

# Memorandum



CITY OF DALLAS

DATE September 18, 2020

TO Honorable Mayor and Members of the City Council

SUBJECT **Responses to Additional FY 2020-21 Budget Questions**

## Public Safety

### 1. Please provide a breakdown of police overtime.

The table below breaks down uniformed overtime for the Dallas Police Department (DPD) by service and division for FY 2018-19 and FY 2019-20.

Service	FY 2018-19		FY 2019-20 (YE Projections)	
	Cost	Est. Hours	Cost	Hours
Academy and In-Service Training	\$886,072	13,632	\$1,078,181	16,092
<i>Public Integrity</i>	\$109,042	1,678	\$123,538	1,844
<i>General Investigations</i>	\$692,029	10,647	\$363,436	5,424
<i>Crimes Against Persons</i>	\$1,858,800	28,597	\$1,975,238	29,481
<i>Youth/Family Crimes</i>	\$1,160,893	17,860	\$989,012	14,761
<i>Crime Scene Response</i>	\$89,495	1,377	\$93,471	1,395
<i>Gang Unit</i>	\$771,975	11,877	\$858,705	12,816
<i>Internal Affairs</i>	\$194,190	2,988	\$147,294	2,198
<i>Central Investigative</i>	\$668,191	10,280	\$684,790	10,221
Criminal Investigations	\$5,544,614	85,302	\$5,235,484	78,142
Department Support	\$141,734	2,181	\$156,851	2,341
<i>Youth Outreach Unit</i>	\$175,799	2,705	\$46,597	695
<i>Central Business District</i>	\$571,551	8,793	\$559,298	8,348
<i>Central Patrol</i>	\$1,243,541	19,131	\$1,287,735	19,220
<i>Northwest Patrol</i>	\$1,607,372	24,729	\$1,733,609	25,875
<i>Southeast Patrol</i>	\$2,081,229	32,019	\$2,247,823	33,550
<i>Southwest Patrol</i>	\$2,351,630	36,179	\$2,383,015	35,567
<i>Northeast Patrol</i>	\$2,101,137	32,325	\$2,247,359	33,543
<i>North Central Patrol</i>	\$1,038,250	15,973	\$1,275,501	19,037
<i>South Central Patrol</i>	\$1,920,122	29,540	\$1,710,618	25,532
<i>Neighborhood Nuisance Resp</i>	\$52,583	809	\$39,850	595
Patrol	\$13,143,213	202,203	\$13,531,404	201,961
Personnel & Recruiting	\$676,495	10,408	\$623,420	9,305
<i>Financial &amp; Contract Mgmt.</i>	\$4,474	69	\$5,243	78
<i>Facilities Mgmt.</i>	\$65,439	1,007	\$130,872	1,953
<i>Legal Services</i>	\$164,536	2,531	\$276,186	4,122

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Service	FY 2018-19		FY 2019-20 (YE Projections)	
	Cost	Est. Hours	Cost	Hours
<i>Planning</i>	\$3,422	53	\$1,954	29
Administrative Support	\$237,871	3,660	\$414,255	6,183
Community Affairs	\$66,887	1,029	\$19,569	292
<i>Property Evidence</i>	\$204,309	3,143	\$173,835	2,595
<i>Communication</i>	\$863,080	13,278	\$870,064	12,986
<i>Property Recovery</i>	\$1,419	22	\$237	4
<i>Vehicle Processing</i>	\$17,275	266	\$83,151	1,241
<i>Detention Services</i>	\$247,846	3,813	\$181,693	2,712
Operational Support	\$1,333,929	20,522	\$1,308,981	19,537
<i>Crime Analysis</i>	\$16,588	255	\$22,571	337
<i>FUSION Center</i>	\$813,037	12,508	\$1,065,986	15,910
Police Intelligence	\$829,625	12,763	\$1,088,557	16,247
Narcotics	\$1,788,025	27,508	\$1,903,677	28,413
Vice	\$196,441	3,022	\$177,500	2,649
<i>Tactical</i>	\$1,049,359	16,144	\$1,492,060	22,270
<i>Traffic</i>	\$1,976,500	30,408	\$2,345,415	35,006
<i>Love Field Security</i>	\$1,906,394	29,329	\$1,495,855	22,326
<i>Helicopter</i>	\$189,162	2,910	\$155,100	2,315
<i>Mounted</i>	\$94,108	1,448	\$112,222	1,675
Special Operations	\$5,215,523	80,239	\$5,600,651	83,592
<b>Total</b>	<b>\$30,060,429</b>	<b>462,468</b>	<b>\$31,138,530</b>	<b>464,754</b>

**2. Please provide the Mounted Unit's after-action report for May 29.**

The Mounted Unit was deployed Friday, May 29, in response to civil protests in downtown and Deep Ellum. The after-action report on the response is attached.

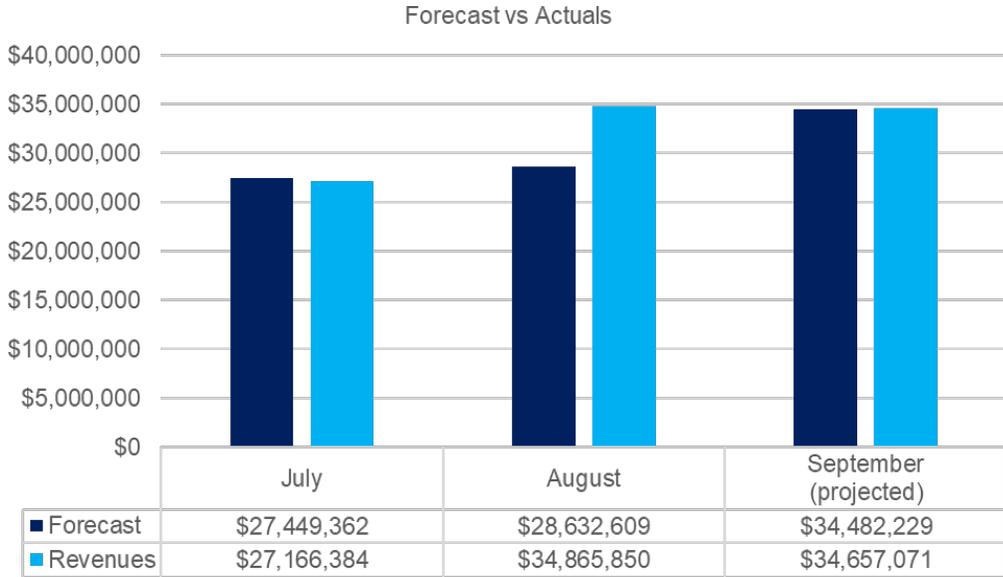
**Quality of Life, Arts, & Culture**

**3. Please provide an update on hotel performance.**

Convention and Event Services (CES) staff have coordinated with VisitDallas and the Dallas Tourism Public Improvement District (TPID) to provide an update on hotel performance to date. This update aligns with the department's proposed FY 2020-21 budget and methodology for forecasting future revenues.

Based on the information provided, Dallas hotel performance exceeded expectations in August. This continued through Labor Day, resulting in 20 percent higher revenues than expected for August. Transient demand slowed after Labor Day as the summer travel season ended. As a result, projected hotel performance in September is on track with the most recent Tourism Economics forecast. The chart below includes projections and actuals for July through September 12.

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VisitDallas and TPID continue to monitor market developments and update CES. If you have additional questions, please contact Assistant City Manager Joey Zapata or CES Director Rosa Fleming.

Thank you again for your continued engagement in the budget process. If you need additional information, please contact me or Jack Ireland, Director of the Office of Budget.

*M. Elizabeth Reich*  
 M. Elizabeth Reich  
 Chief Financial Officer

[Attachment]

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| c: T.C. Broadnax, City Manager<br>Chris Caso, City Attorney<br>Mark Swann, City Auditor<br>Billerae Johnson, City Secretary<br>Preston Robinson, Administrative Judge<br>Kimberly Bizer Tolbert, Chief of Staff<br>Majed A. Al-Ghafry, Assistant City Manager | Jon Fortune, Assistant City Manager<br>Joey Zapata, Assistant City Manager<br>Nadia Chandler Hardy, Assistant City Manager<br>Dr. Eric A. Johnson, Chief of Economic Development and Neighborhood Services<br>Laila Aleqresh, Chief Innovation Officer<br>M. Elizabeth (Liz) Cedillo-Pereira, Chief of Equity and Inclusion<br>Directors and Assistant Directors |
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# Memorandum



DATE: July 3, 2020

TO: Assistant Chief Avery L. Moore  
Investigations and Tactical

SUBJECT: **After-Action Report (AAR) – Protest/Civil Unrest May 29, 2020 – Mounted Unit**

## **Incident Overview/Analysis**

The Mounted Unit was deployed on Friday, May 29, 2020, between approximately 9pm-4am.

### Personnel Involved

- Sergeant Victor Renteria, #8558
- Senior Corporal Ron Cunningham, #6031
- Senior Corporal Mark Decker, #6079
- Senior Corporal Silverio Valencia, #7492

On Friday, May 29, 2020, at approximately 9pm, the Mounted Unit responded to 1700 Canton. Patrol and SWAT were on scene upon arrival. Mounted officers were not deployed until after the aggression of the crowd towards officers began (rock and bottle throwing). There was a large group of people getting out of control throwing rocks and bottled objects at the police officer line and refusing to comply. Mounted arrived at the location and observed a mob of approximately 300 to 500 citizens. Smoke and flash grenades were being deployed to keep the mob from overtaking the ground officer line. Major Michael Igo asked Mounted to start moving the crowd as they refused to be civil and comply with the ground officers request to move from the area. Mounted improvised by asking ground officers to fill in the gaps between the horses while the Mounted officers focused on one of the groups refusing to comply. Mounted was able to start moving the crowd. The crowd was moved a block away to 600 S. Ervay, where Mounted was ordered to stop moving the crowd. The crowd then dispersed, moving to an unknown location. After a few minutes, there were very few people remaining. This strategy worked very well; the Mounted horses and riders performed very well. No citizens, horses, or officers were visibly injured at this time.

Moments later, the Mounted Unit was requested to follow one of the large groups protesting that night. Mounted, along with officers in squad cars, followed the large group of rioters all over downtown Dallas. As the rioting mob moved through the streets, they also broke into several businesses causing large amounts of damage to each building they walked by. At one point, the rioting group walked all the way into Deep Ellum. While in Deep Ellum, the rioters broke into several businesses causing large amounts of damage. Mounted then followed this group for a long time. To my knowledge, no officers following this group

were injured. There was a lot of damage to businesses as the rioters walked by and broke windows. Also, Mounted Officers did not see any citizens hurt.

At approximately 3am, Mounted was requested to respond to Lamar St. and Ross Ave near the West End. Mounted was called to this location because the rioters were throwing rocks at the ground officers. Mounted arrived and observed two large groups again. The group nearest to the officers was antagonizing the ground troops by screaming foul language. The longer time passed, the more aggressive this group became. The Mounted Unit began to move this group with the ground officers following close behind. The aggressive group began backing up and moving away until the ground officers stopped. This left large gaps open for the rioters to move into and away from the Mounted horses. Once this happened, the Mounted Unit was forced to stop, leaving Mounted alone and without cover. The rioters began throwing large river rocks at the Mounted Unit line. Cash (horse) was struck in the right cheek bone area, making him bleed profusely. Mounted was able to retreat to a safe distance where Cash was doctored by his rider Senior Corporal Cunningham, #6031. I observed a Latin male, approximately 18-21 years old, throw the rock that struck Cash. Air 1 also observed the offense occur and kept track of the Latin male. The Latin male suspect was taken into custody and transported to Lew Sterret jail by Officer Christopher Conrad, #11612. He was charged with Interference with Police Service Animal (Injury) on Dallas Police case number 095435-2020. Shortly after this incident, the riots diminished and Mounted was released back to the barn for end of shift at approximately 4am.

### **Most Notable Success**

The Mounted Unit horses performed extremely well. Initially, they were startled a little; however, once training kicked in, all horses were very solid through loud flash bangs, smoke and many other stressors. Ground officers learned the many benefits of having a large animal at their side: keeping both citizens and ground officers safe.

The Mounted Unit officers displayed great restraint and professionalism. The Mounted officers also maintained their composure as they were being verbally assaulted by most citizens looting and rioting.

### **Most Difficult Challenges**

One of the Mounted Unit's most difficult challenge was not having enough trained riders to perform the mission. Every task given to the unit requires improvising to some extent. Mounted needs at least six (6) more trained officers to effectively work these large-scale events. The Mounted officers working that night were able to temporarily overcome this great disadvantage by having ground officers cover the gaps created by the lack of Mounts. However, this means ground officers were unnecessarily placed in harm's way. This also allows the protester/rioter an opportunity to physically and verbally attack ground officers, possibly luring them into a negative confrontation which could end up in National news.

### **Changes, Additions, and Deletions Recommended to Training Curriculum**

The Mounted Unit recommends it patrols in areas with high levels of construction and large groups of people as these tend to have noises and stressors for the horse and riders to overcome and build a bond. These locations are also riddled with higher crime levels, both

property and violent crime. We must add more riders and training equipment. Also, the Mounted Unit must be allowed to attend outside training.

## **Recommendations**

Mounted recommends starting the six (6) week Mounted School. With the continued protests and Presidential election, we can expect more large gatherings with a high potential for looting and rioting. Six (6) more riders will place the unit at full strength, giving the unit one (1) rider per horse. This will allow the unit to perform its duty without having to place ground officers in the line of fire. No ground officer will have to sustain a fist-sized rock to the face or any other foreign object strike.

## **Improvement/Action Plan**

- **Training**

Continue training in the field. Train patrol and other officers on how to behave around the horses; this will be vital to successfully integrating Mounted into field operations.

- **Equipment**

Must have riot gear for horses.

- **Procedures**

Patrol and SWAT were on scene when Mounted arrived. Mounted was not deployed until after the aggression of the crowd towards officers began (rock and bottle throwing). In the future, Mounted should be strategically posted before the looting and rioting begins. Mounted will continue improving lesson plans each time it trains.

Initial radio communication was chaotic. It was very difficult to transmit important information due to everyone trying to speak at the same time.

- **Planning**

Plan training with other units and departments before any large event happens.

## **Conclusion**

Adding six (6) more officers to Mounted will place the unit at full strength. Five (5) officers for the upcoming Mounted School have already been selected. If the school started on time, the new riders would have graduated Friday, May 29, 2020, which would have been an invaluable addition to field operations for the protests and upcoming dignitary visits. With the continued protesting and the Presidential election, we are expecting large amounts of protesting in the near future. Mounted and Mobile Field Force officers must train together. The Mounted Unit horses performed very well as expected, but they must continue to train

in the field and in controlled environments. Mounted must be allowed to start the six (6) week Mounted School immediately to prepare for the possibility of more civil unrest.

Please contact me if you have any questions or concerns.

A handwritten signature in black ink, appearing to read 'Victor Renteria' with a stylized flourish at the end.

Victor Renteria, #8558  
Sergeant of Police  
Mounted Unit  
Tactical Support Division

cc: Lieutenant Kylee Hawks   
Major Michael Igo  
Deputy Chief Reuben Ramirez