

**JUNE 24, 2015 CITY COUNCIL BRIEFING AGENDA
CERTIFICATION**

This certification is given pursuant to Chapter XI, Section 9 of the City Charter for the City Council Briefing Agenda dated June 24, 2015. We hereby certify, as to those contracts, agreements, or other obligations on this Agenda authorized by the City Council for which expenditures of money by the City are required, that all of the money required for those contracts, agreements, and other obligations is in the City treasury to the credit of the fund or funds from which the money is to be drawn, as required and permitted by the City Charter, and that the money is not appropriated for any other purpose.



A.C. Gonzalez
City Manager



Date



Jeanne Chipperfield
Chief Financial Officer



Date

RECEIVED

2015 JUN 19 PM 2:45

CITY SECRETARY
DALLAS, TEXAS



COUNCIL BRIEFING AGENDA

June 24, 2015

Date

(For General Information and Rules of Courtesy, Please See Opposite Side.)
(La Información General Y Reglas De Cortesía Que Deben Observarse
Durante Las Asambleas Del Consejo Municipal Aparecen En El Lado Opuesto, Favor De Leerlas.)

General Information

The Dallas City Council regularly meets on Wednesdays beginning at 9:00 a.m. in the Council Chambers, 6th floor, City Hall, 1500 Marilla. Council agenda meetings are broadcast live on WRR-FM radio (101.1 FM) and on Time Warner City Cable Channel 16. Briefing meetings are held the first and third Wednesdays of each month. Council agenda (voting) meetings are held on the second and fourth Wednesdays. Anyone wishing to speak at a meeting should sign up with the City Secretary's Office by calling (214) 670-3738 by 5:00 p.m. of the last regular business day preceding the meeting. Citizens can find out the name of their representative and their voting district by calling the City Secretary's Office.

Sign interpreters are available upon request with a 48-hour advance notice by calling (214) 670-5208 V/TDD. The City of Dallas is committed to compliance with the Americans with Disabilities Act.

The Council agenda is available in alternative formats upon request.

If you have any questions about this agenda or comments or complaints about city services, call 311.

Rules of Courtesy

City Council meetings bring together citizens of many varied interests and ideas. To insure fairness and orderly meetings, the Council has adopted rules of courtesy which apply to all members of the Council, administrative staff, news media, citizens and visitors. These procedures provide:

- That no one shall delay or interrupt the proceedings, or refuse to obey the orders of the presiding officer.
- All persons should refrain from private conversation, eating, drinking and smoking while in the Council Chamber.
- Posters or placards must remain outside the Council Chamber.
- No cellular phones or audible beepers allowed in Council Chamber while City Council is in session.

"Citizens and other visitors attending City Council meetings shall observe the same rules of propriety, decorum and good conduct applicable to members of the City Council. Any person making personal, impertinent, profane or slanderous remarks or who becomes boisterous while addressing the City Council or while attending the City Council meeting shall be removed from the room if the sergeant-at-arms is so directed by the presiding officer, and the person shall be barred from further audience before the City Council during that session of the City Council. If the presiding officer fails to act, any member of the City Council may move to require enforcement of the rules, and the affirmative vote of a majority of the City Council shall require the presiding officer to act." Section 3.3(c) of the City Council Rules of Procedure.

Información General

El Ayuntamiento de la Ciudad de Dallas se reúne regularmente los miércoles en la Cámara del Ayuntamiento en el sexto piso de la Alcaldía, 1500 Marilla, a las 9 de la mañana. Las reuniones informativas se llevan a cabo el primer y tercer miércoles del mes. Estas audiencias se transmiten en vivo por la estación de radio WRR-FM 101.1 y por cablevisión en la estación *Time Warner City Cable* Canal 16. El Ayuntamiento Municipal se reúne el segundo y cuarto miércoles del mes para tratar asuntos presentados de manera oficial en la agenda para su aprobación. Toda persona que desee hablar durante la asamblea del Ayuntamiento, debe inscribirse llamando a la Secretaría Municipal al teléfono (214) 670-3738, antes de las 5:00 pm del último día hábil anterior a la reunión. Para enterarse del nombre de su representante en el Ayuntamiento Municipal y el distrito donde usted puede votar, favor de llamar a la Secretaría Municipal.

Intérpretes para personas con impedimentos auditivos están disponibles si lo solicita con 48 horas de anticipación llamando al (214) 670-5208 (aparato auditivo V/TDD). La Ciudad de Dallas está comprometida a cumplir con el decreto que protege a las personas con impedimentos, *Americans with Disabilities Act*. **La agenda del Ayuntamiento está disponible en formatos alternos si lo solicita.**

Si tiene preguntas sobre esta agenda, o si desea hacer comentarios o presentar quejas con respecto a servicios de la Ciudad, llame al 311.

Reglas de Cortesía

Las asambleas del Ayuntamiento Municipal reúnen a ciudadanos de diversos intereses e ideologías. Para asegurar la imparcialidad y el orden durante las asambleas, el Ayuntamiento ha adoptado ciertas reglas de cortesía que aplican a todos los miembros del Ayuntamiento, al personal administrativo, personal de los medios de comunicación, a los ciudadanos, y a visitantes. Estos reglamentos establecen lo siguiente:

- Ninguna persona retrasará o interrumpirá los procedimientos, o se negará a obedecer las órdenes del oficial que preside la asamblea.
- Todas las personas deben abstenerse de entablar conversaciones, comer, beber y fumar dentro de la cámara del Ayuntamiento.
- Anuncios y pancartas deben permanecer fuera de la cámara del Ayuntamiento.
- No se permite usar teléfonos celulares o enlaces electrónicos (*paggers*) audibles en la cámara del Ayuntamiento durante audiencias del Ayuntamiento Municipal.

"Los ciudadanos y visitantes presentes durante las asambleas del Ayuntamiento Municipal deben obedecer las mismas reglas de comportamiento, decoro y buena conducta que se aplican a los miembros del Ayuntamiento Municipal. Cualquier persona que haga comentarios impertinentes, utilice vocabulario obsceno o difamatorio, o que al dirigirse al Ayuntamiento lo haga en forma escandalosa, o si causa disturbio durante la asamblea del Ayuntamiento Municipal, será expulsada de la cámara si el oficial que esté presidiendo la asamblea así lo ordena. Además, se le prohibirá continuar participando en la audiencia ante el Ayuntamiento Municipal. Si el oficial que preside la asamblea no toma acción, cualquier otro miembro del Ayuntamiento Municipal puede tomar medidas para hacer cumplir las reglas establecidas, y el voto afirmativo de la mayoría del Ayuntamiento Municipal precisará al oficial que esté presidiendo la sesión a tomar acción." Según la sección 3.3(c) de las reglas de procedimientos del Ayuntamiento.

AGENDA
CITY COUNCIL BRIEFING MEETING
WEDNESDAY, JUNE 24, 2015
CITY HALL
1500 MARILLA
DALLAS, TEXAS 75201
9:00 A.M.

9:00 am Invocation and Pledge of Allegiance 6ES

 Special Presentations

 Open Microphone Speakers

VOTING AGENDA 6ES

1. Approval of Minutes of the June 10, 2015 City Council Meeting
2. Consideration of appointments to boards and commissions and the evaluation and duties of board and commission members (List of nominees is available in the City Secretary's Office)

ITEMS FOR INDIVIDUAL CONSIDERATION

Office of Emergency Management

3. Authorize **(1)** acceptance of additional grant funds from the U.S. Department of Homeland Security (DHS) under the Homeland Security Grant Program (HSGP) - 2013 Urban Area Security Initiative (UASI) to provide funding for equipment acquisition, planning and training activities to enable the City to respond to natural and man-made disasters in an amount not to exceed \$169,602; **(2)** extension of the performance period for the Urban Area Security Initiative from September 1, 2013 through June 30, 2015 to September 1, 2013 through August 20, 2015; **(3)** acceptance of the reallocation of grant funds approved by DHS between Urban Area Security Initiative Programs and the State Homeland Security Program in the amount of \$58,482; and **(4)** execution of the grant agreement - Not to exceed \$169,602, from \$5,496,662 to \$5,666,264 - Financing: U.S. Department of Homeland Security Grant Funds

AGENDA
CITY COUNCIL BRIEFING MEETING
WEDNESDAY, JUNE 24, 2015

BRIEFINGS

6ES

- A. FY 2015-16 Budget Workshop # 6: Budget Overview & Update
- B. All-Way Stop Petition Process

Lunch

- C. Dallas Love Field Concessions Update

Open Microphone Speakers

6ES

The above schedule represents an estimate of the order for the indicated briefings and is subject to change at any time. Current agenda information may be obtained by calling (214) 670-3100 during working hours.

Note: An expression of preference or a preliminary vote may be taken by the Council on any of the briefing items.

A closed executive session may be held if the discussion of any of the above agenda items concerns one of the following:

1. Contemplated or pending litigation, or matters where legal advice is requested of the City Attorney. Section 551.071 of the Texas Open Meetings Act.
2. The purchase, exchange, lease or value of real property, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.072 of the Texas Open Meetings Act.
3. A contract for a prospective gift or donation to the City, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.073 of the Texas Open Meetings Act.
4. Personnel matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer or employee or to hear a complaint against an officer or employee. Section 551.074 of the Texas Open Meetings Act.
5. The deployment, or specific occasions for implementation of security personnel or devices. Section 551.076 of the Texas Open Meetings Act.
6. Deliberations regarding economic development negotiations. Section 551.087 of the Texas Open Meetings Act.

KEY FOCUS AREA: Public Safety

AGENDA DATE: June 24, 2015

COUNCIL DISTRICT(S): All

DEPARTMENT: Office of Emergency Management

CMO: Eric Campbell, 670-3255

MAPSCO: N/A

SUBJECT

Authorize **(1)** acceptance of additional grant funds from the U.S. Department of Homeland Security (DHS) under the Homeland Security Grant Program (HSGP) - 2013 Urban Area Security Initiative (UASI) to provide funding for equipment acquisition, planning and training activities to enable the City to respond to natural and man-made disasters in an amount not to exceed \$169,602; **(2)** extension of the performance period for the Urban Area Security Initiative from September 1, 2013 through June 30, 2015 to September 1, 2013 through August 20, 2015; **(3)** acceptance of the reallocation of grant funds approved by DHS between Urban Area Security Initiative Programs and the State Homeland Security Program in the amount of \$58,482; and **(4)** execution of the grant agreement - Not to exceed \$169,602, from \$5,496,662 to \$5,666,264 - Financing: U.S. Department of Homeland Security Grant Funds

BACKGROUND

The Department of Homeland Security (DHS) was created in 2002 and began releasing funds to state and local governments through grant programs. Since 2003, the City of Dallas has received over \$80 million in grant funds under the initiatives that make up the Homeland Security Grant Program. In 2013, the City of Dallas was awarded funds under two initiatives: the Urban Areas Security Initiative (UASI) and the State Homeland Security Grant Program (SHSP). In order to facilitate the distribution of these federal funds, each State is required to establish a State Administrative Agency (SAA) to administer and distribute the grant funding to local governments. In Texas, the SAA has been established within the Texas Division of Emergency Management.

These initiatives provide funding for equipment acquisition, and planning and training activities to increase the ability of the City of Dallas to prevent, protect against, respond to, and recover from natural and man-made disasters. Some of the activities that these funds support include planning and training for first responders and departmental staff, as well as for citizens participating in the Citizen Emergency Response Team and a public awareness campaign.

BACKGROUND (Continued)

Additionally, these funds are also used to assist departments with meeting national, state and regional preparedness goals through the procurement of equipment for various initiatives such as increasing interoperability during incidents.

Each initiative focuses on a component of the overall needs of Dallas to respond in conjunction with state and federal agencies during times of natural and man-made disasters. UASI focuses on the unique planning, equipment, training, and exercise needs of high-threat, high-density urban areas, with specific carve outs for Law Enforcement activities and Management and Administration of the grant. This award will be used to fund infrastructure upgrades to the City's Public Safety Radio System, and other equipment for special teams and the Fusion Center. SHSP focuses on local governments' role in assisting with state-wide security strategies and key elements of the national preparedness architecture. This award is to fund standardized protective equipment for the Explosive Ordinance Device Team (Bomb Squad).

Previous funding from the Homeland Security Grant Program has been used for equipment and programs to support public safety and homeland security initiatives such as upgrading the Public Safety radio system, the Computer Aided Dispatch System (CAD) for Police and Fire, development of the Urban Search and Rescue Team (USAR), renovation and enhancements of the Emergency Operations Center, development of the Fusion Center and equipment to ensure continuity of operations for City functions, including water systems.

Listed below is the amended funding for each program of HSGP approved by DHS:

Urban Area Security Initiative (UASI)	
Urban Area Security Initiative (DFWA UASI) (non-carve out)	\$4,620,270.26
Law Enforcement (LETPA)	\$ 894,975.26
Management & Administration (M&A)	<u>\$ 142,126.15</u>
Sub Total	\$5,657,371.67
State Homeland Security Grant (SHSP LETPA)	<u>\$ 8,892.37</u>
HSGP Grand total	<u>\$5,666,264.04</u>

BACKGROUND (Continued)

Approval of this item will authorize the increase of total funding in UASI program in the amount of \$228,083.35 and reallocation of funding for the Urban Area Security Initiative Programs and the State Homeland Security Program due to decrease in funding in UASI M&A and SHSP LETPA programs and increase in total funding in UASI program of \$228,083.35.

<u>Program</u>	<u>Original</u>	<u>Increase</u>	<u>Reallocation</u>	<u>Revised</u>
UASI	\$4,392,186.91	\$169,601.87	\$ 58,481.48	\$4,620,270.26
UASI LETPA	\$ 894,975.26		\$	\$ 894,975.26
UASI M&A	\$ 200,000.00		\$ (57,873.85)	\$ 142,126.15
SHSP LETPA	\$ 9,500.00		\$ (607.63)	\$ 8,892.37
Total	\$5,496,662.17	\$169,601.87	\$ -	\$5,666,264.04

PRIOR ACTION/REVIEW (COUNCIL, BOARDS, COMMISSIONS)

Authorized the acceptance of the 2013 Homeland Security Grant Program on December 11, 2013, by Resolution No. 13-2063.

FISCAL INFORMATION

\$169,601.87 - U.S. Department of Homeland Security Grant Funds

June 24, 2015

WHEREAS, the U.S. Department of Homeland Security has made funding available to the City of Dallas under the Homeland Security Grant Program to build our capacity to prevent, protect against, respond to, and recover from a terrorist attack or natural disaster; and

WHEREAS, grant funds have been awarded to the City of Dallas to procure equipment and provide training for first responders; and

WHEREAS, City Council authorized the acceptance of the 2013 Homeland Security Grant Program on December 11, 2013, by Resolution No. 13-2063; and

WHEREAS, the City of Dallas will benefit from increased preparedness throughout the city through approval of this item;

NOW, THEREFORE,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

Section 1. That the City Manager is hereby authorized to accept **(1)** additional grant funds from the U.S. Department of Homeland Security (DHS) under the Homeland Security Grant Program (CFDA #97.067, Grant #EMW-2013-SS-00045) - 2013 Urban Area Security Initiative (UASI) to provide funding for equipment acquisition, planning and training activities to enable the City to respond to natural and man-made disasters in an amount not to exceed \$169,601.87; **(2)** the extension of the performance period for the Urban Area Security Initiative from September 1, 2013 through June 30, 2015 to September 1, 2013 through August 20, 2015; **(3)** reallocation of grant funds approved by DHS between Urban Area Security Initiative Programs and the State Homeland Security Program in the amount of \$58,481.48; and **(4)** and execute any and all documents required by the agreement.

Section 2. That the Chief Financial Officer is authorized to receive and deposit U.S. Department of Homeland Security Grant Funds in Fund F418, Department MGT, Unit 3694, Revenue Source 6506, in an amount not to exceed \$169,601.87.

Section 3. That the City Manager is authorized to increase appropriations in an amount not to exceed \$169,601.87 in Fund F418, Department MGT, Unit 3694.

June 24, 2015

Section 4. That the Chief Financial Officer is hereby authorized to reallocate the funds in Department MGT as follows:

<u>Fund</u>	<u>Unit</u>	<u>Original</u>	<u>Allocation Increase (UASI)</u>	<u>Reallocation</u>	<u>Revised</u>
F418	3694	\$4,392,186.91	\$169,601.87	\$ 58,481.48	\$4,620,270.26
F418	3695	\$ 894,975.26		\$ -	\$ 894,975.26
F418	3696	\$ 200,000.00		\$ (57,873.85)	\$ 142,126.15
F419	3697	<u>\$ 9,500.00</u>		<u>\$ (607.63)</u>	<u>\$ 8,892.37</u>
Total		\$5,496,662.17	\$169,601.87	\$ -	\$5,666,264.04

Section 5. That the Chief Financial Officer is authorized to disburse funds from Fund F418, Department MGT, Unit 3694, Obj. 3099, not to exceed \$228,083.35.

Section 6. That the City Manager is hereby authorized to reimburse to the Department of Homeland Security any expenditure identified as ineligible. The City Manager shall notify the appropriate City Council Committee of expenditures identified as ineligible not later than 30 days after the reimbursement.

Section 7. That the City Manager shall keep the appropriate City Council Committee informed of all final granting agency monitoring reports not later than 30 days after the receipt of the report.

Section 8. That this resolution shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Dallas, and it is accordingly so resolved.

Memorandum



CITY OF DALLAS

DATE June 19, 2015

TO The Honorable Mayor and Members of the City Council

SUBJECT FY 2015-16 Budget Workshop #6: Budget Overview & Update

Your June 24th briefing agenda includes an update on the status of development of the FY 2015-16 budget. The briefing materials are attached. This briefing is a snapshot as of June 19th with general fund expenditures currently forecast to be \$5.4m more than forecast revenues. All numbers are preliminary and will change as the budget development process continues. A balanced budget will be recommended on August 11th.

Please let me know if you need additional information.

A handwritten signature in blue ink that reads "Jeanne Chipperfield".

Jeanne Chipperfield,
Chief Financial Officer

c: A.C. Gonzalez, City Manager
Warren M.S. Ernst, City Attorney
Craig D. Kinton, City Auditor
Rosa A. Rios, City Secretary
Daniel F. Solis, Administrative Judge
Ryan S. Evans, First Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager

Joey Zapata, Assistant City Manager
Mark McDaniel, Assistant City Manager
Eric D. Campbell, Assistant City Manager
Forest E. Turner, Chief Wellness Officer
Sana Syed, Public Information Officer
Elsa Cantu, Assistant to the City Manager



City of Dallas, Texas

FY 2015-16 Budget Workshop #6: Budget Overview & Update

City Council Briefing – June 24, 2015

Introduction

- Budget development is annual process of allocating financial resources to provide City services in accordance with council priorities
 - Requires forecasting revenues and expenses for next fiscal year
- Budget being developed is for fiscal year 2015-16 (FY16) that begins October 1, 2015 and ends September 30, 2016
- Today's briefing is a "snapshot" of progress made by staff since December 2014 and towards developing balanced budget to recommend to Council on August 11th
 - Numbers for FY16 included in briefing are still preliminary and will change as review and scrutiny continue over next 2 months

Introduction

- Today's briefing and through mid-July provides Council opportunity to give additional feedback to City Manager to use in finalizing balanced budget recommendation
- City Manager will recommend a balanced budget on August 11th and Council will be asked to adopt budget on September 23rd

Outline

- FY15 and FY16 budget overview
- General Fund revenue overview
- General Fund expense overview
- General Fund gap update
- Capital and Debt Service outlook
- Enterprise Funds overview
- Community engagement
- Budget schedule
- Council input and questions
- Appendix
 - A: Historical information
 - B: Employee/Retiree Health Benefits
 - C: Capital financing
 - D: Fee review
 - E: General Fund departmental summary

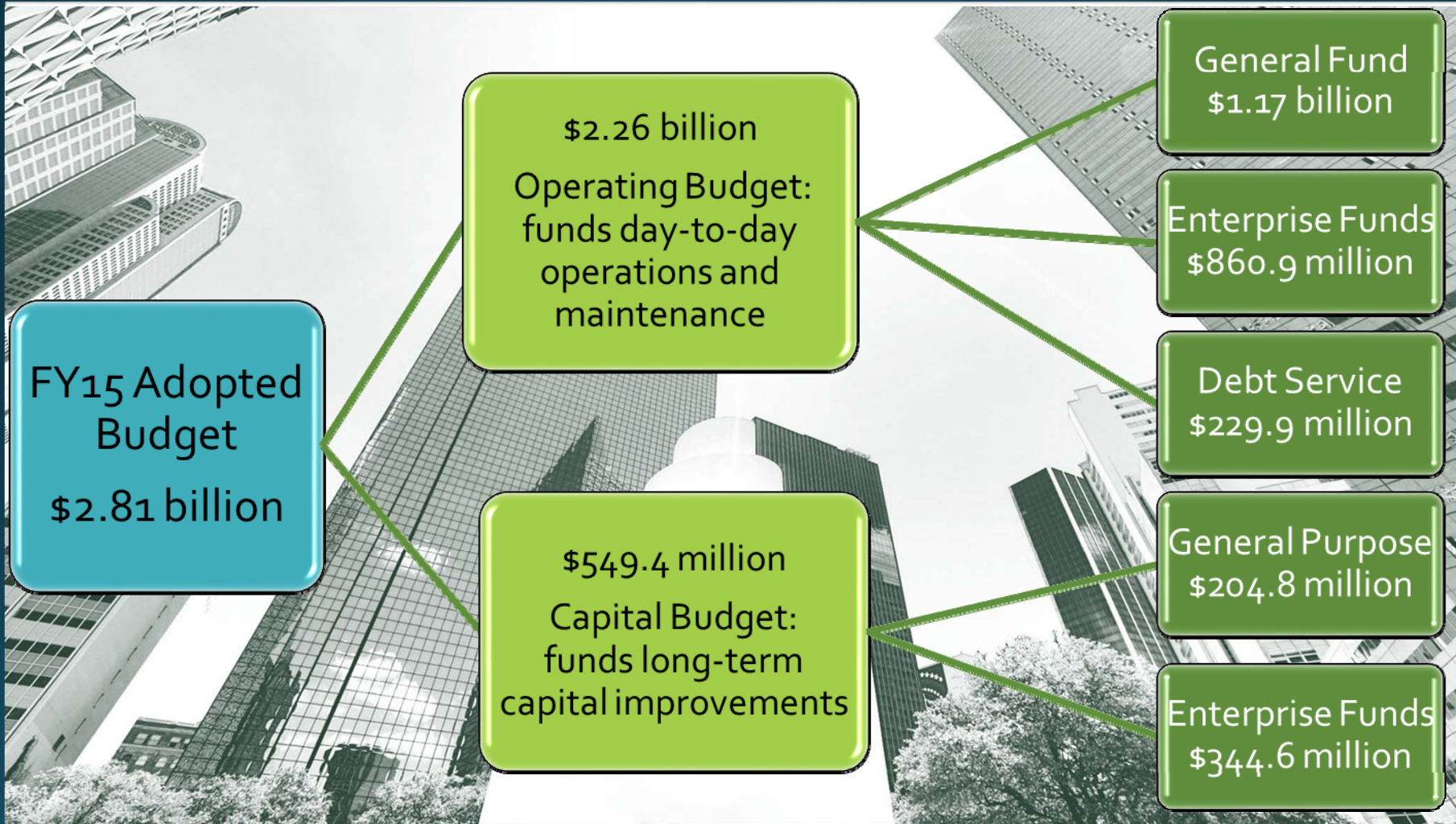
Note: Today's briefing is a "snapshot" as of June 19th. Numbers included in briefing are still preliminary and will change as review and scrutiny continue over next 2 months.



FY2015-16 Budget Workshop #6

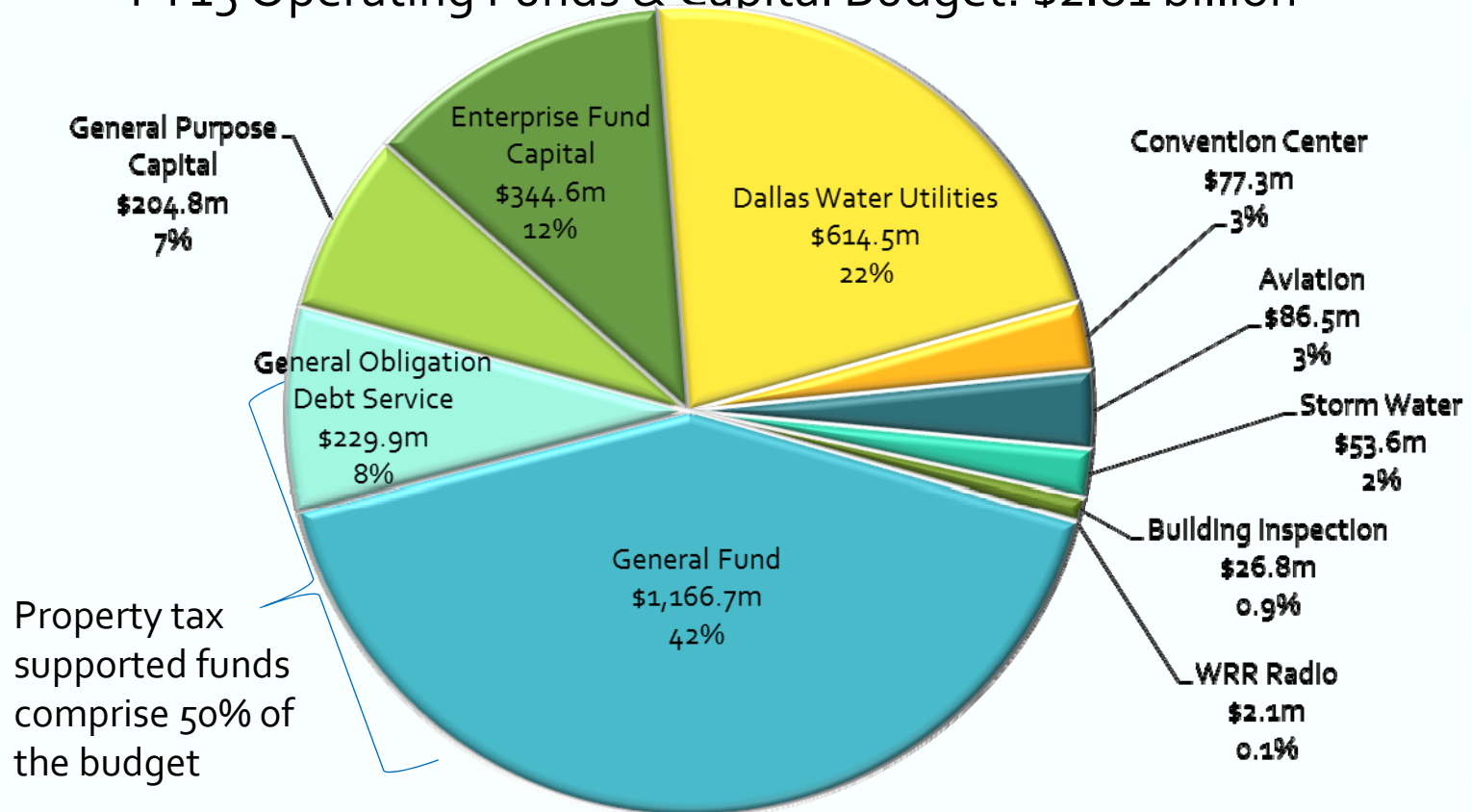
FY15 and FY16 Budget Overview

FY15 Adopted Budget



FY15 Adopted Budget

FY15 Operating Funds & Capital Budget: \$2.81 billion



FY15 Adopted and FY16 Preliminary

Expenditures	FY15 Adopted	FY16 Preliminary	% Change
General Fund	\$1,166,685,000	\$1,218,423,492	4.25%
General Obligation Debt Service	229,908,362	253,389,107	10.21%
Aviation	86,544,784	91,214,994	5.39%
Convention and Event Services	77,345,050	77,000,084	-0.05%
Municipal Radio	2,061,761	2,135,270	3.56%
Storm Water Drainage Management	53,598,761	50,735,354	-5.35%
Sustainable Development and Construction	26,838,534	28,041,402	4.48%
Water Utilities	614,521,177	650,977,158	5.93%
Total Operating Budget	\$2,257,503,429	\$2,371,916,861	5.07%
General Purpose Capital Budget	204,789,621	466,174,708	227.64%
Enterprise Fund Capital Budget	344,584,178	236,585,687	-31.34%
Total Budget	\$2,806,877,228	\$3,074,677,256	9.54%

Note: Today's briefing is "snapshot" as of June 19th. Numbers included are still preliminary and will change as review and scrutiny continue over next 2 months.



FY 2015-16 Budget Workshop #6

General Fund Revenue Overview

General Fund Overview

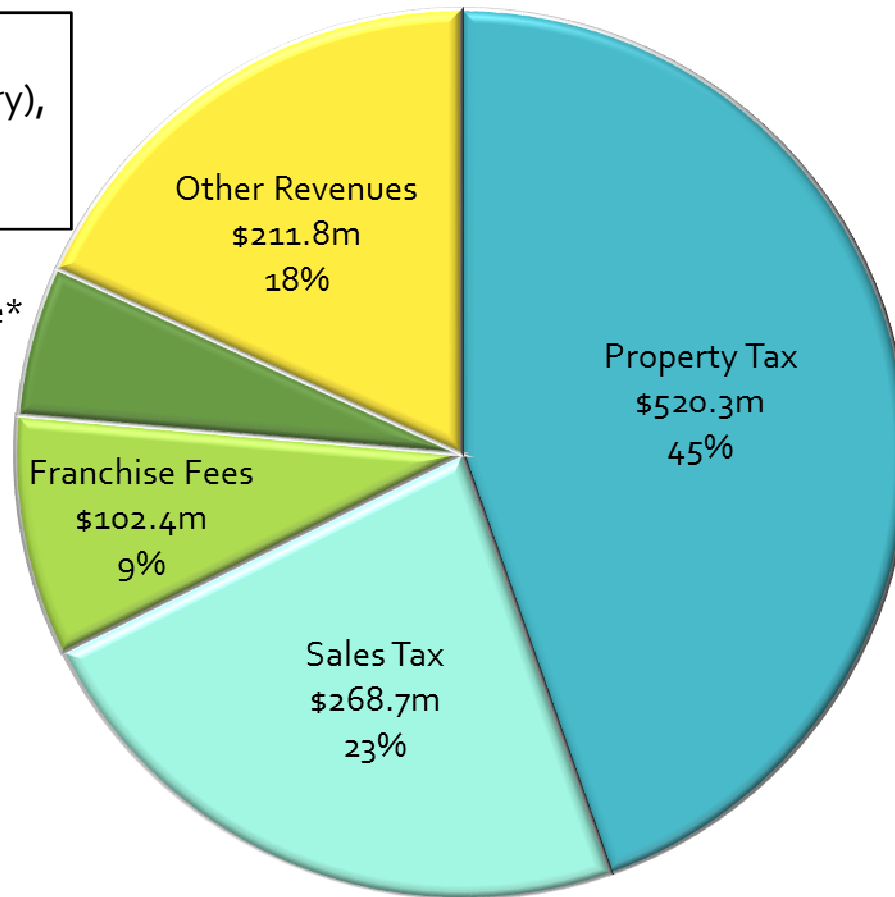
- General Fund supports day to day operation of City
- Primarily supported by tax revenue (property tax/sales tax)
- Provides most basic of city services:
 - Police
 - Fire/EMS
 - Streets/Infrastructure maintenance
 - Park & Recreation
 - Code Compliance/Animal Control
 - Housing/Economic Development
 - Municipal Court
 - City administrative functions
(legal, finance, audit, procurement, HR)

General Fund Revenues (FY15 Adopted Budget)

Other Revenues include:
-Fines (municipal court/library),
ambulance fees, park fees,
licenses/permits, etc.

Sanitation Service*
\$63.5m
5%

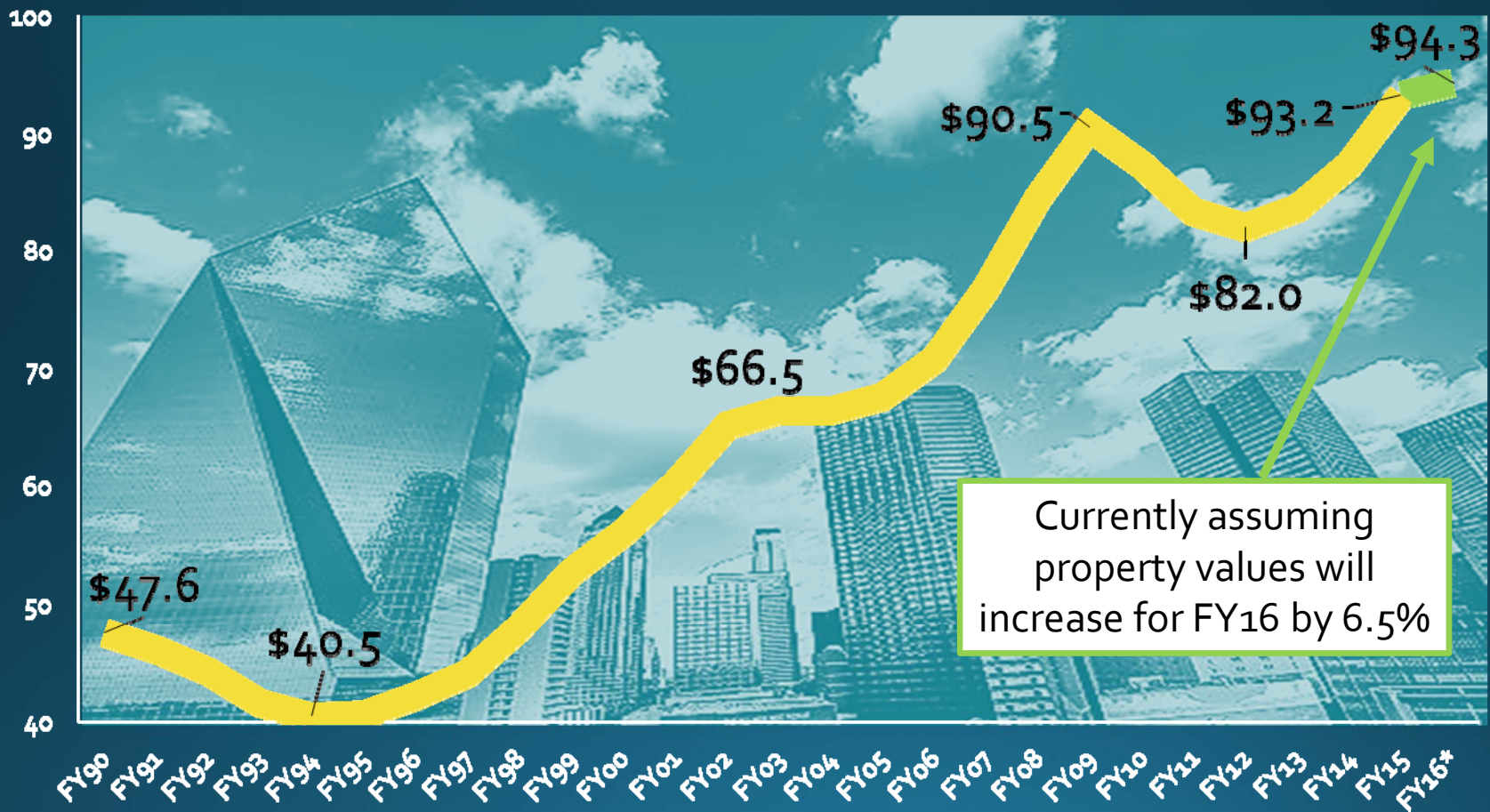
Franchise Fees
include: electric, gas,
phone, and cable
franchises



General Fund Revenues – Property Tax

- Property Tax is single largest revenue source for City
- Property tax is determined by combination of:
 - Property values as determined by Appraisal Districts
 - Tax rate (expressed in cents per \$100 of value) set by City Council
- Property values are appraised once per year by four appraisal districts (Dallas, Collin, Denton, and Rockwall counties)
- City received preliminary values on May 15th indicating property values for FY16 had increased 13% above FY15
 - This amount will decline as property owners protest their preliminary values
 - Currently assuming growth of 6.5%
 - Appraisal districts required to certify tax rolls by July 27th

Property Tax Value History & Forecast (Total Certified Value in \$ Billions)

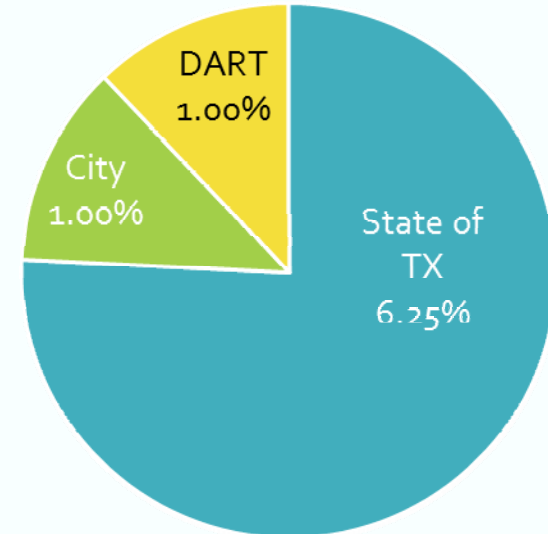


*Forecast

General Fund Revenues – Sales Tax

- Sales tax is second largest revenue source for General Fund
- Sales tax is more volatile and is reflective of health of local economy
 - Typically declines and recovers faster than property tax base
- State law caps total sales tax rate at 8.25%
 - 6.25% retained by State
 - 2.00% for local entities (cities, transit authorities)

Sales Tax Allocation in Dallas

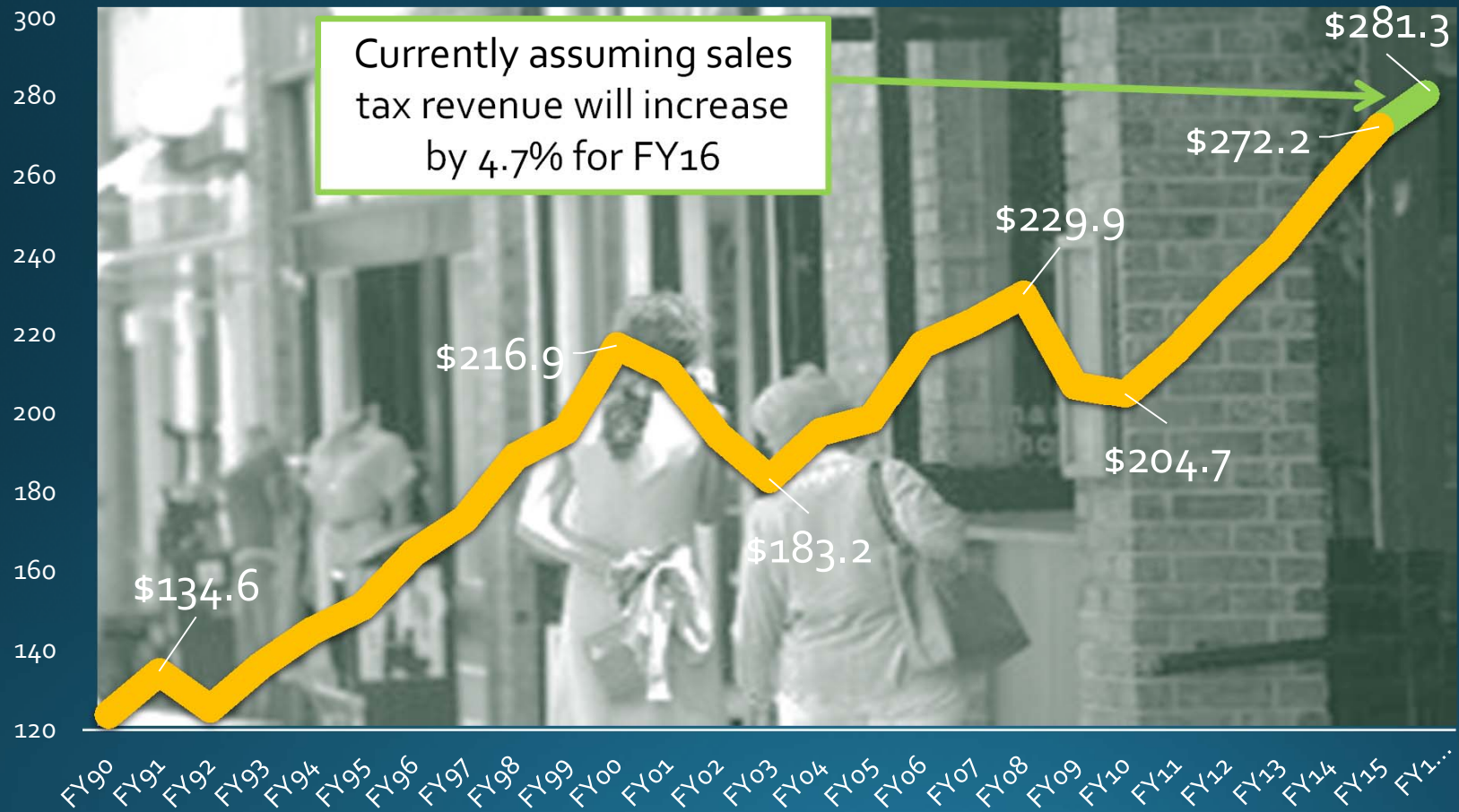


General Fund Revenues – Sales Tax

- Since March 2010, City has had positive growth in current collection in 61 of 62 months
- Future sales tax revenue is forecast by City's Office of Economic Development utilizing several input variables from a variety of economic sources
- Growth in sales tax is expected to continue yet slow over coming years
- FY16 sales tax is currently projected to be 4.7% more than FY15 budget or 3.3% more than FY15 estimate

	Range of Forecast		
FY16	2.8%	4.7%	7.1%
FY17	1.1%	1.8%	1.9%
FY18	2.2%	2.2%	2.9%
FY19	1.8%	2.5%	3.4%
FY20	1.0%	1.8%	2.8%

Sales Tax Revenue History & Forecast (\$ in Millions)



*Forecast
16

General Fund Revenue – Fees

- Cost of service review for one-fourth of fees is done each year by outside consultant to ensure that fees are set appropriately
- Beyond consultant review, staff considers fees charged by surrounding cities as well as considering impact of fee on customers
- Fees reviewed as part of FY16 budget development include following (additional information included in appendix):
 - EMS transport fee – increase ambulance transport fees for residents to \$1,485 and non-residents to \$1,578 which is consistent with private provider Med-Star Mobile Healthcare for Fort Worth and 13 other cities (\$3.0m additional revenue)
 - Fire prevention/inspection fees – increase various permit fees (\$2.3m additional revenue)
 - Park and Recreation usage fees – no changes proposed although fees are set at less than full-cost recovery, including for pool admission and field rentals
 - Code permits and licenses – decrease in multi-tenant and consumer protection permit and license fees to reflect costs (\$0.6m less revenue)

General Fund Revenue – Fees

- Sanitation Services reviews cost of service and residential fee on an annual basis
 - Preliminary review for FY16 indicates need to increase residential fee by \$0.63 (from \$21.31 to \$21.94) per month
 - Cost of service will increase due to employee merit, pension, health care, and worker's compensation
 - Additional costs are being reviewed to determine impact on fee including equipment maintenance, fuel, technology, etc.
 - Establishing a 4% franchise fee (\$2.6m) for Sanitation to dedicate to street and alley maintenance will require additional \$1.04 per month fee increase
- McCommas Bluff Landfill gate rate increase is being reviewed
 - Current gate rate is \$21.50 per ton while many regional landfills have published rates in excess of \$30 per ton

FY16 Revenue Forecasts

Preliminary revenue adjustments anticipated for FY16	Dollars
Property Tax – growth of tax base assumed to be 6.50%	+ \$33.4m
Sales Tax – growth assumed to be 4.7%	+ \$12.6m
Other general fund revenues – net of various revenue changes including decline in non-recurring revenues, decline in ambulance supplemental payment program, increase in court revenue, increase in Fire/EMS fees, etc.	+ \$0.3m
Preliminary revenue adjustments for FY16	+ \$46.3m



FY2015-16 Budget Workshop #6

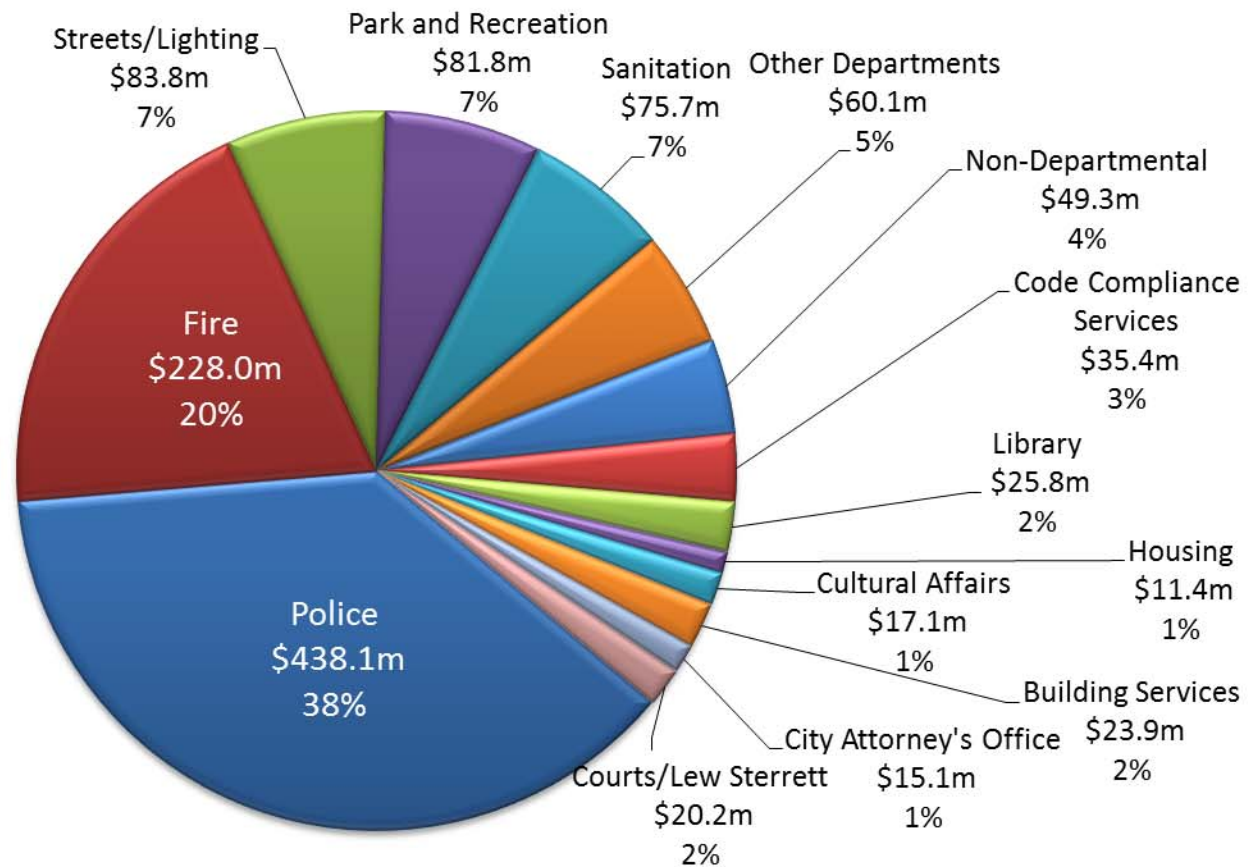
General Fund Expense Overview

General Fund Expenses (FY15 Adopted Budget by Department)

Expenses Total \$1.17 billion

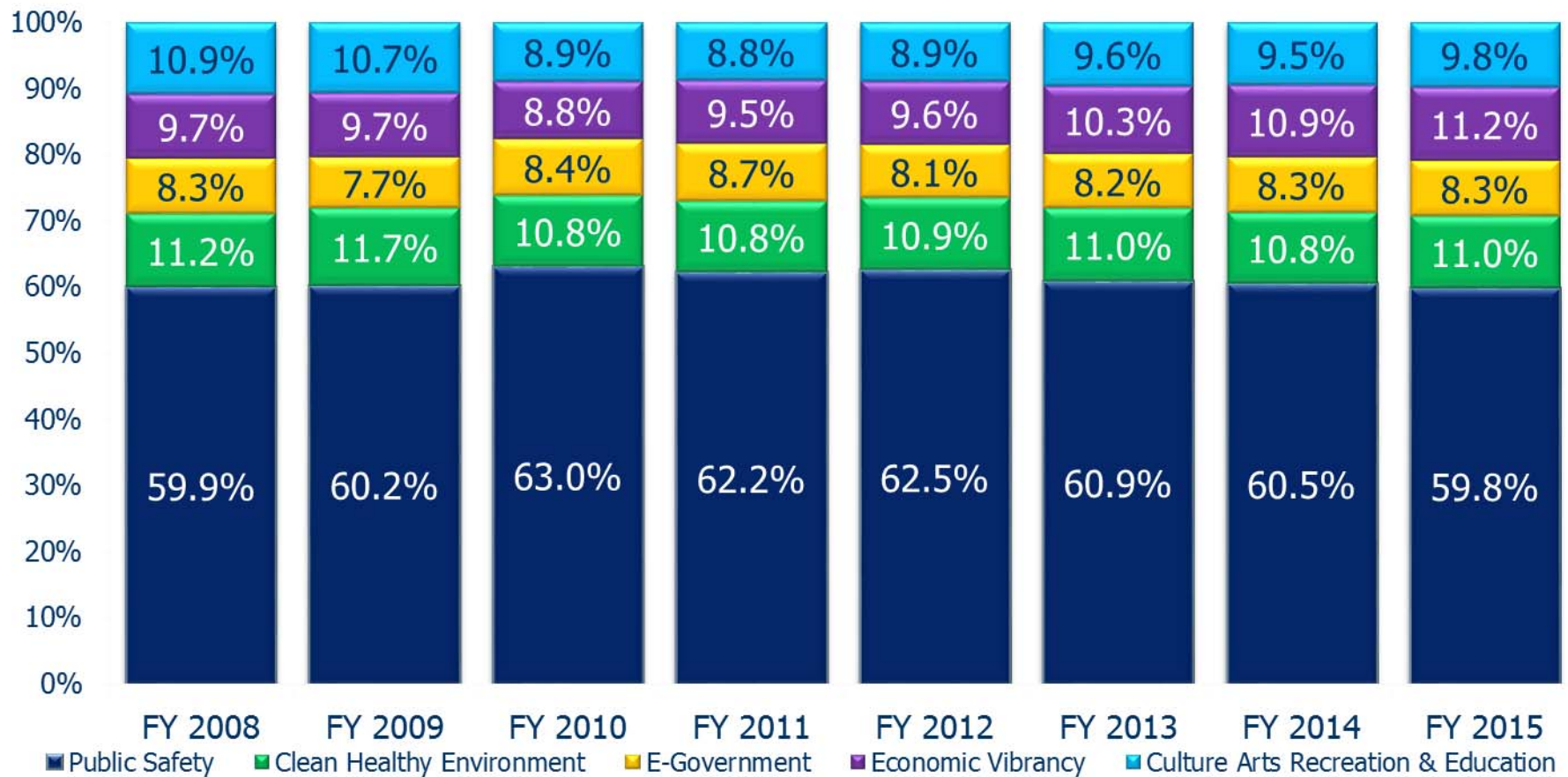
Other Includes:

Public Works: \$6.9m
 Mgmt Services: \$5.7m
 City Controller: \$5.6m
 Human Resources: \$4.6m
 Mayor/Council: \$3.9m
 Judiciary: \$3.7m
 Financial Services: \$3.6m
 City Secretary: \$3.0m
 Procurement: \$2.9m
 City Auditor: \$2.8m
 Civil Service: \$2.3m
 Planning/Neighbor: \$2.5m
 City Manager: \$1.8m
 Develop Services: \$1.5m
 Economic Develop: \$1.5m
 Trinity: \$1.4m
 Reserves/Transfers: \$6.4m



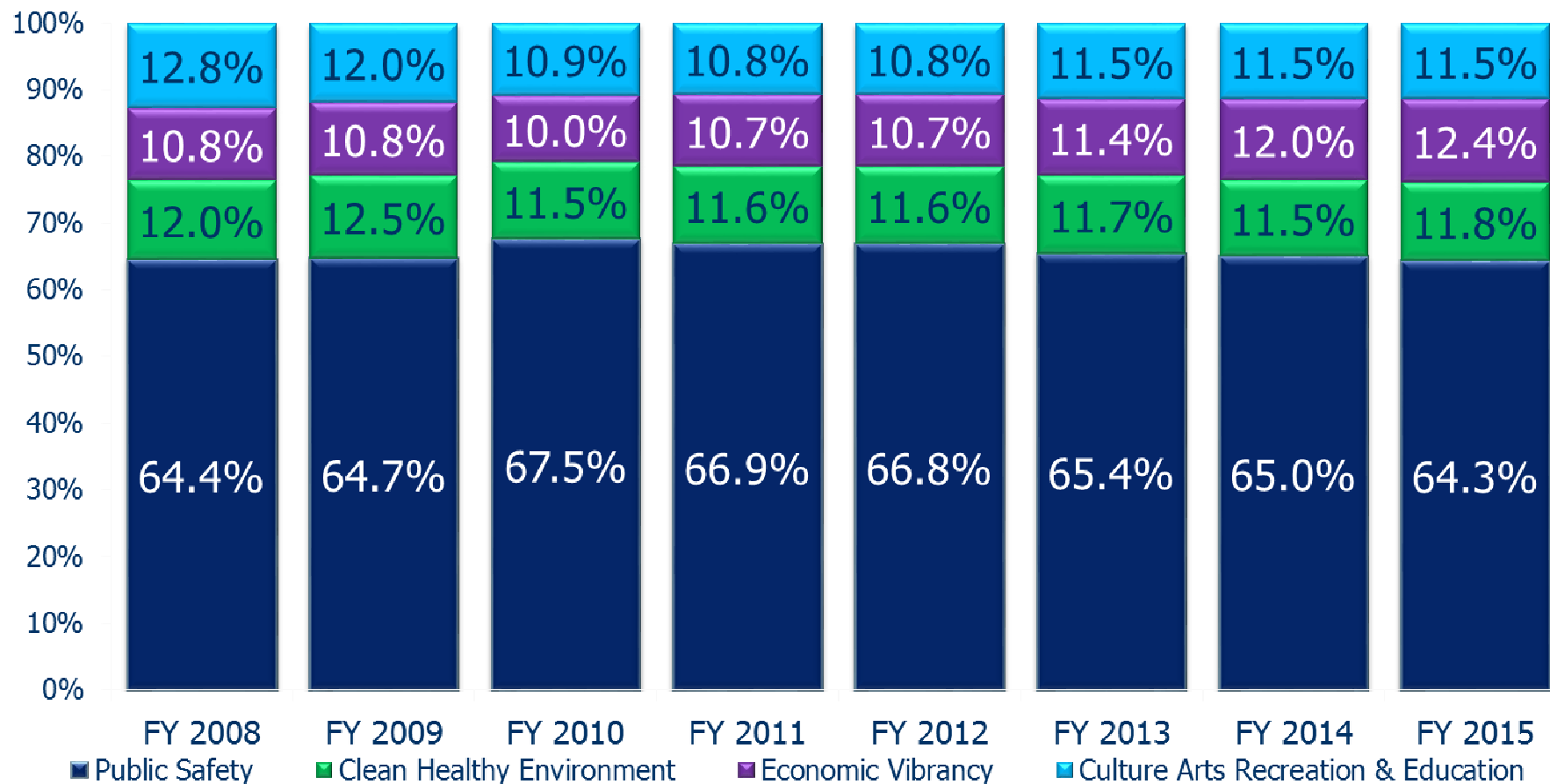
General Fund Expenses

(Historical Allocation by Key Focus Area)



General Fund Expenses

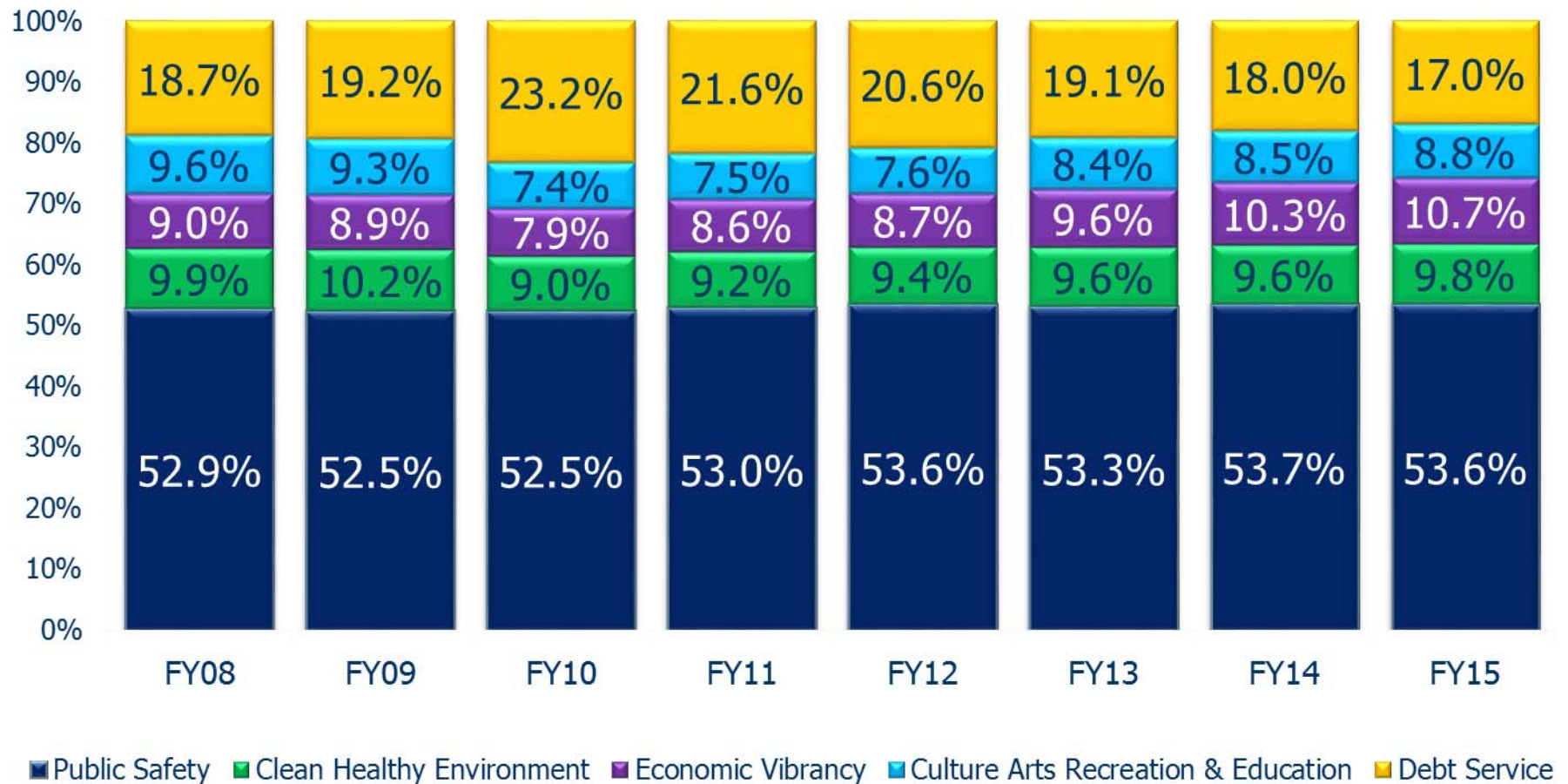
(Historical Allocation by Key Focus Area with E-Gov Distributed to other KFAs*)



*E-Gov KFA retroactively distributed for all years based on FY 2014-15 allocation assumptions

General Fund and Debt Service Expenses

(Historical Allocation by Key Focus Area with E-Gov Distributed to other KFAs* and Debt Service Added)



*E-Gov KFA retroactively distributed for all years based on FY 2014-15 allocation assumptions.

Budget Development Objectives

- Annual budget development requires ensuring that forecast expenditures do not exceed forecast revenues, and that balanced budget is recommended
- Balancing budget is a challenge since costs to provide services continue to increase
 - Maintain current service levels while also expanding certain services based on council priorities
 - Fund on-going obligations: examples include Meet and Confer agreement, full-year funding of programs already implemented, equipment/technology debt cost, TIF payments, etc.
- FY16 budget process was initiated earlier and provided more opportunities for Council input

Council's FY16 Budget Goals

- High level goals for budget development were indicated by Mayor/Council preference during January retreat:
 - 1) Invest in technology to improve service and efficiencies
 - 2) Focus on top 3 priorities identified in citizen survey: A.) maintenance of infrastructure, B.) code enforcement, and C.) police services
 - 3) Phase increases in percent of budget allocated to Culture, Arts, Recreation, and Education (CARE) KFA
 - 4) Scrutinize services for efficiencies and cost reductions

Note: Additional information regarding Council input included in appendix.

Council's Additional Direction

- Additionally, Mayor/Council indicated preferences and willingness for trade-offs necessary in budget development
 - Preference for increases:
 - Streets, Library, Code, and Park/Recreation
 - Potential trade-offs:
 - Courts, Public Works/Trinity Watershed Management, Police, Fire, TIF, Housing, and Cultural Affairs
- Early input, while not definitive, provides a general framework for budget development

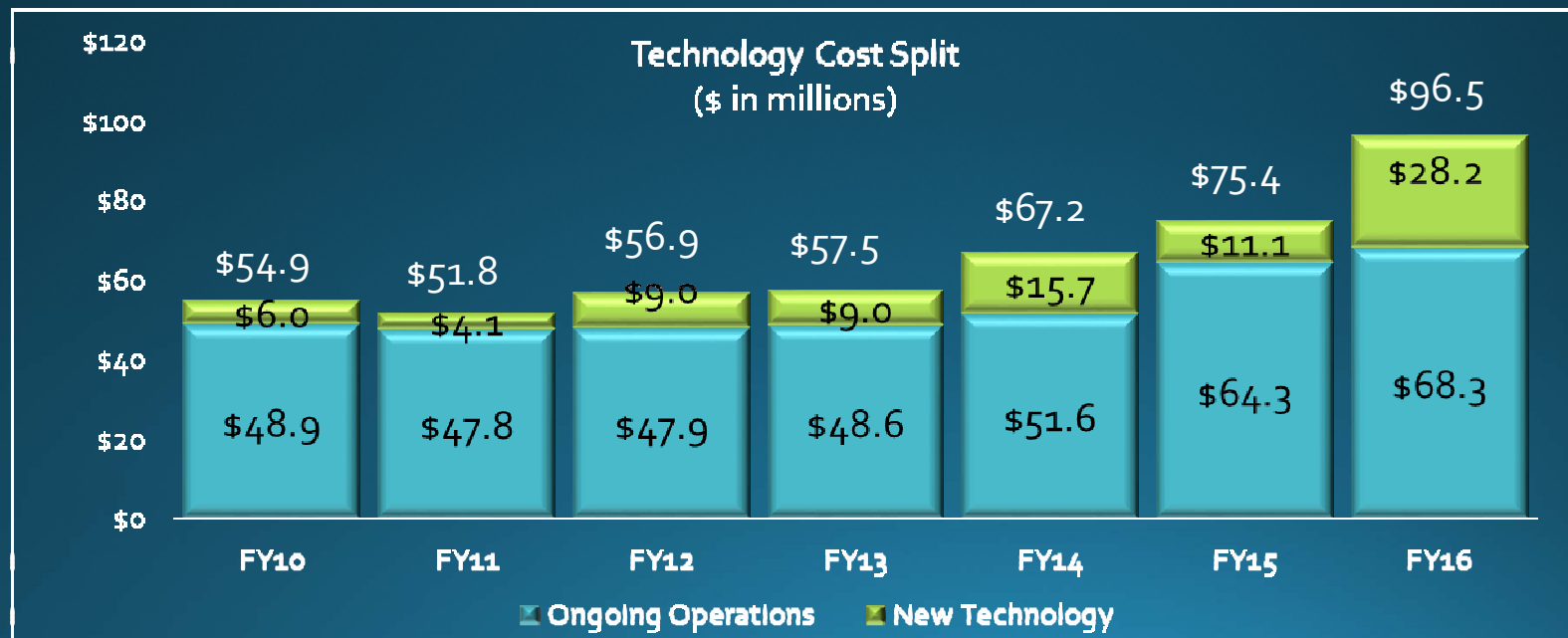
Note: Additional information regarding Council input included in appendix.

Response to Council Input

- Council's stated goals and priorities have been taken into consideration throughout FY16 budget development process
- Following slides provide examples of how Council input has been incorporated into FY16 preliminary budget:
 - 1.) Technology
 - 2.) Citizen survey priorities
 - 2a) Transportation infrastructure
 - 2b) Code Enforcement
 - 2c) Police
 - 3.) Increase funding for CARE KFA services
 - 3a) Libraries
 - 3b) Park and Recreation
 - 4.) Efficiency initiatives

Council Priority #1 – Technology

- Investment in technology is necessary to ensure City operates efficiently and effectively
- Continued investment is necessary to not only catch up but to position City for future
- Preliminary FY16 budget includes \$28.2m technology investment



Major Technology Accomplishments – Past Three Years

(278 technology projects executed during this time)



311 Mobile



Smart City Project



Financial Transparency



Telecom Expense Management



Data Center Upgrade
Server > Backup > Storage



myInspector Mobile App



Court Video Evidence



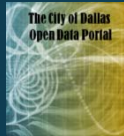
New Code Rugged Laptops



In-car DVR



ALPR



Dallas Open Data Portal



Citizen Engagement (TalkDallas)



Public Safety Infrastructure Upgrade



Fleet & Fuel Mgmt Sys



Finding Rover App



Video Surveillance Camera



BI Electronic Plan Mgmt



LFMP



600 PC Replacements with Virtual PC Devices + Ntwk Upgrade to all Branches



Asset Tracking Bait Car



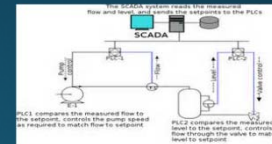
e-Citation



Cloud eMail



Court Case Mgmt Sys



Wastewater SCADA



Electronic Doc Mgmt



Libraries, Parks, CityHall, RecCenters



Telephone TownHall



Replaced 7,600 PC's and eliminated MS Win XP



Upgrades to Core City Application Systems
Financial > Courts > CAD > Fleet / Fuel > SAP > 311 > DPD/DFR Records Mgmt



Microwave Network



Narrow Band Radio

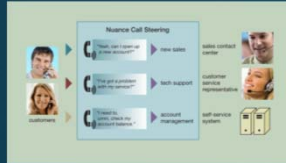


www.dallascityhall.com



Vehicle for Hire Regulation Mgmt Sftw

Major Technology Projects – Forecast for FY16 and FY17



Speech Recognition and Intelligent Call Routing Technology for 311



Data Analytics Technology Platform



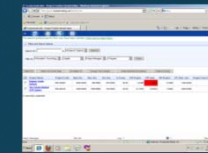
DFR Fire Inspection Sys



Smart City Strategy
High-Speed Internet, Intelligent Traffic System, Automated Meter Reading, Smart Kiosks, etc.



Replace / Upgrade Human Resource Information Mgmt Sys



Code Compliance Case Mgmt Sys



Expand and Upgrade Video Surveillance Camera Sys



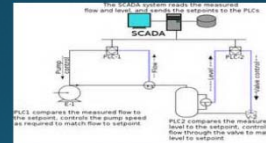
Upgrade Wi-Fi in Libraries, Parks & RecCenters



Mobile Mgmt, Firewall Upgrades, eDiscovery, etc.



Sanitation Mobile App schedule information, weekly notifications and service alerts



Upgrade Central Wastewater SCADA



Video Analytics



Budget Prep and Mgmt System



Grant Tracking Mgmt System



Capital Project Mgmt System



Digital Signature



Dallas Open Data: Performance Dashboards



Expand Electronic Doc Mgmt: SEC and HR



Continue to convert departmental pages to www.dallascityhall.com



Expand Microwave Network to DPD Substations

Council Priority #2A – Transportation Infrastructure

- 2014 citizen survey identified maintenance of infrastructure as highest need on importance/satisfaction rating
- In April 2015, Council was briefed on street and alley condition and a 10-year funding model was outlined to achieve satisfaction rating goal
- Most infrastructure needs will require significant financial investment and require future bond financing
- Annual cash funding strategy is proposed to enhance infrastructure investment beginning in FY16
 - Establishing Sanitation Utility franchise fee of 4% would provide \$2.6m
 - Increasing DWU's street rental fee from 5% to 6% would provide \$5.1m
 - Funds could be set aside in a Transportation Maintenance Fund for streets, alleys, and traffic signals

Council Priority #2A – Transportation Infrastructure

- Another option for funding street/alley infrastructure maintenance is to dedicate General Fund revenue from property value growth above 6.5%
 - Each 1% growth for General Fund is approximately \$5.1m (total is \$6.8m)
- Consider amending General Fund reserve policy to allow for small portion of fund balance to be invested in one-time infrastructure projects
- Operation and maintenance funding for Oak Cliff Streetcar is included in FY16 preliminary budget (\$0.9m)
- Also included for FY16, \$0.7m of funding to leverage \$6.2m grant funds to construct 19 traffic signals

Council Priority #2B – Code Enforcement

- 2014 citizen survey identified code enforcement as second highest need on importance/satisfaction rating
- FY16 preliminary budget adds 15 positions for Animal Services to respond to loose dog complaints
 - Last year, over 25,000 service requests were received
- Code Compliance is shifting resources to support Neighborhood Plus initiative to improve housing quality
 - Almost 60% of Dallas residents live in rental properties (40% in apartments and 20% in single family)
 - 6 positions have been reassigned from enforcement of single-use bag ordinance to focus on apartments
 - Strengthened single family rental registration and inspection program to be implemented in FY16
 - Pending Council review and adoption of changes to Chapter 27, Minimum Urban Rehabilitation Standards, underway through Housing Committee

Council Priority #2B – Code Enforcement

- Neighborhood Plus
 - Provide start up support for the collective impact organizations and initiate action plans for target neighborhoods.
 - Provide coordination for multi-disciplinary, inter-agency implementation teams
 - Advance development of high priority policy initiatives, particularly those addressing blight and poverty.
 - Develop and initiate pilot programs to attract the middle class, promote home ownership and enhance single family rental options.

Council Priority #2C – Police

- 2014 citizen survey identified police service as third highest need on importance/satisfaction rating
- Continued investment is necessary, but reduced footprint on General Fund has been direction of Council by identifying efficiencies such as use of technology and civilianization
- Although Dallas has seen 11 consecutive years of crime reduction (2004 to 2014) and overall crime has decreased by 48% since 2000, recent indicators are that violent crime is creeping up
 - To address this concern, 200 officers will be hired in FY16 to replace for attrition
 - 30 civilian public safety officers recommended to be hired in FY16 and allow existing uniform personnel to be redeployed to more critical areas
- Additional opportunities to civilianize certain positions were identified through Sunset Review process and will be further considered in future years

Council Priority #3A – Library

- Implement year 2 of 2-year plan to expand library services
- Total combined hours of service per week in FY09 was 1,333.5 (peak year)
- FY15 budget increase of \$3.8m expanded total hours of service per week to 1,412.5 (5.9% more than FY09)
- Preliminary FY16 budget increase of \$3.0m would further expand total hours of service per week to 1,516.5 (13.7% more than FY09)

	Central	11 branches	14 branches	1 DISD site	1 DISD site	Bookmarks
FY15	7 days	7 days	5 days	7 days	6 days	6 days
FY16	+6 hours per week	Same	+6 hours per week	Same	+3 hours per week	+5 hours per week

Council Priority #3B – Park and Recreation

- 3-year plan to increase hours at recreation centers with additional funding in FY16
 - Budget increased by \$0.3m in FY14, \$0.7m in FY15, and \$0.4m in FY16 preliminary budget
 - Hours would increase by 13% in FY16 compared to FY13

	FY13	Fy14	FY15	FY16
Small centers – 40 hours/week	7	5	5	0
Small centers – 45 hours/week	0	2	2	7
Large centers – 55 hours/week	35	23	9	0
Large centers – 60 hours/week	0	12	12	19
Large centers – 65 hours/week	0	0	14	16
Total hours per week at all centers	2,205	2,275	2,415	2,490

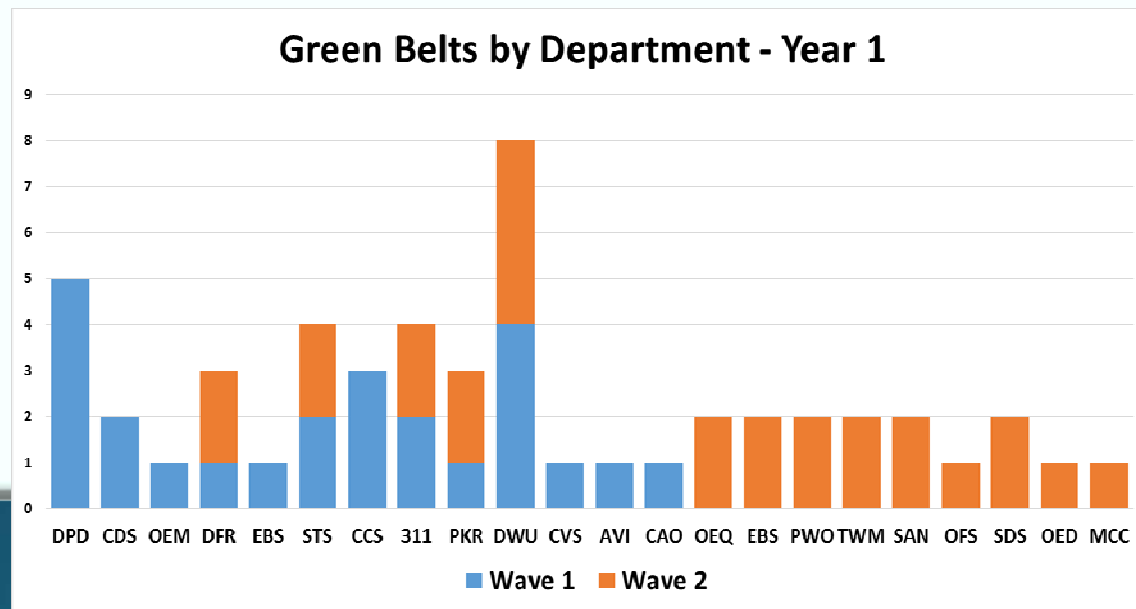
Council Priority #4 – Efficiencies

- Efforts to improve operations and achieve efficiencies is an on-going process and requires a methodical and systematic approach
- Through annual budget process, departments are challenged to identify efficiencies and cut cost
 - For FY16, each department was required to start at a reduced funding level
- Additional analysis is conducted of staffing/salaries, contracts, internal service costs, etc. to ensure budgets are appropriate
- New strategy started in FY15 is “deep-dive” into departments on a 5 year rotating basis (Sunset Review)
 - 67 potential opportunities were identified in first 7 departments reviewed during FY15
 - While some potential opportunities will result in “quick-win” savings for FY16, including right-sizing operations at Municipal Court for \$1m savings; most potential opportunities will be processed through Lean/Six Sigma program to determine potential savings for future fiscal years

Council Priority #4 – Efficiencies

- Center for Performance Excellence Lean/Six Sigma Deployment

- 27 potential Lean/Six Sigma projects identified through year 1 of Sunset Review process, additional projects being defined
- 50 Lean/Six Sigma Green Belts recruited, 25 in wave 1 now and 25 in wave 2 starting September



Council Goals & Priorities – Summary

- Preliminary budget for FY16 aligns funding with Council goals and priorities including:
 - 1) Technology – invest \$28.2m in technology improvements
 - 2) Citizen survey priorities:
 - a) Infrastructure - \$7.7m available for street and alley improvements by establishing a 4% Sanitation franchise fee and increasing DWU's street rental fee from 5% to 6%
 - b) Code enforcement – add 15 positions for Animal Services and reallocate 6 positions for multi-family inspection
 - c) Police – hire 200 officers to replace for attrition and add 30 civilian public safety officers
 - 3) CARE Key Focus Area:
 - a) Library – add \$3.0m for year 2 of 2 year plan to expand hours
 - b) Park & Recreation – add \$0.4m for year 3 of 3 year plan to expand recreation center hours
 - 4) Operational efficiencies – several efforts including Sunset Review, Lean/Six Sigma, etc. are being used to identify savings and cut cost

FY16 Expense Forecast

Preliminary expense adjustments anticipated for FY16	Dollars
Meet and Confer – police and fire pay increases include (1) full-year funding for 4% across-the-board pay on 4/1/15; (2) full-year funding for FY15 step pay increase; and (3) partial-year funding for FY16 step pay increase	+ \$24.4m
Civilian employee pay adjustments include (1) full-year funding for average 3% merit on 1/1/15; (2) average 3% merit for FY16 effective 10/1/15; and (3) increased pension requirements	+ \$10.7m
Uniform and civilian employee/retiree health benefit cost increases (additional information included in appendix)	+ \$5.9m
Tax Increment Financing cost increase as property values within TIF districts increase	+ \$2.0m
Library – implementation of year 2 of 2 year plan for expanded hours and security cost increase	+ \$3.2m
Master lease cost increases required to pay debt for equipment and technology enhancements added for FY15 and to continue investment in technology and equipment in FY16	+ \$4.9m

FY16 Expense Forecast

Preliminary expense adjustments anticipated for FY16	Dollars
FY16 funding requirements for liability, worker's compensation, and property insurance are expected to increase due to less prior year ending balance being available	+ \$4.7m
Prior year ending balance is not anticipated to be available to reimburse police and fire expenses from 911 Fund, therefore, cost increases will be necessary in FY16	+ \$2.2m
O&M cost required in FY16 for projects being placed in-service	+ \$1.8m
Recreation centers – expand hours for year 3 of 3 year plan	+ \$0.4m
Neighborhood Plus – funding associated with implementing program	+ \$0.5m
Animal Services – add 15 staff to respond to loose dog complaints	+ \$0.6m
Police staffing – hire 200 uniformed officers for anticipated attrition and add 30 civilian public safety officers to allow 30 uniform officers to be redeployed to more critical areas	+ \$1.5m

FY16 Expense Forecast

Preliminary expense adjustments anticipated for FY16	Dollars
Election funding not required during FY16	- \$1.0m
Sunset review reduction from phase 1 for 7 departments reviewed during FY15	- \$1.5m
Miscellaneous cost reductions identified through budget review process including salary savings, unemployment, contracts such as jail and independent audit, updated estimates on material usage, etc.	- \$4.7m
Use of FY15 funds to purchase 105 squad cars for police department and reduce budget requirement for spending in FY16	- \$2.8m
Electricity savings anticipated from extending and blending current contract	- \$1.1m
Preliminary expense adjustments for FY16	+ \$51.7m

FY16 Preliminary Budget

Note: Numbers included in briefing are still preliminary and will change as review continues.

Department	FY15 Adopted	FY16 Preliminary	\$ Change	% Change
Building Services	23,895,817	23,211,344	(684,473)	-2.9%
Business Dev. & Procurement	2,854,562	2,853,448	(1,114)	0.0%
City Attorney's Office	15,146,796	15,054,161	(92,635)	-0.6%
City Auditor's Office	2,844,107	2,884,701	40,594	1.4%
City Controller's Office	5,603,154	5,338,449	(264,705)	-4.7%
City Manager's Office	1,829,414	1,841,736	12,322	0.7%
City Secretary's Office & Elections	3,027,548	2,154,968	(872,580)	-28.8%
Civil Service	2,344,515	2,538,986	194,471	8.3%
Code Compliance	35,382,605	35,847,714	465,109	1.3%
Court & Detention Services	20,184,916	19,800,585	(384,331)	-1.9%
Dallas Fire Rescue	228,008,576	236,633,699	8,625,123	3.8%
Housing/Community Services	11,498,828	11,462,317	(36,511)	-0.3%
Human Resources	4,638,421	4,750,824	112,403	2.4%
Judiciary	3,695,256	3,197,337	(497,919)	-13.5%
Library	26,143,630	29,190,276	3,046,646	11.7%
Management Services	7,358,963	7,442,762	83,799	1.1%
Mayor & Council	3,923,178	4,087,651	164,473	4.2%
Non-Departmental	48,418,731	55,283,009	6,864,278	14.2%
Office of Cultural Affairs	17,287,656	17,313,914	26,258	0.2%
Office of Economic Dev.	1,576,600	1,616,134	39,534	2.5%
Office of Financial Services	2,856,246	2,845,809	(10,437)	-0.4%
Park & Recreation	81,876,638	83,457,732	1,581,094	1.9%
Planning & Neighborhood Vitality	2,527,060	3,154,536	627,476	24.8%
Police Department	438,059,929	446,959,106	8,899,177	2.0%
Public Works	6,861,155	6,167,738	(693,417)	-10.1%
Sanitation Services	75,693,850	75,854,267	160,417	0.2%
Street Lighting	17,922,510	17,923,007	497	0.0%
Street Services	65,914,081	64,828,697	(1,085,384)	-1.6%
Sustainable Dev. & Const.	1,539,699	1,440,594	(99,105)	-6.4%
Trinity Watershed Mgmt.	1,350,771	1,423,385	72,614	5.4%
Reserves and Transfers	6,419,788	9,047,889	2,628,101	40.9%
Other Costs to be Allocated to Depts.	-	22,816,717	22,816,717	
Total	1,166,685,000	1,218,423,492	51,738,492	4.4%



FY2015-16 Budget Workshop #6

General Fund Gap Update

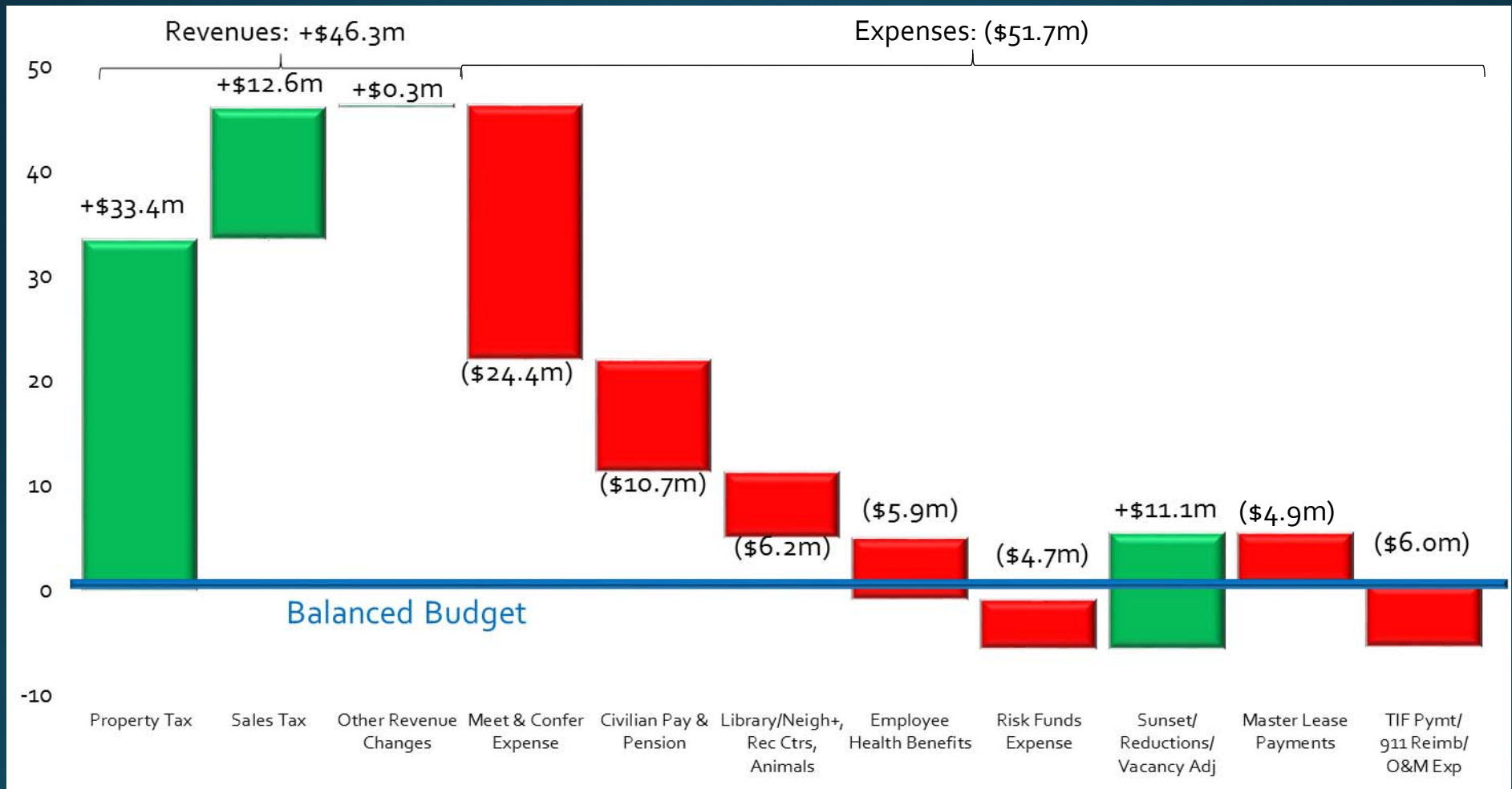
Update of General Fund Gap

- Today's briefing provides an updated snapshot as of June 19th towards presenting a balanced budget on August 11th

	Dec 3 rd	Jan 15 th	May 20 th	June 24 th
Revenue increase	\$32.8m	\$26.8m	\$34.4m	\$46.3m
Expense increase	\$64.0m	\$62.4m	\$59.5m	\$51.7m
Variance/Gap	(\$31.2m)	(\$35.6m)	(\$25.1m)	(\$5.4m)

Note: Today's briefing is a "snapshot" as of June 19th. Numbers included are still preliminary and will change as review and scrutiny continue over next two months.

Update of General Fund Gap





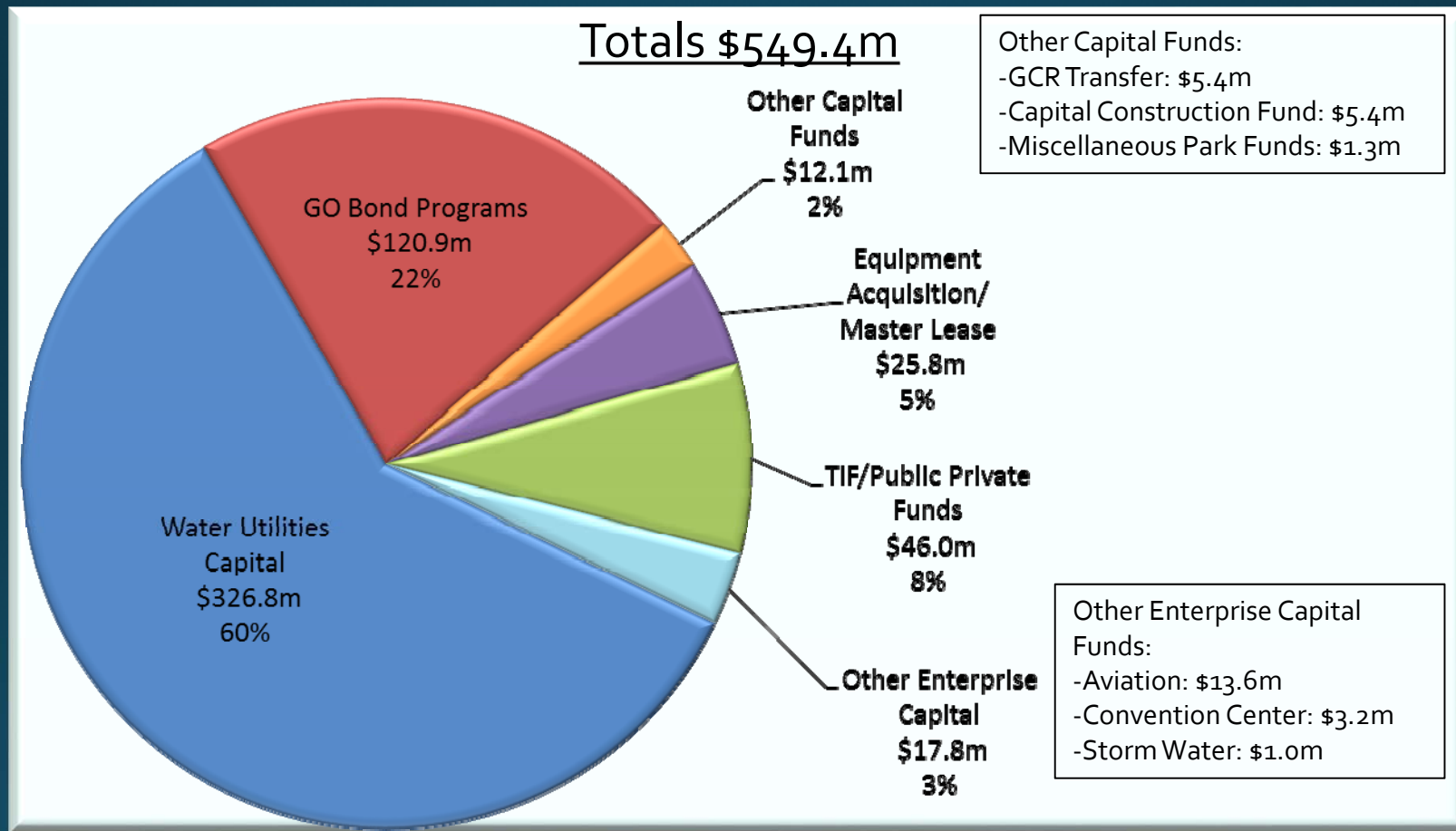
FY2015-16 Budget Workshop #6

Capital & Debt Service Outlook

Capital Budget Overview

- Capital budget funds long-term capital improvements and infrastructure across city:
 - Streets, flood protection, park facilities, fire stations, water & sewer system, etc.
- Capital budget is divided into two major programs:
 - General-purpose capital improvement program includes voter-approved 1998, 2006, and 2012 Bond Programs, tax increment financing, and equipment acquisition
 - Enterprise Fund capital improvement program includes self-supporting programs such as Dallas Water Utilities, Aviation, Convention Center, and Storm Water
- Capital projects are primarily funded through issuing bonds but cash transfers are also used to fund projects

FY 2015 Adopted Capital Budget (\$ in Millions)



Capital and Debt Overview

- Preliminary general-purpose capital budget for FY16 is \$466m and includes:
 - Mill Creek/State-Thomas Drainage Relief Flood Tunnel (~\$300m)
 - \$68m of street/alley reconstruction projects
 - \$25m equipment/technology funded through master lease program
- In FY16, \$250m of Commercial Paper (CP) previously used to short-term finance capital projects will be retired
 - \$225m bond issuance anticipated in November 2015 to retire CP
 - \$25m debt service funds (restricted uses) will be available from combination of FY15 debt refinancing and end of year accumulated balance will be used to retire CP in-lieu of issuing bonds



FY2015-16 Budget Workshop #6

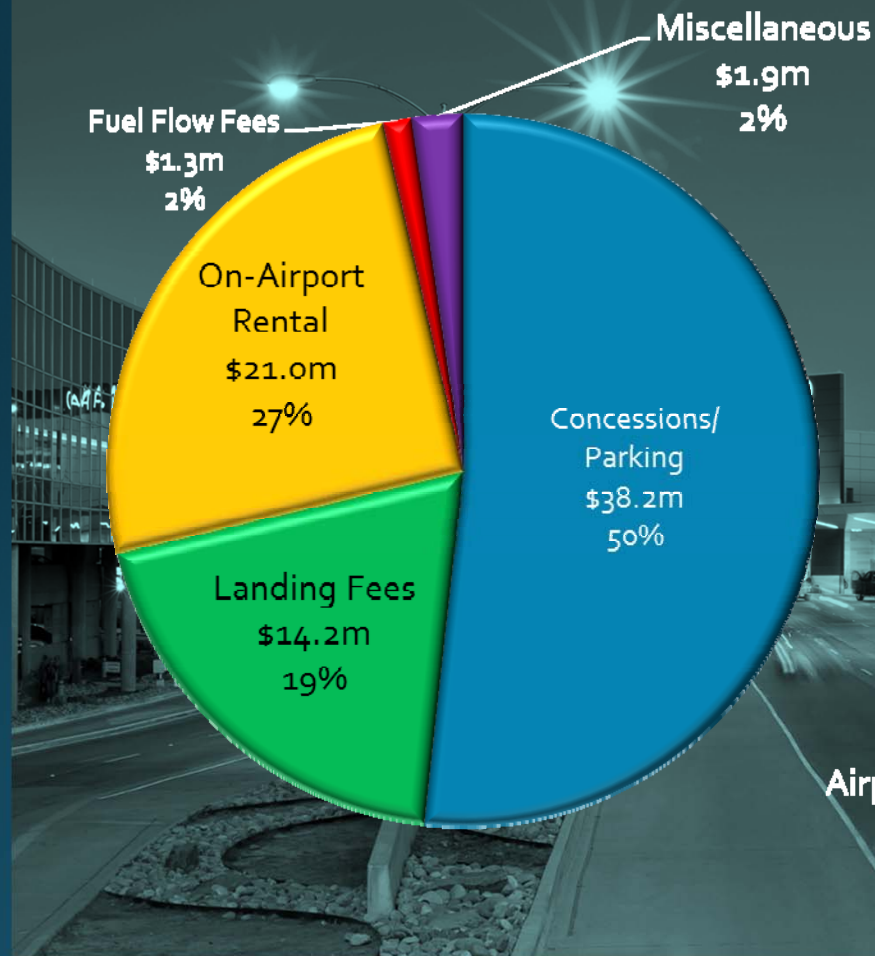
Enterprise Funds Overview

Enterprise Fund Overviews

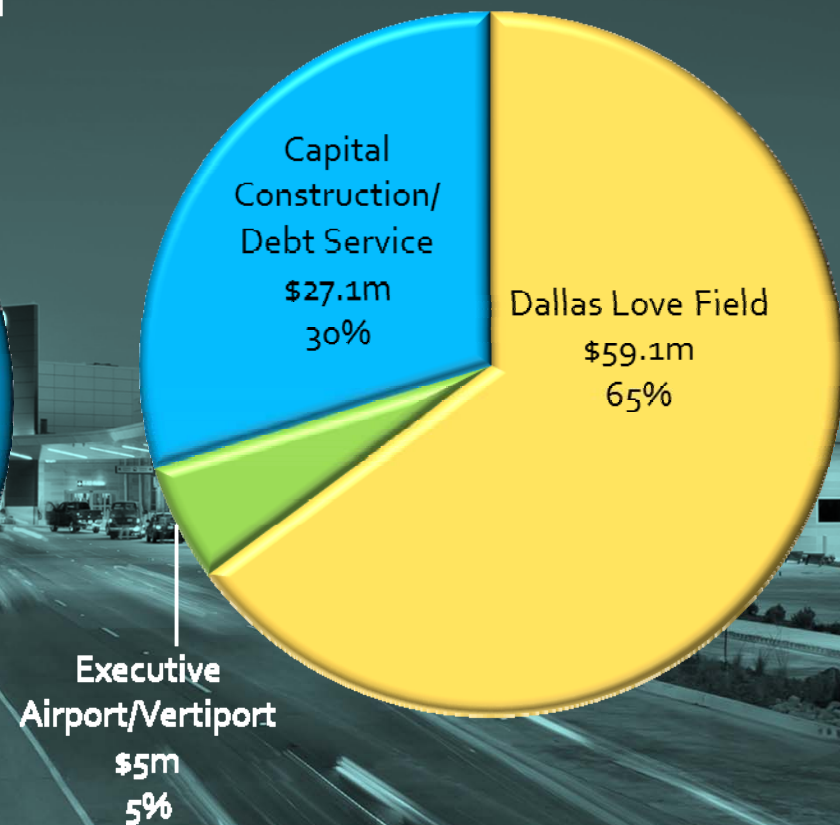
- Enterprise funds are those funds which operate like a business separately from General Fund
- Enterprise fund services generate revenues from people using those services which support their operations
- Enterprise fund revenues are generally limited to being spent on their particular service
- Following slides provide overview of City's major enterprise funds including their sources and uses of funds:
 - Aviation
 - Convention Center
 - Municipal Radio-WRR
 - Sustainable Development & Construction
 - Storm Drainage Management
 - Water Utilities

Aviation FY16 Preliminary Budget

Revenues: \$91.2 million

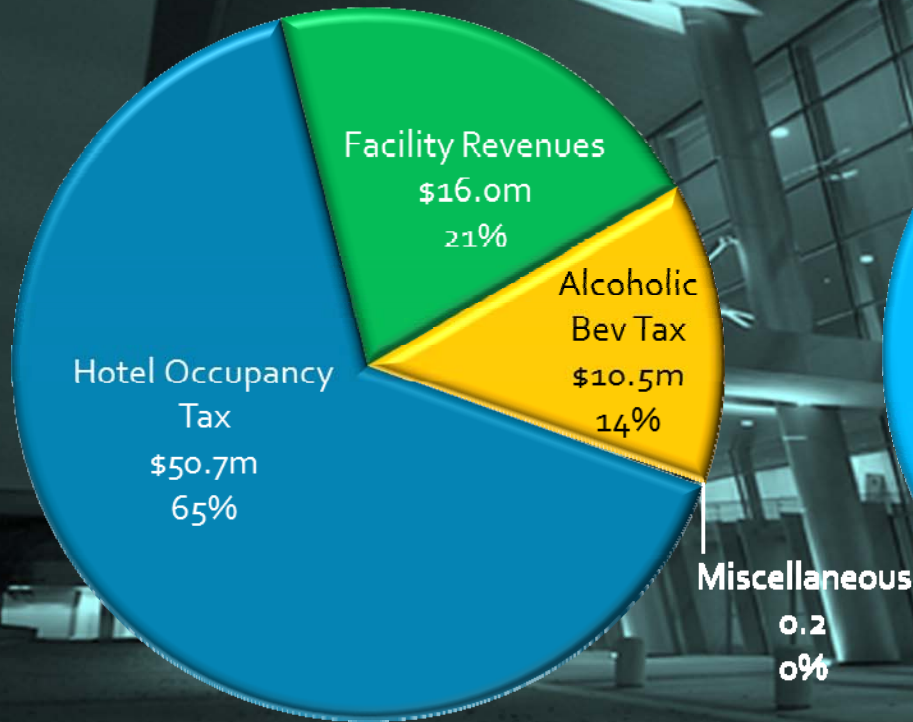


Expenses: \$91.2 million

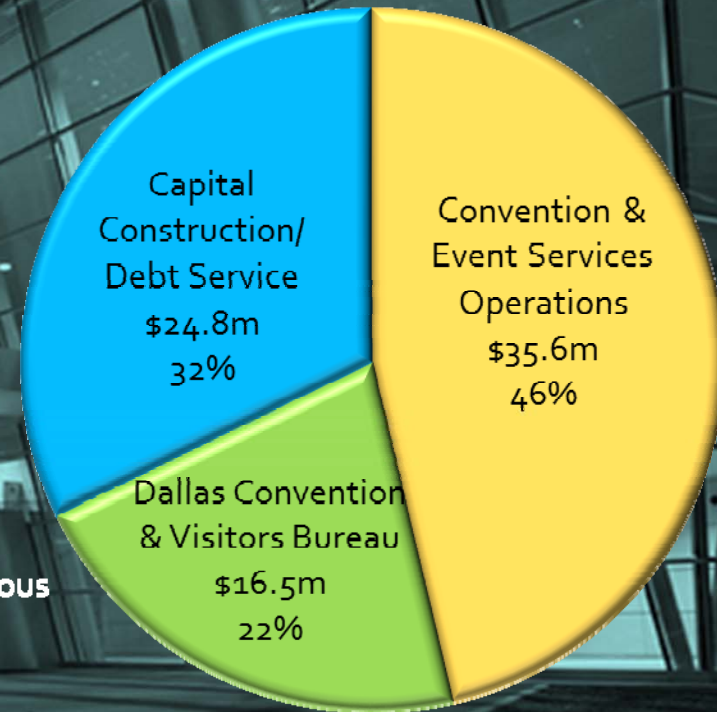


Convention Center FY16 Preliminary Budget

Revenues: \$77.3 million

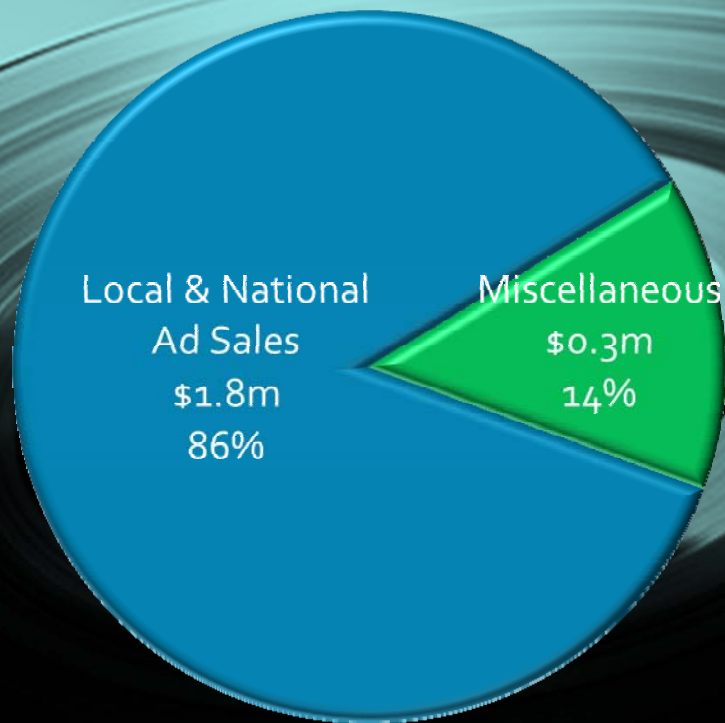


Expenses: \$77.0 million

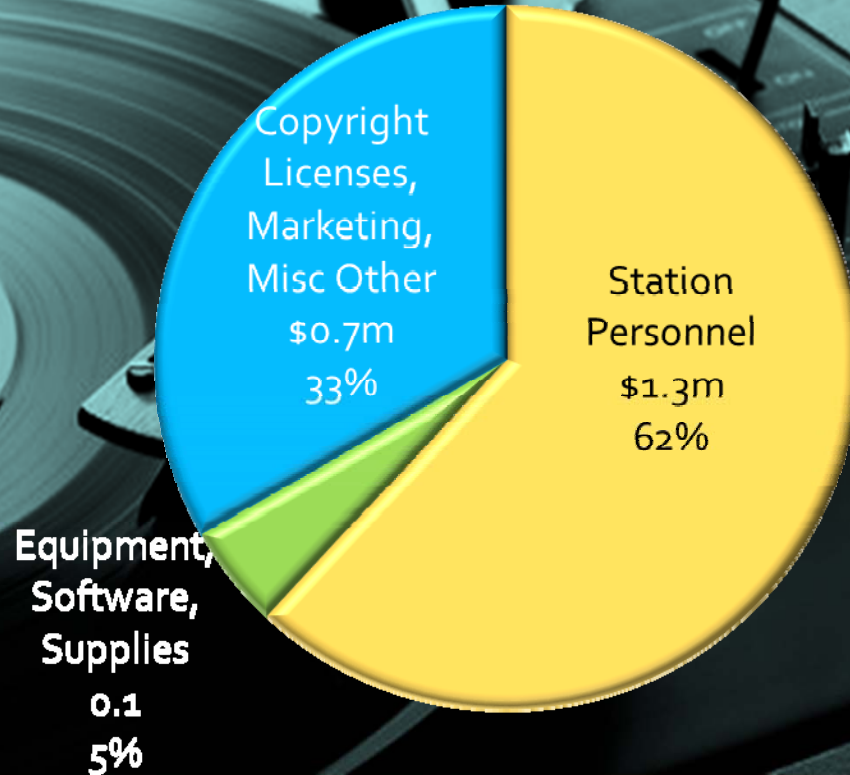


Municipal Radio FY16 Preliminary Budget

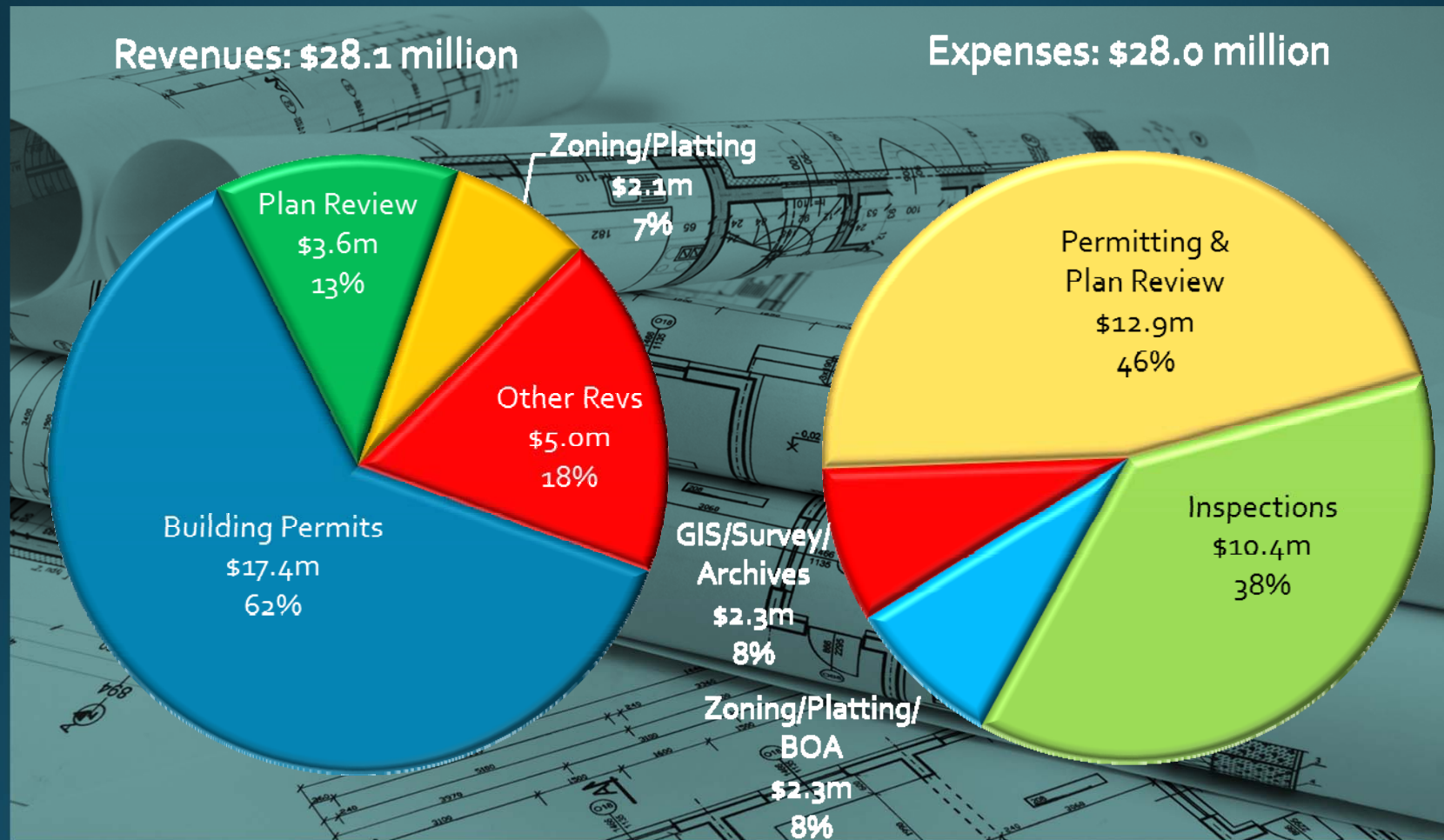
Revenues: \$2.1 million



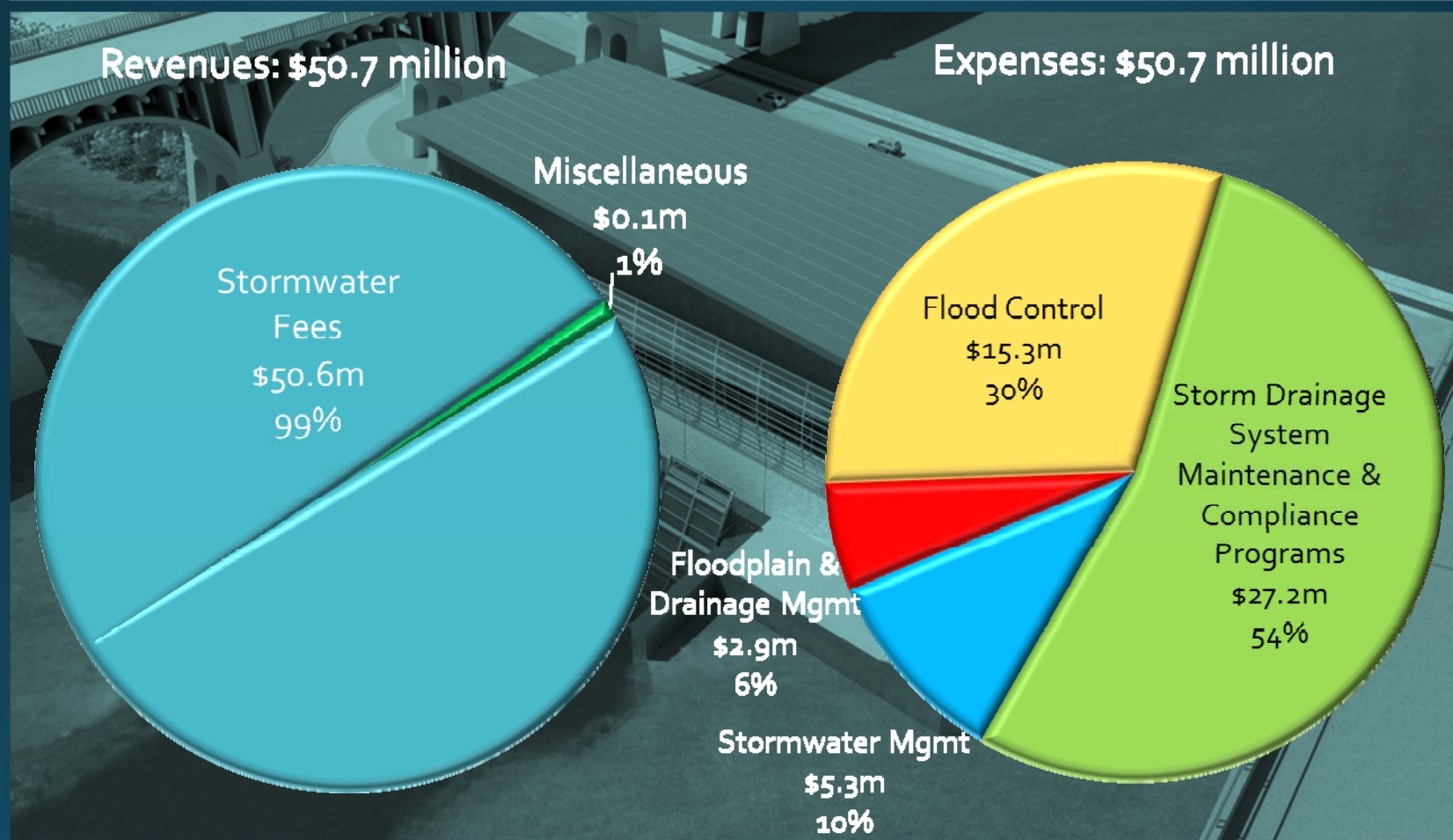
Expenses: \$2.1 million



Sustainable Development & Construction FY16 Preliminary Budget

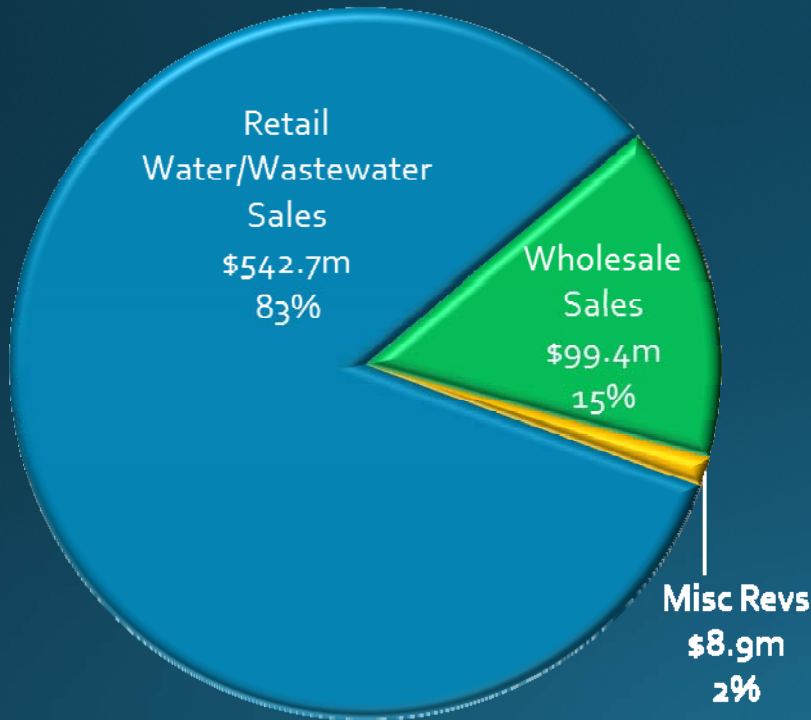


Storm Drainage Management FY16 Preliminary Budget

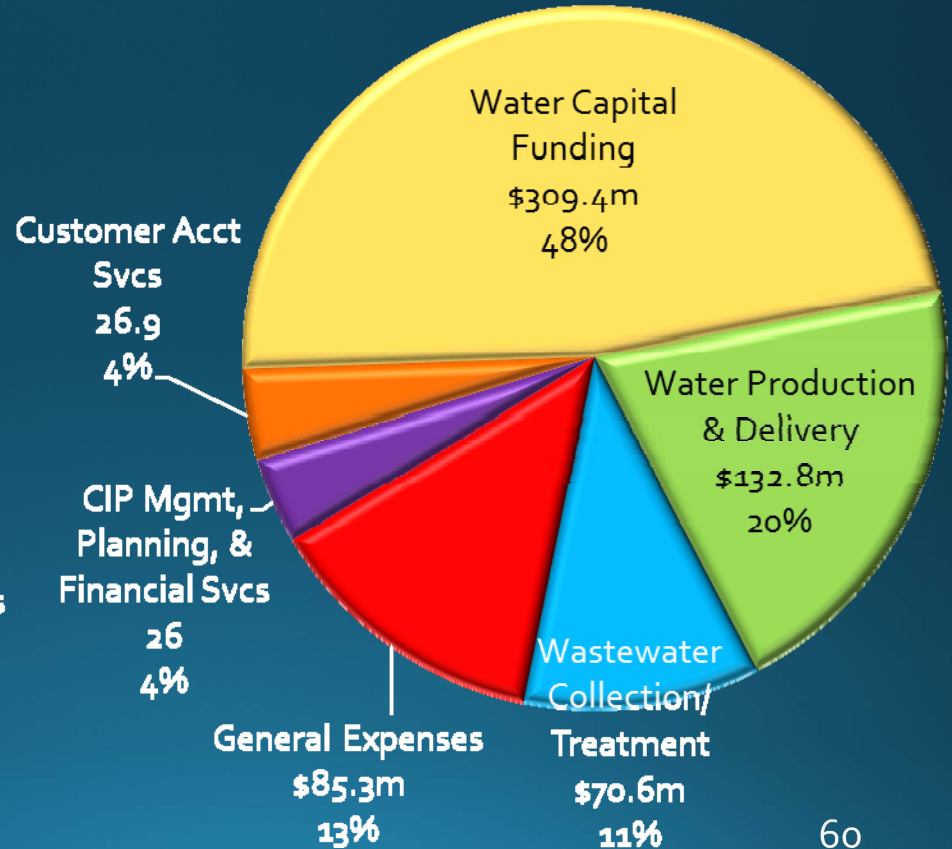


Water Utilities FY16 Preliminary Budget

Revenues: \$651.0 million



Expenses: \$651.0 million



Water Utilities FY16 Preliminary Budget

- Preliminary FY16 Budget for Dallas Water Utilities (DWU) includes:
 - Operating budget of \$651.0m (\$36.5m increase from FY15 budget)
 - Capital budget of \$219.3m
- Review of DWU preliminary FY16 budget indicates cost increases are primarily associated with capital construction and Sabine River Authority rate dispute and will require a 6.7% retail rate increase
 - Estimated increase to typical monthly residential water and wastewater bill is \$4.19 from \$62.52 to \$66.71
- Current assumptions for FY16 do not include proposed increase in street rental fee on retail sales to fund street and alley maintenance
 - Increasing DWU street rental expense (which is paid to general fund), would further impact residential fee by 1% (7.7% total)
 - Estimated increase to typical monthly residential water and wastewater bill is \$0.62 from \$66.71 to \$67.33

Water Utilities FY16 Preliminary Budget

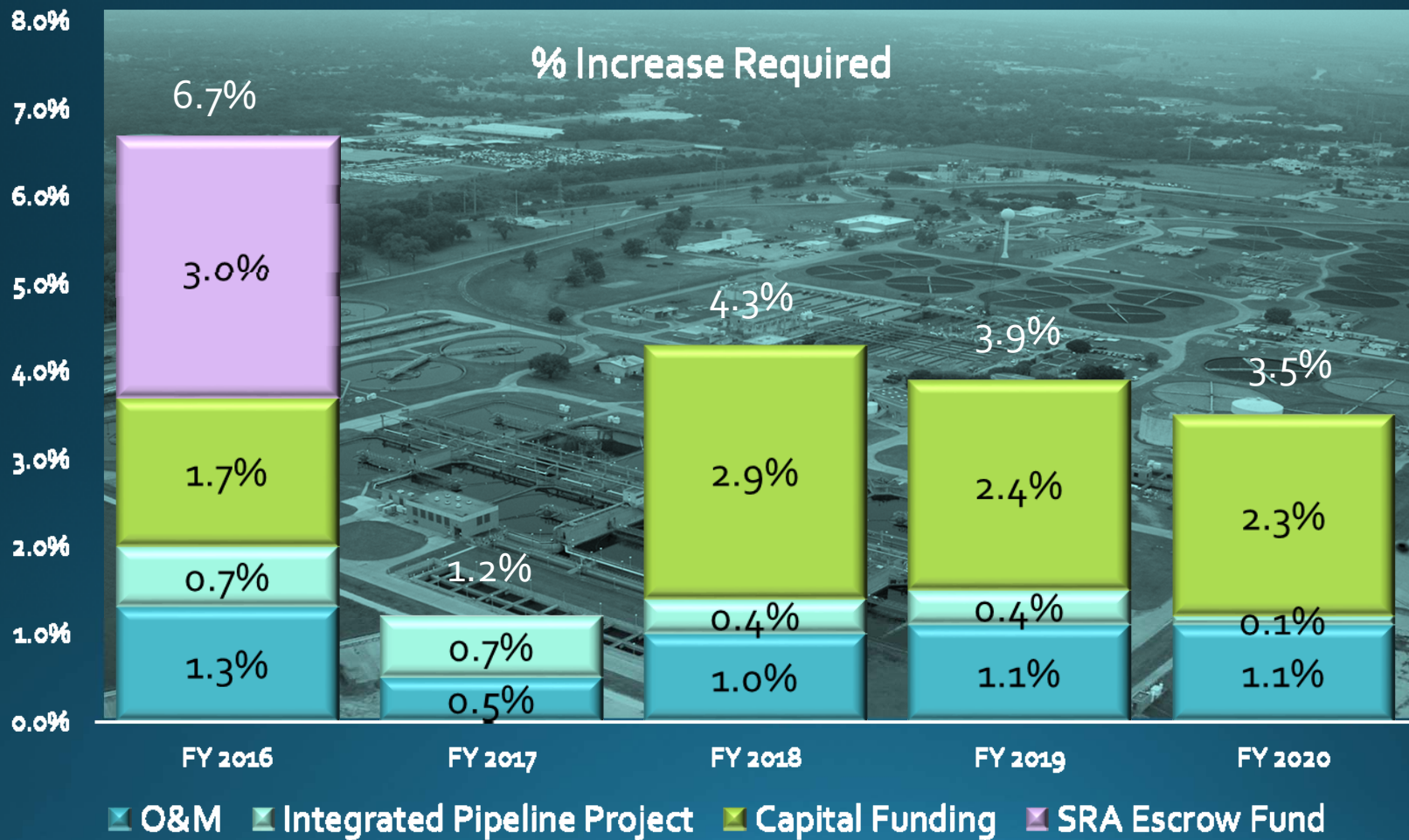
- Capital Improvement Plan for FY16 totals \$219.3m
 - Funded primarily through revenue bond sale of \$125.0m
- Major projects included in plan:
 - Water/wastewater pipeline replacement and pump station program
 - East Side and Elm Fork water treatment plant improvements
 - Central and Southside wastewater treatment plant improvements
- Overall plan continues rehabilitation and replacement of aging assets that are beyond or nearing end of their useful life (75% of projects)
 - Rehabilitation/replacement: \$164.4m
 - Growth: \$19.9m
 - Regulatory: \$35.0m

Water Utilities – Future Capital Improvement Program



Note: Does not include cost of additional future water supply acquisitions

Water Utilities – Future Retail Revenue Increases





FY16 Budget Workshop #6

Community Engagement

Community Engagement

- Citizen survey conducted summer 2014, and briefed to Council on October 28, 2014
 - Survey can be found at www.dallascityhall.com
 - Top 3 priorities indicated in citizen survey are maintenance of infrastructure, code enforcement, and police services
- Public hearings: March 25th, May 27th, and August 26th
- Continued use of TalkDallas.com online survey initiative
 - Over 1,000 people completed budget survey in 2014
 - 2015 survey initiated June 5th
 - Targeted board/commission members for participation
 - Data being compiled and will be forwarded to Council
- August 11th through September 3rd are available for Council to schedule traditional and/or virtual town hall meetings
 - Meeting dates, times, and locations should be arranged by Council office, and information provided to City Manager no later than July 15th
 - Only 1 virtual meeting can be scheduled per day



FY 2015-16 Budget Workshop #6

Budget Schedule

Budget Schedule

✓ October 28	Brief City Council on citizen survey
✓ November 18	Brief City Council on FY14 Strategic Plan
✓ December 3	Budget workshop #1: preliminary outlook
✓ January 15-16	Budget Workshop #2: council retreat and planning session
✓ February 4	Budget Workshop #3: retreat follow-up
✓ March 23	Brief Public Safety Committee and Quality of Life Committee on Sunset Review
✓ March 25	Budget Public Hearing
✓ April 1	Budget workshop #4: sunset review update
✓ May 18	City Auditor to present office budget to Budget, Finance, and Audit Committee
✓ May 20	Budget Workshop #5: general fund update
✓ May 27	Budget Public Hearing
June 24	Budget Workshop #6: update and overview
July 27	Appraisal Districts deadline to certify tax roll (July 25 th is a Saturday)

Budget Schedule

August 7	Deliver City Manager's recommended budget to council members
August 11	Budget Workshop #7: City Manager's recommended budget
August 11 to Sept 3	Town hall meetings
August 19	Budget Workshop #8: topics to be determined
August 26	Budget Public Hearing
September 2	Budget Workshop #9: topics to be determined
September 2	Tax Rate Public Hearing #1 (if necessary)
September 9	Adopt Budget on First Reading
September 16	Budget Workshop #10: council amendments
September 16	Tax Rate Public Hearing #2 (if necessary)
September 23	Adopt Budget on Second Reading and Adopt Tax Rate
October 1	Begin FY16



FY2015-16 Budget Workshop #6

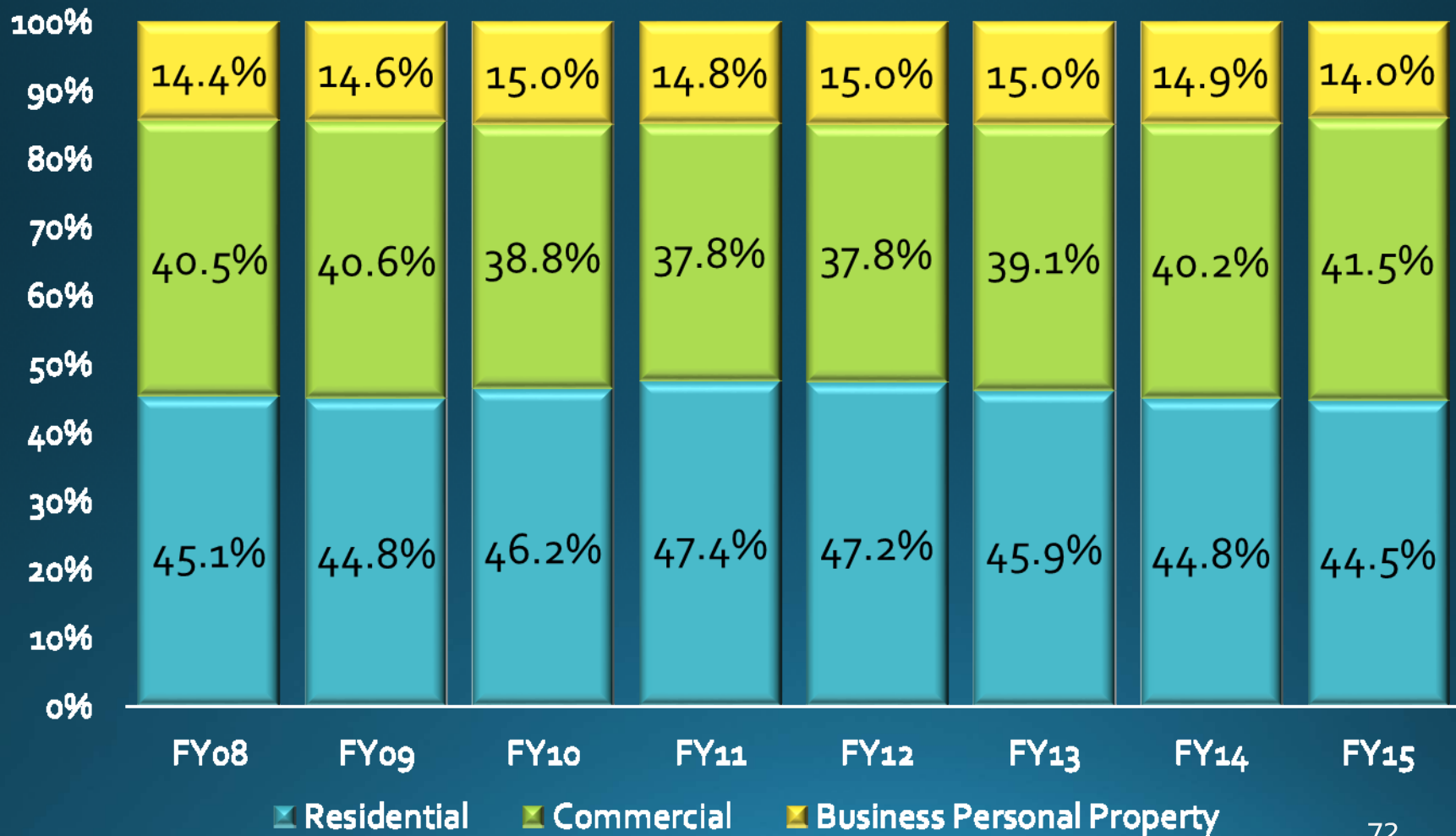
Council Input and Questions



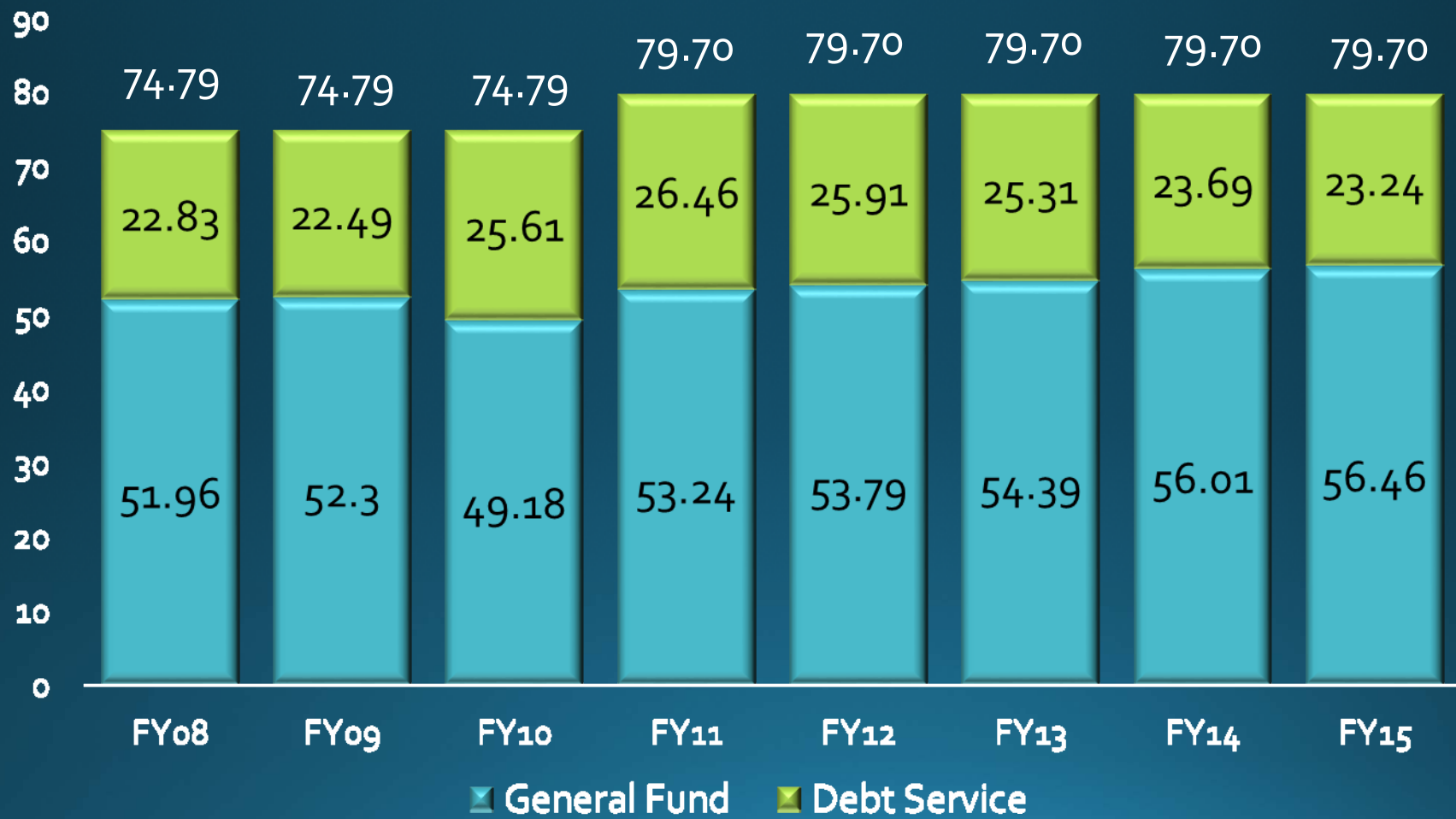
FY2015-16 Budget Workshop #6

Appendix A:
Historical Information

Historical Tax Base Distribution (% by Category)

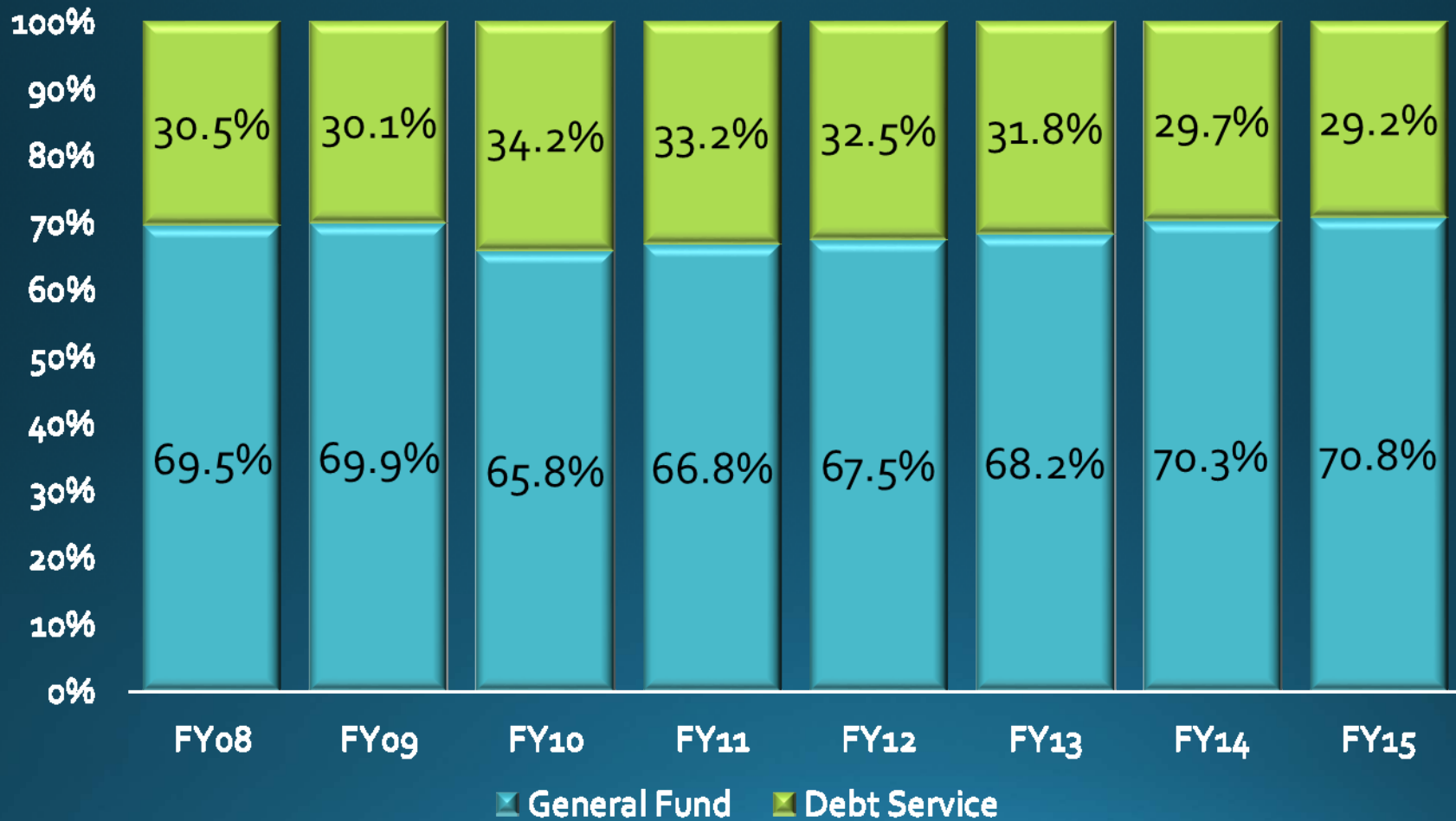


Historical Tax Rate Distribution (Rate in Cents per \$100 Valuation)



Historic Tax Rate Distribution

(% Allocation between General Fund and Debt Service)



Long Range Revenue Forecast (Office of Economic Development)

Fiscal Year	Property Base Values			Sales Tax Revenue		
	Pessimistic	Base	Optimistic	Pessimistic	Base	Optimistic
FY17	3.94%	5.00%	6.18%	1.1%	1.8%	1.9%
FY18	4.84%	4.65%	5.35%	2.2%	2.2%	2.9%
FY19	5.08%	5.38%	6.44%	1.8%	2.5%	3.4%
FY20	5.11%	5.64%	6.69%	1.0%	1.8%	2.8%

Summary of Citizen Survey Results

Importance-Satisfaction Rating City of Dallas Major Categories of City Services

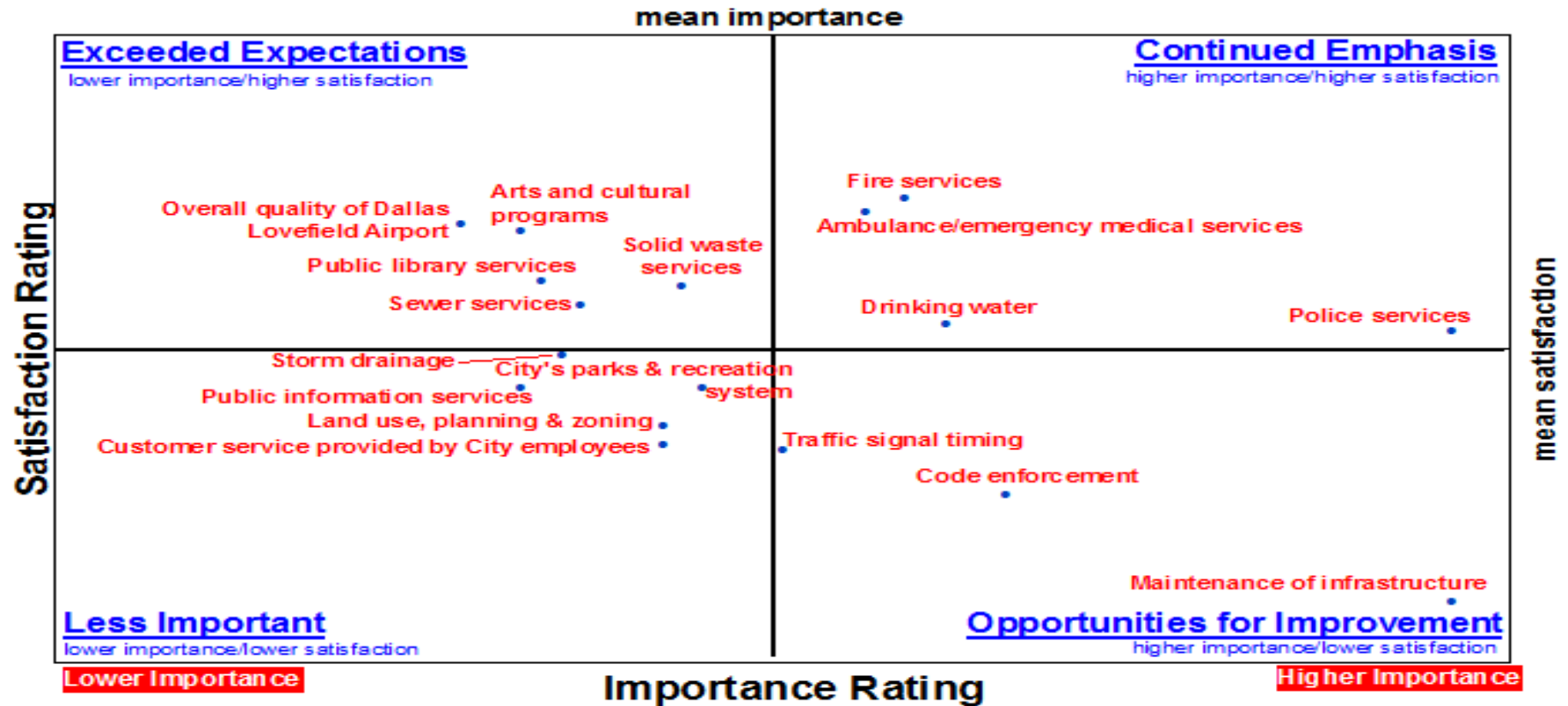
Category of Service	Most Important %	Most Important Rank	Satisfaction %	Satisfaction Rank	Importance-Satisfaction Rating	I-S Rating Rank
Very High Priority (IS >.20)						
Maintenance of infrastructure	53%	2	25%	17	0.3975	1
High Priority (IS .10-.20)						
Code enforcement	31%	3	42%	16	0.1798	2
Police services	53%	1	68%	9	0.1696	3
Traffic signal timing	20%	7	49%	15	0.1020	4
Medium Priority (IS <.10)						
Drinking water	28%	4	69%	8	0.0868	5
Customer service provided by City employees	14%	10	50%	14	0.0700	6
Land use, planning and zoning	14%	11	53%	13	0.0658	7
The City's parks and recreation system	16%	8	59%	12	0.0656	8
Solid waste services	15%	9	75%	6	0.0375	9
Storm drainage	9%	13	64%	10	0.0324	10
Ambulance/emergency medical services	24%	6	87%	2	0.0312	11
Public information services	7%	15	59%	11	0.0287	12
Fire services	26%	5	89%	1	0.0286	13
Sewer services	10%	12	72%	7	0.0280	14
Public library services	8%	14	76%	5	0.0192	15
Arts and cultural programs	7%	15	84%	4	0.0112	16
Overall quality of Dallas Lovefield Airport	4%	17	85%	3	0.0060	17

Overall priorities =

2014 City of Dallas DirectionFinder Importance-Satisfaction Assessment Matrix

-Major Categories of City Services-

(points on the graph show deviations from the mean importance and satisfaction ratings given by respondents to the survey)



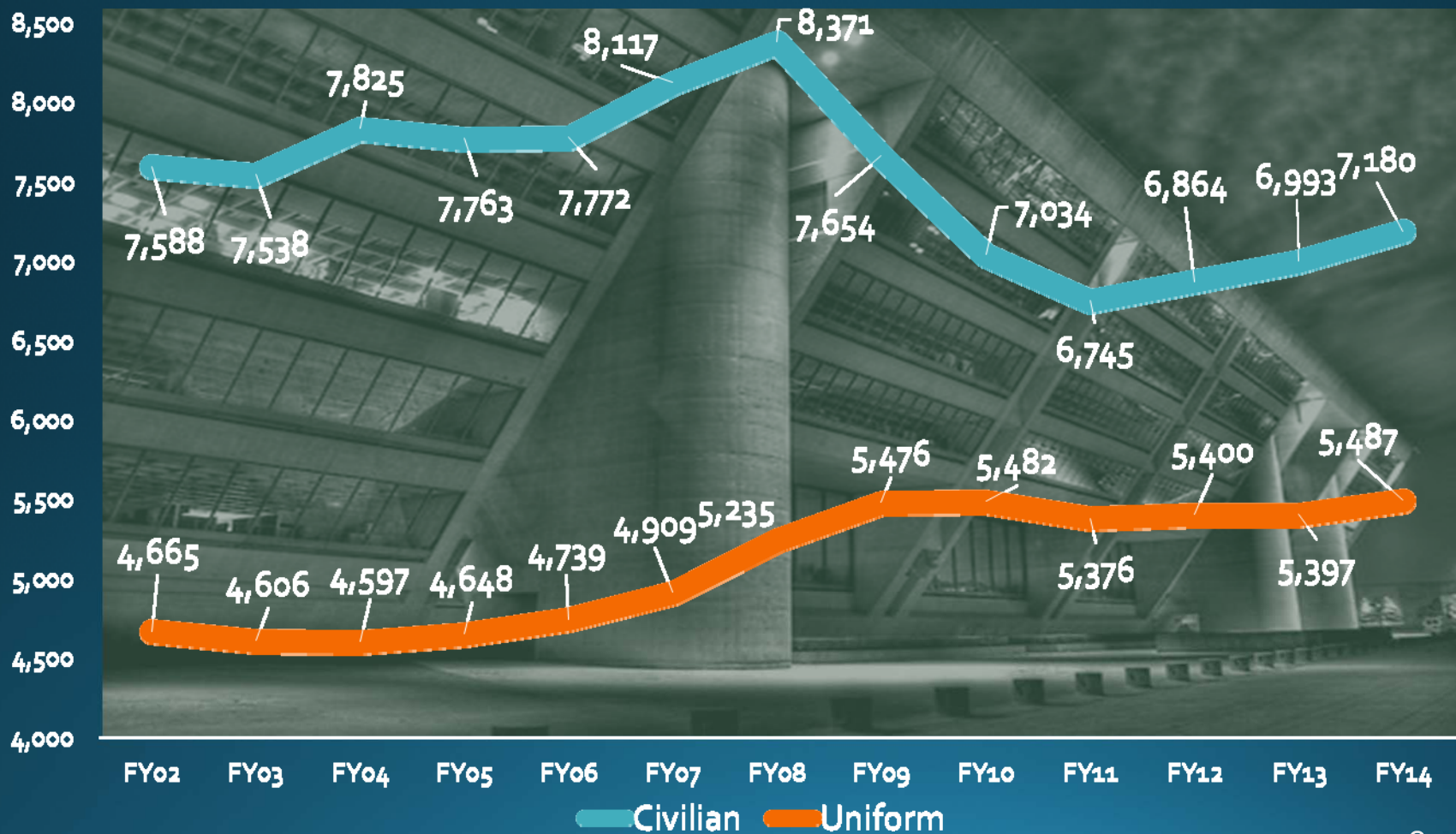
Source: ETC Institute (2014)

Budget Development Goals

Budget Goals	Count	Percent
Invest in technology to improve services and efficiencies	8	22.2%
Focus on top 3 priorities identified in citizen survey: maintenance of infrastructure, code enforcement, and police services	6	16.7%
Phase increases in percent of budget allocated to Culture, Arts, Recreation, and Education KFA	6	16.7%
Scrutinize services for efficiencies and cost reductions	6	16.7%
No increase in ad valorem tax rate	4	11.1%
Honor commitment to uniform employees through Meet and Confer agreement	2	5.6%
Invest in civilian employees through fair compensation and improved training	2	5.6%
Fund additional infrastructure needs with cash instead of using debt financing	2	5.6%
Total	36	100%

KFA	Dept (% of KFA Total – Based on FY15 Budget)	Survey#	Green Dots	Red Dots	Net	
Public Safety	Police	40.5%	3	7	9	- 2
	Fire-Rescue	21.0%	13, 11	1	3	- 2
	Court Services	1.9%		0	4	- 4
	Other	<u>0.9%</u>		<u>N/A</u>	<u>N/A</u>	<u>N/A</u>
	Total Public Safety	64.3%		8	16	- 8
Economic Vibrancy	Streets & Street Lighting	7.6%	1, 4	9	2	+ 7
	Tax Increment Financing Districts (TIF)	1.8%		0	2	- 2
	Fair Park	1.0%		1	1	0
	Public Works & Trinity Watershed	1.0%	1, 10	0	3	- 3
	Other	<u>1.0%</u>		<u>N/A</u>	<u>N/A</u>	<u>N/A</u>
Total Economic Vibrancy	12.4%		10	8	+ 2	
Clean Healthy Environment	Sanitation Services	7.0%	9	1	1	0
	Code Compliance	3.4%	2	5	0	+ 5
	Housing & Community Services	1.2%		2	4	- 2
	Other	<u>0.2%</u>		<u>N/A</u>	<u>N/A</u>	<u>N/A</u>
	Total Clean Healthy Environment	11.8%		8	5	+ 3
Culture, Arts, Recreation, and Education	Park & Recreation	6.9%	8	6	2	+ 4
	Library	3.0%	15	6	0	+ 6
	Office of Cultural Affairs	1.6%	16	4	6	- 2
	Other	<u>0.0%</u>		<u>N/A</u>	<u>N/A</u>	<u>N/A</u>
	Total CARE	11.5%		16	8	+ 8
Grand Total	100.0%		42	37	+ 5	

Historical Active Personnel Headcount (All City Funds as of Dec 31st of each year)



Source: Employee Retirement Fund and Police & Fire Pension System

Development Review Improvement Implementation

- In September 2014, work group formed, consisting of private stake holders and City staff, to recommend enhancements to City's development review process
- City Manager's Office formed permanent project management team, with responsibility of implementing the work group's recommendations
 - Team will also undergo lean/six sigma training
- Project team developing business plan to:
 - Fill key vacancies
 - Leverage technology to improve efficiency of operations
 - Standardize and streamline workflows
 - Eliminate working silos and enhance collaboration across departments
 - Create meaningful measures and metrics to enhance operations
 - Improve dialog with customers
 - Increase internal and external training opportunities
 - Review and improve land development process for single family subdivisions



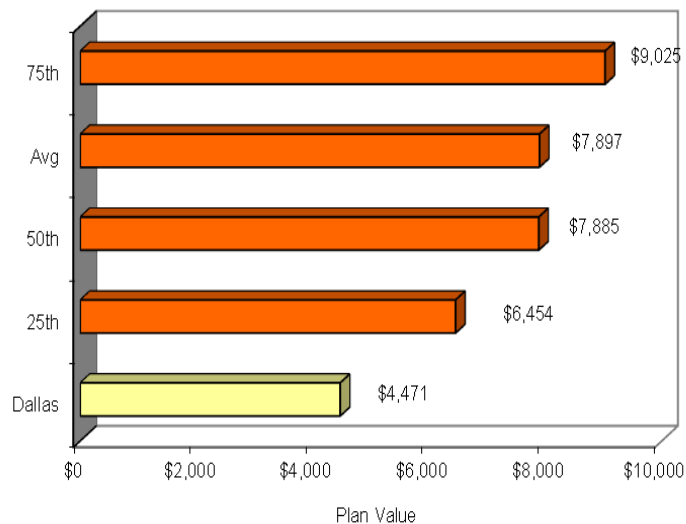
FY 2015-16 Budget Workshop #6

Appendix B:
Employee/Retiree
Health Benefits

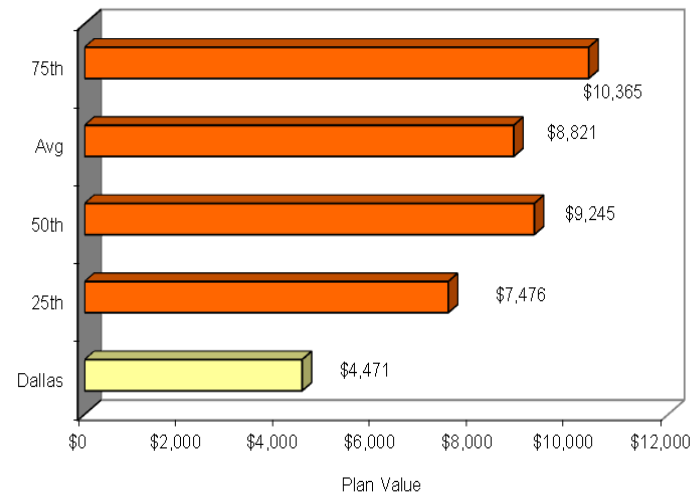
Dallas Trails Significantly Behind Other Employers

- Milliman conducted Total Compensation study in 2012
- Study showed that City's health benefits plan is in bottom quartile compared to other employers in both public and private sector

Medical/Vision- Custom Survey



Medical/Vision- Private Sector



Custom survey data is comprised of other local government and quasi governmental entities of similar size as Dallas.

Private sector survey data is from published survey data.

Becoming More Competitive Would Be Costly

City	Employer Contribution Ratio	Employee Contribution Ratio
Dallas	63%	37%
San Antonio	91%	9%
Fort Worth	70%	30%
Austin	80%	20%
Houston	76%	24%

*If Dallas made similar contributions to employee/retiree healthcare as other Texas cities, Dallas' healthcare budget would be between \$75m TO \$119m **MORE** than it currently is.*

Issue

- Dallas cannot afford to add \$75m+ to healthcare budget
- Dallas is at a competitive disadvantage for recruiting and retaining employees
- Benefits are number one complaint of employees completing exit interviews

Opportunity

- Sought ways to improve employees' benefits with as little impact to budget as possible
- One strategy is to motivate hospital systems to provide better unit pricing
- To accomplish this, had to design health plan to encourage members to go to their facilities; this can be done by:
 - Narrowing market, excluding some systems, or
 - Tiering market, preferred payment to smaller number of systems

Opportunity

- Plan members are incentivized by improved benefits
- Moving to a 90/10 cost share encourages plan members to go to the hospitals with better prices
 - City negotiated better prices by using that incentive
 - Improved health plan's value \$5m, but only cost \$250,000

Overall Costs

- Why are there cost increases in health benefits plan, if City negotiated better prices?
 - Hospitals were encouraged to lower prices only if City takes on greater role in payment (reduces their risk and increases number of new patients)
 - However, overall healthcare costs increasing by about 10%
 - Pharmacy costs are increasing by an even higher percentage
 - Driven by huge increase in number of specialty drugs in market
 - Medical and pharmacy claims are almost \$100m for City
 - Projected cost increase was about \$10m
 - City's actual medical cost increases have been lower (in 5% to 7% range); however pharmacy trend (increase) last year was about 15%

Benefit to City and Employees

Cost increases with Tiered Benefit Network

- \$250,000 to pay for improved benefit
- \$5.7m increase for health benefit cost increases

Improve benefits for plan members by about \$5m based on decreased facility charges

Cost increases without Enhanced Benefit Network

- \$5.7m increase for health benefit cost increases

No benefits improvement for plan members

- Average increase in cost during hospital contract negotiations is between 2% to 6%
- City currently spends approximately \$16m to \$18m hospital charges at Baylor and Methodist
- City was able to avoid these fees in addition to \$5m in savings through implementing tiered benefit network



FY2015-16 Budget Workshop #6

Appendix C: Capital Financing

Capital Financing

- Majority of general purpose capital budget is financed through issuance of bonds
- City maintains long-range financial forecasts that analyze capacity to fund current and future capital projects
- Near-term analysis focuses on timetable to fund and complete projects such as 1998, 2006, and 2012 Bond Programs
- Outer-year analysis forecasts potential capacity for future bond opportunity to transition to pay-as-you-go financing



General Obligation Bonds

- General obligation (GO) debt is issued by City as a means of financing capital improvements and infrastructure including streets, flood protection, economic development, park and recreation, and city facilities
- Recent GO bond programs approved by voters include:
 - 1998 - \$543.5m
 - 2003 - \$579.3m
 - 2006 - \$1,353.5m
 - 2012 - \$642.0m
- Commercial Paper is used as short term interim financing; matches payments with debt issuance; creates lag in need to issue long-term bonds
- Bonds are used to retire Commercial Paper and are typically financed for 19 years

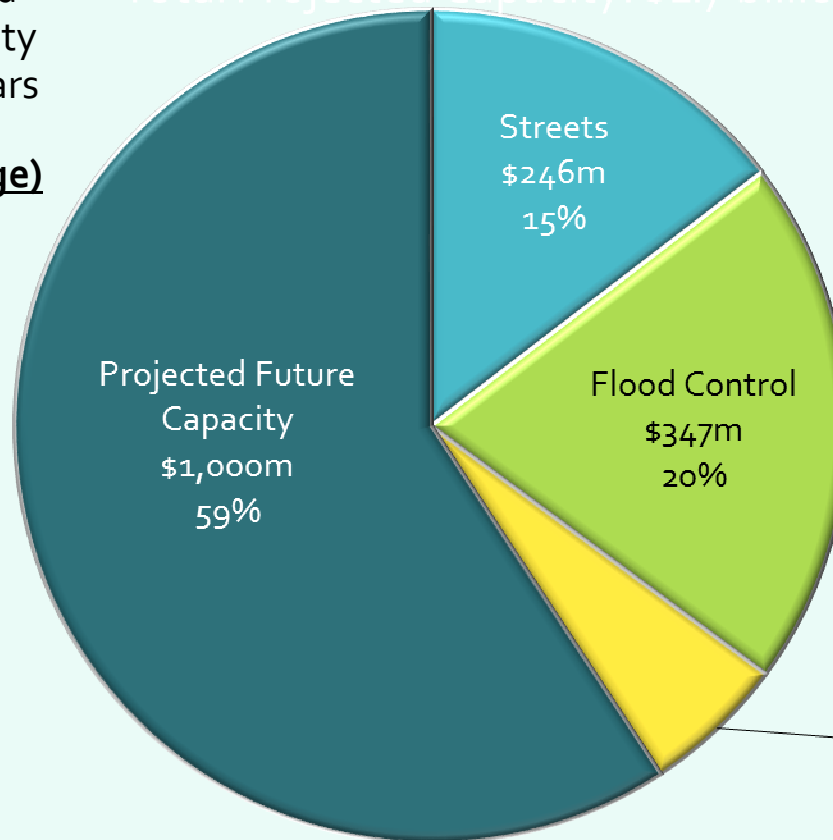
Debt Service – Projecting Future Capacity (Four Steps)

- 1) Outstanding debt - City projected to have \$1.77 billion in general obligation debt outstanding at Sept 20, 2015
- 2) Authorized but unissued debt - \$687 million in bonds approved by voters remain to be issued from 1998, 2006, and 2012 bond programs:
 - \$225m in FY16
 - \$175m in FY17
 - \$150m in FY18
 - \$135m in FY19
- 3) Future change in value of tax base - greater growth is expected in near-term and expected to slow over-time
- 4) Property tax rate requirements in order to have adequate revenue to repay debt - assume existing tax rate split is maintained over-time

Preliminary Bond/Debt Service Capacity Projection Fiscal Years 2016-2025

\$1 billion projected future debt capacity between fiscal years 2020-2025.
(Subject to Change)

Total Projected Capacity: \$1.7 billion



\$687m authorized by voters, but not yet issued
GO bonds:
1998 BP: \$12m
2006 BP: \$227m
2012 BP: \$448m

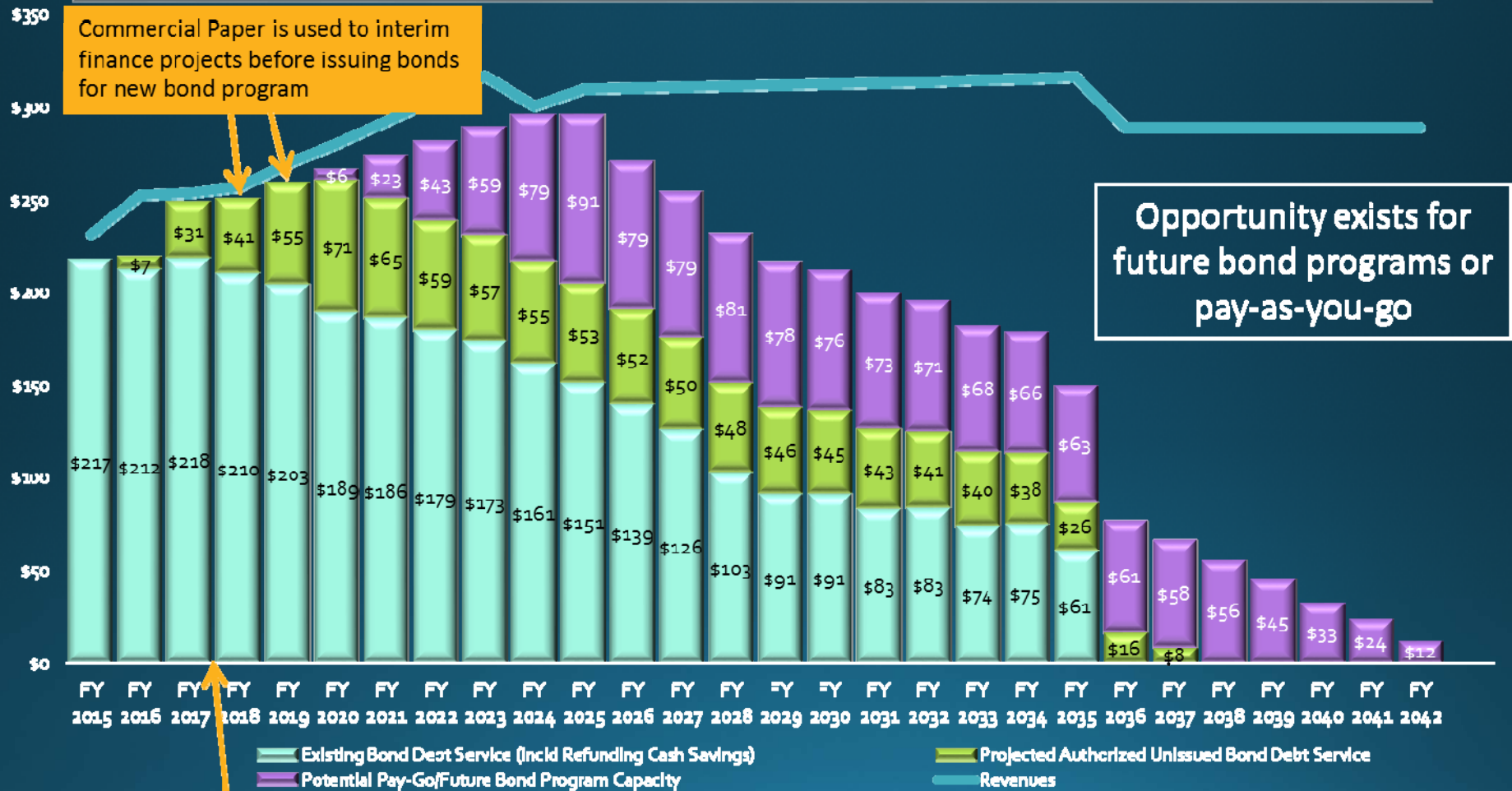
Other category includes Parks, Trinity Corridor, Economic Development/Housing projects

Other Bond Propositions
\$94m
6%

Future Capacity Analysis- Assumptions

- \$1 billion in projected future capacity is based on following assumptions (and **subject to change**):
 - Debt service tax rate maintained at \$0.2324
 - Growth in tax base of:
 - FY16: 6.50% (same growth as general fund)
 - FY17-FY25: 2.94% (25-year average)
 - FY26-beyond: no growth assumed
 - 19-year bonds (1 year interest only; 18 principal payments)
 - Current market rates assumed for near term (~3.8%); interest rates stair-step up the further out the forecast goes (highest rate assumed is ~4.23%)
 - No refunding of existing debt is assumed

Debt Service Future Projections (\$ in Millions)



Potential future bond election in Nov 2017 (FY18) and begin projects using Commercial Paper.

Cash Flow for Bond vs. Pay-as-you-go Financing (\$ in millions)

Fiscal Year	Bonds \$1B	Pay-As-You-Go \$1B
2019/2020	\$220	\$5
2021	\$200	\$23
2022	\$150	\$43
2023	\$210	\$59
2024	\$120	\$79
2025	\$0	\$91
2026	\$0	\$79
2027	\$0	\$79
2028	\$0	\$81
2029	\$0	\$78
2030	\$0	\$76
2031	\$0	\$73
2032	\$0	\$71
2033	\$0	\$68
2034	\$0	\$66
2035	\$0	\$63

Pay-as-you-go Takeaways

- If debt capacity is used to finance bonds, \$1 billion in bonds projected to be issued over five year period (FY 2020-2025)
- Projected pay-as-you-go cash value of debt service payments over that same five year period is \$210m
- It would take until FY 2035 (total of 15 years) to accrue enough cash to pay-as-you-go same \$1 billion in bond capacity
- High-level analysis; does not take into account time value of money or escalations in cost resulting from waiting to accrue sufficient cash to award projects



FY2015-16 Budget Workshop #6

Appendix D: Fee Review

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Code Compliance					
1	Commercial Vacant Bldg Registration	\$75	\$73	\$73	-\$36
2	Multi-Tenant Reinspection Fee (Admin Failure)	\$20	\$87	\$87	\$94,872
3	Multi-Tenant Reinspection Fee (Exterior)	\$50	\$20	\$20	-\$90,487
4	Multi-Tenant Registration Fee	\$10	\$6	\$6	-\$1,029,708
5	Scrap Tire License	\$315	\$75	\$75	-\$117,132
6	Scrap Tire Decal	\$30	\$75	\$75	\$10,594
7	Scrap Tire - Duplicate License Fee	\$10	\$32	\$32	\$267
8	Electronic Repair License	\$175	\$72	\$72	-\$3,822
9	Home Repair License	\$100	\$68	\$68	-\$59,832
10	Motor Vehicle Repair	\$200	\$75	\$75	-\$134,247
11	Wood Vendor	\$75	\$64	\$64	-\$54
12	Public Swimming Pool Permit Fee	\$175	\$47	\$47	-\$191,579
13	Swimming Pool Manager Certificate Fee	\$40	\$31	\$31	-\$5,151
14	Swimming Pool Manager Certificate Fee	\$60	\$31	\$31	-\$1,143
15	Commercial Swimming Pool Reinspect		\$43	\$43	\$6,521
16	Teach Pool Class		\$16	\$16	\$9,526
17	Pet Registration - Altered - Dog	\$7	\$7	\$7	\$4,283
18	Pet Registration - Altered - Cat	\$7	\$7	\$7	\$1,191
19	Pet Registration - Unaltered - Dog	\$30	\$7	\$30	\$0
20	Pet Registration - Unaltered - Cat	\$30	\$7	\$30	\$0
21	Intact Permit	\$70	\$13	\$100	\$25,470
22	Garage Sales Permit Fee	\$25	\$36	\$36	\$105,723
23	Non-Owner Occupied Registration Fee	\$25	\$17	\$17	-\$22,070
24	Non-Owner Occupied Re-Inspection Fee	\$50	\$19	\$19	\$0
25	Demolition Service Fee - Admin Fee		\$138	\$138	\$154,764
26	Credit Access Business Registration Fee	\$50	\$76	\$76	\$5,528
27	Weeds/Litter/Mowing (Nuisance Abatement)		\$122	\$122	\$0
28	Weeds/Litter/Mowing Administrative Fee (Rev & Coll)		\$19	\$19	\$144,358
29	Heavy Clean (Nuisance Abatement)		\$122	\$122	\$0
30	Heavy Clean (Rev & Coll)		\$19	\$19	\$41,240
31	Secure Closure - Liens (Nuisance Abatement)		\$122	\$122	\$0
32	Secure Closure - Liens (Rev & Coll)		\$19	\$19	\$20,620
33	Dangerous Dog License	\$50	\$15	\$50	\$0
34	Competition License	\$30	\$16	\$30	\$0
35	License Health Age	\$30	\$14	\$30	\$0

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Code Compliance					
36	License Puppy/Kitten	\$30	\$14	\$30	\$0
37	Group Housing Permit	\$500	\$1,900	\$500	\$0
38	Group Housing Reinspection Fee	\$50	\$743	\$50	\$0
39	Multi-Tenant Re-Inspection Fee (Unit)	\$30	\$46	\$46	\$173,099
40	Multi-Tenant Reinspection Fee (Pool)		\$22	\$22	\$3,075
41	Adoption (Dog)	\$85	\$229	\$85	\$0
42	Adoption (Cat)	\$55	\$208	\$55	\$0
43	Animal Control Administrative Fee (Boarding)	\$10	\$67	\$15	\$25,290
44	Animal Control Fee (Impounded by City)	\$27	\$128	\$50	\$34,500
45	Animal Control Fee (other than city employee)	\$7	\$68	\$50	\$72,154
46	Microchip	\$15	\$21	\$15	\$0
47	Annual Permit(regulated animal)	\$500	\$284	\$500	\$0
48	Temp Permit	\$100	\$284	\$250	\$750
49	Rabies Vaccination	\$10	\$19	\$19	\$14,654
50	Surgery (Dog)	\$60	\$139	\$139	\$83,001
51	Surgery (Cat)	\$40	\$139	\$139	\$6,164
52	Treatment (Vacc & Antibiotics)	\$55	\$5	\$55	\$0
53	Fecal Exam	\$25	\$19	\$19	-\$202
54	Flea Treatments	\$25	\$4	\$15	-\$360
55	Euthanasia and Lab Supplies \$2/per animal	\$20	\$21	\$25	\$180
56	Pictures of animals submitted to court	\$20	\$5	\$20	\$0
57	Medical Exams w/cruelty	\$50	\$251	\$250	\$20,000
Total Code Compliance					-\$597,999

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Dallas Fire Rescue					
58	Emergency Medical Services (EMS) Transport - Resident (charge)	\$800	\$1,578	\$1,485	\$2,052,827
59	Emergency Medical Services (EMS) Transport - Non-Resident (charge)	\$900	\$1,578	\$1,578	\$972,851
60	Amusement Building (permit)	\$135	\$528	\$150	\$75
61	Asphalt (tar) kettles (permit)	\$95	\$199	\$199	\$520
62	Candle and Open Flames (permit)	\$95	\$258	\$125	\$4,500
63	Carnivals and Fairs, per day (permit)	\$160	\$428	\$200	\$80
64	Combustible Storage - misc. (permit)	\$150	\$348	\$250	\$7,500
65	Commercial Cooking Fire-Extinguisher System (permit)	\$200	\$267	\$267	\$13,802
66	Dry cleaning plant (permit)	\$140	\$324	\$300	\$320
67	Explosive/Blasting, per day (permit)	\$260	\$569	\$450	\$380
68	Fireworks/Explosive Storage, per day (permit)	\$160	\$421	\$300	\$840
69	Fireworks/Explosive Transportation, per day (permit)	\$190	\$715	\$300	\$1,100
70	Fireworks Display - initial (permit)	\$405	\$1,006	\$500	\$3,610
71	Fireworks Display - subsequent (permit)	\$215	\$816	\$300	\$2,128
72	Flammable/Combustible Liquids (permit)	\$125	\$386	\$250	\$87,500
73	Floor/wall Finishing (permit)	\$135	\$698	\$150	\$0
74	Fruit and Crop Ripening (permit)	\$175	\$279	\$279	\$104
	Liquid or gas-fueled vehicles or equipment in assembly buildings, per event:				
75	1 - 10 vehicles or equipment (permit)	\$63	\$403	\$200	\$11,445
76	11 - 30 vehicles or equipment (permit)	\$127	\$496	\$300	\$1,038
77	31 to 200 vehicles or equipment (permit)	\$191	\$807	\$400	\$5,934
78	201 to 400 vehicles or equipment (permit)	\$400	\$807	\$400	\$0
79	Over 400 vehicles or equipment (permit)	\$500	\$807	\$500	\$0
80	Lumber Yards and Woodworking Plants (permit)	\$160	\$269	\$269	\$545
81	Private Fire Hydrant and Water Supplies (permit)	\$105	\$447	\$350	\$5,390
82	Pyro Special Effects Material - initial (permit)	\$185	\$1,047	\$300	\$2,300
83	Pyro Special Effects Material - subsequent (permit)	\$92	\$976	\$300	\$10,400
84	Refrigeration Equipment (permit)	\$160	\$205	\$205	\$900
85	Scrap Tire Storage (permit)	\$160	\$200	\$200	\$0
86	State Licensed Facilities: Child care - 35 children or less (permit)	\$150	\$296	\$150	\$0
87	State Licensed Facilities: Child care - over 35 children (permit)	\$200	\$296	\$200	\$0
88	State Licensed Facilities: Residential care (permit)	\$150	\$295	\$200	\$10,500
89	State Licensed Facilities: Small assisted living (permit)	\$150	\$281	\$200	\$4,600
90	State Licensed Facilities: Adult day care (permit)	\$150	\$369	\$200	\$800

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Dallas Fire Rescue					
91	Temporary Membrane Structures & Tents (permit)	\$125	\$623	\$300	\$50,400
92	Tire-rebuilding Plant (permit)	\$160	\$280	\$200	\$0
93	Torch and Open Flames (permit)	\$120	\$708	\$200	\$480
94	Trench Burning - per day (permit)	\$350	\$404	\$404	\$3,240
95	Waste Handling (permit)	\$160	\$259	\$250	\$540
96	Welding/Cutting/Hot works (permit)	\$125	\$194	\$194	\$69,000
97	Acetylene Generator (permit)	\$175	\$476	\$300	\$250
98	Aerosol Products (permit)	\$175	\$280	\$250	\$450
99	Aviation Facilities (permit)	\$150	\$522	\$300	\$600
100	Calcium Carbide Storage (permit)	\$175	\$324	\$300	\$125
101	Compressed gas filling/storage/use (permit)	\$95	\$301	\$250	\$11,160
102	Cryogenic fluids (permit)	\$150	\$296	\$250	\$4,800
103	Hazardous Materials (permit)	\$175	\$615	\$550	\$42,750
104	Hazardous Production Material (HPM) (permit)	\$175	\$654	\$550	\$8,250
105	High Piled Storage (permit)	\$160	\$242	\$200	\$3,600
106	Industrial Oven (permit)	\$175	\$280	\$250	\$1,200
107	Limited Access Gates: 1 - 3 gates (permit)	\$150	\$350	\$250	\$17,500
108	Limited Access Gates: 4 - 7 gates (permit)	\$205	\$346	\$300	\$4,750
109	Limited Access Gates: 8 or more gates (permit)	\$260	\$440	\$400	\$1,400
110	Liquid Petroleum - Gas Storage/Use (permit)	\$122	\$254	\$254	\$17,424
111	Liquid Petroleum Gas Demonstration/Portable Cooking (vehicle) (permit)	\$125	\$606	\$300	\$37,375
112	Liquid Petroleum Gas Demonstration/Portable Cooking (cart) (permit)	\$150	\$606	\$150	\$0
113	Magnesium - permit	\$175	\$270	\$250	\$0
114	Mobile Fueling: Site survey (permit)	\$245	\$404	\$400	\$620
115	Mobile Fueling: Vehicle inspection (permit)	\$100	\$395	\$300	\$3,200
116	Open Burning/Recreational Fires (permit)	\$230	\$314	\$250	\$80
117	Spray Painting/Dipping (permit)	\$135	\$339	\$200	\$2,600
118	Plan Reviews - Access Gates (permit)	\$75	\$382	\$200	\$750
119	Plan Reviews - Fire Lane / Hydrant (permit)	\$75	\$310	\$200	\$1,725
120	New Constr Regular Hours, per hour (fee)	\$60	\$290	\$200	\$68,880
121	New Constr OT Reimbursement, per hour (fee)	\$70	\$382	\$200	\$703,850
122	New Constr Re-tests Fees (fee)	\$500	\$622	\$622	\$15,752
123	Special Event/Trade Show Reimbursement Fees Daytime per hr (fee)	\$60	\$222	\$150	\$494,040
124	Special Event/Trade Show Reimbursement Fees OT per hour (fee)	\$70	\$290	\$200	\$16,250

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Dallas Fire Rescue					
125	Fire Watch Fees (OT hours) - fee for services rendered (fee)	\$70	\$342	\$120	\$27,350
126	Initial Re-inspection (fee)	\$100	\$0	\$125	\$5,000
127	2nd + Re-inspection (fee)	\$105	\$205	\$205	\$105,140
128	\$25 High Risk Registration (fee)	\$25	\$217	\$150	\$246,875
129	High Rise Building -Public Assembly- less than 5,000 sq ft (fee)	\$40	\$232	\$150	\$82,500
130	High Rise Building -Public Assembly-5K to less than 10K (fee)	\$80	\$251	\$200	\$21,000
131	High Rise Building -Public Assembly- 10K to less than 60K (fee)	\$120	\$283	\$250	\$9,750
132	High Rise Building -Public Assembly- 60K to less than 100K (fee)	\$160	\$296	\$250	\$450
133	High Rise Building -Public Assembly- over 100K sq ft (fee)	\$200	\$326	\$300	\$500
134	High Rise Building- HazMat - less than 5,000 sq ft (fee)	\$125	\$292	\$250	\$43,750
135	High Rise Building- HazMat- 5K to less than 10K (fee)	\$175	\$278	\$250	\$3,750
136	High Rise Building- HazMat- 10K to less than 60K (fee)	\$225	\$369	\$300	\$1,875
137	High Rise Building- HazMat- 60K to less than 100K (fee)	\$300	\$313	\$313	\$130
138	High Rise Building- HazMat- over 100K sq ft (fee)	\$350	\$448	\$400	\$750
139	High Rise Building- High Rise Business- less than 200K sq ft (fee)	\$200	\$276	\$250	\$8,500
140	High Rise Building- High Rise Business-200K to 600K sq ft (fee)	\$400	\$260	\$260	-\$22,400
141	High Rise Building- High Rise Business- over 600K sq ft (fee)	\$500	\$291	\$291	-\$4,180
142	High Rise Building- High Rise Residential- less than 250 units (fee)	\$200	\$383	\$300	\$4,000
143	High Rise Building- High Rise Residential- 250 to 600 units (fee)	\$400	\$439	\$439	\$975
144	High Rise Building- High Rise Residential- over 600 units (fee)	\$500	\$550	\$550	\$0
145	High Rise Building - Health Care- less than 100 beds (fee)	\$200	\$325	\$300	\$3,500
146	High Rise Building - Health Care- 100 to 500 beds (fee)	\$400	\$556	\$550	\$4,500
147	High Rise Building - Health Care- over 500 beds (fee)	\$500	\$661	\$650	\$750
Total Fire Rescue					\$5,329,495

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Park and Recreation					
148	Recreation Center - After Hours Reservations	various	various	No Change	
149	Field Rentals	various	various	No Change	
150	Picnic Pavilions/Outdoor Weddings	various	various	No Change	
151	Winfrey Point/Big Thicket Rentals	various	various	No Change	
152	Pool Admissions	various	various	No Change	
Total Park and Recreation					\$0



FY2015-16 Budget Workshop #6

Appendix E:
General Fund Departmental Summary

Building Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
City Facility Operation, Maintenance and Repair						
Base - Operate, maintain, and repair of mechanical, electrical, plumbing, and roofing systems in 741 City of Dallas facilities	EBS-001	12,159,853	12,014,393	12,014,393		
Maintain - 2 positions, overtime, contract services, and supplies to maintain current year service level	EBS-001-A		248,753		248,753	
Additional - Repair of HVAC components, leaking valves, and out-of-calibration sensors	EBS-001-B					113,000
Additional - Overtime costs to address after hours and emergency building maintenance issues	EBS-001-C					288,006
Additional - Additional funding for major maintenance	EBS-001-D					11,493,622
City Facility Operation, Maintenance and Repair Sub-totals		12,159,853	12,263,146	12,014,393	248,753	11,894,628
Bullington Truck Terminal and Thanksgiving Square						
Base - Operation and maintenance of Bullington Truck Terminal and Thanksgiving Square	EBS-002	674,621	658,466	658,466		
Additional - Security coverage for extended hours at the Bullington Truck Terminal	EBS-002-A					8,000
Bullington Truck Terminal and Thanksgiving Square Sub-totals		674,621	658,466	658,466	-	8,000
Security Service for City Facilities						
Base - Security services for 9 City facilities, and operation of City Hall Parking Garage	EBS-003	3,994,797	3,558,261	3,653,261		
Maintain - Funding for private security contracts to maintain current year service level	EBS-003-A		154,124		354,124	
Additional - Additional security to support expanded hours at MLK Jr. and WDMC Community Centers	EBS-003-B					95,680
Additional - Projected increase in contracted security hourly rate	EBS-003-C					333,500
Additional - Add 21 security officers to provide security coverage at Jack Evans	EBS-003-E					822,779
Security Service for City Facilities Sub-totals		3,994,797	3,712,385	3,653,261	354,124	1,251,959

				Budget Bid Submission - March 2015		
Building Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Energy Procurement and Monitoring						
Base - Procurement, usage monitoring, and billing audits of electricity for City facilities	EBS-004	3,582,444	3,074,378	3,482,276		
Energy Procurement and Monitoring Sub-totals		3,582,444	3,074,378	3,482,276	-	-
Custodial Maintenance						
Base - Cleaning services at 100 City facilities	EBS-005	3,484,102	3,174,769	3,204,940		
Maintain - Funding for custodial services contract, office supplies, and uniforms to maintain current year service level	EBS-005-A		328,200		328,200	
Custodial Maintenance Sub-totals		3,484,102	3,502,969	3,204,940	328,200	-
Building Services Totals		23,895,817	23,211,344	23,013,336	931,077	13,154,587

				Budget Bid Submission - March 2015		
Business Development and Procurement Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Purchasing/ Contract Management						
Base - Ensure compliance with federal, state, and local procurement guidelines	POM-001	2,194,305	2,048,982	2,048,982		
Maintain - 2 Buyers to solicit small dollar (<\$50k) procurements	POM-001-B		115,035		115,035	
Purchasing/ Contract Management Sub-totals		2,194,305	2,164,017	2,048,982	115,035	-
Vendor Development						
Base - Staff to promote the BID program policy by encouraging MWBE participation	POM-002	208,323	208,599	208,599		
Vendor Development Sub-totals		208,323	208,599	208,599	-	-
Business Inclusion & Development Compliance Monitoring						
Base -Management of the BID program	POM-003	451,934	480,832	480,832		
Business Inclusion & Development Compliance Monitoring Sub-totals		451,934	480,832	480,832	-	-
Business Development and Procurement Services Totals		2,854,562	2,853,448	2,738,413	115,035	-

				Budget Bid Submission - March 2015		
City Attorney's Office	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Police Legal Liaison						
Base - Provides general legal counsel to DPD and legal instruction to Police Academy recruits	ATT-001	484,971	532,195	605,029		
Maintain - 1 Attorney responsible for responding to public information requests	ATT-001-A		43,700		72,834	
Police Legal Liaison Sub-totals		484,971	575,895	605,029	72,834	-
Litigation						
Base - Represent City in legal proceedings and make settlement/dismissal recommendations to City Council	ATT-002	4,992,070	5,081,738	5,090,798		
Maintain - 1 Collections Attorney	ATT-002-A		43,700		72,834	
Litigation Sub-totals		4,992,070	5,125,438	5,090,798	72,834	-
General Counsel						
Base - Preparation of city contracts, ordinances, and real estate transaction documents	ATT-003	4,667,781	4,273,957	4,273,957		
Maintain - 1 Senior Attorney	ATT-003-A		68,728		114,546	
General Counsel Sub-totals		4,667,781	4,342,685	4,273,957	114,546	-
DFW International Airport Legal Counsel						
Base - Partially funds general legal support for DFW Int'l Airport Board	ATT-004	546,176	31,330	31,330		
Maintain - Fully funds general legal support for DDFW Int'l Airport Board	ATT-004-A		502,959		502,959	
DFW International Airport Legal Counsel Sub-totals		546,176	534,289	31,330	502,959	-
Code Litigation						
Base - Legal services to support the enforcement of code and zoning laws, criminal nuisance laws, and fair housing laws	ATT-005	954,778	1,019,160	1,019,160		
Code Litigation Sub-totals		954,778	1,019,160	1,019,160	-	-

				Budget Bid Submission - March 2015		
City Attorney's Office	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Environmental Enforcement, Compliance, and Support (Legal Services)						
Base - Prosecution of environmental ordinance violations (fully reimbursed)	ATT-006	-	-	-		
Environmental Enforcement, Compliance, and Support (Legal Services) Sub-totals		-	-	-	-	-
Community Prosecution & Community Courts						
Base - Address and abate code violations, improve the quality of life, increase public safety, and strengthen communities throughout the City of Dallas	ATT-007	1,318,503	1,448,393	1,466,419		
Additional - Additional attorney to focus on enforcement of violations in targeted areas	ATT-007-A					16,296
Additional - Part-time IT technician and other operating expenses previously funded by grants	ATT-007-B					54,383
Community Prosecution & Community Courts Sub-totals		1,318,503	1,448,393	1,466,419	-	70,679
Municipal Prosecution						
Base - Prosecution of Class C misdemeanors and fine-only city ordinance violations	ATT-010	2,182,517	2,008,301	2,081,135		
Municipal Prosecution Sub-totals		2,182,517	2,008,301	2,081,135	-	-
City Attorney's Office Totals		15,146,796	15,054,161	14,567,828	763,173	70,679

Budget Bid Submission - March 2015						
City Auditor's Office	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Audits, Attestations and Investigations						
Base- Independent audit function at Council's direction	AUD-001	2,844,107	2,884,701	2,884,701		
City Auditor's Office Totals		2,844,107	2,884,701	2,884,701	-	-

				Budget Bid Submission - March 2015		
City Controller's Office	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Deferred Compensation						
Base - Oversight of the 457(b) and 401(k) plans	CCO-003	110,117	111,588	111,588		
Deferred Compensation Sub-totals		110,117	111,588	111,588	-	-
Cash and Debt Management						
Base - Management of City's investments, banking services, and coordination of capital improvements financing	CCO-002	633,572	648,956	648,956		
Cash and Debt Management Sub-totals		633,572	648,956	648,956	-	-
Accounts Payable						
Base - Ensure payments to City vendors	CCO-004	1,204,453	1,089,337	1,089,337		
Accounts Payable Sub-totals		1,204,453	1,089,337	1,089,337	-	-
Financial Reporting						
Base - Preparation of the CAFR and other annual financial statements	CCO-001	1,976,332	1,890,295	1,890,295		
Maintain - 2.5 FTEs that assist in preparation of the CAFR and other financial statements	CCO-001-B		230,727		230,727	
Financial Reporting Sub-totals		1,976,332	2,121,022	1,890,295	230,727	-
Independent Audit						
Base - External audit of the CAFR	CCO-006	921,253	786,374	921,253		
Independent Audit Sub-totals		921,253	786,374	921,253	-	-
Payroll						
Base - Management of City's payroll function	CCO-005	757,427	581,172	733,723		
Payroll Sub-totals		757,427	581,172	733,723	-	-
City Controller's Office Totals		5,603,154	5,338,449	5,395,152	230,727	-

				Budget Bid Submission - March 2015		
City Manager's Office	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
City Administration						
Base - Management and oversight of the City's fiscal health and daily operations to provide effective service delivery to the residents of Dallas	CMO-001	1,829,414	1,723,723	1,723,723		
Maintain - Funding for 2 FTEs to maintain current year service level	CMO-001-A		118,013		118,013	
City Manager's Office Totals		1,829,414	1,841,736	1,723,723	118,013	-

				Budget Bid Submission - March 2015		
City Secretary's Office	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Archives						
Base - Management and preservation of historical city documents	SEC-003	137,512	173,298	196,332		
Archives Sub-totals		137,512	173,298	196,332	-	-
City Council Support						
Base - City Council meeting administration including record keeping of actions and preparing minutes; managing and certifying City's official records	SEC-004	700,995	716,588	716,588		
City Council Support Sub-totals		700,995	716,588	716,588	-	-
Boards and Commissions Support						
Base - Administrative support for City's Boards and Commissions as well as the Permits Licensing Appeal Board and the Ethics Advisory Commission	SEC-005	356,691	359,309	359,309		
Boards and Commissions Support Sub-totals		356,691	359,309	359,309	-	-
Elections						
Base - Management of City's election process	SEC-002	1,098,639	93,881	93,881		
Elections Sub-totals		1,098,639	93,881	93,881	-	-
Customer Service						
Base - Performs City customer service functions including: posting of City meeting notices, accepting legal notices services to the City, managing City Council speakers, processing Administrative Actions/council documents	SEC-001	206,601	210,381	210,381		
Customer Service Sub-totals		206,601	210,381	210,381	-	-
Records Management						
Base - Oversight of city-wide record management program	SEC-006	527,110	601,511	601,511		

Budget Bid Submission - March 2015

City Secretary's Office	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional - Conversion of historical records to electronic form	SEC-006-A					40,000
Records Management Sub-totals		527,110	601,511	601,511	-	40,000
City Secretary's Office Totals		3,027,548	2,154,968	2,178,002	-	40,000

				Budget Bid Submission - March 2015		
Civil Service	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Civil Service Board						
Administration/Employee Appeals Process						
Base - Coordination of employee appeals and grievance process	CVS-001	402,830	394,302	394,302		
Additional - Additional office assistant to assist with uniform testing, employee appeals, grievance proceedings, and other tasks	CVS-001-A					43,323
Civil Service Board Administration Sub-totals		402,830	394,302	394,302	-	43,323
Fire Applicant - Physical Abilities Testing						
Base - Administer physical abilities testing for firefighter applicants	CVS-002	44,545	41,739	41,739		
Fire Applicant - Physical Abilities Testing Sub-totals		44,545	41,739	41,739	-	-
Analysis/Development and Validation						
Base - Administer job related testing for Civil Service positions for Police, Fire, and civilian jobs	CVS-003	638,209	749,339	749,339		
Maintain - One Test Validation Specialist and airfare for assessors to attend DFD and DPD assessment centers	CVS-003-A		96,060		96,060	
Analysis/Development and Validation Sub-totals		638,209	845,399	749,339	96,060	-
Applicant Processing - Uniform						
Base - Applicant screening for entry-level and promotional Police and Fire Department positions	CVS-004	534,378	529,061	529,061		
Applicant Processing - Uniform Sub-totals		534,378	529,061	529,061	-	-
Applicant Processing - Civilian						
Base - Oversight of recruitment activities including advertising of open positions and application review and development of minimum qualifications	CVS-005	724,553	728,485	728,485		
Additional - 3 Additional FTEs, advertising, and supplies	CVS-005-A					247,930

Budget Bid Submission - March 2015						
Civil Service	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional - Funding to lease 45 computers to assist in the testing and application process	CVS-005-B					32,500
Applicant Processing - Civilian Sub-totals		724,553	728,485	728,485	-	280,430
Civil Service Totals		2,344,515	2,538,986	2,442,926	96,060	323,753

				Budget Bid Submission - March 2015		
Code Compliance	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Dallas Animal Services						
Base - Care and control of animals throughout the City	CCS-001	8,874,330	8,832,119	8,832,119		
Maintain - Funding for staff and supplies to maintain current year service level	CCS-001-A		406,785		406,785	
Additional - Reclassifications of existing positions to more appropriately fit the operations of the division	CCS-001-B					143,488
Additional - Repair and maintenance of the facility and equipment	CCS-001-C					227,000
Additional - Staff and resources for targeted Southern Dallas initiatives	CCS-001-D		580,159			1,038,203
Additional - Landscaping and other maintenance at the animal shelter	CCS-001-F					205,000
Dallas Animal Services Sub-totals		8,874,330	9,819,063	8,832,119	406,785	1,613,691
Regulation and Enforcement of For Hire Transportation						
Base - Oversight of for hire transportation services	CCS-003	815,855	879,586	879,586		
Additional - Funding to accommodate the new Transportation-for-Hire Ordinance approved by the Dallas City Council in FY15	CCS-003-A					503,574
Additional - Additional staff to enhance enforcement operation due to the additional volume of transportation-for-hire vehicles, drivers and companies	CCS-003-B					392,732
Additional - Additional staff to enforce ground transportation traffic ordinances at Dallas Love Field (fully reimbursed)	CCS-003-C					-
Regulation and Enforcement of For Hire Transportation Sub-totals		815,855	879,586	879,586	-	896,306
Consumer Health						
Base - Food Protection/Education and Mosquito Abatement divisions	CCS-004	2,874,648	2,724,989	2,724,989		
Maintain -Fully funds contracted food inspections and foodborne illness inspections	CCS-004-A		142,775		142,775	
Consumer Health Sub-totals		2,874,648	2,867,764	2,724,989	142,775	-

				Budget Bid Submission - March 2015		
Code Compliance	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Neighborhood Nuisance Abatement						
Base - Removal of high weeds, litter, graffiti and other code violations after enforcement options have been exhausted	CCS-005	5,583,406	4,832,642	4,974,932		
Maintain - Funds mowing contract at current year service level	CCS-005-A		326,737		326,737	
Additional - Funding to establish a crew dedicated to alley abatement	CCS-005-B					1,081,210
Additional - Purchase of additional equipment for the Community Hand Tool Program	CCS-005-C					818,802
Neighborhood Nuisance Abatement Sub-totals		5,583,406	5,159,379	4,974,932	326,737	1,900,012
Neighborhood Code Compliance Services						
Base - General code enforcement services, demolition, multi-tenant inspections, Consumer Protection, Community Prosecution, and Boarding Home Inspections	CCS-006	17,234,366	16,282,336	16,646,336		
Maintain- Funds demolition contract and contract wrecker service at current year level	CCS-006-A		839,586		839,586	
Additional - Purchase seven Honda Civics to meet the operational needs of the division	CCS-006-B					218,904
Additional - Funding for 6 additional Neighborhood Code Representatives	CCS-006-C					582,461
Additional - Purchase of 19 additional site cameras to combat illegal dumping	CCS-006-D					171,416
Additional - Funding to create a new work unit for after hours and weekend inspections	CCS-006-E					1,169,169
Additional - Additional staff for code enforcement related to multi-tenant properties	CCS-006-F					748,904
Neighborhood Code Compliance Services Sub-totals		17,234,366	17,121,922	16,646,336	839,586	2,890,854
Code Compliance Totals		35,382,605	35,847,714	34,057,962	1,715,883	7,300,863

				Budget Bid Submission - March 2015		
Court and Detention Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Jail Contract						
Lew Sterrett Jail Contract	CTS-001	7,983,142	7,557,391	7,983,142		
Lew Sterrett Jail Contract Sub-totals		7,983,142	7,557,391	7,983,142	-	-
Municipal Court Services						
Base - Admin and clerical support for the Dallas Municipal Court	CTS-002	8,525,026	8,008,841	8,113,841		
Maintain - This bid includes the right-sizing of the dept by reduction of staff /supplies/services	CTS-002-A		-		552,226	
Municipal Court Services Sub-totals		8,525,026	8,008,841	8,113,841	552,226	-
Illegal Dump Team						
Base - Monitors chronic dumpsites, files criminal cases, patrols the Trinity River Corridor and	CTS-003		-			
Illegal Dump Team Sub-totals		-	-	-	-	-
City Detention Center						
Base -City Detention Center	CTS-004	1,455,085	1,465,305	1,465,305		
City Detention Center Sub-totals		1,455,085	1,465,305	1,465,305	-	-
Dallas City Marshal						
Base - Dallas Marshal's Office provides law enforcement and clerical support for the Dallas Municipal Court	CTS-005	2,221,663	2,236,543	2,236,543		
Additional - Adds 12 additional Marshals	CTS-005-A		532,505			532,505
Dallas City Marshal Sub-totals		2,221,663	2,769,048	2,236,543	-	532,505
Court and Detention Services Totals		20,184,916	19,800,585	19,798,831	552,226	532,505

				Budget Bid Submission - March 2015		
Dallas Fire Rescue	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Fire-Rescue Equipment Maintenance and Supply						
Base - Clothing, supplies, and equipment for all Fire Department personnel	DFD-001	8,808,244	7,063,854	7,590,195		
Maintain - Personal protective ensembles, mandated cleaning of personal protective ensembles, and new apparatus parts	DFD-001-A		1,200,317		1,200,317	
Additional - 9 additional positions to assist in fleet maintenance	DFD-001-B					518,974
Additional - 2 additional positions to assist with compliance related to the EPA Consent Decree	DFD-001-C					92,996
Maintain - uniform clothing, work out gear, and minor tools and equipment	DFD-001-D		481,021		481,021	
Fire-Rescue Equipment Maintenance and Supply Sub-totals		8,808,244	8,745,192	7,590,195	1,681,338	611,970
Fire Investigation & Explosive Ordnance Disposal						
Base - Investigation of bomb threats and fires that occur in Dallas; render safe explosive ordnances	DFD-002	4,444,533	3,746,109	3,746,109		
Maintain - Funding for the Explosive Ordnance Disposal section to maintain current year service level	DFD-002-A		480,085		480,085	
Fire Investigation & Explosive Ordnance Disposal Sub-totals		4,444,533	4,226,194	3,746,109	480,085	-
Fire Dispatch and Communications						
Base - Emergency dispatch, training, technology, and maintenance of Computer Aided Dispatch system	DFD-003	12,777,687	13,102,189	13,807,160		
Maintain - Funding for 2 positions responsible for technical support functions	DFD-003-A		225,919		225,919	
Additional - 4 FTEs to increase the minimum staffing levels in the Fire Dispatch Center (from 8 to 9 dispatchers per shift)	DFD-003-B					363,852
Additional - Promotional and entry level exams	DFD-003-C					364,300
Additional - Equipment and supplies to build a Tactical Pre-Incident plan	DFD-003-D					129,996
Fire Dispatch and Communications Sub-totals		12,777,687	13,328,108	13,807,160	225,919	858,148

Dallas Fire Rescue	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Inspection and Life Safety Education						
Base - Development and enforcement of Fire Code, community outreach, fire inspections, and smoke detector installations	DFD-004	7,429,553	8,787,075	8,787,075		
Maintain - Funding for an Office Assistant and overtime activities at the AAC	DFD-004-A		357,717		357,717	
Inspections and Life Safety Education Sub-totals		7,429,553	9,144,792	8,787,075	357,717	-
Fire Training and Recruitment						
Base - Recruit, hire, and train new officers; officer continuing education; Wellness-Fitness Program	DFD-005	13,752,961	12,421,745	12,421,745		
Maintain - Funding for 80 new recruits	DFD-005-A		4,410,976		4,410,976	
Additional - 50 laptops, software for Firefighter Locator systems, and Facepiece Replacement units	DFD-005-B					907,010
Additional - Funding for 62 recruits above attrition	DFD-005-C					5,064,384
Maintain - Funding for Wellness Fitness Program to maintain current year service level	DFD-005-D		391,488		391,488	
Fire Training and Recruitment Sub-totals		13,752,961	17,224,209	12,421,745	4,802,464	5,971,394
Special Operations						
Base - Aircraft rescue at Love Field and Executive Airports; hazmat response; water and urban search and rescue	DFD-006	797,444	537,181	578,665		
Maintain - Training for Special Operations	DFD-006-A		41,484		41,484	
Additional - Funding to establish a second Hazmat Response Team	DFD-006-B					676,885
Additional - Funding for Texas Task Force 2 - State Response team previously funded by grant funds	DFD-006-D					379,979
Special Operations Sub-totals		797,444	578,665	578,665	41,484	1,056,864
Fire Inspection for New Construction						

				Budget Bid Submission - March 2015		
Dallas Fire Rescue	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Base - Fire code inspections at construction sites, remodels, and building additions	DFD-007	548,813	684,848	603,887		
Fire Inspection for New Construction Sub-totals		548,813	684,848	603,887	-	-
Fire and Rescue Emergency Response						
Base - Fire response and rescue at 58 fire stations; fire hydrant maintenance and community outreach	DFD-008	166,261,705	164,368,276	164,742,493		
Maintain - Funding for 23 new recruits added in FY 2014-15	DFD-008-A		1,393,787		1,393,787	
Additional - Funding to add 15 FTEs and a ladder truck in the CBD	DFD-008-B					2,676,871
Additional - 6 Incident Safety Officers	DFD-008-C					612,780
Additional - 5 FTEs and overtime related to fire officer development and safety training	DFD-008-D					1,192,786
Additional - Full year funding for staffing at Station 27	DFD-008-E					246,936
Additional - Personnel and equipment at the Cypress Waters facility	DFD-008-F					2,167,489
Maintain - Overtime costs associated with the Peak Demand program	DFD-008-G		582,400		582,400	
Maintain - Funding for sick and vacation lump sum pay, temp help, supplies and protective equipment to maintain current year service level	DFD-008-H		699,217		699,217	
Fire and Rescue Emergency Response Sub-totals		166,261,705	167,043,680	164,742,493	2,675,404	6,896,862
Emergency Medical Services Administration and Contracts						
Base - Administrative oversight for delivery of emergency and non-emergency EMS response including EMS billing and collections	DFD-009	13,187,636	13,015,735	12,865,964		
Maintain - Contract and vehicle costs associated with the Mobile Community Healthcare Program	DFD-009-A		348,479		348,479	
Additional - 8 FTEs, two vehicles, new ambulance stretchers, and overtime costs for training	DFD-009-B					1,343,494
Maintain - Paramedic training for 51 officers	DFD-009-C		1,399,513		1,399,513	

				Budget Bid Submission - March 2015		
Dallas Fire Rescue	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional - Increase in paramedic training from 51 to 65 officers	DFD-009-F					384,062
Additional - Increase in paramedic training from 65 to 120 officers	DFD-009-D					2,197,525
Additional - 8 additional paramedics for the Mobile Community Healthcare Program	DFD-009-G		894,284			894,284
Emergency Medical Services Administration Sub-totals		13,187,636	15,658,011	12,865,964	1,747,992	4,819,365
Dallas Fire Rescue Totals		228,008,576	236,633,699	225,143,293	12,012,403	20,214,603

Housing/Community Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Community/Senior Services						
Base - Community service centers, child care, and senior services	HOU-001	3,252,708	3,243,024	3,243,024		
Additional- Facility renovations/upgrades at MLK Jr and WDMC Community Center	HOU-001-A					329,000
Additional - Additional staff for emergency services at community centers	HOU-001-B					273,791
Additional- Funds bus passes/gas vouchers for social service clients	HOU-001-C					5,000
Additional- Transfers 1 position from consolidated plan grant to general fund	HOU-001-D					114,298
Additional- Additional caseworker for the senior service program	HOU-001-E					67,612
Additional- Funds position for the emergency home repair program	HOU-001-F					61,951
Community/Senior Services Sub-totals		3,252,708	3,243,024	3,243,024	-	851,652
Housing Management/Contract Support						
Base - Management, oversight, and compliance monitoring of housing programs	HOU-002	729,487	663,828	722,665		
Additional- Transfers 1 position from consolidated plan grants to general fund	HOU-002-A					62,456
Housing Management/Contract Support Sub-Totals		729,487	663,828	722,665	-	62,456
Comprehensive Homeless Outreach						
Base - Contractual support for homeless programs including Offender ReEntry programs and The Bridge (funded at 87% of FY15 amt)	HOU-003	7,165,676	6,694,878	6,694,878		
Maintain - Fully funds contract with The Bridge	HOU-003-F		527,664		527,664	
Additional - Funds manager for grants and contract compliance	HOU-003-A					88,282
Additional- Funds additional background checks on housing program applicants	HOU-003-B					4,148
Additional-Funds fees related to completing applications for Continuum of Care grants	HOU-003-C					31,747
Additional- Funds portion of data management for HOPWA clients not covered by grant funds	HOU-003-D					33,450

				Budget Bid Submission - March 2015		
Housing/Community Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional- Provides partial funding for existing homeless service caseworker that had previously been fully covered by grant funds	HOU-003-E					23,576
Comprehensive Homeless Outreach Sub-totals		7,165,676	7,222,542	6,694,878	527,664	181,203
Housing Preservation						
Base - Home repair and reconstruction programs (funded by CDBG)	HOU-004		-			
Housing Preservation Sub-totals		-	-	-	-	-
Home Ownership/Development						
Base - Homeownership, community development, and land bank programs	HOU-005	350,957	332,923	332,923		
Additional - Funds 1 position and program cost in support of Neighborhood Plus strategy of addressing blight	HOU-005-A					250,000
Additional - Funds 1 position and program cost to establish new home improvement rebate program	HOU-005-B					500,000
Home Ownership/Development Sub-totals		350,957	332,923	332,923	-	750,000
Housing/Community Services Totals		11,498,828	11,462,317	10,993,490	527,664	1,845,311

				Budget Bid Submission - March 2015		
Human Resources	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Human Resource Consulting						
Base - Provides staff guidance on administering & interpreting city, state & federal employment rules/laws	PER-002	2,608,307	2,391,236	2,414,236		
Maintain- Tuition Reimbursement Program	PER-002-C		162,350		162,350	
Additional- Service pins for employees	PER-002-B					15,000
Additional- 1 FTE to implement a formal succession planning process	PER-002-E					173,197
Human Resource Consulting Sub-totals		2,608,307	2,553,586	2,414,236	162,350	188,197
HRIS and HR Payroll Services						
Base - Management of the Human Resources Information System (HRIS) database which stores all employee records and personnel data	PER-003	1,489,625	1,697,772	1,545,221		
HRIS and HR Payroll Services Sub-totals		1,489,625	1,697,772	1,545,221	-	-
Compensation Analysis/ Classification						
Base - Compensation, job classification, and position management services	PER-001	540,489	499,466	499,466		
Compensation Analysis/ Classification Sub-totals		540,489	499,466	499,466	-	-
Human Resources Totals		4,638,421	4,750,824	4,458,923	162,350	188,197

				Budget Bid Submission - March 2015		
Judiciary	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Municipal Judges/Cases Docketed						
Base - Trial courts of record for certain jury and non-jury cases	CTJ-001	2,427,754	2,143,179	2,346,179		
Municipal Judges/Cases Docketed Sub-totals		2,427,754	2,143,179	2,346,179	-	-
Civil Adjudication Court						
Base - Adjudication of civil hearings for premise and other code violations and provides an appellate process for various other violations	CTJ-002	442,543	433,021	433,021		
Civil Adjudication Court Sub-totals		442,543	433,021	433,021	-	-
Court Security						
Base - Funds for bailiffs to maintain order and security at Municipal Courts building	CTJ-003	791,896	593,600	722,292		
Court Security Sub-totals		791,896	593,600	722,292	-	-
Community Court						
Base - Community Courts	CTJ-004	33,063	27,537	27,537		
Community Court Sub-totals		33,063	27,537	27,537	-	-
Judiciary Totals		3,695,256	3,197,337	3,529,029	-	-

				Budget Bid Submission - March 2015		
Library	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Library Operations & Public Service						
Base - Operation of Central Library, 25 neighborhood branches, and 2 DISD co-locations at current year level	LIB-001	18,211,666	19,102,818	19,102,818		
Additional - Expand service hours and staff at the Central Library, 14 branch locations, 1 DISD co-location, and Bookmarks	LIB-001-A		2,102,126			2,977,384
Library Operations & Public Service Sub-totals		18,211,666	21,204,944	19,102,818	-	2,977,384
Library Materials & Collection Management						
Base - Acquisition and management of library materials	LIB-002	7,218,093	6,264,692	6,264,692		
Maintain - Funding for library materials to maintain current year service level	LIB-002-A		907,718		907,718	
Additional - Additional materials funding for children's homework help and early literacy resources	LIB-002-B					280,000
Additional - Funding to enhance Workforce Development and GED test preparation materials	LIB-002-C					140,000
Library Materials & Collection Management Sub-totals		7,218,093	7,172,410	6,264,692	907,718	420,000
Literacy Initiatives, Education & Community Engagement						
Base - Educational programs and instruction including ESL, GED, and family literacy classes	LIB-003	713,871	812,922	812,922		
Additional - 75 laptops in laptop carts to be used as Mobile Technology Labs	LIB-003-A					143,700
Additional - Mobile Technology Vehicle to increase the number of service points beyond library buildings	LIB-003-B					178,000
Literacy Initiatives, Education & Community Engagement Sub-totals		713,871	812,922	812,922	-	321,700
Library Totals		26,143,630	29,190,276	26,180,432	907,718	3,719,084

				Budget Bid Submission - March 2015		
Management Services	Bid Number	FY15 Adopted*	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Environmental Quality						
Base - Funds programs to assist City in reducing environmental impacts including the ISO programs and the Spill Response team	MGT-003	812,976	764,593	764,593		
Maintain - Mandated corrective actions at the City's Leaking Petroleum Storage Tank site	MGT-003-A		78,737		78,737	
Additional - Staff for Sustainability Outreach Team	MGT-003-B					63,515
OEQ Sub-totals		812,976	843,330	764,593	78,737	63,515
Public Information Office / Marketing & Media Relations						
Base - Provides accurate information to the media and general public	MGT-017	547,613	535,870	535,870		
Base - Audio visual services support	MGT-016	593,928	543,197	543,197		
Maintain - 1 Public Information Officer for Spanish media outreach	MGT-017-A		90,473		90,473	
Additional - 1 Public Information Officer to provide accurate information to media and general public	MGT-017-B					77,344
Additional - Staff to provide video coverage of city meetings	MGT-016-A					56,655
PIO Sub-totals		1,141,541	1,169,540	1,079,067	90,473	133,999
311 Customer Service Center						
Base - 24/7 direct access for residents requesting City services	MGT-005	1,255,804	1,084,129	1,129,906		
Base - Dispatch services for 311 to provide urgent services via radio.	MGT-006	96,307	124,411	124,411		
Base - Provides funding to maintain application used by 311 (Citizen Service Request - CSR)	MGT-009	414,784	263,012	263,012		
Base - Quality Assurance team funding to listen to calls and help improve customer service	MGT-007	159,050	237,818	237,818		
Base -City Hall into communities via ConnectDallas technology	MGT-010	76,980	75,919	75,919		
Maintain - Overtime and temporary help for 311 call center	MGT-005-A		217,519		217,519	

Management Services	Bid Number	FY15 Adopted*	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Maintain - Overtime for 311 Dispatch center	MGT-006-A		28,619		28,619	
Maintain - GIS Analyst	MGT-008-A	78,525	70,722		70,722	
311 Customer Service Center Sub-totals		2,081,450	2,102,149	1,831,066	316,860	-
Intergovernmental Services						
Base - Coordinates the City's legislative activities and secure grant funding	MGT-012	332,175	302,380	310,133		
Additional - Funding for positions that were previously grant funded	MGT-012-B		143,389			143,389
IGS Sub-totals		332,175	445,769	310,133	-	143,389
Fair Housing and Human Rights Compliance						
Base - Housing discrimination investigations and mediation	MGT-004	75,515	76,474	76,474		
Additional - Additional staff to increase city compliance with all federal regulations	MGT-004-D					159,435
Fair Housing Sub-totals		75,515	76,474	76,474	-	159,435
City Agenda Process						
Base - Management of the City Council agenda process	MGT-001	196,380	195,197	195,197		
City Agenda Process Sub-totals		196,380	195,197	195,197	-	-
Boards and Commissions Liaison						
Base - Operation and administrative support for Boards and Commissions	MGT-002	77,764	79,077	79,077		
Boards and Commissions Liaison Sub-totals		77,764	79,077	79,077	-	-
Emergency Management Operations						
Base - Coordinates City response to large-scale incidents	MGT-011	639,116	622,749	622,749		
Maintain - Siren maintenance	MGT-011-B		14,684		30,252	
Additional - Funding to enhance the City's mitigation program (fully reimbursed)	MGT-011-A					

				Budget Bid Submission - March 2015		
Management Services	Bid Number	FY15 Adopted*	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
OEM Sub-totals		639,116	637,433	622,749	30,252	-
Center for Performance Excellence						
Base - Monitors performance measures for all City departments	MGT-022	479,035	462,994	462,994		
Base - Implements Quality Management system in select departments	MGT-014	292,648	200,961	234,107		
Base - Funds staff to analyze city processes and increase efficiencies.	MGT-021	307,220	265,248	265,248		
Maintain - ISO third party contract	MGT-014-A		42,150		42,150	
Additional - Administration of the Community Survey	MGT-022-A					45,000
Center for Performance Excellence Sub-totals		1,078,903	971,353	962,349	42,150	45,000
Ethics and Diversity						
Base - Promote diversity, sensitivity, and ethics within the City	BMS-009	194,548	207,137	207,137		
Additional - Additional position for the Ethics and Diversity growth and operation	BMS-009-A					67,585
Additional - Materials and professional development	BMS-009-B					55,081
Ethics and Diversity Sub-totals		194,548	207,137	207,137	-	122,666
Internal Control Task Force						
Base - Evaluation, documentation, and development of departmental internal controls	BMS-001	416,744	420,364	420,364		
Internal Control Task Force Sub-totals		416,744	420,364	420,364	-	-
EMS Compliance Program						
Base - Ambulance billing claims review; oversight of City's administration of federal health care programs	BMS-005	311,851	294,939	294,939		
EMS Compliance Program Sub-totals		311,851	294,939	294,939	-	-
Management Services Totals		7,358,963	7,442,762	6,843,145	558,472	668,004

*Budget has been restated to reflect the movement of services from Non-Departmental and Office of Financial Services to Management Services

Budget Bid Submission - March 2015						
Mayor and Council	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Admin Support for the Mayor and City Council						
Base - Mayor and Council Members and administrative support for the Mayor and Council	MCC-001	3,923,178	3,754,999	3,754,999		
Maintain - 4 Council Assistants and 1 Secretary	MCC-001-A		332,652		332,652	
Mayor and Council Totals		3,923,178	4,087,651	3,754,999	332,652	-

				Budget Bid Submission - March 2015		
Non-Departmental	Bid Number	FY15 Adopted*	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
General Obligation Commercial Paper and Master Lease Programs						
Base - Purchase of equipment, service costs, and agent fees related to Commercial Paper and Master Lease	BMS-006	12,497,176	17,393,419	15,893,419		
General Obligation Commercial Paper and Master Lease Programs Sub-totals		12,497,176	17,393,419	15,893,419	-	-
Non-Departmental						
Base - Cross-departmental expenses including unemployment payments; bank, appraisal district and Dallas County Tax Collection contracts; wrecker services; memberships; and PID assessment payments	BMS-007	14,869,112	14,878,217	14,911,677		
Non-Departmental Sub-totals		14,869,112	14,878,217	14,911,677	-	-
Tax Increment Financing District Payments						
Base - Fulfillment of contractual obligations to reimburse developers for eligible TIF expenses	BMS-008	21,052,443	23,011,373	22,105,065		
Tax Increment Financing District Sub-totals		21,052,443	23,011,373	22,105,065	-	-
Non-Departmental Totals		48,418,731	55,283,009	52,910,161	-	-

*Budget has been restated to reflect the movement of services to Management Services

Office of Cultural Affairs	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
City-Owned Cultural Venues						
Base - Operation of 22 city-owned cultural venues	OCA-001	11,920,721	11,546,161	11,615,897		
Maintain - Programming, security, custodial services, and equipment	OCA-001-A		434,229		434,229	
Additional - Maintenance and operational support for Dallas Summer Musicals	OCA-001-E					450,000
Additional - Maintenance and operational support for Sammons Center for the Arts	OCA-001-G					45,000
City-Owned Cultural Venues Sub-totals		11,920,721	11,980,390	11,615,897	434,229	495,000
Cultural Services Contracts						
Base - Management of cultural services contracts with over 70 nonprofits	OCA-002	5,216,935	4,885,593	4,885,593		
Maintain - COP/CAP/PPP and Big Thought	OCA-002-A		257,931		257,931	
Additional- Funding for COP, CPP, Cultural Tourism, Management Assistance (LEAP) and Community Artist Program	OCA-002-B					1,520,446
Additional - Strategic and cultural master planning	OCA-002-E					320,000
Cultural Services Contracts Sub-totals		5,216,935	5,143,524	4,885,593	257,931	1,840,446
Public Art for Dallas						
Base - Commission and acquisition of public artworks	OCA-003	150,000	190,000	190,000		
Additional - Maintenance and conservation of the City's public art collection	OCA-003-A					136,000
Public Art for Dallas Sub-totals		150,000	190,000	190,000	-	136,000
Office of Cultural Affairs Totals		17,287,656	17,313,914	16,691,490	692,160	2,471,446

				Budget Bid Submission - March 2015		
Office of Economic Development	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Economic Development Major Projects & Other Programs						
Base - Develop projects that recruit jobs and international businesses and foreign investors to Dallas; excludes funding for the World Affairs Council contract	ECO-001	364,117	322,034	322,034		
Maintain-Funds World Affairs Contract	ECO-001-A		50,000		50,000	
Economic Development - Major Projects & Other Programs Sub-totals		364,117	372,034	322,034	50,000	-
Economic Development Research and Information Services						
Base- Provide City Council and City management with statistical research and analysis related to economic development	ECO-002	19,586	44,612	44,612		
Economic Development Research and Information Services Sub-totals		19,586	44,612	44,612	-	-
Area Redevelopment						
Base - Coordinate and implement redevelopment efforts within TIFs, PIDs, and MMDs	ECO-003	112,756	104,396	104,396		
Area Redevelopment Sub-Totals		112,756	104,396	104,396	-	-
Business Development						
Base - Facilitates business expansion and retention, business recruitment, and marketing activities	ECO-004	238,130	243,631	243,631		
Business Development Sub-totals		238,130	243,631	243,631	-	-
Small Business Initiatives						
Base - Provides direct assistance and support to small businesses; Funding for South Dallas/Fair Park Trust; funds EITC/VITA program at 66% of current service level	ECO-005	628,214	522,476	522,476		
Maintain-Fully funds EITC/VITA program to current service level	ECO-005-A		100,000		100,000	

				Budget Bid Submission - March 2015		
Office of Economic Development	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional- Funds 1 position previously funded through consolidated plan grant for compliance monitoring of Business Assistance Centers	ECO-005-B					60,769
Additional- Funds minor home repair in South Dallas/Fair Park area previously funded through CDBG	ECO-005-C					100,000
Additional-Provides additional resources for the South Dallas/Fair Park Trust Fund	ECO-005-D					275,000
Additional-Funds additional position to support economic development in South Dallas/Fair Park area	ECO-005-E					91,606
Small Business Initiatives Sub-totals		628,214	622,476	522,476	100,000	527,375
Dallas Film Commission						
Base - Facilitates film, TV, and creative media related business development	ECO-006	213,797	228,985	228,985		
Dallas Film Commission Sub-totals		213,797	228,985	228,985	-	-
Office of Economic Development Totals		1,576,600	1,616,134	1,466,134	150,000	527,375

				Budget Bid Submission - March 2015		
Office of Financial Services	Bid Number	FY15 Adopted*	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Citywide Capital and Operating Budget Development and Monitoring						
Base - Centralized preparation and management of the City's Operating and Capital budget and funds	BMS-002	1,215,434	1,211,941	1,227,980		
Citywide Capital and Operating Budget Development and Monitoring Sub-totals		1,215,434	1,211,941	1,227,980	-	-
Utility Management						
Base - Oversight and management of franchise utilities and telecommunication providers using ROW	BMS-003	337,304	336,350	336,350		
Utility Management Sub-totals		337,304	336,350	336,350	-	-
Grant Administration						
Base - Planning, program oversight and management of government grants	BMS-004	1,303,508	1,245,297	1,245,297		
Maintain - One position responsible for grant compliance	BMS-004-A		52,221		106,423	
Additional - Funding for two additional positions	BMS-004-B					169,080
Grant Administration Sub-totals		1,303,508	1,297,518	1,245,297	106,423	169,080
Office of Financial Services Totals		2,856,246	2,845,809	2,809,627	106,423	169,080

*Budget has been restated to reflect the movement of services to Management Services

				Budget Bid Submission - March 2015		
Park & Recreation	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Aquatic Services						
Base - Operation and maintenance of 17 community swimming pools at a reduced service level of 2 weeks	PKR-001	3,090,380	2,967,404	2,967,404		
Maintain - Funds 2 weeks of swimming pools schedule (current service level)	PKR-001-A		214,844		214,844	
Aquatic Services Sub-totals		3,090,380	3,182,248	2,967,404	214,844	-
Leisure Venue Management						
Base - Financial support and contract management for DZM, Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, and Trinity River Audubon Center	PKR-002	17,780,631	17,553,563	17,553,563		
Maintain - Fully funds Dallas Zoo contract	PKR-002-A		170,505		250,000	
Maintain- Funds payment increase to DZM for the Children's Aquarium at Fair Park per contract requirements	PKR-002-B		100,000		300,000	
Additional - Increases financial support to Dallas Arboretum, Texas Discovery Gardens, and Cedar Ridge Preserve	PKR-002-C					704,085
Leisure Venue Management Sub-totals		17,780,631	17,824,068	17,553,563	550,000	704,085
Recreation Services						
Base - Operation of 42 recreation centers at reduced level (14 large centers would reduce 10 hours/wk; 12 large centers and 2 small centers would reduce 5 hours per week)	PKR-003	17,041,513	15,819,655	15,819,655		
Maintain - Brings hours at 12 large centers to 60 hours/wk, 23 large centers at 55 hours/wk, 2 small centers at 45 hours/wk, and 5 small centers at 40 hours/wk	PKR-003-A		419,250		419,250	
Maintain- Brings hours at 14 large centers at 65 hours/wk, 12 large centers at 60 hours/wk, 9 large centers at 55 hours/week, 2 small centers at 45 hours/wk, and 5 small centers at 40 hours/wk	PKR-003-B		729,451		729,451	
Enhancement - Reinstates senior program division	PKR-003-C					657,425

				Budget Bid Submission - March 2015		
Park & Recreation	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional - Brings center hours to previous peak; 16 large centers 65 hours/wk, 19 large centers at 60 hours/wk, 6 small centers at 45 hours/wk, and 1 small centers at 40 hours/wk	PKR-003-D		436,711			436,711
Recreation Services Sub-totals		17,041,513	17,405,067	15,819,655	1,148,701	1,094,136
Planning, Design, and Construction & EMS and Environmental Compliance						
Base - Implementation of PKR capital program, Environmental Management System, and continued management of the environmental compliance program	PKR-004	2,481,967	2,568,357	2,568,357		
Additional - Coordination and acquisition of grants and partnership funding; management of capital development and recreation programs	PKR-004-A					
Planning, Design, and Construction & EMS and Environmental Compliance Sub-totals		2,481,967	2,568,357	2,568,357	-	-
Park Land Maintained						
Base - Provides maintenance of park land and infrastructure. Average mowing cycle of 14 days.	PKR-005	26,933,753	26,356,397	26,406,397		
Maintain-Average mowing cycle of 10 days	PKR-005-A		600,000		600,000	
Maintain-Average mowing cycle of 12 days	PKR-005-B		600,000		600,000	
Additional - 3 additional Park Ambassadors and off-duty DPD to patrol trails during peak use hours	PKR-005-C					275,915
Additional - Utilizes grant from DWU for xeriscaping of medians along S Akard and S Ervay around City Hall	PKR-005-D					-
Park Land Maintained Sub-totals		26,933,753	27,556,397	26,406,397	1,200,000	275,915
Operation & Maintenance of Fair Park						
Base - Operation, maintenance, and event sales at Fair Park; Fair Park Vision and Strategy implementation funded at 11% of current service level	PKR-006	10,391,643	9,201,139	9,201,139		

				Budget Bid Submission - March 2015		
Park & Recreation	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Maintain- Current year funding for Fair Park Vision and Strategy implementation	PKR-006-A		1,250,000		1,250,000	
Additional-Funds creation of a marketing and sponsorship division in PKR	PKR-006-B					350,000
Operation & Maintenance of Fair Park Sub-totals		10,391,643	10,451,139	9,201,139	1,250,000	350,000
Golf & Tennis Centers						
Base - Operation of 6 golf courses, 5 tennis centers, and supports free golf and tennis programs for youth	PKR-008	4,156,751	4,323,656	4,323,656		
Maintain-Funds \$50k for amenity upgrades and security for tennis centers	PKR-008-A		146,800		146,800	
Golf & Tennis Centers Sub-totals		4,156,751	4,470,456	4,323,656	146,800	-
Park & Recreation Totals		81,876,638	83,457,732	78,840,171	4,510,345	2,424,136

Planning & Neighborhood Vitality	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Dallas CityDesign Studio						
Base - Provides design input/awareness for public works and development projects	PNV-001	638,982	591,339	592,403		
Maintain - 3 FTEs that support production and outreach functions of the Studio	PNV-001-A		88,627		88,627	
Dallas CityDesign Studio Sub-totals		638,982	679,966	592,403	88,627	-
Land Use and Neighborhood Vitality						
Base - Advances the goals of forwardDallas! by developing integrated land use, economic development, transportation, infrastructure, and housing plans	PNV-002	1,017,580	1,447,245	947,245		
Maintain - Senior Planner	PNV-002-A		80,523		80,523	
Land Use and Neighborhood Vitality Sub-totals		1,017,580	1,527,768	947,245	80,523	-
Mobility Planning						
Base - Technical analysis for transportation projects related to bicycle, pedestrian, and transit facilities, freeways/tollways, and thoroughfares	PNV-003	870,498	866,279	866,279		
Maintain - Senior Planner	PNV-003-A		80,523		80,523	
Mobility Planning Sub-totals		870,498	946,802	866,279	80,523	-
Neighborhood Investment Program (NIP)						
Base - Neighborhood public improvements (fully reimbursed)	PNV-004		-			
Base - Bexar St. Phase II Employment Center and street and sidewalk improvements (fully reimbursed)	PNV-005		-			
Base- Direct service for projects located in the NIP (fully reimbursed)	PNV-006		-			
Additional- 3 FTEs transferred from CDBG to General Fund	PNV-006-A					322,418
Neighborhood Investment Program (NIP) Sub-totals		-	-	-	-	322,418
Planning & Neighborhood Vitality Totals		2,527,060	3,154,536	2,405,927	249,673	322,418

				Budget Bid Submission - March 2015		
Police Department	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Juvenile Case Managers/First Offender Program						
Base - Provide judge-directed assessments of juvenile offenders and social service program referrals (fully reimbursed)	DPD-001	-	-	-		
Juvenile Case Managers/First Offender Program Sub-totals		-	-	-	-	-
Police Academy and In-service Training						
Base - New police recruit training, in-service training for tenured officers, Firearms Training Center, and Citizen's Police Academy	DPD-002	16,324,749	20,166,801	20,166,801		
Maintain - Funding to hire 165 officers beginning in early FY16	DPD-002-A		2,170,978		2,170,978	
Additional - Funding to hire an additional 35 officers	DPD-002-B		600,239			600,239
Additional - Funding for simulated police training	DPD-002-C					1,500,000
Police Academy and In-Service Training Sub-totals		16,324,749	22,938,018	20,166,801	2,170,978	2,100,239
Police Administrative Support						
Base - Inventory quartermaster, financial/contract management, facilities management, legal research and records services	DPD-003	22,496,689	22,383,504	22,383,504		
Additional - Add \$1.50 fee to each vehicle registration to generate an estimated \$1.5m in additional General Fund revenue	DPD-003-A					
Additional - Transfer of \$1.2m in unclaimed money to General Fund	DPD-003-B					
Police Administrative Support Sub-totals		22,496,689	22,383,504	22,383,504	-	-
Police Community Outreach						
Base - Funds safety, educational, and crime reduction programs	DPD-004	1,054,879	1,037,387	1,037,387		
Police Community Outreach Sub-totals		1,054,879	1,037,387	1,037,387	-	-
Police Criminal Investigations						

				Budget Bid Submission - March 2015		
Police Department	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Base - Investigation of crimes related to homicide, assault, sexual assault, robbery, kidnapping, theft, domestic violence, and gang activity	DPD-005	57,853,146	55,698,883	55,698,883		
Additional - Hire 30 civilians and redeploy officers	DPD-005-A		900,000			1,200,000
Maintain - Unidentified service reductions at DPD that will cross multiple services	DPD-005-B		2,072,457		2,072,457	
Police Criminal Investigations Sub-totals		57,853,146	58,671,340	55,698,883	2,072,457	1,200,000
Police Field Patrol						
Base - Primary responder for police service calls in City	DPD-006	246,624,665	245,191,601	245,191,601		
Maintain - Replacement of DPD marked squad cars	DPD-006-A		2,346,278		4,256,194	
Maintain - Payment to Dallas County Sheriff's Office for Highway Program Coverage	DPD-006-B		600,000		600,000	
Additional - Wireless charges related to body cameras	DPD-006-C					500,000
Police Field Patrol Sub-totals		246,624,665	248,137,879	245,191,601	4,856,194	500,000
Police Intelligence						
Base - Crime data analysis, dignitary protection, felony and parole warrant management, and administration of Crime Stoppers program	DPD-007	8,774,049	8,825,035	8,825,035		
Police Intelligence Sub-totals		8,774,049	8,825,035	8,825,035	-	-
Police Investigation of Vice Related Crimes						
Base - Investigation of public order offenses, including prostitution, gambling, and obscenity	DPD-008	4,066,417	4,060,867	4,060,867		
Police Investigation of Vice Related Crimes Sub-totals		4,066,417	4,060,867	4,060,867	-	-
Police Investigations of Narcotics Related Crimes						
Base - Investigation of crimes related to illegal selling, buying, and possession of drugs for distribution	DPD-009	12,937,463	12,887,649	12,887,649		

Police Department	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional - Increase in reimbursement from Confiscated Fund	DPD-009-A		(1,000,000)			
Police Investigations of Narcotics Related Crimes Sub-totals		12,937,463	11,887,649	12,887,649	-	-
Police Operational Support						
Base - Police dispatch, jail prisoner processing, and evidence room management	DPD-010	21,301,582	23,224,208	24,649,139		
Police Operational Support Sub-totals		21,301,582	23,224,208	24,649,139	-	-
Police Recruiting and Personnel Service						
Base - Recruitment of police applicants, Safety Team, employee relations, and management of volunteers	DPD-011	8,111,405	8,185,772	8,185,772		
Police Recruiting and Personnel Service Sub-totals		8,111,405	8,185,772	8,185,772	-	-
Police Special Operations						
Base - Horse-mounted patrol, helicopters, tactical, traffic and Love Field	DPD-012	27,128,761	26,321,982	26,321,982		
Police Special Operations Sub-totals		27,128,761	26,321,982	26,321,982	-	-
Police Parking Operations and Parking Enforcement						
Base - Management of on-street and surface parking lots and daily operations for parking	DPD-013	1,499,269	1,498,361	1,498,361		
Police Parking Operations Sub-totals		1,499,269	1,498,361	1,498,361	-	-
Police Safelight Program - Red Light Enforcement						
Base - Contract oversight, system monitoring, and issuance of citations for the red light camera system	DPD-014	5,729,045	5,724,568	5,724,568		
Police Safelight Program Sub-totals		5,729,045	5,724,568	5,724,568	-	-
Police Crisis Intervention						
Base - Advocacy services to citizens experiencing neglect or mental illness	DPD-015	678,584	697,128	697,128		
Police Crisis Intervention Sub-totals		678,584	697,128	697,128	-	-

Budget Bid Submission - March 2015						
Police Department	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Police Auto Pound						
Base - Maintain all vehicles towed for protective custody, found property, evidence, and vehicles disable on city streets	DPD-016	3,479,226	3,365,408	3,365,408		
Police Auto Pound Sub-totals		3,479,226	3,365,408	3,365,408	-	-
Police Department's Totals		438,059,929	446,959,106	440,694,085	9,099,629	3,800,239

				Budget Bid Submission - March 2015		
Public Works	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Adjudication Office						
Base - Administrative hearings for civil parking and Safelight citations	PBW-001	467,679	474,066	474,066		
Additional-Funds additional position to provide office support that is currently done utilizing temp staff	PBW-001-A					37,589
Adjudication Office Sub-totals		467,679	474,066	474,066	-	37,589
Capital & Implementation						
Base - Planning, management, & maintenance of infrastructure systems (less funding for GIS support)	PBW-002	1,765,413	1,145,541	1,303,150		
Maintain-Funds GIS support for the department	PBW-002-B		37,000		37,000	
Additional-Funds O&M for recently completed projects such as complete streets	PBW-002-C					275,000
Capital & Implementation Sub-totals		1,765,413	1,182,541	1,303,150	37,000	275,000
Air Quality Compliance						
Base - Regulatory investigations and inspections of industry and businesses with potential to emit air pollutants	PBW-007	258,640	258,639	258,639		
Air Quality Compliance Sub-totals		258,640	258,639	258,639	-	-
Ambient Air Monitoring						
Base - Funding for four air monitoring networks across Dallas that measure air constaminants	PBW-008	206,201	253,530	253,530		
Ambient Air Monitoring Sub-totals		206,201	253,530	253,530	-	-
Capital Facilities						
Base - Project management for City facility projects	PBW-003	1,579,272	1,467,877	1,467,877		
Additional - Employee empowerment program in support of US Mayors climate change agreement goal to reduce greenhouse gases	PBW-003-B					40,000
Capital Facilities Sub-totals		1,579,272	1,467,877	1,467,877	-	40,000

				Budget Bid Submission - March 2015		
Public Works	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Capital & Interagency Planning & Programming						
Base - Staff to plan, design, construct, inspect, review petitions, and coordinate interagency funding for street related capital improvement projects	PBW-006	1,499,543	1,494,964	1,494,964		
Additional - Supplemental consultant services for major corridor transportation and streetcar/rail projects	PBW-006-B					100,000
Additional- Funds additional program manager position associated with major corridor roadway projects	PBW-006-C					113,974
Additional- Funds payment to DART for O&M of Oak Cliff streetcar	PBW-006-D					2,250,000
Capital & Interagency Planning & Programming Sub-totals		1,499,543	1,494,964	1,494,964	-	2,463,974
Street Cut & Right-of-Way Management (Cut Control)						
Base - Management of the street cut permit system, review of public infrastructure construction plans, inspection of permitted locations, and citation issuance for non-compliance	PBW-005	318,760	231,742	231,742		
Street Cut & Right-of-Way Management (Cut Control) Sub-totals		318,760	231,742	231,742	-	-
Pavement Management						
Base - Data collection on condition of streets and alleys to determine and prioritize candidates for bond program projects and annual street maintenance	PBW-004	265,900	279,255	279,255		
Additional- Funds replacement of data collection van used for cataloging pavement conditions across the city	PBW-004-A					314,600
Additional- Funds program manager to oversee creation of streets analysis system	PBW-004-C					113,974
Pavement Management Sub-totals		265,900	279,255	279,255	-	428,574
Land Surveying Services						

				Budget Bid Submission - March 2015		
Public Works	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Base - Land Surveying services including project management and consultant proposal review, quality control, legal compliance, and land surveying submittals	PBW-010	102,316	146,005	146,005		
Land Surveying Services Sub-totals		102,316	146,005	146,005	-	-
Underground Storage Tank Replacement & Inspection						
Base - Management of underground storage tank replacement program at City-owned facilities	PBW-009	397,431	379,119	379,119		
Additional- Funds removal/replacement of 3 underground storage tanks	PBW-009-A					600,000
Underground Storage Tank Replacement & Inspection Sub-totals		397,431	379,119	379,119	-	600,000
Public Works Totals		6,861,155	6,167,738	6,288,347	37,000	3,845,137

				Budget Bid Submission - March 2015		
Sanitation Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Residential Refuse Collection						
Base - Residential refuse collection	SAN - 002	33,351,069	33,493,493	33,493,493		
Residential Refuse Collection Sub-totals		33,351,069	33,493,493	33,493,493	-	-
Landfill Services						
Base - Operation of the McCommas Bluff Landfill	SAN - 004	16,896,973	16,932,601	16,932,601		
Landfill Services Sub-totals		16,896,973	16,932,601	16,932,601	-	-
Waste Diversion Service						
Base - Residential recycling collection service	SAN - 003	11,097,002	10,525,857	10,525,857		
Waste Diversion Service Sub-totals		11,097,002	10,525,857	10,525,857	-	-
Brush/Bulk Waste Removal Services						
Base - Removal and disposal of brush/bulky waste	SAN - 001	13,088,742	13,418,416	13,418,416		
Brush/Bulk Waste Removal Services Sub-totals		13,088,742	13,418,416	13,418,416	-	-
Animal Remains Collection						
Base - Recovery and disposal of animal remains from residences, rights-of-way, Dallas Animal Services, and vet clinics	SAN - 006	548,798	578,576	578,576		
Animal Remains Collection Sub-totals		548,798	578,576	578,576	-	-
City Facility Services						
Base - Waste collection for city facilities and recycling collections city facilities and neighborhood drop off sites	SAN - 005	711,266	905,324	905,324		
City Facility Services Sub-totals		711,266	905,324	905,324	-	-
Litter Collection and Sweeping Program						
New - Litter collection in an area close to the Highland Hills community	SAN - 007					272,959
City Facility Services Sub-totals		-	-	-	-	272,959
Sanitation Services Totals		75,693,850	75,854,267	75,854,267	-	272,959

Budget Bid Submission - March 2015						
Street Lighting	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Street Lighting						
Base - Electricity and maintenance of 89,506 street lights on city streets and freeways	STS-003	17,922,510	17,923,007	17,923,007		
Additional - Funds creation of a dedicated street light maintenance crew	STS-003-A					249,816
Street Lighting Totals		17,922,510	17,923,007	17,923,007	-	249,816

				Budget Bid Submission - March 2015		
Street Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Service Maintenance Areas						
Base - Daily routine maintenance and repairs associated with City streets, alleys, rights-of-way, and the storm drainage system	STS-004	11,140,438	11,791,620	12,037,034		
Additional - Funds 4 additional crack seal crews that would address 400 lane miles/yr	STS-004-A					1,986,079
Additional - Funds purchase of 5 additional pothole patching trucks	STS-004-B					1,133,055
Service Maintenance Areas Sub-totals		11,140,438	11,791,620	12,037,034	-	3,119,134
Traffic Safety & Congestion Management						
Base - Design & operation of traffic control devices & daily engineering field studies	STS-001	5,103,797	3,912,131	3,912,131		
Additional - Funds 2 positions and creation of traffic signal replacement program that will replace 18 signals annually	STS-001-A					3,000,000
Additional - Funds replacement of vehicle detectors at critical intersections as well as repair dynamic messaging signs	STS-001-B					1,590,000
Additional - Additional 6 positions for traffic count/speed studies	STS-001-C					942,057
Additional - Funds grant match to leverage \$6.2m to design 19 traffic signals and replace 8 signals	STS-001-D					675,000
Additional-Funds 8 positions to establish 3-year rotating schedule for signal timing	STS-001-E					1,341,644
Additional-Funds study, design, and construction of warranted signals previously funded through bond program	STS-001-F					1,750,000
Traffic Safety & Congestion Management Sub-totals		5,103,797	3,912,131	3,912,131	-	9,298,701
Traffic Operations Maintenance						
Base - Installation and maintenance of traffic signals, signs, and pavement markings	STS-002	7,122,719	7,125,833	7,125,833		
Additional - Funds in-house crew used for crosswalk striping to address 900 crosswalks	STS-002-A					383,575
Additional - Funds equipment replacement of clocks and communication equipment used in City's school flashers	STS-002-C					2,800,000

				Budget Bid Submission - March 2015		
Street Services	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Additional-Funds creation of crew for upgrades of the City's traffic control signs	STS-002-D					1,087,165
Additional-Funds additional contract striping to address backlog of crosswalks needing striping	STS-002-E					742,000
Additional-Funds 191 additional miles of lane striping and buttons	STS-002-F					528,306
Traffic Operations Maintenance Sub-totals		7,122,719	7,125,833	7,125,833	-	5,541,046
Rights-of-Way Maintenance Contracts & Inspections Group						
Base - Internal inspections and management of third party contracts for street sweeping, mowing, and 70 miles micro surfacing work	STS-005	10,210,981	7,109,843	7,109,843		
Maintain - Funds slurry seal program (235 miles) and brings micro-surface to current service level of 100 miles	STS-005-A		3,183,492		3,183,492	
Rights-of-Way Maintenance Contracts & Inspections Group Sub-totals		10,210,981	10,293,335	7,109,843	3,183,492	-
Street Repair Division - Asphalt						
Base - Major maintenance repairs on 6,200 lane miles of asphalt streets and 1,200 lane miles of paved alleys	STS-006	13,081,156	13,033,095	13,296,424		
Additional-Funds additional 15 lane miles of asphalt street restoration	STS-006-A					2,250,000
Street Repair Division - Asphalt Sub-totals		13,081,156	13,033,095	13,296,424	-	2,250,000
Street Repair Division - Concrete						
Base - Major maintenance repairs of 5,500 lane miles of concrete streets and 1,200 lane miles of paved alleys	STS-007	19,254,990	18,672,683	19,308,689		
Additional-Provides an additional 55 lane miles of partial reconstruction and 30 lane miles of profile milling	STS-007-A					5,650,000
Additional-Funds additional staff needed to administer master paving and preventative maintenance contracts	STS-007-B					494,568
Street Repair Division - Concrete Sub-totals		19,254,990	18,672,683	19,308,689	-	6,144,568
Street Services Totals		65,914,081	64,828,697	62,789,954	3,183,492	26,353,449

				Budget Bid Submission - March 2015		
Sustainable Development and Construction	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Real Estate and Relocation						
Base - Acquire easements and property for public use; relocation assistance; assist public in obtaining abandonments, licenses, and leases; process sale of City properties	DEV-011	427,007	398,101	413,101		
Additional-Funds oversight of the sale of tax foreclosure properties by the City (bid to be reimbursed by sale proceeds)	DEV-011-A					-
Real Estate and Relocation Sub-totals		427,007	398,101	413,101	-	-
Authorized Hearings						
Base - Staff support for City-initiated zoning controls and development code amendments	DEV-006	409,648	378,845	393,845		
Authorized Hearings Sub-totals		409,648	378,845	393,845	-	-
Historic Preservation						
Base - Facilitates preservation and maintenance of Dallas' historic heritage	DEV-007	703,044	601,694	607,044		
Maintain-Funds 1 position in historic preservation (current service level)	DEV-007-B		61,954		61,954	
Additional- Funds chief planner position to oversee preservation plan and Downtown Preservation Task Force initiatives	DEV-007-A					97,771
Historic Preservation Sub-totals		703,044	663,648	607,044	61,954	97,771
Sustainable Development and Construction Totals		1,539,699	1,440,594	1,413,990	61,954	97,771

				Budget Bid Submission - March 2015		
Trinity Watershed Management	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Trinity River Corridor Implementation and Event Management						
Base - Trinity River Corridor Project design and construction; coordination and implementation of 1998 Bond Program; staffing, programming, and marketing of Continental Ave Bridge	TWM-001	1,350,771	1,299,339	1,332,655		
Maintain - Funds 1 public information officer position as well as marketing within current service levels	TWM-001-A		124,046		124,046	
Trinity Watershed Management Totals		1,350,771	1,423,385	1,332,655	124,046	-

				Budget Bid Submission - March 2015		
Reserves and Transfers	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Salary and Benefit Reserve						
Base - Funding for employees' termination payments	BMS-013	1,800,000	1,800,000	1,800,000		
Salary and Benefit Reserve Sub-totals		1,800,000	1,800,000	1,800,000	-	-
Contingency Reserve						
Base - Funding for unanticipated expenses and revenue shortfalls	BMS-014	450,000	3,078,101	450,000		
Contingency Reserve Sub-totals		450,000	3,078,101	450,000	-	-
Liability/Claims Fund Transfer						
Base - Funding used to pay claims, settlements and judgments for property damage and personal injury resulting from work-related actions by City employees or agents	BMS-015	4,169,788	4,169,788	4,169,788		
Liability/Claims Fund Transfer Sub-totals		4,169,788	4,169,788	4,169,788	-	-
Reserves and Transfers Totals		6,419,788	9,047,889	6,419,788	-	-

Other Costs to be Allocated	Bid Number	FY15 Adopted	FY16 Preliminary	Base Service Level - 95% Exercise	Maintain Service Level - 5% Exercise	Additional Request
Projected Cost for Internal Services						
FY 2015-16 Projected cost increases for Risk			4,709,256	4,709,256		
FY 2015-16 Projected cost increases for Benefits			5,961,312	5,961,312		
FY 2015-16 Projected cost increase for CIS			4,150,678	4,150,678		
FY 2015-16 Projected Electricity savings			(1,100,000)	(1,100,000)		
Projected Cost for Internal Services Sub-totals		-	13,721,246	13,721,246	-	-
Civilian Pay Adjustments						
FY16 Civilian Merit - 3% effective 10/1/15			6,983,105	6,983,105		
Shift Pay adjustment - 3.5% for evening, 6.5% for deep night (321 GF employees impacted)			169,723	169,723		
FY 2015-16 Projected cost increase for Pension			1,942,643	1,942,643		
FY16 Civilian Pay Adjustments Sub-totals		-	9,095,471	9,095,471	-	-
Other Costs to be Allocated Totals		-	22,816,717	22,816,717	-	-

Memorandum



CITY OF DALLAS

DATE June 19, 2015

TO Honorable Mayor and Members of the City Council

SUBJECT **All-Way Stop Petition Process**

On Wednesday, June 24, 2015, the City Council will be briefed on the All-Way Stop Petition Process by the Department of Street Services. The briefing materials are attached for your review.

Should you have any questions or concerns, please contact me at (214) 670-5299.

A handwritten signature in blue ink, reading "Jill Jordan".

Jill A. Jordan, P.E.
Assistant City Manager

c: A.C. Gonzalez, City Manager
Warren M.S. Ernst, City Attorney
Craig D. Kinton, City Auditor
Rosa A. Rios, City Secretary
Daniel F. Solis, Administrative Judge
Ryan S. Evans, First Assistant City Manager

Eric D. Campbell, Assistant City Manager
Mark McDaniel, Assistant City Manager
Joey Zapata, Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Sana Syed, Public Information Officer
Elsa Cantu, Assistant to the City Manager – Mayor & Council



All-Way Stop Petition Process

**Potential Amendment to Section 51A-9.401
of Dallas City Code**

**City Council
June 24, 2015**



Purpose

- ❑ The purpose of this briefing is to review a potential amendment to Section 51A-9.401 of the Dallas City Code concerning all-way stops
- ❑ This Code requires that a petition for an all-way stop on a residential intersection should be supported by at least two-thirds of the owners or tenants residing within **900 feet** of the intersection at issue
- ❑ A Council request has been made to discuss whether to reduce this distance

Background

- ❑ The original potential amendment that was presented to the Public Safety Committee (PSC) on June 23, 2014 was to reduce the petition radius to 300 feet. PSC directed staff to present it to the Dallas City Council for discussion
- ❑ Because the amendment affected the Dallas Development Code, protocol required that it be presented to the City Plan Commission (CPC) before it was presented to City Council
- ❑ Staff presented the amendment to CPC at its December 4, 2014 and January 22, 2015 meetings
- ❑ CPC recommended denial of the amendment
- ❑ On May 26, 2015, PSC recommended an alternate amendment, substituting the 900 feet requirement with “ 70 closest lots”

Installation of Stop Signs

All-way stops in the City of Dallas are installed in two ways :

- ❑ Based on a Warrant Study
 - A Warrant Study is a technical analysis in accordance with guidelines in the Texas Manual on Uniform Traffic Control Devices (TMUTCD)
 - The TMUTCD conforms to national standards for planning and installing traffic control devices
 - Staff conducts warrant studies for all-way stop requests - if the study indicates that an all-way stop is warranted, staff installs the stop signs
- ❑ Based on a petition process per Chapter 51A of Dallas City Code
 - The petition process is applicable for low volume residential streets

Warrant Study

In a warrant study, staff collects technical data for analysis. Data collected includes, but is not limited to:

- ❑ Traffic (including bicycle and pedestrian where applicable) volumes for each approach of the intersection
- ❑ Traffic speeds
- ❑ Accident history, type and frequency of accidents
- ❑ Sight distance for each approach of the intersection
- ❑ Intersection geometrics

The data is analyzed per guidance in the TMUCD to determine if an all-way stop is warranted. TMUTCD guidelines for an all-way stop warrant study are included in Appendix “A”

Current Petition Process

- ❑ If staff recommends against installation of an all-way stop on a residential intersection, a citizen can petition for its installation, per Section 51A-9.400 of Dallas City Code
- ❑ For a petition to be considered, at least 2/3rd of the residents or tenants residing within 900 feet of the intersection at issue must support the petition (Sec. 51A-9.401 of City Code – Appendix B) and the street should meet Standards of review in Sec. 51A-9.402 of City Code (Appendix C)
- ❑ If the petition for installation of a four-way/all-way stop is denied; a citizen can appeal this decision to the City Plan Commission and City Council (Appendix D)

COD All-way Stop Requests- 2014

- ❑ A quick review of new traffic sign requests for 2014 found 135 requests for all-way stops. Of these, 115 requests have a disposition, of which:
 - ❑ 19 locations met warrants and all-way stops were installed
 - ❑ Staff implemented alternative measures to address citizen concerns at 28 locations
 - ❑ 58 locations did not meet warrants - of these, 29 were eligible for petition; and petition forms were mailed to the citizens
 - ❑ Five (5) valid petitions were returned to staff and all-way stops were installed

What is Industry Standard?

According to the TMUTCD:

- ❑ Stop signs are used to establish right-of-way at intersections
- ❑ The decision to install multi-way stop control should be based on an engineering study
- ❑ Yield or Stop signs should not be used for speed control
- ❑ Yield or Stop signs should not be used on higher volume roadway unless justified by an engineering study
- ❑ Multi-way stop control is used where traffic volumes on the intersecting roads are approximately equal
- ❑ Safety concerns associated with all-way stops include pedestrians, bicyclists, and all road users expecting other road users to stop

Stop Sign Installation Process for Various Municipalities in the USA

Municipality	MUTCD	PETITION	Municipality	MUTCD	PETITION
Austin, TX	Yes	No	Los Angeles, CA	Yes	No
Baltimore, MD	Yes	No	Memphis, TN	Yes	No
Charlotte, NC	Yes	Yes	Milwaukee, WI	Yes	No
Cleveland, OH	Yes	No	Minneapolis, MN	Yes	No
Clark County, NV	Yes	No	Oklahoma City, OK	Yes	Yes
Denver, CO	Yes	No	Philadelphia, PA	Yes	No
El Paso, TX	Yes	No	Phoenix, AZ	Yes	No
Fort Worth, TX	Yes	No	Portland, OR	Yes	No
Fresno, CA	Yes	No	Sacramento, CA	Yes	No
Houston, TX	Yes	No	San Antonio, TX	Yes	No
Jacksonville, FL	Yes	No	San Diego, CA	Yes	No
Kansas City, MO	Yes	No	Seattle, WA	Yes	No
Las Vegas, NV	Yes	No			

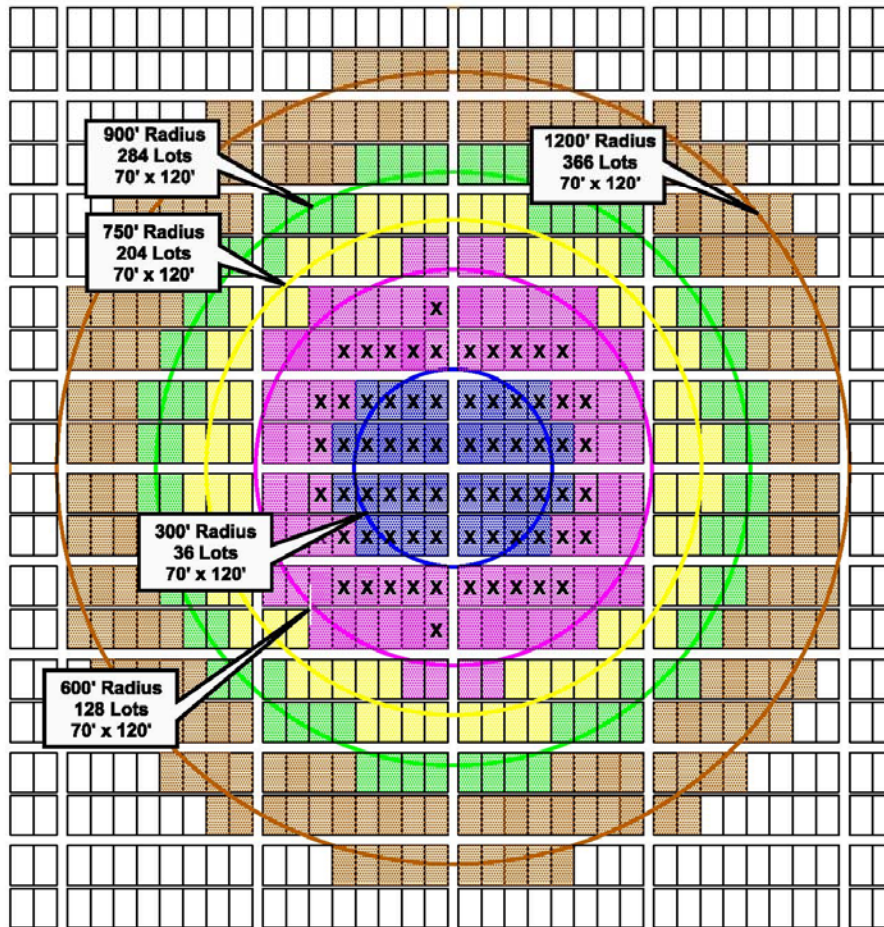
National Practice - Summary

- ❑ 92% (23/25) municipalities surveyed exclusively use warrant studies to install all-way stops
- ❑ 8% (2/25) of the municipalities surveyed allows citizens to petition for all-way stops in residential neighborhoods:
 - ❑ Charlotte, NC has a petition area of 1200 feet radius and requires support from 60% of the residents for installation
 - ❑ Oklahoma City, OK has a petition radius of 300 feet. A petition with 2/3rd support is required to initiate a warrant study for residential intersections. Staff presents study results to Traffic Commission for action.
- ❑ In comparison, Dallas has a 900 feet petition area and requires 2/3rd support for valid petitions

Potential Options for Dallas

- ❑ While the proposed amendments would reduce the petition requirement to 300 feet or to the 70 closest lots; other potential combinations of reduced petition distance and/or increased support percent were also presented to CPC and PSC for consideration
- ❑ Slides 12 through 16 graphically illustrate the number of properties affected for various lot sizes for different petition distances
- ❑ The table on slide 17 tabulates the above data and shows the number of properties required for 66.67% and 80% levels of support for each scenario

Lots Effected - Standard Lot Size

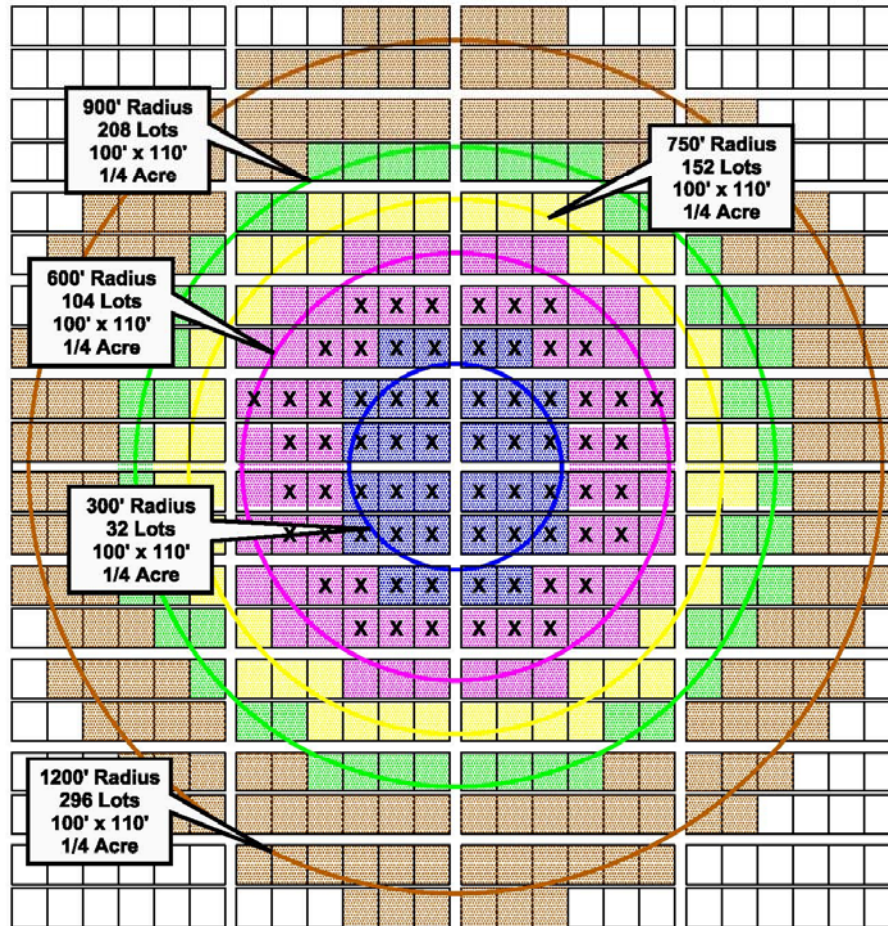


Lot Size
Std Lot 70' x 120'

1200' Radius = 366
900' Radius = 274
750' Radius = 204
600' Radius = 112
300' Radius = 33

X = One of the 70 Closest Lots

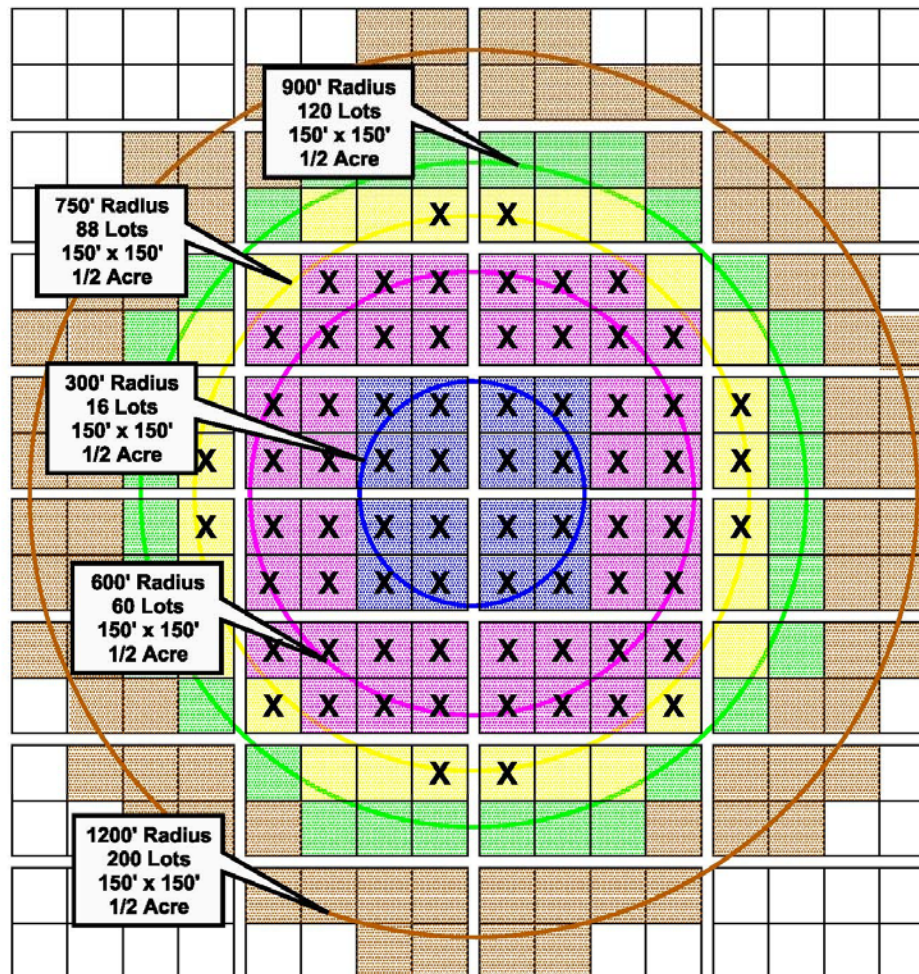
Lots Effected - 1/4 Acre Lots



Lot Size
1/4 Ac - 100' x 110'

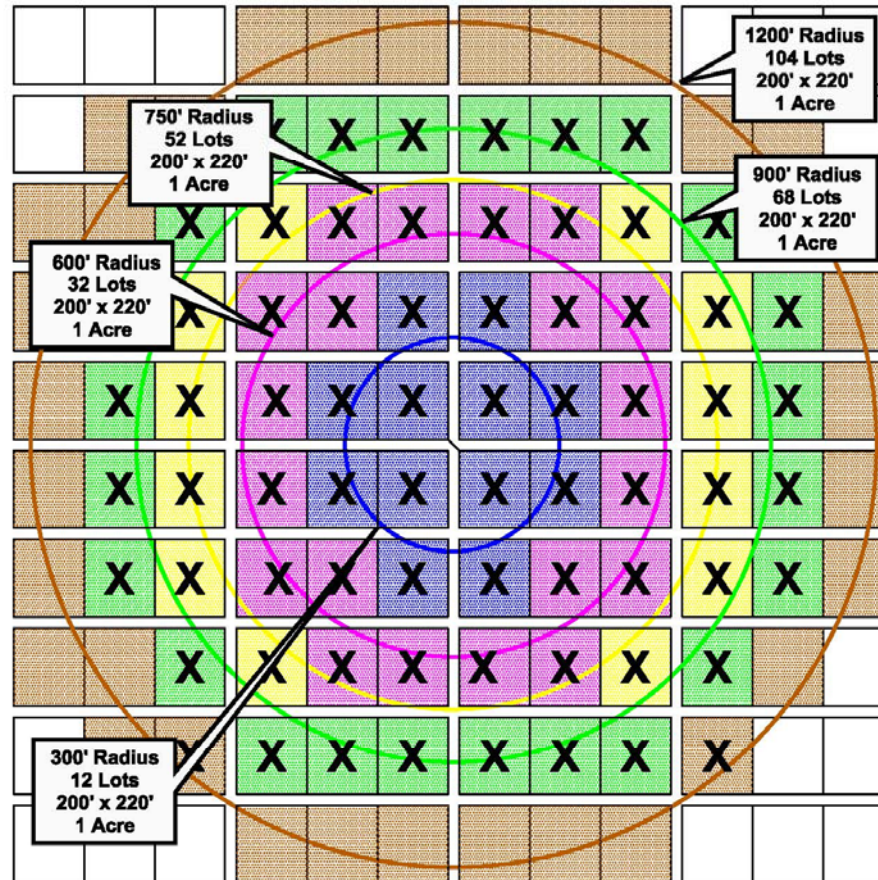
1200' Radius = 296
900' Radius = 208
750' Radius = 152
600' Radius = 104
300' Radius = 32
X = One of the 70 Closest Lots

Lots Effected - 1/2 Acre Lots



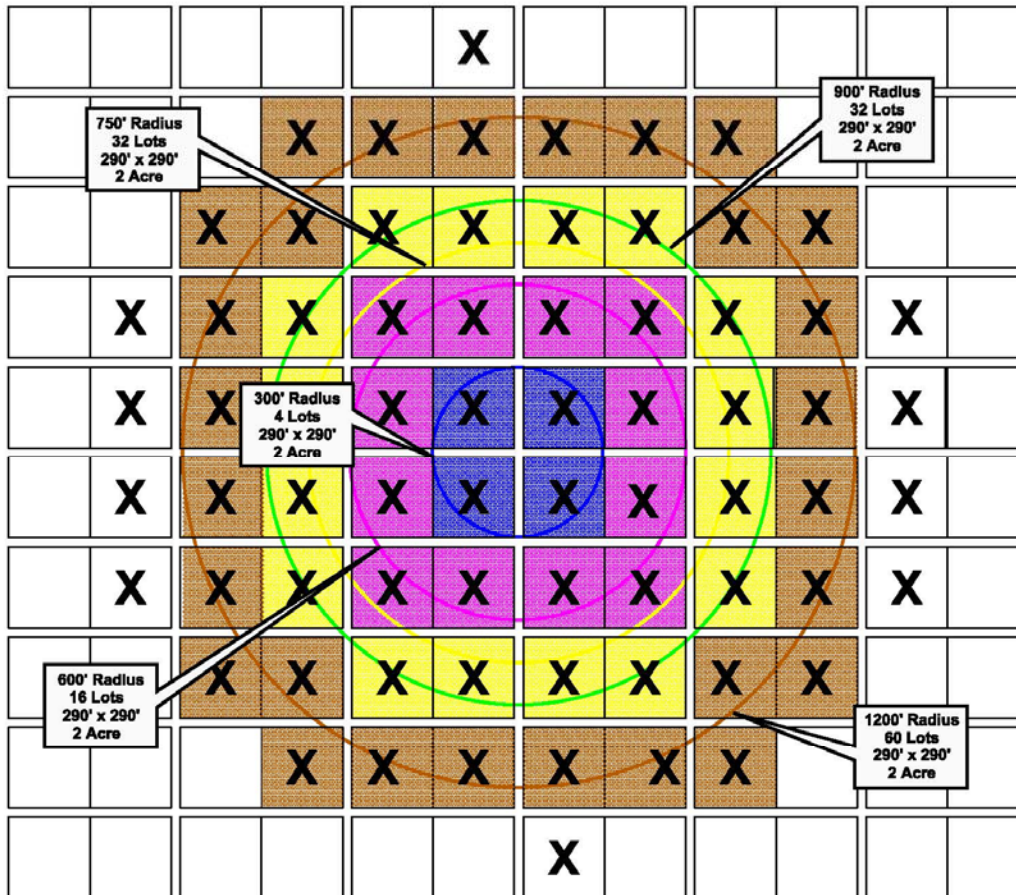
Lot Size
1/2 Ac - 150' x 150'
 1200' Radius = 200
 900' Radius = 120
 750' Radius = 88
 600' Radius = 60
 300' Radius = 16
 X = One of the 70 Closest Lots

Lots Effected - 1 Acre Lots



Lot Size	
1 Ac - 200' x 220'	
1200' Radius =	104
900' Radius =	68
750' Radius =	52
600' Radius =	32
300' Radius =	12
X =	One of the 70 Closest Lots

Lots Effected - 2 Acre Lots



Lot Size
2 Ac 290' x 290'
1200' Radius = 60
900' Radius = 32
750' Radius = 32
600' Radius = 16
300' Radius = 4
X = One of the 70 Closest Lots

Comparison Table

	LOT SIZE				
	STANDARD	1/4 AC	1/2 AC	1 AC	2 AC
<u>1,200 FEET RADIUS</u>					
Number of Properties	366	296	200	104	60
66.67% Support	244	198	134	70	40
80% Support	293	237	160	84	48
<u>900 FEET RADIUS</u>					
Number of Properties	274	208	120	68	32
66.67% Support	183	139	81	46	22
80% Support	220	167	96	55	26
<u>750 FEET RADIUS</u>					
Number of Properties	204	152	88	52	32
66.67% Support	137	102	59	35	22
80% Support	164	122	71	42	26
<u>600 FEET RADIUS</u>					
Number of Properties	128	104	60	32	16
66.67% Support	86	70	41	22	11
80% Support	103	84	48	26	13
<u>300 FEET RADIUS</u>					
Number of Properties	36	32	16	12	4
66.67% Support	25	22	11	8	3
80% Support	29	26	13	10	4

Comparison of Current and Proposed Distances

- ❑ Currently, a four-way/all-way stop petition is required to be supported by at least two-thirds of the owners or tenants residing within **900 feet** of the intersection at issue
- ❑ Number of properties effected by the 900 foot radius requirement varies depending upon roadway patterns and lot sizes
- ❑ For a neighborhood with standard lots, **274** lots fall within a 900 foot radius and 183 properties need to support installation. For 1 acre lots, **68** lots are affected and support is needed from 46
- ❑ If the 900 feet requirement is reduced to 300 feet, the corresponding number of properties effected would be **36** for standard lots (25 in favor) and **12** for 1 ac lots (8 in favor)
- ❑ The alternate amendment of the **70** closest lots would reduce required petition area for smaller lots, but increase the same for lots 1 acre or larger

Impacts of Installing Stop Signs

- ❑ Warranted stop signs reduce certain kinds of severe accidents
- ❑ Several researchers have documented the following negative impacts of installing unwarranted stop signs:
 - ❑ They can result in negative compliance - drivers often tend to ignore stop signs installed on busy streets when they routinely do not see any traffic on the side street
 - ❑ They can result in increased accidents – several studies have recorded drastic increase in accidents when high volume streets are stopped for low volume streets
 - ❑ They can endanger pedestrians – unwarranted stop signs provide pedestrians a false sense of confidence, which combined with negative compliance from motorists often have tragic results
 - ❑ They are not effective for speed control
 - ❑ They can increase air and noise pollution

Stop Signs – COD residential streets

- ❑ While numerous studies have documented increase in accidents and willful violation of stop signs when unwarranted stop signs are installed, these studies were for higher volume streets – staff did not find any study that documented similar impacts for low volume residential streets
- ❑ A preliminary review of accident history of four residential intersections where stop signs were installed through the petition process did show a slight increase in accidents; however, none of the accidents can be attributed to installation of the stop signs
- ❑ On an average, two residential intersections have had all-way stops installed through the petition process each year
- ❑ Installation of all-way stops along one street tends to impact traffic volumes on adjacent streets



City of Dallas



Conclusion

- ❑ The petition option is generally not used nationally to determine all-way stop locations
- ❑ The City's current petition radius of 900 feet allows for neighborhood level input and transparency
- ❑ There are many options available if Council decides to change current petition process

Next Steps

- Depending upon the outcome of today's discussion, the item could be scheduled for public hearing and Council action in August 2015

QUESTIONS

Appendix A

TMUTCD Guidelines for Installation of Multi-way Stops

Section 2B.07 Multi-Way Stop Applications

Support:

01 Multi-way stop control can be useful as a safety measure at intersections if certain traffic conditions exist. Safety concerns associated with multi-way stops include pedestrians, bicyclists, and all road users expecting other road users to stop. Multi-way stop control is used where the volume of traffic on the intersecting roads is approximately equal.

02 The restrictions on the use of STOP signs described in Section 2B.04 also apply to multi-way stop applications.

Guidance:

03 *The decision to install multi-way stop control should be based on an engineering study.*

04 *The following criteria should be considered in the engineering study for a multi-way STOP sign installation:*

A. Where traffic control signals are justified, the multi-way stop is an interim measure that can be installed quickly to control traffic while arrangements are being made for the installation of the traffic control signal.

Appendix A (2 of 3)

TMUTCD Guidelines for Installation of Multi-way Stops

Section 2B.07 Multi-Way Stop Applications contd..

B. Five or more reported crashes in a 12-month period that are susceptible to correction by a multi-way stop installation. Such crashes include right-turn and left-turn collisions as well as right-angle collisions.

C. Minimum volumes:

- 1. The vehicular volume entering the intersection from the major street approaches (total of both approaches) averages at least 300 vehicles per hour for any 8 hours of an average day; and*
- 2. The combined vehicular, pedestrian, and bicycle volume entering the intersection from the minor street approaches (total of both approaches) averages at least 200 units per hour for the same 8 hours, with an average delay to minor-street vehicular traffic of at least 30 seconds per vehicle during the highest hour; but*
- 3. If the 85th-percentile approach speed of the major-street traffic exceeds 40 mph, the minimum vehicular volume warrants are 70 percent of the values provided in Items 1 and 2.*

Appendix A (3 of 3)

TMUTCD Guidelines for Installation of Multi-way Stops

Section 2B.07 Multi-Way Stop Applications contd..

D. Where no single criterion is satisfied, but where Criteria B, C.1, and C.2 are all satisfied to 80 percent of the minimum values. Criterion C.3 is excluded from this condition.

Option:

05 Other criteria that may be considered in an engineering study include:

A. The need to control left-turn conflicts;

B. The need to control vehicle/pedestrian conflicts near locations that generate high pedestrian volumes;

C. Locations where a road user, after stopping, cannot see conflicting traffic and is not able to negotiate the intersection unless conflicting cross traffic is also required to stop; and

D. An intersection of two residential neighborhood collector (through) streets of similar design and operating characteristics where multi-way stop control would improve traffic operational characteristics of the intersection.

Appendix B (Petition)

SEC. 51A-9.401. APPLICATION.

(a) Prerequisites for accepting an application. An application for installation or removal of four-way/all-way stop controls at residential intersections must be filed with the traffic engineer. The traffic engineer shall not accept an application unless it has the support of at least two-thirds of the owners or tenants residing within **900 feet** of the intersection at issue.

(b) Calculation of votes. The following rules apply for purposes of calculating the extent to which an application has the support of owners or tenants:

(1) Lots containing no more than four dwelling units receive one application vote per unit.

(2) Lots containing more than four dwelling units receive no votes unless the application is signed by the owner or property manager, in which case the lot is allocated a number of application votes based on the following formula: Number of votes = Length of street frontage of the lot containing the dwelling units (in feet) divided by the average single family lot width (in feet) in the area within 900 feet of the intersection at issue.

(c) Owner or manager of a residential building may sign application. The owner or manager of a residential building may sign the application on behalf of the tenants. (Ord. Nos. 24177; 28424)

Appendix C

SEC. 51A-9.402. STANDARDS OF REVIEW.

(a) Standards for installation. The traffic engineer shall grant applications to install four-way/all-way stop controls at the intersection of two or more streets if an applicant shows that:

- (1) the intersecting streets are residential;
- (2) the intersecting streets are local;
- (3) the subject street is not a fire-rescue department emergency response route;
- (4) the subject street is used by less than 6,000 vehicles per day; and
- (5) it is in the public interest to grant the application.



Appendix D

SEC. 51A-9.403. APPEALS.

(a) Appeal to the city plan commission. An applicant who is dissatisfied with the decision of the traffic engineer may appeal that decision to the city plan commission. A written notice of appeal must be signed by the applicant or its legal representative and filed with the traffic engineer within 30 days of the date that notice of the traffic engineer's decision is given.

(b) Public hearing before the commission; notice requirements. The city plan commission shall hold a public hearing to allow interested parties to express their views regarding the appeal. The traffic engineer shall give notice of the public hearing in a newspaper of general circulation in the city at least 10 days before the hearing. In addition, the traffic engineer shall send written notice of the hearing to all owners of real property lying within 900 feet of the intersection at issue. The notice must be given not less than 10 days before the date set for the hearing by depositing the notice properly addressed and postage paid in the United States mail to the property owners as evidenced by the last approved city tax roll.

Appendix D (2 of 4)

SEC. 51A-9.403. APPEALS.

(c) Decision of the commission. The city plan commission may reverse or affirm, in whole or in part, or modify the decision of the traffic engineer based upon testimony presented at the public hearing, technical information provided by city staff, and the standards contained in this division. The decision of the commission shall be final unless the applicant files a notice of appeal to the city council in accordance with this section.

(d) Appeal to the city council. An applicant who is dissatisfied with the decision of the city plan commission may appeal that decision to the city council. A written notice of appeal must be signed by the applicant or its legal representative and filed with the traffic engineer within 30 days of the commission's decision.

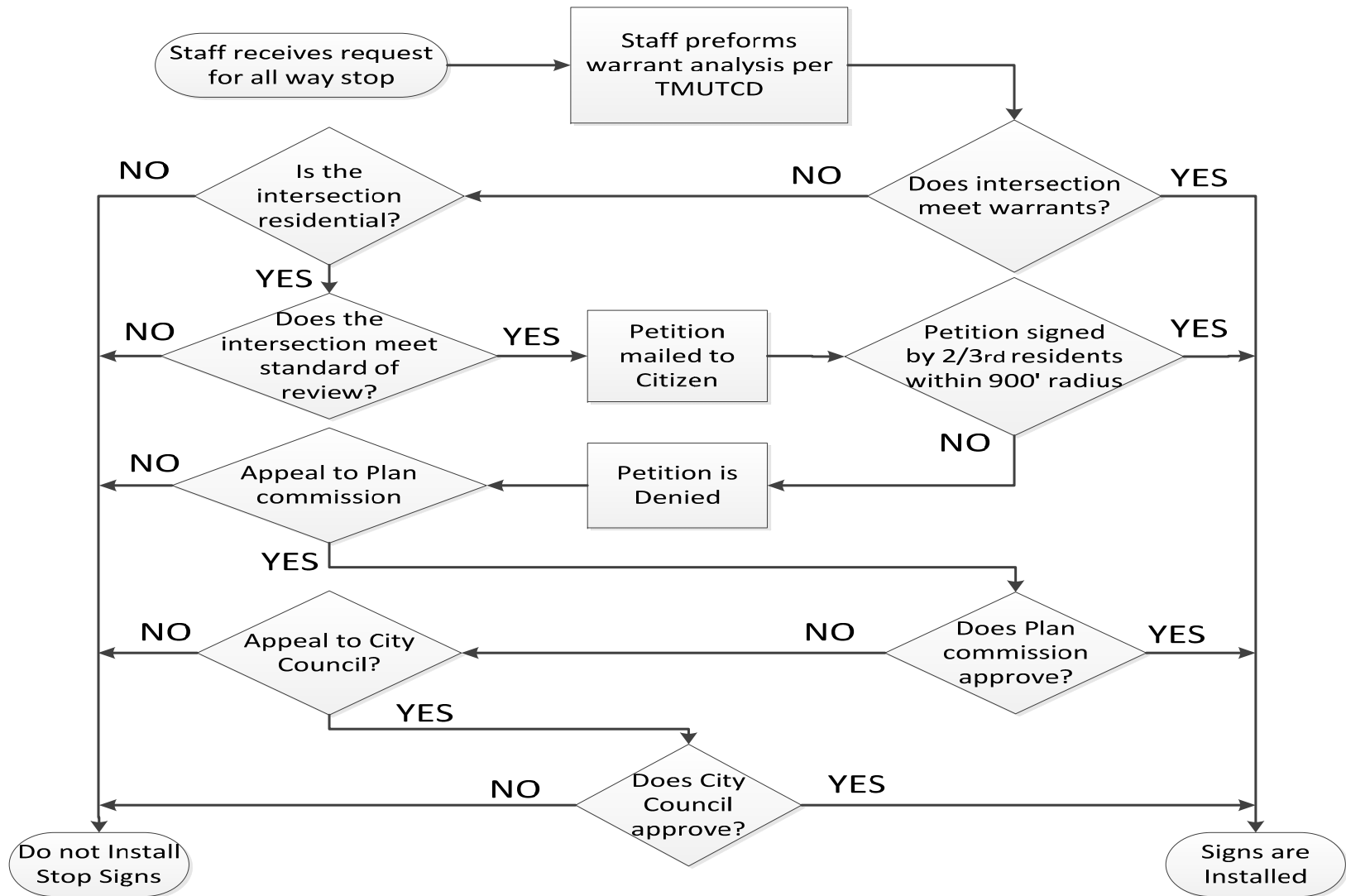
Appendix D (3 of 4)

SEC. 51A-9.403. APPEALS.

(e) Public hearing before the city council; notice requirements. The city council shall hold a public hearing to allow interested parties to express their views regarding the appeal. The traffic engineer shall give notice of the public hearing in a newspaper of general circulation in the city at least 15 days before the hearing. In addition, the traffic engineer shall send written notice of the hearing to all owners of real property lying within 900 feet of the intersection at issue. The notice must be given not less than 10 days before the date set for the hearing by depositing the notice properly addressed and postage paid in the United States mail to the property owners as evidenced by the last approved city tax roll.

(f) Decision of the city council. The city council may reverse or affirm, in whole or in part, or modify the decision of the city plan commission based upon testimony presented at the public hearing, technical information provided by city staff, and the standards contained in this division. The favorable vote of two-thirds of all members of the city council is required to grant an application that has been recommended for denial by the commission. (Ord. Nos. 24177; 28424)

Appendix D (4 of 4) Petition Process Flow Chart



Appendix E

U.S. Law

The MUTCD is adopted by reference in accordance with Title 23, United States Code, Section 109(d) and Title 23, Code of Federal Regulations, Part 655.603, and is approved as the national standard for designing, applying, and planning traffic control devices

State Law

Title 43, Chapter 25.1 of the Texas Administrative Code adopts the 2011 Texas Manual on Uniform Traffic Control Devices, Revision 1 (TMUTCD) as the standard for all traffic control devices installed on any street, highway, bikeway, or private road open to public travel in the State of Texas, including those under a local jurisdiction

Memorandum



CITY OF DALLAS

DATE June 19, 2015

TO Honorable Mayor and Members of the City Council

SUBJECT **Dallas Love Field Concessions Update**

On Wednesday, June 24, 2015, the City Council will be updated on the Dallas Love Field Concessions. The briefing materials are attached for your review.

If you have any questions, please let me know.

A handwritten signature in black ink, appearing to read 'R. S. Evans'.

Ryan S. Evans
First Assistant City Manager

C: A.C. Gonzalez, City Manager
Warren M.S. Ernst, City Attorney
Craig D. Kinton, City Auditor
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Mark Duebner, Director of Aviation
Elsa Cantu, Assistant to the City Manager – Mayor & Council



Dallas Love Field Concessions Update

Dallas City Council Briefing – June 24, 2015



LOVE | EVOLUTION

Purpose

- Provide background of Concessions award
- Highlight impacts of Wright Amendment Repeal
 - Increase in operations/passengers/ projections
 - Concessions performance
- Review concessionaires request to change pricing methodology
- Discuss future concessions development

Wright Amendment Reform Act of 2006

- Based on local 5-Party Agreement
 - City of Dallas, City of Ft. Worth, American Airlines, Southwest Airlines, DFW International Airport
- Phased out flight restrictions over eight years, however,
 - No international flights
 - No marketing of Love Field and no efforts to bring commercial service to any airport other than DFW
- Limited Love Field capacity to 20 gates (SW, AA, CO)
- **Required City & Southwest Airlines to collaborate** on modernization of Love Field

Components of the Love Field Modernization Program

- Rates and Charges Study
- Passenger Facility Charge (PFC) Applications
- Airline Use and Operating Agreement
- Consultant Selection
- Project Delivery Method
- Architectural and Engineering Construction Manager Selection
- Procurement Process
- Good Faith Efforts
- Construction
- Way Finding/Public Information
- Concession Program Development
- Facility Opening

Goals of Modernization

- Prepared Love Field for new role
 - Dallas’ “neighborhood” airport became national hub
- Improved Love Field’s attributes
 - Convenient
 - Easy to use
 - Reliable
 - Good level of service
- Modernized architecture
 - Passenger Experience
 - Operational Efficiency
 - Sense of Place
 - Sustainable Design

Connector – 2nd Level



Concession / Diamond Area



Concessions in New Terminal

- Concession contracts for Food and Beverage (F&B) and Retail were scheduled to terminate on June 30, 2011
 - End in the middle of construction of new terminal
- Challenge was to provide a seamless transition to new terminal while continuing to serve customers
- Provide the most competitive environment possible to ensure greater offerings and revenue to the City

Transition Plan

- Concessions contracts in old terminal were Street plus 10%
- Original recommendation was to bid all new concessions contracts at street plus 10%
- Multiple briefings to City Council
- Culminated in compromise plan crafted by Mayor's ad hoc committee
- Detail of entire process in Appendix

New Terminal Promotion

- New programs to accentuate new facility
 - Concession program based on new designs and consultant Gensler’s “placemaking”
 - Distinctively Dallas
 - New comprehensive food and beverage offering to leverage new terminal and maximize revenues
 - Advertising program

Concession Goals

- Dallas would be investing significant amount in Love Field with the objective of making it the finest mid-size airport in the nation
- To achieve this, the concessions would need to be of the highest quality and offer the best value to the traveling public
- Provide for separate Food & Beverage and Retail contractors
- Expand services currently offered to passengers and generate more Airport revenues
- Provide opportunity for small and minority businesses to participate

Opportunities/Challenges

- Establish contract terms that are good for the City
 - Cancellation for convenience/compensation terms
 - Provided for proper transition terms at end of contract
 - Vending rights remained with the City
 - Future product determination rights remained with City
- Evaluation of performance included peer airport and vendor comparison to be added to other criteria
- Sought to gain revenue for Wi-Fi/ Broadband rights to City
- Established procedures to ensure good Customer Service
 - Secret Shopper program
 - Establish strong customer satisfaction measurements
 - Short cure period (time allowed to fix problem)

Concession Program Development

- Packages were developed with consultant based on economic viability
- Determined demand, opportunities, goals
 - Brand and product/merchandise mix
 - Number of offerings
 - Maximize Revenue potential
- Determined appropriate business model
- Terms included:
 - Products to be sold at street pricing with emphasis on ‘brand names’
 - Term would be 7 to 9 years, plus 2 one year extensions at the City’s option for the Food and Beverage
 - Term would be 5 to 7 years, plus 2 one year extensions at the City’s option for the Retail

Concession Program Development

- Additional Terms included:
 - Non-alcoholic beverages could be sold at both Retail and Food and Beverage locations
 - City reserved the right to solicit proposals for and designate certain products to be offered throughout the terminal, values for this would accrue to the city
 - Water brand to be sold (except National franchise accounts)
 - Pouring brand rights (except National franchise accounts)
 - Coffee brand (except National franchise accounts)
 - Alcoholic beverage sales within the terminal common areas (not at the F & B locations) would be handled as separate spaces and rights
 - There would be an opportunity for any concessionaire to competitively propose that service for each identified location

Compromise Plan

- Incumbents, as all other possible operators, were encouraged to bid for new terminal spaces. If they chose to extend current contracts through the construction period and they are not determined to be the best proposal for at least 27% of the overall terminal concession value (in their category), they would be given a right of first refusal to acquire up to 27% of the bid space value:
 - Selection of the packages would be random. For each package selected, incumbents would be given a “right of refusal”
 - If incumbents choose to match the award in total, they would assume the space under the conditions of the selected proposal
 - Conditions to be met would include Rent, Capital Investment, Operational Commitments, Comparable Brands and MAG
 - If incumbent decides not to exercise their opportunity selected at random, the value of that package would be reduced from their 27%

Inclusiveness Goals for Concessions

- Council gave direction that diversity in concessionaires was important
- Airport Concessions Disadvantaged Business Enterprise(ACDBE) goal set at 23.6%
 - Overall participation goal for all components of terminal was set at 26%
 - Currently exceeding goals set for terminal construction with planned participation thus far 35%
- Used Lessons learned from Convention Center Hotel
 - Focused on meaningful participation by sub firms to significant work
 - K Strategies retained to assist in identifying and recruiting M/WBE firms

Evaluation Process

- All proposals would be evaluated on published criteria in RFP:
 - Scoring Factors:
 - Brands
 - DBE/MWBE
 - Economics
 - Operations
 - Financial Capability
 - Experience
 - Retention/employment of existing employees
- Evaluation Committee was Ethnically and Gender Diverse
 - Consisted of high level management staff from Parks, Convention Center, Aviation, Economic Development, Budget and Management Services, and Library
 - Southwest Airlines also participated and provided feedback, but not vote

Evaluation process and criteria

- Approved by the Economic Development Committee
- Approved criteria was included in the RFP and used for evaluation:

- Scoring Factors:

- | | |
|--------------------------------|-----|
| • Brands – | 26% |
| • Economics/Financial return – | 23% |
| • Operational Plan – | 12% |
| • Financial Capability – | 12% |
| • ACDBE – | 15% |
| • Experience – | 12% |

Factors focused on quality more than financial criteria

Request for Proposal Dates

- Held 4 Pre-solicitation Outreach Events: Approximately 350 vendors notified
- Solicitation advertised
 - February 17, 2011
 - February 24, 2011
- Pre-Proposal Meeting on March 8, 2011
- RFP open for 17 weeks
 - City answered 268 vendor questions
 - Many questions referenced Street Pricing and ROFR
 - Issued 8 addenda
- Proposal Due Date: July 22, 2011 (by Addendum No. 8)

Results of RFP

- Proposals closed July 22, 2011
 - 110 proposals were received
 - 85 F&B
 - 25 Retail
 - October 31 – November 16 – All vendors were given the opportunity to give a presentation to evaluation committee members
- February 21, 2012 – Briefing to Economic Development and Budget & Finance Committees
- February 27, 2012 – Briefing to Transportation & Environment Committee
- All successful proposals included bids in excess of MAG required in RFP

Results

- After right of refusal decisions made, evaluation process was completed and highest scoring proposals finalized
- Process yielded strong proposals and met financial goals
 - City Sales Projection - \$57.5million
 - Vendor Sales Projection - \$57.7million
- Proposals represented both national firms as well as local vendors

Results

- Minority and Women Owned businesses goals were exceeded
- Goal for Minority and DBE participation set at 23.5%
 - Recommended F&B participation – 53%
 - Recommended Retail participation – 36%

Results of RFP

- Financial return to the City was weighted at 26 of a possible 100 points
 - Of the 15 recommended F&B packages
 - 10 submitted highest MAG
 - 7 submitted highest percentage rent
 - Of the 10 recommended Retail packages
 - 8 submitted Highest MAG
 - 8 submitted highest percentage rent

Contracts

- March 7, 2012 – Council approved concessions contracts
- Contract Provisions Included:
 - Proposed or Matched Minimum Annual Guarantees, Percentage rental rates, minimum capital investments
 - Street Pricing
 - As street pricing increases, requested adjustments for airport concessions have been approved
 - Shared costs charged, to a maximum of 3% of gross sales
 - Third party scheduling, receiving, inspection and distribution of all concessions products
 - Compactor and trash removal costs
 - Food Court cleaning costs
 - Marketing fee
- All Concessionaires understood and accepted contract terms prior to award

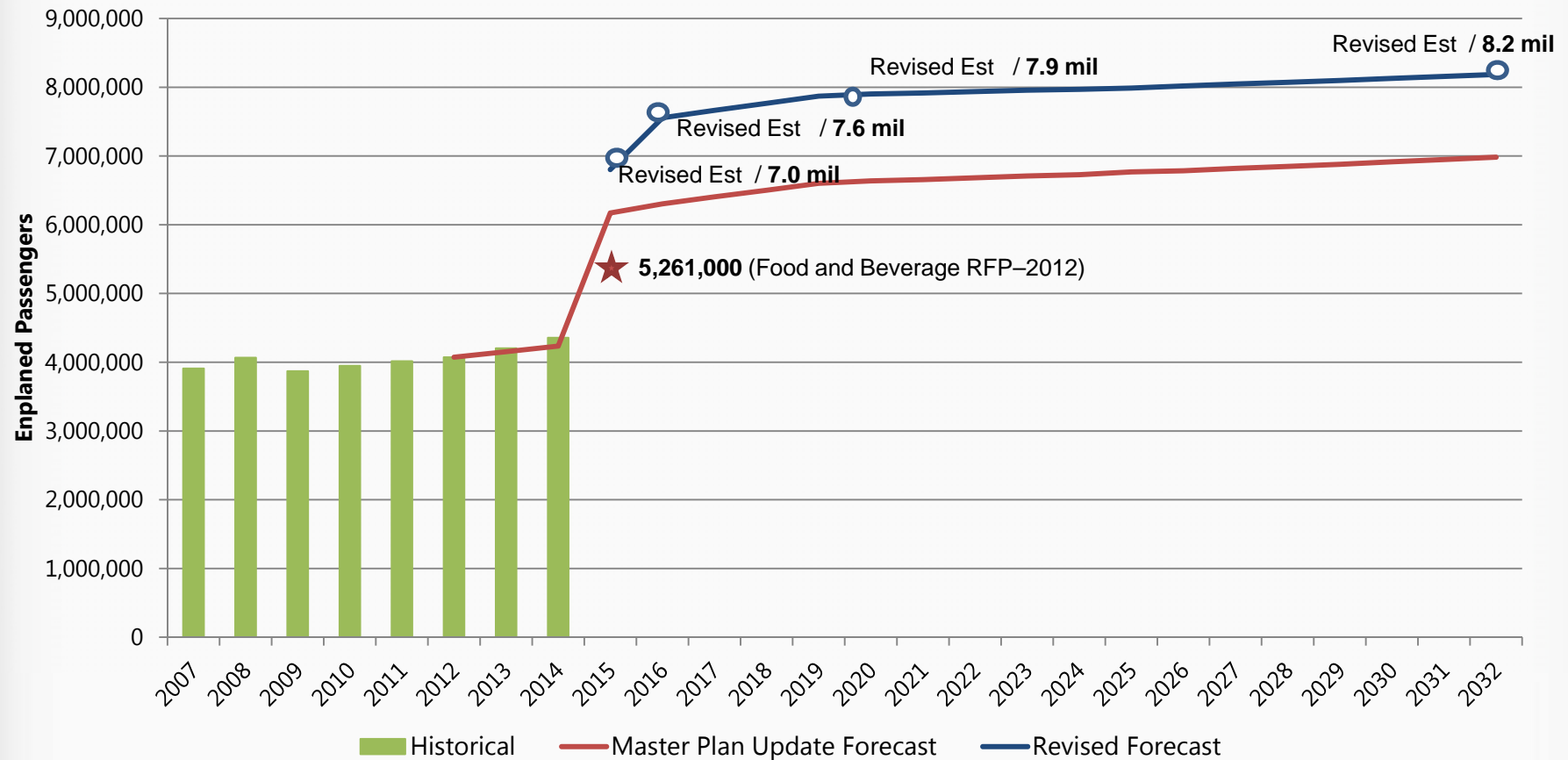
Current Environment

- Concession sales have grown significantly even over last year sales which were post Wright Amendment repeal
 - This is a positive for airport revenues
 - More options have increased customer satisfaction
- With the increase in passenger traffic, additional concessions are now needed to maintain levels of customer service
- The airport is preparing to issue a Request for Proposal to add Food and Beverage concessions to right-size the concessions program based on the new traffic projections
 - Will use same criteria and contract terms
 - Anticipate the same competitive results as the most recent RFP

Post Wright Amendment Airport Activity

- Commercial service increased on October 13, 2014 from 118 to 140 flights per day
- Commercial service increased to 148 flights per day in November
- 152 flights per day in January, 2015
- 166 flights per day in April, 2015
- 200 daily commercial flights by August 2015

Revised Enplanement Forecast



New Paradigm

- In 2010, assumed less than current projections for CY 2015 (first full year of the new terminal)
 - RFP projections for 2015 - 5,261,000
 - Concessionaires submitted proposals based on this projection
 - Updated 2015 projection increased to 7 million enplanements(25% increase over estimate in RFP)
- Increases in traffic have resulted in a need for additional concession space based on desired square footage per 1,000 enplaned passengers

Airport Concession Program

Concession Category	Ideal Space Utilization Factor*	Current Space Usage (sq. ft.) for concessions as of October 2014	Ideal Space Allocation based on 5.261m enplanements	Variance	Ideal Space Allocation based on 6m enplanements	Variance in sq. ft. to 2014
Food & Beverage	5.8	27,967	30,514	(2,547)	34,800	(6,833)
Retail/Specialty	3.2	15,626	17,070	(1,444)	19,200	(3,574)
Total	9.0	43,593	47,584	(3,991)	54,000	(10,407)

*Space Utilization Factor equals the amount of concession area in square feet that is ideal per 1,000 enplaned passengers

Airport Concession Program

Concession Program Space Recommendations

- Per the Space Utilization Factor (SUF), 2,547 sq. ft. of additional Food & Beverage space needed
- F & B RFP will be advertised in August, 2015 totaling 3,719 sq. ft.
 - Will help meet space recommendation for 2015 based on revised enplanement projections
 - Will have a total of 31,686 sq. ft. of F & B concession space
- Post-Wright, trending 500,000 enplanements monthly or 6 million enplanements annually
 - For 6 million enplanements, 34,800 sq. ft. of F & B space is recommended per SUF
 - Difference of 3,114 sq. ft. still needed to meet 6 million enplanement space needs

Comparison to Other Airports

Airport	CAP on Shared Cost	Total Shared Cost charged %	Percentage Rent	Percentage Alcohol	Pricing Methodology	Comments
Austin	No		16% Average	19.5%	Street + 10	
DAL	3%	Pro-rated based on Tenants % of sales	10 -20%	15-19%	Street	
DFW	No	O&M is charged at \$23.39SF per Year	12 - 15%	18 - 21%	Street + 10	
Hobby	No		Minimum 14%	Minimum 16%	Street + 10	
Houston Bush	No		Minimum 14%	Minimum 16%	Street + 10	Master concessionaire's responsibility
San Antonio	No	Pro-rated based on Tenants % of sales	11%	16%	Street + 5	Concessions are charged common area maintenance: -.69 sf - outside food court -\$1.51 sf - inside food court
St Louis	No	No CAM	10% - 17%	15%	Street + 10	Charge flat rate of \$5000 per month trash removal to F&B concessions.

Airport Concession Program

Concession Sales			
	1 st Quarter 2012 (Old Program)	1 st Quarter 2014 (New-Pre-Repeal)	1 st Quarter 2015 (New-Post-Repeal)
F & B Percent +/-	\$4,295,208	\$5,963,059 +38.83%	\$10,104,191 +69.45% +135% over 2012
Retail Percent +/-	\$1,861,255	\$2,420,501 +30.04%	\$3,948,235 +112% over 2012

- Before increase in passenger traffic, new program resulted in significant increase in sales
- With increase in passengers post Wright Amendment restrictions, Love Field has seen 135% increase in sales from Food & Beverage and 112% increase in sales from retail

DAL Concessions

Pro Forma Sales -vs- Actual Sales

Concession	2015 Pro Forma Sales ¹	2014/2015 Sales ² (Hybrid)	2015 Sales ³
Baskin Robbins - C2521	\$1,252,068	\$947,389	\$1,073,952
Bruegger's Bagels – C2521	\$1,300,000	\$7,286	\$664,848 ⁴
Campisi's - C2077	\$1,750,000	\$1,261,905	\$1,382,199
On The Border (Cantina Laredo - C2596)	\$3,650,000	\$2,646,456	\$3,089,570
Chic-fil-A – C2063	\$1,850,000	\$1,744,450	\$3,545,875
Cowboys Stadium Legend's Club (Chili's – C2396)	\$2,500,000	\$951,907	\$2,672,471
Cool River - C2125	\$5,250,000	\$4,803,688	\$6,132,528
Cru Wine	\$1,900,000	\$1,360,344	\$1,763,123
Dickey's – C2190	\$1,968,750	\$2,098,030	\$2,475,273
Dunkin Donuts - C2174 – post-security	\$2,086,780	\$1,516,472	\$1,740,372
Dunkin Donuts - L2103 – pre-security	\$782,542	\$507,895	\$700,926

1. Based on conservative estimate of 5.6m enplanements
2. Sales from May 2014 – March 2015 (Hybrid)
3. Sales from January – March 2015 x 4 (Post Wright Amendment), does not include additional flights for April or August 2015
4. Opened Mar 28, 2015: Sales $\$7,286/4 \times 365 = \$664,848$

DAL Concessions

Pro Forma Sales -vs- Actual Sales

Concession	2015 Pro Forma Sales ¹	2014/2015 Sales ² (Hybrid)	2015 Sales ³
Jason's Deli – C2346	\$1,500,000	\$746,638	\$1,612,961
La Madeleine – C2546	\$2,150,000	\$1,561,138	\$1,819,600
Manchu Wok - C2186	\$1,664,000	\$756,952	\$877,944
Moe's SW Grill – C2181	\$1,976,000	\$1,297,545	\$1,512,800
Paciugo Gelato – C2321	\$500,000	\$228,790	\$445,760
Sky Canyon – C2216	\$2,647,500	\$1,564,739	\$1,973,806
Starbucks – C2452	\$1,050,000	\$784,799	\$1,446,585
Starbucks – C2653	\$1,550,000	\$1,534,357	\$1,730,772
TexPress Gourmet - C2215	\$1,304,237	\$1,066,307	\$1,391,741
Wendy's (Whataburger - C2081)	\$3,120,000	\$2,585,695	\$2,999,362
Total	\$41,751,877		\$41,052,468

1. Based on conservative estimate of 5.6m enplanements
2. Sales from May 2014 – March 2015 (Hybrid)
3. Sales from January – March 2015 x 4 (Post Wright Amendment), does not include additional flights for April or August 2015

Sales Conclusions

- Sales estimates from concessionaires match closely to estimated sales listed in RFP for 2015
 - Concessionaires 2015 pro forma - \$41,751, 877
 - City estimate for 2015 - \$41,052,468
 - Actual sales estimate \$699,409 less than vendors estimate

Financial Submittals

<u>Food and Beverage Units</u>		<u>JAN-APR 2015</u>	
Cool River	C2125	Net Gain	**
Chic-Fil-A	C2063	Net Gain	**
Whataburger	C2081	Net Loss	*
Cantina Laredo	C2596	Net Loss	*
Chili's	C2396	Net Loss	*
Dickey's BBQ	C2190	not submitted	
Sky Canyon	C2216	not submitted	
La Madeleine	C2546	Net Gain	
Starbucks (East)	C2653	Net Gain	
Cru Wine	C2261	not submitted	
Jason Deli	C2346	not submitted	
Campisi's Pizza	C2077	Net Loss	*
Starbucks (West)	C2452	Net Gain	
TexPress Gourmet	C2215	not submitted	
Dunkin Donuts	C2174	not submitted	
Moe's SW Grill	C2181	Totaled with Manchu Wok	
Baskin-Robbins	C2521	not submitted	
Manchu Wok	C2186	Net Loss	
Bruegger's Bagels (NEW)	L1045	not submitted	
Dunkin Donuts	L2103	not submitted	
Paciugo Gelato	C2321	Net Loss	

*Revised Submittal to Include Mid-Term refurbishment and Interest Expense

**Assumed based on Total Host Submittal for all Units

Performance of Phoenix/Love Field Program

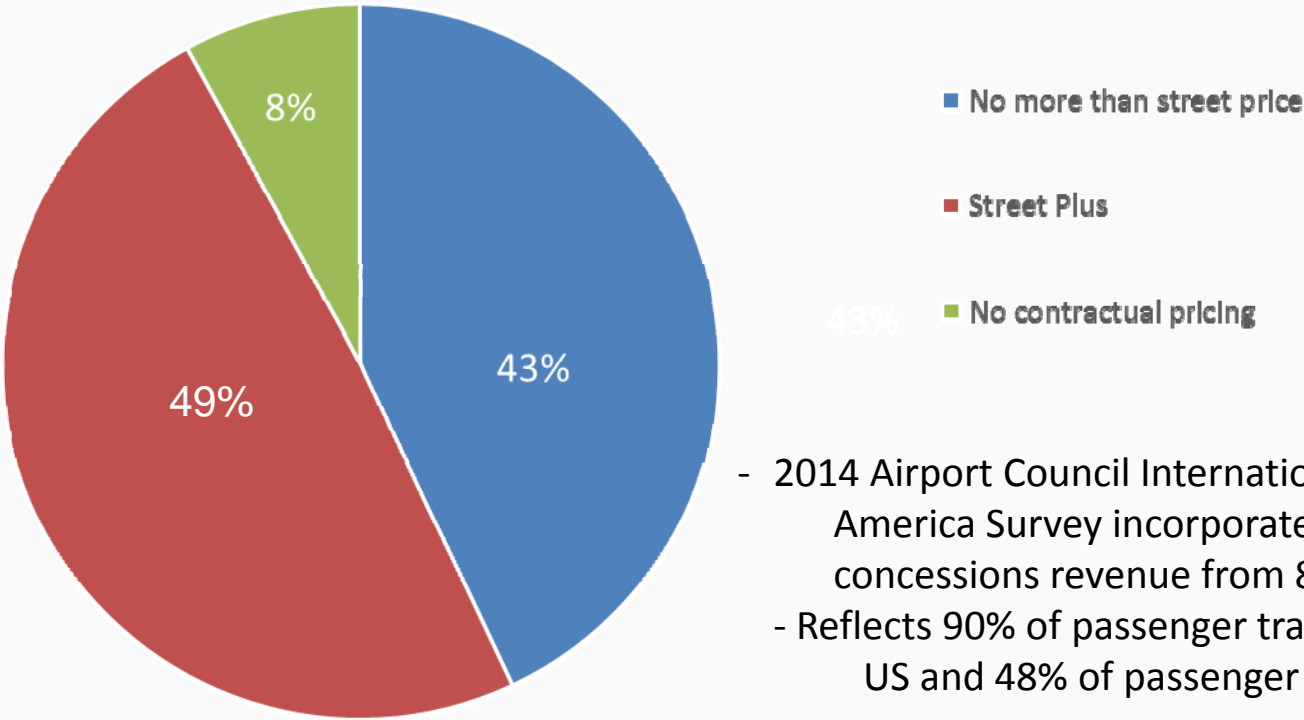
Top 20 US Airports CY2013

Food & Beverage		
	Sale Per SF	Sales /EP
Average Top 20 US Airports	\$1,540	\$6.86
Phoenix, AZ	\$1,323	\$6.14
DAL - 2013	\$ 958	\$5.08
DAL - 2014	\$1,048	\$6.25
DAL – April, 2015	\$1,267	\$6.60
News, Gifts & Specialty Retail		
	Sales Per SF	Sales /EP
Average Top 20 US Airports	\$1,363	\$3.85
Phoenix, AZ	\$1,316	\$2.69
DAL - 2013	\$833	\$2.49
DAL - 2014	\$836	\$2.57
DAL – April, 2015	\$996	\$2.69

Performance of Love Field

- April sales per sq foot of food & beverage at Love Field are 82% of the average of the top 20 airports in the US
 - Love Field sales per square foot are 95% of Phoenix
- April sales per enplanement of food & beverage at Love Field are 96% of the average of the top 20 airports in the US
 - Love Field sales per square foot are 107% of Phoenix

Concessions Pricing Methodologies



- 2014 Airport Council International –North America Survey incorporates data on concessions revenue from 88 airports
- Reflects 90% of passenger traffic in the US and 48% of passenger traffic in Canada

Concessionaire's Request for Street Plus Pricing

- May 18, 2015 – Staff briefed Economic Development Committee on:
 - Background on Love Field's concessions award
 - Impacts of the Wright Amendment Repeal
 - Future concessions development
- June 1, 2015 - Staff provided follow up information requested at the May 18, 2015 meeting
 - Summary of Airport Pricing Methodology, Shared costs
 - Profitability of DAL Food and Beverage concessions
 - 2015 Pro Forma projections vs. actuals
- Committee voted to amend contracts to transition to street plus 10%

Summary

- Passenger traffic increased sooner than expected
- While many airports mandate street pricing, all major airports in Texas now have street pricing plus a percentage
- Of those that responded, some concession locations are seeing net gains, and some are not
- Overall the concessions sales performance is in line with most US airports

Options

- Maintain current contracts as agreed to by concessionaires
- Monitor financial performance and report to the Economic Development Committee quarterly
- Amend all concession contracts to allow no greater than street pricing plus 10 percent

Contract Amendment to Street Plus 10%

- Losing vendors that bid on these contracts may come forward
 - Could open the city to criticism
 - City reiterated the Street Pricing component repeatedly during the vendor question period of the RFP process
 - Revising this component within the first two years of the program may undermine integrity of the City process
 - Could dissuade vendors from competing in future RFP's
 - Concessionaires were informed of and agreed to terms when entering contracts

Appendix

Historical Background

- June 2007, Transportation and Environment committee (TEC) rejected a plan to extend existing concession contracts through period of construction and to have open bids for new terminal spaces
- April 2009, TEC rejected a revised plan and asked that staff negotiate with incumbent vendors

Historical Background

- Staff originally recommended Street plus 10 pricing methodology
- February 2010, Transportation and Environment Committee approved (10 – 0) modified plan that included awarding contracts to incumbents for half of the program and bidding the other half
 - Plan was to be approved by Council on April 28, 2010 with the following plan provisions:
 - F&B Incumbent to receive at least 57% of new terminal footage, Retail Incumbent to receive at least 47%; remaining square footage allocated through the RFP process
 - 12 Year Primary Term w/ one 3 year option for both Incumbents
 - 1st Year MAG for F&B at \$0.59 per enplaned passenger, Retail at \$0.21
 - Percentage Rent for F&B Incumbent: 12% branded, 13% non-branded and 15% alcohol
 - Percentage Rent for Retail Incumbent: 16% News/gifts, 14% specialty
 - Bottled water provision to compensate F&B cannibalization
 - F&B Street Plus Pricing: +10% on branded full serve/casual dining, 15% on quick serve, 20% on non-branded items
 - Retail Street Plus Pricing: Posted price on pre-priced, +10% all other
 - Agenda item was deferred at the request of the Mayor on April 28, 2010

Historical Background

- March 2010, plan not supported at Council meeting
- June 2010, Mayor Leppert formed ad-hoc committee
 - compromise plan was developed to provide for an extension of existing concessions contracts through the construction period and provide a right of first refusal for 27% of concessions in the new terminal
- August 2010, compromise plan was briefed and approved by Council

Background

- Compromise plan included a number of adjustments, including:
 - A right of first refusal for incumbents for 27% of concessions in new terminal
 - Specific criteria for match
 - Direct Airport management control of all individual spaces necessitating inventory storage and delivery coordination
 - Airport control of several commodities

Compromise Plan Core Element

- If incumbents chose to extend current contracts through construction period, they would be granted a right of first refusal for 27% of the bid space value in the new terminal
 - Selection of the 27% value is to be random
 - If incumbents exercised their right, they would have to match a competing high score proposal on the basis of Rent, Capital Investment, Operational Commitments, Comparable Brands and MAG

Right of First Refusal

- As presented to Council on December 15th 2011, the value of the packages were based on the following weighted criteria:
 - Total square footage – 10%
 - Sales estimates – 40%
 - EBIT(Earnings Before Interest& Taxes) – 50%
 - This represents earnings minus operating expense and depreciation
- Calculated values were rounded to the nearest 3% to achieve the 27% ROFR

Right of First Refusal

- Since the F&B had 15 packages and the retail had 10 packages:
 - Packages had to be valued in a way that would allow the total for ROFR to equal 27%
 - Not all packages had equal value, and by using multiples of 3, the various combinations could add to 27
 - If packages were selected individually, the chances of drawing short of or drawing over the 27% were possible in many scenarios

Right of First Refusal

- To ensure both incumbents received an opportunity for the full 27%, the City engaged a mathematician to calculate all of the possible combinations of packages that totaled 27%
- This prevented either incumbent from drawing packages in a sequence that could leave them with less than 27% with no remaining packages small enough to get to 27%

Right of First Refusal

- All combinations that add up to 27% were determined mathematically
- Each combination was given a specific number
- The incumbents then selected a number corresponding to a specific combination of packages

Right of First Refusal

- All possible combinations were numbered
 - F & B had 769 possible combinations
 - Retail had 34 possible combinations
- Separate, equal sized slips for each number representing a specific combination were printed
- Accounting firm of Frazier and Gills was engaged to verify all slips were put into container for drawing

Right of First Refusal

- Lottery was held January 12, 2012 publicly and on webcast
- Lottery containers were immediately taken by security to the Police Property room for protective custody
- Incumbents were then given the terms of the highest scoring proposal for each of the packages they selected

Right of First Refusal

- Dallas Love Field Joint Venture randomly selected Food and Beverage Packages 2a, 3, 10, and 11
- Hudson Retail Dallas Joint Venture randomly selected Retail Packages 4, 6, 7, 9, and 10
- Both were given 30 days to make their decision
- Both matched winning proposal for all packages