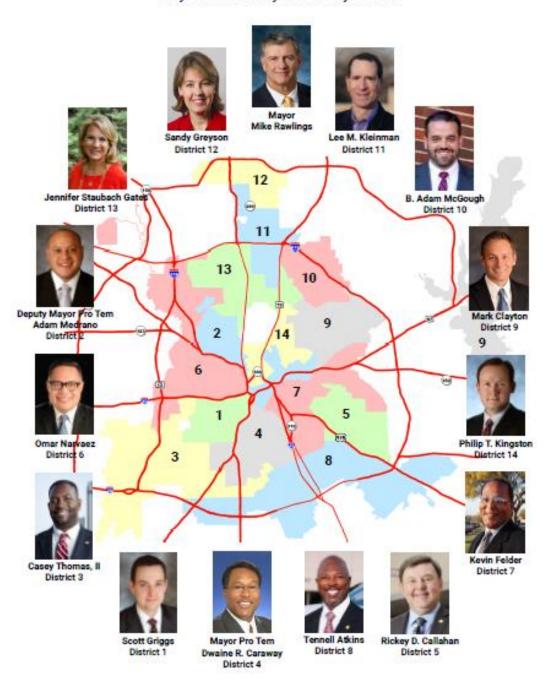
MAYOR AND MEMBERS OF THE DALLAS CITY COUNCIL

The City of Dallas was incorporated in 1856, and the City Charter was adopted in 1907. Dallas is currently the ninth largest city in the nation. Dallas operates under the Council-Manager form of government with 14 single-member districts and a mayor elected at-large. The map below identifies our Mayor and Council Members along with the areas they represent.

City of Dallas Mayor and City Council



MAYOR AND MEMBERS OF THE DALLAS CITY COUNCIL

The City Council appoints the City Manager, City Attorney, City Auditor, City Secretary, and the Municipal Court Judges. The City Manager appoints all department directors except the director of Civil Service who is appointed by the Civil Service Board and the director of the Park and Recreation Department who is appointed by the Park and Recreation Board.

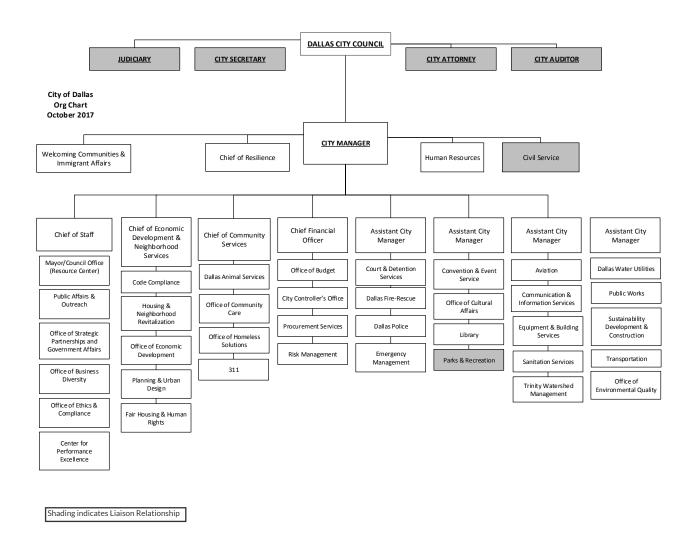
The City Manager, Assistant City Managers, and Chiefs have responsibility for overseeing the 13,314 employees and \$3.1 billion budget.



Shown left to right are: Chief of Community Services Nadia Chandler Hardy, Chief of Resilience Theresa O'Donnell, Assistant City Manager Majed Al-Ghafry, Chief of Staff Kimberly B. Tolbert, City Manager T.C. Broadnax, Chief Financial Officer Elizabeth Reich, Assistant City Manager Joey Zapata, Interim Assistant City Manager Jody Puckett, Chief of Economic Development and Neighborhood Services Raquel Favela, and Assistant City Manager Jon Fortune

EXECUTIVE LEADERSHIP AND ORGANIZATIONAL CHART

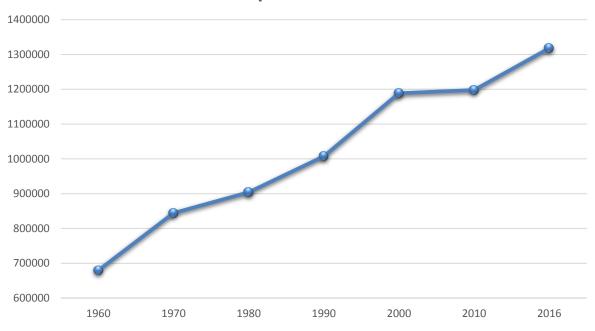
Departmental and office alignment under our executive leadership staff is shown below.



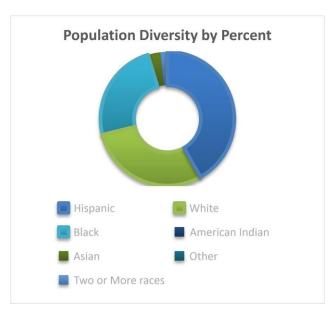
Everything is bigger in Texas!

At 384.93 square miles (343.56 land miles and 41.37 lake area miles), we are the third largest city in Texas. Dallas is home to an estimated 1,317,929 residents as of July 1, 2016 (latest American Community Survey data available). A quick review of Census data shows a 56 percent increase in population over the last 50 years.





We have a rich and varied history which is celebrated through the many cultures that call Dallas home. Although our demographic makeup has changed over time, one thing remains constant – our commitment to Dallas residents.



Population by Age by Percent



Dallas is now a majority minority city (65.8 percent of population) with 41.7 percent of residents identifying as Hispanic and 24.1 percent identifying as Black. Our population identifies more as female (50.3 percent) than male (49.7 percent), and Dallas residents are young and active with the median age as 32.4 years.

■ Under 20 ■ 20 to 44 ■ 45 to 64 ■ 65 and over

Dallas' population growth has included native born U.S. citizens migrating from other U.S. cities and states, as well as foreign born individuals from all over the world. Of Dallas' 1.3 million residents, 326,825 (25 percent) are foreign born. Below are some general characteristics of this population.

Table 1

Region of Origin	#	%
Latin America	260,588	80%
Mexico	218,698	67%
Central America	31,924	10%
South America	6,022	2%
Caribbean	3,944	1%
Asia & Africa (individual data not available.)		
	57,511	18%
Europe	8,726	2%
Western Europe	4,205	1%
Eastern Europe	4,521	1%
Total Foreign Born	326,825	

Table 2

Date of Entry to the US			
Time	#	%	
Before 2000	163,168	50%	
2000 - 2009	108,274	33%	
2010 - present	55,383	17%	
Total	326,825		

Table 3

Naturalization Among Dallas Foreign Born			
Naturalized US Citizens	81,672	25%	
Not naturalized US Citizen	245,153	75%	
Total	326,825		

Table 1 indicates 67 percent of Dallas' current immigrant population comes from Mexico (218,698 of the estimated 326,825). In the Dallas - Fort Worth-Arlington Metropolitan area, immigrants make up 25.2 percent of the

labor force and 77 percent of the foreign-born population in DFW are of working age as Table 2 highlights, compared to 48.7 percent of the native-born population in DFW. The earned median income of immigrants is \$30,526 shown in Table 3 above.

Strategic Priorities

We provide many services – emergency response, housing development, community services, library, arts programming, parks and open space maintenance, street repair and the list goes on. To help align our activities to the expressed needs of our residents, we allocate funds to six strategic priorities:



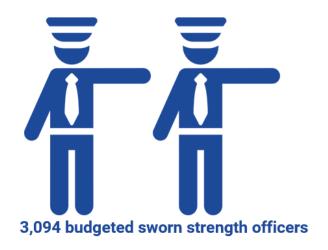
To provide a clearer picture of the community we serve, we have organized a few fun facts and information about our city under the strategic priority areas over the next few pages.



<u>Fun factoid:</u> The Dallas Police Department was established in 1881 and the Dallas Fire was established in 1872.

58 fire stations and **42 full-time ambulances** strategically located throughout Dallas with over **1,843 uniformed personnel** putting service first for Dallas residents in fiscal year 2018!





At 7 strategically located stations throughout Dallas!



Mobility Solutions, Infrastructure, and Sustainability

<u>Fun factoid:</u> The City of Dallas' annual conservation efforts through the plumbing fixture replacement programs save approximately 540 million gallons of water a year; that's enough to make 54,000 sheets of ice for the Dallas Stars rink. Go Stars!

Miles of Streets



188.6 Miles

35.5 miles Shared Lanes 10.4 miles Bike Lanes 2.7 miles Protected Bike Lanes 140 miles Multi-use Pathways (trails)



Air Transportation



In addition to passengers, 794,628 tons of cargo were shipped out of Dallas-Fort Worth Airport in FY 2016.

Water



Miles of wastewater main - 4020

Clean Water Treatment capacity of 900 Million Gallons per day

SERVING

1,257,730 in Dallas
1,052,344 in customer cities

Treated water provided in 2015-16 - 135 billion gallons

Wastewater treated in 2015-16 - 76 billion gallons



Economic and Neighborhood Vitality

<u>Fun factoid</u> – Close to 25 million visitors come to Dallas each year – that's more than the total 2017 population of Australia!

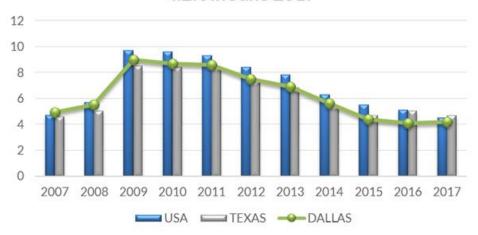


Largest Public Companies by Revenue

Company	Revenue
AT&T	\$163,786,000,000
Energy Transfer Equity	\$37,504,000,000
Tenet Healthcare	\$21,070,000,000
Southwest Airlines	\$20,425,000,000
Texas Instruments	\$13,370,000,000
Jacobs Engineering	\$10,964,000,000
HollyFrontier	\$10,536,000,000
Dean Foods	\$7,710,000,000
Builders FirstSource	\$6,367,000,000
Vistra Energy	\$5,164,000,000

*Source: "Fortune 500", 2016

Unemployment Rate in Dallas 2007-2017 4.2% in June 2017



^{*}Source: Texas Workforce Commission, Not Seasonally Adjusted

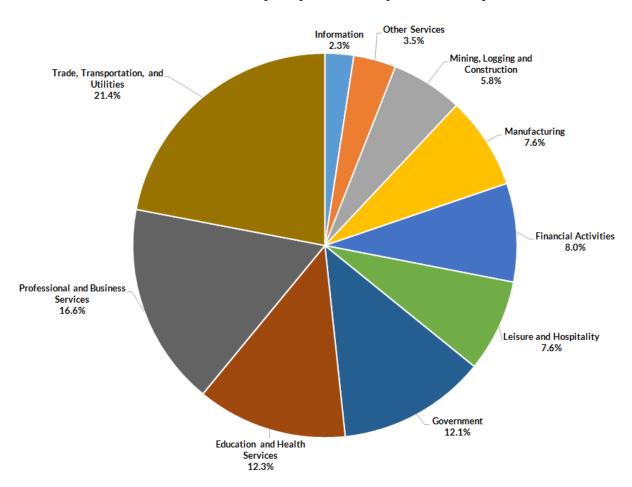
Largest Private Employers (largest employment sites)

Company	Employees
Texas Instruments	11,527
Baylor University Medical Center	9,671
AT&T	8,100
Southwest Airlines	7,859
Texas Health Presbyterian Hospital Dallas	6,501
TXU	5,500
Match Group	4,800
ClubCorp USA, Inc	4,634
Children's Medical Center of Dallas	4,487
Wal-Mart Stores	4,204

^{*}Source: Office of Economic Development

Three areas account for over 50 percent of employment in Dallas. They are Trade, Transportation, and Utilities at 21.4 percent, Professional and Business Services at 16.6 percent, and Education and Health Services at 12.3 percent. The chart below shows the other industries.

DFW Employment by Industry



*Source: Reference U.S. Bureau of Labor Statistics 2016 Annual, and Office of Economic Development



Public Assistance – In Dallas, 40.3 percent of children under age 18 live in households receiving Supplemental Security Income (SSI), cash public assistance income, or Food Stamps/SNAP benefits.

Community Concerns





Roughly 312,000 live in Poverty 24% of the population



Around 4,000 are homeless 1.3% of those in poverty

Institutions of Higher Education within Dallas City Limits

Public Universities:

University of North Texas Dallas

University of North Texas - Dallas College of Law

University of Texas Southwestern Medical Center at Dallas

Independent Graduate

Texas A&M Health Science Center Baylor College of Dentistry

Independent Senior Colleges

Criswell College

Dallas Baptist University

Paul Quinn College

University of Phoenix - Dallas

West Coast University

Community Colleges

Dallas County Community College District

Cedar Valley College

El Centro College

Mountain View College

Richland College

Source: Office of Economic Development



Quality of Life

<u>Fun Factoid</u> - Fair Park is home to the largest collection of Art Deco architecture in the world and the tallest Ferris wheel in the Southwest US. The park hosts the largest state fair in the country, the State Fair of Texas, and is home to the largest cowboy in the world: Big Tex, a 52-foot speaking cowboy.

Parks

The City of Dallas, Texas maintains and operates 43 community and neighborhood recreation centers, over 220 athletic fields, 420 multi-purpose courts, 223 public tennis courts, 97 picnic pavilions, 154 miles of hiking and biking trails including Katy Trail, six 18-hole golf courses, a 100-acre zoo, 277 acres at Fair Park, and over 23,000 acres of park land in our great city.



<u>Fun factoid</u> - The J Erik. Jonsson Central Dallas Public Library is home to some hugely important historical artifacts, including an original copy of the Declaration of Independence (one of only 24 known to still exist) and a copy of Shakespeare's First Folio (one of only 228 known to still exist).

Public Libraries



11,149,401 library materials used annually by 7,033,463 in-person and virtual visitors at 29 locations for a \$4.26 cost per visit budgeted in fiscal year 2017



Government Performance and Financial Management

<u>Fun factoid</u> - Dallas has no personal or corporate income tax and no state property or unitary tax.

Texas has **no state** income tax. The local sales tax rate is **8.25%** for purchases, and hotel occupancy taxes are **13%** in Dallas hotels. That's great news for **residents** and **visitors** alike!

