Memorandum



DATE January 3, 2014

Members of the Economic Development Committee: Tennell Atkins (Chair), Rick Callahan (Vice Chair) Scott Griggs, Adam Medrano, Jerry R. Allen, Lee Kleinman

Flora Lofts Project – Downtown Connection/City Center TIF Districts

On Monday, January 6, 2014, the Economic Development Committee will be briefed on the Flora Lofts Project – Downtown Connection/City Center TIF Districts.

Briefing material is attached.

Should you have any questions, please contact me at (214) 670-3296.

Ryan S. Evans

Thy-s. E

Interim First Assistant City Manager

C: The Honorable Mayor and Members of the City Council
A. C. Gonzalez, Interim City Manager
Rosa Rios, City Secretary
Warren M.S. Ernst, City Attorney
Judge Daniel Solis, Administrative Judge Municipal Court
Craig Kinton, City Auditor
Frank Librio, Public Information Officer
Forest Turner, Assistant City Manager

Jill A. Jordan, P.E., Assistant City Manager Joey Zapata, Assistant City Manager Charles M. Cato, Interim Assistant City Manager Theresa O'Donnell, Interim Assistant City Mgr. Jeanne Chipperfield, CFO, OFS Karl Zavitkovsky, Director, OED J. Hammond Perot, Assistant Director, OED Elsa Cantu, Assistant to the CMO

Flora Lofts Project Downtown Connection/City Center TIF Districts

Economic Development Committee
January 6, 2014





Purpose

- Provide background information on Downtown Connection TIF District
- Review the Flora Lofts Project
- Obtain Economic Development Committee's approval for consideration of the project by City Council on January 22, 2014

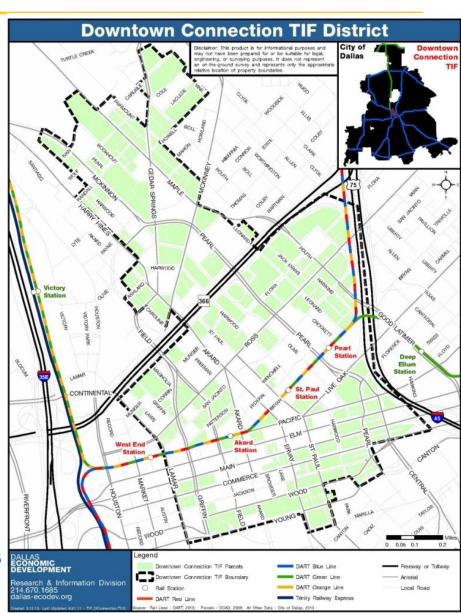




Downtown Connection TIF District Background

- Created June 2005
- Project Plan and Reinvestment Zone Financing Plan originally approved August 2005, amended May 2013 to increase budget for district
- Expires December 31, 2035, or when approximately \$514.9 million in TIF increment has been collected (NPV of \$231.6 million)
- Established to fund projects creating a greater density/critical mass of development within an expanded Downtown core with focus on strengthening connectivity to/between the core and growing downtown areas





Flora Lofts Project Location Map

DALLAS

- Located in the Downtown Connection TIF District
- Located in the Arts District with close proximity to City of Dallas public investments





Flora Lofts Project Project Description

- Mixed use project:
 - Residential for local working artists 39 Affordable Units & 7 Market Rate Units
 - 4 Units at 30% AMFI
 - 10 Units at 50% AMFI
 - 25 Units at 60% AMFI
 - Ground Floor Retail 8K square feet
 - Underground Parking Garage 215 parking spaces
 - Affordable Residential 30 parking spaces
 - Market Rate Residential 16 parking spaces
 - Leasable Spaces 169
 - Surface Parking 55 parking spaces (in addition to parking garage spaces)
- Project Cost: \$24,527,802
- Start Construction: 05/2014
- Complete Construction: 12/2015
- Design Review: Design Peer Review Panel (03/22/2013) reviewed and approved design of project
- Low Income Housing Tax Credits: The project has been approved for tax credits for the residential portion of the project



Flora Lofts Project Project Design







Flora Lofts Project Project Sponsorship – Arts District Properties, Ltd

- GRAHAM GREENE AIA has engaged, over the last 30 years, in the ownership and investment of
 complex multi use developments consisting of mixed income housing, urban retail and educational
 facilities. He has been a primary catalyst for and held a majority ownership in the realization of
 over 1 million square feet of high density urban development in Dallas, Texas. Each project is
 conceived to fit a unique situation or specialized need where the standard production oriented
 developers have shown little interest.
- GRADY (BUDDY) JORDAN JR. Real estate investor/developer for more than 40 years in DFW and Oklahoma. Former tax CPA & Management Consultant (Coopers & Lybrand). Developed more than 3 million square feet of commercial and residential space. Currently active in development of 1701 Canton, 508 Park, 515 Park, Las Colinas Equestrian Center. Charitable/Civic engagements include Elder of First Presbyterian Church, Director of Interfaith Housing Coalition, Director of North Texas Education Finance Corp.
- JOHN WESLEY MILLER is a CPA with an extensive real estate background. He began his public accounting career with Price Waterhouse and Ernst & Young (5 years in audit and tax departments.) Mr. Miller has been self employed since 1993 and currently serves on two Dallas TIF boards (Deep Ellum and Farmers Market). Previous experiences include development and management of suburban office buildings, (250,000sf), adaptive reuse of historic buildings in an urban setting (over 700 residential units), loan workout and management of troubled loans (loan portfolio management of \$1,000,000,000), multiple aspects of operational management of REO assets (\$500,000,000), operation oversight of Arts District parking (10+ years).





Flora Lofts Project Project Funding Sources and Uses

| Sources | Amount | % | Uses | |
|--------------------------------|--------------|-----|-----------------------------|--|
| Private Equity | \$5,485,925 | 22% | Land Value and Construction | |
| Low Income Housing Tax Credits | \$5,000,000 | 20% | Construction | |
| City of Dallas Home Funds Loan | \$1,100,000 | 5% | Construction | |
| Construction Loan | \$12,941,877 | 53% | Construction | |
| | \$24,527,802 | | | |





Flora Lofts Project Proposed TIF Funding

- Proposed TIF funding will provide inexpensive public parking for cultural district/park patrons in an optimal location within the Arts District
- City will enter into a lease of spaces in the parking garage in an amount not to exceed
 \$2M
- Independent appraisals were conducted to establish fair market rental rate for the lease
- The appraisals support a rental rate of \$200/space/month
- At this rate, the City will lease 50 parking spaces for 15 years in the garage
- These spaces will provide short-term public parking spaces at a reduced rate in the Arts
 District
- The City will make annual payments to the owner
- Lease payments will be funded from the City Center TIF District's Parking Initiative budget line item
- Sharing of revenue generated by City leased spaces is being negotiated with Owner





Flora Lofts Project TIF Board Funding Recommendation

• On May 9, 2013, the City Center TIF District Board of Directors reviewed and approved TIF funding to lease parking spaces in the parking garage component of the Flora Lofts Project in an amount not to exceed \$2,000,000.





Flora Lofts Project Highlights of TIF Funding Conditions

- Minimum private investment of \$12,000,000 for construction and construction related soft costs for residential and parking garage components of Project
- Minimum 30,000 square feet of residential space (approximately 37 units)
- Minimum 5,000 square feet of retail and office space
- Minimum 85,000 square feet of below ground parking (approximately 200 parking spaces)
- City will lease 50 spaces in the parking structure
- Lease term 15 years
- Total amount of TIF funding shall not exceed \$2M
- City will make annual lease payment on or by July 1st
- City leased spaces shall serve transient/public parking, excluding office, valet, special event contract parking and resident parking
- Owner shall fund all maintenance and operating expenses for the garage, including security
- Start construction and/or demolition by September 30, 2014
- Obtain Certificate of Occupancy (CO) by December 31, 2015





Flora Lofts Project Highlights of TIF Funding Conditions (Continued)

- Obtain final acceptance of public infrastructure improvements from the Public Works and Transportation Department by December 31, 2015
- Operating and Maintenance agreement for public infrastructure improvements
 December 31, 2015, for 20 years
- Mixed Income Housing: A minimum of 10% of the Project's total residential units must meet District's Mixed Income Housing Guidelines (85% of units are affordable)





Strategic Importance of Proposed Project

- Provides affordable housing for artists in the Arts District
- Provides inexpensive short term public parking for cultural district/park patrons at a convenient location within the Arts District
- Provides parking solutions for under parked buildings in the Arts District





Recommendation

• Staff requests ECO Committee's approval of consideration of a lease agreement with Arts District Properties, Ltd. for parking spaces in the parking garage component of the Flora Lofts project by City Council at their January 22, 2014 Council meeting.





APPENDICES





Appendix A: Project Requirements/Other Information

| Flora Lofts Project Facts | | | | |
|--|----------------------------------|--|--|--|
| Minimum Residential Space (required) | 305,000 s.f. Approx. 37 Units | | | |
| Affordable Housing Units Provided | 37 Units | | | |
| Market Rate Units Provided | 9 Units | | | |
| Minimum Retail Space | 5,000 s.f. | | | |
| Minimum Parking Space | 85,000 s.f. 200 spaces | | | |
| Required Private Investment (construction hard and soft costs) | Min. \$12,000,000 | | | |
| Expected Total Project Cost | \$24,527,802 | | | |
| Cost of Parking Garage (construction hard and soft costs) | \$10,336,126 | | | |
| TIF Funding | \$2,000,000 | | | |
| % TIF funds to total project cost | 8.15% | | | |
| Deadline to Obtain Building Permit | May 31, 2014 | | | |
| Deadline to Obtain Final CO | December 31, 2015 | | | |





Appendix B: Flora Lofts Project Project Proforma

| Flo | ora Lofts Pro | niect Profe | orma | | | | |
|--|--|-------------|--|-------------|--|--|--|
| Flora Lofts Project Proforma Downtown Connection TIF District | | | | | | | |
| PROJECT ADDRESS: | | | | | | | |
| PROJECT TYPE: | Mixed Use (Residential, Retail, Parking) | | | | | | |
| CONSTRUCTION START DATE: | May 31, 2014 | | | | | | |
| PROJECT COMPLETION DATE: | December 31, 2015 | | | | | | |
| | | | | | | | |
| | SF | # of Units | Avg SF | | | | |
| Residential Units | 44,233 | 47 | 941 | | | | |
| Use Breakdown | SF | | Total Leasable SF | | | | |
| Residential | 44,233 | | 142,016 | | | | |
| Retail | 10,078 | | | | | | |
| Garage (include parking lobby) | 87,705 | | Total Bldg SF (Gross) | | | | |
| Common Areas | 6,902 | | 163,098 | | | | |
| | | | Revenue | | | | |
| Project Costs | | | Residential Revenue | \$556,248 | | | |
| Total Cost | \$21,744,862 | | Retail Revenue | \$313,746 | | | |
| Land Cost | \$2,782,940 | | Parking Revenue | \$1,126,320 | | | |
| Total Project Cost (without City \$) | \$24,527,802 | | Total Revenue | \$1,996,314 | | | |
| Total Project Cost | \$24,527,802 | | <u>Expenses</u> | | | | |
| TIF Assistance | \$2,000,000 | | Residential Expenses | (\$248,189) | | | |
| Net Cost to Developer (after TIF reimbursement) | \$22,527,802 | | Retail Expenses (includes 20% Vacancy) | (\$115,647) | | | |
| | | | Parking Expenses | (\$427,371) | | | |
| Return on Cost Analysis | | | Total Expenses | (\$543,018) | | | |
| NOI/Total Project Costs | | | | | | | |
| Return on Cost (without City \$) | 4.1% | | NOI | \$1,010,673 | | | |
| Return on Cost (with City \$) | 4.5% | | | | | | |





Appendix C: Flora Lofts Project Development Team – Examples of Work

- 1900 Elm / Titche-Goettinger Building
 230,000sf / 130 Residential Lofts, Retail and Parking
- 1901 Main / Dallas Universities Center Higher Education Facility
 450,000sf Adaptive Reuse of Commercial Property into Higher Education Facility
- 3311 Elm / 3300 Main / 3401 Commerce
 320,000sf / 140 Historic Residential Live/Work Loft Units / Parking
- 3200 Main Street
- 60,000sf Mixed-Use Building / 61 Residential Live/Work Loft Units, Retail, Theater and Parking
- Hillcrest House HIV / Shelter + Care SRO Housing
- 43,000sf / 70 Units Permanent Supportive Housing / Parking
- Prince of Wales / Life Net Center / SRO Residential Hotel
 35,000sf / 63 Units Permanent Supportive Housing / Parking



