#### Memorandum



DATE August 29, 2014

Housing Committee Members: Carolyn R. Davis, Chair, Scott Griggs, Vice-Chair, Monica Alonzo, Rick Callahan, Dwaine Caraway, and Philip Kingston

SUBJECT Land Bank Program

c:

On Tuesday September 2, 2014, you will be briefed on the Land Bank Program. A copy of the briefing is attached.

Please let me know if you have any questions.

Theresa O'Donnell
Interim Assistant City Manager

The Honorable Mayor and Members of the City Council
A. C. Gonzalez, City Manager
Rosa A. Rios, City Secretary
Warren M.S. Ernst, City Attorney
Craig Kinton, City Auditor
Judge Daniel Solis, Administrative Judge
Ryan S. Evans, First Assistant City Manager
Forest E. Turner, Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager
Joey Zapata, Assistant City Manager
Charles M. Cato, Interim Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Sana Syed, Public Information Officer
Bernadette Mitchell, Housing/Community Services, Interim Director
Elsa Cantu, Assistant to the City Manager – Mayor and Council



# A Briefing to the **Housing Committee**

Housing/Community Services Department September 2, 2014







 To provide information on the Land Bank Program and schedule next steps

# Background

- 2003 State Legislature enacted the Texas Urban Bank Demonstration Program Act: (HB2801)
- 2004 Negotiation and execution of Interlocal Agreement with all taxing entities and began filing law suits
- 2005 Land Bank acquires first properties
- 2006 Land Bank sells first lots to developers
- 2007 First home completed and sold to an eligible family
- 2014 300<sup>th</sup> home sold to an eligible family

# Goal

- The goal of the Land Bank Program is to develop a significant quantity of affordable single-family homes on vacant, tax-delinquent properties within Dallas neighborhoods. Putting these properties to this productive use will:
  - Address the shortage of affordable workforce housing in Dallas;
  - Eliminate blight in target neighborhoods;
  - Stabilize "at risk" communities and enhance quality of life;
  - Stimulate community investment and economic growth; and
  - Increase local government property tax, sales tax and fee revenues.

## **Partners**

### **Taxing Entities**

- City
- County
- School District
- Hospital Districts
- Community College District

#### **The Real Estate Council**

- Title Companies
- Law firms
- Case filing
- Ad Litem services

### **Developers**

- CHDOs
- For-Profit



- Dallas Housing Acquisition and Development Corporation (Land Bank)
  - 501(c)(3) non-profit corporation
  - Quasi-governmental
- Eight Directors
  - City of Dallas Directors of Housing, Development Services & Code Compliance
  - 2 Dallas County representatives
  - 1 DISD representative
  - 1 Real Estate Council representative
  - 1 Non-profit affordable housing organization representative (currently vacant)

## **Six Basic Steps**

Land Bank assembles list of potential vacant lots and forwards to Law Firm and Title Company Title Company
Abstracts Title,
forwards opinion to
Law Firm and to
City Attorney's
Office

After approval by City Attorney's Office, lawsuit is prepared and filed with County Court

County Court adjudicates law suit and Sherriff conducts private sale to Land Bank Land Bank solicits
Proposals from
CHDOs and forwards
list of remaining lots
to Real Estate
Company for
marketing

Obtains Land Bank Board approval, obtains City Council approval and conveys lots to developer



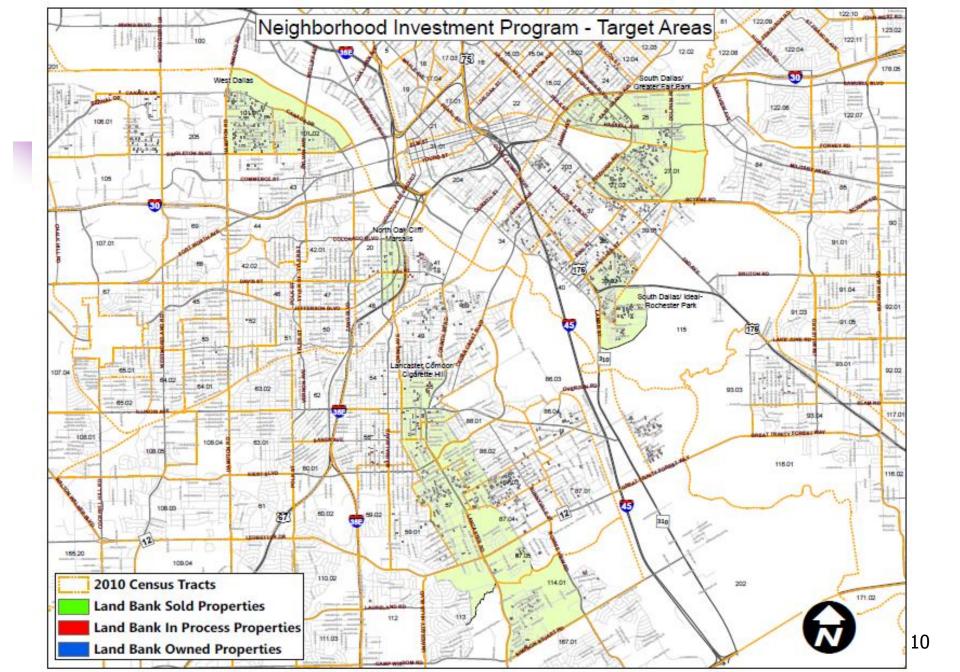
# Required Criteria

- Eligible Properties must:
  - have at least 5 years of delinquent taxes
  - have an appraisal district value less than the amount of taxes and non-tax liens
  - be zoned residential
  - have a minimum frontage of 40' and minimum size of 4,000 square feet
  - may also allow for 6,000 square foot enclosed grocery store that offers fresh produce for home consumption



## **Additional Selection Criteria**

- Lots in Neighborhood Investment Program (NIP) Areas
- Lots adjacent to NIP Areas
- Lots 1 mile on either side of DART Rail Lines
- Selected Lots for CHDOs





- Land Bank is currently self supporting without any General Funds
- Total operating costs for one year are estimated to be \$300,000
- There are 4 staff operating the Land Bank
  - 1 manager
  - 2 staff processing real estate acquisitions and sales including researching title reports, liens, judgments, Sheriff's notices & deeds, performing due diligence on lots, site inspections and corresponding with citizens & developers
  - 1 staff updating lot inventory, maintenance reports, audit reports and other administrative duties
- Breakeven total sales is 75 lots per year

# Operating Proforma (FY2014–15)

Total Estimated Funds 9/30/14

\$300,000

Projected Sales (75 lots @ average net price of \$4,500/lot)

\$337,500

#### Projected Expenses (2014-15)

Staffing Costs	\$3	315,000
Acquisition Fee Reimbursement (100 lots @ \$1,000/lot)	(\$1	00,000)
Mowing Expense (300 lots average)	\$	65,000
Audit Fee	\$	8,500
Insurance	\$	9,500
Recording Fees	\$	6,000
Misc. Expense (training, supplies, tree removal)	\$	15,000

subtotal <u>\$319,000</u>

Estimated Funds Available @ 9/30/15 \$318,500



- 1,759 lawsuits filed
- 1,065 properties acquired by the Land Bank
- 480 lots sold to CHDOs and Developers
- 102 lots currently approved for sale
- 300 homes completed and sold



## Potential Changes for Land Bank

- Public comment period is open from August 27th November 12th
- Staff will collaborate with internal city departments, City Attorney's Office and Land Bank clients to research and discuss possible changes to current Land Bank processes and policies
- Staff will brief committee on potential changes in September/October



- August Calling of Public Hearing for Land Bank annual plan
- September Authorize Interlocal Cooperation Contract between taxing entities
- November Amend Land Bank Program Statement
- November Hold public hearing and authorize approval of Land Bank annual plan



## **Questions & Answers**