Manager

Attachment

c: A.C. Gonzalez, City Manager  
Warren M.S. Ernst, City Attorney  
Craig D. Kinton, City Auditor  
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## City of Dallas – Q4 2014

We're excited to report that the Zipcar pilot program with the City of Dallas has achieved steady growth since its kickoff in September 2014. We've seen **153 new members** begin using Zipcar as a result of new service in their neighborhoods. **18 vehicles** are now located in Downtown, Uptown, Oak Lawn, and at Love Field. Industry studies have shown that each car share vehicle can support the reduction of 15 personally owned vehicles, so this first wave of Zipcars launched in partnership with the City of Dallas are well on their way to taking as many as **270 personally owned vehicles off the road**.

### Impact on City Life

The typical member uses Zipcar for occasional car trips. Studies have shown that Zipsters tend to walk, bike, and take public transit more often – and see their overall annual vehicle miles travelled reduced by almost 40%. Downtown residents now have one more option for living car free. They're using car sharing for **shopping or doctor's appointments**. Companies are using Zipcar to **supplement DART commuter benefits** as a way for their employees to get to meetings or run business errands. Business travelers are choosing car sharing when coming into the city for meetings or conventions.

First experience with @ZipcarDallas was stellar. Nice job y'all. #dallas #downtown w/@zsitarzewski (A Mini for \$9!)

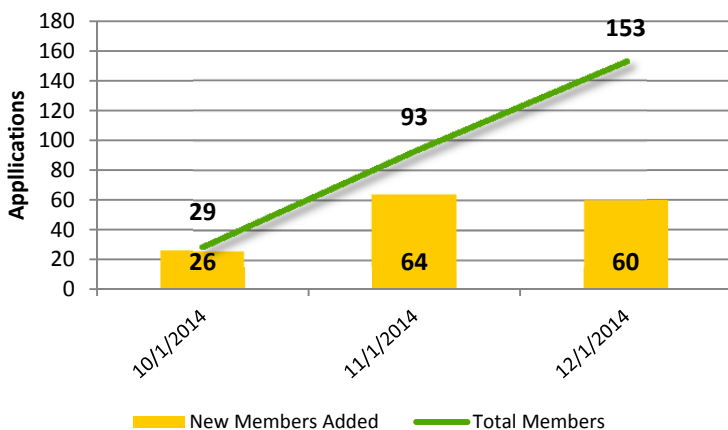
@msitarzewski



### Membership Growth

Continued growth of members is crucial to the success of the Zipcar program. Each new member represents a new potential use case for Zipcar while connecting that individual with a convenient and cost effective transportation option. This chart shows new members added each month and total members since the program began.

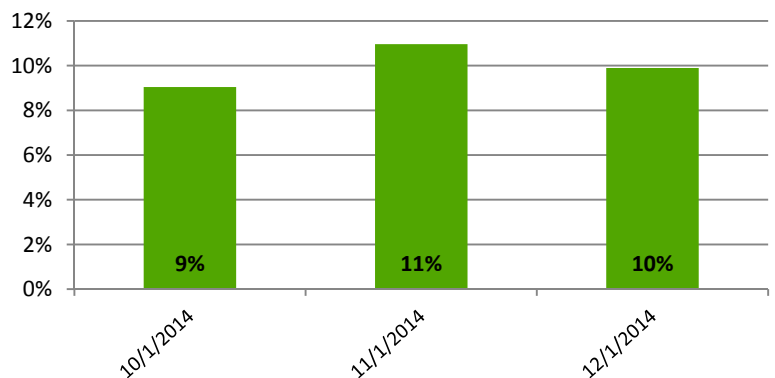
Dallas, TX - Membership



### Utilization

Every day, Zipsters get great value and convenience from having Zipcar as a transportation alternative. The chart below shows the monthly utilization of Zipcars in Dallas. Note that a slowdown in the winter months is common in many cities.

Dallas, TX - Monthly Utilization



# Memorandum



DATE January 16, 2015  
TO Honorable Mayor and Members of the City Council  
SUBJECT Update on Carryout Bag Ordinance

For your information, provided below is an enforcement update on the Single-Use Carryout Bag ordinance that went into effect on January 1, 2015. All statistics below are as of Friday morning, January 16, 2015:

- Number of business establishments registered to issue single-use bags: 1,690
- Total number of carryout bag service requests: 193
- Total number of Notices of Violation issued to business establishments: 107
- Total number of Citations issued: 0

Code Compliance continues to work with business establishments to clarify the ordinance requirements and bring them into compliance. Again, no citations have been written.

A third round of letters will be sent out to all identified business establishments to clarify common questions and misconceptions regarding the ordinance. In addition, Frequently Asked Questions (FAQs), signage examples, registration forms, and additional information continues to be available and updated frequently on [www.greendallas.net](http://www.greendallas.net).

If you have any questions, or require additional information, please do not hesitate to contact me.

  
Joey Zapata  
Assistant City Manager

cc: A.C. Gonzalez, City Manager  
Warren M.S. Ernst, City Attorney  
Craig D. Kinton, City Auditor  
Rosa A. Rios, City Secretary  
Daniel Solis, Administrative Judge  
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Eric D. Campbell, Assistant City Manager  
Jeanne Chipperfield, Chief Financial Officer  
Sana Syed, Public Information Officer  
Elsa Cantu, Assistant to the City Manager – Mayor and Council

# Memorandum



CITY OF DALLAS

DATE January 16, 2015

TO The Honorable Mayor and Members of the City Council

SUBJECT **State Implementation Plan Update**

As required by the Federal Clean Air Act (FCAA), the Texas Commission on Environmental Quality (TCEQ) has developed a proposal to amend the State Implementation Plan (SIP) for the Dallas Fort Worth ozone non-attainment area, which includes Dallas County. The FCAA requires that designated moderate non-attainment counties demonstrate attainment to meet the 2008 eight-hour National Ambient Air Quality Standard (NAAQS) of 75 parts per billion (ppb) for ozone by the end of 2018. The TCEQ proposed the modifications to the SIP on December 10, 2014. The public comment period for the proposed SIP opened on December 26, 2014 and will close on January 30, 2015. The TCEQ will conduct a public stakeholder meeting on January 15, 2015 in Arlington and another meeting on January 22, 2015 at the TCEQ headquarters in Austin. After evaluation of the public comments, the TCEQ will submit the revised SIP to the Environmental Protection Agency (EPA) by July 20, 2015.

The proposed SIP establishes a process to achieve attainment with the 75 ppb standard by the end of 2018. The TCEQ in cooperation with the North Central Texas Council of Governments (NCTCOG) conducted an extensive analysis of current emissions and performed photochemical modeling to determine the best courses of action. In the modeling, they focused on continuing with existing control measures. The most effective existing measures include:

- Vehicle and Engine Emission Limits – Federal and state measures lowering exhaust emissions limits for vehicles and equipment powered by internal combustion engines reduce air pollution as older vehicles and engines are replaced with cleaner, newer models.
- Motor Vehicle Fuel Programs – Federal and state measures requiring improvements in the formulation of gasoline and diesel fuels reduce the emissions from on-road mobile sources (i.e., automobiles, trucks, motorcycles, and other motor vehicles) and non-road mobile sources (including construction equipment, agricultural equipment, aircraft, drilling rigs, locomotives, and commercial marine vessels).

The TCEQ modeling indicates that continuing with existing control measures reduces volatile organic compounds (VOC) and oxides of nitrogen (NO<sub>x</sub>), the two main ozone precursors, enough to bring the DFW-area ozone concentrations to attainment levels by the end of 2018. This approach will not require new emission reduction programs to be implemented in the region. Existing City programs, such as vehicle idling reduction and improvements to the fleet

vehicles, will continue to be important to achieving attainment. However, the City will not be required to implement any mandatory emission reductions.

Based on the information from the TCEQ, the proposed SIP is beneficial to the City of Dallas in that it will result in improvements to air quality with only minor changes to the current rules and regulations that will affect only certain industries. The City will continue to monitor future developments which may impact the SIP.

As the City bears the consequences if attainment is not achieved, the City will submit a comment letter to the TCEQ stating:

1. The importance of attainment with the 2008 eight-hour ozone NAAQS standard (75 ppb). It is critical for the region that the TCEQ's SIP leads to attainment by the 2018 deadline. If the TCEQ puts an ineffective SIP in place, it is cities that have the most to lose.
2. The importance of cooperation between the EPA, TCEQ and local authorities to achieve compliance and a healthy environment.
3. Continued support from the City of Dallas for efforts to improve air quality.

In a related, but independent development, the EPA announced on November 25, 2014 that they intend to reduce the NAAQS ozone standard from the current 75 ppb to a level in a range between 65 to 70 ppb. This action is based on extensive scientific evidence about ozone's effects on public health and welfare. A public hearing is scheduled on this action on January 29, 2015 in Arlington, Texas. The EPA is accepting comments until February 25, 2015.

The EPA will finalize the new ozone NAAQS on October 1, 2015. Within a year after the rule is finalized, the EPA will designate areas as attainment or non-attainment. The TCEQ will then develop a SIP for this standard based on the level of attainment in each county. Areas designated as non-attainment will have time to achieve attainment based on the initial level of attainment. This may range from three years for areas that are marginally non-attainment up to 20 years for areas that are designated severe non-attainment.

Please let me know if you have questions or need additional information.



Jill A. Jordan, P.E.  
Assistant City Manager

c: The Honorable Mayor and Members of the City Council      Eric D. Campbell, Assistant City Manager  
A.C. Gonzalez, City Manager      Jeanne Chipperfield, Chief Financial Officer  
Warren M.S. Ernst, City Attorney      Mark McDaniel, Assistant City Manager  
Judge Daniel F. Solis, Administrative Judge      Joey Zapata, Assistant City Manager  
Craig D. Kinton, City Auditor      Sana Syed, Public Information Officer  
Ryan S. Evans, First Assistant City Manager      Elsa Cantu, Assistant to the City Manager – Mayor and Council

# Memorandum



CITY OF DALLAS

DATE January 16, 2015

TO Honorable Mayor and Members of the City Council

SUBJECT **Upcoming Agenda Item #3: Aviation Parking Agenda Item – January 28, 2015**

On December 8, 2014, the Transportation Committee was briefed by the Department of Aviation on the need for additional public parking at Dallas Love Field. The original Program Development Agreement for the Love Field Modernization Program (LFMP) specifically excluded the design and construction of additional parking at Love Field. Passenger forecasts developed in 2008 projected 6 million enplanements which equates to 12 million total passengers occurring in 2017 / 2018. The existing 7,000 public parking spaces were projected to be adequate until that time, which includes the employee parking requirements of 1,000 spaces.

On October 13, 2014, the Wright Amendment was officially lifted, allowing unrestricted flight activity to and from Dallas Love Field. Daily commercial flights at Love Field immediately increased on that day from 112 to 148, with total daily flights planned to increase to 190 in mid-2015. Associated passenger activity levels are also increasing quickly. Pre-Wright Amendment activity included monthly passenger enplanement levels of approximately 345,000 enplanements, equivalent to annual levels of over 4 million enplanements / 8 million total passengers in 2013. Post-Wright Amendment activity has seen an immediate increase to approximately 500,000 monthly enplanements, realizing the forecasted 6 million annual enplanements / 12 million annual passengers. Peak travel times have resulted in a parking shortage at Love Field. All parking garages, Valet lot and adjacent parking lots were at or over capacity during the 2014 Thanksgiving Holiday period. Airport employees were relocated from the public garage to Love Hub in October 2014, which included approximately 1,100 spaces in Love Hub garage and adjacent surface lot.

Based on current projections, Love Field will have additional parking requirements of approximately 1,000 spaces in 2015, 2,400 spaces in 2017 and 3,500 – 4,000 spaces in 2020. To allow the design and pre-construction to begin immediately, the use of the existing LFMP structure with knowledge and expertise will reduce mobilization costs and will advance the schedule 12-16 months. The construction packages of the garage, which are approximately 80% of the project cost, will be bid upon completion of design and will allow opportunities for local firms, including MWBE firms.

Utilizing the existing LFMP structure for the parking garage requires amendments to three key documents: the Program Development Agreement, Use and Lease Agreement and the Ground Lease for Cargo and General Use Building. In addition, the City intends to finance the parking garage design activities at Dallas Love Field by loaning funds to the Love Field Airport Modernization Corporation (LFAMC) from existing capital construction funds, to be re-paid when debt is issued. Agenda item number 3, on the January 28<sup>th</sup> agenda would authorize this expedited action.



Please let me know if you have any questions.



Ryan S. Evans  
First Assistant City Manager

- C:
- A.C. Gonzalez, City Manager
  - Warren M.S. Ernst, City Attorney
  - Craig D. Kinton, City Auditor
  - Rosa A. Rios, City Secretary
  - Daniel F. Solis, Administrative Judge
  - Eric D. Campbell, Assistant City Manager
  - Jill A. Jordan, P.E., Assistant City Manager
  - Mark McDaniel, Assistant City Manager
  - Joey Zapata, Assistant City Manager
  - Jeanne Chipperfield, Chief Financial Officer
  - Sana Syed, Public Information Officer
  - Mark Duebner, Director of Aviation
  - Elsa Cantu, Assistant to the City Manager – Mayor & Council

# Memorandum



CITY OF DALLAS

Date January 16, 2015  
To Honorable Mayor and Members of the City Council  
Subject Public Input Meetings for Recreation Master Plan/Renaissance Plan Update – Second Round

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Over the past several months staff have been working with a consultant team to produce the Department's first ever recreation master plan and to update the 2002 comprehensive plan, known as *A Renaissance Plan*. Last August we held five community meetings throughout the City to solicit input from our citizens and patrons. Since that time we have conducted a citizen survey and utilized an on-line community engagement tool, Mindmixer, in an effort to provide multiple opportunities for citizens to be engaged in the planning process.

The final component of the public input process will take place in early February. We will hold four more community meetings to solicit additional comments, discuss the previous public input received and analysis conducted by the consultants. The meeting times and locations follow:

Wednesday, February 4<sup>th</sup> – 6:00 to 7:00pm  
Martin Luther King Jr. Recreation Center  
Fretz Recreation Center

Thursday, February 5<sup>th</sup> – 6:00 to 7:00pm  
Nash-Davis Recreation Center  
Pleasant Oaks Recreation Center

If you have any questions, please do not hesitate to contact me.

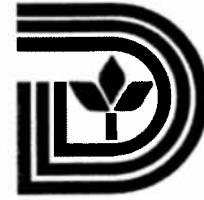
A handwritten signature in black ink, appearing to read 'Willis Winters'.

Willis C. Winters, FAIA, FAAPRA, Director  
Dallas Park and Recreation Department

c: A.C. Gonzalez, City Manager  
Warren M.S. Ernst, City Attorney  
Craig D. Kinton, City Auditor  
Rosa A. Rios, City Secretary  
Daniel F. Solis, Administrative Judge  
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# Memorandum



CITY OF DALLAS

DATE January 16, 2015  
TO The Honorable Mayor and Members of the City Council  
SUBJECT Financial Forecast Report

The FY 2014-15 Financial Forecast Report based on information through November 2014 is attached and provided for your information. This report reflects an amended General Fund budget based on Council's approved use of contingency reserve funds on December 10, 2014 by CR# 14-2194.

For FY 2014-15, General Fund revenues are projected to be \$5,830,000 below budget and General Fund expenditures are projected to be \$2,260,000 below budget. This results in forecast expenditures being in excess of forecast revenues by \$3,570,000.

The General Fund revenue reduction is due primarily to more service providers applying to the State of Texas for the Ambulance Supplemental Payment Program resulting in less funds available to reimburse the City of Dallas. This revenue reduction is already partially offset by anticipated savings in fuel expense as the price per gallon is less than budgeted. As the Financial Forecast Report is monitored monthly, additional opportunities to offset the remaining revenue reduction will be identified. Potential savings will be identified from slowed spending, vacancies, a possible selected hiring freeze, deferral of the planned major maintenance projects, reduction in number of lane miles of partial reconstruction, and/or possible increases in other revenues. As a last resort, fund balance is available to make up the variance if necessary.

We will continue to closely monitor revenues and expenditures and keep you informed.

  
A.C. Gonzalez  
City Manager

## Attachment

c: Ryan S. Evans, First Assistant City Manager  
Jill A. Jordan, P.E., Assistant City Manager  
Joey Zapata, Assistant City Manager  
Eric D. Campbell, Assistant City Manager  
Mark McDaniel, Assistant City Manager  
Jeanne Chipperfield, Chief Financial Officer  
Jack Ireland, Director, Office of Financial Services

**GENERAL FUND  
COMPARISON OF FY 2014-15 REVENUES AND EXPENDITURES  
AS OF NOVEMBER 30, 2014  
(000s)**

<u>ITEM</u>	<u>AMENDED BUDGET</u>	<u>YEAR TO DATE</u>	<u>YEAR-END FORECAST</u>	<u>BUDGET VS FORECAST VARIANCE</u>
Revenues	\$ 1,166,814	\$ 135,179	\$ 1,160,985	\$ (5,830)
Expenditures	1,166,814	166,881	1,164,554	(2,260)
Net Excess of Revenues Over Expenditures/Transfers	<u>\$ -</u>	<u>\$ (31,702)</u>	<u>\$ (3,570)</u>	<u>\$ (3,570)</u>

**FINANCIAL FORECAST REPORT  
FY 2014-15  
AS OF NOVEMBER 30, 2014**

**GENERAL FUND**

**Revenues**

- Total General Fund revenues are estimated to be \$5,830,000 below budget.
  - Municipal Court revenue is projected to be \$1,428,000 above budget based on analysis of year end collection revenues of the previous two fiscal years.
  - Emergency Ambulance revenue is projected to be \$6,709,000 below budget due to a reduction in the reimbursement from the State as a result of the increased number of ambulance service providers requesting reimbursement.

**Expenditures**

- Total General Fund expenditures are estimated to be \$2,260,000 below budget.
  - Fuel expenses are projected to be \$1,960,000 below budget due to a decline in fuel prices.

**GENERAL FUND  
FORECAST OF FY 2014-15 REVENUES  
AS OF NOVEMBER 30, 2014  
(000s)**

	<b>AMENDED BUDGET</b>	<b>REVENUES YEAR TO DATE</b>	<b>YEAR-END FORECAST</b>	<b>BUDGET VS FORECAST VARIANCE</b>
<b>TAXES</b>				
Ad Valorem Tax	\$ 520,321	\$ 34,647	\$ 520,321	\$ -
Sales Tax	268,666	41,154	268,666	-
<b>TOTAL TAXES</b>	<b>788,987</b>	<b>75,800</b>	<b>788,987</b>	<b>-</b>
<b>FRANCHISE REVENUES</b>				
Oncor Electric	50,014	15,171	50,014	-
AT&T	12,064	3,291	12,064	-
Atmos Energy	12,178	2,511	12,178	-
Time Warner Cable	5,768	1,503	5,768	-
Other	22,336	5,342	22,336	-
<b>TOTAL FRANCHISE REVENUES</b>	<b>102,360</b>	<b>27,817</b>	<b>102,360</b>	<b>-</b>
<b>LICENSES AND PERMITS</b>	<b>9,857</b>	<b>1,178</b>	<b>9,808</b>	<b>(49)</b>
<b>INTEREST EARNED</b>	<b>591</b>	<b>-</b>	<b>591</b>	<b>-</b>
<b>INTERGOVERNMENTAL</b>	<b>6,638</b>	<b>-</b>	<b>6,638</b>	<b>-</b>
<b>FINES AND FORFEITURES</b>				
Municipal Court	12,214	1,779	13,642	1,428
Vehicle Towing & Storage	6,978	1,072	6,978	-
Parking Fines	4,419	-	4,419	-
Red Light Camera Fines	7,335	-	7,335	-
Public Library	500	67	500	-
<b>TOTAL FINES</b>	<b>31,446</b>	<b>2,917</b>	<b>32,874</b>	<b>1,428</b>
<b>CHARGES FOR SERVICE</b>				
Sanitation Service	63,530	11,033	63,530	-
Parks	9,814	959	9,814	-
Private Disposal Fees	17,509	3,813	17,509	-
Emergency Ambulance	33,626	3,091	26,917	(6,709)
Security Alarm	4,510	755	4,510	-
Street Lighting	743	46	743	-
Vital Statistics	1,470	213	1,470	-
Other	21,755	3,540	21,230	(525)
<b>TOTAL CHARGES</b>	<b>152,955</b>	<b>23,448</b>	<b>145,721</b>	<b>(7,234)</b>
<b>INTERFUND REVENUE</b>	<b>61,842</b>	<b>2,416</b>	<b>61,842</b>	<b>-</b>
<b>MISCELLANEOUS</b>	<b>12,139</b>	<b>1,603</b>	<b>12,164</b>	<b>25</b>
<b>TOTAL REVENUES</b>	<b>\$ 1,166,814</b>	<b>\$ 135,179</b>	<b>\$ 1,160,985</b>	<b>\$ (5,830)</b>

**GENERAL FUND  
FORECAST OF FY 2014-15 EXPENDITURES  
AS OF NOVEMBER 30, 2014  
(000s)**

<b>DEPARTMENT</b>	<b>AMENDED BUDGET</b>	<b>EXPENDITURES YEAR TO DATE</b>	<b>YEAR-END FORECAST</b>	<b>BUDGET VS FORECAST VARIANCE</b>
Building Services	\$ 23,896	\$ 5,676	\$ 23,896	\$ -
Business Dev/Procurement Svcs	2,855	387	2,855	-
City Attorney's Office	15,147	2,101	15,147	-
City Auditor's Office	2,844	372	2,843	(1)
City Controller's Office	5,603	542	5,603	-
City Manager's Office	1,829	348	1,829	-
City Secretary's Office	3,028	340	3,028	-
Civil Service	2,345	246	2,332	(12)
Code Compliance	35,383	6,176	35,383	-
Court Services	20,185	9,315	20,134	(51)
Fire	228,009	33,059	228,009	-
Housing	11,628	5,565	11,628	-
Human Resources	4,638	967	4,638	-
Judiciary	3,695	437	3,695	-
Library	26,144	3,184	26,144	-
Management Services	5,650	2,229	5,608	(42)
Mayor and Council	3,923	559	3,922	(1)
Non-Departmental	49,342	5,174	49,342	-
Office of Cultural Affairs	17,288	885	17,207	(80)
Office of Economic Development	1,577	468	1,577	-
Office of Financial Services	3,643	354	3,614	(28)
Park and Recreation	81,877	14,223	81,877	-
Planning and Neighborhood Vitality	2,527	436	2,527	-
Police	438,060	50,601	438,060	-
Public Works	6,861	2,094	6,861	0
Sanitation Services	75,694	10,343	75,694	-
Street Lighting	17,923	919	17,923	-
Street Services	65,914	9,436	65,914	(0)
Sustainable Dev/Construction	1,540	351	1,459	(80)
Trinity Watershed Management	1,351	92	1,346	(4)
<b>OTHER</b>				
Fuel and Fleet Cost (to be allocated)	-	-	(1,960)	(1,960)
<b>RESERVES AND TRANSFERS</b>				
Contingency Reserve	450	-	450	-
Liability/Claim Fund	4,170	-	4,170	-
Salary and Benefit Reserve	1,800	-	1,800	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,166,814</b>	<b>\$ 166,881</b>	<b>\$ 1,164,554</b>	<b>\$ (2,260)</b>

**PROPRIETARY FUNDS**  
**FORECAST OF FY 2014-15 REVENUES AND EXPENDITURES**  
**AS OF NOVEMBER 30, 2014**  
**(000s)**

<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>REVENUES AND EXPENDITURES YEAR TO DATE</b>	<b>YEAR-END FORECAST</b>	<b>BUDGET VS FORECAST VARIANCE</b>
<b>Aviation</b>				
Revenues	\$ 86,545	\$ 13,765	\$ 86,545	\$ -
Expenses	86,545	6,486	86,545	-
Net Excess of Revenues Over Expenses/Transfer	-	7,279	-	-
<b>Convention Center</b>				
Revenues	77,392	6,297	77,399	7
Expenses	77,345	8,440	77,345	-
Net Excess of Revenues Over Expenses/Transfer	47	(2,143)	54	7
<b>Sustainable Dev/Construction</b>				
Revenues	27,505	4,978	27,505	-
Expenses	26,839	2,921	26,548	(290)
Net Excess of Revenues Over Expenses/Transfer	667	2,057	957	290
<b>Municipal Radio Fund</b>				
Revenues	2,126	400	2,126	-
Expenses	2,062	249	2,062	-
Net Excess of Revenues Over Expenses/Transfer	65	151	65	-
<b>Water Utilities</b>				
Revenues	614,521	100,591	610,298	(4,223)
Expenses	614,521	68,237	610,298	(4,223)
Net Excess of Revenues Over Expenses/Transfer	-	32,354	-	-
<b>Communication &amp; Information Svcs.</b>				
Revenues	67,603	19	67,605	3
Expenses	70,446	15,932	70,319	(127)
Net Excess of Revenues Over Expenses/Transfer	\$ (2,843)	\$ (15,914)	\$ (2,713)	\$ 130



**PROPRIETARY FUNDS**  
**FORECAST OF FY 2014-15 REVENUES AND EXPENDITURES**  
**AS OF NOVEMBER 30, 2014**  
**(000s)**

<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>REVENUES AND EXPENDITURES YEAR TO DATE</b>	<b>YEAR-END FORECAST</b>	<b>BUDGET VS FORECAST VARIANCE</b>
<b>Equipment Services</b>				
Revenues	\$ 54,432	\$ 51	\$ 52,072	\$ (2,360)
Expenses	54,432	4,682	52,045	(2,386)
Net Excess of Revenues Over Expenses/Transfer	<u>-</u>	<u>(4,631)</u>	<u>27</u>	<u>27</u>
<b>Express Business</b>				
Revenues	3,981	673	4,032	51
Expenses	4,812	523	4,812	-
Net Excess of Revenues Over Expenses/Transfer	<u>\$ (830)</u>	<u>\$ 150</u>	<u>\$ (780)</u>	<u>\$ 51</u>

**OTHER FUNDS**  
**FORECAST OF FY 2014-15 REVENUES AND EXPENDITURES**  
**AS OF NOVEMBER 30, 2014**  
**(000s)**

<b>DEPARTMENT</b>	<b>BUDGET</b>	<b>REVENUES AND EXPENDITURES YEAR TO DATE</b>	<b>YEAR-END FORECAST</b>	<b>BUDGET VS FORECAST VARIANCE</b>
<b>Employee Benefits</b>	\$ 1,370	\$ 107	\$ 1,370	\$ -
<b>Risk Management</b>	2,525	281	2,525	-
<b>9-1-1 System Operations</b>				
Revenues	12,918	1,321	12,917	(1)
Expenses	<u>17,239</u>	<u>569</u>	<u>17,191</u>	<u>(48)</u>
Net Excess of Revenues Over Expenses/Transfer	<u>(4,321)</u>	<u>751</u>	<u>(4,275)</u>	<u>46</u>
<b>Storm Water Drainage</b>				
Revenues	51,079	8,589	51,079	-
Expenses	<u>53,599</u>	<u>2,706</u>	<u>53,565</u>	<u>(33)</u>
Net Excess of Revenues Over Expenses/Transfer	<u>\$ (2,520)</u>	<u>\$ 5,883</u>	<u>\$ (2,487)</u>	<u>\$ 33</u>

**DEBT SERVICE FUND  
FORECAST OF FY 2014-15 REVENUES AND EXPENDITURES  
AS OF NOVEMBER 30, 2014  
(000s)**

<b>DEBT SERVICE</b>	<b>BUDGET</b>	<b>EXPENDITURES AND REVENUES YEAR TO DATE</b>	<b>YEAR-END FORECAST</b>	<b>BUDGET VS FORECAST VARIANCE</b>
Beginning Balance	\$ 1,582	\$ -	\$ 1,582	\$ -
Revenues	235,197	14,300	235,197	-
Expenses	<u>229,908</u>	<u>-</u>	<u>226,719</u>	<u>(3,190)</u>
Ending Balance	<u>\$ 6,871</u>	<u>\$ 14,300</u>	<u>\$ 10,060</u>	<u>\$ 3,190</u>

**CONTINGENCY RESERVE STATUS**

<b>Beginning Balance October 1, 2014</b>	<b>\$ 6,200,000</b>
Budgeted Transfer In	<u>650,000</u>
<b>FY 2014-15 Available Funds</b>	<b>6,850,000</b>
Payment to Bridge Steps for unreimbursed operational costs from a prior year's contract with Dallas County Health and Human Services	(129,145)
<b>Balance as of November 30, 2014</b>	<b><u>\$ 6,850,000</u></b>

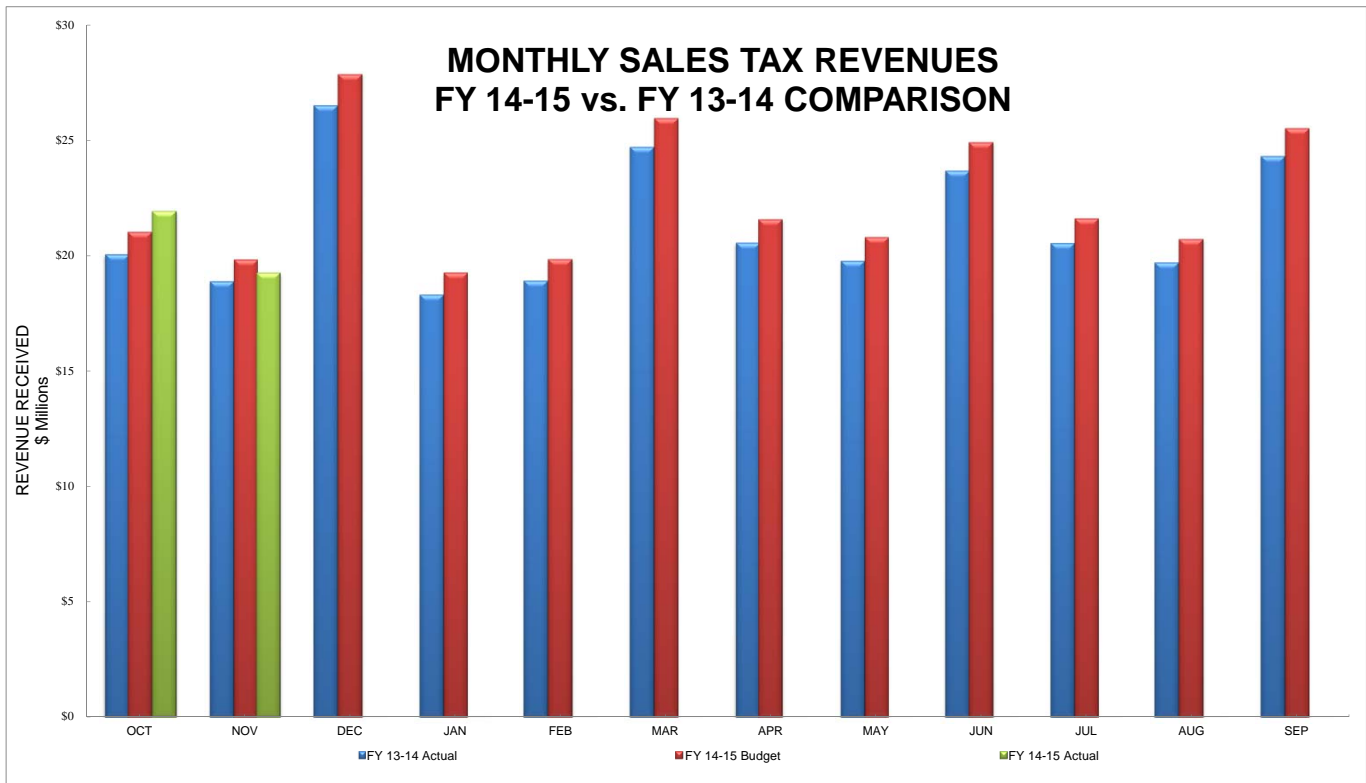
**LIABILITY/CLAIMS FUND**

<b>Beginning Balance October 1, 2014</b>	<b>\$ 5,463,587</b>
Budgeted Revenue	<u>5,633,748</u>
<b>FY 2014-15 Available Funds</b>	<b>11,097,335</b>
Paid October 2014	(154,611)
Paid November 2014	(382,199)
<b>Balance as of November 30, 2014</b>	<b><u>\$ 10,560,525</u></b>

# SALES TAX

as of November 2014

	ACTUAL FY 2013-14	BUDGET FY 2014-15	ACTUAL FY 2014-15	YTD VARIANCE FY 14-15 ACT. VS. FY 13-14 ACT.		YTD VARIANCE FY 14-15 ACTUAL VS. BUDGET	
				DOLLARS	PERCENT	DOLLARS	PERCENT
OCT	\$20,061,677	\$21,027,268	\$21,933,271	\$1,871,594	9.3%	\$906,003	4.3%
NOV	18,852,710	19,791,769	19,220,275	367,565	1.9%	(571,494)	-2.9%
DEC	26,481,621	27,836,006					
JAN	18,271,632	19,223,613					
FEB	18,878,147	19,802,119					
MAR	24,696,838	25,941,300					
APR	20,532,409	21,546,647					
MAY	19,772,367	20,793,396					
JUN	23,681,808	24,912,755					
JUL	20,545,743	21,617,650					
AUG	19,665,164	20,683,085					
SEP	24,276,012	25,490,083					
<b>TOTAL</b>	<b>\$255,716,128</b>	<b>\$268,665,691</b>	<b>\$41,153,546</b>	<b>\$2,239,159</b>	<b>5.8%</b>	<b>\$334,509</b>	<b>0.8%</b>



**GENERAL FUND  
HISTORICAL REVENUE COMPARISON  
AS OF NOVEMBER  
(000s)**

	FY 2012-13			FY 2013-14			FY 2014-15		
	AMENDED BUDGET	YEAR TO DATE	YEAR-END ACTUAL*	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST**	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST***
<b>TAXES</b>									
Ad Valorem Tax	\$ 451,489	\$ 28,960	\$ 450,752	\$ 483,898	\$ 30,473	\$ 484,244	\$ 520,321	\$ 34,647	\$ 520,321
Sales Tax	231,463	18,910	241,946	255,519	20,062	255,519	268,666	41,154	268,666
<b>TOTAL TAXES</b>	<b>682,952</b>	<b>47,870</b>	<b>692,698</b>	<b>739,417</b>	<b>50,535</b>	<b>739,763</b>	<b>788,987</b>	<b>75,800</b>	<b>788,987</b>
<b>FRANCHISE REVENUES</b>									
Oncor Electric	49,323	15,887	51,139	51,110	15,732	52,472	50,014	15,171	50,014
AT&T	14,875	4,017	15,132	13,422	3,668	13,640	12,064	3,291	12,064
Atmos Energy	11,174	1,589	11,736	12,228	1,952	15,102	12,178	2,511	12,178
Time Warner Cable	6,170	1,561	6,362	6,376	1,566	5,969	5,768	1,503	5,768
Other	18,096	4,924	20,012	20,773	5,077	21,301	22,336	5,342	22,336
<b>TOTAL FRANCHISE REVENUES</b>	<b>99,639</b>	<b>27,979</b>	<b>104,381</b>	<b>103,908</b>	<b>27,994</b>	<b>108,484</b>	<b>102,360</b>	<b>27,817</b>	<b>102,360</b>
<b>LICENSES AND PERMITS</b>	<b>9,808</b>	<b>1,427</b>	<b>9,786</b>	<b>9,090</b>	<b>1,376</b>	<b>9,774</b>	<b>9,857</b>	<b>1,178</b>	<b>9,808</b>
<b>INTEREST EARNED</b>	<b>755</b>	<b>59</b>	<b>455</b>	<b>632</b>	<b>57</b>	<b>675</b>	<b>591</b>	<b>-</b>	<b>591</b>
<b>INTERGOVERNMENTAL</b>	<b>5,589</b>	<b>-</b>	<b>6,715</b>	<b>6,203</b>	<b>-</b>	<b>6,887</b>	<b>6,638</b>	<b>-</b>	<b>6,638</b>
<b>FINES AND FORFEITURES</b>									
Municipal Court	16,540	2,027	14,754	13,779	2,263	14,824	12,214	1,779	13,642
Vehicle Towing & Storage	7,678	1,097	6,881	6,957	1,044	6,941	6,978	1,072	6,978
Parking Fines	5,962	565	4,342	5,070	318	3,989	4,419	-	4,419
Red Light Camera Fines	6,867	-	7,719	6,867	-	7,391	7,335	-	7,335
Public Library	603	87	522	553	77	471	500	67	500
<b>TOTAL FINES</b>	<b>37,650</b>	<b>3,776</b>	<b>34,218</b>	<b>33,227</b>	<b>3,703</b>	<b>33,616</b>	<b>31,446</b>	<b>2,917</b>	<b>32,874</b>
<b>CHARGES FOR SERVICE</b>									
Sanitation Service	59,838	10,796	60,860	62,010	10,509	62,148	63,530	11,033	63,530
Parks	8,629	1,260	9,943	9,716	1,208	10,767	9,814	959	9,814
Private Disposal Fees	18,864	3,259	18,574	17,694	2,706	19,289	17,509	3,813	17,509
Emergency Ambulance	20,207	973	20,507	42,982	2,966	43,367	33,626	3,091	26,917
Security Alarm	4,231	811	4,361	4,500	880	4,570	4,510	755	4,510
Street Lighting	1,200	-	1,450	1,000	-	665	743	46	743
Vital Statistics	1,492	225	1,562	1,581	205	1,530	1,470	213	1,470
Other	17,729	3,178	18,815	20,182	3,024	20,242	21,755	3,540	21,230
<b>TOTAL CHARGES</b>	<b>132,190</b>	<b>20,502</b>	<b>136,071</b>	<b>159,665</b>	<b>21,497</b>	<b>162,579</b>	<b>152,955</b>	<b>23,448</b>	<b>145,721</b>
<b>INTERFUND REVENUE</b>	<b>60,410</b>	<b>2,294</b>	<b>46,552</b>	<b>67,330</b>	<b>2,459</b>	<b>60,748</b>	<b>61,842</b>	<b>2,416</b>	<b>61,842</b>
<b>MISCELLANEOUS</b>	<b>12,311</b>	<b>2,268</b>	<b>11,192</b>	<b>11,109</b>	<b>1,344</b>	<b>11,321</b>	<b>12,139</b>	<b>1,603</b>	<b>12,164</b>
<b>TOTAL REVENUES</b>	<b>\$ 1,041,303</b>	<b>\$ 106,175</b>	<b>\$ 1,042,069</b>	<b>\$ 1,130,581</b>	<b>\$ 108,964</b>	<b>\$ 1,133,847</b>	<b>\$ 1,166,814</b>	<b>\$ 135,179</b>	<b>\$ 1,160,985</b>

\* Based on Actual FY 2012-13 year end revenues

\*\* Estimates based on revenues through August 2014

\*\*\* Estimates based on revenues through November 2014

**GENERAL FUND  
HISTORICAL EXPENDITURE COMPARISON  
AS OF NOVEMBER  
(000s)**

DEPARTMENT	FY 2012-13			FY 2013-14			FY 2014-15		
	AMENDED BUDGET	YEAR TO DATE	YEAR-END ACTUAL*	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST**	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST***
Building Services	\$ 22,602	\$ 5,063	\$ 22,042	\$ 25,709	\$ 7,235	\$ 25,682	\$ 23,896	\$ 5,676	\$ 23,896
Business Dev/Procurement Svcs	2,410	368	2,229	2,654	337	2,644	2,855	387	2,855
City Attorney's Office	12,915	1,764	12,913	14,456	2,178	14,427	15,147	2,101	15,147
City Auditor's Office	2,180	324	2,087	2,391	347	2,376	2,844	372	2,843
City Controller's Office	4,969	533	4,781	5,391	580	5,378	5,603	542	5,603
City Manager's Office	1,509	315	1,503	1,596	330	1,596	1,829	348	1,829
City Secretary's Office	2,877	294	3,015	2,944	217	2,930	3,028	340	3,028
Civil Service	1,829	225	1,735	2,126	268	2,076	2,345	246	2,332
Code Compliance	30,663	4,747	30,096	33,720	4,693	33,042	35,383	6,176	35,383
Court Services	19,083	2,756	19,008	20,039	10,000	19,930	20,185	9,315	20,134
Fire	207,275	33,411	207,212	221,718	31,907	221,263	228,009	33,059	228,009
Housing	9,516	4,530	9,516	11,373	5,631	11,360	11,628	5,565	11,628
Human Resources	3,752	652	3,237	4,121	771	4,121	4,638	967	4,638
Judiciary	3,286	540	2,980	3,528	488	3,406	3,695	437	3,695
Library	20,295	3,520	19,845	22,370	4,009	22,365	26,144	3,184	26,144
Management Services	4,646	1,821	4,478	5,568	1,984	5,320	5,650	2,229	5,608
Mayor and Council	3,864	535	3,706	3,911	519	3,878	3,923	559	3,922
Non-Departmental	33,239	5,487	31,482	38,455	5,251	37,836	49,342	5,174	49,342
Office of Cultural Affairs	16,025	3,576	15,083	16,916	3,732	16,914	17,288	885	17,207
Office of Economic Development	760	620	756	1,122	713	1,122	1,577	468	1,577
Office of Financial Services	2,147	217	1,757	2,826	250	2,753	3,643	354	3,614
Park and Recreation	73,442	13,506	73,292	78,764	14,022	78,764	81,877	14,223	81,877
Planning and Neighborhood Vitality							2,527	436	2,527
Police	402,252	59,667	401,874	428,943	50,784	428,416	438,060	50,601	438,060
Public Works	5,279	1,811	5,053	7,121	1,567	6,803	6,861	2,094	6,861
Sanitation Services	73,596	8,446	73,350	74,797	8,958	74,797	75,694	10,343	75,694
Street Lighting	18,318	3,490	18,029	18,201	2,342	18,118	17,923	919	17,923
Street Services	57,262	6,232	55,620	61,742	8,473	61,732	65,914	9,436	65,914
Sustainable Dev/Construction	1,238	425	463	1,613	403	1,498	1,540	351	1,459
Trinity Watershed Management	244	145	205	641	65	559	1,351	92	1,346
<b>OTHER</b>									
Fuel and Fleet Cost (to be allocated)		-	-		-	-		-	(1,960)
<b>RESERVES AND TRANSFERS</b>									
Contingency Reserve	200	-	200	3,248	-	3,248	450	-	450
Liability/Claim Fund	3,630	-	3,630	11,531	-	11,531	4,170	-	4,170
Salary and Benefit Reserve	-	-	-	1,045	-	1,045	1,800	-	1,800
<b>EXPENDITURES</b>	<b>\$ 1,041,303</b>	<b>\$ 165,023</b>	<b>\$ 1,031,177</b>	<b>\$ 1,130,581</b>	<b>\$ 168,055</b>	<b>\$ 1,126,929</b>	<b>\$ 1,166,814</b>	<b>\$ 166,881</b>	<b>\$ 1,164,554</b>

\* Based on Actual FY 2012-13 year end expenditures

\*\*Estimates based on expenditures through August 2014

\*\*\* Estimates based on expenditures through November 2014