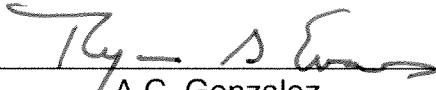


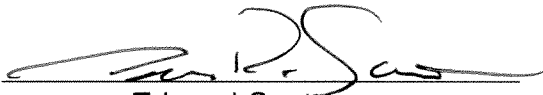
**FEBRUARY 5, 2014 CITY COUNCIL BRIEFING AGENDA
CERTIFICATION**

This certification is given pursuant to Chapter XI, Section 9 of the City Charter for the City Council Briefing Agenda dated February 5, 2014. We hereby certify, as to those contracts, agreements, or other obligations on this Agenda authorized by the City Council for which expenditures of money by the City are required, that all of the money required for those contracts, agreements, and other obligations is in the City treasury to the credit of the fund or funds from which the money is to be drawn, as required and permitted by the City Charter, and that the money is not appropriated for any other purpose.



A.C. Gonzalez
Interim City Manager

1-31-14
Date



Edward Scott
City Controller

1.31.14
Date

RECEIVED

2014 JAN 31 PM 4: 25

CITY SECRETARY
DALLAS, TEXAS



COUNCIL BRIEFING AGENDA

February 5, 2014

Date

(For General Information and Rules of Courtesy, Please See Opposite Side.)
(La Información General Y Reglas De Cortesía Que Deben Observarse
Durante Las Asambleas Del Consejo Municipal Aparecen En El Lado Opuesto, Favor De Leerlas.)

General Information

The Dallas City Council regularly meets on Wednesdays beginning at 9:00 a.m. in the Council Chambers, 6th floor, City Hall, 1500 Marilla. Council agenda meetings are broadcast live on WRR-FM radio (101.1 FM) and on Time Warner City Cable Channel 16. Briefing meetings are held the first and third Wednesdays of each month. Council agenda (voting) meetings are held on the second and fourth Wednesdays. Anyone wishing to speak at a meeting should sign up with the City Secretary's Office by calling (214) 670-3738 by 5:00 p.m. of the last regular business day preceding the meeting. Citizens can find out the name of their representative and their voting district by calling the City Secretary's Office.

Sign interpreters are available upon request with a 48-hour advance notice by calling (214) 670-5208 V/TDD. The City of Dallas is committed to compliance with the Americans with Disabilities Act. **The Council agenda is available in alternative formats upon request.**

If you have any questions about this agenda or comments or complaints about city services, call 311.

Rules of Courtesy

City Council meetings bring together citizens of many varied interests and ideas. To insure fairness and orderly meetings, the Council has adopted rules of courtesy which apply to all members of the Council, administrative staff, news media, citizens and visitors. These procedures provide:

- That no one shall delay or interrupt the proceedings, or refuse to obey the orders of the presiding officer.
- All persons should refrain from private conversation, eating, drinking and smoking while in the Council Chamber.
- Posters or placards must remain outside the Council Chamber.
- No cellular phones or audible beepers allowed in Council Chamber while City Council is in session.

"Citizens and other visitors attending City Council meetings shall observe the same rules of propriety, decorum and good conduct applicable to members of the City Council. Any person making personal, impertinent, profane or slanderous remarks or who becomes boisterous while addressing the City Council or while attending the City Council meeting shall be removed from the room if the sergeant-at-arms is so directed by the presiding officer, and the person shall be barred from further audience before the City Council during that session of the City Council. If the presiding officer fails to act, any member of the City Council may move to require enforcement of the rules, and the affirmative vote of a majority of the City Council shall require the presiding officer to act." Section 3.3(c) of the City Council Rules of Procedure.

Información General

El Ayuntamiento de la Ciudad de Dallas se reúne regularmente los miércoles en la Cámara del Ayuntamiento en el sexto piso de la Alcaldía, 1500 Marilla, a las 9 de la mañana. Las reuniones informativas se llevan a cabo el primer y tercer miércoles del mes. Estas audiencias se transmiten en vivo por la estación de radio WRR-FM 101.1 y por cablevisión en la estación *Time Warner City Cable* Canal 16. El Ayuntamiento Municipal se reúne en el segundo y cuarto miércoles del mes para tratar asuntos presentados de manera oficial en la agenda para su aprobación. Toda persona que desee hablar durante la asamblea del Ayuntamiento, debe inscribirse llamando a la Secretaría Municipal al teléfono (214) 670-3738, antes de las 5:00 pm del último día hábil anterior a la reunión. Para enterarse del nombre de su representante en el Ayuntamiento Municipal y el distrito donde usted puede votar, favor de llamar a la Secretaría Municipal.

Intérpretes para personas con impedimentos auditivos están disponibles si lo solicita con 48 horas de anticipación llamando al (214) 670-5208 (aparato auditivo V/TDD). La Ciudad de Dallas se esfuerza por cumplir con el decreto que protege a las personas con impedimentos, *Americans with Disabilities Act*. **La agenda del Ayuntamiento está disponible en formatos alternos si lo solicita.**

Si tiene preguntas sobre esta agenda, o si desea hacer comentarios o presentar quejas con respecto a servicios de la Ciudad, llame al 311.

Reglas de Cortesía

Las asambleas del Ayuntamiento Municipal reúnen a ciudadanos de diversos intereses e ideologías. Para asegurar la imparcialidad y el orden durante las asambleas, el Ayuntamiento ha adoptado ciertas reglas de cortesía que aplican a todos los miembros del Ayuntamiento, al personal administrativo, personal de los medios de comunicación, a los ciudadanos, y a visitantes. Estos reglamentos establecen lo siguiente:

- Ninguna persona retrasará o interrumpirá los procedimientos, o se negará a obedecer las órdenes del oficial que preside la asamblea.
- Todas las personas deben abstenerse de entablar conversaciones, comer, beber y fumar dentro de la cámara del Ayuntamiento.
- Anuncios y pancartas deben permanecer fuera de la cámara del Ayuntamiento.
- No se permite usar teléfonos celulares o enlaces electrónicos (*paggers*) audibles en la cámara del Ayuntamiento durante audiencias del Ayuntamiento Municipal

"Los ciudadanos y visitantes presentes durante las asambleas del Ayuntamiento Municipal deben de obedecer las mismas reglas de comportamiento, decoro y buena conducta que se aplican a los miembros del Ayuntamiento Municipal. Cualquier persona que haga comentarios impertinentes, utilice vocabulario obsceno o difamatorio, o que al dirigirse al Ayuntamiento lo haga en forma escandalosa, o si causa disturbio durante la asamblea del Ayuntamiento Municipal, será expulsada de la cámara si el oficial que este presidiendo la asamblea así lo ordena. Además, se le prohibirá continuar participando en la audiencia ante el Ayuntamiento Municipal. Si el oficial que preside la asamblea no toma acción, cualquier otro miembro del Ayuntamiento Municipal puede tomar medidas para hacer cumplir las reglas establecidas, y el voto afirmativo de la mayoría del Ayuntamiento Municipal precisará al oficial que este presidiendo la sesión a tomar acción." Según la sección 3.3 (c) de las reglas de procedimientos del Ayuntamiento.

AGENDA
CITY COUNCIL BRIEFING MEETING
WEDNESDAY, FEBRUARY 5, 2014
CITY HALL
1500 MARILLA
DALLAS, TEXAS 75201
9:00 A.M.

9:00 am Invocation and Pledge of Allegiance 6ES

 Special Presentations

 Open Microphone Speakers

VOTING AGENDA 6ES

1. Approval of Minutes of the January 14, 2014 City Council and Applicants for the 2014 Charter Review Commission Open Meeting, January 15, 2014 City Council Meeting, January 16, 2014 City Council Retreat and January 17 and 21, 2014 Special Called City Council Meetings
2. Consideration of appointments to boards and commissions and the evaluation and duties of board and commission members (List of nominees is available in the City Secretary's Office)

ITEMS FOR INDIVIDUAL CONSIDERATION

City Attorney's Office

3. A resolution appointing A.C. Gonzalez as City Manager of the City of Dallas, and authorizing the City Manager's contract

BRIEFINGS 6ES

- A. Commit! Our Kids. Our Tomorrow
- B. Budget Workshop #1: FY 2014-15 Preliminary Outlook

Lunch

- C. FY 2013-14 Community Development Block Grant Extensions and Reprogramming
- D. City Attorney's Office: Goals and Objectives 2014

AGENDA
CITY COUNCIL BRIEFING MEETING
WEDNESDAY, FEBRUARY 5, 2014

Closed Session 6ES

Attorney Briefings (Sec. 551.071 T.O.M.A.)

- Olivia Lord v. Dwayne A. Thompson, Civil Action No. 3:11-CV-3241-M
- Legal issues involving the City's independent actuarial audit of and related issues concerning the Dallas Police and Fire Pension System Combined Plan, the Dallas Police and Fire Pension System Supplemental Plan, and the City of Dallas Employees Retirement Fund.
- Legal issues related to the acceptance of a dedication from Prestonwood Golf Club, LLC, of a wastewater easement.
- Legal issues relating to the agreement between the City of Dallas and the Museum of the American Railroad dated September 11, 2011.

Personnel (Sec. 551.074 T.O.M.A.)

- Deliberations regarding the appointment and terms of employment of the City Manager.

Open Microphone Speakers 6ES

The above schedule represents an estimate of the order for the indicated briefings and is subject to change at any time. Current agenda information may be obtained by calling (214) 670-3100 during working hours.

Note: An expression of preference or a preliminary vote may be taken by the Council on any of the briefing items.

A closed executive session may be held if the discussion of any of the above agenda items concerns one of the following:

1. Contemplated or pending litigation, or matters where legal advice is requested of the City Attorney. Section 551.071 of the Texas Open Meetings Act.
2. The purchase, exchange, lease or value of real property, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.072 of the Texas Open Meetings Act.
3. A contract for a prospective gift or donation to the City, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.073 of the Texas Open Meetings Act.
4. Personnel matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer or employee or to hear a complaint against an officer or employee. Section 551.074 of the Texas Open Meetings Act.
5. The deployment, or specific occasions for implementation of security personnel or devices. Section 551.076 of the Texas Open Meetings Act.
6. Deliberations regarding economic development negotiations. Section 551.087 of the Texas Open Meetings Act.

AGENDA ITEM # 3

KEY FOCUS AREA: Efficient, Effective and Economical Government

AGENDA DATE: February 5, 2014

COUNCIL DISTRICT(S): All

DEPARTMENT: City Attorney's Office

CMO: Warren M.S. Ernst, 670-3491

MAPSCO: N/A

SUBJECT

A resolution appointing A.C. Gonzalez as City Manager of the City of Dallas, and authorizing the City Manager's contract

BACKGROUND

On July 1, 2013, A.C. Gonzalez was appointed Interim City Manager for the City of Dallas by Resolution No. 13-1035. On January 21, 2014, the City Council resolved to appoint A.C. Gonzalez as City Manager pending negotiation of the employment contract.

PRIOR ACTION / REVIEW (Council, Boards, Commissions)

City Council discussed this item on January 21, 2014.

FISCAL INFORMATION

See attached.

February 5, 2014

WHEREAS, the Dallas City Council desires to appoint A.C. Gonzalez to the position of City Manager; and,

WHEREAS, a contract for the services of A.C. Gonzalez as City Manager has been negotiated;

NOW, THEREFORE,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

Section 1. That A.C. Gonzalez is hereby appointed City Manager of the City of Dallas, effective February 5, 2014.

Section 2. That following approval as to form by the City Attorney, an Assistant City Manager is authorized to execute the attached contract between the City and A.C. Gonzalez for his services as City Manager, commencing February 5, 2014, for an indefinite term.

Section 3. That this resolution shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Dallas, and it is accordingly so resolved.

Memorandum



CITY OF DALLAS

DATE: January 31, 2014

TO: Honorable Mayor and Members of the City Council

SUBJECT: Commit! Our Kids. Our Tomorrow.

On Wednesday, February 5, 2014, you will be updated by Todd Williams, Executive Director of Commit! in a briefing entitled "Commit! Our Kids, Our Tomorrow."

The briefing materials are attached for your review. Please let me know if you have any questions.

A handwritten signature in blue ink, appearing to read 'A.C. Gonzalez'.

A.C. Gonzalez
Interim City Manager




CC: Warren M. S. Ernst, City Attorney
Judge Daniel F. Solis, Administrative Judge
Rosa Rios, City Secretary
Craig D. Kinton, City Auditor
Ryan Evans, Interim First Assistant City Manager
Jill Jordan, P.E., Assistant City Manager
Forest E. Turner, Assistant City Manager
Joey Zapata, Assistant City Manager
Charles M. Cato, Interim Assistant City Manager
Theresa O'Donnell, Interim Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Frank Libro, Public Information Officer
Elsa Cantu, Assistant to the City Manager- Council Office

commit!
Our Kids. Our Tomorrow.

Presentation to Dallas City Council
February 5th, 2014

Articulating our work with greater clarity

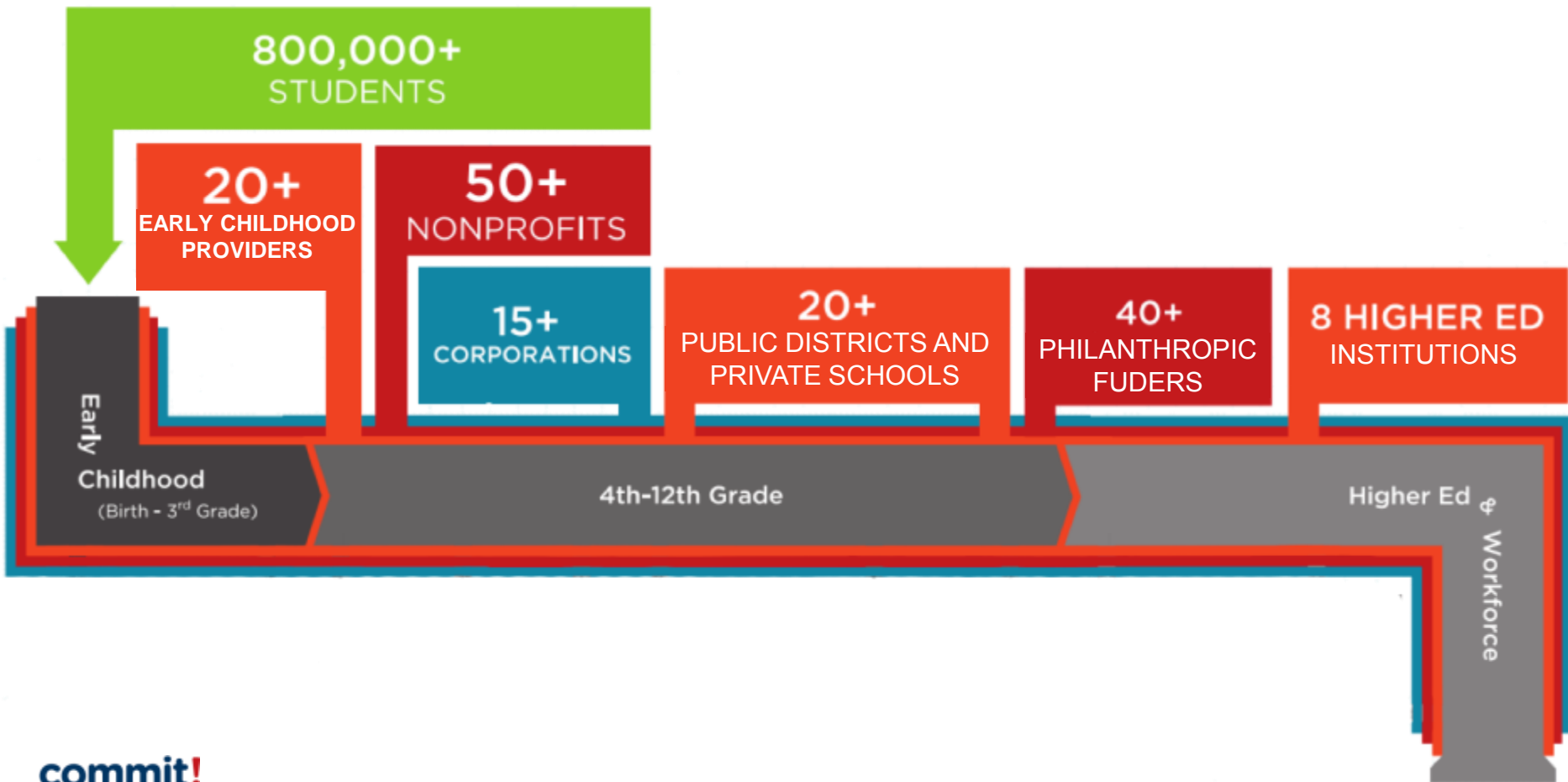
The Commit! Partnership helps drive student achievement throughout Dallas County from cradle to career by leveraging data, community expertise and collaboration to:

-  **Measure** what matters
-  **Identify** effective practices
-  **Align** community resources to spread what works

2013 in Review!

Built a cross-sector partnership involving entities throughout our educational pipeline

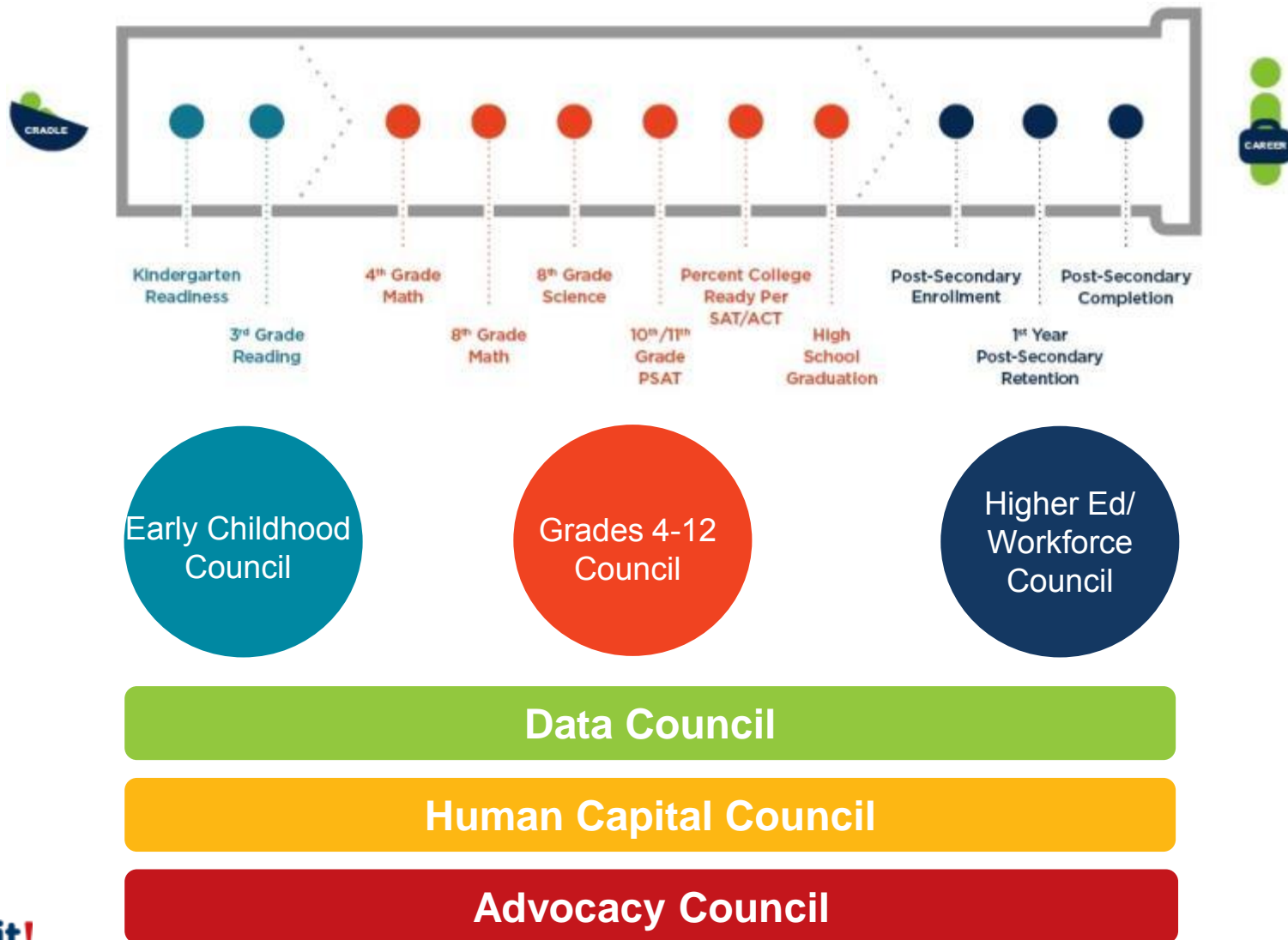
Partnership now includes over 110 community institutions committing to data-driven decision making while sharing expertise and best practices



Created an educational infrastructure for impact



Organized Support Councils to Focus on Outcomes and Span Natural Breaks in System



Leveraged 500+ hours of local expertise

Council:	No. of Meetings:	Members:	Hours Contributed:
Early Childhood Council	8	24	107
Grades 4-12 Council	6	14	82
Higher Ed/Workforce Council	5	22	106
Data Council	4	12	54
Human Capital Council	6	14	66
Advocacy Council	2	12	87
Total:	31	98	505

Engaged thousands in-person and online



100,000+ unique website visits



3,200 Member database



2,000+ Twitter followers



700+ Facebook fans



600+ community members convened

Launched ReimaginEDallas



REIMAGINEDALLAS

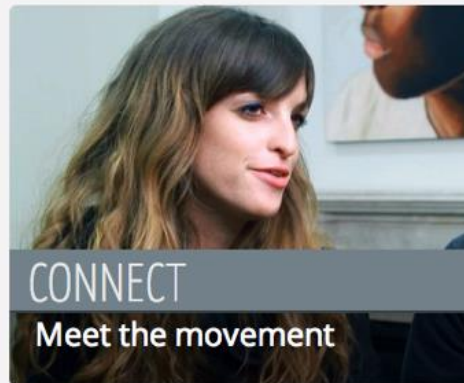
Powered by  commit!

WORK

CONNECT

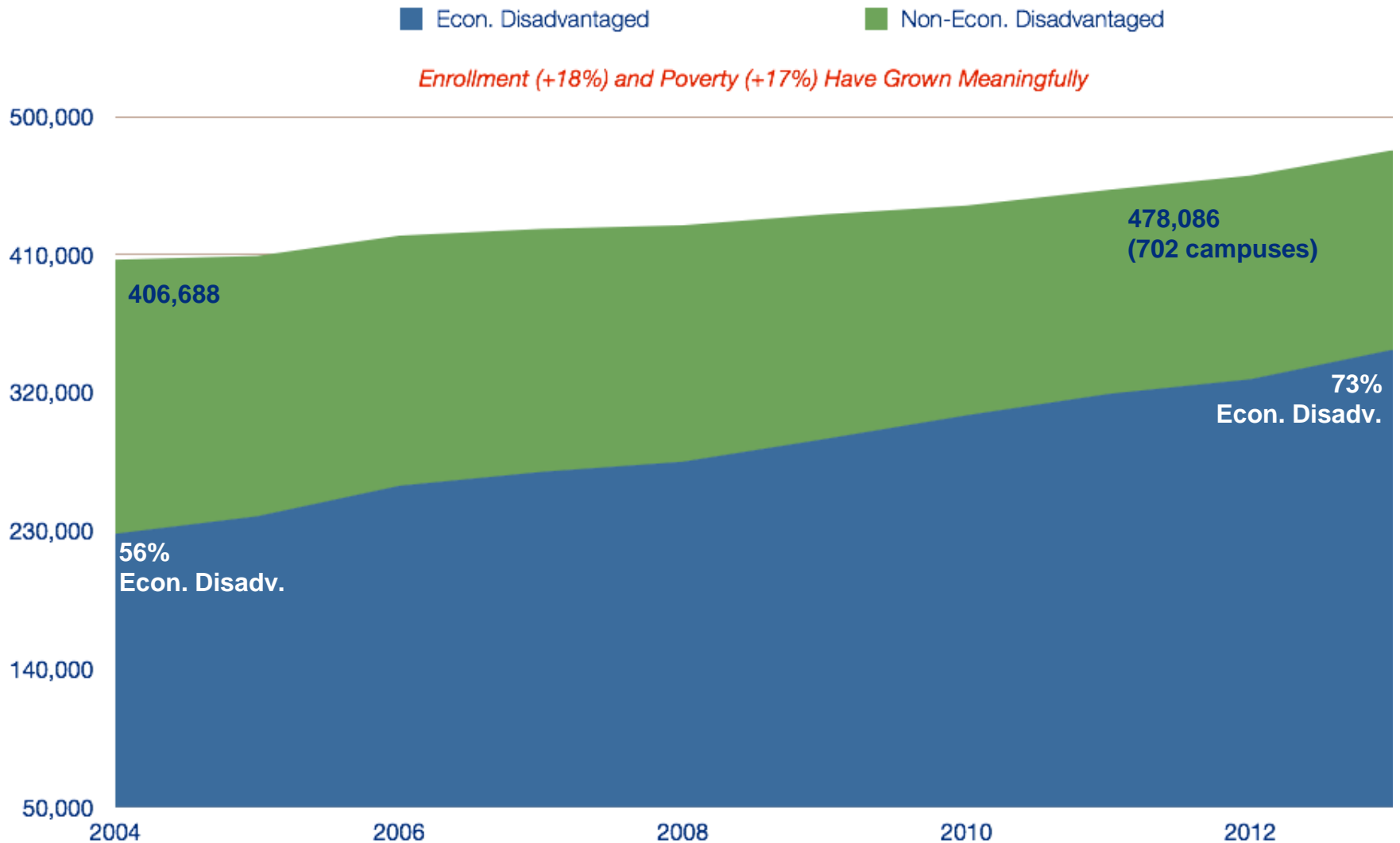
LIVE

JOIN the ED movement in Dallas.
800,000 students need YOU here.
JOIN US »

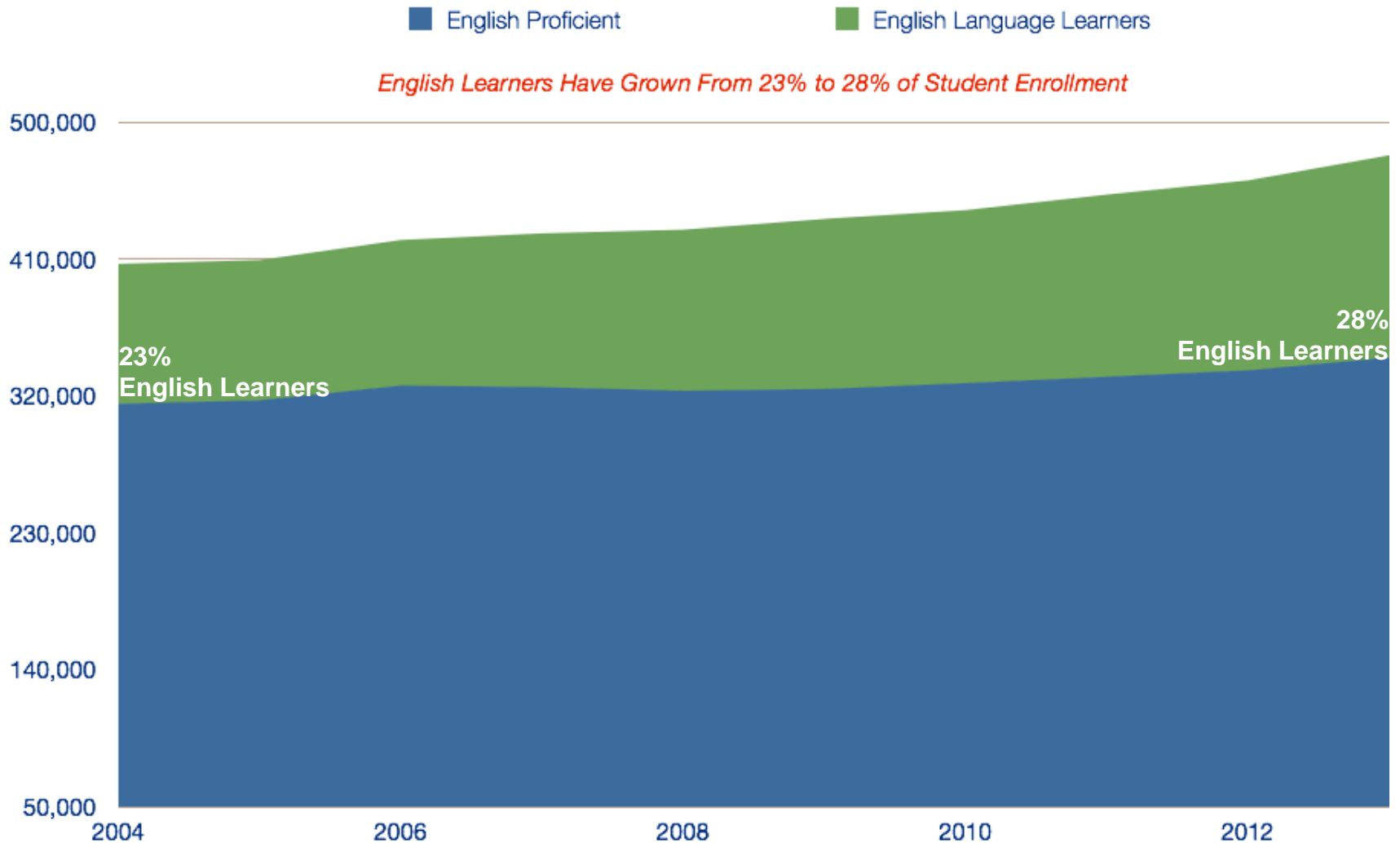


Annual Community Achievement Scorecard (Using Data to Drive our Focus)

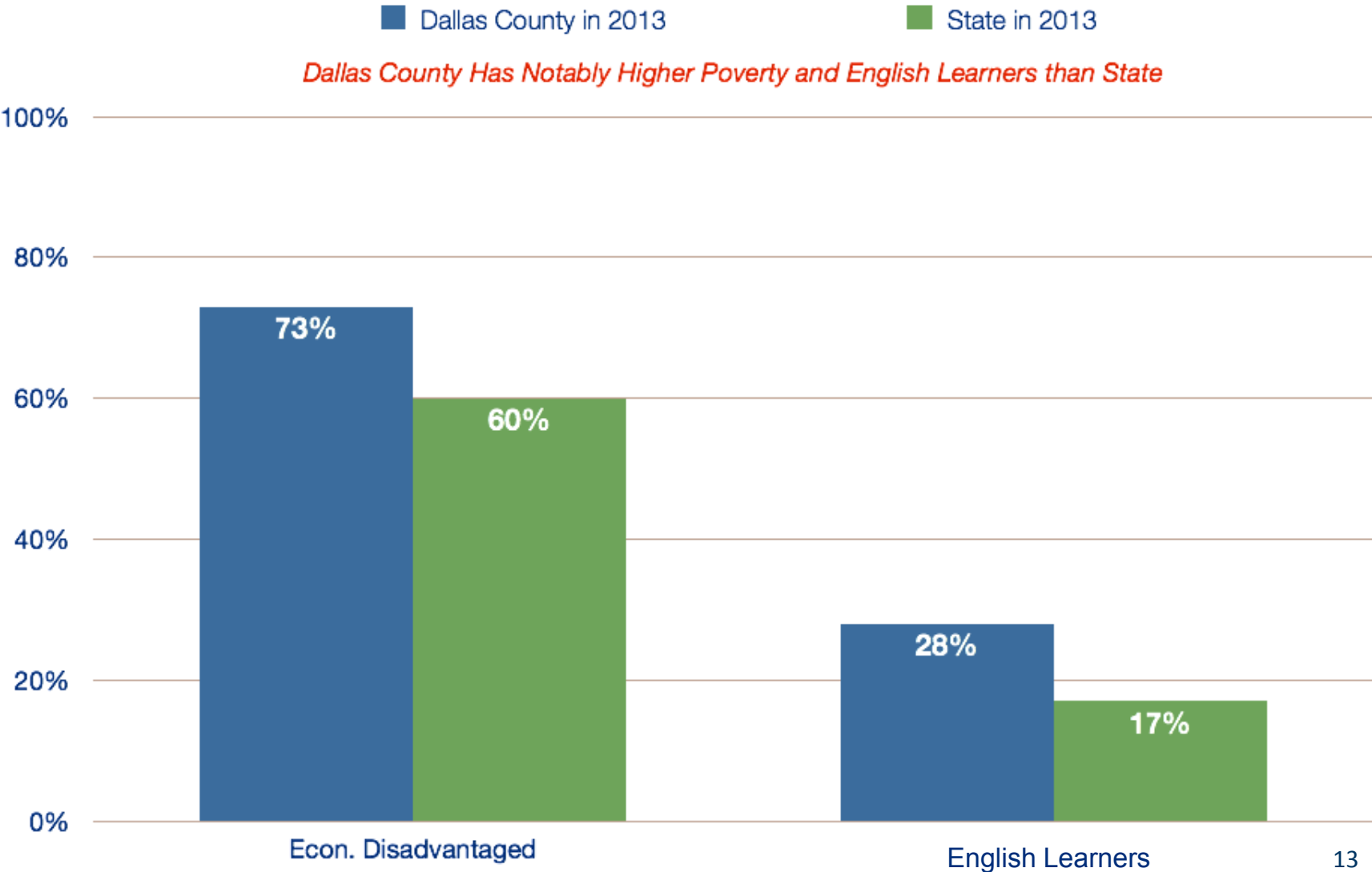
Almost 3 in 4 Dallas County Public School Students Now Qualify as Economically Disadvantaged



Continued Increases in Students with Limited English Proficiency, Starting at 41% in 3rd Grade



County Has Notably Higher (and Growing) Poverty and English Learners vs. the State of Texas

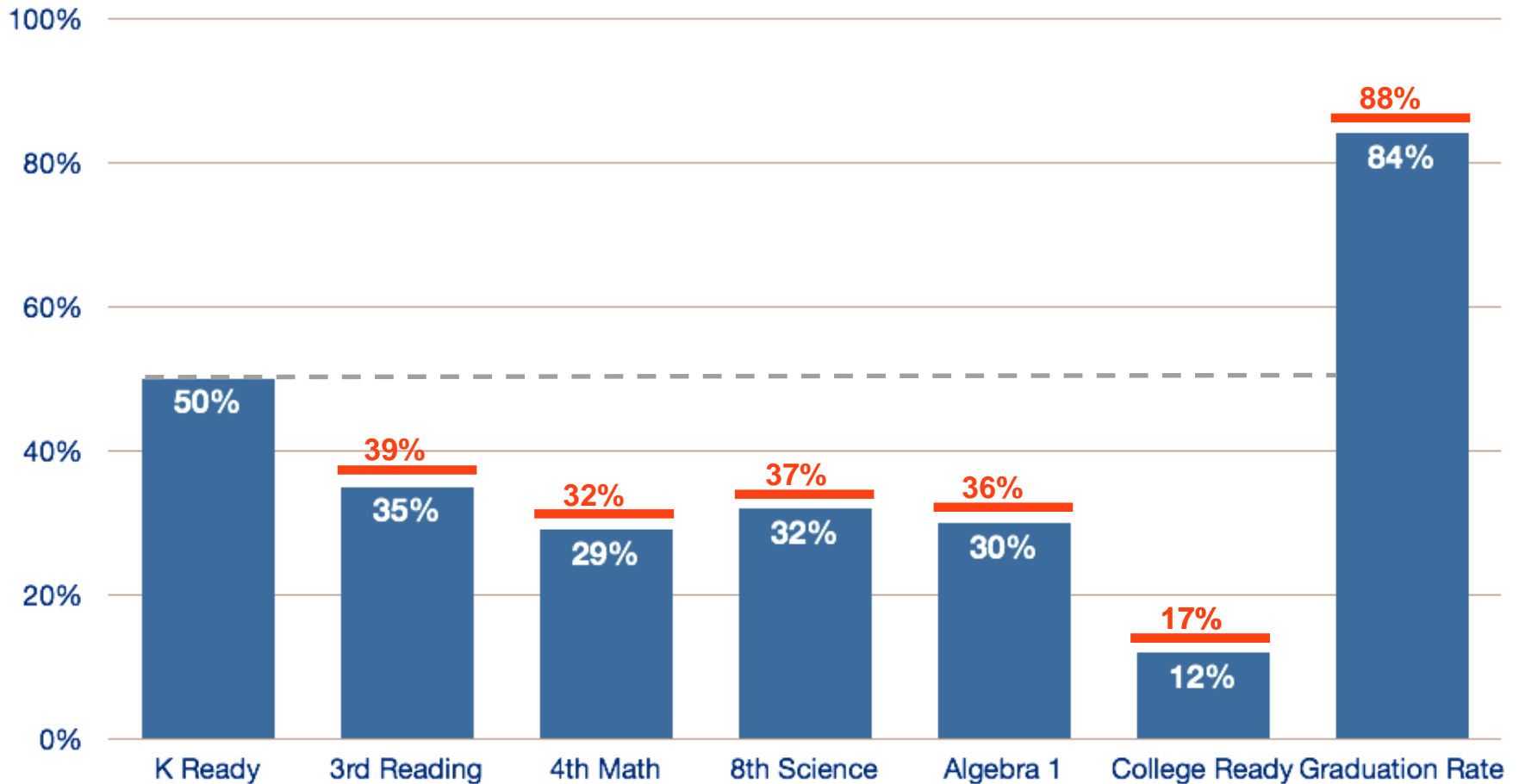


Source: Texas Education Agency (Academic Excellence Indicator System and TAPR) for all Dallas County public schools

Achievement Challenges Begin with K Readiness; Gaps with State Remain

■ Pct. Achieving Level 2 Recommended

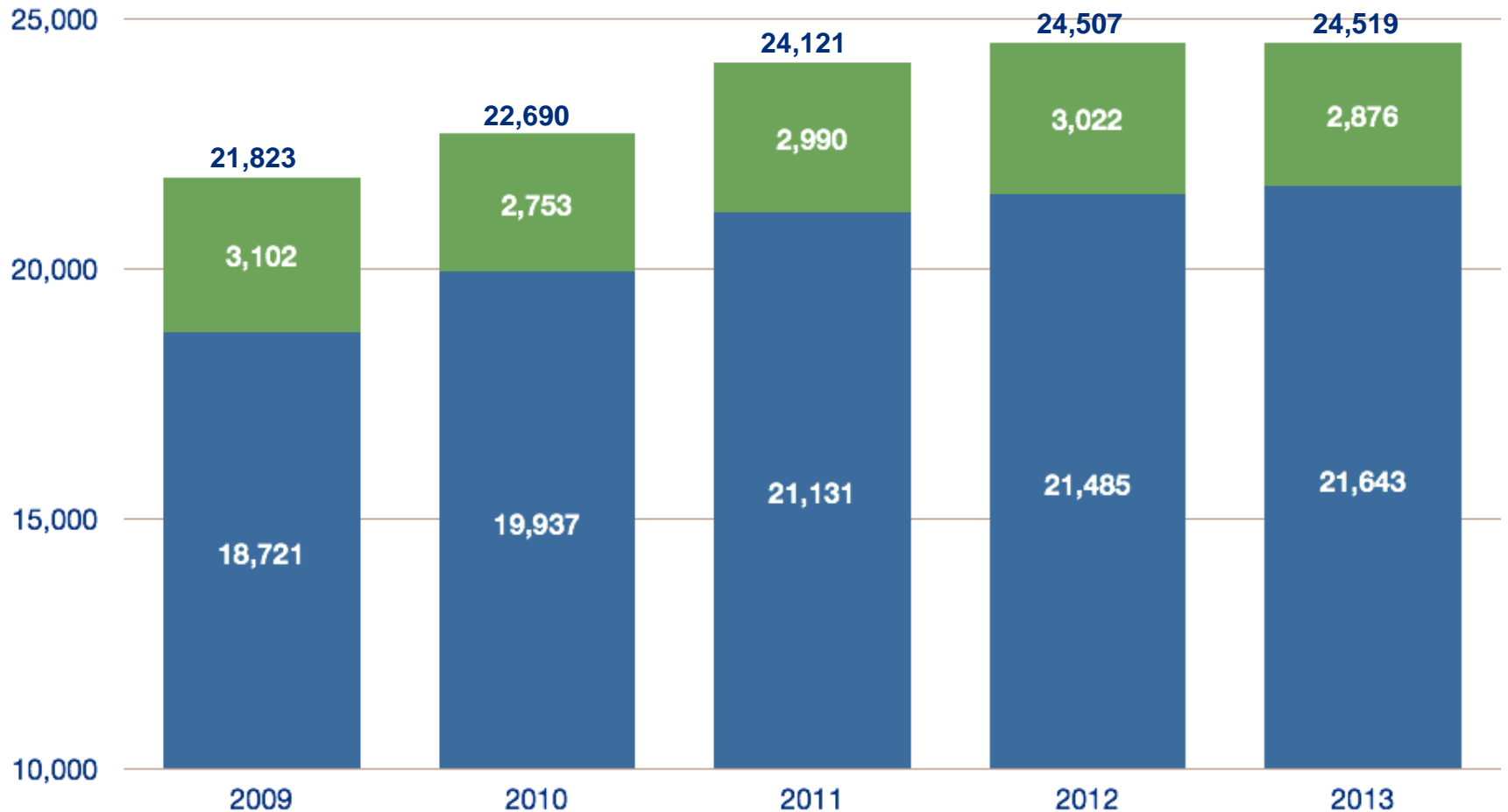
2013 Data for Dallas County Public Schools (Red Line Indicates Overall Achievement at State Level)



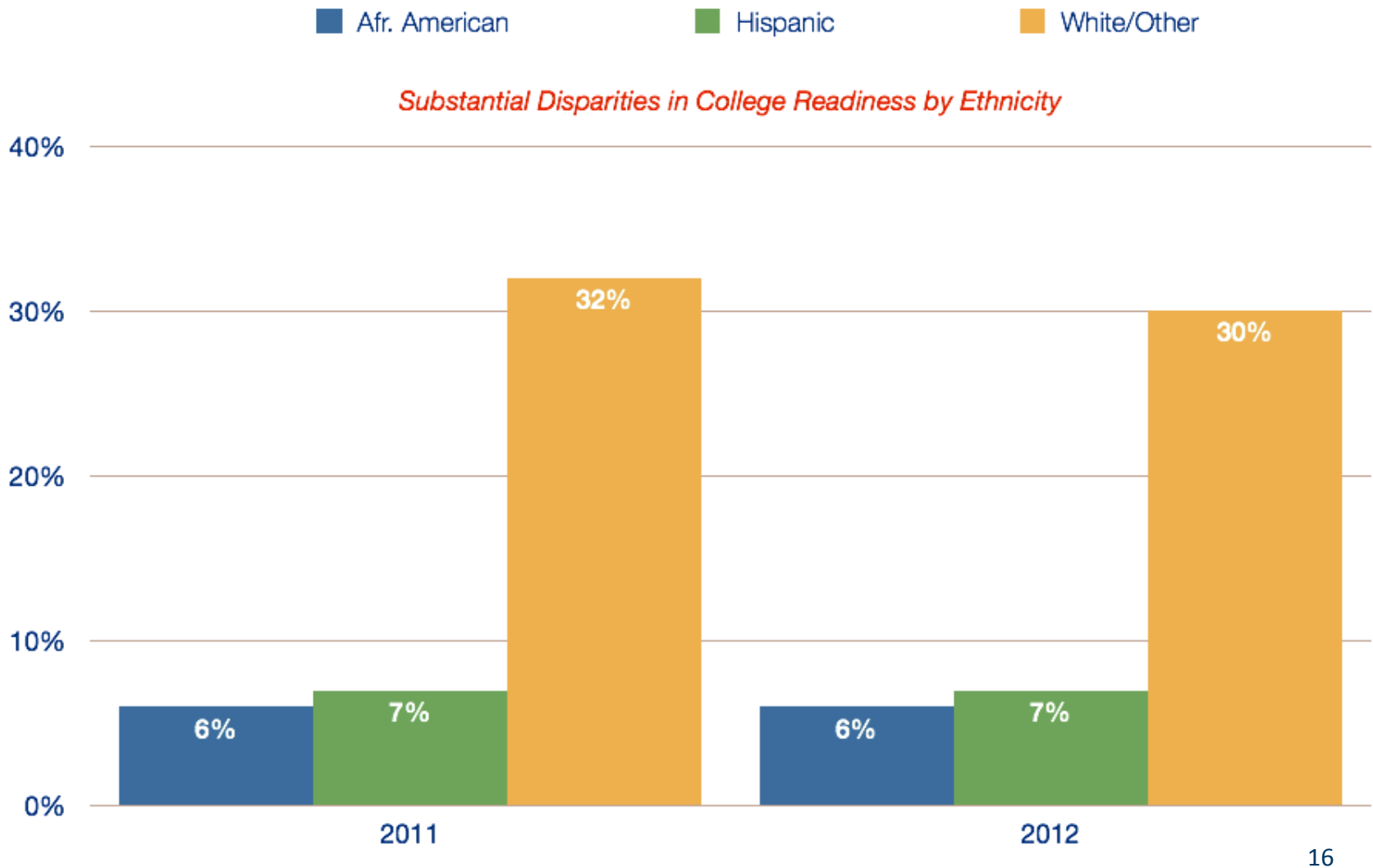
Stagnating Number of High School Graduates Despite Growing Area Enrollment

■ Grads Not Ready ■ College Ready Grads

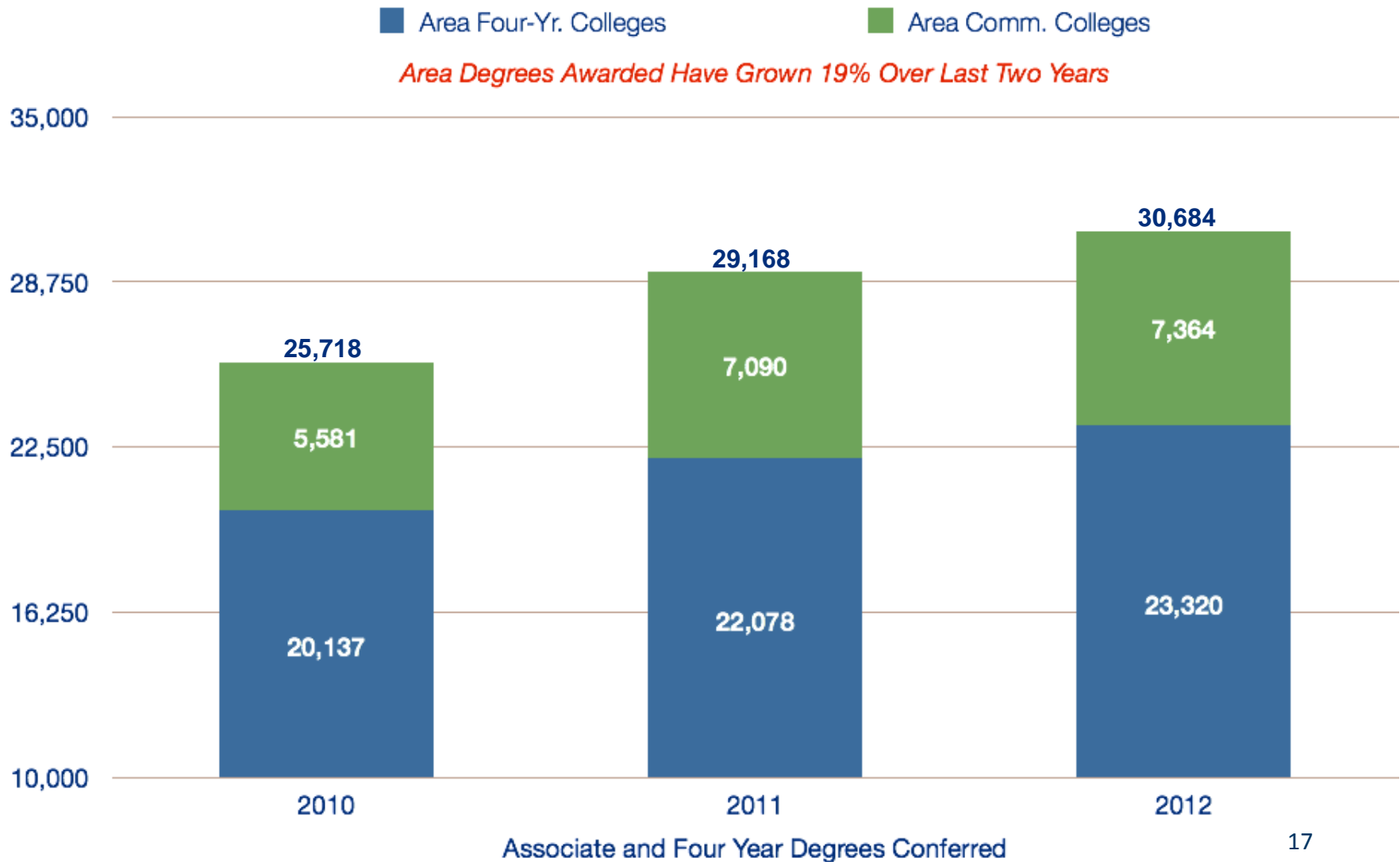
Both H.S. Graduates (and College Ready H.S. Grads) Remained Flat



Substantial Disparities in College Readiness Across Ethnicities and Varying Socio-Economic Levels



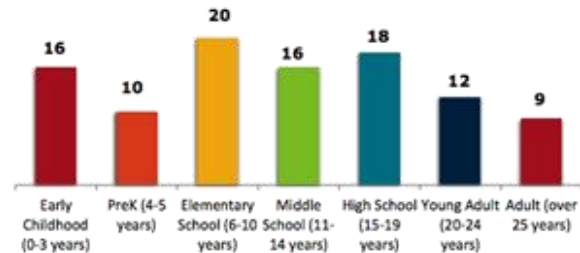
Notable Growth in Degrees Among Area Four Year Institutions and Community Colleges



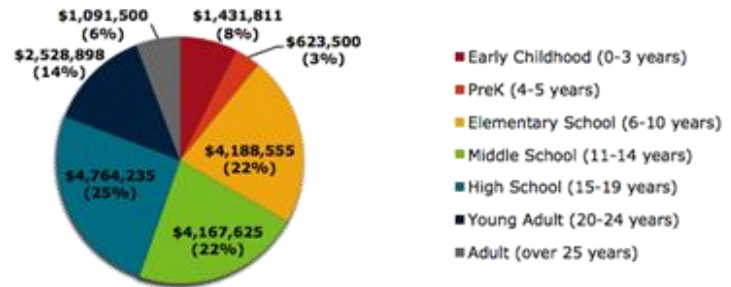
Released first-ever Giving Profile

Investing in Developmental Stages

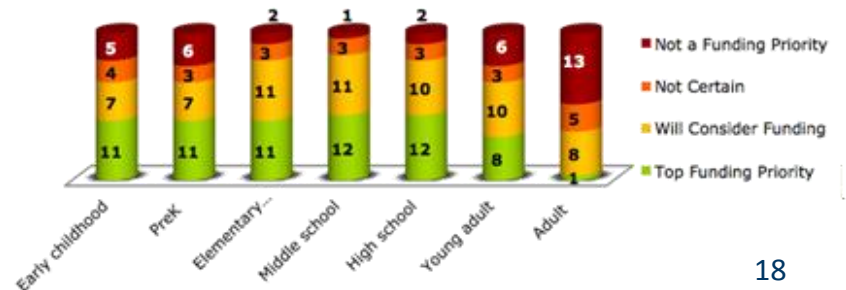
How many funders are investing in these developmental stages?



How many dollars are invested in these developmental stages?



How do funders plan to prioritize these developmental stages over the next five years?



commit!
Our Kids. Our Tomorrow.

2012 Giving Profile

Philanthropic Support for Education
in Dallas County

Released Stories of Impact



Preparing and Supporting Students to Make College Dreams a Reality

Practitioner: Uplift Education



Improving Student Engagement and Academic Achievement through a Single-Gender Middle School Strategy

Practitioner: Grand Prairie ISD



Increasing Student Access to Quality Pre-K Services

Practitioner: Lancaster ISD



Uplift Education:
Postsecondary Enrollment

Grand Prairie ISD:
Single Gender Middle
Schools

Lancaster ISD:
Quality Pre-K Access

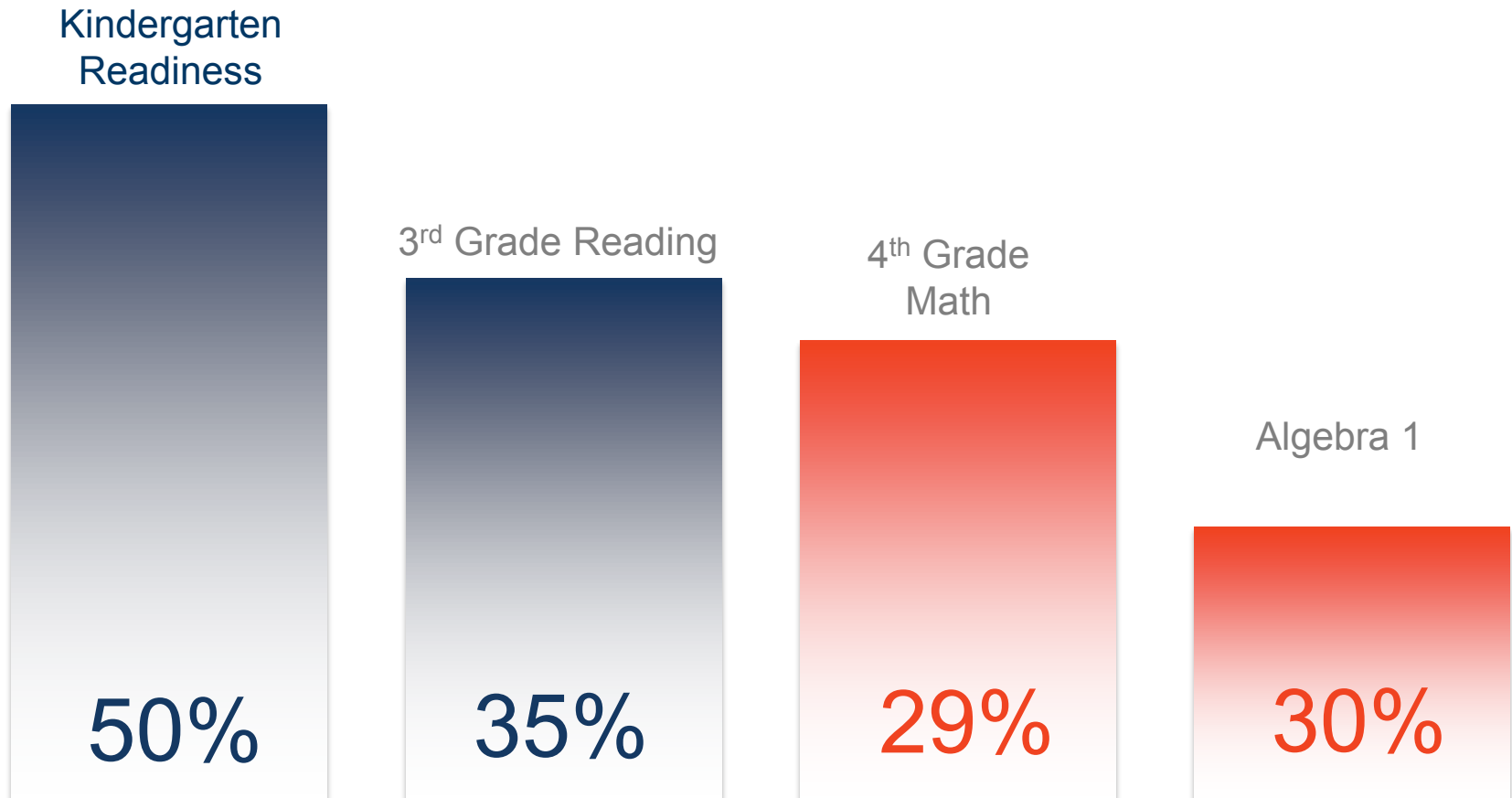
Lifting up impactful partner practices



To view the Commit! Partnership's Stories of Impact in their entirety, please visit <http://commit2dallas.org/stories-of-impact/>.

Starting early pays huge dividends by raising the early ceiling limiting future achievement

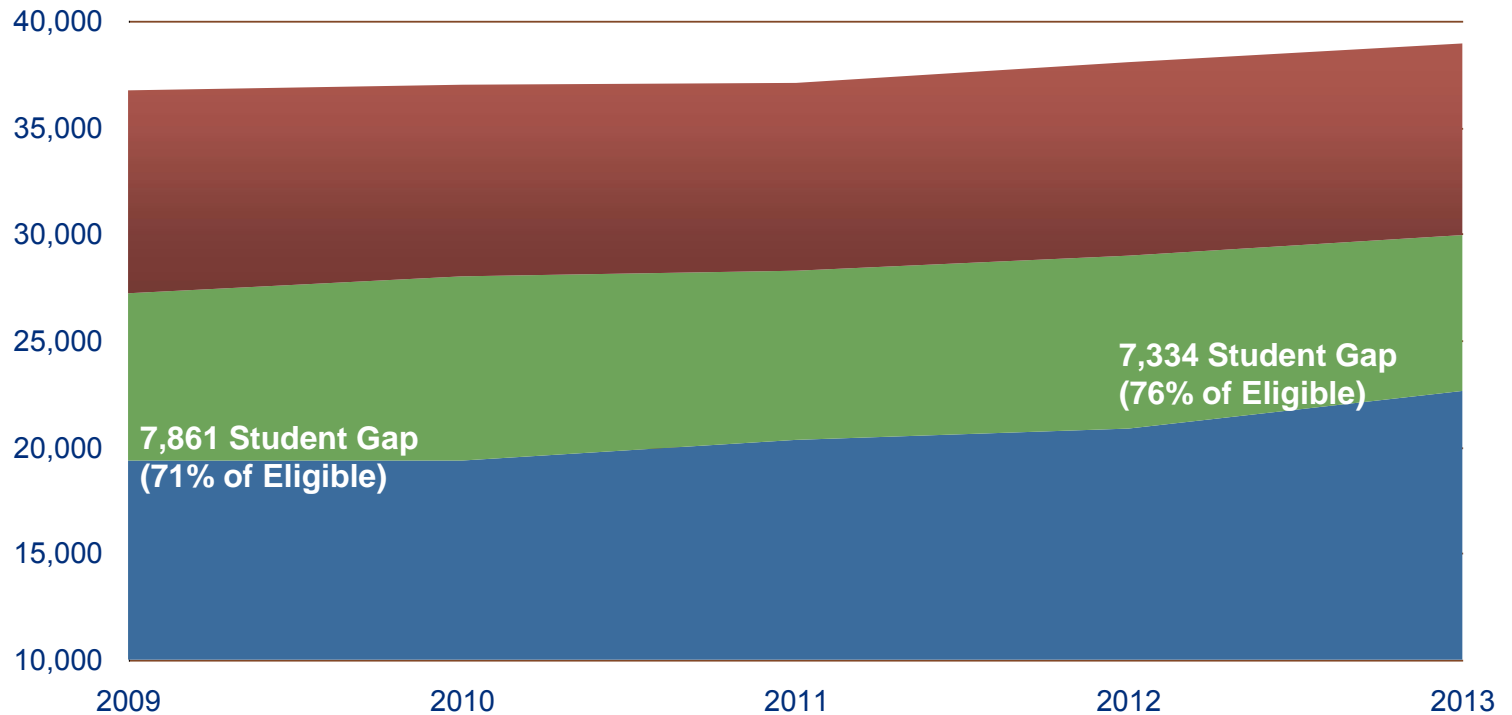
We cannot strengthen the education pipeline without preparing our youngest students before they fall further behind



Continued Gaps on Both Ends of Spectrum - PreK Access and College Readiness

■ Actual PreK Students ■ Eligible PreK Students Not Enrolled ■ Non Eligible PreK

Slightly Shrinking District PreK Enrollment Gap as a %

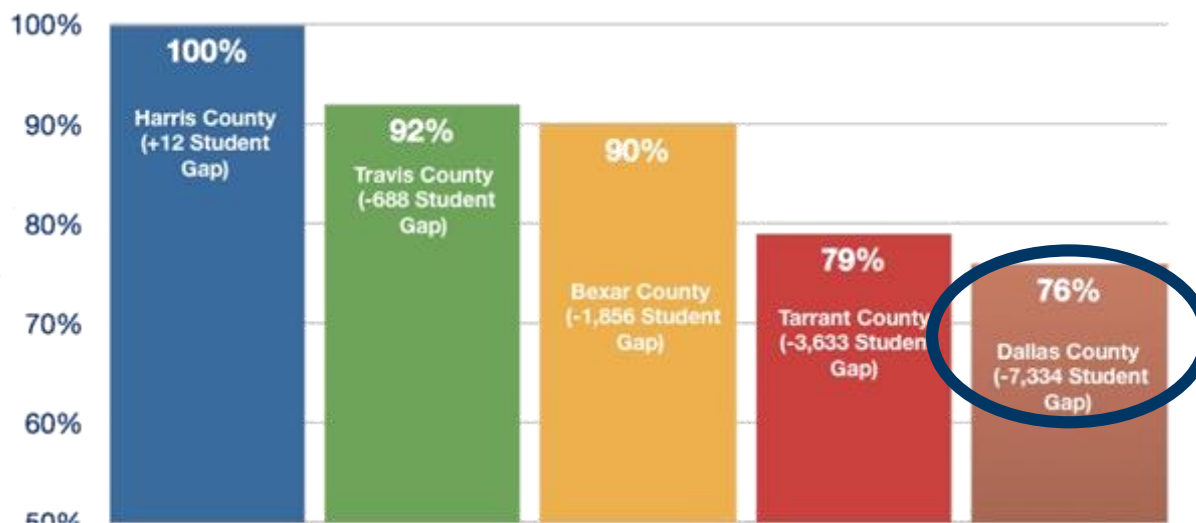


Thousands of young children are not accessing quality early education essential to success

Actual vs. Estimated Eligible PreK Enrollment Across Major Texas Counties
Dallas Trails All Major Counties by Pct.; Student Gap Twice as Large

■ Harris County ■ Travis County ■ Bexar County
■ Tarrant County ■ Dallas County

Public Pre-K
Enrollment as a Pct.
Of Eligible Students



Source: Texas Academic Performance Reporting system for 2013. Actual PreK enrollment for four-year olds compared to estimate of eligible students calculated by multiplying first grade enrollment by free and reduced student population percentage for each campus in the respective county.

Pre-K Enrollment Campaign

Access to high quality early childhood education is necessary for school readiness and future academic success

Short Term Goals

- Inform the community importance of early education
- Substantially increase the number of parents who enroll their 4-year-olds in free public pre-K

Strategies

Consistent and widespread messaging on:

- The importance of an early childhood education
- Availability of free public 3 and 4-year-old pre-K
- Eligibility criteria for free public pre-K
- Enrollment periods for free public pre-K

Key Messages for Pre-K Enrollment

WHO

Families with eligible 4-year-olds (on or before Sept. 1, 2014).
(free/reduced lunch, English as a Second Language, military, foster care or homeless).

WHEN

Starting April 7, 2014

WHERE

Any nearby elementary school

WHAT TO BRING

Birth certificate, SS card, immunization records, proof of residency, proof of income, photo ID, military documentation, etc.

WHY

Put your child on track for a bright future.

Reading now means reading later

Fewer than

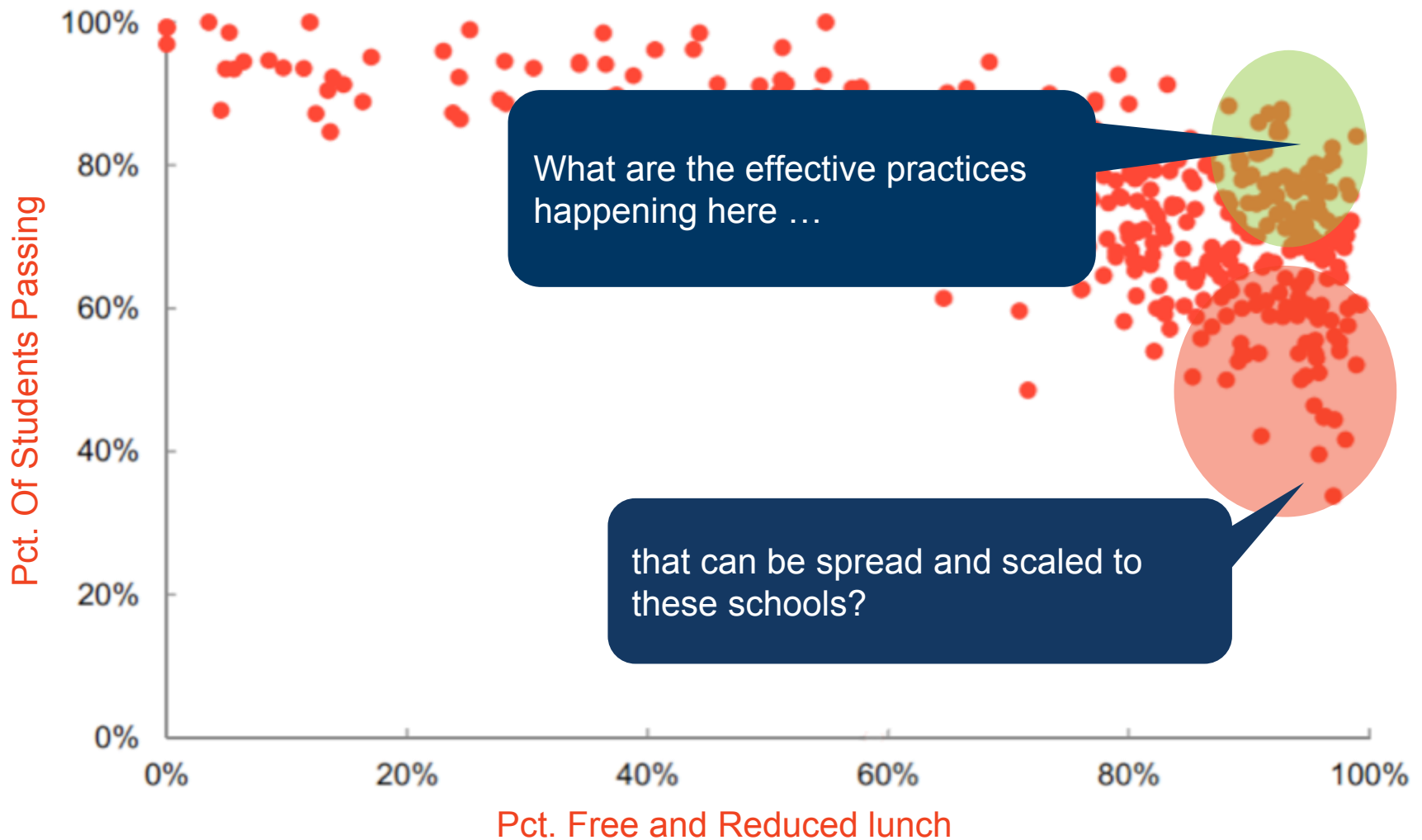
75%

of students who are poor readers in 3rd grade will remain so in high school

20%

of students below grade level in 3rd grade successfully complete some form of college

Go to where the data takes us and find out what's working

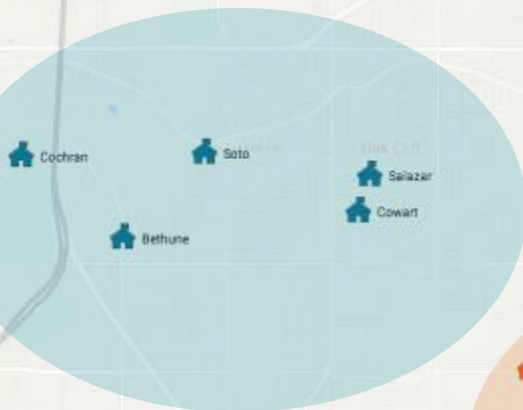


Launched early literacy networks

Why SOC and Molina?

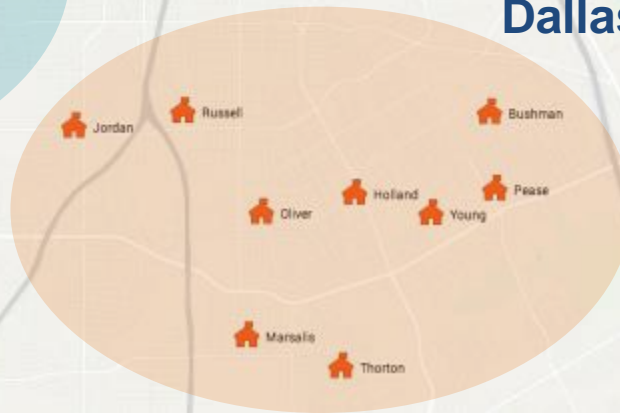
- 1) Achievement data indicated high need
- 2) Students reflect overall regional demographics
- 3) Willingness of local school leadership

Molina Feeder Pattern Dallas Independent School District



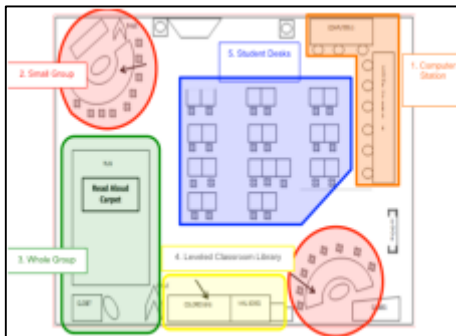
- 455 (40%) 3rd grade students failing minimal reading standards
- 8,400+ students
- 40% English Language Learner levels
- 95% poverty

South Oak Cliff Feeder Pattern Dallas Independent School District



Progress in our SOC and Molina Networks

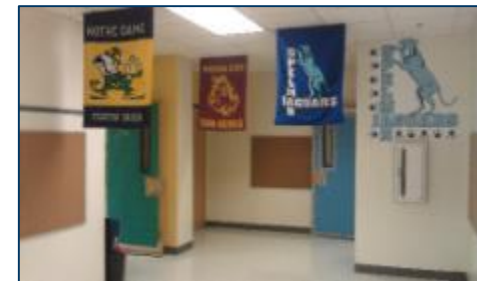
Balanced Literacy /
Teacher
Instructional
Support



Data-Driven
Decisions



School Culture



Connected communities to schools



Organized 200+ volunteers and raised \$150,000 to set up ~750 classroom entries (in SOC, Molina, TJ and White) with college décor and inspirational quotes

SOC/Molina accomplishments lend confidence we're on track for success

Recent successes

- **\$31,533 raised** towards DonorsChoose projects supporting literacy classrooms
- 1,638 additional students assessed in the Fall of 2013 vs. Fall 2012 (**70% increase**), likely due to greater focus on early literacy
- **14/14 schools have leveled libraries** (last year only 1) to support differentiated reading instruction

Plans ahead

- Documenting more data and effective practices to understand what's working and what needs improvement
- Working with districts to scale effective practices more broadly
- Expanding the collective impact model for more targeted support

A truly collaborative effort....



Dallas
Independent
School
District



GE Capital



BCG

TEACHFORAMERICA



commit!

P3 network deepening public & private school partnerships

- Partnership of 12 Dallas private schools with 18 schools in 2 feeder patterns (*TJ & White: 11,000 students w/ 372 (25%) 3rd grade failing minimal reading standards*)
- Focusing on activities that drive student achievement

Shared parent education



Book drives 2.0



Tutoring



2014 Look Ahead!

The Partnership	Growing the Partnership	<ul style="list-style-type: none"> • Add remaining K-12 districts and Higher Ed institutions to the Partnership • Establish talent partnerships/fellowships to enhance network support capacity
	Community Engagement	<ul style="list-style-type: none"> • Increase support for emerging and established collaborative efforts like Out-of-School Time Task Force and The School Zone • Publish Scorecard, Education Honor Roll and several additional Stories of Impact
Community Indicators	Early Childhood	<ul style="list-style-type: none"> • Help close enrollment gap measurably for economically disadvantaged 4-year-olds • Help districts adopt a common Kindergarten Readiness tool for consistent data on quality • Help enable 2015 state legislative win to bring more \$ for Early Childhood in the county • Demonstrate measurable achievement gains in SOC/Molina linked to practices • Scale effective literacy supports and PD across multiple school districts
	Grades 4-12 / College Access	<ul style="list-style-type: none"> • Use objective data and assessment of landscape to develop common community agenda and seed action networks addressing STEM college and career readiness • Demonstrate impact of TxCAN-NT and other efforts to increase postsecondary enrollment • Help increase capacity of districts and partners to better serve college-going students • Rally the Dallas County community around a common postsecondary agenda
	Higher Ed / Workforce	<ul style="list-style-type: none"> • Increase resources for students with social/economic challenges to complete postsecondary education • Launch efforts to align higher education with workforce needs in 1 or more key industries
Supporting Infrastructure	Advocacy	<ul style="list-style-type: none"> • Help create legislative agenda for 2015 Session vetted by Advocacy Support Council and driven by action network needs
	Human Capital	<ul style="list-style-type: none"> • Complete data compilation for recent teacher cohorts of partner districts • Develop teacher prep and district partnership strategy and pilot high-impact effort
	Data	<ul style="list-style-type: none"> • Deliver data packs to each district to help benchmark/identify focus areas for impact • Complete data sharing agreements with more partners for strategic projects • Complete development of database and automate data aggregation

Memorandum



CITY OF DALLAS

Date January 31, 2014

To The Honorable Mayor and Members of the City Council

Subject Budget Workshop #1: FY 2014-15 Preliminary Outlook

The FY 2014-15 Preliminary Outlook briefing is attached for your review and will be presented at your February 5th meeting. The revenue and expenditure changes included in the briefing are preliminary estimates to illustrate potential impact on next year's budget. Revenue and expenditure estimates will be updated as more data becomes available over the coming months. Additional briefings on the FY 2014-15 budget will be presented on May 21st and June 18th. A balanced budget recommendation will be presented on August 12th for the fiscal year beginning on October 1, 2014 and ending on September 30, 2015.

Please let me know if I can provide additional information.


Jeanne Chipperfield,
Chief Financial Officer

c: A.C. Gonzalez, Interim City Manager
Rosa A. Rios, City Secretary
Warren M.S. Ernst, City Attorney
Craig Kinton, City Auditor
Judge Daniel F. Solis, Administrative Judge, Municipal Court
Ryan S. Evans, Interim First Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager
Forest Turner, Assistant City Manager
Joey Zapata, Assistant City Manager
Charles M. Cato, Interim Assistant City Manager
Theresa O' Donnell, Interim Assistant City Manager
Frank Libro, Public Information Officer
Elsa Cantu, Assistant to the City Manager- Mayor and Council



Budget Workshop #1:

FY 2014-15 Preliminary Outlook

City Council Briefing - February 5, 2014

Purpose

- Provide a preliminary outlook of general fund budget for FY 2014-15 (FY15)
- Review budget development process for FY15

An aerial night view of a city skyline, likely New York City, seen from the perspective of a Ferris wheel. The Ferris wheel's spokes and hubs are visible in the foreground, framing the city below. The city lights are illuminated, showing a dense urban landscape with various skyscrapers and buildings. The overall tone is dark and monochromatic, with the city lights providing the primary source of illumination.

Preliminary FY 2014-15 General Fund Outlook

Preliminary General Fund Outlook

- Current fiscal year (FY14) budget is balanced
- Outlook for next fiscal year (FY15) uses forecasts of revenue and expenditure changes
 - 20 months into future (Oct 1, 2014 to Sep 30, 2015)
- Forecasts for next fiscal year are preliminary and will change before a balanced budget is recommended on Aug 12
- Updated outlook will be provided on May 21 and June 18

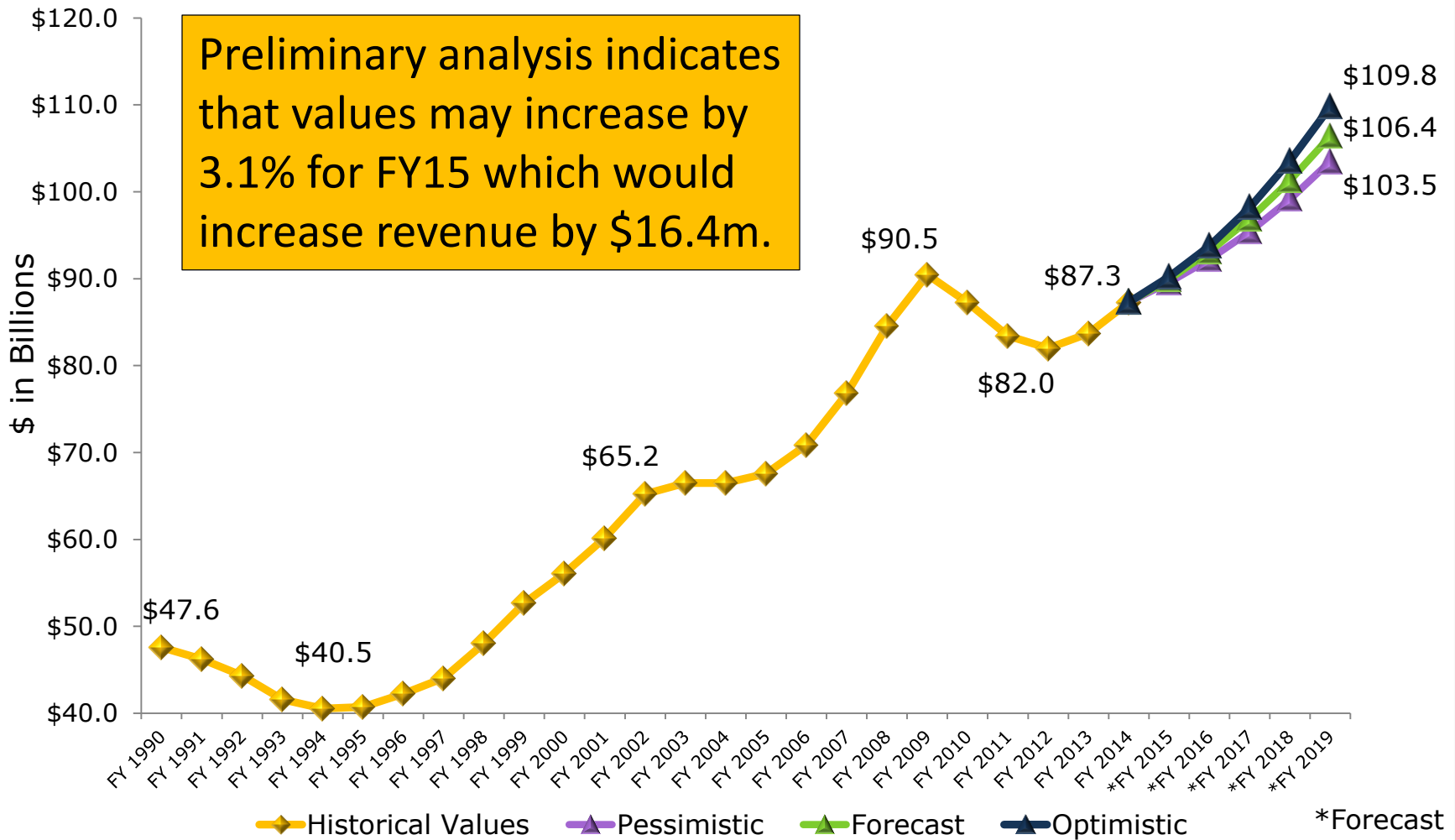
Preliminary Outlook – Revenue

- Two most significant revenues are:
 - Property tax
 - Sales tax
- Five-year forecast for these two revenues has been updated
- Other revenues will be analyzed and updated as additional information becomes available

Preliminary Forecast – Property Tax

- Property Tax: values certified by four appraisal districts and tax rate set by Council
- Appraisal districts release preliminary values in mid-May and certified values by July 25
- FY14 was 2nd year of growth in property values after 3 years of declining values
- Current analysis indicates additional growth of 3.1% may occur for FY15

Property Tax Value Forecast



Preliminary Forecast – Property Tax

- FY15 forecast assumes tax rate will remain at current rate of \$0.7970 per \$100 valuation
 - Consistent with assumption made when Council approved increased cost for police and fire Meet and Confer Agreement on Dec 11, 2013
- Council scheduled to set FY15 tax rate on Sep 17

Preliminary Outlook – Property Tax

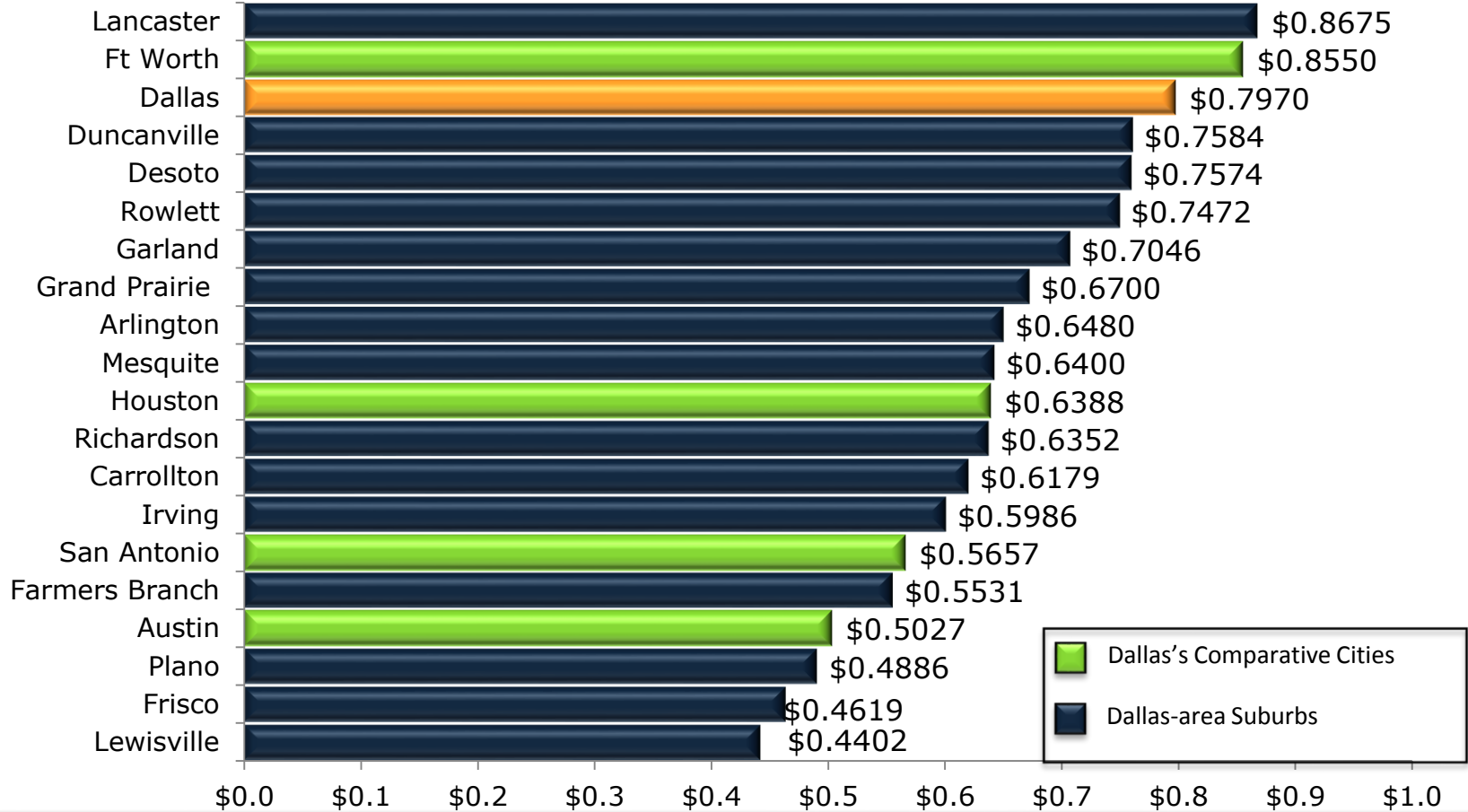
- Effective tax rate generates same amount of revenue in new fiscal year as previous fiscal year
 - Excludes new construction
- Rate is calculated by Dallas County Tax Office after values are certified (available in early Aug)
- Effective tax rate for FY14 would have reduced revenue growth by \$17.2m

Property Tax Comparison

- Simply comparing tax rates does not tell whole story
 - Other revenue sources such as City-owned electric utilities, or other fees provide significant revenues
 - Most suburbs:
 - Do not offer big City services/infrastructure
 - Have newer infrastructure
- Following slide compares only property tax rate for selected cities/suburbs

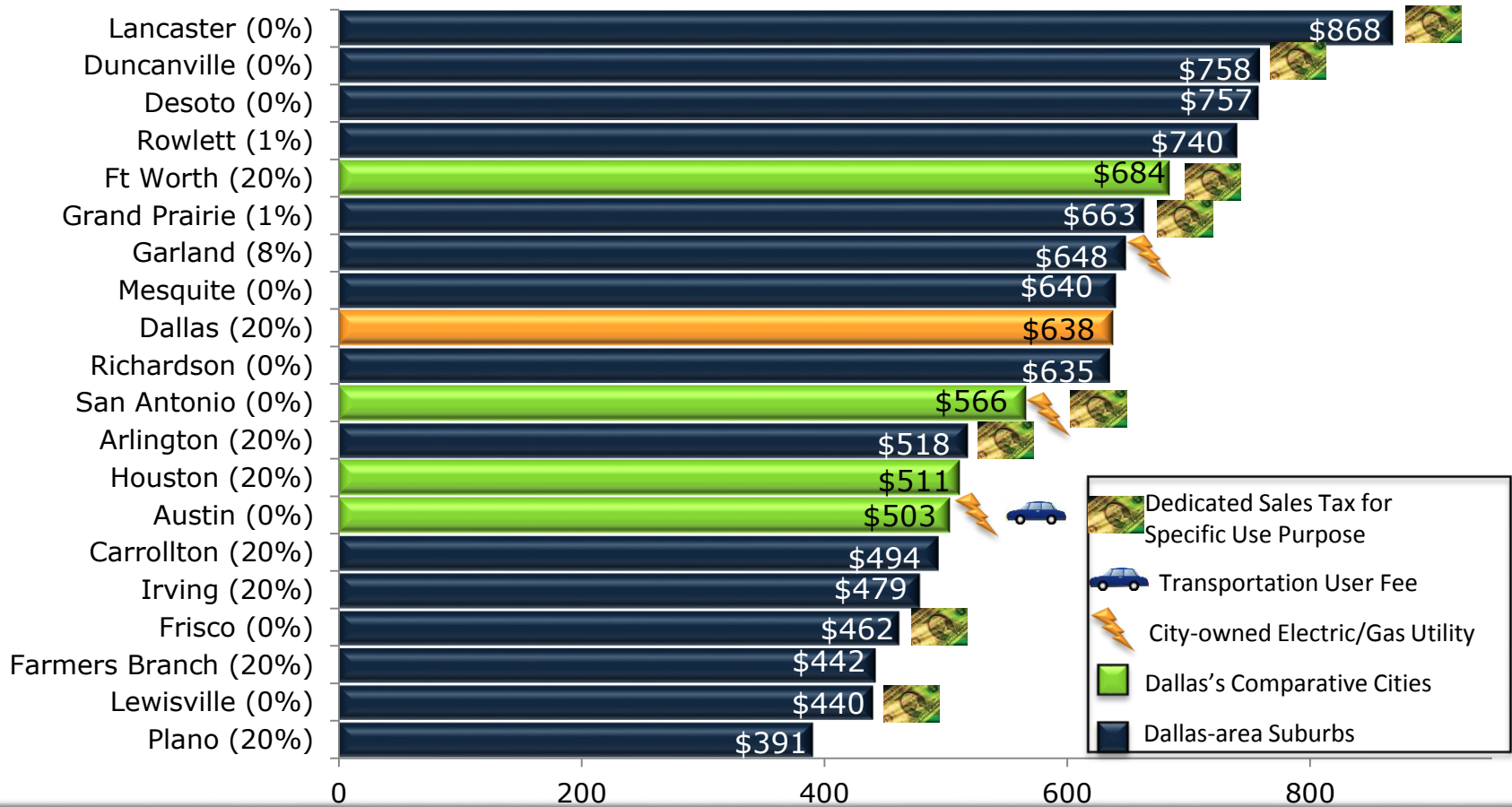
Preliminary Outlook – Property Tax

FY 2013-14 Adopted Tax Rates
(per \$100 valuation)



Preliminary Outlook – Property Tax

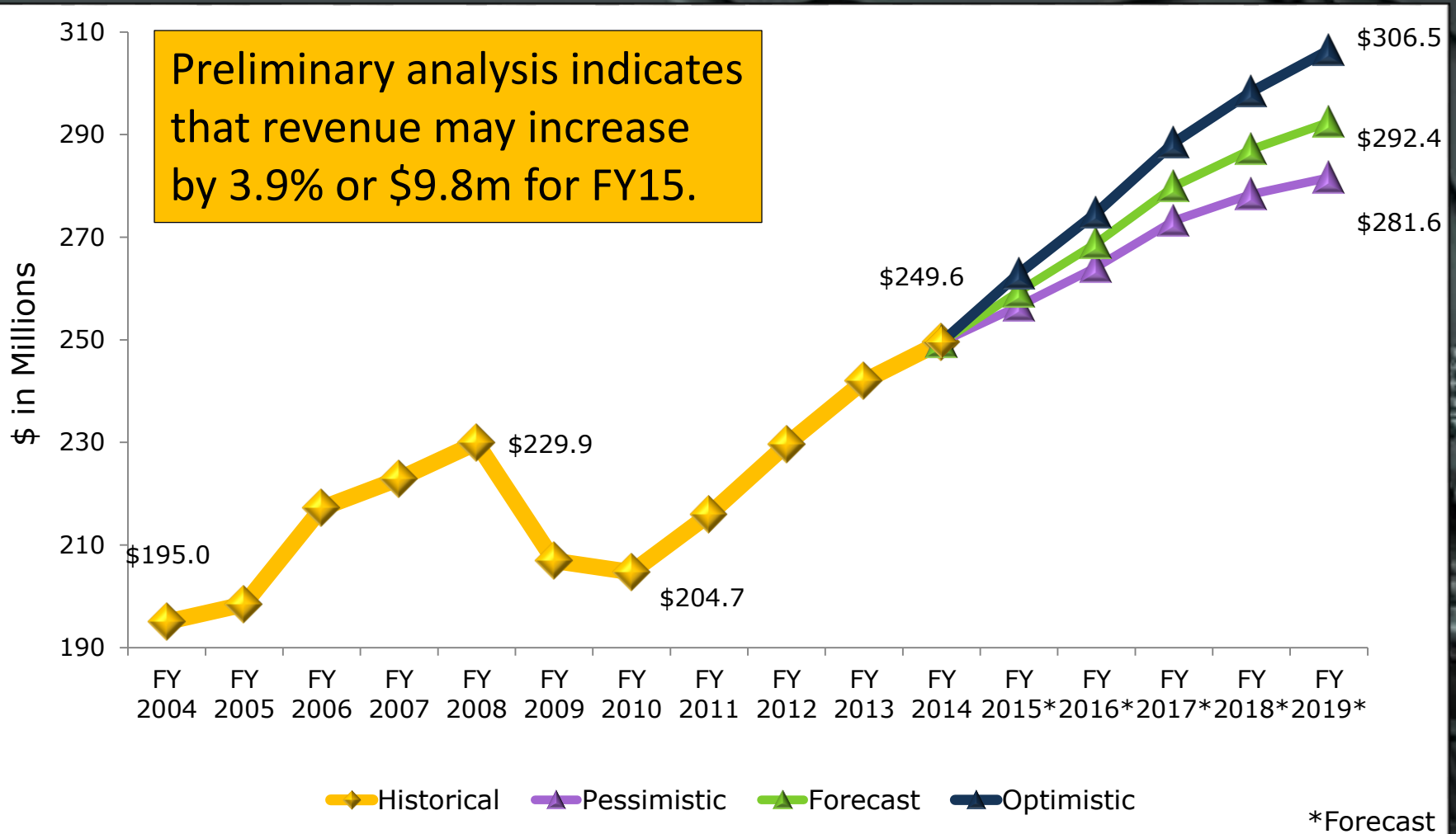
Tax bill on home valued at \$100,000 taking into consideration homestead exemption



Preliminary Forecast – Sales Tax

- Sales Tax: 6.25% retained by the State, 1% allocated to DART, and 1% allocated to the City
- Revenue peaked in FY13 and exceeded previous peak prior to recession in FY08
- Since March 2010, City has had 45 consecutive months of growth in current period sales tax collections
- FY14 (current year) budget is 3.2% higher than FY13 actual revenue
- Forecast indicates growth of 3.9% may occur for FY15

Sales Tax Revenue Forecast



Preliminary Outlook – Revenues

- Other revenue adjustments known at this time include:
 - Eliminate back-payment from Medicaid Supplemental Program
 - Expiration of private waste-hauler contract
- As information becomes available, all general fund revenues will be reviewed and updated

Preliminary Outlook – Revenue

- Preliminary revenue forecast indicates revenues for FY15 may be about \$9.7m more than revenues for FY14

Preliminary Revenue Adjustments	In Million Dollars
Property Tax – based on current forecast with 3.1% growth	+\$16.4m
Sales Tax – based on current forecast with 3.9% growth	+\$9.8m
Other revenue changes (+/-)	- \$16.5m
Total Preliminary Revenue Adjustments	+\$9.7m

Preliminary Outlook – On-Going Obligations

- FY15 budget development focuses on no reductions to service levels and meeting on-going obligations

On-Going Obligations for FY15	In Million Dollars
Police and fire meet and confer agreement – full-year funding for first year (FY14) step increase and partial year funding for second year (FY15) step increase	+\$15.1m
Police and fire meet and confer agreement – across the board pay increase required if property tax values increase by 3.3% or more; current assumption is growth of 3.1%	N/A
Police sworn strength – full-year funding for 20 additional officers hired in FY14 and continue to add to the force with 20 additional officers to be hired in FY15	+\$1.5m
EMS – eliminate one-time enhancements added in FY14 using one-time Medicaid revenue; enhanced number of officers receiving paramedic training and cost associated with Community Paramedic program	- \$5.8m
Civilian employee – full-year funding for merit pay added in FY14 and funding for merit program in FY15	+\$8.2m

Preliminary Outlook – On-Going Obligations

On-Going Obligations for FY15	In Million Dollars
Full-year funding for positions added in current year	+\$0.5m
O&M cost for capital projects placed in-service	+\$1.7m
Master lease program – new payments associated with FY14 and FY15 purchases	+\$5.0m
CIS and 911 funds - spend-down of excess fund balance was utilized in FY14	+\$2.2m
Contingency Reserve Fund – replenish fund after use in FY14 for emergency repairs at Central Library	+\$2.1m
Employee Health Benefit – increased cost associated with Affordable Care Act (\$1.1m); and potential increased cost for employee/retiree health benefits (\$8.1m)	+\$9.2m
Worker’s Comp – used prior year carry forward revenue to offset FY14 needs	+\$2.0m
Miscellaneous other adjustments	+\$0.7m
Total On-Going Obligations	+\$42.4m

Preliminary Outlook – Summary

- Preliminary outlook for FY15 indicates a differential or gap between revenues and on-going obligations of \$32.7m

Adjustments for FY15	In Million Dollars
Revenue adjustments – increased revenue from slide 16	+\$9.7m
On-Going obligations – increased obligations from slide 18	+\$42.4m
Preliminary Differential/Gap	\$32.7m

Preliminary Outlook – Other Considerations

- Significant reductions in services to citizens occurred during recent recession; examples include:
 - Library hours
 - Recreation center hours
 - Park land maintenance
 - Cultural programming

Preliminary Outlook – Other Considerations

- Infrastructure needs were deferred due to budget constraints; examples include:
 - Street maintenance
 - Building maintenance
 - Traffic signals
 - Information technology

Preliminary Outlook – Other Considerations

- Other enhancements to consider; examples include:
 - Animal control
 - Senior services
 - Economic development
 - Recreational activities

Preliminary Outlook – Summary

- Outlook for FY15 indicates a differential between revenues and on-going obligations of \$32.7m
 - City Council's direction on service restorations, enhancements, and/or reductions is requested
- Revenue and expense forecasts will change as more information becomes available
- Update briefings will be provided in May and June
- Differential or gap will be eliminated by Aug 12 when balanced budget is recommended



Budget Process

Budget Process

- Budget process typically includes participation by:
 - Citizens
 - Council
 - City staff (department staff, KFA teams, and management)

Budget Process – Citizens

- Citizen comments will be received at 3 public hearings on March 26, May 28, and Aug 27
- In-person and “virtual” town hall meetings will be held in August
- Additionally, new citizen engagement software available this Spring will expand opportunities for citizens to identify budget priorities

Budget Process – Council

- Council input will be received at each scheduled budget briefing: Feb 5, May 21, and June 18
- Additionally, strategic planning will continue through Council committees and a briefing will be scheduled in April

Budget Process – City Staff

- City staff will expand focus for FY15 to include:
 - Emphasis on refining performance measures
 - Analysis of “best practices” previously identified by KFA teams and presented to committees
 - Review of processes for efficiencies
 - Identification of new revenue sources

Budget Schedule

Feb 5	Budget Workshop #1: Preliminary outlook of general fund
Mar 6	Departments submit bids to the City Manager's Office and Office of Financial Services for funding consideration; and departments submit performance measures to Office of Strategic Customer Services for review
Mar 26	Budget Public Hearing
April	Council confirm Strategic Plan goals, objectives, and strategies
May 15	Preliminary tax values available from appraisal districts
May 21	Budget Workshop #2: Update outlook of FY 2014-15 budget
May 28	Budget Public Hearing
Jun 18	Budget Workshop #3: Update outlook of FY 2014-15 budget
Jul 25	Appraisal Districts certify 2014 tax roll for FY 2014-15
Aug 1	Dallas County Tax Office provides calculated roll-back and effective tax rates
Aug 8	Deliver City Manager's recommended budget to Council members

Budget Schedule

Aug 12	Budget Workshop #4: City Manager's recommended budget
Aug 12	Begin town hall meetings
Aug 20	Budget Workshop #5: Topics TBD
Aug 26	Budget Workshop #6: Topics TBD
Aug 27	Budget Public Hearing
Aug 29	End town hall meetings
Sep 3	Adopt Budget on First Reading
Sep 3	Tax Rate Public Hearing #1 (if necessary)
Sep 9	Budget Workshop #7: Council Amendments
Sep 9	Tax Rate Public Hearing #2 (if necessary)
Sep 17	Adopt Budget on Second Reading and Adopt Tax Rate
Oct 1	Begin FY 2014-15

An aerial view of a city at night, seen through the spokes of a Ferris wheel. The city lights are visible in the background, and the Ferris wheel's structure is in the foreground. The image is in black and white with a blue tint.

Questions and Council Input

Memorandum



CITY OF DALLAS

DATE January 31, 2014

TO The Honorable Mayor and Members of the City Council

SUBJECT FY 2013-14 Community Development Block Grant Extensions and Reprogramming

On Wednesday February 5, 2014 you will be briefed on the FY 2013-14 Community Development Block Grant (CDBG) Extensions and Reprogramming. The briefing is attached for your review.

Please let me know if you need additional information.

A handwritten signature in blue ink that reads "Jeanne Chipperfield".

Jeanne Chipperfield
Chief Financial Officer

Attachment

c: A.C. Gonzalez, Interim City Manager
Warren M. S. Ernst, City Attorney
Daniel F. Solis, Administrative Judge
Rosa A. Rios, City Secretary
Craig D. Kinton, City Auditor
Ryan S. Evans, Interim First Assistant City Manager
Jill A. Jordan, P. E., Assistant City Manager
Forest E. Turner, Assistant City Manager
Joey Zapata, Assistant City Manager
Charles M. Cato, Interim Assistant City Manager
Theresa O'Donnell, Interim Assistant City Manager
Frank Libro, Public Information Officer
Jack Ireland, Director, Office of Financial Services
Elsa Cantu, Assistant to the City Manager

FY 2013-14 Community Development Block Grant Extensions and Reprogramming



City Council Briefing – February 5, 2014



Purpose of Briefing

- Review Community Development Block Grant (CDBG) timely expenditure requirements
- Recommend extension and reprogramming of unspent funds
- Review next steps



Timely Expenditure Requirements

- There are two tests to ensure that CDBG funds are spent in a timely manner
 1. U.S. Department of Housing and Urban Development (HUD) as required by federal regulations
 2. City as directed by Council policy

HUD Timely Expenditure Requirements

- HUD requires that CDBG funds be expended in a timely manner
 - Federal regulations limit amount of CDBG funds that may be unspent to no more than 1.5 times grantee's annual grant allocation
 - This requirement is tested annually on July 31st
 - Failure to meet this requirement would result in a reduction of the next annual grant allocation by the amount grantee exceeds 1.5 requirement
- City continues to meet this requirement (last tested on July 31, 2013)

City Timely Expenditure Requirements

- In Aug 1993, Council established an additional spending policy for all CDBG projects to further ensure timely expenditure of funds
 - The City policy requires funds to be obligated within 12 months and fully expended within 24 months
- In March 2007, Council added criteria and benchmarks to be used in determining conformity with City's timely expenditure policy (see attachment A)
 - Categorized various CDBG projects based on intended use of funds: (1) On-going Programs, (2) Unspecified Programs, (3) Public Improvement Projects, (4) Non-profit Public Improvement Projects, and (5) Davis Bacon Restitution Funds
 - Set timeframes regarding obligation and expenditure of funds for each category of project
- Council has authority to approve extensions outside of policy and benchmark timeframes

City Timely Expenditure Requirements

- An annual review is conducted to determine the status of each project
- Unspent project funding determined to not meet the City's policy is either reprogrammed as part of next CDBG budget cycle or an extension is required
- Based on review of CDBG projects and timely expenditure policies, City Management's recommended action includes:
 - Unspent funds remaining in 37 projects recommended for extension – total \$5.5 m
 - Unspent funds remaining in 16 projects recommended for reprogramming – total \$1.1m

City Timely Expenditure Requirements

- Reprogrammed funds are identified as a “source of funds” to be included as part of FY 2014-15 CDBG budget recommendation to be presented to CDC on March 6th and to City Council on April 16th
 - Approximately \$1.1m from 16 projects
 - Grant amounts for FY 2014-15 are not yet available. FY14 grant amount was reduced by 3%; FY13 grant amount was reduced by 9%
 - City Management recommends continuing the practice of reprogramming funds being used in conjunction with FY 2014-15 CDBG budget to help cover existing program/project budget needs

City Timely Expenditure Requirements

- Community Development Commission's (CDC) Financial Monitoring Committee reviewed City Management's recommendation on Dec 19th and made no amendments
- On Jan 2nd, CDC reviewed and approved Financial Monitoring Committee's recommendation and made no amendments
- Detail information provided in Attachment B

Recommendation

- Consider approval of Feb 12th resolution authorizing extensions of CDBG funds
 - Recommend extension of \$5.5m and 37 projects

Next Steps

- Feb 12 – City Council consideration of Extension Requests
- Mar 6 – City Management's recommended FY 2014-15 Consolidated Plan Budget briefed to CDC
- April 3 – CDC recommends FY 2014-15 Consolidated Plan Budget to City Council
- Apr 16 – FY 2014-15 Consolidated Plan Budget with CDC recommended amendments briefing to Council
- May 2 – Council amendments and straw votes on FY 2014-15 Consolidated Plan Budget
- May 21 – Preliminary adoption of FY 2014-15 Consolidated Plan Budget and call public hearing
- Jun 11 – Hold public hearing
- Jun 25 – Final adoption of FY 2014-15 Consolidated Plan Budget



Attachment A

Timely Expenditure Requirements

Timely Expenditure Requirements

1. On-Going Programs - Description: On-going programs are continuing operating programs that are funded annually
 - Individual program budgets are an annual allocation and include these types of costs
 - Staffing, supplies and materials
 - Contracted services
 - Direct assistance to benefit low/mod clientele
 - Programs are designated in specific categories (Public Services, Housing, Economic Development, Planning & Program Oversight)
 - Following categories have spending caps which limit annual obligation and expenditure of funds
 - Public Services cap - 15% of allocation
 - Planning & Program Oversight cap - 20% of allocation
 - Extension of funds in these 2 categories may cause City to exceed caps and should be considered carefully

Timely Expenditure Requirements

1. On-Going Programs (continued)

Benchmarks:

- Reprogram unobligated funds for all categories of on-going programs at end of fiscal year
 - Exception: allow 2 year period to obligate funds in programs that provide direct assistance to low/mod clientele in non-capped Economic Development and Housing categories
 - These programs include: Home Repair Programs, SHARE, Reconstruction, Relocation Assistance, Mortgage Assistance
- Extension of encumbered funds will be considered each year in accordance with current policy
- Reprogram unobligated staff and contract costs

Timely Expenditure Requirements

2. Unspecified Programs – Description: Projects that are budgeted without specific details for implementation (examples include Business Development Program, Fair Park Commercial Corridor Demonstration Program, and Residential Development Acquisition Loan Program)

Benchmarks:

- 1 year to identify project
- 1 year to secure additional financing and complete design
- 1 year to initiate implementation or construction
- Annually, extension of funds will be evaluated for project viability and potential for reimbursement of ineligible CDBG expenses to HUD from General Fund
 - Extension recommendation will be submitted to Council for approval, in accordance with current policy

Timely Expenditure Requirements

3. Public Improvement Projects - Description: Capital improvements - Projects generally require more time to implement (examples include NIP Public Improvements, Park Facilities Improvements, City Facilities Major Maintenance, Sidewalk Improvements, Barrier Free Ramps)

Benchmarks:

- Specific Public Improvement Projects (project location identified in budget)
 - 1 year for design
 - 1 year to initiate construction
- Non-specific Public Improvement projects (project location not identified in budget)
 - 2 years to identify project(s) and complete design
 - 1 year to initiate construction
- Annually, extension of funds will be evaluated for project viability and potential for reimbursement of CDBG expenses to HUD from the General Fund
 - Extension recommendation will be submitted to Council for approval, in accordance with current policy

Timely Expenditure Requirements

4. Non-profit Public Improvement Projects - Description: Capital improvement projects located at non-profit facilities.

Benchmarks:

- Specific Public Improvement Projects (project location identified in budget)
 - 1 year for design
 - 1 year to initiate construction
- Non-specific Public Improvement projects (project location not identified in budget)
 - 2 years to identify project(s) and complete design
 - 1 year to initiate construction
- Annually, extension of funds will be evaluated for project viability and potential for reimbursement of CDBG expenses to HUD from the General Fund
 - Extension recommendation will be submitted to Council for approval, in accordance with current policy

Timely Expenditure Requirements

5. Davis Bacon Restitution

Description:

- Davis Bacon Act requires minimum wage rates for certain construction work classifications
- City staff evaluates contractor's compliance with Act
- To resolve violations, a restitution amount is determined and City or contractor has to contact effected employees
- Payments to contractor are suspended and funds are retained to pay restitution to effected employees
- Restitution funds must be held for 3 years, beginning from 1st documented notification to employee (escrow period)

Benchmarks:

- Unclaimed restitution funds will be reprogrammed at end of project's 3 year escrow period



Attachment B

Extensions & Reprogramming Project Listing By Department

FY 2013-14 COMMUNITY DEVELOPMENT BLOCK GRANT											
EXTENSION REQUEST AND REPROGRAMMING FUNDS											
As recommended by the CDC on 1/02/14											
	FY	Dept	Project Name	Appr.	Expended	Encum.	Unobligated	Bench- mark	Extension	Reprogram	Explanation
CITY ATTORNEY											
1	12-13	ATT	South Oak Cliff Community Court	\$241,013	\$237,046	\$633	\$3,334	B-1	\$3,967		Payment of outstanding year-end expenses pending; unspent balance to be reprogrammed.
TOTAL CITY ATTORNEY				\$241,013	\$237,046	\$633	\$3,334		\$3,967	\$0	
DALLAS POLICE DEPARTMENT											
2	12-13	DPD	Dedicated SAFEII Expansion Code Inspection -DPD	\$74,657	\$23,959	\$2,018	\$48,679	B-1	\$50,698		Payment of outstanding expenses pending; unspent balance to be reprogrammed.
TOTAL DALLAS POLICE DEPARTMENT				\$74,657	\$23,959	\$2,018	\$48,679		\$50,698	\$0	
HOUSING/COMMUNITY SERVICES											
3	10-11	HOU	Bexar Street Mixed-Used Project	\$475,800	\$321,230	\$0	\$154,570	B-3	\$154,570	\$0	Extension requested to complete projects currently underway in the area. Remaining funds to be expended by 09/30/2014.
4	05-06	HOU	Business Development Program	\$317,351	\$295,466	\$3,463	\$18,422	B-2	\$21,885	\$0	Extension requested for final payments. Remaining funds to be expended by 06/30/2014.
5	01-02	HOU	Business Incentive Program	\$180,813	\$54,005	\$8,995	\$117,813	B-2	\$126,808	\$0	Extension requested for projects in development.
6	12-13	HOU	Child Care Services Program	\$189,129	\$169,129	\$0	\$20,000	B-1	\$0	\$20,000	Unobligated balance to be reprogrammed. Program funded in FY 13-14.
7	12-13	HOU	Clinical Dental Care Program	\$100,000	\$99,982	\$0	\$18	B-1	\$0	\$18	Unobligated balance to be reprogrammed. Program funded in FY 13-14.
8	10-11	HOU	Community Based Development Corp -EDCO	\$500,000	\$262,485	\$237,515	\$0	B-2	\$237,515	\$0	Funds are encumbered to the EDCO Bexar St. Townhome Project that is in another Phase of construction. The remaining funds will be expended by 07/2014.
9	10-11	HOU	Community Based Development Corporation	\$200,000	\$86,068	\$113,932	\$0	B-2	\$113,932	\$0	Funds were committed to a project. The reworked project is under contract with EDCO as the Bexar St. Seniors Project. Funds will be expended by 07/2014.
10	09-10	HOU	Community Based Development Organization (CBDO)	\$700,000	\$695,000	\$5,000	\$0	B-2	\$5,000	\$0	Funds are encumbered to the EDCO Bexar St. Townhome Project that is in another Phase of construction. The remaining funds will be expended by 3/2014.

FY 2013-14 COMMUNITY DEVELOPMENT BLOCK GRANT											
EXTENSION REQUEST AND REPROGRAMMING FUNDS											
As recommended by the CDC on 1/02/14											
	FY	Dept	Project Name	Appr.	Expended	Encum.	Unobligated	Bench-mark	Extension	Reprogram	Explanation
11	12-13	HOU	Housing Contract Administration	\$505,474	\$396,409	\$0	\$109,065	B-1	\$0	\$109,065	Unobligated balance to be reprogrammed. Program funded in FY 13-14.
12	11-12	HOU	Housing Development Support	\$996,048	\$942,628	\$0	\$53,420	B-1	\$0	\$53,420	Unobligated balance to be reprogrammed. Program funded in FY 13-14.
13	12-13	HOU	Housing Development Support	\$1,169,179	\$790,988	\$85,679	\$292,512	B-1	\$0	\$378,191	Unspent balance to be reprogrammed. Program funded in FY 13-14.
14	12-13	HOU	Housing Management Support (P/PO)	\$730,167	\$710,430	\$1,724	\$18,013	B-1	\$19,737	\$0	Payment of outstanding year-end expenses pending; unspent balance to be reprogrammed.
15	11-12	HOU	Housing/Community Services-Contract Monitoring (P/PO)	\$461,173	\$461,146	\$0	\$27	B-1	\$0	\$27	Unobligated balance to be reprogrammed.
16	10-11	HOU	Major Systems Repair Program	\$1,501,500	\$1,500,742	\$65	\$693	B-1	\$758	\$0	Funds will be expended by 3/14.
17	11-12	HOU	Major Systems Repair Program	\$2,104,848	\$2,066,296	\$16,514	\$22,038	B-1	\$38,552	\$0	Funds will be expended by 3/14.
18	10-11	HOU	NEP-Bexar Street Phase I	\$44,220	\$36,679	\$6,120	\$1,421	B-3	\$7,541	\$0	Extension requested to install trees in public right-of-way in the South Dallas Rochester Park neighborhood and also install sign toppers (est. completion 6/2014).
19	10-11	HOU	NEP-Bexar Street Phase I	\$25,000	\$22,198	\$0	\$2,802	B-3	\$2,802	\$0	Extension requested to install trees in public right-of-way in the South Dallas Rochester Park neighborhood and also install sign toppers (est. completion 6/2014).
20	10-11	HOU	NEP-West Dallas Improvements	\$14,111	\$13,848	\$0	\$262	B-3	\$0	\$262	Project completed; unspent balance to be reprogrammed.
21	09-10	HOU	NEP-Neighborhood Enhancement Program	\$280,000	\$272,917	\$3,067	\$4,016	B-3	\$7,083	\$0	Extension requested to (1) complete improvements underway at T.G. Terry Park (est. completion 3/2014); and (2) complete installation of monument and other improvements at Miller Family Park (est. completion 3/2014).
22	11-12	HOU	NIP-Bexar Street Phase I	\$200,000	\$166,447	\$15,059	\$18,494	B-3	\$33,553	\$0	Extension requested for the Office of Cultural Affairs art installation project at the Bexar St. Redevelopment Investment Center. (est. completion 03/2014).

FY 2013-14 COMMUNITY DEVELOPMENT BLOCK GRANT												
EXTENSION REQUEST AND REPROGRAMMING FUNDS												
As recommended by the CDC on 1/02/14												
	FY	Dept	Project Name	Appr.	Expended	Encum.	Unobligated	Bench- mark	Extension	Reprogram	Explanation	
	23	10-11	HOU	NIP-Ideal/Rochester Park Street Improvements	\$264,924	\$77,176	\$81,388	\$106,361	B-3	\$187,749	\$0	Extension requested to (1) fund the construction of the Bexar St. Employment Center (est. completion Summer 2014); and (2) complete sidewalk and street repair within the Ideal neighborhood (est. completion 3/2014).
	24	07-08	HOU	NIP-Neighborhood Investment Program-Infrastructure	\$925,000	\$766,398	\$51,686	\$106,916	B-3	\$158,602	\$0	Extension requested to complete (1) Spring Ave. Phase I construction, estimated completion date pending ROW acquisition; (2) Bexar II Gateway design and construction (est. completion date 07/2014).
	25	09-10	HOU	NIP-Neighborhood Investment Program-Infrastructure	\$1,494,154	\$1,277,384	\$51,297	\$165,474	B-3	\$216,770	\$0	Extension requested to (1) complete improvements underway at the T.G. Terry Park (est. completion 3/2014); (2) complete pavilion installation and improvements at Miller Family park (est. completion date 3/2014); and (3) fund the construction of the Bexar St. Employment Center (est. completion Summer 2014).
	26	08-09	HOU	NIP-Neighborhood Investment Program-Infrastructure	\$678,971	\$645,028	\$13,445	\$20,497	B-3	\$33,943	\$0	Extension requested to (1) fund the construction of the Bexar St. Employment Center (est. completion date Summer 2014); and (2) complete improvements currently underway at the T.G. Terry Park (est. completion date 3/2014).
	27	09-10	HOU	NIP-Neighborhood Investment Program-Infrastructure	\$210,217	\$158,833	\$51,384	\$0	B-3	\$51,384	\$0	Extension requested to fund the construction of the Bexar St. Employment Center (estimated completion Summer 2014).
	28	10-11	HOU	NIP-Neighborhood Investment Program-Reprogram	\$1,000,000	\$982,899	\$0	\$17,101	B-3	\$17,101	\$0	Extension requested to complete (1) pavilion installation and other improvements at Miller Family Park (est. completion 3/2014); (2) improvements and canopy installation at T.G. Terry Park (est. completion 3/2014); and (3) complete improvements at William Blair Park (est. completion 3/2014).
	29	11-12	HOU	NIP-North Oak Cliff Improvements	\$1,500,000	\$853,296	\$6,770	\$639,934	B-3	\$646,704	\$0	Extension requested to facilitate acquisition of 138 W. Davis St. and for streetscape improvements to 200 block of W. 7th.

FY 2013-14 COMMUNITY DEVELOPMENT BLOCK GRANT											
EXTENSION REQUEST AND REPROGRAMMING FUNDS											
As recommended by the CDC on 1/02/14											
FY	Dept	Project Name	Appr.	Expended	Encum.	Unobligated	Bench- mark	Extension	Reprogram	Explanation	
30	11-12	HOU	NIP-Spring Avenue Infrastructure	\$219,511	\$18,868	\$0	\$200,643	B-3	\$200,643	\$0	Extension requested to (1) complete Spring Ave. Phase I construction (estimated completion date pending ROW acquisition); and (2) complete sidewalk improvements on Jamaica St. (est. completion 3/2014).
31	10-11	HOU	NIP-Spring Avenue Infrastructure	\$1,500,000	\$195,829	\$1,293,864	\$10,307	B-3	\$1,304,171	\$0	Extension requested to complete Spring Ave. Phase I construction (est. completion date pending ROW acquisition).
32	11-12	HOU	NIP-Spring Avenue Infrastructure	\$334,216	\$157	\$259,990	\$74,069	B-3	\$334,059	\$0	Extension requested to complete Spring Ave. Phase I construction (estimated completion date pending ROW acquisition).
33	11-12	HOU	Offender Re-entry Program (HOU)	\$110,000	\$104,986	\$0	\$5,014	B-1	\$0	\$5,014	Unobligated balance to be reprogrammed.
34	12-13	HOU	Offender Re-entry Program (HOU)	\$94,534	\$62,290	\$0	\$32,244	B-1	\$0	\$32,244	Unobligated balance to be reprogrammed.
35	11-12	HOU	People Helping People- Volunteer Home Repair	\$1,242,127	\$960,206	\$56,915	\$225,005	B-1	\$56,915	\$225,005	Unobligated balance to be reprogrammed. Program funded in FY 13-14.
36	10-11	HOU	People Helping People- Volunteer Home Repair	\$1,242,127	\$1,040,560	\$39,950	\$161,617	B-1	\$0	\$201,567	Unspent balance to be reprogrammed. Program funded in FY 13-14.
37	11-12	HOU	Public Improvement for Non-Profits	\$85,000	\$0	\$0	\$85,000	B-4	\$85,000	\$0	Extension requested for anticipated applications.
38	10-11	HOU	Residential Development Acquisition Loan Program	\$478,509	\$0	\$0	\$478,509	B-2	\$478,509	\$0	Extension requested for 1701 Canton Street project, pending HUD release of funds.
39	11-12	HOU	Residential Development Acquisition Loan Program	\$228,509	\$158,290	\$0	\$70,219	B-2	\$70,219	\$0	Extension requested for 1701 Canton Street project, pending HUD release of funds.
40	11-12	HOU	Residential Development Loan Program -EVERgreen	\$521,491	\$0	\$312,686	\$208,805	B-2	\$521,491	\$0	Extension requested for 1701 Canton Street project, pending HUD release of funds.
41	09-10	HOU	South Dallas/Fair Park - Major Systems Repair Program	\$100,000	\$96,359	\$0	\$3,641	B-1	\$0	\$3,641	Funds limited to SDFP area. Project completed. Unobligated balance to be reprogrammed.
42	10-11	HOU	South Dallas/Fair Park - Major Systems Repair Program	\$100,000	\$39,135	\$0	\$60,866	B-1	\$60,866	\$0	Funds limited to SDFP area. Application process ongoing.
43	11-12	HOU	South Dallas/Fair Park - Major Systems Repair Program	\$50,000	\$0	\$0	\$50,000	B-1	\$50,000	\$0	Funds limited to SDFP area. Application process ongoing.
44	07-08	HOU	Southern Sector Housing & Economic Development	\$1,350,000	\$1,207,374	\$0	\$142,626	B-2	\$142,626	\$0	Extension requested for 1701 Canton Street project, pending HUD release of funds.

FY 2013-14 COMMUNITY DEVELOPMENT BLOCK GRANT											
EXTENSION REQUEST AND REPROGRAMMING FUNDS											
As recommended by the CDC on 1/02/14											
FY	Dept	Project Name	Appr.	Expended	Encum.	Unobligated	Bench-mark	Extension	Reprogram	Explanation	
45	07-08	HOU	Southern Sector Housing & Economic Development	\$1,138,732	\$1,118,068	\$20,654	\$10	B-2	\$20,664	\$0	Extension requested to fund Bexar St. Phase III Gateway design and construction contract. Estimated completion date is 07/2014. Unspent balance to be reprogrammed.
46	10-11	HOU	Reconstruction/SHARE Program	\$1,474,200	\$1,379,811	\$93,400	\$989	B-1	\$94,389	\$0	Funds are encumbered as of 9/30/13 for Reconstruction; to be expended by 3/14.
TOTAL HOUSING/COMMUNITY SERVICES			\$27,037,034	\$20,507,037	\$2,830,562	\$3,699,435			\$5,501,543	\$1,028,454	
OFFICE OF ECONOMIC DEVELOPMENT											
47	11-12	ECO	BAC#1 Greater Hispanic Chamber of Commerce	\$80,000	\$76,801	\$3,199	\$0	B-1	\$0	\$3,199	Unspent balance to be reprogrammed.
48	11-12	ECO	BAC#2 Innerscity Community Development Corporation	\$80,000	\$79,617	\$383	\$0	B-1	\$0	\$383	Unspent balance to be reprogrammed.
49	11-12	ECO	BAC#4 Greater Dallas Hispanic Chamber of Commerce	\$80,000	\$79,322	\$678	\$0	B-1	\$0	\$678	Unspent balance to be reprogrammed.
50	11-12	ECO	BAC#8 Greater Dallas American Indo Chamber of Commerce	\$80,000	\$57,245	\$22,755	\$0	B-1	\$0	\$22,755	Unspent balance to be reprogrammed.
51	12-13	ECO	Economic Development Oversight	\$248,000	\$245,549	\$0	\$2,451	B-1	\$2,451	\$0	Payment of outstanding year-end expenses pending; unspent balance to be reprogrammed.
TOTAL OFFICE OF ECONOMIC DEVELOPMENT			\$568,000	\$538,533	\$27,016	\$2,451			\$2,451	\$27,016	
OFFICE OF FINANCIAL SERVICES											
52	12-13	BMS	Grant Compliance -Monitoring	\$412,931	\$396,381	\$0	\$16,550	B-1	\$16,550	\$0	Payment of outstanding year-end expenses pending; unspent balance to be reprogrammed.
53		BMS	Reprogrammed Funds	\$130,180	\$0	\$0	\$130,180			\$130,180	Unspent funds from projects completed per HUD guidance.
TOTAL OFFICE OF FINANCIAL SERVICES			\$543,111	\$396,381	\$0	\$146,729			\$16,550	\$130,180	
TOTAL			\$28,463,815	\$21,702,956	\$2,860,229	\$3,900,629			\$5,575,209	\$1,185,650	

Memorandum



CITY OF DALLAS

DATE January 31, 2014

TO Honorable Mayor and Members of the City Council

SUBJECT City Attorney's Office: Goals and Objectives 2014

On Wednesday, February 5, 2014, the City Council will be briefed on the City Attorney's Office Goals and Objectives for 2014. The briefing materials are attached for your review.

Please let me know if you have questions or need additional information.

A handwritten signature in blue ink, appearing to read 'Warren M.S. Ernst'.

Warren M.S. Ernst
City Attorney

cc: A.C. Gonzalez, Interim City Manager
Craig D. Kinton, City Auditor
Rosa A. Rios, City Secretary
Daniel F. Solis, Administrative Judge
Ryan S. Evans, Interim First Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager
Forest E. Turner, Assistant City Manager

Joey Zapata, Assistant City Manager
Charles M. Cato, Interim Assistant City Manager
Theresa O'Donnell, Interim Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Elsa Cantu, Assistant to the City Manager
Frank Libro, Public Information Officer

CITY ATTORNEY'S OFFICE

GOALS AND OBJECTIVES

2014

Presented to Dallas City Council
February 5, 2014

Purpose of Briefing

- Overview of CAO
- Significant accomplishments
- Goals for 2014
 - In the community
 - In City Hall
 - In the City Attorney's Office

Overview

The mission of the City Attorney's Office is to provide the highest quality legal services with integrity, efficiency, independence, and professionalism.

Overview

- The City Attorney is appointed by and answerable to the City Council, as representatives of the City of Dallas
- As spelled out in the City Charter, the City Attorney:
 - Provides legal advice to the City Council, the City Manager, all boards and commissions and all city officers and employees
 - Represents the City in all litigation and controversies
 - Prosecutes all cases brought before the municipal court
 - Approves all proposed ordinances and contracts
- Further, the City Attorney is responsible for:
 - Identifying and hiring the best possible attorneys and staff to fulfill the duties of the office
 - Leading, coordinating, and managing the office to best fulfill its mission

Significant Accomplishments

- Community Prosecutors and Community Courts - nationally recognized for enhancing the quality of life in our neighborhoods
- Major transactions
 - Farmer’s Market redevelopment
 - Love Field redevelopment
 - City Performance Hall
 - Trinity River Corridor projects
 - Margaret Hunt Hill Bridge
 - Margaret McDermott Bridge
 - Audubon Center
 - Trail system
 - Tawakoni and NW Water Transmission Line ROW acquisitions
 - Hike & Bike Trail System development
 - Transit-oriented development and other TIFs
 - Children’s Garden at the Arboretum
 - Convention Center Hotel
 - New downtown parks: Klyde Warren Park, Main Street Garden, and Belo Garden
 - Privatization of Dallas Zoo

Significant Accomplishments

- Major lawsuits and disputes
 - Continue to successfully defend the City in the pay referendum cases
 - Successfully defended payday lending ordinance
 - Successfully stopped massive code violations at Columbia Packing
 - Working with the City Council and City Manager to address HUD matters
 - Successfully defended withholding birthdates to help prevent identity theft
 - Won 78% of the cases on appeal in the last year
- Major ordinances
 - Gas drilling ordinance amended and updated
 - Boarding home ordinance
 - Galleria-Valley View area plan and PD ordinance

Goals for 2014

Do better:

- Increased responsiveness
- Improved and more efficient processes

Goals:

- In the Community
- In City Hall
- In the City Attorney's Office

Goals for 2014 - In the Community

- Continue to be innovative in the work we do:
 - Economic development
 - Real property matters
- Work with the City Council and the City Manager on new Quality of Life Initiatives
 - Environmental initiatives
 - Consumer protection initiatives
 - Transportation for hire
 - Payday lending
 - Solicitation
 - Neighborhood stability
- Charter review and amendment process
- Identify and target community needs, then find creative solutions
 - Foreclosed and abandoned properties
 - Nuisances
 - Blight
 - Code violations

Goals for 2014 - In City Hall

- Update the Council Rules of Procedure with the City Council and City Secretary
- Develop matrices of policy issues and choices before drafting amendments and ordinances
- Enhance opportunities for our citizens to serve on boards and commissions
- Update Public Information Act processes for DPD
- Work with Procurement Services to ensure efficient and prudent purchasing of goods and services
- Develop new approaches to keep City Council informed about disputes and cases

Goals for 2014 - In the City Attorney's Office

- Develop a better compensation system to retain our best attorneys
- Strengthen staffing in community prosecution, economic development, litigation and elsewhere
- Reduce litigation costs by:
 - Early assessment of disputes to determine where settlement could reduce costs and payouts
 - Examining use of outside counsel
- Develop systems to proactively identify and manage statutory and regulatory issues before becoming problems
- Develop and implement increased standardization of CAO services and work product to improve quality and efficiency

Additional goals and strategies

- We will seek out
 - Innovative approaches and initiatives to enhance the quality of life of our community
 - Best practices from other governmental and corporate law departments to fulfill our mission