

# Memorandum



**DATE:** November 15, 2022

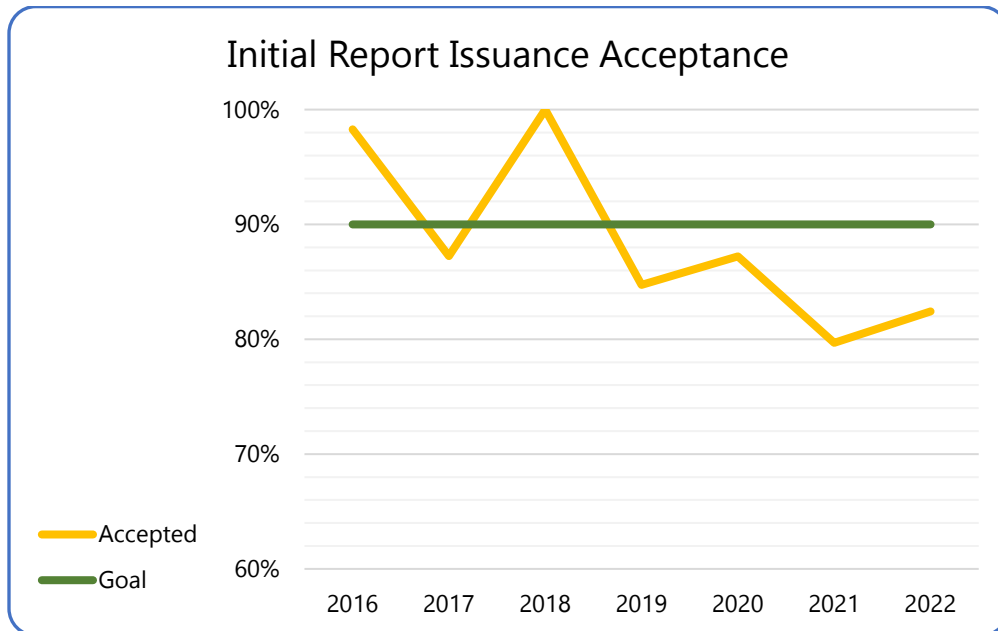
**TO:** Honorable Members of the Government Performance and Financial Management Committee:  
Cara Mendelsohn (Chair), Gay Donnell Willis (Vice Chair), Tennell Atkins, Adam Bazaldua, Adam McGough, Paul Ridley, Chad West

**SUBJECT:** Performance Audit Recommendations Implementation Status as of October 31, 2022

The following memorandum and attachment are an update, as of October 31, 2022, on audit recommendations implementation status for 63 performance audit reports issued between Fiscal Years 2016 and 2022.

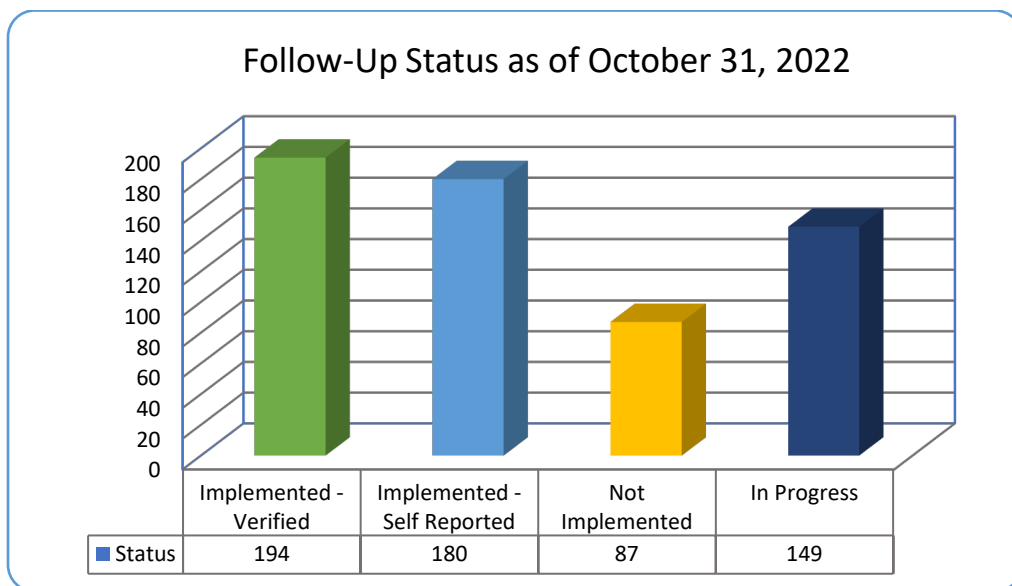
## Initial Audit Report Issuance Recommendations Acceptance

In Fiscal Year 2022, the Office of the City Auditor identified 74 recommendations for improvements, with 61 (82 percent) being accepted when the report was issued. The Office of the City Auditor's benchmark is a 90 percent acceptance rate.



## Audit Report Accepted Recommendations Implementation Status

As of October 31, 2022, the City Comptroller's Financial Compliance, Auditing & Monitoring provided implementation status for the City Manager department's accepted audit report recommendations. Of the 610 accepted performance audit recommendations between Fiscal Years 2016 and 2022, 374 (61 percent) were reported implemented, and 149 recommendations were in-progress pending corrective action tasks. In-progress recommendations open more than two years totaled 57. City management did not implement 87 (14 percent) of the 610 accepted performance audit recommendations.



If you have any questions or need additional information, please get in touch with me at [Mark.Swann@dallas.gov](mailto:Mark.Swann@dallas.gov) or my mobile number, 615-974-8700.

Respectfully,

Mark S. Swann  
City Auditor

Attachment: Performance Audit Recommendations Implementation Status for Reports Released between Fiscal Years 2016 and 2022

C: T.C. Broadnax, City Manager  
Chris Caso, City Attorney  
Biliera Johnson, City Secretary  
Preston Robinson, Administrative Judge  
Kimberly Bizer Tolbert, Deputy City Manager  
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager  
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager  
Robert Perez, Assistant City Manager  
Carl Simpson, Assistant City Manager  
Jack Ireland, Chief Financial Officer  
Genesis D. Gavino, Chief of Staff to the City Manager  
Directors and Assistant Directors

# Office of the City Auditor



## Performance Audit Recommendations Implementation Status for Reports Released between Fiscal Years 2016 and 2022

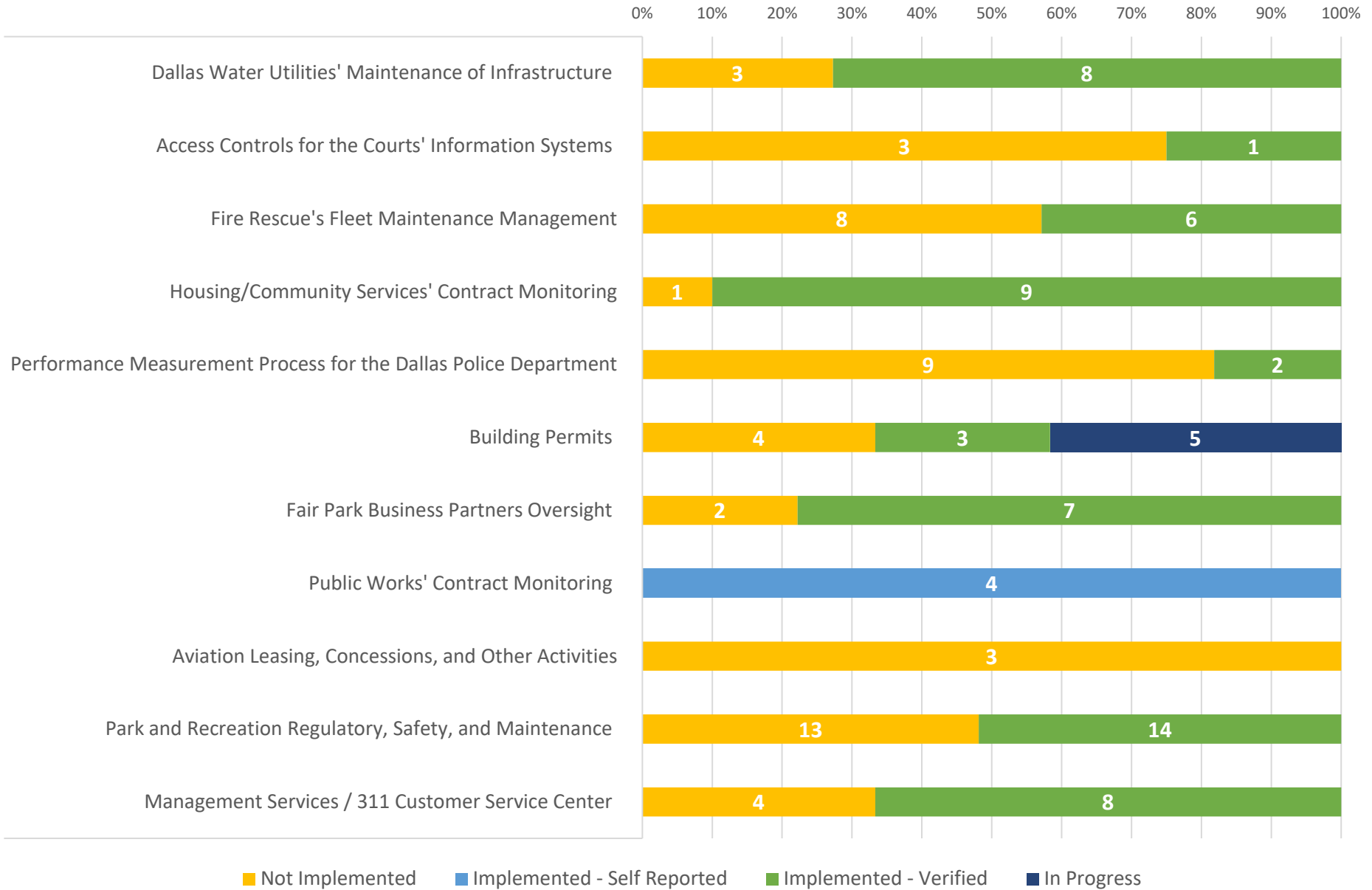
November 15, 2022  
Mark S. Swann, City Auditor

Government Performance & Financial Management Committee



**Office of the City Office of the City Auditor  
Accepted Audit Recommendation Implementation Status**

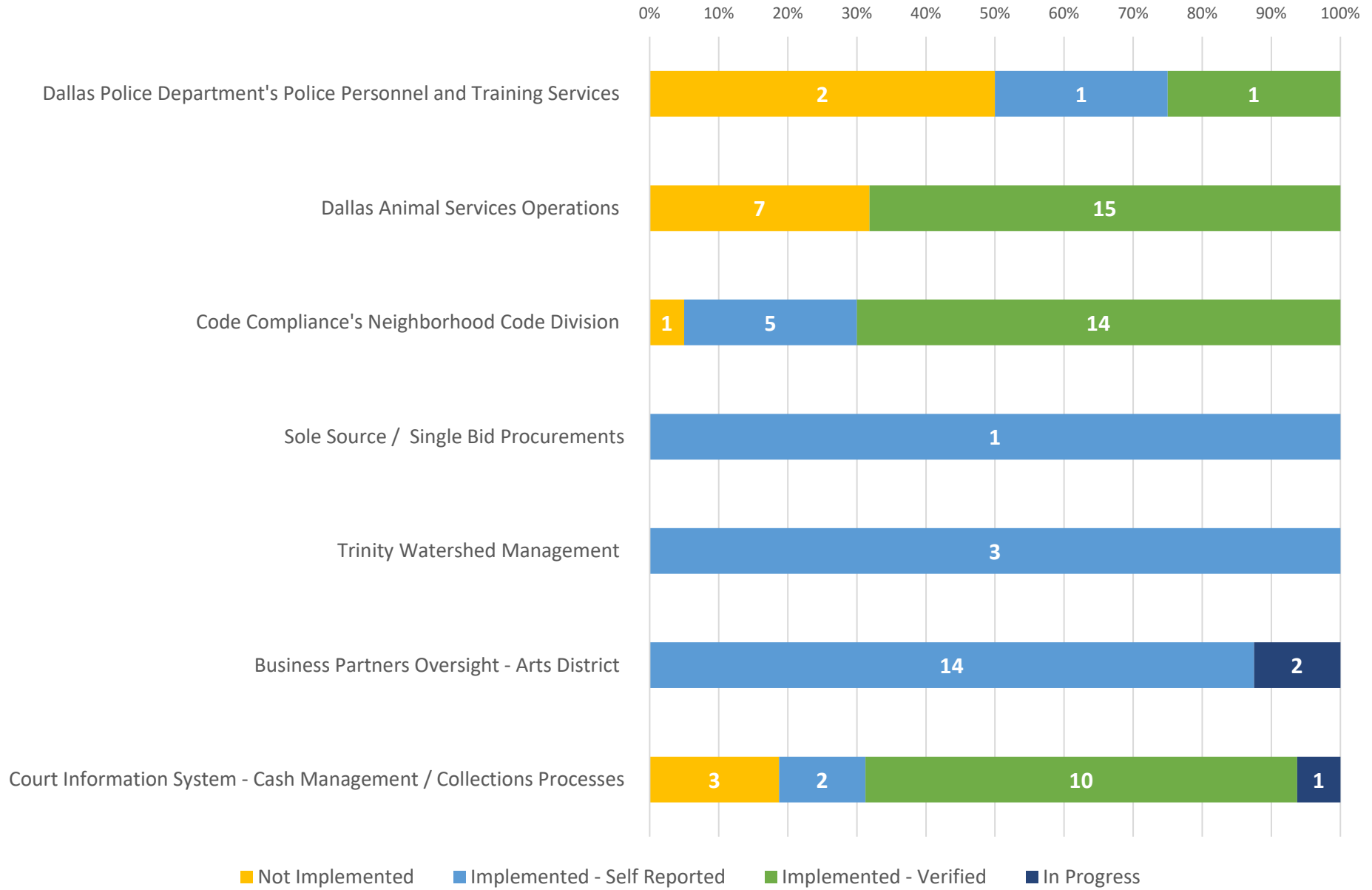
**Performance Audit Reports Released Fiscal Year 2016 (6 Plus Years)**



As of October 31, 2022

**Office of the City Office of the City Auditor  
Accepted Audit Recommendation Implementation Status**

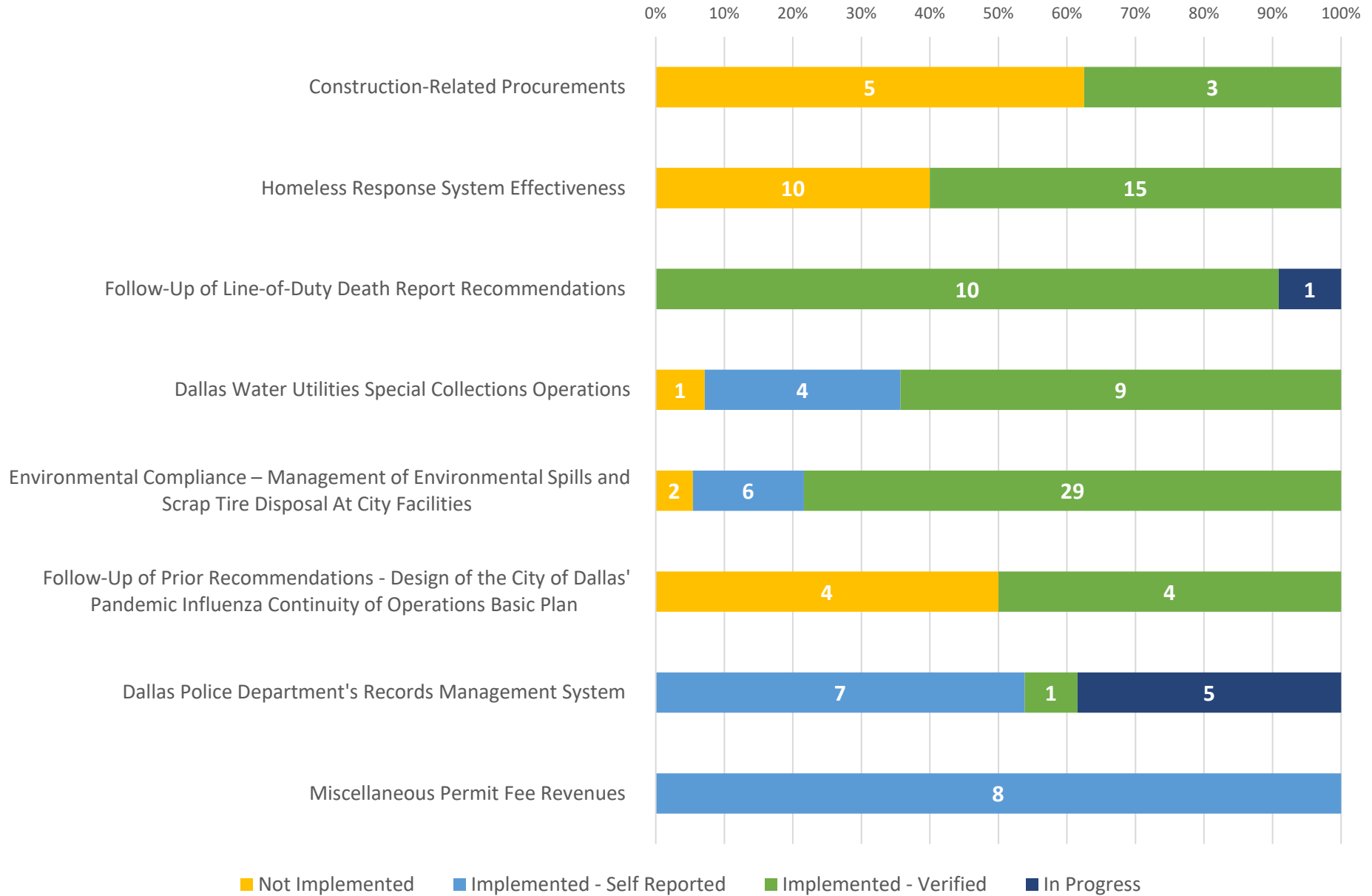
**Performance Audit Reports Released Fiscal Year 2017 (5 Plus Years)**



As of October 31, 2022

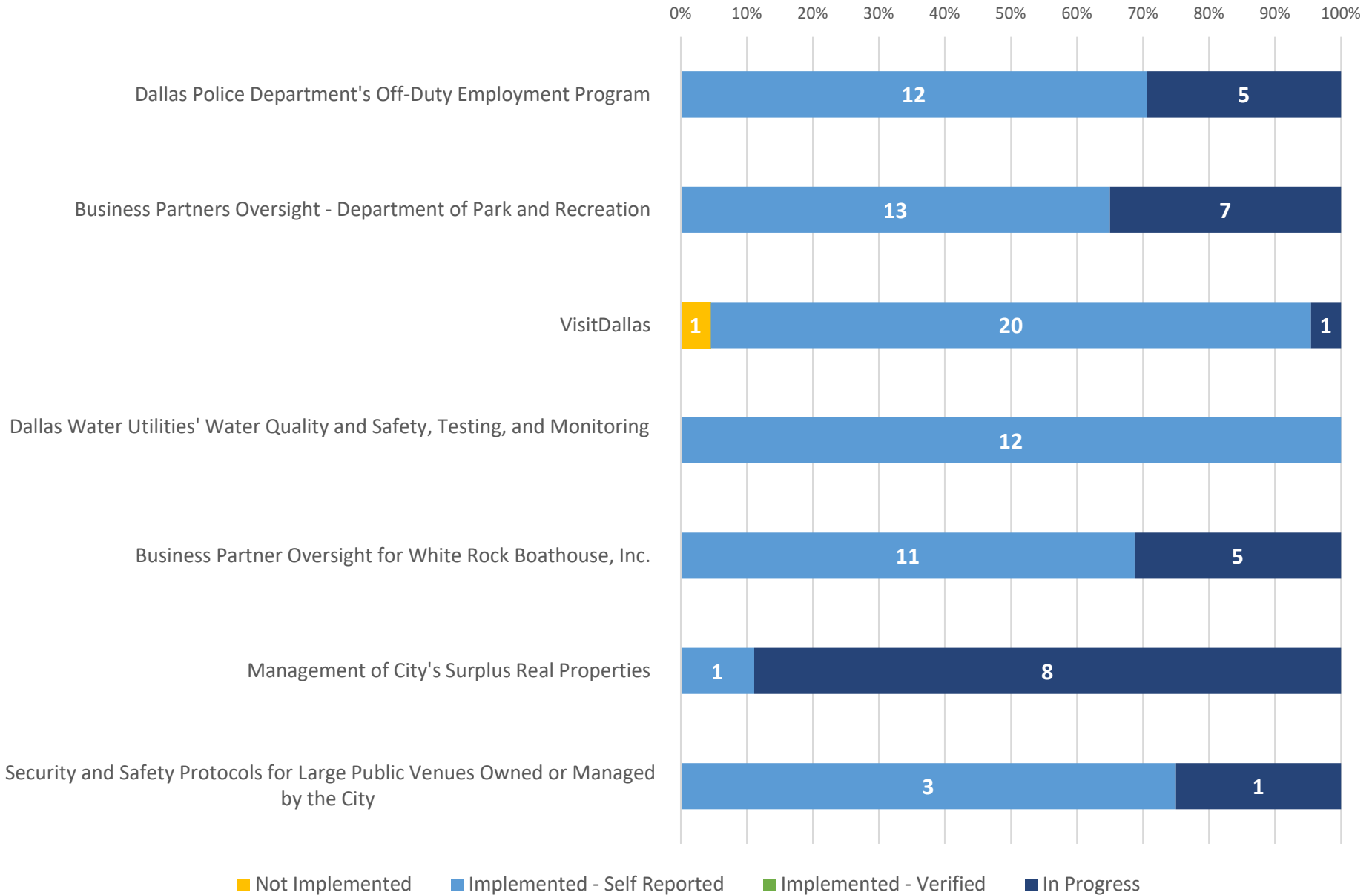
**Office of the City Office of the City Auditor  
Accepted Audit Recommendation Implementation Status**

**Performance Audit Reports Released Fiscal Year 2018 (4 Plus Years)**



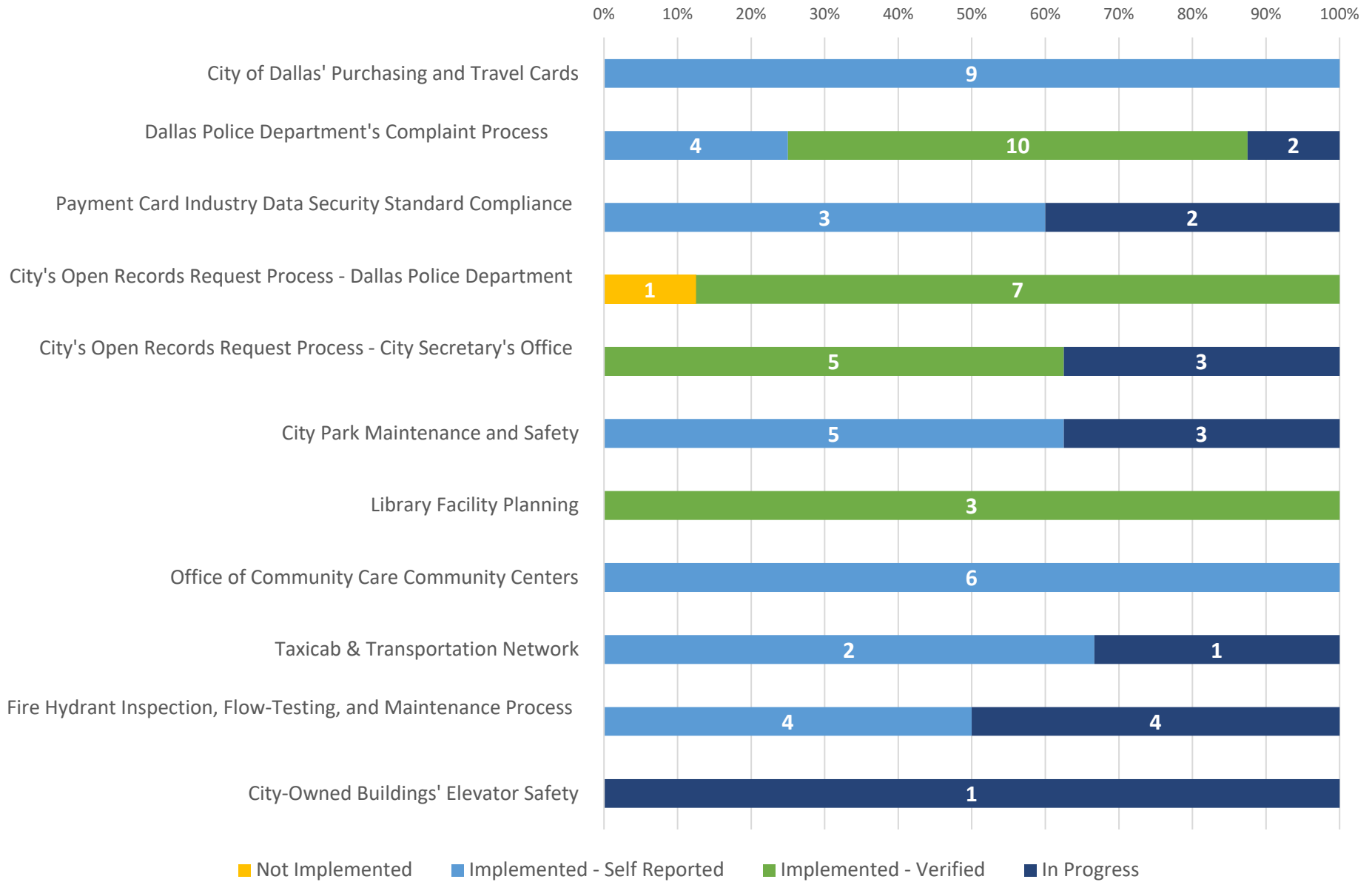
**Office of the City Office of the City Auditor  
Accepted Audit Recommendation Implementation Status**

**Performance Audit Reports Released Fiscal Year 2019 (3 Plus Years)**



**Office of the City Office of the City Auditor  
Accepted Audit Recommendation Implementation Status**

**Performance Audit Reports Released Fiscal Year 2020 (2 Plus Years)**

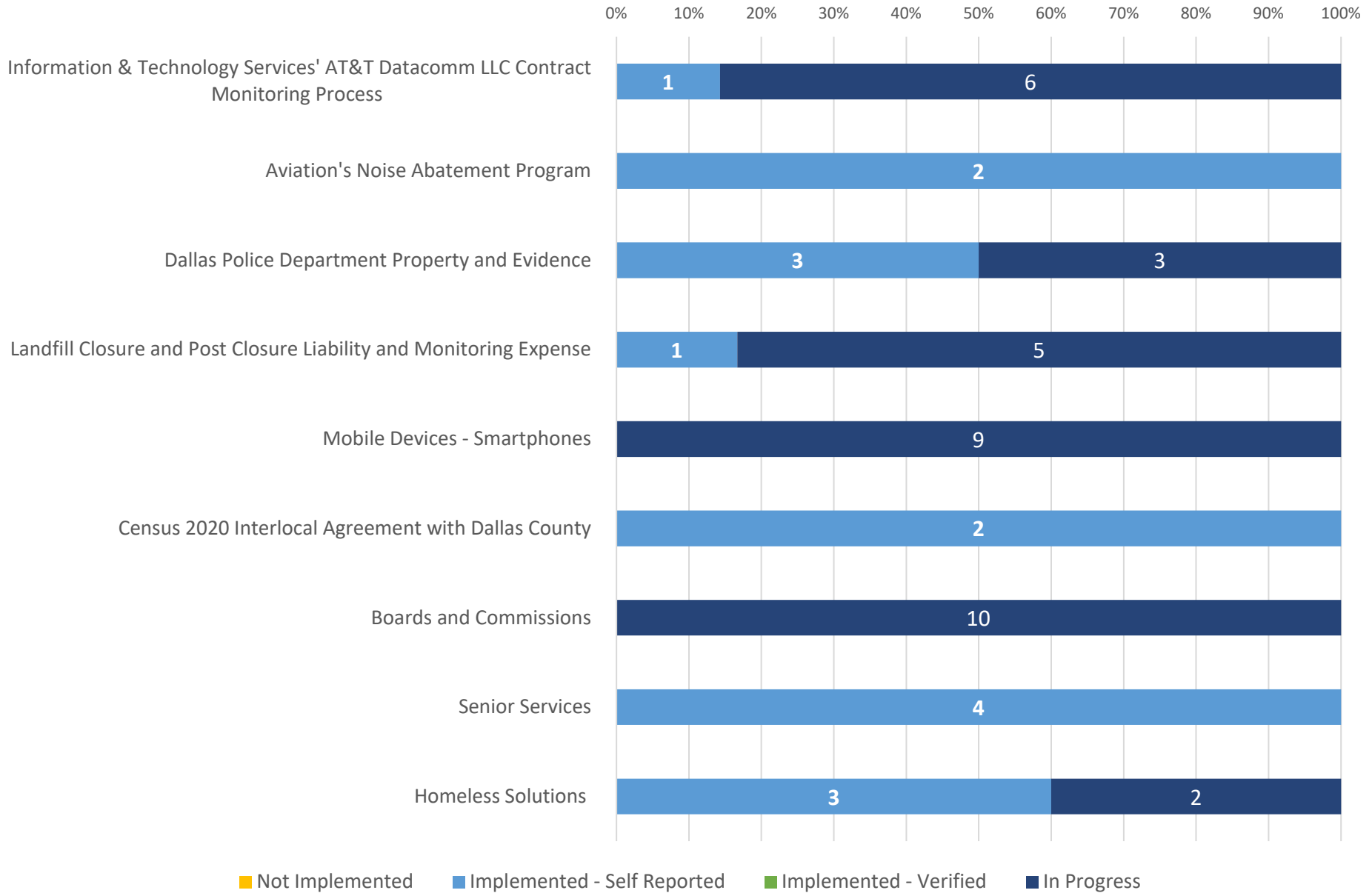


As of October 31, 2022



**Office of the City Office of the City Auditor  
Accepted Audit Recommendation Implementation Status**

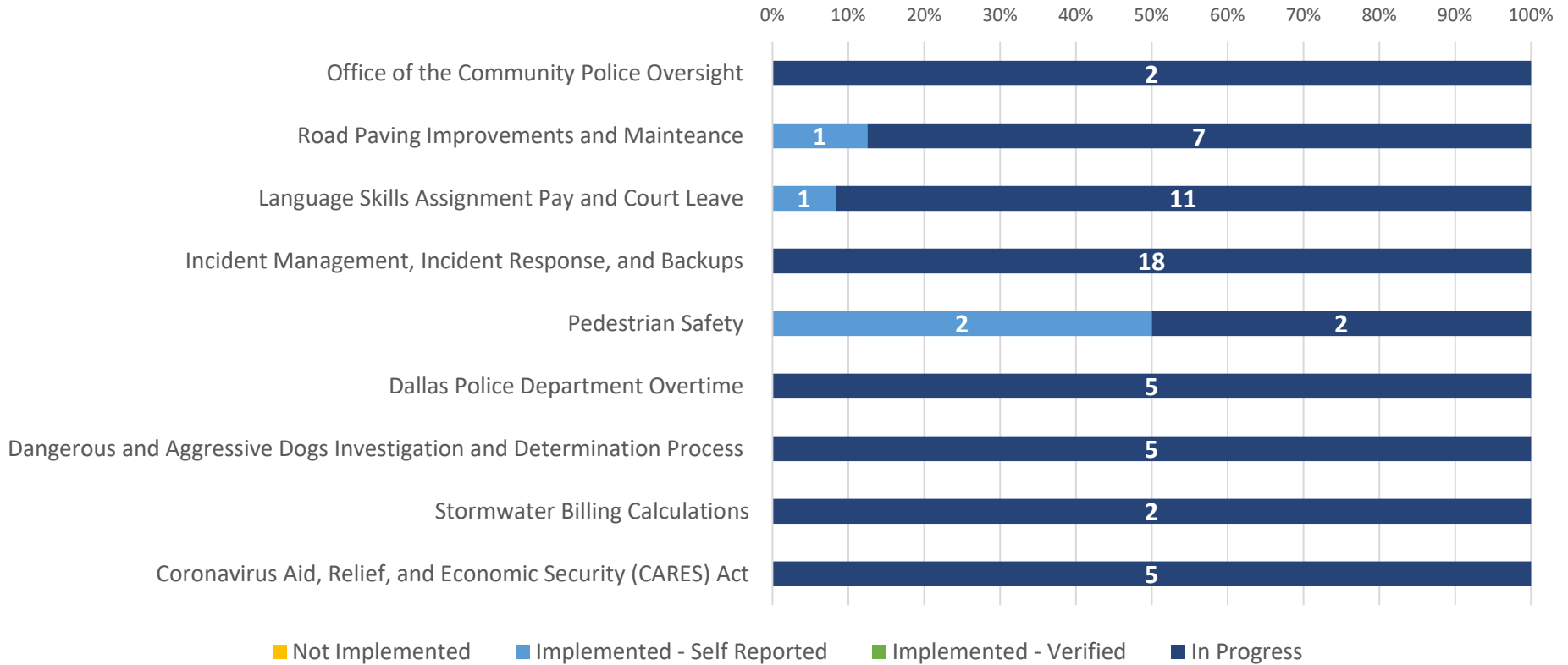
**Performance Audit Reports Released Fiscal Year 2021 (1 Plus Years)**



As of October 31, 2022

**Office of the City Office of the City Auditor  
Accepted Audit Recommendation Implementation Status**

**Performance Audit Reports Released Fiscal Year 2022 (Current)**



# Office of the City Auditor



## Performance Audit Recommendations Implementation Status for Reports Released between Fiscal Years 2016 and 2022

November 15, 2022  
Mark S. Swann, City Auditor

Government Performance & Financial Management Committee

