#### Memorandum



DATE: February 21, 2014

Honorable Members of the Public Safety Committee: Sheffie Kadane (Chair), Adam Medrano (Vice Chair), Dwaine Caraway, Jennifer S. Gates, Sandy Greyson, Scott Griggs

SUBJECT: Proposed Strategic Plan FY 2015 - FY 2017

On Monday February 24, 2014, the Public Safety Committee will be briefed on the Proposed Strategic Plan FY 2015 - FY 2017. Briefing materials are attached for your review.

Please let me know if you have any questions.

Charles M. Cato

Interim Assistant City Manager

#### Attachment

cc: Honorable Mayor and Members of the Dallas City Council

A.C. Gonzalez, City Manager

Rosa A. Rios, City Secretary

Warren M. S. Ernst, City Attorney

Craig D. Kinton, City Auditor

Daniel F. Solis, Administrative Judge

Ryan S. Evans, Interim First Assistant City Manager

Jill A. Jordan, P. E., Assistant City Manager

Forest E. Turner, Assistant City Manager

Joey Zapata, Assistant City Manager

Theresa O'Donnell, Interim Assistant City Manager

Jeanne Chipperfield, Chief Financial Officer

Frank Librio, Public Information Officer

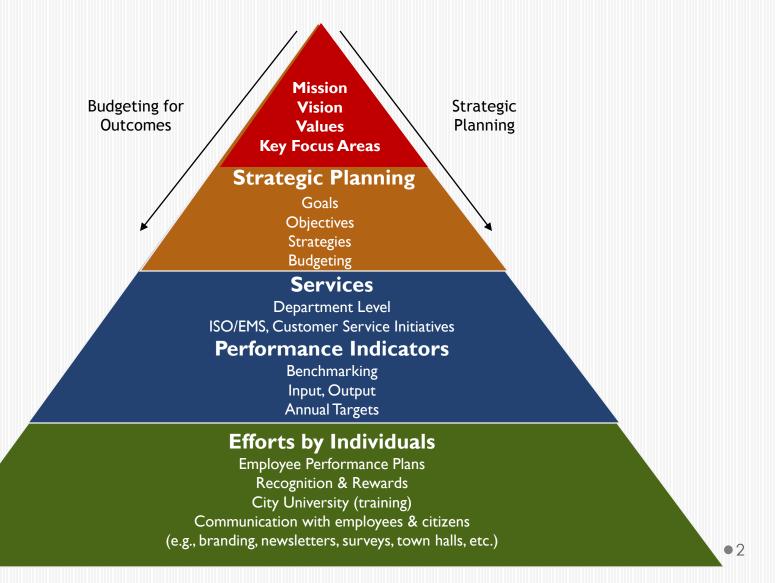
Elsa Cantu, Assistant to the City Manager – Mayor and Council

# Proposed Strategic Plan FY2015 – FY2017

Public Safety February 24, 2014



### Strategic Planning Overview



#### Purpose of Briefing

Obtain Council input on the draft Public Safety components of the draft Strategic Plan. Allow council committee members to:

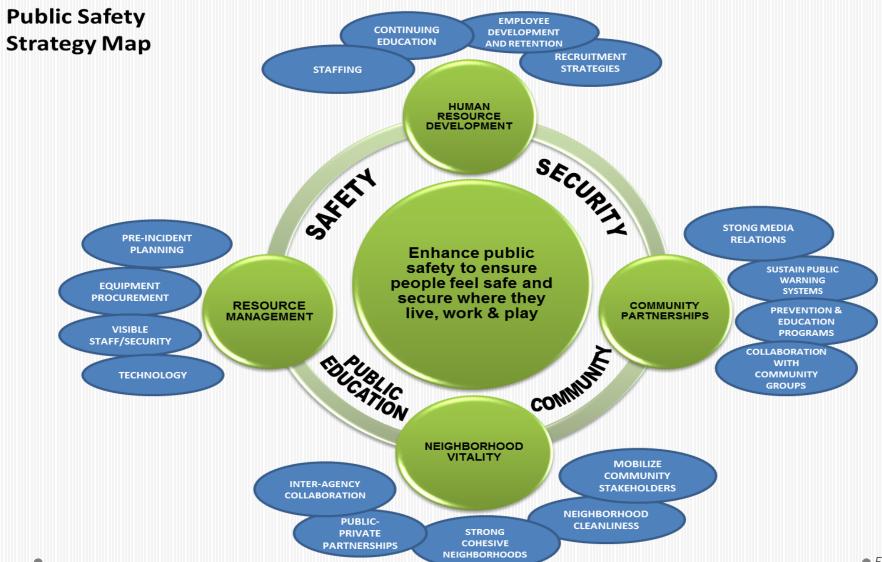
- Review draft and comment on draft strategy map
- Review and approve proposed strategic objectives
- Review and amend alternative work plan items

## Proposed Goal

Enhance public safety to ensure people feel safe and secure where they live, work & play

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## Proposed Strategy Map



### Proposed Strategic Objectives

- 1.1 By September 2017, improve standing of safest large cities in the U.S. from 6th to 5th place (FBI Crime Statistics)
- 1.2 By September 2017, 90% of the time, emergency personnel will arrive on scene to high risk, life saving structure fire incidents in populated areas of the city within 5 minutes 20 seconds in accordance with NFPA 1710
- 1.3 By September 2017, increase number of residents CERT-trained by 100% (1500 trained as of FY2014)

### Proposed Strategic Objectives

1.4 By September 2017, continue to increase collection per resolved citation rate by 5% annually (from \$115.13 to \$139.94)

Strategic Objectives	Work Plan Items
1.1 By September 2017, improve standing of safest large cities in the U.S. from 6th to 5th place (FBI Crime Statistics)	Enhance10-70-20 program
	Continue Chief on the Beat
	Engage public through social media outreach
	Monitor all TAAG areas
	Expand Community Policing 2.0
	Grow crime watch efforts through new and inactive groups
	Continue crime task forces
	Engage youth in targeted outreach initiatives
	Review personnel utilization efficiencies

Strategic Objectives	Work Plan Items
1.2 By September 2017, 90% of the time, emergency personnel will arrive on scene to high risk, life saving structure fire incidents in populated areas of the city within 5 minutes 20 seconds in accordance with NFPA 1710	Redeploy EMS resources
	Enhance training and recruitment activities

Strategic Objectives 000	Work Plan Items
1.3 By September 2017, increase number of residents CERT-trained by 100% (1500 trained as of FY2014)	Increase community outreach and education activities
	Expand life safety classes/skills development activities
	Update Continuity of Operations Plan (COOP)
	Gain Emergency Management Accreditation Program (EMAP) certification

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Strategic Objectives	Work Plan Items
1.4 By September 2017, continue to increase collection per resolved citation rate by 5% annually (from \$115.13 to \$139.94)	Increase proactive outreach to defendants
	Annually evaluate collection procedures
	Increase defendant citation resolution options through technology
	Enhance customer experience

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## Next Steps

- Brief other council committees to gather input
- Incorporate Council recommendations
- Present plan to full council in April
- Align budget to multi-year strategic plan