



City of Dallas

Citizen Homelessness Commission
2020 Annual Report

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Mission and Purpose

The Citizen Homelessness Commission is an advisory body established by the Dallas City Council for the purpose of assuring participation from, and inclusion of, all stakeholders, including those with past or present experience with homelessness, in order to develop policy recommendations to ensure alignment of city services with regional services to enhance the efficiency, quality and effectiveness of the community-wide response to homelessness. (Dallas City Code §2-147)

Duties and Functions

- Advise the City Manager and the City Council on issues affecting homelessness.
 - Assist the City in evaluating new and existing programs.
 - Coordinate with other local and regional bodies addressing homelessness.
 - Perform such other duties as may be assigned by the City Manager or City Council.
- (City Code §2-149)

Guiding Principles

All Citizens Must Have a Voice. The Commission provides an avenue through which all citizens affected by homelessness have an opportunity to have input into the development of the City's homelessness policies and programs. This includes programs and policies that directly benefit persons experiencing homelessness, while having due regard for the legitimate concerns of other Dallas citizens, including businesses and homeowners, and have a positive impact on the City of Dallas as a whole, in terms of quality of life, health and safety, and costs incurred.

Best Practices. The Commission seeks to inform itself regarding available data and best practices that have been developed in other communities in making its recommendations, and evaluating new and existing programs.

Diverse Populations. The Commission recognizes that the City's policies and programs must take into account the varying needs of specific homeless subpopulations, including families with children, single mothers, couples, veterans, older adults (62+), unaccompanied youth and children, formerly-incarcerated persons, LGBTQ persons, and persons with disabilities, significant medical needs, mental health issues and substance use disorders. The Commission further recognizes that the extreme overrepresentation of African Americans within the homeless population in the City of Dallas requires a system-wide focus on racial equity in the structuring and application of all City policies and City-sponsored programs which impact municipal response to homelessness.

Community-Wide Cooperation. The Commission is guided by the principle that homelessness is a multi-faceted and complex issue that must be addressed with open and ongoing communication, within a coordinated, community-wide effort, into plans of action that assign mutually-reinforcing activities with consistent metrics for assessing outcomes and ensuring accountability.

Overview of 2020 Activities

OHS Four-Track Homeless Strategy Plan

The Commission continued to work with the Office of Homeless Solutions (OHS) on the Four-Track Homeless Strategy Plan.

Track 1: “Pay to Stay” Program, an expansion of shelter capacity, which is operated by the Bridge Steps in conjunction with the City of Dallas.

- Ongoing, implemented October 2018.

Track 2: Establishment of temporary shelter facilities on scattered-site, and one-site basis.

- New “Accessory Use” definition within Dallas Development Code CH51
- New operations chapter for Temporary Inclement Weather Shelter Ordinance CH45.
- One-Site Plan at Kay Bailey Hutchinson Convention Center for shelter overflow to accommodate CDC mitigation measures during COVID-19 pandemic, and inclement weather
- Non-Congregant Sheltering at Dallas-area hotels

Track 3: Landlord Subsidy Payment Assistance Leasing Program

- Delayed implementation of “A Way Home” Landlord Subsidy program, operated by City Square and Family Gateway

Track 4: Use of \$20 million Bond Development of Proposition J, approved for homeless facilities in the City’s 2017 bond package.

- The Commission worked with OHS on acquiring properties for supportive housing, committing \$10MM from Proposition J.
- Coronavirus Relief/CARES Act: COVID-19 presented unique challenges within the homeless response system. The Commission worked with OHS on new opportunities for Supportive Housing sites, committing \$16M of federal funding through the Coronavirus Relief/CARES Act.
 - Property acquisition for potential sites and targeted populations for bridge housing
 - Appraisals, economic development, financial viability of site, potential operators
 - Discussed in one-on-one meeting with OHS, councilmembers and their CHC commissioners

Ongoing Education Overview

At its meetings held virtually during the year, the Commission received briefings from the following persons, in addition to regular reports from the Office of Homeless Solutions. Time is also allotted for public comment at each meeting.

- **Carl Falconer, MDHA President and CEO.** *Homeless Management Information System (HMIS) Its Purpose and Importance in Addressing Homelessness* (March)
- **Daniel Roby, Austin Street Center (ASC) CEO, and Hon. Angela Hunt.** Austin Street Center Zoning Change Request (June)
- **Carl Falconer, MDHA President and CEO.** Rapid Rehousing programming between OHS and the Continuum of Care (July)
- **Mandy Chapmen-Semple, Clutch Consulting.** Clutch Consulting and Meadows Foundation partnership on ending chronic homelessness (July)
- **Ellen Magnis, Family Gateway President and CEO.** Information on the new “Homeless Response Community Dashboard” (August)
- **Mandy Chapmen-Semple, Clutch Consulting.** Described their “Strategic Plan to End Homelessness” (September)
- **Dr. David Woody, III, CEO of The Bridge Homeless Recovery Center.** Presented “Housing and Recovery Services for Persons Experiencing Homelessness” (November)
- **Dave Woodyard, CEO, and Jari Mema, Chief Services Officer, of Catholic Charities.** Presented “Housing and Recovery Services for Persons Experiencing Homelessness” (November)
- **Chris Simmons, Pastor for Cornerstone Church Dallas.** Presented “Housing and Recovery Services for Persons Experiencing Homelessness” (November)
- **Dianne Gibson, Manager for City of Dallas Community Courts.** Overview of programming (December)
- **Dr. Ralph Adams, Chief of Business and Workforce Development of First Step Community Empowerment (RBCA).** Overview of programming (December)

Voting/Action Items Overview

At its meetings held during the year, the Commission made official actions on the following items:

- Review and Approve Inclement Weather Shelter Subcommittee Recommendations (January)
- Review and Approve 2019 CHC Annual Report (February)
- Proposal of New CHC Subcommittees (Special-Called Meeting March)
- Official Creation of CHC Subcommittees (March)
- Austin Street Center Zoning Change Request (Special-Called Meeting June)
- Chapter 45 – Temporary Inclement Weather Shelter Ordinance Review and Approval (October)

OHS Programs Briefing Overview

January

- Temporary Inclement Weather Shelter (IWS) Program Update – M. Hardman
- Winter One-Site, Congregant Shelter Plan – M. Hardman
- OHS Organization, Funding, Performance, Accomplishments, Federal/Local Priorities – M. Hardman

February

- OHS Four-Track Homeless Strategy and Performance Update, Funding Allocation – M. Hardman
- Inclement Weather Shelter – M. Hardman

March

- Rapid Rehousing Programming – N. Chandler-Hardy
- Neighborhood Reclamation Grant Overview – E. Loomis

July

- COVID-19 Efforts – K. Oden
 - One-Site, Congregant Sheltering for Overflow at Kay Bailey Hutchison Convention Center
 - Dallas Life Shelter Evacuation
 - Dallas Love Field Hotel
 - Delayed ESG, RRH, Case management

August

- Budget development and Rapid Rehousing – K. Oden

September

- Budget Report
- Rapid Rehousing
- Welcome Center
- Coronavirus Relief/CARES Act – K. Oden

October

- OHS Winter Weather operations with Non-Congregant Sheltering (Hotels)
- IWS Chapters 51A and 45
- Coronavirus Relief/CARES Act funding for Emergency Shelter, RRH, hotel sheltering and property acquisition for Supportive Housing

November

- OHS Street Outreach briefing on agenda, but not fully presented, due to time constraints

December

- CARES Act Property Acquisition – K. Oden
- Rapid Rehousing – K. Hunt

2020 CHC Subcommittee Overview

Budget and Capital Investment. Members: David King (Chair), John Shellene, Kevin Cooper, Christian Marquez. A Subcommittee to review proposed FY20-21 Budget, provide recommendations for funding efforts in budget development, and participate in process of acquisition of properties utilizing 2017 Bond and Coronavirus Relief/CARES Act funds.

The Budget Subcommittee was integral in budget discussion for anticipated projects overseen by OHS. For FY20-21, OHS was projected to receive \$12,114,516 from General Funds (2%) and \$12,525,600 in Grants. Proposed projects for FY20-21 include: Homelessness Diversion, Rapid Rehousing (RRH), HMIS System, Inclement Weather Sheltering, Supportive Housing for Seniors, Management Services Contract at The Bridge, and Provider development. OHS Contracts Team and other departments ensure contract compliance with HUD, specifically approval of ESG funds for RRH use applied to a list different from current MDHA standards.

Subcommittee recommendations for ongoing budget allocation focused upon:

- Reducing the number of unsheltered homeless, which is exponentially increasing
- Assessing shelter resistance
- Increasing access to housing and targeted, wrap-around services prior to shelter entry

Homelessness Diversion: \$1.3MM on diversion response within hours, to days, of eviction or other cause.

Inclement Weather Shelter Funds: OHS has a \$400,000 line-item in the budget to implement and support the Temporary Inclement Weather Shelter Program (TIWS). The Subcommittee recommends preserving the city's capacity to ensure safety and security for guests, operators, and the surrounding community when adjusting language to lower barriers for operators.

Rapid Rehousing: Within the wrap-around services provision, housing stability is achieved with income stability. Of important note, the Subcommittee focused budget allocation upon increasing income, emphasizing job training and placement programming that provides a living wage. Job pathways are essential to long-term sustainability for individuals returning to housing, thus contributing to the overall reduction in the number of homeless. This model of programming could thus serve wider application. The obvious connectivity between OHS efforts and those of Housing and Economic Development provide a structure for advancing this focus and, to that end, the departments should actively pursue methods of integrating their efforts. The RRH program for leasing and property acquisition provides an immediate opportunity here.

Recommendations of planned Street Outreach Enhancements: The Subcommittee evaluated and made recommendations on budget allocation for Street Outreach. That proposal includes 17 new staff positions consisting of 5 street outreach roles, and 12 encampment cleanup roles. This proposal represents an annual cost of \$907,613.60. There are also equipment costs in the amount of \$762,386.40, with a capital investment amount of \$399,714.70, and annual expenses of \$150,000.00. A line item in the amount of \$212,671.70 for data and tracking software, which represents a licensing expense with an estimated 2- to 3-year term, suggests an annual expense ranging between \$70,890.56 and \$106,335.85.

The proposed sources of funds for the enhancements are the general operating budget in the amount of \$1,250,000.00, which was identified as the current amount spent on third-party encampment cleanup, and \$420,000.00 of CARES Act funding. This funding bears an ESG spending designation, and has a usage deadline of 30 September 2021.

Contracts and Compliance. Members: Alan Tallis (Chair), Josh Cogan, Linda Garner, Britton Banowsky, Lisa Marshall. A Subcommittee to gain understanding of OHS's process for RFP development and advertisement, review performance data on existing contracts, provide input in development of long-term management services contract with The Bridge, and finalize the operations chapter for Temporary Inclement Weather Shelter.

Strategic Planning and Homeless Response System. Members: LeTitia Owens (Chair), Brandon Vance, Amy Desler, Jennifer Snow, Tami Beck Fowler. A Subcommittee to validate the OHS strategic priorities, incorporate work of MDHA and Clutch Consulting into Subcommittee business, finalize passage of Inclement Weather Shelter ordinances, and provide guidance and input on future Rapid Rehousing efforts.

This past year, the Subcommittee worked to better understand and provide feedback on processes related to Street Outreach and Encampment Resolutions. The Subcommittee is also looking into and understanding the HMIS processes as a priority into 2021, emphasizing Prevention, Protection, Promotion, and Partnerships.

Gaps identified in current service delivery model for Street Outreach and Encampment Resolution:

- Service has become cyclical
- Data is not fully driving and informing decisions
- Lack of available storage of belongings is an inhibitor to accepting services
- Encampment Resolution services could be more efficient

Prioritize Street Outreach and the growing number of encampments across the city, with focus on:

- Disposal/Storage of residents' belongings once a resolution begins
- Current concentrated Encampment Resolution plan and ways it may be expanded across the city
- Adequately engage smaller service providers, social workers, landlords and businesses that serve the homeless community
- Evaluate other cities' best practices, and best outcomes
- Expand Street Outreach personnel training, immediate assistance to unsheltered, and how case management is established

Synopsis of 2020 Activities by Month

January

The Commission continued to work with OHS on the development and implementation of OHS's **Four-Track Homeless Strategy**, **standardized performance measures** for OHS contracts, **monthly reporting** based on OHS metrics, and **centralized inclement weather/emergency shelter planning**.

Specific focus was placed on development of the Inclement Weather Shelter (IWS) program, a component of Track 2 of OHS' Four-Track Homeless Strategy. This focus required two effective changes to enable legal zoning use options:

- 1) Creation of new inclement weather shelter zoning use for addition to Sec 51A-4.217 to allow for its legal operation
 - Definition: A facility that offers shelter during times of inclement weather in compliance with Chapter 45
 - District Restrictions
 - Certificate of Occupancy requirements
- 2) Creation of Chapter 45 for the purpose of establishing the inclement weather shelter program
 - Weather definitions
 - Permit Process and Issuance
 - Operation Plan
 - Sleeping Space Requirements
 - Permit Denial or Revocation
 - Appeal Process

Standardized Performance Measures for OHS contracts

- Number of persons connected to housing
- Housing retention and self-sufficiency of clients
- Efficient management of homeless encampments and completion of site hardening and reclamation projects
- Enhancements to homeless response system that eliminate gaps in services and barriers to clients

Assessment of a Centralized, One-Site Inclement Weather/Emergency Shelter Planning

- Timing of cold temperatures affects guest participation
- To maximize limited fiscal and staff resources, City activation should align with other providers to truly function as overflow shelter
- Importance of partnerships for services, food, donations, and Volunteers
- Simplify intake process for improved customer service to guests
- Opportunity to link to shelters and services is critical
- Need for emergency clothing and shoes
- Labor-intensive operation on all levels

January (cont'd)

Dallas 365: Monthly reporting to include actuals, forecasts, and detail on variances for all OHS metrics

- Number of unduplicated persons placed into housing
- 85% retention rate of persons placed into housing after six months
- Homeless encampment SLA resolved within 21 days
- 20 homeless encampment sites hardened or reclaimed
- Implementation of quarterly updates to CHC in 2020 through briefing memos or presentations

February

The Commission continued to focus on development of the Inclement Weather Shelter Program (IWS). Focus issues centered upon the following:

- Temperature definition
- Prioritization of application approvals based on need level in geographic areas
- OHS provision of best practices for volunteer/guest ratio
- Inclusion of medical personnel in training method development
- Guest privacy and security

Track 3 challenges were also assessed due to delay in implementation including:

- High Opportunity neighborhood requirements
- Proximity to city or DHA funded supportive housing programs
- Availability of larger units for families

March

A special-called meeting was held on March 9th to receive the Chair's proposal on the creation of new Subcommittees, which were formally established at the regularly-scheduled March 12th meeting. The formed Subcommittees were as follows:

- Strategic Planning/Homelessness Response System Subcommittee
- Budget and Capital Investment Subcommittee
- Contracts and Compliance Subcommittee

The Commission also focused on challenges regarding expansion of Rapid Rehousing programming including the following:

- ESG program requirements can be cumbersome
- Lack of landlord participation
- Lack of affordable units located in high opportunity areas
- Capacity of vendors to increase families served without sustained funding sources

March (cont'd)

As the PIT count over several years has identified a large percentage of homeless individuals who would benefit from the expansion of Rapid Rehousing programming, the following assessments were made:

- The overall homeless response system needs increase of 5,000 RRH units to meet needs of persons experiencing homelessness, but burden should not fall solely on City of Dallas
- Increased coordination with Housing & Neighborhood Revitalization is strongly needed to incorporate OHS goals into overall Housing Policy
- City participation should be as an investor/funder to homeless service providers and should strive to gap fund
- Remove program requirement barriers and assist partners in increasing capacity and performance
- Establish fundraising & investment priorities with philanthropic & business communities

April/May

Although the ongoing COVID-19 pandemic forced the cancellation of public meetings for April and May, Commissioners continued to meet with OHS staff on critical matters. Commissioners continued to present requests for information and metrics needed to establish data-driven program specifics, on Rapid Rehousing, workforce development, street outreach, and the application of culturally-relevant and racially-inclusive program and provider development.

The release of the 2020 PIT count showed continued uptick in the number of unsheltered homeless, no improvement in increasing income among homeless neighbors, and the continuation of extreme racial disparity within the homeless population. Advisement was given on prioritizing racial equity in budget and program planning, increasing and improving street outreach efforts, creating rapid-rehousing programming, and incorporating job training/placement programming and other income-increasing efforts into wrap-around servicing facilitated by city funding. A recommendation was made on the creation of a new track which would include the following focuses:

- Workforce Development
- OHS Provider Development
- Youth Homelessness
- Site Reclamation
- Community Engagement
- Marketing

Due to emergency pandemic conditions, ongoing OHS operations transitioned to emergency shelter management in coordination with providers throughout the city. These operations underscored new needs within the centralized inclement weather shelter operation, not initially recognized during Winter 2019 operations. However, the protocols derived from the experience, assessments, and lessons learned regarding the 2019 effort enabled a rapid response to the pandemic-driven shelter crisis. The Commission continued to review data collected from the emergency shelter efforts, which resulted in 48,698 overnight stays at KBHCCD over a six-month period, and hotel sheltering at Dallas area hotels, which continues into 2021.

June

The Commission resumed meeting in June with a special-called meeting to **review a zoning change request proposed by Austin Street Center**. The zoning change allowed for the expansion of Austin Street Center facility services, resulting in an increase in shelter capacity, meal provisions, and day shelter services. The CHC adopted a resolution endorsing the zoning change request in support of the proposed improvements.

July

In anticipation of the City Council vote on July 24th, the Commission focused on finalization of OHS's **proposed Rapid Rehousing program**, as well as **hotel property acquisition** for the purpose of Supportive Housing.

OHS briefed on RRH core components, which included the following:

Core Component #1: Housing Identification

- Identification of suitable housing and recruiting of landlords
- Match participants to appropriate housing. Staff will make sure the client or family has a choice in selecting their housing

Core Component #2: Rent and Move-In Assistance

- Program will help with the costs associated with getting into housing. This will include move-in assistance and furnishing.
- Move-in costs include but are not limited to: deposit, first month's rent, utility connections, furniture, and mover costs.
- Clients served by the Program will receive up to 12 months of rent which will be provided on a declining subsidy model.

Core Component #3: Case Management

- Case management will be provided by the sub-recipient on a 16-month term with weekly case management visits, assistance, resource support, and will facilitate transition from homelessness to self-sufficiency.
- Case management staff will provide the following services to program participants:
 - Conduct weekly virtual sessions with each program participant and at minimum one monthly in person visit,
 - Provide stabilization services and connect the housed clients to services and additional support as needed,
 - Aid persons in the program in navigating barriers that may stand in the way of securing and maintaining housing and will also strive to build a support system by connecting them with people and programs in the community.
- While rental assistance is for a maximum of 12 months, case management assistance will continue for an additional four months to maximize the successful outcomes of the program.

July (cont'd)

Hotel property acquisition proposal for the purpose of establishing supportive housing sites was also received. Criteria for the acquisition plan was presented as follows:

- 630 new supporting housing units
- Dispersed throughout 14 City Council Districts
- Transitional and/or Rapid Rehousing Model
- Primary focus is on 368 Veterans (2019 PIT Count)
- Turn-key sites
- Minimum 50 units per site, per council district
- Meets CHC Housing Criteria: Community Room/Meeting Space, Commercial kitchen or space for small in-unit kitchens, Individual Bathrooms, Sufficient Wrap-around Services (including mental health and well-being, case management, workforce and job training, education support, and a permanent housing plan)

A request was made for weekly and monthly updates to resume, and CHC participation in hotel acquisition selection be confirmed. Data on the implementation process for the proposed Rapid Rehousing Initiative was requested for the purpose of assessing racial equity and servicing applications in sub-recipient selection, applicant intake, job readiness development, as well as program metrics and tracking methods. CHC Subcommittees were approved to resume meetings in August.

August

CHC Subcommittees held first official meetings. Subcommittee goals were established as follows:

Strategic Planning/Homelessness Response System Subcommittee, chaired by LeTitia Owens, wherein its focus is 1) street outreach, and 2) encampment resolution.

Budget and Capital Investments Subcommittee, chaired by David King, wherein its focus is spectrum review of HUD-approvable programming options targeted toward 1) reduction of the number of unsheltered homeless, 2) increase and improvement of job training and other income increasing activities, and 3) confronting underlying racial inequities that drive the extreme overrepresentation of Black Americans within the homeless population.

Contracts and Compliance Subcommittee, chaired by Alan Tallis, wherein its focus is provision of guidance and recommendations regarding contracts and compliance prior to Request For Proposal (RFP) design and release.

Individual CHC Commissioners in districts where potential Supportive Housing property acquisition sites had been identified by OHS began meeting with their councilmembers and OHS staff regarding site selection and purchase. Progress reporting to the full Commission was put on hold until after execution of site purchase contract for privacy protection reasons.

September

The emergency conditions caused by the continued expansion of the COVID-19 pandemic required fast action by City staff in regards to improving the homeless response. Due to these rapidly-changing circumstances, CHC took up the role of **reviewing implemented programming**, and its relative **usage of funds received through Coronavirus Relief/CARES Act**.

A further request was made to restart weekly and monthly updates for the purpose of providing data essential to the work and responsibilities of the Commission and Subcommittees.

October

In anticipation of the City Council vote on Track 2 proposals, the Commission focused on finalization of the new operations Chapter 45 for **Temporary Inclement Weather Shelter**. All Subcommittees focused on changes proposed by OHS.

The Commission voted in support of Chapter 45 amendment to permit application for temporary shelter operations during inclement weather. A Budget Subcommittee recommendation was also made to identify potential funding for homelessness diversion so that potential diversion programming could be considered in Subcommittee.

November

As an essential component of improving the homeless response system, the Commission focused on **sustainable recovery planning**. Commissioners received presentations from Dr. David Woody with The Bridge Homeless Recovery Center, Dave Woodyard and Jari Mema with Catholic Charities, and Pastor Christopher Simmons with Cornerstone Church Dallas.

OHS staff attempted to brief the Commission for a proposed Street Outreach Enhancement program. However, due to time constraints, the briefing was not completed. A consensus was reached to table any recommendation vote until after CHC Subcommittees had been provided more detailed information regarding program specifics and the current street outreach efforts. Included here is the documented OHS briefing regarding Street Outreach, with proposed solutions worked out via Budget Subcommittee, and Strategic Planning Subcommittee.

Subcommittee Proposed Solutions:

- 1) Program Planning & Active Management
 - Improve Program Design & Procedures development
- 2) Acquire Human & Capital Resources
 - Increase Street Outreach and Encampment Cleanup Personnel
 - Manage Equipment/Vehicle Maintenance and Service, Staff Training
- 3) Implement Program Operations
 - Refine Encampment Resolution Process
 - Integrate street outreach management system, data and tracking
 - Contract for Storage of Belongings
 - Expand systems for proactive waste disposal
 - Create access to Flexible Funds for Staff

Total Project Costs \$1,670,000.00 (capital and annual overhead)

November (cont'd)

On Wednesday, November 11, 2020, the Dallas City Council approved an amendment to Chapter 51A, and the creation of Chapter 45 of the Dallas City Code to allow for the operation of temporary inclement weather shelters (TIWS). Under Chapter 51A, a TIWS cannot be placed within a one half (.5) mile of the Central Business District.

Chapter 51A addresses the land-use issues, including the half mile buffer. Chapter 45 outlines the administration of the TIWS program and its permit requirements. Anyone interested in operating a TIWS is required to complete the permit application.

December

As an essential component of improving the homeless response system, the Commission focused **on integration of city efforts that impact unsheltered numbers, and workforce training programming.**

Dianne Gibson with the City of Dallas Community Courts presented the benefit of enhanced application of that department's warrant release process to successful response system intake through street outreach and housing/workforce readiness preparation for those exiting unsheltered homelessness.

A presentation was also received from Dr. Ralph Adams with the Regional Black Contractors Association (RBCA) as part of a review of existing workforce training/placement programs with successful track records that could be imbedded into Rapid Rehousing programs in order to improve guest incomes and housing stability before exiting program participation.

OHS presented the status of the Rapid Rehousing Initiative as of December 10th – which identified 208 applicants rehoused and 20 awaiting lease approval. Commissioners renewed requests for a return to weekly, monthly, and quarterly updates with tracking data on street outreach and supportive housing efforts to include:

- Street Outreach coverage map and procedure
- Intake and assessment forms and process for city supported programming
- Operation and services management planning for new supportive housing sites
- Continued site selection for supportive housing
- Implementation process for Temporary Inclement Weather Shelter
- Process for Racial Equity auditing of OHS programming and RFP planning

Citizen Homelessness Commission Membership As of December 31, 2020

Membership on this board must include two members with past or present experience as a homeless person, one representative from a faith-based organization and twelve members from the general public.

District 01 Jennifer Gadd Snow
General Public
Reappointed 08/26/2019

District 02 Linda A. Garner
Experienced Homelessness
Reappointed 08/28/2019

District 03 LeTitia C. Owens – VICE CHAIR
Experienced Homelessness
Reappointed 11/19/2019

District 04 Brandon J. Vance
General Public
Reappointed 12/11/2019

District 05 Christian Marquez
General Public
Appointed 03/04/2020

District 06 Britton Banowsky
General Public
Appointed 03/30/2020

District 07 Josh Cogan
General Public
Appointed 09/25/2019

District 08 David King – CHAIR
General Public
Reappointed 10/16/2019

District 09 Tami Beck Fowler
General Public
Appointed 03/21/2020

District 10 John Shellene
General Public
Appointed 01/21/2020

District 11 Alan L. Tallis
General Public
Reappointed 08/28/2019

District 12 Kevin Cooper
General Public
Reappointed 10/23/2019

District 13 Lisa K. Marshall
General Public
Appointed 02/26/2020

District 14 Amy Desler
Faith-Based Organization
Appointed 11/06/2019

STAFF SUPPORT

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