Memorandum



DATE September 2, 2022

TO Honorable Mayor and Members of the City Council

SUBJECT Homeless Encampment Strategy

A comprehensive strategic plan has been developed to address the needs of the unsheltered population in our city. We strive for excellence and compassion as we address encampments, hot spots, and the needs of the unsheltered in a timely manner. As part of the overall strategy, a security plan was created to ensure the safety of city employees and the unsheltered individuals. City employees have recently encountered resistance from activists and armed individuals at the site of homeless encampment clean ups. As a result, the following safety and security plan has been instituted. The Dallas City Marshal's, Dallas Police Department (DPD), Code Enforcement and Office of Homeless Solutions (OHS) have created the following tiered response based on the level of expected resistance at a clean-up site or encampment closure:

Tier I:	Encampment cleaning only, no displacement of occupants. No intelligence regarding the threat of violence. No activists or resistant individuals present at the location.
	Security level: City Marshal's, DPD Neighborhood Policing Officer's (NPO) on standby
Tier II:	Encampment cleaning and/or closure with advanced intelligence information that activists will be present at the location protesting.
	Security level: City Marshal's, DPD NPO's at location, and DPD Response team on standby
Tier III:	Encampment closure, with advanced intelligence information that activists and open carry protesters will be at the location. High likelihood of active resistance and possible arrests.
	Security level: City Marshal's, DPD NPO's at location, DPD Response team on standby

If information is received that results in a Tier III level of response DPD will send a notification to the Mayor and Council of planned resistance and possible arrests.

In the case of a Tier III response, the police department will release advance messaging to the public encouraging peaceful demonstrations and advising that destruction of property, interference with city workers, threats and or violence will not be tolerated.

The implementation of this strategy is underway, and we will continue to update you on our progress utilizing this tiered approach.

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Should you have any questions or concerns, please contact me at (214) 670-5299.

Jon Fortune Deputy City Manager

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T.C. Broadnax, City Manager Chris Caso, City Attorney Mark Swann, City Auditor Bilierae Johnson, City Secretary

Preston Robinson, Administrative Judge Kimberly Bizor Tolbert, Deputy City Manager Majed A. Al-Ghafry, Assistant City Manager
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Dr. Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
Jack Ireland, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors