#### **Memorandum**



DATE March 22, 2018

Honorable Members of the Quality of Life, Arts & Culture Committee: Sandy Greyson (chair), Mark Clayton (Vice Chair), Rickey D. Callahan, Jennifer S. Gates, Scott Griggs, B. Adam McGough, Omar Narvaez

SUBJECT Office of Special Events

On Monday, March 26, 2018, you will be briefed on the Office of Special Events. The briefing materials are attached for your review.

Please feel free to contact me if you have any questions or concerns.

Joey Zapata

Assistant City Manager

Honorable Mayor and Members of City Council

 T.C. Broadnax, City Manager
 Larry Casto, City Attorney
 Craig D. Kinton, City Auditor
 Bilierae Johnson, City Secretary (Interim)
 Daniel F. Solis, Administrative Judge
 Kimberly Bizor Tolbert, Chief of Staff to the City Manager
 Majed A. Al-Ghafry, Assistant City Manager

Jo M. (Jody) Puckett, P.E., Assistant City Manager (Interim)
Jon Fortune, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Nadia Chandler Hardy, Chief of Community Services
Raquel Favela, Chief of Economic Development & Neighborhood Services
Theresa O'Donnell, Chief of Resilience
Directors and Assistant Directors

## Office of Special Events

Quality of Life, Arts & Culture Committee
March 26, 2018

John Johnson, Assistant Director Convention and Event Services City of Dallas



## **Briefing Overview**

- 1. Purpose
- 2. Background
- 3. Permitting process overview
- 4. Potential operational improvements
- 5. Potential process enhancements
- 6. Next steps
- 7. Requested action





## **Purpose**

• To initiate an update of special event permitting by reviewing the existing process, potential changes, and a plan for public input



#### Mission

Facilitate the promotion of events and activities within the city, especially the Central Business District that:

- 1. create a more positive image of the city and stimulate significant economic growth;
- encourage and give high priority to established special events that historically benefit the city; and
- 3. promote commercial film development within the city.





# Background Permit Types



Special Event

Temporary gathering, on public and/or private property, exceeds 75 spectators, and includes any of the following:

- 1) a street closure;
- 2) restriction of public property;
- 3) sale of food/merchandise;
- 4) erection of a tent;
- 5) stage/band shell, amplified sound;
- 6) portable toilets;
- 7) and/or temporary road signage.



Neighborhood Farmers Markets

Temporary outdoor marketplace private on property where produce, merchandise, food or other products are distributed, offered for sale or sold directly to consumers by the persons that have raised, grown, made. crafted; estimated number of vendors and attendees does not exceed 1,000



Commercial Filming

Filming or still photography and any related activities on real property, buildings, public space.



Banner

Banners associated with an approved special event activity or special event permit authorized under Chapter 42A of the Dallas City Code.



#### **Permitting Authority**



- Dallas City Code, Chapter 42A Special Events
  - Established by Ordinance on May 15, 1985
  - "Facilitate the promotion of events and activities within the city..."



- Dallas City Code, Chapter 29A Neighborhood Farmers Markets
  - Established by Ordinance on April 29, 2013
  - "Facilitate the promotion of neighborhood farmers markets within the city..."



- Dallas City Code, Chapter 51A Sign Regulations
  - Ordinance amended on November 10, 2008
  - "Special event signs: special event signs are governed by the special event permit..."



- City of Dallas Administrative Directive (AD) Commercial Filming Policy
  - Established by Administrative Directive: 2-46 on December 1, 2003
  - "Streamline requests for commercial filming in order to promote Dallas as "film-friendly..."



#### **Exemptions**

Special Event exemptions granted by City Code to:

- neighborhood "Block Parties;"
- events conducted solely on property under the control of:
  - Dallas Parks and Recreation,
  - Convention Center;
- First Amendment Activities/Demonstrations;\*
- funeral processions; and
- house moving activities.

#### Commercial Filming permit exemptions for:

- filming from public sidewalks,
- spontaneous news media, and
- filming on private property.

\*Excluding First Amendment Activity which triggers a Special Event Permit



OSE – At A Glance



**8 Staff Positions** 



Police, Fire, Risk, Sanitation, and Transportation



\$659k Budgeted Annual Expenses



1,119 Applications Processed FY16-17



\$127k Estimated Annual Revenue

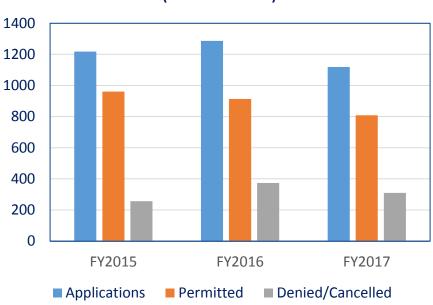


809 Various Permits Issued FY16-17

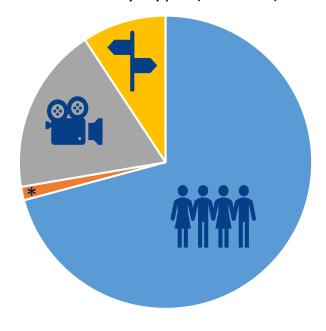


### Permit Processing

**Application and Permit Processing** (FY2015-17)



Permits By Type (FY2017)











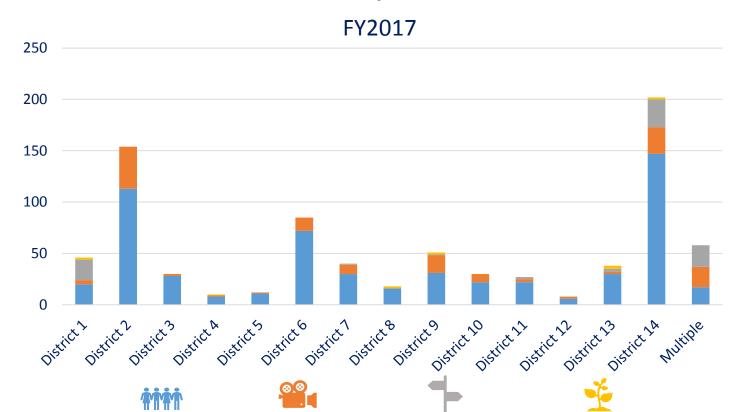
Special **Event** 

**Filming** 

Commercial Street Pole Neighborhood Banner Farmers Markets



#### Permits Issued by Council District



Street Pole

Banner

Commercial

**Filming** 



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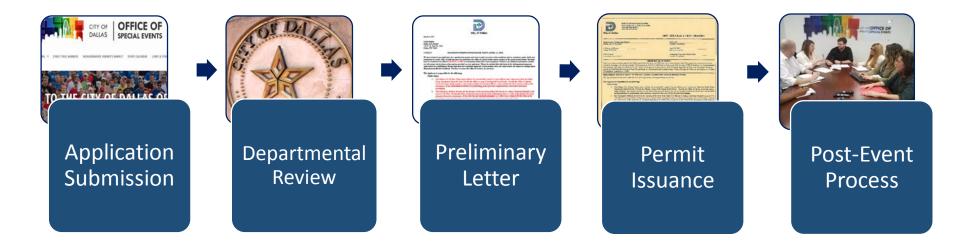
Neighborhood

**Farmers Markets** 

**Special** 

**Event** 

# Background Permitting Process Overview



### **Permitting Process Overview**

### Application Submission



- Applications submitted via OSE website
- Applicants must submit application no less than 45 days prior to the event
  - Commercial Filming: 2-5 business days prior
  - Neighborhood Farmers Market: 30 days prior
- Incomplete applications are not processed
- Applications submitted under the 45-day requirement may be denied
  - If accepted, subject to applicable fees
- No changes to the application accepted within 15 business days of the event



# Permitting Process Overview Departmental Review Process

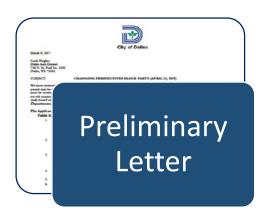


- 1. Initial application review by OSE staff
  - 1. Is a permit required? Complete?
- 2. If public safety review is required, info sent to:
  - 1. Dallas Police minimum of 10 days per Code to review
- 3. Following Public Safety input, info sent to:
  - 1. Various City of Dallas Departments & External Organizations
    - 1. Minimum of 10 days period per Code to review and provide specific requirements
- 4. Information compiled into the Preliminary Informational Letter



### **Permitting Process Overview**

## Preliminary Letter Issued



This letter identifies the City of Dallas' expectations and event requirements. It also provides important contact information for the event.

Requirements generally detailed in the **Preliminary Letter** may include:

- 1. Public safety requirements
- 2. General event requirements and/or restrictions
- 3. Insurance limits/coverage
- 4. Quality of life requirements
- 5. Alcohol sales regulation information
- 6. Additional permits and licenses required

On average OSE provides the Preliminary Letter:

- 173 days after an event application is received for large scale events which require extensive public-safety review, or
- 28 days after an event application is received for smaller scale events.



### **Permitting Process Overview**

#### Permit Issuance



Once all requirements detailed in the Preliminary Letter are met and applicable documents are verified, a Special Event Permit is issued

- Preliminary Letter to permit issuance averages about 26 days
- Permits are normally issued 3-5 days prior to an event

A copy of the permit is sent to Department of Code Compliance, 311, Building Inspection, TABC (if applicable), and off-duty DPD officers hired to worked the event





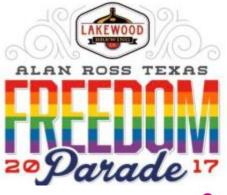
























↑ Street Pole Banners ↓



 $lack {f \uparrow}$  Special Event / Commercial Filming  $oldsymbol {f \psi}$ 



 $lack \wedge$  Neighborhood Farmers Markets  $lack \vee$ 







17



#### **Permitting Process Overview**

#### Post-Event Process



Following an event, OSE staff reviews each permitted event to document and address any:

- Permit violations
- Enforcement action taken
- Complaints received by staff
- DPD Post Event Report findings

If necessary, OSE will request a post event meeting to address and formally document:

- Violation(s) or enforcement activity taken
- Concerns or complaints received by City staff
- Ingress/egress challenges
- Future permit requirements



### **Permitting Process Overview**

## Complaint Resolution



Upon receipt of complaint:

- OSE researches the complaint, reviews reports, speaks with any staff and/or event organizer
- With key partners, OSE identifies if a violation occurred and citation is warranted
- OSE responds to complainant
- OSE may request a post-event meeting with event organizer

Any violations identified result in written notification to event organizers; violations/complaints are noted in file for future events

#### **Top Five Complaints**

- Failure to notify surrounding businesses and/or residents
- Inadequate parking and signage to parking locations
- Inconveniences by road closures
- Litter post-event
- 5. Excessive noise during events



### **Potential Operational Improvements**

#### Enhanced notification requirements

 Provide better guidelines for event notifications to businesses and residents affected by event and event logistics

#### Complete a fee study

 Determine actual cost of permitting services and ensure appropriate fees and staffing structures are in place

#### Improved data collection efforts

Expand data points that are collected and tracked for OSE analytics and research

#### Improved violation and/or citation structure

Research and implement a tiered enforcement structure to better address violations

#### Update and consolidate City Code

 Update Chapter 42A to provide a robust Ordinance to better address events today, and consolidate OSE permitting requirements from other City Code sections



#### **Potential Process Enhancements**

#### Gather Stakeholder Input

- Development of specialized surveys for:
  - Event organizers
  - Citizens
  - Home Owners Associations and/or Merchants Associations
  - Other Council-identified individuals or organizations
- Collaborative meetings for City Departments and partner agencies

#### Implement online payment portal

- Allowing for an easier and more efficient payment process for applicants
- Business/Merchant Association Involvement
  - Research industry and contemporary cities for best practices. Specifically looking for ways to provide the City with a mechanism to minimize negative impact on businesses and merchants
- Enhanced Notification Channels
  - Development of special event specific Home Owners Associations and/or Merchants Associations distribution lists, per Council District
  - Verified with City Council offices biannually for accuracy



## **Next Steps**



**Research Industry Best Practices** 

Conduct Fee Study

Gather Stakeholder Input

Implement Online Payment Portal

Draft City Code Revisions with CAO



## **Requested Action**

 Seek committee feedback on potential changes and public input process

# Office of Special Events

Quality of Life, Arts & Culture Committee
March 26, 2018

John Johnson, Assistant Director Convention and Event Services City of Dallas



## **Appendix**

• Current Fee Schedule



SPECIAL EVENTS	FEE
Permit Application Processing Fee: 0-200 people	\$ 30
Permit Application Processing Fee: 201-400 people	\$ 50
Permit Application Processing Fee: 401-800 people	\$ 75
Permit Application Processing Fee: 801-1000 people	\$ 100
Permit Application Processing Fee: 1001-20,000 people	\$ 250
Permit Application Processing Fee: 20,000+ people	\$500
Late Submission Fee	\$ 40
Change Fee	\$ 40



NEIGHBORHOOD FARMER'S MARKET	Fee
Permit Application Fee: 0-35 Vendors	\$ 250
Permit Application Fee: 36-70 Vendors	\$ 350
Dallas Farmers Market	\$ 400
Late Submission Fee	\$ 40
Application Change Fee	\$ 40

#### **Current Fee Structure**



STREET POLE BANNER	FEES
Permit Application Processing Fee	\$ 30
Per Pole Fee (with an approved permitted event)	\$ 10
Per Pole Fee (with an approved non-permitted event)	\$ 20
Late Application Processing Fee	\$ 40
Application Change Fee	\$ 40



COMMERCIAL FILMING	FEE
Permit Application Processing Fee: for a	\$ 50
maximum of two locations	
Permit Application Fee for applications which involve extensive planning such as: multiple street/lane closures; intermittent traffic control; impact DART route(s); complex scenes; special effects.	\$ 250
Application Change Fee	\$ 40