#### Memorandum



DATE May 18, 2018

TO Honorable Mayor and Members of the City Council

#### **SUBJECT Community Survey Results by District**

On May 2, 2018, the Office of Budget presented a briefing on the Dallas Community Survey Results to City Council. We conduct the community survey to gather valuable feedback from our residents about city services, which we use to inform our biennial budget process. This year, we are making that survey data available in the attached Council district specific handouts. The data on the handouts comes from a question in which respondents were given a list of 18 services, and they were asked to rank their top three for the following categories: most important, least important, most satisfied with, and least satisfied with.

The complete report of the survey results, geographic comparisons, GIS mapped data, and raw data are all available online on the Office of Budget webpage at: <a href="http://dallascityhall.com/departments/budget/Pages/community-survey.aspx">http://dallascityhall.com/departments/budget/Pages/community-survey.aspx</a>. If you need further information, please contact the Office of Budget at (214) 670-7008.

In the Spirit of Excellence,

T.S. Broadnax City Manager

Attachments

c: Larry Casto, City Attorney
Craig D. Kinton, City Auditor
Bilierae Johnson, City Secretary
Daniel F. Solis, Administrative Judge
Kimberly Bizor Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager
Jo M. (Jody) Puckett, Assistant City Manager (Interim)

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Nadia Chandler Hardy, Chief of Community Services
Raquel Favela, Chief of Economic Development & Neighborhood Services
Theresa O'Donnell, Chief of Resilience
Directors and Assistant Directors



**Major Categories of Services Most Important in District 1:** 







Maintenance of Infrastructure

**Police Services** 

**Neighborhood Code Enforcement** 

## **Highest Satisfaction Services in District 1:**



**Fire Services** 



**Dallas Love-Field Airport** 



**Sewer Services** 

## **Major Categories of Services Least Important in District 1:**



**Dallas Love-Field Airport** 



**Public Information Services** 



**Municipal Court Services** 

#### **Least Satisfied in District 1:**



#18

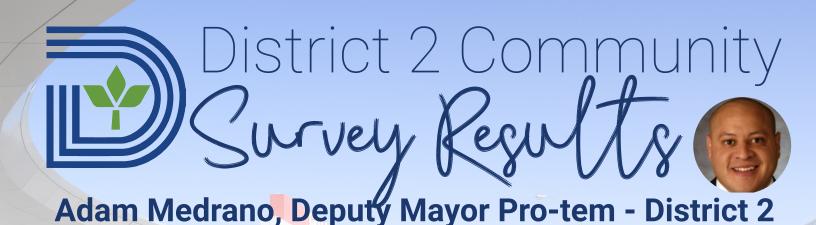




#16

Neighborhood Code Enforcement Ambulance/Emergency Services

Land Use, Planning, Zoning



**Major Categories of Services Most Important in District 2:** 







#3

**Maintenance of Infrastructure** 

**Police Services** 

**Neighborhood Code Enforcement** 

## **Highest Satisfaction Services in District 2:**







#3

**Art and Cultural Programs** 

**Dallas Love-Field Airport** 

**Ambulance/Emergency Services** 

## **Major Categories of Services Least Important in District 2:**



**Public Library Services** 

#18

Municipal Court So



**#16** 

Municipal Court Services Dallas Love-Field Airport

#### **Least Satisfied in District 2:**



#18



#16

Land Use, Planning, Zoning

**Neighborhood Code Enforcement** 

**Maintenance of Infrastructure** 



Casey Thomas, II, Dallas Council Member - District 3

**Major Categories of Services Most Important in District 3:** 







**Highest Satisfaction Services in District 3:** 



**Ambulance/Emergency Services** 

**Public Library Services** 

**Dallas Love-Field Airport** 

**Major Categories of Services Least Important in District 3:** 





**Dallas Love-Field Airport** 

**Municipal Court Services** 

**Public Library Services** 

**Least Satisfied in District 3:** 





Land Use, Planning, Zoning **Maintenance of Infrastructure Neighborhood Code Enforcement** 



**Dwaine Carraway, Mayor Pro-tem - District 4** 

**Major Categories of Services Most Important in District 4:** 



**Police Services** 

#1



Maintenance of Infrastructure



#3

**Neighborhood Code Enforcement** 

## **Highest Satisfaction Services in District 4:**



#1

**Fire Services** 



**Dallas Love-Field Airport** 



#3

**Public Library Services** 

## **Major Categories of Services Least Important in District 4:**



#18

**Dallas Love-Field Airport** 



**Art and Cultural Programs** 



#16

**Municipal Court Services** 

#### **Least Satisfied in District 4:**



#18



Maintenance of Infrastructure



#16

**Storm Drainage** 

**Neighborhood Code Enforcement** 



Ricky D. Callahan, Dallas Council Member - District 5

**Major Categories of Services Most Important in District 5:** 



**Maintenance of Infrastructure** 



**Police Services** 



#3

**Neighborhood Code Enforcement** 

**Highest Satisfaction Services in District 5:** 



**Ambulance/Emergency Services** 

#1

**Public Library Services** 

#3

**Dallas Love-Field Airport** 

**Major Categories of Services Least Important in District 5:** 



#18

Dallas Love-Field Airport

#17

**Municipal Court Services** 

#16

**Public Library Services** 

**Least Satisfied in District 5:** 



#18



**#17** 

**Neighborhood Code Enforcement** 



#16

**Municipal Court Services** 



Omar Narvaez, Dallas Council Member - District 6

**Major Categories of Services Most Important in District 2:** 







**Highest Satisfaction Services in District 6:** 



**Fire Services** 



**Dallas Love-Field Airport** 



**Storm Drainage** 

**Major Categories of Services Least Important in District 6:** 



**Dallas Love-Field Airport** 



**Storm Drainage** 



**Public Information Services** 

**Least Satisfied in District 6:** 





**Neighborhood Code Enforcement** 



#16

Land Use, Planning, Zoning



**Kevin Felder, Dallas Council Member - District 7** 

**Major Categories of Services Most Important in District 7:** 



**Police Services** 





**Highest Satisfaction Services in District 7:** 







**Public Information Services** 



**Public Library Services** 

**Major Categories of Services Least Important in District 7:** 



**Public Library Services** 



**Least Satisfied in District 7:** 



#18





**Neighborhood Code Enforcement** 



**Major Categories of Services Most Important in District 8:** 







**Maintenance of Infrastructure** 

**Police Services** 

**Neighborhood Code Enforcement** 

## **Highest Satisfaction Services in District 8:**



**Fire Services** 



**Public Library Services** 



**Dallas Love-Field Airport** 

## **Major Categories of Services Least Important in District 8:**



**Dallas Love-Field Airport** 



**Public Library Services** 



**Public Information Services** 

#### **Least Satisfied in District 8:**



#18



Land Use, Planning, Zoning



#16

**Neighborhood Code Enforcement** 

**Maintenance of Infrastructure** 



Mark Clayton, Dallas Council Member - District 9

**Major Categories of Services Most Important in District 9:** 







**Maintenance of Infrastructure** 

**Police Services** 

**Neighborhood Code Enforcement** 

## **Highest Satisfaction Services in District 9:**



**Fire Services** 

**Dallas Love-Field Airport** 

**Art and Cultural Programs** 

## **Major Categories of Services Least Important in District 9:**



**Public Information Services** 



**Dallas Love-Field Airport** 

**Municipal Court Services** 

**Least Satisfied in District 9:** 





**Neighborhood Code Enforcement** 



#16

**Traffic Signal Timing** 



Adam McGough, Dallas Council Member - District 10

**Major Categories of Services Most Important in District 10:** 



**Police Services** 





**Highest Satisfaction Services in District 10:** 



#1

**Fire Services** 



**Dallas Love-Field Airport** 



Art and Cultural Programs

.. .....

**Major Categories of Services Least Important in District 10:** 



#18

Dallas Love-Field Airport



**Public Information Services** 



#16

**Municipal Court Services** 

**Least Satisfied in District 10:** 



#18



**#17** 

**Maintenance of Infrastructure** 



#16

**Municipal Court Services** 

**Neighborhood Code Enforcement** 



Lee Kleiman, Dallas Council Member - District 11

**Major Categories of Services Most Important in District 11:** 



**Police Services** 

#1



2

#3

**Maintenance of Infrastructure** 

**Fire Services** 

## **Highest Satisfaction Services in District 11:**



#1

**Fire Services** 



**Ambulance/Emergency Services** 



#3

**Art and Cultural Programs** 

## **Major Categories of Services Least Important in District 11:**



#18

**Public Information Services** 



**Municipal Court Services** 



#16

**Dallas Love-Field Airport** 

#### **Least Satisfied in District 11:**



#18



**#17** 

Land Use, Planning, Zoning



#16

**Neighborhood Code Enforcement** 



Sandy Grayson, Dallas Council Member - District 12

**Major Categories of Services Most Important in District 12:** 







**Police Services** 

Maintenance of Infrastructure

**Drinking Water** 

## **Highest Satisfaction Services in District 12:**



**Fire Services** 



**Art and Cultural Programs** 



**Public Library Services** 

## **Major Categories of Services Least Important in District 12:**



**Municipal Court Services** 

**Public Information Services** 



**Dallas Love-Field Airport** 

#### **Least Satisfied in District 12:**



Land Use, Planning, Zoning



#16

Maintenance of Infrastructure

**Municipal Court Services** 



**Major Categories of Services Most Important in District 13:** 







Maintenance of Infrastructure

**Police Services** 

**Highest Satisfaction Services in District 13:** 



#1



#3

**Ambulance/Emergency Services** 

**Public Library Services** 

**Dallas Love-Field Airport** 

**Major Categories of Services Least Important in District 13:** 



#18

#16

**Municipal Court Services** 

**Dallas Love-Field Airport** 

**Public Information Services** 

**Least Satisfied in District 13:** 



#18



**#17** 



#16

Maintenance of Infrastructure Traffic Signal Timing L

Land Use, Planning, Zoning



Phillip T. Kingston, Dallas Council Member - District 14

Major Categories of Services Most Important in District 14:







**Maintenance of Infrastructure** 

**Police Services** 

**Highest Satisfaction Services in District 14:** 



#1

**Fire Services** 



**Dallas Love-Field Airport** 



**Public Library Services** 

## **Major Categories of Services Least Important in District 14:**



#18

**Municipal Court Services** 



**Dallas Love-Field Airport** 



#16

**Public Information Services** 

#### **Least Satisfied in District 14:**



#18



**#17** 

#16

**Maintenance of Infrastructure** 

Land Use, Planning, Zoning

**Customer Service by City Employees** 

#### Memorandum



DATE May 18, 2018

TO Honorable Mayor and Members of the City Council

SUBJECT Taking Care of Business - May 15, 2018

#### **Update Items**

Fair Park RFP

As previously communicated, the City received proposals from three qualified firms on October 16, 2017:

- In The City For Good
- The Oak Cliff Foundation / Fair Park Redevelopment, Inc.
- Fair Park Texas Foundation

Since that time, the staff evaluation team of responsible department directors and the City's consultant (C.H. Johnson Consulting, Inc.) held interviews in late October, conducted two rounds of follow-up questions with the three firms and received supplemental information to their original submittal in the form of revised proposals, which are referred to as Best and Final Offers.

The evaluation process continues and we anticipate having a recommended agreement in June 2018. This agreement will then be scheduled for briefings to Park & Recreation Board and then City Council in late June and August 2018. Should you have any questions or concerns, please contact Joey Zapata, Assistant City Manager.

#### Dangerous Dog Task Force Meetings

The Dallas Animal Services (DAS) created a Dangerous Dog Task Force to review the current laws and administrative processes pertaining to dog attacks. The task force has been underway evaluating current laws, understanding the specific issues, and gaining citizen input on this topic. Upcoming task force meetings can be found in the attached document.

In addition to the Dangerous Dog Task Force meetings, DAS will gather input from the community at the meetings listed in the attached document. An analysis of the feedback will be presented to the Quality of Life, Arts & Culture Committee in August 2018 at the culmination of the task force meetings. Should you have questions or concerns, please contact Nadia Chandler Hardy, Chief of Community Services, or Ed Jamison, Director of Dallas Animal Services.

#### Dallas Area Partnership

The Dallas Area Partnership to End and Prevent Homelessness will be briefed on the City's Homeless Solution Strategy, consider adoption of the three-year strategic plan as recommended by the Corporation for Supportive Housing, and prioritize its workplan for the remainder of the year. The next meeting will be held at the J. Erik Jonsson Central

Taking Care of Business - May 15, 2018

Library at 1:30 p.m. on May 17, 2018 (agenda attached). Should you have any questions or concerns, please contact Nadia Chandler Hardy, Chief of Community Services, or Monica Hardman, Managing Director of Office of Homeless Solutions.

#### **New Items**

#### **Encampment Resolution Schedule**

The Office of Homeless Solutions (OHS) Street Outreach team has been engaging with individuals experiencing homelessness to provide notice of clean-up and connections to resources and shelter. OHS Community Mobilization is scheduled to meet with stakeholders to determine long-term sustainability of encampment sites and will provide City Council with updates following the meetings. For your review, I have attached the schedule for the 13 homeless encampment clean-up locations. Should you have any questions or concerns, please contact Monica Hardman, Managing Director of Office of Homeless Solutions.

#### Code Compliance Social Media and Public Communications

The Department of Code Compliance (Code) is launching a new social media and communication plan to introduce a new Super Hero to the community, Captain Codey! He is a native Dallasite who is a facilitator among community leaders in Dallas and specializes in creating solutions to code violations. Code is currently working on using Captain Codey to brand outreach material to youth at community meetings and throughout the Dallas Independent School District (DISD). Within the next month, radio advertisements in Spanish and English will air on 106.7 - KZZA, 97.9 - The Beat, 94.5 - Magic, 102.9 - The Mix, and WRR. Air time will cover mosquito protection, graffiti abatement, illegal dumping, single and multi-family unit rental properties, and keeping our neighborhoods clean.

In addition, cinema advertising on mosquito protection and our single and multifamily rental programs will be aired at Cinemark 17 with IMAX, NorthPark 15, and Village in the Parkway 9. Finally, Code has hired a new public information coordinator who will launch Facebook, Twitter, and Next Door accounts to communicate to a larger audience in the community. As we continue efforts to increase transparency, Code will be in a position to proactively launch positive messaging and education to our citizens to build stronger rapport with our Community in the work we do every day. Should you have any questions or concerns, please contact Kris Sweckard, Director of Code Compliance.

#### **Media Inquiries**

As of May 15<sup>th</sup>, the City has received media requests from various news outlets regarding the following topics:

- Public Safety Meet and Confer Timeline
- Dockless Bikeshare
- HUD OIG Audit
- Combatting PTSD (DFR)

Please see the attached document compiling information provided to the media outlets for the week of May 8<sup>st</sup> – May 15<sup>th</sup> for your reference and in the event you are contacted

DATE May 18, 2018

SUBJECT Taking Care of Business – May 15, 2018

by the press. Should you have any questions or concerns, please contact Kimberly Bizor Tolbert, Chief of Staff.

#### **Look Ahead**

#### City Council Briefings

May 16, 2018

- Tree Mitigation
- Park Land Dedication

June 6, 2018

- Amendments to City Manager's Proposed FY 2018-19 Consolidated Plan Budget
- Homeless Solutions Plan
- Brush & Bulk Trash
- Dockless Bikeshare

#### **School Crossing Guard Services**

On Wednesday, May 23, 2018, City Council will consider agenda item #41 to authorize a three-year service contract with All City Management Service, Inc. for School Crossing Guard Services at locations throughout the City. The Item will replace the \$2.4M School Crossing Guard Program Compromise and Settlement Agreement the City entered in January 2018 with the Dissolution Committee for the former Board of Dallas County School Trustees. Staff is currently working to schedule one-on-one meetings to answer questions and concerns ahead of the May 23<sup>rd</sup> meeting. Should you have any questions or concerns, please contact Kimberly Bizor Tolbert, Chief of Staff.

City Manager

Larry Casto, City Attorney
Craig D. Kinton, City Auditor
Bilierae Johnson, City Secretary
Daniel F. Solis, Administrative Judge
Kimberly Bizor Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager
Jo M. (Jody) Puckett, Assistant City Manager (Interim)

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Nadia Chandler Hardy, Chief of Community Services
Raquel Favela, Chief of Economic Development & Neighborhood Services
Theresa O'Donnell, Chief of Resilience
Directors and Assistant Directors



## Public Affairs & Outreach Media Requests

May 8 to May 14, 2018

May 8; Ken Kalthoff, NBC 5; I seeking to learn why one of the houses damaged by apparent natural gas explosions in North West Dallas in February, 3527 Durango, received a code violation notice, and the others did not. Another house at 3515 Durango also had damage and the house at 3534 Espanola was completely destroyed. Are code violation cases pending against those other two damaged structures?

**City Response:** A Code Compliance inspector placed this notice on the property to notify the homeowner that they were in violation of City Code. However, due to the sensitive nature of the case, the inspector did not issue a citation, so the case was not entered into the tracking system - that is why I originally told you that there was nothing pending on this property.

At this time, the City will not seek a citation on this property.

May 9; Allen Manning, WFAA 8: Did the housing plan pass?

City Response: Item 32 passed with modifications. The vote was 15-0.

May 9; Stewart McKenzie; CBS 11: I'm trying to find out if the Dallas City Council approved the comprehensive housing policy today (Agenda Item #32). What was the final vote? Any changes to the policy from what was on the agenda?

**City Response:** Item 32 passed with modifications. The vote was 15-0.

**May 9; Allie Spillyards, NBC 5:** I'm reaching out to get some info on the progress of construction at Gus Thomasson and Ferguson Rd. Some residents have asked questions about whether progress has been stalled or whether there have been any changes made, etc. Do y'all have any info that could help?

**City Response:** The construction of Casa View and Gus Thomasson Streetscape Improvements Project, Ferguson Road to San Medina Avenue, is approximately 35% complete. The scope includes paving, drainage, streetscape improvements, and water main replacement.

As Dallas Water Utilities (DWU) has recently completed installation of the water main, they are testing the new water main this week. Upon the main's passing of hydrostatic tests, chlorination, and other DWU-required checks, the new water main will be put into service and the paving work will begin on the westbound side of Gus Thomasson Road.



Project completion is scheduled for December 2018, weather permitting.

May 9; Fox 4, NBC 5, WFAA 8, CBS 11, DMN; Inquiries related to an assault at Club XTC

City Response: On May 7, 2018 at about 4:00 p.m., the victim went to the Northwest Police Station to make a report about an incident that occurred on May 6, 2018 at about 4:00 a.m. The victim told officers that he was with his friends leaving the location at 8550 N. Stemmons when the suspect put him in a chokehold. The victim was able to get out of the chokehold, but was then assaulted by multiple unknown suspects. The victim said he left the location and went to the hospital to receive treatment for his injuries. This assault offense is documented on case number 096820-2018.

May 10; Fox 4, NBC 5, WFAA 8, CBS 11, DMN; Inquiries related to the release of the HUD OIG audit

**City Response:** The City of Dallas acknowledges the findings from the Office of Inspector General and we are currently in conversations with HUD to resolve the findings from the audit of the HOME Program. We recognize the issues with our prior administration of the Program and have already begun to address many of these findings and have developed more rigorous internal controls to ensure a higher level of accountability and administration of these types of government funded programs.

May 10; Fox 4, NBC 5, WFAA 8, CBS 11, DMN; Inquiries related to a homicide at 6104 LBJ

City Response: On May 9, 2018, at approximately 4:00 p.m., Dallas officers responded to 6104 LBJ Service Road at the request of Dallas Fire and Rescue regarding the death of Carla Patricia Flores-Pavon, Latin female 26. According to a witness, an unknown Latin male was seen leaving the victim's apartment shortly before she was found unconscious. The victim was transported to an area hospital where she was pronounced deceased. It was determined that the victim exhibited signs that she died from homicidal violence. There is no evidence at this time to suggest this homicide was the result of a hate crime. If anyone has information relating to this offense, please contact Detective Tommy Raley at (214) 283-4856. Anyone with information regarding this offense is encourage to contact Det. Tommy Raley with the Dallas Police Homicide Unit at (214) 283-4856 or tommy.raley@dallascityhall.com. Please refer to case #098428-2018.

**May 14; Lori Brown, Fox 4;** Good morning, when will there be regulations proposed for the bikes and possible scooters? I thought it was supposed to be this month, but it is not on mobility agenda for today.



**City Response:** The dockless vehicle ordinance and scooter ordinance will be briefed to the full City Council on June 6th, with action on June 13th.

May 14; Tristan Hallman, DMN: Discuss the anticipated timing to begin negotiations on the next Dallas Police and Fire Meet and Confer Agreement.

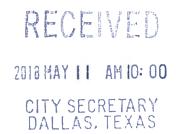
**City Response:** On May 14, 2018, Assistant City Manager Jon Fortune responded that management hoped to start the process late summer (2018) with a goal of completing it by year-end. The current three-year agreement ends September 2019, and the completion of the process in this manner will allow the City to anticipate any budgetary impact that may be necessary prior to the development of the FY 2019-20 Budget.



#### Dallas Fire-Rescue Department Media Requests: May 7, 2018 – May 13, 2018

**Friday, May 11<sup>th</sup>: Jack Highberger, NBC5** – Interview with the fire chief about the department's efforts in combating PTSD amongst its members?

City Response – Dating back to Chief Coatney's arrival (July 2016), discussions between the departments Critical Incident Stress Management (CISM) and Peer Counseling Teams, the Fire Department Associations, the Chaplain's Office, the Internal Affairs Division and the City's Labor Management Team began in an effort to come up with a more comprehensive and effective way to help DFR members combat the effects of Post-Traumatic Stress Disorder (PTSD) associated with the emotional stressors encountered during emergency response. In conjunction with the existing Employee Assistance Program, DFR has been able to put its Peer Counselors through relative training in addition to partnering with the International Association of Firefighters and their in-area programs for alcohol and substance abuse. Additionally, DFR has been able to partner with local area Mental Health Providers for assistance. Information on how access these services is scheduled to be distributed to the members of the department in the near future. This information will connect members with a hotline that can be accessed 24/7, and a website that can be accessed via web browser or QR Code. For more information on the program and the resources being provided, visit www.firestrong.org.







#### DALLAS AREA PARTNERSHIP TO END AND PREVENT HOMELESSNESS LOCAL GOVERNMENT CORPORATION

#### **NOTE NEW LOCATION:**

J. Erik Jonsson Central Library | 1515 Young Street | Dallas, TX 75201 Switchboard: 214-670-1400 | Reference: 214-670-1700 May 17, 2018 Time: 1:30 pm

#### **AGENDA**

- I. WELCOME/INTRODUCTIONS Commissioner Daniel, Co-Chair
- II. PUBLIC COMMENT Councilmember Clayton, Co-Chair
- III. REVIEW AND APPROVAL OF MINUTES Carol Lucky, Secretary
- IV. ITEMS FOR CONSIDERATION AND POSSIBLE ACTION
  - a. FORMATION OF DALLAS AREA PARTNERSHIP JOINT ADVISORY COMMITTEE Commissioner Daniel, Co-Chair
  - b. DALLAS AREA PARTNERSHIP THREE YEAR STRATEGIC PLAN— Dianna Grey, Corporation for Supportive Housing
  - c. CITY OF DALLAS HOMELESS SOLUTIONS IMPLEMENTATION PLAN-Nadia Chandler-Hardy, Chief of Community Services, Monica Hardman, OHS Managing Director
  - d. COMMITTEE ASSIGNMENTS-Councilmember Mark Clayton, Co-Chair
- V. DALLAS AREA PARTNERSHIP CONSULTING SERVICES Commissioner Daniel, Co-Chair
- V. UPCOMING EVENTS Councilmember Clayton, Co-Chair
- VI. ADJOURNMENT



### REVISED

A closed executive session may be held if the discussion of any of the above agenda items concerns one of the following:

- seeking the advice of its attorney about pending or contemplated litigation, settlement offers, or any matter in which the duty of the attorney to the City Council under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with the Texas Open Meetings Act. [Tex. Govt. Code §551.071]
- 2. deliberating the purchase, exchange, lease, or value of real property if deliberation in an open meeting would have a detrimental effect on the position of the city in negotiations with a third person. [Tex. Govt. Code §551.072]
- 3. deliberating a negotiated contract for a prospective gift or donation to the city if deliberation in an open meeting would have a detrimental effect on the position of the city in negotiations with a third person. [Tex. Govt. Code §551.073]
- 4. deliberating the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; or to hear a complaint or charge against an officer or employee unless the officer or employee who is the subject of the deliberation or hearing requests a public hearing. [Tex. Govt. Code §551.074]
- 5. deliberating the deployment, or specific occasions for implementation, of security personnel or devices. [Tex. Govt. Code §551.076]
- 6. discussing or deliberating commercial or financial information that the city has received from a business prospect that the city seeks to have locate, stay or expand in or near the city and with which the city is conducting economic development negotiations; or deliberating the offer of a financial or other incentive to a business prospect. [Tex Govt. Code §551.087]
- deliberating security assessments or deployments relating to information resources technology, network security information, or the deployment or specific occasions for implementations of security personnel, critical infrastructure, or security devices. [Tex. Govt. Code §551.089]

#### HANDGUN PROHIBITION NOTICE FOR MEETING OF GOVERNMENTAL ENTITIES

"Pursuant to Section 30.06, Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun."

"De acuerdo con la sección 30.06 del código penal (ingreso sin autorización de un titular de una licencia con una pistola oculta), una persona con licencia según el subcapítulo h, capítulo 411, código del gobierno (ley sobre licencias para portar pistolas), no puede ingresar a esta propiedad con una pistola oculta."

"Pursuant to Section 30.07, Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly."

"De acuerdo con la sección 30.07 del código penal (ingreso sin autorización de un titular de una licencia con una pistola a la vista), una persona con licencia según el subcapítulo h, capítulo 411, código del gobierno (ley sobre licencias para portar pistolas), no puede ingresar a esta pro

#### Dangerous Dog Task Force Upcoming Meetings

Date	Dangerous Dog Task Force Meetings:
May 17, 2018 3:30 – 5:00 pm	Dallas City Hall – L1FN Auditorium 1500 Marilla St. Dallas, TX 75201
May 22, 2018 5:30 – 7:00 pm	Dallas Central Library – 5 <sup>th</sup> Floor 1515 Young St. Dallas, TX 75201

Date	Animal Advisory Commission Meetings:
May 29, 2018	Animal Advisory Commission
1:30 – 3:30 pm	Dallas City Hall – 6ES
	1500 Marilla St.
	Dallas, TX 75201

#### Dallas Animal Services Community Meetings

Date	DAS Will Be Present at the Following Locations:
10.0010	
May 18, 2018	Bayles Elementary Career Day
8:00 am – 12:00 pm	2444 Telegraph Ave.
May 19, 2018	DPD Chief on the Beat
10:00 am – 2:00 pm	Frank Guzick Elementary School
	5000 Berridge Ln.
May 22, 2018	Pleasant Grove Elementary School Career Day
8:00 am - 12:00 pm	1614 N. Saint Augustine Dr
May 24, 2018	Harry Stone Montessori Academy Career Day
8:00 am - 12:00 pm	4747 Veteran Dr.
May 24, 2018	Cedar Crest Village Neighborhood Association
6:00 – 7:00 pm	Lancaster/Kiest Library
	2008 E. Kiest Blvd.
May 26, 2018	Five Mile Neighborhood Association
10:00 am - 11:30 am	1999 E. Camp Wisdom Rd.

#### **Encampment Resolution Schedule May 15, 2018**

Address	District
4900 E R L Thornton Freeway	2
600 S. Peak Street	2
679 S. Haskell Avenue	2
500 S. Hill Street	2
1555 Chestnut Street @1-30	2
2806 Hickory Street	7
600 S. Malcolm X @ Hall Street	2
2600 Taylor Street	2
400 S. Good Latimer	2
1732 E R L Thornton @ 1200 S. St Paul St	2
2600 Elm Street	2
2600 Main Street	2
601 Sport Street	2

#### Memorandum



DATE May 18, 2018

TO Honorable Mayor and Members of the City Council

**SUBJECT May 23, 2018 Council Agenda M/WBE Participation Overview** 

For your information staff is providing you with the summary below of M/WBE participation for the voting items scheduled for the May 23, 2018 Council Agenda. The total contract award amount, consisting of 17 agenda items, is \$39.73M, with an overall M/WBE participation of 14.71%. As a reminder, the current M/WBE goals are:

Architecture & Engineering	Construction	Professional Services	Other Services	Goods
25.6%	25.0%	36.3%	23.8%	18.0%

#### **Highlighted Items**

Item Number 5 is a \$15.43M construction contract, lowest responsive bidder of five, for the construction of Phase II of Taxiway Bravo Project at Dallas Love Field. A Disadvantaged Business Enterprise (DBE) goal is required by federal law on all projects that include federal grant funds. The DBE goal is established based on the contract type and DBE availability. The total DBE participation on this project meets the federal DBE goal of 24.36%.

Item Number 21 is a \$112K one-year service contract for maintenance and repair of facility backup electrical power generators. The scope of work for generator repair and maintenance services can only be performed by a company certified by Kholer Generators, none of which are registered M/WBE vendors with the City. As a result, this contract did not meet the M/WBE goal. However, additional efforts to meet the M/WBE goal resulted in 17.89% M/WBE participation for fuel and other minor general services. Therefore, this item resulted in 17.89% M/WBE participation on a 23.80% goal.

Item Number 23 is a \$702K three-year service contract for on-site automotive glass replacement, repair, and window tinting services. This contract will provide on-site window replacement and repair on an as needed basis. There were no subcontracting opportunities for this particular scope, however, seven M/WBE firms were contacted to provide the window tinting services. The submitted bids were not competitive therefore; this item resulted in 0.00% M/WBE participation on a 23.80% goal.

SUBJECT

C:

#### May 23, 2018 Council Agenda M/WBE Participation Overview

Item Number 41 is a \$15.5M three-year service contract to provide school crossing guard services. The vendor will provide crossing guards that have completed the necessary training as required by the Texas Transportation Code. The vendor will also ensure each specified intersection is always properly staffed. There were no available subcontracting opportunities on this contract so the M/WBE goal was waived. However, the prime contractor has submitted an M/WBE certification application and is currently pending approval by the North Central Texas Regional Certification Agency.

Please feel free to contact me if you have any questions or should you require additional information.

Zarin D. Gracey

Interim Managing Director
Office of Business Diversity

T.C. Broadnax, City Manager Kimberly Bizor Tolbert, Chief of Staff to the City Manager Larry Casto, City Attorney Craig D. Kinton, City Auditor Bilierae Johnson, City Secretary (Interim) Daniel F. Solis, Administrative Judge Majed A. Al-Ghafry, Assistant City Manager Jo M. (Jody) Puckett, Assistant City Manager (Interim) Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Nadia Chandler Hardy, Chief of Community Services
Raquel Favela, Chief of Economic Development & Neighborhood Services
Theresa O'Donnell, Chief of Resilience
Directors and Assistant Directors

#### **Memorandum**



DATE May 18, 2018

TO Honorable Mayor and Members of the City Council

#### **SUBJECT FY 2017-18 Financial Forecast Report**

Please find attached the Financial Forecast Report based on information through March 2018. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April report.

Through the end of March, General Fund revenues are forecast to exceed expenses at the end of the fiscal year by \$6.7 million. Revenues are forecast to exceed budget by \$7.3 million while expenses are forecast to be below budget by \$0.6m.

On April 25, you approved an increase to the General Fund budget in the amount of \$3.7 million from the \$6.7 million forecast surplus to help address Fire-Rescue Department's overtime expenses.

Details related to budget variances may be found throughout the report. We will continue to closely monitor revenues and expenditures and keep you informed.

M. Chabath Reich
M. Elizabeth Reich

Chief Financial Officer

#### Attachment

c: T.C. Broadnax, City Manager
Larry Casto, City Attorney
Craig D. Kinton, City Auditor
Bilierae Johnson, City Secretary
Daniel F. Solis, Administrative Judge
Kimberly Bizor Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager

Jo M. (Jody) Puckett, Assistant City Manager (Interim)
Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
Nadia Chandler Hardy, Chief of Community Services
Raquel Favela, Chief of Economic Development & Neighborhood Services
Theresa O'Donnell, Chief of Resilience
Directors and Assistant Directors



# FY 2017-18 FINANCIAL FORECAST REPORT

Information as of March 31, 2018

## **SERVICE FIRST**























## **GENERAL FUND OVERVIEW**

#### **As of March 31, 2018**

	FY 2017-18	FY 2017-18			
	Adopted Budget	<b>Amended Budget</b>	YTD Actual	YE Forecast	Variance
Beginning Fund Balance	\$160,617,192	\$160,617,192		\$171,747,804	11,130,612
Revenues	1,276,420,942	1,278,812,888	867,249,760	1,286,105,167	7,292,279
Expenditures	1,276,420,942	1,278,812,888	582,602,518	1,279,380,202	567,314
Ending Fund Balance	\$160,617,192	\$160,617,192		\$178,472,769	\$17,855,577

## SUMMARY

The General Fund overview provides a summary of financial activity through March 31, 2018. The Adopted Budget reflects the budget adopted by City Council on September 20, 2017 effective October 1 through September 30. The Amended Budget column reflects City Council approved transfers between funds and programs and approved use of contingency.

**Fund Balance**. The summary includes fund balance with the year-end revenue and expenditure forecasts. As of March 31, 2018, the Year-End Forecast beginning fund balance represents the FY 2016-17 unassigned ending fund balance and includes FY 2016-17 year-end savings.

**Revenues.** Through March 31, 2018, General Fund revenues are projected to be above budget by \$7.3 million primarily due to property taxes trending above average; Emergency Ambulance revenue from the State; electric, fiber optic, and commercial container franchise fees; and a new contract with the State Fair for patrol services.

**Expenditures.** Through March 31, 2018, General Fund expenditures are projected to be over budget by \$0.6 million due to overtime in Dallas Fire Rescue (DFR) offset by savings in other departments. Most departments are under budget as a result of vacancies.

Amendments. The General Fund budget was increased on:

- October 25, 2017 by resolution #17-1652 in the amount of \$120,000 for a Regional Assessment of Fair Housing;
- November 8, 2017 by resolution #17-1735 in the amount of \$139,000 to reimburse the AT&T Performing Arts Center (ATTPAC) for emergency flood remediation and repairs at the Dee and Charles Wyly Theatre;
- January 17, 2018 by resolution #18-0125 in the amount of \$1,640,000 to continue the operation of the Dallas County Schools school crossing guard program through the end of the current school year;
- February 14, 2018 by resolution #18-0282 in the amount of \$303,000 to accept donations from the Communities Foundation of Texas on behalf of various contributors to the Dallas Cultural Plan 2018; and
- March 28, 2018 by resolution #18-0442 in the amount of \$189,300 for emergency flood remediation and related repairs related to the theater automation system at the Dee and Charles Wyly Theater.

## **GENERAL FUND REVENUES**

#### **As of March 31, 2018**

	FY 2017-18	FY 2017-18			
Revenue Category	Adopted Budget	Amended Budget	YTD Actual	YE Forecast	Variance
Property Tax <sup>1</sup>	\$652,067,958	\$652,067,958	\$644,989,349	\$653,988,652	\$1,920,694
Sales Tax <sup>2</sup>	303,349,086	303,349,086	100,845,608	302,975,220	(373,866)
Franchise & Other <sup>3</sup>	135,319,609	135,319,609	65,936,303	138,147,158	2,827,549
Charges for Services <sup>4</sup>	103,578,036	103,578,036	33,434,144	106,119,704	2,541,668
Fines and Forfeitures <sup>5</sup>	36,515,082	36,515,082	11,862,195	35,089,028	(1,426,054)
Operating Transfers In <sup>6</sup>	22,777,865	25,169,811	139,404	25,169,811	0
Intergovernmental	9,548,046	9,548,046	998,271	9,650,072	102,026
Miscellaneous <sup>7</sup>	6,580,004	6,580,004	4,025,471	7,481,775	901,771
Licenses & Permits	4,668,685	4,668,685	3,082,698	4,669,418	733
Interest <sup>8</sup>	2,016,571	2,016,571	1,936,317	2,814,329	797,758
Total Revenue	\$1,276,420,942	\$1,278,812,888	\$867,249,760	\$1,286,105,167	\$7,292,279

## **VARIANCE NOTES**

General Fund revenue variance notes are provided below for revenue categories with year-end (YE) forecast variances of +/— five percent and revenue with an Amended Budget.

- **1 Property Tax.** Property tax revenues are forecast to be 0.29 percent (\$1,920,000) greater than budget based on current year property tax and penalties and interest trending above average.
- **2 Sales Tax.** Sales tax revenues are forecast to be 0.1 percent (\$373,000) less than budget based on most recent sales tax receipts. Sales tax receipts have increased by 0.9 percent over the most recent 12 months.
- **3 Franchise and Other.** Franchise and Other revenues are projected to be 0.97 percent (\$2,830,000) over budget primary due to electric, fiber optics, and commercial container franchise fees.
- **4 Charges for Service.** Charges for services revenues are forecast to be 2.3 percent (\$2,540,000) greater than budget primarily due to a \$1.3 million increase in the Emergency Ambulance revenue from the State and a new agreement signed with State Fair for police patrol services in which FY 2017-18 received revenue for prior years State Fairs (\$1,000,000).
- **5 Fines and Forfeitures.** Fines and forfeitures are projected to be 3.9 percent (\$1,430,000) under budget as a result of a decrease in parking citations issued due to staff turnover in the Parking Management and Enforcement division of Transportation (\$929,000) and a decrease of 8,000 traffic citations over the same time period last year (\$578,000).
- **6 Operating Transfer In.** The revenue budget for Operating Transfer In was amended on:
- October 25, 2017 by resolution #17-1652 for a Regional Assessment of Fair Housing;
- November 8, 2017 by resolution #17-1735 to reimburse the AT&T Performing Arts Center (ATTPAC) for emergency flood remediation and repairs at the Dee and Charles Wyly Theatre;
- January 17, 2018 by resolution #18-0125 to continue the operation of the Dallas County Schools school
  crossing guard program through the end of the current school year;
- February 14, 2018 by resolution #18-0282 to accept donations from the Communities Foundation of Texas on behalf of various contributors to the Dallas Cultural Plan 2018; and
- March 28, 2018 by resolution #18-0422 for emergency flood remediation and related repairs related to the theater automation system at the Dee and Charles Wyly Theater.

	Miscellaneous revenue is projected to be 13.7 percent (\$900,000) greater than budget \$800,000 reimbursement from Atmos Energy for the City's support provided to residents emergency.
, ,	earned revenues are projected to be 40 percent (\$798,000) over budget based on current

## **GENERAL FUND EXPENDITURES**

#### **As of March 31, 2018**

Expenditure Category	FY 2017-18 Adopted Budget	FY 2017-18 Amended Budget	YTD Actual	YE Forecast	Variance
Civilian Pay	\$234,373,044	\$236,552,789	\$105,557,702	\$231,619,712	(\$4,933,077)
Civilian Overtime	6,087,198	6,087,198	4,233,297	8,406,361	2,319,163
Civilian Pension	33,654,027	33,951,878	15,346,523	33,123,642	(828,236)
Uniform Pay	397,751,284	401,698,616	184,516,595	393,279,989	(8,418,627)
Uniform Overtime	32,141,841	32,197,371	24,066,407	44,475,074	12,277,703
Uniform Pension	151,450,013	153,665,564	68,751,286	153,665,564	0
Health Benefits	62,526,985	62,812,518	28,500,376	62,812,518	0
Workers Comp	10,211,638	10,211,638	0	10,211,638	0
Other Personnel Services	10,600,247	10,688,092	4,621,974	10,983,886	295,794
Total Personnel Services <sup>1</sup>	938,796,277	947,865,664	435,594,159	948,578,384	712,720
Supplies <sup>2</sup>	76,688,160	77,667,357	35,098,019	77,576,000	(91,357)
Contractual Services <sup>3</sup>	341,963,586	343,577,781	123,738,183	347,558,506	3,980,725
Capital Outlay <sup>4</sup>	8,000,250	8,329,492	2,791,035	9,322,853	993,361
Reimbursements <sup>5</sup>	(89,027,331)	(98,627,406)	(14,618,880)	(103,655,541)	(5,028,135)
Total Expenditures	\$1,276,420,942	\$1,278,812,888	\$582,602,518	\$1,279,380,202	\$567,314

- **1 Personnel Services.** Current year-end forecast is \$713,000 over budget primarily due to uniform overtime expenses. Uniform overtime YE forecast assumes \$6.0 million for the Dallas Police Department and \$6.2 million for Dallas Fire Rescue. Uniform pension YE forecast equals budget and includes the \$150.7 million contribution required to fund the police and fire pension as enacted by the Texas State Legislature through House Bill 3158, and additional funding for supplemental pension.
- **2 Supplies.** Current year-end forecast is \$91,000 below budget resulting from other supplies, tools, uniform, and software purchases.
- **3 Contractual Services.** Current year-end forecast is \$4.0 million over budget primarily due to contract temporary help, credit card charges, equipment maintenance and Dallas Fire Rescue unbudgeted increase in emergency ambulance supplement contract payment.
- **4 Capital Outlay.** Current year-end forecast is \$993,000 over budget due primarily to vehicles purchased by Dallas Animal Services that will be reimbursed by an unbudgeted reimbursement, an approved purchase of a nuisance abatement brush truck using salary savings in Code Compliance, and the purchase of Gator vehicles by Code Compliance to better move in and out from alleys and back streets to clean litter, tires, and trash.
- **5 Reimbursements.** General Fund reimbursements reflects contributions from various agencies, including federal and state funds, internal service fund departments, and enterprise fund departments. Current yearend forecasts are \$5.0 million greater than budget, primarily due to:
- \$1.7 million greater than budgeted reimbursement to Dallas Fire Rescue from the 9-1-1 System Operations Fund;
- \$948,000 greater than budgeted reimbursement to Dallas Fire Rescue from Building Inspections for new construction inspections and Aviation for two full-time paramedics assigned to Love Field Airport;
- \$720,000 reimbursement from a Police Donation Fund for overtime expenses incurred in FY 2016-17 for increased patrols in the Oak Lawn area;
- \$350,000 Dallas Animal Services reimbursement from a special revenue fund for vehicles;

•	\$313,500 Public Works greater than budgeted reimbursement for staff time on TIF projects;
•	\$151,000 Courts and Detention Services unbudgeted reimbursement from the City Attorney's Office for three full-time staff dedicated to the Community Courts;
•	\$130,000 Park and Recreation greater than budgeted reimbursement for overtime work at Fair Park performed by Facility Services; and
•	\$60,000 Office of Cultural Affairs greater than budgeted reimbursement from the Hotel Occupancy Tax Fund.

## **GENERAL FUND EXPENDITURES**

Byendflure By Department		FY 2017-18				
Building Services	- D	•		VTD Actual	VE E	
City Author's Office		· ·	_			
City Auditor's Office         3,360,043         3360,043         1,351,832         3,143,878         (216,165)           City Controller's Office         5,351,812         5,379,331         2,552,278         5,351,812         (27,519)           Independent Audit         891,157         0         891,157         0         891,157         0           City Manager's Office         2,266,902         2,348,029         1,190,069         2,348,029         0           City Secretary?         2,367,327         2,526,393         1,222,490         2,442,297         9,604           Could Service         3,080,815         3,080,815         1,382,463         3,078,647         (2,168)           Code Compliance         30,438,826         30,438,826         13,171,881         30,438,826         0           Court Services         11,027,393         11,627,333         15,627,341         13,964,017         (29,422)           Jall Contract         8,484,644         8,484,644         3,535,268         8,484,644         0           Jallias Frie Department?         26,552,200         76,726,009         125,538,812         277,806,652         377,97,43           Dallas Frie Department?         46,5522,805         464,763,484         214,642,938         44,4763,484						
City Controller's Office						` ' /
Independent Audit	_ ·					
City Manager's Office						<u> </u>
City Service	·		·			
Civil Service 3,080,815 3,080,815 1,382,463 3,078,647 (2,168) Code Compliance 30,438,826 30,438,826 13,171,881 3,078,647 (2,168) Code Compliance 11,627,393 11,627,393 5,862,734 11,597,971 (29,422) Jail Contract 8,484,644 8,484,644 3,353,269 8,484,644 0 Dallas Arimal Services 14,007,159 14,007,159 6,783,674 13,964,017 (43,142) Dallas Fire Department 2 26,026,909 267,026,909 129,538,812 270,306,652 3,779,743 Dallas Police Department 3 465,522,805 464,763,484 214,642,938 464,763,484 0 Dallas Arimal Services 3,568,283 3,845,682 1,860,220 3,945,783 100,101 Human Resources 5,234,618 5,234,618 2,584,076 5,107,620 (126,998) Judiciary 3,454,079 3,454,079 1,713,466 3,409,686 (44,393) Judiciary 3,454,079 3,454,079 1,713,466 3,409,686 (44,393) Ulbrary 31,279,877 31,279,877 14,901,144 30,943,419 (71,215) Office of Management Services 3 311 Customer Services 4 3,509,120 3,509,120 2,092,053 3,294,089 (215,031) Center for Performance Excellence 1,265,811 1,265,811 719,915 1,254,596 (112,15) Council Agenda Office 224,495 228,355 96,228 228,355 0 EMS Compliance Program 3 340,988 340,998 142,655 321,182 (19,006) EMIS Compliance Program 4,392,947 3,126,947 448,240 3,044,006 (82,941) Office of Strategic Partnerships 7,76,31 119,855 1 4,562 119,855 0 Fair Housing 9 278,274 397,837 241,501 397,837 0 Office of Community Care 1 4,932,564 4,932,564 2,250,544 4,987,708 55,144 Office of Emergency Management 7 775,020 775,020 435,079 750,023 3,060,19 (2,200,19	, ,					
Code Compliance         30,438,826         30,438,826         13,171,881         30,438,826         0           Court Services         11,627,393         11,627,393         5,862,734         11,597,971         (2,9422)           Jail Contract         8,484,644         8,484,644         3,353,268         8,484,644         0           Dallas Frie Department         267,026,909         120,709,909         129,538,812         270,806,652         3,779,743           Dallas Police Department         465,522,805         646,476,3484         214,642,938         464,763,484         0           Housing and Neighborhood Services <sup>3</sup> 3,668,283         3,845,682         1,860,220         3,945,783         100,101           Human Resources         5,234,618         5,234,618         2,584,076         5,107,620         (126,998)           Judiciary         3,454,079         34,540,079         1,713,646         3,409,686         (44,393)           Library         31,279,877         31,279,877         14,901,144         30,943,419         (336,458)           Office of Management Services         3,509,120         3,509,120         2,092,053         3,294,089         (215,331)           Center for Performance Excellence         1,265,811         1,265,811         7,199,11	•					
Court Services						` ` '
Jail Contract			, ,			
Dallas Animal Services						(29,422)
Dallas Fire Department  3   267,026,909   267,026,909   129,538,812   270,806,652   3,779,743   Dallas Police Department  4   465,522,805   464,763,484   214,642,938   464,763,484   0   0   0   0   0   0   0   0   0						
Dallas Police Department <sup>4</sup>   465,522,805   464,763,484   214,642,938   464,763,484   0						` '
Housing and Neighborhood Services   5,264,618   5,234,618   2,584,076   5,107,620   (126,998)						3,779,743
Human Resources						
Judiciary   3,454,079   3,454,079   1,713,466   3,409,686   (44,393)   Library   31,279,877   31,279,877   14,901,144   30,943,419   (336,458)	Housing and Neighborhood Services <sup>5</sup>	3,668,283	3,845,682	1,860,220	3,945,783	
Library 31,279,877 31,279,877 14,901,144 30,943,419 (336,458) Office of Management Services 3,509,120 3,509,120 2,092,053 3,294,089 (215,031) Center for Performance Excellence 1,265,811 1,265,811 719,915 1,254,596 (11,215) Council Agenda Office 224,495 228,355 96,228 228,355 0 EMS Compliance Program 340,988 340,988 142,655 321,182 (19,806) EMS compliance Program 5 340,988 340,988 142,655 321,182 (19,806) Ethics and Diversity 97,631 119,855 14,562 119,855 0 Fair Housing 7 278,274 397,837 241,501 397,837 0 Office of Strategic Partnerships 7 726,947 31,26,947 448,240 3,044,006 (82,941) Office of Emergency Management 9 79,5297 793,297 360,915 716,377 (76,920) Office of Community Care 11 4,932,564 4,932,564 2,250,544 4,987,708 55,144 Office of Emergency Management 9 715,020 715,020 435,079 750,823 35,803 Office of Energency Management 12 1,197,487 1,197,487 834,507 1,146,850 (50,637) Office of Homeless Solutions 10,881,328 10,881,328 6,545,406 10,081,328 0 Public Affairs and Outreach 13 1,666,011 1,400,645 555,287 1,400,643 (2) Resiliency Office 3353,875 353,875 160,810 333,875 0 Welcoming Communities 428,845 428,845 175,242 428,845 0 Mayor and City Council 4,820,561 4,834,775 2,206,089 4,834,775 0 Welcoming Communities 428,845 428,845 175,242 428,845 0 Mayor and City Council 4,820,561 4,834,775 2,206,089 4,834,775 0 Welcoming Communities 4,840,594 4,840,594 2,198,726 4,840,594 0 Office of Evenopment 4,840,594 4,840,594 2,198,726 4,840,594 0 Park and Recreation 98,055,546 98,269,651 1,5221,262 20,899,767 0 Office of Economic Development 4,840,594 4,840,594 2,198,726 4,840,594 0 Park and Recreation 98,055,466 98,269,651 4,595,561 72,923,051 (21,4876) Public Works 73,137,927 73,137,927 45,597,651 72,923,051 (21,4876) Sustainable Development 1,656,869 1,656,869 1,234,900 1,605,406 (51,463) Transportation 4,4325,574 4,4325,574 1,852,3458 4,325,574 0 Trinity Watershed Management 1,302,754 1,302,754 3,666,66 0 4,642,666 0 4,642,666 0 4,642,666 0 0 4,666,666 0 0 0 1,982,606 0 0 1,982,606 0 0 0 1,982,606 0 0	Human Resources	5,234,618		2,584,076	5,107,620	(126,998)
Office of Management Services         3,509,120         3,509,120         2,092,053         3,294,089         (21,5031)           Center for Performance Excellence         1,265,811         1,265,811         719,915         1,254,596         (11,215)           Council Agenda Office         224,495         228,355         96,228         228,355         0           EMS Compliance Program 7         340,988         340,988         142,655         321,182         (19,806)           Ethics and Diversity         97,631         119,855         14,562         119,855         0           Fair Housing 8         278,274         397,837         241,501         397,837         0           Office of Strategic Partnerships 9         726,947         31,26,947         448,240         3,044,006         (82,941)           Office of Estrategic Partnerships 9         726,947         31,26,947         448,240         3,044,006         (82,941)           Office of Community Care 11         4,932,564         4,932,564         2,250,544         4,987,708         55,144           Office of Emergency Management 12         715,020         715,020         435,079         750,823         35,803           Office of Emergency Management 12         1,197,487         1,197,487         1,146,850	Judiciary	3,454,079	3,454,079	1,713,466	3,409,686	1 1
311 Customer Services	Library	31,279,877	31,279,877	14,901,144	30,943,419	(336,458)
Center for Performance Excellence						
Council Agenda Office	311 Customer Services <sup>6</sup>	3,509,120	3,509,120	2,092,053	3,294,089	(215,031)
EMS Compliance Program 7 340,988 340,988 142,655 321,182 (19,806) Ethics and Diversity 97,631 119,855 14,562 119,855 0 Gair Housing 9 278,274 397,837 241,501 397,837 0 Office of Strategic Partnerships 9 726,947 3,126,947 448,240 3,044,006 (82,941) Office of Business Diversity 10 793,297 793,297 360,915 716,377 (76,920) Office of Community Care 11 4,932,564 4,932,564 2,250,544 4,987,708 55,144 Office of Emergency Management 12 715,020 715,020 435,079 750,823 35,803 Office of Environmental Quality 1,197,487 1,197,487 834,507 1,146,850 (50,637) Office of Homeless Solutions 10,081,328 10,081,328 6,545,406 10,081,328 0 Public Affairs and Outreach 13 1,666,011 1,400,645 555,287 1,400,643 (2) Resiliency Office 333,875 353,875 160,810 353,875 0 Welcoming Communities 428,845 428,845 175,242 428,845 0 Mayor and City Council 4,820,561 4,834,775 2,206,089 4,834,775 0 Non-Departmental 4 77,323,336 77,323,336 7,598,074 75,789,989 (1,533,347) Office of Euthural Affairs 15 20,268,063 20,899,767 15,221,262 20,899,767 0 Office of Economic Development 4,840,594 4,840,594 2,198,726 4,840,594 0 Park and Recreation 98,005,546 98,269,651 45,653,613 98,199,575 (70,076) Planning and Urban Design 2,911,297 2,911,297 1,407,279 2,889,669 (21,428) Procurement Services 2,389,442 2,389,442 1,095,535 72,923,051 (214,876) Sustainable Development 1,656,869 1,656,869 1,234,900 1,605,406 (51,463) Transportation 44,325,574 44,325,574 18,523,458 44,325,574 0 Total Departments \$1,264,441,401 \$1,267,500,741 \$\$582,605,518 \$1,260,666 0 Total Departments \$1,264,441,401 \$1,267,500,741 \$\$582,605,518 \$1,260,666 0 Contingency Reserve 4,666,875 4,686,875 0 4,686,675 0 Salary and Benefit Reserve 4,666,675 4,686,675 0 4,686,675 0	Center for Performance Excellence	1,265,811	1,265,811	719,915	1,254,596	(11,215)
Ethics and Diversity 97,631 119,855 14,562 119,855 0 Fair Housing® 278,274 397,837 241,501 397,837 0 Office of Strategic Partnerships® 726,947 3,126,947 448,240 3,044,006 (82,941) Office of Business Diversity¹⁰ 793,297 793,297 360,915 716,377 (76,920) Office of Community Care¹¹ 4,932,564 4,932,564 2,250,544 4,987,708 55,144 Office of Emergency Management¹² 715,020 715,020 435,079 750,823 35,803 Office of Environmental Quality 1,197,487 1,197,487 834,507 1,146,850 (50,637) Office of Homeless Solutions 10,081,328 10,081,328 6,545,406 10,081,328 0 Public Affairs and Outreach¹³ 1,666,011 1,400,645 555,287 1,400,643 (2) Resiliency Office 353,875 353,875 160,810 353,875 0 Welcoming Communities 428,845 428,845 175,242 428,845 0 Mayor and City Council 4,820,561 4,834,775 2,206,089 4,834,775 0 Non-Departmental¹⁴ 73,233,336 73,233,336 7,598,074 75,789,989 (1,533,347) Office of Budget 3,340,6338 3,406,338 1,554,439 3,360,719 (45,619) Office of Euconmic Development 4,840,594 4,840,594 2,198,726 4,840,594 0 Park and Recreation 98,005,546 98,269,651 45,653,613 98,199,575 (70,076) Planning and Urban Design 2,911,297 2,911,297 1,407,279 2,889,869 (21,428) Procurement Services 2,389,442 2,389,442 1,095,535 2,329,412 (60,030) Public Works 73,137,927 73,137,927 73,137,927 45,597,651 72,923,051 (60,030) Procurements Services 4,286,687 4,866,875 0 4,686,875 0 4,686,875 0 5 Salary and Benefit Reserve¹⁶ 2,650,000 1,982,606 0 0 1,982,606 0	Council Agenda Office	224,495	228,355	96,228	228,355	0
Fair Housing   Strategic Partnerships   278,274   397,837   241,501   397,837   0	EMS Compliance Program <sup>7</sup>	340,988	340,988	142,655	321,182	(19,806)
Office of Strategic Partnerships <sup>9</sup> 726,947 3,126,947 448,240 3,044,006 (82,941) Office of Business Diversity <sup>10</sup> 793,297 793,297 360,915 716,377 (76,920) Office of Community Care <sup>11</sup> 4,932,564 4,932,564 2,250,544 4,987,708 55,144 Office of Emergency Management <sup>12</sup> 715,020 715,020 425,079 750,823 35,803 Office of Environmental Quality 1,197,487 1,197,487 834,507 1,146,850 (50,637) Office of Homeless Solutions 10,081,328 10,081,328 6,545,406 10,081,328 0 Public Affairs and Outreach <sup>13</sup> 1,666,011 1,400,645 555,287 1,400,643 (2) Resiliency Office 3353,875 353,875 160,810 333,875 0 Welcoming Communities 428,845 428,845 175,242 428,845 0 Mayor and City Council 4,820,561 4,834,775 2,206,089 4,834,775 0 Non-Departmental <sup>14</sup> 77,323,336 77,323,336 7,598,074 75,789,989 (1,533,347) Office of Budget 3,406,338 3,406,338 1,554,439 3,360,719 (45,619) Office of Cultural Affairs <sup>15</sup> 20,268,063 20,899,767 15,221,262 20,899,767 0 Office of Economic Development 4,840,594 4,840,594 2,198,726 4,840,594 0 Park and Recreation 98,005,546 98,269,651 45,653,613 98,199,575 (70,076) Planning and Urban Design 2,911,297 2,911,297 1,407,279 2,889,869 (21,428) Procurement Services 2,389,442 2,389,442 1,095,535 2,329,412 (60,030) Public Works 73,137,927 73,137,927 45,597,651 72,923,051 (214,876) Sustainable Development 1,656,869 1,556,869 1,234,900 1,605,406 (51,463) Transportation 44,325,574 44,325,574 18,523,458 44,325,574 0 Trinity Watershed Management 1,656,869 1,526,000,518 \$1,268,068,055 \$56,314 Liability/Claim Fund Transfer 4,642,666 4,642,666 0 4,642,666 0 4,642,666 0 0 4,642,666 0 0 0 0 1,982,606 0 0 1,982,606 0 0	·	97,631	119,855	14,562	119,855	0
Office of Business Diversity 10 793,297 793,297 360,915 716,377 (76,920) Office of Community Care 11 4,932,564 4,932,564 2,250,544 4,987,708 55,144 Office of Emergency Management 12 715,020 715,020 435,079 750,823 35,803 Office of Environmental Quality 1,197,487 1,197,487 834,507 1,146,850 (50,637) Office of Homeless Solutions 10,081,328 10,081,328 6,545,406 10,081,328 0 Public Affairs and Outreach 13 1,666,011 1,400,645 555,287 1,400,643 (2) Resiliency Office 3353,875 353,875 160,810 353,875 0 Welcoming Communities 428,845 428,845 175,242 428,845 0 Mayor and City Council 4,820,561 4,834,775 2,206,089 4,834,775 0 Non-Departmental 14 77,323,336 77,323,336 7,598,074 75,789,989 (1,533,347) Office of Budget 3,406,338 3,406,338 1,554,439 3,360,719 (45,619) Office of Cultural Affairs 15 20,268,063 20,899,767 15,221,262 20,899,767 0 Office of Economic Development 4,840,594 4,840,594 2,198,726 4,840,594 0 Park and Recreation 98,005,546 98,269,651 45,653,613 98,199,575 (70,076) Planning and Urban Design 2,911,297 2,911,297 1,407,279 2,889,869 (21,428) Procurement Services 2,389,442 2,389,442 1,095,535 2,329,412 (60,030) Public Works 73,137,927 73,137,927 45,597,651 72,923,051 (214,876) Sustainable Development 1,656,869 1,656,869 1,234,900 1,605,406 (51,463) Transportation 44,325,574 44,325,574 18,523,458 44,325,574 0 Trinity Watershed Management 1,302,754 1,302,754 376,854 13,202,754 0 Total Departments 11,666,875 4,686,875 0 4,686,875 0 5 Salary and Benefit Reserve 16 2,650,000 1,982,606 0 1,982,606 0 0	-	278,274	397,837	241,501	397,837	0
Office of Community Care <sup>11</sup>		726,947	3,126,947	448,240	3,044,006	(82,941)
Office of Emergency Management   715,020		793,297	793,297	360,915	716,377	(76,920)
Office of Environmental Quality         1,197,487         1,197,487         834,507         1,146,850         (50,637)           Office of Homeless Solutions         10,081,328         10,081,328         6,545,406         10,081,328         0           Public Affairs and Outreach <sup>13</sup> 1,666,011         1,400,645         555,287         1,400,643         (2)           Resiliency Office         353,875         353,875         160,810         353,875         0           Welcoming Communities         428,845         428,845         175,242         428,845         0           Mayor and City Council         4,820,561         4,834,775         2,206,089         4,834,775         0           Non-Departmental <sup>14</sup> 77,323,336         77,323,336         7,598,074         75,789,989         (1,533,347)           Office of Budget         3,406,338         3,406,338         1,554,439         3,360,719         (45,619)           Office of Cultural Affairs <sup>15</sup> 20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613		4,932,564	4,932,564	2,250,544	4,987,708	55,144
Office of Homeless Solutions         10,081,328         10,081,328         6,545,406         10,081,328         0           Public Affairs and Outreach <sup>13</sup> 1,666,011         1,400,645         555,287         1,400,643         (2)           Resiliency Office         353,875         353,875         160,810         353,875         0           Welcoming Communities         428,845         428,845         175,242         428,845         0           Mayor and City Council         4,820,561         4,834,775         2,206,089         4,834,775         0           Non-Departmental <sup>14</sup> 77,323,336         77,323,336         7,598,074         75,789,989         (1,533,347)           Office of Budget         3,406,338         3,406,338         1,554,439         3,360,719         (45,619)           Office of Cultural Affairs <sup>15</sup> 20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,8	Office of Emergency Management <sup>12</sup>	715,020	715,020	435,079	750,823	35,803
Public Affairs and Outreach <sup>13</sup> 1,666,011 1,400,645 555,287 1,400,643 (2) Resiliency Office 353,875 353,875 160,810 353,875 0 Welcoming Communities 428,845 428,845 175,242 428,845 0 Mayor and City Council 4,820,561 4,834,775 2,206,089 4,834,775 0 Non-Departmental <sup>14</sup> 77,323,336 77,323,336 7,598,074 75,789,989 (1,533,347) Office of Budget 3,406,338 3,406,338 1,554,439 3,360,719 (45,619) Office of Cultural Affairs <sup>15</sup> 20,268,063 20,899,767 15,221,262 20,899,767 0 Office of Economic Development 4,840,594 4,840,594 2,198,726 4,840,594 0 Park and Recreation 98,005,546 98,269,651 45,653,613 98,199,575 (70,076) Planning and Urban Design 2,911,297 2,911,297 1,407,279 2,889,869 (21,428) Procurement Services 2,389,442 2,389,442 1,095,535 2,329,412 (60,030) Public Works 73,137,927 73,137,927 45,597,651 72,923,051 (214,876) Sustainable Development 1,656,869 1,656,869 1,234,900 1,605,406 (51,463) Transportation 44,325,574 44,325,574 18,523,458 44,325,574 0 Trinity Watershed Management 1,302,754 1,302,754 376,854 1,302,754 0 Total Departments \$1,264,441,401 \$1,267,500,741 \$582,602,518 \$1,268,068,055 \$567,314 Liability/Claim Fund Transfer 4,642,666 4,642,666 0 4,642,666 0 Contingency Reserve 4,686,875 4,686,875 0 4,686,875 0 Calary and Benefit Reserve <sup>16</sup> 2,650,000 1,982,606 0 1,982,606 0 0	Office of Environmental Quality	1,197,487	1,197,487	834,507	1,146,850	(50,637)
Resiliency Office         353,875         353,875         160,810         353,875         0           Welcoming Communities         428,845         428,845         175,242         428,845         0           Mayor and City Council         4,820,561         4,834,775         2,206,089         4,834,775         0           Non-Departmental <sup>14</sup> 77,323,336         77,323,336         7,598,074         75,789,989         (1,533,347)           Office of Budget         3,406,338         3,406,338         1,554,439         3,360,719         (45,619)           Office of Cultural Affairs <sup>15</sup> 20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051		10,081,328	10,081,328	6,545,406	10,081,328	0
Welcoming Communities         428,845         428,845         175,242         428,845         0           Mayor and City Council         4,820,561         4,834,775         2,206,089         4,834,775         0           Non-Departmental <sup>14</sup> 77,323,336         77,323,336         7,598,074         75,789,989         (1,533,347)           Office of Budget         3,406,338         3,406,338         1,554,439         3,360,719         (45,619)           Office of Cultural Affairs <sup>15</sup> 20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900	Public Affairs and Outreach <sup>13</sup>	1,666,011	1,400,645	555,287	1,400,643	(2)
Mayor and City Council         4,820,561         4,834,775         2,206,089         4,834,775         0           Non-Departmental <sup>14</sup> 77,323,336         77,323,336         7,598,074         75,789,989         (1,533,347)           Office of Budget         3,406,338         3,406,338         1,554,439         3,360,719         (45,619)           Office of Cultural Affairs <sup>15</sup> 20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Trainty Watershed Management         1,302,754         13,02,754 <t< td=""><td>Resiliency Office</td><td>353,875</td><td>353,875</td><td>160,810</td><td>353,875</td><td>0</td></t<>	Resiliency Office	353,875	353,875	160,810	353,875	0
Non-Departmental <sup>14</sup> 77,323,336         77,323,336         7,598,074         75,789,989         (1,533,347)           Office of Budget         3,406,338         3,406,338         1,554,439         3,360,719         (45,619)           Office of Cultural Affairs <sup>15</sup> 20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$58	Welcoming Communities	428,845	428,845	175,242	428,845	0
Office of Budget         3,406,338         3,406,338         1,554,439         3,360,719         (45,619)           Office of Cultural Affairs <sup>15</sup> 20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666	Mayor and City Council	4,820,561	4,834,775	2,206,089	4,834,775	0
Office of Cultural Affairs 15         20,268,063         20,899,767         15,221,262         20,899,767         0           Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666	Non-Departmental <sup>14</sup>	77,323,336	77,323,336	7,598,074	75,789,989	(1,533,347)
Office of Economic Development         4,840,594         4,840,594         2,198,726         4,840,594         0           Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0		3,406,338	3,406,338	1,554,439	3,360,719	(45,619)
Park and Recreation         98,005,546         98,269,651         45,653,613         98,199,575         (70,076)           Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1	Office of Cultural Affairs <sup>15</sup>	20,268,063	20,899,767	15,221,262	20,899,767	0
Planning and Urban Design         2,911,297         2,911,297         1,407,279         2,889,869         (21,428)           Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	Office of Economic Development	4,840,594	4,840,594	2,198,726	4,840,594	0
Procurement Services         2,389,442         2,389,442         1,095,535         2,329,412         (60,030)           Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	Park and Recreation	98,005,546	98,269,651	45,653,613	98,199,575	(70,076)
Public Works         73,137,927         73,137,927         45,597,651         72,923,051         (214,876)           Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	Planning and Urban Design	2,911,297	2,911,297	1,407,279	2,889,869	(21,428)
Sustainable Development         1,656,869         1,656,869         1,234,900         1,605,406         (51,463)           Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	Procurement Services	2,389,442	2,389,442	1,095,535	2,329,412	(60,030)
Transportation         44,325,574         44,325,574         18,523,458         44,325,574         0           Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	Public Works	73,137,927	73,137,927	45,597,651	72,923,051	(214,876)
Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	Sustainable Development	1,656,869	1,656,869	1,234,900	1,605,406	(51,463)
Trinity Watershed Management         1,302,754         1,302,754         376,854         1,302,754         0           Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	•		44,325,574		44,325,574	· · ·
Total Departments         \$1,264,441,401         \$1,267,500,741         \$582,602,518         \$1,268,068,055         \$567,314           Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	Trinity Watershed Management				1,302,754	0
Liability/Claim Fund Transfer         4,642,666         4,642,666         0         4,642,666         0           Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0						\$567,314
Contingency Reserve         4,686,875         4,686,875         0         4,686,875         0           Salary and Benefit Reserve <sup>16</sup> 2,650,000         1,982,606         0         1,982,606         0	·					1
Salary and Benefit Reserve <sup>16</sup> 2,650,000 1,982,606 0 1,982,606 0				0		0
				0		0
	Total Expenditures	\$1,276,420,942		\$582,602,518		\$567,314

## **VARIANCE NOTES**

General Fund variance notes are provided below for departments with YE forecast variances of +/— five percent, departments with an Amended Budget, and for departments with YE forecast projected to exceed budget.

- **1 City Auditor's Office.** City Auditor's Office expenditures are forecast to be \$216,000 below budget due to salary savings associated with five vacancies.
- **2 City Secretary.** City Secretary Office's budget was increased by \$265,000 on October 11, 2017 by CR#17-1608 for oversight and responsibility of the open records function transferred from the Office of Management Services (Public Affairs and Outreach). City Secretary's Office expenditures are forecast to be \$10,000 over-budget due to an office expansion needed to accommodate the new open records division.
- **3 Dallas Fire Department.** Dallas Fire Department expenditures are forecast to be \$3.8 million over budget primarily driven by increased uniform overtime due to higher than expected attrition. Vacation/sick termination pay is also higher than expected due to attrition. Additionally, a budgeted increase in revenue from the Ambulance Supplemental Payment Program caused a corresponding, greater than budgeted increase in billing and consulting fees. These expenses are offset by \$1.7 million greater than budgeted reimbursement from the 9-1-1 System Operations Fund. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **4 Dallas Police Department.** Dallas Police Department budget was decreased by \$759,000 on January 17, 2018 by CR 18-0125 to reallocate Child Safety Funds held by the Dallas Police Department to Management Services (Office of Strategic Partnerships).
- **5 Housing and Neighborhood Services.** Housing and Neighborhood Services expenditures are forecast to be \$100,000 over budget due to funding for a caseworker for the High Impact Landlord Initiative, additional home repair work at eight Home Repair Program properties and expenses associated with moving support staff from Bexar Street offices back to City Hall. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **6 311 Customer Services.** 311 Customer Services is forecast to be \$215,000 under budget due to a ten percent overall attrition rate in its customer service agents and a decreased demand for overtime. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **7 EMS Compliance Program.** EMS Compliance Program expenditures are forecast to be \$20,000 under budget primarily due to the non-renewal of the ComplyAssistant contract. The ComplyAssistant contract is a web-based software that was used to document and monitor the City's healthcare compliance activities.
- **8 Fair Housing Office.** Fair Housing Office budget was increased by \$120,000 on October 25, 2017 by CR#17-1652 for a Regional Assessment of Fair Housing.
- **9 Office of Strategic Partnerships.** Office of Strategic Partnerships budget was increased by \$2.4 million on January 17, 2018 by CR #18-0125 to appropriate funds for the Dallas County School Dissolution Committee Crossing Guard payroll.
- **10 Office of Business Diversity.** Office of Business Diversity expenditures are forecast to be \$77,000 below budget due to salary savings associated with vacancies.
- **11 Office of Community Care.** Office of Community Care is forecast \$55,000 over budget due to unbudgeted contract temporary help, overtime, and building maintenance. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **12 Office of Emergency Management.** Office of Emergency Management is forecast to be \$36,000 over budget due to grant reimbursements from the State of Texas that will not be received until FY 2018-19.

- **13 Public Affairs and Outreach.** Public Affairs and Outreach budget was decreased by \$265,000 on October 11, 2017 by CR#17-1608 for oversight and responsibility of the open records function transferred to the City Secretary.
- **14 Non-Departmental.** Non-Departmental expenditure forecast \$1.5 million less than budget primarily due to a delay in Master Lease draw for new equipment purchase which will occur in fall of FY 2018-19. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **15 Office of Cultural Affairs.** Office of Cultural Affairs budget was increased by \$139,000 on November 8, 2017 by resolution #17-1735 and by \$189,3000 on March 28, 2018 by resolution #18-0442( approved use of contingency reserve funds) to reimburse the ATTPAC for emergency flood remediation and repairs at the Dee and Charles Wyly Theatre, and on February 14, 2018 by resolution #18-0282 in the amount of \$303,000 to accept donations from the Communities Foundation of Texas on behalf of various contributors to the Dallas Cultural Plan 2018.
- **16 Salary and Benefit Reserve.** Salary and Benefit Reserve funds totaling \$667,000 were allocated to Building Services (\$77,000), the City Controller's Office (\$27,000), the City Manager's Office (\$81,000), Housing and Neighborhood Revitalization (\$177,000), City Agenda Office (\$4,000), Ethics and Diversity (\$22,000), Mayor and Council (\$14,000), and Park and Recreation (\$264,000) for personnel related expenditures, primarily unbudgeted vacation/sick termination payments.

## **ENTERPRISE FUNDS**

	FY 2017-18	FY 2017-18			
Department	Adopted Budget	Amended Budget	YTD Actual	YE Forecast	Variance
AVIATION					
Beginning Fund Balance	\$13,811,768	\$13,811,768		\$14,111,807	\$300,039
Total Revenues:	127,028,405	127,028,405	58,966,758	127,072,180	43,775
Total Expenditures:	127,028,405	127,028,405	30,464,349	127,017,387	(11,018)
Ending Fund Balance	\$13,811,768	\$13,811,768		\$14,166,600	\$354,833
CONVENTION AND EVENT SER	RVICES <sup>1</sup>				
Beginning Fund Balance	\$32,258,124	\$32,258,124		\$33,234,399	\$976,275
Total Revenues:	97,787,266	97,787,266	44,153,709	101,328,799	3,541,533
Total Expenditures:	97,787,266	97,787,266	38,639,541	100,927,180	3,139,914
Ending Fund Balance	\$32,258,124	\$32,258,124		\$33,636,017	\$1,377,893
MUNICIPAL RADIO <sup>2</sup>					
Beginning Fund Balance	\$1,217,847	\$1,217,847		\$1,087,586	(\$130,261)
Total Revenues:	2,098,813	2,098,813	901,424	2,015,000	(83,813)
Total Expenditures:	2,051,318	2,051,318	1,023,670	1,967,094	(84,224)
Ending Fund Balance	\$1,265,342	\$1,265,342		\$1,135,492	(\$129,850)
		-	•		,
SANITATION SERVICES <sup>3</sup>					
Beginning Fund Balance	\$22,431,707	\$22,431,707		\$29,641,449	\$7,209,742
Total Revenues:	102,279,097	102,279,097	54,444,996	106,706,755	4,427,658
Total Expenditures:	102,279,097	102,279,097	35,560,806	104,419,917	2,140,820
Ending Fund Balance	\$22,431,707	\$22,431,707		\$31,928,287	\$9,496,580
	•		•	•	
STORM DRAINAGE MANAGEN	MENT				
Beginning Fund Balance	\$4,546,490	\$4,546,490		\$7,593,575	\$3,047,085
Total Revenues:	55,987,895	55,987,895	28,212,133	56,106,197	118,302
Total Expenditures:	55,936,837	55,936,837	24,600,258	55,631,703	(305,134)
Ending Fund Balance	\$4,597,548	\$4,597,548		\$8,068,070	\$3,470,522
SUSTAINABLE DEVELOPMEN	T AND CONSTRUCTION	ON <sup>4</sup>			
Beginning Fund Balance	\$37,809,029	\$37,809,029		\$43,778,944	\$5,969,915
Total Revenues:	31,711,218	31,711,218	17,028,680	31,551,349	(159,869)
Total Expenditures:	32,376,190	32,376,190	14,233,787	32,375,395	(795)
Ending Fund Balance	\$37,144,057	\$37,144,057		\$42,954,898	\$5,810,841
Note: FY 2017-18 Budget reflects	planned use of fund b	alance.			
DALLAS WATER UTILITIES <sup>5</sup>					
Beginning Fund Balance	\$84,788,025	\$84,788,025		\$95,808,193	\$11,020,168
Total Revenues:	667,471,388	667,471,388	311,385,995	667,472,258	870
	00.,,000				
Total Expenditures:	667,471,388	667,471,388	256,485,534	651,309,866	(16,161,522)

## **INTERNAL SERVICES FUNDS**

	FY 2017-18	FY 2017-18						
Department	Adopted Budget	Amended Budget	YTD Actual	YE Forecast	Variance			
INFORMATION TECHNOLOGY <sup>6</sup>								
Beginning Fund Balance	\$10,959,687	\$10,959,687		\$10,747,503	(\$212,184)			
Total Revenues:	67,963,283	67,963,283	27,327,538	68,613,408	650,125			
Total Expenditures:	70,242,680	70,242,680	39,105,496	69,735,669	(507,011)			
Ending Fund Balance	\$8,680,290	\$8,680,290		\$9,625,242	\$944,952			
Note: FY 2017-18 Budget reflects planned use of fund balance.								
RADIO SERVICES				T.				
Beginning Fund Balance	\$2,537,356	\$2,537,356		\$1,087,586	(\$1,449,770)			
Total Revenues:	4,823,063	4,823,063	852,573	4,842,826	19,763			
Total Expenditures:	4,823,063	4,823,063	1,710,541	4,761,653	(61,410)			
Ending Fund Balance	\$2,537,356	\$2,537,356		\$1,168,759	(\$1,368,597)			
EQUIPMENT SERVICES <sup>7</sup>								
Beginning Fund Balance	\$5,611,863	\$5,611,863		\$7,726,208	\$2,114,345			
Total Revenues:	52,652,059	52,652,059	21,234,077	54,560,286	1,908,227			
Total Expenditures:	52,652,059	52,652,059	20,859,175	54,415,167	1,763,108			
Ending Fund Balance	\$5,611,863	\$5,611,863		\$7,871,327	\$2,259,464			
EXPRESS BUSINESS CENTER <sup>8</sup>								
Beginning Fund Balance	\$2,011,100	\$2,011,100		\$1,700,445	(\$310,655)			
Total Revenues:	4,231,450	4,231,450	1,703,733	2,723,881	(1,507,569)			
Total Expenditures:	3,740,420	3,740,420	919,709	2,182,551	(1,557,869)			
Ending Fund Balance	\$2,502,130	\$2,502,130		\$2,241,775	(\$260,355)			

## **OTHER FUNDS**

	FY 2017-18	FY 2017-18			
Department	Adopted Budget	Amended Budget	YTD Actual	YE Forecast	Variance
9-1-1 SYSTEM OPERATIONS9					
Beginning Fund Balance	\$5,941,912	\$5,941,912		\$12,060,896	\$6,118,984
Total Revenues:	12,539,195	12,539,195	5,398,923	12,254,597	(284,598
Total Expenditures:	15,048,378	15,048,378	2,747,906	16,638,189	1,589,811
Ending Fund Balance	\$3,432,729	\$3,432,729		\$7,677,304	\$4,244,575
Note: FY 2017-18 Budget reflec	cts planned use of fur	nd balance.			
DEBT SERVICE <sup>10</sup>					
Beginning Fund Balance	\$13,769,804	\$13,769,804		\$12,613,280	(\$1,156,524
Total Revenues:	278,149,358	278,149,358	260,976,573	278,945,555	796,197
Total Expenditures:	267,322,998	267,322,998	200,970,373	267,322,998	7 90,197
Ending Fund Balance	\$24,596,164	\$24,596,164	U	\$24,235,837	(\$360,327
Enang rana Balance	Q24,000,104	Ψ <u>Σ</u> Ψ,000,10Ψ		ΨZ+,200,007	(\$300,327)
EMPLOYEE BENEFITS <sup>11</sup>					
City Contributions	\$86,088,120	\$86,088,120	\$41,674,026	\$86,088,120	\$0
Employee Contributions	38,086,396	38,086,396	20,956,273	38,086,396	0
Retiree	30,118,491	30,118,491	10,275,847	30,118,491	0
Other	0	0	(39,109)	(39,109)	(39,109
Total Revenues:	154,293,007	154,293,007	72,867,036	154,253,898	(39,109
Total Expenditures:	\$154,293,007	\$154,293,007	\$54,796,687	\$154,293,007	\$0
Note: The FY 2017-18 YE fored	ast reflect claim exp	enses expected to oc	cur in the fiscal year. Fu	nd balance (not inclu	ded) reflects
incurred but not reported claim	•	•	ŕ	`	,
•	,				
RISK MANAGEMENT <sup>12</sup>					
Worker's Compensation	\$13,219,304	\$13,219,304	\$261,777	\$13,219,304	\$0
Third Party Liability	10,203,093	10,203,093	469,663	10,203,093	0
Purchased Insurance	3,090,183	3,090,183	(389)	3,090,183	0
Interest and Other	406,970	406,970	0	406,970	0
Total Revenues:	26,919,550	26,919,550	731,050	26,919,550	0
Total Expenditures:	\$29,406,225	\$29,406,225	\$10,657,699	\$29,406,225	\$0
Note: The FY 2017-18 YE fored					ded) reflects the
total current liability for Risk M					

## **VARIANCE NOTES**

The Enterprise, Internal Service, and Other Funds summary includes the beginning fund balance with the YE revenue and expenditure forecasts. As of March 31, 2018, the Year-End Forecast represents the FY 2016-17 ending fund balance. Variance notes are provided below for funds with a YE forecast variance of +/- five percent, funds with YE forecast projected to exceed budget, and funds with projected use of fund balance.

- **1 Convention and Event Services.** Convention and Event Services revenues are projected to exceed budget by \$3.5 million primarily due to heavier than anticipated use of catering services at various national corporate events held at the Convention Center. Expenditures are projected to be \$3.1 million greater than budget primarily due to increases in food and beverage expenses associated with the increase in catering service revenues, an additional \$1.1 million Capital Construction transfer contingent upon realization of increased revenue estimate, and an increase in HVAC and electrical equipment expenses. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **2 Municipal Radio.** Municipal Radio FY 2017-18 revenues are projected to be lower than budget by \$84,000 due a decrease in projected local radio advertisement sales. Expenditures are projected to be \$84,000 below budget primarily due to hiring delays for three vacant positions.
- **3 Sanitation Services.** Sanitation Services revenues are projected to be \$4.4 million over budget primarily due to increase in private disposal waste tonnage from cash customers at the landfill. Expenditures are projected to be \$2.1 million greater than budget due to increased landfill disposal fees (\$643,000) paid to Texas Commission on Environmental Quality (TCEQ), Equipment Services maintenance charges (\$673,000) and master lease payments (\$695,000). Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **4 Sustainable Development and Construction.** Sustainable Development and Construction FY 2017-18 YE forecast expenditures will exceed revenue due to planned use of fund balance.
- **5 Dallas Water Utilities.** Water Utilities expenditures are projected to be \$16.2 million less than budget due to a settlement of potential litigation with Sabine River Authority (SRA). The escrow payment savings will be used to minimize future rate increases. City Council was briefed on this topic in February 2018.
- **6 Information Technology.** Information Technology FY 2017-18 YE forecast expenditures will exceed revenue due to planned use of fund balance.
- **7 Equipment Services.** Equipment Services revenues are projected to exceed budget by \$1.9 million primarily due to an increase in the rental rate charged to Sanitation for retained vehicles and an increase in direct work orders. Retained vehicles are units that were replaced but departments later opted to keep, along with the replacement unit. Equipment Services expenditures are projected to exceed budget by \$1.8 million due to maintenance for unbudgeted retained and added equipment, increased motor pool use, and increased costs for make ready of new vehicles which will be offset by additional revenue. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **8 Express Business Center.** Express Business Center expenditures and revenues are projected to be \$1.5 million less than budget primarily due to transfer of the water bill printing services to Dallas Water Utilities (DWU) at the end of September 2017. Water bill printing services will be provided by a vendor and expensed in DWU.

- **9 9-1-1 System Operations.** 9-1-1 System Operations FY 2017-18 YE forecast expenditures will exceed revenue due to planned use of fund balance and a greater than budgeted \$1.7 million reimbursement to Dallas Fire Rescue. The YE forecast decline in revenue is due to decreases in residential and commercial wireline services. Budget adjustments approved by City Council on April 25, 2018 are not included in the March Financial Forecast Report but will be reflected in the April Financial Forecast Report.
- **10 Debt Service Fund.** Debt Service Fund FY 2017-18 YE forecast revenues will exceed budget by \$796,000 due to current year collections trending above average.
- **11 Employee Benefits.** Employee Benefits FY 2017-18 YE forecast expenditures will exceed revenue due to an unbudgeted refund.
- **12 Risk Management.** Risk Management FY 2017-18 YE forecast expenditures will exceed revenue due to planned use of fund balance.



# City of Dallas Contact Information

Financial Transparency

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#### Memorandum



DATE May 18, 2018

TO Honorable Mayor and Members of the City Council

**SUBJECT Bulk and Brush Collection Program Information** 

On Monday, May 14, 2018, Sanitation Services briefed the Quality of Life, Arts and Culture Committee on potential changes to the City's Bulk and Brush collection program. Prior to this, on February 26, 2018 the Committee was briefed on a recently completed field survey that was conducted to determine how residents utilize the current program.

As mentioned in the recent Taking Care of Business update, staff will be briefing the City Council on June 6, 2018 on the City's Bulk and Brush collection program. This briefing will be to inform City Council about the current program's challenges, the primary goals of considering program service alternatives, and proposed program alternatives for City Council's consideration.

Following Monday's briefing, various local news media outlets shared information related to the potential program changes. These stories have generated interest from many of your constituents regarding the specifics of potential changes. In advance of the full Council briefing, I am attaching a one-page summary of Monday's briefing that you can utilize to help inform your constituents about the discussion.

If you have any questions, please feel free to contact me or Kelly High, Director of the Department of Sanitation Services.

Jø M. (Jody) Puckett

Assistant City Manager (I)

[Attachment]

T.C. Broadnax, City Manager
Larry Casto, City Attorney
Craig D. Kinton, City Auditor
Bilierae Johnson, City Secretary
Daniel F. Solis, Administrative Judge
Kimberly Bizor Tolbert, Chief of Staff to the City Manager
Majed A. Al-Ghafry, Assistant City Manager

Jon Fortune, Assistant City Manager
Joey Zapata, Assistant City Manager
M. Elizabeth Reich, Chief Financial Officer
Nadia Chandler Hardy, Chief of Community Services
Raquel Favela, Chief of Economic Development & Neighborhood Services
Theresa O'Donnell, Chief of Resilience
Directors and Assistant Directors

#### **Bulk and Brush Program Changes Under Consideration**

The City of Dallas is considering ways to improve bulk and brush service delivery and at the same time, turn your bush and yard waste into mulch. To do this, it would mean changes in the way you put these items at the curb. Below is the latest proposal which was developed to meet the majority of resident's needs:

- Brush and yard waste (such as leaves and small limbs) would be picked up monthly, like they are now, but yard waste would need to be placed in "kraft" paper yard bags or compostable bags.
- Bulk items, the big stuff you throw away like appliances, old furniture, and vacuum cleaners, would only be picked up once a quarter, rather than every month. A bulk limit of 10 cubic yards has been recommended (about the size of 6 full sized refrigerators or sixty-five 32-gallon bags).
  - o <u>Bulk</u> would be picked up <u>once quarterly</u> during your regularly scheduled brush/yard waste collection week, but it needs to be separated from brush/yard waste for collection.

There are two primary goals for the proposed changes.

- The first goal is to keep your yard waste separate from your trash so it can be diverted from the landfill. Brush and clean yard waste can be composted or turned into mulch for beneficial reuse.
- The second goal is to increase neighborhood cleanliness and decrease the amount of time bulk and brush waste sits at the curb for collection. A continuing increase in annual tonnage collected has significantly impacted the Sanitation Department's ability to collect bulk and brush timely.
  - o Prior to 2014, annual tonnage was typically less than 155,000 tons. Bulk/brush collections in the past 3 years have resulted in over 175,000 tons annually, with no additional staffing.
  - Compared to other major Texas cities like Austin, Fort Worth, and San Antonio who collect around 500 - 650 pounds per household per year, Dallas collects almost 1,500 pounds of bulk and brush waste per household annually.

The latest program review also includes a revamped on-demand cost-plus pick-up system to make that process easier and more convenient for residents to use. If you have an out of cycle collection need, you may contact the city and simply schedule a collection for a volume based fee.

The Department of Sanitation Services has previously briefed other proposals such as alternating monthly collection (one month bulk and one month brush/yard waste) and a proposal for brush and yard waste collected monthly, and bulk items collected on demand. More details related to proposed changes and previously briefed information can be found in links below. The links will be posted on the Department of Sanitation Services website as well. (www.dallaszerowaste.com)

These changes are recommendations only and they will be briefed to the full City Council on June 6<sup>th</sup>. A timeline for implementation of program changes, if approved, has not to be determined.

#### Bulk and Brush Collection Program Update:

http://dallascityhall.com/government/Council%20Meeting%20Documents/qolac 3 bulk-and-brush-collection-changes-update combined 051418.pdf

#### Bulk and Brush Collection Field Survey Results:

http://dallascityhall.com/government/Council%20Meeting%20Documents/qolac 2 bulk-and-brush-program-update combined 022618.pdf

#### Bulk and Brush Collection Study Review:

http://dallascityhall.com/government/Council%20Meeting%20Documents/qol 5 sanitation-services-bulk-and-brush-program-update combined 111416.pdf