Memorandum

DATE May 2, 2014

TO The Honorable Mayor and Members of the City Council

SUBJECT Financial Forecast Report

The FY 2013-14 Financial Forecast Report based on information through March 2014 is attached and provided for your information. This report reflects an amended General Fund budget based on Council's approved use of contingency reserve funds by CR# 13-1995 on November 12, 2013.

For FY 2013-14, General Fund revenues are projected to be \$5,488,000 above budget and expenditures are projected to be \$3,024,000 above budget. This results in forecast revenues being in excess of forecast expenditures by \$2,464,000.

We will continue to closely monitor revenues and expenditures and keep you informed.

Gonzalez City Manager

Attachment

c: Ryan S. Evans, Interim First Assistant City Manager Jill A. Jordan, P.E., Assistant City Manager Forest Turner, Assistant City Manager Joey Zapata, Assistant City Manager Charles M. Cato, Interim Assistant City Manager Theresa O' Donnell, Interim Assistant City Manager Jeanne Chipperfield, Chief Financial Officer Jack Ireland, Director, Office of Financial Services



GENERAL FUND COMPARISON OF FY 2013-14 REVENUES AND EXPENDITURES AS OF MARCH 31, 2014 (000s)

ITEM	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Revenues	\$1,120,748	\$724,824	\$1,126,236	\$5,488
Expenditures	\$1,120,748	\$528,265	\$1,123,772	\$3,024
Net Excess of Revenues Over Expenditures/Transfers	\$0	\$196,559	\$2,464	\$2,464

FINANCIAL FORECAST REPORT FY 2013-14 AS OF MARCH 31, 2014

GENERAL FUND

Revenues

- Total General Fund revenues are estimated to be \$5,488,000 above budget.
 - Parking Fines is projected to be \$528,000 below budget due to lower ticket issuance as a result of fewer cars parking downtown because of construction and increased use of public transportation.
 - Library revenue is projected to be \$33,000 below budget due to an increase in the usage of ematerials. Fines and late fees are not collected on e-materials as they are electronically recalled on the due date.
 - Street Lighting revenue is projected to be \$90,000 below budget due to a reduction in expenses that are reimbursable by TxDOT.
 - Vital Statistics revenue is projected to be \$145,000 below budget due to a decrease in sales of birth certificates.

Expenditures

- Total General Fund expenditures are estimated to be \$3,024,000 above budget.
 - Street Lighting is projected to be \$1,084,000 below budget primarily due to lower than anticipated Oncor transmission and distribution costs.
 - Sustainable Development and Construction is projected to be \$263,000 below budget primarily due to delays in hiring.
 - o Trinity Watershed Management is projected to be \$38,000 below budget primarily due to vacancies.
 - The liability reserve transfer is projected to be \$2,743,000 above budget due to an increase in claim activity.

PROPRIETARY FUNDS

- Aviation revenues are projected to be \$5,337,000 above budget due to increased revenue from onairport lease schedules and improved collections. Aviation expenses are projected to be \$5,212,000 above budget due to an increased transfer to capital construction.
- Convention Center revenues are projected to be \$3,261,000 above budget primarily due to an increase in the Hotel Occupancy Tax (HOT) as a result of increased hotel reservations. Convention Center expenses are projected to be \$3,108,000 above budget due to higher than anticipated costs for a concession contract and an increase in the payment to DCVB as a result of the increased HOT revenue.
- Sustainable Development and Construction expenses are projected to be \$1,760,000 below budget primarily due to delays in hiring.
- WRR Municipal Radio revenues are projected to be \$293,000 under budget primarily due to the sale of commercials being less than planned. Expenditures are projected to be \$345,000 under budget due to vacancies and a reduction in sales commission.
- Employee Benefits expenses are projected to be \$82,000 under budget due to vacancies.
- Communication and Information Systems 911 Systems Operations revenues are projected to be \$1,176,000 under budget primarily due to a decline in wireless revenue allocation from the state and a decline in the collections of wireline revenues. Expenses are projected to be \$1,061,000 under budget due to a reduction in the reimbursement to the Police Department.

GENERAL FUND FORECAST OF FY 2013-14 REVENUES AS OF MARCH 31, 2014 (000s)

	BUDGET	REVENUES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
TAXES				
Ad Valorem Tax	\$483,898	\$475,165	\$485,793	\$1,895
Sales Tax	\$249,565	\$102,546	\$252,642	\$3,077
TOTAL TAXES	\$733,463	\$577,711	\$738,435	\$4,972
FRANCHISE REVENUES				
Oncor Electric	\$50,110	\$27,775	\$50,881	\$771
AT&T	\$13,422	\$3,587	\$13,444	\$22
Atmos Energy	\$11,228	\$3,428	\$11,311	\$83
Time Warner Cable	\$6,376	\$1,437	\$6,263	(\$113)
Other	\$20,773	\$5,404	\$20,927	\$154
TOTAL FRANCHISE REVENUES	\$101,908	\$41,631	\$102,826	\$918
LICENSES AND PERMITS	\$9,090	\$5,125	\$9,180	\$90
INTEREST EARNED	\$632	\$192	\$632	\$0
INTERGOVERNMENTAL	\$6,203	\$500	\$6,203	\$0
FINES AND FORFEITURES				
Municipal Court	\$13,779	\$7,325	\$14,014	\$234
Vehicle Towing & Storage	\$6,957	\$3,555	\$6,954	(\$4)
Parking Fines	\$5,070	\$687	\$4,542	(\$528)
Red Light Camera Fines	\$6,867	\$0	\$7,037	\$170
Public Library	\$553	\$223	\$520	(\$33)
TOTAL FINES	\$33,227	\$11,790	\$33,066	(\$161)
CHARGES FOR SERVICE				
Sanitation Service	\$62,010	\$30,602	\$61,768	(\$242)
Parks	\$9,716	\$5,047	\$9,798	\$82
Private Disposal Fees	\$17,694	\$7,569	\$17,666	(\$29)
Emergency Ambulance	\$42,982	\$7,474	\$43,079	\$97
Security Alarm	\$4,500	\$2,205	\$4,580	\$80
Street Lighting	\$1,000	\$227	\$910	(\$90)
Vital Statistics	\$1,581	\$703	\$1,436	(\$145)
Other	\$18,303	\$10,005	\$18,452	\$149
TOTAL CHARGES	\$157,786	\$63,832	\$157,688	(\$98)
INTERFUND REVENUE	\$67,330	\$19,298	\$67,330	\$0
MISCELLANEOUS	\$11,109	\$4,745	\$10,876	(\$233)
TOTAL REVENUES	\$1,120,748	\$724,824	\$1,126,236	\$5,488

GENERAL FUND FORECAST OF FY 2013-14 EXPENDITURES AS OF MARCH 31, 2014 (000s)

DEPARTMENT	BUDGET	EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Building Services	\$25,609	\$14,227	\$25,817	\$208
Business Dev/Procurement Svcs	\$2,654	\$1,146	\$2,654	(\$0)
City Attorney's Office	\$14,013	\$6,864	\$14,447	\$433
City Auditor's Office	\$2,395	\$1,057	\$2,402	\$7
City Controller's Office	\$4,471	\$2,063	\$4,469	(\$3)
City Manager's Office	\$1,701	\$1,102	\$1,664	(\$37)
City Secretary's Office	\$1,783	\$809	\$1,829	\$46
Civil Service	\$2,126	\$817	\$2,128	\$3
Code Compliance	\$33,720	\$14,193	\$33,720	\$0
Court Services	\$11,400	\$4,797	\$11,310	(\$90)
Elections	\$1,096	\$40	\$1,096	\$0
Fire	\$219,052	\$107,102	\$220,471	\$1,418
Housing	\$10,883	\$7,029	\$10,873	(\$9)
Human Resources	\$4,081	\$2,102	\$4,083	\$2
Independent Audit	\$919	\$0	\$919	\$0
Jail Contract - Lew Sterrett	\$8,714	\$8,714	\$8,714	\$0
Judiciary	\$3,528	\$1,512	\$3,429	(\$98)
Library	\$22,370	\$10,334	\$22,370	\$0
Management Services	\$5,968	\$3,545	\$5,704	(\$264)
Mayor and Council	\$3,911	\$1,756	\$3,839	(\$72)
Non-Departmental	\$41,935	\$10,030	\$40,935	(\$1,000)
Office of Cultural Affairs	\$16,955	\$8,047	\$16,909	(\$46)
Office of Economic Development	\$1,122	\$1,122	\$1,122	\$0
Office of Financial Services	\$2,886	\$996	\$2,871	(\$15)
Park and Recreation	\$78,614	\$40,788	\$78,589	(\$25)
Police	\$426,401	\$206,583	\$427,393	\$991
Public Works	\$7,121	\$4,913	\$7,000	(\$120)
Sanitation Services	\$74,399	\$30,548	\$74,744	\$344
Street Lighting	\$19,201	\$8,292	\$18,118	(\$1,084)
Street Services	\$61,742	\$26,317	\$61,734	(\$8)
Sustainable Dev/Construction	\$1,788	\$1,165	\$1,525	(\$263)
Trinity Watershed Management	\$661	\$254	\$623	(\$38)
RESERVES AND TRANSFERS				
Contingency Reserve	\$400	\$0	\$400	\$0
Liability/Claim Fund	\$5,088	\$0	\$7,831	\$2,743
Salary and Benefit Reserve	\$2,038	\$0	\$2,038	\$0
TOTAL EXPENDITURES	\$1,120,748	\$528,265	\$1,123,772	\$3,024

PROPRIETARY FUNDS FORECAST OF FY 2013-14 REVENUES AND EXPENDITURES AS OF MARCH 31, 2014 (000s)

DEPARTMENT	BUDGET	REVENUES AND EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Aviation				
Revenues	\$61,184	\$30,509	\$66,521	\$5,337
Expenses	\$61,184	\$29,578	\$66,397	\$5,212
Net Excess of Revenues				
Over Expenses/Transfer	\$0	\$931	\$125	\$125
Convention Center				
Revenues	\$65,308	\$31,467	\$68,569	\$3,261
Expenses	\$65,307	\$25,638	\$68,415	\$3,108
Net Excess of Revenues				
Over Expenses/Transfer	\$1	\$5,830	\$154	\$152
Sustainable Dev/Construction				
Revenues	\$26,780	\$12,333	\$26,809	\$29
Expenses	\$25,262	\$8,596	\$23,502	(\$1,760)
Net Excess of Revenues				
Over Expenses/Transfer	\$1,518	\$3,738	\$3,307	\$1,788
Municipal Radio Fund				
Revenues	\$2,409	\$1,013	\$2,116	(\$293)
Expenses	\$2,379	\$780	\$2,034	(\$345)
Net Excess of Revenues				
Over Expenses/Transfer	\$29	\$233	\$82	\$53
Water Utilities				
Revenues	\$595,315	\$260,317	\$581,045	(\$14,269)
Expenses	\$595,315	\$244,426	\$581,045	(\$14,269)
Net Excess of Revenues				
Over Expenses/Transfer	\$0	\$15,891	\$0	\$0
Communication & Information Svcs.				
Revenues	\$58,765	\$27,382	\$58,808	\$43
Expenses	\$61,459	\$33,939	\$59,924	(\$1,535)
Net Excess of Revenues				<u>, </u>
Over Expenses/Transfer	(\$2,695)	(\$6,557)	(\$1,116)	\$1,579

PROPRIETARY FUNDS FORECAST OF FY 2013-14 REVENUES AND EXPENDITURES AS OF MARCH 31, 2014 (000s)

DEPARTMENT	BUDGET	REVENUES AND EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Equipment Services				
Revenues	\$54,212	\$17,031	\$54,165	(\$47)
Expenses	\$54,212	\$22,806	\$54,134	(\$78)
Net Excess of Revenues				
Over Expenses/Transfer	\$0	(\$5,774)	\$31	\$31
Express Business				
Revenues	\$4,117	\$1,725	\$3,980	(\$137)
Expenses	\$3,812	\$1,547	\$3,812	\$0
Net Excess of Revenues				
Over Expenses/Transfer	\$305	\$178	\$168	(\$137)

OTHER FUNDS FORECAST OF FY 2013-14 REVENUES AND EXPENDITURES AS OF MARCH 31, 2014 (000s)

		REVENUES AND EXPENDITURES	YEAR-END	BUDGET VS FORECAST
DEPARTMENT	BUDGET	YEAR TO DATE	FORECAST	VARIANCE
Employee Benefits	\$1,339	\$255	\$1,257	(\$82)
Risk Management	\$2,441	\$936	\$2,357	(\$84)
9-1-1 System Operations				
Revenues	\$14,046	\$5,597	\$12,870	(\$1,176)
Expenses	\$19,758	\$3,270	\$18,697	(\$1,061)
Net Excess of Revenues				
Over Expenses/Transfer	(\$5,712)	\$2,327	(\$5,827)	(\$115)
Storm Water Drainage				
Revenues	\$50,111	\$24,732	\$50,329	\$217
Expenses	\$55,011	\$12,855	\$54,382	(\$629)
Net Excess of Revenues				
Over Expenses/Transfer	(\$4,900)	\$11,876	(\$4,053)	\$847

DEBT SERVICE FUND FORECAST OF FY 2012-13 REVENUES AND EXPENDITURES AS OF MARCH 31, 2014 (000s)

DEBT SERVICE	BUDGET	EXPENDITURES AND REVENUES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Beginning Balance	\$5,027	\$0	\$5,292	\$264
Revenues	\$233,212	\$201,102	\$233,972	\$760
Expenses	\$234,511	\$181,926	\$234,354	(\$157)
Ending Balance	\$3,729	\$19,176	\$4,910	\$1,181

CONTINGENCY RESERVE STATUS

Beginning Balance October 1, 2013	\$5,300,000
Budgeted Transfer In	\$400,000
FY 2013-14 Available Funds	\$5,700,000
Equipment & Building Services - Emergency repairs at the J. Erik Jonsson Central Library as a result of a sewer pipe burst (November 12, 2013, CR# 13-1995)	(\$2,348,103)
Balance as of March 31, 2014	\$3,351,897

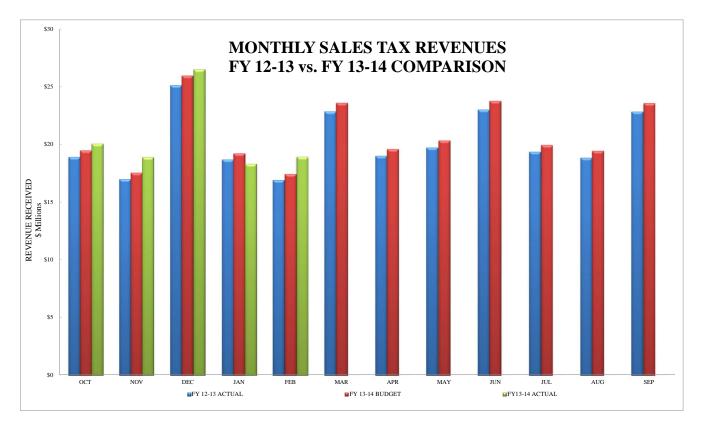
LIABILITY/CLAIMS FUND

Beginning Balance October 1, 2013	\$1,903,284
Revised Budgeted Revenue	\$9,411,373
FY 2013-14 Available Funds	\$11,314,657
Paid October 2013	(\$624,425)
Paid November 2013	(\$426,920)
Paid December 2013	(\$1,846,332)
Paid January 2014	(\$317,321)
Paid February 2014	(\$332,674)
Paid March 2014	(\$233,864)
Balance as of March 31, 2014	\$7,533,121

SALES TAX

as of February 2014

	ACTUAL FY 2012-13	BUDGET FY 2013-14	ACTUAL FY 2013-14	YTD VARIANC ACT. VS. FY 1 DOLLARS		YTD VARIANC ACTUAL VS. 1 DOLLARS	
OCT	\$18,909,571	\$19,469,547	\$20,061,677	\$1,152,106	6.1%	\$592,130	3.0%
NOV	16,954,555	17,498,613	18,852,710	1,898,155	11.2%	1,354,097	7.7%
DEC	25,113,531	25,940,249	26,481,621	1,368,090	5.4%	541,372	2.1%
JAN	18,640,007	19,175,626	18,271,632	(368,375)	-2.0%	(903,994)	-4.7%
FEB	16,860,157	17,384,976	18,878,147	2,017,990	12.0%	1,493,171	8.6%
MAR	22,819,012	23,570,356					
APR	18,991,012	19,570,345					
MAY	19,720,602	20,330,987					
JUN	23,000,521	23,756,265					
JUL	19,328,989	19,924,006					
AUG	18,805,897	19,406,369					
SEP	22,802,286	23,537,667					
TOTAL	\$241,946,140	\$249,565,006	\$102,545,787	\$6,067,966	6.3%	\$3,076,776	3.1%



GENERAL FUND HISTORICAL REVENUE COMPARISON AS OF MARCH (000s)

		FY 2011-12		FY 2012-13			FY 2013-14		
	FINAL	YEAR TO	YEAR-END	FINAL	YEAR TO	YEAR-END		YEAR TO	YEAR-END
TAXES	BUDGET	DATE	ACTUAL*	BUDGET	DATE	FORECAST**	BUDGET	DATE	FORECAST***
Ad Valorem Tax	\$434,638	\$428,406	\$439,212	\$451,489	\$442,274	\$450,615	\$483,898	\$475,165	\$485,793
Sales Tax	\$215,508	\$111,861	\$229,577	\$231,463	\$96,478	\$241,592	\$249,565	\$102,546	\$252,642
TOTAL TAXES	\$650,147	\$540,268	\$668,789	\$682,952	\$538,752	\$692,207	\$733,463	\$577,711	\$738,435
FRANCHISE REVENUES									
Oncor Electric	\$51,097	\$28,715	\$52,466	\$49,323	\$27,368	\$51,139	\$50,110	\$27,775	\$50,881
AT&T	\$16,515	\$4,209	\$16,392	\$14,875	\$3,913	\$15,037	\$13,422	\$3,587	\$13,444
Atmos Energy	\$11,474	\$3,068	\$10,444	\$11,174	\$2,569	\$10,984	\$11,228	\$3,428	\$11,311
Time Warner Cable	\$6,170	\$2,140	\$6,440	\$6,170	\$1,580	\$6,391	\$6,376	\$1,437	\$6,263
Other	\$17,212	\$4,373	\$18,345	\$18,096	\$4,739	\$19,463	\$20,773	\$5,404	\$20,927
TOTAL FRANCHISE REVENUES	\$102,469	\$42,505	\$104,087	\$99,639	\$40,169	\$103,015	\$101,908	\$41,631	\$102,826
LICENSES AND PERMITS	\$9,747	\$5,472	\$9,771	\$9,808	\$5,372	\$9,984	\$9,090	\$5,125	\$9,180
INTEREST EARNED	\$914	\$582	\$1,127	\$755	\$352	\$738	\$632	\$192	\$632
INTERGOVERNMENTAL	\$5,430	\$339	\$6,427	\$5,589	\$4,686	\$6,464	\$6,203	\$500	\$6,203
FINES AND FORFEITURES									
Municipal Court	\$17,822	\$7,144	\$15,241	\$16,540	\$6,819	\$15,052	\$13,779	\$7,325	\$14,014
Vehicle Towing & Storage	\$7,874	\$3,635	\$6,938	\$7,678	\$3,396	\$6,831	\$6,957	\$3,555	\$6,954
Parking Fines	\$5,793	\$1,524	\$5,047	\$5,962	\$1,320	\$4,770	\$5,070	\$687	\$4,542
Red Light Camera Fines	\$7,276	\$0	\$7,322	\$6,867	\$0	\$6,985	\$6,867	\$0	\$7,037
Public Library	\$603	\$266	\$533	\$603	\$260	\$518	\$553	\$223	\$520
TOTAL FINES	\$39,368	\$12,569	\$35,081	\$37,650	\$11,794	\$34,155	\$33,227	\$11,790	\$33,066
CHARGES FOR SERVICE									
Sanitation Service	\$59,922	\$31,067	\$60,538	\$59,838	\$31,064	\$61,344	\$62,010	\$30,602	\$61,768
Parks	\$7,321	\$3,530	\$8,766	\$8,629	\$4,603	\$9,860	\$9,716	\$5,047	\$9,798
Private Disposal Fees	\$18,336	\$9,303	\$19,663	\$18,864	\$8,715	\$18,844	\$17,694	\$7,569	\$17,666
Emergency Ambulance	\$20,063	\$7,597	\$16,684	\$20,207	\$6,170	\$20,759	\$42,982	\$7,474	\$43,079
Security Alarm	\$4,155	\$2,114	\$4,593	\$4,231	\$2,230	\$4,450	\$4,500	\$2,205	\$4,580
Street Lighting	\$1,493	\$296	\$965	\$1,200	\$230	\$1,447	\$1,000	\$227	\$910
Vital Statistics	\$1,563	\$745	\$1,563	\$1,492	\$751	\$1,581	\$1,581	\$703	\$1,436
Other	\$18,756	\$11,626	\$17,376	\$17,729	\$11,862	\$18,668	\$18,303	\$10,005	\$18,452
TOTAL CHARGES	\$131,610	\$66,277	\$130,148	\$132,190	\$65,624	\$136,952	\$157,786	\$63,832	\$157,688
INTERFUND REVENUE	\$60,584	\$25,056	\$45,572	\$60,410	\$13,199	\$46,710	\$67,330	\$19,298	\$67,330
MISCELLANEOUS	\$12,516	\$5,197	\$12,769	\$12,311	\$5,003	\$11,664	\$11,109	\$4,745	\$10,876
TOTAL REVENUES	\$1,012,786	\$698,264	\$1,013,770	\$1,041,303	\$684,952	\$1,041,889	\$1,120,748	\$724,824	\$1,126,236

* Based on Actual FY 2011-12 year end revenues

** Estimates based on revenues through August 2013

*** Estimates based on revenues through March 2014

GENERAL FUND HISTORICAL EXPENDITURE COMPARISON AS OF MARCH (000s)

		FY 2011-12		FY 2012-13			FY 2013-14		
	FINAL	YEAR TO	YEAR-END	FINAL	YEAR TO	YEAR-END	AMENDED	YEAR TO	YEAR-END
DEPARTMENT	BUDGET	DATE	ACTUAL*	BUDGET	DATE	FORECAST**	BUDGET	DATE	FORECAST***
Building Services	\$18,180	\$10,762	\$18,083	\$22,602	\$11,089	\$22,599	\$25,609	\$14,227	\$25,817
Business Dev/Procurement Svcs	\$2,116	\$1,021	\$2,086	\$2,410	\$1,091	\$2,403	\$2,654	\$1,146	\$2,654
City Attorney's Office	\$10,754	\$4,875	\$10,741	\$12,915	\$5,932	\$12,888	\$14,013	\$6,864	\$14,447
City Auditor's Office	\$2,067	\$945	\$2,030	\$2,180	\$927	\$2,085	\$2,395	\$1,057	\$2,402
City Controller's Office	\$3,613	\$1,668	\$3,485	\$4,066	\$1,884	\$3,998	\$4,471	\$2,063	\$4,469
City Manager's Office	\$1,635	\$948	\$1,628	\$1,509	\$905	\$1,448	\$1,701	\$1,102	\$1,664
City Secretary's Office	\$1,514	\$706	\$1,500	\$1,758	\$828	\$1,718	\$1,783	\$809	\$1,829
Civil Service	\$1,459	\$625	\$1,374	\$1,829	\$772	\$1,821	\$2,126	\$817	\$2,128
Code Compliance	\$28,045	\$11,384	\$27,795	\$30,663	\$13,470	\$30,663	\$33,720	\$14,193	\$33,720
Court Services	\$10,693	\$4,710	\$10,666	\$10,854	\$4,777	\$10,918	\$11,400	\$4,797	\$11,310
Elections	\$1,239	\$54	\$1,133	\$1,120	\$28	\$1,119	\$1,096	\$40	\$1,096
Fire	\$206,958	\$103,956	\$206,691	\$207,275	\$105,695	\$205,922	\$219,052	\$107,102	\$220,471
Housing	\$8,097	\$5,550	\$8,076	\$9,516	\$6,086	\$9,502	\$10,883	\$7,029	\$10,873
Human Resources	\$3,491	\$1,833	\$3,151	\$3,752	\$1,979	\$3,710	\$4,081	\$2,102	\$4,083
Independent Audit	\$937	\$0	\$937	\$903	\$0	\$903	\$919	\$0	\$919
Jail Contract - Lew Sterrett	\$7,852	\$7,852	\$7,852	\$8,229	\$8,229	\$8,229	\$8,714	\$8,714	\$8,714
Judiciary	\$3,077	\$1,581	\$3,006	\$3,286	\$1,520	\$3,153	\$3,528	\$1,512	\$3,429
Library	\$18,462	\$9,336	\$18,111	\$20,295	\$9,134	\$20,147	\$22,370	\$10,334	\$22,370
Management Services	\$3,455	\$2,142	\$3,339	\$4,646	\$2,928	\$4,448	\$5,968	\$3,545	\$5,704
Mayor and Council	\$3,624	\$1,573	\$3,527	\$3,864	\$1,692	\$3,748	\$3,911	\$1,756	\$3,839
Non-Departmental	\$31,147	\$7,347	\$28,592	\$33,239	\$8,827	\$32,479	\$41,935	\$10,030	\$40,935
Office of Cultural Affairs	\$13,895	\$8,216	\$13,083	\$16,025	\$9,307	\$15,853	\$16,955	\$8,047	\$16,909
Office of Economic Development	\$657	\$549	\$647	\$760	\$760	\$760	\$1,122	\$1,122	\$1,122
Office of Financial Services	\$1,776	\$629	\$1,521	\$2,147	\$706	\$2,129	\$2,886	\$996	\$2,871
Park and Recreation	\$66,636	\$35,432	\$66,281	\$73,442	\$37,878	\$73,367	\$78,614	\$40,788	\$78,589
Police	\$399,406	\$184,991	\$398,795	\$402,252	\$195,235	\$401,923	\$426,401	\$206,583	\$427,393
Public Works	\$5,015	\$3,421	\$4,775	\$5,279	\$4,064	\$5,036	\$7,121	\$4,913	\$7,000
Sanitation Services	\$74,535	\$30,770	\$73,537	\$73,596	\$28,927	\$73,586	\$74,399	\$30,548	\$74,744
Street Lighting	\$18,084	\$9,338	\$16,979	\$18,318	\$7,797	\$18,082	\$19,201	\$8,292	\$18,118
Street Services	\$53,645	\$22,483	\$53,629	\$57,262	\$23,037	\$57,260	\$61,742	\$26,317	\$61,734
Sustainable Dev/Construction	\$1,204	\$1,042	\$1,004	\$1,238	\$812	\$1,199	\$1,788	\$1,165	\$1,525
Trinity Watershed Management	\$272	\$232	\$265	\$244	\$243	\$244	\$661	\$254	\$623
RESERVES AND TRANSFERS									
Contingency Reserve	\$1,663	\$0	\$1,663	\$200	\$0	\$200	\$400	\$0	\$400
Liability/Claim Fund	\$5,288	\$0	\$5,288	\$3,630	\$0	\$3,630	\$5,088	\$0	\$7,831
Salary and Benefit Reserve	\$2,295	\$0	\$0	\$0	\$0	\$773	\$2,038	\$0	\$2,038
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EXPENDITURES	\$1,012,786	\$475,970	\$1,001,271	\$1,041,303	\$496,560	\$1,037,945	\$1,120,748	\$528,265	\$1,123,772

* Based on Actual FY 2011-12 year end expenditures **Estimates based on expenditures through August 2013 *** Estimates based on expenditures through March 2014