



Dallas Park & Recreation

**FY 2021-22 & FY 2022-23**  
**Biennial Budget**  
**Development**

**May 20, 2021**

# Biennial Budget Development

## Purpose

- To review the reductions, adjustments, and enhancements for current FY 2020-21
- Provide a brief overview to Park Board on the process that will occur to make changes to the FY 2021-22 proposed budget and to develop a FY 2022-23 planned budget
- Provide budget scenarios for reduction and enhancement options
- Provide a budget schedule to ensure Park Board is aware of Budget Management Services Budget Workshops, Public Hearings, and Town Hall Meetings

# Biennial Budget Development

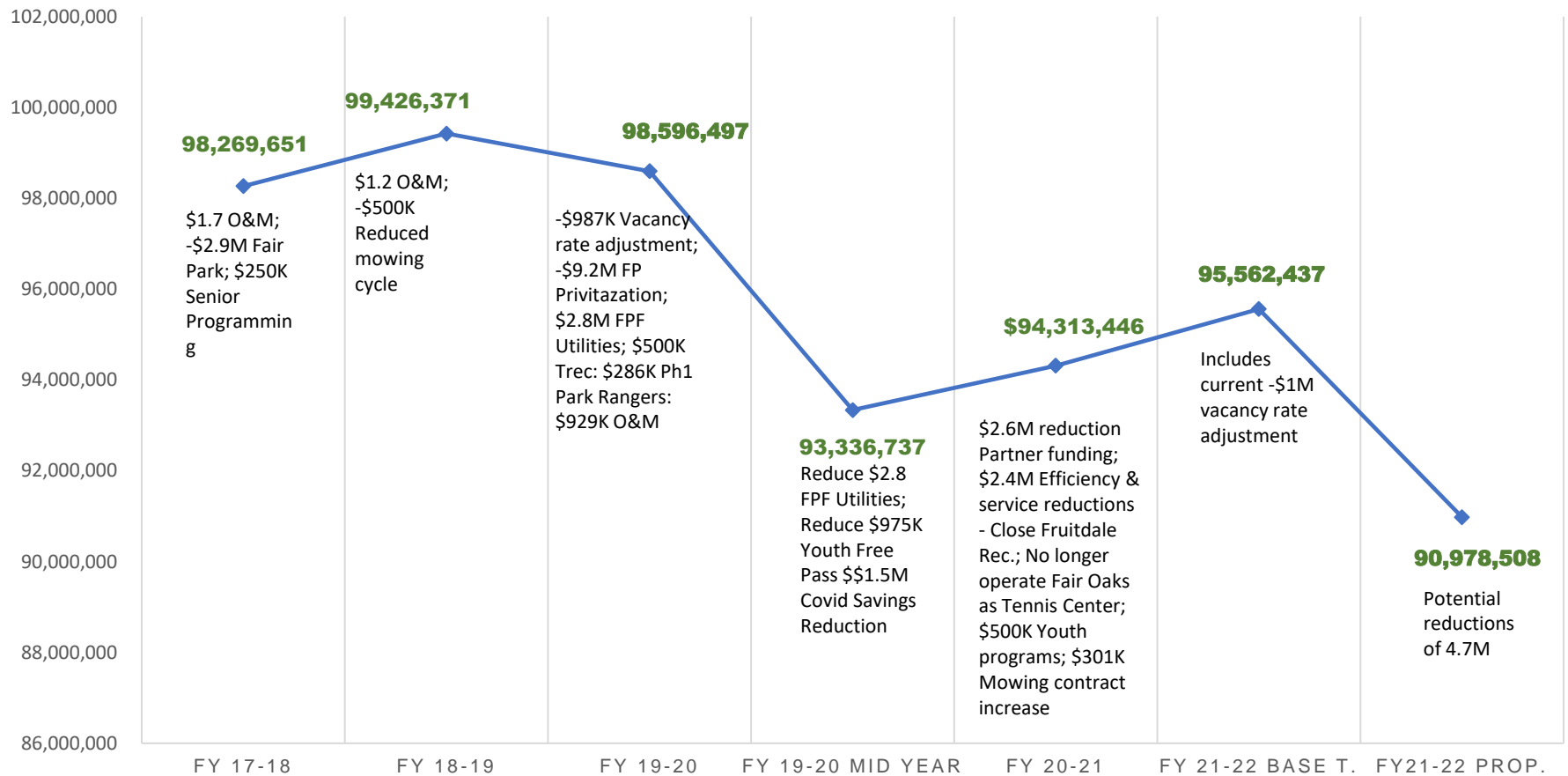
## Background

- FY2019-2020 budget was impacted by Covid19, recreational facilities were closed resulting in reduced service levels and the furlough of 237 employees; included \$1.5M mid-year reduction (Covid19 savings)
- FY 2020-21 budget was developed during the Covid19 pandemic based on established Park Board priorities; furloughs continued through the 2<sup>nd</sup> quarter
- FY 2020-21 budget development focus eliminated inefficiencies with an emphasis on minimal service level reductions and no Reductions in Force (RIFs)
- FY 2021-22 budget development forces staff to consider service level reductions; these may include RIFs

# Biennial Budget Development

## Park and Recreation 5-Year Expense Budget History

PKR YEAR PKR GENERAL FUND EXPENSE BUDGET



# Biennial Budget Development

## FY2020-21 Funding History

<b>FY 2020-21 Base Target</b>	<b>98,262,977</b>
<b>Level One Efficiency Reductions</b>	<b>(1,738,564)</b>
<b>Level Two Service Reductions</b>	<b>(1,117,129)</b>
<b>Level Two Service Reductions - Partner Funding</b>	<b>(2,278,391)</b>
<b>Sacred code adjustments</b>	<b>(58,897)</b>
<b>Adjustment for Mowing Contract Increase</b>	<b>301,305</b>
<b>Enhancement for Youth Programs</b>	<b>500,000</b>
<b>Amendments for encampment resolution and wage increase for part-time staff</b>	<b>442,145</b>
<b>FY 2020-21 Adopted Budget</b>	<b>94,313,446</b>

# Biennial Budget Development

## Overview

- Biennial budget will roll forward one year and include the balanced FY 2021-22 budget and FY 2022-23
- FY 2021-22 proposed budget was reviewed to determine if revenue and expense forecasts were still appropriate; reductions are needed to meet the proposed base budget
- FY 2021-22 enhancements can be considered if they fall in one of these categories
  - Legal/Legislative Mandate
  - Documented contract increase
  - Reallocation of existing resources
- FY 2022-23 budget will be planned using the base budget target plus any approved enhancements

# Biennial Budget Development

## FY 2021-22 Base Budget Target \$95,562,437

<b>FY 2020-21 ADOPTED BUDGET</b>	<b>\$ 94,313,446</b>
Park Rangers plus full-year funding for existing staff	\$ 401,824
Full-year funding for contract oversight staff	\$ 40,193
O&M for new or renovated projects less one-time costs	\$ 334,037
Funding for using organic chemicals on park land	\$ 509,847
Funding for centralized Marketing and Communications	\$ 356,166
Sacred Code adjustments for technology services, health benefits, risk management, living wage and minimum wage adjustments and civilian pension rates)	\$ 616,126
<b>FY 2021-22 Proposed Budget</b>	<b>\$ 96,571,639</b>
Vacancy Rate Adjustment	\$ (1,009,202)
<b>FY 2021-22 BASE BUDGET PROPOSED</b>	<b>\$ 95,562,437</b>

# Biennial Budget Development

## FY 2021-22 Base Budget Proposed Target with Reductions

<b>FY 2021-22 Base Budget Target</b>	<b>95,562,437</b>
<b>Reduce Service Levels across Park Maintenance, Facilities, Golf, Aquatics, Recreations Services and Partner Funding</b>	<b>(4,583,929)</b>
<b>Additional revenues</b>	<b>133,258</b>
<b>FY 2021-22 Budget with Possible Reductions</b>	<b>90,978,508</b>



# Biennial Budget Development

## FY 2021-22 Base Budget Proposed Target with Enhancements

<b>FY 2021-22 Base Budget Target</b>	<b>95,562,437</b>
<b>Reallocation of funds for Marshals (Zero Bid)</b>	<b>-</b>
<b>Funding request for WIFI expansion</b>	<b>483,895</b>
<b>Funding request for Eligible Part-Time Employee Health Benefits</b>	<b>653,370</b>
<b>Restore deferred funding for Cool Schools capital projects</b>	<b>70,000</b>
<b>FY 2021-22 Budget adding Enhancements</b>	<b>96,769,702</b>

# Biennial Budget Development

## **FY 2022-23 Base Budget Planned Target \$95,818,371**

Base Budget Target builds on FY 2021-22 Base Budget Target

<b>FY 2021-22 Base Budget Target</b>	<b>95,562,437</b>
O&M of new and/or renovated capital projects	137,212
Full-year funding for centralized marketing and public relations functions	118,722
<b>FY 2022-23 PLANNED BUDGET</b>	<b>95,818,371</b>

# Biennial Budget Development

## FY 2022-23 Requested Enhancements \$2,849,622

<b>FY 2022-23 Base Target Budget</b>	<b>95,818,371</b>
O&M for new facilities and trails	391,251
Funding to meet growing needs of Golf operations	213,221
Funding for Sr. Environmental Biologist	166,540
Funding for debris removal and vegetation mitigation in creeks and lakes	300,000
Engage consultant for equity audit of park facilities in park system	350,000
Phase II of IV for WIFI in parks	530,252
Fund final phase of Marshals for park security	259,694
Phase I of IV Fire alarm replacement plan	389,210
Return Park Maintenance capital equipment budget to previous levels	249,454
<b>FY 2022-23 Base Budget Target with Requested Enhancements</b>	<b>98,667,993</b>

# Biennial Budget Development

## Park and Recreation Service Budgets

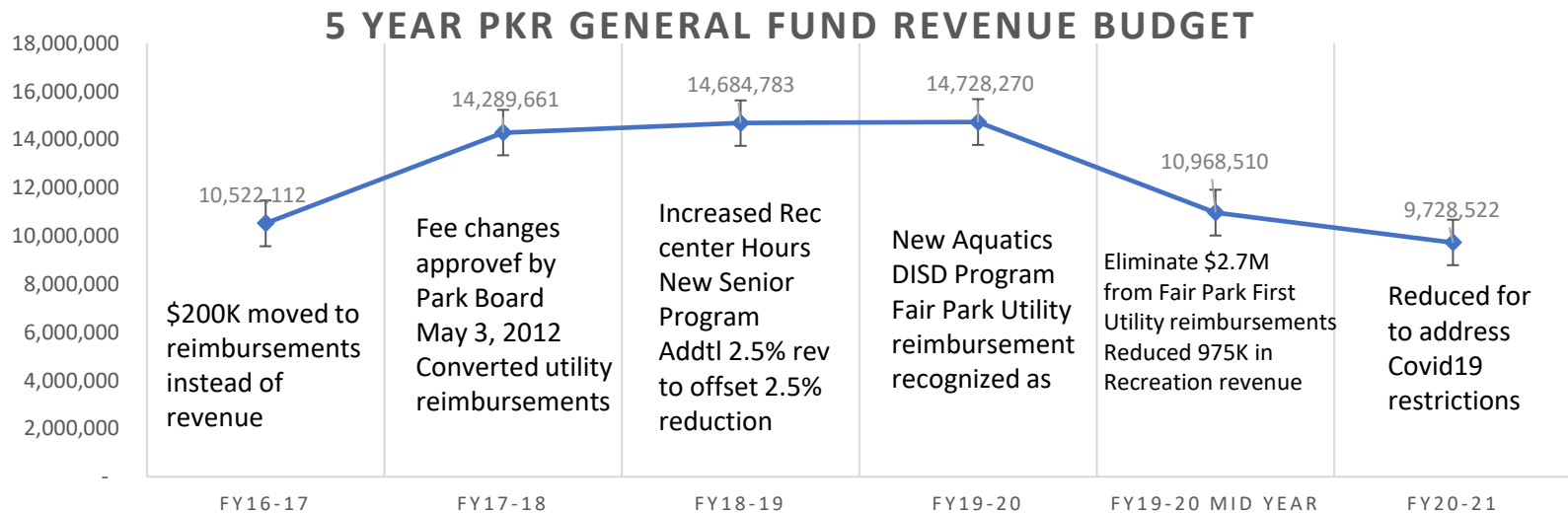
SERVICE	FY 2020-21 Adopted Expense	FY 2020-21 Adopted Revenue	FY 2021-22 Proposed Expense	FY 2021-22 Proposed Revenue	FY 2022-23 Planned Expense	FY 2022-23 Planned Revenue
Aquatic Services	6,397,876	2,378,179	6,607,743	2,401,719	6,607,743	2,401,719
Leisure Venue Management*	21,758,437	1,061,444	21,780,835	1,590,514	21,780,835	1,590,514
Recreation Services	23,544,800	3,160,615	23,116,997	4,232,241	23,235,719	4,232,241
Planning, Design and Construction & EMS and Environmental Compliance	2,112,887	-	2,080,591	-	2,080,591	-
Park Land Maintained	35,234,752	-	37,784,011	-	36,921,223	-
Golf and Tennis Centers	5,264,694	3,128,284	5,192,260	3,194,502	5,192,260	3,194,502
<b>TOTAL</b>	<b>\$94,313,446</b>	<b>**\$9,728,522</b>	<b>\$96,562,437</b>	<b>\$11,418,976</b>	<b>\$95,818,371</b>	<b>\$11,418,976</b>

\* Includes Fair Park

\*\* Reduced for Covid Impact Considerations

# Biennial Budget Development

## Park and Recreation 5-Year Revenue Budget History



# Biennial Budget Development

## Outlook

- The Covid19 pandemic has seen an overwhelming use of the parks, trails and green open spaces in the Park system, this trend is continuing as restrictions are lifted and new users to the Park system increase
- Increased usage of parks, trails, and green spaces requires a stronger park security presence and the ability to enforce serious offenses on park property
- Golf Courses have consistently experienced higher than normal attendance and are requiring new levels of maintenance; increased usage needs and public demand continue
- Technology needs continue to rise as internet connectivity and virtual activities for the Recreation Centers have gained popularity in response to physical distancing
- Providing support to the communities facing equity challenges is ongoing as access to safe and affordable city-wide youth and after-school programs at Recreation Centers increases as Covid19 restrictions are lifted

# Biennial Budget Development

## Next Steps

- Director will continue to work with City Manager to emphasize Park Board recommended priorities until a final recommended budget is returned by the City Manager
- The City Manager and CFO will continue to evaluate the impact of the Federal stimulus money to offset revenue losses within the City; next budget briefing is scheduled June 16, 2021
- Park and Recreation Executive Team will meet with the City Manager for budget deliberations
- Park and Recreation Budget staff will return to Park Board June 17, 2021, with more updates as the City Manager establishes the recommended budget

# Biennial Budget Development

Remaining budget activities set by Budget Management Services for department budgets

Date	Day	Activity
5/17 - 6/24		Budget Deliberation Meetings with City Manager
5/5	Wed	Budget Workshop
5/26	Wed	Budget Public Hearing
6/16	Wed	Budget Workshop
7/9	Fri	CMO Finalize Decisions - pending tax roll certification
7/26 - 7/30	Mon	CMO & BMS edits based on Certified Tax Roll
8/10	Tue	Budget Workshop: City Manager's Recommended Budget
8/12 - 8/26		Town Hall Meetings
8/18	Wed	Budget Workshop
8/25	Wed	Public Hearing – Budget
9/1	Wed	Budget Workshop: Consider amendments
9/9	Thu	Adopt Budget on first reading
9/14	Tue	Budget Workshop: Consider amendments (if necessary)
9/22	Wed	Council Agenda: Adopt budget on Second Reading; hold tax rate hearing (if necessary) and adopt tax rate, resolution ratifying tax rate, adopt code changes, adopt fee ordinance, adopt PCA, and approve other budget related items, if any





Dallas Park & Recreation

**FY 2021-22 & FY 2022-23  
Biennial Budget  
Development**

**May 20, 2021**

# Appendix

# Biennial Budget Development

## Park and Recreation Department Budget

FY 2020-21 ADOPTED BUDGET	
SALARIES AND BENEFITS (1000s)	\$ 47,186,576
SUPPLIES / MATERIALS (2000s)	\$ 11,818,992
SERVICES / CHARGES (3000s)	\$ 37,957,796
CAPITAL OUTLAY (4000s)	\$ 1,205,886
REIMBURSEMENTS (5000s)	\$ (3,855,804)
TOTAL:	\$ 91,313,446
REVENUE	\$ 9,728,522
FTEs	886.53

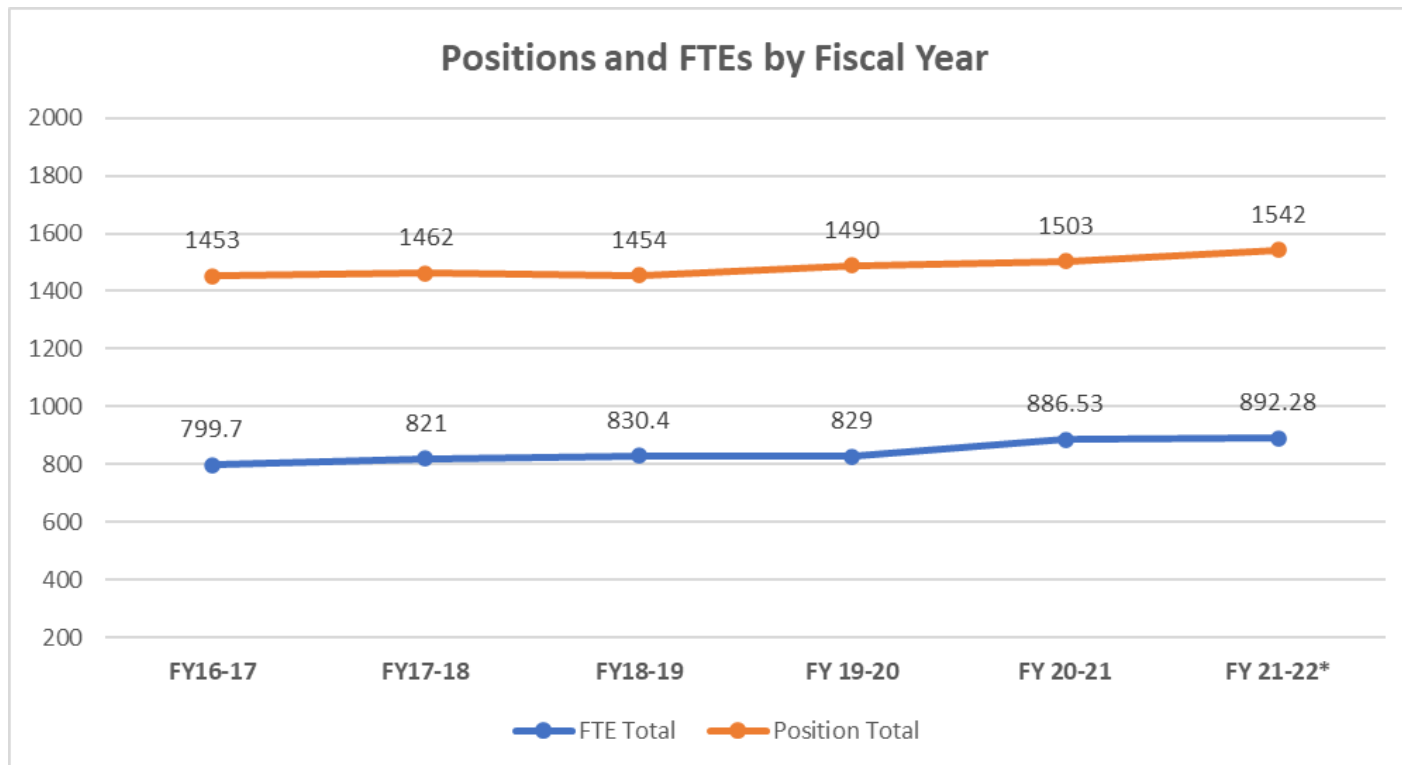
# Biennial Budget Development

## Park and Recreation FY 20/21 Budget Summary

<b>FY 20/21 Adopted Budget</b>	<b>\$ 94,313,446.00</b>
Sacred Codes (BSD, CIS, EFM, ORM etc.)	\$ 13,316,121.00
Partner Stipends	\$ 19,759,949.00
Contracted Grounds Maintenance	\$ 3,986,356.00
<b>Total Reserved Budget</b>	<b>\$ 37,062,426.00</b>
Salaries	\$ 46,170,441.00
Supplies/Materials	\$ 6,422,843.00
Service	\$ 7,307,654.00
Capital Outlay	\$ 1,205,886.00
Reimbursements	\$ (3,855,804.00)
<b>Total Remaining Budget</b>	<b>\$ 57,251,020.00</b>

# Biennial Budget Development

## Park and Recreation FTE and Position History by Fiscal Year





**City of Dallas**

# **FY 2021-22 & FY 2022-23 Biennial Budget Overview**

**City Council Briefing  
May 5, 2021**

**Elizabeth Reich, CFO  
Jack Ireland, BMS Director  
Janette Weedon, BMS Assistant Director**

# Overview



- Biennial budget process
- General Fund budget planned for FY22
  - Revenues
  - Expenses
  - Highlights
  - Considerations
- Property tax relief for over-65/disabled homeowners
- American Rescue Plan Act funding
- Community engagement
- Next steps



# Biennial Budget Process



- Since August 2017 and in compliance with FMPC #22, City Manager presents balanced biennial budget to City Council each year
  - City Council adopts only first year of biennial along with property tax rate in accordance with state law
  - Second year of biennial is not adopted, but rolls forward and becomes starting point for developing subsequent biennial
- Last summer, we presented balanced budget for FY21 (adopted 9/23/20) and FY22 (planned year)
- Currently updating FY22 revenue and expense projections and developing plan for FY23
  - FY22 numbers will change as budget development continues
  - City Manager will present balanced biennial budget to City Council on 8/10





# General Fund Revenue for FY22



- General Fund budget primarily supported by property tax (57%) and sales tax (21%)
- Planned budget assumed 3.5% growth in property tax revenue but may not be achieved; now anticipate commercial values will decline
  - Appraisal districts will release preliminary values in mid-May
  - Property owner appeals will reduce preliminary values
  - Certified values will be released on 7/26
- Planned budget assumed 4.4% growth in sales tax revenue
  - Actual revenue received thus far in FY21 indicates economy is rebounding quicker than anticipated
  - Staff will continue to work with contract economist and update forecasts
- Federal funds will offset lost revenue and ensure stabilization of General Fund (pending further guidance from U.S. Treasury)



# General Fund Revenue for FY22



Source	FY19 Actuals	FY20 Actuals	FY21 Budget	FY21 Forecast*	FY22 Planned**
Property Tax	\$729,595,992	\$789,114,183	\$825,006,993	\$825,006,993	\$853,700,364
Sales Tax	313,460,750	310,737,497	296,324,365	312,609,784	309,328,700
Franchise and Other	135,697,060	120,944,398	115,907,401	119,543,561	117,675,235
Charges for Service	101,378,260	92,493,689	105,618,133	99,706,859	112,986,578
Fines and Forfeitures	35,826,127	24,313,182	23,554,646	24,065,069	30,352,701
Operating Transfers In	24,092,615	25,694,604	42,410,021	42,523,563	38,662,108
Intergovernmental	10,178,117	15,669,512	12,111,533	12,214,046	11,830,681
Miscellaneous	10,010,286	7,529,784	6,716,212	6,276,905	7,062,182
Licenses and Permits	6,593,687	4,485,774	5,023,871	4,941,758	5,330,772
Interest	8,025,690	5,399,335	4,366,308	1,175,871	4,366,308
<b>Total GF Revenue</b>	<b>\$1,374,858,584</b>	<b>\$1,396,381,958</b>	<b>\$1,437,039,483</b>	<b>\$1,448,064,408</b>	<b>\$1,491,295,629</b>

\*FY21 forecast is based on data through 2/28/21 (Budget Accountability Report).

\*\*FY22 revenue projections will change as additional analysis is conducted and before a balanced budget is presented on 8/10.



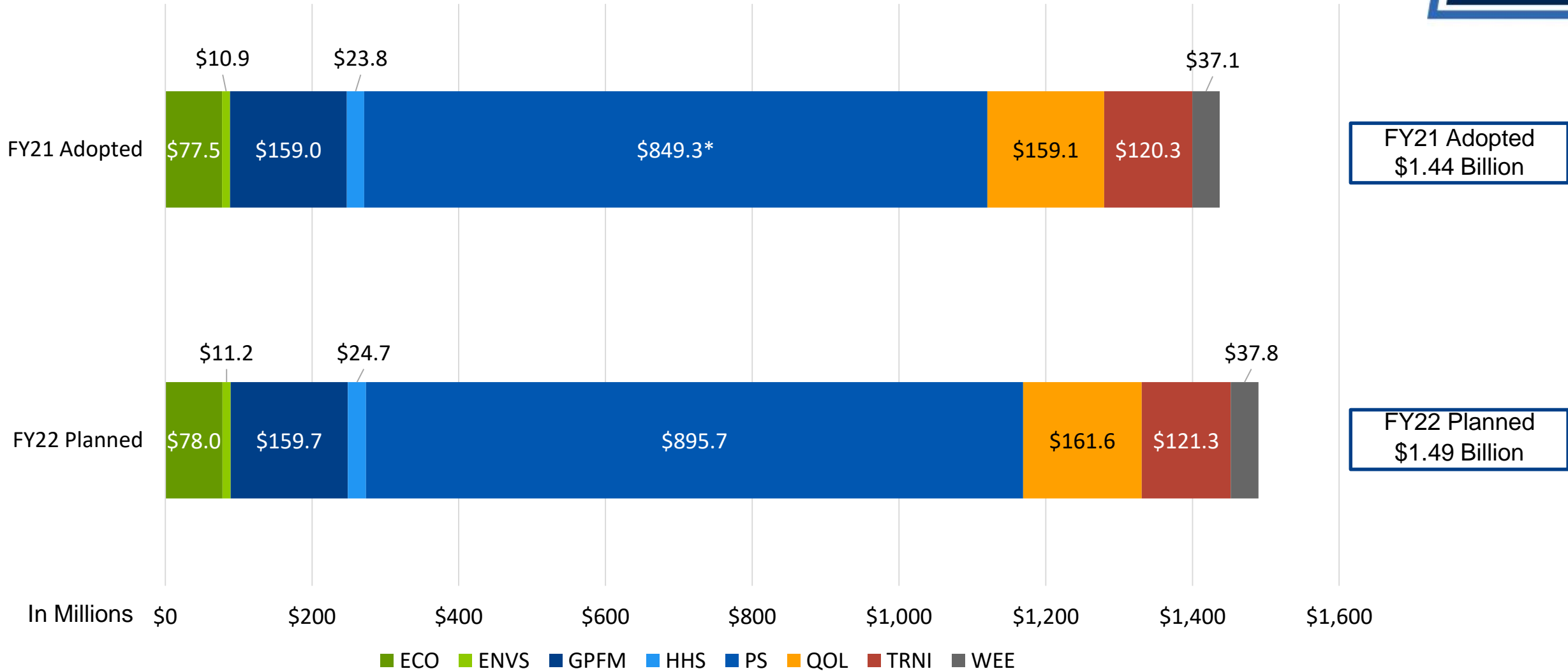
# General Fund Expenses for FY22



- FY22 planned expenses increase by \$52.9M or 3.7%
- Increased spending is required to maintain current service levels but does not include increases for DPD and DFR market-based pay adjustments nor increases in non-uniform merit pay
- FY22 planned expenses do not include \$27M reimbursement from Coronavirus Relief Fund included in FY21 budget



# General Fund Expenses by Strategic Priority



\*Public Safety in FY21 adopted budget includes \$27M in reimbursements from Coronavirus Relief Fund. Adding the reimbursement to the General Fund allocation for Public Safety in FY21 (\$876.3M) is more comparable to FY22 planned amount (\$895.7M).



# FY22 Highlights



- Make step pay adjustments for eligible uniformed employees per current Meet and Confer Agreement (\$7.8M)
- Add 50 non-sworn public safety positions (in addition to 45 in FY21) and redeploy 95 sworn positions to patrol and other units to maximize effectiveness (\$3.2M)
- Expand RIGHT Care to 10 total teams to adequately respond to ~13K mental health calls City receives annually (\$2.0M)
- Lead by example and increase minimum wage for permanent, part-time, seasonal, and temporary City employees to \$15/hour (\$907K) and continue implementation of non-uniform employee compensation study (\$913K)



# FY22 Highlights



- Implement Phase 2 of Enterprise Work Order and Asset Management for TRN and BSD (\$801K)
- Increase use of organic chemicals on park land as part of CECAP action to include comprehensive ecofriendly and sustainable park operations (\$510K)
- Expand TRN's Neighborhood Management and Traffic Calming program (\$500K)
- Increase language access by adding four Spanish-speaking 311 customer service agents (in addition to four in FY21), funding Spanish-language feature for 311 website, and hiring Language Access Coordinator (\$335K)



# FY22 Considerations



- FY22 planned budget serves as starting point for developing FY22 and FY23 biennial budget to present to City Council on 8/10
- Revenue and expense forecasts will change as additional information becomes available and analysis is completed
- Property values will not be known until 7/26 and we anticipate commercial values will decline
  - Over-65/disabled homestead exemption changes must be provided to appraisal districts by 6/30
- Guidance from U.S. Treasury on eligible uses of American Rescue Plan Act (ARPA) funds will inform how federal funds can be used to stabilize revenue losses
- Ongoing input from residents and City Council provides guidance



# Tax Relief for Over-65/Disabled Homeowners



- On 4/7, City Council discussed additional property tax relief for over-65 or disabled homeowners through tax exemption
  - A tax exemption reduces home's taxable value and homeowner's tax bill based on specified exemption amount (currently \$100,000)

- Recommend amending FMPC #23

*The City will compare the over-65/disabled exemption to the most recent annual Consumer Price Index for the Elderly (CPI-E) and the year-over-year change in the average residential market value (whichever is greater) ~~every two years~~ annually and provide the analysis to City Council for consideration prior to June 30 for possible modification ~~increase~~ of this property tax exemption.*





# Impact of Over-65/Disabled Exemption



	Current: \$100,000	Option A: \$103,600	Option B: \$103,800	Option C: \$107,000
CPI-U combined 2021 & 2020	N/A	+3.6%		
CPI-E combined 2021 & 2020	N/A		+3.8%	
Average market value growth	N/A			+7%
Change in Exemption	No Change	+\$3,600	+\$3,800	+\$7,000
Value of exemption	\$6.1B	\$160M	\$169M	\$311M
Total revenue foregone	\$47.4M	\$1.2M	\$1.3M	\$2.4M
City tax bill*	\$1,234.71	\$1,206.76	\$1,205.21	\$1,180.34
Change in City tax bill	-	(\$27.95)	(\$29.50)	(\$54.34)

\*Assumes average value of \$323,813 and 20% homestead exemption plus over-65/disabled exemption.  
Scenario C: \$1.8M General Fund and \$0.6M Debt Service revenue foregone.



# Current \$100,000 Exemption



Number of Over-65/Disabled Exemptions (2020 taxable values)

Taxable Value	\$0	\$1 - \$125K	\$125,001 - \$300K	\$300,001 - \$500K	\$500,001 - \$1M	\$1,000,001 - \$10M	\$10M+	Total
CD1	2,200	1,446	509	143	75	6	-	4,379
CD2	1,060	1,046	355	63	28	3	-	2,555
CD3	2,307	3,116	125	6	-	-	-	5,554
CD4	5,056	1,437	10	-	-	-	-	6,503
CD5	3,846	337	1	-	-	-	-	4,184
CD6	1,654	790	332	56	25	3	-	2,860
CD7	2,209	1,877	112	1	-	-	-	4,199
CD8	3,795	844	8	-	-	-	-	4,647
CD9	1,021	1,763	2,339	712	372	66	1	6,274
CD10	587	1,356	2,630	551	47	1	-	5,172
CD11	413	973	1,742	1,155	951	272	-	5,506
CD12	90	1,038	3,283	1,084	186	24	-	5,705
CD13	320	1,024	1,946	1,859	1,551	902	7	7,609
CD14	124	811	1,649	678	471	221	-	3,954
<b>Total</b>	<b>24,680</b>	<b>17,858</b>	<b>15,041</b>	<b>6,308</b>	<b>3,708</b>	<b>1,498</b>	<b>8</b>	<b>69,101</b>
Percent	35.72%	25.84%	21.77%	9.13%	5.37%	2.17%	0.01%	100.00%

Source: City of Dallas GIS services. The estimates above were generated using 2020 tax parcel data furnished by the Dallas, Collin, and Denton central appraisal districts and linked with GIS data.



# Proposed \$107,000 Exemption



Number of Over-65/Disabled Exemptions (2020 taxable values)

Taxable Value	\$0	\$1 - \$125K	\$125,001 - \$300K	\$300,001 - \$500K	\$500,001 - \$1M	\$1,000,001 - \$10M	\$10M+	Total
CD1	2,422	1,253	493	134	71	6	-	4,379
CD2	1,175	959	333	57	28	3	-	2,555
CD3	2,781	2,673	96	4	-	-	-	5,554
CD4	5,267	1,227	9	-	-	-	-	6,503
CD5	3,931	253	-	-	-	-	-	4,184
CD6	1,728	730	322	52	25	3	-	2,860
CD7	2,317	1,790	92	-	-	-	-	4,199
CD8	3,987	653	7	-	-	-	-	4,647
CD9	1,145	1,745	2,271	690	358	64	1	6,274
CD10	609	1,433	2,593	491	45	1	-	5,172
CD11	501	940	1,743	1,131	920	271	-	5,506
CD12	104	1,195	3,184	1,016	182	24	-	5,705
CD13	343	1,070	1,934	1,840	1,523	892	7	7,609
CD14	151	825	1,641	660	458	219	-	3,954
<b>Total</b>	<b>26,459</b>	<b>16,746</b>	<b>14,718</b>	<b>6,075</b>	<b>3,612</b>	<b>1,483</b>	<b>8</b>	<b>69,101</b>
Percent	38.29%	24.23%	21.30%	8.79%	5.23%	2.15%	0.01%	100.00%

Source: City of Dallas GIS services. The estimates above were generated using 2020 tax parcel data furnished by the Dallas, Collin, and Denton central appraisal districts and linked with GIS data.



# American Rescue Plan Act



- As briefed to City Council on 4/21, ARPA will provide federal funding to address community needs and provide direct allocation to local governments
- Anticipate first of two deposits for Local Fiscal Recovery Fund and U.S. Treasury guidance by mid-May
- Broad eligible categories for use of Local Fiscal Recovery Funds include:

Respond to COVID-19 or its economic impacts

Replace revenue lost due to COVID-19

Provide premium pay for eligible essential workers

Invest in water, sewer, and broadband infrastructure



# American Rescue Plan Act



- While we wait on U.S. Treasury guidance on specific eligible uses, we recommend proceeding with:
  - \$35M to advance water and sewer infrastructure for unserved areas (frees up City funds to increase annual allocation for Street and Alley Improvement Fund)
  - \$20M to address backlog of paramedic training (\$8.5M) and replace ambulances (\$11.5M)
  - \$20M to respond to economic effect of COVID
    - Economic Development Policy and Strategy Implementation
    - Public Private Partnership Fund
    - Economic Development Entity
    - Mayor's Task Force on Entrepreneurship and Innovation
  - 6/16 briefing will include additional recommended uses of first tranche based on prioritization strategies



# Community Engagement



- City hosts three public hearings during City Council meetings every year: 3/24, 5/26, 8/25
- For last four years, staff have also engaged residents in the spring through community meetings and online survey
- Due to ongoing COVID-19 restrictions, City Manager will host three Citywide tele-town hall meetings (TTHM) this year
  - Monday, 5/24, 6-7 p.m.
  - Tuesday, 5/25, 9-10 a.m.
  - Tuesday, 5/25, 5-6 p.m.
- Residents can register for TTHMs at [tthm.wufoo.com/forms/city-of-dallas-teletownhall-registration-form/](https://tthm.wufoo.com/forms/city-of-dallas-teletownhall-registration-form/)



# Community Engagement



- 8/12 through 8/26 are reserved for City Councilmembers to host budget town hall meetings
  - Councilmembers are asked to identify dates, times, and locations for meetings (submit to MCC Director by 6/30)
  - Funding is available for each Councilmember to host one TTHM during this time



# Next Steps



- Engage community through tele-town hall meetings, public hearings, and online survey
- Conduct second budget public hearing on 5/26
- Present amendment to FMPC #23 and tax relief for over-65/disabled homeowners for City Council consideration on 5/26
- Provide additional information at budget workshop on 6/16 including discussion of ARPA Local Fiscal Recovery Funds
- Present City Manager's recommended budget on 8/10







**[financialtransparency.dallascityhall.com](https://financialtransparency.dallascityhall.com)**



# Appendix

# General Fund Expense for FY22



Departments	FY21 Budget	FY21 Forecast*	FY22 Planned**
Budget and Management Services	\$4,172,709	\$4,170,019	\$4,401,268
Building Services	23,397,410	25,495,241	24,240,152
City Attorney's Office	16,978,300	16,950,789	17,034,954
City Auditor's Office	3,123,860	3,041,618	3,130,622
City Controller's Office	8,950,003	7,979,467	8,098,988
Independent Audit	945,429	745,429	945,429
City Manager's Office	2,918,134	2,961,755	2,920,834
City Secretary's Office	2,886,027	2,886,027	2,898,122
Elections	1,106,896	1,928,528	106,210
Civil Service	2,946,744	2,913,188	3,119,011
Code Compliance	32,209,414	31,620,677	32,222,233
Court and Detention Services	23,811,595	23,027,233	24,834,592
Jail Contract	9,547,117	9,547,117	9,450,527
Dallas Animal Services	15,314,969	15,309,389	15,588,499
Dallas Fire-Rescue	315,544,933	317,776,236	331,833,957
Dallas Police Department	513,535,030	519,480,783	539,053,187

\*FY21 forecast is based on data through 2/28/21 (Budget Accountability Report).

\*\*FY22 expense projections will change as additional analysis is conducted and before a balanced budget is presented on 8/10.



# General Fund Expense for FY22



Departments	FY21 Budget	FY21 Forecast*	FY22 Planned**
Housing and Neighborhood Revitalization	3,587,062	3,352,820	3,813,218
Human Resources	6,055,192	5,982,035	6,465,230
Judiciary	3,663,199	3,654,058	3,657,078
Library	32,074,999	31,615,036	32,615,204
Management Services			
<i>311 Customer Service Center</i>	4,639,768	4,639,768	5,021,751
<i>Communications, Outreach, and Marketing</i>	2,295,750	2,197,868	2,348,477
<i>Emergency Management Operations</i>	1,152,959	1,285,878	1,183,850
<i>Office of Community Care</i>	8,415,504	8,414,383	9,190,397
<i>Office of Community Police Oversight</i>	545,133	536,510	629,233
<i>Office of Environmental Quality and Sustainability</i>	4,247,434	4,177,722	4,521,797
<i>Office of Equity and Inclusion</i>	2,401,046	2,387,285	2,563,948
<i>Office of Government Affairs</i>	937,370	894,745	937,969
<i>Office of Historic Preservation</i>	728,797	728,797	751,598
<i>Office of Homeless Solutions</i>	12,364,516	12,243,470	12,374,744
<i>Office of Integrated Public Safety Solutions</i>	3,393,814	3,393,814	4,768,560

\*FY21 forecast is based on data through 2/28/21 (Budget Accountability Report).

\*\*FY22 expense projections will change as additional analysis is conducted and before a balanced budget is presented on 8/10.



# General Fund Expense for FY22



Departments	FY21 Budget	FY21 Forecast*	FY22 Planned**
Mayor and City Council	5,140,653	5,281,713	5,128,285
Non-Departmental	113,461,571	112,211,571	117,472,690
Office of Arts and Culture	20,204,697	20,126,550	20,156,223
Office of Data Analytics and Business Intelligence	1,261,913	1,176,821	1,261,913
Office of Economic Development	5,442,727	5,408,569	5,816,746
Park and Recreation	94,313,446	96,167,056	96,571,639
Planning and Urban Design	3,312,735	3,179,409	3,372,652
Procurement Services	3,018,085	2,631,952	3,081,830
Public Works	76,141,197	75,734,219	76,989,047
Sustainable Development and Construction	1,868,980	1,812,042	1,894,929
Transportation	43,105,575	42,809,011	42,741,874
Liability/Claims Fund Transfer	4,822,220	4,822,220	2,745,016
Salary and Benefit Stabilization	2,000,000	2,000,000	2,000,000
<b>Total GF Expense</b>	<b>\$1,437,039,483</b>	<b>\$1,444,698,818</b>	<b>\$1,489,954,483</b>

\*FY21 forecast is based on data through 2/28/21 (Budget Accountability Report).

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